

FISCAL YEAR 2018

Volume 1 Budget Overview and Schedules

Executive Summary	3
City Profile	11
Budget Process	25
Citywide Budget Overview	31
General Fund Revenues	57
General Fund Expenditures	83
Fiscal Policies	113
Performance Management	123
Debt Obligations	129
Financial Summary and Schedules	135
Capital Improvements Program	207
City Agencies	213
Glossary	217
Appendix	227

Kevin L. Faulconer
Mayor

Barbara Bry
Councilmember
District 1

Lorie Zapf
Councilmember
District 2

Christopher Ward
Councilmember
District 3

Myrtle Cole
Council President
District 4

Mark Kersey
Council President Pro Tem
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

Scott Chadwick
Chief Operating Officer

Mara W. Elliott
City Attorney

David Alvarez
Councilmember
District 8

Georgette Gomez
Councilmember
District 9

The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER



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Budget Presentation
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**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2016

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California Society of Municipal Finance Officers

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January 31, 2017



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CSMFO President**

**Craig Boyer, Chair
Professional Standards and
Recognition Committee**

Dedicated Excellence in Municipal Financial Reporting

*California Society of
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*Capital Budget Excellence Award
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For meeting the criteria established to achieve the Capital Budget Excellence Award.

January 31, 2017



John Adams

*John Adams
CSMFO President*

Craig Boyer

*Craig Boyer, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting



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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2018 Adopted Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and restore services throughout the city. This is a balanced plan that keeps the focus on core community services San Diegans value such as road repair, parks, libraries, and public safety.

The Adopted Budget preserves neighborhood services added over the last three budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. In fact, San Diego earned a credit upgrade on February 22, 2017 from Fitch Ratings Agency for its “conservative financial management policies, and strong financial planning and disclosure practices”, “strong general fund revenue performance”, and a “healthy economy”.

San Diego's economy remains strong and the Adopted Budget projects moderate growth in the City's three largest General Fund revenue categories – Property Tax, Sales Tax, and Transient Occupancy Tax (TOT). While the Adopted Budget projects moderate increases in revenues, growth has slightly declined compared to recent fiscal years. Although many of the local economic indicators were strong, uncertainty exists in major sales tax generating categories such as oil and gas prices and general consumer goods.

The Adopted Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; increased police officer retention and recruitment funding; environmental sustainability through the implementation of the Climate Action Plan; increased staffing for new recreation facilities and operational support for additional open space acreage; protecting library and recreation center hours restored in recent years; homeless services and housing affordability initiatives; and the Pure Water program that will create additional local water supply.

Even though the City is projecting modestly improving revenue in Fiscal Year 2018 to help fund these priorities, that growth has been outpaced by a significant increase in the City's annual pension payment. Fiscal Year 2018 is going to be a lean budget year as San Diego, like many other cities across California, grapples with growing pension costs. The City of San Diego's pension payment has increased to \$324.5 million, more than \$63 million from Fiscal Year 2017 to Fiscal Year 2018. The City's primary operating budget, or General Fund's share of the pension payment is \$236.4 million, increasing \$45 million, which exceeds the projected growth in major General Fund revenues for Fiscal Year 2018.

The increase principally stems from changes in actuarial assumptions calculated by the San Diego City Employees' Retirement System's independent pension board. These changes include projected longer lifespans for retired employees and lower-than-expected investment returns in the past fiscal year.

Mayor's Budget Message

Despite these rising costs, the Adopted Budget fully funds this higher pension payment without reducing core service levels restored in recent years or investments in infrastructure. This was made possible by utilizing the City's newly created pension reserve fund and excess risk management reserve balances, budget reduction proposals from all operating departments, and budgeting in Fiscal Year 2018 a projected General Fund balance from the Fiscal Year 2017 budget.

The City continues to live within its means. The Adopted Budget recommends fully funding City reserves to policy target levels, which include additional contributions to the General Fund Reserve and Public Liability Reserve. In addition, the Adopted Budget pre-funds the Fiscal Year 2019 General Fund Reserve Target of 15.25% with an additional \$10.3 million contribution. The Adopted Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

On June 7, 2016, voters approved Proposition H creating Charter Section 77.1, requiring the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges and buildings, and requiring the maintenance and repair of such infrastructure. The Adopted Budget includes a \$17.8 million transfer from the General Fund to the new Charter Section 77.1 Infrastructure Fund. Supplementing other infrastructure funding throughout the Adopted Budget, this new fund will provide for critical road repairs, Compressed Natural Gas (CNG) Fueling Station and new infrastructure projects based on results from recent facility condition assessments.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. In September 2016, a new assessment of city streets reported an overall condition assessment index (OCI) of 72, an improvement of more than 20 percent since the last assessment from 2011. This places the overall condition of San Diego streets in the "good" category, ahead of other major California cities including Los Angeles, San Francisco and San Jose. The Adopted Budget includes \$70.9 million in funding to pave, repair and replace 349 miles of streets, which will help the City to achieve the long-term goal of maintaining an average OCI of 70.

The Adopted Budget includes revenue and expenditure estimates for new Senate Bill 1 (SB 1), approved April 28, 2017. The projected revenue for this first year of implementation is \$9.6 million, and is attributed to new gasoline and fuel taxes. SB 1 monies are restricted to road repair, this new funding source made it possible to allocate infrastructure funding to additional infrastructure priorities such as critical public facility improvements.

Other important infrastructure investments funded in the Adopted Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, and repair of storm water infrastructure and City-owned buildings.

Mayor's Budget Message

Safe and Livable Neighborhoods

Every San Diegan should feel safe in his or her neighborhood. In February 2017, an annual Police Department review showed a year-over-year decrease in overall crime in San Diego of 2.3% with violent crime decreasing by 4.5%. This is the lowest level of violent crime in four decades, keeping San Diego as one of America's safest big cities. The Adopted Budget includes funding for the third year of non-pensionable pay increases for police officers; increased pensionable compensation for 911 dispatchers to help improve emergency call response times; personnel for crime lab operations; and six critical positions for police operations added during Fiscal Year 2017. Also included are increased resources for police officer retention and recruitment efforts, police facility improvements, and police chief recruitment, all made available by estimated one-time fund balance in excess of reserve estimates for the General Fund.

The Adopted Budget funds resources to improve citywide response times by fire crews and emergency first responders. Funding is provided for a fire academy, which will maintain projected full-staffing levels throughout Fiscal Year 2018. There is also funding for new staff and vehicles for the Bayside Fire Station expected to open in December 2017; funding for the Fire-Rescue Fast Response Squad in San Pasqual; and critical safety and communications equipment for firefighters.

The Adopted Budget also preserves the critical public safety staff additions from Fiscal Year 2017 of Lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Adopted Budget protects all park service improvements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Adopted Budget also provides additional funding to support operation and maintenance needs for four new and expanded park and recreation facilities opening to the public during Fiscal Year 2018 as well as maintenance and operations support for nearly 33 additional acres of open space. Funding is also included for the Parks Master Plan which will articulate a clear vision for the City's parks, recreation facilities, and open space program.

The Adopted Budget protects our community centers for lifelong learning by maintaining library hours and the popular "Do Your Homework @ the Library" program. Additional library funding is included to increase security services, library programming, photo copy, and parking contracts at the Central Library. Library hours, which have been restored over the past several fiscal years, remain at the highest level of the decade.

Mayor's Budget Message

The Adopted Budget includes funding for a workforce housing density bonus program and regulatory reform and process improvement initiatives focused on housing affordability to address San Diego's housing crisis. It also continues to fund the year-round, indoor shelter for homeless individuals and veterans and other homeless services initiatives as well as additional support for the San Diego Misdemeanants At-Risk Track (SMART) program. In addition, the City Attorney's Office received four additional positions to address mayoral and council priorities.

Due to the major escalation in projected pension costs for Fiscal Year 2018, the preservation of core public services could not have been possible without strategically using reserves and reductions in other areas. The Fiscal Year 2018 Adopted Budget restores \$4.2 million of the proposed \$4.7 million in reductions for Arts and Culture funding. This was made possible by one-time resources projected since the release of the Proposed Budget. With this reduction, the Arts and Culture allocation of Transient Occupancy Tax (TOT) revenue is equivalent to the Fiscal Year 2017 allocation with a 3.5% reduction in operating costs, this was the same reduction required of all General Fund departments to avoid cutting core service levels to our communities.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Adopted Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Adopted Budget continues to invest in award-winning initiatives such as the open data portal and the Get It Done web and mobile application that allows users to report over 20 types of problems – such as potholes and graffiti – from the palm of their hands.

The Adopted Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong financial oversight promotes a healthy financial future as well as saves taxpayers money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to address both pension and retiree health care costs. As mentioned earlier, this commitment to responsible financial planning earned San Diego an upgraded Issuer Rating from AA- to AA by Fitch Ratings Agency on February 22, 2017.

Conclusion

The Fiscal Year 2018 Adopted Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize: street repair, infrastructure, parks, libraries, police officer

Mayor's Budget Message

recruitment and retention programs, public safety, homeless services and housing affordability. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

For the thirteenth consecutive year, the City will fully fund its annual pension payment. This Adopted Budget will do so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to policy target levels - even pre-funding the General Fund Reserve to Fiscal Year 2019 target levels, protects current library and recreation centers hours, increases funding for housing affordability initiatives, and funds key park projects. It will add staff to operate and maintain new park and fire facilities, fund negotiated labor contracts, provide new public safety resources and police officer retention and recruitment funding, and invest in road repairs to maintain good quality roads.

The City is projecting modestly improving revenue from property sales and hotel taxes in Fiscal Year 2018, but that growth has been outpaced by a jump in the City's annual pension payment following recent changes by the San Diego City Employees' Retirement System's independent pension board.

Preserving critical public services in the face of these rising pension costs could not have been possible without the availability of the pension stabilization reserve, operational reductions and efficiencies, and the hard work and cooperation of every department. Balancing the budget involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every public employee and stakeholder who is helping to maintain the financial health of our city by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,



Kevin L. Faulconer
Mayor



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Kevin L. Faulconer
Mayor



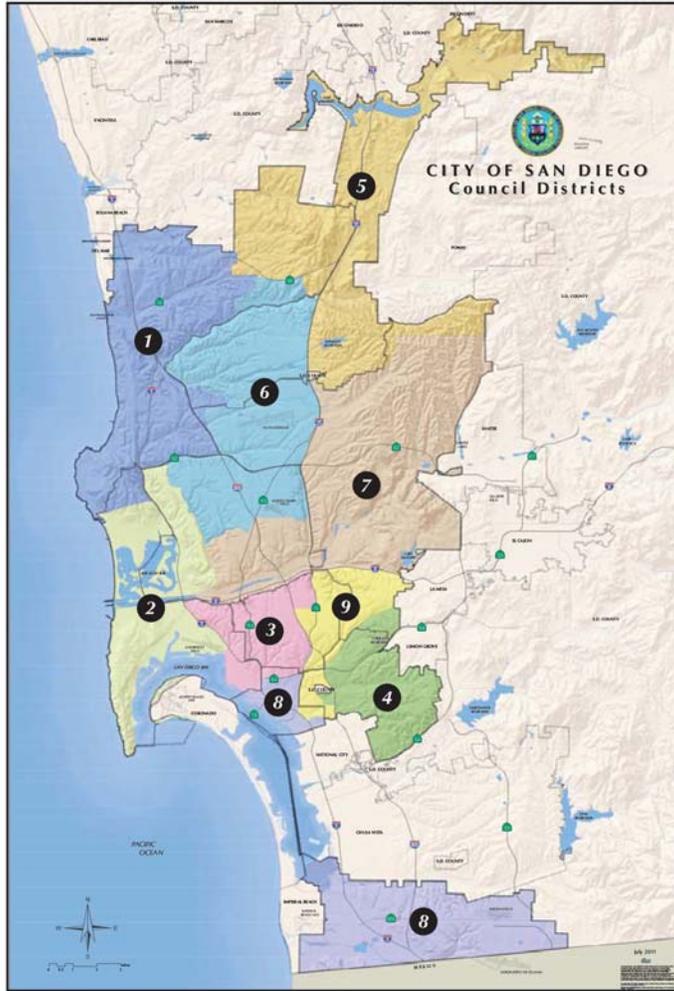
Barbara Bry
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Chris Cate
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Scott Sherman
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District 7



David Alvarez
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District 8



Georgette Gómez
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



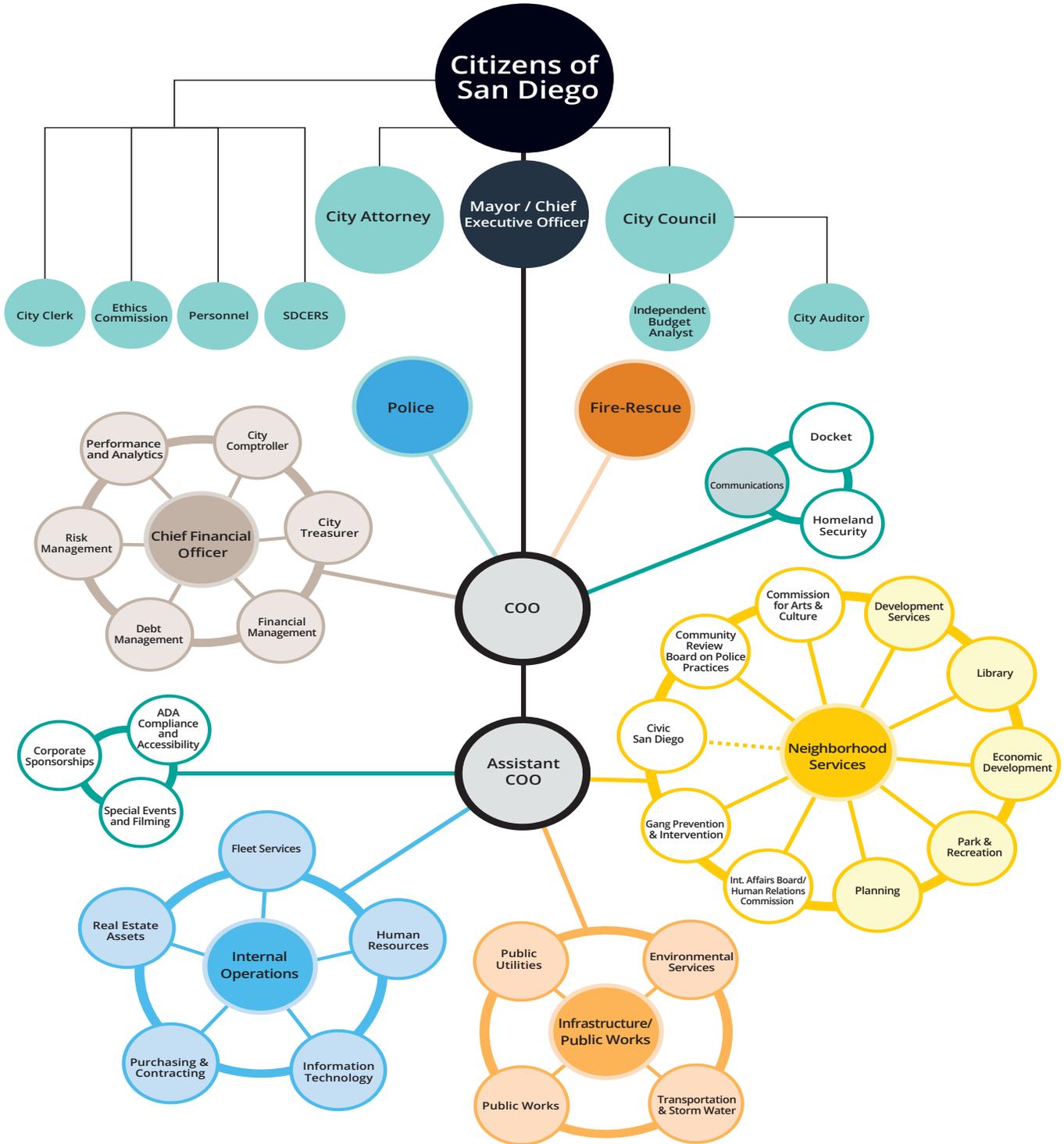
Mara W. Elliott
City Attorney



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Citywide Organizational Structure

The City of **SAN DIEGO** ORGANIZATION



REVISED: 3/30/2017

City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

FISCAL YEAR **2018**

Executive Summary



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Executive Summary

The City of San Diego's Fiscal Year 2018 Adopted Budget is \$3.64 billion and is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program

This represents an increase of \$254.8 million or 7.5 percent compared to the Fiscal Year 2017 Adopted Budget.

The Fiscal Year 2018 Adopted Budget includes a total of 11,419.51 Full-Time Equivalent (FTE) positions, representing an increase of 74.40 FTE positions or 0.7 percent compared to the Fiscal Year 2017 Adopted Budget. The largest addition of positions is in the Engineering & Capital Projects Fund in support of the City's CIP. Additional positions are also included to support public safety communications and new facilities anticipated to become operational during Fiscal Year 2018.

Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and public input. The Budget Process consists of three main phases: budget development, budget review, and budget adoption.

The Budget Development phase began with the release of the Fiscal Year 2018-2022 Five-Year Financial Outlook, which created the framework for the development of the Fiscal Year 2018 Adopted Budget.

Next, City departments submitted budget requests and reduction proposals that were analyzed, reviewed, and prioritized by City management. General Fund revenues were

Total City Expenditures Fiscal Years 2017-2018 by Fund Type/Program (in millions)

Fund Type/Program	FY 2017	FY 2018
General Fund	\$ 1,338.0	\$ 1,433.8
Special Revenue Funds	506.9	555.3
Capital Project Funds	13.3	19.4
Enterprise Funds	990.8	1,029.2
Internal Service Funds	117.9	129.3
Capital Improvements Program	421.0	475.6
Total	\$ 3,387.8	\$ 3,642.6

Total City FTE Positions Fiscal Years 2017-2018 by Fund Type

Fund Type	FY 2017	FY 2018
General Fund	7,530.69	7,527.43
Special Revenue Funds	925.05	988.15
Enterprise Funds	2,481.79	2,500.35
Internal Service Funds	344.58	340.58
Other Funds	63.00	63.00
Total	11,345.11	11,419.51

projected and expenditures balanced through the budgeting process and included in the Fiscal Year 2018 Proposed Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council held a series of public meetings to obtain input from San Diego residents on spending priorities. The Mayor and City Council used the information at these hearings to recommend changes to the Fiscal Year 2018 Proposed Budget. On June 5, 2017, the City Council modified and approved the budget. On June 9, 2017, the Mayor line-item vetoed and modified the budget. On June 13, 2017, the City Council failed to override the Mayor's veto of the budget approved by the City Council on June 5, 2017, resulting in an adopted budget, as vetoed

Executive Summary

by the Mayor on June 9, 2017, becoming the approved Fiscal Year 2018 Budget. On July 26, the City Council adopted the Appropriation Ordinance, enacting the Fiscal Year 2018 Adopted Budget into law.

General Fund Overview

The Fiscal Year 2018 Adopted Budget includes General Fund expenditures of \$1.43 billion to provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major revenue sources account for \$1.01 billion, or 71.5 percent, of revenue in the Fiscal Year 2018 Adopted Budget with the remainder of revenues generated by a variety of sources as discussed in the General Fund Revenues section of this Volume.

Summary of Fiscal Year 2018 Adopted General Fund Budget

On November 9, 2016, the Mayor released the Fiscal Year 2018-2022 Five-Year Financial Outlook (Outlook), which projected expenditures exceeding revenue by \$36.9 million in Fiscal Year 2018 for the General Fund. While the City's local and regional economic indicators were positive, the rate of growth and improvement has slowed from previous fiscal years. Projected growth rates for Fiscal Year 2018 for the City's major General Fund revenue categories are as follows:

- **Property Tax:** 5.0 percent
- **Sales Tax:** 2.5 percent
- **Transient Occupancy Tax:** 5.7 percent
- **Franchise Fees:**
 - SDG&E: 2.0 percent
 - Cable: 0.0 percent

Consistent with the Outlook, the Fiscal Year 2018 Adopted Budget reflects expenditure growth outpacing revenue growth, primarily due

to increases in City's Actuarially Determined Contribution (ADC) to the pension system and a new City Charter requirement to dedicate funding to the Infrastructure Fund (Charter Section 77.1), as well as funding for critical strategic expenditures. These General Fund expenditure obligations are mitigated through the use of Pension Payment Stabilization Reserves, available excess reserves, operating budget reduction proposals, and the use of Excess Equity (unassigned fund balance). The Fiscal Year 2018 Adopted Budget adheres to the City's Budget Policy, maintaining a balanced budget, where ongoing expenditures are supported by ongoing revenues. Additional detail on both revenue and expenditure adjustments are provided later in the Volume.

Critical Strategic Expenditures

The Fiscal Year 2018 Adopted Budget includes critical strategic expenditures that focus on three strategic goals:

- Achieve safe and liveable neighborhoods
- Create an economically prosperous City
- Provide high quality public service

The list below highlights some of the General Fund critical strategic expenditures.

Achieve Safe and Liveable Neighborhoods

San Diego Misdemeanant At-Risk Track (SMART) Program: funding of a position to support the SMART Program.

Emergency Command and Data Center Staffing: funding and positions in support of Emergency Command and Data Center dispatch.

Horton Plaza Park Security: funding for security services at Horton Plaza Park.

Infrastructure Fund: funding for the transfer to the Infrastructure Fund in support of General Fund infrastructure.

Executive Summary

Bayside Fire Station Operations: funding and positions in support of the new Bayside Fire Station scheduled to open December 2017.

Police Zero-Based Overtime: adjustment to Police Department overtime as a result of a zero-based budget process.

San Pasqual Valley Fast Response Squad: funding and positions for the San Pasqual Valley Fast Response Squad.

Self-Contained Breathing Apparatus (SCBA): funding for the replacement of Fire-Rescue Department SCBA equipment.

Park and Recreation New Facilities: funding and positions to support operation and maintenance of new park facilities and acreage.

Parks Master Plan: funding for the first phase of the parks master plan.

Funding for the City Attorney's Office: funding and positions for legal services related to homelessness issues, Climate Action Plan initiatives, labor issues, domestic violence and neighborhood prosecution unit.

Police Chief Recruitment Services: funding to support a Police Chief executive recruitment.

Police Officer Recruitment and Retention: funding for retention study and marketing plan and new initiatives to improve the recruitment and retention of Police Officers.

AB 953 Implementation: funding associated with the implementation of AB 953 (Racial and Identity Profiling Act of 2015.)

Sexual-Assault Testing Kits: funding in support of sexual-assault testing kits.

Maintenance and Improvement of Police Facilities: funding to support the maintenance and improvement of Police Department facilities.

Littering and Graffiti Abatement Pilot Program: funding for the littering and graffiti abatement pilot program.

Library Programming: funding to support programming throughout the Library system.

Tree Planting Services: funding for the planting of new trees in support of the City's Climate Action Plan.

Create an Economically Prosperous City Regulatory Reform and Process Improvement Initiatives: funding for positions to support a policy and ordinance initiative that will modernize regulations and remove development barriers.

Reinvestment Initiative: funding, positions, and associated revenue in support of the Community Development Block Grant (CDBG) Reinvestment Initiative.

Affordable Housing Initiatives: funding for a study to evaluate Transit Priority Area parking standards, and a program with incentives for developers to provide units for entry-level/workforce households.

Homeless Initiatives: funding for the San Diego Housing Commission's Homeless Prevention and Diversion Program.

Provide High Quality Public Service

Cannabis Business Tax Administration: funding and associated revenue to administer and enforce the Cannabis Business Tax.

Earned Sick Leave and Minimum Wage Ordinance Enforcement: funding and positions to administer and enforce the Earned Sick Leave and Minimum Wage Ordinance.

General Fund Reserve: funding to meet the Fiscal Year 2018 General Fund Reserve policy target level of 15 percent and pre-funding Fiscal Year 2019 target level of 15.25 percent.

Office Improvements and Relocation: funding for the improvements and relocation of City staff offices from the Executive Complex and City Operations Building to the 101 Ash Street building.

Public Liability: funding for the contribution to the Public Liability Fund for reserves, public liability claims, and insurance premiums.

Executive Summary

Short-Term Rental Audit Support: funding, positions, and associated revenue in support of audits of short-term rental compliance with Transient Occupancy Tax provisions.

Budget Reduction Proposals

In order to support new General Fund critical expenditures, the Fiscal Year 2018 Adopted Budget includes budget reduction proposals. The list below highlights these budgeted reduction proposals grouped by organizational branch.

Infrastructure / Public Works

Reduction in Asphalt Materials: reduction of funding for asphalt materials used to support City parking lot repairs.

Reduction in Master Maintenance Program: reduction of funding for the Master Maintenance Program which identifies flood control channels requiring maintenance services.

Reduction in Pollution Prevention Outreach: reduction of funding for education and outreach materials that promote pollution prevention.

Reduction in Total Maximum Daily Load Studies: reduction of expenditures for Total Maximum Daily Load (TMDL) studies which assesses water quality levels.

Reduction in Transportation & Storm Water Services: reduction of funding for channel and environmental permitting, weed abatement, weather monitoring, and traffic data collection services.

Reduction of Facilities Maintenance Staffing: reduction of positions and expenditures for facilities maintenance.

Tipping Fee Subsidy: reduction in expenditures associated with continuation and reinstatement of a General Fund tipping fee discount for refuse disposed at the Miramar Landfill.

Neighborhood Services

Library Programming and Support Staff: reduction of expenditures in the Library

Department for system-wide programming and hourly support staff.

Reduction in Economic Development Services: reduction in funding for economic development services provided by Civic San Diego.

Reduction in Economic Development Program Support: reduction in funding for San Diego Economic Development, San Diego Workforce Partnership, Business Cooperation Program, and the Small Business Enhancement Program.

Reduction of Citywide Park Maintenance Staff: reduction of positions and expenditures for citywide park maintenance.

Water Conservation Efforts: reduction of water usage expenditures in the Park and Recreation Department.

Non-Mayoral

City Attorney Funding: Reduction of funding and positions for legal services in the Office of the City Attorney.

Personnel Funding: Reduction of funding and a position for compensation and classification studies in the Personnel Department.

Public Safety

Continuation of One Fire Academy: reduction of expenditures associated with overtime and supplies as a result of conducting one fire academy to maintain full staffing.

Paramedic Rotation Program: reduction of expenditures and revenue associated with the transition from the Paramedic Rotation Program (PMR) to the Paramedic Training Institute.

Non-General Fund Overview

In addition to the General Fund, the Fiscal Year 2018 Adopted Budget includes the following major changes in other non-general funds:

- **Engineering & Capital Projects:** additional funding and 72.00 FTE positions to support the Capital Improvements Program.

Executive Summary

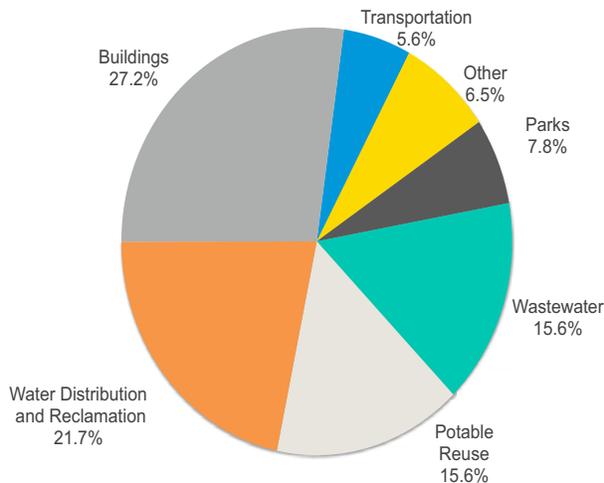
- **Environmental Services:** includes funding to support waste collection, recycling, and landfill operations.
- **Commission for Arts & Culture:** reduction in the Commission for Arts & Culture allocation.
- **Public Utilities:** funding for wastewater planning and pipeline condition assessments, offset by budget reduction proposals.

increases in expenditures, the Fiscal Year 2018 Adopted Budget includes the use of the Pension Payment Stabilization Reserves, available excess reserves, budget reduction proposals, and the use of projected Excess Equity. The Fiscal Year 2018 Adopted Budget adheres to the City's Budget Policy, maintaining a balanced budget, where ongoing expenditures are supported by ongoing revenues. Additional details are included throughout this Volume.

Capital Improvements Program Overview

The Fiscal Year 2018 Adopted CIP Budget for all funds is \$475.6 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

Adopted Fiscal Year 2018 CIP Budget by Project Types



Conclusion

The Fiscal Year 2018 Adopted Budget reflects General Fund expenditures growth outpacing revenue growth, primarily due to increases in the ADC to the pension system, and funding for the Infrastructure Fund, and funding for critical strategic expenditures. To offset these



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FISCAL YEAR **2018**

City Profile



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

City Profile

San Diego at a Glance

The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class attractions. San Diego is considered one of the top five leisure destinations in the U.S. and a top 10 business destination.¹ As the eighth largest city in the nation and the second largest city in California, the City's total population was estimated at 1,406,318 as of January 1, 2017.² San Diego's population has grown by approximately seven percent between the 2000 Census and the 2010 Census for an aggregate increase of 84,002.³



San Diego presently covers 325 square miles of land area and an additional 47 square miles of water area for an aggregate total of 372 square miles. The coast has 70 miles of beaches, including such famous destinations as Mission Beach and La Jolla Shores.⁴ The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to mid to upper 80s in the inland areas. In Water Year 2015 annual rainfall was 115 percent more than the average rainfall of approximately 10 inches per year.⁵

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California, San Diego (UCSD) are the most well known higher education institutions in San Diego. UCSD in particular is internationally recognized as an important center for research and development (R&D).⁶ Research centers under the UCSD jurisdiction include Scripps Institution of Oceanography, San Diego Supercomputer Center, and California Institute for Telecommunications and Information Technology. The Scripps Institution of Oceanography is one of the largest and most important centers for ocean and earth science research in the world. The Scripps fleet of four oceanographic research vessels and the 355 foot long FLoating Instrument

¹ Homepage. San Diego Regional Economic Development Corporation website. Retrieved March 2017.

² Forecasting - E1 Population Estimates. California Department of Finance website. Retrieved March 2017.

³ California State Data Center. Census 2010. California Department of Finance website. Retrieved March 2016.

⁴ 2016 Census Gazetteer Files - Places. United States Census Bureau website. Retrieved March 2017.

⁵ Annual rainfall - Lindbergh Field. San Diego County Water Authority website. Retrieved March 2017.

⁶ Rankings by Total R&D expenditures. Academic Institution Profiles - National Science Foundation. Retrieved June 2017.

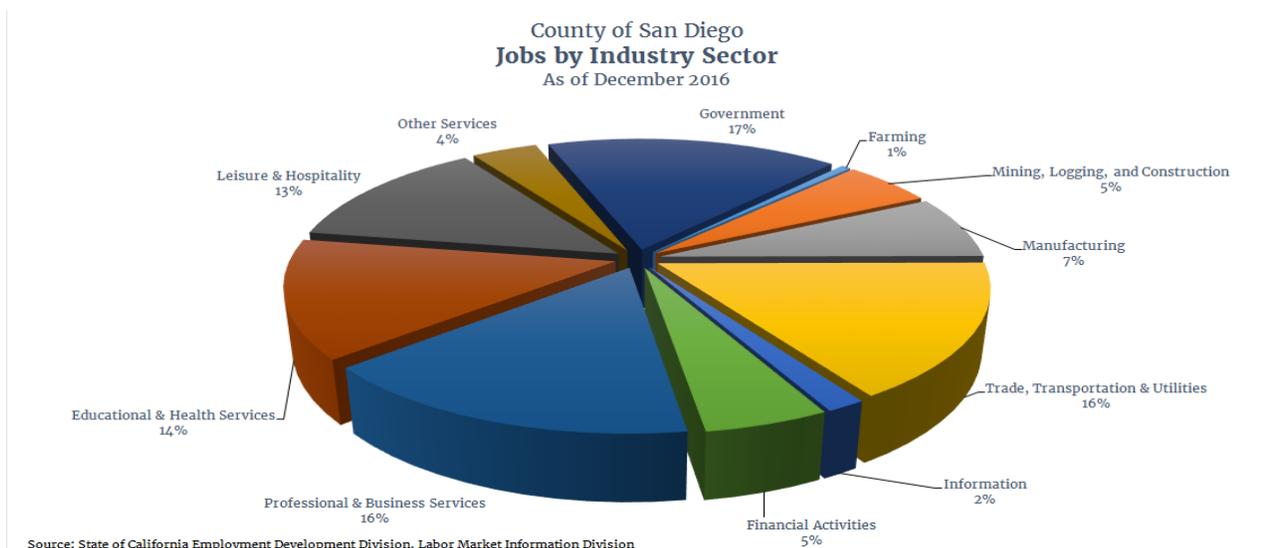
City Profile

Platform (FLIP) make up one of the largest academic fleets in the world.¹ San Diego is also served by the San Diego Community College District, which includes San Diego City College, San Diego Mesa College, San Diego Miramar College and seven San Diego continuing education campuses serving more than 130,000 students.² San Diego continues to attract unique, world class business ventures with a highly educated workforce attracting \$1.04 billion in venture capital in 2015 through 2016. The resulting capital investments have created 5,460 patents per 1,000 workers which ranks fifth in the nation and further magnifies San Diego's and the region's importance in cutting edge medical and technological research and development.³

Economic Diversity

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem, consisting of some of the world's smartest companies, a talented and loyal workforce, and easy access to international markets. San Diego's local economy accounts for 50 percent of the regional economy and includes healthcare, retailers and restaurants, and sophisticated professional and business service providers with peerless expertise in technology sectors.

San Diego offers cutting edge healthcare and is considered a leader in technology-driven health innovation, including the emerging wireless health sub-sector.⁴ At the forefront of intriguing developments in aerospace technology are ViaSat, Brain Corporation, 5D Robotics and the Center of Excellence for Northrop Grumman's unmanned systems division. San Diego participated in the Global Cities Initiative, a joint project of the Brookings Institute and JP Morgan Chase. The project is aimed at helping leaders of metropolitan cities strengthen their regional economies. The \$10 million, five-year project will provide an international network of leaders the ability to discuss and foster ideas that promote expansion of economies on a global scale while learning best practices from around the world.⁵



¹ Office of Research Affairs. University of California, San Diego website. Retrieved March 2017.

² About SDCCD. San Diego Community College District. Retrieved June 2017.

³ Economic Indicator Dashboard. Research Center. San Diego Regional Economic Center website. Retrieved March 2017.

⁴ Key Industries. San Diego Regional Economic Center website. Retrieved March 2017.

⁵ Events archive. The Brookings Institution website. February 13, 2015. Retrieved March 2017.

San Diego's economic base, which in the past had a greater reliance on federal defense spending, has undergone a transformation in recent years to become even more diversified. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in international trade, high-tech manufacturing and research, and a growing tourism industry. In addition, other contributors to the San Diego economy are basic manufacturing, health services, and local government.

The defense and military industries in the San Diego region continue to thrive and evolve contributing an estimated \$44.7 billion of gross regional product (GRP). This represents 20 percent of the region's total GRP.¹ Last Year, General Dynamics NASSCO was awarded a contract by the U.S. Navy to support amphibious warfare and surface combatant ships based in the Port of San Diego. The indefinite length of the contract has a total potential value of \$1.32 billion among three awardees.²

In addition, San Diego County's military and defense economy employs a workforce of 328,000, which include uniformed military and civilian employees of the Department of Defense, as well as private defense contractors. San Diego is also the home port to more than 60 percent of the ships in the Pacific Fleet and as a result, is a leader in U.S. defense and homeland security initiatives, with prominent companies such as the Space and Naval Warfare System Center (SPAWAR), Lockheed Martin, Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, General Dynamics NASSCO, L-3 Communications, and General Atomics located in San Diego.³

Most recently, the City of San Diego was awarded a \$1.6 million grant from the Department of Defense's Office of Economic Adjustment to support the growth of local defense contractors. Defense related contractors include various types of specializations including, aerospace, maritime, robotics, cybersecurity and more. San Diego and key partners which include the San Diego Regional Economic Development Corporation, County of San Diego, San Diego Military Advisory Council, East County Economic Development Corporation and South County Economic Development Corporation, will initiate programs to support the region's defense contractors. By creating a more stable environment for local defense contractors, the region will be able to retain more skilled jobs.⁴

International Trade

The Port of San Diego's transportation and economic initiatives have made San Diego a center for international trade. The Port of San Diego offers world class maritime facilities built around a natural harbor. According to the International Trade Administration, exports passing through the San Diego-Carlsbad metropolitan statistical area in 2015 was approximately \$17.44 billion. This places San Diego as the 20th largest export market in the United States, represents a \$4.02 billion increase since 2009 export figures, and accounts for 10 percent of the State of California's total exports. The region benefited immensely from free trade agreements, with exports in this area representing 32 percent of the 2016 total exports. Top trading partners included Mexico, Canada, China and Japan.⁵

The San Diego Association of Governments (SANDAG), Caltrans and a number of local, state and federal agencies are executing a plan to construct a new border crossing in the San Diego/Baja

¹ Key Industries. San Diego Regional Economic Development Corp. Retrieved June 2017.

² 2016 News Releases. NASSCO website. March 18, 2016. Retrieved April 2017.

³ Key industries. San Diego Regional Economic Development Corporation website. Retrieved March 2017.

⁴ Department of Defense Funds Enable County-Wide Effort to Support Key San Diego Industry. March 17, 2017. City of San Diego website. Retrieved March 2017.

⁵ Data & Analysis. Metro Exports Home. International Trade Administration website. Retrieved June 2017.

City Profile

California region known as the State Route 11/Otay Mesa East Port of Entry Project. The new port of entry will connect roadways in the United States and Mexico east of the existing Otay Mesa border crossing and will reduce congestion. The goal of the project is to have minimal wait time to arrive at the primary inspection. Tolls will serve to provide a majority of the funding for this project which is estimated to cost \$900 million. Other funding sources are being explored on both sides of the border.¹

The \$120 million Cross Border Xpress opened in December 2015. The Cross Border Xpress allows ticketed airline passengers to pay a toll to travel between Tijuana, Mexico's A.L. Rodriguez International Airport and a secure passenger facility in Otay Mesa. The Cross Border Xpress serves approximately 2.4 million passengers who already cross the border as part of their travels. The Cross Border Xpress helps alleviate traffic congestion at the San Ysidro and Otay Mesa border crossings and improves economic activity in the region by reducing border crossing delays.²

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States with companies focused on information and communication technology, biotech/life sciences, clean-tech, and maritime technology. In December of 2016, the City of San Diego was recognized by the White House as a TechHire City for its successful programs that help potential candidates attain jobs in information technology and other similar developing fields. The TechHire initiative was launched in March 2015 by President Obama to expand local technological sectors by building and developing local tech talent pipelines in communities across the nation.³

In addition, major pharmaceutical companies including Pfizer, Johnson & Johnson, and Merck maintain a presence in the region to foster collaboration with major research institutes, universities and smaller biotech companies.⁴



In 2015, San Diego was selected as the only North American city to be featured in the “World Smart Cities” documentary cities due to its determination to look to new innovative technologies. An example of this is the recent installation of adaptive traffic systems, these smart traffic signals have the ability to communicate with each other to adjust signals, memorize traffic patterns, improve traffic

¹ State Route 11 and Otay Mesa East Port of Entry. Borders. Programs. SANDAG website. Retrieved March 2017.

² Cross-border airport bridge to open in December. San Diego Union Tribune website. Retrieved March 2017.

³ City Recognized for Investing In the Technology Workforce of Tomorrow. December 21, 2016. City of San Diego website. Retrieved March 2017.

⁴ Key industries. San Diego Regional Economic Development Corporation website. Retrieved March 2017.



flow and reduce vehicle stops. San Diego has installed these smart traffic signals along various heavily trafficked routes, the Mira mesa project recently won an award from Save California Streets.¹ San Diego will also be replacing 14,000 streetlights that are more energy efficient; this change is projected to reduce energy costs by \$2.4 million annually. The new versions of these streetlights will include technology that automatically dims and brightens them in public venues depending on natural light conditions. The installation of these lights is projected to be completed by fall of 2018

and is part of global project that will install 3,200 smart sensors citywide.

San Diego has had many accomplishments in working to meet the City's Climate Action Plan, the plan includes the goal of 100 percent renewable energy use citywide by 2035. In January 2016, San Diego became a "2030 District", along with other cities across the nation. The "2030 District" is a district where commercial buildings pledge to create more sustainable work spaces. The 2030 district's goal is to reduce energy, water, and transportation emissions by 50 percent in the participating buildings by 2030. With the help of its local partners, San Diego will strive to meet this goal.² Additionally, the City of San Diego was ranked No.1 in solar energy capacity nationwide as a result of increased solar energy installations. Within the last year, San Diego has increased its solar energy capacity by 60 percent, leading the nation in solar capacity among the various cities surveyed.³

San Diego's innovation economy is supported by 16 incubators and accelerators, world-class talent and facilities, and more than 41.8 million square feet of lab and R&D space. Research institutions impact roughly 37,000 jobs and have a combined \$4.6 billion total impact on the region's GRP every year.⁴ Moreover, the San Diego based genome sequencing company Illumina, was ranked 3rd in the 50 Smartest Companies of 2016 by the Massachusetts Institute of Technology (MIT) Technology Review list, gaining ground over companies like Tesla Motors, Google, Samsung, and others.⁵ San Diego, with the assistance of the San Diego Regional Economic Development Corporation announced a collaborative effort that would help Illumina expand in San Diego; the City provided a tax rebate in exchange for the creation and retention of 300 well-paying jobs.⁶

Tourism

According to the San Diego Tourism Authority (SDTA) website, San Diego has approximately 34.9 million visitors each year, easily placing the region as a top U.S. travel destination. In addition,

¹ Smart Stoplights Reducing Congestion in San Diego. March 09, 2017. San Diego Union Tribune website. Retrieved March 2017.

² San Diego Seeking Buildings with Smaller Carbon Footprints. January 23, 2017. San Diego Union Tribute website. Retrieved March 2017.

³ Shining Cities 2017 Report. April 04, 2017. Environment California website. Retrieved April 2017.

⁴ Research Institutes: Economic Impact Study. Our Economy. San Diego Regional Economic Development Corp website. Retrieved March 2017.

⁵ 50 Smartest Companies. June 21, 2016. MIT Technology Review website. Retrieved March 2017.

⁶ Illumina, City reach proposed deal. July 15, 2014. NBC San Diego website. Retrieved March 2017.

City Profile

annual visitor traffic expends \$10.4 billion each year which translates into a regional impact of over \$17.2 billion new dollars generated for the local economy. San Diego is considered a top leisure vacation destination in the U.S..¹ On March 11, 2016 Money magazine named San Diego the top domestic travel destination out of a pool of the 100 most popular travel destinations in the United States. The magazine cited San Diego as having the "best combination of outdoor attractions, cultural landmarks, great weather, and affordable hotels in the country".²

San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park, is a 1,200-acre urban park with 15 major museums, several performing arts venues, gardens, hikes, and various cultural attractions that brings millions of people to visit the park each year. In 2016, the San Diego City Council approved to the Plaza de Panama project located in Balboa Park by creating a pedestrian friendly plaza. The project includes creating more than six acres of vehicle free parkland, gardens, reflecting pools, a rooftop park and plazas. The project will also include the construction of a three level underground parking garage and additional paid parking spaces. The project will transform the Plaza de Panama into one of the City's revered public spaces.³

The San Diego Convention Center (Convention Center) is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego's historic Gaslamp Quarter. Over the past quarter century, the Convention Center is responsible for generating \$470 million in tax revenues making it one of San Diego's most important economic drivers for growth in sales, lodging and tourism revenue. During Fiscal Year 2016, the Convention Center drew more than 824,000 attendees participating in one of the 158 events generating \$1.11 billion in regional economic impact.⁴ In 2017, Comic-Con



International agreed to staying in San Diego through 2021.⁵ Another major revenue contributor was 14 medical meetings that accounted for close to 30 percent of the overall regional economic impact. For Fiscal Year 2017, the Convention Center is forecasting to deliver \$1.11 billion in regional economic impact and over \$24.4 million in tax revenue. The number of people in attendance is projected to exceed 790,000, each participating in one of the 109 events hosted at the Convention Center. In 2017, the convention center is expected to host 21 medical meetings a calendar year record. The top four medical meetings that will take place in 2017 are: American Academy of Orthopedic Surgeons, American Diabetes Association, American Association of Orthodontists and American Association of Clinical Chemistry.⁶

¹ Industry Research. San Diego Tourism Authority website. Retrieved March 2017.

² Money. March 11, 2016. Best in Travel 2016. Retrieved March 2017.

³ Transformation Plaza de Panama Project Wins City Council Approval. November 15, 2016. City of San Diego website. Retrieved March 2017.

⁴ San Diego Convention Center 2017 Forecast. San Diego Convention Center Corporation website. Retrieved March 2017.

⁵ Comic-Con is Here to Stay - through 2021. San Diego Union Tribune website. Retrieved June 2017.

⁶ San Diego Convention Center 2017 Forecast. San Diego Convention Center Corporation website. Retrieved March 2017.

Major Events

Aside from the many permanent attractions available to visitors, San Diego is also the host to several annual major sporting events such as the Rock 'n' Roll San Diego Marathon, the San Diego Crew Classic, and the Holiday Bowl. According to the San Diego Tourism Authority, Golf Digest cites San Diego as one of the “top 50 golf destinations in the world” due to its high number of playable days. San Diego’s Torrey Pines Municipal Golf Course is home to the annual Farmers Insurance Open played each January.¹ This year the City of San Diego hosted the Red Bull Air Race World Championship, World Baseball Classic, the kickoff of the AMGEN Tour and the Group C opening round for the Confederation Of North, Central America and Caribbean Association Football (CONCACAF) Gold Cup. PETCO Park in downtown San Diego is home to the San Diego Padres professional baseball club and is one of the top ballparks in the country. After more than a dozen years in operation, Petco Park hosted the 2016 Major League Baseball (MLB) All-Star Game for the first time on July 12, 2016.



In addition, as part of its commitment to deliver world-class major championship competition and its long-standing support of public golf, the United States Golf Association announced Torrey Pines Golf Course as the site of the 2021 U.S. Open Championship (U.S. Open).² With the announcement of the U.S. Open, it is expected that Torrey Pines will be an instant tourist destination in the coming years, and serve as a major benefit to the local economy. It is projected to have

similar attendance as the previous U.S. Open held in San Diego in 2008 with approximately 295,000 attendees.³ San Diego hosts major holiday celebrations including Big Bay Boom on the Fourth of July and Balboa Park December Nights during the winter holiday season. San Diego is also home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft.

Transportation

Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial airport that served 20 million in 2016 and \$10.1 billion in revenue to the region.⁴ In 2016, the Airport Authority announced that for the first time since its inception it exceeded the 20 million passenger mark in a single year. The 20.4 million passengers in Fiscal Year 2016 was an increase of five percent over 2015’s total of 19.4 million passengers. The airport reported approximately 700,000 people flew to and from international destinations, a four percent increase over 2014. San Diego International Airport has seen strong and steady growth in

¹ A Year-Round Golf Paradise. San Diego Tourism Authority website. Retrieved March 2017.

² News Release. 2021 U.S. Open at Torrey Pines. City of San Diego website. Retrieved April 2016.

³ U.S. Open Returns to Torrey Pines in 2021. SanDiego.org website. Retrieved March 2017

⁴ Economic Impact. San Diego County Regional Airport Authority website. Retrieved June 2017.

City Profile

recent years due to many factors including an increase in the number of nonstop flights, new routes and destinations, enhancements of airport and airline capacity, and a steady improvement in the economy.¹ Additionally, the Airport Authority is constructing a parking plaza adjacent to the newly expanded Terminal 2. The parking plaza construction will be a parking structure with three parking levels and approximately 3,000 parking stalls with integrated parking technology and customer service measures.²

Besides its system of freeways and surface streets, San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego links communities along the coast from Oceanside to downtown San Diego and is operated by San Diego Northern Railway on behalf of the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to San Diego along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego.³ The Mid-Coast Corridor Transit Project, began in fall of 2016, with service projecting to begin in 2021. The trolley project will extend Trolley service from Santa Fe Depot in Downtown San Diego to the University City community.⁴

San Diego has recently been making strides on establishing itself as a bike friendly community. The draft Bicycle Advisory Committee Strategic Implementation Plan has led to the addition or improvement of 163 miles of bike lanes since 2012. Furthermore, San Diego has installed 95 DecoBike bikeshare stations with a goal to install an additional 85 stations to provide a bicycling experience to residents and tourist alike.⁵ On a similar note, San Diego is providing greater access to efficient and sustainable transit options, the "Free Ride Everywhere Downtown" also known as FRED was launched in the summer of 2016. This program is designed to increase existing transportation options and facilitate trips within Downtown to residents and visitors for free via electrically powered vehicles.⁶

Achievements

In 2016, San Diego launched a completely redesigned City website located at www.sandiego.gov. The San Diego website was awarded Best of the Web Award in 2016 for it's redesigned web portal by the Center for Digital Government. The award recognizes city, county and state governments for engaging citizens online and providing them innovative web services. The website features new tools to help residents, businesses and visitors complete web-based tasks quicker and more

¹ Comprehensive Annual Financial Report - Fiscal Years Ended June 30, 2016 & 2015. San Diego County Regional Airport Authority website. Retrieved March 2017.

² FY2017 Adopted Budget & FY18 Approved Conceptual Budget. San Diego County Regional Airport Authority website. Retrieved March 2017.

³ San Diego Trolley Inc. February 2013. San Diego Metropolitan Transit System website. Retrieved March 2016.

⁴ Mid-Coast Trolley. Transportation. SANDAG website, Retrieved March 2017.

⁵ 2016 Annual Report: Climate Action Plan. November 10, 2016. City of San Diego website. Retrieved March 2017.

⁶ Civic San Diego, Downtown San Diego Partnership Team Up to Launch Downtown Circulator Program. August 09, 2016. City of San Diego website. Retrieved March 2017.

efficiently. There is a modern, sleeker look to the site and it is mobile friendly as well. The web domain was “made by San Diegans for San Diegans” by including feedback from more than 6,000 residents from across the City. In fact, San Diego set a national standard with the unprecedented community outreach and engagement throughout the development process.

In 2016, the California League of Cities selected the City of San Diego as the 2016 Helen Putnam Award Winner for delivering the highest quality and level of service in the most effective manner possible. Some of the many efforts that led to San Diego being the recipient of this award are: developing and launching the StreetsSD Web App that allows residents to view street conditions and road repair work; the creation of the Open Data Portal with various datasets backed by public input; and the development of the Get It Done App that allows residents to easily request services in the right of way.¹ On a similar note, in 2016 the City of San Diego published seven years' worth of budget data on its OpenGov Budget Tool, which can be found at budget.sandiego.gov. This tool along with the data will provide the public the ability to see how their tax dollars have been budgeted in a transparent and visually appealing way.

In an effort to reduce the City of San Diego's carbon footprint, San Diego recently doubled the size of its electric vehicle charging station program with the help from the California Energy Commission via a grant. The number of electrical ports increased from 32 to 68 with charging stations at 15 different locations citywide and at certain popular landmarks.² The 2016 Annual Report of the Climate Action Plan notes that the community wide greenhouse gas emissions has decreased by 17% below the 2010 baseline, this putting San Diego ahead of it's 2020 target. The report also notes that citywide emissions from Transportation have decreased by 20% and the carbon footprint from electricity use has gone down by 17% while San Diego's population has increased by 5% since 2010. San Diego recently was ranked first in the nation for solar installations, and third in the clean tech industry among U.S. metro areas.³

¹ Helen Putnam Awards. October 2016. League of California Cities website. Retrieved March 2017.

² San Diego More than Doubles Size of Electric Vehicle Infrastructure. February 15, 2017. City of San Diego website. Retrieved March 2017.

³ 2016 Annual Report: Climate Action Plan. November 10, 2016. City of San Diego website. Retrieved March 2017.

City Profile

General City Statistics

The following tables provide general statistics for the City of San Diego as of the publication date. The statistics are provided by the following departments: Park & Recreation, Library, Public Safety, and Public Utilities Departments.

General Information ¹	
Area of City (square miles) ²	325
Population ³	1,391,676
Median Age	35.3
Housing Units ³	530,303
2010 Median Household Income	\$61,118
Ethnicity-Persons	
Hispanic	28.8%
Non-Hispanic	71.2%
White	45.1%
Asian & Pacific Islander	15.7%
Black	6.3%
Other	4.1%

¹ Demographics in the San Diego Region. Oct. 2011. SANDAG website. Retrieved March 2017, unless otherwise footnoted.

² 2016 Census Gazetteer Files - Places. United States Census Bureau website. Retrieved March 2017.

³ E-1 Population Estimates. Demographics. California Department of Finance website. Retrieved March 2017.

Park & Recreation	
Acres of Park Land (excluding water acres)	36,136
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails) ²	12,972
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	57
Golf Courses	3
Swimming Pools	13
Tennis Courts	153
Seniors Centers	4
Skate Parks	5

Libraries	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,025,168
Government Documents	1,675,272
Items Checked-Out (Circulation)	6,322,664

Public Safety	
Fire Equipment	
Number of Fire Stations	48
Type I Engines	48
Truck Companies	13

City Profile

Public Safety	
Crash Rescue (Airport)	2
Type III Engines	11
Water Tenders	3
Water Fire Hydrants	25,533
Lifeguard Equipment	
4-wheel Drive/All-terrain Vehicles	56
Surf Rescue Patrol Vessels	9
Fire Boats	3
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
Police Equipment	
Police Vehicles	1,359
Motorcycles and Scooters	118
Canines	39
Aircraft	4
Police Stations	10
Public Utilities	
Miles of Water Mains	3,294
Number of Meters in Service	279,088
Number of Impounding Dams and Reservoirs	10
Number of Water Treatment Plants	3
Miles of Sewer Mains	3,032
Millions of Gallons of Sewage Treated Per Day (on average)	149



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FISCAL YEAR **2018**

Budget Process



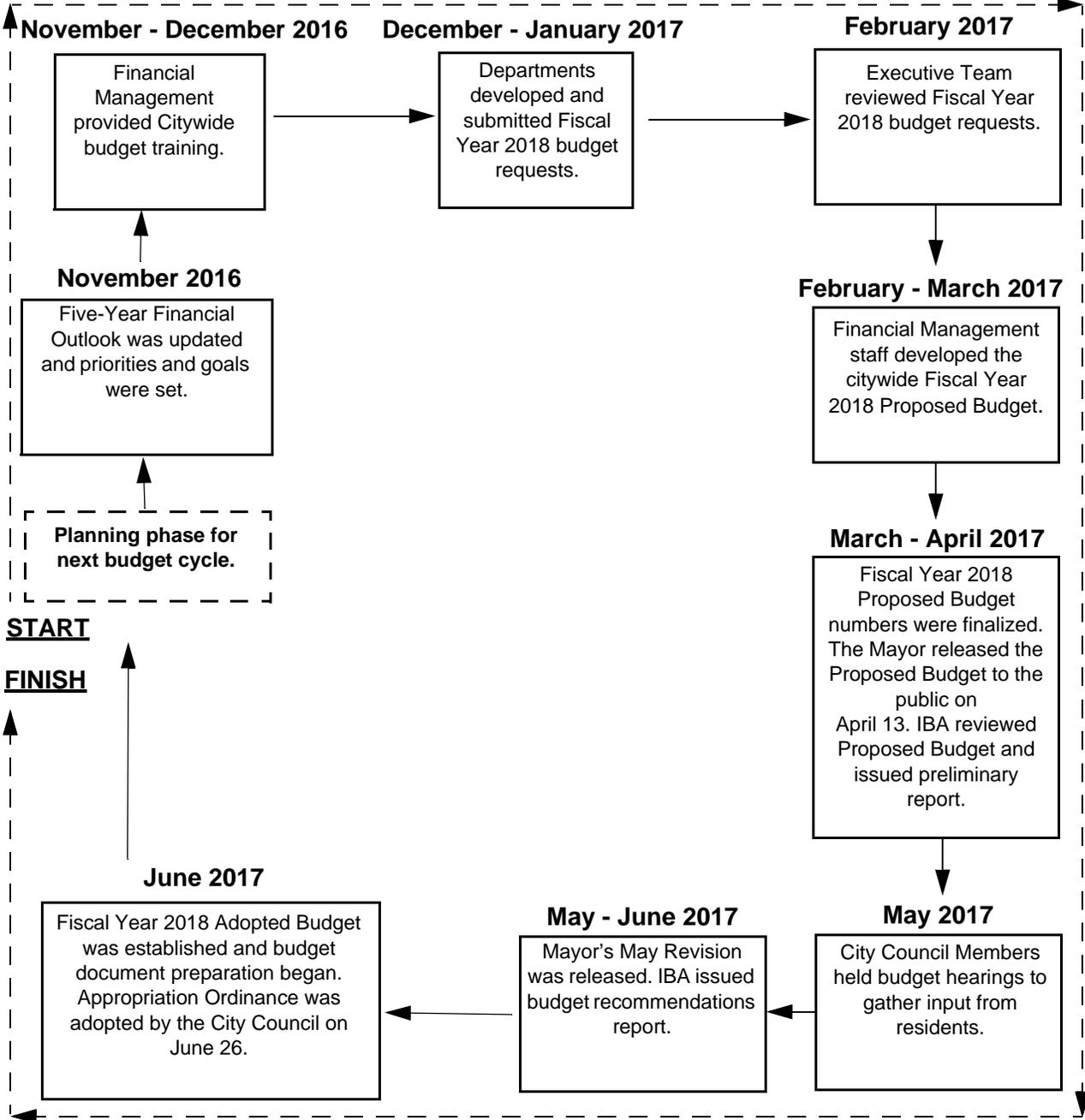
The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Budget Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2018. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



Budget Process

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

November 2016: Fiscal Planning

The Five-Year Financial Outlook for Fiscal Years 2018 through 2022 was released on November 9, 2016 and served as the framework for the development of the Fiscal Year 2018 Proposed Budget by incorporating a variety of economic assumptions and priority initiative expenditure requirements into the budget document.

November - December 2016: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2018 Proposed Budget.

December 2016 - January 2017: Budget Submission

Departments developed and submitted proposed budget requests for the coming fiscal year. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

February 2017: Budget Meetings

The EBRs took place throughout the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.

February - March 2017: Budget Development

Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

Budget Process

March - April 2017: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2018 Proposed Budget numbers were finalized. The budget document was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2018 Proposed Budget to the public on April 13, 2017 in compliance with the City of San Diego Charter [Article VII, Section 69, Item (c)]. The Mayor presented the Proposed Budget to the City Council on April 17, 2017. The Office of the Independent Budget Analyst (IBA) reviewed the Fiscal Year 2018 Proposed Budget and issued a preliminary report on April 28, 2017.

Budget Review

May 2017: City Council Budget Hearings

During the month of May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2018 Proposed Budget.

May - June 2017: Mayor's/IBA Recommended Revision Reports

On May 16, 2017, the Mayor's May Revision to the Fiscal Year 2018 Proposed Budget was released. In this report, the Mayor recommended changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2017 year-end expenditures and revenue projections. On May 30, 2017, the IBA issued a report of budget recommendations to the City Council based on the allocations in the Fiscal Year 2018 Proposed Budget and the Mayor's May Revision Report.

Budget Adoption

May - June 2017: Adopted Budget

On May 18, 2017, the Budget Review Committee began their review of the Mayor's May Revision and the Year-End Budget Monitoring Report. On June 5, 2017, City Council modified and approved the final budget. On June 9, 2017, the Mayor line-item vetoed and modified the final budget. On June 13, 2017, the City Council failed to override the Mayor's veto of the budget approved by the City Council on June 5, 2017, resulting in the budget, as vetoed by the Mayor on June 9, 2017, becoming the approved Fiscal Year 2018 Budget.

June 2017: Adopted Budget Finalized

At the end of June, the final changes to the Fiscal Year 2018 budget were implemented. Once these changes were made, the Fiscal Year 2018 Adopted Budget was completed. The Change Letter was created to summarize the May Revision and Council Action changes to the Fiscal Year 2018 Proposed Budget by fund and department.

Budget Process

June 2017: Appropriation Ordinance

On June 21, 2017, the Fiscal Year 2018 Appropriation Ordinance was presented to the Budget and Government Efficiency Committee. On June 26, 2017, the Appropriation Ordinance was presented and adopted by the City Council, codifying the Fiscal Year 2018 Adopted Budget into law.

FISCAL YEAR **2018**

Citywide Budget Overview



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Citywide Budget Overview

The City of San Diego's Fiscal Year 2018 Adopted Budget of \$3.64 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program

Table 1 shows the change in expenditures from Fiscal Year 2016 to Fiscal Year 2018 by fund type/program.

Table 1: Total City Expenditure Changes Fiscal Years 2016 - 2018 by Fund Type/Program

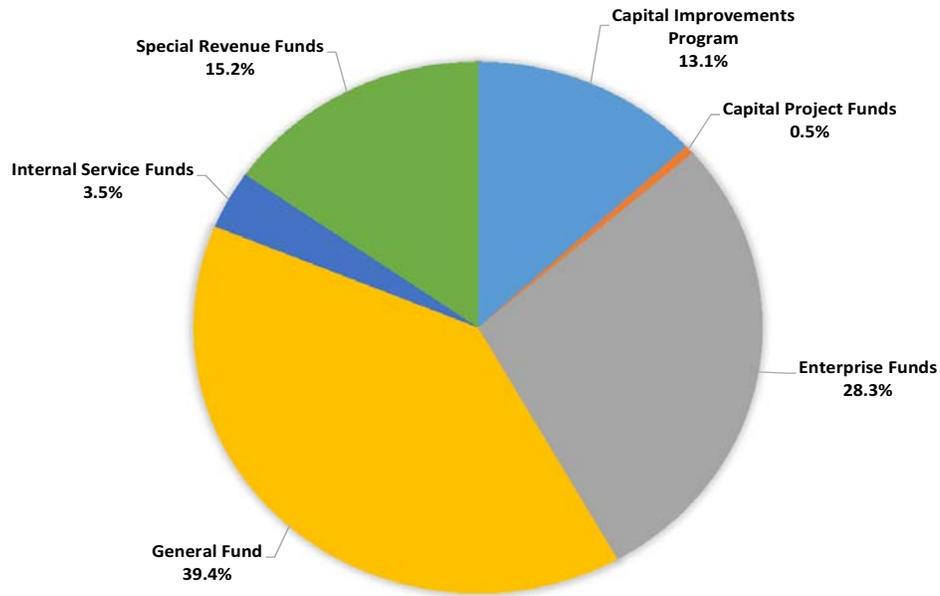
Fund Type	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2017 - FY 2018 Change	Percent Change
General Fund	\$ 1,306,613,275	\$ 1,337,981,387	\$ 1,433,823,658	\$ 95,842,271	7.2%
Special Revenue Funds	438,345,075	506,907,275	555,299,448	48,392,173	9.5%
Capital Project Funds	13,819,481	13,266,509	19,371,372	6,104,863	46.0%
Enterprise Funds	876,370,169	990,795,000	1,029,151,055	38,356,055	3.9%
Internal Service Funds	104,544,279	117,863,607	129,282,569	11,418,962	9.7%
Capital Improvements Program	398,298,994	420,996,485	475,643,273	54,646,788	13.0%
Total	\$ 3,137,991,274	\$ 3,387,810,263	\$ 3,642,571,374	\$ 254,761,111	7.5%



Citywide Budget Overview

Figure 1 displays the Fiscal Year 2018 Adopted Expenditure Budget by Fund Type/Program.

Figure 1: Fiscal Year 2018 Adopted Expenditure Budget by Fund Type/Program



Note: Numbers may not add to 100% due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2016 to Fiscal Year 2018 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2016 - 2018 by Fund Type

Fund Type	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2017 - FY 2018 Change	Percent Change
General Fund	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,407,748,305	\$ 77,786,725	5.8%
Special Revenue Funds	491,931,686	501,370,551	546,496,168	45,125,617	9.0%
Capital Project Funds	56,135,740	32,297,000	32,473,000	176,000	0.5%
Enterprise Funds	1,036,833,339	1,128,850,828	1,260,673,364	131,822,536	11.7%
Internal Service Funds	104,129,196	110,909,376	112,558,726	1,649,350	1.5%
Total ¹	\$ 2,978,847,081	\$ 3,103,389,335	\$ 3,359,949,563	\$ 256,560,228	8.3%

¹Operating revenue may be less than operating expenditures due to the use of fund balance in excess of reserves.

Expenditure Overview by Fund Type/Program

General Fund

Departments within the General Fund provide core community services, such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2018 Adopted Budget reflects General Fund expenditures totaling \$1.43 billion, which is an increase of \$95.8 million or 7.2 percent from the Fiscal Year 2017 Adopted Budget. Detail on the total net increase in the General Fund is described in the General Fund Expenditures section of this Volume.



Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall CIP, which can be supported by all fund types. The Fiscal Year 2018 Adopted Budget for Capital Project Funds is \$19.4 million, which is an increase of \$6.1 million or 46.0 percent from the Fiscal Year 2017 Adopted Budget. This increase is primarily due to a one-time reallocation of debt service payments for deferred capital bonds from the General Fund to the Capital Outlay Fund.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The two largest special revenue funds are Transient Occupancy Tax (TOT) and Engineering & Capital Projects. The Fiscal Year 2018 Adopted Budget for Special Revenue Funds is \$555.3 million, representing an increase of \$48.4 million or 9.5 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$17.8 million in the newly created Infrastructure Fund as a result of implementing Charter Section 77.1;
- \$8.0 million in the newly created Road Maintenance and Rehabilitation Fund for road repairs due to the allocation from Senate Bill 1;
- \$6.6 million in the Engineering & Capital Projects Fund to support the CIP;
- \$4.8 million in the Gas Tax Fund primarily due to Senate Bill 1 and revised Gas Tax projections;
- \$2.7 million in the Successor Agency Administration and Project - CivicSD Fund to reflect Successor Agency activities performed by Civic San Diego;
- \$2.7 million in the General Plan Maintenance Fund to support Community Plan Updates; and
- \$1.8 million in the Concourse and Parking Garages Operating Fund related to a transfer of fund balance to the General Fund.

Citywide Budget Overview

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2018 Adopted Budget for all Enterprise Funds is \$1.03 billion, representing an increase of \$38.4 million or 3.9 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$5.5 million in the Water Utility Operating Fund for water purchases from the San Diego County Water Authority;
- \$5.3 million in the Water and Sewer Funds for programmatic wastewater pipeline condition assessments;
- \$4.1 million in the Development Services Fund for the reimbursement to the General Fund for the use of the 101 Ash Street building;
- \$3.4 million in the Water Utility Operating Fund for the reimbursement of reclaimed water revenues to the Metropolitan Utility Fund;
- \$3.3 million in the Water Utility Operating Fund to support the Commercial Paper Program;
- \$1.6 million in the Development Services Fund related to a penalty from the Regional Water Quality Control Board;
- \$1.5 million in the Refuse Disposal Fund for the replacement of the HVAC system at the Ridgehaven facility;
- \$1.4 million in the Development Services Fund for office relocation costs into 101 Ash St. building;
- \$1.3 million in the Recycling Fund for the purchase of greenery and recycling collection vehicles;
- \$1.2 million in the Water Utility Operating Fund for habitat restoration;
- \$870,000 in the Water and Sewer Funds for wastewater planning to assess operational efficiencies at wastewater facilities;
- \$850,000 in the Water Utility Operating Fund for consulting services for groundwater support;
- \$750,000 in the Water Utility Operating Fund for filter replacement at the Otoy Water Treatment Plant;
- \$725,544 in the Refuse Disposal Fund associated with leased equipment at the Miramar Landfill; and
- \$650,000 in the Water Utility Operating Fund for meter replacements to conduct flow meter testing.

Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2018 Adopted Budget for Internal Service Funds totals \$129.3 million, which is a net increase of \$11.4 million or 9.7 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$7.0 million in the Fleet Services Operating Fund for rent, building modifications, and tenant improvements for a new fire fleet repair facility;

Citywide Budget Overview

- \$5.3 million in the Fleet Services Replacement Fund for planned replacement of the City's fleet;
- Reduction of \$3.4 million in the Central Stores Fund as a result of water meter purchases occurring in the Water Utility Operating Fund; and
- Reduction of \$1.4 million in the Fleet Services Operating Fund to reflect revised gasoline and other motor fuel costs.

Capital Improvements Program

The CIP budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2018 Adopted CIP Budget totals \$475.6 million. This is an increase of \$54.6 million, or 13.0 percent, from the Fiscal Year 2017 Adopted CIP Budget of \$421.0 million, primarily due to an increase in Public Utilities Department Enterprise Fund projects for Pure Water.



The CIP budget projects *Anticipated* funding in the CIP project pages. For Fiscal Year 2018, a total of \$327.4 million in anticipated funding for CIP projects is included but will not be appropriated in the Fiscal Year 2018 Adopted Budget. Anticipated funding includes a variety of funding such as commercial paper, lease revenue bonds, donations, grants, developer funding, and Facilities Benefit Assessments. As anticipated sources of funds are received, a separate Council action will be brought forward to appropriate any anticipated funding during Fiscal Year 2018.

Citywide Reorganization/Restructuring

The Fiscal Year 2018 Adopted Budget reflects the restructuring of several departments and programs as a result of executive management decisions and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and are intended to increase the overall efficiency and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2018 Adopted Budget.

Human Resources Functions Consolidation

Human resources functions performed in the Library, Fire-Rescue, Public Works, and Public Utilities Department have been transferred to the Human Resources Department. These functions have been centralized to increase the efficiency of human resource services provided to all departments.

Citywide Budget Overview

Successor Agency Administration and Project - CivicSD Fund

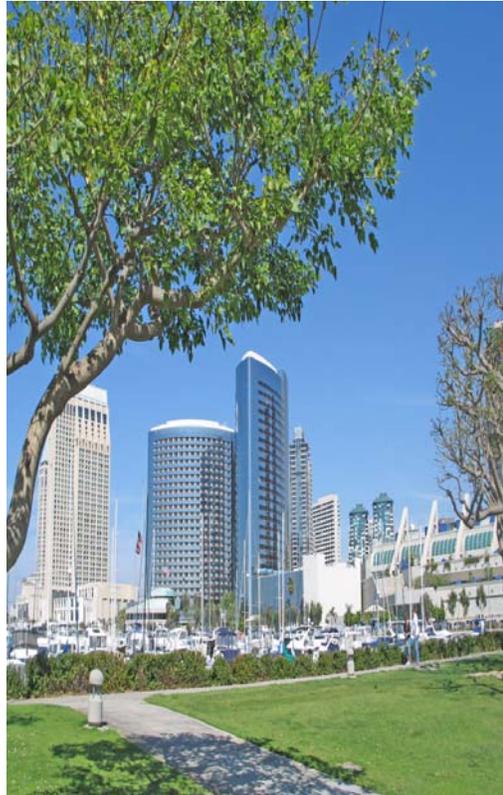
Successor Agency Administration and Project - Civic SD Fund is a new fund in Economic Development to improve budgeting and oversight of Successor Agency activities performed by Civic San Diego on behalf of the City.

General Plan Maintenance Fund

General Plan Maintenance Fund is a new fund in the Planning Department to support the budgeting and monitoring of long-range planning, General Plan amendments, and Community Plan Updates.

Infrastructure Fund

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.



Road Maintenance and Rehabilitation Fund

Road Maintenance and Rehabilitation Fund was created due to the Road Repair and Accountability Act of 2017 (SB-1) which addresses the funding shortfall that currently exists for the maintenance of State and local roadways. The Road Maintenance and Rehabilitation Fund collects revenue from an additional 12 cent per gallon tax on gasoline and 20 cent a gallon tax on diesel, in addition to new fees charged on vehicles, starting in Fiscal Year 2018. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

Summary of Adjustments in the Fiscal Year 2018 Adopted General Fund Budget

On November 9, 2016, the Mayor released the Fiscal Year 2018-2022 Five-Year Financial Outlook (Outlook), which projected expenditures exceeding revenue by \$36.9 million in Fiscal Year 2018 for the General Fund. Consistent with the Outlook, the Fiscal Year 2018 Adopted Budget reflects expenditures outpacing revenue growth, primarily due to increases in the City’s Actuarially Determined Contribution (ADC) to the pension system, a new City Charter requirement to dedicate certain revenue sources for a newly created Infrastructure Fund (Charter Section 77.1), and funding for the addition of critical strategic expenditures. These General Fund expenditure obligations are mitigated through the use of the Pension Payment Stabilization Reserve for the intended purpose, available excess reserves, operating budget reduction proposals, and the use of Excess Equity. Each of these adjustments are described in detail below.

Actuarially Determined Contribution (ADC)

On September 9, 2016, the SDCERS Board of Administration (Board) approved a 2010-2015 Study of Plan Experience (Study) prepared by Cheiron. The Study involved historical analysis of pension plan assumptions, including economic assumptions (i.e. rate of investment return and salary

Citywide Budget Overview

inflation), and demographic assumptions (i.e. retirement and mortality rates.) The SDCERS actuary made several recommendations to the Board regarding the new actuarial assumptions based on the Study. The most significant recommendation was to adopt updated public sector mortality tables and a new method to project mortality which increased the City's plan unfunded actuarial accrued liability (UAAL) by \$444.3 million (Citywide) to a total of \$2.56 billion.

Economic assumptions recommended in the Study include maintaining the discount rate of 7.0 percent approved by the Board in 2015, an inflation rate of 3.05 percent, wage inflation of 0.0 percent for Fiscal Year 2015 through Fiscal Year 2018, cost-of-living increases assumed to be 1.9 percent per annum compounded. Changes to actuarial demographic assumptions recommended in the study were related to fewer retirements, terminations, and disabilities based on the observed experience of plan participants.

The Study provided several options to the SDCERS Board to incorporate the new mortality assumptions. The SDCERS Board approved all actuarial assumption changes in the study, including the new mortality tables and mortality projection method, but did not approve a "phased-in" approach to smooth the related increases to the ADC.

Based on assumptions accepted by the Board, Cheiron prepared the City's Actuarial Valuation Report as of June 30, 2016, which includes the City's ADC for Fiscal Year 2018. The pension payment for the General Fund is \$236.4 million, an increase of \$45.2 million from Fiscal Year 2017 Adopted Budget. The components contributing to the increase in the pension payment for the General Fund are estimated below:

- New Demographic Assumptions (Mortality changes): \$30.2 million
- Investment Loss: \$6.5 million
- Discount Rate and Inflation Rate Reduction: \$4.8 million
- Liability Experience Loss: \$3.7 million

This unanticipated increase in the General Fund's pension payment is partially mitigated through the use of \$16.0 million of the Pension Payment Stabilization Reserve. The use of the Pension Payment Stabilization Reserve funds is described later in this section.

Infrastructure Fund (Charter Section 77.1)

On June 7, 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculation to fund the new Infrastructure Fund is based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, inflated annually by the lesser of California Consumer Price Index (CCPI) or two percent for Fiscal Year 2018 through Fiscal Year 2042
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042

Citywide Budget Overview

Based on the definitions in Charter Section 77.1, the only required deposit to the Infrastructure Fund for Fiscal Year 2018 is the Major Revenues Increment. The Fiscal Year 2018 Adopted Budget for the Infrastructure Fund totals \$17.8 million and includes the following Major Revenue Increment deposits:

- Property Tax: \$13.4 million
- Transient Occupancy Tax: \$3.3 million
- Franchise Fees: \$1.1 million

The proposed uses for the \$17.8 million are:

- \$6.4 million for road repairs (slurry seal maintenance);
- \$5.6 million for Citywide Drainage Projects includes funding to support ongoing projects identified in the City's Watershed Asset Management Plan;
- \$2.1 million for Fire Station No.22, SR94/Euclid Av Interchange, and Avenida de la Playa Storm Drain funding based on immediate need;
- \$2.0 million for City Facilities Improvements include HVAC replacements, improvements to Police stations, and new improvements identified in facilities condition assessment reports;
- \$1.2 million for the construction of the Compressed Natural Gas (CNG) fueling station for the City's refuse collection fleet; and
- \$423,985 for final payment to San Diego Unified School District for the City's share of the turf replacement at Pershing Middle School joint use field.

Critical Strategic Expenditures

While the pension payment and Infrastructure Fund deposits are the largest expenditure increases in the General Fund, the Fiscal Year 2018 Adopted Budget includes funding for other critical strategic expenditures. Most notably, these expenditures include fully funding reserves to policy target levels, staffing for new facilities in both Fire-Rescue and Park & Recreation Departments, increased compensation for 911 dispatchers, funding in support of Police recruitment and retention, as well as funding for a parks master plan and affordable housing initiatives. All critical strategic expenditures are detailed in the General Fund Expenditures Section of this Volume.

In order to support these new General Fund expenditures, several fiscal actions were implemented as part of Fiscal Year 2018 Adopted Budget. These fiscal actions include the use of the Pension Payment Stabilization Reserve for the intended purpose, excess Workers' Compensation and Long-Term Disability Fund Reserves, operating budget reduction proposals, and unrestricted fund balance. These fiscal actions allow ongoing expenditures to be funded by ongoing revenues, ensuring the City maintains a structurally balanced budget in accordance with the Budget Policy.

Fiscal Actions

Pension Payment Stabilization Reserve

In Fiscal Year 2017, the City Council approved amendments to the City's Reserve Policy (Council Policy 100-20), establishing a Pension Payment Stabilization Reserve to minimize impacts to service levels when the City incurs unanticipated increases in pension payments from market volatility, changes in actuarial assumptions, or other actuarial losses. The Fiscal Year 2018 Adopted Budget for the General Fund includes the use of one-time funding of \$16.0 million from the Pension Payment Stabilization Reserve to offset the increase in the pension payment.

Citywide Budget Overview

Per the City's Reserve Policy, use of the Pension Payment Stabilization Reserve requires the Mayor to prepare a plan to replenish the balance to policy levels no later than one year from the use of the reserve. The Fiscal Year 2019-2023 Five-Year Financial Outlook, scheduled to be released in November 2017, will include a plan for the replenishment of the Pension Payment Stabilization Reserve in compliance with the City's Reserve Policy.

Excess Reserves and Reserve Policy Updates

Workers' Compensation Reserve

In February 2016, the City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to reduce the Workers' Compensation Reserve target from 25 percent to 12 percent of the three-year average of outstanding actuarial liabilities. This is equivalent to approximately one year of workers' compensation operating expenses and brings the reserve to a level proportionate to operating risks.

As a result of this amendment, the excess Workers' Compensation Reserve is \$19.7 million for the General Fund. The Fiscal Year 2018 Adopted Budget includes the use of excess workers' compensation reserves of \$14.1 million as follows:

- \$7.0 million to fully fund the General Fund Reserve to the Fiscal Year 2018 policy target levels
- \$3.1 million to fully fund the Public Liability Fund Reserve to the Fiscal Year 2018 policy target levels
- \$4.0 million reduction in workers' compensation operating expenses

The remaining excess workers' compensation reserves of \$5.6 million will be used on a recurring basis to support workers' compensation operating expenses through Fiscal Year 2020.

Long-Term Disability Reserve

The Long-Term Disability Fund reserve provides non-industrially disabled City employees with income and flexible benefits coverage. The Fiscal Year 2017 ending reserve balance is projected to be \$17.4 million, exceeding the policy target of \$11.0 million, which is the current three year average of the annual actuarial liability. Of the \$6.4 million excess reserves, \$4.0 million is anticipated to support funding for the death and disability benefit that is being negotiated with the City's recognized employee organizations.

The Fiscal Year 2018 Adopted Budget includes use of the excess reserves in the Long-Term Disability Fund through the reduction of \$2.1 million in long-term disability operating expenses, of which \$1.4 million is the General Fund.

General Fund Reserve Policy

In February 2017, the City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to extend the funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve from Fiscal Year 2021 to Fiscal Year 2025. As a result of these amendments, the General Fund reserve contribution for Fiscal Year 2018 was lowered from \$9.3 million to \$7.0 million, providing an ongoing expenditure relief for future years. To further aid in this effort, an additional \$10.3 million will be contributed to the General Fund reserve from Excess Equity, which funds the policy target level for Fiscal Year 2019 of 15.25 percent.

Budget Reduction Proposals

As part of the budget development process, General Fund departments were required to submit budget reduction proposals equating to 3.5 percent of the department's Fiscal Year 2017 Adopted

Citywide Budget Overview

Budget. Approximately, \$40.3 million of budget reduction proposals were submitted and reviewed by management to ensure the overall impact to service levels provided to residents would be minimal.

Of the \$40.3 million of budget reduction proposals submitted, the Fiscal Year 2018 Adopted Budget includes \$18.4 million of ongoing operating expenditure reductions, including the elimination of 57.13 FTE positions. The budget reduction proposals identified in the Fiscal Year 2018 Adopted Budget are focused on efficiencies and minimizing the impact to service levels. These ongoing expenditure budget reductions are required to allow ongoing expenditures to be funded by ongoing revenues, ensuring the City maintains a structurally balanced budget. **Table 3** provides the total budget reduction proposals by department included in the Fiscal Year 2018 Adopted Budget.

Table 3: General Fund Budget Reduction Proposals by Department

Department	Budgeted FTE Positions	FY 2018 Adopted Budget
City Attorney	6.37	\$ 930,650
City Auditor	-	\$ 110,191
City Clerk	-	\$ 20,000
City Comptroller	3.00	\$ 302,670
City Treasurer	1.00	\$ 305,751
Citywide Program Expenditures	-	\$ 1,150,000
Communications	2.50	\$ 168,257
Debt Management	-	\$ 12,717
Department of Information Technology	-	\$ 17,500
Development Services	1.00	\$ 288,589
Economic Development	-	\$ 525,264
Environmental Services	-	\$ 1,407,434
Financial Management	1.00	\$ 152,463
Fire-Rescue	-	\$ 3,780,331
Human Resources	1.00	\$ 137,541
Infrastructure/Public works	-	\$ 2,350
Internal Operations	-	\$ 34,776
Library	20.26	\$ 1,449,382
Office of Homeland Security	1.00	\$ 187,983
Office of the Assistant COO	-	\$ 68,108
Office of the Chief Financial Officer	-	\$ 20,547
Office of the Chief Operating Officer	-	\$ 16,000
Office of the Mayor	1.00	\$ 187,216
Park & Recreation	7.00	\$ 1,487,415
Performance & Analytics	-	\$ 130,000

Citywide Budget Overview

Table 3: General Fund Budget Reduction Proposals by Department

Department	Budgeted FTE Positions	FY 2018 Adopted Budget
Personnel	1.00	\$ 70,938
Planning	1.00	\$ 54,957
Police	-	\$ 530,000
Public Utilities	-	\$ 90,204
Public Works - Contracts	-	\$ 80,595,
Public Works - General Services	5.00	\$ 845,972
Purchasing & Contracting	3.00	\$ 230,458
Real Estate Assets	2.00	\$ 297,109
Transportation & Storm Water	-	\$ 3,268,305
Total General Fund	57.13	\$ 18,361,673

For additional information on General Fund budget reduction proposals, please refer to the General Fund Expenditures Section of this Volume.

Excess Equity (Unassigned Fund Balance)

Excess Equity is unassigned fund balance that is not otherwise designated as General Fund Reserves and is available for appropriation. Consistent with the City's Budget Policy on uses of one-time sources, Excess Equity is appropriated for one-time uses.

Based on the Fiscal Year 2017 Year-End Report, the estimated available Excess Equity at year-end is projected to be \$26.4 million. The Fiscal Year 2018 budgeted use of Excess Equity to fund one-time expenditures in the General Fund is \$26.1 million.

Additional Fiscal Actions

In addition to the fiscal actions detailed above, the Fiscal Year 2018 Adopted Budget includes the following adjustments to ensure the City maintains a balanced budget:

- \$4.0 million reallocation of the General Fund deferred capital bond (DC2A) debt service expense due to a transfer of the Fiscal Year 2018 payment to the Capital Outlay Fund;
- \$4.7 million increase in Transient Occupancy Tax (TOT) reimbursable revenue to the General Fund as a result of a decrease in the Commission for Arts & Culture allocation. The decrease to the Commission for Arts & Culture allocation from TOT is offset by an increase of \$4.2 million in one-time revenue from the General Fund supported by Excess Equity funds. The net reduction to the Commission for Art & Culture allocation in the Fiscal Year 2018 Adopted Budget is \$530,004; and
- \$4.8 million increase in TOT reimbursable revenue to the General Fund as a result of the use of Chargers lease termination fee for the Fiscal Year 2018 Stadium Operations Fund debt service payment on outstanding stadium bonds.

Proactive establishment of the Pension Payment Stabilization Reserve, implementing best practices to better align reserve levels in risk management funds, and proposing budget reductions with minimal service level impacts, have made it possible for the City to present a structurally balanced

Citywide Budget Overview

budget which uses ongoing revenues to pay ongoing expenditures and minimizes the overall impact to City services.

Special Revenue and Internal Service Fund Budget Reduction Proposals

As part of the budget development process, non-general fund departments which impact the General Fund were required to submit budget reduction proposals. The non-general fund budget reduction proposals which impact the General Fund are as follows:

Transient Occupancy Tax (TOT) Fund - Commission for Arts & Culture

The Fiscal Year 2018 Adopted Budget includes the reduction of \$530,004 for the Commission for Arts & Culture allocation. The Commission for Arts & Culture allocation for Fiscal Year 2018 totals \$14.6 million, of which \$4.2 million is supported with Excess Equity from the General Fund, a one-time revenue source. The use of Excess Equity allows the City to increase ongoing funding for General Fund reimbursable expenditures for safety and maintenance of visitor related facilities within the Park and Recreation and Fire-Rescue Department.

Information Technology Fund

The Fiscal Year 2018 Adopted Budget includes the reduction of \$1.5 million in the Information Technology Fund by delaying non-critical software enhancements and investment projects. The most notable delays are ServiceNow project portfolio management software, New Relic performance monitoring software, and Bill of IT expense management tool.

OneSD Support Fund

The Fiscal Year 2018 Adopted Budget includes the reduction of \$2.9 million in the OneSD Support Fund by delaying non-critical enterprise software enhancements and investment projects. The most notable delays are SuccessFactors enhancement, Enterprise Resource Planning consulting services, and Open Text document management tool.

Wireless Communications Technology Fund

The Fiscal Year 2018 Adopted Budget includes the reduction of \$113,423 in the Wireless Communications Technology Fund. This decrease will reduce the purchase of non-essential supplies and maintenance services. This reduction is not expected to significantly impact the Fund's operations or service levels.

Fleet Services Operating Fund

The Fiscal Year 2018 Adopted Budget includes the reduction of \$1.9 million in expenditures and 2.00 FTE positions. These decreases are associated with operational efficiencies identified in the Fund related to purchase of auto parts, contractual expenditures, fuel additives, automotive oil, and the rental and maintenance of vehicles.

Transient Occupancy Tax Fund - Special Events and Filming Department

The Fiscal Year 2018 Adopted Budget includes the reduction of \$49,909 related to film marketing in the Special Events & Filming Department. This reduces the Department's advertisement budget but does not impact the ability to provide permitting or core services for the filming program.

PETCO Park Fund

The Fiscal Year 2018 Adopted Budget includes the reduction of \$7,454 for office supplies and security services based on prior year's actuals.

Citywide Budget Overview

Energy Conservation Program Fund

The Fiscal Year 2018 Adopted Budget includes the reduction of \$116,644 for energy conservation contracts and consultants, energy efficient equipment, and legal and engineering services.

Risk Management Administration Fund

The Fiscal Year 2018 Adopted Budget includes the reduction of 3.00 FTE positions and expenditures of \$243,211 as a result of the departmental reorganization of position classifications, as well as a reduction to administrative support and in the frequency of ergonomic studies.

Enterprise Fund Budget Reduction Proposals

As part of the budget development process, certain enterprise funds were required to submit budget reduction proposals. The enterprise funds budget reduction proposals are as follows:

Sewer Funds

The Fiscal Year 2018 Adopted Budget includes an expenditure reduction of \$8.6 million in the Metropolitan Sewer Utility and Municipal Sewer Revenue Funds. The budget reduction proposals for the Fiscal Year 2018 Adopted Budget, as outlined below, are 3.5 percent of the Fiscal Year 2017 Adopted Budget, excluding debt service payments.

The contributors to this net expenditure decrease include the reduction of:

- \$3.0 million for payments to Wastewater Participating Agencies (PAs) for revenue sharing and reimbursement agreements;
- \$2.5 million for environmental restoration projects;
- \$2.3 million for contracts, for certain facility related expenditures that can be deferred based on current condition assessments;
- \$774,869 in the capital equipment, repair and maintenance budget for the Wastewater Treatment and Environmental Monitoring Divisions; and
- \$105,250 for Infrastructure Asset Management training.

Water Utility Operating Fund

The Fiscal Year 2018 Adopted Budget includes an expenditure reduction of \$7.2 million in the Water Utility Operating Fund. The budget reduction proposals for the Fiscal Year 2018 Adopted Budget, as outlined below, are 3.5 percent of the Fiscal Year 2017 Adopted Budget, excluding water purchases and debt service payments.

The contributors to this net expenditure decrease include the reduction of:

- \$3.5 million in payment for the Sweetwater Water Authority desalination plant;
- \$2.1 million in machinery, equipment, and vehicle rentals and purchases;
- \$1.4 million in contracts for training, outreach activities, and resource planning; and
- \$236,777 in IT projects for transition from GE Small World to ESRI.

Implementation of the Climate Action Plan

In December 2015, City Council adopted the Climate Action Plan (CAP). The CAP set greenhouse gas (GHG) emissions reduction targets for 2020 (15% reduction) and 2035 (50% reduction) from a 2010 baseline.

Citywide Budget Overview

The CAP identifies goals and actions in the following five strategic areas to reach or exceed GHG targets and ensure the City is prepared for a changing climate:

- Energy & Water Efficient Buildings
- Clean & Renewable Energy
- Bicycling, Walking, Transit & Land Use
- Zero Waste
- Climate Resiliency

Principles of sustainability and projects that reduce GHG emissions or improve the economic, social, or environmental sustainability of the City are woven throughout many departments and functions within City operations.

San Diego's CAP is considered a national model. As a City, we are breaking new ground in policies, programs, and methodologies to implement the plan. The Fiscal Year 2018 Adopted Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making. **Table 4** is a summary of funding across City departments that support the five strategic areas of the CAP. The funding amounts represent new resources included in the Fiscal Year 2018 Adopted Budget. These new resources are added to existing CAP investment in the departments' base budgets (continuing appropriations).

Table 4: Funding Across City Departments

Climate Action Plan Fiscal Year 2018 Adopted Budget	
Strategy 1 - Energy & Water Efficient Buildings	\$ 27,521,444
Strategy 2 - Clean & Renewable Energy	1,288,315
Strategy 3 - Bicycling, Walking, Transit & Land Use	10,258,003
Strategy 4 - Zero Waste	10,719,998
Strategy 5 - Climate Resiliency	79,455,503
Overarching Implementation	90,320
Total	\$ 129,333,582

Citywide Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes a total of \$784.2 million for salaries and wages, and \$618.6 million for fringe expenditures, resulting in a total budget of \$1.40 billion in personnel expenditures citywide. **Table 5** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

Table 5: Fiscal Year 2018 Adopted Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,527.43	\$ 547,056,400	\$ 438,365,705	\$ 985,422,105
Special Revenue Funds	988.15	67,944,291	48,179,967	116,124,258

Citywide Budget Overview

Table 5: Fiscal Year 2018 Adopted Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
Enterprise Funds	2,500.35	145,075,047	112,650,645	257,725,692
Internal Service Funds	340.58	19,148,658	15,730,162	34,878,820
Other Funds ¹	63.00	4,971,421	3,689,353	8,660,774
Total	11,419.51	\$ 784,195,817	\$ 618,615,832	\$ 1,402,811,649

¹Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions.

Total City Personnel

The Fiscal Year 2018 Adopted Budget includes a total of 11,419.51 FTE positions with 7,527.43 or 65.9 percent of these positions budgeted within the General Fund. **Table 6** presents the change in positions from Fiscal Year 2017 to Fiscal Year 2018.

Table 6: Total City FTE Position Changes Fiscal Year 2017 - 2018

Fund Type	FY 2017 Adopted Budget	Additions	Reductions	Reorganizations	FY 2018 Adopted Budget	FY 2017 - FY 2018 Change	Percent Change
General Fund	7,530.69	74.41	(81.12)	3.45	7,527.43	(3.26)	0.0%
Special Revenue Funds ¹	925.05	81.00	(15.90)	(2.00)	988.15	63.10	6.8%
Enterprise Funds	2,481.79	21.69	(1.68)	(1.45)	2,500.35	18.56	0.7%
Internal Service Funds	344.58	12.00	(16.00)	-	340.58	(4.00)	(1.2)%
Other Funds ²	63.00	-	-	-	63.00	-	0.0%
TOTAL	11,345.11	189.10	(114.70)	0.00	11,419.51	74.40	0.7%

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

² Other Funds includes San Diego City Employees' Retirement (SDCERS) FTE Positions.

For details on all position changes, refer to *Attachment A - Fiscal Year 2018 Changes in Full-time Equivalent (FTE) Positions* in the Appendix.

Table 7 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 35.4 percent of General Fund positions and 44.8 percent of all City positions.

Citywide Budget Overview

Table 7: Fiscal Year 2018 Adopted FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,663.52	779.30	1,503.89	135.23	37.00	5,118.94
IAFF LOCAL 145	929.00	9.00	-	-	-	938.00
AFSCME LOCAL 127	1,011.32	70.00	838.85	162.00	-	2,082.17
POA	2,033.35	-	-	-	-	2,033.35
Teamsters Local 911	165.51	-	-	-	-	165.51
DCAA	151.06	-	-	-	-	151.06
Classified / Unrepresented	143.74	38.35	75.59	20.00	7.00	284.68
Unclassified / Unrepresented	418.93	91.50	82.02	23.35	19.00	634.80
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	7,527.43	988.15	2,500.35	340.58	63.00	11,419.51

Salaries and Wages

The Fiscal Year 2018 Adopted Budget includes \$784.2 million in budgeted salaries and wages, with \$547.1 million or 69.8 percent budgeted in the General Fund. **Table 8** displays the Fiscal Year 2018 Adopted Budget for salaries and wages by fund type.

Table 8: Fiscal Year 2018 Adopted Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 494,302,310	\$ 69,554,776	\$ 141,423,533	\$ 19,344,738	\$ 4,977,549	\$ 729,602,906
Vacancy Savings	(29,699,510)	(3,429,119)	(10,491,812)	(705,347)	-	(44,325,788)
Salary Savings	(1,790,306)	(215,563)	(534,910)	(26,652)	(8,506)	(2,575,937)
Vacation Pay in Lieu	7,307,642	32,000	514,200	4,000	-	7,857,842
Termination Pay/ Annual Leave	2,396,178	109,186	356,608	-	-	2,861,972
Hourly Wages	13,025,916	394,688	1,979,980	41,104	2,378	15,444,066
Overtime	61,514,170	1,498,323	11,827,448	490,815	-	75,330,756
TOTAL	\$ 547,056,400	\$ 67,944,291	\$ 145,075,047	\$ 19,148,658	\$ 4,971,421	\$ 784,195,817

¹ Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions.

Citywide Budget Overview

The Healthy Workplaces, Healthy Families Act of 2014 (A.B. 1522) requires that any employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the beginning of employment is entitled to paid sick leave. Hourly non-benefitted employees, will earn one hour of paid Hourly Sick Leave (A.B. 1522) for every 30 hours worked, up to a maximum accrual of 48 hours. The Fiscal Year 2018 Adopted Budget includes \$244,201 in the General Fund and \$291,658 citywide for Hourly Sick Leave (A.B. 1522), these amounts are based on projected expenditures in Fiscal Year 2017.

On June 7, 2016, the City of San Diego voters approved the Earned Sick Leave and Minimum Wage Ordinance. As of January 1, 2017, employees who perform at least two (2) hours of work in one work week (per calendar year) within the geographic boundaries of the City of San Diego must be paid wages of not less than \$11.50 per hour for all hours worked within the City's geographic boundaries. In addition, all employers must provide paid earned sick leave to each employee (including temporary and part-time employees) beginning on July 11, 2016. The earned sick leave requirements set forth in San Diego's Earned Sick Leave and Minimum Wage Ordinance, San Diego Municipal Code Chapter 3, Article 9, Division 1, applies to adult and minor employees who work two (2) or more hours in one workweek (per calendar year) within the City's geographic boundaries.

Vacancy Savings

Vacancy savings is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2018 Adopted Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to normal attrition, extended leaves of absence, under-filled positions, and newly hired employees that may start at a lower salary than the salary of the prior incumbent. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments monitor Fiscal Year 2018 personnel expenditures to available allocated appropriations. The Fiscal Year 2018 vacancy savings is \$44.3 million, representing an increase of \$999,727 or 2.3 percent from the Fiscal Year 2017 Adopted Budget. This increase is primarily due to increased vacancy savings in the Police Department as a result of a projected increase in vacancies in the Department, offset by a decrease in vacancy savings in the Fire-Rescue Department due to projected full staffing of Firefighter positions.

Table 9 displays the changes in budgeted vacancy savings from Fiscal Year 2016 to Fiscal Year 2018.

Table 9: Budgeted Vacancy Savings Fiscal Year 2016 - 2018

Departments/Funds	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget
City Attorney	\$ 772,927	\$ 775,166	\$ 602,112
City Clerk	32,968	32,968	74,797
City Comptroller	172,785	236,278	93,745
City Treasurer	173,722	187,491	211,286
Communications	54,059	54,059	87,028
Debt Management	-	-	54,059

Citywide Budget Overview

Departments/Funds	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Development Services	155,355	202,655	141,773
Economic Development	108,118	109,346	254,634
Environmental Services	159,905	338,964	332,592
Financial Management	59,467	59,467	65,291
Fire-Rescue	4,684,562	7,327,282	3,398,859
Library	672,721	787,452	541,547
Office of Homeland Security	-	-	59,363
Park & Recreation	1,007,337	974,299	970,217
Performance & Analytics	-	109,855	-
Personnel	59,114	53,893	53,893
Planning	159,578	146,079	153,588
Police	11,522,051	16,388,811	19,860,629
Public Works - Contracts	36,962	57,866	57,866
Public Works - General Services	254,945	314,580	466,648
Purchasing & Contracting	108,118	134,659	157,019
Real Estate Assets	31,491	66,768	54,059
Transportation & Storm Water	1,248,168	2,052,197	2,008,505
Total General Fund	\$ 21,474,353	\$ 30,410,135	\$ 29,699,510
Airports Fund	\$ 34,944	\$ 33,322	\$ 59,363
Central Stores Fund	34,611	29,931	30,056
City Employee's Retirement System Fund	341,182	-	-
Development Services Fund	4,067,601	4,551,001	3,534,927
Energy Conservation Program Fund	18,013	-	31,491
Engineering & Capital Projects Fund	1,779,822	2,051,733	2,998,684
Facilities Financing Fund	31,491	-	50,003
Fleet Services Operating Fund	-	-	325,185
Golf Course Fund	88,265	132,652	163,528
Information Technology Fund	126,131	109,855	80,454

Citywide Budget Overview

Departments/Funds	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Local Enforcement Agency Fund	60,674	60,674	60,674
Maintenance Assessment District MAD Management Fund	51,459	59,363	-
Metropolitan Sewer Utility Fund	1,409,955	1,251,724	1,546,641
Municipal Sewer Revenue Fund	1,056,351	1,063,422	1,583,690
OneSD Support Fund	695,334	219,855	80,454
Parking Meter Operations Fund	41,330	41,330	41,330
Stadium Operations Fund	80,454	109,855	59,363
Recycling Fund	224,210	304,572	369,700
Refuse Disposal Fund	324,624	289,208	382,729
Risk Management Administration Fund	347,110	321,859	318,615
Water Utility Operating Fund	2,006,445	2,263,691	2,851,234
Wireless Communications Technology Fund	112,715	97,053	58,157
Total Non-General Fund	\$ 12,932,721	\$ 12,991,100	\$ 14,626,278
Total	\$ 34,407,074	\$ 43,326,061	\$ 44,325,788

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE position count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC), as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$426.1 million or 68.9 percent of budgeted fringe in Fiscal Year 2018. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Table 10 displays the citywide fringe allocation which totals \$618.6 million for Fiscal Year 2018, of which \$438.4 million or 70.9 percent is budgeted in the General Fund.

Citywide Budget Overview

Table 10: Fiscal Year 2018 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement ADC	\$ 236,395,172	\$ 23,895,480	\$ 55,061,470	\$ 7,245,320	\$ 1,895,109	\$ 324,492,551
Retiree Health/Other Post-Employment Benefits	40,894,411	5,505,916	13,510,892	1,938,323	378,063	62,227,605
Employee Offset Savings	6,028,253	409,747	694,506	77,677	59,463	7,269,646
Retirement DROP	1,786,545	197,942	544,761	64,443	5,114	2,598,805
Workers' Compensation	22,351,788	828,322	3,735,006	700,025	50,762	27,665,903
Long-Term Disability	-	-	-	-	-	-
Flexible Benefits	96,617,481	11,049,499	26,325,790	3,855,675	812,924	138,661,369
Supplemental Pension Savings Plan	18,490,685	4,187,030	8,273,947	1,202,934	334,976	32,489,572
Retirement 401 Plan	212,743	55,836	81,350	11,414	4,152	365,495
Retiree Medical Trust	785,761	77,642	97,912	17,265	5,776	984,356
Risk Management Administration	6,889,539	927,593	2,276,636	326,553	63,693	10,484,014
Medicare	7,100,854	930,061	1,814,668	258,154	70,437	10,174,174
Unemployment Insurance	812,473	114,899	233,707	32,379	8,884	1,202,342
Fund Type Totals	\$ 438,365,705	\$ 48,179,967	\$ 112,650,645	\$ 15,730,162	\$ 3,689,353	\$ 618,615,832

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2018 is budgeted at \$327.9 million and is described below:

- The SDCERS Actuarially Determined Contribution (ADC) for Fiscal Year 2018 is \$324.5 million, representing an increase of \$63.4 million from the Fiscal Year 2017 Adopted Budget. The factors that contributed to the change in the ADC include new demographic assumptions, which increased the ADC by \$42.4 million; investment experience loss, which increased the ADC by \$9.1 million; discount rate and inflation rate reduction, which increased the ADC by \$6.7 million; and liability experience loss, which increased the ADC by \$6.6 million. Approximately \$236.4 million or 72.9 percent of the ADC is budgeted in the General Fund.

Citywide Budget Overview

- \$1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 10**.
- \$2.0 million has been budgeted citywide (\$1.5 million in the General Fund) to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was established by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually. Note this figure is not reflected in **Table 10**.

Retiree Health/Other Post Employment Benefits

The Retiree Health or Other Post Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2016 is approximately \$537.8 million and the Annual Required Contribution (ARC) for Fiscal Year 2018 was determined to be \$48.5 million.

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's annual OPEB budget at \$57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. The City has budgeted \$62.2 million in Fiscal Year 2018 for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed \$62.2 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Employee Offset Savings (EOS)

The Fiscal Year 2018 Adopted Budget includes Employee Offset Savings of \$7.3 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$7.3 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.



Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2018 Adopted Budget for Retirement DROP contributions is \$2.6 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City. The Fiscal Year 2018 citywide contribution to

Citywide Budget Overview

the Workers' Compensation Fund increased by \$2.0 million from the Fiscal Year 2017 Adopted Budget due to a projected increase in operating expenses.

In February 2017, City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to reduce the Workers' Compensation Reserve target from 25 percent to 12 percent of the three-year average of outstanding actuarial liabilities. As a result of this amendment to the Reserve Policy, the excess Worker's Compensation Reserve available for use is \$24.1 million, of which \$4.6 million will be used to reduce workers' compensation operating expenses in Fiscal Year 2018. The remaining excess reserves will be used to continue the reduction in workers' compensation operating expenses through Fiscal Year 2020. The workers' compensation contribution in the Fiscal Year 2018 Adopted Budget is \$27.7 million.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Fiscal Year 2017 ending reserve balance is projected to be \$17.4 million, exceeding the policy goal of \$11.0 million, which is the current three year average of the annual actuarial liability. The Fiscal Year 2018 Adopted Budget includes the use of \$2.1 million in excess reserves from the Long-Term Disability (LTD) Fund to support LTD operating expenses.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2018 Adopted Budget for Flexible Benefits is \$138.7 million, representing an increase of \$23.1 million from the Fiscal Year 2017 Adopted Budget. This increase is a result of non-pensionable benefit increases outlined in the labor agreements between the City and its six Recognized Employee Organizations. This increase in flexible benefits includes \$10.7 million for the additional flexible benefit allotments for sworn officers with eight or more years of service in the Police Department as defined in the Memorandum of Understanding between the City of San Diego and the San Diego Police Officers Association approved in Fiscal Year 2016.

The City currently offers healthcare coverage to all of its full time, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2018 Adopted Budget for SPSP is \$16.2 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City

Citywide Budget Overview

matches. The Fiscal Year 2018 Adopted Budget for the City's contribution match is \$365,495, based on 595.34 FTE general members as of November 2016.

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. In December 2015, the Public Employment Relations Board (PERB) issued a decision in favor of the City unions in an Unfair Practice Charge (UPC) filed by the San Diego Municipal Employees Association (MEA), the International Association of Firefighters (IAFF) Local 145, the American Federation of State County And Municipal Employees (AFSCME) Local 127, and the Deputy City Attorneys Association of San Diego (DCAA), ruling that the City had violated the Meyers-Milias-Brown Act (MMBA) when it failed to meet and confer over the language of Proposition B. On April 11, 2017, the Fourth District Court of Appeals issued an opinion concluding the PERB erred when it applied agency principles to transform the Citizens Pension Reform Initiative (CPRI) from a citizen-sponsored initiative into a City sponsored initiative and that Proposition B did not violate MMBA. On July 26, 2017, the California Supreme Court granted review of the appellate decision. Argument at the California Supreme Court is not expected until 2018 or 2019.

The Fiscal Year 2018 Adopted Budget for the City's Interim Defined Contribution Retirement Plan is \$15.4 million, which represents an increase of \$3.6 million over the Fiscal Year 2017 Adopted Budget. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Interim Defined Contribution Retirement Plan. Additionally, the Fiscal Year 2018 Adopted Budget includes \$855,061 in the SPSP-H account for hourly employees.

Retiree Medical Trust (RMT)

The Fiscal Year 2018 Adopted Budget for retiree health trust contributions is \$984,356. General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2018 Adopted Budget for the City's contribution match to general members is \$415,814. In addition, \$568,542 is included in the Fiscal Year 2018 Adopted Budget for contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2018 Adopted Budget for Risk Management Administration is \$10.5 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay.

Citywide Budget Overview

The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2018 Adopted Budget for Medicare is \$10.2 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2018 Adopted Budget for Unemployment Insurance is \$1.2 million.

Recognized Employee Organization (REO) Agreements

The City Council has approved Memoranda of Understanding (MOU) with all six Recognized Employee Organizations (REO). The Deputy City Attorneys Association of San Diego (DCAA) Memorandum of Understanding (MOU) agreed to a term through Fiscal Year 2019. The San Diego Police Officers Association (POA), the San Diego Municipal Employees Association (MEA), the International Association of Firefighters (IAFF) Local 145, the American Federation of State County And Municipal Employees (AFSCME) Local 127, and the California Teamsters Local 911 agreed to terms through Fiscal Year 2020. The Memoranda of Understanding (MOU) with all six Recognized Employee Organizations include non-pensionable compensation increases in Fiscal Year 2018 and pensionable compensation increases in Fiscal Years 2019 and 2020 in accordance with Proposition B passed by voters in July 2012. Additionally, in Fiscal Year 2017 Police Department 911 dispatchers received pensionable compensation increases that have been funded in Fiscal Year 2018 Adopted Budget.

In Fiscal Year 2018, represented employees will receive non-pensionable compensation increases consistent with terms in the approved MOU and with requirements set forth in the San Diego Charter section 70.2.



FISCAL YEAR **2018**

General Fund Revenues



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

General Fund Revenues

The Fiscal Year 2018 General Fund revenue budget is \$1.41 billion, which represents an increase of \$77.8 million or 5.8 percent from the Fiscal Year 2017 Adopted Budget. The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page, including background information describing growth trends, economic factors, and methods of allocation affecting each revenue source. This information provides insight into the formulation of the Fiscal Year 2018 Adopted Budget for the General Fund revenues which fund essential City services including police, fire, refuse collection, library services, and park and recreation programs. Volume II details the budgeted revenues that are generated by departments. Each revenue source budgeted by individual General Fund departments also falls under one of the revenue categories listed to the right on this page and is discussed in this section of the budget document.

Table 1: Fiscal Year 2018 General Fund Revenue Change illustrates the components of the projected \$77.8 million or 5.8 percent increase in General Fund revenues from the Fiscal Year 2017 Adopted Budget. The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees account for 71.5 percent of the City's General Fund revenue in the Fiscal Year 2018 Adopted Budget and are projected to increase by \$35.4 million or 3.6 percent from the Fiscal Year 2017 Adopted Budget.

Table 1: Fiscal Year 2018 General Fund Revenue Change

	Percent Change from FY 2017 Adopted Budget	Change (in millions)
Major Revenues	3.6%	\$ 35.4
Other Revenue Sources	11.8%	42.4
Total	5.8%	\$ 77.8

Table 2: Fiscal Year 2018 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2016 actual amounts, as well the Fiscal Year 2017 Adopted Budget.

- Economic Environment
- Property Tax
- General Fund Transient Occupancy Tax (TOT)
- Franchise Fees
- Property Transfer Tax
- Licenses and Permits
- Fines, Forfeitures, and Penalties
- Revenue from Money and Property
 - Rents and Concessions
 - Interest Earnings
- Revenue from Federal & Other Agencies
- Charges for Current Services
- Transfers In
- Other Revenue
- State of California Budget Impacts
- Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

Table 2: Fiscal Year 2018 General Fund Revenues - \$1.41 Billion (in millions)

Revenue Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2017 - FY 2018 Change	Percent Change	% of Total General Fund Revenue
Property Tax	\$ 471.3	\$ 502.0	\$ 534.6	\$ 32.7	6.5%	38.0%
Sales Tax	275.7	272.8	275.3	2.5	0.9%	19.6%
Transient Occupancy Tax	107.7	113.3	121.1	7.7	6.8%	8.6%
Franchise Fees	81.9	82.6	75.1	(7.5)	(9.1)%	5.3%
Property Transfer Tax	10.5	9.6	10.1	0.5	5.2%	0.7%
Safety Sales Tax	0.0	0.0	0.0	0.0	NA	0.0%
Motor Vehicle License Fees	0.6	0.0	0.0	0.0	NA	0.0%
Licenses & Permits	24.9	23.9	21.7	(2.2)	(9.3)%	1.5%
Fines, Forfeitures, and Penalties	40.2	29.8	31.9	2.1	6.9%	2.3%
Revenue from Money and Property	53.7	55.1	57.8	2.6	4.8%	4.1%
Interest Earnings	0.7	0.6	0.7	0.1	14.0%	0.0%
Revenue from Other Agencies	7.6	8.1	4.5	(3.6)	(44.9)%	0.3%
Charges for Current Services	133.7	136.5	152.8	16.3	11.9%	10.9%
Transfers In	80.3	91.4	117.8	26.4	28.9%	8.4%
Other Revenue	10.1	4.3	4.6	0.3	6.6%	0.3%
Total	\$ 1,298.8	\$ 1,330.0	\$ 1,407.7	\$ 77.8	5.8%	100.0%

Beginning in Fiscal Year 2018, City Charter section 77.1 requires the deposit of major revenue increment into an Infrastructure Fund to be used for new infrastructure costs, including financing costs, related to General Fund capital improvements such as streets, sidewalks and buildings, and the maintenance and repair of such improvements. The deposit of \$17.8 million to the Infrastructure Fund is calculated upon the following:

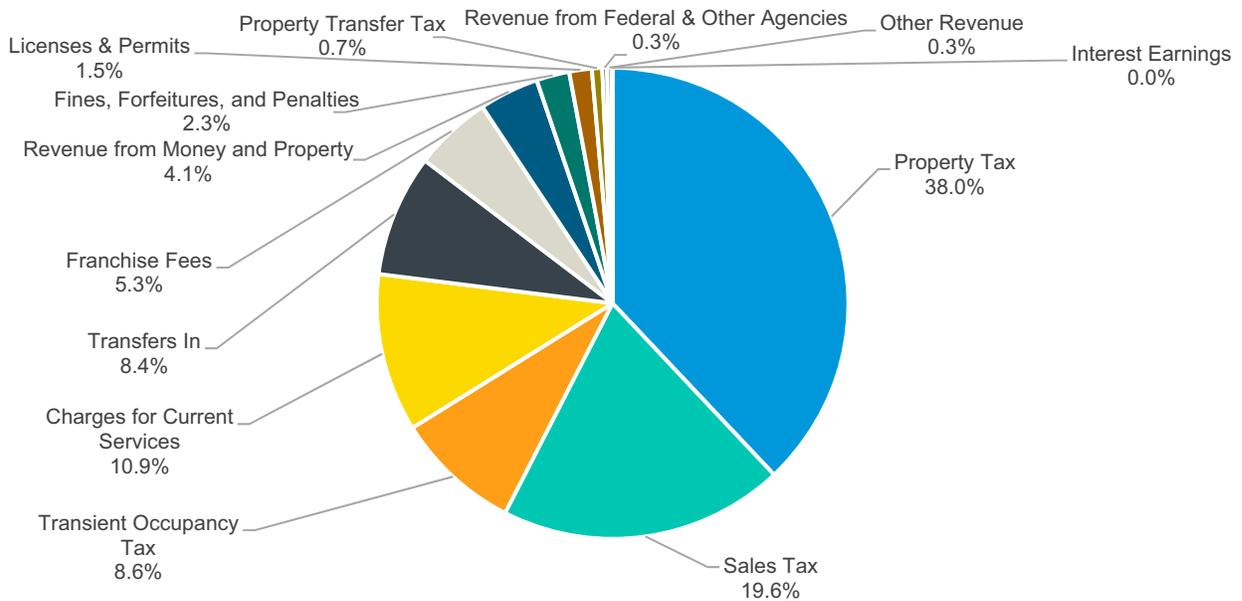
- Major revenue increment - For Fiscal Years 2018 through 2022, an amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees.
- Sales tax increment - For Fiscal Years 2018 through 2042, an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline (FY 2016) as inflated by the lesser of the California Consumer Price Index (CCPI) or two percent.
- General Fund Pension Cost Reduction - For Fiscal Years 2018 through 2042 any amount of pension costs for any fiscal year that are less than the base year (FY 2016).

The major General Fund revenue projections included in the Fiscal Year 2018 Adopted Budget are based on Fiscal Year 2017 year-end projections and economic data through May 2017, the most recent information available at the time the adopted budget was developed. Changes in the local, state, and national economies can impact each of the General Fund revenue sources, and the possible effects on the City's finances in Fiscal Year 2018 are outlined below. As such, the City

General Fund Revenues

maintains its strong financial position by developing prudent estimates, adhering to reserve policies and closely monitoring revenue receipts.

Figure 1: Fiscal Year 2018 General Fund Revenues - \$1.41 Billion



San Diego's Economic Environment¹

Development of the Fiscal Year 2018 Adopted Budget incorporates a positive economic outlook that balances the continuing trend of positive key economic factors with the corresponding softening in the year-over-year rate of growth.

Local economic indicators improved during Fiscal Year 2017; however the rate of improvement is lower than the prior year. Additionally, uncertainty exists with inflation, interest rates, and other pending federal policies that may affect these indicators in the future. The overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, the UCLA Anderson Forecast and Beacon Economics.

In comparison to the Fiscal Year 2017 Adopted Budget, the Fiscal Year 2018 Adopted Budget includes projected increases in three of the four General Fund major revenues - property tax, sales tax, and TOT - based on the continued, yet tempered, improvement in local economic indicators. The Fiscal Year 2018 Adopted Budget for property tax assumes that the City will experience 5.0 percent growth in the property tax revenue based on increasing home prices tempered by slow growth in home sales. The Fiscal Year 2018 Adopted Budget for sales tax assumes a 2.5 percent growth rate. The projected growth of 2.5 percent in sales tax is higher than the growth rate assumed in the Fiscal Year 2018-2022 Five-Year Financial Outlook, primarily due to improved economic indicators and increased receipts in Fiscal Year 2017. The projected growth rate for TOT is 5.7 percent based on the continued strength of the tourism economy. For Fiscal Year 2017, franchise fees are projected to

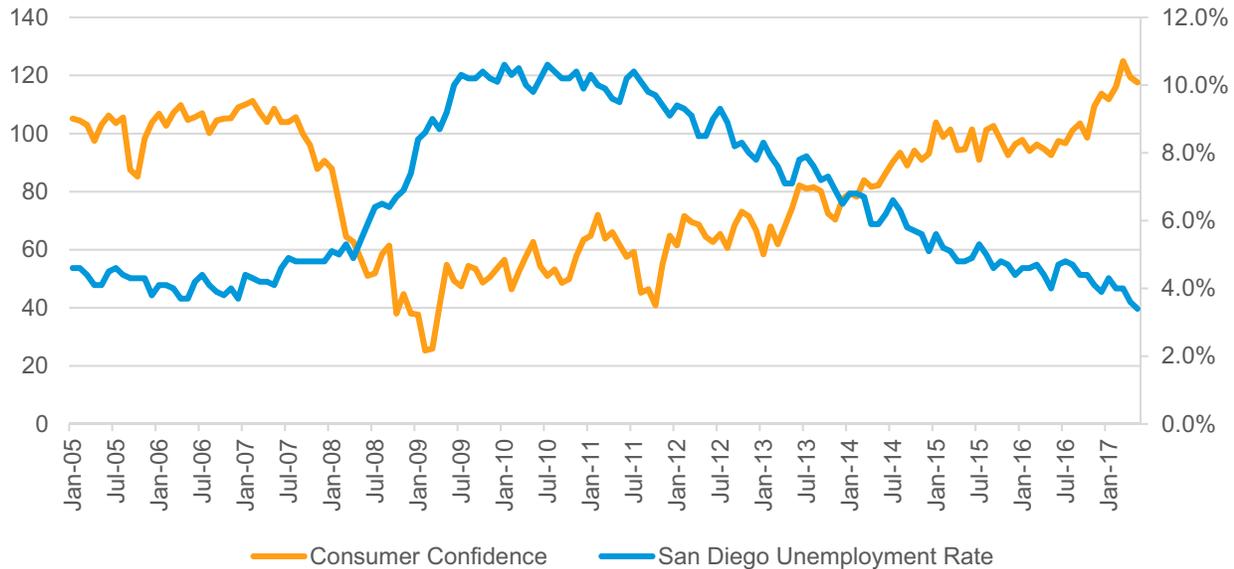
¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, CoreLogic®, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, San Diego Tourism Authority, Colliers International, and The Conference Board.

General Fund Revenues

end the year under budget. The Fiscal Year 2018 Adopted Budget for franchise fees is based on the Fiscal Year 2017 year-end projections and are anticipated to grow moderately. While the Fiscal Year 2018 Budget is lower than the Fiscal Year 2017 Adopted Budget, growth above the Fiscal Year 2017 actual franchise fee receipts is projected. The four General Fund major revenues are discussed in further detail in the following sections.

Main economic drivers of General Fund revenues include consumer discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by levels of unemployment and consumer confidence. Since the end of the recession, the unemployment rate for the City of San Diego has continued to improve steadily. According to the UCLA Anderson Forecast for the Nation and California March 2017 Report, the economy is operating at or near full employment. Consumer confidence has increased steadily since its low in March 2009 to a new high of 124.9 in March 2017 before settling at 117.6 in May 2017.

Figure 2: San Diego Consumer Confidence and Unemployment

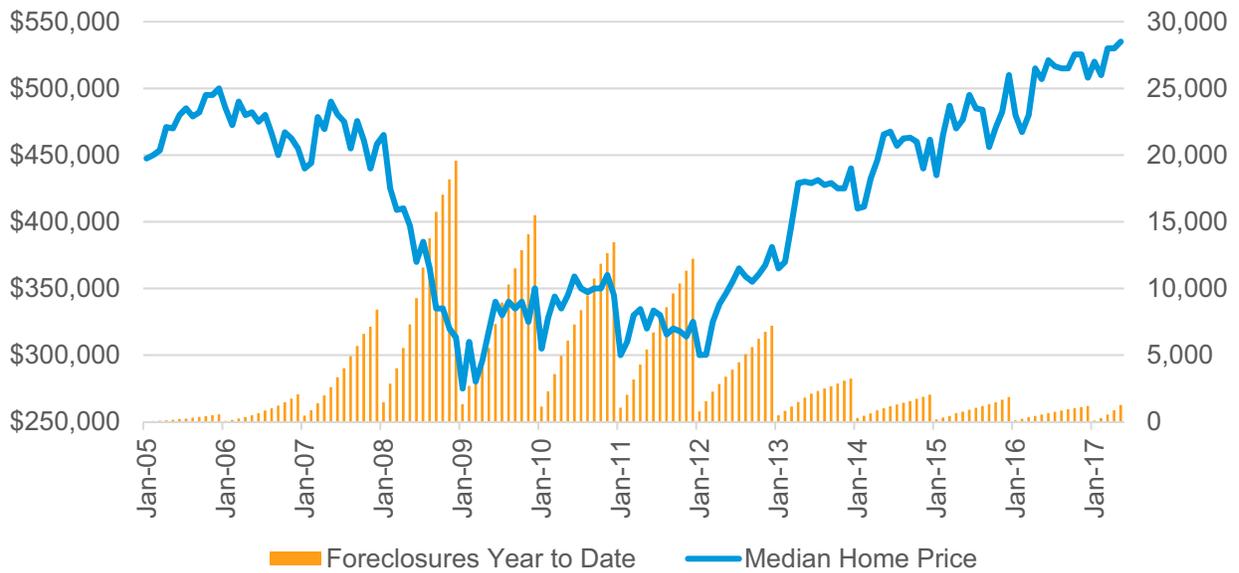


Source: The Conference Board, California Employment Development Department

Citywide median home prices have increased from low levels in Fiscal Year 2009. The San Diego median home price peaked in December 2005 at \$500,000 and decreased to a low of \$279,000 in January 2009. Median home prices subsequently reached a new all-time high of \$535,000 in May 2017. Home sales for the period of June 2016 through May 2017 grew by 1.6 percent when compared to June 2015 through May 2016 home sales, which is slower than the prior twelve month period growth rate of 8.4 percent. As reported by CoreLogic, a data and analytics company, the S&P/Case-Shiller San Diego Home Price Non Seasonally Adjusted Index continues to grow towards its market peak of 250.3 in November 2005. The home price index as of May 2017 was 239.8, a 6.6 percent increase over the May 2016 index of 225.4.

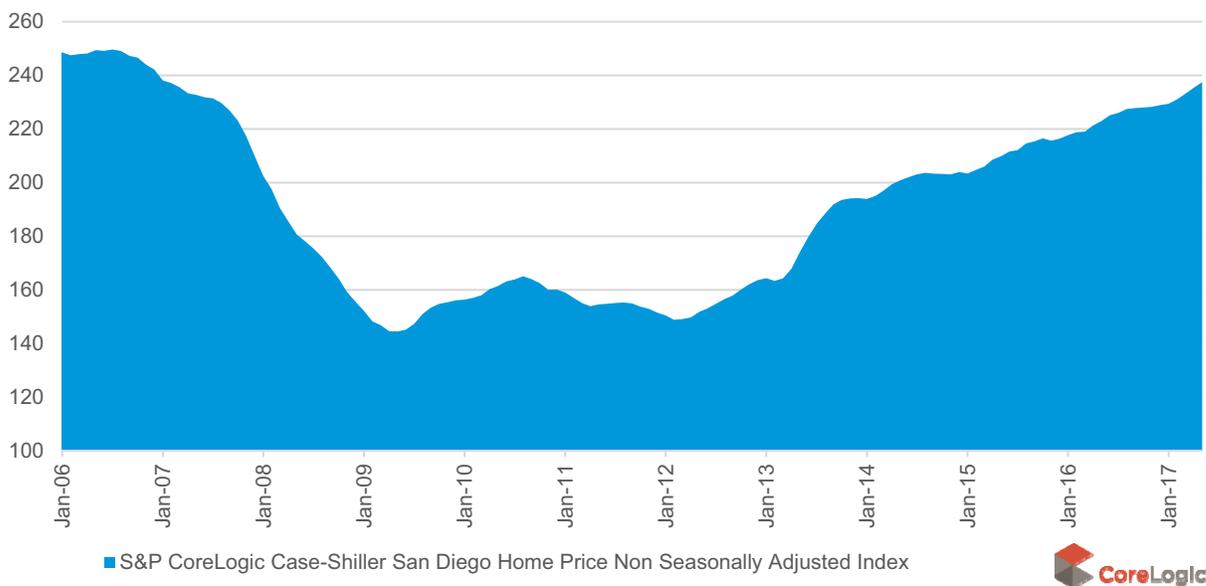
General Fund Revenues

Figure 3: County of San Diego Monthly Median Home Price and Foreclosures



Source: CoreLogic®, San Diego County Assessor/Recorder/Clerk's Office

Figure 4: City of San Diego S&P/Case-Shiller Home Price Index Graph



Source: CoreLogic® S&P Dow Jones Indices LLC / Case -Shiller

Development of the Fiscal Year 2018 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2018 Adopted Budget:

General Fund Revenues

- The Index of Leading Economic Indicators for San Diego County as of May 2017 was 143.2, which is an increase of 2.1 percent from the May 2016 index level of 140.3 (University of San Diego Index of Leading Economic Indicators).
- Home sales in the City of San Diego for the twelve month period from June 2016 to May 2017 totaled 16,884 which is an increase of 1.6 percent from the 16,661 home sales from the prior twelve month period from June 2015 to May 2016 (CoreLogic ®).
- As of May 2017, the citywide median home price was \$535,000 which is an 5.5 percent increase from the May 2016 median home price of \$507,000 (CoreLogic ®).
- The S&P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego was 239.8 as of May 2017, a 6.6 percent increase over the May 2016 index of 225.0.(S&P Dow Jones Indices / CoreLogic ® Case-Shiller)
- Countywide foreclosures for the twelve month period from June 2016 to May 2017 totaled 1,041 which is a decline of 36.3 percent from the previous twelve month period from June 2015 to May 2016 total of 1,633. Notices of default, an indicator of potential future foreclosure levels, totaled 3,794 for the twelve month period from June 2016 to May 2017, a decline of 22.8 percent from the 4,913 experienced in the previous twelve month period from June 2015 to May 2016 (County of San Diego Assessor/Recorder/Clerk's Office).
- The City of San Diego's unemployment rate was 3.4 percent as of May 2017, a decrease of 0.6 percent from the 4.0 percent unemployment rate as of May 2015 (State of California Employment Development Department).
- As of May 2017, the National Consumer Confidence Index was 117.6, which is an increase of 22.1 percent from the May 2016 index of 92.6 (The Conference Board).

Property Tax

Background

Property tax revenue is the City's largest revenue source, representing 38.0 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

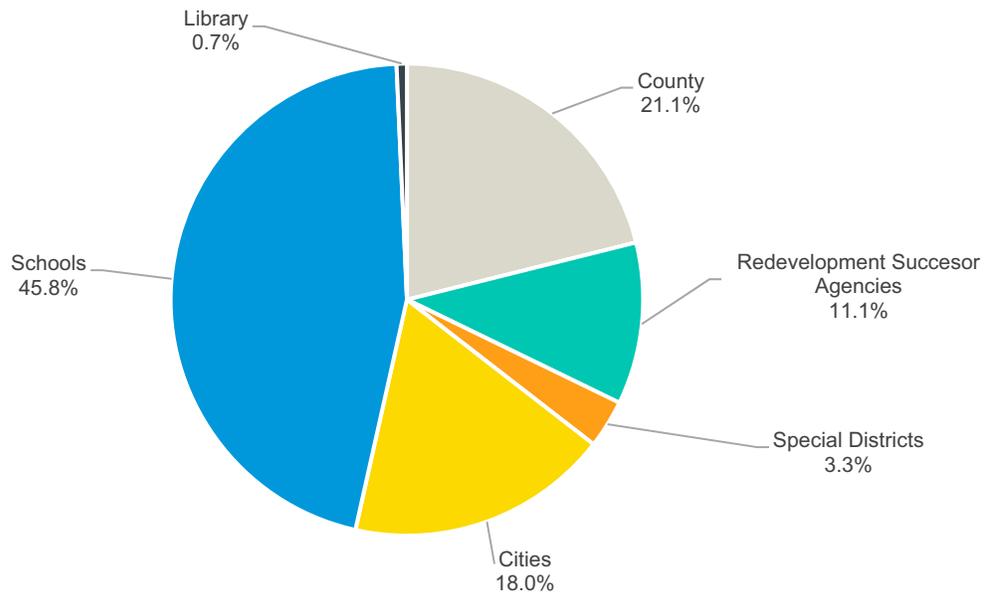
**General Fund Revenue
\$534.6 million**

**Percent of
General Fund Revenues
38.0 percent**

The 1.0 percent property tax levy is collected and distributed to a number of agencies, including the County, the City, school districts, and special districts. For every \$100 collected, the allocation to the cities in San Diego County total \$18.80, which includes offsets for Motor Vehicle License Fees, according to the County of San Diego Assessor's Office. Additionally, per City Charter requirement, a special tax levy of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

General Fund Revenues

Figure 5: Fiscal Year 2018 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

The following factors have contributed to changes in property tax revenues:

- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2018, the property tax administration fee for the City is estimated to be \$4.5 million, an increase of \$0.1 million over the FY 2017 Adopted Budget of \$4.4 million.
- As a result of dissolution of the redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Residual funds remaining in the RPTTF are distributed to the local taxing entities per appropriate allocation formulas at a rate ranging from 17.0 to 22.0 percent. The City's residual tax sharing amount is estimated to be \$18.5 million in Fiscal Year 2018, an increase of \$3.7 million from the FY 2017 Adopted Budget of \$14.8 million.
- There is an outstanding legal challenge between the County of San Diego and various local entities within the County including the City disputing the distribution of the residual balance of the RPTTF. The trial court's decision in favor of the City and other local entities is currently on appeal, and an appellate decision is expected sometime in Calendar Year 2017 or 2018. If the trial court's decision is upheld, the City would be compensated for any past underpayment of RPTTF residual amounts and would receive an increase in RPTTF residual payments going forward. The parties have not undertaken the complex task of calculating the amount of alleged underpayments of RPTTF residual amounts to date, but the underpayments to the City are believed to be significant (potentially in the tens of millions of dollars to date).

Economic Trends

While the local residential housing market continued to experience improvement in Fiscal Year 2017, the growth rate for the Fiscal Year 2018 Adopted Budget is based on the entire Calendar Year 2016

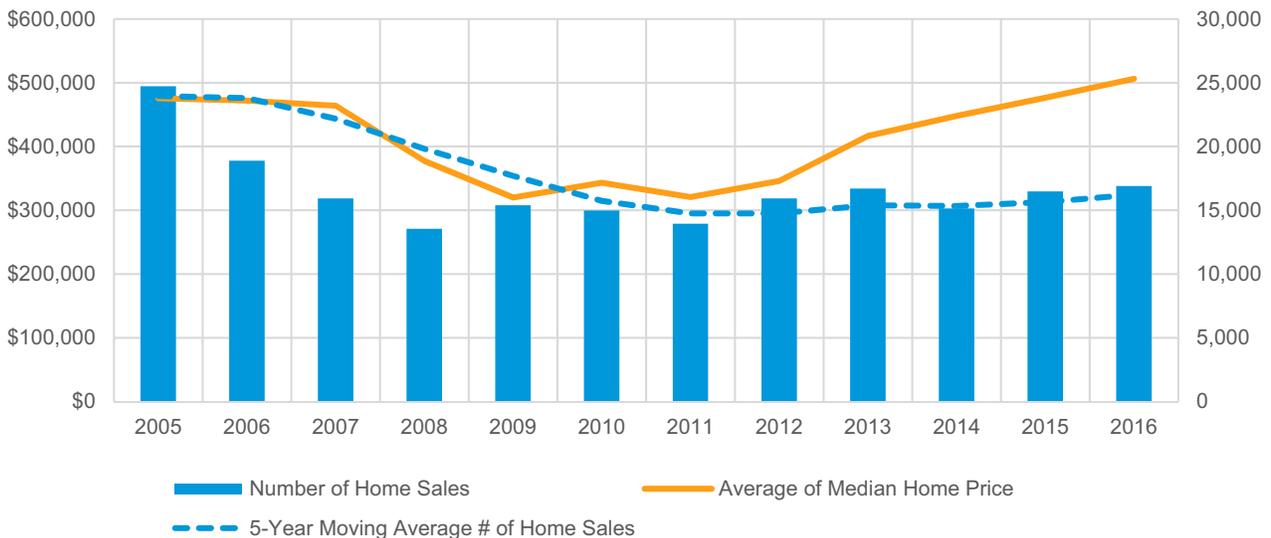
General Fund Revenues

of market activity due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. The assessed value of each property is determined as of January 1st each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December and April of the following year. Due to this delay, property tax revenue projections do not fully reflect recent market activity.

The economic recession that began late in Calendar Year 2007 had a significant negative impact on median home price, home sales, and foreclosures leading to a decline in property tax revenue. However, following the recession, all of these indicators have improved. Countywide foreclosures in Calendar Year 2016 totaled 1,194, a decline of 35.6 percent over the prior twelve month period total of 1,853. Notices of default totaled 4,352 over the same time period, a decline of 15.4 percent from the Calendar Year 2015 count of 5,142. Less foreclosure activity strengthens the local real estate market as there are less homes selling as short sales, at auction, or as bank owned properties. Typically, short sales, auctions, or bank owned properties sell at a lower price, and as a result, bring down the market's median home price. With fewer foreclosures on the market, homes are able to sell at full market value, thus supporting the market's median home price, and strengthening the local real estate market.

Home sales in the City of San Diego increased slightly in Calendar Year 2016, as the City recorded 16,897 sales, a 2.5 percent increase over the Calendar Year 2015 home sales total of 16,478. This is 4.1 percent greater than, or 670 home sales above the 5-year average home sales count of 16,227. In addition to the increase in total home sales, the median home sales price also showed continued improvement during Calendar Year 2016. The monthly median home price in the City for Calendar Year 2016 averaged \$506,313 which is an increase of 6.3 percent from the Calendar Year 2015 average monthly median home price of \$476,375. The median home price reached a new all-time high in October 2016 at \$525,500.

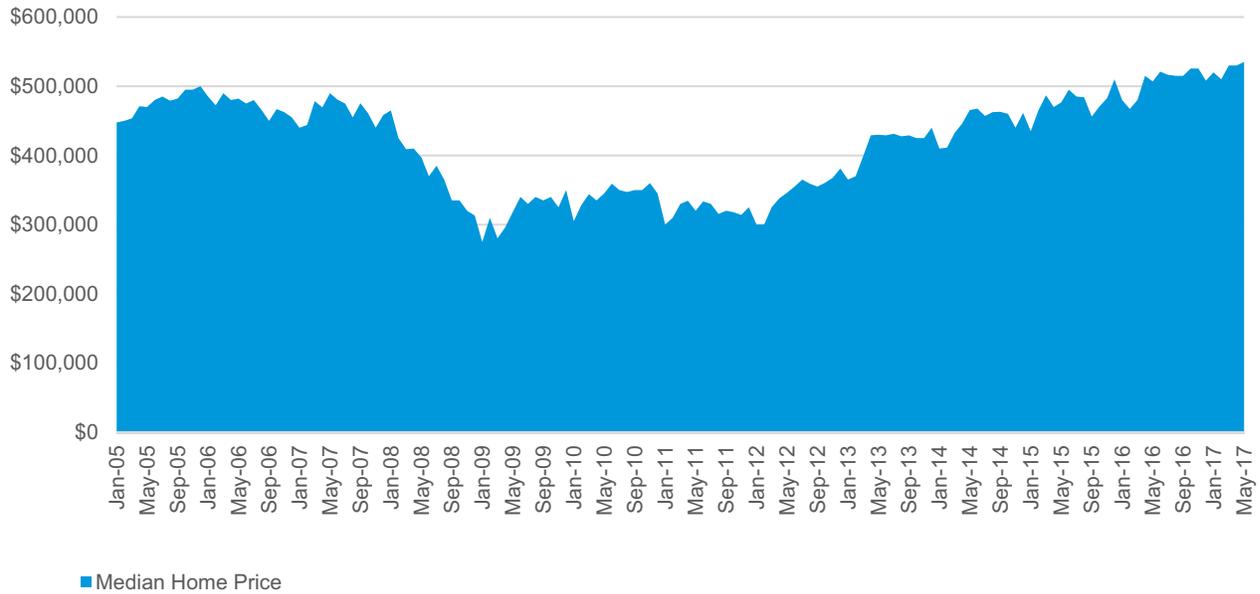
Figure 6: City of San Diego Home Sales (Calendar Year)



Source: CoreLogic ®

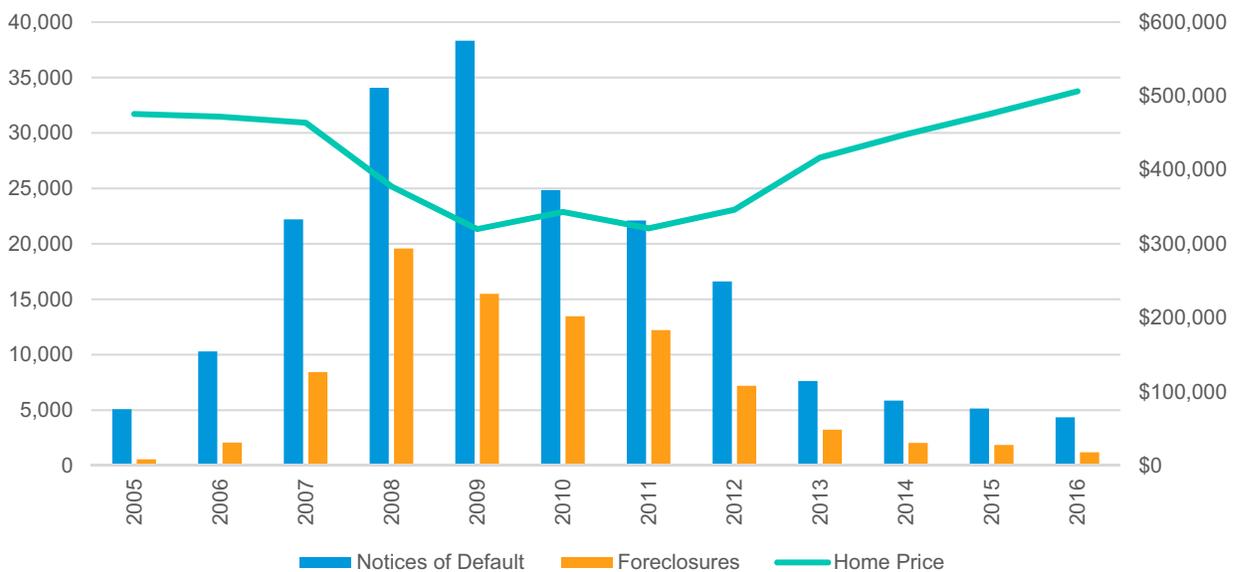
General Fund Revenues

Figure 7: City of San Diego Annual Median Home Price



Source: CoreLogic®

Figure 8: San Diego County Home Foreclosures (Calendar Year)



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic®

The CCPI plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. As previously stated, a property's value may increase at the rate of the CCPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2016 was 257.8, a 2.6 percent increase over the October 2015 CCPI of 251.3, therefore, assessed value for those properties, not otherwise sold or improved, will increase by 2.0 percent.

General Fund Revenues

Improvements to the labor market has lowered unemployment rates contributing to the growth in the local real estate market. The City of San Diego's unemployment rate reached a 15-year low, decreasing to 3.4 percent as of May 2017. The State of California's unemployment rate was 4.2 percent as of May 2017.

According to Colliers International fourth quarter 2016 Research & Forecast Report, completed commercial construction in San Diego County during Calendar Year 2016 was 155,333 square feet, which is lower than previous year construction of 1.2 million square feet. Commercial property represents approximately 20.0 percent of the assessed property value within the City. Given the difference in commercial development between 2015 and 2016, property tax growth in Fiscal Year 2018 will likely be restrained due to lower commercial development.

The FOMC began raising the target range for the federal funds rate for the first time in nine years in December 2015 to a range of 0.25 to 0.50 percent. Subsequently, the FOMC raised the target range by 25 basis points in the December 2016, March 2017, and June 2017 meetings to current range of 1.00 to 1.25 percent.

Fiscal Year 2018 Adopted Budget

The increase in the October 2016 CCPI, the sustained number of homes sales, increased median home prices, and low unemployment will drive the growth in assessed valuation for Fiscal Year 2018 and result in increased property tax receipts. These factors support the projected increase in the Fiscal Year 2018 property tax budget. This growth however, will be constrained by increased borrowing costs and decreased commercial development as mentioned earlier.

The Fiscal Year 2018 Adopted Budget for property tax is \$534.6 million, which assumes 5.0 percent growth for the base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. This growth rate is consistent with the Fiscal Year 2018-2022 Financial Outlook. The \$534.6 million property tax budget consists of an estimated \$372.0 million in base property tax (Proposition 13), \$135.8 million "in-lieu of motor vehicle license fee" payment, \$8.3 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$18.5 million in anticipated residual property tax payments. As a result of the dissolution of the RDA, the tax sharing pass-through payments will be received as part of the Recognized Obligations Payment Schedule (ROPS) and therefore will be recognized as property tax revenue. The residual property tax payments are the City's proportionate share of funds remaining in the Redevelopment Property Tax Trust Fund (RPTTF) after ROPS requirements have been met.

Table 3: Fiscal Year 2018 Adopted Property Tax Budget

	(in millions)	
Base Property Tax	\$	372.0
Property Tax "In-Lieu" of MVLFF		135.8
Tax Sharing Distribution		8.3
Residual Tax Sharing		18.5
Total Property Tax	\$	534.6

General Fund Revenues

Sales Tax

Background

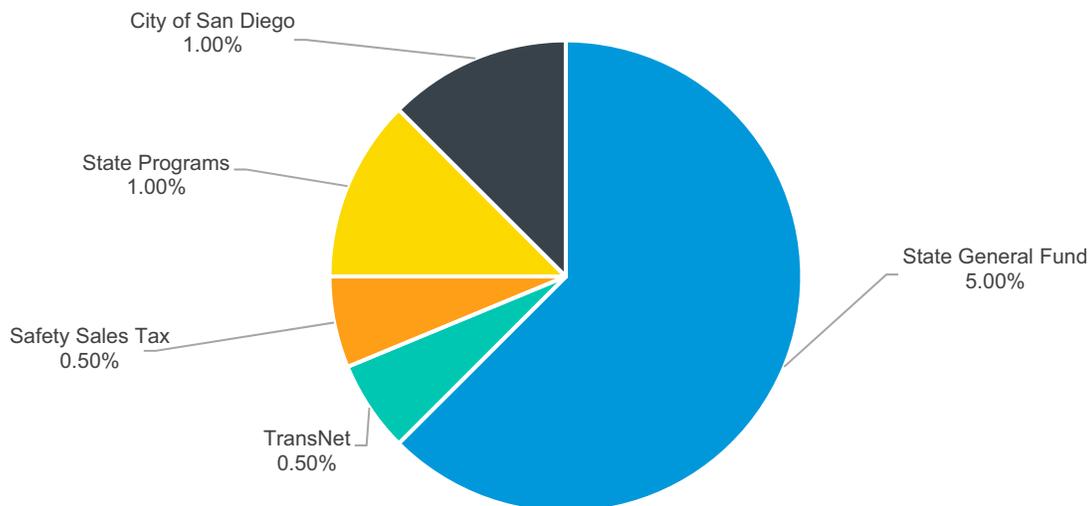
Sales tax is the second largest General Fund revenue source, representing 19.6 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration (formerly the Board of Equalization), which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

**General Fund Revenues
\$275.3 million**

**Percent of
General Fund Revenues
19.6 percent**

The total citywide sales tax rate in San Diego is 8.0 percent. Included in the 8.0 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet); safety sales tax; and Proposition 30, Temporary Taxes to Fund Education. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section. In November 2012, California voters approved Proposition 30, a quarter-cent increase in the State sales tax rate from which revenue collected is deposited in the State's Education Protection Account to support school districts, county offices of education, charter schools, and community college districts.

Figure 9: City of San Diego Sales Tax Rate (8.0 percent)



Source: State Board of Equalization

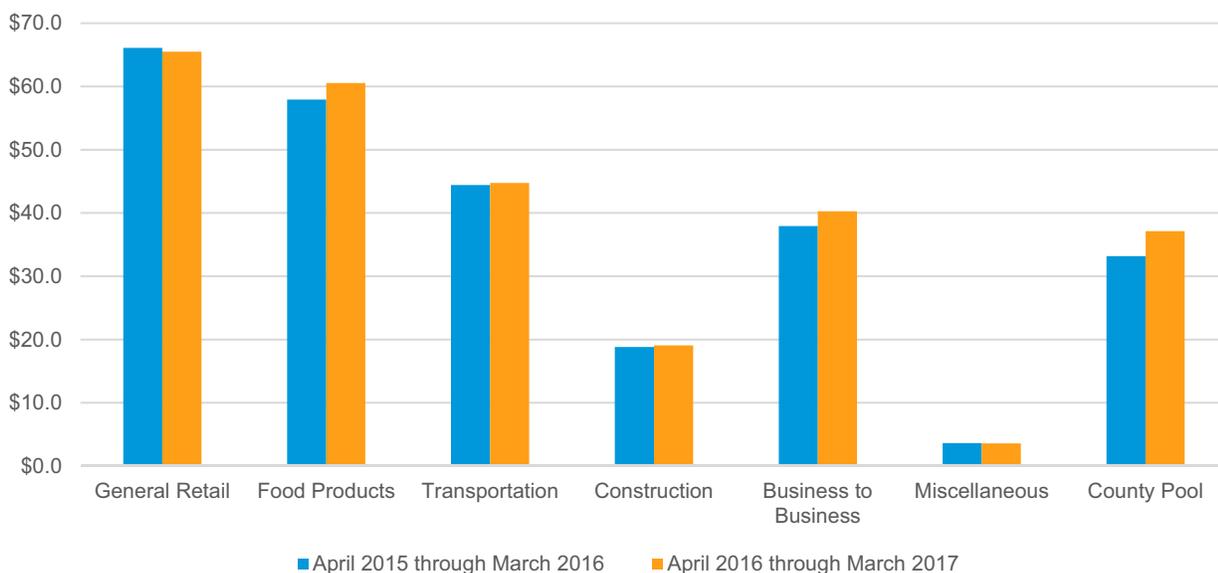
General Fund Revenues

Economic Trends

The Fiscal Year 2017 Adopted Budget for Sales Tax was developed utilizing a 3.5 percent growth rate. Actual receipts were sluggish in the first quarter of Fiscal Year 2017, but have been trending upward and are now projected to end the year at 4.3 percent greater than Fiscal Year 2016. A portion of the growth in Fiscal Year 2017 is attributable to one-time receipts for corrections of mis-allocated sales tax. **Figure 10: Sales Tax Revenues by Economic Category** displays sales tax for purchases made during the twelve months period ending March 2016 compared to the twelve month period ending March 2017.

Sales tax from the General Retail category, the City's largest sales tax economic category, continues to grow slowly as sales in this category continue to shift away from brick and mortar stores to online sales. Sales tax to the City from online sales are received through the County Pool, which is distributed to the City at a rate of approximately 47 percent of the total County Pool receipts based on the City's pro rata share of total countywide sales tax receipts. The transportation category, which includes fuel sales, automotive sales, and repairs, continues its weakness given low fuel prices that have persisted over the past year. Recent trends indicate fuel prices are increasing and it is expected, all else being equal, that this category will see a return to growth in Fiscal Year 2018. Tourism trends continue to be strong along with the associated Food Products category reflecting strong receipts in hotels, fine dining and other restaurants.

Figure 10: Sales Tax Revenues by Economic Category (in millions)



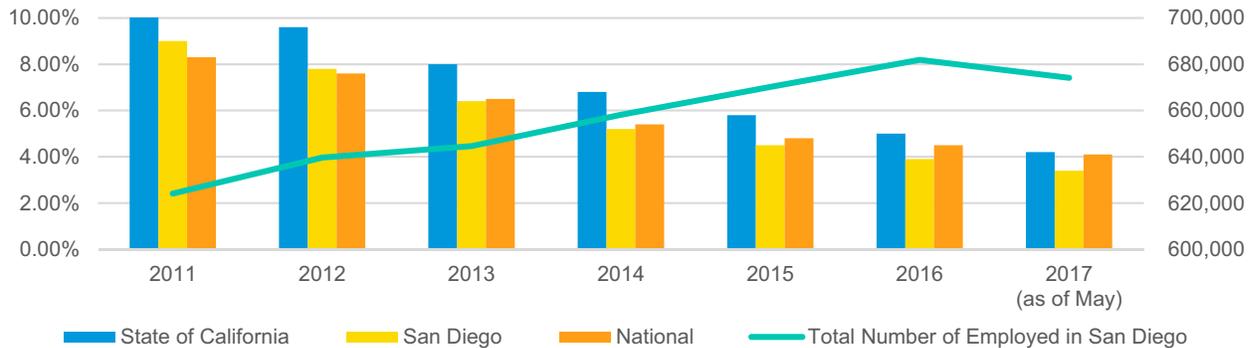
Source: MuniServices, LLC

Economic indicators that drive spending and therefore sales tax receipts include the unemployment rate, total number of persons employed, and consumer confidence. Calendar Year 2016 showed record numbers for these indicators. The City of San Diego's Unemployment saw a 17-year low in May 2017 at 3.4 percent, while November 2016 was an all-time high for the total number of employed persons at 686,700. Furthermore, consumer confidence saw a resurgence within the last year reaching new high of 124.9 in March 2017 before settling at 117.6 in May 2017. Likewise the University of San Diego Index of Leading Economic Indicator also reached a 10-year high in May

General Fund Revenues

2017 at 143.2. The San Diego Consumer Price Index has also increased by 2.0 percent compared to the prior year growth 1.6 percent, leading to higher prices of goods, and therefore sales tax. It is unclear how long the highs experienced within the last year will continue. The City will closely monitor sales tax revenues and adjust the projections as necessary.

Figure 11: Unemployment Rates



Source: State of California, Employment Development Department

Fiscal Year 2018 Adopted Budget

In the Fiscal Year 2018-2022 Five-Year Financial Outlook, sales tax growth for Fiscal Year 2018 was forecasted to be 1.5 percent. Based on sales tax receipts through the third quarter of Fiscal Year 2017, the sales tax growth rate for Fiscal Year 2018 has been increased to 2.5 percent. This growth rate reflects anticipated higher fuel prices, marginal growth in general retail, continued trend away from brick-and-mortar retail stores to online purchases, stable automotive sales in light of higher interest rates, and a normalized level of consumer confidence. The Fiscal Year 2018 Adopted Budget for sales tax is \$275.3 million.

General Fund Transient Occupancy Tax (TOT)

Background

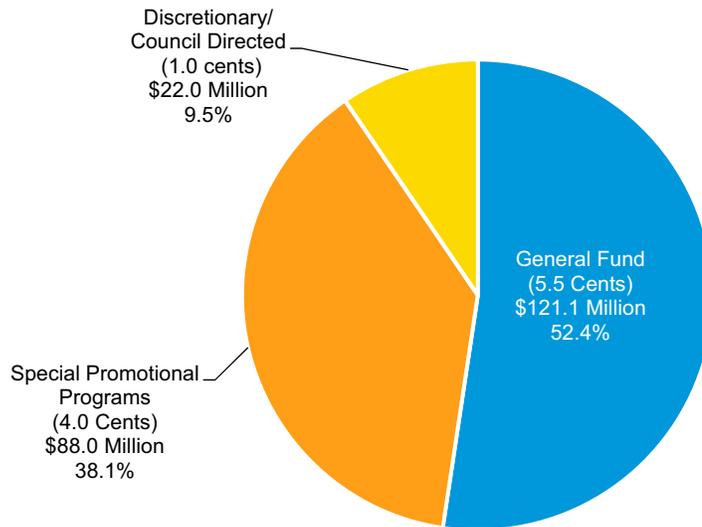
Transient Occupancy Tax makes up 8.6 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. TOT totals \$231.1 million, of which, \$121.1 million is applied to the General Fund.

**General Fund Revenues
\$121.1 million**

**Percent of
General Fund Revenues
8.6 percent**

General Fund Revenues

Figure 12: City of San Diego Transient Occupancy Tax Allocation



Economic Indicators

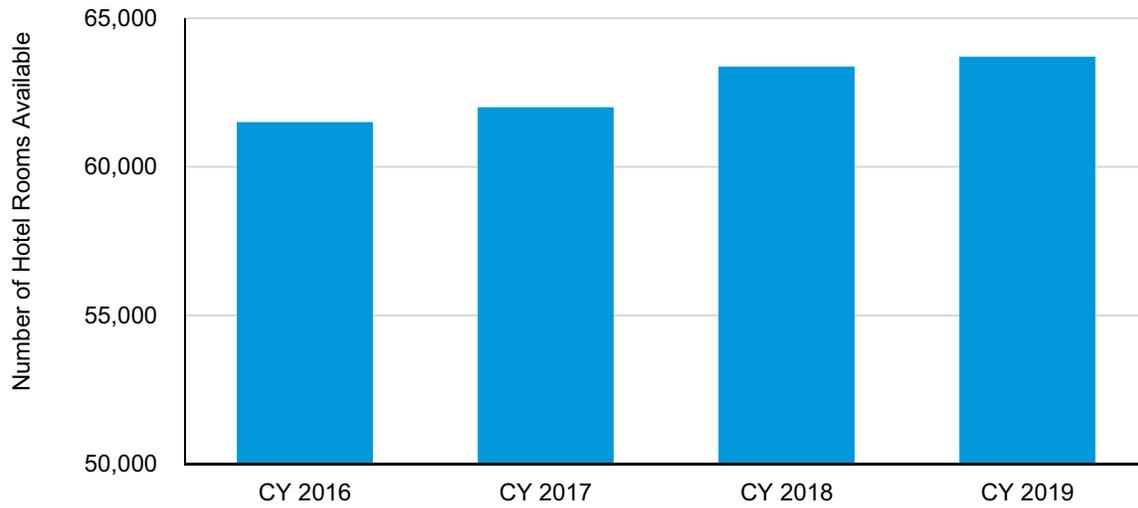
The San Diego hotel sector, which generates TOT receipts, has performed strongly over the past several years. The continued growth in room demand and supply, coupled with the rise in the average daily room rate (ADR) in San Diego have led to the sustained yearly growth in TOT revenue. The City is projected to see continued growth in TOT revenue in Fiscal Year 2018 but at a slower rate than previous years, as a result of the increases in TOT related economic indicators beginning to slow.

According to the San Diego Travel Forecast prepared for the San Diego Tourism Authority by Tourism Economics, overnight visits to San Diego County are projected to grow by 1.7 percent in Calendar Years (CY) 2017 and 2018. As a result of increased overnight visits, the projected average hotel occupancy in CY 2017 and 2018 is 77.3 percent, which is an increase from prior years hotel occupancy of 76.4. These indicators drive the projected growth in room demand for CY 2017 and 2018 to an average of 2.1 percent.

The supply of rooms in the City of San Diego is also projected to increase in CY 2017 and 2018. As illustrated in the Figure 13, the total supply of rooms is projected to increase by 5.5 percent from approximately 60,400 to 63,700 by CY 2018.

General Fund Revenues

Figure 13: Total Projected Hotel Rooms In San Diego CY 2016 - 2019



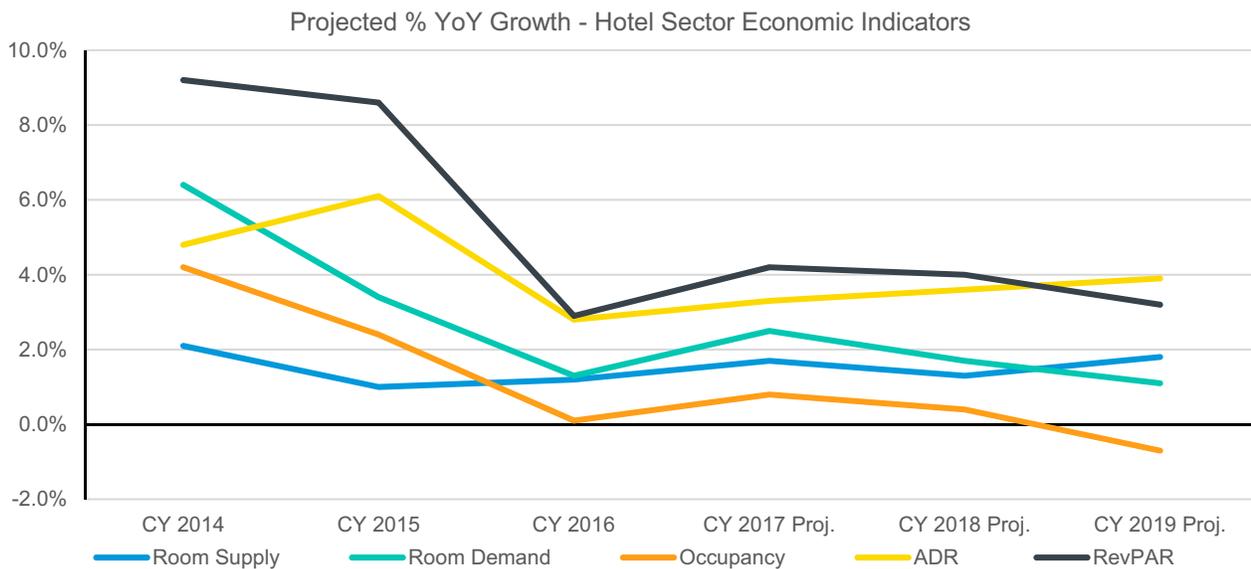
Source: San Diego Tourism Authority and Tourism Economics

Finally, the ADR and the revenue per available room (RevPAR) are also projected to show continued growth. San Diego is expected to outperform the nation as room rates are expected to be higher than the national average. As seen in the table below, the ADR is projected to grow an average of 3.5 percent in CY 2017 and CY 2018.

With sustained growth in TOT receipts in the first half of Fiscal Year 2017 and the projected increases in TOT related economic indicators, the Fiscal Year 2018 TOT growth rate is 5.7 percent, slightly above the Tourism Marketing District projected growth rate of 5.0 percent.

General Fund Revenues

Figure 14: Hotel Sector Economic Indicators



	CY 2014	CY 2015	CY 2016	CY 2017 ¹	CY 2018 ¹	CY 2019 ¹
Visitors						
Total Visits (millions)	33.8	34.3	34.6	35.2	35.8	36.3
Overnight Visits (millions)	16.9	17.2	17.4	17.7	18.1	18.3
Hotel Sector						
Avg. Occupancy	74.6%	76.4%	76.4%	77.1%	77.4%	76.9%
Avg. Daily Rate	\$ 141.4	\$ 150.0	\$ 154.2	\$ 159.3	\$ 165.0	\$ 171.5
Rev PAR ²	\$ 105.5	\$ 114.6	\$ 117.9	\$ 122.8	\$ 127.7	\$ 131.9
Room Demand (growth)	6.4%	3.4%	1.3%	2.5%	1.7%	1.1%

Source: San Diego Tourism Authority and Tourism Economics

¹ Forecast - Tourism Economics, December 2016

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

Fiscal Year 2018 Adopted Budget

The Fiscal Year 2018 total Transient Occupancy Tax budget for the City of San Diego is \$231.1 million. Consistent with the Fiscal Year 2018 - 2022 Five-Year Financial Outlook, this is a 5.7 percent growth rate over the Fiscal Year 2017 year-end projection. The FY 2018 growth rate reflects the sustained growth in TOT receipts as a result of projected improvements in TOT related economic indicators.

Of the \$231.1 million, \$121.1 million represents the 5.5 cents allocable to general government purposes, will be allocated to the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and TOT allocated for reimbursement of General Fund tourism-related expenditures.

General Fund Revenues

Franchise Fees

Background

Franchise fee revenue makes up 5.3 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

General Fund Revenues
\$75.1 million

Percent of
General Fund Revenues
5.3 percent

SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0%) and the Environmental Growth Funds (25.0%) based on the City Charter. Cable providers, which are the second largest contributors to franchise fees, remit 5.0 percent of gross revenues.

Fiscal Year 2018 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2018 Adopted Budget for SDG&E franchise fee revenue of \$59.4 million is based on the Fiscal Year 2017 year-end projection and assumes a 2.0 percent growth rate for Fiscal Year 2018. Although, Fiscal Year 2017 revenue projections came in under budget due to SDG&E actual receipts for Calendar Year 2016 being significantly lower by approximately 7.0 percent, revenue is expected to increase in Fiscal Year 2018 based on growth trends of previous years. Historically, revenue receipts have shown positive growth rates, and in the few years that revenues declined, the proceeding periods showed modest growth. As such, revenue growth for Fiscal Year 2018 is budgeted at 2.0 percent, consistent with the Fiscal Year 2018 - 2022 Five-Year Financial Outlook.

In accordance with the City Charter, 75.0 percent of the revenue received from SDG&E, or \$44.5 million, is allocated to the General Fund. The remaining 25.0 percent of revenue received from SDG&E, or \$14.8 million, is deposited into special revenue funds called the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt currently outstanding in the EGF, all funds will be utilized for park and open space maintenance in Fiscal Year 2018.

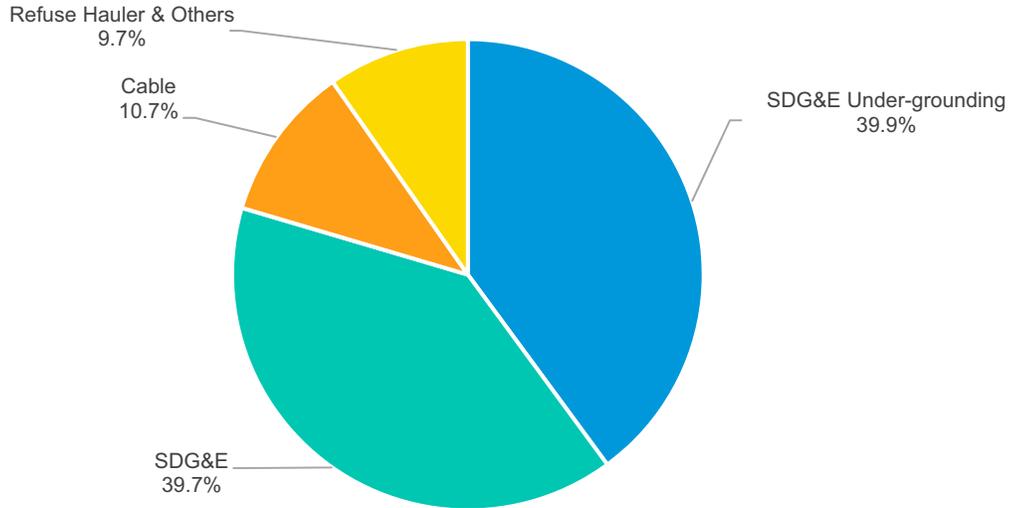
CABLE COMPANIES. The Fiscal Year 2018 Adopted Budget for cable franchise fee revenue of \$15.9 million is based on the Fiscal Year 2017 year-end projection and assumes a 0.0 percent growth rate for Fiscal Year 2018. The projected growth rate of 0.0 percent is based on the average growth of actual receipts in previous years.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2018 Adopted Budget for refuse hauler franchise fee revenue from private refuse haulers is \$14.5 million and is based on the Fiscal Year 2017 year-end projection. The City anticipates \$11.2 million from refuse collection fees, \$1.5 million in franchise fees from the EDCO and Sycamore Landfill facilities, \$1.5 million in revenue related to the Police Department vehicle tow program, and \$0.4 million from other franchise fee sources.

General Fund Revenues

UNDERGROUNDING UTILITY FEE. The Fiscal Year 2018 Adopted Budget for SDG&E undergrounding utility fee revenue of \$59.7 million is based on the current Fiscal Year 2017 year-end revenue projection. This revenue is budgeted in the Underground Surcharge Fund.

Figure 15: Franchise Fee Revenue Breakdown



Property Transfer Tax

Background

Property transfer tax makes up 0.7 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

**General Fund Revenues
\$10.1 million**

**Percent of
General Fund Revenues
0.7 percent**

Economic Trends

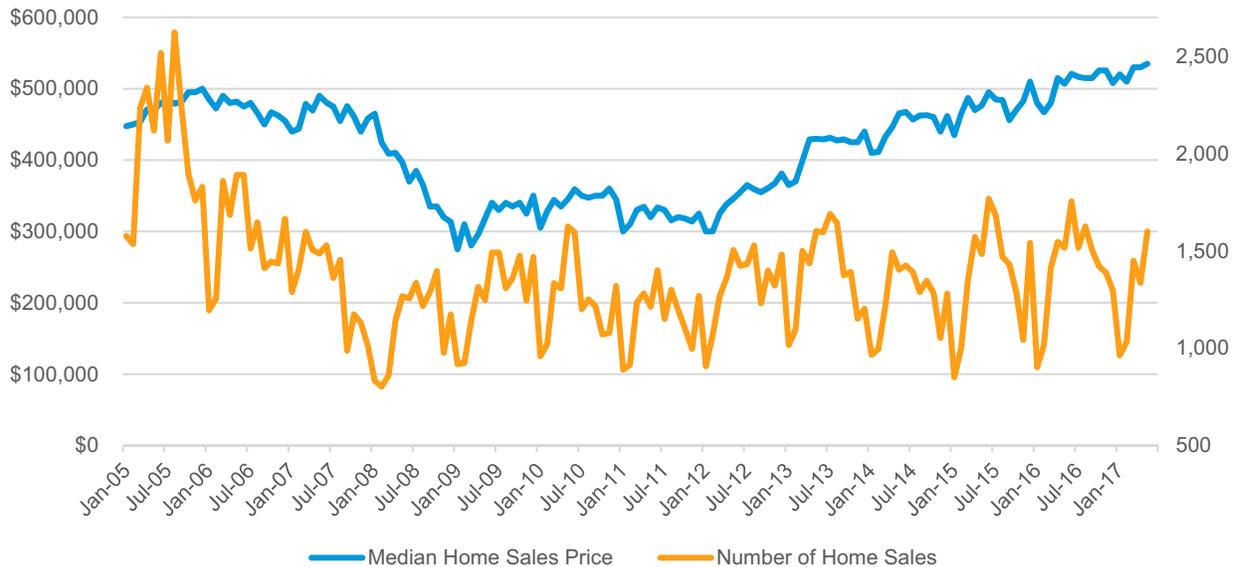
Unlike property tax revenue, property transfer tax revenue reflects changes to current economic conditions since it does not experience a time lag as with property tax. The economic factors that primarily affect property transfer tax revenue are home sales and prices and both indicators show positive growth trends. Home sales in San Diego during the period June 2016 through May 2017 totaled 16,884 which is an increase of 1.6 percent increase from the total of 16,611 during the period June 2015 through May 2016. The citywide median home price for May 2017 was \$535,000 which is an increase of 5.5 percent from last May's home price of \$507,000. In addition, twelve month foreclosure activity totals has declined from 1,633 as of May 2016 to 1,041 in May 2017, which is a 36.3 percent decrease. Overall, economic conditions demonstrate year-to-date positive improvements.

General Fund Revenues

Fiscal Year 2018 Adopted Budget

The Fiscal Year 2018 proposed property transfer tax budget of \$10.1 million is based on Fiscal Year 2017 projections which assumes a 3.0 percent growth rate. The positive growth rate is based on anticipated continued growth in median home prices projected to occur during Fiscal Year 2018.

Figure 16: City of San Diego Home Sales



Source: CoreLogic®

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

**General Fund Revenues
\$21.7 million**

**Percent of
General Fund Revenues
1.5 percent**

Fiscal Year 2018 Adopted Budget

The Fiscal Year 2018 Adopted Budget for licenses and permits is \$21.7 million or 1.5 percent of the General Fund revenue budget. This represents a decrease of \$2.2 million or 9.3 percent from the Fiscal Year 2017 Adopted Budget. The primary reason for the variance in revenue is a reduction of \$2.7 million in alarm permit fees to be collected by the Police Department, which will be partially offset in the charges for services category for increased false alarm penalty revenue. In addition, \$2.3 million of fee revenue is being reallocated to the new General Plan Maintenance Fee Plan Fund. These decreases are offset by a \$2.4 million increase in the City Treasurer Department for non-medical cannabis business tax.

General Fund Revenues

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

**General Fund Revenues
\$31.9 million**

**Percent of
General Fund Revenues
2.3 percent**

Fiscal Year 2018 Adopted Budget

The Fiscal Year 2018 Adopted Budget for fines, forfeitures, and penalties revenue is \$31.9 million or 2.3 percent of the General Fund revenue budget. The Fiscal Year 2018 Adopted budget is \$2.1 million or 6.9 percent greater than the Fiscal Year 2017 Adopted Budget. The increase for fines, forfeitures, and penalties is primarily due to a projected increase in parking citation revenue.

Revenue from Money and Property

Rents and Concessions

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for Midway/Frontier property and City Pueblo lands.

**General Fund Revenues
\$57.8 million**

**Percent of
General Fund Revenues
4.1 percent**

Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2018 Adopted Budget

The Fiscal Year 2018 Adopted Budget for rents and concessions revenue is \$57.8 million or 4.1 percent of the General Fund revenue budget. This represents a \$2.6 million or 4.8 percent increase from the Fiscal Year 2017 Adopted Budget.

The increase can primarily be attributed to \$6.2 million in reimbursements from non-general funds for the allocation of costs of the newly acquired 101 Ash Street building as well as revenue for the Civic Center Plaza building which is being reallocated to this category from transfers in. This is offset by a reduction of a \$2.9 million due to the removal of a one-time receipt of Midway/Frontier lease revenue from Fiscal Year 2017.

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City

General Fund Revenues

Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results. Interest earnings of the Fund are allocated to the participating City funds based on their pro rata share.

Interest Earnings Outlook

Interest rates have remained historically low since the financial crisis of 2008; however, the Federal Reserve has recently embarked on the process of normalization. The FOMC began raising the target range for the federal funds rate for the first time in nine years in December 2015 to a range of 0.25 to 0.50 percent. Subsequently, the FOMC raised the target range by 25 basis points in the December 2016, March 2017, and June 2017 meetings to current range of 1.00 to 1.25 percent.

As the FOMC continues upon a rate normalization cycle, interest earnings for Fiscal Year 2018 and beyond should begin a slow and steady rise. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from this outlook. Markets can be extremely volatile, especially at the beginning of a rate hike cycle, which may result in significant deviation from the current estimate.

Fiscal Year 2018 Adopted Budget

The Fiscal Year 2018 Adopted Budget for interest earnings revenue is \$0.7 million, which represents a \$0.1 million or 14.0 percent increase from the Fiscal Year 2017 Adopted Budget.

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2018 Adopted Budget

The Fiscal Year 2018 Adopted Budget for revenue from federal and other agencies is \$4.5 million or 0.3 percent of the General Fund revenue budget. This represents an approximate \$3.6 million or 44.9 percent decrease from the Fiscal Year 2017 Adopted Budget. The decrease from the Fiscal Year 2017 Adopted Budget is primarily attributable to the reallocation from the General Fund of \$3.3 million in reimbursement revenue from the City's successor agency to the newly created Successor Agency Administration and Project Management - CivicSD Special Fund.

**General Fund Revenues
\$4.5 million**

**Percent of
General Fund Revenues
0.3 percent**

General Fund Revenues

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments. Transient Occupancy Tax (TOT) revenue is allocated to several departments for General Fund reimbursable expenditures related to the safety and maintenance of visitor related facilities.

**General Fund Revenues
\$152.8 million**

**Percent of
General Fund Revenues
10.9 percent**

Fiscal Year 2018 Adopted Budget

The Fiscal Year 2018 Adopted Budget charges for current services revenue is \$152.8 million or 10.9 percent of the General Fund revenue budget. This represents a net increase of \$16.3 million or 11.9 percent increase from the Fiscal Year 2017 Adopted Budget. The Fire-Rescue Department is anticipated to receive an increase of \$9.1 million in TOT revenues to support the safety and maintenance of visitor related facilities. The Police Department is reallocating \$1.9 million for false alarm permit fees penalties from license and permits category to charges for current services. An increase of \$5.8 million in Transportation and Storm Water Department revenues is attributable to a reclassification from the transfers in category related to gas tax revenues.

Transfers In

Background

The Transfers In revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

**General Fund Revenues
\$117.8 million**

**Percent of
General Fund Revenues
8.4 percent**

Fiscal Year 2018 Adopted Budget

The Fiscal Year 2018 Adopted Budget for transfers in is \$117.8 million or 8.4 percent of the General Fund revenue budget. This represents an approximate \$26.4 million or 28.9 percent increase from the Fiscal Year 2017 Adopted Budget. A portion of this increase is attributable to a one-time transfer of \$16.0 million from the Pension Stabilization Fund to mitigate the \$45.2 million increase in the Actuarially Determined Contribution ("ADC") pension payment and a one-time transfer of \$8.5 million from the Stadium Operations Fund to the General Fund for special election expenses and additional one-time priorities of the Mayor and City Council. A one-time transfer from the Workers Compensation Fund of excess reserves in the amount \$10.2 million to fund the General Fund Reserve and Public Liability Reserve contributions in Fiscal Year 2018 also contributes to this increase. These are partially offset by a reclassification of \$5.8 million of Transportation and Storm Water Department revenues to the charges for current services category related to gas tax revenues.

General Fund Revenues

Other Revenue

Fiscal Year 2018 Adopted Budget

Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The Fiscal Year 2018 Adopted Budget for other revenue is \$4.6 million or 0.3 percent of the General Fund revenue budget. This represents an approximate \$0.3 million increase from the Fiscal Year 2017 Adopted Budget primarily attributable to reimbursements to the Transportation and Storm Water Department.

**General Fund Revenues
\$4.6 million**

**Percent of
General Fund Revenues
0.3 percent**

State of California Budget Impacts

On June 27, 2017, Governor Brown signed the 2017-2018 Budget Act (California State Budget) appropriating \$183.3 billion, including \$125.1 billion from the State's General Fund. In the Enacted State Budget, the primary focuses of spending increases were the Governor's key priorities. These increases included funding for K-12 Education, projected to grow to \$74.5 billion, and an allocation of \$2.8 billion in transportation funds. In accordance with Proposition 2, which sets a goal of having 10.0 percent of tax revenues to save for the next recession, the budget provides additional funding to achieve 66.0 percent of the Rainy Day Fund target. The City does not anticipate any negative impacts to the City's General Fund Revenues as a result of the State's Adopted Budget.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the Fiscal Years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2017 that established the Tax Appropriations Limit for Fiscal Year 2018 at \$2,640,584,949. Using the Fiscal Year 2018 Proposed Budget and Fiscal Year 2018 May Revision, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) were calculated to be \$1.0 billion, which was \$1.6 billion lower than the Gann Limit.



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FISCAL YEAR **2018**

General Fund Expenditures



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

General Fund Expenditures

The Fiscal Year 2018 Adopted Budget for General Fund expenditures is \$1.43 billion, which represents an increase of \$95.8 million or 7.2 percent from the Fiscal Year 2017 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2016 to Fiscal Year 2018.

Table 1: General Fund Expenditure Summary Fiscal Years 2016 - 2018

	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Total General Fund Budget	1,306,613,275	1,337,981,387	1,433,823,658
Percent Change from Previous Year		2.4%	7.2%

Table 2 displays each of the personnel and non-personnel expenditure categories in the General Fund and includes the Fiscal Year 2016 Actual and Fiscal Year 2017 Adopted Budget, compared to the Fiscal Year 2018 Adopted Budget.

Table 2: Fiscal Year 2018 General Fund Expenditures (in millions)

Expenditure Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2017 - FY 2018 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 518.3	\$ 534.5	\$ 547.1	12.5	2.3%
Fringe Benefits	363.0	376.9	438.4	61.4	16.3%
PERSONNEL SUBTOTAL	881.3	911.5	985.4	74.0	8.1%
NON-PERSONNEL					
Supplies	32.1	35.9	34.7	(1.2)	(3.2)%
Contracts	229.3	240.2	244.6	4.4	1.8%
Information Technology	24.2	28.8	31.8	3.0	10.5%
Energy and Utilities	37.9	46.9	43.4	(3.5)	(7.5)%
Other	5.1	5.3	5.7	0.4	6.9%
Transfers Out	88.5	61.4	81.2	19.9	32.3%
Capital Expenditures	2.2	3.5	1.6	(1.9)	(55.2)%
Debt	5.9	4.6	5.4	0.8	18.4%
NON-PERSONNEL SUBTOTAL	425.3	426.5	448.4	21.9	5.1%
Total General Fund	\$ 1,306.6	\$ 1,338.0	\$ 1,433.8	95.8	7.2%

A discussion of the major changes within each of the expenditure categories is provided below, followed by detailed descriptions of significant budget adjustments in the General Fund.

Personnel Cost

The General Fund Fiscal Year 2018 Adopted Budget includes a total of \$547.1 million for salaries and wages, which reflects a net increase of \$12.5 million or 2.3 percent from the Fiscal Year 2017 Adopted Budget. This increase is primarily due to increases in salaries of \$4.8 million, overtime of \$8.1 million, and \$710,625 due to a lower estimated vacancy savings, offset by a reduction in hourly wages of \$851,920.

General Fund Expenditures

The Fiscal Year 2018 Adopted Budget, includes the addition of 77.86 FTE positions for staffing of new facilities in the Park and Recreation and Fire-Rescue Departments anticipated to become operational during Fiscal Year 2018, public safety communications, Community Development Block Grant reinvestment initiatives, short term rental transient occupancy tax compliance, consolidation of Human Resources services, litigation support, administration and enforcement of the Earned Sick Leave and Minimum Wage ordinance, internal controls support, and supplemental positions in the Police Department. Offsetting the additional positions is a reduction of 81.12 FTE positions. These position changes are described in detail later in this section. In total the Fiscal Year 2018 Adopted Budget, General Fund positions decreased by a net 3.26 FTE positions or 0.0 percent from the Fiscal Year 2017 Adopted Budget. **Table 3** shows the change in the number of budgeted positions in the General Fund over the last three fiscal years.

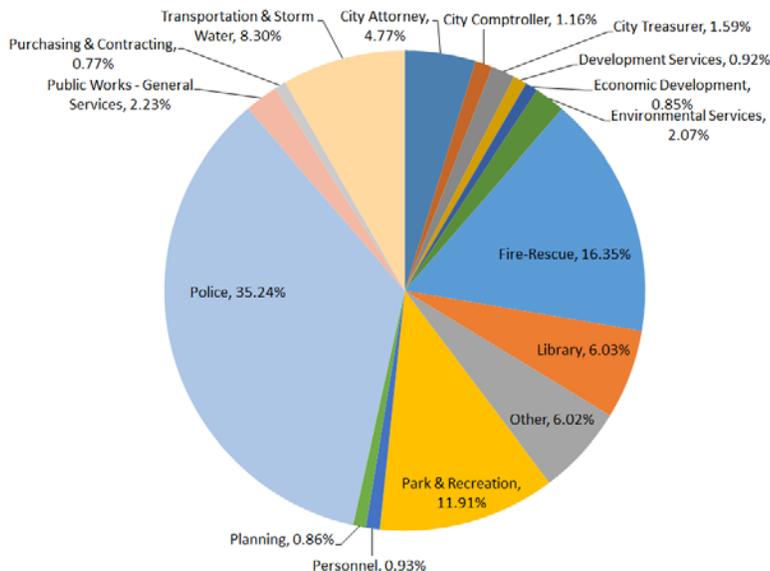
Table 3: General Fund FTE Position Summary Fiscal Years 2016 - 2018

	FY 2016 Adopted Budget	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Total General Fund Budgeted FTE Positions	7,299.48	7,530.69	7,527.43
Percent Change from Previous Year		3.2%	(0.0)%

Further details on position changes in the General Fund are reflected in *Attachment A - Fiscal Year 2018 Changes in Full-time Equivalent (FTE) Positions* in the Appendix.

Figure 1 summarizes the Fiscal Year 2018 Adopted General Fund FTE positions by department. Only those departments with over 50.00 FTE budgeted positions are displayed. All other General Fund departments are combined under the Other category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

Figure 1: Fiscal Year 2018 Adopted General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Public Works - Contracts, Real Estate Assets.

General Fund Expenditures

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Department account for approximately 51.6 percent of the total budgeted positions in the General Fund for Fiscal Year 2018.

Fringe Benefits

The General Fund Fiscal Year 2018 Adopted Budget includes fringe benefit expenditures total \$438.4 million, which reflects a net increase of \$61.4 million or 16.3 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to adjustments in the following fringe benefits:

- \$45.2 million in San Diego City Employees' Retirement System Actuarially Determined Contribution to the pension system due to new demographic assumptions, investment loss, discount and inflation rate reduction, and liability experience loss; and
- \$16.7 million in flexible benefit allotments resulting from non-pensionable benefit increases outlined in labor agreements between the City and the six Recognized Employee Organizations;

Offsetting these increases are decreases in the following fringe benefits:

- \$2.4 million in Workers' Compensation due to the use of excess workers' compensation reserves; and
- \$1.4 million in Long-Term Disability due to the use of excess long-term disability reserves.

Table 4 shows the change in fringe benefits in the General Fund from the Fiscal Year 2017 Adopted Budget by fringe type.

Table 4: Fiscal Year 2018 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2017 - FY 2018 Change	Percent Change
Fixed					
Long-Term Disability	\$ 1,411,701	\$ 1,423,479	\$ -	\$ (1,423,479)	-100%
Retiree Health/Other Post-Employment Benefits	39,807,109	39,934,492	40,894,411	959,919	2.4%
Retirement ADC ¹	188,047,040	191,183,089	236,395,172	45,212,083	23.6%
Risk Management Administration	6,766,708	6,900,081	6,889,539	(10,542)	-0.2%
Unemployment Insurance	807,085	814,425	812,473	(1,952)	-0.2%
Workers' Compensation	28,254,946	24,714,656	22,351,788	(2,362,868)	-9.6%
Fixed Subtotal	265,094,590	264,970,222	307,343,383	42,373,161	16.0%
Variable					
Employee Offset Savings	6,942,864	6,402,368	6,028,253	(374,115)	-5.8%
Flexible Benefits	66,198,557	79,934,536	96,617,481	16,682,945	20.9%
Medicare	7,404,884	6,429,486	7,100,854	671,368	10.4%
Retiree Medical Trust	174,828	728,527	785,761	57,234	7.9%

General Fund Expenditures

Table 4: Fiscal Year 2018 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2017 - FY 2018 Change	Percent Change
Retirement 401 Plan	214,372	210,160	212,743	2,583	1.2%
Retirement DROP	1,748,724	1,739,900	1,786,545	46,645	2.7%
Supplemental Pension Savings Plan	15,266,594	16,516,179	18,490,685	1,974,506	12.0%
Variable Subtotal	97,950,643	111,961,156	131,022,322	19,061,166	17.0%
Fringe Benefits	\$ 363,045,234	\$ 376,931,378	\$ 438,365,705	\$ 61,434,327	16.3%

¹ Based on actuarial valuation prepared for SDCERS by Cheiron as of June 30, 2016

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2018 Adopted Budget totals \$34.7 million, a decrease of \$1.2 million or 3.2 percent from the Fiscal Year 2017 Adopted Budget. This net decrease is primarily due to adjustments in the following departments:

- Reduction of \$544,485 in the Fire-Rescue Department associated with the continuation of one Fire Academy with twenty-four (24) participants;
- Reduction of \$355,598 in the Public Works Department based on estimated savings in building materials;
- Removal of one-time expenditures budgeted in Fiscal Year 2017 of \$4.0 million for recruitment and retention initiatives in the Police Department; and
- Removal of one-time expenditures budgeted in Fiscal Year 2017 of \$1.1 million due to tenant improvements and office relocation expenditures in the Real Estate Assets Department.

Offsetting these decreases are the following:

- \$4.6 million in the Police Department of \$4.0 million for Police Officer recruitment and retention initiatives, \$400,000 for the testing of sexual-assault kits, and \$200,000 for the operational support related to the implementation of AB 953, the Racial and Identity Profiling Act of 2015.

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The Contracts category for the Fiscal Year 2018 Adopted Budget totals \$244.6 million, an increase of \$4.4 million or 1.8 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$10.9 million in the Citywide Program Expenditures Department of \$5.0 million for special elections, \$4.3 million for funding public liability claims and insurance premiums, \$999,968 for animal services provided by the County of San Diego; \$500,000 for a Police Officer

General Fund Expenditures

recruitment and retention study and marketing plan; and \$100,000 for a Police Chief executive recruitment services.

- \$1.1 million in the Economic Development Department for the San Diego Housing Commission's Homeless Prevention and Diversion Program;
- \$800,000 in the Environmental Services Department to support a littering and graffiti abatement pilot program; and
- \$413,000 in the Police Department to support the maintenance of Police Department facilities.

Offsetting these increases are decreases in the following departments:

- \$3.3 million in the Economic Development Department due to a transfer to the Successor Agency Administration and Project - CivicSD Fund to improve budgeting and oversight of Successor Agency activities performed by Civic San Diego on behalf of the City; and
- \$1.1 million in the Transportation & Storm Water Department for channel and environmental consultant services; and
- Removal of one-time expenditures budgeted in Fiscal Year 2017 of \$4.5 million primarily related to support for flood risk and storm water quality improvements.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2018 Adopted Budget totals \$31.8 million, an increase of \$3.0 million or 10.5 percent from the Fiscal Year 2017 Adopted Budget. The primary reason for this net increase is due to \$3.5 million for transition costs related to new service providers for network and desktop services.

Energy and Utilities

The Energy and Utilities category includes the cost for electricity, fuel, gas, and other utility and energy expenses. The Energy and Utilities category for the Fiscal Year 2018 Adopted Budget totals \$43.4 million, a decrease of \$3.5 million or 7.5 percent from the Fiscal Year 2017 Adopted Budget. This net decrease includes the reduction of:

- \$1.2 million related to fleet fuel costs which includes an offsetting adjustment of \$389,720 in multiple General Fund Departments due to an increase in gas and diesel fuel related to the approval of Senate Bill 1;
- \$1.0 million in electric services due to a projected decrease in consumption resulting from efficiencies; and
- \$872,558 related to a projected decrease in water usage as a result of conservation efforts.

Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories. The Fiscal Year 2018 Adopted Budget for the Other category totals \$5.7 million, an increase of \$363,931 or 6.9 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to an addition of \$520,000 in the Fire-Rescue Department associated with the replacement of self-contained breathing apparatus (SCBA) equipment.

General Fund Expenditures

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the allocation of funds to City reserves and transfers of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2018 Adopted Budget totals \$81.2 million, an increase of \$19.9 million or 32.3 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily attributed to the following adjustments in Citywide Program Expenditures Department:

- \$17.8 million in the newly created Infrastructure Fund as a result of implementing Charter Section 77.1;
- \$17.4 million related to the contribution to the General Fund Reserve to meet the Fiscal Year 2018 policy target level of 15 percent and pre-fund Fiscal Year 2019 target level of 15.25 percent;
- \$4.2 million for the one-time contribution to the Commission for Arts and Culture Allocation;
- \$3.1 million related to the contribution to the Public Liability Fund Reserve;
- Reduction of \$4.0 million in General Fund deferred capital bond (DC2A) debt service expense due to a transfer of the Fiscal Year 2018 payment to the Capital Outlay Fund; and
- Removal of one-time expenditures budgeted in Fiscal Year 2017 of \$12.0 million related to transfers to the CIP.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2018 Adopted Budget totals \$1.6 million, a decrease of \$1.9 million or 55.2 percent from the Fiscal Year 2017 Adopted Budget. This net decrease is primarily attributed to the removal of one-time expenditures included in Fiscal Year 2017 for equipment and vehicle purchases.

Debt

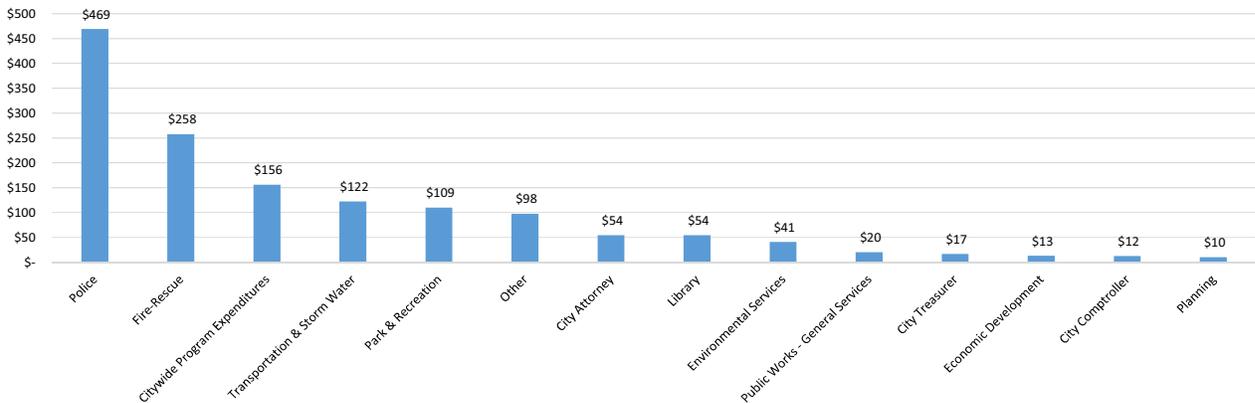
The Debt category for the Fiscal Year 2018 Adopted Budget totals \$5.4 million, an increase of \$845,797 or 18.4 percent from the Fiscal Year 2017 Adopted Budget. This net increase is primarily due to debt service payments related to: Computer Aided Dispatch (CAD), Infrastructure Asset Management (IAM) system, and Accela Project Tracking system.

General Fund Departments

Figure 2 summarizes the Fiscal Year 2018 Adopted General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over \$10.0 million are displayed. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

General Fund Expenditures

Figure 2: Fiscal Year 2018 Adopted General Fund Expenditures by Department (in millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Department of Information Technology, Development Services, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

Significant Budget Adjustments

On November 9, 2016, the Mayor released the Fiscal Year 2018-2022 Five-Year Financial Outlook (Outlook), which projected expenditures exceeding revenue by \$36.9 million in Fiscal Year 2018 for the General Fund. Following the release of the Outlook, the estimated Actuarially Determined Contribution (ADC) of \$227.9 million was increased to \$236.4 million, increasing the projected budget imbalance in the General Fund to approximately \$45.4 million. Consistent with the Outlook, the Fiscal Year 2018 Adopted Budget reflects expenditures outpacing revenue growth, primarily due to increases in the City's Actuarially Determined Contribution (ADC) to the pension system and a new City Charter requirement to dedicate funding to the Infrastructure Fund, as well as funding for critical strategic expenditures.

In order to reduce expenditures to balance the budget, departments were required to submit budget reduction proposals focusing on operational efficiencies where the overall impact to services provided to residents would be minimal.

To follow is a summary of critical strategic expenditures and budget reductions reflected in the Fiscal Year 2018 Adopted Budget.

Critical Strategic Expenditures

City Attorney

Funding for the Office of the City Attorney

The Fiscal Year 2018 Adopted Budget includes the addition of \$500,000 in one-time non-personnel expenditures in the Office of the City Attorney in support of Mayor and City Council priorities such as homelessness issues, Climate Action Plan initiatives, and labor issues.

Domestic Violence Unit

The Fiscal Year 2018 Adopted Budget includes the addition of 2.00 Deputy City Attorneys and

General Fund Expenditures

expenditures of \$288,702 in the Criminal Division to support the Domestic Violence unit. These positions will expand resources to review and investigate incidents.

Neighborhood Prosecution Unit

The Fiscal Year 2018 Adopted Budget includes the addition of 1.00 Deputy City Attorney and expenditures of \$144,353 in the Community Justice Division to support the Neighborhood Prosecution Unit. This position will support public safety by assigning prosecutors to work directly with the Police Department.

SMART Program Staffing

The Fiscal Year 2018 Adopted Budget includes funding for 1.00 Program Manager currently supporting the San Diego Misdemeanor At-Risk Track (SMART) Program and other key responsibilities within the Community Justice Division.

City Comptroller

Accountant 3 for Internal Controls

The Fiscal Year 2018 Adopted Budget includes the addition of 1.00 Accountant 3 and expenditures of \$91,713 to monitor lease revenue to ensure collections are maximized while providing internal controls over complex revenue generating lease and operating agreements.

Accountant 3 for Capital Improvements Program Support

The Fiscal Year 2018 Adopted Budget includes the addition of 1.00 Accountant 3 and expenditures of \$91,713 to maintain current service levels in the Capital Improvement Projects and Fixed Asset Sections. This position will allow the Department to maintain current service levels, and keep pace with the increase in infrastructure spending, capital bond financing, and transaction volume.

Comprehensive Annual Financial Report Publishing Software

The Fiscal Year 2018 Adopted Budget includes the addition of \$45,000 in non-personnel expenditures for publishing software to improve controls over the development of the Comprehensive Annual Financial Report (CAFR).

Addition of 0.25 Principal Accountant

The Fiscal Year 2018 Adopted Budget includes the addition of a 0.25 Principal Accountant to maintain current service levels in the Internal Controls Section. This position currently oversees the Internal Controls Section which is a critical function in the implementation of internal controls over financial reporting and safeguarding of City assets. This position was previously on a reduced schedule but is now a full-time position.

Reclassification to Accountant 4

The Fiscal Year 2018 Adopted Budget includes the reclassification of a 0.50 Principal Accountant to 1.00 Accountant 4 in the Debt Section. This position will assist the Principal Accountant in the oversight and supervision of the debt accounting functions and will actively participate in the debt issuance and post-issuance processes.

City Treasurer

Revenue Audit Support

The Fiscal Year 2018 Adopted Budget includes the addition of 5.00 FTE positions, expenditures of \$461,752, and revenue of \$461,777 for revenue audit support. This adjustment supports short-term rental compliance with the City's Transient Occupancy Tax (TOT) provisions.

General Fund Expenditures

Cannabis Business Tax Collection

The Fiscal Year 2018 Adopted Budget includes the addition of \$250,000 in non-personnel expenditures and \$2.4 million in revenue associated with the administration, enforcement and revenue collection of Cannabis Business Tax, respectively.

Information Technology Customer Projects

The Fiscal Year 2018 Adopted Budget includes the addition of \$215,000 in one-time non-personnel expenditures for the replacement of the existing delinquent accounts system, a new Citywide General Invoicing Application, and enhancements to the Transient Occupancy Tax (TOT) & Tourism Marketing District (TMD) online self-service system.

Earned Sick Leave and Minimum Wage Ordinance

The Fiscal Year 2018 Adopted Budget includes 5.00 FTE positions and expenditures of \$281,934 associated with administration and enforcement of the Earned Sick Leave and Minimum Wage Ordinance. This expenditure increase is in addition to the \$400,000 provided in Fiscal Year 2017.

Citywide Program Expenditures

General Fund Reserve

The Fiscal Year 2018 Adopted Budget includes the addition of \$17.4 million in one-time non-personnel expenditures for the contribution to the General Fund Reserve to meet the Fiscal Year 2018 policy target level of 15 percent and pre-fund Fiscal Year 2019 target level of 15.25 percent.

Public Liability

The Fiscal Year 2018 Adopted Budget includes the addition of \$7.4 million in non-personnel expenditures in support of public liability related expenditures. This reflects an addition of \$3.1 million for the General Fund reserve contribution to the Public Liability Fund Reserve, \$2.7 million for payment of ongoing public liability claims, and \$1.6 million for insurance premiums. The contribution of \$3.1 million to the Public Liability Reserve funds the policy target level for Fiscal Year 2018 of 47 percent.

Special Elections

The Fiscal Year 2018 Adopted Budget includes the addition of \$5.0 million in one-time non-personnel expenditures related to an election for a proposed ballot measure to increase the Transient Occupancy Tax to fund a contiguous Phase III Convention Center expansion, initiatives to reduce homelessness, and street and road repairs.

Commission for Arts and Culture Funding

The Fiscal Year 2018 Adopted Budget includes the addition of \$4.2 million in one-time non-personnel expenditures for a transfer to the Transient Occupancy Tax Fund for the Commission for Arts and Culture.

Animal Services Contract

The Fiscal Year 2018 Adopted Budget includes the addition of \$1.0 million in non-personnel expenditures for animal services provided by the County of San Diego. Included in these services are shelter management, rescue and return of animals, and licensing services. Additionally, this funding supports an increase in the number of days of operation of the County animal shelter, which will now be open six days a week.

General Fund Expenditures

Transfer to Stadium Operations Fund

The Fiscal Year 2018 Adopted Budget includes the addition of \$1.0 million in one-time non-personnel expenditures for a transfer to Stadium Operations Fund for debt service payments.

Commercial Paper Debt Service

The Fiscal Year 2018 Adopted Budget includes the addition of \$500,000 in non-personnel expenditures for anticipated debt service payments related to the issuance of commercial paper in Fiscal Year 2018.

Police Officer Recruitment and Retention Study

The Fiscal Year 2018 Adopted Budget includes the addition of \$500,000 in one-time non-personnel expenditures to support a consultant to prepare a data driven Police Officer recruitment and retention study and marketing plan.

Police Chief Recruitment Services

The Fiscal Year 2018 Adopted Budget includes the addition of \$100,000 in one-time non-personnel expenditures to support a Police Chief executive recruitment.

Debt Management

Formation of the Otay Mesa Enhanced Infrastructure District

The Fiscal Year 2018 Adopted Budget includes the addition of \$145,000 in one-time non-personnel expenditures for the formation of the City Council approved Otay Mesa Enhanced Infrastructure Financing District (EIFD). The related expenditures are for consultant services and State and local fees related to the establishment of the District. The formation of the Otay Mesa EIFD will help close the public improvements funding gap in the Otay Mesa Public Facilities Financing Plan.

Development Services

Nuisance Abatement Fund Support

The Fiscal Year 2018 Adopted Budget includes the addition of \$250,000 in one-time non-personnel expenditures for the transfer to the Nuisance Abatement Fund. These funds will be used to replenish the Nuisance Abatement Fund due to delays in the receipt of funds from liens on abated properties, and will support repairs, demolition, and removal of abandoned properties deemed as a public nuisance.

Economic Development

Successor Agency Administration and Project - CivicSD Fund

The Fiscal Year 2018 Adopted Budget includes the transfer of \$3.3 million in revenue and expenditures from the Economic Development Department to the newly created Successor Agency Administration and Project - CivicSD Fund to improve the budgeting and oversight of Successor Agency activities performed by Civic San Diego.

Homeless Prevention and Diversion Program

The Fiscal Year 2018 Adopted Budget includes the addition of \$1.1 million for the transfer to the San Diego Housing Commission in support of the Homeless Prevention and Diversion Program.

Reinvestment Initiative

The Fiscal Year 2018 Adopted Budget includes the addition of 6.00 FTE limited positions, expenditures of \$583,116, and associated revenue of \$583,146 in support the Community Development Block Grant (CDBG) Reinvestment Initiative.

General Fund Expenditures

Successor Agency Support

The Fiscal Year 2018 Adopted Budget includes the addition of 1.00 Program Manager, expenditures of \$137,664, and associated revenue of \$137,669 for a supplemental position currently supporting the wind down process of the former Redevelopment Agency.

Environmental Services

Littering and Graffiti Abatement Pilot Program

The Fiscal Year 2018 Adopted Budget includes the addition of \$800,000 in one-time non-personnel expenditures for a littering and graffiti abatement pilot program. The pilot program will include contractual and City services to address littering and graffiti abatement at targeted locations throughout the City.

Mission Beach Summer Trash Collection

The Fiscal Year 2018 Adopted Budget includes the addition of \$70,000 for a second weekly trash collection in the Mission Beach community during the summer months.

Fire-Rescue

Fire Department Overtime

The Fiscal Year 2018 Adopted Budget includes the addition of \$4.1 million in overtime to support provisions of the memoranda of understanding (MOU) between the City and the International Association of Firefighters (IAFF) Local 145 related to Section 207K of the Fair Labor Standards Act and efforts to reduce annual leave balances.

SPSP-H and Medicare Contributions

The Fiscal Year 2018 Adopted Budget includes the addition of \$1.2 million to support SPSP-H and Medicare contributions related to overtime worked by employees hired after July 20, 2012 (Proposition B).

Bayside Fire Station

The Fiscal Year 2018 Adopted Budget includes the addition of 7.00 FTE positions and total expenditures of \$864,505 associated with the operational support of the Bayside Fire Station which is scheduled to open in December 2017.

San Pasqual Valley Fast Response Squad

The Fiscal Year 2018 Adopted Budget includes the addition of 6.00 FTE positions and expenditures of \$789,035 associated with the San Pasqual Valley Fast Response Squad. This Fast Response Squad currently serves the San Pasqual Valley on a 24-hour basis and will help improve emergency response times.

Self-Contained Breathing Apparatus

The Fiscal Year 2018 Adopted Budget includes the addition of \$733,000 in one-time non-personnel expenditures for the replacement of self-contained breathing apparatus (SCBA) equipment. The replacement of the SCBA equipment will be primarily funded through the Equipment Vehicle Financing Program. This adjustment represents non-financeable expenses such as sales tax, and equipment associated with SCBA.

General Fund Expenditures

Emergency Command and Data Center Staffing

The Fiscal Year 2018 Adopted Budget includes the addition of 4.00 Fire Dispatchers and 1.00 Fire Dispatcher Supervisor and expenditures of \$367,413 associated with staffing dispatchers who will provide support at the Emergency Command and Data Center.

APX and VHF Radio Replacements

The Fiscal Year 2018 Adopted Budget includes the addition of \$242,000 in one-time non-personnel expenditures associated with the purchase of APX and VHF portable radios.

Human Resources

Sexual Harassment Prevention Training

The Fiscal Year 2018 Adopted Budget includes the addition of \$40,000 in one-time non-personnel expenditures to help manage and administer the citywide Sexual Harassment Prevention Training program.

Human Resources Consolidation

The Fiscal Year 2018 Adopted Budget includes the transfer of 2.00 FTE positions from the Public Utilities Department and expenditures of approximately \$77,000 to the Human Resources Department in support of the centralization of citywide human resources.

Library

Central Library Security Services

The Fiscal Year 2018 Adopted Budget includes the addition of \$377,746 in expenditures for security services due to the extension of library service hours and increased number of special events at the Central Library. This increase will allow the Library Department to maintain existing security services at the 22 locations that have security.

Library Printing Services

The Fiscal Year 2018 Adopted Budget includes the addition of \$202,000 in expenditures to support outside printing contractual services to provide photocopy, scan, and print services to library patrons. This service is fully reimbursed by fees charged to library patrons for this service. This additional funding will align the budget expense for this service with the historical actual expenditures.

Central Library Parking Contract

The Fiscal Year 2018 Adopted Budget includes the addition of contractual expenditures of \$113,096 and in additional revenue of \$156,532 for Parking Garage Services at the Central Library. The increase in budget will allow for additional staff at the parking facility for extended hours and special events at the Central Library.

Library Programming

The Fiscal Year 2018 Adopted Budget includes the addition of \$100,000 in one-time non-personnel expenditures to support programming throughout the Library system.

Park and Recreation

Park and Recreation New Facilities

The Fiscal Year 2018 Adopted Budget includes the addition of 5.30 FTE positions and expenditures of \$651,593 support the operation and maintenance of Cesar Solis, Park de la Cruz, Wightman, and Southcrest Trails, as well as maintenance for 32.90 acres of parks.

General Fund Expenditures

Horton Plaza Park Security

The Fiscal Year 2018 Adopted Budget includes the addition of \$150,000 for additional security services at Horton Plaza Park.

Vernal Pool Habitat Conservation Plan Support

The Fiscal Year 2018 Adopted Budget includes the addition of 1.00 Biologist II and expenditures of \$123,201 to support the Vernal Pool Habitat Conservation Plan.

Carmel Mountain Ranch FIT Athletic Pool

The Fiscal Year 2018 Adopted Budget includes the addition of \$90,000 in non-personnel expenditures for the annual lease payment for the Carmel Mountain FIT Athletic pool.

Brush Management

The Fiscal Year 2018 Adopted Budget includes the addition of \$39,412 in non-personnel expenditures to support a contractual increase in brush management services.

Planning

Parks Master Plan

The Planning Department, in conjunction with the Park and Recreation Department, will begin an effort to create a new master plan for San Diego's park system - the first comprehensive vision for San Diego's parks in more than sixty years. The funding of \$400,000 will support the first phase of the study to begin in Fiscal Year 2018.

Regulatory Reform and Process Improvement Initiatives

The Fiscal Year 2018 Adopted Budget includes the addition of 1.00 Program Manager and 1.00 Development Project Manager 3, and expenditures of \$256,561 to support regulatory reform and process improvement initiatives that will proactively modernize regulations and remove development barriers while maintaining public safety and environmental interests. These additional positions will primarily be focused on housing affordability initiatives.

Transit Priority Area (TPA) Parking Standards

The Fiscal Year 2018 Adopted Budget includes the addition of \$250,000 in one-time non-personnel expenditures for contractual services to prepare a parking study and an environmental impact report as part of evaluating the Transit Priority Area (TPA) parking standards to reduce excessive parking and development costs, and encourage the use of alternate forms of transportation which will support the City's Climate Action Plan.

Workforce Housing Density Bonus Program

The Fiscal Year 2018 Adopted Budget includes the addition of \$250,000 in one-time non-personnel expenditures for contractual services for the preparation of an ordinance and environmental impact report for a proposed Workforce Housing Density Bonus Program. The proposed Workforce Density Bonus Program is designed to promote the development of housing for first-time homebuyers. The program is modeled after the State and City Affordable Density Bonus regulations, and provides incentives for developers to construct housing developments that provide units that can be sold or rented to entry-level/workforce households.

General Fund Expenditures

Police

Zero-Based Overtime Budget

The Fiscal Year 2018 Adopted Budget includes the addition of \$4.6 million in the Police Department for overtime personnel expenditures as a result of a zero-based review of historical overtime expenditure levels.

Police Officer Recruitment and Retention

The Fiscal Year 2018 Adopted Budget includes the addition of \$4.0 million in one-time expenditures for Police Officer recruitment and retention efforts.

Police Supplemental Position and Reclassifications

The Fiscal Year 2018 Adopted Budget includes the addition of \$697,947 in personnel expenditures for 1.00 supplemental Police Captain position in the Communications unit, and 5.00 supplemental civilian positions to provide administrative support throughout the Police Department.

Sexual Assault Kits Testing Funding

The Fiscal Year 2018 Adopted Budget includes the addition of \$500,000 in one-time expenditures in to address the backlog of untested sexual-assault kits.

Police Facilities Maintenance and Improvements

The Fiscal Year 2018 Adopted Budget includes the addition of \$413,000 in one-time non-personnel expenditures for major maintenance and improvements of facilities.

Assembly Bill 953

The Fiscal Year 2018 Adopted Budget includes the addition of \$200,000 in one-time non-personnel expenditures for the implementation of AB 953, the Racial and Identity Profiling Act of 2015, in support of enhanced data collection and reporting by the Police Department.

Property Room Move

The Fiscal Year 2018 Adopted Budget the addition of \$150,000 in one-time non-personnel expenditures for the relocation of the Police Department's property room storage facility. The relocation will provide a storage solution to manage and maintain impounded evidence and property.

Grant Funded Supplemental Position Additions

The Fiscal Year 2018 Adopted Budget includes the addition of \$147,078 in personnel expenditures for 2.00 Police Investigative Service Officer II supplemental positions and \$180,000 in associated revenue.

Purchasing & Contracting

Administrative Appeal Hearing Program

The Fiscal Year 2018 Adopted Budget includes the addition of 1.00 Program Coordinator and expenditures of \$186,513 to support the City's Administrative Appeals Hearing Program. The Administrative Appeal Hearing Program Coordinator will assist in establishing administrative hearing policies and processes as well as administer parking citation appeals at the City.

Real Estate Assets

Office Improvements and Relocation

The Fiscal Year 2018 Adopted Budget includes the addition of one-time non-personnel expenditures of \$2.1 million for office improvements and relocation into the 101 Ash Street building. The additional

General Fund Expenditures

budget will be used for the purchase of new furniture, information technology installation, and relocation expenses from the Executive Complex and the City Operations Building.

De Anza Mobile Home Park

The Fiscal Year 2018 Adopted Budget includes the addition of \$600,000 for non-personnel expenditures associated with the property management services at the former De Anza mobile home park.

Transportation & Storm Water

Low Flow Diversion Program Transfer

The Fiscal Year 2018 Adopted Budget includes a \$2.0 million expenditure adjustment in the Transportation & Storm Water Department for Low Flow Diversion Program payment to the Public Utilities Department. This is the final payment of charges owed to the Public Utilities Department for treating runoff diverted to sewer system for treatment at storm drains throughout the City that divert low flow to the sewer infrastructure.

Regional Water Quality Control Board Penalty and Supplemental Environmental Projects

The Fiscal Year 2018 Adopted Budget includes the addition of \$640,000 in expenditures and \$595,840 in associated revenue for a Regional Water Quality Control Board penalty and Supplemental Environmental Projects (SEP). The associated revenue will provide Transportation & Storm Water Department reimbursement of SEP costs from the Development Services Fund and Engineering & Capital Projects Fund.

Trench Cut/Excavation Fee Transfer

The Fiscal Year 2018 Adopted Budget includes a \$500,000 expenditure adjustment in the Transportation & Storm Water Department for street damage fees. Per the franchise agreement between the City and SDG&E, the General Fund is required to transfer to the Trench Cut/Excavation Fee Fund to recover the cost of the additional resurfacing and repairs needed to mitigate the impact of excavations performed by SDG&E.

Tree Planting Contract

The Fiscal Year 2018 Adopted Budget includes the addition of \$300,000 in one-time non-personnel expenditures for tree planting services. This addition will allow for the planting of approximately 1,800 new trees in support of the City's Climate Action Plan.

Budget Reduction Proposals

In order to balance the General Fund budget, a total of \$18.4 million of ongoing operating expenditure reductions were included in the Fiscal Year 2018 Adopted Budget.

City Attorney

The Fiscal Year 2018 Adopted Budget includes the reduction of 6.37 FTE positions and expenditures of \$930,650 in the Office of the City Attorney. Included in these reductions are:

- 1.00 Deputy City Attorney-Unrepresented in the Civil Advisory Division and expenditures of \$321,816. This position advises the City on labor and employment issues, provides legal advice to public safety departments, and supports special projects.
- 1.00 Assistant City Attorney in the Civil Advisory Division and expenditures of \$224,147. This position provides legal services to City departments and elected officials.

General Fund Expenditures

- 1.00 Deputy City Attorney in the Civil Litigation Division and expenditures of \$148,715. This position represents the City in civil lawsuits. This reduction may increase the need for outside counsel to defend or prosecute civil lawsuits.
- 1.12 FTE hourly positions and expenditures of \$76,948. These positions are currently used as temporary backfills to full-time employees on approved leave of absence.
- 1.00 Senior Clerk Typist in the Criminal Division and expenditures of \$59,862. This position currently supports Deputy City Attorney's in court by overseeing cases and is responsible for ensuring that all cases are heard within court mandated deadlines.
- 1.00 Court Support Clerk 2 in the Criminal Division and expenditures of \$56,925. This position provides coverage in the court, performs court runs, researches criminal records, and conducts various critical legal work. The reduction of this position will result in an increased workload to other Court Support Clerks in the Office of the City Attorney.
- 0.25 Legal Secretary 2 and expenditures of \$42,237. The reduction of 0.25 Legal Secretary 2 and \$17,237 in personnel expenditures is the result of a delimited position. The remaining reduction of \$25,000 in non-personnel expenditures is associated with supplies in the Law Library. This budget reduction may delay the purchase of new law books, electronic research services, and periodicals.

City Auditor

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$110,191 in consulting services in the Office of the City Auditor based on historical savings.

City Clerk

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$20,000 in printing services in the Office of City Clerk based on historical savings.

City Comptroller

Reduction in City Comptroller Positions

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Principal Accountant, 1.00 Administrative Aid 2, and 1.00 Account Audit Clerk and total expenditures of \$302,670 in the Office of the City Comptroller. The duties performed by these positions include support for internal controls, grants management, and fixed assets, and will require existing staff to absorb activities performed by these positions.

Citywide Program Expenditures

Citywide Elections

The Fiscal Year 2018 Adopted Budget includes the reduction of \$900,000 in non-personnel expenditures to align the citywide elections budget with anticipated elections for Council Districts 2, 4, 6, 8 and approximately three ballot measures.

Special Consulting Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$250,000 in non-personnel expenditures based on historical savings.

General Fund Expenditures

City Treasurer

Reduction of Parking Citation Administrative Hearing Program

The Fiscal Year 2018 Adopted Budget includes the reduction of \$150,000 in contractual services related to the Parking Citation Administrative Hearing Program that will now be performed by the Purchasing & Contracting Department.

Reduction of Overtime and Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$96,175 in overtime and non-personnel expenditures in the Office of the City Treasurer based on historical savings.

Reduction of Public Information Clerk

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Public Information Clerk and expenditures of \$59,576 in the Business Tax Section. The duties performed by this position will be absorbed by current department staff.

Communications

Reduction in Communications Positions

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Senior Public Information Officer, 1.00 Executive Secretary, and expenditures of \$155,295. The duties performed by these positions include communications services and administrative support, and will require existing staff to absorb activities performed by these positions.

Reduction of Non-Standard Hour Personnel Funding

The Fiscal Year 2018 Adopted Budget includes the reduction of 0.50 Management Intern and expenditures of \$12,962. The duties performed by this position will require existing staff to absorb additional activities.

Council Districts

Reduction of Community Projects, Programs, and Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$265,584 in Council District 1 and \$315,196 in Council District 3 budget for Community Projects, Programs, and Services in support of Police Officer recruitment and retention efforts.

Reduction of Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$46,254 in Council District 1 and \$47,761 in Council District 3 expenditures in support of Police Officer recruitment and retention efforts.

Debt Management

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$12,717 in professional services based on historical savings.

Department Of Information Technology

Reduction in Computer Replacements

The Fiscal Year 2018 Adopted Budget includes the reduction of \$17,500 in the citywide computer replacement budget. This decrease will delay the replacement of approximately 27 computers.

General Fund Expenditures

Development Services

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes a reduction of \$200,000 in contractual expenditures for the Accela project tracking system debt service payment, which will be supported through the debt service non-discretionary accounts.

Reduction of Administrative Aide I

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Administrative Aide I and expenditures of \$68,755 from the Code Enforcement Division. This reduction will delay preparation of legal documents and increase the workload of other administrative staff. The Department will look to implement process improvements and streamlining initiatives to minimize the impact of this adjustment.

Reduction of Overtime

The Fiscal Year 2018 Adopted Budget includes a reduction of \$19,834 in overtime related to code enforcement cases for non-complex violations. Impacts of this adjustment will be mitigated with implementation of an alternative compliance program for these types of complaints.

Economic Development

Reduction in Economic Development Services

The Fiscal Year 2018 Adopted Budget includes a reduction of \$250,000 for economic development activities provided by Civic San Diego. This reduction will discontinue funding for Civic San Diego to develop new economic development related programs and initiatives.

Reduction in Economic Development Program Support

The Fiscal Year 2018 Adopted Budget includes the reduction of \$179,000 to the following programs: San Diego Economic Development, San Diego Workforce Partnership, Business Cooperation Program, and the Small Business Enhancement Program for the Business Improvement District Management Grants. This represents a reduction of approximately 6 percent of the total allocation to each entity and is not anticipated to impact service levels.

Reduction in Miscellaneous Supplies and Services

The Fiscal Year 2018 Adopted Budget includes a reduction of \$61,264 in miscellaneous supplies and services. This reduction will limit supply purchases to essential items necessary to administer programs and services.

Open Counter Software

The Fiscal Year 2018 Adopted Budget includes the reduction of \$35,000 in software expenditures for the Small Business Enhancement Program. The five year contract for Open Counter software has been fulfilled resulting in lower costs.

Environmental Services

Illegal Dumping Abatement Program

The Fiscal Year 2018 Adopted Budget includes a reduction of \$807,434 in expenditures associated with the General Fund temporarily subsidizing the Illegal Dumping Abatement Program in the Refuse Disposal Fund. The Illegal Dumping Abatement Program will be fully funded by the Refuse Disposal Fund. The reduction of the General Fund's subsidy will not result in service level impacts.

General Fund Expenditures

Tipping Fee

The Fiscal Year 2018 Adopted Budget includes a reduction of \$600,000 in expenditures associated with the continuation of the \$1 per ton tipping fee discount and the reinstatement of a \$1 per ton tipping fee discount to City forces for loads disposed at the Miramar Landfill for a total of \$2 per ton discount.

Financial Management

Reduction of Associate Budget Development Analyst

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Associate Budget Development Analyst and expenditures of \$97,463. The analytical duties performed by this position include budget development and monitoring activities and will be absorbed by current department staff.

Reduction in Professional Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$30,000 in information technology consulting services. This reduction will delay enhancements to the City's budgeting software intended to improve the annual budget document preparation process and the Five-Year Financial Outlook development process.

Reduction in Overtime

The Fiscal Year 2018 Adopted Budget includes the reduction of \$25,000 in overtime due to process improvements and streamlining efforts implemented during Fiscal Year 2016 and Fiscal Year 2017.

Fire-Rescue

Continuation of One Fire Academy

The Fire-Rescue Department anticipates reaching near full staffing by the end of Fiscal Year 2017 and as a result the Fiscal Year 2018 Adopted Budget includes funding for one fire academy with twenty-four recruits, which is anticipated to maintain full staffing. The Fiscal Year 2018 Adopted Budget includes the reduction of \$1.5 million in expenditures associated with overtime and supplies as a result of conducting fewer academies.

Paramedic Rotation Program

The Fiscal Year 2018 Adopted Budget includes the reduction of \$730,286 in non-personnel expenditures and \$206,251 in revenue associated with the reduction of the Paramedic Rotation Program (PMR) and transition to a Paramedic Training Institute. The Paramedic Training Institute will allow paramedics to maintain licensing. The new program will meet the same objective as the PMR without the need to rotate staff to ambulances and results in a reduction of overtime backfill.

Reduction in Diesel Fuel

The Fiscal Year 2018 Adopted Budget includes the reduction of \$500,000 in non-personnel expenditures associated with historical savings in diesel fuel costs.

Lifeguard Vessel Replacement Plan

The Fiscal Year 2018 Adopted Budget includes the reduction of \$436,661 in non-personnel expenditures associated with the transfer to the Lifeguard Vessel Replacement Plan Fund. The Lifeguard Vessel Replacement Plan supports the replacement of vessels at the end of their serviceable life. Additionally, the Fiscal Year 2018 Adopted Budget includes the transfer of fund balance from the Lifeguard Vessel Replacement Plan Fund of \$436,661.

General Fund Expenditures

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$428,283 in non-personnel expenditures based on historical savings in training, maintenance/ repair, HVAC services, and other materials.

Human Resources

Reduction in Overtime and Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$74,304 in expenditures to overtime and non-personnel expenditures. This adjustment reduces the number of Citywide Management Academies from two to one per year.

Reduction of Public Information Specialist

The Fiscal Year 2018 Adopted Budget includes a reduction of 1.00 Public Information Specialist and expenditures of \$63,237. This reduction will reduce the number of available Public Information Specialists to assist customers at the citizen assistance counter from two to one. The remaining Public Information Specialist will be transferred to the Office of the City Clerk and will be available to manage and respond to customer inquiries.

Infrastructure/Public Works

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$34,776 in consulting services related to infrastructure asset management support.

Internal Operations

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$2,350 based on historical savings.

Library

Reduction in Non-Standard Hour Funding

The Fiscal Year 2018 Adopted Budget includes the reduction of 20.26 FTE positions and personnel expenditures of \$710,229 for hourly support staff. Half of the reduction will be achieved by removing currently vacant positions, and the remaining reduction will not affect operating hours. This reduction will increase the time required for library materials to be reshelved and recirculated between checkouts. This impact will be partially mitigated by the introduction of more Radio-Frequency Identification (RFID) self-service checkout machines across the library system.

Library Programming

The Fiscal Year 2018 Adopted Budget includes the reduction of \$500,000 in non-personnel expenditures for system-wide programming across the 36 libraries. The library has used Fiscal Year 2017 funding to develop new and reusable materials focused on Science Technology Engineering Art and Mathematics (STEAM) that will be able to be used in the future and will not impact current programming.

Reduction in Supplies and Contract Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$239,153 in non-personnel expenditures due to a reduction in mailing supplies and exterior maintenance contracts support. As a result of this adjustment, the Library system will transition to more digital promotions and

General Fund Expenditures

communications with patrons. Additionally, only critical exterior maintenance of library facilities will be performed.

Office of Homeland Security

Reclassification of Positions

The Fiscal Year 2018 Adopted Budget includes the addition of 2.00 Program Managers and 1.00 Senior Management Analyst and a reduction of 3.00 Supervising Management Analysts for a net reduction of \$116,360 in personnel expenditures. This adjustment will better align the position classifications with the services provided by the Department.

Reduction of Associate Management Analyst

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Associate Management Analyst and personnel expenditures of \$79,170. The administrative and analytical duties performed by this position will require existing staff to absorb additional activities.

Office of the Mayor

Reduction of Mayor Representative 2

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Mayor Representative 2 and expenditures of \$176,611 in the Office of the Mayor.

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of non-personnel expenditures of \$10,605 in the Office of the Mayor for transportation allowance and equipment based on historical savings.

Office of the Assistant Chief Operating Officer

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$68,108 in supplies and services in the Office of the Assistant Chief Operating Officer based on historical savings.

Office of the Chief Financial Officer

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$20,547 in professional services in the Office of the Chief Financial Officer based on historical savings.

Office of the Chief Operating Officer

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$16,000 in training and travel expenditures in the Office of the Chief Financial Officer based on historical savings.

Office of the City Clerk

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$20,000 in the Office of the City Clerk for printing services due to various paperless initiatives.

General Fund Expenditures

Park & Recreation

Water Conservation Efforts

The Fiscal Year 2018 Adopted Budget includes the reduction of \$446,610 in water usage expenditures. The Department plans to implement conservation efforts to decrease water consumption by reducing the number of watering days from September through April.

Reduction of Citywide Park Maintenance Staff

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Light Equipment Operator, 1.00 Pesticide Applicator and 4.00 Grounds Maintenance Worker II and total expenditures of \$385,209. The staffing reduction will result in less frequent mowing, sweeping and pesticide application of parks and athletic fields citywide.

Reduction of Tree Trimming and Pool Maintenance Services

The Fiscal Year 2018 Adopted Budget includes a reduction in contractual services and total expenditures of \$268,070 related to tree trimming and pool maintenance. This reduction will not result in a service level impact as this adjustment aligns the budget for specialty tree trimming with actual expenditures. Additionally, no pools are currently scheduled for re-plastering during Fiscal Year 2018.

Reduction in Habitat Restoration Services

The Fiscal Year 2018 Adopted Budget includes a reduction in non-personnel expenditures of \$186,468 related to habitat restoration services. This contractual service reduction will result in less frequent removal of non-native plants, habitat restoration, and maintenance. This reduction equates to approximately 30 percent of habitat restoration services budget.

Reduction in Supplies and Materials

The Fiscal Year 2018 Adopted Budget includes a reduction in total expenditures of \$79,700 for operational supplies. This reduction will reduce purchases for supplies and materials for open space trail construction and maintenance, seed and plants for revegetation or habitat restoration efforts, and interpretive materials for public education.

Reduction in the Civic Dance Program

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Recreation Specialist and total expenditures of \$71,358. The administration and programming of the Dance Program has been absorbed by existing dance instructors as this position has been vacant for an extended period of time.

Completion of Coastal Marine Life Management Plan

The Fiscal Year 2018 Adopted Budget includes the reduction of non-personnel expenditures of \$50,000 related to the completion of a comprehensive plan for the mitigation of increasing marine life in the coastal areas within the City. The plan was completed in January 2017.

Performance & Analytics

Reduction of Professional Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$130,000 associated with professional services in support of Open Data, Managed Competition, Performance Management initiatives. This reduction in professional services will be postponed or absorbed by existing staff and is not expected to have a significant impact on these initiatives.

General Fund Expenditures

Personnel

Reduction of Associate Personnel Analyst

The Fiscal Year 2018 Adopted Budget includes a reduction of 1.00 Associate Personnel Analyst and expenditures of \$70,938. This will reduce the number of available Associate Personnel Analysts to assist in the review of classification and compensation studies. In addition, it will increase the workload of existing staff in the Classification and Compensation section, as well as impact the work and assignments of staff in other sections who will be utilized to perform activities performed by this position.

Planning

Reduction of Word Processing Operator

This Fiscal Year 2018 Adopted Budget includes a reduction of 1.00 Word Processing Operator and expenditures of \$54,957. This reduction will require existing staff to prepare and reproduce project and advisory board documentation for all meetings, hearing, and mailings.

Police

Reallocation of Information Technology Expenditures

The Fiscal Year 2018 Adopted Budget includes a reduction of approximately \$530,000 in information technology expenditures that will now be supported with public safety grant funds.

Public Utilities

Reduction in Reservoir Recreation Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$90,204 for as-needed reservoir recreation services. These services performed by Water Utility Operating Fund positions include trash pickup, minor maintenance activities, and other similar services. A volunteer program for the reservoirs is being analyzed to assist in offsetting the reduction in services.

Public Works - Contracts

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$80,595 for as-needed supplies and information technology consulting services. This reduction may result in a delay in enhancements to the contracts management systems.

Public Works - General Services

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$567,598 for as-needed supplies and professional services. Of the \$567,598 reduction, \$355,598 is for as-needed building material supplies and \$212,000 is for professional services. This non-personnel expenditure reduction will align budget with historical spending trends.

Reduction of Facilities Maintenance Staffing

The Fiscal Year 2018 Adopted Budget includes the reduction of 5.00 FTE positions and \$278,374 in the Public Works – General Services Department. The position reductions include 3.00 Custodians, 1.00 Plasterer, and 1.00 Roofer. Existing staff will be reprioritized to maintain core facilities services.

Purchasing & Contracting

Reduction of Senior Management Analyst

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Senior Management Analyst and expenditures of \$85,843. The reduction is a result of consolidating the Living Wage Program as a result of operational efficiencies. The savings from this reduction will partially offset an addition in the Office of the City Treasurer that will support the Minimum Wage and Earned Sick Leave Ordinance.

Reduction in Purchasing & Contracting Positions

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Senior Clerk Typist and 1.00 Contracts Processing Clerk, and personnel expenditures of \$128,575. The clerical duties performed by these positions will require existing staff to absorb additional activities.

Reduction in Miscellaneous Supplies and Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$16,040 in non-personnel expenditures based on historical savings.

Real Estate Assets

Reduction in Real Estate Assets Positions

The Fiscal Year 2018 Adopted Budget includes the reduction of 1.00 Property Agent, 1.00 Word Processing Operator and personnel expenditures of \$139,999. The duties performed by these positions include management of City leases and administrative reports, and will require existing staff to absorb activities performed by these positions.

Reduction of Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes the reduction of \$114,110 in non-personnel expenditures based on historical savings.

Reduction of Maintenance Contract

The Fiscal Year 2018 Adopted Budget includes the reduction of \$43,000 in non-personnel expenditures associated with the maintenance contract expenses at the San Diego Theater due to historical savings.

Transportation & Storm Water

Reduction in Channel and Environmental Permitting Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$1.1 million for as-needed channel and environmental permit consulting services. This reduction equates to approximately 16 percent of the channel and environmental permitting budget.

Reduction in Pollution Prevention Education & Outreach Events

The Fiscal Year 2018 Adopted Budget includes the reduction of \$404,522 for education & outreach events that promote pollution prevention. This reduction equates to approximately 80 percent of the storm water education and outreach budget.

Reduction of Weed Abatement Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$400,000 for weed abatement services on City paper streets. A paper street is an area of land that has been offered for dedication for use as a public street but has not been opened or graded for traffic. A paper street is typically

General Fund Expenditures

owned by abutting property owners and exists only on paper, such as a map or other similar document.

Reduction in Master Maintenance Program

The Fiscal Year 2018 Adopted Budget includes the reduction of \$340,000 for the Master Maintenance Program. This program assists to better identify flood control channels requiring maintenance services. This reduction equates to approximately 30 percent of the Master Maintenance Program budget.

Reduction in Asphalt Materials

This Fiscal Year 2018 Adopted Budget includes the reduction of \$255,000 for asphalt materials used to support City parking lot repairs. This reduction will postpone the repair of approximately six parking lots throughout the City.

Reduction in Total Maximum Daily Load Studies

The Fiscal Year 2018 Adopted Budget includes the reduction of \$240,000 for Total Maximum Daily Load (TMDL) studies. The TMDL studies are quantitative assessments of water quality issues, contributing sources, and load reductions needed to restore and protect bodies of water. This reduction equates to approximately 9 percent of the TMDL studies budget.

Reduction in Wet and Dry Weather Monitoring Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$240,000 for wet and dry weather pollutant monitoring contractual services. This reduction equates to approximately 6 percent of the wet and dry weather pollutant monitoring budget.

Reduction in Non-Personnel Expenditures

The Fiscal Year 2018 Adopted Budget includes a reduction of \$175,000 for indirect costs no longer supported by grant funds. These costs will be absorbed by existing discretionary budget.

Reduction in Traffic Data Collection Services

The Fiscal Year 2018 Adopted Budget includes the reduction of \$150,000 for traffic data collection services. Traffic data is needed to conduct evaluations for traffic improvements throughout the City. This reduction equates to 50 percent of the traffic data collection services budget.

One-Time Resources and Uses

The Fiscal Year 2018 Adopted Budget includes \$67.7 million in one-time resources as displayed in **Table 5**.

Table 5: Fiscal Year 2018 One-Time Resources

One-Time Resources	Amount
Use of Excess Equity	\$26,075,353
Use of Pension Payment Stabilization Reserve	16,019,163
Transfer from Stadium Operations Fund for Special Election and One-Time Expenditures	8,500,000
Transfer of Excess Workers Compensation Reserve for General Fund Reserve	7,038,799
Transfer of Excess Workers Compensation Reserve for Public Liability Reserve	3,127,665
Redevelopment Agency Land Sales	1,700,000
Transfer from Concourse and Parking Garages Operating Fund	1,500,000
Infrastructure Asset Management Project Reimbursements	1,419,544
Reimbursement for National Incident Based Reporting System	1,172,244

General Fund Expenditures

Table 5: Fiscal Year 2018 One-Time Resources

One-Time Resources	Amount
Fund Balance Used from Non-General Funds	668,314
Transfer of Vessel Replacement Plan Fund Balance	436,661
Major General Fund Revenue Adjustments	80,000
Total	\$67,737,343

This compares to approximately \$67.8 million in one-time uses as displayed in **Table 6**. The information shown in the table below reflects that there are \$77,076 more in one-time uses than one-time resources being utilized. In keeping with the City's Budget Policy and best practices in governmental budgeting, ongoing expenditures are supported by ongoing revenues.

Table 6: Fiscal Year 2018 One-Time Uses

One-Time Uses	Amount
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$17,826,547
Contributions to General Fund Reserves - FY 2019 Reserve Target of 15.25%	10,317,576
Contributions to General Fund Reserves - FY 2018 Reserve Target of 15%	7,038,799
Special Election for Transient Occupancy Tax Ballot Initiative	5,000,000
Commission for Arts & Culture Funding	4,213,942
Police Officer Recruitment and Retention Efforts	4,000,000
Transfer to the Public Liability Reserve	3,127,665
Transfer to Public Utilities Department for Low Flow Diversion Program Costs	3,031,776
Police Department Overtime	3,000,000
Information Technology Network and Desktop Services	2,682,274
Executive Complex Rent	2,270,909
101 Ash Relocation Costs	2,100,000
Information Technology Discretionary Requests	1,532,504
Homeless Prevention and Diversion Program (SDHC)	1,066,086
Transfer to Stadium Operations Fund for Debt Service Payment	1,000,000
Tree Trimming Services	881,746
Littering and Graffiti Abatement Pilot Program	800,000
Community Projects, Programs, and Services (CPPS) Funds	763,902
Sales Tax and Face Masks Related to Self-Contained Breathing Apparatus	733,000
Police Officer Recruitment and Retention Study	500,000
City Attorney Office Funding - Climate Action Plan initiatives, Homelessness, and Labor Issues	500,000
Funding for Testing of Sexual Assault Kits	500,000
Police Department Facility Improvements	413,000
Tree Planting Services	300,000
Code Enforcement Abatement Fund Support	250,000
Transit Priority Area Parking Standards	250,000
Workforce Housing Density Program	250,000
City Treasurer Information Technology Projects	215,000
Police Department AB 953 Implementation	200,000
Fire-Rescue APX Portable Radio Replacements	189,000
Police Property Room Relocation Costs	150,000
Horton Plaza Park Security Support	150,000

General Fund Expenditures

Table 6: Fiscal Year 2018 One-Time Uses (Cont'd)

One-Time Uses	Amount
Formation of Otay Mesa Enhanced Infrastructure Financing District	145,000
Infrastructure Asset Management (IAM) Expenditures	164,700
Police Property Room Relocation Costs	150,000
Horton Plaza Park Security Support	150,000
Formation of Otay Mesa Enhanced Infrastructure Financing District	145,000
Vehicles for New Park and Recreation Facilities	113,000
Police Compensation Survey	100,000
Police Chief Recruitment Services	100,000
Library Programming	100,000
Mission Beach Trash Collection	70,000
Fire-Rescue VHF Portable Radio Replacements	53,000
Vehicle in Support of Vernal Pool Habitat Conservation Plan	44,000
Sexual Harassment Prevention Training	40,000
Supplies for Administrative Appeals Hearing Program Staff	2,791
Use of Excess Long-Term Disability (LTD) Reserves for Operating Expense Relief	(\$1,420,567)
Police Department Vacancy Savings	(\$3,000,000)
Deferred Capital 2A Bond Debt Service to Capital Outlay Fund	(\$3,950,831)
Total	\$67,814,819



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FISCAL YEAR **2018**

Fiscal Policies



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority *(Charter Section 69)*

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

Planning – Five-Year Financial Outlook *(Council Policy 000-02)*

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2016 and continues to present a comprehensive examination of the City's fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

Interim Financial Reporting *(Charter Sections 39 and 89, Council Policy 000-02)*

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the Adopted Budget, the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

Mid-Year Budget Adjustments *(Municipal Code section 22.0229)*

During any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor.

Fiscal Policies

Beginning in Fiscal Year 2017, Financial Management prepared the Mid-Year Budget Monitoring Report using five months of actual data as a streamlining effort for Financial Management and City departments. This allowed management and City Council to receive annual projections and recommend adjustments in a timelier manner, and allowed Financial Management to re-allocate staff resources with greater efficiency and save in overtime expenditures. As a result, Financial Management is currently reviewing the Municipal Code with the City Attorney and will be proposing recommendations to City Council to allow for flexibility in the number of months used to develop the Mid-Year Budget Monitoring Report going forward.

Budget Policy *(Council Policy 000-02)*

The City adopted a Budgetary Policy in March 1962, which was amended by City Council in June 2016, to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document is reviewed on a regular basis to incorporate the highest standards of fiscal management and the City's budgetary goals and will be updated if changes to the Mid-Year Budget Monitoring process are approved.

Balanced Budget *(Charter Section 69)*

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds, as well as Internal Service Funds, shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Enterprise Funds shall be prepared on the full accrual basis of accounting (revenues are recognized when they are earned and expenses are recognize when the liability is incurred).

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

Community Projects, Programs, and Services *(Council Policy 100-06)*

The City adopted a policy on July 7, 2011, and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council Office is included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially

determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances and prior year results for the General Fund and reserves.

Capital Improvements Program (CIP) Prioritization *(Council Policy 800-14)*

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007 and amended by City Council on November 13, 2013. This Policy establishes an objective process for evaluating CIP projects with respect to the overall needs of the City through the ranking of CIP projects. The ranking of projects is used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

CIP Transparency *(Council Policy 000-31)*

The Capital Improvements Program Transparency Policy was adopted by City Council on April 5, 2012. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's website. This Policy was developed as part of the CIP streamlining process.

Proceeds of Sale of City-Owned Real Property *(Charter Section 77)*

On June 7, 2016, the voters amended Charter Section 77, establishing that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

Debt Management *(City Debt Policy)*

The City's Debt Policy was adopted by the City Council in Fiscal Year 2008 and updated every other year with the last update on April 24, 2017 by Council Resolution 311057. The policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; debt ratios guidelines; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance compliance and administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.

Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also

Fiscal Policies

included in the Debt Policy is the San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program (Appendix B to the Debt Policy).

Infrastructure Fund (*Charter Section 77.1*)

On June 7, 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculations to fund the new Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2023
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts inflated by the lessor of California Consumer Price Index (CCPI) or two percent for Fiscal Year 2018 through Fiscal Year 2043
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2043

Investment (*City Treasurer's Investment Policy*)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The Investment Policy was last adopted on January 1, 2017.

Reserves Policy (*Council Policy 100-20*)

The City Reserve Policy, adopted by Council on October 15, 2002 and most recently amended by City Council on February 21, 2017, defines the City's reserves and sets policy targets for reserves across City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for strong fiscal management guides future City decisions.

General Fund Reserves

In February 2017, the City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to extend the funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2025. Prior to these amendments, the policy goal was to be achieved in Fiscal Year 2021. Total General Fund Reserves consist of the total of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent, and the Stability Reserve shall be set at a target level of 8.7 percent. The Fiscal Year 2018 Adopted Budget includes a total of \$17.4 million to the General Fund Reserve. This figure includes funding to achieve the Fiscal Year 2019 policy target level of 15.25%.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund

balance. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and property. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the Policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Policy No. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

Pension Payment Stabilization Reserve

In April 2016, City Council adopted a Pension Payment Stabilization Reserve (Pension Reserve) as part of the City's Reserve Policy. As a result, a Pension Reserve will be maintained to mitigate service delivery risk due to the unanticipated increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement unanticipated increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. Unanticipated increases are defined as the

Fiscal Policies

difference between the total change in the ADC and the expected change in the ADC as provided in the Change in ADC Table of the Report.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Pension Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level. The Fiscal Year 2018 Adopted Budget includes the use of one-time funding of \$20.8 million to Citywide (\$16.0 million to the General Fund) from the Pension Payment Stabilization Reserve to offset the increase in the City's ADC to the pension system.

Workers' Compensation Fund Reserve

In February 2017, City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to reduce the Workers' Compensation Reserve target from 25.0 percent to 12.0 percent of the three-year average of outstanding actuarial liabilities. As a result, there is \$19.7 million in excess Workers' Compensation reserves available for use in the General Fund. A total of \$14.1 million of these excess reserve funds will be used in Fiscal Year 2018, which includes a \$7.0 million contribution to the General Fund Reserve, a \$3.1 million contribution to the Public Liability Reserve, and a \$4.0 million reduction in Workers' Compensation operating expenses. The remaining excess Workers' Compensation reserves will be used to continue the reduction in Workers' Compensation operating expenses through Fiscal Year 2020.

Public Liability Fund Reserve

The City shall maintain reserves equal to 50.0 percent of a three year average of the outstanding actuarial value of public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. The Fiscal Year 2018 target is to reach 47.0 percent of the average actuarial liability valuation of the three most recent fiscal years. The Policy goal is to achieve 50.0 percent funding in Fiscal Year 2019.

Long-Term Disability Fund Reserve

The Reserve Policy requires that the long-term disability fund reserves equal the average actuarial liability valuation of the three most recent fiscal years. The reserve is currently projected to be funded above the Policy level and \$2.1 million Citywide (\$1.4 million General Fund) excess reserves will be used to fund the pay-go requirement in Fiscal Year 2018. The Fiscal Year 2018 Adopted Budget does not include any additional contributions to this reserve.

User Fees *(Council Policy 100-05)*

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

Fiscal Policies

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2015 with implementation taking place with the commencement of Fiscal Year 2016. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019.

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.



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FISCAL YEAR **2018**

Performance Management



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

City Strategic Plan

The City Strategic Plan is the foundation of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees perform work and conduct themselves. The goals are broad areas of focus for the City supported by each mayoral department. Objectives are more specific, mid-term achievements that will help the City achieve its goals. Key performance indicators demonstrate the targets and results associated with the City's performance.

The current City Strategic Plan focuses on Fiscal Years 2017 - 2021. With a five year lifecycle, it is designed to be evaluated annually and updated as necessary. It provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop more detailed tactical plans.

Tactical Plans

Along with the City Strategic Plan and newly-developed branch tactical plans came the citywide effort to update department tactical plans for all mayoral departments which occurred between July 2015 and January 2016. The citywide department tactical plan updates resulted in new and modified key performance indicators for Fiscal Year 2017 and continue to be used for Fiscal Year 2018. Please refer to Volume II for more details.



City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

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Performance Management

Key Performance Indicators

To measure the City's progress in meeting goals and objectives, the City uses performance indicators to show results against expectations. These indicators help stakeholders and decision-makers understand how well the City is delivering its services.

The City Strategic Plan contains the following citywide performance indicators:

Goal #1 Provide high quality public service

Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services

- Ensure completion of biennial training on professional customer service by all employees
- Achieve an average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

Objective: 1.2 Improve external and internal coordination and communication

- Deploy a 311-style customer experience program
- Implement a City Communication Plan
- Launch of a new City internal website

Objective: 1.3 Consistently collect meaningful customer feedback

- Increase the percentage of customer touch points with feedback loops

Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service

- Achieve an average of at least 90% "good" or "excellent" scores for City-provided resources and job aids on citywide employee satisfaction survey

Goal #2 Work in partnership with all of our communities to achieve safe and livable neighborhoods

Objective: 2.1 Protect lives, property, and the environment through timely and effective response in all communities

- Improve police, fire, and emergency medical response times
- Decrease the fire cost/loss index
- Increase the percentage of fires confined to area/room of origin or vegetation fires confined to 3 or less acres
- Decrease percentage of days beaches are closed due to water quality

Objective: 2.2 Reduce and prevent crime

- Reduce the total number and per capita rate of Part 1 crimes
- Increase Part I crime clearance rates

Objective: 2.3 Invest in quality infrastructure

- Invest 50% of year over year major general fund revenue growth in infrastructure
- Repair 1,000 miles of streets in five years

Performance Management

- Improve timeliness of project delivery
- Improve infrastructure quality

Objective: 2.4 Foster services that improve quality of life

- Maintain quality services and programming at City libraries and recreation centers

Objective: 2.5 Cultivate civic engagement and participation

- Develop civic applications and tools to connect government with those we serve
- Increase community policing efforts

Goal #3 Create and sustain a resilient and economically prosperous City with opportunity in every community

Objective: 3.1 Create dynamic neighborhoods that incorporate mobility, connectivity, and sustainability

- Expand the number of bike-friendly miles
- Increase opportunities for alternative modes of transportation
- Increase accessibility for people with disabilities

Objective: 3.2 Increase water independence

- Implement the Pure Water program on schedule
- Reduce per capita water consumption

Objective: 3.3 Diversify and grow the local economy

- Increase the number of businesses and associated jobs in the traded sectors
- Increase outreach efforts to diverse business sectors

Objective: 3.4 Prepare and respond to climate change

- Implement the City's Climate Action Plan

Objective: 3.5 Enhance San Diego's global standing

- Build and maintain national and international partnerships
- Increase the number of companies that are exporting

FISCAL YEAR **2018**

Debt Obligations



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on short term and long term financing instruments can facilitate better allocation of resources and increased financial flexibility and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's outstanding long term debt obligations¹

Outstanding Principal as of June 30, 2017

- General Fund backed Lease-Revenue Bond Obligations: \$578.9 million
- Public Utilities - Wastewater (Sewer) System Obligations: \$824.6 million
- Public Utilities - Water System Obligations: \$665.0 million

Issuer Rating/General Fund Lease Revenue Bond Obligations Ratings as of June 2017

- Standard & Poor's: AA/AA-, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Public Utilities - Water and Sewer Bond Ratings as of June 2017

Water (Senior/Subordinate)

- Standard & Poor's: AA-/Not Rated, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Water Commercial Paper Notes (Subordinate)

- Fitch Ratings: F1
- Moody's Investors Service: P-1

Sewer

- Standard & Poor's: AA+, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa2, Stable Outlook

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

Long Term Bond Obligations

Lease Revenue Bonds are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation, and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

Other Short and Long Term Debt Instruments

Commercial Paper Notes provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-need basis as capital project spending occurs. The notes have maturities of 270 days or less, and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The terms of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. These purchases span various lease terms and cover a variety of essential purpose assets. Examples include fire trucks, refuse packers, service trucks, IT Projects and Equipment, Automated Water Meters, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans are obtained through the Clean Water SRF and Drinking Water SRF programs to fund certain eligible water and wastewater infrastructure projects. These low interest loan programs are administered by the State Water Resources Control Board. The City relies on low cost SRF funding for various water and wastewater projects. SRF loans typically carry a repayment term of 20-30 years from the construction completion date of the project.

Table 1 summarizes the City's outstanding long-term bond obligations as of June 30, 2017, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2018.

Debt Obligations

		Principal Outstanding 6/30/2017	Projected FY 2018 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Lease Revenue Bond Obligations¹					
Lease Revenue Bonds					
2010A	Master Refunding Bonds • General Fund CIP Bonds • 1996A Stadium Operations Fund Bonds • 1996B Balboa Park/Mission Bay Park Refunding COPs	\$ 97,490,000 \$ 36,965,000 \$ 4,110,000	\$ 7,317,516 ² \$ 4,755,491 ² \$ 930,791 ²	FY 2040 FY 2027 FY 2022	General Fund Stadium Transient Occupancy Tax
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project) ³	\$ 8,428,639	\$ 1,369,458	FY 2026	Street Light Energy and Maintenance Cost Savings
2012A	Convention Center Expansion Refunding Bonds	\$ 105,755,000	\$ 12,556,450	FY 2028	Transient Occupancy Tax
2012A	Deferred CIP Lease Revenue Bonds	\$ 66,380,000	\$ 4,590,875	FY 2042	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 15,555,000	\$ 1,382,969	FY 2032	Safety Sales Tax
2013A	Lease Revenue Bonds • General Fund CIP Bonds • 2003 Old Town Light Rail Extension Refunding	\$ 32,095,000 \$ 5,505,000	\$ 2,156,206 \$ 1,055,250	FY 2043 FY 2023	General Fund Transient Occupancy Tax
2013B	Lease Revenue Bonds - 2003 Balboa Park/Mission Bay Park Refunding Bonds	\$ 4,355,000	\$ 739,375	FY 2024	Transient Occupancy Tax
2015A&B	General Fund CIP Bonds	\$ 103,965,000	\$ 6,899,625	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$ 98,285,000	\$ 9,288,975	FY 2032	Transient Occupancy Tax
Total General Fund Lease Revenue Bond Obligations		\$ 578,888,639	\$ 53,042,981		
Public Utilities - Sewer and Water Revenue Bond Obligations⁴					
Sewer Revenue Bond Obligations					
2009A	Sewer Revenue Bonds	\$ 18,425,000	\$ 9,840,488	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	\$ 101,095,000	\$ 54,298,250	FY 2025	Net Wastewater System Revenues
2015	Sewer Revenue Refunding Bonds	\$ 308,435,000	\$ 14,658,900	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$ 396,605,000	\$ 19,315,400	FY 2039	Net Wastewater System Revenues

Debt Obligations

		Principal Outstanding 6/30/2017	Projected FY 2018 Debt/Lease Payment	Final Maturity	Primary Funding Source
Total Sewer Revenue Bond Obligations		\$ 824,560,000	\$ 98,113,038		
Water Revenue Bond Obligations					
2012A	Subordinated Water Revenue Bonds	\$ 130,680,000	\$ 11,831,000	FY 2033	Net Water System Revenues
2016A	Subordinated Water Revenue Bonds	\$ 40,540,000	\$ 2,612,600	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$ 493,785,000	\$ 46,314,750	FY 2040	Net Water System Revenues
Total Water Revenue Bond Obligations		\$ 665,005,000	\$ 60,758,350		
Water Revenue Commercial Paper					
	Subordinated Commercial Paper Notes Program ⁵	\$ 42,469,000	\$ 3,240,000		Net Water System Revenues

- 1 In addition to bonds, the City has various medium and long term capital lease obligations. As of June 30, 2017, the medium and long term capital leases are expected to carry an outstanding principal balance of approximately \$169 million.
- 2 Lease payments are budgeted and made payable to the Trustee six months in advance of actual debt service payment dates.
- 3 A federal subsidy of an estimated \$292,753 will be received and expended to reduce the full payment amount of \$1,369,458, related to the 2011 Qualified Energy Conservation Bond FY 2018 payment.
- 4 In addition to bonds, the Water and Wastewater Systems have various State Revolving Fund (SRF) loan obligations. As of June 30, 2017, the Water System and Wastewater SRF loans are expected to carry outstanding principal balance of approximately \$64 million and approximately \$101 million, respectively.
- 5 The program authorization amount is \$250 million to fund up to 24 months of Water System capital program activity. The FY 2018 interest costs and program fees are an estimate based on the projected note issuance activity in Fiscal Years 2017 and 2018.

Debt Without Government Commitment - Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities (Mello-Roos) Districts**. These districts are located in the City. There is currently one Special Assessment District and four Community Facilities Districts with outstanding debt. The districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the residential and commercial properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the properties. These bonds are not fiscal obligations of the City. Additional information about these districts and the associated special taxes and assessments can be found on the City Web page for Community Facilities Districts & 1913/1915 Act Assessment Districts.

FISCAL YEAR **2018**

Financial Summary and Schedules



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Financial Summary and Schedules

The following schedules summarize key information in the City’s budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City’s Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City’s revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2018 Financial Summary and Schedules* may not add exactly due to rounding.



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Financial Summary and Schedules

Table of Contents

Schedule I - Summary of General Fund Revenues by Department	141
Schedule I - Summary of General Fund Expenditures by Department	142
Schedule II - Summary of Revenues by Fund	143
Schedule II - Summary of Operating Expenditures by Fund	145
Schedule II - Summary of Capital Expenditures by Fund	147
Schedule III - Summary of General Fund FTE Positions by Department	153
Schedule IV - Summary of FTE Positions by Fund	155
Schedule V - Summary of Revenues by Category by Fund	157
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	175
Schedule VII - Summary of Revenues, Expenditures and Fund Balances	198
Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts	203



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Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
City Attorney	\$ 4,131,734	\$ 4,159,963	\$ 3,910,296
City Auditor	5,258	-	-
City Clerk	175,218	94,582	94,582
City Comptroller	2,068,997	2,130,926	2,124,873
City Council	1,035	-	-
City Treasurer	19,892,145	19,329,499	23,125,337
Communications	771,345	967,604	967,604
Debt Management	1,042,146	910,863	736,019
Development Services	767,215	716,269	596,269
Economic Development	5,597,495	8,141,001	5,595,573
Environmental Services	1,455,402	1,444,446	1,479,446
Ethics Commission	9,050	-	-
Financial Management	847	-	-
Fire-Rescue	30,172,422	26,989,270	35,004,383
Human Resources	5,306	5,000	249,901
Infrastructure/Public Works	34,634	138,840	73,457
Library	4,880,942	4,425,753	4,532,285
Major Revenues	1,025,855,116	1,049,170,431	1,120,298,614
Neighborhood Services	89	-	-
Office of Homeland Security	936,222	1,682,280	901,367
Office of the Assistant COO	339,917	391,021	391,021
Office of the Mayor	358,376	328,245	328,245
Park & Recreation	35,354,233	44,287,244	44,267,244
Performance & Analytics	750	-	-
Personnel	7,070	1,000	1,000
Planning	4,109,725	2,869,175	1,362,454
Police	49,421,722	45,065,930	46,403,911
Public Utilities	883,563	1,609,000	1,409,000
Public Works - Contracts	1,038,918	1,181,777	1,181,777
Public Works - General Services	3,320,546	3,747,579	3,666,682
Purchasing & Contracting	1,297,199	1,458,716	1,458,716
Real Estate Assets	48,970,799	52,275,295	50,480,890
Transportation & Storm Water	55,911,685	56,439,871	57,107,359
Total General Fund Revenues	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,407,748,305

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
City Attorney	\$ 47,435,178	\$ 49,829,116	\$ 54,278,909
City Auditor	3,290,407	3,882,383	3,989,063
City Clerk	5,211,807	5,674,036	5,684,824
City Comptroller	11,199,504	11,451,570	12,275,241
City Council	11,583,574	14,258,588	14,257,846
City Treasurer	14,956,188	16,252,880	16,594,023
Citywide Program Expenditures	123,838,357	109,701,751	156,248,640
Communications	3,351,586	3,872,945	3,941,971
Debt Management	2,461,384	3,163,539	3,161,639
Department of Information Technology	477,724	500,000	482,500
Development Services	6,239,068	7,486,410	7,883,880
Economic Development	12,184,065	15,007,531	13,383,702
Environmental Services	36,030,190	39,878,568	40,719,189
Ethics Commission	1,130,743	1,187,443	1,229,147
Financial Management	3,991,517	4,344,165	4,371,216
Fire-Rescue	235,636,392	236,780,295	257,611,257
Human Resources	3,282,020	3,884,667	5,598,569
Infrastructure/Public Works	859,577	993,599	991,637
Internal Operations	403,373	418,119	460,738
Library	47,146,796	51,659,669	54,196,358
Neighborhood Services	894,246	1,010,800	1,055,177
Office of Homeland Security	2,143,601	2,691,122	2,604,719
Office of the Assistant COO	1,604,987	1,945,935	2,046,623
Office of the Chief Financial Officer	509,297	587,064	618,939
Office of the Chief Operating Officer	1,061,556	1,089,482	1,451,737
Office of the IBA	1,816,162	1,974,855	2,152,935
Office of the Mayor	4,245,074	4,471,120	4,601,867
Park & Recreation	101,271,852	108,316,555	109,496,092
Performance & Analytics	1,832,292	2,934,639	2,811,650
Personnel	7,809,435	8,355,058	8,653,902
Planning	9,849,195	10,533,102	10,099,339
Police	432,941,254	438,789,263	469,041,315
Public Utilities	1,991,740	2,577,246	2,495,029
Public Works - Contracts	1,879,356	2,302,721	2,339,773
Public Works - General Services	25,046,012	24,137,017	20,032,795
Purchasing & Contracting	5,883,497	6,573,616	6,730,516
Real Estate Assets	4,922,310	8,034,505	7,996,671
Transportation & Storm Water	130,201,960	131,430,013	122,234,231
Total General Fund Expenditures	\$ 1,306,613,275	\$ 1,337,981,387	\$ 1,433,823,658

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
General Fund			
General Fund	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,407,748,305
Total General Fund	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,407,748,305
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,139,725	\$ 900,000	\$ 900,000
Concourse and Parking Garages Operating Fund	4,265,192	3,639,233	4,181,430
Convention Center Expansion Administration Fund	13,238,902	13,407,993	13,003,993
Engineering & Capital Projects Fund	68,440,977	83,243,057	95,314,239
Environmental Growth 1/3 Fund	5,318,033	5,500,676	4,956,991
Environmental Growth 2/3 Fund	10,630,974	11,008,352	9,920,981
Facilities Financing Fund	2,136,818	2,408,887	2,908,283
Fire and Lifeguard Facilities Fund	1,382,674	1,383,570	1,383,570
Fire/Emergency Medical Services Transport Program Fund	12,103,047	12,344,106	12,344,106
GIS Fund	1,597,324	1,643,241	2,283,550
Gas Tax Fund	22,887,126	24,719,725	30,727,282
General Plan Maintenance Fund	-	-	2,650,000
Information Technology Fund	12,773,942	10,552,747	11,202,127
Infrastructure Fund	-	-	17,826,547
Junior Lifeguard Program Fund	611,003	595,053	609,877
Local Enforcement Agency Fund	686,646	786,417	786,417
Los Penasquitos Canyon Preserve Fund	189,120	186,000	186,000
Maintenance Assessment District (MAD) Funds	23,425,518	23,174,508	23,989,750
Major Events Revolving Fund	(67,827)	-	-
Mission Bay Park Improvement Fund	10,531,043	8,213,907	7,252,192
Mission Bay/Balboa Park Improvement Fund	2,125,001	2,025,000	2,029,225
New Convention Facility Fund	3,402,620	3,436,000	3,436,000
OneSD Support Fund	26,664,536	27,192,944	25,990,774
PETCO Park Fund	17,181,691	15,457,773	16,618,304
Parking Meter Operations Fund	10,936,183	10,767,852	10,767,852
Prop 42 Replacement - Transportation Relief Fund	7,162,625	3,226,733	-
Public Art Fund	583,964	596,872	467,819
Public Safety Services & Debt Service Fund	8,815,946	9,166,621	9,203,815
Stadium Operations Fund	21,735,345	19,823,595	13,844,638
Road Maintenance and Rehabilitation	-	-	8,025,413
San Diego Regional Parks Improvement Fund	3,511,501	2,737,969	3,905,026
Seized Assets - California Fund	50,492	11,881	11,881
Seized Assets - Federal DOJ Fund	1,791,159	1,069,307	1,069,307
Seized Assets - Federal Treasury Fund	337,782	118,812	118,812

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Serious Traffic Offenders Program Fund	489	-	-
State COPS	7,041,632	2,140,000	2,140,000
Storm Drain Fund	5,359,159	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	-	-	2,654,407
Transient Occupancy Tax Fund	97,039,576	103,097,585	114,374,588
Trolley Extension Reserve Fund	1,069,607	1,063,650	1,058,250
Underground Surcharge Fund	67,196,606	68,781,508	60,564,328
Wireless Communications Technology Fund	6,714,166	8,667,773	8,900,590
Zoological Exhibits Maintenance Fund	11,921,368	12,581,204	13,187,804
Total Special Revenue Funds	\$ 491,931,686	\$ 501,370,551	\$ 546,496,168

Capital Project Funds

Capital Outlay Fund	\$ 6,521,434	\$ -	\$ -
TransNet ARRA Exchange Fund	565,613	-	-
TransNet Extension Administration & Debt Fund	256,203	322,970	324,730
TransNet Extension Congestion Relief Fund	39,180,747	22,381,821	22,503,789
TransNet Extension Maintenance Fund	9,611,743	9,592,209	9,644,481
Total Capital Project Funds	\$ 56,135,740	\$ 32,297,000	\$ 32,473,000

Enterprise Funds

Airports Fund	\$ 4,891,501	\$ 5,022,359	\$ 5,371,548
Development Services Fund	56,137,983	55,319,734	61,982,205
Golf Course Fund	18,267,631	18,750,847	20,470,347
Metropolitan Sewer Utility Fund	91,843,139	89,148,822	93,803,626
Municipal Sewer Revenue Fund	291,953,796	289,657,400	281,895,762
Recycling Fund	24,244,279	21,217,651	22,237,651
Refuse Disposal Fund	34,710,981	31,589,624	30,762,190
Sewer Utility - AB 1600 Fund	18,491,076	16,000,000	16,080,000
Water Utility - AB 1600 Fund	14,538,402	12,000,000	12,000,000
Water Utility Operating Fund	481,754,551	590,144,391	716,070,035
Total Enterprise Funds	\$ 1,036,833,339	\$ 1,128,850,828	\$ 1,260,673,364

Internal Service Funds

Central Stores Fund	\$ 9,461,214	\$ 13,363,176	\$ 9,943,246
Energy Conservation Program Fund	2,209,686	3,333,565	3,235,275
Fleet Services Operating Fund	49,926,547	50,842,432	53,307,543
Fleet Services Replacement Fund	28,980,655	29,225,898	31,882,696
Publishing Services Fund	3,561,472	3,614,996	3,660,657
Risk Management Administration Fund	9,989,622	10,529,309	10,529,309
Total Internal Service Funds	\$ 104,129,196	\$ 110,909,376	\$ 112,558,726
Total Combined Budget Revenues	\$ 2,978,847,081	\$ 3,103,389,335	\$ 3,359,949,563

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
General Fund			
General Fund	\$ 1,306,613,275	\$ 1,337,981,387	\$ 1,433,823,658
Total General Fund	\$ 1,306,613,275	\$ 1,337,981,387	\$ 1,433,823,658
Special Revenue Funds			
Automated Refuse Container Fund	\$ 940,752	\$ 1,700,000	\$ 1,100,000
Concourse and Parking Garages Operating Fund	4,263,025	3,323,107	5,101,218
Convention Center Expansion Administration Fund	13,310,438	13,800,450	13,396,450
Engineering & Capital Projects Fund	67,814,664	83,243,057	95,307,769
Environmental Growth 1/3 Fund	3,153,976	4,278,367	4,406,822
Environmental Growth 2/3 Fund	10,066,083	10,458,591	10,303,909
Facilities Financing Fund	2,110,953	2,408,887	2,908,111
Fire and Lifeguard Facilities Fund	1,383,392	1,388,781	1,388,181
Fire/Emergency Medical Services Transport Program Fund	11,800,870	12,526,570	12,319,815
GIS Fund	1,734,321	1,885,989	2,417,743
Gas Tax Fund	26,950,481	25,878,454	30,727,282
General Plan Maintenance Fund	-	-	2,650,000
Information Technology Fund	12,905,168	11,751,450	12,080,430
Infrastructure Fund	-	-	6,440,002
Junior Lifeguard Program Fund	582,483	595,076	609,858
Local Enforcement Agency Fund	670,469	810,179	1,069,186
Los Penasquitos Canyon Preserve Fund	226,156	234,172	262,146
Maintenance Assessment District (MAD) Funds	20,903,006	37,674,876	40,470,717
Mission Bay/Balboa Park Improvement Fund	1,961,705	2,120,941	2,125,166
New Convention Facility Fund	3,405,000	3,436,000	3,436,000
OneSD Support Fund	24,856,283	27,192,597	26,781,896
PETCO Park Fund	18,491,909	16,117,060	16,761,105
Parking Meter Operations Fund	10,749,688	9,798,346	10,313,775
Police Decentralization Fund	2,458,813	-	-
Prop 42 Replacement - Transportation Relief Fund	15,044,837	3,226,733	-
Public Art Fund	305,058	596,872	467,819
Public Safety Services & Debt Service Fund	8,752,371	9,166,621	9,203,815
Stadium Operations Fund	20,824,335	20,410,737	23,861,280
Road Maintenance and Rehabilitation	-	-	8,025,413
Seized Assets - California Fund	-	11,919	11,919
Seized Assets - Federal DOJ Fund	848,658	1,622,869	1,608,456
Seized Assets - Federal Treasury Fund	-	119,187	119,187
Serious Traffic Offenders Program Fund	103,536	-	-
State COPS	4,562,955	2,140,000	2,140,000

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Storm Drain Fund	5,690,778	6,400,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	-	-	2,654,407
Transient Occupancy Tax Fund	96,834,233	111,304,293	116,242,274
Trolley Extension Reserve Fund	1,062,880	1,063,650	1,058,250
Underground Surcharge Fund	22,869,789	58,910,135	59,528,799
Wireless Communications Technology Fund	8,242,705	8,730,105	9,112,444
Zoological Exhibits Maintenance Fund	12,463,305	12,581,204	13,187,804
Total Special Revenue Funds	\$ 438,345,075	\$ 506,907,275	\$ 555,299,448
Capital Project Funds			
Capital Outlay Fund	\$ -	\$ -	\$ 6,050,831
TransNet Extension Administration & Debt Fund	248,106	322,970	324,730
TransNet Extension Congestion Relief Fund	4,065,296	3,351,330	3,351,330
TransNet Extension Maintenance Fund	9,506,079	9,592,209	9,644,481
Total Capital Project Funds	\$ 13,819,481	\$ 13,266,509	\$ 19,371,372
Enterprise Funds			
Airports Fund	\$ 3,877,218	\$ 5,079,170	\$ 5,722,739
Development Services Fund	54,536,813	57,702,281	70,459,837
Golf Course Fund	15,643,184	17,504,080	18,229,824
Metropolitan Sewer Utility Fund	187,719,993	220,304,391	224,055,992
Municipal Sewer Revenue Fund	122,758,385	133,936,893	128,128,232
Recycling Fund	19,581,926	23,722,733	25,510,649
Refuse Disposal Fund	31,217,013	28,335,060	35,917,863
Water Utility Operating Fund	441,035,637	504,210,392	521,125,919
Total Enterprise Funds	\$ 876,370,169	\$ 990,795,000	\$ 1,029,151,055
Internal Service Funds			
Central Stores Fund	\$ 9,159,007	\$ 13,363,423	\$ 10,120,970
ERP Fund	40	-	-
Energy Conservation Program Fund	2,165,744	3,332,675	3,879,906
Fleet Services Operating Fund	48,308,833	56,091,087	57,840,115
Fleet Services Replacement Fund	31,629,466	30,370,181	42,773,746
Publishing Services Fund	3,361,274	3,932,647	3,660,565
Risk Management Administration Fund	9,919,915	10,773,594	11,007,266
Total Internal Service Funds	\$ 104,544,279	\$ 117,863,607	\$ 129,282,569
Total Combined Budget Expenditures	\$ 2,739,692,280	\$ 2,966,813,778	\$ 3,166,928,101

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ 11,474	\$ -	\$ 300,000
CIP Lease Financing	-	8,883,932	1,018,572
Developer Contributions CIP	447,301	13,385,354	-
EGF CIP Fund 1/3	180,521	2,431,373	1,927,365
Energy Conservation Program CIP Fund	369,734	300,000	-
Environmental Growth 2/3 Fund	198,195	-	-
Gas Tax Fund	46,440	-	-
Infrastructure Fund	-	-	11,386,545
Library Improvement Trust Fund	-	155,605	-
Library System Improvement Fund	66,118	-	1,884,482
Maintenance Assessment District (MAD) Funds	263,358	580,000	450,000
Mission Bay Park Improvement Fund	143,842	6,157,723	6,825,570
Mission Trails Regional Park Fund	244,158	-	-
North Bay Redevelopment CIP Contribution Fund	190	-	-
Ocean Beach Pier (Concessions) Fund	-	-	670,981
OneSD Support Fund	2,471,588	-	-
Prop 42 Replacement - Transportation Relief Fund	2,824,528	-	-
Stadium Operations CIP Fund	645,573	-	-
RDA Contribution to San Ysidro Project Fund	26,246	-	-
RDA Contributions to City Heights Project Fund	72,633	-	-
SC-RDA Contribution to CIP Fund	21,496	-	-
San Diego Regional Parks Improvement Fund	1,287,683	2,500,000	3,675,307
Sea World Traffic Mitigation Fund	564,257	-	-
Street Division CIP Fund	155,788	-	-
Sunset Cliffs Natural Park	87,139	-	-
TOT Coastal Infrastructure CIP Fund	5,405	-	-
Trench Cut Fees/Excavation Fee Fund	43,435	3,758,329	2,000,000
Underground Surcharge CIP Fund	8,871,447	-	-
Total Special Revenue Funds	\$ 19,048,548	\$ 38,152,316	\$ 30,138,822
Enterprise Funds			
Balboa Park Golf Course CIP Fund	\$ 280,757	\$ 500,000	\$ -
Brown Field Special Aviation	1,326,029	-	-
EDCO Community Fund	-	675,000	-
Metro Sewer Utility - CIP Funding Source	21,807,904	53,695,805	46,122,838
Mission Bay Golf Course CIP Fund	262,302	-	-
Montgomery Field Special Aviation	1,669,058	-	-
Muni Sewer Utility - CIP Funding Source	76,384,119	114,999,374	84,089,498
Recycling Fund CIP Fund	175,697	820,000	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Refuse Disposal CIP Fund	562,187	-	13,000,000
Torrey Pines Golf Course CIP Fund	8,615,859	-	5,500,000
Water Utility - CIP Funding Source	94,960,293	177,808,899	243,082,290
Total Enterprise Funds	\$ 206,044,206	\$ 348,499,078	\$ 391,794,626

Capital Project Funds

2001A(TE)Bonds(Oper)-Ctr City	\$ 234,761	\$ -	\$ -
99A(TE)Bonds(Oper)-City Hts	19,204	-	-
Allied Gardens-Major District	2,706	-	-
Barrio Logan	341,399	60,000	6,300
Bay Terraces - Major District	240	-	-
Belmont/Mission Beach Develop	155,086	-	-
Bus Stop Capital Improvement Fund	236,585	-	-
C.O.-Pueblo Land/Pol. Decentra	121,903	-	-
CCE-2004A (TE) Bonds (Oper)	335	-	-
CH-TAB 2010A (TE) Proceeds	753,405	-	-
CIP Contributions from General Fund	13,880,251	12,025,000	-
CR-TAB 2010A (TE) Proceeds	14,105	-	-
Capital Outlay Fund	1,265,384	-	1,500,000
Capital Outlay-Sales Tax	4,318	-	-
Carmel Valley Consolidated FBA	476,878	-	-
Carmel Valley Development Impact Fee	236,714	-	250,000
Centre City DIF-Admin	524,771	-	12,615,000
Chollas - Major District	224	-	-
Clairemont -Major District	139	-	-
Clairemont Mesa - Urban Comm	30,112	100,000	35,000
College Area	23,778	-	150,000
Deferred Maintenance Revenue 2012A-Project	6,626,312	-	-
Del Mar Mesa FBA	82,957	-	-
Encanto - Major District	1,688	-	-
Encanto Neighborhoods DIF	-	-	618,487
Excess Redevelopment Bond Proceeds Exp	2,438,512	-	-
FY09 Sunset Cliffs Natural Par	8,733	-	-
Fleet Services CIP Fund	1,073,771	-	-
Golden Hill Urban Comm	94,363	25,000	-
Infrastructure Improvement - CD 5	1,906	-	-
Kearny Mesa-Urban Comm	42,563	-	-
La Jolla - Major District	1,403	-	-
La Jolla Urban Comm	203,058	-	155,000
Linda Vista Urban Comm	98,792	-	40,000
Loma Portal - Major District	386	-	-
Memorial(Southeast SD)Maj Dist	178	-	-
Mid City Urban Comm	774,510	-	460,000

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Mid-City - Park Dev Fund	780,201	-	-
Midway/Pacific Hwy Urban Comm	333,279	-	2,045,000
Mira Mesa - FBA	2,271,735	-	-
Mira Mesa East-Major District	38	-	-
Mira Mesa West-Major District	606	-	-
Mission Valley-Urban Comm.	9,765,134	-	-
Montgomery/Waller-Major Dist	4,874	-	-
NP 2000 TE Bonds Rf-Oper	16,193	-	-
NP 2003A (T)Bonds Rf Oper	175,000	-	-
NP 2003B(TE)Bonds Oper	212,802	-	-
NP-Tab 2009A (TE) Proceeds	479,254	-	-
Navajo Urban Comm	305,188	-	2,076,500
New Central Library Contributions	(24,000)	-	-
North Clairemont - Major Dist	711	-	-
North Park Urban Comm	341,934	205,000	475,000
North University City-FBA	1,425,102	-	-
Ocean Beach - Major District	29	-	-
Ocean Beach Urban Comm	-	55,000	-
Otay Mesa Facilities Benefit Assessment	-	-	10,383,480
Otay Mesa-East (From 39062)	618,840	-	-
Otay Mesa-Eastern DIF	105,108	-	-
Otay Mesa-West (From 39067)	3,149,556	-	266,520
Otay Mesa-Western DIF	248,255	-	-
Otay Mesa/Nestor Urb Comm	28,578	-	1,141,000
PFFA Lease Revenue Bonds 2015A-Projects	14,478,584	-	-
PFFA Lease Revenue Bonds 2015B-Project	6,035,219	-	-
PFFA Lease Revenue Refunding Bonds 2013A - Project	24,739,439	-	-
PV Est-Other P & R Facilities	200,476	-	-
Pacific Beach Urban Comm	77,696	60,000	105,000
Pacific Highlands Ranch FBA	10,994,808	1,400,000	-
Paradise Hills-Major District	399	-	-
Park North-East - Park Dev Fd	54,523	-	184,865
Penasquitos East-Pk Dev Fund	-	-	146,464
Penasquitos South-Major Dist	49,688	-	-
Peninsula Urban Comm	64,667	60,000	-
Pk/Rec Bldg Permit Fee Dist C	990	-	-
Point Loma - Major District	54	-	-
Presidio - Major District	87	-	-
Private & Others Contrib-CIP	6,944,056	-	-
Prop A-(Bikeway)	27,227	-	-
R.H.-Endowment Comm.Youth	78,051	-	-
Rancho Bernardo-Fac Dev Fund	10,241	114,600	22,450

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Rancho Encantada	(559)	-	-
Rancho Penasquitos FBA	4,943	-	-
Relinquishment 36th St Coop 06	2,034	-	-
Rose & Tecolote Creek Water Quality	48,329	-	-
S.E. San Diego Urban Comm	956,879	-	-
SC Open Sp Acg/Rec Ctr PhI	37,716	-	-
SC Open Sp Acg/Rec Ctr PhII	34,233	-	-
SC/TE TI Bonds 2007B	222,370	-	-
SD Unified School Dist-Cap Out	22,568	-	500,000
SR 209 & 274 Coop with State	947,314	-	-
SY-TAB 2010A (TE) Proceeds	1,100,790	-	-
Sabre Springs-FBA	67,867	-	-
San Ysidro - Major District	91	-	-
San Ysidro Urban Comm	99,151	280,000	-
Santa Clara - Major District	4,760	-	-
Sc/Taxable TI Bonds 2007A	380,141	-	-
Scripps Miramar Ranch FBA	-	-	300,000
Scripps/Miramar Misc	57,898	-	-
Scripps/Miramar-Major District	28,810	-	-
Serra Mesa - Major District	68,797	-	-
Serra Mesa - Urban Community	1,074,728	-	133,850
Skyline/Paradise Urb Comm	4,775	-	-
South Bay - Major District	7,793	-	-
Southcrest - Major District	947	-	-
Tierrasanta - DIF	77,426	850,000	-
Tierrasanta(Elliott West)Maj D	3,981	-	-
Torrey Hills Green Belt	49,594	-	-
Torrey Highlands	518,175	-	-
Torrey Pines - Urban Community	-	-	177,450
TransNet (Prop A 1/2% Sales Tax)	3,095,143	-	-
TransNet ARRA Exchange Fund	426,859	-	-
TransNet Extension Congestion Relief Fund	32,097,502	19,030,491	19,152,459
TransNet Extension Major Corri	4,380	-	35,000
TransNet Extension RTCI Fee	4,695,125	-	-
Univ City North - Sub Dist	285	-	-
University City So.-Urban Comm	83,726	-	-
Uptown Urban Comm	269,438	80,000	735,000
Valencia Park - Major District	8,490	-	-
Total Capital Project Funds	\$ 160,268,549	\$ 34,345,091	\$ 53,709,825
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	\$ 8,407,086	\$ -	\$ -
Total Grant Enterprise Funds	\$ 8,407,086	\$ -	\$ -

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Grant Government Funds			
Grant Fund - Federal	\$ 2,064,079	\$ -	\$ -
Grant Fund - Other	9,061	-	-
Grant Fund - State	2,457,466	-	-
Total Grant Government Funds	\$ 4,530,605	\$ -	\$ -
Total Capital Budget Expenditures	\$ 398,298,994	\$ 420,996,485	\$ 475,643,273
Total Combined Operating and Capital Budget Expenditures	\$ 3,137,991,274	\$ 3,387,810,263	\$ 3,642,571,374



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Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
City Attorney	355.58	361.10	358.73
City Auditor	22.00	22.00	22.00
City Clerk	45.32	46.32	47.32
City Comptroller	84.75	87.51	87.26
City Council	106.12	106.37	106.37
City Treasurer	109.73	111.38	119.70
Communications	32.16	33.50	31.00
Debt Management	19.00	21.00	21.00
Development Services	70.00	70.00	69.00
Economic Development	51.35	56.00	63.85
Environmental Services	137.55	157.11	155.56
Ethics Commission	5.00	5.00	5.00
Financial Management	32.00	32.00	31.00
Fire-Rescue	1,176.21	1,220.53	1,230.65
Human Resources	20.84	25.50	32.92
Infrastructure/Public Works	5.00	5.00	5.00
Internal Operations	1.50	1.50	1.50
Library	463.21	475.86	453.72
Neighborhood Services	5.50	6.50	6.50
Office of Homeland Security	16.40	18.05	17.05
Office of the Assistant COO	11.00	12.00	12.00
Office of the Chief Financial Officer	2.00	2.00	2.00
Office of the Chief Operating Officer	5.35	5.35	6.35
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	29.00	29.50	28.50
Park & Recreation	860.13	899.78	896.83
Performance & Analytics	11.00	15.00	15.00
Personnel	67.99	71.00	69.99
Planning	67.08	65.07	64.95
Police	2,632.01	2,644.01	2,653.01
Public Works - Contracts	20.00	21.00	21.00
Public Works - General Services	151.00	174.00	168.00
Purchasing & Contracting	59.96	59.96	57.96
Real Estate Assets	33.00	34.00	32.00
Transportation & Storm Water	580.74	625.79	624.71
Total Budget FTE Positions	7,299.48	7,530.69	7,527.43



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Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
General Fund			
General Fund	7,299.48	7,530.69	7,527.43
Total General Fund	7,299.48	7,530.69	7,527.43
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	598.60	644.70	715.80
Facilities Financing Fund	16.70	16.35	16.35
Fire/Emergency Medical Services Transport Program Fund	30.00	31.00	17.00
GIS Fund	2.00	2.00	2.00
Information Technology Fund	44.00	42.00	44.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	6.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Funds	25.00	25.00	25.00
OneSD Support Fund	23.00	28.00	28.00
PETCO Park Fund	1.00	1.00	1.00
Parking Meter Operations Fund	15.00	15.00	15.00
Stadium Operations Fund	38.00	38.00	36.00
Transient Occupancy Tax Fund	13.00	14.00	14.00
Underground Surcharge Fund	9.00	11.00	17.00
Wireless Communications Technology Fund	46.00	46.00	46.00
Total Special Revenue Funds	872.30	925.05	988.15
Enterprise Funds			
Airports Fund	19.00	22.00	22.00
Development Services Fund	449.15	472.45	472.65
Golf Course Fund	98.00	101.76	102.08
Metropolitan Sewer Utility Fund	462.21	462.20	458.86
Municipal Sewer Revenue Fund	409.32	400.71	401.04
Recycling Fund	106.60	108.25	111.76
Refuse Disposal Fund	148.98	132.60	140.94
Water Utility Operating Fund	781.83	781.83	791.02
Total Enterprise Funds	2,475.08	2,481.79	2,500.35
Internal Service Funds			
Central Stores Fund	23.00	23.00	22.00
Energy Conservation Program Fund	13.25	17.35	17.35
Fleet Services Operating Fund	201.50	207.00	206.00
Publishing Services Fund	10.00	10.00	10.00

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Risk Management Administration Fund	83.28	87.23	85.23
Total Internal Service Funds	331.03	344.58	340.58
Other Funds			
City Employee's Retirement System Fund	63.00	63.00	63.00
Total Other Funds	63.00	63.00	63.00
Total Budget FTE Positions	11,040.89	11,345.11	11,419.51

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 471,320,806	\$ 501,965,689	\$ 534,621,331
Property Taxes	471,320,806	501,965,689	534,621,331
Sales Tax	\$ 275,663,909	\$ 272,798,685	\$ 275,307,632
Sales Tax	275,663,909	272,798,685	275,307,632
Transient Occupancy Tax	\$ 107,675,414	\$ 113,324,844	\$ 121,054,914
Transient Occupancy Taxes	107,675,414	113,324,844	121,054,914
Other Local Taxes	\$ 92,413,617	\$ 92,138,011	\$ 85,155,995
Property Transfer Taxes	10,484,607	9,570,508	10,068,772
SDG&E	47,503,497	49,216,596	44,531,915
CATV	18,102,864	18,654,907	15,999,308
Refuse Collection Franchise	10,786,619	10,450,000	11,200,000
Other Franchises	5,536,030	4,246,000	3,356,000
Licenses and Permits	\$ 24,929,578	\$ 23,884,896	\$ 21,663,270
Business Tax	7,595,749	7,577,368	7,501,297
Rental Unit Tax	7,424,444	7,271,794	7,459,502
Refuse Collector Business Tax	1,057,887	825,000	1,100,000
Other Licenses and Permits	8,851,499	8,210,734	5,602,471
Fines Forfeitures and Penalties	\$ 40,183,003	\$ 29,791,276	\$ 31,851,640
Parking Citations	21,565,193	19,899,278	22,142,605
Municipal Court	5,161,638	6,157,700	5,527,700
Other Fines & Forfeitures	13,456,172	3,734,298	4,181,335
Rev from Money and Prop	\$ 54,363,638	\$ 55,723,557	\$ 58,442,690
Interest and Dividends	716,745	588,851	671,348
Mission Bay	29,658,484	30,951,876	31,157,218
Pueblo Lands	6,124,079	6,075,944	6,447,852
Other Rents and Concessions	17,864,330	18,106,886	20,166,272
Rev from Federal Agencies	\$ 240,085	\$ 356,720	\$ 220,000
Revenue from Federal Agencies	240,085	356,720	220,000
Rev from Other Agencies	\$ 7,939,442	\$ 7,776,199	\$ 4,263,013
Motor Vehicle License Fees	552,932	-	-
Revenue from Other Agencies	7,386,509	7,776,199	4,263,013
Charges for Services	\$ 133,729,820	\$ 136,522,695	\$ 152,803,611
Charges for Current Services	133,729,820	136,522,695	152,803,611
Other Revenue	\$ 10,089,908	\$ 4,290,137	\$ 4,575,137
Other Revenue	10,089,908	4,290,137	4,575,137
Transfers In	\$ 80,267,902	\$ 91,388,871	\$ 117,789,072
Transfers In	80,267,902	91,388,871	117,789,072
Total General Fund	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,407,748,305
Total General Fund	\$ 1,298,817,121	\$ 1,329,961,580	\$ 1,407,748,305

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 13,611	\$ -	\$ -
Interest and Dividends	13,611	-	-
Charges for Services	\$ 1,126,114	\$ 900,000	\$ 900,000
Charges for Current Services	1,126,114	900,000	900,000
Total Automated Refuse Container Fund	\$ 1,139,725	\$ 900,000	\$ 900,000
Concourse and Parking Garages Operating Fund			
Rev from Money and Prop	\$ 4,260,692	\$ 3,639,233	\$ 4,181,430
Other Rents and Concessions	4,260,692	3,639,233	4,181,430
Transfers In	\$ 4,500	\$ -	\$ -
Transfers In	4,500	-	-
Total Concourse and Parking Garages Operating Fund	\$ 4,265,192	\$ 3,639,233	\$ 4,181,430
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 30,909	\$ -	\$ -
Interest and Dividends	30,909	-	-
Transfers In	\$ 13,207,993	\$ 13,407,993	\$ 13,003,993
Transfers In	13,207,993	13,407,993	13,003,993
Total Convention Center Expansion Administration Fund	\$ 13,238,902	\$ 13,407,993	\$ 13,003,993
Engineering & Capital Projects Fund			
Rev from Money and Prop	\$ 5,192	\$ -	\$ -
Interest and Dividends	5,192	-	-
Charges for Services	\$ 68,355,645	\$ 83,243,057	\$ 95,314,239
Charges for Current Services	68,355,645	83,243,057	95,314,239
Other Revenue	\$ 80,140	\$ -	\$ -
Other Revenue	80,140	-	-
Total Engineering & Capital Projects Fund	\$ 68,440,977	\$ 83,243,057	\$ 95,314,239
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 5,288,576	\$ 5,491,676	\$ 4,947,991
SDG&E	5,275,257	5,491,676	4,947,991
Other Franchises	13,318	-	-
Rev from Money and Prop	\$ 29,457	\$ 9,000	\$ 9,000
Interest and Dividends	29,457	9,000	9,000
Total Environmental Growth 1/3 Fund	\$ 5,318,033	\$ 5,500,676	\$ 4,956,991

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 10,577,467	\$ 10,983,352	\$ 9,895,981
SDG&E	10,550,515	10,983,352	9,895,981
Other Franchises	26,952	-	-
Rev from Money and Prop	\$ 53,507	\$ 25,000	\$ 25,000
Interest and Dividends	53,507	25,000	25,000
Total Environmental Growth 2/3 Fund	\$ 10,630,974	\$ 11,008,352	\$ 9,920,981
Facilities Financing Fund			
Licenses and Permits	\$ 73,500	\$ 25,500	\$ 50,000
Other Licenses and Permits	73,500	25,500	50,000
Rev from Money and Prop	\$ 1,485	\$ 600	\$ 600
Interest and Dividends	1,485	600	600
Charges for Services	\$ 2,061,833	\$ 2,382,787	\$ 2,857,683
Charges for Current Services	2,061,833	2,382,787	2,857,683
Total Facilities Financing Fund	\$ 2,136,818	\$ 2,408,887	\$ 2,908,283
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 2,305	\$ -	\$ -
Interest and Dividends	2,305	-	-
Transfers In	\$ 1,380,369	\$ 1,383,570	\$ 1,383,570
Transfers In	1,380,369	1,383,570	1,383,570
Total Fire and Lifeguard Facilities Fund	\$ 1,382,674	\$ 1,383,570	\$ 1,383,570
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 23,868	\$ -	\$ 30,000
Interest and Dividends	23,868	-	30,000
Charges for Services	\$ 12,057,066	\$ 12,344,106	\$ 11,904,871
Charges for Current Services	12,057,066	12,344,106	11,904,871
Other Revenue	\$ 2,229	\$ -	\$ 409,235
Other Revenue	2,229	-	409,235
Transfers In	\$ 19,884	\$ -	\$ -
Transfers In	19,884	-	-
Total Fire/Emergency Medical Services Transport Program Fund	\$ 12,103,047	\$ 12,344,106	\$ 12,344,106
GIS Fund			
Rev from Money and Prop	\$ (336)	\$ -	\$ -
Interest and Dividends	(336)	-	-
Rev from Other Agencies	\$ 112,554	\$ 195,303	\$ 195,303
Revenue from Other Agencies	112,554	195,303	195,303

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247
Charges for Current Services	1,485,106	1,447,938	2,088,247
Total GIS Fund	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550
Gas Tax Fund			
Other Local Taxes	\$ 22,729,919	\$ 24,605,209	\$ 30,612,766
Other Local Tax	22,729,919	24,605,209	30,612,766
Rev from Money and Prop	\$ 155,401	\$ 114,516	\$ 114,516
Interest and Dividends	85,402	50,000	50,000
Other Rents and Concessions	69,999	64,516	64,516
Other Revenue	\$ 1,806	\$ -	\$ -
Other Revenue	1,806	-	-
Total Gas Tax Fund	\$ 22,887,126	\$ 24,719,725	\$ 30,727,282
General Plan Maintenance Fund			
Licenses and Permits	\$ -	\$ -	\$ 2,650,000
Other Licenses and Permits	-	-	2,650,000
Total General Plan Maintenance Fund	\$ -	\$ -	\$ 2,650,000
Information Technology Fund			
Rev from Money and Prop	\$ 13,491	\$ -	\$ -
Interest and Dividends	13,491	-	-
Charges for Services	\$ 12,755,489	\$ 10,552,747	\$ 11,202,127
Charges for Current Services	12,755,489	10,552,747	11,202,127
Other Revenue	\$ 4,962	\$ -	\$ -
Other Revenue	4,962	-	-
Total Information Technology Fund	\$ 12,773,942	\$ 10,552,747	\$ 11,202,127
Infrastructure Fund			
Transfers In	\$ -	\$ -	\$ 17,826,547
Transfers In	-	-	17,826,547
Total Infrastructure Fund	\$ -	\$ -	\$ 17,826,547
Junior Lifeguard Program Fund			
Charges for Services	\$ 611,003	\$ 595,053	\$ 609,877
Charges for Current Services	611,003	595,053	609,877
Total Junior Lifeguard Program Fund	\$ 611,003	\$ 595,053	\$ 609,877
Local Enforcement Agency Fund			
Licenses and Permits	\$ 505,032	\$ 501,830	\$ 501,830
Other Licenses and Permits	505,032	501,830	501,830

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Rev from Money and Prop	\$ 6,336	\$ 10,724	\$ 10,724
Interest and Dividends	6,336	10,724	10,724
Charges for Services	\$ 175,107	\$ 273,863	\$ 273,863
Charges for Current Services	175,107	273,863	273,863
Other Revenue	\$ 171	\$ -	\$ -
Other Revenue	171	-	-
Total Local Enforcement Agency Fund	\$ 686,646	\$ 786,417	\$ 786,417
Los Penasquitos Canyon Preserve Fund			
Rev from Money and Prop	\$ 39,120	\$ 36,000	\$ 36,000
Other Rents and Concessions	39,120	36,000	36,000
Transfers In	\$ 150,000	\$ 150,000	\$ 150,000
Transfers In	150,000	150,000	150,000
Total Los Penasquitos Canyon Preserve Fund	\$ 189,120	\$ 186,000	\$ 186,000
Maintenance Assessment District (MAD) Funds			
Rev from Money and Prop	\$ 167,586	\$ 69,353	\$ 79,599
Interest and Dividends	167,586	69,353	79,599
Charges for Services	\$ 2,398,069	\$ 3,465,007	\$ 2,655,254
Charges for Current Services	2,398,069	3,465,007	2,655,254
Other Revenue	\$ 116,631	\$ 100	\$ -
Other Revenue	116,631	100	-
Transfers In	\$ 4,735,283	\$ 3,590,789	\$ 4,676,289
Transfers In	4,735,283	3,590,789	4,676,289
Property Tax Revenue	\$ 15,409,771	\$ 16,046,259	\$ 16,575,608
Property Taxes	15,409,771	16,046,259	16,575,608
Special Assessments	\$ 598,179	\$ 3,000	\$ 3,000
Special Assessments	598,179	3,000	3,000
Total Maintenance Assessment District (MAD) Funds	\$ 23,425,518	\$ 23,174,508	\$ 23,989,750
Major Events Revolving Fund			
Other Revenue	\$ (217,827)	\$ -	\$ -
Other Revenue	(217,827)	-	-
Transfers In	\$ 150,000	\$ -	\$ -
Transfers In	150,000	-	-
Total Major Events Revolving Fund	\$ (67,827)	\$ -	\$ -
Mission Bay Park Improvement Fund			
Rev from Money and Prop	\$ 158,527	\$ -	\$ -
Interest and Dividends	158,527	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Transfers In	\$ 10,372,516	\$ 8,213,907	\$ 7,252,192
Transfers In	10,372,516	8,213,907	7,252,192
Total Mission Bay Park Improvement Fund	\$ 10,531,043	\$ 8,213,907	\$ 7,252,192

Mission Bay/Balboa Park Improvement Fund

Transfers In	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225
Transfers In	2,125,001	2,025,000	2,029,225
Total Mission Bay/Balboa Park Improvement Fund	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225

New Convention Facility Fund

Rev from Money and Prop	\$ (2,380)	\$ -	\$ -
Interest and Dividends	(2,380)	-	-
Transfers In	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000
Transfers In	3,405,000	3,436,000	3,436,000
Total New Convention Facility Fund	\$ 3,402,620	\$ 3,436,000	\$ 3,436,000

OneSD Support Fund

Rev from Money and Prop	\$ 71,867	\$ -	\$ -
Interest and Dividends	71,867	-	-
Rev from Other Agencies	\$ 36,772	\$ -	\$ -
Revenue from Other Agencies	36,772	-	-
Charges for Services	\$ 26,555,858	\$ 27,192,944	\$ 25,990,774
Charges for Current Services	26,555,858	27,192,944	25,990,774
Transfers In	\$ 40	\$ -	\$ -
Transfers In	40	-	-
Total OneSD Support Fund	\$ 26,664,536	\$ 27,192,944	\$ 25,990,774

PETCO Park Fund

Rev from Money and Prop	\$ 2,491,814	\$ 2,054,359	\$ 1,852,285
Interest and Dividends	9,866	25,000	4,767
Other Rents and Concessions	2,481,947	2,029,359	1,847,518
Other Revenue	\$ 1,390,802	\$ 930,000	\$ 1,430,000
Other Revenue	1,390,802	930,000	1,430,000
Transfers In	\$ 13,299,075	\$ 12,473,414	\$ 13,336,019
Transfers In	13,299,075	12,473,414	13,336,019
Total PETCO Park Fund	\$ 17,181,691	\$ 15,457,773	\$ 16,618,304

Parking Meter Operations Fund

Licenses and Permits	\$ 10,876,184	\$ 10,767,852	\$ 10,767,852
Parking Meters	10,627,937	10,497,852	10,497,852
Other Licenses and Permits	248,247	270,000	270,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Rev from Money and Prop	\$ 38,724	\$ -	\$ -
Interest and Dividends	38,724	-	-
Charges for Services	\$ 18,889	\$ -	\$ -
Charges for Current Services	18,889	-	-
Other Revenue	\$ 2,386	\$ -	\$ -
Other Revenue	2,386	-	-
Total Parking Meter Operations Fund	\$ 10,936,183	\$ 10,767,852	\$ 10,767,852
Prop 42 Replacement - Transportation Relief Fund			
Other Local Taxes	\$ 6,898,661	\$ 3,226,733	\$ -
Other Local Tax	6,898,661	3,226,733	-
Rev from Money and Prop	\$ 263,963	\$ -	\$ -
Interest and Dividends	263,963	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 7,162,625	\$ 3,226,733	\$ -
Public Art Fund			
Other Revenue	\$ 284,321	\$ -	\$ -
Other Revenue	284,321	-	-
Transfers In	\$ 299,643	\$ 596,872	\$ 467,819
Transfers In	299,643	596,872	467,819
Total Public Art Fund	\$ 583,964	\$ 596,872	\$ 467,819
Public Safety Services & Debt Service Fund			
Sales Tax	\$ 8,784,446	\$ 9,166,621	\$ 9,203,815
Safety Sales Tax	8,784,446	9,166,621	9,203,815
Rev from Money and Prop	\$ 31,500	\$ -	\$ -
Interest and Dividends	31,500	-	-
Total Public Safety Services & Debt Service Fund	\$ 8,815,946	\$ 9,166,621	\$ 9,203,815
Stadium Operations Fund			
Licenses and Permits	\$ 10,950	\$ 8,000	\$ 8,000
Other Licenses and Permits	10,950	8,000	8,000
Rev from Money and Prop	\$ 10,073,982	\$ 6,886,149	\$ 2,972,500
Interest and Dividends	35,050	20,000	20,000
Other Rents and Concessions	10,038,931	6,866,149	2,952,500
Rev from Other Agencies	\$ 3,103	\$ -	\$ -
Revenue from Other Agencies	3,103	-	-
Charges for Services	\$ 64,036	\$ 48,809	\$ 48,809
Charges for Current Services	64,036	48,809	48,809
Other Revenue	\$ 3,636	\$ 1,000	\$ 1,000
Other Revenue	3,636	1,000	1,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Transfers In	\$ 11,579,638	\$ 12,879,637	\$ 10,814,329
Transfers In	11,579,638	12,879,637	10,814,329
Total Stadium Operations Fund	\$ 21,735,345	\$ 19,823,595	\$ 13,844,638
Road Maintenance and Rehabilitation			
Other Local Taxes	\$ -	\$ -	\$ 8,025,413
Other Local Tax	-	-	8,025,413
Total Road Maintenance and Rehabilitation	\$ -	\$ -	\$ 8,025,413
San Diego Regional Parks Improvement Fund			
Rev from Money and Prop	\$ 83,423	\$ -	\$ -
Interest and Dividends	83,423	-	-
Transfers In	\$ 3,428,079	\$ 2,737,969	\$ 3,905,026
Transfers In	3,428,079	2,737,969	3,905,026
Total San Diego Regional Parks Improvement Fund	\$ 3,511,501	\$ 2,737,969	\$ 3,905,026
Seized Assets - California Fund			
Rev from Money and Prop	\$ 359	\$ -	\$ -
Interest and Dividends	359	-	-
Rev from Federal Agencies	\$ -	\$ 11,881	\$ 11,881
Revenue from Federal Agencies	-	11,881	11,881
Rev from Other Agencies	\$ 50,133	\$ -	\$ -
Revenue from Other Agencies	50,133	-	-
Total Seized Assets - California Fund	\$ 50,492	\$ 11,881	\$ 11,881
Seized Assets - Federal DOJ Fund			
Rev from Money and Prop	\$ 18,133	\$ -	\$ -
Interest and Dividends	18,133	-	-
Rev from Federal Agencies	\$ 1,538,026	\$ 1,069,307	\$ 1,069,307
Revenue from Federal Agencies	1,538,026	1,069,307	1,069,307
Rev from Other Agencies	\$ 235,000	\$ -	\$ -
Revenue from Other Agencies	235,000	-	-
Total Seized Assets - Federal DOJ Fund	\$ 1,791,159	\$ 1,069,307	\$ 1,069,307
Seized Assets - Federal Treasury Fund			
Rev from Money and Prop	\$ 2,167	\$ -	\$ -
Interest and Dividends	2,167	-	-
Rev from Federal Agencies	\$ 335,615	\$ 118,812	\$ 118,812
Revenue from Federal Agencies	335,615	118,812	118,812
Total Seized Assets - Federal Treasury Fund	\$ 337,782	\$ 118,812	\$ 118,812

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Serious Traffic Offenders Program Fund			
Rev from Money and Prop	\$ 489	\$ -	\$ -
Interest and Dividends	489	-	-
Total Serious Traffic Offenders Program Fund	\$ 489	\$ -	\$ -
State COPS			
Rev from Money and Prop	\$ 21,845	\$ -	\$ -
Interest and Dividends	21,845	-	-
Rev from Federal Agencies	\$ -	\$ 2,140,000	\$ 2,140,000
Revenue from Federal Agencies	-	2,140,000	2,140,000
Rev from Other Agencies	\$ 2,837,263	\$ -	\$ -
Revenue from Other Agencies	2,837,263	-	-
Transfers In	\$ 4,182,523	\$ -	\$ -
Transfers In	4,182,523	-	-
Total State COPS	\$ 7,041,632	\$ 2,140,000	\$ 2,140,000
Storm Drain Fund			
Charges for Services	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000
Charges for Current Services	5,359,159	5,700,000	5,700,000
Total Storm Drain Fund	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project - CivicSD Fund			
Rev from Other Agencies	\$ -	\$ -	\$ 2,654,407
Revenue from Other Agencies	-	-	2,654,407
Total Successor Agency Admin & Project - CivicSD Fund	\$ -	\$ -	\$ 2,654,407
Transient Occupancy Tax Fund			
Transient Occupancy Tax	\$ 96,881,289	\$ 103,022,585	\$ 110,085,646
Transient Occupancy Taxes	96,881,289	103,022,585	110,085,646
Licenses and Permits	\$ 60,746	\$ 75,000	\$ 75,000
Other Licenses and Permits	60,746	75,000	75,000
Charges for Services	\$ 47,947	\$ -	\$ -
Charges for Current Services	47,947	-	-
Other Revenue	\$ 436	\$ -	\$ -
Other Revenue	436	-	-
Transfers In	\$ 49,158	\$ -	\$ 4,213,942
Transfers In	49,158	-	4,213,942
Total Transient Occupancy Tax Fund	\$ 97,039,576	\$ 103,097,585	\$ 114,374,588

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Trolley Extension Reserve Fund			
Rev from Money and Prop	\$ (2,121)	\$ -	\$ -
Interest and Dividends	(2,121)	-	-
Transfers In	\$ 1,071,728	\$ 1,063,650	\$ 1,058,250
Transfers In	1,071,728	1,063,650	1,058,250
Total Trolley Extension Reserve Fund	\$ 1,069,607	\$ 1,063,650	\$ 1,058,250
Underground Surcharge Fund			
Other Local Taxes	\$ 66,446,911	\$ 68,581,508	\$ 59,750,315
SDG&E	66,446,911	68,581,508	59,750,315
Rev from Money and Prop	\$ 749,695	\$ 200,000	\$ 814,013
Interest and Dividends	749,695	200,000	814,013
Total Underground Surcharge Fund	\$ 67,196,606	\$ 68,781,508	\$ 60,564,328
Wireless Communications Technology Fund			
Rev from Money and Prop	\$ 59,571	\$ 48,261	\$ 48,261
Interest and Dividends	7,377	-	-
Other Rents and Concessions	52,194	48,261	48,261
Rev from Other Agencies	\$ 6,325	\$ -	\$ -
Revenue from Other Agencies	6,325	-	-
Charges for Services	\$ 6,596,344	\$ 8,619,512	\$ 8,852,329
Charges for Current Services	6,596,344	8,619,512	8,852,329
Other Revenue	\$ 51,926	\$ -	\$ -
Other Revenue	51,926	-	-
Total Wireless Communications Technology Fund	\$ 6,714,166	\$ 8,667,773	\$ 8,900,590
Zoological Exhibits Maintenance Fund			
Property Tax Revenue	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804
Property Taxes	11,921,368	12,581,204	13,187,804
Total Zoological Exhibits Maintenance Fund	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804
Total Special Revenue Funds	\$ 491,931,686	\$ 501,370,551	\$ 546,496,168

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	\$ 409,596	\$ -	\$ -
Other Revenue	409,596	-	-
Transfers In	\$ 6,111,838	\$ -	\$ -
Transfers In	6,111,838	-	-
Total Capital Outlay Fund	\$ 6,521,434	\$ -	\$ -
TransNet ARRA Exchange Fund			
Sales Tax	\$ 314,498	\$ -	\$ -
Sales Tax	314,498	-	-
Transfers In	\$ 251,115	\$ -	\$ -
Transfers In	251,115	-	-
Total TransNet ARRA Exchange Fund	\$ 565,613	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 253,452	\$ 322,970	\$ 324,730
Sales Tax	253,452	322,970	324,730
Transfers In	\$ 2,751	\$ -	\$ -
Transfers In	2,751	-	-
Total TransNet Extension Administration & Debt Fund	\$ 256,203	\$ 322,970	\$ 324,730
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 39,171,006	\$ 22,381,821	\$ 22,503,789
Sales Tax	39,171,006	22,381,821	22,503,789
Rev from Money and Prop	\$ 9,741	\$ -	\$ -
Interest and Dividends	9,741	-	-
Total TransNet Extension Congestion Relief Fund	\$ 39,180,747	\$ 22,381,821	\$ 22,503,789
TransNet Extension Maintenance Fund			
Sales Tax	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481
Sales Tax	9,506,079	9,592,209	9,644,481
Rev from Money and Prop	\$ 2,490	\$ -	\$ -
Interest and Dividends	2,490	-	-
Transfers In	\$ 103,174	\$ -	\$ -
Transfers In	103,174	-	-
Total TransNet Extension Maintenance Fund	\$ 9,611,743	\$ 9,592,209	\$ 9,644,481
Total Capital Project Funds	\$ 56,135,740	\$ 32,297,000	\$ 32,473,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Enterprise Funds			
Airports Fund			
Rev from Money and Prop	\$ 4,302,281	\$ 4,431,167	\$ 4,738,328
Interest and Dividends	113,844	53,000	110,000
Other Rents and Concessions	4,188,437	4,378,167	4,628,328
Charges for Services	\$ 586,150	\$ 591,192	\$ 633,220
Charges for Current Services	586,150	591,192	633,220
Other Revenue	\$ 3,070	\$ -	\$ -
Other Revenue	3,070	-	-
Total Airports Fund	\$ 4,891,501	\$ 5,022,359	\$ 5,371,548
Development Services Fund			
Licenses and Permits	\$ 42,980,786	\$ 44,211,466	\$ 49,458,880
Other Licenses and Permits	42,980,786	44,211,466	49,458,880
Rev from Money and Prop	\$ 250,522	\$ 110,072	\$ 110,072
Interest and Dividends	250,522	110,072	110,072
Charges for Services	\$ 11,611,675	\$ 9,782,173	\$ 9,782,173
Charges for Current Services	11,611,675	9,782,173	9,782,173
Other Revenue	\$ 1,295,000	\$ 1,216,023	\$ 1,216,023
Other Revenue	1,295,000	1,216,023	1,216,023
Transfers In	\$ -	\$ -	\$ 1,415,057
Transfers In	-	-	1,415,057
Total Development Services Fund	\$ 56,137,983	\$ 55,319,734	\$ 61,982,205
Golf Course Fund			
Rev from Money and Prop	\$ 1,537,066	\$ 1,309,100	\$ 1,268,100
Interest and Dividends	248,983	143,000	143,000
Other Rents and Concessions	1,288,083	1,166,100	1,125,100
Rev from Other Agencies	\$ 57	\$ -	\$ -
Revenue from Other Agencies	57	-	-
Charges for Services	\$ 16,673,491	\$ 17,441,747	\$ 19,022,747
Charges for Current Services	16,673,491	17,441,747	19,022,747
Other Revenue	\$ 50,084	\$ -	\$ 179,500
Other Revenue	50,084	-	179,500
Transfers In	\$ 6,933	\$ -	\$ -
Transfers In	6,933	-	-
Total Golf Course Fund	\$ 18,267,631	\$ 18,750,847	\$ 20,470,347

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Metropolitan Sewer Utility Fund			
Rev from Money and Prop	\$ 1,802,334	\$ 134,400	\$ 1,300,000
Interest and Dividends	1,080,877	-	1,100,000
Other Rents and Concessions	721,457	134,400	200,000
Rev from Federal Agencies	\$ -	\$ -	\$ 1,350,000
Revenue from Federal Agencies	-	-	1,350,000
Rev from Other Agencies	\$ 29,500	\$ 19,719,000	\$ -
Revenue from Other Agencies	29,500	19,719,000	-
Charges for Services	\$ 69,835,271	\$ 69,195,422	\$ 80,163,726
Charges for Current Services	69,835,271	69,195,422	80,163,726
Other Revenue	\$ 247,273	\$ 100,000	\$ 100,000
Other Revenue	247,273	100,000	100,000
Transfers In	\$ 19,928,760	\$ -	\$ 10,889,900
Transfers In	19,928,760	-	10,889,900
Total Metropolitan Sewer Utility Fund	\$ 91,843,139	\$ 89,148,822	\$ 93,803,626
Municipal Sewer Revenue Fund			
Rev from Money and Prop	\$ 2,215,334	\$ 910,400	\$ 2,110,400
Interest and Dividends	2,172,313	900,000	2,100,000
Other Rents and Concessions	43,020	10,400	10,400
Rev from Other Agencies	\$ 29,975	\$ -	\$ -
Revenue from Other Agencies	29,975	-	-
Charges for Services	\$ 282,315,468	\$ 288,747,000	\$ 279,785,362
Charges for Current Services	282,315,468	288,747,000	279,785,362
Other Revenue	\$ 414,494	\$ -	\$ -
Other Revenue	414,494	-	-
Transfers In	\$ 6,978,525	\$ -	\$ -
Transfers In	6,978,525	-	-
Total Municipal Sewer Revenue Fund	\$ 291,953,796	\$ 289,657,400	\$ 281,895,762
Recycling Fund			
Other Local Taxes	\$ 775,696	\$ 1,160,000	\$ 2,060,000
Other Franchises	775,696	1,160,000	2,060,000
Fines Forfeitures and Penalties	\$ 3,142,481	\$ 1,000,000	\$ 1,000,000
Other Fines & Forfeitures	3,142,481	1,000,000	1,000,000
Rev from Money and Prop	\$ 452,512	\$ 331,100	\$ 451,100
Interest and Dividends	241,294	120,000	240,000
Other Rents and Concessions	211,218	211,100	211,100
Rev from Other Agencies	\$ 915,099	\$ 350,000	\$ 350,000
Revenue from Other Agencies	915,099	350,000	350,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Charges for Services	\$ 18,174,183	\$ 18,346,551	\$ 18,346,551
Charges for Current Services	18,174,183	18,346,551	18,346,551
Other Revenue	\$ 37,407	\$ 30,000	\$ 30,000
Other Revenue	37,407	30,000	30,000
Transfers In	\$ 746,899	\$ -	\$ -
Transfers In	746,899	-	-
Total Recycling Fund	\$ 24,244,279	\$ 21,217,651	\$ 22,237,651

Refuse Disposal Fund

Fines Forfeitures and Penalties	\$ 25,847	\$ 30,000	\$ 15,000
Other Fines & Forfeitures	25,847	30,000	15,000
Rev from Money and Prop	\$ 735,959	\$ 619,439	\$ 509,439
Interest and Dividends	666,373	500,000	350,000
Other Rents and Concessions	69,586	119,439	159,439
Charges for Services	\$ 32,101,414	\$ 29,442,751	\$ 29,547,751
Charges for Current Services	32,101,414	29,442,751	29,547,751
Other Revenue	\$ 999,484	\$ 690,000	\$ 690,000
Other Revenue	999,484	690,000	690,000
Transfers In	\$ 848,277	\$ 807,434	\$ -
Transfers In	848,277	807,434	-
Total Refuse Disposal Fund	\$ 34,710,981	\$ 31,589,624	\$ 30,762,190

Sewer Utility - AB 1600 Fund

Rev from Money and Prop	\$ 67,914	\$ -	\$ -
Interest and Dividends	67,914	-	-
Charges for Services	\$ 18,423,162	\$ 16,000,000	\$ 16,080,000
Charges for Current Services	18,423,162	16,000,000	16,080,000
Total Sewer Utility - AB 1600 Fund	\$ 18,491,076	\$ 16,000,000	\$ 16,080,000

Water Utility - AB 1600 Fund

Rev from Money and Prop	\$ 85,719	\$ -	\$ -
Interest and Dividends	85,719	-	-
Charges for Services	\$ 14,452,683	\$ 12,000,000	\$ 12,000,000
Charges for Current Services	14,452,683	12,000,000	12,000,000
Total Water Utility - AB 1600 Fund	\$ 14,538,402	\$ 12,000,000	\$ 12,000,000

Water Utility Operating Fund

Fines Forfeitures and Penalties	\$ 12,212,560	\$ -	\$ -
Other Fines & Forfeitures	12,212,560	-	-
Rev from Money and Prop	\$ 7,204,429	\$ 10,211,400	\$ 6,458,100
Interest and Dividends	1,217,046	3,782,000	800,000
Other Rents and Concessions	5,987,383	6,429,400	5,658,100

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Rev from Federal Agencies	\$ -	\$ -	\$ 3,650,000
Revenue from Federal Agencies	-	-	3,650,000
Rev from Other Agencies	\$ 1,786,975	\$ 88,994,000	\$ 1,191,000
Revenue from Other Agencies	1,786,975	88,994,000	1,191,000
Charges for Services	\$ 408,587,812	\$ 490,593,991	\$ 524,028,635
Charges for Current Services	408,587,812	490,593,991	524,028,635
Other Revenue	\$ 44,646,366	\$ 345,000	\$ 117,345,000
Other Revenue	44,646,366	345,000	117,345,000
Transfers In	\$ 7,316,410	\$ -	\$ 63,397,300
Transfers In	7,316,410	-	63,397,300
Total Water Utility Operating Fund	\$ 481,754,551	\$ 590,144,391	\$ 716,070,035
Total Enterprise Funds	\$ 1,036,833,339	\$ 1,128,850,828	\$ 1,260,673,364

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Internal Service Funds			
Central Stores Fund			
Rev from Money and Prop	\$ 9,849	\$ -	\$ -
Interest and Dividends	9,849	-	-
Charges for Services	\$ 9,293,588	\$ 13,243,176	\$ 9,767,246
Charges for Current Services	9,293,588	13,243,176	9,767,246
Other Revenue	\$ 157,776	\$ 120,000	\$ 176,000
Other Revenue	157,776	120,000	176,000
Total Central Stores Fund	\$ 9,461,214	\$ 13,363,176	\$ 9,943,246
Energy Conservation Program Fund			
Rev from Money and Prop	\$ 28,158	\$ -	\$ -
Interest and Dividends	28,158	-	-
Charges for Services	\$ 2,181,528	\$ 3,033,565	\$ 3,235,275
Charges for Current Services	2,181,528	3,033,565	3,235,275
Other Revenue	\$ -	\$ 300,000	\$ -
Other Revenue	-	300,000	-
Total Energy Conservation Program Fund	\$ 2,209,686	\$ 3,333,565	\$ 3,235,275
Fleet Services Operating Fund			
Rev from Money and Prop	\$ 657,588	\$ -	\$ -
Interest and Dividends	657,588	-	-
Charges for Services	\$ 48,803,850	\$ 50,547,432	\$ 49,516,104
Charges for Current Services	48,803,850	50,547,432	49,516,104
Other Revenue	\$ 465,109	\$ 295,000	\$ 391,439
Other Revenue	465,109	295,000	391,439
Transfers In	\$ -	\$ -	\$ 3,400,000
Transfers In	-	-	3,400,000
Total Fleet Services Operating Fund	\$ 49,926,547	\$ 50,842,432	\$ 53,307,543
Fleet Services Replacement Fund			
Charges for Services	\$ 27,179,989	\$ 24,106,408	\$ 30,382,696
Charges for Current Services	27,179,989	24,106,408	30,382,696
Other Revenue	\$ 1,800,666	\$ 2,000,000	\$ 1,500,000
Other Revenue	1,800,666	2,000,000	1,500,000
Transfers In	\$ -	\$ 3,119,490	\$ -
Transfers In	-	3,119,490	-
Total Fleet Services Replacement Fund	\$ 28,980,655	\$ 29,225,898	\$ 31,882,696

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Publishing Services Fund			
Rev from Money and Prop	\$ 6,668	\$ -	\$ -
Interest and Dividends	6,668	-	-
Charges for Services	\$ 3,554,759	\$ 3,614,996	\$ 3,660,657
Charges for Current Services	3,554,759	3,614,996	3,660,657
Other Revenue	\$ 45	\$ -	\$ -
Other Revenue	45	-	-
Total Publishing Services Fund	\$ 3,561,472	\$ 3,614,996	\$ 3,660,657
Risk Management Administration Fund			
Rev from Money and Prop	\$ 14,003	\$ -	\$ -
Interest and Dividends	14,003	-	-
Charges for Services	\$ 72,652	\$ 39,402	\$ 39,402
Charges for Current Services	72,652	39,402	39,402
Other Revenue	\$ 9,902,967	\$ 10,489,907	\$ 10,489,907
Other Revenue	9,902,967	10,489,907	10,489,907
Total Risk Management Administration Fund	\$ 9,989,622	\$ 10,529,309	\$ 10,529,309
Total Internal Service Funds	\$ 104,129,196	\$ 110,909,376	\$ 112,558,726
Total Combined Budget Revenues	\$ 2,978,847,081	\$ 3,103,389,335	\$ 3,359,949,563



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Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
General Fund			
General Fund			
PERSONNEL	\$ 881,305,827	\$ 911,453,149	\$ 985,422,105
Personnel Cost	518,260,603	534,521,771	547,056,400
Fringe Benefits	363,045,224	376,931,378	438,365,705
NON-PERSONNEL	\$ 425,307,448	\$ 426,528,238	\$ 448,401,553
Supplies	32,090,595	35,875,490	34,716,269
Contracts	229,337,401	240,227,387	244,578,538
Information Technology	24,185,386	28,797,696	31,827,661
Energy and Utilities	37,940,190	46,892,421	43,397,602
Other	5,108,418	5,293,132	5,657,063
Transfers Out	88,493,760	61,381,206	81,231,677
Capital Expenditures	2,244,172	3,466,473	1,552,513
Debt	5,907,525	4,594,433	5,440,230
Total General Fund	\$ 1,306,613,275	\$ 1,337,981,387	\$ 1,433,823,658

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 940,752	\$ 1,700,000	\$ 1,100,000
Supplies	788,389	1,010,000	950,000
Contracts	150,490	90,000	150,000
Other	1,873	-	-
Transfers Out	-	600,000	-
Total Automated Refuse Container Fund	\$ 940,752	\$ 1,700,000	\$ 1,100,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 177,093	\$ 191,251	\$ 176,884
Personnel Cost	116,541	120,841	121,934
Fringe Benefits	60,552	70,410	54,950
NON-PERSONNEL	\$ 4,085,932	\$ 3,131,856	\$ 4,924,334
Supplies	32,640	99,700	65,400
Contracts	1,533,662	1,789,269	1,846,322
Information Technology	29,680	12,528	21,780
Energy and Utilities	81,550	92,196	90,332
Other	394	500	500
Transfers Out	2,408,006	1,137,663	2,900,000
Total Concourse and Parking Garages Operating Fund	\$ 4,263,025	\$ 3,323,107	\$ 5,101,218
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450
Contracts	746,988	1,240,000	840,000
Transfers Out	12,563,450	12,560,450	12,556,450
Total Convention Center Expansion Administration Fund	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Engineering & Capital Projects Fund			
PERSONNEL	\$ 59,302,437	\$ 69,262,802	\$ 79,622,265
Personnel Cost	36,682,600	42,437,260	46,519,788
Fringe Benefits	22,619,837	26,825,542	33,102,477
NON-PERSONNEL	\$ 8,512,227	\$ 13,980,255	\$ 15,685,504
Supplies	489,946	1,154,220	932,500
Contracts	4,143,041	7,607,886	7,915,543
Information Technology	2,538,461	4,099,485	5,386,467
Energy and Utilities	366,274	342,114	368,662
Other	735,533	691,351	859,053
Transfers Out	473	-	158,080
Capital Expenditures	238,499	84,726	64,726
Debt	-	473	473
Total Engineering & Capital Projects Fund	\$ 67,814,664	\$ 83,243,057	\$ 95,307,769
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822
Supplies	45,949	78,123	78,123
Contracts	1,072,794	218,229	216,425
Information Technology	30,021	2,093	-
Energy and Utilities	1,970,210	2,351,507	2,294,684
Transfers Out	35,000	1,628,415	1,817,590
Total Environmental Growth 1/3 Fund	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909
Contracts	10,066,083	-	-
Energy and Utilities	-	4,682	-
Transfers Out	-	10,453,909	10,303,909
Total Environmental Growth 2/3 Fund	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Facilities Financing Fund			
PERSONNEL	\$ 1,767,918	\$ 1,946,548	\$ 2,078,987
Personnel Cost	1,044,841	1,165,558	1,125,150
Fringe Benefits	723,078	780,990	953,837
NON-PERSONNEL	\$ 343,035	\$ 462,339	\$ 829,124
Supplies	6,662	12,611	12,611
Contracts	251,112	344,281	454,090
Information Technology	85,094	102,813	147,170
Energy and Utilities	-	1,190	1,246
Other	167	1,294	1,294
Transfers Out	-	-	212,563
Capital Expenditures	-	150	150
Total Facilities Financing Fund	\$ 2,110,953	\$ 2,408,887	\$ 2,908,111
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181
Contracts	3,023	5,212	5,212
Transfers Out	1,380,369	1,383,569	1,382,969
Total Fire and Lifeguard Facilities Fund	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 5,790,146	\$ 4,849,426	\$ 3,855,996
Personnel Cost	3,254,143	3,034,107	2,494,427
Fringe Benefits	2,536,003	1,815,319	1,361,569
NON-PERSONNEL	\$ 6,010,724	\$ 7,677,144	\$ 8,463,819
Supplies	210,205	259,088	260,108
Contracts	1,678,458	2,177,396	1,325,851
Information Technology	94,347	480,478	709,484
Energy and Utilities	6,028	32,314	29,396
Other	18,670	42,710	42,710
Transfers Out	3,928,791	4,501,858	5,883,485
Capital Expenditures	74,224	183,300	212,785
Total Fire/Emergency Medical Services Transport Program Fund	\$ 11,800,870	\$ 12,526,570	\$ 12,319,815

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
GIS Fund			
PERSONNEL	\$ 127,806	\$ 186,510	\$ 210,146
Personnel Cost	71,718	110,697	123,094
Fringe Benefits	56,088	75,813	87,052
NON-PERSONNEL	\$ 1,606,516	\$ 1,699,479	\$ 2,207,597
Contracts	620,689	874,598	852,690
Information Technology	963,560	824,881	1,354,907
Capital Expenditures	22,266	-	-
Total GIS Fund	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743
Gas Tax Fund			
NON-PERSONNEL	\$ 26,950,481	\$ 25,878,454	\$ 30,727,282
Contracts	11,127,069	6,767,459	17,691,941
Energy and Utilities	208,093	274,861	245,180
Other	5,029	-	-
Transfers Out	15,610,290	18,836,134	12,790,161
Total Gas Tax Fund	\$ 26,950,481	\$ 25,878,454	\$ 30,727,282
General Plan Maintenance Fund			
NON-PERSONNEL	\$ -	\$ -	\$ 2,650,000
Contracts	-	-	2,650,000
Total General Plan Maintenance Fund	\$ -	\$ -	\$ 2,650,000
Information Technology Fund			
PERSONNEL	\$ 6,048,478	\$ 5,999,484	\$ 6,854,184
Personnel Cost	3,883,036	3,773,544	4,177,322
Fringe Benefits	2,165,442	2,225,940	2,676,862
NON-PERSONNEL	\$ 6,856,690	\$ 5,751,966	\$ 5,226,246
Supplies	18,902	19,060	18,982
Contracts	1,085,254	1,510,515	1,423,630
Information Technology	4,515,845	3,188,787	3,016,103
Energy and Utilities	208,753	207,285	224,134
Other	11,648	9,500	9,500
Transfers Out	-	-	533,897
Capital Expenditures	319,470	120,000	-
Debt	696,818	696,819	-
Total Information Technology Fund	\$ 12,905,168	\$ 11,751,450	\$ 12,080,430

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Infrastructure Fund			
NON-PERSONNEL	\$ -	\$ -	\$ 6,440,002
Contracts	-	-	6,440,002
Total Infrastructure Fund	\$ -	\$ -	\$ 6,440,002
Junior Lifeguard Program Fund			
PERSONNEL	\$ 134,028	\$ 136,963	\$ 151,137
Personnel Cost	72,312	71,760	71,760
Fringe Benefits	61,716	65,203	79,377
NON-PERSONNEL	\$ 448,456	\$ 458,113	\$ 458,721
Supplies	13,299	21,400	21,400
Contracts	434,967	431,530	432,138
Energy and Utilities	190	183	183
Capital Expenditures	-	5,000	5,000
Total Junior Lifeguard Program Fund	\$ 582,483	\$ 595,076	\$ 609,858
Local Enforcement Agency Fund			
PERSONNEL	\$ 573,044	\$ 599,212	\$ 575,889
Personnel Cost	341,166	337,167	337,500
Fringe Benefits	231,877	262,045	238,389
NON-PERSONNEL	\$ 97,425	\$ 210,967	\$ 493,297
Supplies	3,219	6,000	6,000
Contracts	85,302	167,448	240,223
Information Technology	4,423	27,653	24,869
Energy and Utilities	2,865	3,292	3,068
Other	1,616	6,574	6,574
Transfers Out	-	-	212,563
Total Local Enforcement Agency Fund	\$ 670,469	\$ 810,179	\$ 1,069,186
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 216,890	\$ 217,191	\$ 245,249
Personnel Cost	114,131	112,236	111,301
Fringe Benefits	102,759	104,955	133,948
NON-PERSONNEL	\$ 9,266	\$ 16,981	\$ 16,897
Supplies	1,560	4,125	4,125
Contracts	7,706	12,856	12,772
Total Los Penasquitos Canyon Preserve Fund	\$ 226,156	\$ 234,172	\$ 262,146

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 2,804,647	\$ 2,879,873	\$ 3,075,559
Personnel Cost	1,567,049	1,550,255	1,600,203
Fringe Benefits	1,237,598	1,329,618	1,475,356
NON-PERSONNEL	\$ 18,098,359	\$ 34,795,003	\$ 37,395,158
Supplies	96,081	349,023	534,218
Contracts	11,895,859	17,837,042	19,507,578
Information Technology	51,961	49,065	65,395
Energy and Utilities	2,496,083	3,255,875	2,922,855
Other	3,404,608	3,745,160	3,470,327
Contingencies	60,000	9,303,332	10,870,285
Transfers Out	93,766	255,506	24,500
Total Maintenance Assessment District (MAD) Funds	\$ 20,903,006	\$ 37,674,876	\$ 40,470,717
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166
Contracts	264,776	455,000	432,406
Energy and Utilities	23,770	-	22,594
Transfers Out	1,673,158	1,665,941	1,670,166
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166
New Convention Facility Fund			
NON-PERSONNEL	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000
Contracts	3,405,000	3,436,000	3,436,000
Total New Convention Facility Fund	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
OneSD Support Fund			
PERSONNEL	\$ 2,552,526	\$ 4,030,004	\$ 4,765,305
Personnel Cost	1,638,227	2,746,012	3,012,502
Fringe Benefits	914,298	1,283,992	1,752,803
NON-PERSONNEL	\$ 22,303,758	\$ 23,162,593	\$ 22,016,591
Supplies	39,253	17,880	17,802
Contracts	396,712	2,000,821	2,922,340
Information Technology	15,746,170	18,952,854	18,062,553
Energy and Utilities	5,504	7,255	7,478
Other	100	1,000	1,000
Transfers Out	-	316,417	306,100
Capital Expenditures	321,157	50,000	50,000
Debt	5,794,860	1,816,366	649,318
Total OneSD Support Fund	\$ 24,856,283	\$ 27,192,597	\$ 26,781,896
PETCO Park Fund			
PERSONNEL	\$ 135,010	\$ 144,385	\$ 145,137
Personnel Cost	109,873	114,998	109,000
Fringe Benefits	25,137	29,387	36,137
NON-PERSONNEL	\$ 18,356,899	\$ 15,972,675	\$ 16,615,968
Supplies	29,416	5,890	936
Contracts	7,015,233	6,671,057	7,317,080
Information Technology	2,297	3,016	3,486
Energy and Utilities	4,944	5,008	5,491
Transfers Out	11,305,009	9,287,704	9,288,975
Total PETCO Park Fund	\$ 18,491,909	\$ 16,117,060	\$ 16,761,105
Parking Meter Operations Fund			
PERSONNEL	\$ 1,164,197	\$ 1,330,920	\$ 1,452,589
Personnel Cost	641,425	766,491	776,229
Fringe Benefits	522,772	564,429	676,360
NON-PERSONNEL	\$ 9,585,490	\$ 8,467,426	\$ 8,861,186
Supplies	21,686	31,405	31,327
Contracts	2,062,221	2,245,624	2,330,348
Information Technology	12,841	13,115	14,634
Energy and Utilities	16,483	24,628	32,223
Other	6,847	-	-
Transfers Out	7,465,411	6,152,154	6,152,154
Capital Expenditures	-	500	300,500
Total Parking Meter Operations Fund	\$ 10,749,688	\$ 9,798,346	\$ 10,313,775

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Police Decentralization Fund			
NON-PERSONNEL	\$ 2,458,813	\$ -	\$ -
Transfers Out	2,458,813	-	-
Total Police Decentralization Fund	\$ 2,458,813	\$ -	\$ -
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 15,044,837	\$ 3,226,733	\$ -
Supplies	3	-	-
Contracts	15,044,834	3,226,733	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 15,044,837	\$ 3,226,733	\$ -
Public Art Fund			
NON-PERSONNEL	\$ 305,058	\$ 596,872	\$ 467,819
Contracts	305,058	596,872	467,819
Total Public Art Fund	\$ 305,058	\$ 596,872	\$ 467,819
Public Safety Services & Debt Service Fund			
NON-PERSONNEL	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815
Transfers Out	8,752,371	9,166,621	9,203,815
Total Public Safety Services & Debt Service Fund	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815
Stadium Operations Fund			
PERSONNEL	\$ 3,353,336	\$ 3,601,818	\$ 3,613,998
Personnel Cost	2,040,762	2,152,383	1,964,020
Fringe Benefits	1,312,574	1,449,435	1,649,978
NON-PERSONNEL	\$ 17,470,999	\$ 16,808,919	\$ 20,247,282
Supplies	880,617	1,351,241	1,040,680
Contracts	9,775,240	8,660,076	3,810,572
Information Technology	60,588	60,648	70,309
Energy and Utilities	1,734,416	1,911,318	2,022,230
Other	94	-	-
Transfers Out	4,772,208	4,748,125	13,255,491
Capital Expenditures	247,837	48,000	48,000
Debt	-	29,511	-
Total Stadium Operations Fund	\$ 20,824,335	\$ 20,410,737	\$ 23,861,280

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Road Maintenance and Rehabilitation			
NON-PERSONNEL	\$ -	\$ -	\$ 8,025,413
Contracts	-	-	8,025,413
Total Road Maintenance and Rehabilitation	\$ -	\$ -	\$ 8,025,413
Seized Assets - California Fund			
NON-PERSONNEL	\$ -	\$ 11,919	\$ 11,919
Contracts	-	11,919	11,919
Total Seized Assets - California Fund	\$ -	\$ 11,919	\$ 11,919
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	\$ 848,658	\$ 1,622,869	\$ 1,608,456
Contracts	556,365	718,978	705,171
Information Technology	72,700	-	-
Energy and Utilities	219,593	903,891	903,285
Total Seized Assets - Federal DOJ Fund	\$ 848,658	\$ 1,622,869	\$ 1,608,456
Seized Assets - Federal Treasury Fund			
NON-PERSONNEL	\$ -	\$ 119,187	\$ 119,187
Contracts	-	119,187	119,187
Total Seized Assets - Federal Treasury Fund	\$ -	\$ 119,187	\$ 119,187
Serious Traffic Offenders Program Fund			
NON-PERSONNEL	\$ 103,536	\$ -	\$ -
Transfers Out	103,536	-	-
Total Serious Traffic Offenders Program Fund	\$ 103,536	\$ -	\$ -
State COPS			
NON-PERSONNEL	\$ 4,562,955	\$ 2,140,000	\$ 2,140,000
Supplies	2,112,893	2,140,000	2,140,000
Information Technology	2,450,061	-	-
Total State COPS	\$ 4,562,955	\$ 2,140,000	\$ 2,140,000
Storm Drain Fund			
NON-PERSONNEL	\$ 5,690,778	\$ 6,400,000	\$ 5,700,000
Contracts	55,778	65,000	65,000
Transfers Out	5,635,000	6,335,000	5,635,000
Total Storm Drain Fund	\$ 5,690,778	\$ 6,400,000	\$ 5,700,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Successor Agency Admin & Project - CivicSD Fund			
NON-PERSONNEL	\$ -	\$ -	\$ 2,654,407
Contracts	-	-	2,654,407
Total Successor Agency Admin & Project - CivicSD Fund	\$ -	\$ -	\$ 2,654,407
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,277,886	\$ 1,689,334	\$ 1,664,621
Personnel Cost	801,003	1,082,382	1,093,213
Fringe Benefits	476,882	606,952	571,408
NON-PERSONNEL	\$ 95,556,347	\$ 109,614,959	\$ 114,577,653
Supplies	13,329	14,560	16,604
Contracts	31,024,564	42,917,187	51,282,994
Information Technology	333,802	299,679	348,670
Energy and Utilities	5,375	6,162	6,235
Other	1,161	2,000	500
Transfers Out	64,176,302	66,375,371	62,922,650
Capital Expenditures	1,814	-	-
Total Transient Occupancy Tax Fund	\$ 96,834,233	\$ 111,304,293	\$ 116,242,274
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250
Contracts	655	3,000	3,000
Transfers Out	1,062,225	1,060,650	1,055,250
Total Trolley Extension Reserve Fund	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250
Underground Surcharge Fund			
PERSONNEL	\$ 954,606	\$ 1,281,755	\$ 1,930,068
Personnel Cost	545,182	745,639	1,162,181
Fringe Benefits	409,424	536,116	767,887
NON-PERSONNEL	\$ 21,915,183	\$ 57,628,380	\$ 57,598,731
Supplies	18,897	21,100	21,100
Contracts	2,980,069	5,895,732	17,373,942
Information Technology	24,430	90,197	192,938
Energy and Utilities	8,589	1,335	7,751
Other	18,883,198	51,620,016	40,003,000
Total Underground Surcharge Fund	\$ 22,869,789	\$ 58,910,135	\$ 59,528,799

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Wireless Communications Technology Fund			
PERSONNEL	\$ 5,022,127	\$ 5,248,803	\$ 5,706,244
Personnel Cost	2,950,509	3,056,180	3,144,667
Fringe Benefits	2,071,618	2,192,623	2,561,577
NON-PERSONNEL	\$ 3,220,579	\$ 3,481,302	\$ 3,406,200
Supplies	610,815	384,392	320,795
Contracts	1,781,846	1,750,736	1,493,421
Information Technology	97,789	151,506	453,498
Energy and Utilities	289,532	320,747	307,816
Other	585	1,400	1,400
Capital Expenditures	93,721	38,752	-
Debt	346,291	833,769	829,270
Total Wireless Communications Technology Fund	\$ 8,242,705	\$ 8,730,105	\$ 9,112,444
Zoological Exhibits Maintenance Fund			
NON-PERSONNEL	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804
Contracts	12,463,305	12,581,204	13,187,804
Total Zoological Exhibits Maintenance Fund	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804
Special Revenue Funds			
PERSONNEL	\$ 91,402,174	\$ 103,596,279	\$ 116,124,258
Personnel Cost	55,874,519	63,377,510	67,944,291
Fringe Benefits	35,527,655	40,218,769	48,179,967
NON-PERSONNEL	\$ 346,942,901	\$ 403,310,996	\$ 439,175,190
Supplies	5,433,762	6,979,818	6,472,711
Contracts	132,034,157	132,428,847	177,643,240
Information Technology	27,114,072	28,358,798	29,872,263
Energy and Utilities	7,648,252	9,745,843	9,494,843
Other	23,071,523	56,121,505	44,395,858
Contingencies	60,000	9,303,332	10,870,285
Transfers Out	143,424,178	156,465,487	158,265,768
Capital Expenditures	1,318,988	530,428	681,161
Debt	6,837,969	3,376,938	1,479,061
Total Special Revenue Funds	\$ 438,345,075	\$ 506,907,275	\$ 555,299,448

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ -	\$ -	\$ 6,050,831
Transfers Out	-	-	6,050,831
Total Capital Outlay Fund	\$ -	\$ -	\$ 6,050,831
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 248,106	\$ 322,970	\$ 324,730
Contracts	248,106	322,970	324,730
Total TransNet Extension Administration & Debt Fund	\$ 248,106	\$ 322,970	\$ 324,730
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 4,065,296	\$ 3,351,330	\$ 3,351,330
Contracts	3,351,330	3,351,330	3,351,330
Transfers Out	713,966	-	-
Total TransNet Extension Congestion Relief Fund	\$ 4,065,296	\$ 3,351,330	\$ 3,351,330
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481
Transfers Out	9,506,079	9,592,209	9,644,481
Total TransNet Extension Maintenance Fund	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481
Capital Project Funds			
NON-PERSONNEL	\$ 13,819,481	\$ 13,266,509	\$ 19,371,372
Contracts	3,599,436	3,674,300	3,676,060
Transfers Out	10,220,045	9,592,209	15,695,312
Total Capital Project Funds	\$ 13,819,481	\$ 13,266,509	\$ 19,371,372

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 1,734,264	\$ 1,964,184	\$ 2,045,606
Personnel Cost	1,086,301	1,231,872	1,190,271
Fringe Benefits	647,963	732,312	855,335
NON-PERSONNEL	\$ 2,142,954	\$ 3,114,986	\$ 3,677,133
Supplies	128,143	166,622	171,042
Contracts	1,584,502	2,568,881	3,100,089
Information Technology	193,241	162,215	181,762
Energy and Utilities	191,382	195,448	207,389
Other	5,311	4,643	5,251
Transfers Out	756	844	844
Capital Expenditures	39,618	15,577	10,000
Debt	-	756	756
Total Airports Fund	\$ 3,877,218	\$ 5,079,170	\$ 5,722,739
Development Services Fund			
PERSONNEL	\$ 42,020,352	\$ 44,823,525	\$ 49,207,068
Personnel Cost	26,772,189	27,929,136	29,336,835
Fringe Benefits	15,248,163	16,894,389	19,870,233
NON-PERSONNEL	\$ 12,516,461	\$ 12,878,756	\$ 21,252,769
Supplies	434,894	396,344	1,401,852
Contracts	9,241,829	9,180,108	9,932,933
Information Technology	1,700,959	2,152,493	2,272,176
Energy and Utilities	599,178	672,894	635,238
Other	538,481	476,917	483,127
Transfers Out	-	-	4,542,500
Capital Expenditures	1,120	-	-
Debt	-	-	1,984,943
Total Development Services Fund	\$ 54,536,813	\$ 57,702,281	\$ 70,459,837

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Golf Course Fund			
PERSONNEL	\$ 7,166,009	\$ 7,616,511	\$ 8,040,749
Personnel Cost	4,165,777	4,400,302	4,344,280
Fringe Benefits	3,000,232	3,216,209	3,696,469
NON-PERSONNEL	\$ 8,477,175	\$ 9,887,569	\$ 10,189,075
Supplies	1,383,543	1,354,226	1,458,930
Contracts	4,996,505	5,734,756	6,408,155
Information Technology	182,924	219,939	164,018
Energy and Utilities	1,770,209	2,136,913	2,084,237
Other	42,502	38,826	40,826
Transfers Out	-	10,259	10,259
Capital Expenditures	101,491	392,650	22,650
Total Golf Course Fund	\$ 15,643,184	\$ 17,504,080	\$ 18,229,824
Metropolitan Sewer Utility Fund			
PERSONNEL	\$ 46,714,870	\$ 48,876,645	\$ 51,278,688
Personnel Cost	28,690,800	29,655,612	29,474,819
Fringe Benefits	18,024,071	19,221,033	21,803,869
NON-PERSONNEL	\$ 141,005,123	\$ 171,427,746	\$ 172,777,304
Supplies	21,540,223	21,312,782	21,662,766
Contracts	38,097,414	52,664,085	45,984,234
Information Technology	4,557,943	5,068,982	6,710,133
Energy and Utilities	10,037,365	17,392,348	16,265,567
Other	232,343	398,834	310,316
Contingencies	-	3,500,000	3,500,000
Transfers Out	64,682,089	67,696,383	74,743,616
Capital Expenditures	2,272,653	3,379,078	3,585,417
Debt	(414,907)	15,254	15,255
Total Metropolitan Sewer Utility Fund	\$ 187,719,993	\$ 220,304,391	\$ 224,055,992

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Municipal Sewer Revenue Fund			
PERSONNEL	\$ 38,711,673	\$ 38,882,027	\$ 40,292,400
Personnel Cost	23,168,663	22,579,254	22,182,890
Fringe Benefits	15,543,010	16,302,773	18,109,510
NON-PERSONNEL	\$ 84,046,711	\$ 95,054,866	\$ 87,835,832
Supplies	3,742,813	5,220,637	5,426,572
Contracts	30,028,624	37,125,308	37,175,902
Information Technology	3,159,314	3,656,544	4,528,011
Energy and Utilities	5,202,957	6,670,796	5,762,418
Other	187,938	173,863	120,475
Transfers Out	41,549,743	41,288,916	33,990,470
Capital Expenditures	362,760	712,744	625,927
Debt	(187,439)	206,058	206,057
Total Municipal Sewer Revenue Fund	\$ 122,758,385	\$ 133,936,893	\$ 128,128,232
Recycling Fund			
PERSONNEL	\$ 8,940,207	\$ 9,979,670	\$ 10,898,910
Personnel Cost	5,027,112	5,632,183	5,709,543
Fringe Benefits	3,913,096	4,347,487	5,189,367
NON-PERSONNEL	\$ 10,641,719	\$ 13,743,063	\$ 14,611,739
Supplies	1,303,327	1,808,962	1,658,615
Contracts	7,988,524	8,490,776	10,882,431
Information Technology	350,103	250,550	641,153
Energy and Utilities	936,050	1,152,902	961,620
Other	54,892	26,266	27,089
Reserves	-	480,000	-
Capital Expenditures	8,823	1,533,607	440,831
Total Recycling Fund	\$ 19,581,926	\$ 23,722,733	\$ 25,510,649

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Refuse Disposal Fund			
PERSONNEL	\$ 14,185,968	\$ 13,047,890	\$ 14,542,501
Personnel Cost	8,207,999	7,503,599	7,793,521
Fringe Benefits	5,977,969	5,544,291	6,748,980
NON-PERSONNEL	\$ 17,031,045	\$ 15,287,170	\$ 21,375,362
Supplies	937,227	861,430	901,786
Contracts	13,600,348	11,433,872	15,116,196
Information Technology	676,297	874,286	1,144,703
Energy and Utilities	1,016,834	1,372,992	1,324,215
Other	73,466	44,053	41,317
Reserves	-	-	920,000
Transfers Out	726,412	-	1,000,000
Capital Expenditures	463	684,282	910,889
Debt	-	16,255	16,256
Total Refuse Disposal Fund	\$ 31,217,013	\$ 28,335,060	\$ 35,917,863
Water Utility Operating Fund			
PERSONNEL	\$ 72,145,325	\$ 76,626,789	\$ 81,419,770
Personnel Cost	42,577,941	44,968,251	45,042,888
Fringe Benefits	29,567,384	31,658,538	36,376,882
NON-PERSONNEL	\$ 368,890,312	\$ 427,583,603	\$ 439,706,149
Supplies	192,389,461	231,042,822	231,825,714
Contracts	92,195,150	94,689,787	106,966,132
Information Technology	6,328,661	8,868,376	9,948,244
Energy and Utilities	10,944,445	14,294,749	12,808,692
Other	2,578,295	2,628,426	2,700,692
Contingencies	-	3,500,000	3,500,000
Transfers Out	73,730,804	68,443,681	67,132,452
Capital Expenditures	1,165,866	3,902,592	4,613,589
Debt	(10,442,371)	213,170	210,634
Total Water Utility Operating Fund	\$ 441,035,637	\$ 504,210,392	\$ 521,125,919

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Enterprise Funds			
PERSONNEL	\$ 231,618,669	\$ 241,817,241	\$ 257,725,692
Personnel Cost	139,696,781	143,900,209	145,075,047
Fringe Benefits	91,921,888	97,917,032	112,650,645
NON-PERSONNEL	\$ 644,751,500	\$ 748,977,759	\$ 771,425,363
Supplies	221,859,632	262,163,825	264,507,277
Contracts	197,732,895	221,887,573	235,566,072
Information Technology	17,149,443	21,253,385	25,590,200
Energy and Utilities	30,698,421	43,889,042	40,049,376
Other	3,713,227	3,791,828	3,729,093
Contingencies	-	7,000,000	7,000,000
Reserves	-	480,000	920,000
Transfers Out	180,689,804	177,440,083	181,420,141
Capital Expenditures	3,952,795	10,620,530	10,209,303
Debt	(11,044,717)	451,493	2,433,901
Total Enterprise Funds	\$ 876,370,169	\$ 990,795,000	\$ 1,029,151,055

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,505,859	\$ 1,628,241	\$ 1,711,822
Personnel Cost	767,696	820,591	786,129
Fringe Benefits	738,162	807,650	925,693
NON-PERSONNEL	\$ 7,653,148	\$ 11,735,182	\$ 8,409,148
Supplies	6,777,202	10,992,655	7,716,980
Contracts	697,688	573,606	516,738
Information Technology	22,424	34,846	46,768
Energy and Utilities	120,191	128,822	127,734
Other	2,929	928	928
Transfers Out	-	4,325	-
Capital Expenditures	32,715	-	-
Total Central Stores Fund	\$ 9,159,007	\$ 13,363,423	\$ 10,120,970
ERP Fund			
NON-PERSONNEL	\$ 40	\$ -	\$ -
Transfers Out	40	-	-
Total ERP Fund	\$ 40	\$ -	\$ -
Energy Conservation Program Fund			
PERSONNEL	\$ 1,289,010	\$ 2,122,148	\$ 2,184,393
Personnel Cost	773,031	1,301,765	1,267,033
Fringe Benefits	515,979	820,383	917,360
NON-PERSONNEL	\$ 876,734	\$ 1,210,527	\$ 1,695,513
Supplies	40,276	10,730	11,152
Contracts	637,589	746,424	649,651
Information Technology	160,257	403,900	997,104
Energy and Utilities	17,429	14,173	18,950
Other	1,883	5,300	5,300
Capital Expenditures	19,300	30,000	13,356
Total Energy Conservation Program Fund	\$ 2,165,744	\$ 3,332,675	\$ 3,879,906

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Fleet Services Operating Fund			
PERSONNEL	\$ 18,885,228	\$ 20,490,356	\$ 21,398,096
Personnel Cost	11,151,566	11,914,840	11,487,093
Fringe Benefits	7,733,662	8,575,516	9,911,003
NON-PERSONNEL	\$ 29,423,606	\$ 35,600,731	\$ 36,442,019
Supplies	12,662,352	8,664,586	7,645,527
Contracts	5,535,126	10,816,032	15,967,601
Information Technology	447,180	3,536,679	1,460,451
Energy and Utilities	9,636,801	12,068,139	10,853,146
Other	2,453	-	-
Transfers Out	581,422	-	-
Capital Expenditures	294,613	250,000	250,000
Debt	263,659	265,295	265,294
Total Fleet Services Operating Fund	\$ 48,308,833	\$ 56,091,087	\$ 57,840,115
Fleet Services Replacement Fund			
NON-PERSONNEL	\$ 31,629,466	\$ 30,370,181	\$ 42,773,746
Supplies	1,366,327	-	-
Contracts	452,619	-	-
Transfers Out	-	-	3,400,000
Capital Expenditures	23,207,322	22,994,920	28,279,215
Debt	6,603,198	7,375,261	11,094,531
Total Fleet Services Replacement Fund	\$ 31,629,466	\$ 30,370,181	\$ 42,773,746
Publishing Services Fund			
PERSONNEL	\$ 787,691	\$ 857,176	\$ 891,367
Personnel Cost	447,899	479,599	497,726
Fringe Benefits	339,792	377,577	393,641
NON-PERSONNEL	\$ 2,573,583	\$ 3,075,471	\$ 2,769,198
Supplies	270,691	329,464	334,594
Contracts	2,160,036	2,260,135	2,130,504
Information Technology	21,758	365,821	146,321
Energy and Utilities	99,544	115,559	108,008
Other	2,112	-	-
Transfers Out	4,492	-	3,279
Capital Expenditures	14,951	-	42,000
Debt	-	4,492	4,492
Total Publishing Services Fund	\$ 3,361,274	\$ 3,932,647	\$ 3,660,565

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Risk Management Administration Fund			
PERSONNEL	\$ 7,589,525	\$ 8,254,631	\$ 8,693,142
Personnel Cost	4,609,219	4,944,872	5,110,677
Fringe Benefits	2,980,306	3,309,759	3,582,465
NON-PERSONNEL	\$ 2,330,390	\$ 2,518,963	\$ 2,314,124
Supplies	135,797	90,966	79,882
Contracts	1,355,061	936,029	906,426
Information Technology	799,858	1,017,237	842,132
Energy and Utilities	7,514	6,817	5,413
Other	32,160	30,125	24,125
Transfers Out	-	437,789	456,146
Total Risk Management Administration Fund	\$ 9,919,915	\$ 10,773,594	\$ 11,007,266
Internal Service Funds			
PERSONNEL	\$ 30,057,312	\$ 33,352,552	\$ 34,878,820
Personnel Cost	17,749,411	19,461,667	19,148,658
Fringe Benefits	12,307,901	13,890,885	15,730,162
NON-PERSONNEL	\$ 74,486,967	\$ 84,511,055	\$ 94,403,749
Supplies	21,252,645	20,088,401	15,788,135
Contracts	10,838,118	15,332,226	20,170,920
Information Technology	1,451,477	5,358,483	3,492,777
Energy and Utilities	9,881,479	12,333,510	11,113,251
Other	41,536	36,353	30,353
Transfers Out	585,953	442,114	3,859,425
Capital Expenditures	23,568,901	23,274,920	28,584,571
Debt	6,866,858	7,645,048	11,364,317
Total Internal Service Funds	\$ 104,544,279	\$ 117,863,607	\$ 129,282,569

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2016 Actual	FY 2017 Adopted Budget	FY 2018 Adopted Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,234,383,982	\$ 1,290,219,221	\$ 1,394,150,875
Personnel Cost	731,581,314	761,261,157	779,224,396
Fringe Benefits	502,802,668	528,958,064	614,926,479
NON-PERSONNEL	\$ 1,505,308,297	\$ 1,676,594,557	\$ 1,772,777,226
Supplies	280,636,634	325,107,534	321,484,392
Contracts	573,542,007	613,550,333	681,634,830
Information Technology	69,900,378	83,768,362	90,782,900
Energy and Utilities	86,168,343	112,860,816	104,055,072
Other	31,934,704	65,242,818	53,812,367
Contingencies	60,000	16,303,332	17,870,285
Reserves	-	480,000	920,000
Transfers Out	423,413,740	405,321,099	440,472,323
Capital Expenditures	31,084,856	37,892,351	41,027,548
Debt	8,567,635	16,067,912	20,717,509
Total Operating Budget Expenditures	\$ 2,739,692,280	\$ 2,966,813,778	\$ 3,166,928,101
Total Capital Budget Expenditures	\$ 398,298,994	\$ 420,996,485	\$ 475,643,273
Total Combined Operating and Capital Budget Expenditures	\$ 3,137,991,274	\$ 3,387,810,263	\$ 3,624,571,374



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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/17	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund	\$ 200,158,061	¹ \$1,407,748,305	\$ 1,607,906,366	\$ -	\$ 1,416,467,283 ²
Total General Fund	\$ 200,158,061	\$ 1,407,748,305	\$ 1,607,906,366	\$ -	\$ 1,416,467,283

Special Revenue Funds

Automated Refuse Container	\$ 945,048	\$ 900,000	\$ 1,845,048	\$ -	\$ 1,100,000
Concourse and Parking Garages	1,136,443	4,181,430	5,317,873	-	5,101,218
Convention Center Expansion	1,405,090	13,003,993	14,409,083	-	13,396,450
Engineering & Capital Projects Fund	(1,851,993)	95,314,239	93,462,246	-	95,307,769
Environmental Growth 1/3	6,266,695	4,956,991	11,223,686	1,927,365	4,406,822
Environmental Growth 2/3	2,587,808	9,920,981	12,508,789	-	10,303,909
Facilities Financing	-	2,908,283	2,908,283	-	2,908,111
Fire and Lifeguard Facilities	213,599	1,383,570	1,597,169	-	1,388,181
Fire/EMS Transport Program	460,270	12,344,106	12,804,376	-	12,319,815
Gas Tax	6,804,784	30,727,282	37,532,066	-	30,727,282
General Plan Maintenance Fund	-	2,650,000	2,650,000	-	2,650,000
GIS	134,336	2,283,550	2,417,886	-	2,417,743
Information Technology	934,414	11,202,127	12,136,541	-	12,080,430
Infrastructure Fund	-	17,826,547	17,826,547	11,386,545	6,440,002
Junior Lifeguard Program	1,364,619	609,877	1,974,496	-	609,858
Local Enforcement Agency	821,542	786,417	1,607,959	-	1,069,186
Los Penasquitos Canyon Preserve	76,200	186,000	262,200	-	262,146
Maintenance Assessment Districts	21,188,260	23,989,750	45,178,010	450,000	40,470,717
Mission Bay Improvements	35,100,846	7,252,192	42,353,038	6,825,570	-
Mission Bay/Balboa Park Improv.	272,304	2,029,225	2,301,529	-	2,125,166
New Convention Facility	6,185	3,436,000	3,442,185	-	3,436,000
OneSD Support	1,092,110	25,990,774	27,082,884	-	26,781,896
Parking Meter Operations Fund	1,500,280	10,767,852	12,268,132	-	10,313,775
PETCO Park	449,553	16,618,304	17,067,857	-	16,761,105
Prop 42 - Transportation Relief	16,344,119	-	16,344,119	-	-
Public Art	1,424,922	467,819	1,892,741	-	467,819
Public Safety Needs & Debt Svc	726,575	9,203,815	9,930,390	-	9,203,815
Stadium Operations Fund	20,146,195	13,844,638	33,990,833	-	23,861,280
Regional Park Improvements	15,794,132	3,905,026	19,699,158	3,675,307	-
Road Maint and Rehabilitation Fund	-	8,025,413	8,025,413	-	8,025,413
Seized Assets	2,631,316	1,200,000	3,831,316	-	1,739,562
State COPS	3,331,876	2,140,000	5,471,876	-	2,140,000
Storm Drain	593,611	5,700,000	6,293,611	-	5,700,000
Successor Agency Admin & Project	-	2,654,407	2,654,407	-	2,654,407
Transient Occupancy Tax	2,217,578	114,374,588	116,592,166	-	116,242,274
Trolley Extension Reserve	151,682	1,058,250	1,209,932	-	1,058,250

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/18	Fund Type/Title
1,416,467,283 ²	-	191,148,348 ³	290,735	General Fund
\$ 1,416,467,283	\$ -	\$ 191,148,348	\$ 290,735	Total General Fund

Special Revenue Funds

\$ 1,100,000	\$ -	\$ -	745,048	Automated Refuse Container
5,101,218	-	-	216,655	Concourse and Parking Garages
13,396,450	-	-	1,012,633	Convention Center Expansion
95,307,769	-	-	-1,845,523	Engineering & Capital Projects Fund
6,334,187	-	4,340,826	548,673	Environmental Growth 1/3
10,303,909	-	2,188,416	16,464	Environmental Growth 2/3
2,908,111	-	-	172	Facilities Financing
1,388,181	-	-	208,988	Fire and Lifeguard Facilities
12,319,815	-	-	484,561	Fire/EMS Transport Program
30,727,282	-	5,775,049	1,029,735	Gas Tax
2,650,000	-	-	-	General Plan Maintenance Fund
2,417,743	-	-	143	GIS
12,080,430	-	-	56,111	Information Technology
17,826,547	-	-	-	Infrastructure Fund
609,858	-	-	1,364,638	Junior Lifeguard Program
1,069,186	-	-	538,773	Local Enforcement Agency
262,146	-	-	54	Los Penasquitos Canyon Preserve
40,920,717	-	1,986,290	2,271,003	Maintenance Assessment Districts
6,825,570	-	29,265,855	6,261,613	Mission Bay Improvements
2,125,166	-	-	176,363	Mission Bay/Balboa Park Improv.
3,436,000	-	-	6,185	New Convention Facility
26,781,896	202,283	-	98,705	OneSD Support
10,313,775	-	30,000	1,924,357	Parking Meter Operations Fund
16,761,105	-	-	306,752	PETCO Park
0	10,085,284	6,258,836	-	Prop 42 - Transportation Relief
467,819	-	36,976	1,387,946	Public Art
9,203,815	-	-	726,575	Public Safety Needs & Debt Svc
23,861,280	-	669,210	9,460,343	Stadium Operations Fund
3,675,307	-	12,270,419	3,753,432	Regional Park Improvements
8,025,413	-	-	-	Road Maint and Rehabilitation Fund
1,739,562	-	-	2,091,754	Seized Assets
2,140,000	-	-	3,331,876	State COPS
5,700,000	-	-	593,611	Storm Drain
2,654,407	-	-	-	Successor Agency Admin & Project
116,242,274	-	-	349,892	Transient Occupancy Tax
1,058,250	-	-	151,682	Trolley Extension Reserve

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/17	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Underground Surcharge	155,246,022	60,564,328	215,810,350	-	59,528,799
Wireless Comm. Technology	342,604	8,900,590	9,243,194	-	9,112,444
Zoological Exhibits	-	13,187,804	13,187,804	-	13,187,804
Total Special Revenue Funds	\$ 299,859,025	\$ 546,496,168	\$ 846,355,193	\$ 24,264,787	\$ 555,299,448

Enterprise Funds

Airports	\$ 14,366,815	\$ 5,371,548	\$ 19,738,363	\$ -	\$ 5,722,739
Development Services	13,599,785	61,982,205	75,581,990	-	70,459,837
Golf Course	21,845,312	20,470,347	42,315,659	5,500,000	18,229,824
Recycling	23,805,817	22,237,651	46,043,468	-	25,510,649
Refuse Disposal	54,495,659	30,712,190	85,207,849	13,000,000	35,917,863
Refuse Disposal - Miramar Closure	30,190,004	50,000	30,240,004	-	-
Sewer	376,782,399	391,779,388	768,561,787	130,212,336 ⁴	352,184,224
Water Utility	193,314,931	728,070,035	921,384,966	243,082,290 ⁵	521,125,919
Total Enterprise Funds	\$ 728,400,722	\$ 1,260,673,364	1,989,074,086	\$ 391,794,626	\$ 1,029,151,055

Capital Project Funds

Capital Outlay	\$ 28,810,297	\$ -	\$ 28,810,297	\$ 1,500,000	\$ 6,050,831
TransNet Extension	35,433,665	32,473,000	67,906,665	19,152,459	13,320,541
Other Capital Project Funds ⁶	38,931,401	-	38,931,401	38,931,401	-
Total Capital Project Funds	\$ 103,175,363	\$ 32,473,000	135,648,363	\$ 59,583,860	\$ 19,371,372

Internal Service Funds

Central Stores	\$ 330,741	\$ 9,943,246	\$ 10,273,987	\$ -	\$ 10,120,970
Energy Conservation Program	3,254,135	3,235,275	6,489,410	-	3,879,906
Fleet Services (Operating)	8,273,367	53,307,543	61,580,910	-	57,840,115
Fleet Services Replacement	44,824,509	31,882,696	76,707,205	-	42,773,746
Publishing Services	895,446	3,660,657	4,556,103	-	3,660,565
Risk Management	683,420	10,529,309	11,212,729	-	11,007,266
Total Internal Service Funds	\$ 58,261,618	\$ 112,558,726	\$ 170,820,344	\$ -	\$ 129,282,568
Total Combined Budget	\$ 1,389,854,789	\$ 3,359,949,563	\$ 4,749,804,352	\$ 475,643,273	\$ 3,149,571,726

1 Includes the City's Emergency Reserve of 8% and Stability Reserve of 6.75% totaling 14.75% per the City's revised Reserve Policy.

2 Fiscal Year 2018 Adopted Budget General Fund Expenditures exclude planned contributions in Fiscal Year 2018 to the Reserves as accounted in the Reserves column. 3

Includes the City's Emergency Reserve target of 8% and pre-funding the Stability Reserve to the Fiscal Year 2019 target of 7.25% totaling 15.25% per the City's revised Reserve Policy.

4 Ending fund balance does not reflect anticipated FY 2018 CIP de-appropriation requests of approximately \$30.0 million.

5 Ending fund balance does not reflect anticipated FY 2018 CIP de-appropriation requests of approximately \$34.7 million. Additionally, this does not reflect continued capacity from the Water Fund commercial paper program available for capital expenditures.

6 CIP Project Expenditures of Other Capital Projects is supported by unbudgeted revenue in those funds.

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/18	Fund Type/Title
59,528,799	-	13,841,856	142,439,695	Underground Surcharge
9,112,444	-	-	130,750	Wireless Comm. Technology
13,187,804	-	-	-	Zoological Exhibits
\$ 579,564,235	\$ 10,287,567	\$ 76,663,733	\$ 179,839,658	Total Special Revenue Funds
Enterprise Funds				
\$ 5,722,739	\$ -	\$ 5,588,856	\$ 8,426,768	Airports
70,459,837	-	3,247,429	1,874,724	Development Services
23,729,824	-	8,922,258	9,663,577	Golf Course
25,510,649	-	3,490,552	17,042,267	Recycling
48,917,863	-	31,685,044	4,604,942	Refuse Disposal
-	-	-	30,240,004	Refuse Disposal - Miramar Closure
482,396,560	-	304,840,291	(18,675,064) ⁴	Sewer
764,208,209	-	191,827,573	(34,650,816) ⁵	Water Utility
\$ 1,420,945,681	\$ -	\$ 549,602,003	\$ 18,526,402	Total Enterprise Funds
Capital Project Funds				
\$ 7,550,831	\$ -	\$ 18,151,559	\$ 3,107,907	Capital Outlay
32,473,000	5,000,000	30,329,032	104,633	TransNet Extension
38,931,401	-	-	-	Other Capital Project Funds ⁶
\$ 78,955,232	\$ 5,000,000	\$ 48,480,591	\$ 3,212,540	Total Capital Project Funds
Internal Service Funds				
\$ 10,120,970	\$ -	\$ -	\$ 153,017	Central Stores
3,879,906	-	2,350,344	259,160	Energy Conservation Program
57,840,115	-	743,817	2,996,978	Fleet Services (Operating)
42,773,746	-	21,769,751	12,163,708	Fleet Services Replacement
3,660,565	-	-	895,538	Publishing Services
11,007,266	-	-	205,463	Risk Management
\$ 129,282,568	\$ -	\$ 24,863,912	\$ 16,673,864	Total Internal Service Funds
\$ 3,635,214,999	\$ 15,287,567	\$ 880,758,587	\$ 218,543,199	Total Combined Budget



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Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2018 Adopted Budget
Adams Avenue MAD Fund	-	\$ -	\$ 63,194	\$ 63,194
Barrio Logan Community Benefit MAD Fund	-	-	636,431	636,431
Bay Terraces - Honey Drive MAD Fund	-	-	31,398	31,398
Bay Terraces - Parkside MAD Fund	-	-	106,118	106,118
Bird Rock MAD Fund	-	-	342,586	342,586
Black Mountain Ranch North MAD Fund	-	-	567,979	567,979
Black Mountain Ranch South MAD Fund	-	-	1,146,490	1,146,490
C&ED MAD Management Fund	-	-	430,000	430,000
Calle Cristobal MAD Fund	-	-	380,943	380,943
Camino Santa Fe MAD Fund	-	-	186,955	186,955
Campus Point MAD Fund	-	-	76,611	76,611
Carmel Mountain Ranch MAD Fund	-	-	700,277	700,277
Carmel Valley MAD Fund	-	-	3,793,043	3,793,043
Carmel Valley NBHD #10 MAD Fund	-	-	438,290	438,290
Central Commercial MAD Fund	-	-	409,103	409,103
City Heights MAD Fund	-	-	428,088	428,088
Civita MAD Fund	-	-	1,108,229	1,108,229
College Heights Enhanced MAD Fund	-	-	575,643	575,643
Coral Gate MAD Fund	-	-	224,350	224,350
Coronado View MAD Fund	-	-	59,106	59,106
Del Mar Terrace MAD Fund	-	-	417,810	417,810
Eastgate Technology Park MAD Fund	-	-	268,312	268,312
El Cajon Boulevard MAD Fund	-	-	646,789	646,789
First SD River Imp. Project MAD Fund	-	-	462,517	462,517
Gateway Center East MAD Fund	-	-	382,078	382,078
Genesee/North Torrey Pines Road MAD Fund	-	-	473,841	473,841
Hillcrest Commercial Core MAD Fund	-	-	138,182	138,182
Hillcrest MAD Fund	-	-	43,936	43,936
Kensington Heights MAD	-	-	99,756	99,756
Kensington Manor MAD	-	-	57,274	57,274
Kensington Park North MAD	-	-	67,405	67,405
Kings Row MAD Fund	-	-	21,810	21,810
La Jolla Village Drive MAD Fund	-	-	99,814	99,814
Liberty Station/NTC MAD Fund	-	-	194,770	194,770
Linda Vista Community MAD Fund	-	-	305,662	305,662
Little Italy MAD Fund	-	-	1,244,239	1,244,239

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2018 Adopted Budget
Maintenance Assessment District (MAD) Management Fund	25.00	3,075,559	1,217,367	4,292,926
Mira Mesa MAD Fund	—	—	1,278,359	1,278,359
Miramar Ranch North MAD Fund	—	—	1,909,459	1,909,459
Mission Boulevard MAD Fund	—	—	168,233	168,233
Mission Hills Special Lighting MAD Fund	—	—	52,246	52,246
Newport Avenue MAD Fund	—	—	83,688	83,688
North Park MAD Fund	—	—	726,280	726,280
Ocean View Hills MAD Fund	—	—	1,088,178	1,088,178
Otay International Center MAD Fund	—	—	683,059	683,059
Pacific Highlands Ranch MAD Fund	—	—	706,535	706,535
Park Village MAD Fund	—	—	567,388	567,388
Penasquitos East MAD Fund	—	—	627,370	627,370
Rancho Bernardo MAD Fund	—	—	945,987	945,987
Rancho Encantada MAD Fund	—	—	155,499	155,499
Remington Hills MAD Fund	—	—	57,179	57,179
Robinhood Ridge MAD Fund	—	—	192,985	192,985
Sabre Springs MAD Fund	—	—	369,966	369,966
Scripps/Miramar Ranch MAD Fund	—	—	2,645,380	2,645,380
Stonecrest Village MAD Fund	—	—	1,104,650	1,104,650
Street Light District #1 MAD Fund	—	—	797,551	797,551
Talmadge MAD Fund	—	—	220,801	220,801
Talmadge Park North MAD	—	—	23,876	23,876
Talmadge Park South MAD	—	—	47,842	47,842
Tierrasanta MAD Fund	—	—	2,144,325	2,144,325
Torrey Highlands MAD Fund	—	—	904,430	904,430
Torrey Hills MAD Fund	—	—	1,753,355	1,753,355
University Heights MAD Fund	—	—	92,281	92,281
Washington Street MAD Fund	—	—	146,490	146,490
Webster-Federal Boulevard MAD Fund	—	—	55,370	55,370
Total Combined Budget	25.00	\$ 3,075,559	\$ 37,395,158	\$ 40,470,717

FISCAL YEAR **2018**

Capital Improvements Program



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Capital Improvements Program

The Fiscal Year 2018 Adopted Capital Improvements Program (CIP) Budget is \$475.6 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$8.03 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds. The Fiscal Year 2018 Adopted CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and park improvement funds. Further details on these funding sources and the specific projects included in the Adopted CIP Budget can be found in Volume III of the Fiscal Year 2018 Adopted Budget.



Table 1: Fiscal Year 2018 Adopted CIP Budget

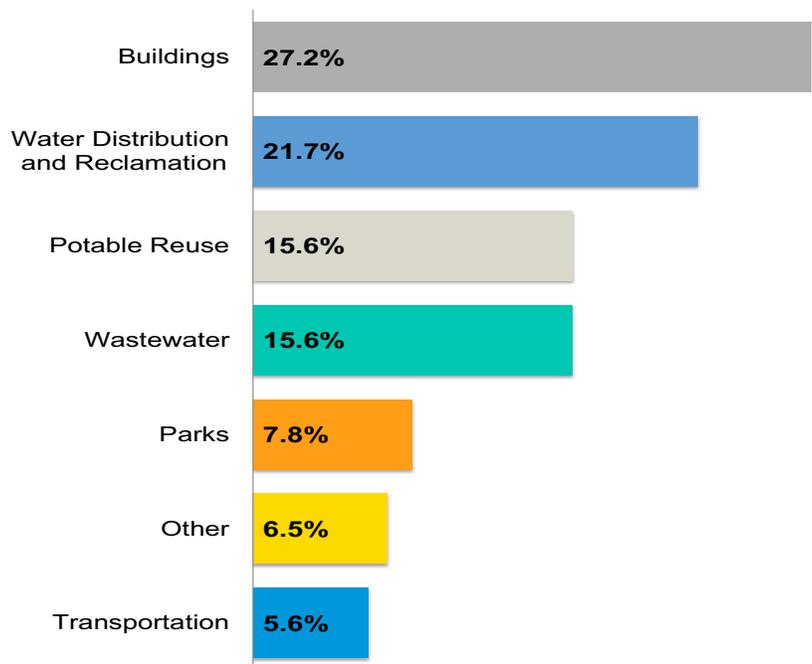
Funding Source	FY2018 Adopted Budget	Percent of Total CIP Budget
Antenna Lease Fund	\$ 300,000	0.06%
Capital Outlay - Land Sales	1,500,000	0.32%
Development Impact Fees	21,572,366	4.54%
Environmental Growth Funds	1,927,365	0.41%
Facilities Benefit Assessments	10,950,000	2.30%
Golf Course Enterprise Fund	5,500,000	1.16%
Infrastructure Fund	11,386,545	2.39%
Lease Purchase Fund	1,018,572	0.21%
Library System Improvement Fund	1,884,482	0.40%
Maintenance Assessment Districts	450,000	0.09%
Mission Bay Park Improvement Fund	6,825,570	1.44%
Ocean Beach Pier (Concessions) Fund	670,981	0.14%
Refuse Disposal Fund	13,000,000	2.73%
San Diego Regional Parks Improvement Fund	3,675,307	0.77%
San Diego Unified School District	500,000	0.11%
Sewer Funds	130,212,336	27.38%
TransNet Funds	19,187,459	4.03%
Trench Cut/Excavation Fee Fund	2,000,000	0.42%
Water Fund	243,082,290	51.11%
Grand Total	\$ 475,643,273	

Capital Improvements Program

An additional \$327.4 million of funding is anticipated to be received during Fiscal Year 2018. This anticipated funding is not included in the Adopted Budget amount of \$475.6 million because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments.

The Fiscal Year 2018 Adopted CIP Budget of \$475.6 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 92.3 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2018 Adopted Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2** below. The largest funding allocation in the Fiscal Year 2018 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$370.7 million, or 78.0 percent, of the Adopted CIP Budget. The next largest portion is for the Park & Recreation Department's projects, with \$44.7 million, or 9.4 percent, of the Adopted CIP Budget. This

Capital Improvements Program

distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Year	FY2018 Adopted	Future Years	Total
Airports	\$ 20,595,376	-	\$ -	\$ 20,595,376
Citywide	56,654,483	3,395,240	514,050,000	574,099,723
Public Utilities	1,181,048,167	370,717,958	1,993,282,357	3,545,048,482
Public Works - General Services	30,633,211	4,800,000	234,217,006	269,650,217
Environmental Services	49,087,037	14,230,000	44,173,755	107,490,792
Transportation & Storm Water	825,499,213	34,255,069	1,544,520,441	2,404,274,723
Park & Recreation	336,098,268	44,650,524	247,057,867	627,806,659
Library	243,149,386	2,594,482	37,030,938	282,774,806
Fire-Rescue	95,447,926	1,000,000	87,125,126	183,573,052
Police	15,208,927	-	-	15,208,927
Grand Total	\$ 2,853,421,993	\$ 475,643,273	\$ 4,701,457,490	\$ 8,030,522,756

The Fiscal Year 2018 Adopted CIP Budget will add \$475.6 million to the City's \$8.03 billion multi-year CIP. City Council previously approved \$2.85 billion towards projects that are continuing from previous fiscal years. An estimated \$4.70 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2018 Adopted Budget.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

On February 1, 2017, the Public Works Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the

Capital Improvements Program

City's CIP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

FISCAL YEAR **2018**

City Agencies



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

City Agencies

The detailed Fiscal Year 2018 Adopted Budgets for the four City agencies (Civic San Diego, San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each agency.

- **Civic San Diego:**

Mission: To be the entrepreneurial partner for improving economic and social well being in a better built environment for targeted urban neighborhoods.

To explore Civic San Diego's budget visit: <http://civicsd.com/wp-content/uploads/2017/06/CSD-Admin-Budget-FY18.pdf>

- **San Diego Housing Commission (SDHC):**

Mission: To provide affordable, safe and quality homes for low- and moderate-income families and individuals in the City of San Diego and to provide opportunities to improve the quality of life for the families that the San Diego Housing Commission serves.

To explore SDHC's budget visit: <http://www.sdhc.org/SDHCBudget/>

- **San Diego City Employees' Retirement System (SDCERS):**

Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

To explore SDCERS' budget visit:

<https://board.sdcers.org/sirepub/mtgviewer.aspx?meetid=830&doctype=AGENDA>
(Please see item IX, A, 1)

- **San Diego Convention Center Corporation (SDCCC):**

Mission: To serve as the region's premiere gathering place, hosting conventions, trade shows and community events that economically benefit the City of San Diego and advances our convention and tourism industry.

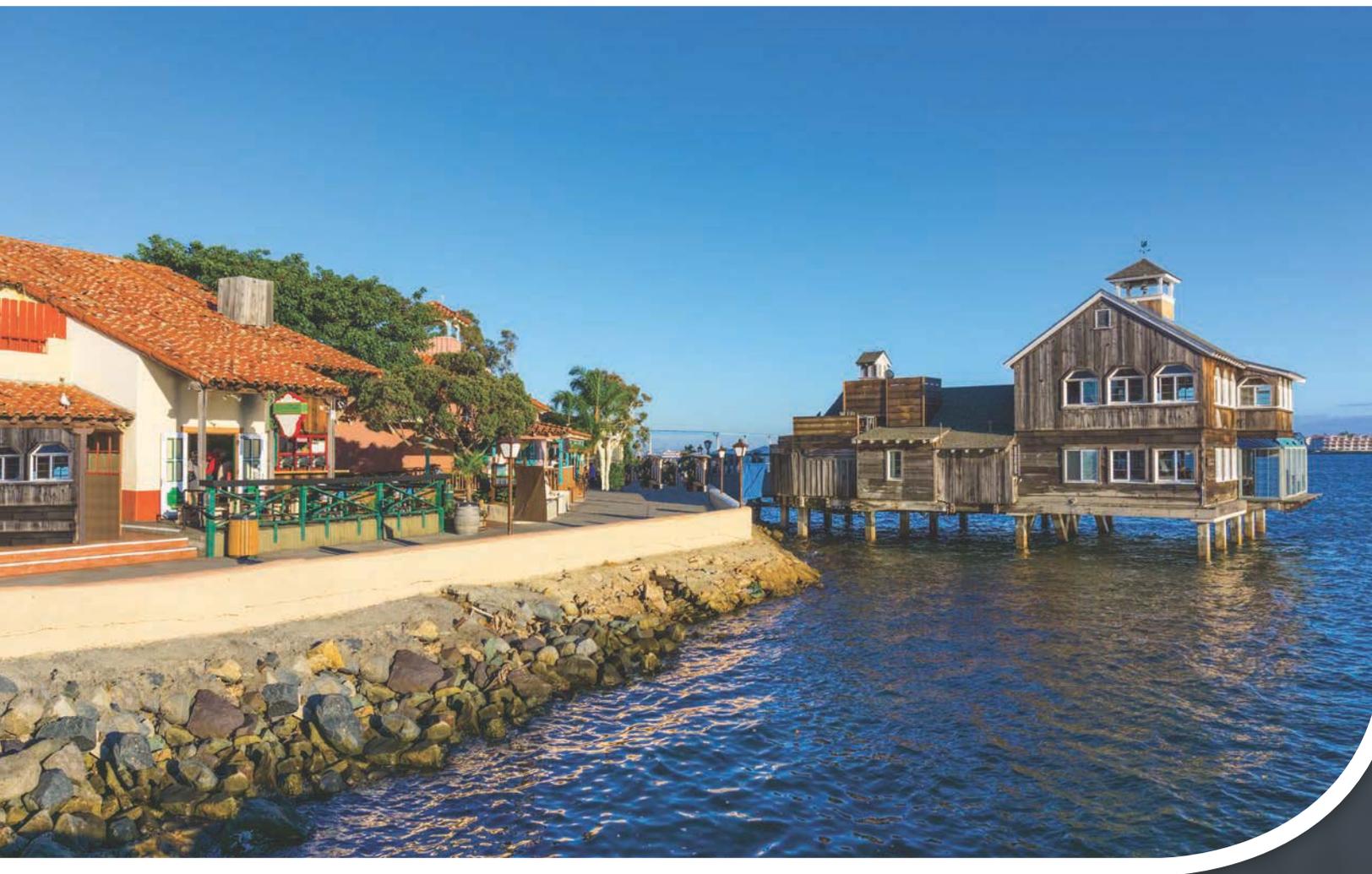
To explore SDCCC's budget visit: <http://visitsandiego.com/about/current-budget>



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FISCAL YEAR **2018**

Glossary



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC): The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM: In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION: An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE): Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION: A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA: A basic organizational unit of government that may be sub-divided into divisions,

Glossary

programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CALENDAR YEAR (CY): A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP): A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

COMMERCIAL PAPER: Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project

spending occurs. The notes have maturities of 270 days or less, and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR): A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI): An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS: This expenditure category consists of contractual agreement expenses for services provided.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump

sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS: Funds actually expended.

DISCRETIONARY FUNDS: Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION: An organizational component of a department, possibly sub-divided into sections and groups.

EMERGENCY RESERVE: This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP): A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE: The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY: Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES: Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

Glossary

FLEXIBLE (FLEX) BENEFITS: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4): Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL FUND RESERVES: The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

GENERAL GOVERNMENT SERVICES BILLING (GGSB): A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT: A contribution by a government or other organization to support a particular function.

GROWTH RATE: The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM): HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT): This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INFRASTRUCTURE FUND (CHARTER 77.1): This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

INTEREST AND RENTS: These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY: To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS: This revenue category includes revenue raised for the purpose of recovering

the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD)

FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANDATED PROGRAM: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING:

Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING:

A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE:

Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF):

Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY: Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

NON-GENERAL FUND: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE):

Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

ONESD:

A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES:

Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET:

Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE:

A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES:

Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES:

Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

Glossary

OTHER POST EMPLOYMENT BENEFITS (OPEB): Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE: An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PROPERTY TAX: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX: A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF): The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily

injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION: Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT: The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY: This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES: This category includes revenues from federal grants, State grants

and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT:

Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES: This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS): The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES: The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA): A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SPECIAL DISTRICT: A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS: These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE: This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

STATEMENT OF WORK (SOW): A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The

SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS: Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES: Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE: The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES: This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S): Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS): Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT): A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

Glossary

TRANSIENT OCCUPANCY TAX FUND: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL): A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE: A charge for services provided by the City to residents and businesses.

VACANCY SAVINGS: Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION: State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING: Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

ZOOLOGICAL EXHIBITS FUND: This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

FISCAL YEAR **2018**

Appendix



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Appendix

Fiscal Year 2018 Changes in Full-time Equivalent (FTE) Positions Information reflecting changes in FTE positions from the Fiscal Year 2017 Adopted Budget by fund and department.	ATTACHMENT A
Fiscal Year 2018-2022 Five-Year Financial Outlook A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2018 Adopted Budget.	ATTACHMENT B
Fiscal Year 2018 City Council Budget Priorities City Council budget priorities for Fiscal Year 2018	ATTACHMENT C
May Revision to the Fiscal Year 2018 Proposed Budget A memorandum that presents the Mayor's recommended revisions to the Fiscal Year 2018 Proposed Budget, dated May 16, 2017	ATTACHMENT D
Review of the Fiscal Year 2018 May Revise and Recommended Revisions to the Mayor's Fiscal Year 2018 Budget Office of the Independent Budget Analyst, Report Number 17-23, dated June 5, 2017	ATTACHMENT E
Fiscal Year 2018 Councilmember Budget Priority Memos City Council budget priorities in response to the Mayor's Fiscal Year 2018 May Revised Budget	ATTACHMENT F
Resolution R-311158 Resolution of the Council of the City of San Diego adopting the Fiscal Year 2018 Budget, including approving the Mayor's Fiscal Year 2018 Proposed Budget, the May Revision to the Proposed Budget, the Independent Budget Analyst's recommended revisions to the Proposed Budget and other changes as approved by the City Council.	ATTACHMENT G
Proposed Fiscal Year 2018 Statement of Budgetary Principles Office of the Independent Budget Analyst, Report Number 17-28, dated August 9, 2017	ATTACHMENT H
Appropriation Ordinance O-20837 An ordinance adopting the annual budget for Fiscal Year 2018 and appropriating the necessary money to operate the City of San Diego for said fiscal year on June 26, 2017.	ATTACHMENT I



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ATTACHMENT A

Table 1 below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2017 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes by Department

Department	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FTE Change
City Attorney	361.10	358.73	(2.37)
City Auditor	22.00	22.00	-
City Clerk	46.32	47.32	1.00
City Comptroller	87.51	87.26	(0.25)
City Treasurer	111.38	119.70	8.32
Communications	33.50	31.00	(2.50)
Council Administration	16.37	16.37	-
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	10.00	10.00	-
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	21.00	21.00	-
Development Services	70.00	69.00	(1.00)
Economic Development	56.00	63.85	7.85
Environmental Services	157.11	155.56	(1.55)
Ethics Commission	5.00	5.00	-
Financial Management	32.00	31.00	(1.00)
Fire-Rescue	1,220.53	1,230.65	10.12
Human Resources	25.50	32.92	7.42
Infrastructure/Public Works	5.00	5.00	-
Internal Operations	1.50	1.50	-
Library	475.86	453.72	(22.14)
Neighborhood Services	6.50	6.50	-
Office of Homeland Security	18.05	17.05	(1.00)
Office of the Assistant COO	12.00	12.00	-
Office of the Chief Financial Officer	2.00	2.00	-
Office of the Chief Operating Officer	5.35	6.35	1.00
Office of the IBA	10.00	10.00	-
Office of the Mayor	29.50	28.50	(1.00)
Park & Recreation	899.78	896.83	(2.95)
Performance & Analytics	15.00	15.00	-
Personnel	71.00	69.99	(1.01)
Planning	65.07	64.95	(0.12)
Police	2,644.01	2,653.01	9.00
Public Works - Contracts	21.00	21.00	-
Public Works - General Services	174.00	168.00	(6.00)
Purchasing & Contracting	59.96	57.96	(2.00)
Real Estate Assets	34.00	32.00	(2.00)
Transportation & Storm Water	625.79	624.71	(1.08)
Total General Fund FTE Changes	7,530.69	7,527.43	(3.26)

General Fund FTE Changes

City Attorney: 2.37 FTE Decrease

- 2.00 Addition of 2.00 Deputy City Attorneys to support the Domestic Violence Unit in the Criminal Division.
- 1.00 Addition of 1.00 Deputy City Attorney to support the Neighborhood Prosecution Unit in the Community Justice Division.
- 1.00 Addition of 1.00 Program Manager to support the San Diego Misdemeanants At-Risk Track (SMART) program.
- (0.25) Reduction of 0.25 Legal Secretary 2 in the Community Justice Division.
- (1.00) Reduction of 1.00 Assistant City Attorney in the Civil Advisory Division.
- (1.00) Reduction of 1.00 Court Support Clerk 2 in the Criminal Division.
- (1.00) Reduction of 1.00 Deputy City Attorney in the Civil Litigation Division.
- (1.00) Reduction of 1.00 Deputy City Attorney-Unrepresented in the Civil Advisory Division.
- (1.00) Reduction of 1.00 Senior Clerk Typist in the Criminal Division.
- (1.12) Reduction of funding allocated for hourly positions.

City Clerk: 1.00 FTE Increase

- 1.00 Transfer of 1.00 Public Information Specialist from the Human Resources Department to the Office of the City Clerk related to the Citizen Assistance Program.

City Comptroller: 0.25 FTE Decrease

- 1.00 Addition of 1.00 Accountant 3 to support accounting activities in the Capital Improvement Projects and Fixed Assets sections.
- 1.00 Addition of 1.00 Accountant 3 to support accounting activities in the Internal Controls section.
- 0.50 Addition of 1.00 Accountant 4 offset by the reduction of 0.50 Principal Accountant in the Debt section.
- 0.25 Addition of 0.25 Principal Accountant to oversee internal controls and to safeguard City assets in the Internal Controls section.
- (1.00) Reduction of 1.00 Account Audit Clerk in the Grants section.
- (1.00) Reduction of 1.00 Administrative Aide 2 in the Fixed Assets section.
- (1.00) Reduction of 1.00 Principal Accountant in the Internal Controls section.

City Treasurer: 8.32 FTE Increase

- 5.00 Addition of 1.00 Program Manager, 3.00 Program Coordinators, 1.00 Associate Management Analyst to support the administration and enforcement of the Earned Sick Leave and Minimum Wage Ordinance.
- 5.00 Addition of 1.00 Accountant 4, 4.00 Accountant 2s to support short-term rental compliance with the City's Transient Occupancy Tax (TOT) provisions.
- (0.68) Funding allocated according to a zero-based annual review of hourly funding requirements.
- (1.00) Reduction of 1.00 Public Information Clerk in the Business Tax section.

Communications: 2.50 FTE Decrease

- (0.50) Reduction of funding allocated for hourly positions.
- (1.00) Reduction of 1.00 Executive Secretary resulting in decreased support services to the Director and department.
- (1.00) Reduction of 1.00 Senior Public Information Officer resulting in decreased communication services citywide.

Development Services: 1.00 FTE Decrease

- (1.00) Reduction of 1.00 Administrative Aide 1 in the Code Enforcement Division.

Economic Development: 7.85 FTE Increase

6.00 Addition of 1.00 Program Manager, 1.00 Community Development Specialist 4, 1.00 Senior Management Analyst, and 3.00 Community Development Specialist 3s to support the Community Development Block Grant (CDBG) Reinvestment Initiative.

1.00 Addition of 1.00 Program Manager to manage Successor Agency activities as mandated by State Assembly Bill 1X 26 (The Dissolution Act).

0.85 Funding allocated according to a zero-based annual review of hourly funding requirements.

Environmental Services: 1.55 FTE Decrease

(1.55) Reduction of 1.55 FTE positions to better align the financial structure with the department's operations and personnel structure.

Financial Management: 1.00 FTE Decrease

(1.00) Reduction of 1.00 Associate Budget Development Analyst.

Fire-Rescue: 10.12 FTE Increase

7.00 Addition of 7.00 FTE positions to support the operations of the Bayside Fire Station which is scheduled to open in December 2017.

6.00 Addition of 6.00 FTE positions to fund a 24-hour Fast Response Squad (FRS) in the San Pasqual Valley.

5.00 Addition of 4.00 Fire Dispatchers and 1.00 Fire Dispatch Supervisor to support the Emergency Command and Data Center.

1.00 Transfer of 1.00 Senior Management Analyst position from the Fire/Emergency Medical Services Transport Program Fund to the General Fund for the centralization of analyst functions into the Fiscal Division of the Fire-Rescue Department.

(2.88) Funding allocated according to a zero-based annual review of hourly funding requirements.

(6.00) Transfer of 6.00 FTE positions to the Human Resources Department from the Fire-Rescue Department for centralized human resources support.

Human Resources: 7.42 FTE Increase

10.00 Transfer of 10.00 FTE positions to the Human Resources Department from the Library, Fire-Rescue, Public Works, and Public Utilities Departments for centralized human resources support.

(0.58) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.00) Reduction of 1.00 Public Information Specialist in the Citizen Assistance Program.

(1.00) Transfer of 1.00 Public Information Specialist from the Human Resources Department to the Office of the City Clerk related to the Citizen Assistance Program.

Library: 22.14 FTE Decrease

(0.88) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.00) Transfer of 1.00 FTE positions to the Human Resources Department from the Library Department for centralized human resources support.

(20.26) Reduction of funding for hourly support staff at all branches.

Office of Homeland Security: 1.00 FTE Decrease

(1.00) Reduction of 1.00 Associate Management Analyst in the Response & Recovery Division.

Office of the Chief Operating Officer: 1.00 FTE Increase

1.00 Transfer of 1.00 Program Manager from the Stadium Operations Fund to the Office of the Chief Operating Officer.

Office of the Mayor: 1.00 FTE Decrease

(1.00) Reduction of 1.00 Mayor Representative 2.

Park & Recreation: 2.95 FTE Decrease

3.00 Addition of 2.00 Grounds Maintenance Workers, 1.00 Area Manager to support operations and maintenance of Cesar Solis Community Park.

1.00 Addition of 1.00 Grounds Maintenance Manager to support Citywide maintenance and operation of 32.90 additional park acreage.

1.00 Addition of 1.00 Biologist 2 to support the Vernal Pool Habitat Conservation Plan.

0.60 Addition of 0.60 Grounds Maintenance Worker for Southcrest Trails Neighborhood Park.

0.50 Addition of 0.50 Grounds Maintenance Worker for a new skate park located at Park de la Cruz.

0.20 Addition of 0.20 Grounds Maintenance Worker for Wightman Street Neighborhood Park.

(1.00) Reduction of 1.00 Recreation Specialist administering the Civic Dance Program.

(2.25) Funding allocated according to a zero-based annual review of hourly funding requirements.

(6.00) Reduction of 1.00 Light Equipment Operator, 1.00 Pesticide Applicator, 4.00 Grounds Maintenance Worker 2s associated with Citywide Park maintenance.

Personnel: 1.01 FTE Decrease

(0.01) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.00) Reduction of 1.00 Associate Personnel Analyst in the Classification and Compensation Division.

Planning: 0.12 FTE Decrease

2.00 Addition of 1.00 Program Manager and 1.00 Development Project Manager 3 in the Environment and Policy Analysis Division to support the policy and ordinance development initiative.

(0.12) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.00) Reduction of 1.00 Word Processing Operator in the Environment & Policy Analysis Division.

(1.00) Transfer of 1.00 Program Manager from the Planning Department to the Transportation & Storm Water Department for the newly developed Urban Forestry Program.

Police: 9.00 FTE Increase

6.00 Addition of 1.00 FTE sworn position and 5.00 FTE civilian positions to support the Police Department's operations.

2.00 Addition of 2.00 grant funded Police Investigative Service Officer 2s for the crime lab.

1.00 Addition of 0.50 Police Lead Dispatcher and 0.50 Police Property and Evidence Clerk to support the property room and the Communications Division.

Public Works - General Services: 6.00 FTE Decrease

(1.00) Transfer of 10.00 FTE positions to the Human Resources Department from the Public Works Department for centralized human resources support.

(5.00) Reduction of 3.00 Custodian 2s, 1.00 Roofer, 1.00 Plasterer in the Facilities Division.

Purchasing & Contracting: 2.00 FTE Decrease

1.00 Addition of 1.00 Program Coordinator to support the City's Administrative Appeals Hearing Program.

(1.00) Reduction of 1.00 Senior Management Analyst associated with the Living Wage Program.

(2.00) Reduction of 1.00 Contracts Processing Clerk and 1.00 Senior Clerk Typist associated with the Administration section.

Real Estate Assets: 2.00 FTE Decrease

(1.00) Reduction of 1.00 Property Agent associated with the management of City leases.

(1.00) Reduction of 1.00 Word Processing Operator associated with administrative services.

Transportation & Storm Water: 1.08 FTE Decrease

1.00 Transfer of 1.00 Program Manager from the Planning Department to the Transportation & Storm Water Department for the newly developed Urban Forestry Program.

(2.08) Funding allocated according to a zero-based annual review of hourly funding requirements.

Table 2 below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Fund from the Fiscal Year 2017 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes by Fund

Fund	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FTE Change
Airports Fund	22.00	22.00	-
Central Stores Fund	23.00	22.00	(1.00)
City Employee's Retirement System Fund	63.00	63.00	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	472.45	472.65	0.20
Energy Conservation Program Fund	17.35	17.35	-
Engineering & Capital Projects Fund	644.70	715.80	71.10
Facilities Financing Fund	16.35	16.35	-
Fire/Emergency Medical Services Transport Program Fund	31.00	17.00	(14.00)
Fleet Services Operating Fund	207.00	206.00	(1.00)
GIS Fund	2.00	2.00	-
Golf Course Fund	101.76	102.08	0.32
Information Technology Fund	42.00	44.00	2.00
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	6.00	6.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	25.00	25.00	-
Metropolitan Sewer Utility Fund	462.20	458.86	(3.33)
Municipal Sewer Revenue Fund	400.71	401.04	0.33
OneSD Support Fund	28.00	28.00	-
Parking Meter Operations Fund	15.00	15.00	-
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	10.00	10.00	-
Recycling Fund	108.25	111.76	3.51
Refuse Disposal Fund	132.60	140.94	8.34
Risk Management Administration Fund	87.23	85.23	(2.00)
Stadium Operations Fund	38.00	36.00	(2.00)
Transient Occupancy Tax Fund	14.00	14.00	-
Underground Surcharge Fund	11.00	17.00	6.00
Water Utility Operating Fund	781.83	791.02	9.20
Wireless Communications Technology Fund	46.00	46.00	-
Total Non-General Fund FTE Changes	3,814.42	3,892.08	77.66

Non-General Fund FTE Changes**Central Stores Fund: 1.00 FTE Decrease**

(1.00) Reduction of 1.00 Stock Clerk related to a decrease in water meter sales and inventory.

Development Services Fund: 0.20 FTE Increase

0.50 Addition of 0.50 Development Project Manager to support reviews and inspections in the Project Submittal & Management section.

(0.30) Funding allocated according to a zero-based annual review of hourly funding requirements.

Engineering & Capital Projects Fund: 71.10 FTE Increase

11.00 Addition of 11.00 FTE positions to provide required field inspections and meet construction protocols.

9.00 Addition of 1.00 Program Manager, 1.00 Project Officer 2 and 7.00 Project Officer 1s to improve data management and reporting quality control.

8.00 Addition of 3.00 Principal Engineering Aides, 2.00 Senior Engineering Aides, 2.00 Assistant Engineers-Civil and 1.00 Associate Engineer-Civil to meet increased requested services to the Construction Management and Field Services Materials & Test Lab.

7.00 Addition of 4.00 Assistant Engineers-Electrical, 2.00 Associate Engineers-Traffic and 1.00 Senior Engineer-Electrical to provide traffic and electrical engineering services.

7.00 Addition of 5.00 Assistant Engineers-Civil and 2.00 Principal Engineering Aides to meet increased workloads in the water and wastewater construction management requirements.

6.00 Addition of 3.00 Principal Engineering Aides, 2.00 Assistant Engineers-Civil and 1.00 Associate Engineer-Civil to support increased workloads managing storm water best management practices for development and capital projects.

4.00 Addition of 1.00 Senior Civil Engineer, 1.00 Assistant Engineers-Civil and 2.00 Associate Engineer-Civil to support the Infrastructure Asset Management (IAM) San Diego Project with engineering services.

3.00 Addition of 2.00 Assistant Engineer Civil and 1.00 Principal Engineering Aide to meet and provide required construction management of major buildings and structures in the CIP.

2.00 Addition of 1.00 Associate Engineer-Civil and 1.00 Assistant Engineer-Civil for the evaluation of roadway projects to support the City's street paving activities.

2.00 Addition of 2.00 Administrative Aide 1s to provide administrative support to engineering activities.

2.00 Addition of 1.00 Project Officer 1 and 1.00 Associate Planner to meet environmental permit requirements and support the increase of mitigation studies.

2.00 Addition of 1.00 Program Manager and 1.00 Organization Effectiveness Specialist 3 for employee programs and services.

2.00 Addition of 2.00 Assistant Engineers-Civil to provide necessary preliminary engineering services to support the CIP.

2.00 Addition of 2.00 Assistant Engineers-Civil to meet and provide required construction management of new bridges in the Capital Improvements Program and permits.

1.00 Addition of 1.00 Project Assistant to provide CADD support.

1.00 Addition of 1.00 Project Officer 1 to provide contract management for the increased amount of as-needed and job order contracts.

1.00 Addition of 1.00 Principal Engineering Aide to provide drafting support for new design standard manuals and regulatory demands for storm water and streetlights.

1.00 Addition of 1.00 Associate Engineer-Civil to support the management of survey monuments and assist with as-needed survey consultant contracts.

1.00 Addition of 1.00 Principal Engineering Aide for drafting Americans with Disabilities Act (ADA) curb ramps that are designed in-house for the Utilities Undergrounding Program.

(0.90) Funding allocated according to a zero-based annual review of hourly funding requirements.

Fire/Emergency Medical Services Transport Program Fund: 14.00 FTE Decrease

- (1.00) Transfer of 1.00 Senior Management Analyst position from the Fire/Emergency Medical Services Transport Program Fund to the General Fund for the centralization of analyst functions into the Fiscal Division of the Fire-Rescue Department.
- (13.00) Reduction of 13.00 FTE positions and associated nonpersonnel expenditures associated with the reduction of the Paramedic Rotation (PMR) Program.

Fleet Services Operating Fund: 1.00 FTE Decrease

- 1.00 Addition of 1.00 Fleet Manager for a new Fire Fleet Repair Facility.
- (2.00) Reduction of 2.00 FTE positions associated with operational efficiencies.

Golf Course Fund: 0.32 FTE Increase

- 0.33 Addition of 0.33 Grounds Maintenance Worker 1 to support turf renovations on the South Golf Course at Torrey Pines.
- (0.01) Funding allocated according to a zero-based annual review of hourly funding requirements.

Information Technology Fund: 2.00 FTE Increase

- 2.00 Addition of 2.00 Program Coordinators to support cyber security.

Metropolitan Sewer Utility Fund: 3.33 FTE Decrease

- 0.01 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.
- (0.38) Funding allocated according to a zero-based annual review of hourly funding requirements.
- (0.99) Transfer of 0.99 FTE positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.
- (1.97) Reallocation among funds as a result of departmental efficiency efforts.

Municipal Sewer Revenue Fund: 0.33 FTE Increase

- 0.53 Reallocation among funds as a result of departmental efficiency efforts.
- 0.35 Addition of 0.35 Program Manager-Hourly to support Environmental Monitoring and Technical Services.
- (0.01) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.
- (0.54) Transfer of 0.54 FTE positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.

Recycling Fund: 3.51 FTE Increase

- 2.00 Addition of 2.00 Code Compliance Officers to support the Climate Action Plan.
- 2.00 Addition of 2.00 Recycling Specialist 2s to support education and outreach for the Zero Waste Plan.
- 1.76 Funding allocated according to a zero-based annual review of hourly funding requirements.
- (0.29) Reduction of 0.29 FTE positions to better align the financial structure with the department's operations and personnel structure.
- (1.96) Funding allocated according to a zero-based annual review of hourly funding requirements.

Refuse Disposal Fund: 8.34 FTE Increase

2.00 Addition of 2.00 Disposal Site Representatives to support fee booth operations at the Miramar Landfill.

1.84 Addition of 1.84 FTE positions to better align the financial structure with the department's operations and personnel structure.

1.00 Addition of 1.00 Associate Civil Engineer to support the new contract for maintaining gas wells and piping systems at the Miramar Landfill.

1.00 Addition of 1.00 Heavy Truck Driver 1 to support waste collection services.

1.00 Addition of 1.00 Heavy Truck Driver 2 to maintain City facilities waste and recycling collection service levels.

1.00 Addition of 1.00 Landfill Equipment Operator to support Miramar Landfill operations.

0.50 Addition of 0.50 Associate Management Analyst to provide administrative support in the Disposal and Environmental Protection Division.

Risk Management Administration Fund: 2.00 FTE Decrease

1.00 Addition of 1.00 Information Systems Analyst 3 to support the upgrade or replacement of the City's claims management system.

(1.00) Reduction of 3.00 Benefits Representative 2 and offset by the addition of 2.00 Employee Benefits Specialist 2 positions to better align position classifications with the services provided by the Department.

(1.00) Reduction of 1.00 Clerical Assistant 2 in the Safety and Environmental Health Division.

(1.00) Reduction of 1.00 Safety Representative 2 in the Safety and Environmental Health Division.

Stadium Operations Fund: 2.00 FTE Decrease

(1.00) Reduction of 1.00 Building Service Technician associated with facility maintenance and repairs.

(1.00) Transfer of 1.00 Program Manager from the Stadium Operations Fund to the Office of the Chief Operating Officer.

Underground Surcharge Fund: 6.00 FTE Increase

6.00 Addition of 6.00 FTE positions to support the increase of Utilities Undergrounding Program projects.

Water Utility Operating Fund: 9.20 FTE Increase

9.00 Addition of 9.00 FTE positions to support the Pure Water program.

1.44 Reallocation among funds as a result of departmental efficiency efforts.

1.00 Addition of 1.00 Assistant Deputy Director to support the Water Construction and Maintenance Division (WCM).

0.01 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

(0.78) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.47) Transfer of 1.47 FTE positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.

The City of
SAN DIEGO

**FISCAL YEAR 2018-2022
FIVE-YEAR FINANCIAL OUTLOOK**



Kevin L. Faulconer
Mayor

Scott Chadwick
Chief Operating Officer

Mary Lewis
Chief Financial Officer

Matthew Vespi
Financial Management Acting Director

Lisa Celaya
Budget Coordinator

NOVEMBER 2016

Disclaimer:

The City files its disclosure documents, including official statements, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rule Making Board's Electronic Municipal Market Access ("EMMA") system. The Five-Year Financial Outlook is not filed on EMMA and investors should not rely upon the Five-Year Financial Outlook to make any investment decisions. The City will provide the Five-Year Financial Outlook to the rating agencies, its bond insurers and other interested parties, and welcomes and encourages their careful review of this document. Readers are cautioned that the numbers presented in this document are the City's best estimate for the next five years based on facts and factors currently known to the City and do not represent actual performance. No representation is made by the City that, as of the date this document is read, there is not a material difference between the City's actual performance as of such date and the financial data presented in the Five-Year Financial Outlook. Certain statements in this document constitute forward-looking statements or statements which may be deemed or construed to be forward-looking statements. Forward-looking statements involve, and are subject to known and unknown risks, uncertainties and other factors which could cause the City's actual results, performance (financial or operating) or achievements to differ materially from the future results, performance (financial or operating) or achievements expressed or implied by such forward-looking statements. All forward-looking statements herein are expressly qualified in their entirety by the abovementioned cautionary statement. The City disclaims any obligation to update forward-looking statements contained in this document.

TABLE OF CONTENTS

Executive Summary..... 1

 Summary of Key Financial Data..... 1

 Report Outline..... 2

Baseline Projections.....5

 Baseline General Fund Revenues..... 5

 Property Tax.....6

 Sales Tax..... 11

 Transient Occupancy Tax..... 13

 Franchise Fees..... 16

 Property Transfer Tax..... 17

 Licenses and Permits..... 18

 Fines, Forfeitures, and Penalties..... 19

 Revenue from Money and Property..... 19

 Revenue from Federal and Other Agencies..... 20

 Charges for Services..... 21

 Other Revenue..... 21

 Transfers In..... 22

 Baseline Expenditures.....24

 Salaries and Wages..... 25

 Recognized Employee Organization Agreements..... 26

 Retirement Actuarially Determined Contributions.....27

 Employee Flexible Benefits.....29

 Other Post-Employment Benefits.....29

 Workers’ Compensation.....30

 Supplemental Pension Savings Plan..... 30

 Other Fringe Benefits.31

 Supplies.....32

 Contracts.....32

Information Technology 33

Energy and Utilities..... 33

Reserve Contributions 33

Other Expenditures 34

Charter Section 77.1 – Infrastructure Fund..... 35

Critical Strategic Expenditures 37

City Treasurer..... 37

Citywide Program Expenditures 37

Economic Development..... 38

Environmental Services 38

Fire-Rescue 39

Fleet Operations 39

Information Technology 40

Infrastructure Asset Management (IAM)..... 40

Library 40

Park and Recreation 41

Police 41

Real Estate Assets..... 42

Other Critical Expenditures..... 42

Potential Mitigation Action 43

City Reserve Policy..... 43

Fund Balance (Excess Equity)..... 44

Cash Management Activities..... 44

Budget Reductions 45

Conclusion 47

Attachment 1: FY 2018-2022 Five-Year Financial Outlook i

Attachment 2: One-Time Resources and Expenditures ii

Attachment 3: Park and Recreation New Facilities v

EXECUTIVE SUMMARY

The City of San Diego Fiscal Year 2018-2022 Five-Year Financial Outlook is provided to guide long-range fiscal planning and serve as the framework for the development of the Fiscal Year (FY) 2018 Adopted Budget for the General Fund. The overall purpose of the report is to encourage discussion to effectively address the City's long-range needs as currently forecasted.

The FY 2018-2022 Five-Year Financial Outlook (Outlook) focuses on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals over the next five-year period. These goals include:

- Provide high quality public service
- Work in partnership with all communities to achieve safe and livable neighborhoods
- Create and sustain a resilient and economically prosperous City

The Outlook is not a budget. The Outlook is a planning tool to assist in budget decisions and the allocation of General Fund resources required to meet the City's strategic goals that are critical to core services. The Outlook provides the City Council, key stakeholders, and the public with information in advance of the budget meetings to facilitate an informed discussion during the development of the FY 2018 Adopted Budget. Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2017.

SUMMARY OF KEY FINANCIAL DATA

Overall, the FY 2018-2022 Outlook forecasts revenue growth continues to soften, increasing moderately over the upcoming five years. Major General Fund revenues are anticipated to increase in each year of the Outlook; however, the rate of increase has slowed to a more moderate level. The Outlook also projects increases in nearly all expenditure categories.

Based upon baseline projections, growth in ongoing expenditures is anticipated to outpace growth in ongoing revenues in Fiscal Years 2018 and 2019. A short-term structural shortfall is forecasted once the following key factors are accounted for:

- Moderate growth in revenue
- Anticipated increase in the Retirement Actuarially Determined Contribution (ADC) to the San Diego City Employees Retirement System (SDCERS)
- Employee Organization Agreements entered into in FY 2015 and FY 2016
- Implementation of Charter Section 77.1 – Infrastructure Fund

As depicted in Table 1.1, and detailed in Attachment 1, a structural shortfall is anticipated in Fiscal Years 2018 and 2019. The table only summarizes baseline projections for revenues and expenditures and does not include any new expenditures. Beginning in Fiscal Year 2020, revenue growth is projected to have caught up with anticipated expenditure growth. However, projections for new expenditures are modest in FY 2020 through FY 2022.

Table 1.1 - Fiscal Year 2018-2022 Financial Outlook					
Summary of Key Financial Data (\$ in Millions)					
	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022
Property Tax	\$ 532.0	\$ 554.9	\$ 576.3	\$ 594.0	\$ 612.0
Sales Tax	270.8	275.9	281.2	286.9	292.6
Transient Occupancy Tax	120.1	126.6	133.1	139.7	146.2
Francise Fees	82.8	83.6	84.4	85.8	87.3
All Other Revenue Categories	359.4	376.0	393.2	416.5	435.7
BASELINE GENERAL FUND REVENUES	\$ 1,365.1	\$ 1,417.0	\$ 1,468.2	\$ 1,522.9	\$ 1,573.8
Charter Section 77.1 - Infrastructure Fund	\$ 17.0	\$ 15.1	\$ 14.4	\$ 12.8	\$ 13.0
Salaries & Wages	\$ 537.3	\$ 537.5	\$ 538.5	\$ 539.0	\$ 538.1
Recognized Employee Organization Agreements	15.9	31.8	45.0	45.0	45.0
Retirement Actuarially Determined Contribution (ADC)	227.9	231.4	234.5	237.6	240.6
All Other Personnel Expenditures	188.8	191.9	193.8	195.7	197.7
Non-Personnel Expenditures	415.0	430.0	441.5	452.6	459.4
BASELINE GENERAL FUND EXPENDITURES	\$ 1,384.9	\$ 1,422.5	\$ 1,453.3	\$ 1,469.9	\$ 1,480.7
BASELINE REVENUE (LESS)/ GREATER THAN EXPENDITURES	\$ (36.9)	\$ (20.7)	\$ 0.5	\$ 40.1	\$ 80.1

It should be noted that the Outlook does not forecast the result of any ballot initiatives considered by voters on November 8, 2016.

REPORT OUTLINE

The Outlook includes a discussion on baseline projections for revenues and expenditures, summarizes upcoming critical strategic expenditures that will require additional resources, and identifies potential options that could be used to mitigate projected revenue shortfalls in the near term.

The baseline projections section of the Outlook primarily consists of the City's projections for the next five years for the General Fund's ongoing revenues and expenditures, as displayed in Table 1.1 – Fiscal Year 2018-2022 Financial Outlook. The baseline projections section includes revenue and expenditure adjustments necessary to support current service levels provided by the City. The FY 2017 Adopted Budget, with one-time revenues and expenditures removed, serves as the starting point for the baseline projections unless otherwise noted. One-time revenues and expenditures that have been removed from the baseline projections are detailed in Attachment 2: FY 2017 Adopted Budget – One-time Revenues and Expenditures.

Following the baseline projection discussion, the report outlines critical operational expenditures that are necessary to support core services and the City's strategic goals. Department submissions that require further examination are not identified in the Critical Strategic Expenditures section; however, these submissions may be discussed further during the FY 2018 Budget development process.

Finally, to address the anticipated near-term shortfall identified in the report, potential mitigation actions are discussed. No specific solution is identified, but rather concepts are reviewed that could mitigate the anticipated shortfall.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2017.

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BASELINE PROJECTIONS

The Baseline Projections section identifies and discusses forecasted changes based on known and anticipated events at the current time. This section first reviews forecasted growth rates for base revenues, including an overview of the revenue category, key economic trends, and a discussion of varying scenarios that could impact the forecast for the major revenue categories. Base expenditures are reviewed thereafter for the General Fund expenditure categories.

Unless otherwise noted, baseline projections assume growth based upon the Fiscal Year 2017 base budget, which will differ from the Fiscal Year 2017 Adopted Budget due to the removal of one-time sources and uses of funds. The Outlook discusses only the General Fund.

BASELINE GENERAL FUND REVENUES

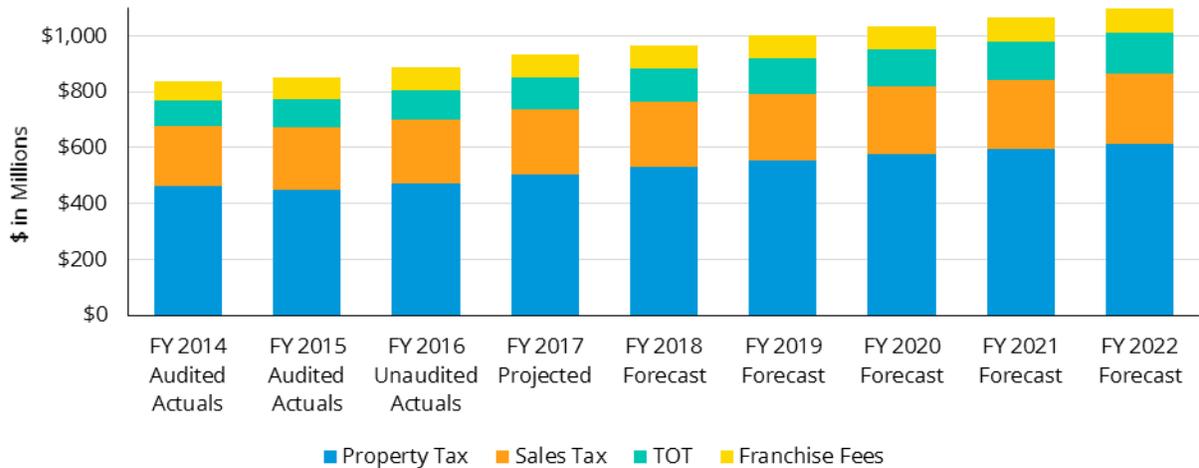
The following section provides details of the City of San Diego's FY 2018-2022 Five-Year Financial Outlook revenue projections. The details provided for each revenue category include a description of the revenue source, the economic indicators affecting the revenue source, the projected growth rates, and a scenario analysis that addresses any potential risks that may cause actual revenue receipts to vary from the projection for major General Fund revenue categories.

The U.S. economy never boomed or robustly bounced back from the Great Recession; rather the economy has improved slowly and steadily. The recovery period has exceeded the average and is the second longest in history. An economic recession, based on historical averages (approximately every five years) could occur during this Outlook period. However, such a prediction of when or the extent of such a recession is not within the scope of the Outlook, but it is an important risk factor to consider in addition to the other risks outlined in the Outlook.

It should be noted that in addition to growth rate percentages applied in each of the revenue categories, other adjustments have been included based on known and anticipated events that are detailed within each category. To assist in evaluating potential risks to revenue projections, a "High" and "Low" projection to quantify the impacts of potential risks or uncertainties has been included for Property Taxes, Sales Tax, and Transient Occupancy Tax.

The City's four major revenues sources, Property Tax, Sales Tax, Transient Occupancy Tax, and Franchise Fees, are 73.0 percent of the City's General Fund FY 2017 Adopted Budget. As depicted in Figure 2.1, all four major revenue sources are projected to increase through the Outlook period; however, the rate of increase is expected to slow in the outer years. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant (MuniServices, LLC), the San Diego Tourism Authority, and the UCLA Anderson Forecast. In addition to the major revenue projections, the baseline projections for the General Fund's other departmental revenue sources are based on various economic assumptions, known and anticipated events, and historical trend analysis.

Figure 2.1 - Major General Fund Revenues



PROPERTY TAX

Property Tax is the City’s largest revenue source representing 37.7 percent of the General Fund FY 2017 Adopted Budget. The primary component of the property tax category is the 1.0 percent levy on the assessed value of all real property within the City limits. The property tax category also includes the Motor Vehicle License Fee (MVLFF) backfill payment, which is a result of MVLFF being reduced from 2.0 percent to 0.65 percent in 2005. Additionally, the category includes pass-through and residual property tax payments as a result of the dissolution of Redevelopment Agencies (RDA) statewide.

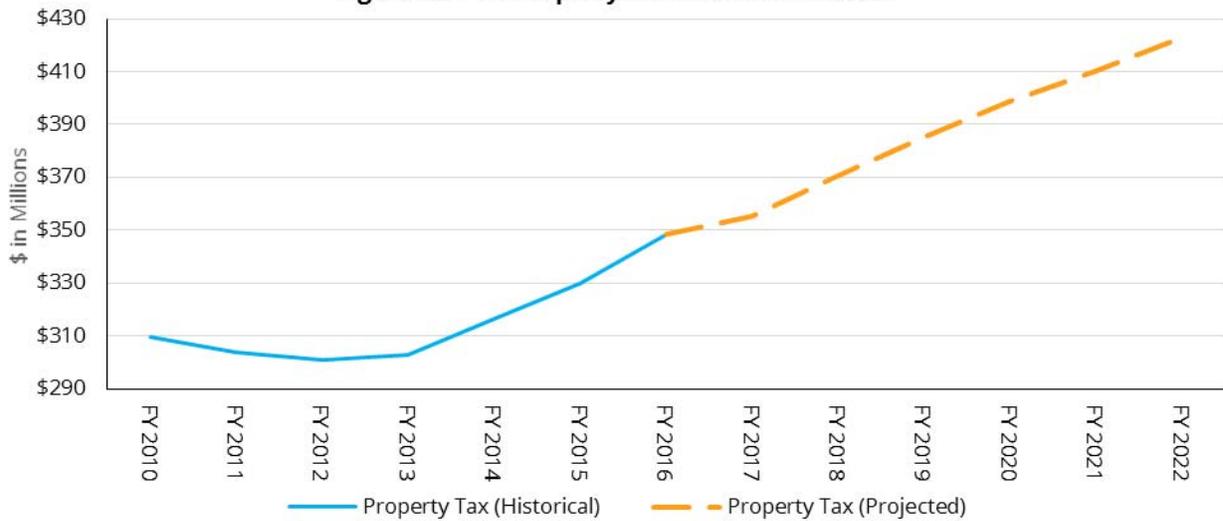
FORECAST

The following table shows the budget and year-end projection for FY 2017 and the forecast for FY 2018 through FY 2022 for revenue from property tax. The FY 2017 projection for the property tax category of \$505.0 million is a \$3.0 million increase over the FY 2017 Adopted Budget and serves as the base for the Outlook projections. In conjunction with the Fiscal Year 2017 First Quarter Budget Monitoring Report, the FY 2017 Adopted Budget growth rate of 5.25 percent has been revised based on updated assessed value data to 5.7 percent.

	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate	5.25%	5.7%	5.0%	4.0%	3.5%	3.0%	3.0%
Projection	\$ 502.0	\$ 505.0	\$ 532.0	\$ 554.9	\$ 576.3	\$ 594.0	\$ 612.0

The forecast for property tax was determined using an analysis of the relationship of property tax revenue to the City to assessed values over the past 20 years, and assessed valuation growth over the same period. These results were then adjusted based on the assumptions and economic factors discussed below. Figure 2.2 represents the historical and projected 1.0 percent property tax amounts.

Figure 2.2 - 1% Property Tax Five-Year Forecast



ECONOMIC TRENDS

The major factors influencing property tax revenue are the California Consumer Price Index (CCPI), home sales, home price, and foreclosures. The CCPI limits assessed valuation growth under Proposition 13. Proposition 13 specifies that a property's value may increase at the rate of the CCPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

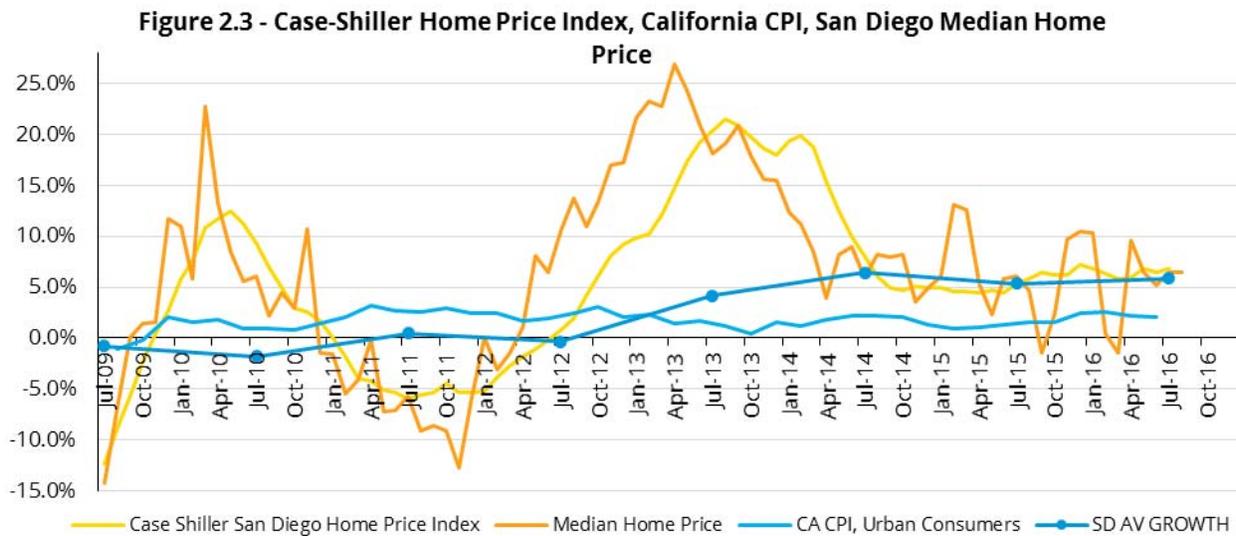
In compliance with Revenue and Taxation Code section 51, the San Diego County Assessor's Office uses the October CCPI to assess property values under Proposition 13. However, at the time of preparing this report, the October CCPI has not been released. The latest CCPI released by the California Department of Finance (DOF) was 256.204 for the month of August, a 1.93 percent increase from the August 2015 CCPI of 251.253. Assuming the CCPI holds constant, the assessed valuation of properties not improved or sold will increase by approximately 1.93 percent, below the maximum 2.0 percent threshold, for FY 2018.

The City of San Diego has experienced positive growth in home prices, with an increase of 6.4 percent in the median home price from August 2015 to August 2016. Despite the rise in home prices, the growth in the number of home sales has slowed. Home sales year-to-date as of August 2016 have increased by 1.0 percent compared home sales year-to-date as of August 2015.

Based on property sales that have occurred as of August 2016 and an approximate 1.93 percent increase in the CCPI, it is estimated the City's assessed valuation will see a positive increase in assessed valuation for FY 2018

- In addition to positive home price growth in the City, there are year-to-date declines of 13.3 percent in notices of default and declines of 28.9 percent in foreclosures in the County of San Diego as of September 2016
- The Case-Shiller home price index as of August 2016 is 227.86, a 5.9 percent increase over the August 2015 index of 215.22

The Case-Shiller graph depicted in Figure 2.3 displays the correlation of several economic factors described above since 2009 and the resulting impact on the City's assessed valuation. The graph shows that while the Case-Shiller Home Price Index and median home price has fluctuated significantly over the years, the CCPI has remained relatively stable. As CCPI is the main driver of the change in the City's assessed valuation, the stability in this indicator has allowed the annual change in assessed valuation to remain steadier than the Case-Shiller Home Price Index and the local median home price. Finally, the graph displays the lag of approximately 12-18 months between activity in the local real estate market and the resulting impact on the City's assessed valuation.



Other factors to consider in developing a revenue projection for property tax include mortgage rates and property tax refunds. Over the past year, interest rates have remained relatively level as the economy continues to improve. However, recent strengthening in the economy, specifically the labor market and increasing inflation, supports the case for a rise in mortgage rates which will further contribute to a restrained housing market. While property tax revenue growth is expected to remain positive throughout the Outlook period, property tax growth is anticipated to return to more normal levels of growth in outer years.

Additionally, as the economy has continued to improve, fewer property owners have requested reassessments, indicating that more property valuations are fairly valued and a larger portion of assessed valuation growth will continue at the Prop 13 limited maximum growth rate of two percent. Therefore, with the slowdown of property sales and anticipated mortgage rate increases, fewer home sales will drive the growth in assessed value, and resulting in a more restrained growth in property tax.

As a result of the dissolution of the RDA, pass-through and residual property tax payments to the City from the Redevelopment Property Tax Trust Fund (RPTTF) are included in the property tax forecast. These payments are difficult to predict based on various factors described below. Pass-through payments are agreements between former redevelopment areas and the local entities to provide payments from the RPTTF deposits to local entities. The residual property tax payment is the City's

proportionate share of funds remaining in the RPTTF after the Recognized Obligation Payment Schedule (ROPS) requirements have been met.

The following table and graph provides details on the components of the FY 2017 Adopted Budget for property tax and the forecasted property tax revenue for FY 2018 through FY 2022.

Table 2.2 - Property Tax Components (\$ in Millions)							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate	5.25%	5.7%	5.0%	4.0%	3.5%	3.0%	3.0%
1% Property Tax	\$ 352.6	\$ 355.3	\$ 372.4	\$ 387.0	\$ 400.4	\$ 412.4	\$ 424.7
MVLF Backfill	\$ 128.4	\$ 129.3	\$ 135.8	\$ 141.2	\$ 146.1	\$ 150.5	\$ 155.0
RPTTF Pass-Through Tax Sharing Payment	\$ 6.2	\$ 5.1	\$ 5.4	\$ 5.6	\$ 5.8	\$ 5.9	\$ 6.1
RPTTF Residual Property Tax Payment	\$ 14.8	\$ 15.4	\$ 18.5	\$ 21.1	\$ 24.0	\$ 25.2	\$ 26.1
Total Property Tax Projection	\$ 502.0	\$ 505.0	\$ 532.0	\$ 554.9	\$ 576.3	\$ 594.0	\$ 612.0

Figure 2.4 - Property Tax Revenue Projections: Fiscal Years 2018 - 2022
Projections including Redevelopment Property Tax Trust Fund (RPTTF)



SCENARIO ANALYSIS

The factors described above combine to make up the projection; however, should one or several of these factors not perform as projected, property tax revenues will vary from the current projection. To account for variances in these factors, “High” and “Low” projections were also prepared utilizing analysis of historical property tax receipts.

The current scenario is based on the economic assumption that the growth in the CCPI will be 1.93 percent in the remaining fiscal years. Moreover, the “Low” scenario assumes that mortgage interest rates will increase rapidly in the next five years. Increased mortgage rates raise the cost of home ownership, thereby slowing the number of home sales and median home price growth. In addition, the “Low” scenario assumes that due to the higher than anticipated positive assessed valuation growth in FY 2014 through FY 2017, increases in the median home price, and home sales count, not as many homes will see as large of a reassessment in FY 2018 as in previous years. This will lead to lower annual assessed valuation growth rates for FY 2018 through FY 2022 of 2.7 percent across all years.

A “High” scenario is projected to exist should homes sales and valuations continue at the current levels for the next two years, with slightly restrained growth for FY 2020 through FY 2022. In this scenario, interest rates would rise slowly over the next several years, continuing high demand for housing and tightening inventory, further fueled by continued growth in higher income labor markets. These conditions would likely yield a “High” property tax scenario environment. The projections for a “High” scenario maintain growth levels of 5.0 percent through FY 2019, with slightly lower growth rates for FY 2020 to 2022.

Figure 2.5 reflects the current scenario as well as the “High” and “Low” scenario. In addition, Table 2.3 details the assumed growth rates for each scenario for Fiscal Years 2017 through 2022.

**Figure 2.5 - Property Tax Revenue Five-Year Forecast:
Fiscal Years 2018 - 2022**

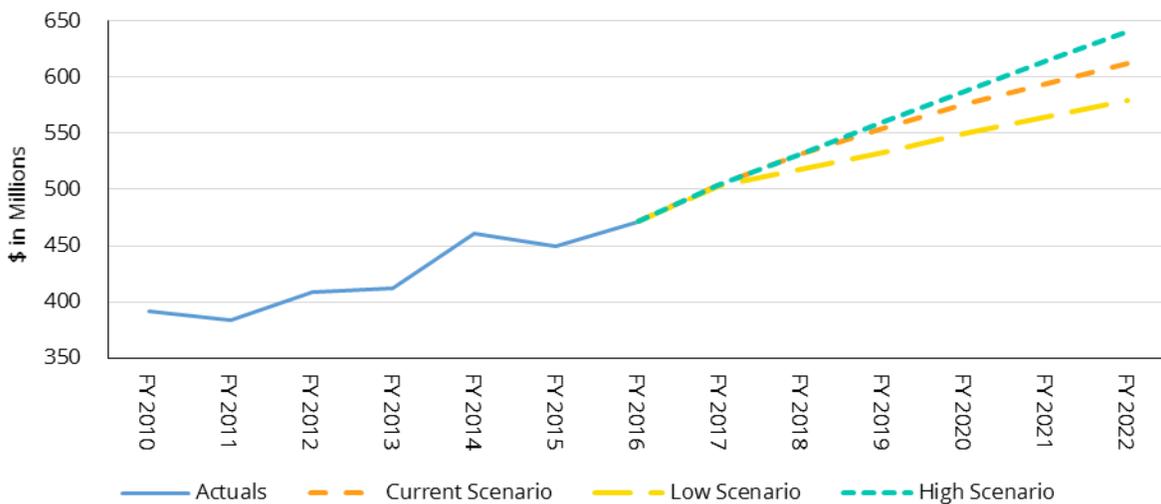


Table 2.3 - Property Tax Five-Year Forecast: Growth Rate Scenarios						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Current Growth Rate	5.70%	5.00%	4.00%	3.50%	3.00%	3.00%
High Growth Rate	5.70%	5.00%	5.00%	4.50%	4.50%	4.25%
Low Growth Rate	5.25%	2.65%	2.65%	2.65%	2.65%	2.65%

Another factor that may influence the property tax forecast relates to the California Department of Finance’s (DOF) review and denial or approval of enforceable obligations on the ROPS. If enforceable obligations are denied, the ROPS payment will decrease, leading to an increase in the RPTTF residual balance available for distribution to local entities. A decrease in enforceable obligations due to a denial will increase the City’s RPTTF residual payment throughout all fiscal years of the Outlook. A significant variable in the ROPS enforceable obligations is the dollar amount and terms of the repayment of various outstanding loan agreements.

Lastly, there is also an outstanding legal challenge between the County of San Diego and various local entities within the County that may influence the property tax forecast for the City. The dispute involves how the RPTTF residual payments are calculated and distributed every six months. The trial

court’s decision in favor of the City and other local entities is currently on appeal, and an appellate decision is expected sometime in 2017 or 2018. If the trial court’s decision is upheld, the City would be compensated for any past underpayment of RPTTF residual amounts and would receive an increase in RPTTF residual payments going forward throughout the Outlook period. The parties have not undertaken the complex task of calculating the amount of alleged underpayments of RPTTF residual amounts to date, but the underpayments to the City are believed to be significant (potentially in the tens of millions of dollars to date).

SALES TAX

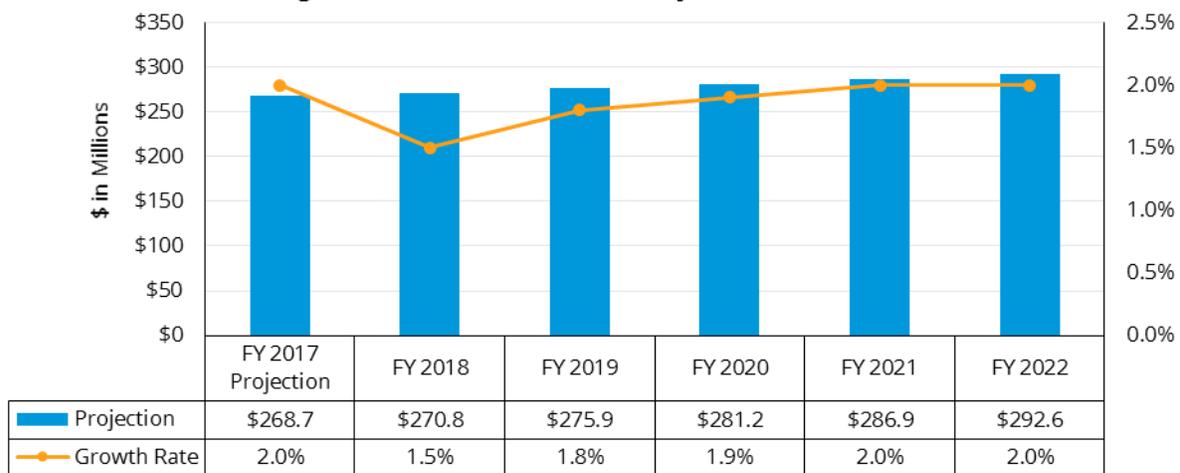
The City’s second largest revenue source is sales tax and represents 20.5 percent of the General Fund FY 2017 Adopted Budget. Sales tax is collected at the point of sale and remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. The total citywide sales tax rate in San Diego is 8.0 percent, of which the City receives 1.0 percent.

FORECAST

The following table displays the budget and year-end projection for FY 2017 and the forecast for FY 2018 through FY 2022 for revenue from sales tax. The FY 2017 projection for sales tax of \$268.7 million is a \$4.1 million decrease from the FY 2017 Adopted Budget and serves as the base for the Outlook projections. In conjunction with the Fiscal Year 2017 First Quarter Budget Monitoring Report, the FY 2017 Adopted Budget growth rate of 3.5 percent has been revised downward based on current data to 2.0 percent.

Table 2.4 - Sales Tax Five-Year Forecast (\$ in Millions)							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate	3.5%	2.0%	1.5%	1.8%	1.9%	2.0%	2.0%
Projection	\$ 272.8	\$ 268.7	\$ 270.8	\$ 275.9	\$ 281.2	\$ 286.9	\$ 292.6

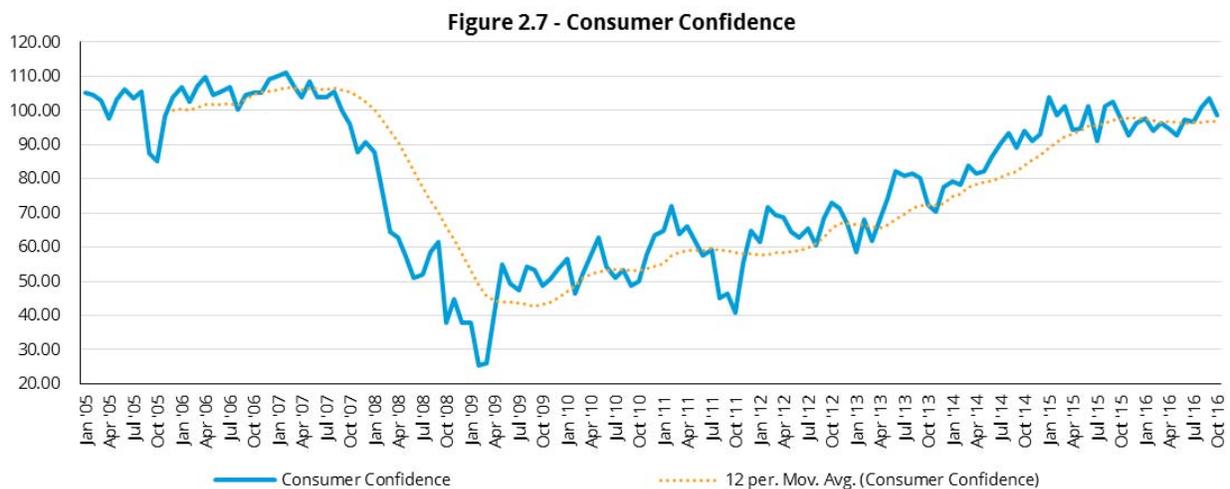
Figure 2.6 - Sales Tax Revenue Projection: Fiscal Years 2018 - 2022



ECONOMIC TRENDS

The major local economic drivers of the City’s sales tax include the unemployment rate, consumer confidence, and consumer spending. The sales tax projection for FY 2018 assumes that the unemployment rate will continue to remain within its historical average for the region experienced prior to the Great Recession (between 4.0 - 5.0 percent). As of August 2016, the City of San Diego unemployment rate was 4.8 percent, compared to a rate of 4.9 percent in August 2015, as reported by the California Employment Development Department. Consumer confidence, a measurement of the consumer’s willingness to spend, had experienced significant growth from 2009 to 2015, where it peaked in January 2015 at 103.8, and has been trending down to a level of 98.6 as of October 2016.

Sales tax revenue is primarily driven by consumer spending. Given decreasing consumer confidence, a slowdown in consumer spending is expected, and therefore a reduction in the growth in sales tax revenues to the City. Furthermore, as consumers shift from in-store to online sales, the City receives a smaller portion of those sales tax revenues. Sales tax revenues from online sales are distributed to the City through the county pool at a current rate of 0.48 percent compared to 1.0 percent for point of sales transactions within the City.



Since 2014, oil prices have been low, and have reduced sales tax revenue from fuel and gasoline sales. Recently oil prices have begun to rise. While fuel prices are anticipated to remain relatively low in the near future, over the next five years growth is anticipated in this sector.

The forecast is supported by the recent unemployment and consumer confidence indicators. Consumer confidence has leveled off with a slight downward trend and unemployment has stabilized near its historical lows, has recently trended up. Lastly, sales tax revenues collected in the first quarter of FY 2017 were lower than expected. In the long term it is anticipated that there will be increases in the growth rate for sales tax revenue towards the CCPI growth rates as these economic indicators stabilize along with an anticipated rise in oil prices.

SCENARIO ANALYSIS

The number of factors described above combine to make up the sales tax projection; however, should one or several of these factors not perform as projected, sales tax revenues will vary from the current

projection. To account for variances in these factors, a “High” and “Low” projection were prepared for the Outlook period.

The “Low” scenario reflects higher unemployment and lower consumer confidence in the local and State economies. This scenario also reflects continued transition to online sales reducing point of sales transactions for brick and mortar stores within the City limits. Additionally, this projection assumes continuation of low oil prices further reducing sales tax revenue. Lastly, the “Low” scenario assumes a rise in the federal lending rates, which would increase the cost to purchase vehicles. Correspondingly this scenario anticipates a reduction in City receipts from the auto sales industry. The “Low” projection forecasts growth in sales tax from 0.0 percent to 1.0 percent from FY 2018 to FY 2022.

The “High” Scenario includes increases in consumer confidence, low unemployment, and higher acceleration in fuel price growth from the lows experienced in the past year, therefore improving sales tax growth rates from 2.0 percent to 3.0 percent over the Outlook period.

Figure 2.8 and Table 2.5 depict historical data as well as the Current, “High”, and “Low” forecast scenarios for sales tax projections for FY 2018 through 2022.

Figure 2.8 - Sales Tax Projections: Fiscal Years 2018 - 2022

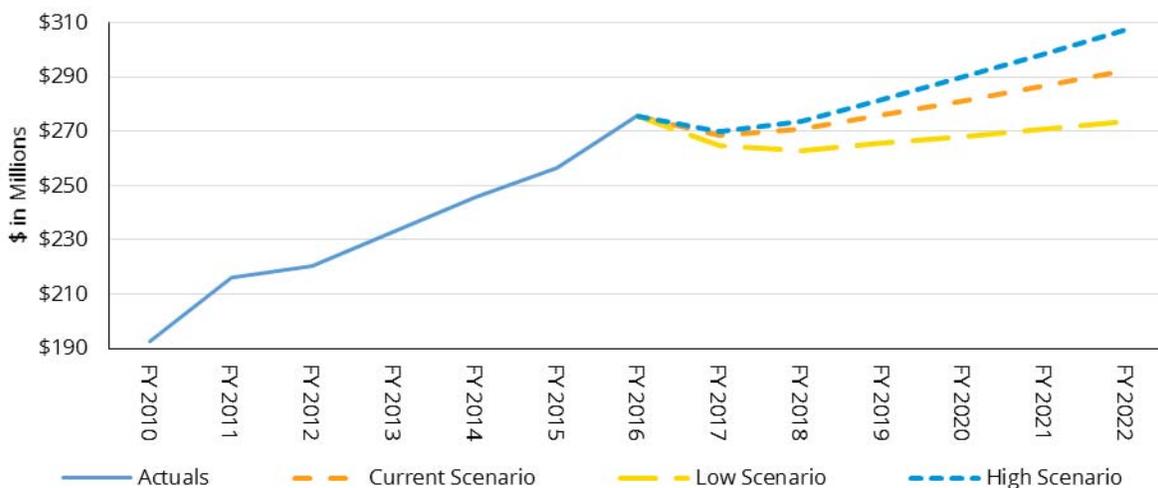


Table 2.5 - Sales Tax Five-Year Forecast: Growth Rate Scenarios						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Current Growth Rates	2.0%	1.5%	1.8%	1.9%	2.0%	2.0%
High Growth Rates	2.5%	2.0%	2.8%	2.9%	3.0%	3.0%
Low Growth Rates	0.5%	0.0%	0.8%	0.9%	1.0%	1.0%

TRANSIENT OCCUPANCY TAX (TOT)

The Transient Occupancy Tax makes up 8.5 percent of the City’s General Fund FY 2017 Adopted Budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient’s stay of less than one month. The use of TOT is guided by the City’s Municipal Code which stipulates that of the 10.5 cents

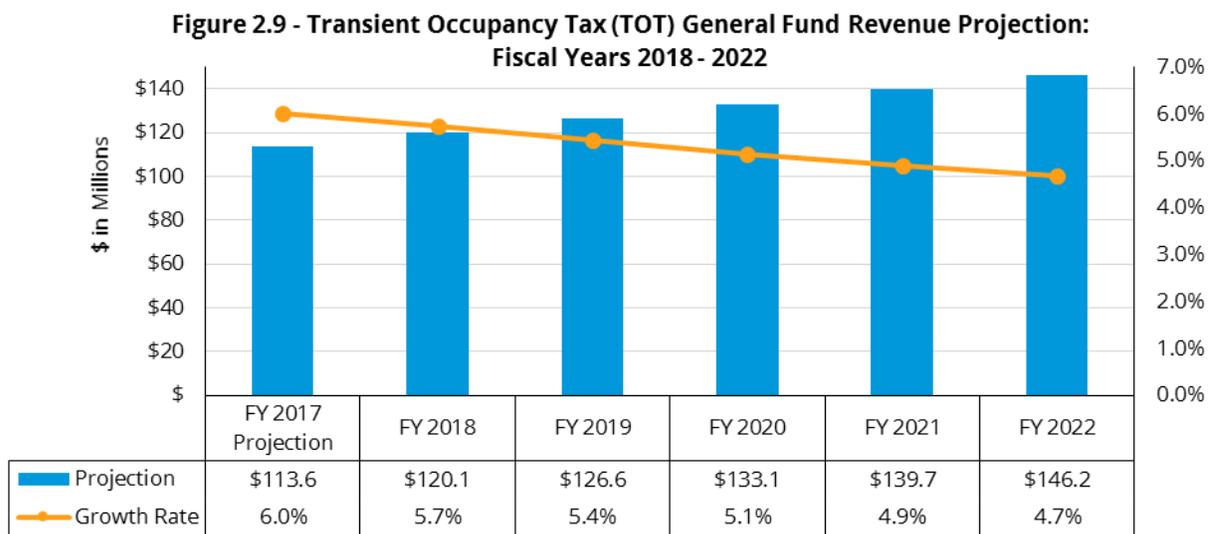
of collected TOT, 5.5 cents is to be applied toward general governmental purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council.

FORECAST

The following table displays the budget and year-end projection for FY 2017 and the forecast for FY 2018 through FY 2022 for revenue from TOT. The FY 2017 projection for total Citywide TOT receipts is \$216.8 million. The General Fund’s 5.5 cent portion of total TOT projected receipts is \$113.6 million and serves as the base for the Outlook projections. For the FY 17 First Quarter Budget Monitoring Report, there is no change in the assumed growth rate.

Table 2.6 - Transient Occupancy Tax (TOT) Five-Year Forecast							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate	6.0%	6.0%	5.7%	5.4%	5.1%	4.9%	4.7%
Projection	\$ 113.2	\$ 113.6	\$ 120.1	\$ 126.6	\$ 133.1	\$ 139.7	\$ 146.2

The five-year forecast for TOT was calculated using historical actuals and relevant economic indicators. The resulting graph below reflects the growth rates generated by the analysis which were then applied to actual TOT receipts from FY 2016.



As depicted in the graph above, TOT revenue is projected to have continued but softening growth for the five-year period. The growth rates for TOT are projected to soften from 5.7 percent in FY 2018 to 4.7 percent in FY 2022.

ECONOMIC TRENDS

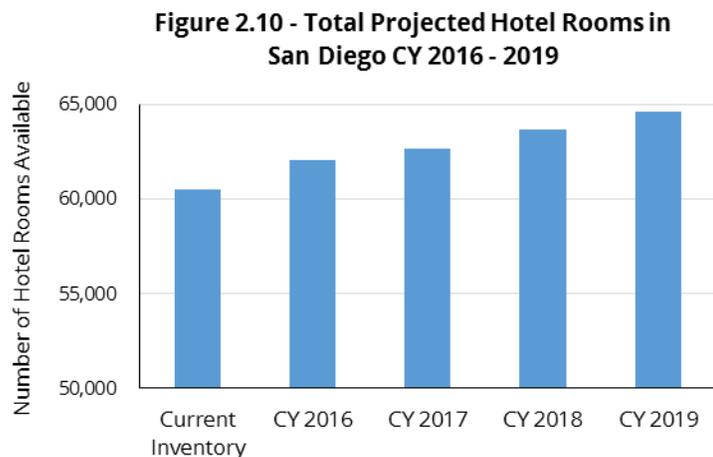
Room rates, average occupancy rates, and overnight visitor growth are the primary economic indicators that provide insight as to how TOT revenue will perform in the coming fiscal years. The amount of TOT receipts the City expects corresponds to room rates. The expected growth rate in TOT

correlates to room demand. According to the San Diego County Travel Forecast prepared for the San Diego Tourism Authority by Tourism Economics overnight visits, room supply, and room demand are projected to grow in calendar year 2017 before experiencing a long term easing of growth. This is depicted in the chart below.

Table 2.7 - San Diego Tourism Summary Outlook (Annual % Growth)					
	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020
Visits	1.4%	1.8%	1.7%	1.4%	1.5%
Overnight	1.4%	1.9%	2.1%	1.5%	1.6%
Hotel Sector					
Room Supply	1.8%	1.6%	1.1%	1.5%	1.1%
Room Demand	1.7%	3.0%	1.8%	1.1%	1.3%
Occupancy	76.3%	77.3%	77.9%	77.6%	77.8%
Avg. Daily Room Rate	\$ 154.77	\$ 159.16	\$ 165.44	\$ 171.05	\$ 177.65

Source: San Diego Tourism Authority and Tourism Economics

New hotel projects within the City will add to the supply of hotel room inventory and increase the City’s TOT revenue. The supply of rooms, as shown in Figure 2.10, is expected to show overall growth through calendar year 2019. Data beyond 2019 is not currently available.



Source: San Diego Tourism Authority and Tourism Economics

The City is projected to see continued growth in TOT revenue as a result of the long-term projected increases in the supply of rooms and room rates, balanced by the softening of growth in annual overnight visitors and room demand.

SCENARIO ANALYSIS

Any changes to major economic drivers or indicators could have a corresponding change in TOT revenues. To account for variances in these factors, a “High” and “Low” projection were prepared for the Outlook period.

The “Low” forecast looked at several fiscal years where TOT revenues experienced low or negative growth and generated a forecast based on those actuals. The “Low” forecast scenario has annual growth in TOT revenues increasing to 5.3 percent in FY 2018 and softening to 4.4 percent in FY 2022.

The “High” forecast looked at several fiscal years of high sustained growth in TOT revenues and generated a projection based on those actuals. As seen in Figure 2.11, the “High” forecast scenario

has the annual growth in TOT revenues increasing 7.3 percent in FY 2018 and softening to 5.7 percent in FY 2022.

It should be noted that all three forecasts have positive growth in the five-year period and do not project any potential impact from a possible economic recession or any other unforeseen events that may negatively impact the tourism industry.

Figure 2.11 - Transient Occupancy Tax (TOT) Projections: Fiscal Years 2018 - 2022

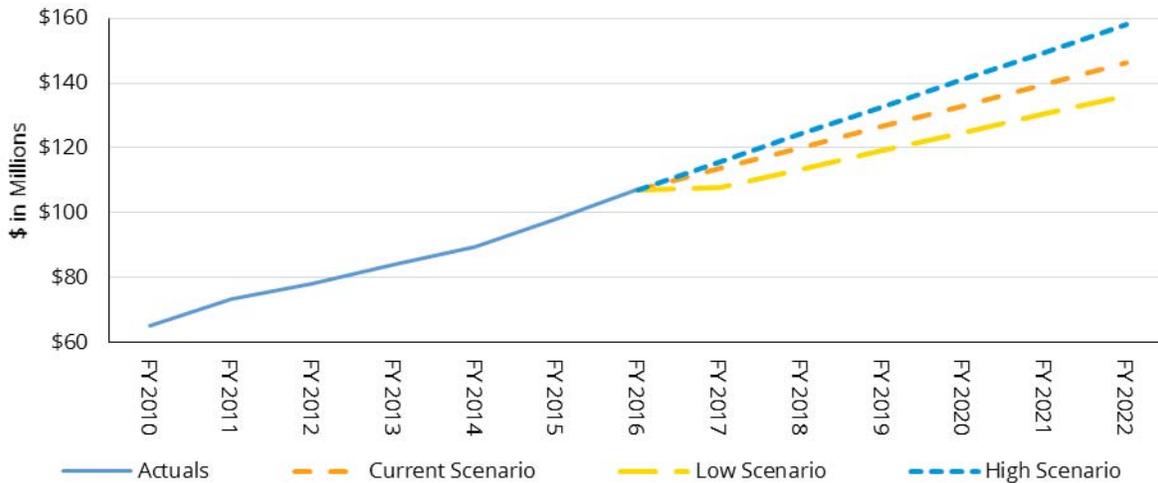


Table 2.8 - Transient Occupancy Tax (TOT) Five-Year Forecast: Growth Rate Scenarios						
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Current Growth Rates	6.0%	5.7%	5.4%	5.1%	4.9%	4.7%
High Growth Rates	7.9%	7.3%	6.8%	6.4%	6.0%	5.7%
Low Growth Rates	0.5%	5.3%	5.0%	4.8%	4.6%	4.4%

FRANCHISE FEES

Revenue from Franchise Fees makes up 6.2 percent of the City’s General Fund FY 2017 Adopted Budget and results from agreements with private utility companies in exchange for use of the City’s rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with utility companies is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

FORECAST

The following table displays the budget and year-end projection for FY 2017 and the forecast for FY 2018 through FY 2022 for revenue from franchise fees. The FY 2017 projection for franchise fees of \$82.2 million is a \$0.4 million decrease from the FY 2017 Adopted Budget and serves as the base for

the Outlook projections. For the FY 17 First Quarter Budget Monitoring Report, there is no change in the assumed growth rate.

Table 2.9 - Franchise Fees Five-Year Forecast (\$ in Millions)							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
SDG&E Growth Rate	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Cable Growth Rate	0.0%	0.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Projection	\$ 82.6	\$ 82.2	\$ 82.8	\$ 83.6	\$ 84.4	\$ 85.8	\$ 87.3

Franchise fee revenue growth rates were projected utilizing historical year-end actuals. These growth rates were then applied to FY 2017 first quarter projection in order to develop the five-year projections.

ECONOMIC TRENDS

Generating approximately 82.2 percent of Franchise Fees, SDG&E and cable companies are the largest contributors of Franchise Fees. The growth rate for SDG&E is expected to remain flat for the forecast period. Franchise fees from cable companies are expected to grow 1.0 percent annually for the forecast period based on a historical analysis of actual revenues.

Additionally, the Outlook takes into account the redistribution of revenue from the General Fund to the Recycling Fund per the Sycamore Canyon Landfill Franchise Agreement. Franchise fee revenue received at the Sycamore Canyon Landfill is currently distributed 60/40 between the General Fund and Recycling Fund. Over the next three fiscal years, the distribution to the General Fund will reduce by 20 percent annually.

SCENARIO ANALYSIS

Given the significance of franchise fee revenue from SDG&E and cable, changes to any of the economic factors for these revenue sources could alter future projections. In the case of SDG&E, changes in price or consumption of electricity can cause fluctuations in revenue growth. SDG&E is currently implementing a phased-in electric rate restructure to be completed in 2020. The General Fund impact is unknown at this time. For cable revenue, variances in subscription levels and pricing may impact franchise fee growth.

PROPERTY TRANSFER TAX

Property transfer tax is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold, of which the City receives half, or \$0.55 per \$1,000. Property Transfer Tax revenue is remitted to the City on a monthly basis, and represents 0.7 percent of the City’s General Fund FY 2017 Adopted Budget.

FORECAST

The following table displays the budget and year-end projection for FY 2017 and the forecast for FY 2018 through FY 2022 for revenue from property transfer tax. The FY 2017 projection for property transfer tax of \$10.3 million is a \$0.8 million increase from the FY 2017 Adopted Budget and serves as

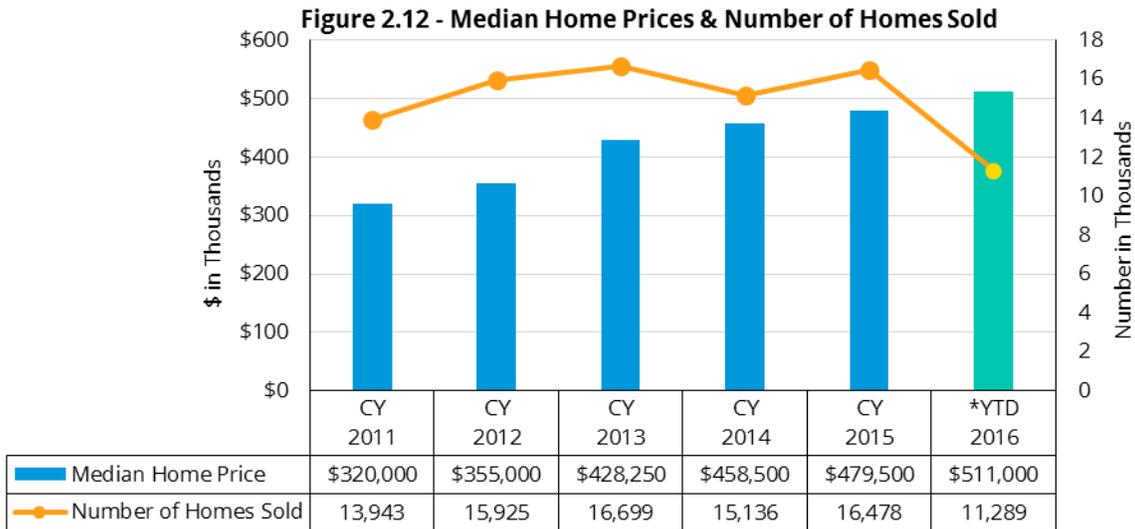
the base for the Outlook projections. There is no change in the assumed growth rate from the FY 17 First Quarter Budget Monitoring Report.

Table 2.10 - Property Transfer Tax Five-Year Forecast (\$ in Millions)							
	FY 2017 Adopted	FY 2017 Projection	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate	3.0%	3.0%	3.0%	2.5%	2.5%	2.5%	2.5%
Projection	\$ 9.6	\$ 10.3	\$ 10.6	\$ 10.9	\$ 11.2	\$ 11.5	\$ 11.8

Property Transfer Tax growth rates were developed using 10 years of historical receipts and growth rates.

ECONOMIC TRENDS

Unlike the 1.0 percent property tax revenue, Property Transfer Tax receipts reflect current economic conditions without lag time. The volume of property sales and home prices determine Property Transfer Tax revenue. While the median home price has continued to grow over past several years, the growth rate in number of home sales has leveled, such that home sales are relatively flat when comparing current year-to-date data with the same time period last year. The graph below illustrates the median home prices and number of homes sold. Property Transfer Tax revenue is anticipated to continue increasing annually, but at a modest rate before leveling off.



* Year to Date Home Sales as of August 2016
Source: DQNews/CoreLogic

LICENSES AND PERMITS

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits. Licenses and Permits represent 1.8 percent of the City’s General Fund FY 2017 Adopted Budget.

The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from licenses and permits.

Table 2.11 - Licenses and Permits Five-Year Forecast						
(\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		2.0%	2.0%	2.0%	2.0%	2.0%
Projection	\$ 23.9	\$ 24.4	\$ 24.8	\$ 25.3	\$ 25.9	\$ 26.4

A consistent growth rate of 2.0 percent is applied from FY 2018 to FY 2022. The Outlook reflects revenue adjustments based on five years of historical data.

FINES, FORFEITURES, AND PENALTIES

The Fines, Forfeitures, and Penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards. This revenue source represents approximately 2.2 percent of the City’s General Fund FY 2017 Adopted Budget.

The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from fines, forfeitures, and penalties.

Table 2.12 - Fines, Forfeitures and Penalties Five-Year Forecast						
(\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth rate		0.5%	0.5%	0.5%	0.5%	0.5%
Projection	\$ 29.8	\$ 29.9	\$ 30.1	\$ 30.2	\$ 30.4	\$ 30.5

Revenue from fines, forfeitures, and penalties is projected to increase at a constant rate of 0.5 percent for FY 2018 through FY 2022 based on historical averages over the last ten years.

REVENUE FROM MONEY AND PROPERTY

The Revenue from the Money and Property category primarily consists of rental revenue generated from City-owned properties including Mission Bay, Pueblo Lands, and the Midway properties. This revenue source represents 4.1 percent of the City’s General Fund FY 2017 Adopted Budget.

The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from the Revenue from Money and Property category.

Figure 2.13 - Revenue from Money and Property Five-Year Forecast						
(\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		3.25%	3.25%	3.25%	3.25%	3.25%
Projection	\$ 55.7	\$ 54.5	\$ 56.2	\$ 58.1	\$ 60.0	\$ 61.9

A growth rate of 3.25 percent is applied from FY 2018 to FY 2022 based on the annual growth rate from historical revenues.

This category also includes interest earnings. Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.50 percent during the entire period even as economic activity has expanded, with the only one increase in seven years occurring in December 2015. It is expected that the Federal Open Market Committee (FOMC) is likely to begin raising interest rates sometime in late 2016 or calendar year 2017. The result will be a gradual rise in interest earnings beginning in FY 2017 or FY 2018. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from the projections in the Outlook.

A reduction in the amount of \$3.0 million was made for one-time funds budgeted in FY 2017 for a new percentage ground lease. Additional adjustments to the Revenue from Money and Property category include revenue from Mission Bay rents and concessions which the Real Estate Assets Department projects to increase during the Outlook period. Per Proposition C (approved by the voters in November 2008) and City Charter Section 55.2, \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 25.0 percent of revenues in excess of the threshold amount or \$2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund. The Outlook does not make any assumption in regard to the outcome of the ballot initiative being considered to increase the allocation to regional parks by 10.0 percent to 35.0 percent.

Furthermore, it should be noted that in December 2016 the Council will be considering an action to annex 121 acres of county property in Southeastern San Diego (primarily comprised of the Greenwood Memorial Park). In consideration of assuming additional storm water maintenance and monitoring costs for the property, the City would receive \$13.6 million. It is expected that if this is approved by the City and Local Agency Formation Committee (LAFCO) the funds would be received in FY 2017. These funds are not included in the forecast for Revenue from Money and Property.

REVENUE FROM FEDERAL AND OTHER AGENCIES

The Revenue from Federal and Other Agencies category includes federal and State grants, and reimbursements to the City from other agencies, including court crime lab revenue, urban search and rescue grants, and service level agreements. This revenue source represents 0.6 percent of the City's General Fund FY 2017 Adopted Budget.

Table 2.14 displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from federal and other agencies.

Table 2.14 - Revenue From Federal and Other Agencies Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 8.1	\$ 8.1	\$ 8.1	\$ 8.1	\$ 8.1	\$ 8.1

No adjustments or growth is projected within the Revenue from Federal and Other Agencies category for the FY 2018 through FY 2022 Outlook period.

CHARGES FOR SERVICES

The revenue forecasted in the Charges for Services category is comprised of cost reimbursements for services rendered to public and other City funds. This category includes the 4.0 cent TOT reimbursements to the General Fund, General Government Services Billings (GGSB), and other user fee revenues. This revenue source represents 10.3 percent of the City’s General Fund FY 2017 Adopted Budget.

The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from charges for services.

Table 2.15 - Charges for Services Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		6.5%	2.3%	2.1%	0.6%	0.4%
Projection	\$ 136.5	\$ 138.5	\$ 148.4	\$ 156.3	\$ 169.6	\$ 178.5

The projected growth for Charges for Services is attributable to the projected TOT revenue, net of Special Promotional Program expenditures for the safety and maintenance of visitor related facilities. A one-time adjustment was also made for Infrastructure Asset Management (IAM) projects and other miscellaneous one-time revenues, reducing the Charges for Services by \$2.2 million.

OTHER REVENUE

The Other Revenue category includes library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. This revenue source represents 0.3 percent of the City’s General Fund FY 2017 Adopted Budget.

The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from other sources.

Table 2.16 - Other Revenue Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 4.3	\$ 4.3	\$ 2.3	\$ 2.3	\$ 2.3	\$ 2.3

The growth rate for Other Revenue is projected to remain flat for all five fiscal years. However, beginning in FY 2019, Other Revenue will decrease by \$2.0 million due to end of the \$10.0 million donation from the Friends of the Library that was utilized in increments of \$2 million annually for the first five years of operations of the New Central Library.

TRANSFERS IN

The Transfers In category represents transfers to the General Fund from non-general funds and other agencies. The major components in this category are transfers from the Safety Sales Tax, EMS, Storm Drain, Gas Tax and TransNet Funds, the one-cent TOT revenue transfer from the Transient Occupancy Tax Fund, and the backfill of the tobacco securitized revenue. This revenue source represents 6.9 percent of the City’s General Fund FY 2017 Adopted Budget.

Table 2.17 displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for revenue from transfers in.

Table 2.17 - Transfers In Five-Year Forecast (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 91.4	\$ 89.0	\$ 95.1	\$ 101.7	\$ 108.8	\$ 116.3

No growth rate is applied to the Transfers In category for the Outlook period; however, the FY 2018 projection includes the removal of \$8.0 million in one-time revenues that were included in the FY 2017 Adopted Budget. The one-time revenues being removed from the projection include a transfer of fund balance from the Storm Drain Fund and the Tobacco Settlement Revenue Fund.

In addition to the removal of one-time revenues, the FY 2017 projection reflects adjustments due to the transfers in from the Automated Container Fund and from the Bayside Fire Station Capital Improvement Project. The Automated Container Fund will reimburse the General Fund \$0.6 million provided by the General Fund in FY 2008 and FY 2009. In FY 2017, \$5.0 million will be transferred into General Fund from the Bayside Fire Station Capital Improvement Project. General Fund money was budgeted in FY 2016 as a funding source for the Bayside Fire Station but as a result of cash management initiatives, this source has been replaced with other eligible cash identified during the 2016 RDA bond refunding due diligence review.

The transfers in from the TransNet, Gas Tax, and Safety Sales Tax Funds are also adjusted based on the projection for each respective revenue. TransNet revenues are based on a forecast prepared by SANDAG. Gas Tax growth rates were based on the Sales Tax growth rates. Safety Sales Tax reimbursements to the Police and Fire-Rescue Departments are projected to increase consistent with sales tax revenue, as this revenue is a component of the Citywide sales tax rate. Transfers in was also adjusted for revenue to be received from non-general fund department’s proportionate share of office space rent for a new lease-to-own agreement at 101 Ash Street.

Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Annually, a certain amount of safety sales tax revenue is allocated to the Fire and Lifeguard Facilities Fund for the payment of debt obligations associated with Fire and Lifeguard

facility improvements. The remaining revenue is distributed to the General Fund equally between the Police and Fire-Rescue Departments' budgets to support public safety needs.

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BASELINE EXPENDITURES

General Fund expenditures are comprised of both personnel and non-personnel expenditures including debt service and other non-discretionary payments.

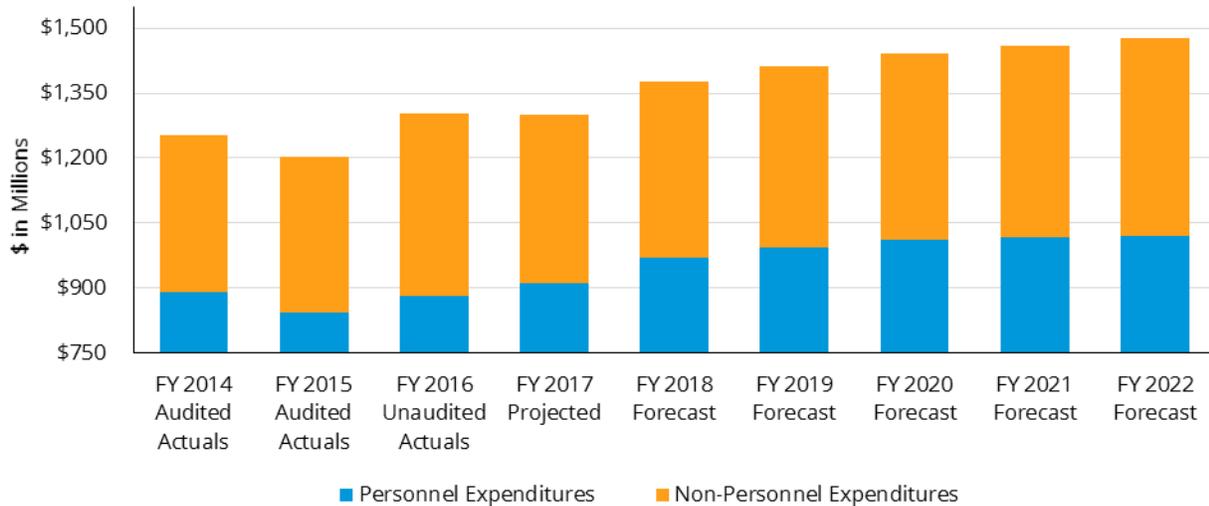
Personnel expenses represent 68.1 percent of the City’s General Fund FY 2017 Adopted Budget. This section discusses the following key components of personnel expenses: Salaries and Wages, the cost of multi-year recognized employee organization agreements; the City’s pension payment or Actuarially Determined Contribution (ADC); flexible benefits, retiree health or Other Post-Employment Benefits (OPEB); workers’ compensation; Supplemental Pension Savings Plan (SPSP); and other fringe benefits.

Baseline personnel expenses are projected to increase during the Outlook period, primarily as a result of the inclusion of pensionable and non-pensionable compensation increases resulting from negotiated agreements between the City and its recognized labor organizations. Additionally, the City’s pension payment will significantly increase in the first year of the forecast due to updated actuarial assumptions that are expected to be included in the June 30, 2016 annual actuarial valuation report currently being prepared for SDCERS.

Projections for ongoing non-personnel expenses are also included in the baseline projections and are based on anticipated events and historical trend analysis. Beyond inflationary increases in supplies, contracts, energy and utilities, the most significant non-personnel expense is for reserve contributions consistent with in the City’s Reserve Policy.

Figure 2.13 depicts the growth in Baseline Personnel and Non-Personnel Expenditures.

Figure 2.13 - Baseline Expenditures



SALARIES AND WAGES

The Salaries and Wages category is the largest General Fund expenditure category and is comprised of regular salaries and wages, special pays, overtime, step increases, and vacation pay in lieu. The FY 2017 Adopted Budget for General Fund salaries and wages was \$534.5 million and included 7,530.69 full-time equivalents (FTEs). The following table displays the FY 2017 Adopted Budget and the forecast for FY 2018 through FY 2022 for salaries and wages.

Table 2.18 - Salaries and Wages (\$ in Millions)						
	FY 2017 Adopted ¹	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projection	\$ 534.5	\$ 537.3	\$ 537.5	\$ 538.5	\$ 539.0	\$ 538.1

¹ FY2017 Adopted excludes expenses related to agreements with the City's recognized employee organizations which are reflected in the Recognized Employee Organization Agreements section.

Adjustments within the Salaries and Wages category incorporate only those expenditures associated with staff included in the FY 2017 Adopted Budget. Position additions identified for FY 2018-2022 to support critical strategic expenditures are discussed later in this report.

Step increases included in the Outlook are equal to the average of the amount budgeted for step increases over the past three fiscal years. The amount projected for step increases is anticipated to remain constant, at \$2.1 million annually, throughout the Outlook period.

The Salaries and Wages category also includes an adjustment for annual leave payouts for Deferred Retirement Option Plan (DROP) members, which are projected based on DROP participants' exit dates and projected annual leave balances. While a portion of future leave liability expense will be absorbed in departmental budgets, there are a large number of employees with high leave balances expected to retire over the next several years. The number of DROP participants anticipated to retire and the resulting projected terminal leave payout amounts for FY 2018 through FY 2022 are displayed in the table below.

One-time Salaries and Wages expenditures budgeted in FY 2017 totaling \$0.3 million have been removed.

Table 2.19 - Annual Leave (DROP) (\$ in Millions)					
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projected Number of Retirees	115	131	167	181	149
Projection	\$ 3.7	\$ 3.9	\$ 4.9	\$ 5.3	\$ 4.5

An estimate for the number of DROP participants anticipated to retire in FY 2022 is not yet available as DROP is a five-year program. Therefore, the FY 2022 projected number of retirees and the Terminal Leave (DROP) projection are based on the averages of the FY 2018 through FY 2021.

RECOGNIZED EMPLOYEE ORGANIZATION AGREEMENTS

In FY 2015 and FY 2016, the City and its Recognized Employee Organizations entered into separate Memoranda of Understanding as summarized below. These multi-year agreements expire in FY 2020, with the exception of the agreement with the Deputy City Attorneys Association of San Diego (DCAA), which expires in FY 2019.

Table 2.20 - Multi-Year Employee Organization Agreements						
	San Diego Municipal Employees Association (MEA)	San Diego Police Officers Association (POA)	San Diego City Firefighters, I.A.F.F. Local 145 (Local 145)	American Federation of State, County and Municipal Employees, AFL-CIO (Local 127)	Deputy City Attorneys Association of San Diego (DCAA)	California Teamsters Local 911 (Local 911)
Agreement Date	July 1, 2016	July 1, 2015	July 1, 2016	July 1, 2016	July 1, 2016	July 1, 2016
Agreement Period	FY 2017 - FY 2020	FY 2016 - FY 2020	FY 2017 - FY 2020	FY 2017 - FY 2020	FY 2017 - FY 2019	FY 2017 - FY 2020
Resolution	R-310513	R-309578	R-310508	R-310513	R-310511	R-310512

The specific terms of these agreements vary by Recognized Employee Organization and include increases to salary and flexible benefits as summarized below:

- Non pensionable pay increases in FY 2018 totaling \$14.4 million
- Pensionable compensation increases in FY 2019 and 2020 \$16.6 million and \$30.3 million, respectively
- New parental leave program
- Tuition reimbursement increase
- Parking reimbursement increase
- Special salary adjustments for specific positions to address recruitment and retention

The table below summarizes the total increase in costs associated with the Recognized Employee Organization agreements.

Table 2.21 - Five-Year Employee Recognized Organization Agreements & Unclassified Employee Contracts (\$ in Millions)						
	FY 2017 Adopted Budget FTE	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
DCCA	150.40	\$ 0.2	\$ 1.2	\$ 1.2	\$ 1.2	\$ 1.2
Local 127	1,020.77	1.5	2.9	4.3	4.3	4.3
Local 145	917.00	2.5	5.7	8.9	8.9	8.9
Teamsters 911	168.39	0.2	0.8	1.1	1.1	1.1
POA	2,032.35	6.7	9.6	12.1	12.1	12.1
MEA	2,685.48	4.0	9.0	13.2	13.2	13.2
Unrepresented	556.30	0.8	2.5	4.2	4.2	4.2
Total	7,530.69	\$ 15.9	\$ 31.8	\$ 45.0	\$ 45.0	\$ 45.0

Renegotiations for successor memoranda of understanding with the City's Recognized Employee Organizations may impact the City's expenditure projections following FY 2020.

RETIREMENT ACTUARIALLY DETERMINED CONTRIBUTION (ADC)

The pension payment or Actuarially Determined Contribution (ADC) paid by the City in FY 2017 was based on the San Diego City Employees Retirement System (SDCERS) Actuarial Valuation Report prepared by the system actuary, Cheiron, as of June 30, 2015.

The City's FY 2017 ADC payment was \$261.1 million, with \$191.2 million allocated to the General Fund. Based on revised estimates following an experience study of the assumptions used in the valuations for SDCERS, the ADC for FY 2018 is projected to be \$311.3 million, an increase of \$50.2 million or 19.2 percent. The General Fund allocation is expected to be \$227.9 million or 73.2 percent of the City's total ADC, representing an increase of \$36.7 million to the General Fund. The final amount of the City's FY 2018 ADC payment will not be known until the June 30, 2016 actuarial valuation report is released, which is expected to be presented to the SDCERS Board of Administration in January 2017.

The 2016 Actuarial Report will also project future pension payments based on certain actuarial assumptions, including investment earnings of 7.0 percent. The Outlook includes preliminary estimates for the ADC through the Outlook period that were presented to the SDCERS Board in September 2016 when the 2010-2015 Experience Study was approved. These ADC estimates are subject to change in the final June 30, 2016 Actuarial Report expected to be adopted by the SDCERS Board in early 2017.

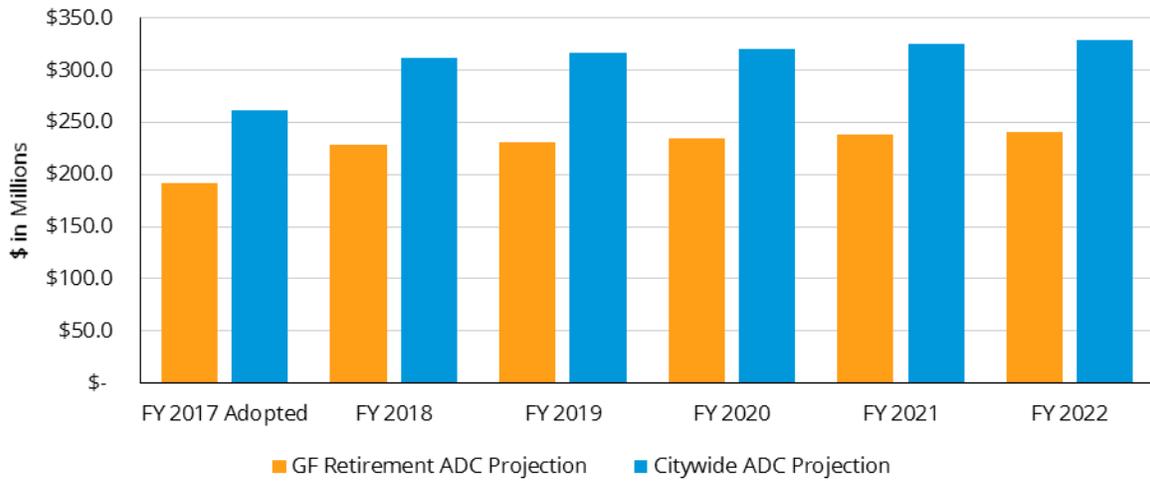
The FY 2018 Adopted Budget will include the full ADC amount determined by the actuary in the 2016 valuation report.

The following table displays both the Citywide ADC and the General Fund's proportionate share for FY 2018 through FY 2022. Table 2.22 incorporates preliminary projections of the ADC from the SDCERS actuary.

Table 2.22 - ADC Pension Payment							
(\$ in Millions)							
	FY 2017 Adopted	FY 17 GF %	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
GF ADC Estimate	\$ 191.2	73.2%	\$ 227.9	\$ 231.4	\$ 234.5	\$ 237.6	\$ 240.6
Citywide ADC Estimate	\$ 261.1		\$ 311.3	\$ 316.0	\$ 320.3	\$ 324.5	\$ 328.6

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Figure 2.14 - Retirement ADC



ADC ASSUMPTIONS

On September 9, 2016, the SDCERS Board of Administration (Board) approved a 2010-2015 Study of Plan Experience prepared by Cheiron (Study). The Study involved historical analysis of pension plan assumptions, including economic assumptions, such as the rate of investment return and salary inflation, as well as demographic assumptions, including retirement and mortality rates. The SDCERS actuary made several recommendations to the Board to adopt new actuarial assumptions based on the Study. The most significant recommendation was to adopt updated public sector mortality tables and a new method to project mortality which increased the plan’s FY 2018 unfunded liability by \$480 million (from \$1.99 billion to \$2.47 billion).

Economic assumptions recommended in the Study include maintaining the discount rate of 7.0 percent approved by the Board in 2015, an inflation rate of 3.05 percent, wage inflation of 0.0 percent for FY 2015 through FY 2018, cost-of-living increases capped at 2.0 percent. Changes to actuarial demographic assumptions recommended in the Study were related to fewer retirements, terminations, and disabilities based on the observed experience of plan participants.

The Study provided several options to the SDCERS Board to incorporate the new mortality assumptions. The SDCERS Board approved all actuarial assumption changes in the Study, including the new mortality tables and mortality projection method, but did not approve a “phased-in” approach to smooth the related increases to the ADC. Therefore, the estimated increased ADC costs presented by the SDCERS actuary are included in the Outlook period of FY 2018-2022 as material to the Outlook expenditure projections. These estimated increased pension payments are subject to change based on the June 30, 2016 Actuarial Valuation.

Risks associated with the projection of ADC payments include primarily the uncertainty of investment earnings to meet the 7.0 percent current discount rate assumption and future reductions to the discount rate, followed by wage increases above price inflation, and further reductions in the rates for mortality, termination, and disability.

EMPLOYEE FLEXIBLE BENEFITS

Flexible benefits is an Internal Revenue Service (IRS) qualified benefits program offered to all eligible employees. The program allows employees in one-half, three-quarter, or full-time status to choose benefit plans tailored to the employee’s individual needs. The City provides each eligible employee an individual credit amount on a biweekly basis for use in the Flexible Benefits Plan Program. The credit each employee receives varies by employee association, standard working hours, years of service and other factors.

Flexible benefits include optional and required benefits, such as medical, dental, vision, and basic life insurance plans. For the FY 2017 Adopted Budget, \$79.9 million was budgeted in flexible benefits. The following table displays the projection for flexible benefits for FY 2018 through FY 2022.

Table 2.23 - Flexible Benefits (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projection	\$ 79.9	\$ 79.9	\$ 79.9	\$ 79.9	\$ 79.9	\$ 79.9

¹ FY2017 Adopted excludes expenses related to the City’s MOU with POA which are reflected in the Multi-year Employee Organization Agreements section

Flexible benefit costs are fixed by position, and total flexible benefit costs vary as the number of positions change. As a result, the Flexible Benefits projection is held constant throughout the Outlook period since all position additions are reflected within the Critical Strategic Expenditures section of the Outlook. Increases in Flexible Benefit costs related to the Recognized Employee Organizations agreements are discussed in that section of the Outlook.

Additionally, the City is engaging with the Recognized Employee Organizations on compliance with Affordable Care Act (ACA) provisions.

OTHER POST-EMPLOYMENT BENEFITS (OPEB)

Other Post-Employment Benefits (OPEB) represent the cost of retiree healthcare. The Retiree Health or Other Post-Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2015 was approximately \$537.3 million and the annual required contribution was determined to be \$47.3 million.

In FY 2012, the City entered into a 15-year memorandum of understanding with each of the Recognized Employee Organizations regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City’s OPEB contribution at \$57.8 million for FY 2013 through FY 2015, with annual increases of up to 2.5 percent based on actuarial valuations prepared by Buck Consultants, which may be renegotiated after FY 2015. The following table displays both the Citywide OPEB projection and the General Fund’s proportionate share for FY 2018 through FY 2022.

Table 2.24 - Other Post Employment Benefits (OPEB) (\$ in Millions)							
	FY 2017 Adopted	FY17 GF %	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		65.8%	2.5%	2.5%	2.5%	2.5%	2.5%
GF OPEB Projection	\$ 39.9		\$ 40.9	\$ 41.9	\$ 43.0	\$ 44.1	\$ 45.2
Citywide OPEB Projection	\$ 60.7		\$ 62.2	\$ 63.8	\$ 65.4	\$ 67.0	\$ 68.7

The FY 2017 Adopted Budget included \$39.9 million for the General Fund portion of OPEB. The General Fund portion is determined by the percentage of FTE positions budgeted within the General Fund versus non-general funds. The General Fund's proportionate share of the OPEB payment is projected to increase by 2.5 percent annually for FY 2018 through FY 2022.

WORKERS' COMPENSATION

State Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with monetary compensation. These laws are intended to reduce litigation and to provide benefits for workers (and dependents) who suffer work-related injuries or illnesses. State Workers' Compensation statutes establish the framework of laws for the City of San Diego.

The City's Workers' Compensation expenses are comprised of two components. Operating expenses are the first component, which covers the cost of current medical expenses and claims, while the second component covers contributions to the Workers' Compensation Reserve. The following table displays the General Fund's projected share of Workers' Compensation expenses for FY 2018 through FY 2022.

Figure 2.25 - Workers' Compensation (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Operating	\$ 22.6	\$ 23.4	\$ 24.2	\$ 25.0	\$ 25.8	\$ 26.7
Reserves	\$ 2.1	\$ 2.9	\$ 2.9	\$ 1.8	\$ 1.8	\$ 1.9
Total	\$ 24.7	\$ 26.3	\$ 27.1	\$ 26.8	\$ 27.6	\$ 28.5

The projections for operating expenses are based on actual prior year experience and forecasted to increase by 3.3 percent annually. Additional information on the Workers' Compensation Reserve can be found in the Reserve Contributions section of this report.

SUPPLEMENTAL PENSION SAVINGS PLAN (SPSP)

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income with contributions matched by the City. Employee eligibility for SPSP is determined by hire date and labor organization. Employees hired between July 1, 2009 and July 20, 2012 are not eligible for entry into SPSP but rather were placed in 401(a) and retiree medical trust plans. Employees hired after the July 20, 2012 effective date of Proposition B, other than sworn police officers, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory

employee and matching employer contribution is 11.0 percent of compensation. The following table displays the projection for SPSP for FY 2018 through FY 2022.

Table 2.26 - Supplemental Pension Savings Plan (SPSP)						
(\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projection	\$ 16.5	\$ 16.7	\$ 17.2	\$ 17.7	\$ 17.7	\$ 17.7

SPSP is a fringe benefit that is projected based on a percentage of employees’ salaries. In the FY 2017 Adopted Budget, SPSP was approximately 3.1 percent of General Fund salaries. For the Outlook period, SPSP as a percentage of salaries is projected to remain consistent at 3.1 percent since the baseline for salaries does not project additional new employees. New employee costs including fringe are included in Critical Strategic Expenditures. A minor increase from the FY 2017 Adopted Budget to the FY 2018 through FY 2022 projections is a result of anticipated salary step increases, which are included within the Salaries and Wages category. Additionally, this projection is based on the number of employees that were enrolled in the SPSP-H Plan during the development of the FY 2017 Adopted Budget. All position additions included in the Critical Strategic Expenditures section of this report are based on the assumption that new employees are hired post Proposition B.

OTHER FRINGE BENEFITS

The Other Fringe Benefits category is comprised of Long-Term Disability, Medicare, Retiree Medical Trust, 401(a) contributions, Retirement DROP contributions, Employee Offset Savings, Risk Management Administration, and Unemployment Insurance expenditures. The following table displays the projection for Other Fringe Benefits for FY 2018 through FY 2022.

Table 2.27 - Other Fringe Benefits						
(\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projection	\$ 24.6	\$ 24.9	\$ 25.6	\$ 26.3	\$ 26.3	\$ 26.3

Other Fringe Benefits are projected based on a percentage of employees’ salaries. In the FY 2017 Adopted Budget, Other Fringe Benefits were approximately 4.6 percent of General Fund salaries. For the Outlook period, Other Fringe Benefits as a percentage of salaries are projected to remain consistent at 4.6 percent. A minor increase from the FY 2017 Adopted Budget to the FY 2018 through FY 2022 projections is a result of anticipated salary step increases and salary annual leave payouts included within the Salaries and Wages category.

The City is negotiating a Long Term Death and Disability benefit plan for employees hired on or after July 20, 2012 with the Recognized Employee Organizations. This plan is anticipated to provide disability benefits for employees not eligible for membership in SDCERS due to Proposition B.

Additionally, the Long Term Disability Reserve and Public Liability Reserve are discussed in detail in the Reserves Contribution section of this report.

SUPPLIES

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials. The following table displays the FY 2018 through FY 2022 projections for the Supplies category.

Table 2.28 - Supplies (\$ in millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	\$ 35.9	\$ 31.3	\$ 32.4	\$ 33.6	\$ 34.7	\$ 35.9

The Fiscal Year 2017 Adopted Budget includes \$5.6 million in one-time expenditures for office relocation/tenant improvements and police officer recruitment and retention. These one-time expenditures have been removed from the FY 2018 through FY 2022 baseline projections. Additionally, a 3.5 percent increase has been applied for FY 2018 through FY 2022 based on historical average increases in the Supplies category over the past several years.

CONTRACTS

Contracts are a non-personnel expense category that includes the cost of professional consultant fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rental expenses, and other contractual expenses.

The FY 2018 Projection is \$238.9 million, which is a \$1.3 million dollar decrease from FY 2017 Adopted Budget of \$240.2 million. The following table displays the FY 2018 through FY 2022 projections for the Contracts category.

Table 2. 29 - Contracts (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	\$ 240.2	\$ 238.9	\$ 246.5	\$ 252.7	\$ 261.0	\$ 267.6

The annual growth rate of 3.5 percent is based on a historical analysis, and other adjustments made on known and anticipated events. The FY 2017 Adopted Budget included \$11.3 million in one-time expenditures within the Contracts category, primarily for facility condition assessments, elections, a one-time transfer to the Public Liability Fund, park improvement projects, storm drain channel program, Kinder-Morgan litigation, moving expenses, and tenant improvements.

Additionally, for FY 2018 though FY 2022, Contracts was adjusted for the following items:

- Increased expenditures related to the lease purchase of the 101 Ash Street building in the amount of \$7.2 million
- Reduction of \$3.0 million in one-time paygo expenses for public liability
- Adjustments for general election costs for Fiscal Years 2019 and 2021
- Council redistricting after the 2020 census in the amount of \$200,000

INFORMATION TECHNOLOGY

The Information Technology category includes both discretionary expenses and non-discretionary allocations to General Fund departments. The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The following table displays the FY 2018 through FY 2022 projections for the Information Technology category.

Table 2.30 - Information Technology (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		2.0%	2.0%	2.0%	2.0%	2.0%
Projection	\$ 28.8	\$ 32.5	\$ 31.6	\$ 32.3	\$ 33.0	\$ 35.1

The projections include estimates of IT costs related to desktop support, networks, data-centers, and applications for FY 2018 through FY 2022, and all other base IT costs are inflated by the California Consumer Price Index. An adjustment for one-time fixed costs for transition of IT network services in the amount of \$1.5 million is also included.

ENERGY AND UTILITIES

The Energy and Utilities category includes the General Fund’s costs for electricity, fuel, and other utility and energy expenses. The following table displays the FY 2018 through FY 2022 projections for the Energy and Utilities category.

Table 2.31 - Energy and Utilities (\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		3.4%	3.1%	3.5%	2.1%	2.1%
Projection	\$ 46.9	\$ 48.5	\$ 50.0	\$ 51.7	\$ 52.8	\$ 53.9

The Energy and Utility category is projected to increase by 3.4 percent in FY 2018 and will continue to grow in the later years at a lower rate of 2.1 percent starting in FY 2021. Since the Energy and Utility category includes various costs, each cost component has a different applicable rate. Electricity and fuel are projected to increase at a constant rate by 2.2 percent and 3.8 percent, respectively. These growth rates are based the Annual Energy Outlook 2016 report prepared by the U.S. Energy Information Administration. Water rates, on the other hand, are determined by the Public Utilities Department. In FY 2016, City Council approved the adjustments to increase the water rate to 6.9 percent in FY 2017, 6.9 percent in FY 2018, 5.0 percent in FY 2019 and 7.0 percent in FY 2020. As a result, the growth rate for the Energy and Utility category represents a weighted growth rate that was calculated after applying the corresponding growth rate for each component.

RESERVE CONTRIBUTIONS

The City’s Reserve Fund Policy requires that the reserve funds are maintained at certain levels. The City’s Reserves include the General Fund Reserve (Emergency Reserve and Stability Reserve), Pension

Payment Stabilization Reserve, Public Liability Fund Reserve, Long-Term Disability Fund Reserve, and Workers' Compensation Fund Reserve.

Table 2.32 details the FY 2017 projected reserve balance in the funds, the percentage targets, and contribution forecasted to maintain the City's reserve funds.

Table 2.32 - Reserve Target Levels (\$ in Millions)						
	FY 2017 Proj.	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022
General Fund Target (%)	14.75%	15.25%	15.75%	16.25%	16.70%	16.70%
General Fund Reserve Level (\$)	\$ 172.3	\$ 180.6	\$ 193.4	\$ 206.8	\$ 220.7	\$ 228.4
General Fund Contribution Amount		\$ 8.3	\$ 12.8	\$ 13.4	\$ 13.9	\$ 7.7
Pension Stability Target (%)	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%
Pension Stability Reserve Level (\$)	\$ 16.0	\$ 16.2	\$ 17.3	\$ 18.5	\$ 18.8	\$ 19.0
Pension Stability Contribution Amount		\$ 0.2	\$ 1.2	\$ 1.2	\$ 0.3	\$ 0.2
Public Liability Target (%) ¹	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%
Public Liability Reserve Level (\$)	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5
Public Liability Contribution Amount		-	-	-	-	-
Long-Term Disability Fund Target (%) ²	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Long-Term Disability Fund Reserve Level (\$)	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7
Long-Term Disability Contribution Amount		-	-	-	-	-
Workers' Compensation Target (%)	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%
Workers' Compensation Reserve Level (\$)	\$ 58.7	\$ 62.3	\$ 65.9	\$ 68.1	\$ 70.3	\$ 72.6
Workers' Compensation Contribution Amount		\$ 3.6	\$ 3.6	\$ 2.2	\$ 2.2	\$ 2.3
Workers' Compensation Contribution Amount (GF)		\$ 2.9	\$ 2.9	\$ 1.8	\$ 1.8	\$ 1.9

¹Public Liability Reserve is currently 51% funded

² Long-Term Disability Reserve is currently 161% funded

Contributions are forecasted for three of the reserve funds. In FY 2017, the Public Liability Reserve Target is at its target level of 50 percent of outstanding claims and no additional contributions are anticipated in the Outlook period. The Long-Term Disability Fund exceeds its target level of 100 percent of outstanding claims.

As discussed in the Other Fringe Benefits section of this report, the City is developing a long-term death and disability benefit plan for employees hired on or after July 20, 2012. The use of excess equity in the Long-Term Disability Fund is an option to fund the death and disability plan. No additional contributions to the Long-Term Disability Fund are anticipated in the Outlook period.

OTHER EXPENDITURES

Expenses included in this category are debt service payments, transfers out to other funds, capital expenses, and other miscellaneous expenditures. The following table displays the FY 2018 through FY 2022 projections for the Other Expenditures Category.

Table 2.33 - Other Expenditures						
(\$ in Millions)						
	FY 2017 Adopted	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 55.1	\$ 55.4	\$ 55.5	\$ 56.6	\$ 57.0	\$ 58.9

The one-time expenditures included in the FY 2017 Adopted Budget are detailed below:

- \$7.6 million transfer to the General Fund Reserve
- \$2.8 million transfer to the Public Liability Reserve
- \$6.1 million for Sidewalks, Street Light Circuit Upgrades, Compressed Natural Gas Fueling Station, other rehabilitation and repairs
- \$1.7 million in capital expenses for Park and Recreation equipment, Transportation Storm Water, Police, and the implication costs of 311 Customer Experience and Service Delivery Program
- \$5.9 contribution to Capital Improvement Program (CIP) projects
- \$4.5 million of Fleet and IT fund balance used to pay non-discretionary expenses

Furthermore, in November 2016, the City Attorney's Office issued an opinion that revenue received from the De Anza Cove Mobile Home Park is Mission Bay Park Lease Revenues as defined in Charter section 55.2. As such, the revenues received should have been allocated in compliance with Charter Section 55.2. It is estimated that the General Fund will need to repay \$9.6 million to the San Diego Regional Park (25.0 percent) and Mission Bay (75.0 percent) Improvements Funds. This repayment is anticipated to be recognized in FY 2016 and therefore not included in the Outlook period. In addition, the amount may be mitigated, which would result in an impact less than the full \$9.6 million.

CHARTER SECTION 77.1 – INFRASTRUCTURE FUND

Passed by the voters on June 7, 2016, the City is required to place certain unrestricted General Fund revenues into an Infrastructure Fund to be used for new infrastructure costs, including financing costs, related to General Fund capital improvements such as streets, sidewalks and buildings, and the maintenance and repair of such improvements.

The deposits to the Infrastructure Fund are calculated based upon the following:

- Major revenue increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees
- Sales tax increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline (FY 2016) as inflated by the lesser of CCPI or two percent
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year that are less than the base year (FY 2016)

Table 2.34 shows the forecasted Infrastructure Fund deposits for the Outlook period.

Table 2.34 - Infrastructure Deposits (\$ in Millions)					
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Projection	\$ 17.0	\$ 15.1	\$ 14.4	\$ 12.8	\$ 13.0

Eligible infrastructure expenses are defined to include costs incurred in the acquisition of real property; the construction, reconstruction, rehabilitation, and repair and maintenance of infrastructure; including all costs associated with financing such expenses. The Outlook does not designate the specific uses of these funds. The FY 2018 Proposed Budget presented by the Mayor will include the programs, projects, and services to be budgeted with infrastructure funds to comply with Charter Section 77.1. However, the following Critical Strategic Expenditures identified in the Outlook could be eligible infrastructure expenses:

- Deferred Capital Bonds issued during the Outlook period
- Costs to complete the Compressed Natural Gas (CNG) Fueling Station which allows the conversion of the City’s fleet of refuse and recycling vehicles from diesel to natural gas
- Infrastructure Asset Management (IAM) implementation costs

The Outlook identifies the infrastructure fund deposits separately; however, the deposits will be recorded as an expenditure in the “Transfers Out” category in future fiscal years.

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CRITICAL STRATEGIC EXPENDITURES

The Outlook identifies future potential critical needs for the City that are supported by the general fund. Such critical needs encompass a number of issues such as critical operational funding, state and federal mandates, legal obligations, and new facilities. It should be repeated, the Outlook is not a budget. The purpose of this section is the identification of future known needs and the estimated fiscal impact as currently assumed. The expenditures identified in this section are not included in the shortfall defined in the Baseline section.

CITY TREASURER

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Administer the City's Earned Sick Leave & Minimum Wage	FTE	3.00	3.00	3.00	3.00	3.00
	Revenue	-	-	-	-	-
	Expense	68,735	80,182	91,630	91,630	91,630
Additional Revenue Audit positions for tax compliance for short-term rentals	FTE	5.00	5.00	5.00	5.00	5.00
	Revenue	462,030	463,327	474,625	474,625	474,625
	Expense	462,030	463,327	474,625	474,625	474,625
Dept. Total FTE		8.00	8.00	8.00	8.00	8.00
Dept. Total Revenue		462,030	463,327	474,625	474,625	474,625
Dept. Total Expense		530,765	543,510	566,254	566,254	566,254

The Outlook for the City's Treasurer Department supports the City's Strategic Plan to promote economic prosperity and safe and livable neighborhoods through services that improve the quality of life. The table above identifies the annualization of 3.00 FTEs and non-personnel expenditures for the administration and enforcement of the Earned Sick Leave and Minimum Wage Ordinance Program, which increased the minimum wage and number of earned sick days. The FY 2017 Adopted Budget included \$400,000 to support the Earned Sick Leave and Minimum Wage Ordinance Program, this amount represents the incremental increase above base. Additionally, 5.00 FTEs are identified for increased audits and resources needed for short-term vacation rental TOT tax compliance.

CITYWIDE PROGRAM EXPENDITURES

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Citywide Debt Service	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	2,000,000	5,400,000	10,800,000	12,800,000	16,200,000
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		2,000,000	5,400,000	10,800,000	12,800,000	16,200,000

The Outlook for Citywide Program identifies the issuance of deferred capital bonds on an 18-month basis. The associated debt service reflects three debt issuances of \$90 million projected to occur in FY 2018, FY 2020 and FY 2021. The schedule for issuance of long-term bond debt will be reevaluated each fiscal year as part of the budget development process. Additionally, as the City pursues a commercial paper program for the CIP, the timing of issuing long-term debt may be further adjusted based on cash needs.

ECONOMIC DEVELOPMENT

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Reinvestment Initiative (Rel)	FTE	6.00	7.00	7.00	7.00	7.00
	Revenue	627,224	749,613	769,352	769,352	769,352
	Expense	674,216	797,989	819,113	819,113	819,113
Dept. Total FTE		6.00	7.00	7.00	7.00	7.00
Dept. Total Revenue		627,224	749,613	769,352	769,352	769,352
Dept. Total Expense		674,216	797,989	819,113	819,113	819,113

The Outlook for the City's Economic Development Department identifies support for the Reinvestment Initiative (Rel) by increasing financial management, project management, federal and state compliance through the addition of seven grant reimbursable positions. The purpose of the Rel is to reinvest recaptured CDBG Program Income in support of the Mayor's One San Diego Initiative, to create and sustain a resilient and economically prosperous City, and to encourage economic growth and investment in San Diego's emerging communities. Of these seven positions, three will be dedicated to managing fiscal, infrastructure, and administrative operations. The four remaining positions will ensure compliance with sustainability efforts, regulations, and existing contracts.

ENVIRONMENTAL SERVICES

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
CNG Fueling Station Operating Costs	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	1,523,000	11,000	(278,000)	(637,000)	(835,000)
Fee Adjustments	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	295,000	590,000	1,210,000	1,210,000	1,210,000
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		1,818,000	601,000	932,000	573,000	375,000

The Outlook for the City's Environmental Services Department identifies support of the City's Strategic Plan for investing in infrastructure and one of numerous initiatives that meet the City's Climate Action Plan. The table above identifies additional resources to complete the Compressed Natural Gas (CNG) Fueling Station at the Miramar Operations Center. The CNG fueling station will allow for the conversion of the City's fleet of refuse and recycling vehicles from diesel to natural gas. Once operational, the General Fund will benefit from this facility in the form of reduced fuel costs. Additionally, costs are identified to comply with policies that increased tipping fees and eliminated tipping fee discounts to City departments at the Miramar Landfill.

FIRE-RESCUE

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Self-Contained Breathing Apparatus	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	835,000	1,669,000	1,669,000	1,669,000	1,669,000
APX Portable Radios	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	-	381,977	381,977	-
Fire Stations (Bayside, Black Mountain, North University, UCSD)	FTE	12.00	12.00	36.00	36.00	48.00
	Revenue	-	-	-	-	-
	Expense	1,622,471	1,671,446	5,166,018	6,016,018	6,888,024
	Dept. Total FTE	12.00	12.00	36.00	36.00	48.00
	Dept. Total Revenue	-	-	-	-	-
	Dept. Total Expense	2,457,471	3,340,446	7,216,995	8,066,995	8,557,024

The Outlook for the City's Fire-Rescue Department supports the City's Strategic Plan to foster safe and livable neighborhoods through timely and effective response in all communities. The table above shows the addition of four new fire stations as well as the replacement of all self-contained breathing apparatus (SCBA) inventory, air filling stations, and light and air apparatus. Additionally, the table identifies the purchase of APX portable radios for P25 compliance. The operational expenses for the following four fire stations are identified as the construction of the facilities is fully funded:

- FY 2018 - Bayside Fire Station
- FY 2020 – Black Mountain Fire Station and North University City Fire Station
- FY 2022 – UCSD Fire Station

FLEET OPERATIONS

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fleet Non-Discretionary Assignment Fees	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	2,507,768	3,146,948	2,760,444	7,225,538	7,342,358
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Revenue	-	-	-	-	-
	Dept. Total Expense	2,507,768	3,146,948	2,760,444	7,225,538	7,342,358

The Outlook for the City's Fleet Operations Department supports the City's Strategic Plan and meets greenhouse gas emissions reduction goals identified in the Climate Action Plan. The table above identifies costs related to the General Fund component vehicle assignment fees to be transferred to the Fleet Operations Replacement Fund for planned replacement of the City's fleet. Potential replacements include critical pieces of the fleet, including police vehicles, fire trucks, street sweepers and trash trucks. Fleet to be replaced include critical Assignment fees provide all City departments with vehicle acquisition and fitting services.

INFORMATION TECHNOLOGY

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Non-Discretionary IT	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	1,734,197	1,445,806	1,753,370	1,195,147	1,029,381
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		1,734,197	1,445,806	1,753,370	1,195,147	1,029,381

The Outlook for the City's Department of Information Technology supports the City's Strategic Plan to ensure equipment and technology that allows employees to provide high quality public service. The table above identifies the General Fund costs associated with maintaining and improving existing software programs managed by the Department of IT.

INFRASTRUCTURE ASSET MANAGEMENT (IAM)

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
IAM San Diego Project	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	1,461,467	1,618,101	1,618,101	1,618,101	1,618,101
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		1,461,467	1,618,101	1,618,101	1,618,101	1,618,101

The Outlook identifies costs for Infrastructure Asset Management (IAM) software that supports the City's Strategic Plan to invest in infrastructure. The table above includes both the Public Works and Transportation and Storm Water Departments' portion of the Infrastructure Asset Management (IAM) implementation. IAM identifies the General Fund implementation costs and software maintenance; the General Fund represents 30 percent of the overall costs, the remaining is funded through the Public Utilities Department. This project will establish an integrated, real-time ERP asset management software solution that builds upon the existing Citywide ERP platform and will enable staff to conduct in-depth analysis of maintenance activities, develop effective predictive and preventative maintenance and capital renewal plans, and better leverage resources.

LIBRARY

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Public Use PC Refresh	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	-	200,000	200,000	200,000
New Libraries (Mission Hills, San Ysidro, and Pacific Highlands Ranch)	FTE	-	12.17	12.17	12.17	10.55
	Revenue	-	-	-	-	-
	Expense	-	1,519,159	1,538,549	1,538,549	1,417,572
Dept. Total FTE		-	12.17	12.17	12.17	10.55
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		-	1,519,159	1,738,549	1,738,549	1,617,572

The Outlook for the City's Library Department supports the City's Strategic Plan providing for equipment and technology to achieve high quality public service and foster services that improve quality of life. The table identifies costs that are necessary to replace all public-use computers. In addition, staffing and operating costs are identified for new facilities opening in FY 2019, which include New Mission Hills, San Ysidro, and New Pacific Highlands branch libraries.

PARK AND RECREATION

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
New Facilities	FTE	10.31	30.16	43.19	47.81	50.22
	Revenue	-	20,000	45,000	45,000	45,000
	Expense	1,445,247	3,076,929	4,497,511	4,943,869	5,116,587
MADs Proposition 218 Compliance/General Benefit	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	136,058	192,861	252,504	315,129	380,885
Dept. Total FTE		10.31	30.16	43.19	47.81	50.22
Dept. Total Revenue		-	20,000	45,000	45,000	45,000
Dept. Total Expense		1,581,305	3,269,790	4,750,015	5,258,998	5,497,472

The Outlook for the City's Park & Recreation Department supports the City's Strategic Plan to promote economic prosperity with opportunity in every community. The table above identifies the addition of personnel and non-personnel expenditures for the operation and maintenance of 18 new facilities and 25 new play all day joint use facilities, as well as additional funding to maintain Balboa Park after completion of the Plaza de Panama project. Attachment 3 identifies these facilities. Additionally, the expenses to comply with Proposition 218 for the City's Maintenance Assessment Districts (MADS) are identified.

POLICE

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Addition of Sworn Positions and Equipment	FTE	-	16.00	30.00	45.00	50.00
	Revenue	-	-	-	-	-
	Expense	-	2,233,486	3,831,843	5,624,265	5,922,406
Addition of Civilian Positions and Equipment	FTE	-	9.00	16.00	23.00	26.00
	Revenue	-	-	-	-	-
	Expense	-	673,862	1,202,575	1,715,181	1,934,869
Ongoing Costs Assoc. w/ Replacement of CAD System	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	782,848	1,122,848	1,132,848	1,137,848	1,162,848
Property Room Storage	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	(60,000)	(120,000)	(120,000)	(120,000)	(120,000)
NetRMS	FTE	-	-	-	-	-
	Revenue	670,104	107,351	178,493	178,493	178,492
	Expense	670,104	107,351	260,000	260,000	260,000
Dept. Total FTE		-	25.00	46.00	68.00	76.00
Dept. Total Revenue		670,104	107,351	178,493	178,493	178,492
Dept. Total Expense		1,392,952	4,017,547	6,307,267	8,617,294	9,160,123

The Outlook for the City's Police Department supports the City's Strategic Plan for fostering safe and livable neighborhoods through the protection of lives, property and the environment through timely and effective response in all communities. The table above identifies the addition of 50.00 sworn FTE positions and 26.00 civilian positions by Fiscal Year 2022. The expense for sworn positions includes body worn cameras, new vehicles, and other required police equipment. Also identified are lease expense savings from moving a storage facility to a City owned property and a State-grant reimbursable request to migrate from the current Criminal Records Management System (CRMS) to a Net Records Management System (NetRMS).

REAL ESTATE ASSETS

Request	FTE/Rev/Exp	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
CCP Reconfigurations	FTE	-	-	-	-	-
	Revenue	111,427	111,427	111,427	111,427	111,427
	Expense	2,800,000	1,800,000	1,800,000	1,800,000	900,000
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		111,427	111,427	111,427	111,427	111,427
Dept. Total Expense		2,800,000	1,800,000	1,800,000	1,800,000	900,000

As part of the continued effort to improve efficiency and maximize the use of space at Civic Center Plaza (CCP), the department has identified reconfiguration costs such as moving expenses, furniture, and information technology infrastructure to improve the facility. READ expects to receive reimbursements to the General Fund for use of the Civic Center Plaza facility by Non-General Fund departments.

OTHER CRITICAL STRATEGIC EXPENDITURES

In September 2016, the Transportation and Storm Water Department released a condition survey that determined that 60 percent of the City streets are in good condition, 34 percent are in fair condition, and 6 percent are in poor condition. This results in an Overall Condition Index (OCI) of 72 which exceeds the Mayor's goal (OCI 70).

One of the primary methods to maintain an OCI 70 is slurry seal, which has traditionally been funded via Gas Tax and Proposition 42 Replacement Funds. With the decline in fuel prices over the past few years, these sources of revenue have declined. As a result, the City must identify a new source of non-capital funding for slurry seal to maintain the OCI 70. For FY 2018, potential funding has been identified for planned slurry seal work; however, for FY 2019 through FY 2022, a potential unfunded need of \$20 - \$25 million annually exists. One potential source of funding to support slurry seal is Charter Section 77.1 – Infrastructure Fund. The department is still evaluating the work plan required to maintain OCI70 and an updated will be provided to the Infrastructure Committee.

Furthermore, the City has to comply with the Regional Water Quality Control Board (RWQCB) storm water permit requirements creating significant operational and capital needs. The Capital Improvement Program (CIP) needs for storm water flood risk management and water quality improvement projects have been identified and will be discussed in the Five-Year Capital Infrastructure Planning Outlook scheduled to be released in January 2016.

POTENTIAL MITIGATION ACTIONS

The Outlook has identified a structural shortfall as a result of the growth in ongoing expenditures outpacing growth in ongoing revenues. This shortfall is primarily caused by the unexpected increase in the City's pension payment, which was increased as a result of SDCERS Board action to adopt new mortality tables and not phase-in the payments. For the Mayor to present a balanced FY 2018 budget in April 2017 to the City Council, several mitigations, including budget reductions, will be considered. The following section presents potential measures to address the anticipated shortfall in FY 2018.

CITY RESERVE POLICY

Council Policy 100-20, adopted in April 2016, established a 16.7 percent target level for the General Fund Reserves (Emergency Reserve and Stability Reserve) by June 30, 2021. The baseline expenditures section of the Outlook incorporates the estimated contributions for the incremental increase in the General Fund Reserves as detailed in the Reserve Policy and summarized in the following table. The estimated reserve level amounts, based on the target percentages, are estimates at this time and may change once actual data is available for each respective fiscal year.

Table 4.1 - Reserve Target Levels (\$ in Millions)						
	FY 2017 Proj.	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022
General Fund Target (%)	14.75%	15.25%	15.75%	16.25%	16.70%	16.70%
General Fund Reserve Level (\$)	\$ 172.3	\$ 180.6	\$ 193.4	\$ 206.8	\$ 220.7	\$ 228.4
Pension Stability Target (%)	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%
Pension Stability Reserve Level - GF (\$)	\$ 16.0	\$ 16.2	\$ 17.3	\$ 18.5	\$ 18.8	\$ 19.0
Public Liability Target (%) ¹	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%
Public Liability Reserve Level (\$)	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5	\$ 39.5
Long-Term Disability Fund Target (%) ²	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Long-Term Disability Fund Reserve Level (\$)	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7	\$ 17.7
Workers' Compensation Target (%)	25.0%	25.0%	25.0%	25.0%	25.0%	25.0%
Workers' Compensation Reserve Level (\$)	\$ 58.7	\$ 62.3	\$ 65.9	\$ 68.1	\$ 70.3	\$ 72.6

¹Public Liability Reserve is currently 51% funded

²Long-Term Disability Reserve is currently 161% funded

As shown above, the current Reserve Policy anticipates achieving the 16.7 percent target in FY 2021. An alternative could be considered to extend the time period in which the City achieves the target of 16.7 percent.

In addition, the Reserve Policy established a Pension Payment Stabilization Reserve (Pension Reserve) to mitigate service delivery risk due to the unanticipated increase in the annual pension payment, the Actuarially Determined Contribution (ADC). A potential mitigation to the \$36.7 million, or 19.2 percent, increase in the General Fund ADC payment for FY 2018 would be to use the Pension Reserve. The Reserve Policy further states that if used, the Mayor will prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the policy level.

The Workers' Compensation Fund, which funds medical and disability costs for job-related injury claims, is required to maintain reserves equal to 25 percent of a three-year average value of outstanding claims. Workers' compensation expenses tend to be smooth and show a gradual upward trend based on the increased liability, and are not volatile from year to year; therefore it may be appropriate to adjust this reserve to a value equivalent to one years' worth of paygo expenses. Workers Compensation Reserves are needed at an amount that is prudent to support any unexpected expenditures. It is important to note that the Workers' Compensation Reserve have never been drawn upon since it was established in 2007. The appropriate amount of cash to have on hand should be re-examined given nine years of history with the reserve.

In addition, the current Long-Term Disability Fund Reserve is funded beyond the target level of 100 percent of a three year average of outstanding claims' liability. Some amount of the excess funding will be needed to establish a new death and disability benefit for employees hired after Proposition B became effective in 2012, subject to negotiations with the employee organizations.

If this re-evaluation of the City's Reserve Policy results in modifications to the targets for Workers' Compensation and LTD, the funds could be reallocated to the General Fund Reserves without impacting the City's overall reserve levels that are reviewed by rating agencies. Any modifications to the City's Reserve Policy would require Council action. Financial Management plans to bring forward a full proposal to the Budget and Government Efficiency Committee in February 2017 to modify the City's General Fund Reserve Policy to reallocate reserve balances.

FUND BALANCE (EXCESS EQUITY)

In the FY 2017 First Quarter Budget Monitoring Report, the FY 2017 ending fund balance (excess equity) is projected to be \$20.3 million. The FY 2017 ending fund balance projection will be updated during the Fiscal Year 2017 Mid-Year Budget Monitoring Report once the audit of the General Fund is complete. These funds may be available during the Outlook period, but are one-time in nature and therefore are only available for one-time purposes.

CASH MANAGEMENT ACTIVITIES

The Capital Improvement Program (CIP) utilizes a variety of funding sources to support CIP projects, including unrestricted General Fund contributions, bond proceeds, development impacts fees, etc. As part of the City's ongoing process improvements, the appropriate alignment of the timing and use of funding sources is continuously reviewed. The overall intent is to (a) ensure projects have the necessary resources to continue without interruption; (b) issue bonds only when needed to fund identified projects; and (c) not encumber available resources (i.e. unrestricted General Fund contributions) that could be used for other eligible projects. The specific or potential financial impact to the General Fund has not been identified as the process is in the early stages of review.

In conclusion, these mitigation actions are one-time or short-term in nature, and will not be sufficient to address the forecasted shortfall due primarily to the unexpected increase in the City's pension payment. Financial Management will request budget reductions from all City departments as part of the upcoming FY 2018 Budget development process to ensure a balanced budget.

BUDGET REDUCTIONS

To address the projected shortfall, General Fund departments will be requested to submit budget reduction proposals totaling 3.5 percent of the department's Fiscal Year 2017 Adopted Budget. Any budget reduction proposals submitted for consideration are only proposals. All potential solutions to mitigate the projected revenue shortfall will be carefully considered to ensure the overall impact to the services provided is minimized and that the City continues to provide the high level of service that is expected.

Additionally, these departments are required to suspend all non-essential discretionary expenditures in FY 2017, as any savings generated in the current fiscal year will help mitigate the projected shortfall in FY 2018.

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CONCLUSION

The Outlook guides long-range fiscal planning by focusing on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals over the next five-year period.

Based upon baseline projections, growth in ongoing expenditures is anticipated to outpace growth in ongoing revenues in Fiscal Years 2018 and 2019. A structural shortfall is forecasted once the following key factors are accounted for:

- Moderate growth in revenue
- Anticipated increase in the Retirement Actuarially Determined Contribution (ADC) to the San Diego City Employees Retirement System (SDCERS)
- Employee Organization Agreements entered into in FY 2015 and FY 2016
- Implementation of Charter Section 77.1 – Infrastructure Fund

The Outlook provides the City Council, key stakeholders, and the public with information in advance of the budget meetings to facilitate an informed discussion during the development of the FY 2018 Adopted Budget.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2017.

ATTACHMENT 1
FY 2018 – 2022 FIVE-YEAR FINANCIAL OUTLOOK
(in millions)

GENERAL FUND REVENUES	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022
Property Tax	\$ 532.0	\$ 554.9	\$ 576.3	\$ 594.0	\$ 612.0
Sales Tax	270.8	275.9	281.2	286.9	292.6
Transient Occupancy Tax	120.1	126.6	133.1	139.7	146.2
Franchise Fees	82.8	83.6	84.4	85.8	87.3
Property Transfer Tax	10.6	10.9	11.2	11.5	11.8
Licenses and Permits	24.4	24.8	25.3	25.9	26.4
Fines, Forfeitures and Penalties	29.9	30.1	30.2	30.4	30.5
Revenue from Money and Property	54.5	56.2	58.1	59.9	61.9
Revenue from Federal and Other Agencies	8.1	8.1	8.1	8.1	8.1
Charges for Services	138.5	148.4	156.3	169.6	178.5
Other Revenue	4.3	2.3	2.3	2.3	2.3
Transfers In	89.0	95.1	101.7	108.8	116.3
BASELINE GENERAL FUND REVENUES	\$ 1,365.1	\$ 1,416.9	\$ 1,468.2	\$ 1,522.9	\$ 1,573.8
Charter Section 77.1 - Infrastructure Fund	\$ 17.0	\$ 15.1	\$ 14.4	\$ 12.8	\$ 13.0
GENERAL FUND EXPENDITURES	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022
Salaries & Wages	\$ 537.3	\$ 537.5	\$ 538.5	\$ 539.0	\$ 538.1
Recognized Employee Organization Agreements	15.9	31.8	45.0	45.0	45.0
Retirement Actuarially Determined Contribution (ADC)	227.9	231.4	234.5	237.6	240.6
Employee Flexible Benefits	79.9	79.9	79.9	79.9	79.9
Other Post Employment Benefits (OPEB)	40.9	41.9	43.0	44.1	45.2
Workers' Compensation	26.4	27.1	26.8	27.6	28.5
Supplemental Pension Savings Plan (SPSP)	16.7	17.2	17.7	17.7	17.7
Other Fringe Benefits	24.9	25.6	26.3	26.3	26.3
Personnel Expenditures	\$ 969.9	\$ 992.5	\$ 1,011.8	\$ 1,017.3	\$ 1,021.4
Supplies	\$ 31.3	\$ 32.4	\$ 33.6	\$ 34.7	\$ 35.9
Contracts	238.9	246.5	252.7	261.0	267.6
Information Technology	32.5	31.6	32.3	33.0	35.1
Energy and Utilities	48.5	50.0	51.7	52.8	53.9
Reserve Contributions	8.5	14.0	14.5	14.2	7.9
Other Expenditures	55.4	55.5	56.6	57.0	58.9
Non-Personnel Expenditures	\$ 415.0	\$ 430.0	\$ 441.5	\$ 452.6	\$ 459.4
BASELINE GENERAL FUND EXPENDITURES	\$ 1,384.9	\$ 1,422.5	\$ 1,453.3	\$ 1,469.9	\$ 1,480.7
BASELINE REVENUES (LESS)/ GREATER THAN EXPENDITURES	\$ (36.9)	\$ (20.7)	\$ 0.5	\$ 40.1	\$ 80.1

ATTACHMENT 2 ONE-TIME RESOURCES AND EXPENDITURES

The tables below detail the one-time resources and expenditures that were included in the Fiscal Year 2017 Adopted Budget that were adjusted to develop FY 2018-2022 Five-Year Financial Outlook baseline budget.

One-Time Resources	
Transient Occupancy Tax Fund Balance	\$8,346,750
Return of General Fund CIP Contributions related to Bayside Firestation	5,000,000
Fleet Operating Fund Balance	3,824,719
Stonewood Garden Apartment Lease Agreement	2,952,000
Infrastructure Asset Management Project Reimbursements	1,682,987
Tobacco Securitized Fund Balance Transfer	1,068,569
Storm Drain Fund Balance	700,000
IT Funds Fund Balance	633,606
Automated Refuse Container Fund Payback	600,000
Funds with Excess Fund Balance	440,295
Urban Area Security Initiative Grant Revenue	338,216
Fire/Emergency Medical Services Transport Program Fund Balance	182,464
Reinspection Fees - Development Services	120,000
Event Fees related to Aquatics Program	20,000
Total	\$25,909,606

One-Time Expenditures	
General Fund Reserves	7,600,000
Police Officer Recruitment and Retention	4,000,000
Transfer to Watershed Projects (CIP)	4,000,000
Public Liability Reserves	2,800,000
Office Relocation/ Tenant Improvements	2,631,193
Citywide Ballot Measures and Elections	1,773,583
Transfer to Sidewalk Repair/Replacement Projects	1,600,000
Transfer to Drainage Projects (CIP)	1,525,000
Rehabilitation of Thompson Medical Library/Eddy Auditorium at Balboa Park	1,500,000
Transfer to Street Light Circuit Upgrade Project	1,350,000
Vehicles for Catch Basin Cleaning	1,303,025
Vehicles for Pipe Repair Crew	1,200,000
Dump Trucks for Channel Cleaning and Street Paving	1,120,854
Transfer to Compressed Natural Gas Fueling Station Project	900,000
Citywide Public Facility Maintenance Projects	757,768
Improvement/Maintenance of Police Facilities	750,000
Vehicles for Facilities Repairs and Maintenance	619,000
Vehicles and Equipment for New and Enhanced Park & Recreation Facilities	598,305
Replacement of Artificial Turf (Pershing Middle School Joint Use Field)	500,000
Vehicles for Channel Inspection & Cleaning	415,000
Implementation Costs Related to 311 Service Delivery Program	400,000
Transfer to Sidewalk Repair and Replacement Projects (CIP)	400,000
Balboa Park Light Posts Replacement	350,000
Body Worn Cameras for Police Officers	300,000
City Administration Building (CAB) Carpet Replacement	255,000
Vactor Purchase for Catch Basin Cleaning	250,000
Elevator & Energy Feasibility Study for Police Facilities	250,000
Facilities Condition Assessment SAP/IAM	250,000
Kinder Morgan Litigation	250,000
Water Blaster for Transportation & Storm Water	250,000
Vehicles for Graffiti Abatement	190,000
Termination Pay for Departing Council Member Staff	177,868
Code Enforcement Abatement Fund Support	150,000
Consultant Services for the Otay Mesa Enhanced Infrastructure Financing District	150,000
Specialized Aircraft Tools	150,000
Vehicles for Open Space Acreage Expansion	136,800
Safety Supplies and Vehicles for Sworn Positions	126,000
Advanced Lifeguard Academy	113,350
Senior Center in North Clairmont	105,476
Vehicles for Canine Unit	100,000
Infrastructure Asset Management Training	75,384
Vehicle for Playground Outlay and Rubberized Surfacing	60,000

One-Time Expenditures (continued)	
Vehicle for Balboa Park Maintenance Supervisor	30,000
Contracts for the Maintenance of NEOGOV and CritiCall Interface	25,000
Vehicle to support the Street Preservation Ordinance	20,000
Vehicle for Streets Superintendent	16,900
Professional Services for the Infrastructure and Public Utilities Loan Program Unit	15,000
Supplies for OSHA Standards Training	7,000
Supplies for the Library Department	2,500
Reduction of Non-Personnel Expenditures Related to Department Reductions and Efficiency Savings	(102,064)
Total	41,447,942

**ATTACHMENT 3
PARK AND RECREATION NEW FACILITIES**

Park and Recreation New Facilities	
Carmel Valley NP - CIP S00642	2018
Cesar Solis CP (Formerly Pacific Breezes CP) - CIP S00649	2018
Encanto Elementary JU (PAD)	2018
Franklin Ridge Pocket Park	2018
Linda Vista Elementary JU (PAD)	2018
Marvin Elementary JU (PAD)	2018
Park de la Cruz Skate Park - CIP S15003	2018
Southcrest Trails NP - CIP S01071	2018
University Village Tot Lot - CIP S13005	2018
Wightman Street NP - CIP S00767	2018
14th Street Promenade	2019
Cañon Street Mini Park - CIP S16047	2019
Curie Elementary JU (PAD)	2019
East Village Green NP - CIP S16012	2019
Horton Elementary JU (PAD)	2019
Pacific Highlands Ranch CP - CIP S10079	2019
Pacific View (Lee) Elementary JU (PAD)	2019
Rolando Park Elementary JU (PAD) - CIP S15029	2019
Rowan Elementary JU (PAD)	2019
Standley Middle JU (PAD)	2019
Treana Mesa JU Sports Field - CIP S00971	2019
Valencia Park - CIP S11103	2019
Canyon Hills Resource Park Improvements - CIP S15006	2020
Hidden Trails NP - CIP S00995	2020
Innovation (MacDowell) Middle JU (PAD)	2020
Jonas Salk Neighborhood Park & Elementary School JU - CIP S14007	2020
Olive Street Mini Park - CIP S10051	2020
Organ Pavilion Park (in Balboa Park)	2020
Riviera Del Sol NP - CIP S00999	2020
Sandburg Elementary JU (PAD)	2020
Taft Middle JU (PAD) - CIP S15026	2020
Wangenheim Middle JU Facility - CIP S15007 (PAD)	2020
Audubon K-8 JU (PAD)	2021
Denney Ranch NP - CIP S00636	2021
Fairbrook NP - CIP S01083	2021

Park and Recreation New Facilities (continued)	
Florence Elementary JU (PAD)	2021
Holmes Elementary JU (PAD)	2021
Johnson Elementary JU (PAD)	2021
Lafayette Elementary JU (PAD)	2021
Logan K-8 JU (PAD)	2021
Paradise Hills Elementary JU (PAD)	2021
Spreckels Elementary JU (PAD)	2021
Grant K-8 JU (PAD)	2022
Perkins K-8 JU (PAD)	2022
Tubman (Harriet) Village K-8 Charter JU (PAD) - CIP S13000	2022
Webster Elementary JU (PAD)	2022

**THE CITY OF SAN DIEGO**

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: January 27, 2017**IBA Report Number:** 17-02**Budget and Government Efficiency Committee Date:** February 2, 2017**Item Number:** 4

FY 2018 City Council Budget Priorities

OVERVIEW

In June 2016, voters approved an amendment to the City Charter that describes the initial step for the City Council in the City's annual budget process: the development of the annual Budget Priorities Resolution. Development of this resolution is also outlined in the "Fiscal Year 2018 Budget Development and Fiscal Year 2017 Budget Monitoring Key Dates," adopted by the City Council on November 15, 2016. This important step in the budget process has been in place since 2006. As in prior years, the FY 2018 Budget Priorities Resolution is compiled from individual Councilmember memoranda outlining their budget priorities for the upcoming fiscal year.

On January 3, 2017, Budget and Government Efficiency Committee Chair Barbara Bry issued a memorandum requesting that all Councilmembers submit their budget priorities for the FY 2018 Proposed Budget to the Office of the Independent Budget Analyst by January 20, 2017. All nine Council Districts submitted their priorities and are represented in this report.

This report identifies the highest priority fiscal and policy items recurring throughout Councilmember memoranda. For FY 2018, Councilmembers requested three broad priorities: support for public safety including police officer recruitment and retention, neighborhood services, and a wide variety of capital projects—although no specific item in any of those categories received unanimous support. A majority of Councilmembers also prioritized funding for other categories including Penny for the Arts, expansion of the Connect2Careers program, the City's recently approved Earned Sick Leave and Minimum Wage Ordinance, and the Climate Action Plan.

Additionally, all Councilmembers noted that they would likely need to make difficult budget choices in FY 2018 in order to maintain a balanced budget and address a projected General Fund

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ATTACHMENT C

budget deficit. A majority of Councilmembers proposed a number of potential resources that could partially mitigate the projected deficit.

In this report we have compiled priorities that received a majority of support from City Councilmembers and have also included priorities, for discussion purposes, that were mentioned by a significant number of Councilmembers (four). All priorities submitted by Councilmembers can be found in their memoranda¹ which are included as Attachment 1 to this report.

FISCAL/POLICY DISCUSSION

City Councilmember budget priority memoranda incorporate a wide range of City programs for FY 2018, including three main priority areas: funding support for public safety, including police officer recruitment and retention; funding for a variety of neighborhood services, including code compliance and programs for the homeless; and investment in a number of capital projects. A broader discussion of Councilmember capital project priorities, supported by specific Councilmember project requests, is included in the “Capital Projects” section at the end of this report. The following sections address Councilmember public safety and neighborhood services priorities, as well as other priorities receiving a majority of Councilmember support such as the Penny for the Arts program, expansion of the San Diego Workforce Partnership Connect2Careers program, the City’s recently approved Earned Sick Leave and Minimum Wage Ordinance, and the Climate Action Plan.

In Committee Chair Bry’s call for priorities, Councilmembers were encouraged to include funding sources for each priority contained in their memoranda, as well as mitigation strategies for the projected FY 2018 General Fund deficit. In developing the resolution for Councilmember priorities, we have included those resources and mitigation strategies that received a majority, or significant, number of mentions. Any dollar amounts associated with Councilmembers’ proposed FY 2018 resources, or with their priority expenditures, can be found in each Councilmember’s budget priority memorandum included in Attachment 1. These amounts will continue to be refined by our Office and the Financial Management Department during the development of the FY 2018 Proposed Budget.

Public Safety

All Councilmember budget priority memoranda included support for public safety, and a majority of Councilmembers identified a number of priorities including police officer recruitment and retention, identifying funds to meet State reporting requirements under AB 953, instituting a nationwide search for a Police Chief ahead of the expected retirement of the current Police Chief, and ensuring adequate operations resources for the Fire-Rescue Department. We note that the budget priority that garnered the highest level of mentions was support for police officer recruitment and retention.

¹ Budget priorities for Councilmembers Ward, Alvarez, and Gómez, were submitted together in one joint budget priority memorandum.

ATTACHMENT C

- Support for Police Officer Recruitment and Retention (Council Districts 1, 2, 3, 4, 6, 7, 8, 9)

Eight Councilmember memoranda focused on continuing or enhancing police officer recruitment and retention efforts included in the FY 2017 Adopted Budget. The broad support among Councilmembers for recruitment and retention efforts included a range of suggestions on how best to recruit and retain officers. These suggestions included surveying current officers, engaging an outside firm to develop and implement a marketing and recruitment strategy, and reviewing or enhancing officer compensation including efforts to make it comparable with other cities.

- Support for Police Department Technology (Council Districts 1, 3, 4, 6, 8, 9)

Six Councilmembers prioritized funding to meet the information collection requirements of AB 953. Additionally, a number of Councilmembers specified their support for the Police Department's new Computer Aided Dispatch (CAD) with some noting that the new system may be a means of achieving AB 953 compliance.

- Operations Resources for the Fire-Rescue Department (Council Districts 1, 2, 3, 5, 8, 9)

Six Councilmembers indicated their support for adequate staffing and other resources for the Fire-Rescue Department. Individual priorities included requests for funding to staff the new Bayside Fire Station (anticipated to open in the second quarter of FY 2018), funding for fast-response squads and the expansion of brush rigs, and a request that Department service levels be maintained.

- Police Chief Recruitment (Council Districts 1, 3, 4, 8, 9)

A majority of Councilmembers noted that, due to the requirements of the Deferred Retirement Option Plan (DROP), the City is expected to select a new Chief of Police in calendar year 2018. Councilmembers' requests regarding the selection of a new Chief included conducting a nationwide search, inviting public participation in the process, and soliciting recommendations from the Citizens Advisory Board on Police/Community Relations.

- Additional Public Safety Funding Priorities

Public safety items not receiving majority support but still receiving significant mentions include the following:

- Support for the implementation of a community-oriented policing plan
- Support for the San Diego Misdemeanants At-Risk Track (SMART) pilot program
- Addition of positions to support the Fire-Rescue Department's Lifeguard Division

ATTACHMENT C

Neighborhood Services

Eight Councilmembers prioritized neighborhood services programs; this section includes a discussion of those programs that were supported by a majority of Councilmembers. These requests prioritize programs that serve the homeless as well as support for the Development Services Department's Code Compliance Division.

- Programs for the Homeless (Council Districts 3, 4, 5, 6, 7, 8, 9)

Seven Councilmembers prioritized providing additional funding and resources to assist San Diego's homeless population. Requests include support for a homeless outreach effort that builds upon the work of the Police Department's Homeless Outreach Team (HOT), the Psychiatric Emergency Response Team (PERT), expanding homeless outreach services into San Diego's East Village as well as outside of the downtown core, and expanding the Serial Inebriate Program (SIP).

- Code Enforcement (Council Districts 2, 3, 4, 8, 9)

Support for the City's Code Enforcement Program was prioritized in a majority of Councilmember memoranda. As part of their request for additional code compliance officers, Councilmembers noted the importance of this program in protecting the public's health, safety, and property.

- Additional Neighborhood Services Funding Priorities

One item that received significant, but not majority, mentions from Councilmembers is the expansion of the portable pool program, especially for the Robert Egger, Montgomery Waller, San Ysidro, Southcrest, Adams Avenue, and North Park recreation centers.

Penny for the Arts (Council Districts 1, 2, 3, 4, 7, 8, 9)

The Penny for the Arts Blueprint (Blueprint) adopted by the City Council in 2012 included a goal of restoring annual Arts, Culture, and Community Festivals allocations to 9.5% of the City's transient occupancy tax (TOT) revenues by FY 2017. The City has not met the Blueprint's annual funding targets, although in FY 2017 the City Council increased the Penny for the Arts allocation in the Adopted Budget from 6.44% to 7% of TOT, for a total FY 2017 budget of \$15.1 million. While a majority of Councilmembers prioritized increasing Blueprint funding above the current 7% of TOT revenues with increases ranging from 7.25% to 8% of TOT, two Councilmembers requested that funding be maintained at FY 2017 dollar levels.

CONNECT2Careers Program (Council Districts 2, 3, 4, 7, 8, 9)

Six Councilmembers expressed support for the expansion of the CONNECT2Careers Program that provides work experiences for young adults during the summer months. A number of Councilmembers noted that the number of youth participating in the program has grown each year and that there are economic benefits of the program that extend to the community at large.

ATTACHMENT C

Compliance with the Earned Sick Leave and Minimum Wage Ordinance (Council Districts 1, 3, 4, 8, 9)

A majority of Councilmembers prioritized fully funding the City's compliance with the voter-approved Earned Sick Leave and Minimum Wage Ordinance, as there is currently a gap between what was budgeted in FY 2017 and the projected cost of the program.

Climate Action Plan (CAP) (Council Districts 1, 3, 4, 8, 9)

A majority of Councilmembers indicated that support for the CAP is a priority in FY 2018. Budget priority memoranda ranged from general statements of support for the CAP to specific requests for funding for the City's Urban Forestry Program and fully funding the implementation efforts needed for the CAP's Phase I, and preparing for Phase II.

Other Significant Expenditure Priorities

Additional Councilmember funding priorities that did not receive majority support but that received a significant number of mentions include the following items:

- Updates to Park Plans – Four Councilmembers prioritized a number of updates to park plans with individual requests for support including the Citywide Parks Master Plan, San Diego River Park Master Plan, Balboa Park Master Plan, Chollas Creek Master Plan, and initiating a General Development Plan for Reynard Way Neighborhood Park.
- Clearing of Storm Channels and Drainage Areas – A significant number of Councilmembers prioritized increasing the annual number of storm channels and drainage areas being cleared, with a number of Councilmembers requesting the prioritization of high flood risk areas.

Proposed Funding Sources

All Councilmembers acknowledged that FY 2018 is anticipated to be a year of difficult budget decisions, as for the first time in several years they will be working to adopt a balanced budget while addressing a projected General Fund budget deficit. In their budget priority memoranda, seven Councilmembers discussed a number of resources that could be used to address the projected deficit. Our Office notes that many of these resources are one-time in nature, and that one-time resources should only be used to fund one-time expenditures. Estimates and details regarding the implementation of these measures continue to be refined.

- Charger's Lease Termination Payment (Council Districts 2, 3, 4, 6, 7, 8, 9)

Seven Councilmembers noted that because the Charger's move to Los Angeles occurs before the expiration of their lease at Qualcomm, a one-time lease termination payment must be submitted to the City. Councilmembers proposed a variety of uses for this one-time payment including reserving the funds for outstanding debt service for Qualcomm and/or supporting public safety and neighborhood services expenditures to mitigate potential budget reductions in these areas.

ATTACHMENT C

- Use of City Reserves (Council Districts 3, 4, 6, 8, 9)

A majority of Councilmembers prioritized utilizing Public Liability and Long-Term Disability Reserve funds that are in excess of reserve targets. A significant number of Councilmembers also suggested using the City's Pension Payment Stabilization Reserve as a way to partially address the projected deficit. Finally, a significant number of Councilmembers indicated that they would consider revising the City's Reserve Policy as a means of partially addressing the projected deficit, when revisions are proposed by the Mayor.

- Commercial Paper Program/Deferred Capital (DC) Bonds (Council Districts 3, 6, 7, 8, 9)

A majority of Councilmembers prioritized the next issuance of DC bonds and commercial paper to support capital projects listed in their budget priority memoranda. Details on capital projects mentioned in a majority or significant number of budget priority memoranda, are included in the following "Capital Projects" section.

- Additional Proposed Funding Sources

One proposed funding source that did not receive majority support but received significant mentions from Councilmembers is the use of the newly created voter-approved Infrastructure Fund. Budget priority memoranda include suggestions for using the Fund for eligible projects that contribute to the projected FY 2018 General Fund deficit, or suspending any transfer to the Fund for FY 2018.

Capital Projects

All Councilmembers prioritized capital infrastructure investments and improvements in their FY 2018 budget priority memoranda. As in prior years, Councilmembers prioritized the repair, maintenance, and construction of parks, streets, streetlights, and sidewalks, and also included a focus on infrastructure that promotes pedestrian and cycling safety, support for new fire stations, and traffic signal optimization projects. A majority of Councilmember priorities aligned on seven types of capital work, although no individual project received majority or significant mention in the budget priority memoranda. Details on the individual projects requested are included in the Councilmember memoranda included as Attachment 1 of this report.

- Park Capital Improvement Program (CIP) Projects (Council Districts 2, 3, 4, 6, 7, 8, 9)

CIP parks projects, including the creation of new parks in park deficient neighborhoods or improvements to existing Park & Recreation equipment and facilities, were a priority for seven Councilmembers. Specific parks mentioned in the memoranda include Olive Grove Community Park, which is also included in the FY 2017 underfunded projects or "waterfall" list.

ATTACHMENT C

- Pedestrian and Cycling Safety (Council Districts 1, 2, 3, 4, 6, 8, 9)

Seven Councilmembers prioritized projects in their memoranda designed to enhance pedestrian and cycling safety. A variety of requests were made as part of this priority including:

- Prioritizing funding for infrastructure improvements in the corridors identified as part of Vision Zero
- Initiating traffic calming measures such as raised delineators or electronic (V-Calm) signs
- Installing lighted crosswalks, rectangular rapid flashing beacons, bike lanes, and pedestrian and cycling safety upgrades in high collision corridors, including Safe Routes to Schools program improvements

- Street Repair (Council Districts 2, 3, 5, 6, 8, 9)

A majority of Councilmembers prioritized funding for the repaving, resurfacing, and restoring of City streets. Councilmembers listed a number of streets CIP projects in their memoranda, and a few voiced general support for funding the Mayor's program to achieve 1,000 miles of street repaving over five years.

- Construction of Fire Stations (Council Districts 1, 3, 4, 8, 9)

A majority of Councilmembers prioritized the construction of fire stations in their memoranda. Specific fire station location mentions include: Home Avenue, College Avenue, and Skyline Hills.

- Sidewalk Repair and Installation (Council Districts 3, 4, 6, 8, 9)

The repair and installation of sidewalks were prioritized by a majority of Councilmembers in their memoranda, noting that sidewalks in good condition supported the City's CAP and addressed potential safety issues.

- Traffic Signals: Installation and Optimization (Council Districts 1, 3, 6, 8, 9)

New traffic signals or support for traffic signal optimization was prioritized in a majority of Councilmember memoranda. Noted in a number of the memoranda is the fact that traffic signal optimization may relieve traffic congestion, thereby reducing commute times.

- Streetlight Installation (Council Districts 2, 3, 6, 8, 9)

A majority of Councilmembers prioritized the installation or upgrades of streetlights in their memoranda, characterizing a lack of streetlights as a public safety concern. Requested locations for new or upgraded streetlights are detailed in the Councilmember memoranda included as Attachment 1 to this report.

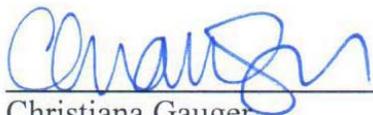
ATTACHMENT C

- Additional Capital Project Funding Priorities

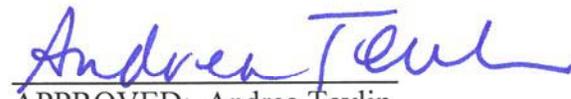
One capital project item that did not receive majority support but still received significant mentions from Councilmembers is funding for recreation center capital repairs. Specific mentions for repair in individual priority memoranda include the Baybridge Community Center roof and the installation of an air conditioning ventilation system at the Canyonside Recreation Center gym.

CONCLUSION

Our Office recommends that the Budget and Government Efficiency Committee review and discuss the budget priorities highlighted in this report, and forward it with any desired modifications to the City Council for formal adoption as the FY 2018 Budget Priorities Resolution.



Christiana Gauger
Fiscal & Policy Analyst



APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachments: 1. Councilmember Memoranda



**COUNCILMEMBER BARBARA BRY
CITY OF SAN DIEGO**

DISTRICT 1

MEMORANDUM

DATE: January 20, 2017
 TO: Andrea Tevlin, Independent Budget Analyst
 FROM: Councilmember Barbara Bry, First Council District
 SUBJECT: Fiscal Year (FY) 2018 Budget Priorities

I look forward to working with the Budget and Government Efficiency Committee, the Independent Budget Analyst (IBA), full City Council, Mayor and staff, and the community to produce a balanced and responsible Fiscal Year (FY) 2018 budget for our City. The following are my priorities for the which are in line with my campaign platform to keep San Diego safe, clean, and prosperous.

FY 2018 BUDGET PRIORITIES

As per both Mayor Kevin Faulconer and IBA Andrea Tevlin, the coming year's Baseline expenditures will outpace annual growth. My overarching priority is a balanced and responsible budget complete with deficit mitigation strategies with identified funding sources and uses for any proposed budget additions or restorations. Further priorities include:

Public Safety

Recruitment and Retention: San Diego has a relatively low crime rate, and our hardworking San Diego Police Department officers deserve much of the credit. To keep crime low, we need to recruit and retain the best officers. To accomplish this our total compensation must be on par with colleagues in other comparable cities.

There are approximately 180 unfilled budgeted jobs for police officers. It is my priority to fill those positions as soon as possible and identify resources to fund additional recruitment and retention efforts (the City allocated \$4.0 million in FY2017).

The City must identify the resources for the Mayor's Office to conduct a nationwide Police Chief search upon the retirement of the current Police Chief that includes community workshops, online input, and recommendations from the Citizens Advisory Board.

Community Policing: Police officers are pillars of our community and need to have direct relationships with the people they serve to be effective at their jobs. I support programs that provide police officers with the resources they need to build relationships with the community. I further support body cameras as a way to protect both citizens and police officers.

Technology: I support providing SDPD with the technology to adhere to AB 953, a bill that requires police officers to collect and report demographic data on individuals they stop.

I also prioritize identify resources to support the 9-1-1 Computer-Aided Dispatch replacement program so that it can be fully deployed by the projected October 2017 date.

Response time reduction: The City must be prepared for the updated Citygate and CIP fire station recommendations and should identify resources for the proposed priority fire stations and "fast-response squads." The fast-response squad on Governor Drive provides a critical service to the South University City community and must continue to be funded.

Environment

San Diego is known for our beautiful beaches, bays and open spaces, and quality of life is paramount. That is why we must prepare for the very real effects of climate change on our community, and begin implementing solutions now. I strongly encourage funding for the implementation of the Climate Action Plan.

Infrastructure

Community plans: Community plans are vital to implementing the vision of a City of Villages established in San Diego's general plan. Through prioritizing timely and proper updating, community plans can help every community preserve its distinct character while allowing reasonable growth. The City must commit to an annual budget sufficient to fund community plan update efforts.

I further prioritize the full refunding of Torrey Pines Corridor Project that was approved and funded by City Council in FY11 and partially defunded in response to Avenida De La Playa emergency repairs.

Neighborhood Services

Sea Lions: I propose creating a public-private partnership to invest in a legal and humane response to the sea lion problem at La Jolla Cove that includes community input.

Traffic signal optimization: I support the City's \$163 million master plan to install modern stoplight timing systems. I urge City to evaluate the areas where it is working well and identify resources to expand traffic signal optimization in heavily congested roadways, such as Genesee Road, El Camino Real and La Jolla Village Drive.

Compliance

In order to comply with the recently passed Earned Sick Leave and Minimum Wage Ordinances the City must create and fill self-sustaining staff position(s) for ordinance compliance, enforcement, education, and investigation.

The City must also create self-sustaining staff position(s) for ordinance compliance, enforcement, education, and investigation for regulation of short-term vacation rentals.

Arts

It is my priority to fund a Penny for the Arts at FY17 levels.

Thank you for your consideration of the priorities I've outlined here. If you have questions, please contact Victoria Joes at vcjoes@sanidiego.gov or (619) 236-6611.



M E M O R A N D U M

DATE: January 20, 2017
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Lorie Zapf
SUBJECT: FY 2018 Budget Suggestions

Understanding that the City is facing a budget deficit in Fiscal Year 2018 due to unexpected, increased payments to SDCERS, I want to ensure that first and foremost we protect all of our public safety funds. It is of utmost importance that we do not decrease service levels of our police, fire or lifeguards.

In order to maintain current service levels and ensure safe neighborhoods, address infrastructure needs, and keep our libraries and recreation centers open, I propose the following allocations for the Fiscal Year 2018 budget:

With the one-time monies from the \$12 million in Charger lease termination funds, I propose the following investments:

\$4 million for police retention bonuses that were previously negotiated.

\$500,000 in gap funding to maintain current park and recreation center hours, without cuts for FY 2018.

\$500,000 gap funding to maintain current library operating hours.

\$500,000 to continue funding for youth literacy programs at libraries.

\$750,000 for Connect to Careers programming to help prepare youth for the workforce.

\$500,000 to begin strategies of implementation towards achieving the vision set out in the San Diego River Park Master Plan.

Any remaining funds to be used for police, fire and lifeguard to maintain current service levels.

Code Enforcement: San Diego beach communities have great impacts, especially during the spring and summer months due to an increase in visitors. In order to maintain the quality of life

for our residents, I would like to see an increase in code enforcement officers to assist with noise complaints, unpermitted property improvement violations and illegal lodging complaints. Since the high tourist areas receive the largest impacts, I propose using TOT funds and revenues from violation payments to pay for extra code enforcement officers.

Ocean Beach Lifeguard Station Design Funding: Building a new Ocean Beach Lifeguard Station remains a top priority for the community of Ocean Beach and our San Diego Lifeguards. The existing station is inadequate to accommodate staff and equipment. SDPD has indicated that a new station could also be used as a joint facility with San Diego Fire-Rescue. As part of last year's budget discussions, 7 Councilmembers listed design funding for the Ocean Beach Lifeguard Station as a top priority for funding. As a result of this overwhelming support, I am requesting the \$600,000 be allocated to the Ocean Beach Lifeguard Station CIP Project (S10121) to begin design workshops and environmental permitting.

Ocean Beach Library Expansion: Momentum for an expansion of the Ocean Beach Library began in 2016 with the start of a feasibility study on options and cost associated with renovating and connecting the City owned annex building next door. With one tenant remaining in the building, it is currently being used by the Friends of the Library as a place of storage and may be used as expanded programming space in FY 2018. With these developments, I would like City Staff to consider CDBG funding for re-construction of the annex building following the completion of the feasibility study and that internal Library funds are used to initiate design and environmental permitting.

Robb Field Entryway Way Phase 3: As a result of the voter approved Measure J, the Ocean Beach Entryway will be eligible to receive funding from Mission Bay Park Lease Revenues. As currently constructed, the Ocean Beach Entryway provides no ADA or pedestrian access to Robb Field. Serving as a funding source, I am requesting that \$125,000 is allocated from the Mission Bay Park Improvement Fund to begin the environmental permitting and design efforts to complete Phase 3 of this important project

Bermuda Beach Staircase Construction: As a result of the 2015-2016 winter storms, staff closed the stairway on Bermuda Avenue in Ocean Beach due to tidal action that eroded the lower stairway foundation causing the lower stairs to collapse. These stairs provided the only access to a pocket beach in the Ocean Beach area. As staff is currently working through the design and the environmental process, I ask the construction funding be allocated by means of the Regional Park Improvement Fund. This fund has increased by \$1.0 million dollars annually due to the voter approved Measure J.

Abbott & Bacon Storm Water Infrastructure: The current storm water infrastructure within Ocean Beach is under capacity. According to Engineering Staff, the greatest need in this community is drainage improvement along Abbott Street near Bacon. The current estimate is \$5.0 Million which includes \$1.0 Million needed in year one for design and \$4.0 Million in year three for construction of the project. I ask that funding be provided out of City's Storm Drain Fund of \$5.7 Million.

Clairemont Drive Repaving: The City performed a street condition survey in 2015 assigning an Overall Condition Index (OCI) number to each street. OCI is a considerable factor in determining the order of street repairs. The 2015 OCI survey determined that Clairemont Drive from the I-5 freeway to Balboa Ave. is in poor condition. Considering Clairemont Drive's significant average daily trip count and proximity to major residential and commercial zones, I urge the allocation of TransNet monies to assist with repaving this section of road.

Protecting health and safety in Mission Beach: The community of Mission Beach is currently working on long-term funding for a second trash pick up to handle a health crisis with fly infestation in the summer months. Due to unanticipated delays with creating a Maintenance Assessment District for Mission Beach, it is necessary to protect the health and welfare of residents and visitors by funding a second trash pick-up during the summer months for one more fiscal year. Since the additional trash pick-up is more effective than street vacuuming, I propose using \$40,000 set aside for vacuuming towards the trash pick-up and also using unspent funds of approximately \$22,000 from the FY 2017 trash pick-up for FY 2018. (Cost for the service in FY 2017 totaled approximately \$57,500).

Traffic Calming - Roundabouts: In order to help slow speeds and increase safety for riders, drivers and pedestrians, I would like to request funding for the design of round-a-bouts at two separate locations within Pacific Beach. Roundabouts enhance pedestrian safety by reducing driver speed, which decreases traffic conflict while at the same time improving the flow of vehicular movement. Additionally, towards the goal of reducing greenhouse gas emissions within the City of San Diego the newly adopted Climate Action Plan sets out to install roundabouts as an environmentally friendly method of traffic calming. The following locations have been vetted and approved by the Pacific Beach Planning Group and assessed by the Traffic and Engineering Department as advisable locations. Potential locations to include:

Foothill Boulevard at Loring Street

Crown Point Drive at La Cima Drive, Moorland Drive and Lamont Street

Street Light Design and Installation: Street lights are critical pieces of infrastructure that provide increased public safety for riders, drivers and pedestrians. Street lights have also been known to reduce crime and ensure that residents feel safe in our neighborhoods. Hornblend Street in the Pacific Beach Planning Group area, which provides parking and access to two major commercial corridors, remains without any street light infrastructure. Located directly between Grand and Garnet Avenues, Hornblend is susceptible to adverse quality of life issues that could be mitigated with improved street lighting. Therefore, I would like to request that funds be allocated for the design and installation of street lights on Hornblend Street between Ingraham Blvd. and Mission Blvd.

Basketball Court Lights – Mission Bay Park: I would like to request funding for the installation of lighting at the east Mission Bay Park basketball court and playground so that San Diego residents can take more advantage of these recreation facilities. The approval of Measure J will allow funding to be identified through Mission Bay Park fund.

Pedestrian Activated Flashing Lights: Towards the City of San Diego's Vision Zero goals I would like to request funding for the installation of Pedestrian Activated Flashing Lights at the intersection of Turquoise St. and La Jolla Blvd. in the Pacific Beach Planning area. Pedestrian Activated Flashing Lights are a proven and effective solution that will help alert unfamiliar motorists to the presence of pedestrians and bicyclists crossing the street. This location has been vetted and approved by the Pacific Beach Planning Group and assessed by the Traffic and Engineering Department as an advisable location.

Support for Penny for the Arts: Arts funding is critical for creating a first class city and for enriching San Diego's youth. In order to keep our promise to fully fund these integral programs, I propose using an increase of TOT funds to 8% of the total for Penny for the Arts. This is an increase from the 7.1% that is currently used to fund arts and culture programs from TOT funds.

Continued Investment in Infrastructure: The 2015-16 City of San Diego Pavement Condition Report Street Repair Report indicated a 20% improvement in the condition of our roads thanks to a renewed commitment by this Council and Mayor. Street repair and repaving efforts remain a top priority for many of my constituents. I advocate that we continue to keep our street repaving program fully funded as we work to achieve the Mayor's goal of 1,000 miles over 5 years.



**COUNCILMEMBER CHRISTOPHER WARD
COUNCILMEMBER DAVID ALVAREZ
COUNCILMEMBER GEORGETTE GÓMEZ**

M E M O R A N D U M

DATE: January 20, 2017

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Christopher Ward, Third Council District

Councilmember David Alvarez, Eighth Council District

Councilmember Georgette Gómez, Ninth Council District

SUBJECT: Budget Priorities for Fiscal Year 2018

Our joint budget priorities illustrate our commitment to making San Diego an equitable city that is growing responsibly and addressing the needs of all neighborhoods and residents. The following are our priorities for funding in the Fiscal Year 2018 budget:

Public Safety

Police Department

Public safety remains our highest budget priority. The City must continue to prioritize the recruitment and retention of police officers. Although the FY17 adopted budget allocated funding towards recruitment and retention efforts, the increased funding has had little to no effect on attrition rates. As such, in FY18, the City should appropriate sufficient funding to conduct an in-depth analysis of attrition to determine how best to modify retention efforts and its recruiting program. According to subject matter experts, the City needs a pool of 5,000 applicants to reach its goal of 200 recruits in the academy annually. Direction for the retention of a third party contractor to anonymously survey sworn and civilian police employees on job satisfaction and organizational commitment and to conduct exit interviews when employees decide to leave was included in the FY17 budget. The information gathered through these interviews should provide valuable insight into how best to retain officers into the future. As such, using the information the department will gather from this service, an appropriate retention and recruitment strategy and robust marketing effort should be developed and implemented over the course of the next year with a corresponding budgetary allocation in the FY18 budget.

Funding to Implement AB 953 (Racial and Identity Profiling Act of 2015)

The regulations are currently out for public comment and expected to be finalized in the next few months. The PS&LN Committee requested that San Diego Police Department (SDPD) implement AB 953 once the regulations were completed and bring information about what it would cost to do so. The funding needs identified by the department should be included in the FY18 budget.

Police Performance Measures

Having adequate performance measures that can be measured from year to year allows the City to be better informed about how to address staffing and operational issues as they arise. The FY18 proposed budget should include the following performance measures for the Police Department, including dispatch division:

- Comparison of actual sworn staffing with the sworn staffing goals remaining in the SDPD five year plan;
- Budgeted and actual sworn officers per 1,000 population (appeared in FY15, FY14, and FY13 adopted budgets) and how they compare with the average of other large cities;
- The percentage of 911 calls answered within 10 seconds;
- The number of 911 calls that were abandoned after waiting longer than 10 seconds;
- The number of 911 calls with wait times less than 10 seconds, between 10 seconds and 1 minute, between 1 minute and 2 minutes, between 2 minutes and five minutes, between 5 minutes and 10 minutes, and surpassing 10 minutes;
- Average non-emergency call wait time.
- The number of non-emergency calls with wait times: 1 minute or less, between 1 minute and 5 minutes, between 5 minutes and 10 minutes, between 10 minutes and 30 minutes, and surpassing 30 minutes;
- The number of abandoned non-emergency calls, and the number of abandoned non-emergency calls that received a call back;
- The number of sworn officer hours dedicated to dispatch, and the cost, including overtime pay;
- Percentage of police dispatcher background checks completed within three months.

Community Oriented Policing

We encourage the Mayor and City Council to invest in a community policing philosophy and program that promotes organizational strategies, partnerships, and problem solving techniques between law enforcement, citizens, and neighborhood groups, to proactively address the immediate conditions that may otherwise give rise to public safety issues, such as crime, social disorder and fear of crime. It is imperative that the Police Department present a community-policing restoration plan to ensure a robust community policing strategy. Specifically, we request that additional Community Relations Officers and multi-lingual Police Officers/Police Service Officers be added as the Police Departments continues to rebuild.

Filling of Police Civilian Positions

The restoration of civilian positions to support our sworn officers, particularly dispatchers, has resulted in numerous cost benefits (i.e. reduced staff turnover and overtime costs) and has greatly improved customer service delivery and employee retention and morale. We request continued effort and resource allocation toward civilian recruitment to allow existing sworn officers to return to patrol duties.

Nationwide Search for New Police Chief

Chief Zimmerman is enrolled in the Deferred Retirement Option Plan and is scheduled to retire on or before March, 2018. It is important that the search for a new Police Chief commence soon and we must ensure that it is an open and transparent process. The public input

component should include town halls/workshops in each district to allow the public to weigh in on what qualities are important in our next Chief, as well as have a committee of community members involved in weighing in on the hiring decision. Approximate cost: \$50,000

San Diego Fire Stations

Fire Station No. 02 (Council District 3)—Bayside/S15042

The construction of Fire Station No. 02 commenced in Spring 2016 and is expected to open in late 2017, providing much needed public safety services for our growing downtown neighborhoods. Annual operating costs for this station should be programmed into the FY18 budget. Approximate cost: prorated cost of \$1.1 million

Home Avenue and College Area Fire Stations (Council District 9)

The construction of new fire stations on Home Avenue and College Avenue are a high priority.

San Diego Fire-Rescue Department Paramedic School

The City Council should be provided an update regarding the plan for a city-operated Paramedic School so that the appropriate staffing levels and financial resources can be identified.

Lifeguard Division

In order for our Lifeguard Division to continue to provide exceptional service and safety at our beaches and bays, the following positions should be included in the FY18 budget:

- Marine Safety Lieutenant: Position would oversee training, hiring, purchasing, facilities, communications, homeland security, special events and beach concessions. The current staffing for these is inadequate and the additional position is required to comply with stated goals and avoid overtime costs. The reduction in overtime costs will partially offset the cost of this position. Approximate cost: \$143,581.
- Clerical Assistant II: Position will support Lifeguard Division front office operations, such as processing misdemeanor citations, special event billing, invoicing, purchase requisitions, payment transactions, process PRA requests, track division statistics, answer phones. Approximate cost: \$66,848

Homeless Services and Outreach Program Expansion

- In addition to CPPS funds identified for homeless outreach efforts and money raised by community groups, supplementary general funds are needed to ensure that year round outreach services are provided by both outside organizations and the Police Department's Homeless Outreach Team to help address homelessness in various areas throughout the city, including neighborhood canyons, Business Improvement Districts, park, underpasses and overpasses.
- In Downtown alone, we have seen a staggering 70% increase over the last three years in unsheltered homeless. Specific to the Police Department's Homeless Outreach Team, we request that an additional HOT Team be added and dedicated to East Village where the need is greatest and allow the other team to focus on neighborhoods throughout the city.
- We request that funding be identified for substance abuse programs. The current City budget increased the Serial Inebriate Program (SIP) bed capacity from 32 to 56. This partnership with law enforcement, emergency medical services, hospitals, and courts provides chronic homeless alcohol abuse treatment in lieu of custody—relieving strain on our hospitals and court system. Not only could we continue to increase this program, but we can further expand it to allow those suffering from narcotics abuse similar opportunities.

Homeless Check-in Center

In order to ensure that the City is providing a solution to the ever growing homeless population camping on the streets, an 800 bed check-in center/shelter should be funded via a combination of city, county, state, federal funding, as well as soliciting private donations.

Neighborhood Code Compliance

The Neighborhood Code Compliance Division of the Development Services Department administers programs designed to protect the public's health, safety, welfare, and property value through enforcement of the City's ordinances and State/Federal law relating to land use, zoning, housing, noise, public nuisances, graffiti abatement, and vegetation/fire hazard abatement. We ask that the resource capacity of the division be analyzed, that vacancies be prioritized and filled, and that funding for additional Code Enforcement Officers be considered in FY18, particularly as new city policies and regulations are implemented. Any additional expenses may be offset by revenue from increased activity (i.e. issuance of permits for compliance, citations, etc.).

Expansion of SMART Pilot Program/Office of the City Attorney

The SMART Program is an innovative program to help address the ongoing challenge of low-level misdemeanor offenders who cycle through the system without access to services, coordination of care, or meaningful incentives to engage with social service providers. Many are arrested, taken into custody and released, only to be arrested again before the original charge comes to trial. Many live on the streets without access to housing. SMART provides access to drug treatment services while providing housing, the elements necessary for a successful recovery. The program prioritizes the provision of services and works to ensure that the homeless are not criminalized. We request expansion of the SMART Program to increase capacity, effectively link misdemeanants to community services and housing, and reduce the rate of recidivism.

*Infrastructure and Sustainability***Storm Water Channel and Storm Drain Maintenance**

The City has engaged in an effort to enhance the maintenance of its storm water channels and storm drains to ensure that life and property are protected during the winter storm season. Much of the work performed in the last 18 months by the department has been through emergency permitting. In order to avoid the need to do last minute emergency permits to prevent flooding, the City should continue funding our storm water channel and storm drain maintenance program at an enhanced level that proactively addresses high flood risk locations in FY18 and beyond.

Vision Zero

It is imperative that the City fund improvements at 15 of the deadliest intersections to ensure basic, low-cost pedestrian safety infrastructure improvements such as high visibility crosswalks, audible signals, and countdown signals are present at all intersections.

- Construct new medians, sidewalk improvements, curb extensions, and safe crossings on El Cajon Boulevard in front of Hoover High School at the intersections of El Cajon Boulevard and Highland Avenue, and El Cajon Boulevard and 45th Street as outlined in the Complete Boulevard Study. A full cost estimate is not available at this time. Funding should be allocated to create the CIP project and begin design and construction drawings.
- Construct new medians, sidewalk improvements, curb extensions, and safe crossings at the intersections of El Cajon Boulevard and Menlo Avenue, and El Cajon Boulevard and Euclid Avenue as outlined in the Complete Boulevard Study. A full cost estimate is

not available at this time. Funding should be allocated to create the CIP project and begin design and construction drawings.

- Construct a safe crossing at Kansas Street and El Cajon Boulevard. \$50,000 is requested to be allocated for this project.
- Allocate staff time to continue comprehensive corridor planning with neighborhood stakeholder groups on University Avenue and El Cajon Boulevard, specifically in the neighborhoods of City Heights and North Park.
- Create and hire one dedicated Vision Zero/multi-modal staff person to oversee Vision Zero activities and complete streets implementation. This staff person can assist City with coordinating and implementing upcoming education campaigns and engineering safety improvements. Funding is requested to be allocated for this staff position.

Sidewalk Condition Assessment

With the completion of the citywide Sidewalk Condition Assessment, the Mayor and City Council must take action to develop policy and a plan to address the findings in the condition assessment and mitigate all tripping hazards to effectively reduce the city's liability and improve the conditions of our sidewalks.

Maintenance and Repair of Streets Classified as "Unimproved Roads"

The City must either develop a process to provide for the repair and maintenance of "Unimproved Roads" or develop a plan to upgrade or construct these roads into complete streets. Residents throughout the City, particularly in parts of Otay Mesa, Logan Heights, Stockton, Mission Hills and University Heights, are unable to request common street improvements due to this technicality.

Urban Forestry Program

The City Council will soon discuss the proposed Urban Forestry Program 5-Year Plan. A critical part of the Climate Action Plan is growing the City's urban forest. Trees make vital contributions to livable neighborhoods, resilient and prosperous communities, environmental quality, and public health as they sequester carbon, reduce energy use, and make neighborhoods cooler and more walkable. As such it is important that the City increase resources to plant and maintain trees throughout our communities. The following FY18 budget allocations are vital to meeting the CAP goals related to growing our urban forest:

- Fund additional Horticulturalist position for street tree planting, as the lone street tree Horticulturalist position cannot manage both tree care and planting: \$100,000;
- Plant 2,000 additional trees City-wide in FY18. This would allocate enough resources for the initial planting and three years of watering, monitoring and pruning: \$1,000,000;
- Increase shade tree pruning: \$300,000;
- Funding to complete an updated tree inventory to obtain a definitive understanding of the urban forest, as indicated in the 5-year plan;
- For Capital Improvement Projects funded in FY18, incorporate trees as a street element (just as pavement, signage) not an amenity. This includes sidewalk replacements, street improvements, and new and upgraded parks.
- Expedite filling four vacant positions, some of which have been vacant for six months: City Forester, Horticulturalist for code compliance (Development Services), Parks arborist, and Landscape architect (Public Works). The code compliance officer would generate offsetting fees and deter tree damage and loss.
- Transfer the urban forestry program responsibilities to an operational department, consistent with organizational structure in other large cities.
- Accelerate Enterprise Asset Management for inventory and monitoring of trees.

Climate Action Plan

The implementation of the City's Climate Action Plan is critical to ensuring that the goals outlined in the plan are achieved. As such it is critical that the FY18 budget fully fund the implementation efforts needed for Phase I and prepare for Phase II goals. This includes:

- Provide funding for the development of the Climate Adaptation Plan.
- Provide funding to purchase monitors to track commute mode share, especially for people walking and bicycling.
- Social Equity Compliance: An important part of CAP implementation is ensuring social equity is monitored and protected in each goal. Consideration of a new staff position, or enhancement of a current staff position to ensure compliance is critical.
- Community Choice Aggregation: Sufficient funding to conduct a study that will allow the City to explore and potentially implement a CCA in Phase II of the Climate Action Plan.
- Increase staffing needed to accelerate the implementation of bicycle projects in the city with the highest priority given to the protected bikeways in the Downtown Mobility Plan. Funding sources to consider and prioritize for this purpose should include Parking District funds, Development Impact Fees, General Fund monies, TransNet, and SANDAG and Caltrans grant funding.
- Urban Forest: See above.
- Hold a minimum of three CicloSDias events within the city to raise awareness of and support the goals of the Bicycle Program and the Climate Action Plan.
- It is important to obtain alternate funding sources through local, state and federal grants in order to obtain and leverage funding for CAP implementation. Funding is requested to fund one (FTE) position for a CAP implementation grant writer.
- Allocate transportation capital funding to be consistent with the Climate Action Plan 2020 mode share goals to incrementally increase transit, bicycling and walking mode share. This funding should be prioritized for improvements along Vision Zero corridors and in environmental justice communities as listed by the state tool, CalEnviroScreen, in an amount sufficient to achieve the following transportation mode share targets:
 - o Bicycle commute share, 6% by 2020; 18% by 2035
 - o Walking commute share, 4% by 2020; 7% by 2035
 - o Transit commute share, 12% by 2020; 25% by 2035

Zero Waste Management Implementation

In order to obtain a 75% diversion rate as cited in the Zero Waste Management Plan, we request that the Environmental Services Department consider increasing blue bin collection service from biweekly to weekly. The additional expense could be offset by the additional revenue generated by increasing the recycling rate. We also request green waste collection service, particularly in communities south of Interstate 8. Both programs, which we suggest be piloted to determine feasibility and effectiveness, could provide ancillary benefits due to the potential to extend the lifespan of the Miramar Landfill.

Citywide Parks Master Plan

The City's General Plan Recreation Element recommends that a comprehensive Parks Master Plan (PMP) be prepared to inventory and assess all City park lands, recreational uses, facilities and services, set priorities for protection and enhancement of existing park and recreation assets, and develop implementation strategies to meet present and future community needs. It is through the proposed development of a citywide PMP that "equivalencies" will be addressed on a community-by-community basis which is important to ensuring that there are sufficient recreation opportunities in the urbanized transit-priority areas. According to the City's Request for Proposals for the PMP, the estimated cost is between \$1 and \$1.4 Million to

complete the PMP, excluding the preparation of the environmental document which is anticipated to total around \$350,000. Approximate cost: \$1.75 million (phased allocation)

Balboa Park Master Plan Update

Additional funding and staff resources have accelerated the process of many of our community plans. The master plan for Balboa Park is also more than 20 years out of date. In order to prioritize park improvements requested by the community and stakeholders, it is critical to have an updated master plan that envisions the future of the entire park. We request funding for a Balboa Park Master Plan update.

Chollas Creek Master Plan Restoration and Active Transportation Improvement Project

Chollas Creek is a significant asset that traverses the City Heights, Eastern, Encanto, Southeastern San Diego, and Barrio Logan communities. Planning work has been completed as part of the 2015 Southeastern and Encanto Community Plans; Chollas Triangle Plan amendment; Southcrest Trails Park General Development Plan; and improvements from private development projects along the creek that implement the 2002 Chollas Creek Enhancement Plan. The total cost of the Master Plan is estimated to be \$1.0 million based on the costs of the San Diego River Park Master Plan/CEQA document. However, Park Planning staff reports that the Master Plan could be funded in phases over a three year time period.

Upcoming Infrastructure/Commercial Paper/DC4 Bond

The projects listed in *Addendum A* are our high priority community needs for the FY18 budget. Consideration should be provided to those projects eligible for upcoming funding opportunities. In addition to the short-term funding strategies being contemplated, the Mayor and City Council must work to identify a comprehensive infrastructure investment plan. Without a sustainable new revenue source to address our infrastructure needs, San Diego's streets, sidewalks, and public buildings will continue to deteriorate.

Neighborhood Services and Programs

Library Budget

- Youth Services Librarians: Library services are critical to all communities across the City, especially in relation to the programs utilized by children. As such, we must ensure there is equity in the services provided at each branch library by ensuring that each branch library has a full-time Youth Services Librarian. Approximate cost: \$950,000
- Books and Materials Budget: Increasing a stagnant books and materials budget is also urgently needed to make sure each library keeps pace with circulation needs and allows for adequate access to books, electronic resources and databases. In order to be on par with the County's Library services the book budget would need to increase by \$2.1 million

Penny for the Arts

Currently, the Mayor's 5-year Outlook shows 6.60% of projected TOT revenue budgeted to support the Penny for the Arts Blueprint, falling short of the Blueprint's stated 9.5% goal for FY18. This means that for the next five years, Arts and Culture funding will continue to be millions of dollars short of the Blueprint's commitment. Increasing arts funding to 7.25% percent would allow our arts and culture programming, a vital part of our economy, to continue to grow. Approximate cost: \$1.5 million

Community Development Block Grant (CDBG) Reinvestment Initiative

SB 107, approved in 2015, provided substantial reform of the redevelopment wind-down process and ensures that San Diego will properly receive CDBG repayment/recovery of nearly \$240 million. Beginning in FY18, the City Council must ensure that the CDBG Reinvestment Initiative funds are reinvested in San Diego's economically disadvantaged communities in the form of infrastructure investment, housing solutions, homeless service, job creation, and economic development.

Small Business Development and Support

San Diego small businesses are the backbone of our neighborhoods and economy. A projected \$4.9 million in CDBG Reinvestment funds have been identified for investment in FY18 for workforce development, support for small business accelerators, and the creation of a loan and investment fund that will also provide consulting services to help small businesses grow and remain competitive. We look forward to supporting the development of these assistance programs and the deployment of resources to our neighborhood small businesses.

Youth Services/Youth Workforce Development/Connect2Careers (C2C) Program Expansion

C2C/San Diego Workforce Partnership provides work readiness, job matching, and job placement for 16-24 year-olds in San Diego. The program has grown from placing 202 youth in 2013, 334 in 2014, and 447 in 2015. With a strong team, deep community connections, best-in class web-portal and IT solution, C2C/San Diego Workforce Partnership have the foundation needed to dramatically expand the program in FY17 to rival youth employment programs in other large cities. It is requested that \$750,000 be allocated to the Workforce Partnership to expand the C2C program. This costs includes a budget for 7 staff (one manager, 3 job developers, and 3 trainers) and 10 paid C2C interns that provide one-to-one job coaching to youth enrolled in the program, as well as IT system support, communications supplies and costs, and event supplies and costs.

Temporary Pool Program

This hugely successful program provides access to pools during hot summer months to communities that do not have the benefit of a pool facility at their local recreation center. The cost of this program is low, while the positive impact on pool users is very high. The following locations recreation center locations should be funded for a temporary pool in FY18: Robert Egger, Montgomery Waller, San Ysidro, Southcrest, Adams Avenue, North Park. Approximate cost: \$7,500 per location.

Play All Day Initiative

The Play All Day Parks Program is an initiative put forth by the Mayor and the superintendent of the San Diego Unified School District to break ground on over 30 new joint-use park sites in the next five to 10 years. Ensure there is adequate staffing and funding is secured to support the planned development of the 30 new City-wide joint-use park sites.

*Operational Needs***Independent Rate Consultant**

The Environment Committee is currently considering the possibility of allowing for the IBA to retain the services of an independent rate consultant that can be utilized during Cost of Service Studies and associated reviews. If the Committee recommends that the IBA retain an Independent Rate Consultant, the FY18 budget should provide the resources to retain the services. Approximate cost: Up to \$300,000

Administration and Enforcement of Earned Sick Leave and Minimum Wage Ordinance

City administration and enforcement of the application of minimum wage and earned sick leave is critical to the stability of the city's workforce and overall economy. As such, it is critical that appropriate staffing be filled immediately and additional resources be identified to ensure compliance with the law. We urge the Mayor to protect these programs from any budgetary reductions.

Equal Opportunity Contracting (EOC) Improvements/City of San Diego Disparity Study

The City's EOC Program is intended to ensure diversity and to safeguard against discrimination in City contracts. Its purpose is to ensure fairness in the expenditure of taxpayer dollars. In order for the City to improve its EOC program goals and in order to adopt a race or gender-conscious preference program to remedy any perceived discrimination, the City must first commission a disparity study specific to the San Diego marketplace. A cost sharing partnership on a disparity study with SANDAG or any other regional agency should be explored.

City Employee Childcare Services

Finding licensed childcare for many families has become increasingly difficult including for many parents who work for the City of San Diego. Childcare is a basic infrastructural element that should be pursued for children of city employees that are 2 months to 5 years of age. Staff should explore the costs associated with offering this service, what partnerships could be obtained and prepare to engage the negotiating units during the reopener period in FY19.

Additional Revenue Opportunities

While we acknowledge the difficult budgetary decisions ahead, we are determined to continue progress and not allow for any reductions in neighborhood services. We are committed to creating opportunities that further expand economic development opportunities and improve public safety and neighborhood quality of life. In doing so, we offer the following revenue opportunities:

City Reserve Policy Changes and Use of Pension Payment Stabilization Reserve

We recommend the use of the \$16 million in Pension Payment Stabilization Reserve funds (General Fund portion) "to mitigate service delivery risk due to the unanticipated increases in the annual pension payment, the Actuarially Determined Contribution (ADC)." Additionally, we look forward to considering City Reserve Policy changes, such as modifying the Worker's Compensation Reserve target funding level as well as the timeframe to reach our General Fund Reserve level targets. Lastly, we also support the allocation of amounts in excess of target levels in the Public Liability (\$2.7 million) and Long-Term Disability Reserves (\$2.5 million). Revenue opportunities in excess of \$21.2 million.

Use of Redevelopment Property Tax Trust Fund (RPTTF) to Ensure Economic Revitalization and Job Creation

The Five-Year Outlook noted that the adjusted residual RPTTF revenue over the next five years increases from \$18.5 to \$26.1 million, for a total of \$115 million. Using this revenue going forward to invest in San Diego's economically disadvantaged communities, as originally intended allows areas in the greatest need of economic investment an opportunity to attract new commercial activity, which in turn creates new jobs and greater tax revenue for the City's general fund. The prioritized investment of these residual RPTTF funds could fund many capital projects across the city that currently do not have identified funding sources.

Contracts

The City utilizes outside contractors for a variety of services totaling \$240 million. The City should utilize the appropriate termination clause language within each contract to renegotiate the cost of each contract. A 10% overall reduction in contracts for outside services would provide the City with \$24 million for more immediate General Fund purposes.

Chargers Termination Fee

Currently, Qualcomm Stadium does not generate enough annual revenue to cover its operating and maintenance costs and receives a transfer of TOT funds each year to fully fund its expenditures. In FY17, the TOT transfer was approximately \$12.9 million, of that \$4.8 million was used to pay for debt service on bonds. The San Diego Chargers will pay a termination fee to the City for opting out of their lease to play games at Qualcomm Stadium. We acknowledge that the City will pay debt service until FY26 to retire the bond debt, but this payment from the Chargers may offer immediate relief and an ability to protect public safety and neighborhood services in a difficult budget year. Revenue opportunities from approximately \$12.5-\$15.0 million.

Ongoing CIP Cash Management

Ongoing review of CIP cash management activities will ensure the appropriate alignment of the timing and use of funding for CIP projects.

Cannabis Tax Revenue

On November 8, 2016, the voters of San Diego approved Measure N, which established a Cannabis Business Tax (CBT) on non-medical cannabis (marijuana) businesses in the City of San Diego to raise revenue for general governmental purposes of the City, contingent upon the passage of Proposition 64, the Adult Use of Marijuana Act, which was also approved by voters on the November 2016 ballot. The fiscal impact statement prepared for Measure N estimated potential future CBT revenue of \$22 to \$35 million annually. The City Council must consider land use and business regulations expeditiously so that the industry develops responsibly and potential revenue is captured.

Potential Revenue from Short-Term Vacation Rentals

The City Council must take immediate action and adopt sound policy regarding short-term vacation rentals. In doing so, the city will be better suited to track business activity and will create opportunities to generate revenue in the form of permit fees and Transient Occupancy Tax that can support enforcement to ensure compliance of applicable laws.

Proposition H – Infrastructure Fund

Earlier this year, San Diego voters approved Proposition H, a ballot measure that requires the dedication of General Fund revenue growth to an Infrastructure Fund. The Outlook recognizes these allocations to the Infrastructure Fund as a General Fund expense, but does not include projections for any expenditures paid for by the Infrastructure Fund. Allocations to the Infrastructure Fund could be used to support certain strategic expenditures, potentially including the City's Infrastructure Asset Management Program, street repair, and storm water permit compliance projects, thereby addressing critical needs while mitigating the projected deficit. Additionally, Proposition H included a provision that allows a one-year suspension of the requirement to allocate General Fund revenue growth to the Infrastructure Fund upon a two-thirds vote of the City Council. If funding for non-infrastructure critical expenditures is needed, Council could consider suspending the measure, which would allow the revenue to flow to the General Fund for other City uses.

Thank you for your consideration of these priorities. This memo reflects our top priorities and will serve as the basis for our support of the upcoming budget.

*Addendum A***Aldine Drive Road Improvements (Council District 9)**

The storm drains at the specified location continue to fail during seasonal rains. In addition to repairing and maintain the current storm drains at the area, we are requesting an initial pre design study for road improvements at the location in order to begin to implement Facilities Financing Project T-1. Based on recommendation from city staff, road improvements are needed to fully address the issue of flooding at the area during rains. The full cost to implement Project T-1: \$6,000,000. Approximate cost: \$250,000 to begin evaluating the project.

Aquatic Facility: Balboa Park Bud Kearns Aquatic Complex Improvements/CIP S-17000 (Council District 3)

This project began design in FY17 to improve/upgrade the mechanical systems, fencing, ADA accessibility, pool decking and pool coping. Approximate cost: \$1.2 million (\$700,000 unfunded).

Aquatic Facility: Robert Egger Sr. South Bay Community Park (Council District 8)

This project, in the 2016 Unfunded Park Improvement list, provides for the design and construction of an aquatic facility. Approximate cost: \$1 million.

Averil Road and W. San Ysidro Boulevard New Traffic Signal (Council District 8)

This project will replace the temporary stripping and safety barriers that were installed in the area. The permanent traffic signal will include traffic signal poles, vehicle and pedestrian indications, audible pedestrian signals, pedestrian countdown timers, vehicle detectors, video detection, ADA pedestrian push buttons. Approximate cost: \$320,000.

Baybridge Community Center Roof (Council District 8)

The Baybridge Community Center is a single story 9,890 gross square foot building located adjacent to Chicano Park. The facility was originally built in 1971 and is part of the Parks and Recreation Department. The building is in very poor condition with many pressing needs to be move-in ready for the next tenant. The current roof needs replacement and is identified as a critical need in the City's facilities assessment report. Approximate cost: \$483,000.

Beyer Community Park (Council District 8)

The General Development Plan will be updated after the completion of the environmental review. The next step would be to fund the project's design phase. This project would create a 12.6 acre community park serving the San Ysidro and Otay Mesa communities. Approximate cost: \$400,000.

Bus Stop Upgrades on City Property: Otay Mesa (Council District 8)

There are currently a total of 43 bus stops in Otay Mesa, ten stops are in need of City funded capital improvements, such as ADA loading pad and sidewalks in order to receive upgrades such as benches and shelters. The locations below should be prioritized to be eligible to receive much-needed upgrades from MTS: Airway Rd./Dublin Dr., La Media Rd./Airway Rd., Siempre Viva Rd/Paseo De Las Americas, Siempre Viva Rd/Sarnen St., Siempre Viva Rd/Avenida Costa Brava, La Media Rd./Airway Rd., Otay Mesa Rd./Otay Mesa Center, Otay Mesa Rd./Gailles Blvd., Otay Mesa Rd./Cactus Rd., Otay Mesa Rd./Heritage Rd.

Children's Park (Council District 3)

Civic San Diego initiated the General Development Plan and design phase for Children's Park, but the completion of the project is contingent upon additional funding being identified for construction. The next bond issuance and/or other funding opportunities should be considered

as a funding source for the construction of the park, along with Development Impact Fees and any funding leftover from the design.

Chollas Parkway: Lea Street Improvements (Council District 9)

This high priority project (Mid-City Communities Plan Facilities Financing Project T-22) would evaluate either reducing the width or closing all or part of Chollas Parkway between 54th street and University Avenue.

Chollas Triangle Park Development (Council District 9)

This high priority project (Southeastern San Diego Impact Fee Study Project P-26) provides for the design and construction of approximately 5 acres as a neighborhood park. Amenities could include picnic areas, children's play areas, multi-purpose courts, multi-purpose turf areas, Comfort station, walkways, overlooks with interpretation of Chollas Creek, and landscaping.

Clay Park Neighborhood Park (Council District 9)

Clay Park is an important community recreation asset that is heavily used by the neighborhood. Improvements are needed to maintain use of the park. The current play surface at the park is in very poor condition and needs to be replaced (\$22,300); and for staff safety, crime prevention and assisting the San Diego Police Department with investigating crimes a security camera is requested (\$22,307). In addition, \$674,852 in matching funds is requested by the community for improvements to Clay Park. The CentrepoinTE/Blvd 63 litigation settlement included \$150,000 for Clay Park.

Colina Del Sol Community Park (Council District 9)

Colina Del Sol Park is an important community recreation asset that is heavily used by the neighborhood. Improvements are needed to maintain use of the park, in particular during the evening hours. The current ballfield and basketball lights as well as the basketball courts need to be upgraded.

Complete Boulevard Study Phase II (Council District 9)

Construct new medians, sidewalk improvements, curb extensions, and safe crossings at the intersections of El Cajon Boulevard and Menlo Avenue, and El Cajon Boulevard and Euclid Avenue as outlined in the Complete Boulevard Study. A full cost estimate is not available at this time. Approximate cost: \$250,000 to establish CIP and begin design and construction drawings.

Corridor Planning (Council District 9)

Allocate staff time to continue comprehensive corridor planning with neighborhood stakeholder groups on University Avenue and El Cajon Boulevard, specifically in the neighborhoods of City Heights and North Park.

Grant K-8 Joint-Use Recreation Field (Council District 3)

In partnership with the San Diego Unified School District, identify funding for the completion of this joint-use recreation opportunity in Mission Hills.

Golf Course Drive Improvements/CIP S-15040 (Council District 3)

This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street. A feasibility study is scheduled to be completed in FY17. Funding is requested to initiate the design phase. Approximate cost: \$1.8 million (phased).

Lighting (Council Districts 8 and 9)

Our communities are seriously deficient in sufficient street and parks lighting. It is imperative that we provide and repair lighting in our neighborhoods and public facilities. The following are priorities to provide and repair lighting:

- City Circuit Upgrades annual allocation (AIH-00002) to modernize the lighting system in Kensington. Approximate cost: \$300,000.
- Lighting in Gamma Mini-Park in Southcrest. If traditional lighting is not an option, consider installing solar lighting. Approximate cost: \$250,000
- Dahlia Street between Saturn Boulevard and 18th Street qualifies for three additional street lights. Their proposed locations are as followed: Dahlia Avenue west of Saturn Blvd 305' south side, Dahlia Avenue west of Saturn Blvd 105' south side, and Dahlia Avenue east of 18th Street 160' south side. Approximate cost: \$7,500

Memorial Community Park Playground ADA Upgrades (Council District 8)

Project consist of new playground, ADA improvements and pre-fab new comfort station (4 unisex stalls), with water fountain. Approximate cost: \$700,000.

North Park Community Park Recreation and Adult Center Facility Upgrades and Park Maintenance (Council District 3)

We request a park assessment to improve the safety and condition of the North Park Community Park, including the active park space, recreation center and adult center. Additional programmatic and maintenance resources are requested to activate and upkeep the park, thereby deterring nuisance activity.

Old San Ysidro Fire Station Pocket Park (Council District 8)

This project would create a pocket park at the Old San Ysidro Fire Sation, approximately 0.32 useable acres, and may include a plaza, public gathering areas, a stage/amphitheater, picnic facilities, security lighting, and landscaping. The project is located on the north side of West San Ysidro Boulevard, between Cottonwood Road and Cypress Drive. The old fire station building is schedule to be demolished by March 2017. Approximate cost: \$638,881

Open Space Parks/CIP AGE-00001 (Council Districts 3 and 9)

There are over 150 canyons throughout urban San Diego. We request that this CIP be amended to incorporate and properly fund the Canyon Enhancement Planning (CEP) Program produced by San Diego Canyonlands. The CEP identifies green infrastructure needs and opportunities which provide valuable ecosystem services, including work to clean and filter our urban runoff. The CEP also identifies trail restoration area and recommends wetland and habitat restoration in Auburn, Juniper, Maple, Manzanita, Mission Hills, and Switzer Canyons, among others, helping to create valuable recreational opportunities in otherwise paved and urbanized environments.

Pedestrian/Safe Routes to School Improvement Projects (Council Districts 3, 8 and 9)

- Kansas Street and El Cajon Boulevard: Construct a safe crossing at Kansas Street and El Cajon Boulevard. Approximate cost: \$50,000.
- Hoover High School Safe Routes to School: This High Priority project (Mid-City Communities Plan Facilities Financing Project T-31) provides for pedestrian improvements in the vicinity of Hoover High School. Proposed improvements could include enhanced paved crosswalks, new pedestrian signals, and new sidewalk. See Mid-City Facilities Financing Plan T-31 for details. Approximate cost: \$1,000,000.
- Picador Boulevard and Majestic Drive Crosswalk/Rectangular Rapid Flash Beacon (RRFB): There is a crosswalk at the intersection of Picador Boulevard and Majestic Drive, located in front of Montgomery Middle School. This crosswalk is heavily used by

students and families walking to and from Montgomery Middle School. The crosswalk was recently upgraded. Among the improvements made were: converting the crosswalk to a new yellow continental crosswalk and the installation of new "slow school xing" pavement markings for northbound traffic. Furthermore, this location has qualified for the installation of Rectangular Rapid Flashing Beacon lights (RRFBs). Funding should be provided to install these much needed RRFBs. Approximate cost: \$10,000.

Reynard Way Neighborhood Park: Mission Hills (Council District 3)

We request that funding be identified to initiate a General Development Plan for the long awaited Reynard Way Neighborhood Park. Few opportunities exist in Uptown for the development of park space. The City must capitalize on this opportunity.

San Ysidro Civic Center Improvements (Council District 8)

This project is located at the San Ysidro Civic Center, 212 West Park Avenue. It is identified in the Facilities Plan Impact Fee Study for San Ysidro as Park Project P-18 - Gym Floor Refurbishing. It includes the design and construction to refurbish the gym floor at the Community Center. Approximate cost: \$25,000.

San Ysidro Skate Park (Council District 8)

Initiation of planning and design for a skate park at the City-owned property on the southwest corner of the intersection of Beyer Blvd. and Beyer Way adjacent to 325 Mesa Ave. The City's Public Works department should begin planning and design to determine the funding and time needed to construct a skateboard park on this property. Approximate cost: \$100,000.

Sidewalks (Council Districts 3 and 8)

- Egger Highlands Missing Sidewalk: Installation of a missing sidewalk on the west side of Saturn Boulevard between Palm Avenue and Boundary Street. This sidewalk is located next to the mobile home park across the street of the shopping center. The scope of project would include the design and construction of the sidewalk. Design will cost approximately \$100,000 with the entire project costing approximately \$350,000.
- Imperial Ave. & 25th St. Sidewalk Repairs: The condition of the sidewalks at the following stretches are riddled with potholes, the concrete blocks are broken, missing and protruding. These conditions present dangerous conditions for pedestrians and pose a liability risk to the City. Funding for repairs should be included in the FY18 budget for the following areas: Imperial Avenue from 19th St. to 30th St. and 25th St. from Imperial Ave. to G St.
- Richmond Street Sidewalks: evaluate Richmond Street in Hillcrest/Marston Hills for sidewalk installation to enhance pedestrian safety.
- San Ysidro New Sidewalks/Curb ramps: Funding is needed to construct critical sidewalk and curb ramp improvements in the San Ysidro Community. The Community planning group has identified the following top priority locations:
 - o West San Ysidro Boulevard between Dairy Mart and I-805; East San Ysidro Boulevard between I-805 & San Ysidro border crossing.
 - o Howard Avenue (east side) between Village Pine Drive and Iris Avenue. (50/50 cost share – \$22,500 San Ysidro & \$22,500 Otay Mesa–Nestor)
 - o Smythe Avenue (both sides) between Beyer Boulevard and SR-905.
 - o Cottonwood Road (both sides) between West San Ysidro Boulevard and Vista Lane.
 - o Seaward Avenue (south side) between Cottonwood Road and West Park Avenue.
 - o Border Village Road (both sides) between the north and south connections to East San Ysidro Boulevard.
 - o Calle Primera (north side) between Via De San Ysidro and Willow Road.

- Cottonwood Road (west side) Beyer Boulevard to Foothill Road.
- Smythe Avenue (both sides) between Sunset Lane and West San Ysidro Boulevard.
- Alverson Road (both sides) between Sunset Lane and West San Ysidro Boulevard.
Approximate cost \$1.1 million

Southeast Mini-Parks (Council District 8 and 9)

4 mini-parks are included in CIP L16000:

- Clay Avenue (CD8): Play structure ages 5-12, installation of tables and BBQ grills and ADA improvements. Approximate Cost: \$1 million
- Gamma Street Mini-Park ADA Improvements: This project provides for the design and construction of ADA improvements at the existing Gamma Street Mini-Park in the Southeastern Community. Improvements include upgrades to the children's play area and associated path of travel. Approximate cost: \$1.75 million
- Island Ave: Complete design and construction, including ADA improvements, playground and amenities. Approximate Cost: \$1.5 million
- J St: ADA improvements and playground upgrade. Approximate Cost: \$1 million

Tubman Charter School Joint Use Park (Council District 9)

A General Development Plan has been completed for the 1.72-acre Tubman Joint-Use Park located at 6880 Mohawk Street in the College Area Community. In order to create additional parkland in this park deficient community, a total cost of \$2.7 million is estimated to complete the project. A developer contribution of \$1,430,000 has been programmed for FY18 which will assist in funding the park. However, there is a \$395,050 funding deficit according to CIP S-13000. Approximate cost: \$395,050.

Villa Montezuma (Council District 8)

This historic city facility requires some immediate attention including toilet replacement, ADA improvements to the backdoor and grab bars, electrical panel, graffiti resistance fence treatment. Approximate cost: \$20,000.

Ward Canyon Neighborhood Park (Council District 3)

Ward Canyon Neighborhood Park: The temporary dog park at Ward Canyon Neighborhood Park was an important step toward realizing this long awaited and significant community asset. We would like to see the construction of these permanent park improvements included in the next bond/funding opportunity.



**CITY OF SAN DIEGO
OFFICE OF COUNCIL PRESIDENT MYRTLE COLE
FOURTH COUNCIL DISTRICT**

DATE: January 20, 2017
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Council President Myrtle Cole *Myrtle Cole*
SUBJECT: FY 2018 Budget Priorities

I am aware that the Mayor's Five Year Financial Outlook projected that for FY 2018 expenditures will outpace revenues by approximately \$36.9 million and the Mayor is requesting departments to present budget reduction proposals totaling 3.5 percent of their FY2017 approved budgets.

However, I believe that we can still have a balanced FY 2018 budget, maintain current level of City services and strive for additional resources to fulfill essential operations and provide optimal customer service. My priorities continue to focus on building a San Diego of which we can all be proud. Below is a list of Council District 4 priorities that I would like to see included in the upcoming budget discussions for Fiscal Year 2018.

Public Safety:

Police Recruitment and Retention. In order to address the understaffing in both sworn and non-sworn positions, it is critical that the City continue to implement the Police Department's Five-Year plan and allocate funds for recruitment and retention.

Identify and allocate appropriate funding to implement AB 953 (Racial and Identity Profiling Act of 2015). At the 11/30 PSLN meeting I requested the Mayor and San Diego Police Department identify what systems are needed to collect the information that AB 953 will require, including whether existing systems will suffice or additional ones are needed and that the Department identify what the potential costs of any newly required systems are so that we can include funding in the FY 2018 budget.

Identify and allocate funding to conduct a nationwide search for the new Police Chief. As you are aware a new police chief is expected to be selected in calendar year 2018. While there are outstanding internal candidates for the position, a nationwide search provides an opportunity to ensure the Mayor is selecting from a comprehensive pool of the best and brightest law enforcement has to offer.

Support and fund the computer-aided dispatch (CAD) replacement project. The CAD-related costs include debt service, system maintenance, and training. These expenditures will be essential to the operation of the new CAD system which is expected to be fully deployed by October 2017.

Support and Fund the Neighborhood Code Compliance Division of the Development Services Department to administer programs designed to protect the public's health, safety, welfare, and property value through enforcement.

Identify and allocate appropriate funding for Homeless Outreach Teams and Quality of Life Teams expansion to address homeless populations in communities throughout San Diego.

Identify and allocate appropriate funding for additional Psychiatric Emergency Response Team staff to address expanding homeless populations in communities throughout San Diego.

Identify and allocate funding for:

- **Addition of two additional FTE Lifeguard III stationed at the Children's Pool in La Jolla**
- **Addition of one Marine Safety Lieutenant**
- **Addition of one (FTE) Clerical Assistant II Position**

Climate Action Plan:

Allocate transportation capital funding to be consistent with the Climate Action Plan 2020 mode share goals to incrementally increase transit, bicycling and walking mode share.

Minimum Wage Enforcement:

Identify and allocate funding for city staffing to enforce the Minimum Wage and Earned Sick Leave Ordinance.

Infrastructure:

Fund complete construction of Bay Terraces "Tooma Park" Senior Center/Recreation Building.

Identify and allocate funding for completion of the Streamview Drive Improvements. Including traffic calming measures, installation of roundabouts,

medians, angled parking, resurfacing of streets and construction of new sidewalks.

Identify and allocate funding for the Martin Luther King, Jr. Recreation Center Facility Improvements.

Identify and allocate funding for the Encanto Recreation Center to include ceiling and floor tiles, overall painting of the building, window replacements for meeting room, and two offices.

Identify and allocate funding for a Permanent Skyline Hills Fire Station (FS 51). Identify funding to construct a permanent facility for the health and safety of our fire-rescue personnel.

Funding for the reconfiguration and enhancement of Marie Widman Memorial Park. The park enhancements are needed to improve public safety. Enhancements to park amenities can increase park usage and activity thereby deterring crime.

Fund improvements at 15 deadliest intersections. To ensure basic, low-cost pedestrian safety infrastructure improvements such as high visibility crosswalks, audible signals, and countdown signals.

Identify funding for additional sidewalks in District 4 including, Paradise Hills and Northside of Market Street.

Economic Development and Neighborhood Services:

Identify and allocate funding if necessary, to streamline the permitting process to build affordable housing.

Identify and allocate funding for the expansion of Park & Recreation Center Hours at all 58 recreation centers.

Identify and allocate funding for a San Diego Library programming budget for the City's branch libraries to allow programs to be consistent year to year and relatively equal across all branches.

Identify and allocate additional funding for the Penny for the Arts Blueprint.

Identify and allocate funding for a Small Business Bonding Assistance Program. The Small Business Bonding Assistance Program can serve as a supplement to the City's existing SLBE/ELBE program, and as an alternative to addressing the bonding needs of small construction firms.

Identify and allocate funding to expand the Youth Services/Youth Workforce Development/Connect2Careers. Funding would provide work readiness, job matching, and job placement for 16-24 year olds in San Diego.

Revenue Opportunities:

In an effort to address funding for our FY 2018 budget priorities, following are some possible actions:

Excess Equity: There is an estimated \$15.1 million anticipated to be available and budgeted.

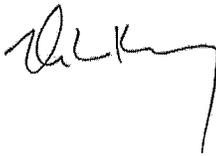
Infrastructure Fund: There is an estimated \$17 million allocation for FY 2018.

Reserves in Excess of Policy Targets: There are some alternatives to reducing reserve funds which may be available to fund various priorities.

Chargers' Relocation Fee. Include the use of the \$12.5 million Charger relocation fee to supplement funding for various priorities.

We look forward to the collaborative work ahead and thank you for your consideration of our budget priorities.

**COUNCIL PRESIDENT PRO TEM MARK KERSEY**

DATE: January 20, 2017
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Council President Pro Tem Mark Kersey 
RE: Fiscal Year 2018 Budget Priorities

This is in response to Budget & Government Efficiency Committee Chair Barbara Bry's January 3, 2016 memorandum requesting Councilmember input in the development of the Fiscal Year 2018 Budget. In this lean budget time, my top priority is sustaining infrastructure investment. City leaders must avoid the mistakes of the past and resist the temptation to neglect our asset network in deficit years. To the extent funds are available, I put forward the following requests:

Restore Transportation in the San Pasqual Valley. Ysabel Creek Road is the main thoroughfare between Bandy Canyon Road, where farmers package their products, and San Pasqual Valley Road, where the Zoo Safari Park and the Archaeological Society are located. Severe storms have moved much of the asphalt off Ysabel Creek Road, leaving the road dangerous and inconsistent with the City's Street Design Manual. In order to avoid road hazards, people drive off the loosely-defined path onto watershed property, potentially affecting water quality. Access is insufficient for local farmers and could prevent timely evacuation from the valley in the event of a wildfire. I request an engineering analysis to determine options for restoring Ysabel Creek Road and establishment of a CIP. I further request an overlay of the entire length of San Pasqual Valley Road within City limits.

Improve Fire-Rescue Response Times in Northeastern San Diego. In FY17, a brush rig and crew were stationed in the San Pasqual Valley for 12 hours per day on a trial basis, and I request that this arrangement be made permanent and expanded to 24 hours per day. The San Pasqual Valley is otherwise served by Station 33 in Rancho Bernardo, which has the largest territory of any station in the department. When there is no traffic, Engine 33 can get to the Zoo Safari Park in 15 minutes, far exceeding national response time standards and leaving Rancho Bernardo residents without timely coverage for a minimum of 30 minutes. A majority of calls in this area are for medical aid at the San Diego Zoo Safari Park and minor car accidents that do not require a full engine company. Permanently stationing the crew in San Pasqual Valley around the clock would relieve the stress on the first responder system in northeastern San Diego and keep residents and tourists safe while visiting this world-renowned destination. Additionally, I request

that opportunities to expand the City's collaboration with CalFire and other agencies that serve the Valley be explored and that new fire stations be adequately staffed as they come online throughout the City.

Optimize Homeless Outreach Services. Under Mayor Faulconer's leadership, the City has funded a regional database for homeless services, but greater coordination among local providers is needed. A City-lead homeless outreach effort, built upon the current work of SDPD Homeless Outreach Team, will ensure resources are aligned effectively across public and private partners.

Enhance Customer Service Through 311. An integrated 311 program, as recommended in the City Auditor's March 2015 *Performance Audit of the City's Public Right-of-Way Maintenance Activities*, has the potential to not only enhance customer service, but also streamline operations, reduce unnecessary 911 calls, and support open data. Building upon the success of the FY17 Get It Done pilot program, next steps will include adding Environmental Services, Code Enforcement intake, and passport appointments to Get It Done and acquiring Customer Relationship Management software for a full-scale 311 program.



**COUNCILMEMBER CHRIS CATE
CITY OF SAN DIEGO
SIXTH DISTRICT**

M E M O R A N D U M

DATE: January 20, 2017

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Chris Cate 

SUBJECT: Fiscal Year 2018 Budget Priority Memo

The City of San Diego (City) faces many challenges in the coming fiscal year. Residents expect solutions from City leadership to address the homelessness crisis, ensure our Police Department is efficiently staffed, and guarantee the consistent delivery of quality neighborhood services that our communities deserve. It is the responsibility of the City to continue these efforts while guarding taxpayer dollars and practicing fiscal responsibility.

Per the City Charter, the City is mandated to produce a balanced budget. This coming fiscal year, the City is expecting a deficit of at least \$57 million, largely due to an increase in the annual pension payment by \$47 million. It is now the responsibility of this Mayor and City Council to meet the City's fiscal obligations while advancing the priorities of neighborhoods and residents. Potential actions that should be evaluated to close the budget deficit include the use of our Pension Stabilization Reserve fund, use of our various liability reserves, monies associated with the payment from the San Diego Chargers (as outlined below), and the use of public safety savings from no longer having to staff Chargers games. Prior to any use of reserve funding, the City Council should have ample time to evaluate the proposal and be given a plan to refund reserve levels as outlined in our reserve policies.

I appreciate the opportunity to share my budget priorities for Fiscal Year (FY) 2018. Funding sources for these neighborhood priorities and needs have been identified. I look forward to approving a balanced budget that continues to address San Diego's most pressing challenges and issues.

The following are my priorities for FY18:

Public Safety

San Diego Police Department (SDPD) – (\$3,682,848)

- The recent and unfortunate departure of the San Diego Chargers has been a difficult process for many San Diego residents. As the City of San Diego plans for the future of

Qualcomm Stadium, it must also consider how to best allocate the forthcoming relocation fee payable to the City in the sum of \$12.5 million. In addition to servicing the annual debt of \$4.7 million for the outstanding Qualcomm Stadium bonds, the City should also consider setting aside one-time monies from the \$12.5 million receipt of payment to address San Diego's police recruitment and retention crisis, outstanding SDPD capital needs, and State law compliance efforts. Any remaining funding above servicing stadium debt and supporting critical one-time SDPD expenditures should be carried over to FY19 to be used toward debt service related to Qualcomm Stadium.

- The recruitment and retention of SDPD officers continues to be a top priority for the City of San Diego. In the first seven months of FY17, data demonstrates that the City is losing officers at a rate of 13 per month, which is on par with FY16 and FY15 attrition rates. Currently, San Diego Police Department budgets \$35,000 to the Recruiting Unit for their entire recruitment program. This includes travel costs to attend job fairs, marketing, advertisements, and promotional item costs. SDPD only recently received an additional \$65,000 in FY17 for the Recruiting Unit. The City Communications Department, Mayor's office, and San Diego Police Department should work cohesively with a private sector firm to develop a comprehensive marketing and recruitment plan with the goal of increasing the number of applicants and recruits. (\$500,000)
- SDPD's Traffic and Special Events Divisions currently utilizes a trailer stationed in the rear lot of Eastern Division that is in severe disrepair and no longer meets the needs of the Department. A new facility is needed to house 350 full and part time employees and volunteers who serve on a citywide basis. Funding should be allocated for design, and the beginning of construction for a new Traffic and Special Events Divisions facility. (\$700,000)
- The refurbishment of the Police Range on Federal Boulevard has been prioritized as the top priority on the City's infrastructure waterfall list. This crucial SDPD asset requires much-needed repair and attention to improve dilapidated bullet back stops, remove lead contamination from soil berms and install new bullet recovery systems. Funding should be allocated to move the design phase of this project forward. (\$1,700,000)
- AB 953 requires local law enforcement to collect specific information regarding police stops. The State is currently in the process of adopting a final draft that will outline reporting policies and requirements. SDPD's new Computed Aided Dispatch (CAD) system is a necessary capital investment that will allow for compliance, improving response times, increasing reliability, and enhancing operational capabilities. The Mayor's office and City Council should work in concert with SDPD to implement CAD. (\$782,848)

Neighborhood Services

Homelessness

- Reducing the City's homelessness population should be a top priority for San Diego in 2017. This issue is no longer specific to only Downtown as it continues to affect areas throughout the City, including the urban canyons and open spaces within District 6. In 2016, the City implemented the "Housing Our Heroes" initiative with the goal of securing housing for 1000 homeless veterans. This year, the Mayor announced a slate of new proposals to further tackle homelessness head-on. The development of any strategic plan in concert with the Mayor's office, City staff, and service providers should include critical services, tools, and resources to address the problem of homelessness in Tecolote Canyon, Marian Bear Memorial Park, and Los Peñasquitos Canyon Preserve. Funding for this effort should be reviewed in concert with citywide homelessness proposals in 2017.

Vice Operations

- With the passing of Proposition 64 by California voters, the City has the responsibility to closely monitor marijuana retail establishments to ensure compliance with State law and the City's Municipal Code. In 2017, the City should designate these establishments as a Vice-regulated business and institute a fee to cover the costs associated with enforcement and monitoring of regulated businesses, and the closure of illegal businesses. Bringing marijuana storefronts under the purview of Vice Operations will bolster compliance actions and mitigate any potential negative impacts to surrounding communities.

Street Sweeping

- As the City pursues compliance with the Clean Water Act and mandates from the Regional Water Quality Control Board, it is imperative to bolster street sweeping operations and review current scheduling and notifications practices. Through the Transportation and Stormwater (TSW) Department's pending update to the Water Shed Master Plan, additional funding for street sweeping operations should be considered.

Park and Recreation

- The City's primary responsibility is to ensure the safety of its residents. Canyon Hills Resource Park located in the community of Mira Mesa is in need of additional monitoring and enforcement in light of recent criminal activity. The City should allocate necessary resources to the Park and Recreation Department to better track this area. Utilizing FY17 Department vacancy savings of \$974,299 from personnel expenditures, approximately 10 percent of these monies should be used to fill 1.00 FTE for a Park Ranger. This position should be used to supplement Park and Recreation enforcement efforts in Canyon Hills and other problematic areas. (\$100,000)

Community Plan Updates

- As the City of San Diego takes steps to address the housing crisis, communities that are likely to experience a growth in population and development within the next 10-15 years should be prioritized, along with neighborhoods whose plans have not been updated in over a decade. The City Council should work in concert with City staff and the Mayor's

office to ensure the effective and expeditious initiation of these strategic community plan updates.

Infrastructure

Park and Recreation - (\$1,387,500)

- The City's Park and Recreation center facilities are vital to maintaining and promoting vibrant San Diego neighborhoods. The following Park projects should be funded with FY18 Capital Improvement Program Annual Allocations. In FY17, over \$200 million in projects were funded through CIP Annual Allocations.
 - Olive Grove Community Park is an open Capital Improvement Project (CIP) in vital need of American with Disabilities Act (ADA) improvements to the existing comfort station, enhancements to the existing children's play areas, and upgrades to the associated paths of travel. Funding should be provided for the design, project approvals, and construction. (\$750,000)
 - The safety of residents who visit City parks is paramount. Funding should be identified for the installation of new pour-in-place fall mats for the playground at North Clairemont Recreation Center. (\$65,000)
 - Given the high volume of patrons visiting the North Clairemont Recreation Center, the parking lot is in need of resurfacing. (\$10,000)
 - Funding should be allocated for replacement trees at the North Clairemont Recreation Center that were recently lost due to the drought. (\$7,500)
 - Adequate ventilation and circulation at the Canyonside Recreation Center gym is much-needed. The City has partnered with the community to identify a viable solution that will prevent patrons from overheating by installing a split AC ventilation system. (\$533,000)
 - Given the high volume of patrons 65 years and older at the Mira Mesa Senior Center, the parking lot is in need restriping and resurfacing. (\$10,000)
 - The Mira Mesa Senior Center is a neighborhood landmark where many patrons 65 years and older attend and enjoy the many great programs and services. The facility is in need of an Americans with Disabilities Act (ADA) ramp at the front entrance of the building in order to provide patrons safe access. (\$2,000)
 - The Gil Johnson Recreation Center at the Mira Mesa Community Park is heavily utilized by patrons of all ages. The basketball courts are in need of new backboards, rims, and poles. (\$10,000)

Libraries – (\$39,781.22)

The City's library system has provided San Diego families with tools, resources, and programs that make a significant difference every day. It is imperative to make sure these neighborhood assets are protected and maintained for the enjoyment of future generations. The following Library projects should be funded with FY18 Capital Improvement Program Annual Allocations:

- Balboa Library
 - Funding should be identified to replace the existing carpet and flooring at the Balboa Branch Library. (\$12,600.11)
 - Replace tile flooring in restrooms. (\$4,600)

- Mira Mesa Library
 - Repaint and restripe the parking lot of the Mira Mesa Branch Library. (\$2,780)
 - Replace damaged and stained restroom countertop after receiving many complaints from customers. (\$5,600)
- North Clairemont Library
 - Provide twenty (20) new lightweight folding tables for North Clairemont. (\$1,600)
- Rancho Peñasquitos Library
 - Replace thirty (30) chairs for patrons. (\$12,601.11)

Street Lights – (\$638,000)

Many older San Diego neighborhoods are in need of additional street light infrastructure to ensure traffic visibility and the safety of residents and pedestrians. The following locations have been identified as priority areas by the community, Streets Division, and SDPD. These lights should be funded through the FY18 Capital Improvement Program Annual Allocations. In FY17, TSW received \$1.2 million to support streetlight installation operations.

- Streetlight at 10442 Baywood Avenue
 - (\$18,000)
- Add two (2) streetlights on the 3900 and 4000 blocks of Antiem Street
 - (\$36,000)
- Add sixteen (16) streetlights on Beadnell Way between Mount Abernathy and Charger Blvd
 - (\$288,000)
- 9055 Balboa Avenue west of Ponderosa Avenue 300', south side streetlight
 - (\$15,000)
- Balboa Avenue east of Kearny Villa Road 700', north side streetlight
 - (\$15,000)
- Balboa Avenue west of Ponderosa Avenue 1,560', north side at bus stop streetlight
 - (\$15,000)
- Balboa Avenue west of Ponderosa Avenue 447', south side at bus stop streetlight
 - (\$15,000)
- Balboa Avenue west of Ponderosa Avenue 850', north side at bus stop streetlight
 - (\$15,000)
- Balboa Avenue west of Ruffin Road 380', south side at bus stop streetlight
 - (\$15,000)
- Balboa Avenue west of Ruffin Road 580', north side at driveway streetlight
 - (\$15,000)
- Camino Santa Fe north of top Gun Street 1150', east side streetlight
 - (\$15,000)
- Camino Santa Fe north of top Gun Street 1750', east side streetlight
 - (\$15,000)
- Mt Ackerman Drive east of Mt Abraham Avenue 150', north side streetlight
 - (\$15,000)
- Mt Ackerman Drive east of Mt Abraham Avenue 330', north side streetlight
 - (\$15,000)

- Mt Ackerman Drive west of Mt Albertine Avenue 470', north side streetlight
 - (\$15,000)
- Mt Ackerman Drive west of Mt Albertine Avenue 290', north side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 264', north side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 381', south side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 506', north side streetlight
 - (\$15,000)
- Viewridge Avenue north of Balboa Avenue 145', east side streetlight
 - (\$18,000)
- Viewridge Avenue north of Balboa Avenue 290', east side streetlight
 - (\$18,000)
- Mercury Street south of Engineer Road 170', west side streetlight
 - (\$10,000)
- Engineer Road west of Mercury Street 160', south side streetlight
 - (\$10,000)

Street Resurfacing

As the City strives to reach the Mayor's goal of resurfacing 1,000 miles of roads by 2020, the following streets should be considered in conjunction with future group jobs funded via commercial paper and/or deferred capital bond issuances in accordance with the current street evaluation criteria. In FY17, the City allocated over \$100 million to fund road repair.

- Pegasus Avenue from Gemini Avenue to Polaris Drive, OCI-29
- Lehrer Drive from Limerick Avenue to Arvinels Avenue, OCI-38
- Calle Dario, OCI-25
- Hillery Drive from Greenford Drive to Westonhill Drive , OCI-27
- Rickert Road, OCI-57
- Sorrento Valley Boulevard from Roselle Street to Vista Sorrento Parkway, OCI-34

Traffic Control – (\$75,000)

- Traffic Signal Optimization has demonstrated a reduction in travel time by over 20 percent. The City should continue identifying additional strategic locations that seek to benefit from this technology, including the entirety of Mira Mesa Blvd., Miramar Road, Kearny Villa Road, Clairemont Mesa Blvd., and Balboa Avenue. This project should receive funding from the Regional Transportation Congestion Improvement (RTCI) Fee, which is anticipated to receive \$9.0 million in FY18.
- The Clairemont community has identified Beadnell Way as a problematic street in terms of traffic and pedestrian safety. Utilizing FY18 CIP Annual Allocations, Transportation and Stormwater should work with the community to install traffic calming measures, protected bike lanes, and pedestrian crossing safety improvements.
- The Mira Mesa community has identified Westview Parkway between Mira Mesa Blvd. and Black Mountain Road as dangerous for pedestrians and drivers. Utilizing FY18 CIP Annual Allocations, Transportation and Stormwater should work with the community to

install traffic calming measures, protected bike lanes, and pedestrian crossing safety improvements.

- V-Calm Signs are highly effective traffic calming assets that directly result in the improvement of safety and travel conditions for both motorists and pedestrians by posting the speed of passing vehicles. The following locations have been identified as unfunded needs by the Traffic Engineering Operations Division and should be funded with Utilizing FY18 CIP Annual Allocations.
 - Clairemont Drive - Balboa Avenue to Clairemont Mesa Boulevard
 - One (1) electronic V-Calm sign
 - (\$15,000)
 - Mount Everest Boulevard - Balboa Avenue to Mount Etna Drive
 - One (1) electronic V-Calm sign
 - (\$15,000)
 - Mount Aguilar Drive - Mount Alifan Drive to Mount Ainsworth Avenue
 - One (1) electronic V-Calm sign
 - (\$15,000)
- Rectangular Rapid Flashing Beacons (RRFB) is a cost-effective traffic improvement that enhances pedestrian safety and maintains traffic flow while avoiding unnecessary traffic signal installations. The following locations have been identified by the community and should be funded with Utilizing FY18 CIP Annual Allocations.
 - Challenger Middle School (\$10,000)
 - Sandburg Elementary (\$10,000)
 - Intersection of Armstrong Street and Armstrong Place (\$10,000)

Sidewalks – (\$4,740,000)

- Many Clairemont pedestrians utilize Balboa Avenue from Clairemont Drive to Mount Culebra as a means to navigate across Tecolote Canyon. As the City works to implement the goals of the Climate Action Plan by incentivizing alternative modes of transportation, it is vital to ensure pedestrians are safe and secure. This project recently received \$500,000 for the design phase from the RTCI Fee. The City should consider this revenue source to fund the remainder of the project. (\$4,640,000)
- As Phase I of the Hickman Fields project navigates through design and construction in FY19, it is important to ensure that park patrons have safe access to the new facilities. TSW staff have identified a new sidewalk on Convoy Court/Hickman Field Drive to Convoy Street as a priority. The total project cost is \$850,000. Staff is requesting \$100,000 from the RTCI Fee to initiate pre-design. (\$100,000)

CC:ic



City of San Diego
Councilmember Scott Sherman
Seventh District

MEMORANDUM

DATE: January 20, 2017
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Scott Sherman
RE: FY18 Budget Priorities

With the anticipated budget shortfall this year and as a responsible steward of taxpayer dollars, I feel it is prudent to focus on finding ways to maintain essential city services at their current levels while reducing spending in certain departments to meet our budgetary needs. The City must return to focusing on providing taxpayers with the core service they deserve and improving the quality of life for all residents of San Diego. The acquisition or building of new city assets should be thoroughly evaluated in light of current projections to determine the necessity of the project and its impact on the quality of life for the community.

District 7 Community Projects

Morley Green Mini-ADA Park (\$1,250,000*) cost in FY13

This project has been a top priority for the Linda Vista community for over a decade. Morley Green is centrally located in Linda Vista with a large number of families overlooking the site. Using a ¼ mile radius from the center of the park as the service area, it is estimated that 91% (4,119) of the 4,527 residents who will use the park are in the Low to Moderate Income bracket. The park's adjacent census tracts (86 & 88) reports populations under 18 year olds, at 31.8% and 38.7% respectively, the city average is 24%. The average household size for these two census tracts is 3.67 and 3.47, the county average is 2.73. The two closest parks to these census tracts do not contain any equipment or facilities that cater to young children nor are they ADA accessible.

In the last year of redevelopment, CCDC requested \$600,000 of CDBG funds to match their \$644,000 to complete the park but was denied funding. Historically, Linda Vista has received almost no redevelopment funding. On average, the Linda Vista development project area receives less than \$100,000 annually while the North Park and City Heights redevelopment project areas have previously received \$5.6M and \$8.5M respectively.

Finally after years of redevelopment wind down, the DOF has relinquished control of the land to the City in 2015 with the land continuing to serve as an oversized grassy median. The residents of

Linda Vista are in great need of increasing total park acreage and Morley Green is an ideal site to begin the expansion of park land in this community. While funding for this park remains an obstacle, I request this project be included in the list of projects in DC-4.

San Carlos Library (\$20,598,000) – CIP 35-088.0

The San Carlos Branch Library has been a community staple for the last forty years. Initially planned as the flagship branch for the surrounding neighborhoods, the San Carlos Library has been in planning stages for a new library for almost twenty years. The DC-3 bond identified \$1 million in FY 2015 to finalize the design documents for the new San Carlos Library which will complete the last steps in preparation for construction. Funding for a new flagship library for the Navajo area will be difficult this fiscal year, but when DC-4 is issued I continue to request funding be allocated for the construction of this much needed community resource.

Citywide

Phase Out City's Publishing Services

The City currently spends \$3.9 million supplying City Departments with their requested printed and electronic materials. While the print shop provides a valuable service for the City, we must get out of the printing business and instead focus on continuing to fund core city services. In a year when cost saving measures are vital to the continuation of providing essential City services to taxpayers, it is hard to justify the City's print shop as an essential core service.

Expansion of the Portable Pool Program to Park and Recreation's Budget

Currently, the City has the capacity to operate six portable pools citywide. I would like to see funds dedicated for the purchase of additional hardscape portable pools so this program is available to every community which does not have a permanent pool in place. Due to prior budget cuts Councilmembers have been dedicating Community Projects, Programs, and Services (CPPS) funds to operate the portable pool program at six sites citywide. Communities lacking aquatic facilities depend on this program and have come to expect this service to be provided by the City. Including the portable pool program as a line item in Park and Recreation's budget will ensure the longevity of this program.

Increase the Annual Number of Storm Channels and Drainage Areas Being Cleared

The City's Transportation and Storm Water Department has spent the last year working diligently to bring our storm channels up to an acceptable and safe level of service. The work this department has been able to complete in the last year is truly commendable, but we must now work to ensure these channels are maintained to avoid costly re-mitigation. By continuing routine annual maintenance of our storm channels and maintaining these serviceable levels is essential to the public safety of the residents of San Diego and is a core service the City must continue to provide even in the most difficult of budget years.

Prioritize Community Plan Updates

The Mayor and City Council should continue to prioritize community plan updates. This prioritization should consider the area's most likely to grow in the next 10-15 years and communities which have not been updated in the last 15 years. Rapidly developing communities must be the first priority to facilitate growth in both residential and business sectors. I recommend that the Mayor and City Council commit to funding and expediting this process as much as possible.

EOC Contracting Effects

In the FY 2015 budget, Purchasing and Contracting's staff grew by 7 FTE's to enforce the Living Wage Ordinance and Prevailing Wage Ordinance. This increase in staff now results in a net cost of over \$1 million a year. A report should be brought forward on the effectiveness of enforcement of the programs. This report would specifically look at how many contracts are handled per staff member, how many violations are typically found, the amount of back wages paid, and other responsibilities that staff members undertake in addition to enforcement of Living Wage and Prevailing Wage.

Eliminate Various Department Vacancies Continued in the Budget

With the recent hiring freeze department budgets should reflect the elimination of these positions and responsibly budget their expenses. With revenues not meeting expectations this year, and the possibility of the trend continuing, departments must adjust their annual budgets to reflect the actual number of FTE's on staff and not utilize vacancies as a funding source and a means to balance their budget.

Pay Down Debt Service on Charger Bonds

As a result of the Chargers' poor decision to leave San Diego, the City will receive approximately \$12.6 million due to the lease being broken prior to the bonds for the stadium expansion being paid in full. The timing of the reception of that money is unknown and as a result, should not be included in the budget expectations for FY2018. Upon reception of the funds at some point in the future, the funds should be applied solely to the payment of the bonds. The purpose and intention of the language in the lease was for the money to be used in this way. The City should reject the desire to utilize those funds for balancing the budget and funding ongoing expenditures.

Allocate Funding for San Diego Police Overtime

Recent reports from the IBA and FM indicate SDPD is projecting an overture of \$3 million to the Police Overtime budget for FY18. Retaining our officers and ensuring staffing levels remain, at a minimum, at our current level is critical for the safety and well-being of our residents. While police overtime is a separate issue which must be addressed, funding our police force is an ideal example of maintaining a core service taxpayers deserve. The recent news of the San Diego Chargers terminating their lease early will make available \$1.9 million in police services previously allocated to the Qualcomm Fund, this money should be used to fund the police overtime fund.

Improve San Diego Police Recruitment and Retention Tactics

The San Diego Police has continued to see the unfortunate trend of losing 13 officers a month to competing agencies in the surrounding San Diego area. The current budget for the SDPD to reverse this trend has recently been increased by \$65,000, which covers the Recruiting Unit costs ranging from advertisements to promotional items. While this recent budget adjustment will be helpful with SDPD's recruitment efforts, the Mayor's office, the City's Communications Department, and SDPD's Recruiting Unit should work with a private organization to create a new comprehensive marketing plan to encourage a growth in applications.

Funding for the Arts Commission

In budget years where funding does not meet projections the arts are one of the first areas to see reductions. While the 9.5% of TOT funding level per Council Resolution 307760 will be difficult to achieve this budget year, maintaining the current arts funding level is important to the growth of our

community. The Arts Commission supports a variety of programs ranging from performing arts organizations to public art installations. The Commission has gone to great lengths to encompass additional arts organizations by offering programs such as non-profit management classes and supporting organizations who offer programs in 33 different schools throughout the City of San Diego. While tightening our belts is necessary to balance this year's budget, cutting funding to our arts organizations is not the responsible way to do it.

Homeless Outreach Services - \$500,000

Currently the City's primary homeless outreach service remains the San Diego Police Department Homeless Outreach Team. While the HOT team has proven to be effective, this single resource is not enough to deal with the volume of outreach necessary to help San Diego homeless population. To augment this service, individual organizations such as the Downtown Partnership, Hillcrest Business Association and others have directly hired outreach workers. This is a service that should be provided by the City to ensure resources are better aligned and can adequately meet the need.

Expansion of SMART Pilot Program

The SMART Program is an innovative program to help address the ongoing challenge of low-level misdemeanor offenders who cycle through the system without access to services, coordination of care, or meaningful incentives to engage with social service providers. Many are arrested, taken into custody and released, only to be arrested again before the original charge comes to trial. Funding this program not only benefits the youth of San Diego but is necessary for the health of San Diego.

Connect 2 Careers (\$750,000)

High youth unemployment has been shown to negatively impact public safety and health, community development, and business and economic development within the City. Connect 2 Careers works with San Diego youth to provide work readiness, job matching, and job placement for 16-24 year olds in San Diego and have seen their impact double each year. Connect 2 Careers has deep community connections, a team focused on assisting participants, and a web-portal which rivals similar programs. Ensuring the success of Connect 2 Careers provides a Citywide benefit and is necessary for the health of San Diego.

cc: Honorable Mayor Kevin Faulconer



THE CITY OF SAN DIEGO
M E M O R A N D U M

DATE: May 16, 2017

TO: Honorable Council President Myrtle Cole and Members of the City Council

FROM: Scott Chadwick, Chief Operating Officer
Mary Lewis, Chief Financial Officer
Tracy McCraner, Financial Management Director

SUBJECT: May Revision to the Fiscal Year 2018 Proposed Budget

Mary Lewis
Tracy McCraner

This memorandum presents the Mayor's recommended revisions (May Revision) to the Fiscal Year 2018 Proposed Budget. The May Revision is based on the most current financial information and economic assumptions available after the development of the Fiscal Year 2018 Proposed Budget. The May Revision contains recommended changes to the budget based on current year revenue and expenditure projections and adjustments to projects within the Capital Improvements Program (CIP). The May Revision continues to maintain core services and includes funding for additional critical strategic expenditures, such as a Police Department recruitment and retention study, staffing in the Office of the City Attorney, augmented one-time funding for the Commission for Arts & Culture allocation, and additional contributions to the City's General Fund Reserve.

The May Revision for the General Fund, has increased by \$14.6 million and 5.49 Full-Time Equivalent (FTE) positions over the Fiscal Year 2018 Proposed Budget. These additional expenditures and positions are supported by increases in ongoing revenue resulting from updated projections, minor reductions in ongoing expenditures, and one-time revenue from the use of fund balance in excess of reserves (Excess Equity). These updated projections are found in the Fiscal Year 2017 Year-End Budget Monitoring Report (Year-End Report), issued on May 16, 2017. Per the Year-End Report, approximately \$26.4 million in Excess Equity is projected, of which \$8.3 million was used in the Fiscal Year 2018 Proposed Budget and \$14.1 million in the May Revision, for a total of \$22.4 million to support one-time expenditures. The total projected Excess Equity after these recommendations is approximately \$4.0 million. It is important to note that these estimates reflect nine months of actual activity and three months of projections. Final numbers for Fiscal Year 2017 will not be available until the completion of the audited financial statements.

After incorporating all adjustments, the May Revision adheres to the City's Budget Policy, maintaining a structurally balanced budget, where ongoing expenditures are supported by ongoing revenues.

The following information provides a summary of significant adjustments to the Fiscal Year 2018 Proposed Budget. For a summary of all adjustments included in the May Revision refer to *Attachment 1*.

Summary of the Fiscal Year 2018 General Fund May Revision

The May Revision for the General Fund represents an increase of \$482,093 in new revenue and \$14.1 million in additional Excess Equity for a total of \$14.6 million in new resources. These resources support \$14.6 million in expenditures over the Fiscal Year 2018 Proposed Budget for a total budget of \$1.42 billion.

	Expenditures	Resources ¹
FY 2018 Proposed Budget	\$ 1,408,838,014	\$ 1,408,838,014
FY 2018 May Revision	\$ 14,565,850	\$ 14,565,850
Total Budget	\$ 1,423,403,864	\$ 1,423,403,864

¹ Resources reflects the sum of revenue plus the use of Excess Equity

The following table provides a summary of the adjustments included in the May Revision for the General Fund by resources and expenditures. Furthermore, the table reflects that the May Revision maintains a structurally balanced budget as the combined May Revision and Fiscal Year 2018 Proposed Budget of \$57.4 million in one-time expenditures exceed the \$57.3 million in one-time resources, reflecting that ongoing expenditures are supported by ongoing revenues as required by the City’s Budget Policy. For a list of all General Fund one-time resources and expenditures included in the Fiscal Year 2018 Proposed Budget and May Revision refer to *Attachment 2*.

Description	May Revision
Ongoing Resources	
Major General Fund Revenue	\$ 405,101
One-Time Resources	
Use of Excess Equity	\$ 14,083,757
Major General Fund Revenue	\$ 76,992
Subtotal One-Time Resources	\$ 14,160,749
Total Resources	\$ 14,565,850
Ongoing Expenditures	
Gas and Diesel Fuel Tax Adjustments	\$ 389,720
Domestic Violence Unit - 2.0 FTE Deputy City Attorney	\$ 288,706
Neighborhood Prosecution Unit - 1.0 FTE Deputy City Attorney	\$ 144,355
Earned Sick Leave and Minimum Wage Ordinance - 1.0 FTE Program Coordinator	\$ 133,671
Internal Controls Support - 1.0 FTE Accountant 3	\$ 91,715
Homelessness Committee - 0.5 FTE Council Committee Consultant	\$ 66,086
Parking Citation Administrative Hearing Program	\$ 50,000
Comprehensive Annual Financial Report Publishing Software	\$ 45,000
Reduction of Public Information Clerk offset by Account Clerk	\$ (25)

ATTACHMENT D

Page 3

Honorable Councilmembers

May 16, 2017

Description	May Revision
Fringe Benefit Adjustments	\$ (24,815)
Franklin Ridge Pocket Park Adjustment	\$ (4,207)
Reduction of a Parking Citation Administrative Hearing Contract	\$ (150,000)
Self-Contained Breathing Apparatus Revised Debt Service Cost	\$ (206,204)
Subtotal Ongoing Expenditures	\$ 824,002
One-Time Expenditures	
Contributions to General Fund Reserves - FY 2019 Reserve Policy Target of 15.25%	\$ 10,317,576
Commission for Arts & Culture Funding	\$ 2,371,942
Littering and Graffiti Abatement Pilot Program	\$ 800,000
City Treasurer Information Technology Customer Projects	\$ 215,000
Police Officer Recruitment and Retention Study	\$ 150,000
Community Projects, Programs, and Services (CPPS) Funds	\$ 147,349
Police Chief Recruitment Services	\$ 100,000
Library Programming	\$ 100,000
Tree Plantings Contract	\$ 100,000
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$ (225,519)
Self-Contained Breathing Apparatus - Revised Sales Tax and Face Mask Cost	\$ (334,500)
Subtotal One-Time Expenditures	\$ 13,741,848
Total Expenditures	\$ 14,565,850
One-Time Expenditures (Fiscal Year 2018 Proposed Budget and May Revision)	\$ 57,372,767
One-Time Resources (Fiscal Year 2018 Proposed Budget and May Revision)	\$ 57,317,949
One-Time Expenditures Exceed One-Time Resources	\$ 54,818

Excess Equity

As stated in the Year-End Report, the Fiscal Year 2017 Excess Equity is projected to be approximately \$26.4 million. Of this amount, \$8.3 million was included in the Fiscal Year 2018 Proposed Budget and \$14.1 million in the May Revision, for a total of \$22.4 million to support one-time expenditures. The total projected Excess Equity after these recommendations is \$4.0 million. As stated earlier, these estimates reflect nine months of actual activity and three months of projections and final numbers will not be available until the completion of the audited financial statements. For additional information on the projected Fiscal Year 2017 Excess Equity refer to the Year-End Report.

Citywide Adjustments

The following section summarizes May Revision adjustments with a citywide impact.

Infrastructure and Capital Improvement Adjustments

On April 28, 2017 Governor Brown signed Senate Bill 1: The Road Repair and Accountability Act which addresses the funding shortfall that currently exists for the maintenance of State and local roadways. This bill, among other changes, increases the fuel tax by 12 cents per gallon for gasoline and 20 cents per gallon for diesel starting on November 1, 2017.

Based on the available forecasts provided by the State at the time the May Revision was developed, the City anticipates receiving an additional \$9.6 million in Fiscal Year 2018. Of the \$9.6 million, \$8.0 million is derived from the new taxes and fees and will be placed in the new Road Maintenance and Rehabilitation Fund. To be eligible to receive this new funding, the City must meet a State mandated minimum spending requirement. The remaining \$1.6 million will be collected in the City's existing Gas Tax Fund.

Final Senate Bill 1 revenue estimates from the State were not available when this report was developed. Any changes in revenues as a result of revised State estimates will be addressed on a future Fiscal Year 2018 Budget Monitoring Report.

Additionally, as a result of updated revenue projections, three revisions to projects funded by the Infrastructure Fund in the Fiscal Year 2018 Proposed Budget have been included in the May Revision:

- \$8.9 million of road repair previously supported by Infrastructure Funds has been reallocated to the Road Maintenance and Rehabilitation Fund;
- \$1.5 million for the modernization of elevators in the parking garage of the City Concourse previously supported by Infrastructure Funds has been reallocated to the Capital Outlay Fund; and
- Charter Section 77.1 revenue and expenditures have been reduced by \$225,519 as a result of updated major General Fund revenue projections.

As a result of the new fuel tax revenue and the adjustments described above, \$10.2 million is available for reallocation to new projects in the Infrastructure Fund. The new projects were selected using feedback from the budget review committee meetings and facility condition assessments. An overview of Infrastructure Fund projects are displayed in the table below.

ATTACHMENT D

Page 5

Honorable Councilmembers

May 16, 2017

Infrastructure Fund	
Project	May Revision
CNG Fueling Station	\$ 1,230,000
Road Repairs (Slurry Seal Maintenance)	\$ 6,440,002
New Infrastructure Fund Projects	
Drainage Projects	\$ 5,632,560
City Facilities Improvements	\$ 2,000,000
Fire Station No. 22	\$ 1,000,000
SR94/Euclid Av Interchange	\$ 600,000
Avenida De La Playa Storm Drain	\$ 500,000
Pershing Middle School Joint Use Field Turf Replacement	\$ 423,985
Total	\$ 17,826,547

Additional details on the new Infrastructure Fund projects are provided below:

- Citywide Drainage Projects includes funding to support ongoing projects identified in the City's Watershed Asset Management Plan;
- City Facilities Improvements include HVAC replacements, improvements to Police stations, and new improvements identified in facilities condition assessment reports;
- Fire Station No.22, SR94/Euclid Av Interchange, and Avenida de la Playa Storm Drain funding based on immediate need; and
- Final payment to San Diego Unified School District for the City's share of the turf replacement at Pershing Middle School joint use field.

Fringe Benefits Adjustments

The May Revision includes an increase of 5.98 FTE positions citywide. As a result, a citywide fringe benefit adjustment is required to ensure that the Actuarially Determined Contribution (ADC) pension payment to SDCERS, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration, Long-Term Disability, and Unemployment Insurance are correctly allocated to all funds and departments.

Gas and Diesel Fuel Adjustments

The May Revision includes an increase in gas and diesel fuel expenditures of \$389,720 in the General Fund and \$188,484 in non-general funds related to the approval of Senate Bill 1, as discussed in the Infrastructure and Capital Improvement Adjustments section.

Departmental Adjustments

The following section includes department or fund specific adjustments included in the May Revision. It should be noted that the amounts in the tables below include all departmental specific adjustments, as well as any citywide adjustments (e.g., Fringe Benefit Adjustments, Fuel Adjustments) completed in the department or fund. For a summary of all adjustments included in the May Revision refer to *Attachment 1*.

General Fund

Major General Fund Revenues

All major general Fund revenue projections for the May Revision have been updated based on the most recent economic indicators and current Fiscal Year 2017 Year-End revenue projections.

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ 482,093

Property Tax Revenue

Addition of \$2.4 million in Property Tax revenue primarily related to growth in Redevelopment Property Tax Trust Fund (RPTTF) distributions.

Sales Tax Revenue

Reduction of \$1.6 million in Sales Tax revenue primarily due to the removal one-time sales tax corrections in Fiscal Year 2017.

Transient Occupancy Tax (TOT)

Addition of \$51,600 in Transient Occupancy Tax revenue based on updated Fiscal Year 2017 receipts.

Franchises Fee

Reduction of \$726,335 in franchise fees revenue based on updated Fiscal Year 2017 receipts.

Other Financial Sources & Uses

Addition of \$341,207 in Other Financial Sources & Uses revenue. As part of the year-end process, funds are reviewed to determine if there are excess fund balances and/or funds are ready to close. This review resulted in an additional \$76,992 in revenue. Additionally, the May Revision includes \$264,215 in increased Tobacco Securitized and Refuse Collection Business Tax revenue based on updated Fiscal Year 2017 receipts.

City Attorney

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
3.00	\$ 431,958	\$ -

Domestic Violence Unit

Addition of 2.00 Deputy City Attorneys and total expenditures of \$288,706 in the Criminal Division to support the increase of domestic violence cases. These positions will expand resources to review and investigate incidents to respond to the growing number of domestic violence cases.

Neighborhood Prosecution Unit

Addition of 1.00 Deputy City Attorney and total expenditures of \$144,355 in the Community Justice Community Division to support the Neighborhood Prosecution Unit. This position will support public safety by assigning prosecutors to work directly with the City's police divisions.

City Comptroller

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 136,465	\$ -

Accountant 3 for Internal Controls

Addition of 1.00 Accountant 3 and total expenditures of \$91,715 to monitor lease revenue to ensure collections are maximized and providing internal controls over complex revenue generating lease and operating agreements in order to ensure the accuracy of collections to the City.

Comprehensive Annual Financial Report Publishing Software

Addition of \$45,000 in non-personnel expenditures for publishing software to improve controls over the development of the Comprehensive Annual Financial Report (CAFR).

City Treasurer

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 198,304	\$ -

Earned Sick Leave and Minimum Wage Ordinance

Addition of 1.00 Program Coordinator and total expenditures of \$133,671 for the administration and enforcement of the Earned Sick Leave and Minimum Wage ordinance. This position is necessary to conduct field investigations, settlement conferences, complaint review, and ensure compliance with the law.

Delinquent Accounts System

Addition of \$150,000 in one-time non-personnel expenditures to support the replacement of the existing delinquent accounts system which is at the end of its useful life.

Citywide General Invoicing Application

Addition of \$39,000 in one-time non-personnel expenditures for the implementation of a new Citywide General Invoicing Application. This new application will allow customers to make payments online.

TOT/TMD Online Self Service System Enhancements

Addition of \$26,000 in one-time non-personnel expenditures for enhancements to the Transient Occupancy Tax (TOT) & Tourism Marketing District (TMD) online self-service system. This enhancement will allow customers to update Transient Occupancy Tax account and certificate information online.

Reduction of Public Information Clerk

Reduction of 1.00 Public Information Clerk and total expenditures of \$25 to reflect the removal of this position from the Business Tax Section. The expenditures associated with this adjustment is offset by the restoration of 1.00 Account Clerk reduced in the Fiscal Year 2018 Proposed Budget.

ATTACHMENT D

Page 8

Honorable Councilmembers

May 16, 2017

Reduction of a Parking Citation Administrative Hearing Contract

Reduction of \$150,000 in non-personnel expenditures associated with a contractual service related to the Parking Citation Administrative Hearing Program that will now be performed by the Purchasing & Contracting Department.

Citywide Program Expenditures

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 12,713,999	\$ -

Contribution to the General Fund Reserve

Addition of \$10.3 million in one-time non-personnel expenditures for the contribution to the General Fund Reserve to meet the Fiscal Year 2019 policy target level of 15.25 percent.

Commission for Arts & Culture Funding

Transfer of \$2.4 million in one-time non-personnel expenditures to the Transient Occupancy Tax Fund for the Commission for Arts & Culture allocation. With this transfer, the Commission for Arts & Culture allocation will total \$12.8 million in Fiscal Year 2018.

Police Officer Recruitment and Retention Study

Addition of \$150,000 in one-time non-personnel expenditures to support a consultant to prepare a data driven Police Officer recruitment and retention study and marketing plan.

Police Chief Recruitment Services

Addition of \$100,000 in one-time non-personnel expenditures to support a Police Chief executive recruitment.

Transfer to the Infrastructure Fund

Based on Charter Section 77.1 calculation requirements and updated major General Fund revenue projections, the transfer amount to the Infrastructure Fund has been reduced by \$225,519. The total transfer to the Infrastructure Fund is \$17.8 million and is based on the Major Revenues Increment calculation.

Council Administration

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.50	\$ 66,038	\$ -

Homelessness Committee Consultant

Addition of 0.50 Council Committee Consultant and total expenditures of \$66,086 to support to be established Homelessness Committee. This limited position is for Fiscal Year 2018 only and will assist the new Committee in developing initiatives to reduce homelessness in the City.

City Council

ATTACHMENT D

Page 9

Honorable Councilmembers

May 16, 2017

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 147,079	\$ -

Community Projects, Programs, and Services Adjustment

Addition of \$147,349 in the Council Districts' budgets for Community Projects, Programs, and Services (CPPS) based on the estimated savings from the Fiscal Year 2017 Council Districts' budgets as detailed in the Year-End Report.

Environmental Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 929,587	\$ -

Littering and Graffiti Abatement Pilot Program

Addition of \$800,000 in one-time non-personnel expenditures for a littering and graffiti abatement pilot program. The pilot program will include contractual and City services to address littering and graffiti abatement at targeted locations throughout the City.

Fire-Rescue

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (528,722)	\$ -

Self-Contained Breathing Apparatus

Reduction of \$540,704 in non-personnel expenditures due to revised estimates in debt service, sales tax, and equipment associated with the replacement of self-contained breathing apparatus equipment.

Library

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 99,272	\$ -

Library Programming

Addition of \$100,000 in one-time non-personnel expenditures to support programming throughout the Library system.

Park & Recreation

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
(0.01)	\$ 182,475	\$ -

Horton Plaza Park Security

ATTACHMENT D

Page 10

Honorable Councilmembers

May 16, 2017

Transfer of \$150,000 in non-personnel expenditures from the Public Works Department to the Park & Recreation Department for security services at Horton Plaza Park.

Franklin Ridge Pocket Park Adjustment

Reduction of 0.01 Grounds Maintenance Worker 2 and total expenditures of \$4,207 related to the Franklin Ridge Pocket Park. This park is anticipated to be operational in a future fiscal year.

Public Works

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (142,356)	\$ -

Horton Plaza Park Security

Transfer of \$150,000 in non-personnel expenditures from the Public Works Department to the Park & Recreation Department for security services at Horton Plaza Park.

Purchasing & Contracting

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 49,828	\$ -

Parking Citation Administrative Hearing Program

Addition of \$50,000 in non-personnel expenditures to support the Parking Citation Administrative Hearing Program. This addition is associated with the transfer of the Parking Citations Administrative Hearing Program from the Office of the Treasurer to the Purchasing & Contracting Department.

Transportation & Storm Water

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 182,607	\$ -

Tree Planting Contract

Addition of \$100,000 in one-time non-personnel expenditures for tree planting services. This addition will allow for the planting of approximately 600 new trees for a total of 1200 trees in support of the City's Climate Action Plan.

Non-General Funds

The May Revision for the non-general funds increased expenditures by \$6.8 million and 0.49 FTE positions. The following describes the significant adjustments within each non-general fund.

Concourse and Parking Garages Operating Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 25,506	\$ 25,512

Naturalization Ceremonies

Addition of \$25,512 in expenditures and \$25,512 in revenue for services at Golden Hall for naturalization ceremonies. This addition will support the increased attendance of naturalization ceremonies.

Development Services Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (1,767)	\$ 1,106,395

Revised Revenue

Addition of \$1.1 million in revenue based on the Council-approved consumer price index (CPI) adjustment to review and inspection service fees.

Fleet Services Operating Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 591,188	\$ 564,319

Senate Bill 1 Fuel Adjustments

Addition of \$578,204 in expenditures and \$564,319 in revenue to reflect revised gas and diesel fuel costs related to the approval of Senate Bill 1, as discussed in the Infrastructure and Capital Improvement Adjustments section.

Gas Tax

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 7,164,316	\$ 7,164,316

Gas Tax Fund Projects

Addition of \$1.6 million in non-personnel expenditures and \$1.6 million in revenue due to the allocation from Senate Bill 1 for road repairs.

Prop 42 Replacement – Transportation Relief Fund Transfer

Transfer of \$5.6 million in non-personnel expenditures and associated revenue from the Prop 42 Replacement Transportation Relief Fund to the Gas Tax Fund for Fiscal Year 2018 due to Senate Bill 1.

Infrastructure Fund

ATTACHMENT D

Page 12

Honorable Councilmembers

May 16, 2017

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (8,882,064)	\$ (225,519)

Reallocation of Infrastructure Fund Projects

Reallocation of \$8.9 million in operating Infrastructure Fund projects to CIP, as discussed in the Infrastructure and Capital Improvement Adjustments section.

Maintenance Assessment District (MAD) Funds

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.49	\$ 13,234	\$ -

Maintenance Assessment District (MAD) Funds Adjustment

Addition of 0.49 FTE positions and a total of \$12,702 in non-personnel expenditures for various MAD Funds due to revised expenditure projections for Fiscal Year 2018.

Prop 42 Replacement – Transportation Relief Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (5,571,972)	\$ (5,571,972)

Prop 42 Replacement – Transportation Relief Fund Transfer

Transfer of \$5.6 million in non-personnel expenditures and associated revenue from the Prop 42 Replacement Transportation Relief Fund to the Gas Tax Fund for Fiscal Year 2018 due to Senate Bill 1.

Public Art Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 313,716	\$ 313,716

Public Art Fund

Addition of \$313,716 in non-personnel expenditures and \$313,716 in revenue for Arts, Culture, and Community Festivals allocation from the Transient Occupancy Tax (TOT) Fund to the Public Art Fund to support artwork repair, conservation, installation, and other professional art collections management practices.

QUALCOMM Stadium Operations Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (256)	\$ (934,500)

Revised Revenue

ATTACHMENT D

Page 13

Honorable Councilmembers

May 16, 2017

Reduction of \$934,500 in revenue as a result of a renewed contract with the primary food, beverage, and merchandise service provider at Qualcomm Stadium following the termination of the lease agreement between the City and the Los Angeles Chargers.

Refuse Disposal Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 15,026	\$ (807,434)

Illegal Dumping Abatement Program

Reduction of \$807,434 in revenue associated with the General Fund subsidy of the Illegal Dumping Abatement Program in the Refuse Disposal Fund. This is a technical correction as the General Fund expenditure reduction was included in the Fiscal Year 2018 Proposed Budget.

Road Maintenance and Rehabilitation Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 8,025,413	\$ 8,025,413

Road Maintenance and Rehabilitation Fund Projects

Addition of \$8.0 million in non-personnel expenditures and \$8.0 million in revenue due to the allocation from Senate Bill 1 for road repairs.

Successor Agency Admin & Project - CivicSD Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (637,344)	\$ (637,344)

Successor Agency Funding Adjustment

Reduction of \$637,344 in non-personnel expenditures and \$637,344 in revenue to reflect the anticipated Successor Agency Administration and Project Management budget allocated to Civic San Diego for Fiscal Year 2018.

Transient Occupancy Tax Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 2,371,900	\$ 2,447,359

Commission for Arts & Culture Funding

Addition of \$2.4 million in one-time revenue and one-time non-personnel expenditures for the Commission for Arts & Culture allocation. With this transfer, the Commission for Arts & Culture allocation will total \$12.8 million in Fiscal Year 2018.

Revised Revenue

Addition of \$75,417 in Transient Occupancy Tax Fund revenue based on updated Fiscal Year 2017 receipts.

ATTACHMENT D

Page 14

Honorable Councilmembers

May 16, 2017

The May Revision includes *Attachment 3* (Excerpt from Council Policy 100-03: Transient Occupancy Tax) and *Attachment 4* (Transient Occupancy Tax Fund Allocations) for Fiscal Year 2018. Council Policy 100-03 directs the distribution and appropriation of Transient Occupancy Tax funds.

Water Utility Operating Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 3,287,404	\$ -

Commercial Paper Program

Addition of \$3.2 million in non-personnel expenditures in support of the Commercial Paper Program.

Capital Improvements Program

Adjustments to capital improvement projects are primarily due to the identification of additional funding and adjustments to bring project budgets in line with revised project schedules. The Fiscal Year 2018 May Revision CIP adjustments total a net increase of \$30.2 million to the Fiscal Year 2018 Proposed CIP Budget. Significant adjustments include:

- \$8.7 million reallocation from the Infrastructure Fund for road repair to other CIP projects. These road repairs will now be funded by the Gas Tax Fund and the Road Maintenance and Rehabilitation Fund as a result of Senate Bill 1;
- \$1.5 million reallocation from the Infrastructure Fund for the modernization of elevators in the parking garage of the City Concourse to other CIP projects. The elevator modernization project is now funded by the Capital Outlay Fund;
- \$21.8 million for projects as a result of new Development Impact Fee and Facilities Benefit Assessment revenue; and
- \$2.9 million reduction in Public Utilities projects as a result of revised schedules and cost estimates.

Attachment 5 – FY 2018 CIP May Revision Adjustments provides an itemized list of the changes by project along with a brief description of each change.

FY 2018 Planned Construction Contracts

The list of capital projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2018 has been updated as shown in *Attachment 6* – FY 2018 Planned Construction Contracts List.

Attachments:

1. FY 2018 May Revision Summary Table
2. FY 2018 One-Time Resources and Expenditures List
3. Excerpt from Council Policy 100-03: Transient Occupancy Tax
4. FY 2018 Transient Occupancy Tax Fund Allocation

ATTACHMENT D

Page 15

Honorable Councilmembers

May 16, 2017

5. FY 2018 CIP May Revision Adjustments
6. FY 2018 Planned Construction Contracts List

cc: Honorable Mayor Kevin L. Faulconer
Stacey LoMedico, Assistant Chief Operating Officer
Stephen Puetz, Chief of Staff, Office of the Mayor
Mike Hansen, Deputy Chief of Staff and Chief of Policy, Office of the Mayor
Felipe Monroig, Deputy Chief of Staff/Community Engagement, Office of the Mayor
Jessica Lawrence, Director of Budget and Finance Policy, Office of the Mayor
Marshall Anderson, Director of Council Affairs, Office of the Mayor
David Graham, Deputy Chief Operating Officer, Neighborhood Services
Ronald H. Villa, Deputy Chief Operating Officer, Internal Operations
Paz Gomez, Deputy Chief Operating Officer, Infrastructure / Public Works
Andrea Tevlin, Independent Budget Analyst
Matthew Vespi, Deputy Director, Financial Management
Department Directors / Assistant Directors
Deputy Directors / Assistant Deputy Directors
Department Analysts
Financial Management Staff

FY 2018 MAY REVISION SUMMARY TABLE

ATTACHMENT 1

GENERAL FUND	DEPARTMENT	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
City Attorney	Domestic Violence Unit		2.00	\$ 288,706	\$ -	\$ 288,706	\$ -
	Neighborhood Prosecution Unit		1.00	\$ 144,355	\$ -	\$ 144,355	\$ -
	Gas and Diesel Fuel Adjustments		-	\$ -	\$ 106	\$ 106	\$ -
	Fringe Benefit Adjustment		-	\$ (1,209)	\$ -	\$ (1,209)	\$ -
City Attorney Total			3.00	\$ 431,852	\$ 106	\$ 431,958	\$ -
City Auditor	Fringe Benefit Adjustment		-	\$ (66)	\$ -	\$ (66)	\$ -
City Auditor Total			-	\$ (66)	\$ -	\$ (66)	\$ -
City Clerk	Fringe Benefit Adjustment		-	\$ (135)	\$ -	\$ (135)	\$ -
City Clerk Total			-	\$ (135)	\$ -	\$ (135)	\$ -
City Comptroller	Accountant 3 for Internal Controls		1.00	\$ 91,715	\$ -	\$ 91,715	\$ -
	Comprehensive Annual Financial Report Publishing		-	\$ -	\$ -	\$ -	\$ -
	Software		-	\$ -	\$ 45,000	\$ 45,000	\$ -
	Fringe Benefit Adjustment		-	\$ (250)	\$ -	\$ (250)	\$ -
City Comptroller Total			1.00	\$ 91,465	\$ 45,000	\$ 136,465	\$ -
City Treasurer	Delinquent Accounts System		1.00	\$ -	\$ 150,000	\$ 150,000	\$ -
	Earned Sick Leave and Minimum Wage Ordinance		-	\$ 132,471	\$ 1,500	\$ 133,671	\$ -
	Citywide General Invoicing Application		-	\$ -	\$ 39,000	\$ 39,000	\$ -
	TOT/TMD Online Self Service System Enhancements		-	\$ -	\$ 26,000	\$ 26,000	\$ -
	Reduction of Public Information Clerk		-	\$ (25)	\$ -	\$ (25)	\$ -
	Fringe Benefit Adjustment		-	\$ (342)	\$ -	\$ (342)	\$ -
	Reduction of a Parking Citation Administrative Hearing Contract		-	\$ -	\$ (150,000)	\$ (150,000)	\$ -
City Treasurer Total			1.00	\$ 131,804	\$ 66,500	\$ 198,304	\$ -
Citywide Program Expenditures	Contribution to the General Fund Reserve		-	\$ -	\$ 10,317,576	\$ 10,317,576	\$ -
	Commission for Arts & Culture Funding		-	\$ -	\$ 2,371,942	\$ 2,371,942	\$ -
	Police Officer Recruitment and Retention Study		-	\$ -	\$ 150,000	\$ 150,000	\$ -
	Police Chief Recruitment Services		-	\$ -	\$ 100,000	\$ 100,000	\$ -
	Transfer to Infrastructure Fund		-	\$ -	\$ (225,519)	\$ (225,519)	\$ -
Citywide Program Expenditures Total			-	\$ -	\$ 12,713,999	\$ 12,713,999	\$ -
Communications	Gas and Diesel Fuel Adjustments		-	\$ -	\$ 35	\$ 35	\$ -
	Fringe Benefit Adjustment		-	\$ (87)	\$ -	\$ (87)	\$ -
Communications Total			-	\$ (87)	\$ 35	\$ (52)	\$ -
Council Administration	Homelessness Committee Consultant		0.50	\$ 66,086	\$ -	\$ 66,086	\$ -
	Fringe Benefit Adjustment		-	\$ (48)	\$ -	\$ (48)	\$ -
Council Administration Total			0.50	\$ 66,038	\$ -	\$ 66,038	\$ -
Council District 1	Community Projects, Programs, and Services Adjustment		-	\$ -	\$ 81,269	\$ 81,269	\$ -
	Fringe Benefit Adjustment		-	\$ (30)	\$ -	\$ (30)	\$ -
Council District 1 Total			-	\$ (30)	\$ 81,269	\$ 81,239	\$ -
Council District 2	Fringe Benefit Adjustment		-	\$ (30)	\$ -	\$ (30)	\$ -
	Community Projects, Programs, and Services Adjustment		-	\$ -	\$ (20,138)	\$ (20,138)	\$ -
Council District 2 Total			-	\$ (30)	\$ (20,138)	\$ (20,168)	\$ -
Council District 3	Community Projects, Programs, and Services Adjustment		-	\$ -	\$ 80,660	\$ 80,660	\$ -
	Fringe Benefit Adjustment		-	\$ (30)	\$ -	\$ (30)	\$ -
Council District 3 Total			-	\$ (30)	\$ 80,660	\$ 80,630	\$ -
Council District 4	Community Projects, Programs, and Services Adjustment		-	\$ -	\$ 42,593	\$ 42,593	\$ -
	Fringe Benefit Adjustment		-	\$ (30)	\$ -	\$ (30)	\$ -
Council District 4 Total			-	\$ (30)	\$ 42,593	\$ 42,563	\$ -
Council District 5	Fringe Benefit Adjustment		-	\$ (30)	\$ -	\$ (30)	\$ -
	Community Projects, Programs, and Services Adjustment		-	\$ -	\$ (1,490)	\$ (1,490)	\$ -
Council District 5 Total			-	\$ (30)	\$ (1,490)	\$ (1,520)	\$ -

FY 2018 MAY REVISION SUMMARY TABLE

ATTACHMENT 1

GENERAL FUND	DEPARTMENT	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
	Council District 6	Community Projects, Programs, and Services Adjustment	-	\$ (30)	\$ 15,107	\$ 15,107	\$ -
		Fringe Benefit Adjustment	-	\$ (30)	\$ -	\$ (30)	\$ -
	Council District 6 Total		-	\$ (30)	\$ 15,107	\$ 15,077	\$ -
	Council District 7	Fringe Benefit Adjustment	-	\$ (30)	\$ -	\$ (30)	\$ -
		Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (57,920)	\$ (57,920)	\$ -
	Council District 7 Total		-	\$ (30)	\$ (57,920)	\$ (57,950)	\$ -
	Council District 8	Fringe Benefit Adjustment	-	\$ (30)	\$ -	\$ (30)	\$ -
		Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (29,165)	\$ (29,165)	\$ -
	Council District 8 Total		-	\$ (30)	\$ (29,165)	\$ (29,195)	\$ -
	Council District 9	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 36,433	\$ 36,433	\$ -
		Fringe Benefit Adjustment	-	\$ (30)	\$ -	\$ (30)	\$ -
	Council District 9 Total		-	\$ (30)	\$ 36,433	\$ 36,403	\$ -
	Debt Management	Fringe Benefit Adjustment	-	\$ (60)	\$ -	\$ (60)	\$ -
	Debt Management Total		-	\$ (60)	\$ -	\$ (60)	\$ -
	Development Services	Fringe Benefit Adjustment	-	\$ (192)	\$ -	\$ (192)	\$ -
	Development Services Total		-	\$ (192)	\$ -	\$ (192)	\$ -
	Economic Development	Fringe Benefit Adjustment	-	\$ (266)	\$ -	\$ (266)	\$ -
	Economic Development Total		-	\$ (266)	\$ -	\$ (266)	\$ -
	Environmental Services	Littering and Graffiti Abatement Pilot Program	-	\$ -	\$ 800,000	\$ 800,000	\$ -
		Gas and Diesel Fuel Adjustments	-	\$ -	\$ 130,078	\$ 130,078	\$ -
		Fringe Benefit Adjustment	-	\$ (491)	\$ -	\$ (491)	\$ -
	Environmental Services Total		-	\$ (491)	\$ 930,078	\$ 929,587	\$ -
	Ethics Commission	Fringe Benefit Adjustment	-	\$ (15)	\$ -	\$ (15)	\$ -
	Ethics Commission Total		-	\$ (15)	\$ -	\$ (15)	\$ -
	Financial Management	Fringe Benefit Adjustment	-	\$ (106)	\$ -	\$ (106)	\$ -
	Financial Management Total		-	\$ (106)	\$ -	\$ (106)	\$ -
	Fire-Rescue	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 9,127	\$ 9,127	\$ -
		Fringe Benefit Adjustment	-	\$ 2,855	\$ -	\$ 2,855	\$ -
		Self-Contained Breathing Apparatus	-	\$ -	\$ (540,704)	\$ (540,704)	\$ -
	Fire-Rescue Total		-	\$ 2,855	\$ (531,577)	\$ (528,722)	\$ -
	Human Resources	Fringe Benefit Adjustment	-	\$ (6,689)	\$ -	\$ (6,689)	\$ -
	Human Resources Total		-	\$ (6,689)	\$ -	\$ (6,689)	\$ -
	Infrastructure/Public Works	Fringe Benefit Adjustment	-	\$ (15)	\$ -	\$ (15)	\$ -
	Infrastructure/Public Works Total		-	\$ (15)	\$ -	\$ (15)	\$ -
	Internal Operations	Fringe Benefit Adjustment	-	\$ (5)	\$ -	\$ (5)	\$ -
	Internal Operations Total		-	\$ (5)	\$ -	\$ (5)	\$ -
	Library	Library Programming	-	\$ -	\$ 100,000	\$ 100,000	\$ -
		Gas and Diesel Fuel Adjustments	-	\$ -	\$ 263	\$ 263	\$ -
		Fringe Benefit Adjustment	-	\$ (991)	\$ -	\$ (991)	\$ -
	Library Total		-	\$ (991)	\$ 100,263	\$ 99,272	\$ -
	Major Revenues	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 482,093
	Major Revenues Total		-	\$ -	\$ -	\$ -	\$ 482,093
	Neighborhood Services	Fringe Benefit Adjustment	-	\$ (19)	\$ -	\$ (19)	\$ -
	Neighborhood Services Total		-	\$ (19)	\$ -	\$ (19)	\$ -
	Office of Homeland Security	Fringe Benefit Adjustment	-	\$ 5	\$ -	\$ 5	\$ -
	Office of Homeland Security Total		-	\$ 5	\$ -	\$ 5	\$ -
	Office of the Assistant COO	Fringe Benefit Adjustment	-	\$ (36)	\$ -	\$ (36)	\$ -
	Office of the Assistant COO Total		-	\$ (36)	\$ -	\$ (36)	\$ -

FY 2018 MAY REVISION SUMMARY TABLE

ATTACHMENT 1

GENERAL FUND	DEPARTMENT	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
	Office of the Chief Financial Officer	Fringe Benefit Adjustment	-	\$ (6)	\$ -	\$ (6)	\$ -
	Office of the Chief Financial Officer Total		-	\$ (6)	\$ -	\$ (6)	\$ -
	Office of the Chief Operating Officer	Fringe Benefit Adjustment	-	\$ (18)	\$ -	\$ (18)	\$ -
	Office of the Chief Operating Officer Total		-	\$ (18)	\$ -	\$ (18)	\$ -
	Office of the IBA	Fringe Benefit Adjustment	-	\$ (30)	\$ -	\$ (30)	\$ -
	Office of the IBA Total		-	\$ (30)	\$ -	\$ (30)	\$ -
	Office of the Mayor	Fringe Benefit Adjustment	-	\$ (81)	\$ -	\$ (81)	\$ -
	Office of the Mayor Total		-	\$ (81)	\$ -	\$ (81)	\$ -
	Park & Recreation	Horton Plaza Park Security	-	\$ -	\$ 150,000	\$ 150,000	\$ -
		Gas and Diesel Fuel Adjustments	-	\$ -	\$ 40,520	\$ 40,520	\$ -
		Fringe Benefit Adjustment	-	\$ (3,838)	\$ -	\$ (3,838)	\$ -
		Franklin Ridge Pockert Park Adjustment	(0.01)	\$ (553)	\$ (3,654)	\$ (4,207)	\$ -
	Park & Recreation Total		(0.01)	\$ (4,391)	\$ 186,866	\$ 182,475	\$ -
	Performance & Analytics	Fringe Benefit Adjustment	-	\$ (45)	\$ -	\$ (45)	\$ -
	Performance & Analytics Total		-	\$ (45)	\$ -	\$ (45)	\$ -
	Personnel	Fringe Benefit Adjustment	-	\$ (198)	\$ -	\$ (198)	\$ -
	Personnel Total		-	\$ (198)	\$ -	\$ (198)	\$ -
	Planning	Fringe Benefit Adjustment	-	\$ (186)	\$ -	\$ (186)	\$ -
	Planning Total		-	\$ (186)	\$ -	\$ (186)	\$ -
	Police	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 116,315	\$ 116,315	\$ -
		Fringe Benefit Adjustment	-	\$ (8,628)	\$ -	\$ (8,628)	\$ -
	Police Total		-	\$ (8,628)	\$ 116,315	\$ 107,687	\$ -
	Public Works - Contracts	Fringe Benefit Adjustment	-	\$ (60)	\$ -	\$ (60)	\$ -
	Public Works - Contracts Total		-	\$ (60)	\$ -	\$ (60)	\$ -
	Public Works - General Services	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 8,788	\$ 8,788	\$ -
		Fringe Benefit Adjustment	-	\$ (1,084)	\$ -	\$ (1,084)	\$ -
		Horton Plaza Park Security	-	\$ -	\$ (150,000)	\$ (150,000)	\$ -
	Public Works - General Services Total		-	\$ (1,084)	\$ (141,212)	\$ (142,296)	\$ -
	Purchasing & Contracting	Parking Citation Administrative Hearing Program	-	\$ -	\$ 50,000	\$ 50,000	\$ -
		Fringe Benefit Adjustment	-	\$ (172)	\$ -	\$ (172)	\$ -
	Purchasing & Contracting Total		-	\$ (172)	\$ 50,000	\$ 49,828	\$ -
	Real Estate Assets	Fringe Benefit Adjustment	-	\$ (156)	\$ -	\$ (156)	\$ -
	Real Estate Assets Total		-	\$ (156)	\$ -	\$ (156)	\$ -
	Transportation & Storm Water	Tree Planting Contract	-	\$ -	\$ 100,000	\$ 100,000	\$ -
		Gas and Diesel Fuel Adjustments	-	\$ -	\$ 84,488	\$ 84,488	\$ -
		Fringe Benefit Adjustment	-	\$ (1,881)	\$ -	\$ (1,881)	\$ -
	Transportation & Storm Water Total		-	\$ (1,881)	\$ 184,488	\$ 182,607	\$ -
	Grand Total		5.49	\$ 697,640	\$ 13,868,210	\$ 14,565,850	\$ 482,093

FY 2018 MAY REVISION SUMMARY TABLE

ATTACHMENT 1

NON-GENERAL FUNDS	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
FUND						
Airports Fund	Gas and Diesel Fuel Adjustments Fringe Benefit Adjustment	-	\$ - \$ (63)	\$ 181 -	\$ 181 \$ (63)	\$ - -
Airports Fund Total		-	\$ (63)	\$ 181	\$ 118	\$ -
Central Stores Fund	Gas and Diesel Fuel Adjustments Fringe Benefit Adjustment	-	\$ - \$ (263)	\$ 1,684 -	\$ 1,684 \$ (263)	\$ - -
Central Stores Fund Total		-	\$ (263)	\$ 1,684	\$ 1,421	\$ -
City Employee's Retirement System Fund	Fringe Benefit Adjustment	-	\$ (485)	-	\$ (485)	\$ -
City Employee's Retirement System Fund Total		-	\$ (485)	-	\$ (485)	\$ -
Concourse and Parking Garages Operating Fund	Naturalization Ceremonies Fringe Benefit Adjustment	-	\$ - \$ (6)	\$ 25,512 -	\$ 25,512 \$ (6)	\$ 25,512 -
Concourse and Parking Garages Operating Fund Total		-	\$ (6)	\$ 25,512	\$ 25,506	\$ 25,512
Development Services Fund	Gas and Diesel Fuel Adjustments Revised Revenue Fringe Benefit Adjustment	-	\$ - \$ - \$ (1,789)	\$ 22 -	\$ 22 -	\$ - \$ 1,106,395 -
Development Services Fund Total		-	\$ (1,789)	\$ 22	\$ (1,767)	\$ 1,106,395
Energy Conservation Program Fund	Fringe Benefit Adjustment	-	\$ (72)	-	\$ (72)	\$ -
Energy Conservation Program Fund Total		-	\$ (72)	-	\$ (72)	\$ -
Engineering & Capital Projects Fund	Gas and Diesel Fuel Adjustments Fringe Benefit Adjustment	-	\$ - \$ (1,854)	\$ 980 -	\$ 980 \$ (1,854)	\$ - -
Engineering & Capital Projects Fund Total		-	\$ (1,854)	\$ 980	\$ (874)	\$ -
Facilities Financing Fund	Revised Revenue Fringe Benefit Adjustment	-	\$ - \$ (45)	\$ -	\$ -	\$ (45) -
Facilities Financing Fund Total		-	\$ (45)	\$ -	\$ (45)	\$ (45)
Fire/Emergency Medical Services Transport Program Fund	Fringe Benefit Adjustment	-	\$ (51)	-	\$ (51)	\$ -
Fire/Emergency Medical Services Transport Program Fund Total		-	\$ (51)	-	\$ (51)	\$ -
Fleet Services Operating Fund	Senate Bill 1 Fuel Adjustments Gas and Diesel Fuel Adjustments Fringe Benefit Adjustment	-	\$ - \$ - \$ (901)	\$ 578,204 \$ 13,885 -	\$ 578,204 \$ 13,885 \$ (901)	\$ 564,319 - -
Fleet Services Operating Fund Total		-	\$ (901)	\$ 592,089	\$ 591,188	\$ 564,319
Gas Tax Fund	Prop 42 Replacement - Transportation Relief Fund Transfer Gas Tax Fund Projects	-	\$ - \$ -	\$ 5,571,972 \$ 1,592,344	\$ 5,571,972 \$ 1,592,344	\$ 5,571,972 \$ 1,592,344
as Tax Fund Total		-	\$ -	\$ 7,164,316	\$ 7,164,316	\$ 7,164,316
GIS Fund	Fringe Benefit Adjustment	-	\$ (6)	-	\$ (6)	\$ -
GIS Fund Total		-	\$ (6)	-	\$ (6)	\$ -
Golf Course Fund	Gas and Diesel Fuel Adjustments Fringe Benefit Adjustment	-	\$ - \$ (284)	\$ 99 -	\$ 99 \$ (284)	\$ - -
Golf Course Fund Total		-	\$ (284)	\$ 99	\$ (185)	\$ -

FY 2018 MAY REVISION SUMMARY TABLE

ATTACHMENT 1

NON-GENERAL FUNDS	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
FUND						
Information Technology Fund	Fringe Benefit Adjustment	-	\$ 51	\$ -	\$ 51	\$ -
Information Technology Fund Total		-	\$ 51	\$ -	\$ 51	\$ -
Infrastructure Fund	Revenue Transfer	-	\$ -	\$ -	\$ -	\$ (225,519)
	Reallocation of Infrastructure Fund Projects	-	\$ -	\$ (8,882,064)	\$ (8,882,064)	\$ -
Infrastructure Fund Total		-	\$ -	\$ (8,882,064)	\$ (8,882,064)	\$ (225,519)
Junior Lifeguard Program Fund	Fringe Benefit Adjustment	-	\$ (3)	\$ -	\$ (3)	\$ -
Junior Lifeguard Program Fund Total		-	\$ (3)	\$ -	\$ (3)	\$ -
Kensington Manor MAD	Maintenance Assessment District (MAD) Funds Adjustment	-	\$ -	\$ (2,000)	\$ (2,000)	\$ -
Kensington Manor MAD Total		-	\$ -	\$ (2,000)	\$ (2,000)	\$ -
Liberty Station/NTC MAD Fund	Maintenance Assessment District (MAD) Funds Adjustment	-	\$ -	\$ (5,000)	\$ (5,000)	\$ -
Liberty Station/NTC MAD Fund Total		-	\$ -	\$ (5,000)	\$ (5,000)	\$ -
Linda Vista Community MAD Fund	Maintenance Assessment District (MAD) Funds Adjustment	-	\$ -	\$ 1,300	\$ 1,300	\$ -
Linda Vista Community MAD Fund Total		-	\$ -	\$ 1,300	\$ 1,300	\$ -
Local Enforcement Agency Fund	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 45	\$ 45	\$ -
	Fringe Benefit Adjustment	-	\$ (15)	\$ -	\$ (15)	\$ -
Local Enforcement Agency Fund Total		-	\$ (15)	\$ 45	\$ 30	\$ -
Los Penasquitos Canyon Preserve Fund	Fringe Benefit Adjustment	-	\$ (6)	\$ -	\$ (6)	\$ -
Los Penasquitos Canyon Preserve Fund Total		-	\$ (6)	\$ -	\$ (6)	\$ -
Maintenance Assessment District (MAD) Management Fund	Non-Standard Hour Personnel Funding	0.49	\$ 12,702	\$ -	\$ 12,702	\$ -
	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 605	\$ 605	\$ -
	Fringe Benefit Adjustment	-	\$ (73)	\$ -	\$ (73)	\$ -
Maintenance Assessment District (MAD) Management Fund Total		0.49	\$ 12,629	\$ 605	\$ 13,234	\$ -
Metropolitan Sewer Utility Fund	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 5,956	\$ 5,956	\$ -
	Fringe Benefit Adjustment	-	\$ (1,414)	\$ -	\$ (1,414)	\$ -
Metropolitan Sewer Utility Fund Total		-	\$ (1,414)	\$ 5,956	\$ 4,542	\$ -
Mission Hills Special Lighting MAD Fund	Maintenance Assessment District (MAD) Funds Adjustment	-	\$ -	\$ (2,500)	\$ (2,500)	\$ -
Mission Hills Special Lighting MAD Fund Total		-	\$ -	\$ (2,500)	\$ (2,500)	\$ -
Municipal Sewer Revenue Fund	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 30,813	\$ 30,813	\$ -
	Fringe Benefit Adjustment	-	\$ (2,047)	\$ -	\$ (2,047)	\$ -
Municipal Sewer Revenue Fund Total		-	\$ (2,047)	\$ 30,813	\$ 28,766	\$ -
OneSD Support Fund	Fringe Benefit Adjustment	-	\$ (81)	\$ -	\$ (81)	\$ -
OneSD Support Fund Total		-	\$ (81)	\$ -	\$ (81)	\$ -
Parking Meter Operations Fund	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 506	\$ 506	\$ -
	Fringe Benefit Adjustment	-	\$ (42)	\$ -	\$ (42)	\$ -
Parking Meter Operations Fund Total		-	\$ (42)	\$ 506	\$ 464	\$ -

FY 2018 MAY REVISION SUMMARY TABLE

ATTACHMENT 1

NON-GENERAL FUNDS	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
FUND						
PETCO Park Fund	Fringe Benefit Adjustment	-	\$ (3)	-	\$ (3)	\$ -
PETCO Park Fund Total		-	\$ (3)	-	\$ (3)	\$ -
Prop 42 Replacement - Transportation Relief Fund	Prop 42 Replacement - Transportation Relief Fund Transfer	-	\$ -	\$ (5,571,972)	\$ (5,571,972)	\$ (5,571,972)
Prop 42 Replacement - Transportation Relief Fund Total		-	\$ -	\$ (5,571,972)	\$ (5,571,972)	\$ (5,571,972)
Public Art Fund	Public Art Fund	-	\$ -	\$ 313,176	\$ 313,176	\$ 313,176
Public Art Fund Total		-	\$ -	\$ 313,176	\$ 313,176	\$ 313,176
Publishing Services Fund	Fringe Benefit Adjustment	-	\$ (30)	-	\$ (30)	\$ -
Publishing Services Fund Total		-	\$ (30)	-	\$ (30)	\$ -
QUALCOMM Stadium Operations Fund	Revised Revenue	-	\$ -	\$ -	\$ -	\$ (934,500)
QUALCOMM Stadium Operations Fund Total	Fringe Benefit Adjustment	-	\$ (256)	-	\$ (256)	\$ -
QUALCOMM Stadium Operations Fund Total		-	\$ (256)	\$ -	\$ (256)	\$ (934,500)
Recycling Fund	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 67,113	\$ 67,113	\$ -
Recycling Fund Total	Fringe Benefit Adjustment	-	\$ (354)	-	\$ (354)	\$ -
Refuse Disposal Fund	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 15,460	\$ 15,460	\$ -
Refuse Disposal Fund Total	Illegal Dumping Abatement Program	-	\$ -	\$ -	\$ -	\$ (807,434)
	Fringe Benefit Adjustment	-	\$ (434)	-	\$ (434)	\$ -
Risk Management Administration Fund	Fringe Benefit Adjustment	-	\$ (346)	-	\$ (346)	\$ -
Risk Management Administration Fund Total		-	\$ (346)	\$ -	\$ (346)	\$ -
Road Maintenance and Rehabilitation	Road Maintenance and Rehabilitation Fund Projects	-	\$ -	\$ 8,025,413	\$ 8,025,413	\$ 8,025,413
Road Maintenance and Rehabilitation Total		-	\$ -	\$ 8,025,413	\$ 8,025,413	\$ 8,025,413
Seized Assets - Federal DOJ Fund	Gas and Diesel Fuel Adjustments	-	\$ -	\$ 111	\$ 111	\$ -
Seized Assets - Federal DOJ Fund Total		-	\$ -	\$ 111	\$ 111	\$ -
Successor Agency Admin & Project - CivicsSD Fund	Successor Agency Funding Adjustment	-	\$ -	\$ (637,344)	\$ (637,344)	\$ (637,344)
Successor Agency Admin & Project - CivicsSD Fund Total		-	\$ -	\$ (637,344)	\$ (637,344)	\$ (637,344)
Torrey Hills MAD Fund	Maintenance Assessment District (MAD) Funds Adjustment	-	\$ -	\$ (6,000)	\$ (6,000)	\$ -
Torrey Hills MAD Fund Total		-	\$ -	\$ (6,000)	\$ (6,000)	\$ -

FY 2018 MAY REVISION SUMMARY TABLE

ATTACHMENT 1

NON-GENERAL FUNDS	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
FUND						
Transient Occupancy Tax Fund	Commission for Arts & Culture Funding Revised Revenue Fringe Benefit Adjustment	-	\$ -	\$ 2,371,942	\$ 2,371,942	\$ 2,371,942
		-	\$ -	\$ -	\$ -	\$ 75,417
		-	\$ (42)	\$ -	\$ (42)	\$ -
Transient Occupancy Tax Fund Total		-	\$ (42)	\$ 2,371,942	\$ 2,371,900	\$ 2,447,359
Underground Surcharge Fund	Fringe Benefit Adjustment	-	\$ (51)	\$ -	\$ (51)	\$ -
Underground Surcharge Fund Total		-	\$ (51)	\$ -	\$ (51)	\$ -
Water Utility Operating Fund	Commercial Paper Program Gas and Diesel Fuel Adjustments Fringe Benefit Adjustment	-	\$ -	\$ 3,240,000	\$ 3,240,000	\$ -
		-	\$ -	\$ 49,581	\$ 49,581	\$ -
		-	\$ (2,477)	\$ -	\$ (2,477)	\$ -
Water Utility Operating Fund Total		-	\$ (2,477)	\$ 3,289,581	\$ 3,287,404	\$ -
Wireless Communications Technology Fund	Gas and Diesel Fuel Adjustments Fringe Benefit Adjustment	-	\$ -	\$ 1,443	\$ 1,443	\$ -
		-	\$ (135)	\$ -	\$ (135)	\$ -
Wireless Communications Technology Fund Total		-	\$ (135)	\$ 1,443	\$ 1,308	\$ -
Grand Total		0.49	\$ (575)	\$ 6,801,467	\$ 6,800,892	\$ 11,469,676
City Total		5.98	\$ 697,065	\$ 20,669,677	\$ 21,366,742	\$ 11,951,769

One-Time Resources	
FY 2018 Proposed Budget	
Use of Pension Payment Stabilization Reserve	\$ 16,019,163
Use of Excess Equity	8,271,802
Transfer of Excess Workers Compensation Reserve for General Fund Reserve	7,038,799
Transfer from QUALCOMM Stadium Fund for Special Elections	3,500,000
Transfer of Excess Workers Compensation Reserve for Public Liability Reserve	3,127,665
Transfer from Concourse and Parking Garages Operating Fund	1,500,000
Infrastructure Asset Management Project Reimbursements	1,419,544
Reimbursement for National Incident Based Reporting System	1,172,244
Transfer of Vessel Replacement Plan Fund Balance	436,661
Fund Balance Used from Non-General Funds ¹	591,322
Major General Fund Revenue Adjustments	80,000
FY 2018 Proposed Budget Subtotal	\$ 43,157,200
FY 2018 May Revision	
Use of Excess Equity	\$ 14,083,757
Fund Balance Used from Non-General Funds	76,992
FY 2018 May Revision Subtotal	14,160,749
Total	\$ 57,317,949

¹ This line was updated since the release of the Fiscal Year 2018 Proposed Budget to reflect one-time revenue from excess fund balances in Non-General Funds.

One-Time Expenditures	
FY 2018 Proposed Budget	
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$ 18,052,066
Contributions to General Fund Reserves	7,038,799
Special Election for Transient Occupancy Tax Ballot Initiative	5,000,000
Transfer to the Public Liability Reserve	3,127,665
Transfer to the Public Utilities Department for Low Flow Diversion Program Costs	3,031,776
Information Technology Network and Desktop Services	2,682,274
Executive Complex Rent	2,270,909
101 Ash Relocation Costs	2,100,000
Information Technology Discretionary Requests	1,532,504
Community Projects, Programs, and Services (CPPS) Funds	1,197,333
Sales Tax and Face Masks Related to Self-Contained Breathing Apparatus	1,067,500
Code Enforcement Abatement Fund Support	250,000
Transit Priority Area Parking Standards	250,000
Workforce Housing Density Program	250,000
Fire-Rescue APX Portable Radio Replacements	189,000
Infrastructure Asset Management (IAM) Expenditures	164,700
Police Property Room Relocation Costs	150,000
Horton Plaza Park Security Support	150,000
Formation of Otay Mesa Enhanced Infrastructure Financing District	145,000
Police Compensation Survey	100,000
Vehicles for New Park and Recreation Facilities	113,000
Fire-Rescue VHF Portable Radio Replacements	53,000
Vehicle in Support of Vernal Pool Habitat Conservation Plan	44,000
Sexual Harassment Prevention Training	40,000
Supplies for Administrative Appeals Hearing Program Staff	2,791
Use of Excess Long-Term Disability LTD Reserves for Operating Expense Relief	(1,420,567)
Deferred Capital 2A Bond Debt Service to Capital Outlay Fund	(3,950,831)
FY 2018 Proposed Budget Subtotal	\$ 43,630,919
FY 2018 May Revision	
Contributions to General Fund Reserves - FY 2019 Reserve Policy Target of 15.25%	\$ 10,317,576
Commission for Arts & Culture Funding	2,371,942
Littering and Graffiti Abatement Pilot Program	800,000
City Treasurer Information Technology Projects	215,000
Police Officer Recruitment and Retention Study	150,000
Community Projects, Programs, and Services (CPPS) Funds	147,349
Police Chief Recruitment Services	100,000
Library Programming	100,000
Tree Plantings Contract	100,000
Transfer to the Infrastructure Fund (Charter Section 77.1)	(225,519)
Self-Contained Breathing Apparatus - Revised Sales Tax and Face Mask Cost	(334,500)
FY 2018 May Revision Subtotal	\$ 13,741,848
Total	\$ 57,372,767

Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.
2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.
3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:
 - a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.
 - b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of \$50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: \$10, \$15, and \$25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.

- c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.
 - d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to the region. The primary objective of a funded organization's participation in such events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial sponsorship of such events is an acceptable application of City funds. If alcoholic beverages are consumed during event sponsorships, they may not be paid for with City funds.
4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.
5. Matching fund requirements will be determined by the appropriate application process as called for in the specific funding guidelines within each funding category, if applicable.
6. Organizations requesting funds should possess, at a minimum, a three-year track record of operations. Annual requests for funding may be for one-time events or projects, though applicant organizations must have a three-year history.

Fiscal Year 2018 Transient Occupancy Tax Fund Allocations

ORGANIZATION/PROGRAM	FY 18 Allocation
Arts, Culture, and Community Festivals - Organizational Support	
Art of Elan	13,775
ArtReach	7,368
Arts for Learning San Diego	76,713
Bach Collegium San Diego	32,112
Balboa Park Cultural Partnership	188,501
Balboa Park Online Collaborative	63,484
California Ballet Association	84,366
Camarada	9,004
Center for World Music	15,106
Choral Club of San Diego	5,000
Choral Consortium of San Diego	5,000
City Ballet	56,247
Classics for Kids	24,933
Culture Shock Dance Troupe	13,649
Cygnnet Theatre Company	119,228
Diversionsary Theater Productions	48,553
Fern Street Community Arts	10,401
Finest City Performing Art	29,916
Flying Leatherneck Historical Foundation	17,892
Gaslamp Quarter Historical Foundation	39,909
Intrepid Shakespeare Company	16,336
Japanese Friendship Garden Society of San Diego	90,498
La Jolla Historical Society	53,321
La Jolla Music Society	353,612
La Jolla Symphony and Chorus Association	40,975
Lambda Archives of San Diego	6,676
Library Association of La Jolla	68,412
Mainly Mozart	88,360
Malashock Dance & Company	33,524
Maritime Museum Association of San Diego	256,143
Media Arts Center San Diego	82,841
Mingei International	126,256
Mojalet Dance Collective	10,424
Moxie Theatre	10,199
Museum of Contemporary Art San Diego	288,467
Museum of Photographic Arts	118,310
NTC Foundation	82,698
Old Globe Theatre	317,834
Opera NEO	7,580
Outside the Lens	29,928
Pacific Arts Movement	47,889
Persian Cultural Center	31,468
Playwrights Project	33,186
Prophet World Beat Productions	26,082

Fiscal Year 2018 Transient Occupancy Tax Fund Allocations

ORGANIZATION/PROGRAM	FY 18 Allocation
Putnam Foundation dba Timken Museum of Art	129,404
Resounding Joy	11,932
Reuben H Fleet Science Center	250,697
SACRA/PROFANA	8,864
San Diego Air & Space Museum	224,044
San Diego Art Institute	27,275
San Diego Automotive Museum	41,049
San Diego Ballet	37,655
San Diego Center for Jewish Culture	95,244
San Diego Children's Choir	39,242
San Diego Chinese Historical Society and Museum	23,644
San Diego Civic Youth Ballet	47,256
San Diego Dance Theater	32,080
San Diego Guild of Puppetry	7,486
San Diego Hall of Champions	79,008
San Diego Historical Society	164,039
San Diego Junior Theatre	66,920
San Diego Model Railroad Museum	40,025
San Diego Museum Council	17,365
San Diego Museum of Art	266,494
San Diego Museum of Man	168,641
San Diego Musical Theatre	60,750
San Diego Opera Association	292,995
San Diego Pro Arte Voices	5,000
San Diego Repertory Theatre	132,415
San Diego Society of Natural History	326,604
San Diego Symphony Orchestra Association	317,415
San Diego Watercolor Society	22,033
San Diego Women's Chorus	6,738
San Diego Writers, Ink	15,010
San Diego Young Artists Music Academy	16,494
San Diego Youth Symphony and Conservatory	97,751
Save Our Heritage Organisation	67,784
Scripps Ranch Theatre	15,638
So Say We All	7,359
The Aja Project	29,818
The New Children's Museum	138,873
The PGK Project	10,017
Theater and Arts Foundation of San Diego County	347,566
Veterans Memorial Center	7,721
Villa Musica	58,230
Westwind Brass	5,000
Women's History Reclamation Project	22,088
Youth Philharmonic Orchestra	5,000
Arts, Culture, and Community Festivals - Organizational Support Total*	6,868,839

Fiscal Year 2018 Transient Occupancy Tax Fund Allocations

ORGANIZATION/PROGRAM	FY 18 Allocation
Arts, Culture, and Community Festivals - Creative Communities San Diego	
A Ship in the Woods Foundation	5,000
America's Finest City Dixieland Jazz Society	21,785
Armed Services YMCA of the USA - San Diego Branch	45,005
Balboa Park Conservancy	46,505
BAME Community Development Corporation	5,197
Bodhi Tree Concerts	5,000
Brazilian Institute for Arts & Culture	6,445
Cabrillo Festival Inc.	5,000
California Lawyers for the Arts	5,000
Collaborations: Teachers and Artists (CoTA)	5,000
Diamond Business Association Inc.	5,000
Hillcrest Business Improvement Association	9,607
Indian Fine Arts Academy of San Diego	14,665
Italian American Art and Cultural Association of San Diego	10,007
Jacobs & Cushman San Diego Food Bank	32,206
Karama	5,000
Karen Organization of San Diego	5,000
Kyoto Symposium Organization	26,020
La Maestra Family Clinic Inc.	5,000
Linda Vista Multi-Cultural Fair Inc.	5,000
Little Italy Association	12,957
Little Saigon San Diego Foundation	12,809
Mariachi Juvenil de San Diego	30,301
Mariachi Scholarship Foundation	12,746
Media Heritage Inc.	7,396
Musicians For Education Inc.	8,396
Ocean Beach Merchants Association Inc.	13,458
Pacific Beach Business Improvement Association	10,055
PASACAT Inc.	5,000
Point Loma Summer Concerts	7,290
Rancho de los Penasquitos Town Council	5,000
San Diego City College Foundation	5,000
San Diego Earth Day	22,286
San Diego Film Foundation	74,271
San Diego Lesbian Gay Bisexual Transgender Pride	192,339
San Diego Performing Arts League	5,000
San Diego Shakespeare Society	5,000
San Diego State University Research Foundation for KPBS	12,515
Sorrento Valley Town Council	5,000
TEDxSanDiego	6,478
The Bon Temps Social Club of San Diego	64,266
Torrey Pines Kiwanis Foundation	30,450
transcendANCE Youth Arts Project	6,222
Via International	5,000

Fiscal Year 2018 Transient Occupancy Tax Fund Allocations

ORGANIZATION/PROGRAM	FY 18 Allocation
Write Out Loud	5,000
Arts, Culture, and Community Festivals - Creative Communities Total *	831,677
Commission for Arts & Culture Augmentation	2,371,942
Citywide Economic Development	
CleanTECH San Diego	35,000
CyberHive, Inc.	50,000
Downtown San Diego Partnership Foundation	50,000
EvoNexus (formerly CommNexus San Diego)	30,000
Hera Labs	30,000
LaunchBio, Inc.	25,000
Maritime Alliance Foundation	50,000
Mission Trails Regional Park Foundation, Inc.	45,000
Citywide Economic Development Total	315,000
Economic Development and Tourism Support	
Adams Avenue Business Association	50,000
Asian Business Association	32,078
Biocom Institute	50,000
Cabrillo National Monument Inc	50,000
City Heights Community Development Corporation	50,000
Hostelling International-American Youth Hostels	50,000
Japan Society of San Diego and Tijuana	50,000
National Veterans transition Services, Inc.	25,000
North Park Main Street	50,000
Old Town San Diego Chamber of Commerce	18,605
Otay Mesa Chamber of Commerce	50,000
Pacific Beach Town Council	10,265
Rosie Network	21,000
San Diego Diplomacy Council	50,000
South County Economic Development Council	50,000
Swedish-American Chamber of Commerce	12,830
Travelers Aid Society of San Diego	50,000
US Green Building Council SD Chapter	30,222
Economic Development and Tourism Support Subtotal	700,000
Other	
Business Expansion, Attraction, and Retention (BEAR)	515,000
Economic Development Program Administration	180,000
Other Subtotal	695,000
Economic Development - Economic Development and Tourism Support Total	1,710,000
*Funding award recommendations are tentative until June 30, 2017 because a variety of factors in the City's budget process can cause fluctuations in the numbers.	

Capital Improvements Program (CIP)

FY2018 May Revision

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Fund	Proposed	Change	Revised
100012 Infrastructure Fund	\$0	\$1,000,000	\$1,000,000

Infrastructure Funds have been added to this project as a result of increased cost estimates for construction.

Library

Mission Hills-Hillcrest Library / S13022

Fund	Proposed	Change	Revised
400121 Uptown DIF	\$0	\$710,000	\$710,000
200209 Library System Improvement Fund	\$1,884,482	(\$710,000)	\$1,174,482

Development Impact Fees have been added to this project to free up Library System Improvement Funds that are needed for the San Ysidro Library.

San Ysidro Branch Library / S00802

Fund	Proposed	Change	Revised
200209 Library System Improvement Fund	\$0	\$710,000	\$710,000

Library System Improvement Funds have been added to this project as a result of increased cost estimates for construction.

Park & Recreation

Beyer Park Development / S00752

Fund	Proposed	Change	Revised
400093 Otay Mesa-West	\$0	\$400,000	\$400,000

Facilities Benefit Assessments Funds have been added to this project to provide for environmental permitting of a new 12.6 acre community park.

Cesar Solis Community Park / S00649

Fund	Proposed	Change	Revised
400093 Otay Mesa-West	\$0	\$266,520	\$266,520
400856 Otay Mesa FBA	\$0	\$3,233,480	\$3,233,480

Facilities Benefit Assessments Funds have been added to this project for construction.

East Village Green Phase 1 / S16012

Fund	Proposed	Change	Revised
400122 Centre City DIF-Admin	\$0	\$5,500,000	\$5,500,000

Development Impact Fees have been added to this project to complete design and construction.

Egger/South Bay Community Park ADA Improvements / S15031

Fund	Proposed	Change	Revised
400125 Otay Mesa/Nestor Urb	\$0	\$1,100,000	\$1,100,000

Development Impact Fees have been added to this project for design of Americans with Disabilities Act (ADA) upgrades to play area and path of travel.

Hendrix Pond/Aviary Park / P18003

Fund	Proposed	Change	Revised
400086 Scripps Miramar Ranch	\$0	\$300,000	\$300,000

Facilities Benefit Assessments Funds has been added to this project for preliminary engineering. This is a newly added project for Fiscal Year 2018.

Hidden Trails Neighborhood Park / S00995

Fund	Proposed	Change	Revised
400093 Otay Mesa-West	\$0	\$400,000	\$400,000

Facilities Benefit Assessments Funds have been added to this project to continue design of a new 3.7 acre neighborhood park.

Ocean Beach Pier Condition Assessment / P18002

Fund	Proposed	Change	Revised
200402 Ocean Beach Pier	\$0	\$670,981	\$670,981

Capital Improvements Program (CIP)

FY2018 May Revision

Ocean Beach Pier Funds have been added to this project for for a condition assessment plan. This is a newly added project for Fiscal Year 2018.

Pershing MidSch Joint Use Sythet Turf Replacement / S17007

Fund		Proposed	Change	Revised
100012	Infrastructure Fund	\$0	\$423,985	\$423,985

Infrastructure funding has been added to this project for the final reimbursement to the school district.

Rancho Mission Neighborhood Park Play Area Upgrade / S15004

Fund		Proposed	Change	Revised
400116	Navajo Urban Comm	\$0	\$800,000	\$800,000

Development Impact Fees have been added to this project to complete construction of ADA upgrades to play area.

Riviera Del Sol Neighborhood Park / S00999

Fund		Proposed	Change	Revised
400093	Otay Mesa-West	\$0	\$6,350,000	\$6,350,000

Facilities Benefit Assessments Funds have been added to this project to complete construction of a new 4.9 acre neighborhood park.

Tubman Charter School JU Improvements / S13000

Fund		Proposed	Change	Revised
400127	College Area	\$0	\$150,000	\$150,000

Development Impact Fees have been added to this project for design of a 1.72 acre joint use park.

Valencia Park Acquisition & Development / S11103

Fund		Proposed	Change	Revised
400864	Encanto Neighbor DIF	\$0	\$350,987	\$350,987

Development Impact Fees have been added to this project for construction of a new 0.46 acre park.

Public Utilities

69th & Mohawk Pump Station / S12011

Fund		Proposed	Change	Revised
700010	Water Utility CIP	\$2,500,000	\$3,500,000	\$6,000,000

Water funding has been added to this project due to revised project schedule.

Chollas Building / S11025

Fund		Proposed	Change	Revised
700010	Water Utility CIP	\$15,606,500	\$1,400,000	\$17,006,500

Water funding has been added to this project due to revised project schedule. This change will adjust the project budget to account for the phasing plan and moving the FY19 budget request to FY18. The total Design-Build contract of \$29,585,997 will not change.

Groundwater Asset Development Program / ABM00001

Fund		Proposed	Change	Revised
700010	Water Utility CIP	\$400,000	\$300,000	\$700,000

Water funding has been added to this project due to revised project schedule.

Capital Improvements Program (CIP)

FY2018 May Revision

Large Diameter Water Transmission PPL / AKA00003

Fund	Proposed	Change	Revised
700010 Water Utility CIP	\$17,285,600	(\$942,200)	\$16,343,400

Water funding has been removed from this project due to revised project schedules.

Lower Otay Reservoir Emer Outlet Improve / S00044

Fund	Proposed	Change	Revised
700010 Water Utility CIP	\$200,000	(\$200,000)	\$0

Water funding has been removed from this project due to revised project schedules.

MBC Equipment Upgrades / S17013

Fund	Proposed	Change	Revised
700009 Metro Sewer CIP	\$0	\$400,000	\$400,000

Sewer funding has been added to this project that was previously planned to be executed as a sub-project of Metro Treatment Plants / ABO00001.

Metro Treatment Plants / ABO00001

Fund	Proposed	Change	Revised
700009 Metro Sewer CIP	\$4,250,000	(\$1,800,000)	\$2,450,000

Sewer funding has been reduced as a result of MBC Equipment Upgrades / S17013 and NCWRP Improvements to 30 mgd / S17012 being executed as standalone projects rather than sub-projects of this annual allocation.

Morena Reservoir Outlet Tower Upgrade / S00041

Fund	Proposed	Change	Revised
700010 Water Utility CIP	\$2,000,000	(\$2,000,000)	\$0

Water funding has been removed from this project due to revised project schedules.

NCWRP Improvements to 30 mgd / S17012

Fund	Proposed	Change	Revised
700009 Metro Sewer CIP	\$0	\$1,400,000	\$1,400,000

Sewer funding has been added to this project that was previously planned to be executed as a sub-project of Metro Treatment Plants / ABO00001.

PS2 Power Reliability & Surge Protection / S00312

Fund	Proposed	Change	Revised
700009 Metro Sewer CIP	\$14,024,768	(\$6,024,768)	\$8,000,000

Sewer funding has been removed from this project due to revised project schedule.

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Fund	Proposed	Change	Revised
700008 Muni Sewer CIP	\$0	\$250,000	\$250,000

Sewer funding has been added to this project due to revised cost estimate.

Pump Station Restorations / ABP00001

Fund	Proposed	Change	Revised
700008 Muni Sewer CIP	\$1,000,000	\$200,000	\$1,200,000

Sewer funding has been added to this project due to revised project schedule.

Recycled Water Systems Upgrades / AHC00004

Fund	Proposed	Change	Revised
700010 Water Utility CIP	\$138,968	\$249,999	\$388,967

Water funding has been added to this project due to revised cost estimate.

Tierrasanta (Via Dominique) Pump Station / S12040

Capital Improvements Program (CIP)

FY2018 May Revision

Fund	Proposed	Change	Revised
700010 Water Utility CIP	\$6,211,186	\$284,810	\$6,495,996

Water funding has been added to this project due to revised cost estimate.

Univerity Ave Pipeline Replacement / S11021

Fund	Proposed	Change	Revised
700010 Water Utility CIP	\$4,551,407	(\$250,000)	\$4,301,407

Water funding has been removed from this project due to revised project schedules.

University Heights Wtr Tower Seismic Ret / S17006

Fund	Proposed	Change	Revised
700010 Water Utility CIP	\$698,000	\$665,000	\$1,363,000

Water funding has been added to this project due to revised project schedule.

Upas St. Pipeline Replacement / S11022

Fund	Proposed	Change	Revised
700010 Water Utility CIP	\$600,000	\$250,000	\$850,000

Water funding has been added to this project due to revised project schedule.

Water & Sewer Group Job 816 (W) / S13015

Fund	Proposed	Change	Revised
700010 Water Utility CIP	\$4,900,000	(\$574,492)	\$4,325,508

Water funding has been removed from this project due to revised cost estimate.

Public Works - General Services

City Facilities Improvements / ABT00001

Fund	Proposed	Change	Revised
400002 Capital Outlay-Misc Revenue	\$0	\$1,500,000	\$1,500,000
100012 Infrastructure Fund	\$1,500,000	\$500,000	\$2,000,000
400003 SD Unified School Dist-Cap Out	\$0	\$500,000	\$500,000
400855 Carmel Valley DIF	\$0	\$250,000	\$250,000

Capital Outlay funding has been added to fund the elevator project that was previously funded by the Infrastructure Fund. The original proposed \$1.5 million in the Infrastructure Fund plus an additional \$500,000 will be used to address facility deferred maintenance needs such as foundation repair and waterproofing, roof repair, HVAC replacement, and other needs identified in the facility condition assessments. Additionally, SD Unified School District funding has been added to replace the boilers at the Central Library. Finally, Development Impact Fees have been added to complete construction of Carmel Valley Rec. Center ADA Improvements.

Transportation & Storm Water

Alvarado Road Realignment / P18007

Fund	Proposed	Change	Revised
400116 Navajo Urban Community	\$0	\$1,000,000	\$1,000,000

Development Impact Fees have been added for preliminary engineering for the realignment of Alvarado Road to improve traffic flow at the I-8, Fairmount Ave and Mission Gorge Rd Interchange. This is a newly added project for Fiscal Year 2018.

Avenida de la Playa Infrastructure-SD / S13018

Fund	Proposed	Change	Revised
100012 Infrastructure Fund	\$0	\$500,000	\$500,000

Infrastructure funds have been added to this project for construction.

Drainage Projects / ACA00001

Fund	Proposed	Change	Revised
100012 Infrastructure Fund	\$0	\$5,632,560	\$5,632,560

Capital Improvements Program (CIP)

FY2018 May Revision

400115	Midway/Pacific Hwy Urban Comm	\$0	\$875,000	\$875,000
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Infrastructure funds have been added to this project for drainage improvement projects. Additionally, Development Impact Fees have been added to this project for upgrades to Pump Station D.

SR94/Euclid Av Interchange Phase 2 / S14009

Fund	Fund	Proposed	Change	Revised
100012	Infrastructure Fund	\$0	\$600,000	\$600,000

Infrastructure funds been added to this project for construction.

Traffic Signals - Citywide / AIL00004

Fund	Fund	Proposed	Change	Revised
400116	Navajo Urban Comm	\$0	\$11,000	\$11,000

Development Impact Fees have been added to this project for installation of a new traffic signal and street lighting system.

Traffic Signals Modification / AIL00005

Fund	Fund	Proposed	Change	Revised
400116	Navajo Urban Comm	\$0	\$17,500	\$17,500
400121	Uptown Urban Comm	\$0	\$25,000	\$25,000
400125	Otay Mesa/Nestor Urb Comm	\$0	\$10,000	\$10,000
400128	Barrio Logan DIF	\$0	\$6,300	\$6,300
400864	Encanto Neighborhood DIF	\$0	\$17,500	\$17,500

Development Impact Fees have been added to this project for the installation of pedestrian countdown timers, audible pedestrian signals, street name signs, and accessibility improvements.

Total CIP	\$77,750,911	\$30,209,162	\$107,960,073
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Project	Project ID	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Airports				
Brown Field	AAA00002			
Brown Field Runway 8L-26R Rehab Phase 2	B16150	Design Bid Build	5,800,000	7,500,000
Airports Total			5,800,000	7,500,000
Environmental Services				
Citywide Energy Improvements	ABT00003		29,000,000	30,000,000
City Heights Rec Center Improvements	B17040	Multiple Award Construction Contract	400,000	460,000
Martin Luther King Jr. Rec Center Improvements	B17037	Multiple Award Construction Contract	400,000	460,000
Mid City Division Police Sub-Station Improvements	B17039	Multiple Award Construction Contract	400,000	460,000
Southeastern Division Police Sub-Station Improvements	B17038	Multiple Award Construction Contract	400,000	460,000
Aerated Static Pile System	S16053	Design Build	4,000,000	5,000,000
Miramar Landfill Gas Recovery Improvements	S16052	Design Bid Build	5,200,000	6,400,000
Miramar Landfill Stormwater Improvements	S16054	Design Bid Build	5,800,000	7,000,000
West Miramar Landfill - Phase 2	S00774	Design Bid Build	2,400,000	3,000,000
Environmental Services Total			48,000,000	53,240,000
Fire-Rescue				
City Facilities Improvements	ABT00001			
Fire Station #8 Mission Hills	S10029	Design Bid Build	474,200	950,000
Fire Station 15 Expansion	S13011	Design Bid Build	499,507	850,000
North University City Fire Station 50	S13021	Design Build	8,042,000	14,000,000
Fire-Rescue Total			9,015,707	15,800,000
Library				
City Facilities Improvements	ABT00001			
Malcolm X Library Facility Repairs	B10038	Design Bid Build	710,594	1,075,994
Tierrasanta Library Expansion	S15011	Design Bid Build	708,500	975,000
Library Total			1,419,094	2,050,994
Park & Recreation				
Balboa Park Golf Course	AEA00002			
Balboa Park GC Fuel Tank Installation	B12019	Design Bid Build	370,000	445,405
Coastal Erosion and Access	AGF00006			
Orchard Av, Capri by Sea & Old Salt Pool	B14073	Design Bid Build	290,000	495,000
Mission Bay Improvements	AGF00004			
Mission Bay Navigational Safety Dredging	B10163	Design Bid Build	3,215,000	6,999,627
Balboa Park Plaza de Panama	L17002	Design Bid Build	60,038,145	78,108,614
Balboa Pk West Mesa Comfort Stn Replace	S15036	Design Bid Build	35,574	1,492,574
Canyonside Community Park Improvements	S12004	Design Bid Build	711,548	1,000,841
Coast Blvd Walkway Improvements	S15001	Design Bid Build	296,000	690,000
El Cuervo Adobe Improvements	S14006	Design Bid Build	273,480	621,368
Encanto Community Pk Security Lighting Upgrade	S16017	Design Bid Build	239,560	404,560
Evans Pond Reclaimed Water Pipeline Inst	S13010	Design Bid Build	307,968	427,468
Gamma Street Mini-Park ADA Improvements	L16000.1	Design Bid Build	1,011,000	1,751,000
Guymon Park and Horton Elementary JU	S16045	Design Bid Build	2,337,025	3,000,000
Kelly St Neighborhood Pk Security Lighting Upgrade	S16016	Design Bid Build	85,000	150,000
Marie Widman Memorial Pk Sec Lighting	S16018	Design Bid Build	175,000	300,000
MB GC Cibhouse Demo/Prtbl Building Instl	S01090	Design Bid Build	1,013,882	1,400,000
Memorial Comm Pk Playground ADA Upgrades	S16020	Design Bid Build	1,738,887	2,438,887
Mission Bay Golf Course Renovation & Recon	S11010	Design Bid Build	2,100,000	2,960,000
MTRP Equestrian & Multi Use Staging Area	S14016	Design Bid Build	3,766,745	5,700,000
Olive Grove Community Park ADA Improvements	S15028	Design Bid Build	599,500	1,068,000
Park de L Cruz Community Center & Gym	S16059	Design Bid Build	8,600,000	10,550,000

Project	Project ID	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Rancho Mission Neigh Pk Play Area Upgrade	S15004	Design Bid Build	792,000	1,274,695
Rancho Penasquitos Towne Centre Park Imp	S12003	Design Bid Build	118,500	175,000
Rolling Hills Neighborhood Park ADA Upgr	S15021	Design Bid Build	876,096	1,451,096
SD River Dredging Qualcomm Way to SR163	S00606	Design Bid Build	739,000	1,209,000
Silver Wing Pk Ballfield Lighting - Ph 2	S16051	Design Bid Build	858,139	1,138,617
Skyline Hills Community Park ADA Improvements	S15038	Design Bid Build	563,000	873,000
Skyline Hills Community Pk Security Lighting Upgrade	S16021	Design Bid Build	85,000	150,000
Sunset Cliffs Natural Park Hillside Improv. PH2	L16001.2	Design Bid Build	2,200,000	3,189,807
Park & Recreation Total			93,436,049	129,464,559
Public Utilities				
Freeway Relocation	AKB00002			
Caltrans Pacific Beach PPL Central (W)	B12110	Design Bid Build	1,357,702	1,637,702
Large Diameter Water Transmission PPL	AKA00003			
16-in & Larger CI Wtr Main & Swr Repl(W)	B15134	Multiple Award Construction Contract	2,435,000	2,937,300
Mid City Pipeline Phase 2A	B17081	Design Bid Build	3,300,000	4,450,000
Miramar PL Segment Replacement	B15050	Design Bid Build	805,000	1,185,770
Otay 2nd Pipeline Phase 1	B14092	Design Bid Build	5,889,000	7,832,000
Main Replacements	AKB00003			
AC Water & Sewer Group 1013 (W)	B15156	Design Bid Build	7,140,000	9,520,000
AC Water & Sewer Group 1020 (W)	B15157	Design Bid Build	2,500,825	3,488,249
AC Water & Sewer Group 1024 (W)	B16082	Multiple Award Construction Contract	8,645,100	9,824,000
AC Water & Sewer Group 1026 (W)	B15001	Design Bid Build	4,061,000	5,414,700
AC Water Group 1012	B16177	Design Bid Build	5,207,943	7,142,943
CI - Water and Sewer Group Job 966 (W)	B12086	Design Bid Build	1,447,100	2,122,400
Remaining Small Diameter CI Water Ph 1	B15206	Design Bid Build	2,474,500	3,518,500
Water Group 967	B12058	Design Bid Build	489,000	795,000
Water Group 969	B14100	Design Bid Build	1,000,000	1,686,100
Water Group Job 952	B11048	Design Bid Build	2,952,000	4,082,681
Metro Treatment Plants	ABO00001			
SBWRP Valve Mster Sta & Loop Control Sys	B16132	Design Build	1,200,000	1,500,000
MWWD Trunk Sewers	AJB00001			
ROSE CANYON TS (RCTS) JOINT REPAIR	B11025	Design Bid Build	6,129,000	7,647,295
Pipeline Rehabilitation	AJA00002			
Pipeline Rehabilitation AK-1	B16109	Design Bid Build	4,244,340	5,199,832
Pipeline Rehabilitation AL-1	B16001	Design Bid Build	5,865,000	7,156,000
Pipeline Rehabilitation AN-1	B16135	Design Bid Build	5,465,000	6,664,800
Pipeline Rehabilitation AO-1	B16161	Design Bid Build	5,670,000	7,260,500
Pump Station Restorations	ABP00001			
SPS 13 14 16 25A & 85 Dual FM	B00501	Design Bid Build	3,095,480	3,646,480
SPS 23T - Reliability Improvements	B14131	Design Bid Build	1,179,861	1,592,861
SPS 76 Generator	B14168	Design Bid Build	41,500	75,000
Recycled Water Systems Upgrades	AHC00004			
Canyonside Recycled WPS Drain Relocation	B14170	Design Bid Build	382,276	751,389
Sewer Main Replacements	AJA00001			
16-in & Larger CI Wtr Main & Swr Repl(S)	B17059	Multiple Award Construction Contract	589,500	693,500
AC Water & Sewer Group 1013 (S)	B15147	Design Bid Build	912,000	1,216,000
AC Water & Sewer Group 1024 (S)	B16083	Multiple Award Construction Contract	1,798,600	2,043,800
AC Water & Sewer Group 1026 (S)	B15002	Design Bid Build	787,500	1,090,000
Buchanan Canyon Sewer B (UP)	B00429	Design Bid Build	3,487,493	4,965,574
Caltrans Pacific Beach PPL Central (S)	B12097	Design Bid Build	1,269,538	1,661,538
Priority Sewer Main Replacement Group 16	B16018	Multiple Award Construction Contract	8,336,427	12,592,494
SEWER GJ 798C	B00409	Design Bid Build	212,420	484,380
SEWER GROUP 786	B00421	Design Bid Build	8,430,499	10,906,573

Project	Project ID	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
SEWER GROUP JOB 830	B11019	Design Bid Build	411,400	604,000
Water and Sewer Group 967 (S)	B15145	Design Bid Build	64,000	100,000
Water and Sewer Group Job 966 (S)	B12085	Design Bid Build	1,221,700	1,711,100
Standpipe & Reservoir Rehabilitations	ABL00001			
Hodges Resv Hypolimnetic Oxygenation Sys	B15195	Design Build	2,792,051	3,600,000
Water Pump Station Restoration	ABJ00001			
Soledad Pump Station Upgrade	B11072	Design Bid Build	5,016,600	6,954,000
Water Treatment Plants	ABI00001			
Otay WTP Basin#1 Concrete Restoration	B17092	Design Bid Build	1,938,355	2,650,000
30th Street Pipeline Replacement	S12010	Design Bid Build	21,131,895	27,705,091
EMTS Boat Dock and Steam Line Relocation	S00319	Design Bid Build	1,547,325	2,018,535
Montezuma PPL/Mid City Pipeline Ph 2	S11026	Design Bid Build	21,543,000	28,955,000
University Heights Water Tower	S17006	Design Bid Build	803,000	1,148,000
WDSU - Reservoirs & Dams - Ph II	S11106	Design Build	10,000,000	12,049,028
Public Utilities Total			175,269,930	230,280,115
Public Works - General Services				
Americans with Disabilities Improvements	ABE00001			
William Heath Davis House ADA Accessibil	B15223	Design Bid Build	271,832	389,600
City Facility Improvements	ABT00001			
Pacific Beach Library Roof & HVAC	B16045	Design Build	295,000	700,000
Tierrasanta Rec Center Roof & HVAC	B16046	Design Build	1,701,850	1,830,480
Public Works - General Services Total			2,268,682	2,920,080
Transportation & Storm Water				
Americans with Disabilities Improvements	ABE00001			
ADA APS GROUP 1E - BROADWAY	B16098	Design Bid Build	382,000	487,000
ADA APS GROUP 2E - Washington St	B16099	Design Bid Build	349,622	488,664
Redwood & 30th CR Obstruction DS	B13066	Design Bid Build	361,000	619,295
Bridge Rehabilitation	AIE00001			
Nimitz Bridge at NTC Rehabilitation	B15198	Design Bid Build	303,900	495,000
Voltaire St Bridge Rehab o/Nimitz Blvd	B00870	Design Bid Build	1,503,404	1,955,027
Drainage Projects	ACA00001			
4709 Clairemont Mesa Blvd SD Repl	B14126	Design Bid Build	555,298	804,223
Campus Point Dr (9900) Storm Drain Repl	B13016	Design Bid Build	740,000	1,300,000
Highland & Monroe Aves Storm Drain Repl	B12096	Design Bid Build	861,000	1,268,000
Industrial Ct Channel Replacement	B13118	Design Bid Build	222,000	497,000
Jamacha Drainage Channel Upgrade	B14078	Design Bid Build	1,568,000	2,495,000
Langmuir St (2252) SD Replacement	B12091	Design Bid Build	471,852	1,221,929
Lobrico Ct (615) Storm Drain	B13116	Design Bid Build	388,000	786,689
Rue Cheaumont (12275) Storm Drain Replac	B12031	Design Bid Build	708,849	1,534,095
Van Dyke Ave (4481) Storm Drain Replacement	B12034	Design Bid Build	506,000	927,167
Installation of City Owned Street Lights	AIH00001			
Citywide Street Lights GF Group 15	B15012	Design Bid Build	976,722	1,420,000
Minor Bike Facilities	AIA00001			
Bikeway Striping Improvements-Citywide	B14040	Design Bid Build	1,000	10,000
Camino del Este Path Xing Improvements	B13088	Design Bid Build	302,542	449,640
Resurfacing of City Streets	AID00005			
AC1701	B17094	Design Bid Build	10,000,000	11,000,000
AC1702	B17095	Design Bid Build	10,000,000	11,000,000
AC1703	B17096	Design Bid Build	4,000,000	4,500,000
School Traffic Safety Improvements	AIK00002			
31st St & Market St School Traffic Signal	B15014	Design Bid Build	294,000	377,000
Sidewalk Repair & Replacement	AIK00003			

Project	Project ID	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Sidewalk Replacement Group 1603	B16029	Design Bid Build	871,500	900,000
Sidewalk Replacement Group 1604	B16030	Design Bid Build	888,960	918,000
Street Light Circuit Upgrades	AIH00002			
Pacific Beach 1 Street Light Circuit Replacement	B16119	Design Bid Build	1,398,026	1,600,029
Traffic Signals - Citywide	AIL00004			
36th St & El Cajon Bl Traffic Signal	B13138	Design Bid Build	252,993	330,000
4th Ave & Date St Traffic Signal	B13137	Design Bid Build	214,589	275,000
Beyer Bl @ Smythe Ave Traffic Signal	B14015	Design Bid Build	235,900	320,000
Division St @ Valencia Pky TS	B15008	Design Bid Build	206,155	275,000
Traffic Signals Modify & Modernize	AIL00005			
32nd & Norman Scott Rd TS Upgrade	B15005	Design Bid Build	240,000	300,000
Traffic Signal Upgrades Citywide FY14	B14048	Design Bid Build	875,583	1,063,283
Utilities Undergrounding Program	AID00001			
25th (SB) Street UUP (Coronado-SB to Grove) - 20A	B15088	Design Bid Build	30,600	36,000
32nd Street UUD (Market St - F St)	B13144	Design Bid Build	80,750	95,000
32nd Street UUP (Market to Imperial) - 20A	B15089	Design Bid Build	61,200	72,000
Altadena/Wightman/Winona-El Cajon UUD	B00850	Design Bid Build	236,187	277,867
Baker St/Shawnee Rd UUP (Morena to Shawnee)	B15090	Design Bid Build	91,800	108,000
Block 1M UUD (La Jolla 4)	B13151	Design Bid Build	316,800	396,000
Block 2S1 South Mission Beach UUD	B12067	Design Bid Build	363,800	428,000
Block 4-J1 UUD (Mid City)	B13152	Design Bid Build	324,000	405,000
Block 4N North Encanto UUD	B12055	Design Bid Build	360,050	577,000
Block 4Y UUP - CIP	B15087	Design Bid Build	891,650	1,049,000
Block 6DD Bay HO 3 UUD	B12065	Design Bid Build	359,400	568,000
Block 6DD1 UUD (Clairemont Mesa)	B13153	Design Bid Build	439,200	549,000
Block 7G2 UUP - CIP	B15085	Design Bid Build	822,800	968,000
Block 7O1 UUD (College Area)	B13154	Design Bid Build	388,800	486,000
Block 8C UUD (Greater Golden Hill)	B13155	Design Bid Build	345,600	1,209,601
Block 8R UUP - CIP	B15097	Design Bid Build	929,900	1,094,000
District 1 Block 1-J UUD	B00836	Design Bid Build	137,536	161,808
District 7 Block 7-A UUD	B00842	Design Bid Build	961,968	1,131,726
District 8 Block 8-B UUD	B00841	Design Bid Build	484,486	569,983
Euclid Ave UUD Streetlights (Euclid-Univ)	B11131	Design Bid Build	255,000	300,000
Fanuel St Pl Archer to Tourmaline UUD	B00721	Design Bid Build	69,740	82,047
Hancock Street UUP (Witherby to Tourquoise) - 20A	B15096	Design Bid Build	53,550	63,000
Hilltop Drive UUP (Boundary to Toyne) - 20A	B15095	Design Bid Build	107,100	126,000
Howard Avenue UUD (Park Bl - I-805)	B13146	Design Bid Build	342,550	403,000
Mission Blvd UUP (Loring to Tourquoise) - 20A	B15094	Design Bid Build	76,500	90,000
Seminole Drive UUP (Stanley to Estelle) - 20A	B15093	Design Bid Build	38,250	45,000
Stlight Design & Install 30th St - Ocean Vw - K St	B12001	Design Bid Build	107,100	126,000
Wightman Street UUP (Chamoune to Euclid) - 20A	B15092	Design Bid Build	61,200	72,000
Watershed CIP	ACC00001			
Alamo, Salvation, 68th Street Basins LID	B14120	Design Bid Build	2,174,000	3,000,000
Ashley Falls Lg Scale Storm Flow Storage	B14007	Design Bid Build	710,000	1,257,170
Callado Rd Green St Infiltration BMP	B13198	Design Bid Build	1,000,000	1,650,000
Green Infrastructure Group 1014	B15104	Design Bid Build	2,332,543	3,053,190
Logan Heights LID (South)	B15051	Design Bid Build	2,000,000	3,000,000
S Crest Pk Infiltration for Chollas Crk	B10029	Design Bid Build	2,100,000	3,039,700
Bikeway Striping Improvements-Citywide	S00955	Design Bid Build	73,500	97,000
Carmel Country Road Low Flow Channel	S00969	Design Bid Build	1,681,500	2,712,000
Euclid Ave & Home Improvements	S00886	Design Bid Build	60,000	985,820
Otay Mesa Truck Route Phase 4	S11060	Design Bid Build	11,363,500	18,730,000
Torrey Pines Road Improvement Phase 2	S15023	Design Bid Build	1,300,000	1,600,000
Torrey Pines Road Slope Restoration	S00877	Design Bid Build	1,800,000	2,831,576

Project	Project ID	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
University Avenue Mobility	S00915	Design Bid Build	3,635,089	6,580,000
West Mission Bay Drive Bridge Over San Diego River	S00871	Design Bid Build	100,000,000	126,563,017
Transportation & Storm Water Total			178,646,544	236,205,546
Total			513,856,006	677,461,294

**THE CITY OF SAN DIEGO**

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: May 31, 2017**IBA Report Number:** 17-23**City Council Docket Date:** June 5, 2017**Item Number:** 201

Review of the FY 2017 Year-End Budget Monitoring Report, FY 2018 May Revision, and Recommended Revisions to the Mayor's FY 2018 Budget

This report presents the Office of the Independent Budget Analyst's final FY 2018 budget review and recommendations for Council budget modifications. The recommendations are based on the following: our analysis of the FY 2018 May Revision to the Proposed Budget (May Revise), the FY 2017 Year-End Budget Monitoring Report (Third Quarter Report), the FY 2017 CIP Year-End Budget Monitoring Report, and the FY 2018 Proposed Budget. Recommendations also reflect our review of Councilmember budget priority memoranda that were submitted to our Office on May 22, 2017 and released as IBA Report Number 17-24, as well as our consideration of feedback from the public, City staff, and City Councilmembers received during the Budget Review Committee (BRC) hearings.

This report is released at the end of a budget development process that has included extensive reviews of the Mayor's FY 2018 Proposed Budget by the City Council and the IBA, including:

- The IBA's review of the Mayor's FY 2018 Proposed Budget issued on April 28, 2017 as IBA Report No. 17-16
- Departmental and agency budget hearings with the BRC that took place on May 3-5 and May 8-10, 2017
- An evening City Council meeting held on May 15, 2017, in order to solicit input from the community on the Mayor's budget proposals and City Council's budget priorities for FY 2018
- The discussion of the May Revise and Third Quarter Report (both of which were released on May 16, 2017) at the BRC on May 18, 2017
- The discussion of the FY 2017 CIP Year-End Budget Monitoring Report at the Infrastructure Committee on May 24, 2017

ATTACHMENT E

- Financial Management responses to BRC requests for additional information released over several days between May 12 and May 30

In addition to approving final budget modifications, our Office recommends that the City Council designate any modifications made as either one-time or ongoing expenditures, in order to avoid confusion about their funding status in future budgets. This, and other requests for Council authority, are itemized in the concluding section of this report.

OVERVIEW OF THE FY 2018 MAY REVISE AND KEY ISSUES

The May Revise increases the Mayor's FY 2018 General Fund expenditures budget to approximately \$1.42 billion, a \$14.6 million or 1% increase over the Proposed Budget. This increase in expenditures is supported by the use of \$14.1 million of Excess Equity and a slight net increase of \$482,000¹ in General Fund revenues, as displayed in the table below.

Resources for May Revise Expenditures	FY 2018
Use of Excess Equity	\$ 14,083,757
Increase in property tax revenue, primarily due to growth in Redevelopment Property Tax Trust Fund distributions	2,432,548
Increases in other/miscellaneous revenues, including fund closures	341,207
Increase in transient occupancy tax	51,600
Reduction in franchise fees	(726,335)
Reduction in sales tax due to the removal of one-time FY 2017 corrections	(1,616,928)
Total Resources	\$ 14,565,849

Overall, our Office considers the use of these resources to be appropriate. A review of projected FY 2017 year-end Excess Equity is provided in Attachment 1 of this report.

Significant May Revise Additions

Our Office has reviewed the additions included in the May Revise and notes their overall appropriateness. In many cases they fall in line with Councilmember budget priorities as noted in Council budget priority memoranda, Councilmember comments, and public testimony made during the BRC hearings. In the following sections we highlight and discuss items included in the May Revise that may be of particular interest to the City Council due to the size of the adjustment, or to provide additional information on the reasons for the addition.

FY 2019 Contribution to General Fund Reserve - \$10,317,576

The May Revise includes the addition of \$10.3 million in one-time non-personnel expenditures to prefund the FY 2019 General Fund Reserve policy target of 15.25% of General Fund operating

¹ Amount includes ongoing and one-time revenues.

ATTACHMENT E

revenues. In light of the anticipated budget deficit for FY 2019, we concur with using available FY 2017 Excess Equity to prefund this obligation.

Littering and Graffiti Abatement Pilot Program - \$800,000

The May Revise includes the addition of \$800,000 in one-time funding to support a litter and graffiti abatement pilot program initiated by the Environmental Services Department (ESD). This program was actually implemented on May 8, 2017 utilizing FY 2017 funding (approximately \$100,000 funded through one-time department savings) and the intent is to continue it as a 12-month pilot program. Per ESD, the proactive pilot program will target areas within the City that have the highest number of requests for litter abatement. The program will initially target nine areas: Logan Heights, Paradise Valley, Ocean Beach, Point Loma, City Heights, Mission and Pacific beaches, Webster and Mt. Hope, San Ysidro, and South Bay. The allocated funding will allow ESD to assign crews consisting of Urban Corps, Probation Crew, and City staff to remove litter four to five times per week within each specific area, and to report graffiti to the Public Works Dispatch Center or to the Transportation & Storm Water Department's (TSW) Street Division Graffiti Section via the Get It Done application.

The proposed increased service levels are expected to be primarily achieved through expanding the scope of services with an existing agreement with Urban Corps. The majority of the FY 2018 funding will be used to support additional Urban Corp services, with a portion of the funding for City staff performing weekend abatement services. The program will be monitored and evaluated to determine the effectiveness of targeting specific areas for proactive services, and ESD is currently developing performance measures for the program. Per the Department, if the additional service levels are successful in reducing requests for service in the targeted areas, the program could be adjusted to target alternative areas during the 12-month pilot period.

Prior to the initiation of this program, ESD provided abatement services to the specific areas of the program once or twice a week, as resources allowed. **Our Office recommends ESD report on the effectiveness of the pilot program in January 2018 to the appropriate City Council Committee.** This would provide sufficient time to determine whether the pilot program should be extended beyond FY 2018.

Earned Sick Leave and Minimum Wage Ordinance - \$133,671

The May Revise includes the addition of 1.00 Program Coordinator and associated non-personnel expenditures totaling \$134,000 to support the administration and enforcement of the Earned Sick Leave and Minimum Wage Ordinance. This position is in addition to the 4.00 full-time equivalent (FTE) positions already included in the FY 2018 Proposed Budget for this program (three of which have already been filled), and is expected to review complaints, conduct settlement conferences, and perform field investigations.

Originally enforcement of the Ordinance was divided so that minimum wage and retaliation complaints were directed to the California Labor Commissioner's Office, and the City adjudicated the earned sick leave as well as the notice and posting of violations. Beginning in FY 2018, the Office of the City Treasurer is proposing to update its program to enforce all claim types required by the Ordinance, including minimum wage, earned sick leave, retaliation, and notice and posting.

ATTACHMENT E

If approved, the City Treasurer plans to hire the position requested in the May Revise and the other vacant Program Coordinator position at the beginning of FY 2018.

New Projects Added to the Capital Improvements Program - \$1,971,000

The May Revise proposes an increase to the FY 2018 Capital Improvements Program (CIP) budget by a net of \$30.2 million, with adjustments to a total of 40 projects. Of this budget increase, 72% is due to new Development Impact Fees (DIF) and Facilities Benefit Assessments (FBA) revenue. The table below displays three new capital projects proposed to be added to the CIP for FY 2018.

New Projects Added to the CIP		
Project	Funding	Funding Source/Project Description
<i>Hendrix Pond/Aviary Park</i>	\$300,000	<ul style="list-style-type: none"> • Scripps Miramar Ranch FBA • Preliminary engineering for the design and construction of a 3.3 acre park
<i>Ocean Beach Pier Condition Assessment</i>	\$671,000	<ul style="list-style-type: none"> • Ocean Beach Pier Funds • Preliminary engineering
<i>Alvarado Road Realignment</i>	\$1,000,000	<ul style="list-style-type: none"> • Navajo Urban Community DIF • Preliminary engineering for the improvement of traffic flow
Total:	\$1,971,000	

New Funding for Road Repair - \$9,617,757

The May Revise proposes an estimated \$9.6 million in anticipated additional revenue attributed to recently enacted State legislation. Senate Bill (SB) 1 increases gas and diesel taxes and certain fees for various transportation purposes, including local street maintenance and repair. All \$9.6 million is proposed for slurry seal maintenance. Of this amount, \$8.0 million is allocated to a proposed new Road Maintenance and Rehabilitation Fund, and \$1.6 million is added to the existing Gas Tax Fund.

These revenues offset an anticipated need for additional slurry seal maintenance funding to be allocated in the FY 2018 CIP Mid-Year Budget Monitoring Report. Together with prior year savings projections, this is a net offset of about \$736,000. SB 1 revenue also partially offsets the allocation for slurry seal maintenance from the Infrastructure Fund proposed in the FY 2018 Proposed Budget by \$8.9 million. The total allocation for slurry seal maintenance proposed in the May Revise is \$25 million, which is consistent with the amount planned in the FY 2018-2022 Five-Year Capital Infrastructure Planning Outlook.

With SB 1 revenues making funding available in the Infrastructure Fund, as well as other budget adjustments,² \$10.2 million is proposed for reallocation to six capital projects as displayed in the following table. In addition to these projects, the Infrastructure Fund includes a revised allocation

² Other budget adjustments include: (1) reallocation of \$1.5 million for the modernization of the City Concourse parking garage elevators from the Infrastructure Fund to the Capital Outlay Fund; and (2) a decrease of approximately \$226,000 due to revised major General Fund revenue projections used to determine the required Infrastructure Fund allocation.

ATTACHMENT E

for slurry seal maintenance of \$6.4 million, and \$1.2 million for the construction of the Compressed Natural Gas fueling station which is unchanged from the FY 2018 Proposed Budget.

CIP Projects Added to the Infrastructure Fund		
Project	Funding	Project Description
<i>Drainage Projects</i>	\$5,632,560	<ul style="list-style-type: none"> Citywide annual allocation for reconstructing or replacing failed drainage facilities.
<i>City Facilities Improvements</i>	\$2,000,000	<ul style="list-style-type: none"> Annual allocation to provide capital improvements to City facilities. Improvements to the following facilities: Mira Mesa Library; City Administration Building; Point Loma Library; Southcrest Senior Center; and Heath Davis House.
<i>Fire Station No. 22</i>	\$1,000,000	<ul style="list-style-type: none"> Demolition of the existing station and reconstruction of a new station in Point Loma. A temporary station is being utilized to house the crew. Funding is for increased cost estimates for construction. Project completion is estimated to be December 2018.
<i>SR 94/Euclid Avenue Interchange</i>	\$600,000	<ul style="list-style-type: none"> Construction for improvements to the interchange to improve safety. Project completion is estimated to be in FY 2019.
<i>Avenida De La Playa Storm Drain</i>	\$500,000	<ul style="list-style-type: none"> Funding for unanticipated construction needs to improve the capacity of the storm drain system. The warranty period for this project will end in FY 2018.
<i>Pershing Middle School Joint Use Field Turf Replacement</i>	\$423,985	<ul style="list-style-type: none"> Final allocation to reimburse San Diego Unified School District for the replacement of synthetic turf. A revised joint use and reimbursement agreement is expected to come before Council for approval by early fall. Upon approval, the City will reimburse the District.
Total:	\$10,156,545	

IBA PROPOSED MODIFICATIONS TO THE MAYOR'S FY 2018 BUDGET

The following table represents the IBA's recommended funding revisions and additions to the FY 2018 Proposed Budget and the May Revise. These recommendations are largely based on the priorities of a majority of City Councilmembers as reflected in their budget priority memoranda that were submitted to our Office on Monday, May 22, 2017. IBA staff carefully reviewed the proposals and discussed issues for clarification with appropriate City staff as needed. The Council memoranda are distributed for public review in IBA Report Number 17-24, and are provided as back-up to this Council item.

ATTACHMENT E

Recommended Modifications to the Mayor's FY 2018 Budget		
Description	Recommended Amount	One-Time/Ongoing
<i>Proposed FY 2018 Budget Revisions for Council Consideration</i>		<i>IBA Recommendation</i>
Police Department overtime for staffing ¹	\$ 3,000,000	One-time
Increase to Commission for Arts & Culture funding	1,000,000	One-time
Restoration of tree trimming	881,746	One-time
Funding for expansion of the Get it Done application	500,000	One-time ²
Police recruitment and retention marketing	350,000	One-time
Restoration of 2.00 Code Compliance Officers ³	203,000	Ongoing
Police Department AB 953 implementation	200,000	One-time
Downtown Mobility Plan ⁴	-	One-time
Total Suggested Budget Revisions	\$ 6,134,746	
<i>Proposed New Resources</i>		<i>Availability</i>
Excess Equity	\$ 4,000,000	One-time
San Diego Police Department vacancy savings ¹	3,000,000	One-time
Redevelopment Agency land sales	1,700,000	One-time
Total Available Resources	\$ 8,700,000	
Balance of Available Resources	\$ 2,565,254	

¹Cost of Police Department overtime for staffing will be offset by an increase in SDPD vacancy savings.

²Ongoing costs may be associated with this item, starting in FY 2019.

³The 2.00 Code Compliance Officers will be funded with one-time resources in FY 2018, but will be supported with ongoing Cannabis Business Tax revenues in FY 2019.

⁴The FY 2018 Proposed Budget includes \$2.5 million for the Downtown Mobility Plan, and therefore no additional resources are proposed at this time.

The FY 2018 Proposed Budget remains balanced with these recommendations and is in keeping with the City’s Budget Policy. All of the priorities mentioned by a majority of Councilmembers in their budget priority memoranda can be considered one-time requests and supported by available one-time resources, with the exception of the restoration of 2.00 Code Compliance Officers which is an ongoing expenditure. Our Office recommends that this restoration be funded with one-time resources in FY 2018, and funded with ongoing resources in FY 2019 when the City realizes a full year of Cannabis Business Tax revenue. An expanded discussion of the IBA’s final budget recommendations is included in the sections below, as well as suggestions from our Office pertaining to the allocation of the remaining \$2.6 million in one-time resources.

As indicated in the preceding table, our Office recommends the following:

- **That funding for Police Department recruitment and retention marketing, AB 953 implementation, and overtime staffing; the Commission for Arts & Culture; tree trimming; and the Get it Done application; all be designated as *one-time* expenditures**
- **That the funding for the restoration of 2.00 Code Compliance Officers be designated an *ongoing* expenditure**

ATTACHMENT E

- That the intent for either ongoing or one-time funding for each item be stated in final Council budget actions to ensure clarification in future budgets

KEY RESULTS OF COUNCILMEMBERS' FINAL BUDGET PRIORITY MEMORANDA AND ADDITIONAL IBA RECOMMENDATIONS

The following items were mentioned by five or more members of the City Council in their budget priority memoranda, and have been included in the IBA recommended revisions to the FY 2018 Budget as shown in the table on the preceding page.

Councilmember Proposals—Majority Priority Expenditures Recommended for Funding

Police Department Additional Overtime to Maintain Current Staffing Levels - \$3,000,000 one-time

A majority of Councilmember memoranda requested additional funding to maintain or increase daily police officer staffing levels while the Department seeks to fill vacant positions. As of May 29, 2017, the Police Department had 1,834 filled sworn positions out of 2,039 budgeted positions. Recent Police academies have also been under-enrolled. For example, the last three academies have started with an average of 24 recruits each, despite being budgeted for 43 recruits per class. As our Office noted in our review of the FY 2018 Proposed Budget, Police recruitment and retention will be one of the City's most significant challenges in FY 2018.

A majority of Councilmembers' budget priority memoranda included support for increased overtime expenditures and general support for the Department as it seeks to increase sworn staffing in accordance with its Five-Year Plan. In order to fund this budget priority, our Office recommends increasing the Police Department overtime budget by \$3.0 million, for a total of \$26.2 million in FY 2018. This change mirrors the year-end projection in the Third Quarter Report of \$26.0 million in overtime expenditures. The increase would fully fund the Department's overtime needs as identified by the Financial Management Department during the budget development process, before the inclusion of a \$3.0 million reduction in extension-of-shift overtime included in the Proposed Budget. The \$3.0 million increase that we are suggesting would reverse this extension-of-shift reduction. **Our Office recommends funding the additional \$3.0 million in overtime by increasing the Department's budgeted vacancy savings (which reduces salaries) to better reflect recent spending trends.** Continued close monitoring of Police overtime and vacancies will be required in FY 2018.

Increased Support for Arts and Culture - \$1,000,000 one-time

The FY 2018 Proposed Budget reduced arts and culture funding from approximately \$15.1 million in FY 2017 to \$10.4 million, a decrease of \$4.8 million or 31.3%. The May Revise included a one-time restoration of \$2.4 million to arts and culture funding for a total FY 2018 proposal of \$12.8 million. In their final budget priority memoranda, a majority of Councilmembers indicated support for an additional increase to arts and culture funding. A one-time increase of \$1.0 million supported by Excess Equity would allocate \$13.8 million to arts and culture in FY 2018—still \$1.4 million less than a full restoration of the FY 2017 budget, but our Office notes that it would be an increase

ATTACHMENT E

of \$1.2 million over FY 2016 arts and culture funding. The restoration of \$3.4 million over the Mayor’s Proposed Budget is significant in the current fiscal climate.

Arts and Culture Funding				
	FY 2017 Adopted	FY 2018 Proposed Budget	FY 2018 Proposed Plus Mayor's May Revise	IBA Recommendation \$1.0 million
Transient Occupancy Tax Projection (10.5 cents)	\$ 216,347,429	\$ 231,021,481	\$ 231,104,836	\$ 231,104,836
Arts and Culture Funding in Budget as a Percent of TOT	7.00%	4.50%	5.52%	5.96%
Arts and Culture Budgeted Funding	\$ 15,139,850	\$ 10,395,967	\$ 12,767,909	\$ 13,767,909

A plan for arts and culture funding to equal 1 cent of the City’s 10.5 cent transient occupancy tax (TOT) revenue—the Penny for the Arts Five-Year Blueprint (Blueprint)—was adopted by the City Council in October 2012. The Blueprint specifies that allocations to Arts, Culture, and Community Festivals programs should equal 9.52% of TOT. The increase to arts and culture funding in the May Revise equals approximately 5.52% of TOT, and an additional increase of \$1.0 million would equal 5.96% of TOT.

The City’s Commission for Arts & Culture Department staff has indicated that any increase in funding will be proportionally distributed across the Creative Communities San Diego and Organizational Support budget line items as recommended by the Commission. **Based upon Councilmember budget priority memoranda, our Office recommends that for FY 2018 an additional one-time increase of \$1.0 million be allocated to the Commission for Arts & Culture funded from Excess Equity, which would bring total funding to approximately \$13.8 million or 5.96% of TOT.**

Tree Trimming - \$881,746 one-time

A majority of Councilmember budget priority memoranda requested restoration of full funding for the City’s tree-trimming contract. The Proposed Budget reduced the amount of funding for tree trimming services in TSW by \$882,000, which would reduce the number of street trees to be trimmed in FY 2018 from 25,000 to 12,000. Restoring these expenditures would allow for FY 2017 levels of tree trimming to continue in FY 2018. **Our Office recommends this funding for FY 2018 supported by available Excess Equity.**

Get it Done - \$500,000 one-time

In their final budget priority memoranda, a majority of Councilmembers requested the allocation of \$500,000 to support and expand the City’s Get it Done application, specifically in order to integrate the application with ESD’s intake services. Currently still in the pilot phase, Get it Done is integrated with TSW’s intake system. However, any requests for service for items not under TSW’s purview that come through the application are routed via email to the appropriate department, meaning that end users do not have visibility into whether or not their request has been resolved. The Performance & Analytics Department (P&A) has indicated that a one-time addition of \$500,000 would allow the Department to expand Get it Done so that ESD and potentially other

ATTACHMENT E

departments could be integrated into the application. Our Office notes that if Get it Done is expanded in FY 2018, additional ongoing licensing and maintenance costs would be required in future years allocated to the General Fund and participating non-General Funds as appropriate. At this time those costs have not been identified and would be dependent in part on the number of City staff that would be assigned user roles in the application. P&A has indicated that the cost per year to maintain Get it Done within its current scope is approximately \$190,000.

Our Office recommends that should the City Council decide to allocate \$500,000 in one-time costs in FY 2018 for Get it Done, that they also request P&A return to Committee in the fall with an implementation roadmap that includes options for the scope of the project, associated one-time and ongoing funding levels, and any projected changes in resource needs for integrating additional City departments.

Police Department Recruitment and Retention - \$350,000 one-time

Police officer recruitment and retention was noted as a priority in a majority of Councilmember budget priority memoranda, including proposals for increased data collection and marketing as well as one-time compensation increases. Because the FY 2018 Proposed Budget includes \$100,000 for an updated Police compensation survey and \$150,000 was added in the May Revision for a recruitment and retention study and marketing plan, our Office does not recommend any further changes to Police compensation (beyond what has already been negotiated) until the results of those efforts are available. Data collected from the salary survey and the consultant's study will help ensure that future recruitment and retention efforts are as effective as possible. **Given the importance of increasing Police Department sworn staffing levels, our Office recommends increasing one-time expenditures for the recruitment and retention study and marketing plan by \$350,000 in FY 2018, from \$150,000 to \$500,000.**

Code Compliance Officers - \$203,118 ongoing

A majority of the Councilmembers' FY 2018 final budget priority memoranda included support for the restoration of the two eliminated Code Compliance Officers (CCO) within the Development Services Department (DSD). Restoration of the two CCO positions would add approximately \$203,000 in ongoing expenses to the FY 2018 Budget. **Our Office recommends FY 2018 costs for these positions be funded with available Excess Equity while ongoing costs in FY 2019 and beyond will be addressed through new ongoing revenue associated with a full year of Cannabis Business Tax collection beginning in FY 2019.** Additional information related to the cannabis tax revenue is discussed in the section on "Other IBA Resource Recommendations."

For DSD's Code Enforcement Division, the FY 2017 Adopted Budget included 43.00 FTE enforcement field staff positions including 4.00 CCOs. CCOs conduct field investigations into complaints involving lower priority, single-issue concerns including: complaints of excessive noise, off-street illegal parking, illegal storage, temporary signs, and news racks. During FY 2017, two of the four CCO positions were re-classified. One CCO position was converted to a Zoning Inspector to provide greater inspection capacity and one CCO position was re-classified to a Horticulturalist to support the Urban Forestry Program. The remaining two CCO positions were eliminated in the FY 2018 Proposed Budget.

ATTACHMENT E

Police Department AB 953 Implementation - \$200,000 one-time

A majority of Councilmember memoranda requested additional funding to support the implementation of AB 953, the Racial and Identity Profiling Act of 2015, which will require enhanced data collection and reporting by the Police Department. Councilmember proposals for increased funding ranged from \$100,000 to \$200,000 to support necessary training and technology improvements. **Our Office recommends that \$200,000 in one-time expenditures be added to the Police Department budget for AB 953 implementation, and that the Department present a report to the Public Safety and Livable Neighborhoods Committee detailing its plans to comply with new data collection regulations after those requirements are finalized by the State.**

Downtown Mobility/Bike Lanes - one-time

A majority of Councilmember final budget priority memoranda noted the importance of implementing high-priority bike lanes in the Downtown Mobility Plan, though specific projects and funding amounts were not identified in all memoranda. The Proposed Budget does include \$2.5 million for Downtown Mobility Plan implementation through Development Impact Fees, and TSW indicates that that amount is sufficient to continue funding design and planned implementation of the Plan. TSW will additionally pursue grant opportunities with SANDAG to cover additional needs in the future.

Given its interest in the implementation of the Downtown Mobility Plan, our Office recommends Council request TSW report back in the fall of this year, when all funding needs are finalized.

Councilmember Proposals—Majority Priority Resources Recommended

Use of Excess Equity - \$4,000,000

In their FY 2018 Budget Priorities memoranda, eight Councilmembers prioritized using a portion of, or all of, the remaining \$4.0 million in estimated Excess Equity, for Council priorities. As shown in the table below, \$4.0 million is estimated to be available in Excess Equity for one-time uses after factoring in changes proposed in the May Revise. Brief descriptions of the components in the following table are included in Attachment 1 of this report.

ATTACHMENT E

FY 2017 Excess Equity Estimate (\$ in millions)	
Beginning FY 2017 Reserve Balance	\$ 192.4
FY 2017 Projected Revenues in Excess of Expenditures (per the Third Quarter Report)	3.2
FY 2017 Budgeted General Fund Reserve Contribution ¹	7.6
Adjustment for FY 2015 Accrued Low Flow Diversion Capacity Charges	(3.0)
FY 2017 Year-End Reserve Estimate	200.2
FY 2017 14.75% Reserve Requirement (includes FY 2017 General Fund Reserve contribution) ¹	(173.8)
FY 2017 Year-End Excess Equity Estimate	26.4
FY 2018 Proposed Budget Use of Excess Equity	(8.3)
FY 2018 May Revise Use of Excess Equity	(14.1)
Adjusted FY 2017 Excess Equity Estimate	\$ 4.0

¹ The budgeted General Fund Reserve contribution is added back, as it is part of the \$173.8 million reduction for the FY 2017 14.75% Reserve Requirement line.

Redevelopment Agency Land Sales - \$1,700,000

A majority of Councilmember budget priority memoranda note the sale of former redevelopment agency property as a one-time source of revenue. On May 16, 2017, the City Council approved the sale of several former redevelopment agency properties. Net proceeds from these sales will be transmitted to the County Auditor Controller, which will then remit the City's 17% share of these proceeds as General Fund property tax revenue. Civic San Diego staff estimated that the amount ultimately received by the City will total approximately \$1.7 million.

Potential Uses of Remaining \$2.6 Million in One-Time Resources

As mentioned earlier in this report, after recommending allocations for budget priorities identified by a majority of Councilmembers in their budget priority memoranda, \$2.6 million in one-time resources remain unallocated in the FY 2018 Budget. This \$2.6 million is made up of \$900,000 in remaining Excess Equity and \$1.7 million in Redevelopment Agency land sales. **Our Office offers the following three suggestions for Council to consider for this funding.**

Contributions to the Pension Reserve

A suggested potential use for all or a portion of the remaining \$2.6 million is to make a small contribution now to the Pension Payment Stabilization Reserve (PPSR) in preparation for FY 2019. To balance the FY 2018 General Fund Proposed Budget, the Mayor has proposed to utilize the full General Fund PPSR amount of \$16.0 million to partially offset unanticipated increases in the City's FY 2018 Actuarially Defined Contribution (ADC) pension payment. The Mayor is required to develop a replenishment plan to return the reserve to policy levels within one year, and he has indicated that he plans to bring a proposal forward as part of the FY 2019-2023 Five-Year Financial Outlook in November 2017.

Since one-time funding is available, taking an initial step toward replenishment of the PPSR as part of final budget actions would be a prudent action. Council could make an allocation of up to \$2.6 million to the PPSR as part of final budget decisions. In addition to this action, we also

ATTACHMENT E

recommend a reevaluation of the PPSR Policy, as discussed in the “Other Issues for Further Discussion” section below.

Police Recruitment and Retention Implementation Funding

Another suggested use of all or a portion of the remaining funds is to set aside funding for implementing the Police Department recruitment and retention study and plans. Based on the results of the Police compensation survey, and the recruitment and retention study and marketing plan planned for FY 2018, the Council could designate one-time funding now to help fund the recommendations of those studies by adding a line item appropriation to the Police Department budget for this purpose. Specific decisions on the use of such funds would be determined in FY 2018 as implementation steps are defined.

Excess Equity

The \$2.6 million in available one-time funding could remain in Excess Equity for potential use during the review of the FY 2018 Mid-Year Budget Monitoring Report (Mid-Year Report). By that time, information from Police recruitment and retention studies may be available which could help define implementation funding needs. Possible further review of the PPSR Policy and the Mayor’s anticipated November proposal for replenishment would also help inform PPSR funding decisions. **Note that during the review of the Mid-Year Report, only the Mayor has the authority to initiate funding proposals while Council’s authority is limited to approving or modifying the Mayor’s funding recommendations.**

Other IBA Resource Recommendations

Future Cannabis Business Tax Revenue to Support Ongoing Code Enforcement Officers

If Council is interested in restoring 2.00 Code Compliance Officer positions, we recommend they be restored in FY 2018 supported by available Excess Equity funds and with ongoing Cannabis Business Tax (CBT) revenues in FY 2019. Only one expenditure mentioned by a majority of Councilmembers in their final budget priority memoranda was ongoing: the request for additional Code Compliance Officers. All other items requested by a majority of Councilmembers are one-time requests that can be accommodated by currently unallocated one-time resources.

The FY 2018 Proposed Budget includes half a year’s worth of CBT revenues, budgeted at \$2.4 million. A conservative projection from the City Treasurer’s Office for FY 2019 CBT revenues assumes no growth, but doubles FY 2018’s half-year projection for a total of \$4.8 million.

Use of Capital Outlay Fund Balance

At the time of the May Revise, it was reported that the Capital Outlay Fund balance of \$1.2 million had been fully allocated. Since that time, recent activity from land sales transactions earlier in the year have resulted in the availability of an uncommitted fund balance of \$2.1 million. This was reported in the FY 2017 CIP Year-End Budget Monitoring Report, which was heard at the Infrastructure Committee on Wednesday, May 24, 2017. Uses of the Capital Outlay Fund are

ATTACHMENT E

restricted to capital projects or debt service payments on capital financing. **Council has the option of allocating these funds for a priority capital project—e.g. a new project that requires funding for engineering and design, or an existing project that requires some additional funding to move forward or be completed. Alternatively, these funds could remain in the Capital Outlay Fund balance to be used for future debt service payments.**

Other Issues for Further Discussion

Review of the Current Pension Payment Stabilization Reserve Policy

We recommend that two sections of the current PPSR Policy be reevaluated: 1) the current funding level requirements of the Reserve, and 2) the limitations on the use of the Reserve. The Budget and Government Efficiency Committee may want to review these issues in FY 2018 working with the Chief Financial Officer and the IBA.

1. Current policy requires the Mayor to develop a replenishment plan which returns the Reserve to policy funding levels. The plan must be developed within one year, but there is no time limit on when the policy goal must be met. The policy requires the City to “fund and maintain a Pension Reserve equal to 8% of the most recent three year average of the ADC as reported in the Actuarial Valuation Reports.” For FY 2019, the amount that would need to be restored is estimated at \$18-\$19 million for the General Fund. While the Mayor could develop a plan that achieves the policy goal over several years, this could be a difficult exercise given current budget projections and numerous competing priorities. Further, funds contributed to the Reserve each year could be needed immediately to offset potential ADC increases for the upcoming fiscal year. Achieving and maintaining an \$18-\$19 million pension reserve may not be a realistic goal.
2. The existing language also states that the PPSR “will be maintained to mitigate service delivery risk due to the unanticipated increases in the annual pension payment, the Actuarially Determined Contribution.” It does not allow the fund to be used for **anticipated** annual ADC increases. For example, the most recent Actuarial Valuation projects the total ADC to increase from \$324.5 million in FY 2018 to \$329.3 million in FY 2019, an increase of \$4.8 million (General Fund \$3.5 million). Since this is an **anticipated** increase, current policy prohibits the use of the pension reserve to offset this increase. The significant increase in the ADC for FY 2018 of \$63.4 million (\$46.2 million General Fund) was largely **unanticipated**, meeting the criteria for using the PPSR. This language should be reviewed to determine if anticipated ADC increases should be an eligible use for the Reserve as well as unanticipated increases.

Performance Measures

During the BRC hearings, several Councilmembers suggested new departmental performance measures or offered modifications to existing ones. A list of performance measure additions or modifications requested during the BRC hearings are included with this report as Attachment 2. **Our Office recommends that Council request that the Performance & Analytics Department review these suggested performance measures and present their findings to the Budget and**

ATTACHMENT E

Government Efficiency Committee in the first half of FY 2018, in preparation for the FY 2019 budget process.

Multi-Year Street Repair Planning

Revenue from SB 1 proposed in the May Revise reflects partial year funding as the tax increases take effect in November 2017. FY 2019 will be the first year of full funding of the tax increases, in which the City could receive more than double the amount received in FY 2018. These revenues will continue to be an ongoing funding source for the City. **With this in mind, our Office recommends the City Council request that the Mayor develop a five-year street repair implementation plan which incorporates new or anticipated revenue sources.** The plan would provide a clear funding strategy that will keep the City on track to meet its goals for streets. It would also provide Council with an idea of the funding available from the Infrastructure Fund and commercial paper financing to use for non-street purposes.

Specifically, the plan should:

- a. Reflect the level of funding needed to achieve the Mayor's goal of maintaining an average Overall Condition Index of 70 for City streets;
- b. Include funding sources planned to address the need; and
- c. Account for new revenue streams available for streets, including SB 1 revenue and a scenario assuming the passage of the Mayor's proposed ballot measure to increase the transient occupancy tax.

Timing of Planned Commercial Paper Borrowing

Last year, in response to a request from the chair of the Budget and Government Efficiency Committee and anticipating that additional borrowing with commercial paper would occur in FY 2017, Councilmembers included capital project priorities in their budget priority memoranda for the FY 2017 Budget. The plan to bring a Commercial Paper Borrowing Program forward for General Fund capital projects will not occur as planned in FY 2017 because the City continues to spend down available cash and proceeds from the DC 3 Bonds issued in April of 2015. In the FY 2017 CIP Year-End Budget Monitoring Report that was presented to the Infrastructure Committee on May 24, staff indicated they now intend to bring the Commercial Paper Borrowing Program forward for Council consideration in FY 2018. Staff also reiterated their intent to bring a proposed list of projects forward for Council consideration at that time, which would potentially use proceeds from commercial paper borrowing.

The Proposed FY 2018 Budget includes \$300,000 for program start-up costs and \$200,000 for interest payments that would be due on any commercial paper notes issued and maturing in FY 2018. In anticipation of the new plan for commercial paper borrowing in FY 2018, some Councilmembers again submitted General Fund capital project priorities in their FY 2018 budget priority memoranda.

Based on our review of data in the FY 2017 CIP Year-End Budget Monitoring Report, it appears unlikely that the City will be able to spend down available cash and DC 3 proceeds in time to warrant commercial paper borrowing in FY 2018. As of April 30, 2017, the City had approximately

ATTACHMENT E

\$89 million of available funds for General Fund capital projects and an average monthly spend rate of \$4.1 million. Even if staff were able to increase their average monthly spend rate to \$6 million, it would take another 15 months to fully exhaust available resources. The City will additionally be receiving Infrastructure Fund and additional Gas Tax proceeds in FY 2018 that will also be available for General Fund capital projects. Given this information, it is possible that commercial paper borrowing may not occur until FY 2019. In the meantime, development of a five-year streets funding plan (discussed in the preceding section), which incorporates new funding sources, will give Council a clearer picture of the extent that future commercial paper issuances can be focused on non-street projects.

OVERVIEW OF THE FY 2017 YEAR-END BUDGET MONITORING REPORT

The Third Quarter Report was issued on May 16, 2017, and presented to the BRC on May 18, 2017. The Third Quarter Report describes revenue and expenditure year-end projections based on actual (unaudited) data from July 2016 through March 2017. The Third Quarter Report also includes a number of requests for authority for City Council approval.

Overall, our Office agrees with the year-end expenditure and revenue projections included in the Third Quarter Report. An analysis of select expenditure and revenue projections including over-budget expenditures in salaries and wages, major General Fund revenue projections, and the estimated year-end Excess Equity calculation, is appended to this report as Attachment 1. Our Office also concurs with the appropriation adjustment requests included in the Third Quarter Report, as well as the typical annual year-end budget control authorities requested in the report.

One highlight from the Third Quarter Report includes a transfer of \$1.7 million from the TOT Fund to the Qualcomm Stadium Operations Fund to help mitigate over-budget non-personnel expenditures. This increase in non-personnel expenditures is due to a payment to the stadium's concession vendor related to the San Diego Chargers early lease termination, as well as a transfer to the Qualcomm Stadium Capital Improvement Project Fund to replenish a fund balance deficit. The Qualcomm Stadium Operations Fund has adequate fund balance to mitigate the over-budget non-personnel expenditures, but the transfer was made so that Qualcomm Stadium debt service payments could be made from the Qualcomm Stadium Operations Fund through FY 2020.

Finally, our Office notes that the Real Estate Assets Department has indicated that no events will be scheduled at Qualcomm Stadium beyond December 31, 2018, and that the Stadium will be decommissioned in FY 2019. Qualcomm Stadium receives a transfer from the TOT Fund to support stadium operations each year, separate from the debt service payment: in FY 2018 the proposed transfer for operations is approximately \$7.7 million, and in FY 2017 the budgeted transfer for operations was \$8.1 million. **Our Office suggests that an update on plans for Qualcomm Stadium's decommissioning come to Committee in FY 2018, and that the update include a list of expenditures that could be eligible for TOT funding support in FY 2020, in lieu of the transfer to Qualcomm Stadium for operations support.**

ATTACHMENT E

FINAL BUDGET RECOMMENDATIONS AND REQUESTS FOR COUNCIL AUTHORITY

In order to approve the FY 2018 budget, the City Council is also being asked to approve a number of actions. These requests for authority are outlined below.

1. Approve the Mayor's FY 2018 Proposed Budget, as modified by the May Revise.
2. Approve the IBA's final budget recommendations included in IBA Report 17-23 in the table: "Recommended Modifications to the Mayor's FY 2018 Budget", and as modified by the City Council.
3. Clarify the Council's intent for either ongoing or one-time funding for each item added to the FY 2018 Budget, to ensure clarification in future budgets.
Our Office suggests that additional funding approved for the Police Department recruitment and retention marketing, AB 953 implementation, and overtime staffing; the Commission for Arts & Culture; tree trimming; and the Get it Done application; all be considered *one-time* expenditures, while funding for the restoration of 2.00 Code Compliance Officers be designated an ongoing expenditure.
4. Determine if the remaining \$2.6 million will be allocated to the Pension Payment Stabilization Reserve, set aside for Police Department recruitment and retention initiatives, remain in Excess Equity, or be used as otherwise directed by the City Council.
5. Determine if \$2.1 million in the Capital Outlay Fund will be allocated to qualifying expenditures, or remain in fund balance.

This report also includes a number of recommendations and suggestions that Council may wish to consider at this time, including:

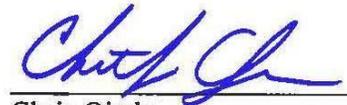
1. That the Environmental Services Department report on the effectiveness of the Litter and Graffiti Abatement pilot program in January 2018, to the appropriate City Council Committee.
2. That the City Council request that the Performance & Analytics Department return to Committee in the fall with a Get it Done implementation roadmap that includes options for the scope of the project, associated one-time and ongoing funding levels, and any projected changes in resource needs for integrating City departments.
3. That the City Council request that the Transportation & Storm Water Department report to Council in the fall on the implementation of the Downtown Mobility Plan, when all funding needs are finalized.
4. That the Budget and Government Efficiency Committee may want to review the following issues regarding the Pension Payment Stabilization Reserve Policy, working with the Chief Financial Officer and the IBA:
 - a. Current funding level requirements of the Reserve
 - b. Current limitations on the use of the Reserve
5. That the Performance & Analytics Department consider the attached performance measures suggested during the BRC department hearings, and present their review to the Budget and Government Efficiency Committee in the first half of FY 2018, in preparation for the FY 2019 budget process.

ATTACHMENT E

- 6. That the City Council request the Mayor develop a five-year street repair implementation plan. This plan should include the following components:
 - a. The level of funding needed to achieve the Mayor’s goal of maintaining an average Overall Condition Index of 70 for City streets;
 - b. Funding sources planned to address the need; and
 - c. An account for new revenue streams available for streets, including SB 1 revenue and a scenario assuming the passage of the Mayor’s proposed ballot measure to increase the transient occupancy tax.



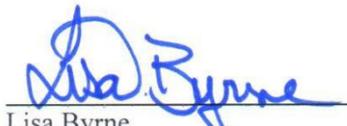
Christiana Gauger
Fiscal & Policy Analyst



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Fiscal & Policy Analyst



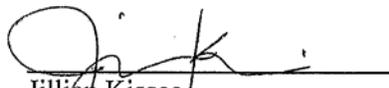
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Trisha Tacke
Research Analyst



Jillian Kisse
Fiscal & Policy Analyst



Jeff Kavar
Deputy Director



Andrea Tevlin
Independent Budget Analyst

- Attachment: 1. IBA Review of the FY 2017 Year-End Budget Monitoring Report
2. Updates to Key Performance Indicators

IBA Review of the FY 2017 Year-End Budget Monitoring Report

Overall, our Office agrees with the year-end expenditure and revenue projections included in the FY 2017 Year-End Budget Monitoring Report (Third Quarter Report). Our Office also concurs with the Third Quarter Report appropriation adjustment requests, as well as the typical annual year-end budget control authorities requested in the report. Details of select revenue and expenditure projections included in the Third Quarter Report including major General Fund revenue projections, over-budget expenditures in salaries and wages, and the estimated year-end Excess Equity calculation, are discussed in the following sections.

General Fund Revenues

FY 2017 General Fund revenues are projected to be approximately \$1.35 billion at fiscal year-end, \$15.4 million or 1.1% over the FY 2017 Adopted Budget, and \$5.9 million over the year-end projection reported in the FY 2017 Mid-Year Budget Monitoring Report (Mid-Year Report), as displayed in the following table.

FY 2017 Projected Year-End General Fund Revenue					
Revenue Source (\$ in millions)	Adopted Budget	Mid-Year Projection	Third Quarter Projection	Variance: Adopted Budget to Third Quarter	Variance: Mid-Year to Third Quarter
Major General Fund Revenues					
<i>Property Tax</i>	\$502.0	\$503.3	\$506.2	\$4.2	\$2.9
<i>Sales Tax¹</i>	272.8	271.5	274.1	1.3	2.6
<i>Transient Occupancy Tax</i>	113.3	112.5	114.5	1.2	2.1
<i>Major Franchise Fees</i>	81.0	72.3	70.9	(10.1)	(1.4)
Sub-Total Major General Fund Revenues:	969.1	959.5	965.7	(3.4)	6.2
Miscellaneous Revenues ²	70.5	84.8	86.1	15.6	1.3
Property Transfer Tax	9.6	9.8	9.8	0.3	0.0
Department Revenues	280.8	285.4	283.8	3.0	(1.6)
Total:	\$1,330.0	\$1,339.4	\$1,345.4	\$15.4	\$5.9

Note: Table may not total due to rounding

¹Increases in Sales Tax revenue in the Year-End projections are mostly due to one-time payment and remittance corrections processed by the City's sales tax consultant; as such, the increased revenue does not substantially effect the base off of which FY 2018 sales tax revenues are based.

²Miscellaneous revenues is comprised of unexpected one-time and ongoing budgeted revenue amounts in categories that include: Revenue from Other Agencies, Other Refunds, and OHS Disaster Recovery. Overall, miscellaneous General Fund revenues are projected to come in \$15.6 million over-budget at year-end due primarily to the receipt of \$13.6 million for the annexation of property near the Mount Hope Cemetery.

Our Office agrees with the year-end revenue projections in the Third Quarter Report, and notes that major General Fund revenue projections have not changed significantly from the year-end projections reported in the Mid-Year Report.

General Fund Expenditures

FY 2017 projected General Fund expenditures are \$4.2 million over-budget, largely due to over-budget salaries and wages. A break-down of salaries and wages is included in the next section.

FY 2017 General Fund (GF) Expenditures					
<i>(\$ in millions)</i>	Adopted Budget	Mid-Year Projection	Third Quarter Projection	Variance: Adopted to Third Quarter	Variance: Mid-Year to Third Quarter
Salaries and Wages	\$ 534.5	\$ 546.5	\$ 540.8	\$ 6.3	\$ (5.6)
Fringe Benefits	376.9	377.7	375.7	(1.2)	(2.0)
Non-Personnel Expenditures	426.5	427.4	425.6	(0.9)	(1.8)
TOTAL GF EXPENDITURES	\$ 1,338.0	\$ 1,351.6	\$ 1,342.2	\$ 4.2	\$ (9.5)

Note: Table may not total due to rounding.

Salaries and Wages

General Fund salaries and wage types that are over-budget include the following categories:

- Special pay – \$2.4 million (\$1.3 million for Fire-Rescue and \$844,000 for Police)
- Overtime – \$12.0 million (\$3.5 million for Fire-Rescue, \$5.0 million for Police, and \$2.4 million for Transportation & Storm Water)
- Vacation pay-in-lieu – \$2.8 million
- Termination pay – \$1.0 million

These overages totaling \$18.2 million are partially offset by \$11.9 million in salary savings, yielding a net over-budget amount of \$6.3 million as shown in the following table.

FY 2017 General Fund Salaries and Wages Expenditures					
<i>(\$ in millions)</i>	Adopted Budget	Mid-Year Projection	Third Quarter Projection	Variance: Adopted to Third Quarter	Variance: Mid-Year to Third Quarter
Salaries					
<i>Fire-Rescue</i>	\$ 73.2	\$ 75.9	\$ 73.7	\$ 0.5	\$ (2.1)
<i>Park & Recreation</i>	31.0	30.0	29.3	(1.6)	(0.7)
<i>Police</i>	169.6	167.0	165.7	(3.9)	(1.3)
<i>Public Works - General Services</i>	8.6	7.8	7.3	(1.3)	(0.5)
<i>Transportation & Storm Water</i>	29.6	28.8	28.2	(1.4)	(0.6)
<i>Other Departments</i>	<u>116.9</u>	<u>115.0</u>	<u>112.7</u>	<u>(4.1)</u>	<u>(2.3)</u>
Subtotal Salaries	<u>428.8</u>	<u>424.4</u>	<u>416.9</u>	<u>(11.9)</u>	<u>(7.5)</u>
Special Pay					
<i>Fire-Rescue</i>	10.8	11.9	12.1	1.3	0.2
<i>Police</i>	16.1	16.8	17.0	0.8	0.2
<i>Other Departments</i>	<u>1.2</u>	<u>1.4</u>	<u>1.5</u>	<u>0.3</u>	<u>0.1</u>
Subtotal Special Pay	<u>28.2</u>	<u>30.1</u>	<u>30.6</u>	<u>2.4</u>	<u>0.5</u>
Overtime					
<i>Fire-Rescue</i>	30.1	33.6	33.7	3.5	0.0
<i>Police</i>	21.0	26.0	26.0	5.0	(0.0)
<i>Transportation & Storm Water</i>	1.0	2.6	3.5	2.4	0.8
<i>Other Departments</i>	<u>1.3</u>	<u>2.3</u>	<u>2.3</u>	<u>1.0</u>	<u>0.0</u>
Subtotal Overtime	<u>53.4</u>	<u>64.5</u>	<u>65.4</u>	<u>12.0</u>	<u>0.9</u>
Hourly Wages	14.0	14.3	14.0	0.0	(0.2)
Vacation Pay-in-Lieu	7.2	9.5	10.0	2.8	0.5
Termination Pay	<u>2.8</u>	<u>3.7</u>	<u>3.9</u>	<u>1.0</u>	<u>0.2</u>
TOTAL SALARIES AND WAGES	<u>\$ 534.5</u>	<u>\$ 546.5</u>	<u>\$ 540.8</u>	<u>\$ 6.3</u>	<u>\$ (5.6)</u>

Note: Table may not total due to rounding.

Looking Ahead to FY 2018

The City’s public safety departments, specifically Fire-Rescue and Police, comprise a large part of the variances included in the table above. The following table shows wage categories other than salaries for the Fire-Rescue and Police Departments.

Wages Other Than Salaries—Fire-Rescue and Police Departments					
<i>(\$ in millions)</i>	FY 2017 Adopted Budget	FY 2017 Third Quarter	FY 2018 May Revise	Variance: Adopted to Third Quarter	Variance: Third Quarter to FY 2018
Fire-Rescue					
<i>Special Pay</i>	\$ 10.8	\$ 12.1	\$ 11.5	\$ 1.3	\$ (0.6)
<i>Overtime</i>	30.1	33.7	32.8	3.5	(0.9)
<i>Hourly Wages</i>	2.5	2.5	2.2	0.0	(0.3)
<i>Vacation Pay-in-Lieu</i>	2.8	3.7	2.8	0.9	(0.9)
<i>Termination Pay</i>	1.4	1.4	1.1	(0.0)	(0.3)
Total Fire-Rescue	47.7	53.4	50.3	5.7	(3.0)
Police					
<i>Special Pay</i>	16.1	17.0	16.0	0.8	(1.0)
<i>Overtime</i>	21.0	26.0	23.2	5.0	(2.8)
<i>Hourly Wages</i>	1.7	1.8	1.7	0.1	(0.1)
<i>Vacation Pay-in-Lieu</i>	3.7	3.8	3.7	0.1	(0.1)
<i>Termination Pay</i>	1.0	1.6	0.9	0.6	(0.7)
Total Police	43.5	50.1	45.5	6.7	(4.7)
TOTAL FIRE-RESCUE AND POLICE WAGES OTHER THAN SALARIES	\$ 91.2	\$ 103.5	\$ 95.8	\$ 12.3	\$ (7.7)

Note: Table may not total due to rounding.

As of the May Revise, FY 2018 budget amounts for “wages other than salaries” are less than what is projected to be spent in FY 2017—at \$3.0 million for Fire-Rescue and \$4.7 million for Police. If spending trends for wages other than salaries continue in FY 2018 and salaries are incurred at the FY 2018 funded level, total salaries and wages will be over-budget. On the other hand, if salaries are *not* incurred at the FY 2018 funded level (i.e. vacancy savings are higher than budgeted), any additional vacancy savings could mitigate potential overages in the wage types other than salaries.

Excess Equity

As reflected in the following table, projected General Fund Excess Equity for FY 2017 is \$4.0 million, calculated as follows:

- Adjusting the \$192.4 million beginning General Fund Reserve for the following items leaves \$200.2 million in FY 2017 estimated year-end Reserve.
 - \$3.2 million increase for FY 2017 projected revenues in excess of expenditures, per the Third Quarter Report
 - \$7.6 million increase for the budgeted General Fund Reserve contribution, as it is also part of the \$173.8 million reserve requirement line in the table
 - \$3.0 million reduction to adjust for low-flow diversion capacity charges (to properly reflect a prior year accrual)

- Then, comparing the estimated \$200.2 million year-end Reserve to the \$173.8 million Reserve requirement yields projected year-end Excess Equity of \$26.4 million for FY 2017.
- Finally, use of Excess Equity in the FY 2018 Proposed Budget (\$8.3 million) and May Revise (\$14.1 million) brings the FY 2017 Excess Equity estimate to \$4.0 million.

FY 2017 Excess Equity Estimate (\$ in millions)	
Beginning FY 2017 Reserve Balance	\$ 192.4
FY 2017 Projected Revenues in Excess of Expenditures (per the Third Quarter Report)	3.2
FY 2017 Budgeted General Fund Reserve Contribution ¹	7.6
Adjustment for FY 2015 Accrued Low Flow Diversion Capacity Charges	(3.0)
FY 2017 Year-End Reserve Estimate	200.2
FY 2017 14.75% Reserve Requirement (includes FY 2017 General Fund Reserve contribution) ¹	(173.8)
FY 2017 Year-End Excess Equity Estimate	26.4
FY 2018 Proposed Budget Use of Excess Equity	(8.3)
FY 2018 May Revise Use of Excess Equity	(14.1)
Adjusted FY 2017 Excess Equity Estimate	\$ 4.0

¹ The budgeted General Fund Reserve contribution is added back, as it is part of the \$173.8 million reduction for the FY 2017 14.75% Reserve Requirement line.

Updates to Key Performance Indicators

During the Budget Review Committee (BRC) hearings of May 3-5 and May 8-10, 2017, Councilmembers requested some changes to department performance measures (key performance indicators or KPIs)—either modifications to existing KPIs or the creation of new ones.

A list of changes to KPIs discussed by the BRC is provided below. Council may wish to request that the Performance & Analytics Department review these measures for inclusion in the FY 2019 Proposed Budget, and present their review to the Budget and Government Efficiency Committee in the first half of FY 2018.

Department	Current Measure	Proposed Measure
City Treasurer	n/a	Percent (%) of wage & sick leave complaints investigated and addressed within 60 days
	n/a	Percent (%) of wage & sick leave complaints investigated and addressed by City Staff (vs. State Labor Commissioner)
	n/a	Note: There was a request that the Department consider measures related to cannabis business tax since it is a new responsibility for the City Treasurer
Development Services	n/a	Average time to process a permit by project type
	Percentage of projects completed with less than 3 eligible review cycles	Number of cycles it takes for an applicant to go through permit process
	n/a	Response time for code enforcement staff
	n/a	Number of code enforcement cases closed per year
	n/a	Customer satisfaction (survey results)
Police	n/a	Actual sworn staffing versus sworn staffing goal in Five-Year Plan
	n/a	Budgeted and actual sworn staffing per 1,000 population
	n/a	Number of abandoned 911 calls
	Percentage of 911 calls answered within 10 seconds	Number of 911 calls with various wait times (10 seconds, 60 seconds, etc.)

Department	Current Measure	Proposed Measure
	n/a	Average non-emergency call wait time
	n/a	Number of non-emergency calls with various wait times (60 seconds, 5 minutes, 10 minutes, etc.)
	n/a	Number of abandoned non-emergency calls
	n/a	Number of sworn officers assigned to dispatch
	n/a	Percentage of police dispatcher background checks completed within 3 months
Purchasing & Contracting	Average number of days to award a contract	Average number of days to award a contract by type of contract or contract size

Note: a request was also made during the BRC to the Performance & Analytics Department, that the target for their KPI: “Percentage of City workforce participating in Operational Excellence initiatives” increase above the current 1%.



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: May 31, 2017

IBA Report Number: 17-24

City Council Docket Date: June 5, 2017

Item Number: 201

FY 2018 Councilmember Budget Priority Memoranda

On February 13, 2017 the City Council adopted the FY 2018 Council Budget Priorities Resolution No. 310944 that was forwarded to Mayor Faulconer for his consideration as he developed the FY 2018 Proposed Budget. As we noted in our review of the Proposed Budget, 7 of the 10 top expenditure priorities supported by a majority of the Councilmembers received at least partial funding, a number that increased to 9 of the Council's 10 top expenditure priorities due to the addition of funding in the Mayor's May Revision to the FY 2018 Proposed Budget (May Revise).

As part of the FY 2018 budget development process, Councilmembers submitted budget priority memoranda to our Office on May 22, 2017, which are included in their entirety as attachments to this report. These memos identify specific expenditure priorities and potential new funding sources not yet included in the FY 2018 Proposed Budget or the May Revise.

Our Office reviewed the budget priorities mentioned by a majority of Councilmembers—five or more—in their memoranda, and we discuss these prioritized expenditures and resources in IBA Report 17-23 (*Review of the FY 2017 Year-End Budget Monitoring Report, FY 2018 May Revision, and Recommended Revisions to the Mayor's FY 2018 Budget*). In that report we recommend funding for all of the City Council's majority expenditure priorities, and recommend using the two funding sources mentioned by a majority of Councilmembers. The IBA's final budget recommendations will be considered by the City Council at the meeting of June 5, 2017.

Christiana Gauger
Fiscal & Policy Analyst

APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachment: 1. Councilmember Budget Priority Memos



**COUNCILMEMBER BARBARA BRY
CITY OF SAN DIEGO
DISTRICT 1
MEMORANDUM**

DATE: May 22, 2017
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Barbara Bry, First Council District and Budget and Government Efficiency Committee Chair *Barbara Bry*
SUBJECT: District 1 Fiscal Year 2018 Final Budget Priorities

I campaigned on the promise to keep District 1 and the City of San Diego (City) safe, clean, and prosperous.

In the face of a deficit, I am committed to a balanced and responsible budget that preserves the City's core responsibilities. I support the Mayor's restorations that include funding a national search for San Diego Police Chief with extensive community input. The search should include both external and internal candidates from the San Diego Police Department (SDPD).

I support the May revise funding of a recruitment and retention plan to identify opportunities to increase SDPD competitiveness and morale, as well as the addition of critical domestic violence and neighborhood prosecution positions in the City Attorney's Office.

I further commend the Mayor's commitment of one-time funds to the Arts.

Due the fiscally prudent decisions of the Mayor and previous Councils, as well as the timing of one-time resources, we are in a position to safeguard our core services and as such, my final Fiscal Year (FY) 2018 budget priorities are below.

ATTACHMENT F

Public Safety

Recruitment and Retention San Diego Police Department: The Mayor's May Revise provides \$150,000 to SDPD for a recruitment and retention study. This should be more than enough, and part of this funding should be able to be used for actual recruitment efforts. It is critical to gather data and make evidenced-based decisions to improve our SDPD's competitiveness in the marketplace. After completion of the study, the city must make resources available to implement recommended retention strategies. I therefore request \$3 million be budgeted for this purpose.

Technology San Diego Police Department: The City must comply with AB 953. I support providing a \$100,000 line item for use when the State publishes its requirements.

Lifeguard Training: San Diego tourists and residents rely on the Lifeguard Division to keep our beaches and bay safe. More than 20 million people visit City beaches in a typical year, and in 2016 the lifeguards performed over 9,000 water rescues. A 2015 City Auditor Report stated that half of the Lifeguard Division is eligible for retirement by 2020. The report also details the certain lifeguard skill sets associated with the Boating Service Unit (BSU), which can take many years to develop and certify. Of the lifeguards eligible to retire in the immediate future, the vast majority of these guards operate out of the BSU.

For these reasons, I request that \$100,000 be put towards Level II boat training. This one-time expense can be funded through the reduction in the \$226,000 line item for Information Technology expenditures to update Lifeguard Mobile Data Tablets. On April 5, 2017, Fire Rescue reported to Public Safety and Livable Neighborhoods Committee that it is still analyzing the cost of fully implementing the recommendations for potential funding requests in FY 2019 and beyond. I suggest that the Mayor consider utilizing a \$100,000 reduction from the \$226,000 until all of the costs and logistics for full implementation are analyzed.

Lifeguard Staffing: It is vital that our staffing levels reflect the need for safety service along our coastline. Currently, the Children's Pool and La Jolla Cove each have two year-round Lifeguards, which is not sufficient to cover for extended hours, crowds and a number of job responsibilities. For these reasons, I request one daily (two FTE) Lifeguard II stationed at the Children's Pool, to cover needs at both the Children's pool, whose response responsibilities extend past Bird Rock, to La Jolla Cove.

Arts

The Mayor has provided for one-time funds for the Arts and I request adding additional one-time funds.

Climate Action Plan

The City's Climate Action Plan (CAP) has tangible goals to attain 100 percent clean energy, zero waste, and greater access to commuting by walking, biking, or taking transit by 2035. As a coastal city experiencing the direct impacts of climate change, including wildfire, flooding, and sea level rise, it is imperative to cut the City's greenhouse gas emissions in half by 2035.

To meet these targets, I request:

1. A five-year roadmap, completed within six months, outlining the specific policy steps needed to implement the CAP and all associated costs. I, along with my Council colleagues, have asked the Independent Budget Analyst (IBA) to prepare this document.
2. Funding for the next phase of development of a Community Choice Energy (CCE) program. The CAP indicates that Council will be voting on CCE by Fall 2017, so funding for implementation is critical. I request that the FY18 budget include \$200,000 for this purpose.
3. Appropriate resources to ensure the execution of the Downtown Mobility Plan and the highest priority bike lanes, identified by the Bicycle Advisory Committee, as well as installation of counters to collect ridership data.
4. Preservation of \$100,000 of funding for shade tree pruning; allocation of funds to expand the canopy; and an increase in staffing capacity to implement the Phase 1 actions outlined in the Five-Year Urban Forest Management Plan, adopted January 2017.

Development Services

I request that the two (2) reduced Code Compliance Officers are restored upon the collection of increased TOT and/or Measure N revenue.

Parks and Recreation

I request \$125,000 to be allocated to repairs at the Carmel Valley Pool (Pool). The Pool served a population of about 27,000 when it was built in 1999. Eighteen years later it serves about 54,000 residents. I am prepared to request \$125,000 from the Carmel Valley Recreational Council to match the City's contribution and complete needed repairs.

Resources

All of the requested additions, save for Lifeguard Staffing, can be achieved via Excess Equity. I am confident that we will achieve at least \$5M in savings as a result of foregoing a special election. Funding for the ongoing positions can be found by eliminating Classified Non-Sworn Vacancies that were not requested for certification and never filled as far back as 2009.

Thank you for your consideration of the priorities I've outlined here. If you have questions, please contact Victoria Joes at vcjoes@sanidiego.gov or (619) 236-6611.



M E M O R A N D U M

DATE: May 22, 2017
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Lorie Zapf- Council District 2
SUBJECT: Final Budget Suggestions for FY 2018

In the most recent May Revise several of my major concerns were addressed by the Mayor. Primarily, restoring some funds to Arts and Culture Penny for the Arts Funding helped address a significant shortfall, however, I would like to see continued restoration of funds in future years.

Below is a list of Council District 2 priorities that I, on behalf of my council district, would like to see included in the upcoming budget discussions:

Second Trash Pick Up in Mission Beach: Increased tourism and trash during the summer months has added to a fly infestation that has become a health and safety issue for residents and businesses in Mission Beach. Several restaurants in the area were cited in previous years by County Vector Control due to flies. Last year the number of vector complains was significantly diminished due to the funding of the second pick up of trash. The additional pick-up helped interrupt the fly breeding cycle and curbed the amount of flies. I would recommend an allocation of \$70,000 to cover 13 weeks of summer trash pick-up in Mission Beach.

Additional Resources for Get it Done Application: The *Get It Done* application has been well received by the public but is in general need of continued support and upgrades. During the Council's Budget Committee hearings, Performance and Analytics indicated that their next priority areas for funding would be to not only improve the current workflow of the application but also to expand it to include issues related to the Environmental Services Department. This would possibly include common constituent issues such as missed trash pick-ups, new and lost container request, and illegal dumping. With one time funding of \$500,000, we should continue to enhance the public's use of this application and implement the aforementioned improvements.

Police Recruitment and Retention: Police staffing levels are of the utmost importance in maintaining safe neighborhoods. Since we are currently facing a shortfall of officers in the City, and losing officers to other departments, I would like to see additional funds to increase recruitment and retention of San Diego Police Officers.

ATTACHMENT F

Code Enforcement: Short Term Vacation Rentals generate an enormous amount of noise and nuisance complaints. Since we do not have a current enforcement or resolution on Short Term Vacation Rentals, I would recommend adding back in one code compliance officer for FY 2018 to help with noise and nuisance complaints.



**COUNCILMEMBER CHRISTOPHER WARD
COUNCILMEMBER DAVID ALVAREZ
COUNCILMEMBER GEORGETTE GÓMEZ**

M E M O R A N D U M

DATE: May 22, 2017
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Christopher Ward, Third Council District *Ch Ward*
Councilmember David Alvarez, Eighth Council District *David Alvarez*
Councilmember Georgette Gómez, Ninth Council District
SUBJECT: **Final Budget Priorities and Revisions to the Fiscal Year 2018 Budget**

This memorandum contains our joint priorities for the Fiscal Year 2018 budget, which align with our commitment to create a San Diego where all people can achieve their full potential. In recent weeks, hundreds of San Diegans have attended Budget Review Committee hearings to voice their fervent support for civic priorities such as critical public safety and neighborhood services. The following are our final priorities for funding:

PUBLIC SAFETY

- **Police Department Recruitment and Retention:** Public safety remains our highest budget priority. The City must continue to prioritize the recruitment and retention of police officers. Although the May Revise allocated funding towards a retention study, significant resources have not been allocated to curb attrition rates during FY18, when officer staffing levels may fall below 1,800. As such, in FY18, the City should appropriate sufficient funding to prevent continued attrition and ensure minimum staffing levels are met throughout the duration of FY18. This one-time cost of accelerating step pay increases for roughly 175 new officers would provide a retention incentive without creating a significant structural cost

ATTACHMENT F

long-term. This funding could be used for this purpose or any retention strategy mutually agreed upon through the appropriate negotiation process. *Approximate cost: \$3.9 million.*

- **Police Department Minimum Staffing:** The City must implement a temporary stop-gap measure, including but not limited to additional overtime, to maintain SDPD minimum staffing levels 24 hours a day, seven days a week. *Approximate cost: \$3.0 million.*
- **Community Oriented Policing:** We encourage the Mayor and City Council to invest in a community policing philosophy and program that promotes organizational strategies, partnerships, and problem solving techniques between law enforcement, citizens, and neighborhood groups, to proactively address the immediate conditions that may otherwise give rise to public safety issues, such as crime, social disorder and fear of crime. It is imperative that the Police Department present a community-policing restoration plan to ensure a robust community policing strategy. Specifically, we request that additional Community Relations Officers and multi-lingual Police Officers/Police Service Officers be added as the Police Department continues to rebuild.
- **Homeless Outreach Team Expansion:** We request additional funding to expand the HOT team to 24 hours a day, seven days a week. This an effective health and safety outreach program which provides critical services to the homeless living on the streets. Expansion of this program would allow for the HOT team to service multiple areas of the City simultaneously. *Approximate cost: \$700,000.*
- **Rape Kit Test Backlog:** There is an estimated backlog of nearly 3,000 rape kits that have yet to be sent to the SDPD crime lab for testing. Analysis of such tests would not only help solve reported crimes, but would also provide key information to cold cases in other jurisdictions. We request funding to begin addressing some of this backlog. *Approximate initial cost: \$500,000.*
- **Implementation of the Racial and Identity Profiling Act (AB 953):** The regulations for this statewide legislation will be finalized imminently. The PS&LN Committee requested that San Diego Police Department (SDPD) implement AB 953 once the regulations were completed and bring information about what it would cost to do so. To best prepare SDPD for this shift in regulations, we recommend making an allocation for personnel, training, and management of this priority. *Approximate cost: \$200,000.*
- **Police Chief Recruitment Outreach Process:** We applaud the May Revise addition of \$100,000 for Police Chief Recruitment Services and we request that the use of these funds include support for both a nation-wide recruitment efforts, as well as a robust local community outreach process to solicit public input on the desired qualifications for the new Police Chief.
- **Fire-Rescue Department Resource Access Program:** The San Diego EMS Resource Access Program (RAP) is a paramedic-based surveillance and case management system that intercepts high EMS users. RAP seeks to reduce dependence on EMS and acute care services

ATTACHMENT F

by linking the individual with appropriate resources for their underlying medical, mental health, and social needs. RAP is coordinated by a San Diego Fire-Rescue paramedic who works under the direction of Dr. James Dunford, EMS Medical Director for the City of San Diego. Currently, there are no community paramedics dedicated for this program. Since its inception, RAP has saved taxpayers approximately \$2 million diverted public health costs. We request the addition of 4.0 FTE Community Paramedics for this program. *Approximate cost: \$380,000.*

NEIGHBORHOOD SERVICES

- **Code Compliance Officers:** The Development Services Department's Neighborhood Code Compliance Division provides significant value to neighborhoods by enforcing our municipal code and protecting the public from a variety of health and safety violations. Our districts contain some of the oldest neighborhoods in the City, which rely on code enforcement to mitigate such nuisances as illegal business operations, high occupancy housing issues, short term vacation rentals, noise generators, accumulation of materials in yards, and unsafe and unsanitary housing conditions. We request the restoration of the 4.0 FTE Code Compliance Officers that were eliminated in Development Services. *Approximate cost: \$406,000. Note: This cost could be offset by corresponding revenue from short-term vacation rental permits. 5.0 FTEs are being added in the Office of the City Treasurer to support Short-Term Rental Compliance. The addition of Code Compliance Officers should be complementary.*
- **Library Programming:** In the FY18 proposal, the Library's \$500,000 programming budget was eliminated. This item serves as a tool to ensure equity across the Library system by helping to sustain programming for branches in underserved and less affluent neighborhoods, which don't have access to private support. While we applaud the Mayor for restoring \$100,000 of the programming budget, it is not enough. We request the restoration of the Library programming budget to ensure greater equity in our communities. *Approximate cost: \$400,000.*
- **Penny for the Arts:** Currently, the Mayor's 5-year Outlook shows 6.60% of projected TOT revenue budgeted to support the Penny for the Arts Blueprint, falling short of the Blueprint's stated 9.5% goal for FY18 and down nearly 15% from the FY17 adopted budget. This means that for the next five years, Arts and Culture funding will continue to be millions of dollars short of the Blueprint's commitment. The FY18 proposed budget cut funding for arts programs by approximately 31%. The May Revise partially restored funding for arts and culture programs, but still falls far short of the Blueprint goal for FY18. Although our preference would be for the Blueprint goal to be met, it is imperative that at the very least, arts programs be funded at the same level (\$15.1M) as FY17. *Approximate cost: \$2.3 million.*

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- **Expansion and Improvements to “Get It Done” Application:** The City should seek improved coordination and expansion opportunities for its primary customer service (pilot) application “Get It Done”. *Approximate cost: \$500,000.*

INFRASTRUCTURE & SUSTAINABILITY

- **Storm Water Channel and Storm Drain Maintenance:** The City has engaged in an effort to enhance the maintenance of its storm water channels and storm drains to ensure that life and property are protected during the winter storm season. Much of the work performed in the last 18 months by the department has been through emergency permitting. In order to avoid the need to do last minute emergency permits to prevent flooding, the City should continue funding our storm water channel and storm drain maintenance program at an enhanced level that proactively addresses high flood risk locations in FY18 and beyond. The proposed FY18 budget cut funding for the Master Maintenance Program and services related to “Channel and Environmental Permitting Services.” These items should be fully funded to ensure the City stays on an aggressive path to keep storm drains and channels properly maintained. *Approximate cost: \$1.4 million.*
- **Chollas Creek Master Plan Restoration and Active Transportation Improvement Project:** Chollas Creek is a significant asset that traverses the City Heights, Eastern, Encanto, Southeastern San Diego, and Barrio Logan communities. Planning work has been completed as part of the 2015 Southeastern and Encanto Community Plans; Chollas Triangle Plan amendment; Southcrest Trails Park General Development Plan; and improvements from private development projects along the creek that implement the 2002 Chollas Creek Enhancement Plan. The total cost of the Master Plan is estimated to be \$1.0 million based on the costs of the San Diego River Park Master Plan/CEQA document. However, Park Planning staff reports that the Master Plan could be funded in phases over a three year time period. Chollas Creek as a Regional Park requires work to begin on the Master Plan. *Approximate cost of Phase I: \$500,000. Note: Funding could also come from the \$13.6 million lump sum paid to the City from the County of San Diego in FY17 for the annexation of property adjacent to Chollas Creek in Mt. Hope. If funds can’t be identified, we respectfully request that Planning Department staff seek grant funding for this project.*
- **Shade Tree Trimming (Transportation & Storm Water):** Tree trimming services were reduced in the Transportation & Storm Water department by \$881,746. This would significantly reduce the number of trees trimmed in FY18 from 25,000 to 12,000. This creates liability issues that would potentially burden the City in the future. Further, with the addition of a \$100,000 tree planting contract added in the May Revise, it is especially important to contribute funding to maintain our urban canopy. We request the restoration of the tree trimming budget, which includes adequate staffing to implement the Phase 1 actions of the Urban Forest Management Plan. *Approximate cost: \$880,000.*

ATTACHMENT F

- **Tree Trimming & Pool Maintenance (Park & Recreation):** The Park & Recreation Budget has a reduction to tree trimming and pool maintenance services in the amount of \$268,000. This reduction would decrease the frequency of trimming trees 70 feet or higher to an as-needed or emergency-only basis. This poses liability issues that would potentially burden the City in the future. We encourage the restoration of this line item to protect the City from risk, preserve neighborhood service levels, and maintain our urban canopy. *Approximate cost: \$250,000.*
- **Climate Action Plan Five-Year Implementation Plan:** Our Climate Action Plan is a landmark policy that requires effort and collaboration between multiple City departments to achieve greenhouse emissions reduction targets of 15% by 2020 and 50% by 2035. This is the most ambitious climate plan in California and a model for our region. We request that the Independent Budget Analyst prepare a five-year implementation plan with associated costs to ensure that the City is on track to achieving our goals.
- **Community Choice Energy (CCE) Program:** We request funding for the next phase of development of a Community Choice Energy program. This would include a study and accompanying business plan that will allow the City to explore and potentially implement a CCE in Phase II of the Climate Action Plan. Moving in the direction of providing CCE would benefit San Diegans by providing more clean energy. *Approximate cost: \$200,000.*
- **Upcoming Infrastructure/Commercial Paper/DC4 Bond:** The projects listed in *Addendum A* are our high priority community needs for the FY18 budget. Consideration should be provided to those projects eligible for upcoming funding opportunities. In addition to the short-term funding strategies being contemplated, the Mayor and City Council must work to identify a comprehensive infrastructure investment plan. Without a sustainable new revenue source to address our infrastructure needs, San Diego's streets, sidewalks, and public buildings will continue to deteriorate.
- **Use of Regional Water Quality Control Board (RWQCB) Penalty for Tijuana River Valley Restoration Projects:** \$1.6 million has been allocated for four restoration projects. \$682,932 has been allocated to develop systems to identify and prioritize impaired waterways for cleanup and maintenance. A portion of this funding should be used for planning purposes that address sewage contamination and flooding in the Tijuana River Valley. *Approximate cost: \$500,000.*

OPERATIONAL NEEDS

- **Earned Sick Leave and Minimum Wage Ordinance:** City administration and enforcement of the minimum wage and earned sick leave ordinance is critical to the stability of the city's workforce and overall economy. Additionally, in a May 3, 2017 letter from California Labor Commissioner Julie Su, it is noted that in order for a Partnership Agreement to be formed for State enforcement, the City must first assign staff to the

ATTACHMENT F

enforcement of the minimum wage ordinance. San Diego has a mandate to take the lead in addressing it. As such, it is critical that appropriate staffing be filled immediately and additional resources be identified to ensure pro-active enforcement and compliance with the law.

- **Vacant City Attorney positions:** 5.0 FTE in the City Attorney's Office are proposed to be eliminated. These positions should be kept vacant and not eliminated to ensure adequate staffing in the City Attorney's Office in future years. Citywide Program Expenditures, which incurs the cost of outside counsel, could be utilized to offset the cost of restoring the positions.

SUGGESTED REVENUE SOURCES

While we acknowledge the City's budgetary constraints, we offer the following revenue sources to continue progress and prevent any reductions to public safety and critical neighborhood services:

- **Excess Equity:** *Available resource: \$4 million.*
- **Proposition H/Infrastructure Fund and New State Gas Tax Revenue (SB 1):** Last year, San Diego voters approved Proposition H, a ballot measure that requires the dedication of General Fund revenue growth to an Infrastructure Fund. Additionally, Proposition H included a provision that allows a one-year suspension of the requirement to allocate General Fund revenue growth to the Infrastructure Fund upon a two-thirds vote of the City Council. Since funding for non-infrastructure critical expenditures is needed, the Mayor should consider requesting City Council suspend the measure, which would allow the revenue to flow to the General Fund for other City uses. Additionally, new and unanticipated State Gas Tax revenue (SB1) is projected to provide the City with roughly \$319.0 million over ten years, starting in FY 2018. This revenue could fund the same street repair contemplated in Prop H. A one-year suspension of Prop H, in tandem with SB1 funds, would free up approximately \$9.6 million in unrestricted General Funds, in turn allowing the City to address major shortfalls in public safety and community-serving priorities, all while continuing to make the largest annual infrastructure investment of this decade. *Available resource: \$9.6 million.*
- **Implementation of City Reserve Policy:** The proposed budget includes a contribution to General Fund Reserves to hit the FY19 Reserve Policy Target of 15.25%. This pre-funding is proposed despite the City facing across-the-board cuts to every city department, including police support, arts and culture funding, code enforcement and other critical community programs. The City should not pre-fund reserves and adhere to the FY18 target as outlined the City Reserve Policy. *Available resource: \$ 10.3 million.*
- **Sale of Certain Former Redevelopment Agency Properties in Accordance with the Approved Amended and Restated Long-Range Property Management Plan:** On May 16, 2017, the City Council authorized the sale of six properties. The redevelopment dissolution laws mandate that net proceeds from the sale of these assets be transmitted to the County

ATTACHMENT F

Auditor for distribution to the Affected Taxing Entities in proportion to their share of general property tax revenues. Ultimately, the City of San Diego will receive an amount equal to approximately 17% of net proceeds, which would be revenue to the General Fund. *Available resource: \$1.5 million.*

- **Contracts:** The City utilizes outside contractors for a variety of services. Proposed contract expenditures in FY18 total \$240.2 million (General Fund). The City should utilize the appropriate termination clause language within each contract to renegotiate the cost of each contract. A 10% overall reduction in contracts for outside services would provide the City with \$24 million for more immediate General Fund purposes. *Available resource: \$24.0 million.*
- **Proposed TOT Tax Increase at a November 2017 Special Election:** The City Council will decide in the upcoming weeks whether or not the City should call a special election for the Mayor's TOT proposal. Should the proposal not be supported, \$5.0 million would be available for other critical needs. *Available resource: \$5.0 million.*
- **Cannabis Tax Revenue:** On November 8, 2016, the voters of San Diego approved Measure N, which established a Cannabis Business Tax (CBT) on non-medical cannabis (marijuana) businesses in the City of San Diego to raise revenue for general governmental purposes of the City, contingent upon the passage of Proposition 64, the Adult Use of Marijuana Act, which was also approved by voters on the November 2016 ballot. The fiscal impact statement prepared for Measure N estimated potential future CBT revenue of \$22 to \$35 million annually. The City Council must consider land use and business regulations expeditiously so that the industry develops responsibly and potential revenue is captured. *Available resource: per the IBA, \$2.4 - \$4.8 million.*
- **Potential Revenue from Short-Term Vacation Rentals:** The City Council must take immediate action and adopt sound policy regarding short-term vacation rentals. In doing so, the city will be better suited to track business activity and will create opportunities to generate revenue in the form of permit fees and Transient Occupancy Tax that can support code enforcement to ensure compliance of applicable laws. *Available resource: The City has an opportunity to develop a cost-recoverable STVR Code Enforcement Program.*
- **May Revision: Littering and Graffiti Abatement Pilot Program and City Treasurer Information Technology Customer Projects:** The Mayor's May Revision included two new programs without Council knowledge or public vetting. Until further information is provided regarding the necessity of these programs, we request that funding not be included in the budget. *Available resource: \$1.0 million.*

Thank you for your consideration of these priorities. This memo reflects our top priorities and will serve as the basis for our support of the budget.

ATTACHMENT F

ADDENDUM A

- **Aldine Dr. Road Improvements (Council District 9):** We request a storm water study to be done on Aldine Dr. to address the various traffic and storm water issues that impact the area. Poor sightlines, eroding hillsides, and occasional mudslides severely impact this road, which services nearly 22,000 trips per day. In addition to repairing and maintain the current storm drains at the area, we are requesting an initial pre design study for road improvements at the location in order to begin to implement Facilities Financing Project T-1. Based on recommendation from city staff, road improvements are needed to fully address the issue of flooding at the area during rains. The full cost to implement Project T-1: \$6,000,000. *Approximate cost: \$250,000 to conduct the storm water study and begin evaluating the project. If funding cannot be identified for this study, we respectfully request that staff apply for the FEMA Hazard Mitigation Grant program for associated costs.*
- **Baybridge Community Center Roof (Council District 8):** The Baybridge Community Center is a single story 9,890 gross square foot building located adjacent to Chicano Park. The facility was originally built in 1971 and is part of the Parks and Recreation Department. The building is in very poor condition with many pressing needs to be move-in ready for the next tenant. The current roof needs replacement and is identified as a critical need in the City's facilities assessment report. *Approximate cost: \$483,000.*
- **Clay Avenue Park (Council District 8):** This park project is part of the Southeast Mini-Parks CIP L16000. Design and construction should be accelerated. It includes play structure for ages 5-12, installation of tables and BBQ grills and ADA improvements. *Approximate cost: \$1 million.*
- **Complete Boulevard Study Phase II (Council District 9):** Construct new medians, sidewalk improvements, curb extensions, and safe crossings at the intersections of El Cajon Boulevard and Menlo Avenue, and El Cajon Boulevard and Euclid Avenue as outlined in the Complete Boulevard Study. This includes pedestrian improvements in the vicinity of Hoover High School such as enhanced paved crosswalks, new pedestrian signals, and new sidewalk. A full cost estimate is not available at this time. *Approximate cost: \$250,000 to establish CIP and begin design and construction drawings. If funding cannot be identified for this project, we respectfully request that staff apply for a grant from SANDAG's Active Transportation Program.*
- **Downtown Mobility Plan and Vision Zero Implementation (Council District 3):** The City has been working on preliminary design drawings and is developing a specific implementation plan for this project. The proposed budget does include \$2.5 million to complete this work and additional funds are available once decisions have been made about implementation strategies. We request timely execution of the design and full implementation within the three year target period. The Downtown Mobility Plan and cycle track are crucial elements to meeting the Climate Action Plan's 2020 target of 6% bicycle commuter mode share. Critical to meeting this target is the funding for both the

ATTACHMENT F

completion of the City's priority bike lanes on University Avenue and El Cajon Boulevard and counters to collect data on mode share activity. As the City strives for Vision Zero, a safe crossing should be constructed at the intersection of Kansas Street and El Cajon Boulevard at \$357,105. *Approximate cost: \$357,105 (additional).*

- **Egger Highlands Missing Sidewalk (Council District 8):** Installation of a missing sidewalk on the west side of Saturn Boulevard between Palm Avenue and Boundary Street. This sidewalk is located next to the mobile home park across the street of the shopping center. The scope of project would include the design and construction of the sidewalk. Design will cost approximately \$100,000 with the entire project costing approximately \$350,000.
- **Island Avenue Park (Council District 8):** This park project is part of the Southeast Mini-Parks CIP L16000. Design and construction should be accelerated and completed, including ADA improvements, playground and amenities. *Approximate cost: \$1.5 million.*
- **J Street Park (Council District 8):** This park project is part of the Southeast Mini-Parks CIP L16000. Design and construction should be accelerated and completed. ADA improvements and playground upgrade. *Approximate cost: \$1 million.*
- **Lighting (Council Districts 8 & 9):** Our communities are seriously deficient in sufficient street and parks lighting. It is imperative that we provide and repair lighting in our neighborhoods and public facilities. The following are priorities to provide and repair lighting:
 - Lighting in Gamma Mini-Park in Southcrest. If traditional lighting is not an option, consider installing solar lighting. *Approximate cost: \$250,000.*
 - Dahlia Street between Saturn Boulevard and 18th Street qualifies for three additional street lights. Their proposed locations are as followed: Dahlia Avenue west of Saturn Blvd 305' south side, Dahlia Avenue west of Saturn Blvd 105' south side, and Dahlia Avenue east of 18th Street 160' south side. *Approximate cost: \$7,500.*
- **Pedestrian/Safe Routes to School Improvement Projects (Council District 8)**
 - **Picador Boulevard and Majestic Drive Crosswalk/Rectangular Rapid Flash Beacon (RRFB):** There is a crosswalk at the intersection of Picador Boulevard and Majestic Drive, located in front of Montgomery Middle School. This crosswalk is heavily used by students and families walking to and from Montgomery Middle School. The crosswalk was recently upgraded. Among the improvements made were: converting the crosswalk to a new yellow continental crosswalk and the installation of new "slow school xing" pavement markings for northbound traffic. Furthermore, this location has qualified for the installation of Rectangular Rapid Flashing Beacon lights (RRFBs). Funding should be provided to install these much needed RRFBs. *Approximate cost: \$10,000.*

- **Richmond Street Sidewalk between Pennsylvania and Myrtle Avenues (Council District 3):** We request that funding be identified for the design of streetscape improvements and a sidewalk installation to enhance pedestrian safety in the Hillcrest/Marston Hills neighborhood. *Approximate cost: \$100,000.*

- **Tubman Joint Use Park (Council District 9):** A General Development Plan has been completed for the 1.72-acre Tubman Joint-Use Park located at 6880 Mohawk Street in the College Area Community. In order to create additional parkland in this park deficient community, a total cost of \$2.7 million is estimated to complete the project. A developer contribution of \$1,430,000 is anticipated for FY18 which will assist in funding the park. There was also a \$150,000 addition in the May Revision via Development Impact Fees. However, there is a \$250,000 funding deficit according to CIP S-13000. *Approximate cost: \$250,000.*

- **Ward Canyon Park (Council District 3):** A General Development Plan was completed for Ward Canyon Park in January 2013. The Public Works Department estimated that the project needs \$7.5 million to complete the park as designed. It was also noted that the project could be phased, requiring \$3.9 million for the first phase. We request that the Park and Recreation Department in conjunction with the Planning Department explore grant opportunities and seek the necessary funding to complete the project. *Approximate cost: \$3,500,000.*



**CITY OF SAN DIEGO
OFFICE OF COUNCIL PRESIDENT MYRTLE COLE
FOURTH COUNCIL DISTRICT**

MEMORANDUM

DATE: May 22, 2017
 TO: Andrea Tevlin, Independent Budget Analyst
 FROM: Council President Myrtle Cole *Myrtle Cole*
 SUBJECT: FY 2018 Budget Priorities

I am thrilled to hear that many of our priorities have been funded in the Mayor's Budget Revision. However, I believe that we can still have a balanced FY 2018 budget, maintain current level of City services and strive for additional resources to fulfill essential operations and provide optimal customer service. My priorities continue to focus on building a San Diego of which we can all be proud. Below is a list of Council District 4 priorities that I would like to see included in Fiscal Year 2018.

Public Safety:

Police Recruitment and Retention. In order to address the understaffing in both sworn and non-sworn positions, it is critical that the City continue to implement the Police Department's Five-Year plan and allocate funds for to meet minimum police staffing levels.

Identify and allocate appropriate funding to implement AB 953 (Racial and Identity Profiling Act of 2015). At the 11/30 PSLN meeting I requested the Mayor and San Diego Police Department identify what systems are needed to collect the information that AB 953 will require, including whether existing systems will suffice or additional ones are needed and that the Department identify what the potential costs of any newly required systems are so that we can include funding in the FY 2018 budget.

Support and fund the computer-aided dispatch (CAD) replacement project. The CAD-related costs include debt service, system maintenance, and training. These expenditures will be essential to the operation of the new CAD system which is expected to be fully deployed by October 2017.

Support and Fund the Neighborhood Code Compliance Division of the Development Services Department to administer programs designed to protect the public's health, safety, welfare, and property value through enforcement.

Identify and allocate appropriate funding for Homeless Outreach Teams and Quality of Life Teams expansion to address homeless populations in communities throughout San Diego.

Identify and allocate appropriate funding for additional Psychiatric Emergency Response Team staff to address expanding homeless populations in communities throughout San Diego.

Identify funding for Resource Access Program (RAP). The RAP program is an important component in addressing the needs of our homeless. RAP, a paramedic based surveillance and case management system, manages frequent users of the 911/EMS system. RAP paramedics connect homeless individuals with resources for their underlying medical, mental health, and social needs. The RAP program has many benefits including reducing calls to the 911/EMS system, thus freeing up time for serious emergencies and reducing the costs.

Identify and allocate funding for:

- **Vessel Replacement Plan**
- **Lifeguard Lieutenant**
- **Fleet Technician**
- **Park and Recreation Ground Maintenance Workers**

Climate Action Plan:

Implement the Downtown Mobility Plan and the highest priority bike lanes, identified by the Bicycle Advisory Committee.

Funding for shade tree pruning, which is essential to maintaining the health of our existing tree canopy; allocation of funds to expand the canopy; and an increase in staffing capacity to implement the Phase 1 actions outlined in the Five-Year Urban Forest Management Plan.

Infrastructure:

Identify and allocate funding for completion of the Streamview Drive

Improvements. Including traffic calming measures, installation of roundabouts, medians, angled parking, resurfacing of streets and construction of new sidewalks.

Identify and allocate funding for the Martin Luther King, Jr. Recreation Center Facility Improvements.

Identify and allocate funding for a Permanent Skyline Hills Fire Station (FS 51). Identify funding to construct a permanent facility for the health and safety of our fire-rescue personnel.

Identify and allocate funding to continue work on the Rolando Park Joint-Use Field project and complete design.

Funding for the reconfiguration and enhancement of Marie Widman Memorial Park. The park enhancements are needed to improve public safety. Enhancements to park amenities can increase park usage and activity thereby deterring crime.

Fund improvements at 15 deadliest intersections. To ensure basic, low-cost pedestrian safety infrastructure improvements such as high visibility crosswalks, audible signals, and countdown signals.

Identify funding for additional sidewalks and street lights in District 4 including, Paradise Hills, Community-Wide Pedestrian Improvements for North Encanto, and Northside of Market Street.

Economic Development and Neighborhood Services:

Identify and allocate funding to streamline the permitting process to build affordable housing.

Identify and allocate additional funding for the Penny for the Arts Blueprint.

Identify and allocate funding for a Small Business Bonding Assistance Program. The Small Business Bonding Assistance Program can serve as a supplement to the City's existing SLBE/ELBE program, and as an alternative to addressing the bonding needs of small construction firms.

Revenue Opportunities:

In an effort to address funding for our FY 2018 budget priorities, following are some possible actions:

Excess Equity: There is an estimated \$4.0 million available for a one time use.

Infrastructure Fund: There is an estimated \$17 million allocation for FY 2018.

Reserves in Excess of Policy Targets: There are some alternatives to reducing reserve funds which may be available to fund various priorities.

Chargers' Relocation Fee. Include the use of the \$12.5 million Charger relocation fee to supplement funding for various priorities.

Capital Outlay Fund: One time use of \$2.0 million dollars for capital improvements.

General Fund Redevelopment Property Tax Trust Fund: One time use of \$1.5- \$1.7 million dollars.

We look forward to the collaborative work ahead and thank you for your consideration of our budget priorities.



COUNCIL PRESIDENT PRO TEM MARK KERSEY

DATE: May 22, 2017

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Pro Tem Mark Kersey

RE: Final Fiscal Year 2018 Budget Priorities

This is in response to Budget & Government Efficiency Committee Chair Barbara Bry's May 1, 2017 memorandum requesting final Councilmember priorities for the Fiscal Year 2018 Budget. I am pleased that the FY18 Proposed Budget sustains infrastructure investment and core neighborhood services, despite the deficit created by a significant increase in the City's annual pension payment. My final requested budget modifications are:

- **Enhance Customer Service.** Allocate at least \$500,000 in one-time funding from excess equity to continue progress on the Get It Done project. Specifically, funding should be used to expand functionality and integration with ESD and other departments that currently have service request options on the web and in the mobile app.
- **Improve Public Safety.** Continue discussions with the Police Department to address our police force's recruitment and retention challenges and fund solutions accordingly.



**COUNCILMEMBER CHRIS CATE
CITY OF SAN DIEGO
SIXTH DISTRICT**

M E M O R A N D U M

DATE: May 22, 2017

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Chris Cate 

SUBJECT: Recommended Fiscal Year 2018 Budget Revisions

We must realize the serious state of the City's financial situation. As we know, the General Fund portion of the City's annual pension payment increased by \$45.2 million over last year. After allocating dollars to support Fiscal Year (FY)18 critical expenditure needs, such as San Diego Police Department (SDPD) staffing, public safety equipment, and neighborhood services, an \$81 million deficit was realized. Through the use of one-time dollars, fully applying the newly created Pension Stabilization Reserve, decreasing Penny for the Arts funding, and reducing departmental expenditures by \$22.3 million, the FY18 deficit was eliminated. Though the sacrifices made to produce this balanced budget are noteworthy, next fiscal year is projected to produce additional challenges and financial constraints we will need to address.

Utilizing projections from the most recent Five Year Financial Outlook and current revenues and expenditures outlined in the FY18 Proposed Budget, the City can expect a deficit in FY19. The City's pension payment is expected to grow by another \$4.6 million, bringing next year's pension payment to \$241.0 million. Based on growth rates included in the Five Year Financial Outlook, General Fund revenues are expected to grow by \$9.5 million, while expenditures are anticipated to grow by \$20.7 million. Assuming the Council does fully pre-fund the FY19 reserve contribution in FY18, as proposed within the May Revise, the City can expect a modest deficit prior to including any other additional FY19 critical expenditures. The following table uses the same format of that outlined in the Five Year Financial Outlook:

	FY18 Budget	FY19 Projection
General Fund Revenues		
Property Tax	\$532.9	\$554.2
Sales Tax	\$275.3	\$280.3
TOT	\$121.1	\$127.6
Franchise Fees	\$75.1	\$76.6
Property Transfer Tax	\$10.1	\$10.4
Licenses & Permits	\$21.7	\$22.1
Fines	\$31.9	\$32.1
Revenue from Money & Property	\$58.4	\$60.3
Revenue from Other Federal Agencies	\$4.5	\$4.5
Charges for Services	\$152.8	\$156.3
Other Revenue	\$4.9	\$2.3
Transfers In	\$112.4	\$83.6
Total	\$1,401.1	\$1,410.2
General Fund Expenditures		
Salaries & Wages	\$547.2	\$547.2
Employee Agreements	-	\$15.9
ADC	\$236.4	\$241.0
Flexible Benefits	\$96.5	\$96.5
OPEB	\$40.9	\$41.9
Workers' Comp.	\$22.4	\$23.1
SPSP	\$18.4	\$18.4
Other Fringe	\$23.6	\$25.6
Personnel Expenditures	\$985.4	\$1,009.6
Infrastructure Fund	\$18.1	\$14.7
Supplies	\$30.3	\$31.4
Contracts	\$240.2	\$231.8
IT	\$31.8	\$28.2
Energy & Utilities	\$43.0	\$44.3
Reserve Contributions	\$10.2	\$0.0
Other Expenditures	\$50.7	\$50.7
Non-Personnel Expenditures	\$424.2	\$401.1
Total Expenditures	\$1,409.6	\$1,410.7
Surplus/(Deficit)	\$(8.5)	\$(0.4)
<i>*General Fund revenues & expenditures are based on FY18 May Revise</i>		
<i>**FY19 projections based on growth projections included in FY18-22 Five Year Financial Outlook</i>		

As noted, this projection does not include the FY19 Five Year Critical Strategic Expenditures for items such as new SDPD and Fire-Rescue positions and equipment, software maintenance, and

technology upgrades, that were included in the previous Five Year Financial Outlook. In total, these critical expenditures account for an additional \$22 million in expenditures in FY19.

FY19 5-Year Critical Strategic Expenditures	
Fire-Rescue	\$3.3
Fleet Operations	\$3.1
Information Technology	\$1.4
Infrastructure Asset Management	\$1.6
Library	\$1.5
Park & Recreation	\$3.3
Real Estate Assets	\$1.8
Police Sworn Positions and Equipment	\$2.2
Police Civilian Positions and Equipment	\$0.7
Police CAD System	\$1.1
Central Library Operations	\$2.0
Total	\$22.0

Furthermore, the 5-year pensionable pay freeze will sunset in FY19. The current labor contract with the Police Officers Association (POA) anticipates a 3.3 percent salary increase for FY19, or \$8.2 million, which is currently included in the projected expenses for FY19. The City and POA have the ability to renegotiate the current contract beginning in calendar year 2018, so a larger amount dedicated to salary increases for FY19 is possible. Each percentage increase in salaries for POA results in approximately \$2 million in expenditure increases. If the will of the Mayor and Council is to increase salaries above the 3.3 percent expected in FY19, it would be prudent to begin planning for the expenditure today. Our projection for FY19 includes an additional \$10 million for this purpose.

Other FY19 Priorities	
Potential POA Additional Salary Increase	\$10.0
Total	\$10.0

Upon taking modest revenue growth and the aforementioned expenditures into consideration, we project the City to have an approximately \$32.4 million budget deficit in FY19. This projection is limited in scope and does not include any additional ongoing expenditures that may be included in the FY18 adopted budget, nor does it include any other initiatives or critical strategic expenditures that may be necessary to be fulfilled during the FY19 budget deliberations.

FY19 Totals	
Total Revenues	\$1,410.2
Total Expenditures	\$1,410.7
5-Year Critical Strategic Expenditures	\$22.0
Other FY2019 Priorities	\$10.0
Surplus/Deficit	(\$32.4)

ATTACHMENT F

We must respond to these financial challenges by exercising strong fiscal discipline and maximizing one-time revenue sources for critical needs that ensure the public's safety and delivery of quality neighborhood services.

In response to the public hearings regarding the proposed budget and Mayor's May Revise, I recommend the following allocation for the remaining \$4.0 million of excess equity:

San Diego Police Department Overtime (~\$4,000,000)

Last fiscal year, the City Council approved \$4.0 million in non-pensionable compensation to San Diego police officers. This additional compensation granted officers more take-home pay through uniform and equipment allowances. However, given the one-time nature of this funding, the City Council must now put forward additional stop-gap measures until a more permanent solution to SDPD's recruitment and retention problem is presented. I recommend utilizing the entirety of the remaining excess equity balance for police overtime to ensure the Department is able to provide minimum patrol staffing levels. The safety of San Diego residents should be the City's top priority and appropriately reflected within this budget.

I further recommend the following one-time budget adjustments:

One-Time Penny for the Arts Funding Adjustment (\$1,744,682)

The FY18 Proposed Budget recommended cutting funding for the Penny for the Arts by \$4.7 million. This decrease lowers funding for the program from 7 percent of Transient Occupancy Tax (TOT) revenue to 4.5 percent. Given the significance of our local arts community and the important role it plays in crafting the minds of San Diego's next generation of leaders, I propose utilizing the entirety of the Mayor and City Council discretionary TOT allocation, in addition to redirecting the Community Projects Programs and Services (CPPS) budget for City Council offices toward Penny for the Arts. Though the Mayor has proposed approximately \$2.4 million in additional one-time funding for Penny for the Arts, we must prioritize the much-needed expenditures that are crucial to protecting public safety and core neighborhood services. My recommendations for the reallocation of this funding are outlined in the below narrative.

Critical One-Time Allocations Utilizing May Revise Arts Funding (\$2,371,942)

Marketing Campaign for San Diego Police Department Recruitment (\$350,000)

Earlier this month, I issued a memorandum outlining the great needs of our Police Department and provided the recommendation to secure a private sector, professional marketing firm to develop a comprehensive marketing and recruitment plan with the goal of increasing the number of applicants and recruits. I applaud the Mayor for including \$150,000 within the May Revise to support a contract with a professional firm. It is important to note that in order for this effort to be successful, the full funding of \$500,000, as outlined in my memorandum, should be allocated. With a 36 percent decrease in police job applications and 217 sworn officer vacant positions, the City cannot afford half measures to address this crisis.

Peace Officer Standards and Training Funding (\$237,942)

The State of California FY2017-18 Proposed Budget outlined over \$13 million in reductions to Peace Officer Standards and Training (POST) reimbursements to local governments, as well as funding for police officer training relating to implicit bias and procedural justice. The local impact to the City of San Diego is estimated to be a reduction of over \$200,000 in annual reimbursements. This funding cut negatively impacts the Department's police training capabilities. I recommend one-time dollars be allocated until a more permanent solution can be presented.

Partial Replenishment of the Pension Stabilization Reserve (\$1,700,000)

The FY18 Proposed Budget was partially balanced by the complete drawdown of \$16.0 million from the newly created Pension Stabilization Reserve. These dollars helped offset the \$45.2 million increase in the City's General Fund contribution to the ADC. As mentioned earlier in this memorandum, the City's FY19 pension payment is expected to grow by another \$4.6 million, bringing next year's pension payment to \$241.0 million. Per the City's reserve policy, a replenishment plan must be presented within one year of the drawdown. Prefunding this Reserve in anticipation of additional increases is prudent and necessary in order to protect funding for critical General Fund neighborhood services.

Support for Expansion of Summer Night Lights Program (\$84,000)

The Commission on Gang Prevention and Intervention has successfully worked with the City, community members, and stakeholders to launch the "Friday Night Teen Program." This Program proactively engages at-risk youth by providing mentorship services and community engagement activities during expanded hours at ten various Park and Recreation facilities. The Commission wishes to expand this program through the new, seasonal "Summer Night Lights Program", which involves similar mentorship services during summer months at two additional Park and Recreation facilities, Skyline Park & Mira Mesa Community Park. These dollars will be utilized to offset staffing costs for the Park and Recreation and San Diego Police Department.

Revenue from Former Redevelopment Agency Property for SDPD Facilities (\$1,700,000)

On May 16, 2017, the City Council authorized the sale of several former Redevelopment Agency properties. After accounting for closing costs and administrative fees, approximately \$1.7 million will be deposited into the City's General Fund. These one-time dollars should be utilized to address critical SDPD needs, such as the Backup Dispatch Center identified in the Department's Five-Year Plan. This facility is currently utilized for the training of all public safety dispatchers on the new Computer Aided Dispatch system. It is also the designated relocation point for temporary radio operations in the event of an emergency should the evacuation of headquarters be necessitated. It is imperative that this facility receive the investment necessary to build out a fully operational and functional emergency dispatch center in order to continue providing critical public safety services and information in the event of an emergency.

CC:ic



City of San Diego

MEMORANDUM

DATE: May 22, 2017

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Scott Sherman, Council District Seven

RE: Recommended Fiscal Year 2018 Budget Revisions

This memorandum is in response to Budget and Government Efficiency Committee Chair Barbara Bry’s May 18, 2017 request for Councilmember budget priorities and adjustments to the Fiscal Year 2018 Budget.

I applaud Mayor Kevin Faulconer for proposing a budget that prioritizes public safety, maintaining service levels for neighborhoods services, and addressing our infrastructure backlog. I support approval of the allocations proposed by the Mayor in the May Revise and Year-End Monitoring Report as recommended.

For the allocation of the \$4 million in excess equity I feel it is incredibly unwise to not put this money aside and save for next year’s budget obligations. Financial Management has advised the Council in the Five Year Outlook and throughout this year’s Budget Review hearings on the negative impacts of continued growing expenditures and the City’s growing pension obligations will have on future budgets. I request we put all excess equity into the Pension Stabilization Fund to help mitigate our pension payment in FY19. I look forward to the Mayor and Financial Management returning to Council with a plan to restore this fund.

cc: Honorable Mayor Kevin Faulconer

#201
6/5/17

RESOLUTION NUMBER R- 311158

DATE OF FINAL PASSAGE JUN 09 2017

A RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE FISCAL YEAR 2018 BUDGET, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2018 PROPOSED BUDGET, THE MAY REVISION TO THE PROPOSED BUDGET, THE INDEPENDENT BUDGET ANALYST'S RECOMMENDED REVISIONS TO THE PROPOSED BUDGET AND OTHER CHANGES AS APPROVED BY THE CITY COUNCIL.

WHEREAS, pursuant to San Diego Charter section 69, prior to June 15 of each year and after holding a minimum of one public hearing, the City Council shall adopt a resolution approving the City's budget as proposed by the Mayor or modified in whole or part; and

WHEREAS, on April 17, 2017, the Mayor's proposed budget (Proposed Budget) was presented to the City Council; and

WHEREAS, on May 18, 2017, the Mayor's May revision (May Revision) to the Proposed Budget, dated May 16, 2017, was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, on May 31, 2017, the Independent Budget Analyst issued her Review of the FY 2017 Year-End Budget Monitoring Report, FY 2018 May Revision, and Recommended Revisions to the Mayor's FY 2018 Budget IBA Report No. 17-23 (IBA FY 2018 Budget Report); and

WHEREAS, between May 3 and June 5, 2017, the City Council held more than one public hearing to consider the City's Fiscal Year 2018 budget in accordance with San Diego Charter section 69; and

WHEREAS, the City Council has determined to approve the City's Fiscal Year 2018 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, certain recommendations contained in the IBA FY 2018 Budget Report, and with other changes approved by the City Council during its meeting on June 5, 2017, as set forth below; NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego that the Mayor's Proposed Budget, as modified by the May Revision, the recommendations contained in the IBA FY 2018 Budget Report, and the specific modifications approved by the City Council herein is hereby adopted. The budget modifications made by the City Council, all using one-time resources, are as follows:

1. ~~Reduce Citywide Program Expenditures by \$5,000,000 for the proposed special election.~~
2. Increase Police Department non-personnel expenditures by \$3,000,000 for implementation of the Police Department Retention Program, which funding may be allocated to overtime pay.
3. Increase Police Department non-personnel expenditures by \$500,000 to reduce backlog of untested rape kits.
4. Increase Economic Development Department non-personnel expenditures by \$1,000,000 for transfer to the San Diego Housing Commission for the Homeless Prevention and Diversion Program.
5. ~~Increase Economic Development Department by \$200,000 to implement the next phase of the Community Choice Energy Program.~~

See attached
K.F.

See Attached
K.F.

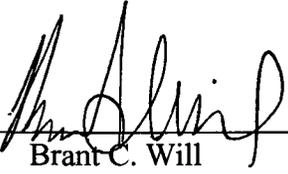
6. Increase Citywide Program Expenditures by \$842,000 for transfer to Transient Occupancy Tax Fund for the Commission for Arts and Culture allocation.
7. ~~Increase Citywide Program Expenditures by \$413,000 for transfer to the Capital Improvements Program for the Bay Bridge Community Center CIP roof coverings.~~ *See ATTACHED V.F.*
8. Increase Environmental Services Department by \$70,000 to provide additional summer trash pick-up in Mission Beach.
9. Increase Citywide Program Expenditures by \$1,000,000 for transfer to the QualCOMM Stadium Operations Fund to pay future debt service.
10. Increase Capital Outlay Fund by \$2,100,000 for transfer to the QualCOMM Stadium Operations Fund to pay future debt service.

BE IT FURTHER RESOLVED, that in accordance with the presentation of the Fiscal Year Mid-Year Budget Monitoring Report, if funds are available, the Mayor is requested to propose amendments to the Fiscal Year 2018 Budget to: add additional fleet technicians to reduce the number of red-tag list vehicles; add additional park and recreation ground maintenance workers; restore five vacant positions to the City Attorney's office; add a lifeguard lieutenant; and add support for the Homeless Outreach and PERT Teams.

BE IT FURTHER RESOLVED, that the Mayor is directed to present to the City Council with the Fiscal Year 2018 First Quarter Budget Monitoring Report (First Quarter Budget Monitoring Report), along with the Five Year Financial Outlook, no later than November 30, 2017.

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Approved Budget to the Mayor in accordance with section 69 of the Charter.

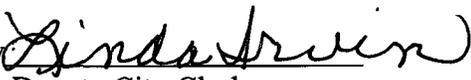
APPROVED: MARA W. ELLIOTT, City Attorney

By 
Brant C. Will
Deputy City Attorney

BCW:jdf
05/22/2017
06/06/2017 REV.
Or.Dept:IBA
Doc. No.: 1509148_2

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 05 2017

ELIZABETH S. MALAND City Clerk

By 
Deputy City Clerk

Approved: _____
(date)

Vetoed: 6/9/17
(date)

*VETO AS
MODIFIED -
SEE ATTACHED*

KEVIN L. FAULCONER, Mayor


KEVIN L. FAULGONER, Mayor

On Monday, June 5, 2017, Resolution No. R-311158 was passed by the Council of the City of San Diego. The Mayor returned the Resolution with line items vetoed to the City Clerk with his written objections on Friday, June 9, 2017.

On June 13, 2017, the City Council reconsidered the Mayor's Line Item Veto of the Mayor's Fiscal Year 2018 Proposed Budget; pursuant to Charter Section 69. The Resolution did not receive sufficient votes to override the Mayor's veto. Pursuant to Charter Section 69, the Resolution with the Mayor's line items vetoed is deemed approved. The date of final passage is June 9, 2017.



**THE CITY OF SAN DIEGO
M E M O R A N D U M**

DATE: June 9, 2017
 TO: Elizabeth Maland, City Clerk
 FROM: Mayor Kevin L. Faulconer *Kevin Faulconer*
 SUBJECT: Fiscal Year 2018 Budget - Line Item Veto and Modifications Pursuant to Charter Section 69

On June 5, 2017, the City Council approved my proposed Fiscal Year 2018 Budget and the Independent Budget Analyst's (IBA) final budget recommendations included in IBA Report 17-23. In addition, the City Council de-appropriated \$5 million in one-time resources proposed for a Special Election and re-allocated the funding to various programs and projects. This unprecedented action effectively blocks a public election on two important issues by stripping the funding from the Fiscal Year 2018 Budget.

I am using my veto authority, as specified in the City Charter, to restore election funding while retaining and increasing funding for our Police Department and other critical expenditures.

A recent financial analysis includes estimates that show a combined revenue loss and cost increase of more than \$75 million if a public vote on the tourism ballot measure is delayed by one year. The proposed tourism measure would raise the Transient Occupancy Tax (TOT) by up to 3 percent; this in turn would expand the San Diego Convention Center while also creating dedicated new funding streams for homeless programs and street repair. I hereby modify this de-appropriation and increase the Citywide Elections funding by \$5 million with a one-time transfer of fund balance from the Qualcomm Stadium Operations Fund, as there is already adequate funding for the next two years of Qualcomm Stadium debt service payments in the fund.

Item Description	Amount
Resource (Modification)	
Transfer of Fund Balance from Qualcomm Stadium Operations Fund	\$ 5,000,000
Modification	
Modify Citywide Election Funding	\$ 5,000,000
	\$ -

Public safety remains a top priority in the Fiscal Year 2018 budget. Not only am I preserving the City Council addition of \$3.0 million for police officer recruitment and retention, as approved on June 5, 2017, I am hereby increasing this allocation by \$1.0 million. The combined allocation to the Police Department will now equal \$4.0 million in one-time resources to support police officer recruitment and retention efforts in Fiscal Year 2018. Given that Council

ATTACHMENT G

Page 2
 Fiscal Year 2018 Line Item Veto
 June 9, 2017

District 1 and Council District 3 have the largest unallocated discretionary funds in their office budgets, and consistent with the budget motion made by the Councilmembers representing those districts to increase funding for police officer retention, the additional \$1.0 million will come from adjustments to their Council Districts' CPPS allocation and Fiscal Year 2018 budgets, as well as the use of excess equity. The adjustments to Council District 1 and Council District 3 include reducing CPPS discretionary funds to \$25,000 each for Fiscal Year 2018 and implementing a budget reduction of 3.5%, consistent with other General Fund operating departments and a reduction in the Office of the Mayor of 4.2%. The following table displays these adjustments.

Item Description	Amount
Line Item Vetoes and Resources (Modification)	
Council District 1 CPPS	\$ 265,584
Council District 3 CPPS	\$ 315,196
Council District 1 - 3.5% Reduction	\$ 46,254
Council District 3 - 3.5% Reduction	\$ 47,761
Use of Excess Equity	\$ 325,205
	\$ 1,000,000
Modification	
Addition to Police Department Retention Program	\$ 1,000,000
	\$ -

Further, the City Attorney's Office has requested additional funding for services related to Mayor and City Council priorities such as homelessness issues, Climate Action Plan initiatives, and labor issues. I hereby line-item veto the funding for the expansion of the Get It Done Application, which can be expanded using existing staff and resources, and re-allocate these one-time resources to the City Attorney's Office for eligible one-time uses in support of these and other priorities.

Item Description	Amount
Line Item Veto	
Funding for expansion of the Get It Done Application	\$ 500,000
Modification	
City Attorney's Office Funding	\$ 500,000
	\$ -

Funding for the Climate Action Plan (CAP) also remains a priority in the Fiscal Year 2018 Budget. I proposed, and City Council approved, more than \$128 million across all City Departments in all five CAP strategic areas. The funding allocated by City Council on June 5, 2017, for the implementation of a Community Choice Energy Program is not appropriate to include in the budget at this time, as City staff is still evaluating next steps to achieve 100% renewable energy. Funding will be allocated once a final decision has been made on a 100% renewable energy strategy. I hereby line-item veto this \$200,000 allocation and re-allocate this funding for tree planting services, which are important to meeting CAP goals in Fiscal Year 2018 to increase the City's tree canopy.

ATTACHMENT G

Page 3
 Fiscal Year 2018 Line Item Veto
 June 9, 2017

Item Description	Amount
Line Item Veto	
Community Choice Energy Program	\$ 200,000
Modification	
Climate Action Plan - Tree Planting Services	\$ 200,000
	\$ -

The Bay Bridge Community Center is a City leased facility. While improvements to this facility are planned and will be completed, Public Works first needs to perform a preliminary study on the project scope in order to quantify improvement cost estimates. Developer Impact Fee funding of \$100,000 is allocated for this preliminary study through the CIP monitoring report approved by City Council on June 5, 2017. Further, unnecessarily diverting funds to a project before its scope is clearly defined would violate cash management reforms approved by the City Council. I hereby line-item veto the \$413,000 allocated for the Bay Bridge Community Center Roof and re-allocate this funding to Police Department Non-Personnel Expenditures, to be utilized for critical Police Department facility improvements that have an immediate funding need.

Item Description	Amount
Line Item Veto	
Bay Bridge Community Center Roof	\$ 413,000
Modification	
Police Department Non-Personnel Expenditures	\$ 413,000
	\$ -

The Fiscal Year 2018 Budget includes more than \$3.3 million in General Fund support for various homeless programs and initiatives. However, a dedicated funding source can help make measurable progress on reducing homelessness. This is one of the many reasons I have added the \$5.0 million to the election budget to allow a TOT measure that would provide \$10 million for homelessness services in the first year alone. Even though the funding alternative proposed by the City Council is far less than what the TOT measure would provide, I am still preserving the addition of \$1.0 million approved by City Council on June 5, 2017 for the Homeless Prevention and Diversion Program. In addition, I am line-item vetoing the proposed Homelessness Committee Consultant position and reallocating the funding to provide additional immediate resources for homeless prevention and diversion programs administered by the San Diego Housing Commission. Should the proposed TOT measure be delayed, it would reduce the workload for this temporary committee, scheduled to sunset in 2018, by eliminating the need to plan for significant new resources for homelessness.

Item Description	Amount
Line Item Veto	
Homelessness Committee Consultant	\$ 66,086
Modification	
Addition to Homeless Prevention and Diversion Program (SDHC)	\$ 66,086
	\$ -

Maintaining a structurally balanced budget is a critical goal of the City's Budget Policy 000-02, which requires using ongoing resources for all ongoing expenditures. Adhering to our Budget Policy is also a key factor for our positive credit ratings, and is a best management practice in governmental budgeting. The Fiscal Year 2018 Budget as approved by the City

ATTACHMENT G

Page 4

Fiscal Year 2018 Line Item Veto

June 9, 2017

Council on June 5 was out of balance due to the City Council's addition of two Code Compliance Officers. The Code Compliance Officer positions are an ongoing expenditure of approximately \$203,000, but they were funded with one-time resources. The changes outlined in this memorandum restore the Fiscal Year 2018 budget to be structurally balanced by reducing other ongoing obligations.

San Diegans have a right to be heard. These line-item veto and modification actions give the public an opportunity to vote in a public election on two important measures. My veto also increases funding allocations to prioritize the Police Department and officer recruitment and retention efforts, and funding to reduce homelessness. These allocations are consistent with the priorities I set forth in my initial budget proposal. The result of these actions is a responsible, structurally balanced Fiscal Year 2018 Budget.

cc: Honorable Council President Myrtle Cole and Honorable Members of the City Council
Honorable City Attorney Mara Elliott
Scott Chadwick, Chief Operating Officer
Mary Lewis, Chief Financial Officer
Andrea Tevlin, Independent Budget Analyst

ATTACHMENT G

**Mayor Kevin L. Faulconer's Line-Item Veto
Attachment to Resolution #R-2017-606 REV.**

Item Description	Amount
Line Item Veto	
Funding for expansion of the Get It Done Application	\$ (500,000)
Modification	
City Attorney's Office Funding	\$ 500,000
	\$ -
Item Description	Amount
Line Item Veto	
Community Choice Energy Program	\$ (200,000)
Modification	
Climate Action Plan - Tree Planting Services	\$ 200,000
	\$ -
Item Description	Amount
Resource (Modification)	
Transfer out of Fund Balance from Qualcomm Stadium Operations Fund	\$ (5,000,000)
Modification	
Modify Citywide Election Funding	\$ 5,000,000
	\$ -
Item Description	Amount
Line Item Vetoes and Resources (Modification)	
Council District 1 CPPS	\$ (265,584)
Council District 3 CPPS	\$ (315,196)
Council District 1 - 3.5% Reduction	\$ (46,254)
Council District 3 - 3.5% Reduction	\$ (47,761)
Use of Excess Equity	\$ (325,205)
	\$ (1,000,000)
Modification	
Addition to Police Department Retention Program	\$ 1,000,000
	\$ -
Item Description	Amount
Line Item Veto	
Bay Bridge Community Center Roof	\$ (413,000)
Modification	
Addition Police Department Non-Personnel Funding	\$ 413,000
	\$ -
Item Description	Amount
Line Item Veto	
Homeless Committee Consultant	\$ (66,086)
Modification	
Addition to Homeless Prevention and Diversion Program (SDHC)	\$ 66,086
	\$ -

ATTACHMENT G

Passed by the Council of The City of San Diego on JUN 05 2017, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Barbara Bry	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Ward	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Georgette Gomez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 09 2017

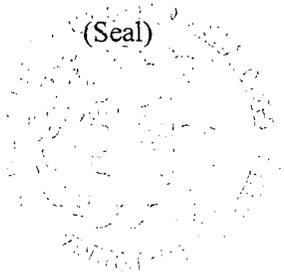
(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By *Linda Krueger*, Deputy



Office of the City Clerk, San Diego, California

Resolution Number R- 311158



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: August 9, 2017

IBA Report Number: 17-28REV

City Council Docket Date: September 12, 2017

Item Number: TBD

Proposed FY 2018 Statement of Budgetary Principles

OVERVIEW

The Statement of Budgetary Principles (Principles) was first put into place in FY 2008 to address issues of budgetary authority and to provide a means to communicate budget changes between the Executive and Legislative branches following budget adoption each year. For the past ten fiscal years, the Principles have been adopted by the City Council as a companion resolution to the Appropriation Ordinance (AO), which was approved by the City Council on June 26, 2017. The purpose of the Principles is to preserve the intent of the AO as a true appropriation setting document rather than a policy document. The Principles represent an annual agreement between the City Council and the Mayor, which we recommend be continued in FY 2018.

The proposed FY 2018 Principles closely mirrors the FY 2017 Principles with only minor revisions reflecting voter-approved changes to the City Charter that took effect July 18, 2016 (Attachments 1 and 2).

This draft of the Principles is provided for the August 2, 2017 Budget and Government Efficiency Committee for review, and to forward to the full City Council for review and adoption. Since this is an agreement between the two branches, any proposed revisions will need to be agreed to by the Mayor.

BACKGROUND

In 2004, the voters approved a Strong Mayor/Strong Council form of government for the City of San Diego. The change from a City Manager to a Strong Mayor/Strong Council form of government necessitated clarifications of the roles and responsibilities of the Executive and Legislative branches of City government. The Principles were enacted in part as a means to designate areas of Mayoral and Council authority, and the processes by which budget and administrative information would be communicated between the two branches in order to support

the effective and efficient governance of the City.¹ Specifically, concerns were raised by the City Council at that time that significant budget decisions—such as the elimination of department programs²—were being made by the Executive branch outside of the budget adoption process and without communicating the changes to the Legislative branch. The City Council also raised concerns about the lack of department/program performance measures available for review, especially when reductions to department budgets were made as a result of revenue reductions during the last recession, or as part of the City’s efficiency programs. Without robust performance measures, Council did not feel that they were able to ascertain whether, or how, reductions in department or program budgets might have a corresponding reduction in service levels.

The three original stated goals of the Principles were:

1. To set budgetary operating principles;
2. To establish budget authorities regarding service levels; and
3. To enhance communication on management issues between the Executive and Legislative branches.

These goals informed the first Principles released by our Office as IBA Report 07-64. This report also included other items that remain in the current version of the Principles: the provision of quarterly budget monitoring reports to the Council by the Mayor and the requirement that the Mayor provide prior written notification to the City Council of reductions to programs or services affecting the community. Other significant Council-adopted budget documents that have been included in the Principles over the years include:

- Guiding Principles of a Structural Budget Deficit Elimination Plan (Attachment 4);
- O-20084: Mid-Year Adjustments to the Adopted Budget of the City and Reporting of Significant Reductions in City Services or Programs; and O-20551: Amending Section 22.0229 Relating to Mid-Year Adjustment to the Adopted Budget;
- R-307737: Ten Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government in the City of San Diego (Attachment 5); and
- A requirement for quarterly updates on the City’s performance measures.

DISCUSSION

As noted above, the Principles have changed over the years in order to reflect prior year budget practices and policies, or to address any areas of concern relating to Executive and Legislative branch communications. Over the years the Principles have become an important part of the budget process, as they provide clarity regarding budget authority following budget adoption in June of

¹ The Principles were part of a larger movement that has, over time, codified areas of authority and practice in relation to budget and administrative City governance after the Strong Mayor/Strong Council form of government was put in place. Other documents that have clarified the roles of the Executive and Legislative branches include the City’s Budget Policy (Council Policy 000-02) and the addition of the ability of the Mayor (and subsequently the City Council) to make changes to the Adopted Budget via the Mid-Year Budget Monitoring Report, to the City’s Municipal Code (Section 22.0229, amended by O-20551, Attachment 3).

² This Council concern stemmed from the Mayor’s reduction of a popular swim program in FY 2007 after the Council had adopted the Budget. Council subsequently reinstated the program, but a concern remained about the Mayor’s ability to significantly modify services and programs outside of the budget process without Council input or approval.

each year. Additionally the Principles captures in a single document numerous other important budget documents approved by the Council since the change to a Strong Mayor/Strong Council form of government.

Over the past year our Office raised two issues relative to the Principles. First, Council's review of performance measures on a quarterly basis, which was added to the FY 2014 Principles but was not put into practice. In FY 2017 new department tactical plans resulted in the replacement of a number of established measures with new measures that lacked associated data. Additional data becomes available each year the measures are in place, and the Performance & Analytics Department has now included 20% of City Key Performance Indicators (KPIs) on the City's Performance Dashboard (Dashboard) with a goal of providing 40% for FY 2018.

Second, during our Office's review of the FY 2017 Mid-Year Monitoring Report, we noted that the Mayor had implemented a new San Pasqual Valley Fast Response Squad (FRS) shortly after the FY 2017 Budget was adopted by Council. While some Councilmembers were apprised of the budget revision, the Council as a whole was not provided an informational memorandum on this service addition as agreed to in the Principles. The FY 2018 Principles continues to contain language, agreed to by the Mayor, noting that Council should be informed of any changes to programs or services.

RECOMMENDATION

The Principles have been agreed to by the Executive and Legislative branches of City government each year since FY 2008, in order to clearly define the roles of each branch as they relate to the City's budget development and budget monitoring processes, as well as to set expectations for communication about budget matters. The Principles were presented to the Budget and Government Efficiency Committee on August 2, 2017. The Committee approved the Principles without any revisions, and forwarded them to the City Council for review and adoption. The Committee also made two requests: that the Performance & Analytics Department return to Committee to discuss and review departmental Key Performance Indicators, and that the IBA return to Council early in the FY 2019 budget development process with a review of the Budgetary Principles.

Our Office recommends that the City Council review and adopt the FY 2018 Statement of Budgetary Principles.



Christiana Gauger
Fiscal & Policy Analyst



Andrea Tevlin
Independent Budget Analyst

- Attachments: 1. FY 2018 Statement of Budgetary Principles – Clean Copy
2. FY 2018 Statement of Budgetary Principles – Redline Copy

3. O-20551: An Ordinance Amending Chapter 2, Article 2, Division 2 of the San Diego Municipal Code by Amending Section 22.0229 Relating to Mid-Year Adjustments to the Adopted Budget of the City
4. R-305615: A Resolution of the City of San Diego Adopting the Structural Budget Deficit Elimination Plan Presented by Independent Budget Analyst (IBA)
5. R-307737: A Resolution of the Council of the City of San Diego Establishing Ten Fundamental Principles for an Effective, Cooperative and Transparent Mayor-Council Form of Government in the City of San Diego

FY 2018 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to sections 69(c) and 265(b)(14) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 13, 2017, the Mayor released the Fiscal Year 2018 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2018 Budget; and

WHEREAS, between April 17 and June 5, 2017 the City Council held more than one public hearings to consider the City's Fiscal Year 2018 Budget in accordance with City Charter section 69(d), and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2018 Budget; and

WHEREAS, on May 16, 2017, the Financial Management Director provided the City Council with their May Revision to the Fiscal Year 2018 Proposed Budget (May Revision) in accordance with City Charter Section 69(e); and

WHEREAS, on May 18, 2017, the May Revision was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, Councilmembers submitted their budget priorities to the Independent Budget Analyst on May 22, 2017 to assist with the development of final budget recommendations; and

WHEREAS, on May 31, 2017, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY 2018 Budget (IBA Report # 17-23 *Review of the FY 2017 Year-End Budget Monitoring Report, FY 2018 May Revision, and Recommended Revisions to the Mayor's FY 2018 Budget*) was issued; and

WHEREAS, on June 5, 2017, the City Council approved the City's Fiscal Year 2018 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including the recommendations in the IBA Final Report on the FY 2018 Budget, dated May 31, 2017, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 69(f)(2); and

WHEREAS, on June 9, 2017 the Mayor modified and signed Budget Resolution R-311158 which is the Fiscal Year 2018 Adopted Budget, in accordance with Charter section 69(g) ; and

WHEREAS, in accordance with Charter section 69(h), on June 13, 2017 the Fiscal Year 2018 Budget became a controlling document for purposes of preparing the annual appropriation ordinance; and

WHEREAS, pursuant to Charter section 69(k), the Council is required to adopt an appropriation ordinance no later than June 30, to establish budgetary appropriations for the Fiscal Year 2018 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2018 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, in accordance with Chapter 2, Article 2, Division 2 of the Municipal Code, mid-year budget adjustments shall be reported to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2018 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs; and

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, subsequently signed by the Mayor, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego ("Ten Fundamental Principles").

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2018 Budget:

Fiscal Year 2018 Budget—Communication on Proposed Program/Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council, and public.
2. The Council President will provide time on the Council's agenda for the Report of the Mayor.
3. Consistent with Chapter 2, Article 2, Division 2 of the Municipal Code, prior to any reduction in service levels or elimination of programs or services as represented and funded in the FY 2018 Adopted Budget, the

Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the forgoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year 2018 Budget—Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2018 Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2018 Budget, including the appropriations reflected in the Fiscal Year 2018 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2018 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter section 28, the Mayor has the authority to allocate Fiscal Year 2018 Budget appropriations within departments in order to best carry out the Council's legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year 2018 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations, and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year 2018 Budget—“Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November 2017 and present the results to the Budget and Government Efficiency Committee and City Council.
3. In FY 2018 the City’s performance dashboard, PerformSD, will display historical information and targets for performance measures in the following areas: civic engagement, communication, customer satisfaction, economy and finance, infrastructure, public safety, recreation and culture, sustainability, and transportation and mobility. The performance measure data available as part of the performance dashboard will be discussed and reviewed by the Budget and Government Efficiency Committee by the end of the first quarter of FY 2018. The data will be evaluated for updates quarterly in FY 2018, and will be a subset of the performance measures included in the Proposed and Adopted Budgets. Additional performance measures may be evaluated and added to the performance dashboard in FY 2018.
4. The Mayor will address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

FY ~~2017-2018~~ STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to sections ~~69(c) and~~ 265(b)(~~15~~14) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April ~~14~~13, ~~2016~~2017, the Mayor released the Fiscal Year ~~2017~~ 2018 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year ~~2017-2018~~ Budget; and

WHEREAS, between ~~May-April~~ 417 and June ~~13~~5, ~~2016-2017~~ the City Council held more than ~~two-one~~ public hearings to consider the City's Fiscal Year ~~2017-2018~~ Budget in accordance with San Diego City Charter sections ~~29069(bd) and~~ 74, and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year ~~2017-2018~~ Budget; and

WHEREAS, on May ~~17~~16, ~~2016~~2017, the Financial Management Director provided the City Council with their May Revision to the Fiscal Year ~~2017-2018~~ Proposed Budget (May ~~Revise~~Revision) in accordance with City Charter Section 69(e); and

WHEREAS, on May ~~19~~18, ~~2016~~2017, the May ~~Revise-Revision~~ was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, Councilmembers submitted their budget priorities to the Independent Budget Analyst on May ~~27~~22, ~~2016-2017~~ to assist with the development of final budget recommendations; and

WHEREAS, on ~~June 8~~May 31, ~~2016~~2017, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY ~~2017-2018~~ Budget (IBA Report # ~~16~~17-~~11~~23 *Review of the FY 2017 Year-End Budget Monitoring Report, FY 2018 May Revision, and Recommended Revisions to the Mayor's FY 2017-2018 Budget*) was issued; and

WHEREAS, on June ~~13~~5, ~~2016~~2017, the City Council approved the City's Fiscal Year ~~2017-2018~~ Budget, including the Mayor's Proposed Budget, as modified by the May ~~Revision~~Revision, and including the recommendations in the IBA Final Report on the FY ~~2017-2018~~ Budget, dated ~~June 8~~May 31, 20167, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section ~~29069(bf)~~(2); and

WHEREAS, on June ~~14~~9, ~~2016-2017~~ the Mayor ~~approved-modified and signed~~ Budget Resolution R-311158 which is the Fiscal Year ~~2017-2018~~ Adopted Budget, in accordance with Charter section ~~29069(bg)-(2)(A)~~; and

WHEREAS, in accordance with Charter section ~~29069(b)(2)~~, on June ~~14~~13, ~~2016-2017~~ the Fiscal Year ~~2017-2018~~ Budget became a controlling document for purposes of preparing the annual appropriation ordinance; and

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WHEREAS, pursuant to Charter section ~~71 and 29069(e)~~, the Council is required to adopt an appropriation ordinance ~~during the month of July no later than June 30~~, to establish budgetary appropriations for the Fiscal Year ~~2017-2018~~ Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year ~~2017-2018~~ Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, in accordance with Chapter 2, Article 2, Division 2 of the Municipal Code, mid-year budget adjustments shall be reported to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year ~~2017-2018~~ Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs; and

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, subsequently signed by the Mayor, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego ("Ten Fundamental Principles").

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year ~~2017-2018~~ Budget:

Fiscal Year ~~2017-2018~~ Budget—Communication on Proposed Program/Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council, and public.
2. The Council President will provide time on the Council's agenda for the Report of the Mayor.
3. Consistent with Chapter 2, Article 2, Division 2 of the Municipal Code, prior to any reduction in service levels or elimination of programs or

services as represented and funded in the FY ~~2017-2018~~ Adopted Budget, the Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the forgoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year ~~2017-2018~~ Budget—Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year ~~2017-2018~~ Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year ~~2017-2018~~ Budget, including the appropriations reflected in the Fiscal Year ~~2017-2018~~ Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year ~~2017-2018~~ Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter sections ~~28 and 81~~, the Mayor has the authority to allocate Fiscal Year ~~2017-2018~~ Budget appropriations within departments in order to best carry out the Council's legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year ~~2017-2018~~ Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations, and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the

Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year ~~2017-2018~~ Budget—“Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November ~~2016-2017~~ and present the results to the Budget and Government Efficiency Committee and City Council.
3. ~~In FY 2017, the Mayor will launch a public, performance dashboard available online at PerformSD.~~ In FY ~~2017-2018~~ the City’s performance dashboard, PerformSD, will display historical information and targets for performance measures in the following areas: civic engagement, communication, customer satisfaction, economy and finance, infrastructure, public safety, recreation and culture, sustainability, and transportation and mobility. The performance measure data available as part of the performance dashboard will be discussed and reviewed by the Budget and Government Efficiency Committee by the end of the first quarter of FY ~~2017~~2018. The data will be ~~updated-evaluated for updates at least~~ quarterly in FY ~~2017~~2018, and will be a subset of the performance measures included in the Proposed and Adopted Budgets. Additional performance measures may be evaluated and added to the performance dashboard in FY ~~2017~~2018.
4. The Mayor will address the City’s deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

ORDINANCE NUMBER O- 20551 (NEW SERIES)

DATE OF FINAL PASSAGE AUG 03 2015

AN ORDINANCE AMENDING CHAPTER 2, ARTICLE 2,
DIVISION 2 OF THE SAN DIEGO MUNICIPAL CODE BY
AMENDING SECTION 22.0229 RELATING TO MID-YEAR
ADJUSTMENTS TO THE ADOPTED BUDGET OF THE CITY.

WHEREAS, on August 4, 2011, the City Council adopted Ordinance No. O-20084, codified as Municipal Code §22.0229, to set forth a process to amend the City's adopted budget in accordance with the Mayor's responsibilities as Chief Budget Officer of the City and the City Council's non-delegable legislative power and authority regarding the spending of public money; and

WHEREAS, section 22.0229, "Mid-Year Amendments to the Adopted General Fund Budget," as currently drafted, contains ambiguous language with respect to the City Council's authority to make changes to the Mayor's proposed budget amendments in an amount up to the full amount proposed by the Mayor; and

WHEREAS, the Municipal Code amendment removes such ambiguity and provides greater clarity with respect to the roles of the Mayor and City Council in approving amendments to the City's adopted General Fund budget; NOW, THEREFORE,

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. That Chapter 2, Article 2, Division 2 of the San Diego Municipal Code is amended by amending section 22.0229 to read as follows:

(O-2015-141)
(COR. COPY)

§ 22.0229 Mid-Year Amendments to the Adopted General Fund Budget

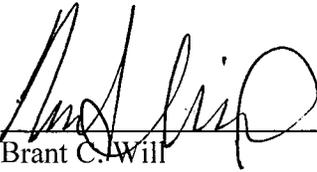
- (a) In the month of February or at such time during any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the adopted General Fund budget, the Mayor shall report such deficit or surplus to the City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus.
- (b) The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor, in accordance with Charter section 290(b).
- (c) Notwithstanding any other provision in this section, transfers of appropriations recommended by the Mayor pursuant to Charter section 73 shall not be considered budget amendments and shall not be subject to the provisions herein.
- (d) Notwithstanding any other provisions in this section, other modifications to the budget proposed by the Mayor shall not be subject to the provisions herein.

Section 2. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been made available to the City Council and the public prior to the day of its passage.

(O-2015-141)
(COR. COPY)

Section 3. That this ordinance shall take effect and be in force on the thirtieth day from and after its final passage.

APPROVED: JAN I. GOLDSMITH, City Attorney

By 

Brant C. Will
Deputy City Attorney

BCW:jdf
06/12/15
07/07/15 COR. COPY
Or.Dept:IBA
Document No.: 976516

I hereby certify that the foregoing Ordinance was passed by the Council of the City of San Diego, at this meeting of JUL 28 2015

ELIZABETH S. MALAND
City Clerk

By 

Deputy City Clerk

Approved: 8/3/15

(date)



KEVIN L. FAULCONER, Mayor

Vetoed: _____

(date)

KEVIN L. FAULCONER, Mayor

(O-2015-141)
(COR. COPY)

STRIKEOUT ORDINANCE

OLD LANGUAGE: ~~Struck Out~~
NEW LANGUAGE: Double Underline

ORDINANCE NUMBER O-_____ (NEW SERIES)

DATE OF FINAL PASSAGE _____

AN ORDINANCE AMENDING CHAPTER 2, ARTICLE 2,
DIVISION 2 OF THE SAN DIEGO MUNICIPAL CODE BY
AMENDING SECTION 22.0229 RELATING TO MID-YEAR
ADJUSTMENTS TO THE ADOPTED BUDGET OF THE CITY.

Section 1. That Chapter 2, Article 2, Division 2 of the San Diego Municipal Code is amended by amending section 22.0229 to read as follows:

§ 22.0229 Mid-Year Amendments to the Adopted General Fund Budget

- (a) In the month of February or at such time during any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the adopted General Fund budget, the Mayor shall report such deficit or surplus to the City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus.
- (b) The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount

(O-2015-141)
(COR. COPY)

recommended by the Mayor, in accordance with Charter section 290(b),

provided, however, that:

1. ~~The City Council may budget and appropriate up to the total amount recommended by the Mayor; or~~
 2. ~~If the mayor recommends budgeting less than \$5 million of the projected surplus amount, the City Council may only increase the adopted General Fund budget by up to \$5 million or not more than 50% of any projected surplus, whichever total dollar amount is less.~~
- (c) Notwithstanding any other provision in this section, transfers of appropriations recommended by the Mayor pursuant to Charter section 73 shall not be considered budget amendments and shall not be subject to the provisions herein.
- (d) Notwithstanding any other provisions in this section, other modifications to the budget proposed by the Mayor shall not be subject to the provisions herein.

BCW:jdf
06/12/15
07/07/15 COR. COPY
Or.Dept: IBA
Doc. No.: 1043176_2

Passed by the Council of The City of San Diego on JUL 28 2015, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Sherrri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage AUG 03 2015

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By *Mary Stenrod*, Deputy

I HEREBY CERTIFY that the foregoing ordinance was not finally passed until twelve calendar days had elapsed between the day of its introduction and the day of its final passage, to wit, on

JUL 14 2015, and on AUG 03 2015

I FURTHER CERTIFY that said ordinance was read in full prior to passage or that such reading was dispensed with by a vote of five members of the Council, and that a written copy of the ordinance was made available to each member of the Council and the public prior to the day of its passage.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By *Mary Stenrod*, Deputy

Office of the City Clerk, San Diego, California

Ordinance Number O- 20551

RESOLUTION NUMBER R- 305615

DATE OF FINAL PASSAGE MAR 02 2010

A RESOLUTION OF THE CITY OF SAN DIEGO ADOPTING
THE STRUCTURAL BUDGET DEFICIT ELIMINATION PLAN
PRESENTED BY INDEPENDENT BUDGET ANALYST [IBA].

WHEREAS, at the Budget and Finance Committee meeting of January 6, 2010, the IBA presented IBA Report No. 10-01, "Developing a Structural Budget Deficient Elimination Plan;" and,

WHEREAS, IBA Report No. 10-01 compiled guiding principles and key elements of recommendations from varied sources to identify common elements deemed necessary to effectively address a structural budget deficit; and,

WHEREAS, the IBA suggested eleven guiding principles as a starting point for consideration by the Mayor and City Council; and,

WHEREAS, Councilmembers were requested to submit their ideas on the Structural Budget Deficit Elimination Plan to the Budget and Finance Committee by January 25, 2010; and,

WHEREAS, on January 27, 2010, the Budget and Finance Committee discussed the ideas submitted by the Councilmembers, IBA Report 10-08, and "Kroll Recommendations Related to the Proposed Guiding Principles for a Structural Budget Deficit Elimination Plan" and discussed in general the Proposed Guiding Principles on the Structural Elimination Plan; and

WHEREAS, the Budget and Finance Committee voted unanimously to forward the Guiding Principles to the full City Council with changes in the following language:

1) Principle 10 “in a manner compliant with City Charter;” and 2) Principle 3 “including managed competition;” and

WHEREAS, on February 1, 2010, IBA Report No. 10-9, “Implementation of Recommendations identified in the October 26, 2009 Performance Audit of the Streets Division” was discussed by the Audit Committee; and,

WHEREAS, after a discussion, the committee voted unanimously to recommend that the City Council adopt IBA Structural Budget Deficit Elimination Principle Number Eleven; and

WHEREAS, on February 22, 2010, the City Council discussed the Guiding Principles and changes to the language of the Guiding Principles which had been forwarded to them by the Budget and Finance Committee; NOW, THEREFORE,

BE IT RESOLVED, by the City Council of the City of San Diego that the following eleven Structural Budget Deficit Elimination Principles be adopted:

1. Eliminate the General Fund structural budget deficit through a balanced approach of ongoing expenditure reductions and revenue generation, including identifying new revenue sources.
2. Until the City achieves its targeted General Fund reserve level of eight percent, the City should not consider using reserve balances to balance any budget shortfall and should ensure that it does not drop below the current level of seven percent.
3. Actively pursue alternative service delivery methods, including managed competition, efficiency improvements and elimination of service duplications.

4. Prepare a Five-Year Outlook each year and provide numeric values for alternative budget balancing options based on input from City Council, Mayor, and the Independent Budget Analyst; and to be prepared each year to discuss alternative budget balancing options with the Budget Committee or City Council should the Outlook suggest an ongoing structural deficit.

5. One-time resources should be matched to one-time expenditures.

6. Achieve 100 percent cost recovery for programs and services that are intended to be fully cost recoverable through fees.

7. Reduce pension and retiree health care liability and annual City costs through the meet and confer process.

8. When deciding to construct new facilities or establish new programs, the City must take into consideration ongoing operation expenses and should identify ongoing funding to cover these expenses unless necessary to meet high priority needs.

9. Prioritize City services expenditures based on the City Charter requirements, Citizen Survey and other means of public input, benchmarking studies and departmental goals and performance data.

10. Maintain funding of full annual required contributions (ARC) for the City's pension obligations in a manner compliant with City Charter and develop a plan to fully funding of the Retiree Health Care ARC.

11. Develop a plan to fund deferred capital infrastructure and maintenance needs to reduce the current backlog, identify the level of funding necessary to prevent the problem from growing larger, and to reduce the potential of increasing costs to identify the level of funding;

and to discuss at the Budget and Finance Committee, a policy to calculate and identify the level of funding to deferred maintenance budget needs.

APPROVED: JAN I. GOLDSMITH, City Attorney

By 
Paul F. Prather
Deputy City Attorney

PFP:als
02/09/10
02/24/10 REV.COPY
Or.Dept:IBA
R-2010-558

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of ~~FEB 22 2010~~.

ELIZABETH S. MALAND
City Clerk

By 
Deputy City Clerk

Approved: 3.2.10
(date)


JERRY SANDERS, Mayor

Vetoed: _____
(date)

JERRY SANDERS, Mayor

150
10/15

RESOLUTION NUMBER R- 307737

DATE OF FINAL PASSAGE OCT 23 2012

A RESOLUTION OF THE COUNCIL OF THE CITY OF
SAN DIEGO ESTABLISHING TEN FUNDAMENTAL
PRINCIPLES FOR AN EFFECTIVE, COOPERATIVE AND
TRANSPARENT MAYOR-COUNCIL FORM OF
GOVERNMENT IN THE CITY OF SAN DIEGO.

WHEREAS, since 1931, pursuant to the City Charter of the City of San Diego (Charter), the City of San Diego has operated under a governance structure known as the City Manager form of government; and

WHEREAS, on November 2, 2004, the voters of the City of San Diego voted to amend the Charter by adding Article XV which modified the City Manager form of governance for a trial period of five years to test implementation of a form of governance commonly referred to as a Mayor-Council form of government; and

WHEREAS, on June 8, 2010, the voters of the City of San Diego voted to continue the form of governance commonly referred to as the Mayor-Council form of government; and

WHEREAS, with the Mayor-Council form of government the voters of the City of San Diego also created the position of Independent Budget Analyst; and

WHEREAS, the Office of the Independent Budget Analyst reviews and provides budgetary and policy analysis for the Council, independent of the Mayor; and

WHEREAS, the Charter sets forth certain rights, powers, duties and responsibilities of the Mayor under the Mayor-Council form of government; and

WHEREAS, the Mayor is the chief executive officer of the City; and

WHEREAS, the Mayor supervises the administration of the affairs of the City except as otherwise specifically provided in the Charter and makes such recommendations to the Council concerning the affairs of the City as may seem to him desirable; and

WHEREAS, with the Mayor-Council form of government the voters of the City of San Diego did not add or subtract from the powers conferred upon the City Attorney in Charter sections 40 and 40.1, including the City Attorney's sole authority to prepare and approve all ordinances, resolutions, and contracts and that such ordinances, resolutions and contracts are not valid without City Attorney approval; and

WHEREAS, the Mayor shall keep the Council advised of the financial condition and future needs of the City; and

WHEREAS, the Council must approve a Salary Ordinance each year, fixing the salaries of all officers and employees of the City; and

WHEREAS, it is the role of the Mayor to propose to the Council the terms in the Salary Ordinance, which must be consistent with any existing Memoranda of Understanding between the City and its recognized employee organizations or otherwise in conformance with the Meyers-Milias-Brown Act (MMBA), City Council Policy 300-06, or any other legal requirements governing labor relations binding upon the City; and

WHEREAS, the MMBA provides that the legislative body of a public agency employer – like the City, or the agency's administrative officers or other representatives as designated by the legislative body or by law – must meet and confer in good faith regarding wages, hours, and other terms and conditions of employment with representatives of the agency's recognized employee organizations, in an endeavor to reach agreement on matters within the scope of bargaining prior to arriving at a determination of policy or course of action; and

WHEREAS, it is the role of the Council to approve any memoranda of understanding with the City's recognized employee organizations concerning wages, hours, and other terms and conditions of employment; and

WHEREAS, each year, the Mayor must submit a proposed budget for the next fiscal year to the Council, which must approve the budget as submitted by the Mayor or modify the budget in whole or in part; and

WHEREAS, the Mayor shall cooperate fully with the Council and Office of the Independent Budget Analyst, including, but not limited to, supplying requested information concerning the budget process and fiscal condition of the City to the Council and the Office of Independent Budget Analyst; and

WHEREAS, the Mayor may prescribe such general rules and regulations as he may deem necessary or expedient for the general conduct of the administrative Departments; and

WHEREAS, on or before the 15th day of January of each year, the Mayor shall communicate by message to the Council a statement of the conditions and affairs of the City, including a report of the City's affairs for the previous fiscal year and make recommendations on such matters as he or she may deem expedient and proper; and

WHEREAS, subject to the Civil Service provisions of the Charter and except as otherwise provided in the Charter, the Mayor shall be responsible to the Council for the proper administration of all affairs of the City placed in his charge; and

WHEREAS, the Mayor and non-Mayoral officers of the City shall inform the Council of all material facts or significant developments relating to all matters under the jurisdiction of the Council as provided under the Charter except as may be otherwise controlled by the laws and regulations of the United States or the State of California; and

WHEREAS, the Mayor and all non-Mayoral officers shall comply promptly with all lawful requests for information by the Council; and

WHEREAS, the Council desires that the Mayor work in a timely, efficient and effective manner to carry out Council-initiated services, which include those services that are for the benefit of the City's constituents; and

WHEREAS, the Council or any Council committee may summon any city official or department head to provide information or answer a question of the Council or Council committee; and

WHEREAS, the Charter provides that all legislative powers of the City are vested, subject to the terms of the Charter and the Constitution of the State of California, in the Council, except for those legislative powers reserved by the Charter and the Constitution of the State; and

WHEREAS, subject to certain exceptions, the Mayor must approve or veto Council actions; and

WHEREAS, the Council may override a Mayoral veto with five votes until such time as a ninth Councilmember is seated at which time six votes of the Council would override a Mayoral veto; and

WHEREAS, the Council is empowered by the Charter to adopt an administrative code providing for the detailed powers and duties of the administrative offices and departments of the City Government, based upon the provisions of the Charter; and

WHEREAS, except as established by the provisions of the Charter, the Council may change, abolish, combine, and rearrange the departments, divisions and boards of the City Government provided for in said administrative code, but such ordinance creating, combining,

abolishing or decreasing the powers of any department, division or board shall require a vote of two-thirds of the members elected to the Council; and

WHEREAS, the Council may, by ordinance or resolution, require the Mayor to perform such other duties; and

WHEREAS, in recognition of the respective duties of the Mayor as the Chief Executive Officer of the City and the Council as the legislative and policy-setting body of the City under the City's Charter, the Council has identified certain principles that would ensure an effective, cooperative and transparent working environment between the executive and legislative branches; and

WHEREAS, the Statement of Budgetary Principles clarifies respective roles and sets guiding principles regarding budgetary authority, implementation and communication between the two branches following adoption of the City's annual budget; and

WHEREAS, the Structural Budget Deficit Principles, adopted by Council on February 22, 2010, by San Diego Resolution R-305615 (Mar. 2, 2010), are a compilation of best financial practices that have guided the executive and legislative branches over the last several years as the City worked to eliminate the City's structural budget deficit; and

WHEREAS, the Mid-Year Budget Authority Ordinance," adopted by Council on August 2, 2011, as San Diego Ordinance O-20084 (Aug. 4, 2011), establishes spending priorities while respecting the Mayor's obligation to balance City-wide priorities with available resources; requires the Mayor, in the event of a projected budget deficit or surplus at mid-year, to recommend changes to the City's adopted General Fund budget which the Council can adopt or revise; and requires the Mayor to provide written notification to the Council prior to making any significant reductions to programs or services provided to the community; and

WHEREAS, publicly reporting performance results for core City services periodically throughout the fiscal year assist in monitoring how tax dollars are being spent, determining whether goals are being achieved as originally intended, help identify if programmatic or policy changes are necessary, and communicating expectations and results of City programs and services to the public; and

WHEREAS, the Council desires that the Mayor effectively communicate with the Council, the IBA, and the City Attorney to ensure the Council has the information necessary to make well-informed decisions; and

WHEREAS, effective communication includes presentations by the Mayor or designated staff at Council or committee meetings, providing written reports and/or memoranda, and participating in briefings; and

Whereas, Council expects the Mayor himself or herself to personally participate in monthly Council meetings; and

WHEREAS, multi-year financial planning allows policymakers to make decisions within the greater context of the annual budget process and facilitates understanding whether the funding priorities in the Mayor's Proposed Budget are consistent with the City's short and long term priorities, funding obligations, and projected available resources; and

WHEREAS, if Council chooses to designate the Mayor as the City's Chief Labor Negotiator in negotiating with the City's labor organizations as required by the MMBA, it is vital the Mayor take direction from the Council, communicate and work cooperatively with the City Attorney, Independent Budget Analyst and Council, and include the Independent Budget Analyst and City Attorney in all labor negotiation processes; and

WHEREAS, adherence to these principles will facilitate the Mayor and Council carrying out its mandates under the Charter and more effectively meeting the needs of the City of San Diego residents; NOW, THEREFORE,

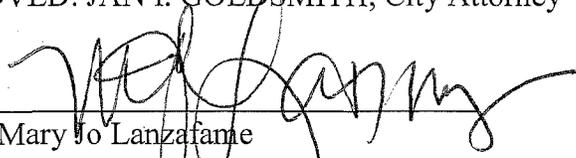
BE IT RESOLVED, that the Council of the City of San Diego adopts the following Ten Fundamental Principles for an Effective, Cooperative and Transparent Mayor-Council Form of Government in the City of San Diego:

1. Cooperate with the Council to create annually a “Statement of Budgetary Principles.”
2. Adhere to the “Structural Budget Deficit Principles” adopted by Council on February 22, 2010, by San Diego Resolution R-305615 (Mar. 2, 2010), to ensure the City maintains a structurally balanced budget.
3. Adhere to the “Mid-Year Budget Authority Ordinance” adopted by Council on August 2, 2011, as San Diego Ordinance O-20084 (Aug. 4, 2011).
4. Publicly report performance results and future goals for core City services. This information will be published annually in the Mayor’s Proposed and Final Budget; and beginning fiscal year 2015, annual performance reporting will be supplemented with quarterly reporting through the issuance of a stand-alone “City of San Diego Quarterly Performance Report” to the City Council, to also be made available on the City’s website.
5. Present to Council no later than November of each fiscal year a financial outlook that includes projected revenues and committed expenditures for a five-year outlook period.

6. Address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.
7. Work cooperatively and timely with the City Attorney, Independent Budget Analyst and Council to effectively carry out the City's labor relations policies and duties under State and local law if the Council chooses to designate the Mayor as the City's Chief Labor Negotiator.
8. Participate with Council in developing a Comprehensive City of San Diego Economic Development Strategy to ensure continued economic growth and prosperity for our community.
9. Communicate in a timely and effective manner with the Independent Budget Analyst, City Attorney and Council, including the Mayor personally participating in monthly Council meetings, to ensure that Council has the information it needs to make well-informed decisions and that City contracts conform to Charter and Municipal Code requirements.

- 10. Work cooperatively with Independent Budget Analyst, City Attorney Council Committees, and Council to efficiently carry out Council-initiated policy directives, services, including constituent services, and programs that have been included in the annual adopted budget.

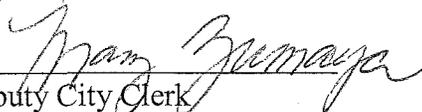
APPROVED: JAN I. GOLDSMITH, City Attorney

By 
 Mary Jo Lanzafame
 Assistant City Attorney

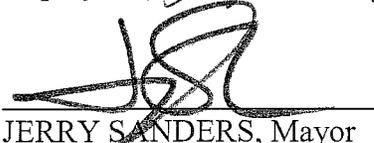
MJL:ccm
 09/12/2012
 10/16/2012 REV.
 Or.Dept: Council District 4
 456616.doc

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of OCT 15 2012.

ELIZABETH S. MALAND
 City Clerk

By 
 Deputy City Clerk

Approved: 10-23-12
 (date)


 JERRY SANDERS, Mayor

Vetoed: _____
 (date)

 JERRY SANDERS, Mayor

Passed by the Council of The City of San Diego on OCT 15 2012, by the following vote:

Council Members	Yeas	Nays	Not Present	Ineligible
Sherri Lighter	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Kevin Faulconer	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Anthony Young	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Carl DeMaio	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage OCT 23 2012.

AUTHENTICATED BY:

JERRY SANDERS
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By *Devenson Cruz* Deputy

Office of the City Clerk, San Diego, California
Resolution Number 307737

ORDINANCE NUMBER O- 20837 (NEW SERIES)

DATE OF FINAL PASSAGE JUN 26 2017

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2018 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR FISCAL YEAR 2018.

WHEREAS, San Diego City Charter (Charter) section 69 requires that the form, arrangement and itemization of the Appropriation Ordinance be determined and prescribed by the Chief Financial Officer and the City Attorney; and

WHEREAS, in accordance with Charter sections 69, and 290, the annual Salary Ordinance and the adopted budget are controlling documents for the preparation of the Appropriation Ordinance; and

WHEREAS, on April 25, 2017 Ordinance No. 20817, the Salary Ordinance, was approved by the City Council in accordance with Charter section 290; and

WHEREAS, on June 13, 2017, the City Council failed to override the Mayor's veto of the budget approved by the City Council on June 5, 2017, resulting in the budget, as vetoed by the Mayor on June 9, 2017, becoming the approved Fiscal Year 2018 Budget as set forth in Resolution No. R-31158; NOW, THEREFORE,

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. The budget for the expense of conducting the affairs of the City of San Diego (City) for the fiscal year commencing July 1, 2017, and ending June 30, 2018 (Fiscal Year), heretofore prepared and submitted to this City Council by the Mayor is hereby adopted as the Annual Budget for the Fiscal Year.

Section 2. There is hereby appropriated for expenditure out of the funds of the City for municipal purposes the amounts set forth in Attachment I, on file with the City Clerk as

Document No. O- 20837, and in the approved Capital Improvements Program (CIP) Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

A. GENERAL FUND

1. The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes, if issued, for the purpose of funding expenditures related to their issuance, including interest costs.
2. The provisions in the Library Ordinance, San Diego Municipal Code section 22.0228, restricting funding are hereby waived.
3. The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.
4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Charter or City Council Policy approved programs:
 - Business and Industry Incentive Program (Council Policy 900-12)
 - Small Business Enhancement Program (Council Policy 900-15)
 - Storefront Improvement Program (Council Policy 900-17), and
 - Mission Bay and Other Regional Park Improvements (San Diego Charter section 55.2b).
5. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved Community Parking District Policy (Council Policy 100-18).

The CFO is authorized to transfer funds from Community Parking District Funds to the General Fund, and to appropriate and expend those funds for the purpose of implementing City Council approved Community Parking District Plans in accordance with the Community Parking District Policy (Council Policy 100-18).

6. The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.
7. City Council Community Projects, Programs and Services
 - (a) The City Council Community Projects, Programs and Services funds shall be administered in accordance with Council Policy 100-06.
 - (b) Upon written direction from the City Councilmember, the CFO is authorized to transfer and appropriate funds from that Councilmember's Community Projects, Programs and Services account to other General Fund departments, Non General Funds, and/or existing capital improvement projects to supplement the project, program, or service identified by the Councilmember.
 - (c) Upon written direction from the City Councilmember, the CFO is authorized to transfer excess non-personnel appropriations from the administration of that Councilmember's office to the Councilmember's Community Projects, Programs and Services account.

8. Upon written direction from the City Councilmember, the CFO is authorized to transfer funds from EDCO Community Fund (Fund No. 700042) to the General Fund and to appropriate and expend those funds for the purpose that fund was created which is to enhance community activities (Park and Recreation and Library) in neighborhoods near the EDCO Transfer Station.
9. The CFO is authorized to modify revenue and expenditure appropriations for the purpose of transferring funds to Civic San Diego in accordance with any approved adjustments to the Fiscal Year 2018 Budget for the City of San Diego, solely in its capacity as the designated successor agency to the former Redevelopment Agency (Successor Agency).

B. SPECIAL REVENUE FUNDS

1. Transient Occupancy Tax Fund (Fund No. 200205)
 - (a) The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this Ordinance, are deemed and declared to be complied with by the adoption of this Ordinance. Notwithstanding the foregoing, the City Council hereby waives certain provisions of Council Policy 100-03, as specified, for the entity set forth below:

Horton Plaza Theatres Foundation B-1, B-2, and B-4
 - (b) The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations for Fiscal Year 2018. It is the intent of the City

Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with Council Policy 100-03.

2. Public Art Fund (Fund No. 200002)
 - (a) The CFO is authorized to transfer, appropriate, and expend Arts, Culture, & Community Festivals funds between the Transient Occupancy Tax (TOT) Fund and the Public Art Fund, in accordance with the budget.
 - (b) The CFO is authorized to appropriate and expend unbudgeted revenues or fund balance in the Public Art Fund to support public art and civic enhancement-related programs, projects, administration costs and activities in accordance with San Diego Municipal Code section 26.0701.

3. Environmental Growth Funds (Fund Nos. 200110, 200111, 200109)
 - (a) It is the intent of the City Council that the Environmental Growth Fund(s) appropriations are to be expended for those purposes described in Charter section 103.1a. The provisions in San Diego Municipal Code section 63.30 are hereby waived.
 - (b) Any monies deposited in the Environmental Growth Fund(s) in excess of estimated revenue as described in Charter section 103.1a and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by City Council resolution. The City Council may, from time-to-time, for purposes

of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Charter section 103.1a. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by City Council.

4. Maintenance Assessment District Funds

- (a) The CFO is authorized to transfer allocations from contributing Maintenance Assessment District (MAD) Funds excess revenue or reserves to increase the appropriations to reimburse the MAD Management Fund (Fund No. 200023) accordingly, in the event that actual expenses related to administration exceed budgeted levels.
- (b) The CFO is authorized to appropriate and expend any monies deposited in the MAD Funds in excess of estimated revenue and any carryover monies from the previous fiscal year for which each Fund(s) was created.

5. Zoological Exhibits Fund (Fund No. 200219)

The CFO is authorized to appropriate and expend unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with Charter section 77A.

6. Utilities Undergrounding Program Fund (Fund No. 200217)
The CFO is authorized to reallocate appropriations among the Utilities Undergrounding Program Fund's capital improvement project (AID00001) and the annual operating budget for costs associated with San Diego Gas and Electric provided that such reallocation does not increase or decrease the total Utilities Undergrounding Program Fund appropriations.

7. Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306) and Road Maintenance and Rehabilitation Fund (Fund No. 200731)
The CFO is authorized to adjust operating appropriations in the Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306) and the Road Maintenance and Rehabilitation Fund (Fund No. 200731) at the end of the Fiscal Year based on actual revenues received and/or available fund balance.

C. CAPITAL PROJECTS FUNDS AND CAPITAL IMPROVEMENTS PROGRAM

1. The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the CIP.
2. The CFO is authorized to close completed CIP projects and transfer unexpended balances to the appropriate reserve, or to fund balance, or up to \$100,000 to an Annual Allocation of the same asset type (e.g., water/sewer mains, facilities, streets or storm drains).
3. Once an asset has been put into service (Technically Completed "TECO"), the CFO is authorized to transfer unexpended balances not required to

close the project to the appropriate reserve, or to fund balance, or up to \$100,000 to an Annual Allocation of the same asset type (e.g., water/sewer mains, facilities, streets or storm drains).

4. The CFO is authorized to return unexpended balances that were allocated to an Annual Allocations in a prior fiscal year and are not allocated to a specific sub-project in the current Fiscal Year to the appropriate reserve or to fund balance. The CFO shall report transfers that are made using this authority to the City Council.
5. Once an asset has been put in service, the CFO is authorized to transfer and appropriate a maximum of \$200,000 per project not to exceed 10% of the project budget from Annual Allocations, earned interest or unappropriated fund balances to CIP projects to support remaining project costs in excess of approved appropriations in order to complete and/or close the project.
6. The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range CIP Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. In addition, the CFO is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

7. The CFO is authorized to reallocate revenue sources between CIP projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.
8. The CFO is authorized to appropriate revenue sources to CIP projects from fund balance, in accordance with the restrictions placed on various revenues, and to return existing revenue sources to fund balance within the same CIP project where the net change in funding does not result in a net change to the project budget.
9. Development Impact Fee Community Funds and Developer Contributions-CIP (Fund Nos. 400080-400095, 400111-400137, 400097-400110, 400849, 400855-400858, 400863-400864, and 200636).
 - (a) The CFO is authorized to modify individual project appropriations, close projects, and/or add new projects to the CIP in accordance with City Council-approved Development Impact Fee plans (Public Facilities Financing Plans and Impact Fee Studies) provided funding is available for such action.
 - (b) The CFO is authorized to reallocate Development Impact Fee (DIF) Community Funds funded appropriations between City Council-approved projects to expedite the use of DIF Community Funds in accordance with AB1600 requirements.

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- (c) The CFO is authorized to appropriate in the DIF Community Funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.
10. Mission Bay Improvements Fund (Fund No. 200386) and Regional Park Improvements Fund (Fund No. 200391)
- (a) Capital Improvements in San Diego Regional Parks, as recommended and prioritized by the San Diego Regional Park Improvement Fund Oversight Committee, pursuant to Charter section 55.2, are hereby approved as set forth below.

CIP Project	Amount
Balboa Park West Mesa Comfort Station Replacement / S15036	\$200,000
California Tower Seismic Retrofit / L12003	\$650,000
Chollas Lake Improvements / L18001	\$500,000
Coastal Erosion and Access / AGF00006 Bermuda Avenue Coastal Access and Seawall Repair Santa Cruz Avenue Access Stairs and Walkway Narragansett Street Coastal Access	\$825,307
Junipero Serra Museum ADA Improvements / S15034	\$500,000
Mohnike Adobe and Barn Restoration / S13008	\$1,000,000

- (b) The CFO is authorized to increase and/or decrease appropriations in the Mission Bay Improvements project (AGF00004) and Regional Park Improvements project (AGF00005) at the end of the Fiscal Year based on actual revenues received and/or available fund balance to support capital improvements in accordance with Charter section 55.2.

11. The CFO is authorized to appropriate and expend the remaining fund balances and/or interest earnings from funds up to \$25,000 for the purpose of fully expending and closing that fund. Funds shall be used solely for their intended or restricted purpose and for previously Council-approved projects.
12. The CFO is authorized to appropriate and expend interest earnings from any bond construction funds for the purpose of transferring bond construction fund interest earned to support debt service payments as permitted in the respective bond indenture(s).
13. The CFO is authorized to transfer unexpended capital bond fund appropriations from TECO, completed, and closed CIP projects to an Annual Allocation for the same asset type (e.g., facilities, streets or storm drains) in order to expedite the expenditure of capital bond funds.
14. The CFO is authorized to modify the accounting of CIP projects to ensure the use of the most appropriate project type among the following types: P: Preliminary Engineering, S: Standalone, L: Large, and RD: Reimbursement to Developer.
15. The CFO is authorized to convert a sub-project within an Annual Allocation into a new standalone CIP project, and transfer the associated appropriation.

D. ENTERPRISE FUNDS

1. All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.
2. Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City's Reserve Policy (Council Policy 100-20).
3. Water Funds (Fund Nos. 700010, 700011, 700012) and Sewer Funds (Fund Nos. 700000, 700001, 700002, 700008, 700009)
 - (a) The CFO may reallocate appropriations and associated encumbrances from any City Council approved budgeted project in the CIP to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the Capital Project Budget.

E. INTERNAL SERVICE FUNDS

1. The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to the appropriate contributing funds.

2. Fleet Services Operating Fund (Fund No. 720000) and Fleet Services Replacement Funds (Fund Nos. 720001-720038, 720056, 720058, 720059)

The CFO is hereby authorized to redistribute contributions among the Fleet Services Operating and Fleet Services Replacement Internal Service Funds or to advance funds between these internal service funds.

3. Central Stores Fund (Fund No. 720040), Publishing Services Fund (Fund No. 720041), Fleet Services Operating Fund (Fund No. 720000), Fleet Services Replacement Funds (Fund No. 720001-720038, 720056, 720058, 720059), and Risk Management Administration Fund (Fund No. 720048)

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations in Non General Funds for the purpose of reimbursing the Public Liability Operating Fund (Fund No. 720045) for Non General Fund claims incurred in the course of complying with Council Policy on Claims Against the City (Council Policy 000-09).

F. TRUST AND AGENCY FUNDS

These Funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and State income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The

CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

G. GRANT FUNDS

Community Development Block Grant Funds

- (a) Community Development Block Grant (CDBG) Funds are appropriated for the purposes established by the grant provisions as approved and authorized by the City Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the CDBG Funds on June 30, 2017, shall be carried forward to future years for the purpose of completing the authorized activities in accordance with Council Policy 700-02 which includes the requirement to use funds within 18 months of the start of the fiscal year for which the funds are allocated.
- (b) The CFO is authorized to transfer funds allocated to projects that have been completed, or where any portion has been deemed ineligible upon written confirmation from the sub-recipient or the CDBG Program office or in accordance with section 2.C.2 for the City's CIP projects, to Unobligated CDBG Funds to be reappropriated by the City Council.
- (c) In accordance with section 2.C.3 herein, the CFO is authorized to transfer and appropriate a maximum of \$100,000 per City CIP project from Unobligated CDBG Funds or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

Section 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by City Council and in accordance with provisions of grant agreements.

Section 4. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current Fiscal Year.

Section 5. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in such fund solely for the purpose the fund was intended.

Section 6. All Funds, not otherwise contained herein, established by the City Council in previous fiscal years or during the current Fiscal Year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved CIP or authorized by Council resolution. The CFO is authorized and directed to appropriate and expend monies within the funds for services provided by those funds. The CFO is authorized and directed to return any surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

Section 7. The CFO is authorized and directed to transfer current and/or prior years' forfeited monies within the flexible spending accounts to the Risk Management Administration Fund (Fund No. 720048) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The CFO is authorized and directed to transfer surplus monies between flexible benefit plan funds.

Section 8. The CFO is authorized to increase revenue and expenditure appropriations in accordance with City Council-approved capital lease agreements for the purpose of financing the acquisition of essential projects and equipment.

Section 9. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

Section 10. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

Section 11. All revenues generated consistent with the Public Trust pursuant to California Public Resources Code section 6306 in relation to operation of Mission Bay Park and Ocean Beach Park which are greater than expenditures for operations, maintenance and capital improvements during the Fiscal Year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Unanticipated revenues are hereby appropriated for such purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City pursuant to California Public Resources Code section 6306 are hereby appropriated for purposes consistent with the Public Trust.

Section 12. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue may be transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by article XIII B of the California Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is \$3,642,571,374 a portion of which will be derived from proceeds of taxes as defined within article XIII B of the California Constitution.

It is the intent of this ordinance to comply with article XIII B of the California Constitution.

Section 13. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 2018 Tax Rate Ordinance as approved by Council.

Section 14. The CFO is authorized and directed to close obsolete or inactive funds and appropriate and expend for the purpose of returning residual balances of such funds to their source or, if the source cannot be determined, to the General Fund. The CFO shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

Section 15. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining

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appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released.

Section 16. Unless otherwise specified in this ordinance, the CFO is authorized to modify appropriations upon adopted City Council resolution, provided funding is available for such action and in accordance with funding source guidelines and applicable grant agreements.

Section 17. The powers of the City Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

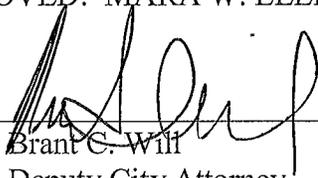
Section 18. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public prior to the day of its final passage.

Section 19. This ordinance is declared to take effect and be in force immediately upon its passage pursuant to the authority contained in Charter sections 275 and 295.

Section 20. The Mayor shall have no veto power over this ordinance pursuant to Charter section 280(a)(4).

APPROVED: MARA W. ELLIOTT, City Attorney

By _____


Brant C. Will
Deputy City Attorney

BCW:jdf
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06/22/17 COR. COPY 2
06/26/17 COR. COPY 3
Or. Dept: FM
Doc. No.: 1522713_4

Fiscal Year 2018 Operating and Capital Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2018 Appropriation
General Fund			
City Attorney	\$28,356,542	\$25,922,367	\$54,278,909
City Auditor	\$2,049,577	\$1,939,486	\$3,989,063
City Clerk	\$2,461,483	\$3,223,341	\$5,684,824
City Comptroller	\$6,088,526	\$6,186,715	\$12,275,241
City Treasurer	\$6,904,100	\$9,689,923	\$16,594,023
Citywide Program Expenditures	-	\$156,248,640	\$156,248,640
Communications	\$2,038,365	\$1,903,606	\$3,941,971
Council Administration	\$1,306,582	\$1,321,733	\$2,628,315
Council District 1	\$606,985	\$566,829	\$1,173,814
Council District 1 - CPPS	-	\$25,000	\$25,000
Council District 2	\$632,547	\$680,823	\$1,313,370
Council District 2 - CPPS	-	\$104,638	\$104,638
Council District 3	\$616,696	\$499,083	\$1,115,779
Council District 3 - CPPS	-	\$25,000	\$25,000
Council District 4	\$630,663	\$583,153	\$1,213,816
Council District 4 - CPPS	-	\$101,509	\$101,509
Council District 5	\$669,411	\$456,933	\$1,126,344
Council District 5 - CPPS	-	\$82,173	\$82,173
Council District 6	\$669,023	\$439,448	\$1,108,471
Council District 6 - CPPS	-	\$46,820	\$46,820
Council District 7	\$691,071	\$457,416	\$1,148,487
Council District 7 - CPPS	-	\$76,101	\$76,101
Council District 8	\$637,102	\$731,979	\$1,369,081
Council District 8 - CPPS	-	\$54,113	\$54,113
Council District 9	\$632,402	\$664,065	\$1,296,467
Council District 9 - CPPS	-	\$248,548	\$248,548
Debt Management	\$1,662,727	\$1,498,912	\$3,161,639
Department of Information Technology	-	\$482,500	\$482,500
Development Services	\$4,005,509	\$3,878,371	\$7,883,880
Economic Development	\$4,282,917	\$9,100,785	\$13,383,702
Environmental Services	\$8,494,068	\$32,225,121	\$40,719,189
Ethics Commission	\$526,710	\$702,437	\$1,229,147
Financial Management	\$2,421,464	\$1,949,752	\$4,371,216
Fire-Rescue	\$128,376,322	\$129,234,935	\$257,611,257
Human Resources	\$2,805,925	\$2,792,644	\$5,598,569
Infrastructure/Public Works	\$504,610	\$487,027	\$991,637
Internal Operations	\$220,944	\$239,794	\$460,738
Library	\$20,428,100	\$33,768,258	\$54,196,358
Neighborhood Services	\$636,633	\$418,544	\$1,055,177
Office of Homeland Security	\$1,202,730	\$1,401,989	\$2,604,719
Office of the Assistant COO	\$1,135,628	\$910,995	\$2,046,623
Office of the Chief Financial Officer	\$290,434	\$328,505	\$618,939
Office of the Chief Operating Officer	\$786,698	\$665,039	\$1,451,737
Office of the IBA	\$1,130,471	\$1,022,464	\$2,152,935
Office of the Mayor	\$2,349,613	\$2,252,254	\$4,601,867
Park & Recreation	\$37,240,791	\$72,255,301	\$109,496,092
Performance & Analytics	\$1,433,615	\$1,378,035	\$2,811,650
Personnel	\$4,362,710	\$4,291,192	\$8,653,902
Planning	\$4,857,306	\$5,242,033	\$10,099,339
Police	\$215,220,936	\$253,820,379	\$469,041,315

0-2017-152
FY 2018 Appropriations Ordinance

Attachment I
FY 2018 Operating and CIP Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2018 Appropriation
General Fund (continued)			
Public Utilities	-	\$2,495,029	\$2,495,029
Public Works - Contracts	\$1,271,226	\$1,068,547	\$2,339,773
Public Works - General Services	\$8,429,569	\$11,603,226	\$20,032,795
Purchasing & Contracting	\$3,533,721	\$3,196,795	\$6,730,516
Real Estate Assets	\$2,443,193	\$5,553,478	\$7,996,671
Transportation & Storm Water	\$32,010,755	\$90,223,476	\$122,234,231
General Fund Total	\$547,056,400	\$886,767,258	\$1,433,823,658
Capital Project Funds			
Capital Outlay Fund	-	\$6,050,831	\$6,050,831
TransNet Extension Administration & Debt Fund	-	\$324,730	\$324,730
TransNet Extension Congestion Relief Fund	-	\$3,351,330	\$3,351,330
TransNet Extension Maintenance Fund	-	\$9,644,481	\$9,644,481
Capital Project Funds Total	-	\$19,371,372	\$19,371,372
Enterprise Funds			
Airports Fund	\$1,190,271	\$4,532,468	\$5,722,739
Development Services Fund	\$29,336,835	\$41,123,002	\$70,459,837
Golf Course Fund	\$4,344,280	\$13,885,544	\$18,229,824
Recycling Fund	\$5,709,543	\$19,801,106	\$25,510,649
Refuse Disposal Fund	\$7,793,521	\$28,124,342	\$35,917,863
Sewer Funds	\$51,657,709	\$300,526,515	\$352,184,224
Water Utility Operating Fund	\$45,042,888	\$476,083,031	\$521,125,919
Enterprise Funds Total	\$145,075,047	\$884,076,008	\$1,029,151,055
Internal Service Funds			
Central Stores Fund	\$786,129	\$9,334,841	\$10,120,970
Energy Conservation Program Fund	\$1,267,033	\$2,612,873	\$3,879,906
Fleet Services Operating Fund	\$11,487,093	\$46,353,022	\$57,840,115
Fleet Services Replacement Fund	-	\$42,773,746	\$42,773,746
Publishing Services Fund	\$497,726	\$3,162,839	\$3,660,565
Risk Management Administration Fund	\$5,110,677	\$5,896,589	\$11,007,266
Internal Service Funds Total	\$19,148,658	\$110,133,911	\$129,282,569
Special Revenue Funds			
Automated Refuse Container Fund	-	\$1,100,000	\$1,100,000
Concourse and Parking Garages Operating Fund	\$121,934	\$4,979,284	\$5,101,218
Convention Center Expansion Funds	-	\$13,396,450	\$13,396,450
Engineering & Capital Projects Fund	\$46,519,788	\$48,787,981	\$95,307,769
Environmental Growth 1/3 Fund	-	\$4,406,822	\$4,406,822
Environmental Growth 2/3 Fund	-	\$10,303,909	\$10,303,909

0-2017-152
FY 2018 Appropriations Ordinance

Attachment I
FY 2018 Operating and CIP Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2018 Appropriation
Special Revenue Funds (continued)			
Facilities Financing Fund	\$1,125,150	\$1,782,961	\$2,908,111
Fire and Lifeguard Facilities Fund	-	\$1,388,181	\$1,388,181
Fire/Emergency Medical Services Transport Program Fund	\$2,494,427	\$9,825,388	\$12,319,815
Gas Tax Fund	-	\$30,727,282	\$30,727,282
General Plan Maintenance Fund	-	\$2,650,000	\$2,650,000
GIS Fund	\$123,094	\$2,294,649	\$2,417,743
Information Technology Fund	\$4,177,322	\$7,903,108	\$12,080,430
Infrastructure Fund	-	\$6,440,002	\$6,440,002
Junior Lifeguard Program Fund	\$71,760	\$538,098	\$609,858
Local Enforcement Agency Fund	\$337,500	\$731,686	\$1,069,186
Los Penasquitos Canyon Preserve Fund	\$111,301	\$150,845	\$262,146
Maintenance Assessment District (MAD) Funds	\$1,600,203	\$38,870,514	\$40,470,717
Mission Bay/Balboa Park Improvement Fund	-	\$2,125,166	\$2,125,166
New Convention Facility Fund	-	\$3,436,000	\$3,436,000
OneSD Support Fund	\$3,012,502	\$23,769,394	\$26,781,896
Parking Meter Operations Fund	\$776,229	\$9,537,546	\$10,313,775
PETCO Park Fund	\$109,000	\$16,652,105	\$16,761,105
Public Art Fund	-	\$467,819	\$467,819
Public Safety Services & Debt Service Fund	-	\$9,203,815	\$9,203,815
QUALCOMM Stadium Operations Fund	\$1,964,020	\$21,897,260	\$23,861,280
Road Maintenance and Rehabilitation Fund	-	\$8,025,413	\$8,025,413
Seized Assets - California Fund	-	\$11,919	\$11,919
Seized Assets - Federal DOJ Fund	-	\$1,608,456	\$1,608,456
Seized Assets - Federal Treasury Fund	-	\$119,187	\$119,187
State COPS	-	\$2,140,000	\$2,140,000
Storm Drain Fund	-	\$5,700,000	\$5,700,000
Successor Agency Admin & Project - CivicSD Fund	-	\$2,654,407	\$2,654,407
Transient Occupancy Tax Fund	\$1,093,213	\$115,149,061	\$116,242,274
Trolley Extension Reserve Fund	-	\$1,058,250	\$1,058,250
Underground Surcharge Fund	\$1,162,181	\$58,366,618	\$59,528,799
Wireless Communications Technology Fund	\$3,144,667	\$5,967,777	\$9,112,444
Zoological Exhibits Maintenance Fund	-	\$13,187,804	\$13,187,804
Special Revenue Funds Total	\$67,944,291	\$487,355,157	\$555,299,448
TOTAL OPERATING APPROPRIATIONS	\$779,224,396	\$2,387,703,705	\$3,166,928,101

FY 2018
Appropriation**CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS****Citywide**

S14000	I AM San Diego Project	\$3,395,240
Citywide Total		\$3,395,240

Environmental Services

AFA00001	Minor Improvements to Landfills	\$200,000
L17000	Miramar Landfill Facility Improvements	\$2,000,000
S15000	CNG Fueling Station for Refuse & Recycling	\$1,230,000
S16052	Miramar Landfill Gas Recovery Improvemem	\$4,300,000
S16053	Aerated Static Pile System	\$4,500,000
S16054	Miramar Landfill Storm Water Improvement	\$2,000,000
Environmental Services Total		\$14,230,000

Fire-Rescue

S00787	Fire Station No. 22 - Point Loma	\$1,000,000
Fire-Rescue Total		\$1,000,000

Library

S00802	San Ysidro Branch Library	\$710,000
S13022	Mission Hills-Hillcrest Library	\$1,884,482
Library Total		\$2,594,482

Park & Recreation

AEA00001	Torrey Pines Golf Course	\$5,500,000
AGF00004	Mission Bay Improvements	\$6,825,570
AGF00006	Coastal Erosion and Access	\$825,307
AGF00007	Park Improvements	\$400,000
L12000	Convert RB Medians-Asphalt to Concrete	\$350,000
L12003	California Tower Seismic Retrofit	\$650,000
L18000	Downtown Greenways	\$1,000,000
L18001	Chollas Lake Improvements	\$500,000
P18000	Building 619 at NTC - Rec Center	\$1,170,000
P18001	North Park Recreation Center Expansion	\$459,865
P18002	Ocean Beach Pier Condition Assessment	\$670,981
P18003	Hendrix Pond/Aviary Park Development	\$300,000
S00649	Cesar Solis Community Park	\$3,500,000
S00752	Beyer Park Development	\$400,000
S00995	Hidden Trails Neighborhood Park	\$400,000
S00999	Riviera Del Sol Neighborhood Park	\$6,350,000
S11103	Valencia Park Acquisition & Development	\$350,987
S13000	Tubman Charter School JU Improvements	\$150,000
S13005	University Village Park Tot Lot	\$150,000
S13008	Mohnike Adobe and Barn Restoration	\$1,000,000
S14016	East Fortuna Staging Area Field Stn Blg	\$1,927,365
S15004	Rancho Mission Neighborhood Park Play Area Upgrade	\$800,000
S15021	Rolling Hills Neighborhood Park ADA Upgrades	\$146,464
S15031	Egger/South Bay Community Park ADA Improvements	\$1,100,000
S15034	Junipero Serra Museum ADA Improvements	\$500,000
S15036	Balboa Park West Mesa Comfort Station Replacement	\$200,000
S16012	East Village Green Phase 1	\$5,500,000
S16013	Children's Park Improvements	\$3,000,000
S17001	Talmadge Traffic Calming Infrastructure	\$100,000
S17007	Pershing MidSch Joint Use Synthet Turf Replacement	\$423,985
Park & Recreation Total		\$44,650,524

0-2017-152
FY 2018 Appropriations Ordinance

Attachment I
FY 2018 Operating and CIP Appropriations

Public Utilities

ABI00001	Water Treatment Plants	\$1,000,000
ABJ00001	Water Pump Station Restoration	\$4,948,360
ABL00001	Standpipe and Reservoir Rehabilitations	\$2,450,000
ABM00001	Groundwater Asset Development Program	\$700,000
ABO00001	Metro Treatment Plants	\$2,450,000
ABP00001	Pump Station Restorations	\$1,200,000
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	\$250,000
AHC00004	Recycled Water Systems Upgrades	\$388,967
AJA00001	Sewer Main Replacements	\$47,058,301
AJA00002	Pipeline Rehabilitation	\$11,759,341
AJA00003	Unscheduled Projects	\$300,000
AJB00001	Metropolitan Waste Water Department Trunk Sewers	\$7,837,584
AKA00002	Pressure Reduction Facility Upgrades	\$500,000
AKA00003	Large Diameter Water Transmission PPL	\$16,343,400
AKB00003	Water Main Replacements	\$46,202,093
ALA00001	PURE Water Program	\$74,112,022
RD16001	Harbor Dr TS Participation Agreement	\$1,000,000
S00050	Water Department Security Upgrades	\$200,000
S00312	PS2 Power Reliability & Surge Protection	\$8,000,000
S11021	University Ave Pipeline Replacement	\$4,301,407
S11022	Upas St Pipeline Replacement	\$850,000
S11024	Miramar Clearwell Improvements	\$37,087,853
S11025	Chollas Building	\$17,006,500
S12008	Catalina 12inch Cast Iron Mains	\$1,540,000
S12009	La Jolla Scenic Drive 16inch Main	\$3,192,358
S12010	30th Street Pipeline Replacement	\$8,000,000
S12011	69th & Mohawk Pump Station	\$6,000,000
S12012	Cielo & Woodman Pump Station	\$1,000,000
S12013	Alvarado 2nd Extension Pipeline	\$2,500,000
S12015	Pacific Beach Pipeline South (W)	\$9,271,723
S12016	Otay 1st/2nd PPL West of Highland Avenue	\$1,950,000
S12040	Tierrasanta (Via Dominique) Pump Station	\$6,495,996
S13015	Water & Sewer Group Job 816 (W)	\$4,325,508
S15016	Otay Second Pipeline Relocation-PA	\$200,000
S15019	Alvarado Trunk Sewer Phase IV	\$2,000,000
S15020	Tecolote Canyon Trunk Sewer Improvement	\$4,080,000
S15027	La Jolla View Reservoir	\$440,000
S16027	Morena Pipeline	\$3,202,101
S17006	University Heights Water Tower Seismic Retrofit	\$1,363,000
S17008	Advanced Metering Infrastructure	\$27,411,444
S17012	NCWRP Improvements to 30 mgd	\$1,400,000
S17013	MBC Equipment Upgrades	\$400,000
Public Utilities Total		\$370,717,958

Public Works - General Services

ABT00001	City Facilities Improvements	\$4,800,000
Public Works - General Services Total		\$4,800,000

FY 2018
Appropriation**CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS****Transportation & Storm Water**

ACA00001	Drainage Projects	\$6,507,560
AIA00001	Minor Bike Facilities	\$400,000
AID00005	Street Resurfacing and Reconstruction	\$4,067,459
AIE00001	Bridge Rehabilitation	\$50,000
AIG00001	Median Installation	\$150,000
AIH00001	Installation of City Owned Street Lights	\$100,000
AIK00001	New Walkways	\$850,000
AIK00003	Sidewalk Repair and Reconstruction	\$2,672,850
AIL00001	Traffic Calming	\$385,000
AIL00002	Install T/S Interconnect Systems	\$150,000
AIL00004	Traffic Signals - Citywide	\$2,251,000
AIL00005	Traffic Signals Modification	\$936,200
P18007	Alvarado Road Realignment	\$1,000,000
S00851	SR 163/Friars Road	\$2,000,000
S00915	University Avenue Mobility	\$2,750,000
S00944	Bayshore Bikeway	\$35,000
S11080	Otay Mesa Truck Route Phase 4	\$4,700,000
S13018	Avenida de la Playa Infrastructure-SD	\$1,500,000
S14009	SR94/Euclid Av Interchange Phase 2	\$2,600,000
S15023	Torrey Pines Road Improvement Phase 2	\$1,000,000
S18000	Streamview Drive Improvements Phase 2	\$150,000
Transportation & Storm Water Total		\$34,255,069

TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS	\$475,643,273
TOTAL COMBINED APPROPRIATIONS	\$3,642,571,374

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non-Personnel	FY 2018 Appropriation
200023	Maintenance Assessment District (MAD)	\$1,600,203	\$2,692,723	\$4,292,926
200025	Street Light District #1 MAD Fund	-	\$797,551	\$797,551
200028	Scripps/Miramar Ranch MAD Fund	-	\$2,645,380	\$2,645,380
200030	Tierrasanta MAD Fund	-	\$2,144,325	\$2,144,325
200031	Campus Point MAD Fund	-	\$76,611	\$76,611
200032	Mission Boulevard MAD Fund	-	\$168,233	\$168,233
200033	Carmel Valley MAD Fund	-	\$3,793,043	\$3,793,043
200035	Sabre Springs MAD Fund	-	\$369,966	\$369,966
200037	Mira Mesa MAD Fund	-	\$1,278,359	\$1,278,359
200038	Rancho Bernardo MAD Fund	-	\$945,987	\$945,987
200039	Penasquitos East MAD Fund	-	\$627,370	\$627,370
200040	Coronado View MAD Fund	-	\$59,106	\$59,106
200042	Park Village MAD Fund	-	\$567,388	\$567,388
200044	Eastgate Technology Park MAD Fund	-	\$268,312	\$268,312
200045	Calle Cristobal MAD Fund	-	\$380,943	\$380,943
200046	Gateway Center East MAD Fund	-	\$382,078	\$382,078
200047	Miramar Ranch North MAD Fund	-	\$1,909,459	\$1,909,459
200048	Carmel Mountain Ranch MAD Fund	-	\$700,277	\$700,277
200052	La Jolla Village Drive MAD Fund	-	\$99,814	\$99,814
200053	First SD River Imp. Project MAD Fund	-	\$462,517	\$462,517
200055	Newport Avenue MAD Fund	-	\$83,688	\$83,688
200056	Linda Vista Community MAD Fund	-	\$305,662	\$305,662
200057	Washington Street MAD Fund	-	\$146,490	\$146,490
200058	Otay International Center MAD Fund	-	\$683,059	\$683,059
200059	Del Mar Terrace MAD Fund	-	\$417,810	\$417,810
200061	Adams Avenue MAD Fund	-	\$63,194	\$63,194
200062	Carmel Valley NBHD #10 MAD Fund	-	\$438,290	\$438,290
200063	North Park MAD Fund	-	\$726,280	\$726,280
200065	Kings Row MAD Fund	-	\$21,810	\$21,810
200066	Webster-Federal Boulevard MAD Fund	-	\$55,370	\$55,370
200067	Stonecrest Village MAD Fund	-	\$1,104,650	\$1,104,650
200068	Genesee/North Torrey Pines Road MAD Fund	-	\$473,841	\$473,841
200070	Torrey Hills MAD Fund	-	\$1,753,355	\$1,753,355
200071	Coral Gate MAD Fund	-	\$224,350	\$224,350
200074	Torrey Highlands MAD Fund	-	\$904,430	\$904,430
200076	Talmadge MAD Fund	-	\$220,801	\$220,801
200078	Central Commercial MAD Fund	-	\$409,103	\$409,103
200079	Little Italy MAD Fund	-	\$1,244,239	\$1,244,239
200080	Liberty Station/NTC MAD Fund	-	\$194,770	\$194,770
200081	Camino Santa Fe MAD Fund	-	\$186,955	\$186,955
200083	Black Mountain Ranch South MAD Fund	-	\$1,146,490	\$1,146,490
200084	College Heights Enhanced MAD Fund	-	\$575,643	\$575,643
200086	C&ED MAD Management Fund	-	\$430,000	\$430,000
200087	City Heights MAD Fund	-	\$428,088	\$428,088
200089	Black Mountain Ranch North MAD Fund	-	\$567,979	\$567,979
200091	Bay Terraces - Parkside MAD Fund	-	\$106,118	\$106,118
200092	Bay Terraces - Honey Drive MAD Fund	-	\$31,398	\$31,398
200093	University Heights MAD Fund	-	\$92,281	\$92,281
200094	Hillcrest MAD Fund	-	\$43,936	\$43,936
200095	El Cajon Boulevard MAD Fund	-	\$646,789	\$646,789
200096	Ocean View Hills MAD Fund	-	\$1,088,178	\$1,088,178
200097	Robinhood Ridge MAD Fund	-	\$192,985	\$192,985
200098	Remington Hills MAD Fund	-	\$57,179	\$57,179
200099	Pacific Highlands Ranch MAD Fund	-	\$706,535	\$706,535
200101	Rancho Encantada MAD Fund	-	\$155,499	\$155,499
200103	Bird Rock MAD Fund	-	\$342,586	\$342,586
200105	Hillcrest Commercial Core MAD Fund	-	\$138,182	\$138,182
200614	Mission Hills Special Lighting MAD Fund	-	\$52,246	\$52,246
200707	Barrio Logan Community Benefit MAD Fund	-	\$636,431	\$636,431

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non- Personnel	FY 2018 Appropriation
200714	Civita MAD Fund	-	\$1,108,229	\$1,108,229
200717	Kensington Heights MAD	-	\$99,756	\$99,756
200718	Kensington Manor MAD	-	\$57,274	\$57,274
200719	Kensington Park North MAD	-	\$67,405	\$67,405
200720	Talmadge Park North MAD	-	\$23,876	\$23,876
200721	Talmadge Park South MAD	-	\$47,842	\$47,842
MAINTENANCE ASSESSMENT DISTRICT TOTAL		\$1,600,203	\$38,870,514	\$40,470,717

Passed by the Council of The City of San Diego on JUN 26 2017, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Barbara Bry	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Ward	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Georgette Gomez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 26 2017.

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By Linda Bruen, Deputy

I HEREBY CERTIFY that the foregoing ordinance was passed on the day of its introduction, to wit, on JUN 26 2017, said ordinance being of the kind and character authorized for passage on its introduction by Section 295 of the Charter.

I FURTHER CERTIFY that said ordinance was read in full prior to passage or that such reading was dispensed with by a vote of five members of the Council, and that a written copy of the ordinance was made available to each member of the Council and the public prior to the day of its passage.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By Linda Bruen, Deputy

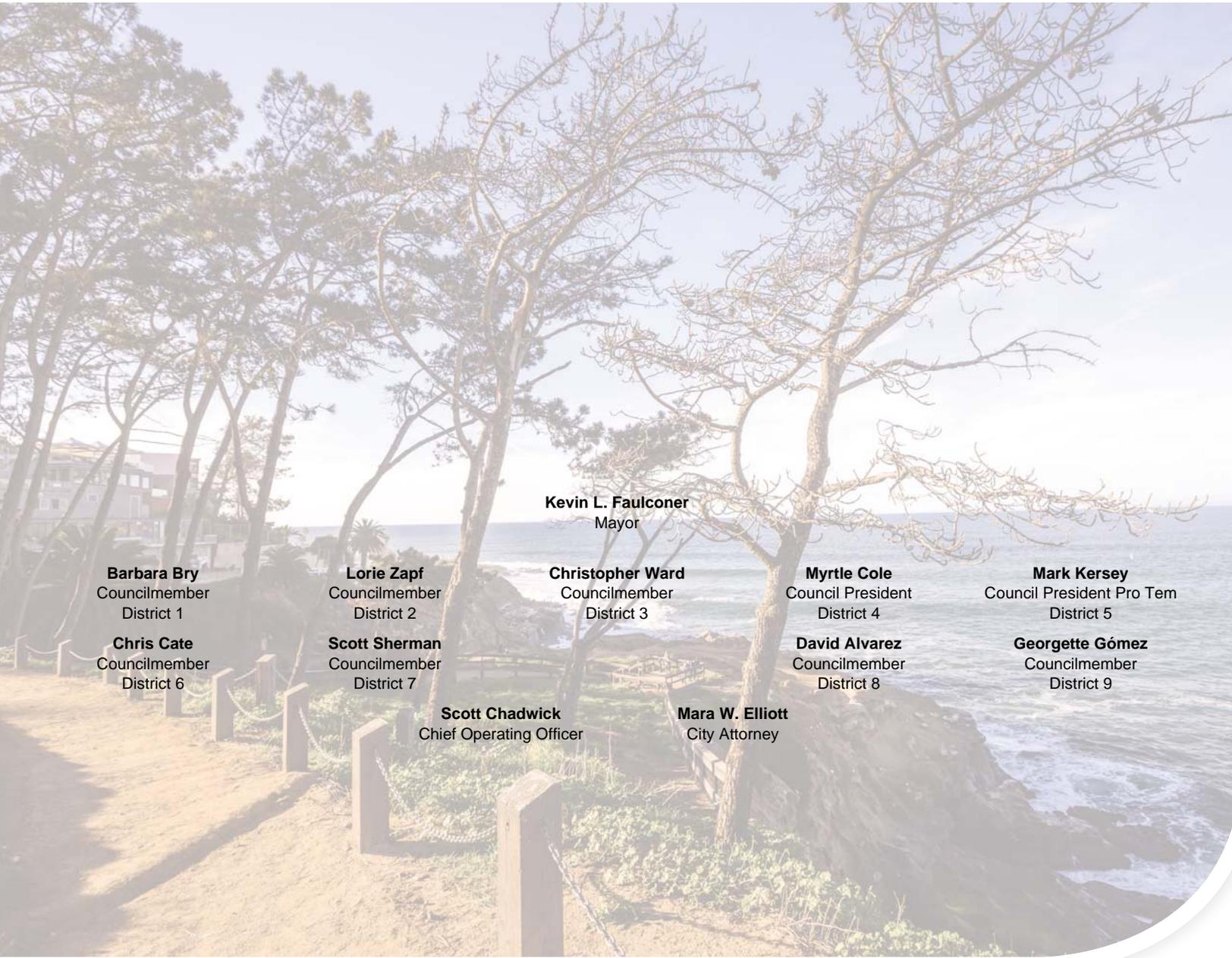
Office of the City Clerk, San Diego, California
Ordinance Number O- 20837



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FISCAL YEAR 2018

Volume 2 Department Detail



Kevin L. Faulconer
Mayor

Barbara Bry
Councilmember
District 1

Lorie Zapf
Councilmember
District 2

Christopher Ward
Councilmember
District 3

Myrtle Cole
Council President
District 4

Mark Kersey
Council President Pro Tem
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Georgette Gómez
Councilmember
District 9

Scott Chadwick
Chief Operating Officer

Mara W. Elliott
City Attorney

The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2016

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Jeffrey R. Enos

Executive Director

PRESENTED BY

City of San Diego

For the Fiscal Year Beginning

2016

William L. ...

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2016-2017

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budget Excellence Award.

January 31, 2017



*John Adams
CSMFO President*

*Craig Boyer, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2018 Adopted Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and restore services throughout the city. This is a balanced plan that keeps the focus on core community services San Diegans value such as road repair, parks, libraries, and public safety.

The Adopted Budget preserves neighborhood services added over the last three budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. In fact, San Diego earned a credit upgrade on February 22, 2017 from Fitch Ratings Agency for its “conservative financial management policies, and strong financial planning and disclosure practices”, “strong general fund revenue performance”, and a “healthy economy”.

San Diego's economy remains strong and the Adopted Budget projects moderate growth in the City's three largest General Fund revenue categories – Property Tax, Sales Tax, and Transient Occupancy Tax (TOT). While the Adopted Budget projects moderate increases in revenues, growth has slightly declined compared to recent fiscal years. Although many of the local economic indicators were strong, uncertainty exists in major sales tax generating categories such as oil and gas prices and general consumer goods.

The Adopted Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; increased police officer retention and recruitment funding; environmental sustainability through the implementation of the Climate Action Plan; increased staffing for new recreation facilities and operational support for additional open space acreage; protecting library and recreation center hours restored in recent years; homeless services and housing affordability initiatives; and the Pure Water program that will create additional local water supply.

Even though the City is projecting modestly improving revenue in Fiscal Year 2018 to help fund these priorities, that growth has been outpaced by a significant increase in the City's annual pension payment. Fiscal Year 2018 is going to be a lean budget year as San Diego, like many other cities across California, grapples with growing pension costs. The City of San Diego's pension payment has increased to \$324.5 million, more than \$63 million from Fiscal Year 2017 to Fiscal Year 2018. The City's primary operating budget, or General Fund's share of the pension payment is \$236.4 million, increasing \$45 million, which exceeds the projected growth in major General Fund revenues for Fiscal Year 2018.

The increase principally stems from changes in actuarial assumptions calculated by the San Diego City Employees' Retirement System's independent pension board. These changes include projected longer lifespans for retired employees and lower-than-expected investment returns in the past fiscal year.

Mayor's Budget Message

Despite these rising costs, the Adopted Budget fully funds this higher pension payment without reducing core service levels restored in recent years or investments in infrastructure. This was made possible by utilizing the City's newly created pension reserve fund and excess risk management reserve balances, budget reduction proposals from all operating departments, and budgeting in Fiscal Year 2018 a projected General Fund balance from the Fiscal Year 2017 budget.

The City continues to live within its means. The Adopted Budget recommends fully funding City reserves to policy target levels, which include additional contributions to the General Fund Reserve and Public Liability Reserve. In addition, the Adopted Budget pre-funds the Fiscal Year 2019 General Fund Reserve Target of 15.25% with an additional \$10.3 million contribution. The Adopted Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

On June 7, 2016, voters approved Proposition H creating Charter Section 77.1, requiring the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges and buildings, and requiring the maintenance and repair of such infrastructure. The Adopted Budget includes a \$17.8 million transfer from the General Fund to the new Charter Section 77.1 Infrastructure Fund. Supplementing other infrastructure funding throughout the Adopted Budget, this new fund will provide for critical road repairs, Compressed Natural Gas (CNG) Fueling Station and new infrastructure projects based on results from recent facility condition assessments.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. In September 2016, a new assessment of city streets reported an overall condition assessment index (OCI) of 72, an improvement of more than 20 percent since the last assessment from 2011. This places the overall condition of San Diego streets in the "good" category, ahead of other major California cities including Los Angeles, San Francisco and San Jose. The Adopted Budget includes \$70.9 million in funding to pave, repair and replace 349 miles of streets, which will help the City to achieve the long-term goal of maintaining an average OCI of 70.

The Adopted Budget includes revenue and expenditure estimates for new Senate Bill 1 (SB 1), approved April 28, 2017. The projected revenue for this first year of implementation is \$9.6 million, and is attributed to new gasoline and fuel taxes. SB 1 monies are restricted to road repair, this new funding source made it possible to allocate infrastructure funding to additional infrastructure priorities such as critical public facility improvements.

Other important infrastructure investments funded in the Adopted Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, and repair of storm water infrastructure and City-owned buildings.

Mayor's Budget Message

Safe and Livable Neighborhoods

Every San Diegan should feel safe in his or her neighborhood. In February 2017, an annual Police Department review showed a year-over-year decrease in overall crime in San Diego of 2.3% with violent crime decreasing by 4.5%. This is the lowest level of violent crime in four decades, keeping San Diego as one of America's safest big cities. The Adopted Budget includes funding for the third year of non-pensionable pay increases for police officers; increased pensionable compensation for 911 dispatchers to help improve emergency call response times; personnel for crime lab operations; and six critical positions for police operations added during Fiscal Year 2017. Also included are increased resources for police officer retention and recruitment efforts, police facility improvements, and police chief recruitment, all made available by estimated one-time fund balance in excess of reserve estimates for the General Fund.

The Adopted Budget funds resources to improve citywide response times by fire crews and emergency first responders. Funding is provided for a fire academy, which will maintain projected full-staffing levels throughout Fiscal Year 2018. There is also funding for new staff and vehicles for the Bayside Fire Station expected to open in December 2017; funding for the Fire-Rescue Fast Response Squad in San Pasqual; and critical safety and communications equipment for firefighters.

The Adopted Budget also preserves the critical public safety staff additions from Fiscal Year 2017 of Lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Adopted Budget protects all park service improvements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Adopted Budget also provides additional funding to support operation and maintenance needs for four new and expanded park and recreation facilities opening to the public during Fiscal Year 2018 as well as maintenance and operations support for nearly 33 additional acres of open space. Funding is also included for the Parks Master Plan which will articulate a clear vision for the City's parks, recreation facilities, and open space program.

The Adopted Budget protects our community centers for lifelong learning by maintaining library hours and the popular "Do Your Homework @ the Library" program. Additional library funding is included to increase security services, library programming, photo copy, and parking contracts at the Central Library. Library hours, which have been restored over the past several fiscal years, remain at the highest level of the decade.

Mayor's Budget Message

The Adopted Budget includes funding for a workforce housing density bonus program and regulatory reform and process improvement initiatives focused on housing affordability to address San Diego's housing crisis. It also continues to fund the year-round, indoor shelter for homeless individuals and veterans and other homeless services initiatives as well as additional support for the San Diego Misdemeanants At-Risk Track (SMART) program. In addition, the City Attorney's Office received four additional positions to address mayoral and council priorities.

Due to the major escalation in projected pension costs for Fiscal Year 2018, the preservation of core public services could not have been possible without strategically using reserves and reductions in other areas. The Fiscal Year 2018 Adopted Budget restores \$4.2 million of the proposed \$4.7 million in reductions for Arts and Culture funding. This was made possible by one-time resources projected since the release of the Proposed Budget. With this reduction, the Arts and Culture allocation of Transient Occupancy Tax (TOT) revenue is equivalent to the Fiscal Year 2017 allocation with a 3.5% reduction in operating costs, this was the same reduction required of all General Fund departments to avoid cutting core service levels to our communities.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Adopted Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Adopted Budget continues to invest in award-winning initiatives such as the open data portal and the Get It Done web and mobile application that allows users to report over 20 types of problems – such as potholes and graffiti – from the palm of their hands.

The Adopted Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong financial oversight promotes a healthy financial future as well as saves taxpayers money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to address both pension and retiree health care costs. As mentioned earlier, this commitment to responsible financial planning earned San Diego an upgraded Issuer Rating from AA- to AA by Fitch Ratings Agency on February 22, 2017.

Conclusion

The Fiscal Year 2018 Adopted Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize: street repair, infrastructure, parks, libraries, police officer

Mayor's Budget Message

recruitment and retention programs, public safety, homeless services and housing affordability. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

For the thirteenth consecutive year, the City will fully fund its annual pension payment. This Adopted Budget will do so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to policy target levels - even pre-funding the General Fund Reserve to Fiscal Year 2019 target levels, protects current library and recreation centers hours, increases funding for housing affordability initiatives, and funds key park projects. It will add staff to operate and maintain new park and fire facilities, fund negotiated labor contracts, provide new public safety resources and police officer retention and recruitment funding, and invest in road repairs to maintain good quality roads.

The City is projecting modestly improving revenue from property sales and hotel taxes in Fiscal Year 2018, but that growth has been outpaced by a jump in the City's annual pension payment following recent changes by the San Diego City Employees' Retirement System's independent pension board.

Preserving critical public services in the face of these rising pension costs could not have been possible without the availability of the pension stabilization reserve, operational reductions and efficiencies, and the hard work and cooperation of every department. Balancing the budget involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every public employee and stakeholder who is helping to maintain the financial health of our city by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,



Kevin L. Faulconer
Mayor



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Kevin L. Faulconer
Mayor



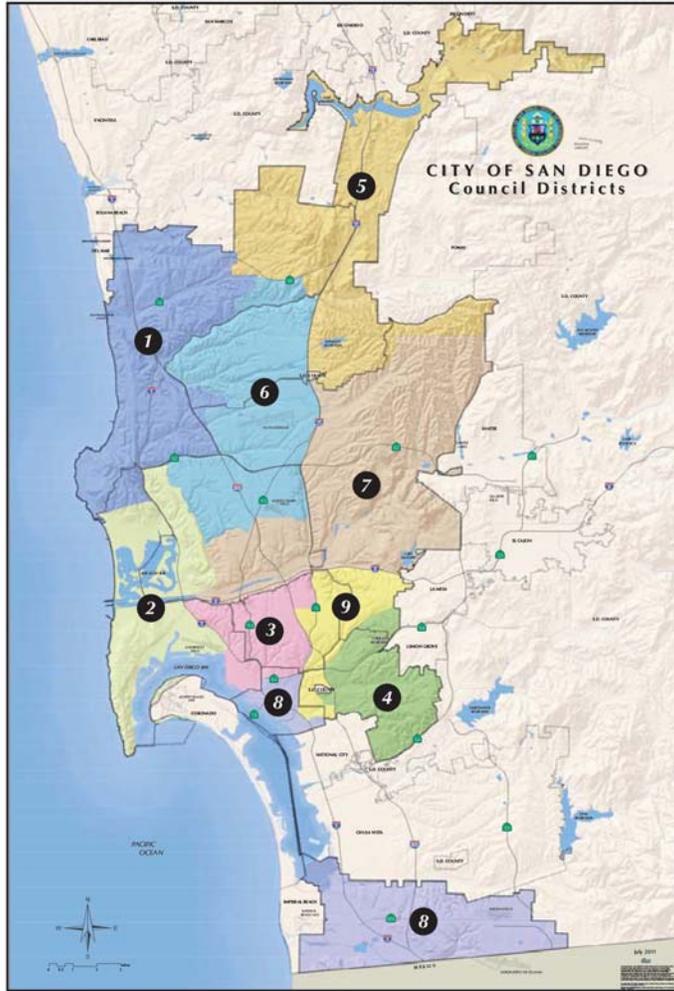
Barbara Bry
Councilmember
District 1



Lorie Zapf
Councilmember
District 2



Christopher Ward
Councilmember
District 3



Myrtle Cole
Council President
District 4



Mark Kersey
Council President Pro Tem
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Georgette Gómez
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



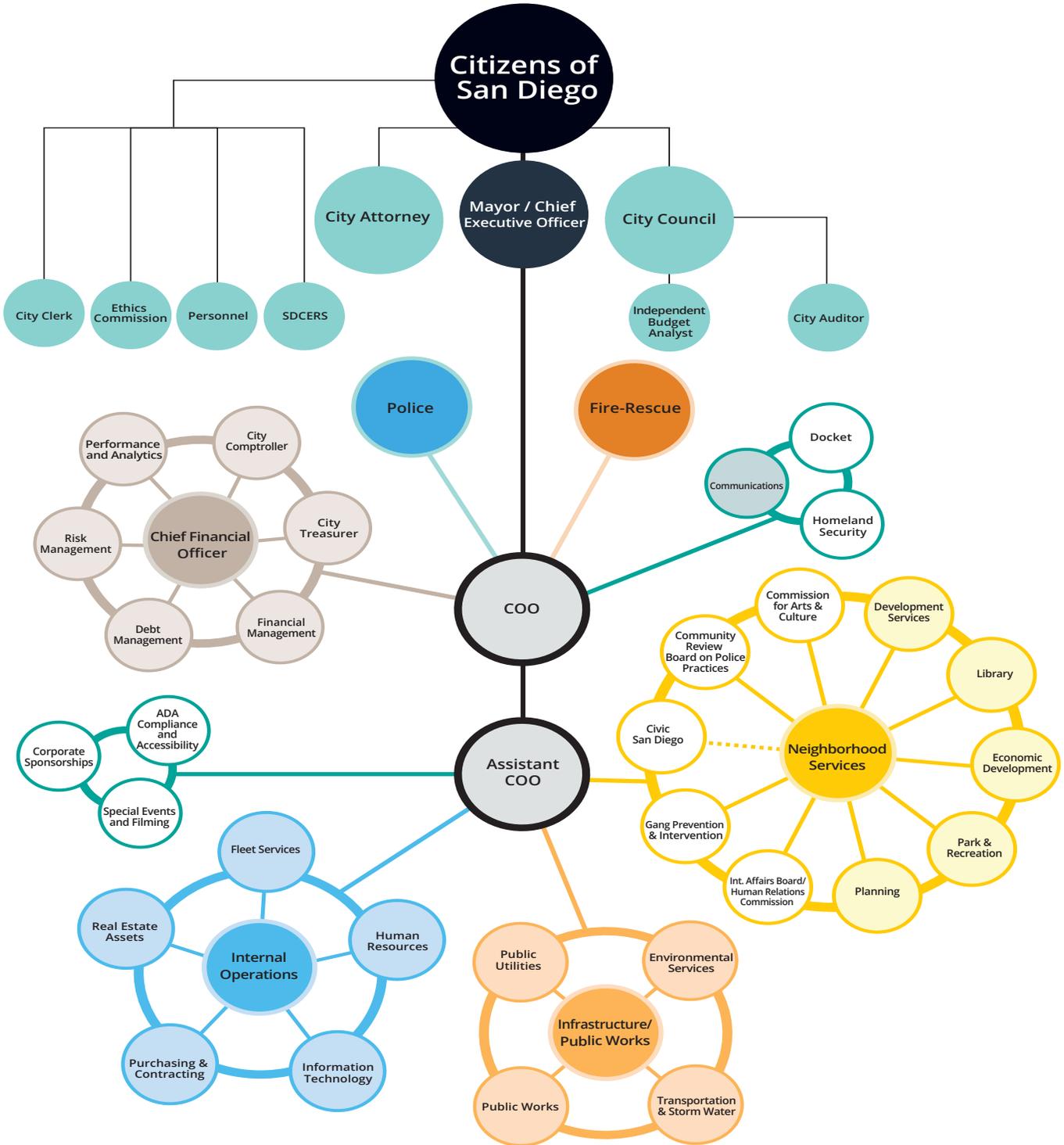
Mara W. Elliott
City Attorney



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Citywide Organizational Structure

The City of **SAN DIEGO** ORGANIZATION



REVISED: 3/30/2017

City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- › Do the right thing
- › Be ethical, truthful, and fair
- › Take responsibility for our actions

People

- › Value customers and employees as partners
- › Recognize that an engaged City workforce is the key to quality customer service
- › Promote diversity as a strength

Service

- › Exhibit pride in all that we do
- › Treat others as we would like to be treated
- › Anticipate and promptly respond to requests

Excellence

- › Foster a high-performing culture
- › Establish clear standards and predictable processes
- › Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

Guide to the Budget

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the narratives:

- Department Description
- Did you know?
- Goals and Objectives
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This section is a brief overview of the department which includes its purpose, mission and vision statements, and the services it provides. This section can be found in the budget narratives contained in Volume II.

Did you know?

In this section, departments can identify, list, and describe ‘fast facts’ in bulleted format. These items can include a department’s workload volume, accomplishments, and/or resources. This section is optional.

Goals and Objectives

This section lists the goals and objectives that make up the tactical plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators (KPIs) chosen by the department. These indicators show metrics related to the department’s performance. KPIs provide context for City services and enables the City to quantify service levels for each department.

Actual and target metrics for Fiscal Year 2016, actual metrics for Fiscal Year 2017, and target metrics for Fiscal Year 2018 have been included for each performance indicator. Footnotes may be included to provide contextual information for the metrics reported.

Guide to the Budget

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	115.00	118.00	120.00	2.00
Personnel Expenditures	\$ 13,750,936	\$ 15,464,801	\$ 17,535,879	\$ 2,071,078
Non-Personnel Expenditures	34,465,265	34,595,340	33,339,134	(1,256,206)
Total Department Expenditures	\$ 48,216,202	\$ 50,060,141	\$ 50,875,013	\$ 814,872
Total Department Revenue	\$ 47,749,969	\$ 48,056,705	\$ 48,377,041	\$ 320,336

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Enterprise IT Sourcing Operations	\$ 2,409,607	\$ 2,667,168	\$ 1,817,283	\$ (849,885)
Enterprise Resource Planning	2,125	-	-	-
Financial & Support Services	2,145,409	3,665,706	3,993,373	327,667
IT Contract Management	533,783	533,595	565,867	32,272
Information Technology	7,613,140	4,542,937	5,315,177	772,240
Project Management Office	201,105	342,044	388,730	46,686
Total	\$ 12,905,168	\$ 11,751,450	\$ 12,080,430	\$ 328,980

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Enterprise IT Sourcing Operations	10.00	10.00	10.00	0.00
Financial & Support Services	7.00	8.00	6.00	(2.00)
IT Contract Management	0.00	3.00	3.00	0.00
Information Technology	26.00	19.00	23.00	4.00
Project Management Office	1.00	2.00	2.00	0.00
Total	44.00	42.00	44.00	2.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2017 Budget column by revenue and expenditure category may not match the Fiscal Year 2017 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Guide to the Budget

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 530,026	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	23,636	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,908)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	640,309
Total	0.00	\$ 531,754	\$ 640,309

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,950,509	\$ 3,056,180	\$ 3,144,667	\$ 88,487
Fringe Benefits	2,071,618	2,192,623	2,561,577	368,954
PERSONNEL SUBTOTAL	5,022,127	5,248,803	5,706,244	457,441
NON-PERSONNEL				
Supplies	\$ 610,815	\$ 384,392	\$ 320,795	\$ (63,597)
Contracts	1,781,846	1,750,736	1,493,421	(257,315)
Information Technology	97,789	151,506	453,498	301,992
Energy and Utilities	289,532	320,747	307,816	(12,931)
Other	585	1,400	1,400	-
Capital Expenditures	93,721	38,752	-	(38,752)
Debt	346,291	833,769	829,270	(4,499)
NON-PERSONNEL SUBTOTAL	3,220,579	3,481,302	3,406,200	(75,102)
Total	\$ 8,242,705	\$ 8,730,105	\$ 9,112,444	\$ 382,339

Guide to the Budget

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247	\$ 640,309
Rev from Money and Prop	(336)	-	-	-
Rev from Other Agencies	112,554	195,303	195,303	-
Total	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550	\$ 640,309

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$54,059 - \$65,333	\$ 59,656
20001247	Business Systems Analyst 2	3.00	1.00	1.00	59,467 - 71,864	71,864
20001246	Business Systems Analyst 3	1.00	0.00	0.00	65,416 - 79,061	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20001261	Information Systems Administrator	4.00	1.00	1.00	73,466 - 88,982	88,982
20001234	Program Coordinator	7.00	15.00	14.00	23,005 - 137,904	1,510,454
20001222	Program Manager	7.00	10.00	10.00	46,966 - 172,744	1,224,000
	Budgeted Vacancy Savings					(80,454)
FTE, Salaries, and Wages Subtotal		23.00	28.00	28.00		\$ 3,012,502
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 23,645	\$ 23,790	\$ 31,572		\$ 7,782
	Flexible Benefits	177,236	334,358	407,759		73,401
	Long-Term Disability	5,305	8,732	-		(8,732)
	Medicare	23,779	39,815	43,683		3,868
	Other Post-Employment Benefits	96,707	153,786	162,027		8,241
	Retiree Medical Trust	2,024	4,883	4,206		(677)
	Retirement 401 Plan	5,905	6,554	8,639		2,085
	Retirement ADC	489,579	488,485	898,122		409,637
	Risk Management Administration	16,254	26,572	27,297		725
	Supplemental Pension Savings Plan	66,388	165,259	138,610		(26,649)
	Unemployment Insurance	3,034	4,993	5,395		402
	Workers' Compensation	4,442	26,765	25,493		(1,272)
Fringe Benefits Subtotal		\$ 914,298	\$ 1,283,992	\$ 1,752,803		\$ 468,811
Total Personnel Expenditures					\$ 4,765,305	

Guide to the Budget

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 490,820	\$ 353,823	\$ 134,336
TOTAL BALANCE AND RESERVES	\$ 490,820	\$ 353,823	\$ 134,336
REVENUE			
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247
Revenue from Other Agencies	112,554	195,303	195,303
Revenue from Use of Money and Property	(336)	–	–
TOTAL REVENUE	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,088,144	\$ 1,997,064	\$ 2,417,886
OPERATING EXPENSE			
Personnel Expenses	\$ 71,718	\$ 110,697	\$ 123,094
Fringe Benefits	56,088	75,813	87,052
Contracts	620,689	874,598	852,690
Information Technology	963,560	824,881	1,354,907
Capital Expenditures	22,266	–	–
TOTAL OPERATING EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743
TOTAL EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743
BALANCE	\$ 353,823	\$ 111,075	\$ 143
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,088,144	\$ 1,997,064	\$ 2,417,886

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Volume II - Department Detail

Table of Contents

Airports	1
Capital Outlay Fund	11
City Attorney	17
City Auditor	27
City Clerk	33
City Comptroller	43
City Council	51
City Treasurer	77
Citywide Program Expenditures	89
Commission for Arts & Culture	97
Communications	105
Convention Center	113
Debt Management	121
Department of Information Technology	129
Development Services	151
Economic Development	167
Environmental Services	179
Ethics Commission	209
Financial Management	215
Fire-Rescue	225
Fleet Operations	247
Gas Tax Fund	259
Human Resources	269
Infrastructure Fund	277
Infrastructure/Public Works	283
Internal Operations	293
Library	303
Mission Bay/Balboa Park Improvement Fund	311
Mission Bay Park Improvement Fund	317
Neighborhood Services	323
Office of Homeland Security	329
Office of the Assistant COO	337
Office of the Chief Financial Officer	345
Office of the Chief Operating Officer	351
Office of the IBA	359

Volume II - Department Detail

Table of Contents

Office of the Mayor	365
Park & Recreation	373
Performance & Analytics	397
Personnel	405
PETCO Park	413
Planning	421
Police	435
Public Safety Services & Debt Service Fund	455
Public Utilities	461
Public Works	497
Purchasing & Contracting	523
Real Estate Assets	537
Risk Management	547
San Diego Regional Parks Improvement Fund	557
Special Events and Filming	563
Special Promotional Programs	571
Stadium Operations	585
Storm Drain Fund	595
TransNet	601
Transportation & Storm Water	609
Trolley Extension Reserve Fund	625
Zoological Exhibits Maintenance Fund	631

Airports



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Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating the City's two General Aviation airports, Montgomery Field and Brown Field, within the City of San Diego. General Aviation includes all aviation activities except scheduled airline and military flights (although Brown Field accommodates a sizable number of military operations). The two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of General Aviation aircraft. Montgomery Field is the busiest General Aviation airport in the San Diego region and Brown Field has the longest available civilian runway in the region. Aviation lessees include Fixed Base Operators (FBOs) that provide fuel, aircraft maintenance, and aircraft storage facilities; flight schools; San Diego Fire-Rescue helicopter operations; San Diego Police Air Support Unit; emergency medical transport operations, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, business-park, restaurants, Fire Station 43, City Field Engineering, San Diego Police Department Eastern Division, office space tenants, and other individual lessees. Airport staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and grant assurances, as well as administering various leases.

The Department's mission is:

To develop, operate, and maintain Montgomery and Brown Field Airports as world-class General Aviation Reliever Airports, providing access to the National Air Transportation System in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner

Goals and Objectives

Goal 1: Ensure City Airports are operated safely and efficiently

- Inspect the airports every day, morning, and evening per FAA standards
- Pass annual CALTRANS Aeronautics inspections
- Maintain capability for emergency repairs

Airports

Goal 2: Ensure the Airports comply with all applicable federal, State, and local regulations as access portals to the National Air Transportation System

- Ensure that the Airport Master Plans for both Brown Field and Montgomery Field are current and valid
- Update Airport Layout Plans as required and include narratives for new projects
- Publish an Airports Operations Policy Manual to ensure compliance with all FAA requirements regarding Airport Operations and all FAA Airport Improvement Program grant assurances
- Conduct annual hangar and facility inspections

Goal 3: Ensure the financial self-sufficiency of City's airports, maximize aviation uses, and invest in Airports infrastructure

- Ensure that all available Airports properties are held under appropriate leases or use agreements with no lease in a "hold-over" status
- Maximize the City's return on investment by ensuring that all leases are in compliance with City policies, monitored regularly, and based on market-rate studies
- Ensure that Airports "Rates and Charges" are evaluated annually for fairness and reasonableness and are adjusted appropriately in accordance with City policy

Goal 4: Create a climate in which airport businesses and local businesses are able to thrive and contribute to a resilient and economically prosperous City

- Ensure that the Airport Master Plans for both Brown Field and Montgomery Field are current and valid
- Publish and keep updated a "Minimum Standards" document
- Publish, use, and update an "Airports Division Property Management Manual" that addresses day-to-day Airports property management functions.

Goal 5: Be customer-focused and responsive to residents' concerns, particularly ones related to noise and safety

- Seek and embrace public input
- Create and distribute a "Customer Satisfaction Survey" for both internal and external customers to provide feedback seeking at least an 80% approval rating
- Involve the Airports Advisory Committee, users, residents, and other interested parties in the operation, utilization, and development of the Airports
- Publish a staggered, bi-annual, airport-specific electronic newsletter

Goal 6: Be extraordinary stewards of airports property, especially environmentally unique and sensitive habitats

- Ensure that all Airports properties and real property improvements are maintained in the best possible condition
- Maintain and protect environmentally sensitive habitat on the Airports in accordance with appropriate standards
- Conduct annual inspections of all Airports property
- Update the inventory of all Airport Lease Agreements and Airport-owned real property assets
- Identify all aeronautical and non-aeronautical leases
- Manage and enforce all lease terms

Airports

Goal 7: Retain and recruit experienced professionals well-versed in airport management and provide recurring training to maintain a high level of competency

- Place emphasis on education and aviation experience in the selection of new employees
- Encourage membership in professional organizations such as the American Association of Airport Executives
- Encourage certification and/or accreditation from the American Association of Airport Executives
- Encourage attendance at professional conferences and workshops related to the airport industry
- Recognize and promote employees who demonstrate exceptional performance and knowledge in the airport management field

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Average number of working days to respond to a noise complaint	1	1	1	1	1
2. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0	0
3. Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%	10%	10%
4. Percent of total revenue derived from aviation-related activities	41%	41%	41%	41%	41%



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	19.00	22.00	22.00	0.00
Personnel Expenditures	\$ 1,734,264	\$ 1,964,184	\$ 2,045,606	\$ 81,422
Non-Personnel Expenditures	2,142,954	3,114,986	3,677,133	562,147
Total Department Expenditures	\$ 3,877,218	\$ 5,079,170	\$ 5,722,739	\$ 643,569
Total Department Revenue	\$ 4,891,501	\$ 5,022,359	\$ 5,371,548	\$ 349,189

Airports Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Airports	\$ 3,877,218	\$ 5,079,170	\$ 5,722,739	\$ 643,569
Total	\$ 3,877,218	\$ 5,079,170	\$ 5,722,739	\$ 643,569

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Airports	19.00	22.00	22.00	0.00
Total	19.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Brown Field Terminal Addition of one-time non-personnel expenditures for structural repair of the Brown Field Airport terminal.	0.00	\$ 225,000	\$ -
Montgomery Field Terminal Addition of one-time non-personnel expenditures for structural repair of the Montgomery Field Airport terminal.	0.00	200,000	-
Fleet Services Vehicle Replacement Program Addition of one-time non-personnel expenditures associated with vehicle replacement for field operations.	0.00	90,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	81,422	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	75,000	(140,477)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	31,992	-

Airports

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	19,547	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	608	-
Reduction of Non-Personnel Expenditures Reduction of one-time non-personnel expenditures related to professional services, fees, and maintenance.	0.00	(80,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	489,666
Total	0.00	\$ 643,569	\$ 349,189

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,086,301	\$ 1,231,872	\$ 1,190,271	\$ (41,601)
Fringe Benefits	647,963	732,312	855,335	123,023
PERSONNEL SUBTOTAL	1,734,264	1,964,184	2,045,606	81,422
NON-PERSONNEL				
Supplies	\$ 128,143	\$ 166,622	\$ 171,042	\$ 4,420
Contracts	1,584,502	2,568,881	3,100,089	531,208
Information Technology	193,241	162,215	181,762	19,547
Energy and Utilities	191,382	195,448	207,389	11,941
Other	5,311	4,643	5,251	608
Transfers Out	756	844	844	-
Capital Expenditures	39,618	15,577	10,000	(5,577)
Debt	-	756	756	-
NON-PERSONNEL SUBTOTAL	2,142,954	3,114,986	3,677,133	562,147
Total	\$ 3,877,218	\$ 5,079,170	\$ 5,722,739	\$ 643,569

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 586,150	\$ 591,192	\$ 633,220	\$ 42,028
Other Revenue	3,070	-	-	-
Rev from Money and Prop	4,302,281	4,431,167	4,738,328	307,161
Total	\$ 4,891,501	\$ 5,022,359	\$ 5,371,548	\$ 349,189

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 44,533
20000036	Airport Manager	2.00	2.00	2.00	51,272 - 61,797	123,594
20000035	Airport Operations Assistant	3.00	4.00	4.00	34,944 - 41,642	163,792
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	52,978

Airports

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000648	Biologist 3	0.00	1.00	0.00	62,005 - 75,067	-
20000649	Biologist 3	0.00	0.00	1.00	62,005 - 75,067	62,005
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20000426	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	45,115
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	31,762 - 37,773	37,702
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	104,000
20000768	Property Agent	1.00	2.00	2.00	59,363 - 71,760	126,734
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	38,376 - 45,802	91,604
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	80,891
20001053	Utility Worker 2	2.00	2.00	2.00	33,322 - 39,666	75,762
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	31,491 - 37,918	37,918
	Budgeted Vacancy Savings					(59,363)
	Overtime Budgeted					26,380
	Pesticide App Licens					5,200
FTE, Salaries, and Wages Subtotal		19.00	22.00	22.00		\$ 1,190,271
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 4,864	\$ 4,993	\$ 5,093		\$ 100
	Flexible Benefits	154,262	208,869	238,520		29,651
	Long-Term Disability	3,532	3,749	-		(3,749)
	Medicare	16,397	17,227	16,907		(320)
	Other Post-Employment Benefits	119,622	124,209	126,021		1,812
	Retiree Medical Trust	1,302	1,616	1,588		(28)
	Retirement 401 Plan	724	764	809		45
	Retirement ADC	231,791	240,597	334,612		94,015
	Retirement DROP	3,837	3,390	2,755		(635)
	Risk Management Administration	20,229	21,462	21,231		(231)
	Supplemental Pension Savings Plan	69,093	80,946	78,869		(2,077)
	Unemployment Insurance	2,015	2,144	2,072		(72)
	Workers' Compensation	20,294	22,346	26,858		4,512
Fringe Benefits Subtotal		\$ 647,963	\$ 732,312	\$ 855,335		\$ 123,023
Total Personnel Expenditures					\$ 2,045,606	

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,335,194	\$ 8,311,886	\$ 8,740,369
Continuing Appropriation - CIP	9,034,559	6,039,472	5,588,856
Pension Stability Reserve	–	37,590	37,590
TOTAL BALANCE AND RESERVES	\$ 16,369,753	\$ 14,388,948	\$ 14,366,815
REVENUE			
Charges for Services	\$ 586,150	\$ 591,192	\$ 633,220
Other Revenue	3,070	–	–
Revenue from Use of Money and Property	4,302,281	4,431,167	4,738,328
TOTAL REVENUE	\$ 4,891,501	\$ 5,022,359	\$ 5,371,548
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 21,261,253	\$ 19,411,307	\$ 19,738,363
OPERATING EXPENSE			
Personnel Expenses	\$ 1,086,301	\$ 1,231,872	\$ 1,190,271
Fringe Benefits	647,963	732,312	855,335
Supplies	128,143	166,622	171,042
Contracts	1,584,502	2,568,881	3,100,089
Information Technology	193,241	162,215	181,762
Energy and Utilities	191,382	195,448	207,389
Other Expenses	5,311	4,643	5,251
Transfers Out	756	844	844
Capital Expenditures	39,618	15,577	10,000
Debt Expenses	–	756	756
TOTAL OPERATING EXPENSE	\$ 3,877,218	\$ 5,079,170	\$ 5,722,739
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,995,087	\$ –	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,995,087	\$ –	\$ –
TOTAL EXPENSE	\$ 6,872,305	\$ 5,079,170	\$ 5,722,739
RESERVES			
Continuing Appropriation - CIP	\$ 6,039,472	\$ 6,039,472	\$ 5,588,856
Pension Stability Reserve	37,590	37,590	–
TOTAL RESERVES	\$ 6,077,062	\$ 6,077,062	\$ 5,588,856
BALANCE	\$ 8,311,886	\$ 8,255,075	\$ 8,426,768
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 21,261,253	\$ 19,411,307	\$ 19,738,363

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Capital Outlay Fund



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Fund Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for “the acquisition, construction, and completion of permanent public improvements.” Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.



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Capital Outlay Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	6,050,831	6,050,831
Total Department Expenditures	\$ -	\$ -	\$ 6,050,831	\$ 6,050,831
Total Department Revenue	\$ 6,521,434	\$ -	\$ -	\$ -

Capital Outlay Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Capital Outlay Fund	\$ -	\$ -	\$ 6,050,831	\$ 6,050,831
Total	\$ -	\$ -	\$ 6,050,831	\$ 6,050,831

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Deferred Capital Bond Debt Service Reallocation of Deferred Capital Bond payment obligation from the General Fund to the Capital Outlay Fund.	0.00	\$ 3,950,831	\$ -
Debt Service Addition of one-time non-personnel expenditures related to the transfer to the Stadium Operations Fund for debt service payments.	0.00	2,100,000	-
Total	0.00	\$ 6,050,831	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Transfers Out	\$ -	\$ -	\$ 6,050,831	\$ 6,050,831
NON-PERSONNEL SUBTOTAL	-	-	6,050,831	6,050,831
Total	\$ -	\$ -	\$ 6,050,831	\$ 6,050,831

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Revenue	\$ 409,596	\$ -	\$ -	\$ -
Transfers In	6,111,838	-	-	-
Total	\$ 6,521,434	\$ -	\$ -	\$ -

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (3,364,711)	\$ 137,736	\$ 10,658,739
Continuing Appropriation - CIP	9,931,345	11,684,948	18,151,559
TOTAL BALANCE AND RESERVES	\$ 6,566,634	\$ 11,822,684	\$ 28,810,297
REVENUE			
Other Revenue	\$ 409,596	\$ -	\$ -
Transfers In	6,111,838	-	-
TOTAL REVENUE	\$ 6,521,434	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,088,068	\$ 11,822,684	\$ 28,810,297
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 1,265,384	\$ -	\$ 1,500,000
TOTAL CIP EXPENSE	\$ 1,265,384	\$ -	\$ 1,500,000
OPERATING EXPENSE			
Transfers Out	\$ -	\$ -	\$ 6,050,831
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 6,050,831
TOTAL EXPENSE	\$ 1,265,384	\$ -	\$ 7,550,831
RESERVES			
Continuing Appropriation - CIP	\$ 11,684,948	\$ 11,684,948	\$ 18,151,559
TOTAL RESERVES	\$ 11,684,948	\$ 11,684,948	\$ 18,151,559
BALANCE	\$ 137,736	\$ 137,736	\$ 3,107,907
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,088,068	\$ 11,822,684	\$ 28,810,297

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

City Attorney



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Office Description

The Office of the City Attorney advises the Mayor, City Council, and all City departments, as well as prosecutes or defends lawsuits or cases to which the City may be a party. The City Attorney's Office also prosecutes persons charged with violations of State and local laws occurring within the City's jurisdiction for misdemeanor offenses.

The Office is divided into four divisions. Each division is subdivided into units and sections which allows the attorneys to specialize in areas of practice:

The Civil Advisory Division provides advice to the City and each of its departments, including the Council and Mayor.

The Civil Litigation Division prosecutes or defends, as the case may be, civil lawsuits in which the City is a party.

The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City limits.

The Community Justice Division delivers community-based legal work such as consumer protection enforcement and code enforcement units.

The Department's mission is:

The City Attorney's Office protects the City of San Diego through its dedication to justice and the welfare of our people. We advise the City on the law, the responsible management of public funds, and the fairness and efficiency of neighborhood services. We enforce and prosecute laws that protect our natural resources, ensure fair wages, strengthen community character, and halt unscrupulous business practices. We protect the taxpayer by defending the City from lawsuits. And we prosecute crimes that harm our quality of life and endanger our citizens, especially the most vulnerable. We live up to the highest standards of ethics, performance, and service.

The Department's vision is:

To provide exceptional legal services characterized by quality and excellence

City Attorney

Goals

Goal 1: Expand and strengthen the Domestic Violence and Sex Crimes Unit to best protect our most vulnerable citizens, including children, the elderly, and victims of trafficking and domestic violence

Goal 2: Expand and strengthen the Neighborhood Justice and Collaborative Courts Unit (NJU), ensure that a NJU Deputy City Attorney works directly from each of the nine police divisions, and that NJU Deputy City Attorneys attend community meetings to build trust and form relationships in San Diego communities; continue to develop and expand the San Diego Misdemeanants At-Risk Track (SMART) pilot program, and seek grant funding to ensure long-term stability for SMART and the Community Justice Initiative

Goal 3: Expand and strengthen the Consumer and Environmental Protection Unit

Goal 4: Create a specialized unit that will prosecute wage theft and enforce the Earned Sick Leave and Minimum Wage Ordinance

Goal 5: Align resources in our Civil Advisory Division with City priorities, including implementation of the Climate Action Plan and Pure Water Program, expansion of the San Diego Convention Center, redevelopment of the Stadium site, and policy initiatives to increase affordable housing and reduce homelessness

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	355.58	361.10	358.73	(2.37)
Personnel Expenditures	\$ 44,152,546	\$ 46,139,971	\$ 50,164,192	\$ 4,024,221
Non-Personnel Expenditures	3,282,632	3,689,145	4,114,717	425,572
Total Department Expenditures	\$ 47,435,178	\$ 49,829,116	\$ 54,278,909	\$ 4,449,793
Total Department Revenue	\$ 4,131,734	\$ 4,159,963	\$ 3,910,296	\$ (249,667)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administration	\$ 5,734,862	\$ 6,125,775	\$ 7,293,026	\$ 1,167,251
Civil Advisory	13,616,883	14,361,462	15,294,601	933,139
Civil Litigation	11,333,846	11,351,294	11,602,059	250,765
Community Justice	4,749,225	5,407,861	5,813,314	405,453
Criminal Litigation	12,000,362	12,582,724	14,275,909	1,693,185
Total	\$ 47,435,178	\$ 49,829,116	\$ 54,278,909	\$ 4,449,793

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administration	27.36	29.35	31.00	1.65
Civil Advisory	82.29	85.05	83.36	(1.69)
Civil Litigation	76.34	75.00	74.27	(0.73)
Community Justice	38.76	42.15	43.55	1.40
Criminal Litigation	130.83	129.55	126.55	(3.00)
Total	355.58	361.10	358.73	(2.37)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 4,364,571	\$ -
Addition of Non-Personnel Expenditures Addition of one-time non-personnel expenditures in support of Mayor and City Council Priorities, such as homelessness issues, Climate Action Plan initiatives, and Labor issues.	0.00	500,000	-
Domestic Violence Unit Addition of 2.00 Deputy City Attorneys to support the Domestic Violence Unit in the Criminal Division.	2.00	288,702	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	217,503	-

City Attorney

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Neighborhood Prosecution Unit Addition of 1.00 Deputy City Attorney to support the Neighborhood Prosecution Unit in the Community Justice Division.	1.00	144,353	-
San Diego Misdemeanants At-Risk Track Program Addition of 1.00 Program Manager to support the San Diego Misdemeanants At-Risk Track (SMART) program.	1.00	139,121	-
Tuition Reimbursement for Deputy City Attorneys Addition of tuition reimbursement per Memorandum of Understanding (MOU) between the City of San Diego and Deputy City Attorneys Association of San Diego (DCAA).	0.00	75,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	1,737	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(10,613)	-
Reduction of Legal Secretary 2 Reduction of 0.25 Legal Secretary 2 in the Community Justice Division.	(0.25)	(17,237)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with electronic research services, law books, and periodicals for the Law Library.	0.00	(25,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(50,431)	-
Reduction of Court Support Clerk 2 Reduction of 1.00 Court Support Clerk 2 in the Criminal Division.	(1.00)	(56,925)	-
Reduction of Senior Clerk Typist Reduction of 1.00 Senior Clerk Typist in the Criminal Division.	(1.00)	(59,862)	-
Reduction of Non-Standard Hour Personnel Funding Reduction of funding allocated for hourly positions.	(1.12)	(76,948)	-
Reduction of Deputy City Attorney Reduction of 1.00 Deputy City Attorney and associated non-personnel expenditures in the Civil Litigation Division.	(1.00)	(148,715)	-
Reduction of Assistant City Attorney Reduction of 1.00 Assistant City Attorney in the Civil Advisory Division.	(1.00)	(224,147)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(289,500)	-

City Attorney

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Deputy City Attorney - Unclassified	(1.00)	(321,816)	-
Reduction of 1.00 Deputy City Attorney-Unrepresented in the Civil Advisory Division.			
Successor Agency Revenue Reduction	0.00	-	(249,667)
Reduction of revenue to reflect anticipated funding for Successor Agency activity reimbursements.			
Total	(2.37)	\$ 4,449,793	\$ (249,667)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 27,030,046	\$ 27,683,484	\$ 28,356,542	\$ 673,058
Fringe Benefits	17,122,501	18,456,487	21,807,650	3,351,163
PERSONNEL SUBTOTAL	44,152,546	46,139,971	50,164,192	4,024,221
NON-PERSONNEL				
Supplies	\$ 369,679	\$ 350,850	\$ 318,536	\$ (32,314)
Contracts	1,528,081	1,813,101	2,033,838	220,737
Information Technology	1,226,068	1,400,822	1,618,325	217,503
Energy and Utilities	47,828	39,948	29,694	(10,254)
Other	102,162	84,424	104,024	19,600
Capital Expenditures	8,814	-	10,300	10,300
NON-PERSONNEL SUBTOTAL	3,282,632	3,689,145	4,114,717	425,572
Total	\$ 47,435,178	\$ 49,829,116	\$ 54,278,909	\$ 4,449,793

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 3,659,439	\$ 3,218,288	\$ 3,448,162	\$ 229,874
Fines Forfeitures and Penalties	244,402	353,798	300,000	(53,798)
Licenses and Permits	4,266	3,500	3,500	-
Other Revenue	5,508	-	-	-
Rev from Other Agencies	218,119	584,377	158,634	(425,743)
Total	\$ 4,131,734	\$ 4,159,963	\$ 3,910,296	\$ (249,667)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 33,278
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	88,398
20001076	Assistant City Attorney	5.00	5.00	4.00	73,008 - 291,595	747,334
21000179	Assistant Dispute Resolution Officer	1.00	1.00	0.00	44,470 - 54,059	-
20000041	Assistant Management Analyst	0.00	0.00	1.00	44,470 - 54,059	52,177
20000119	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	168,866
20000171	Auto Messenger 1	2.00	2.00	2.00	26,208 - 31,491	61,892
20001070	City Attorney	1.00	1.00	1.00	193,648 - 193,648	193,648

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000610	City Attorney Investigator	23.00	23.00	23.00	58,219 - 70,429	1,581,069
90000610	City Attorney Investigator - Hourly	1.25	1.40	0.97	58,219 - 70,429	56,474
20000539	Clerical Assistant 2	21.00	20.00	19.00	29,931 - 36,067	665,403
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	16,827 - 105,518	105,518
20000351	Court Support Clerk 1	17.00	18.00	16.00	31,491 - 37,918	589,253
20000353	Court Support Clerk 2	18.00	18.00	19.00	32,968 - 39,811	741,987
90000353	Court Support Clerk 2 - Hourly	0.09	0.00	0.00	32,968 - 39,811	-
20001117	Deputy City Attorney	144.75	149.00	150.00	17,805 - 204,214	16,506,284
90001117	Deputy City Attorney - Hourly	1.68	1.40	1.06	17,805 - 204,214	117,669
20001258	Deputy City Attorney - Unrepresented	5.00	5.00	5.00	17,805 - 204,214	723,832
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	140,005
20000392	Dispute Resolution Officer	1.00	1.00	0.00	54,059 - 65,333	-
20000290	Information Systems Analyst 2	1.00	1.00	2.00	54,059 - 65,333	130,666
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000377	Information Systems Technician	2.00	2.00	1.00	42,578 - 51,334	51,334
90001128	Legal Intern - Hourly	1.00	1.00	1.00	39,000 - 47,424	39,000
20000587	Legal Secretary 2	35.25	35.25	35.00	43,555 - 52,666	1,769,431
90000587	Legal Secretary 2 - Hourly	0.10	0.35	0.35	43,555 - 52,666	15,244
20000911	Librarian 3	1.00	1.00	1.00	55,266 - 67,101	66,094
20000614	Paralegal	20.00	21.00	21.00	52,374 - 63,190	1,274,934
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	76,089
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	26,395 - 160,430	160,430
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	70,221 - 85,051	85,051
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	43,555
20000380	Principal Legal Secretary	1.00	1.00	1.00	50,398 - 60,736	58,610
20000063	Principal Paralegal	1.00	1.00	1.00	63,586 - 76,502	76,502
20001222	Program Manager	2.00	2.00	3.00	46,966 - 172,744	316,342
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	63,794 - 77,314	384,250
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	77,314
90000933	Senior City Attorney Investigator - Hourly	0.10	0.35	0.35	63,794 - 77,314	22,328
20000927	Senior Clerk/Typist	8.00	8.00	8.00	36,067 - 43,514	341,344
20001144	Senior Legal Intern	1.00	1.00	1.00	47,466 - 57,658	57,658
20000843	Senior Legal Secretary	6.00	6.00	6.00	48,006 - 57,845	340,127
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	69,248
20000845	Senior Paralegal	5.00	5.00	5.00	57,658 - 69,410	341,151
90001146	Student Intern - Hourly	0.36	0.35	0.00	18,616 - 23,920	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001057	Victim Services Coordinator	4.00	4.00	4.00	36,962 - 44,533	175,133
20000756	Word Processing Operator	4.00	4.00	4.00	31,491 - 37,918	150,314

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
	Bilingual - Regular					32,032
	Budgeted Vacancy Savings					(602,112)
	Master Library Degree					3,355
	Overtime Budgeted					11,639
	Sick Leave - Hourly					1,499
	Termination Pay Annual Leave					62,242
FTE, Salaries, and Wages Subtotal		355.58	361.10	358.73		\$ 28,356,542
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 348,682	\$ 351,296	\$ 350,178		\$ (1,118)
	Flexible Benefits	3,085,070	3,738,923	4,378,101		639,178
	Long-Term Disability	89,071	87,839	-		(87,839)
	Medicare	392,647	393,106	403,274		10,168
	Other Post-Employment Benefits	2,094,054	2,028,835	2,082,346		53,511
	Retiree Medical Trust	21,030	23,645	25,127		1,482
	Retirement 401 Plan	31,080	32,633	32,355		(278)
	Retirement ADC	8,793,215	9,042,751	11,969,167		2,926,416
	Retirement DROP	65,226	62,891	77,791		14,900
	Risk Management Administration	355,827	350,546	350,818		272
	Supplemental Pension Savings Plan	1,458,704	1,585,468	1,648,270		62,802
	Unemployment Insurance	50,675	50,237	50,537		300
	Workers' Compensation	337,219	708,317	439,686		(268,631)
Fringe Benefits Subtotal		\$ 17,122,501	\$ 18,456,487	\$ 21,807,650		\$ 3,351,163
Total Personnel Expenditures						\$ 50,164,192



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City Auditor



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Office Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Department's mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government

The Department's vision is:

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

Did you know?

- The Office of the City Auditor has established a national reputation, earning five Knighton Awards for best performance audit in the Large Audit Shop category. The audit reports were judged on several key

City Auditor

elements, such as the potential for significant impact, persuasiveness of the conclusions, focus on improving government efficiency and effectiveness, and its clarity, conciseness, and innovation.

Goals and Objectives

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model. The Office will move towards accomplishing this goal by focusing on the following objectives:

- Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of audit recommendations management agrees to implement	N/A	100%	100%	100%	95%
2. Percentage of audit workplan completed during the fiscal year	N/A	76%	90%	87%	90%
3. Percentage of hotline investigation recommendations management agrees to implement	N/A	100%	100%	100%	90%

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	22.00	22.00	22.00	0.00
Personnel Expenditures	\$ 2,927,529	\$ 3,118,391	\$ 3,344,105	\$ 225,714
Non-Personnel Expenditures	362,878	763,992	644,958	(119,034)
Total Department Expenditures	\$ 3,290,407	\$ 3,882,383	\$ 3,989,063	\$ 106,680
Total Department Revenue	\$ 5,258	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
City Auditor	\$ 3,290,407	\$ 3,882,383	\$ 3,989,063	\$ 106,680
Total	\$ 3,290,407	\$ 3,882,383	\$ 3,989,063	\$ 106,680

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
City Auditor	22.00	22.00	22.00	0.00
Total	22.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 226,249	\$ -
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(535)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,835)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(6,008)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures for consulting services due to historical savings for these services.	0.00	(110,191)	-
Total	0.00	\$ 106,680	\$ -

City Auditor

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,934,722	\$ 2,029,960	\$ 2,049,577	\$ 19,617
Fringe Benefits	992,807	1,088,431	1,294,528	206,097
PERSONNEL SUBTOTAL	2,927,529	3,118,391	3,344,105	225,714
NON-PERSONNEL				
Supplies	\$ 20,614	\$ 78,471	\$ 16,893	\$ (61,578)
Contracts	259,291	541,397	487,976	(53,421)
Information Technology	77,137	135,571	132,736	(2,835)
Energy and Utilities	-	333	333	-
Other	5,835	8,220	7,020	(1,200)
NON-PERSONNEL SUBTOTAL	362,878	763,992	644,958	(119,034)
Total	\$ 3,290,407	\$ 3,882,383	\$ 3,989,063	\$ 106,680

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Revenue	\$ 5,258	\$ -	\$ -	\$ -
Total	\$ 5,258	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 160,500
20001233	Assistant to the Director	2.00	2.00	2.00	46,966 - 172,744	120,240
20001252	City Auditor	1.00	1.00	1.00	59,155 - 224,099	180,000
21000001	Performance Audit Manager	3.00	2.00	1.00	46,966 - 172,744	116,000
20001135	Performance Auditor	15.00	16.00	17.00	19,323 - 151,840	1,472,837
FTE, Salaries, and Wages Subtotal		22.00	22.00	22.00		\$ 2,049,577
Fringe Benefits						
	Employee Offset Savings	\$ 21,422	\$ 21,455	\$ 22,207		\$ 752
	Flexible Benefits	207,640	251,444	293,943		42,499
	Insurance	125	-	-		-
	Long-Term Disability	6,325	6,452	-		(6,452)
	Medicare	28,661	29,424	29,719		295
	Other Post-Employment Benefits	131,130	130,130	132,022		1,892
	Retiree Medical Trust	2,785	3,131	3,107		(24)
	Retirement 401 Plan	5,581	6,464	5,587		(877)
	Retirement ADC	468,229	478,906	655,220		176,314
	Risk Management Administration	22,322	22,484	22,242		(242)
	Supplemental Pension Savings Plan	90,057	92,783	109,160		16,377
	Unemployment Insurance	3,602	3,692	3,668		(24)
	Workers' Compensation	4,928	42,066	17,653		(24,413)
Fringe Benefits Subtotal		\$ 992,807	\$ 1,088,431	\$ 1,294,528		\$ 206,097
Total Personnel Expenditures				\$ 3,344,105		

City Clerk



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Office Description

From the City's earliest days of government, the City Clerk has played a role. The 1931 Charter outlined the duties of the Clerk, and the core functions of the Office remain, which include the following: supporting the legislative body, coordinating municipal elections, and managing the City's records management program. Today, the Office of the City Clerk has built upon these important services to strengthen its role of being a vital access point to local government.

In recent years, the Clerk has sought additional ways to serve the City's customers. The creative use of social media like Twitter and Facebook has allowed the Clerk to reach more customers. Tweets from Council Chambers provide immediate information about the disposition of an item.

The Clerk's Passport Acceptance Facility has proven to be a success. With its location in the lobby of the City Administration Building, it is a valuable resource to the citizens of San Diego that is easily accessible and centrally located.

An Archives Access and Preservation Program has, for the first time, allowed the Clerk to preserve and digitize the City's valuable historical material. Each new service builds on the commitment of the City Clerk to act as a centralized resource for access to local government.

The Department's mission is:

To provide accurate information and maximize access to municipal government

The Department's vision is:

To connect San Diegans and their city government

City Clerk

Did you know?

- On the City Clerk’s website, there are a variety of disclosure reports dating back more than a decade which include over 10,800 related to campaign committees, 8,600 related to lobbyists and their activities, and 18,600 statements of economic interests.
- Since opening its Passport Acceptance Facility in mid-2013, the City Clerk’s Office has processed passport applications for more than 10,000 U.S. citizens. In Calendar Year 2016 alone, the Office processed over 3,500 applications and took over 2,400 photos.
- In the first half of Fiscal Year 2017, the City Clerk’s Docketing Team prepared 499 items for Council approval by distributing and uploading over 22,500 pages of backup materials for these items.
- The Council Actions Team processed 344 Council Resolutions and 131 Council Ordinances, and uploaded 99 percent of those documents to the City Clerk website within 72 hours of final approval for seamless public access.
- The City Clerk’s Records Management Division has added a new training component in the form of live workshops. This new forum for training has greatly enhanced the City’s collective records management knowledge-base by ensuring that training is available to all City employees.
- Since launching the City Clerk’s Digital Archives in April 2015, over 500,000 historical documents have been successfully uploaded to the website, promoting public access while ensuring proper preservation of the original priceless documents.

Goals and Objectives

Goal 1: Provide customers with accurate and thorough responses in a courteous, timely, and user-friendly manner

- Be a reliable resource for obtaining and preserving information
- Remain open to feedback and suggestions for continuous improvement within the Department
- Provide a variety of specialized training opportunities designed to enhance customers’ understanding of subject matter

Goal 2: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency, and accessibility

- Expand digital content to create paperless options whenever possible
- Use innovative technology to enhance record-keeping capabilities
- Provide historical and contemporary information online to facilitate user-friendly access and interaction

Goal 3: Adhere to State and local mandates and deadlines related to city government

- Ensure transparency and accessibility to public records in a timely manner
- Administer City elections fairly, neutrally, and impartially
- Comply with Brown Act noticing requirements and make readily available SB343 (late-arriving) documents
- Provide guidance and training to City departments to comply with record retention guidelines

Goal 4: Facilitate and coordinate specific City legislative-, election- and records-related actions and proceedings professionally and cooperatively

- Work collaboratively with City departments, agencies, boards, and commissions to ensure conflict of interest requirements are met
- Partner with schools, colleges, retired citizens, graduates and other organizations to support the Citywide Volunteer Program to provide volunteers with opportunities to assist with various City Clerk Archive projects
- Provide assistance to facilitate smooth and seamless City Council meetings which offer maximum opportunity for public input and participation

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner ¹	N/A	N/A	89%	94%	92%
2. Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility	N/A	N/A	90%	93%	92%
3. Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government	N/A	N/A	99%	100%	98%
4. Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated	N/A	N/A	100%	100%	100%



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	45.32	46.32	47.32	1.00
Personnel Expenditures	\$ 4,115,083	\$ 4,515,839	\$ 4,593,637	\$ 77,798
Non-Personnel Expenditures	1,096,725	1,158,197	1,091,187	(67,010)
Total Department Expenditures	\$ 5,211,807	\$ 5,674,036	\$ 5,684,824	\$ 10,788
Total Department Revenue	\$ 175,218	\$ 94,582	\$ 94,582	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
City Clerk	\$ 1,743,351	\$ 1,824,449	\$ 1,851,355	\$ 26,906
Elections & Information Services	747,446	915,647	935,935	20,288
Legislative Services	1,719,028	1,908,393	1,827,789	(80,604)
Records Management	1,001,982	1,025,547	1,069,745	44,198
Total	\$ 5,211,807	\$ 5,674,036	\$ 5,684,824	\$ 10,788

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
City Clerk	5.82	6.50	6.82	0.32
Elections & Information Services	10.50	10.50	11.50	1.00
Legislative Services	19.00	19.32	19.00	(0.32)
Records Management	10.00	10.00	10.00	0.00
Total	45.32	46.32	47.32	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Citizen Assistance Program Transfer of 1.00 Public Information Specialist from the Human Resources Department to the Office of the City Clerk related to the Citizen Assistance Program.	1.00	\$ 90,607	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	20,354	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(43)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(447)	-

City Clerk

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(12,319)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(18,976)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures for printing services due to historical savings in these services.	0.00	(20,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(48,388)	-
Total	1.00	\$ 10,788	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,300,170	\$ 2,548,644	\$ 2,461,483	\$ (87,161)
Fringe Benefits	1,814,913	1,967,195	2,132,154	164,959
PERSONNEL SUBTOTAL	4,115,083	4,515,839	4,593,637	77,798
NON-PERSONNEL				
Supplies	\$ 45,022	\$ 133,627	\$ 128,486	\$ (5,141)
Contracts	368,053	340,743	336,236	(4,507)
Information Technology	552,124	539,293	490,905	(48,388)
Energy and Utilities	122,737	139,773	130,799	(8,974)
Other	5,702	4,761	4,761	-
Capital Expenditures	3,087	-	-	-
NON-PERSONNEL SUBTOTAL	1,096,725	1,158,197	1,091,187	(67,010)
Total	\$ 5,211,807	\$ 5,674,036	\$ 5,684,824	\$ 10,788

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 161,127	\$ 82,782	\$ 82,782	\$ -
Fines Forfeitures and Penalties	570	1,000	1,000	-
Licenses and Permits	9,333	10,800	10,800	-
Other Revenue	4,188	-	-	-
Total	\$ 175,218	\$ 94,582	\$ 94,582	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	1.00	1.00	\$36,962 - \$44,533	\$ 36,962

City Clerk

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000024	Administrative Aide 2	5.00	5.00	5.00	42,578 - 51,334	244,204
20000119	Associate Management Analyst	6.00	6.00	6.00	54,059 - 65,333	362,693
20001106	City Clerk	1.00	1.00	1.00	34,694 - 207,210	150,030
90000539	Clerical Assistant 2 - Hourly	0.15	0.15	0.15	29,931 - 36,067	5,410
20000370	Deputy City Clerk 1	17.00	18.00	18.00	32,968 - 39,811	678,381
20000371	Deputy City Clerk 2	3.00	3.00	3.00	37,835 - 45,781	121,451
20001168	Deputy Director	3.00	3.00	3.00	46,966 - 172,744	360,000
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000347	Legislative Recorder 2	4.00	4.00	4.00	43,618 - 52,770	204,133
90000347	Legislative Recorder 2 - Hourly	0.17	0.17	0.17	43,618 - 52,770	8,971
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20001234	Program Coordinator	0.00	1.00	1.00	23,005 - 137,904	80,454
20000779	Public Information Specialist	0.00	0.00	1.00	32,968 - 39,811	39,811
20000927	Senior Clerk/Typist	1.00	0.00	0.00	36,067 - 43,514	-
20000950	Stock Clerk	1.00	1.00	1.00	30,056 - 36,275	36,275
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	38,741
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					14,560
	Budgeted Vacancy Savings					(74,797)
	Overtime Budgeted					10,116
	Vacation Pay In Lieu					32,496
FTE, Salaries, and Wages Subtotal		45.32	46.32	47.32		\$ 2,461,483
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 25,574	\$ 26,033	\$ 20,586		\$ (5,447)
	Flexible Benefits	376,984	473,754	545,006		71,252
	Insurance	102	-	-		-
	Long-Term Disability	7,460	7,803	-		(7,803)
	Medicare	33,735	34,920	34,293		(627)
	Other Post-Employment Benefits	266,628	266,173	270,045		3,872
	Retiree Medical Trust	928	1,309	1,625		316
	Retirement 401 Plan	784	806	888		82
	Retirement ADC	867,967	906,482	1,005,277		98,795
	Retirement DROP	8,645	8,521	12,706		4,185
	Risk Management Administration	45,325	45,990	45,495		(495)
	Supplemental Pension Savings Plan	127,348	144,160	146,844		2,684
	Unemployment Insurance	4,256	4,456	4,301		(155)
	Workers' Compensation	49,177	46,788	45,088		(1,700)
Fringe Benefits Subtotal		\$ 1,814,913	\$ 1,967,195	\$ 2,132,154		\$ 164,959
Total Personnel Expenditures					\$ 4,593,637	



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City Comptroller



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Office Description

The Office of the City Comptroller (Comptroller) performs the general accounting and financial reporting functions for the City of San Diego. It is also responsible for payment services, including payroll processing for the City's approximately 11,196 employees and centralized processing for all vendor payments. In addition, the Comptroller is responsible for implementing and monitoring internal controls over financial reporting. The Comptroller prepares numerous financial reports for internal and external use. The most significant external financial report is the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures. The Comptroller also prepares the Schedule of Expenditures of Federal Awards included as part of the City's Single Audit of federal assistance programs. As required, the Comptroller prepares other financial reports to comply with grant agreements and State regulations. Additionally, the Comptroller prepares the Charter Section 39 report to provide the Mayor and City Council a summary statement of revenues and expenditures for each month, including appropriations and prior year comparable revenue and expenditure data.

The Department's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The Department's vision is:

To be the leader in municipal financial management

Did you know?

- Processed 349,930 employee payroll payments
- Processed 103,716 accounts payable payments
- Issued 1,076 Comptroller certificates

City Comptroller

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Produce transparent financial reporting
- Maintain strong internal controls over financial reporting

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues

Goal 3: Provide excellent customer service

- Provide accurate and timely financial information
- Reach out to customers and collaborate to meet their goals
- Own the problem until it is resolved

Goal 4: Strengthen the City’s financial knowledge, skills, and abilities

- Maximize use of the City’s financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued ¹	< 6	6	6	6	6
2. Percentage of invoices paid by the city on time per the monthly “On Time Invoice Payment Report” ²	73%	73%	80%	67%	80%
3. Percentage of invoices processed in an automated fashion ³	N/A	N/A	33%	68%	100%

1. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears (i.e. Fiscal Year 2016's CAFR).
2. A new vendor payment software was implemented in Fiscal Year 2017. Performance was impacted during the implementation and training phase.
3. This was a new performance indicator for Fiscal Year 2016.

City Comptroller

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	84.75	87.51	87.26	(0.25)
Personnel Expenditures	\$ 10,382,235	\$ 10,611,282	\$ 11,417,205	\$ 805,923
Non-Personnel Expenditures	817,269	840,288	858,036	17,748
Total Department Expenditures	\$ 11,199,504	\$ 11,451,570	\$ 12,275,241	\$ 823,671
Total Department Revenue	\$ 2,068,997	\$ 2,130,926	\$ 2,124,873	\$ (6,053)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
City Comptroller	\$ 11,199,504	\$ 11,451,570	\$ 12,275,241	\$ 823,671
Total	\$ 11,199,504	\$ 11,451,570	\$ 12,275,241	\$ 823,671

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
City Comptroller	84.75	87.51	87.26	(0.25)
Total	84.75	87.51	87.26	(0.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 836,434	\$ -
Addition of Accountant 3 Addition of 1.00 Accountant 3 to support accounting activities in the Capital Improvement Projects and Fixed Assets sections.	1.00	91,713	-
Addition of Accountant 3 Addition of 1.00 Accountant 3 to support accounting activities in the Internal Controls section.	1.00	91,713	-
Reclassification of Positions Addition of 1.00 Accountant 4 offset by the reduction of 0.50 Principal Accountant in the Debt section.	0.50	53,200	-
Publishing Software Addition of non-personnel expenditures for publishing software to support the Comprehensive Annual Financial Report (CAFR) production process.	0.00	45,000	-
Addition of Principal Accountant Addition of 0.25 Principal Accountant to oversee internal controls and to safeguard City assets in the Internal Controls section.	0.25	35,814	-

City Comptroller

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	5,912	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(74)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(207)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(33,164)	-
Reduction of Administrative Aide 2 Reduction of 1.00 Administrative Aide 2 in the Fixed Assets section.	(1.00)	(67,653)	-
Reduction of Account Audit Clerk Reduction of 1.00 Account Audit Clerk in the Grants section.	(1.00)	(91,760)	-
Reduction of Principal Accountant Reduction of 1.00 Principal Accountant in the Internal Controls section.	(1.00)	(143,257)	-
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	24,873
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	-	(30,926)
Total	(0.25)	\$ 823,671	\$ (6,053)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 5,954,020	\$ 5,926,354	\$ 6,088,526	\$ 162,172
Fringe Benefits	4,428,215	4,684,928	5,328,679	643,751
PERSONNEL SUBTOTAL	10,382,235	10,611,282	11,417,205	805,923
NON-PERSONNEL				
Supplies	\$ 85,499	\$ 96,659	\$ 96,502	\$ (157)
Contracts	340,065	400,732	417,015	16,283
Information Technology	316,040	265,387	271,299	5,912
Energy and Utilities	67,436	72,510	68,220	(4,290)
Other	8,228	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	817,269	840,288	858,036	17,748
Total	\$ 11,199,504	\$ 11,451,570	\$ 12,275,241	\$ 823,671

City Comptroller

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,908,098	\$ 2,130,926	\$ 2,124,873	\$ (6,053)
Other Revenue	160,899	-	-	-
Total	\$ 2,068,997	\$ 2,130,926	\$ 2,124,873	\$ (6,053)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000010	Account Audit Clerk	7.00	7.00	5.00	\$33,114 - \$39,832	\$ 179,773
20000866	Accountant 2	24.00	24.00	24.00	54,059 - 65,333	1,385,200
20000007	Accountant 3	16.00	16.00	19.00	59,363 - 71,760	1,324,551
20000102	Accountant 4	11.75	13.00	14.00	66,768 - 88,982	1,234,641
20000024	Administrative Aide 2	4.00	4.00	3.00	42,578 - 51,334	143,130
20001105	Comptroller	1.00	1.00	1.00	34,694 - 207,210	167,000
20001168	Deputy Director	3.00	3.00	3.00	46,966 - 172,744	416,706
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	39,686 - 48,069	230,241
20000936	Payroll Audit Supervisor-Auditor	1.00	1.00	1.00	47,986 - 57,949	54,619
20000680	Payroll Specialist 2	0.00	0.00	1.00	34,611 - 41,787	34,611
20001182	Principal Accountant	9.00	9.25	8.00	19,323 - 151,840	880,000
20000054	Senior Account Audit Clerk	1.00	1.00	1.00	37,877 - 45,677	45,677
20000015	Senior Management Analyst	1.00	1.00	0.00	59,363 - 71,760	-
90001146	Student Intern - Hourly	0.00	1.26	1.26	18,616 - 23,920	23,456
	Budgeted Vacancy Savings					(93,745)
	Overtime Budgeted					10,000

FTE, Salaries, and Wages Subtotal	84.75	87.51	87.26	\$ 6,088,526
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	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 93,876	\$ 93,175	\$ 85,833	\$ (7,342)
Flexible Benefits	770,865	920,382	1,076,059	155,677
Long-Term Disability	19,471	18,818	-	(18,818)
Medicare	87,431	85,585	88,383	2,798
Other Post-Employment Benefits	507,026	483,668	505,584	21,916
Retiree Medical Trust	2,754	3,077	4,407	1,330
Retirement 401 Plan	2,716	2,534	2,854	320
Retirement ADC	2,462,887	2,524,077	3,019,174	495,097
Retirement DROP	4,871	3,250	8,910	5,660
Risk Management Administration	86,667	83,569	85,177	1,608
Supplemental Pension Savings Plan	353,372	364,510	388,273	23,763
Unemployment Insurance	11,071	10,767	10,869	102
Workers' Compensation	25,208	91,516	53,156	(38,360)

Fringe Benefits Subtotal	\$ 4,428,215	\$ 4,684,928	\$ 5,328,679	\$ 643,751
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Total Personnel Expenditures				\$ 11,417,205
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City Council



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Department Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the community areas of Birdrock, Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

City Council - District 2

The second Council district includes the community areas of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma, Sunset Cliffs, West Linda Vista, and West Clairemont

City Council - District 3

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council

City Council - District 4

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Bayridge, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, College View Estates, Corridor, El Cerrito, Fairmont Park, Fairmont Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, Teralta East and Teralta West.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to eight standing committees of the City Council: Audit; Budget & Government Efficiency; Economic Development & Intergovernmental Relations; Environment; Infrastructure; Public Safety & Livable Neighborhoods; Rules; and Smart Growth & Land Use; as well as administrative support to the Select Committee on Homelessness.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	106.12	106.37	106.37	0.00
Personnel Expenditures	\$ 9,832,973	\$ 11,301,451	\$ 11,677,747	\$ 376,296
Non-Personnel Expenditures	1,750,601	2,957,137	2,580,099	(377,038)
Total Department Expenditures	\$ 11,583,574	\$ 14,258,588	\$ 14,257,846	\$ (742)
Total Department Revenue	\$ 1,035	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Council District 1	\$ 985,676	\$ 1,321,543	\$ 1,173,814	\$ (147,729)
Council District 1 - CPPS	47,643	90,076	25,000	(65,076)
Council District 2	1,000,631	1,199,287	1,313,370	114,083
Council District 2 - CPPS	40,697	97,190	104,638	7,448
Council District 3	1,141,770	1,364,599	1,115,779	(248,820)
Council District 3 - CPPS	47,896	111,823	25,000	(86,823)
Council District 4	859,148	1,108,914	1,213,816	104,902
Council District 4 - CPPS	20,861	224,011	101,509	(122,502)
Council District 5	951,811	1,066,014	1,126,344	60,330
Council District 5 - CPPS	167,171	125,241	82,173	(43,068)
Council District 6	903,399	1,016,037	1,108,471	92,434
Council District 6 - CPPS	132,063	149,677	46,820	(102,857)
Council District 7	983,404	1,085,461	1,148,487	63,026
Council District 7 - CPPS	40,555	150,473	76,101	(74,372)
Council District 8	1,014,325	1,165,397	1,369,081	203,684
Council District 8 - CPPS	40,962	96,471	54,113	(42,358)
Council District 9	976,242	1,255,883	1,296,467	40,584
Council District 9 - CPPS	88,626	94,171	248,548	154,377
Council Administration	2,140,693	2,536,320	2,628,315	91,995
Total	\$ 11,583,574	\$ 14,258,588	\$ 14,257,846	\$ (742)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	10.00	10.00	10.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	10.00	10.00	10.00	0.00
Council Administration	16.12	16.37	16.37	0.00
Total	106.12	106.37	106.37	0.00

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 3,466	\$ -
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,419)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,155)	-
Reduction of Expenditures Reduction of expenditures in support of Police Officer recruitment and retention efforts.	0.00	(46,254)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(101,367)	-
Total	0.00	\$ (147,729)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 534,655	\$ 665,346	\$ 606,985	\$ (58,361)
Fringe Benefits	371,172	514,909	424,230	(90,679)
PERSONNEL SUBTOTAL	905,827	1,180,255	1,031,215	(149,040)
NON-PERSONNEL				
Supplies	\$ 1,691	\$ 23,597	\$ 23,597	\$ -
Contracts	37,164	62,866	60,696	(2,170)
Information Technology	37,205	38,253	41,719	3,466
Energy and Utilities	1,009	572	587	15
Other	2,781	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	79,849	141,288	142,599	1,311
Total	\$ 985,676	\$ 1,321,543	\$ 1,173,814	\$ (147,729)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 118,040
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	264,787
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	195,026
Adjust Budget To Approved Levels						(46,254)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 606,985
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 9,547	\$ 11,412	\$ 9,255	\$ (2,157)	
	Flexible Benefits	71,379	121,073	131,780	10,707	
	Long-Term Disability	1,749	2,112	-	(2,112)	
	Medicare	7,853	9,626	9,472	(154)	
	Other Post-Employment Benefits	43,388	59,150	60,010	860	
	Retiree Medical Trust	369	709	862	153	
	Retirement 401 Plan	384	400	-	(400)	
	Retirement ADC	196,458	249,815	148,290	(101,525)	
	Risk Management Administration	7,364	10,220	10,110	(110)	
	Supplemental Pension Savings Plan	28,775	43,585	47,128	3,543	
	Unemployment Insurance	994	1,208	1,168	(40)	
	Workers' Compensation	2,912	5,599	6,155	556	
Fringe Benefits Subtotal		\$ 371,172	\$ 514,909	\$ 424,230	\$ (90,679)	
Total Personnel Expenditures						\$ 1,031,215

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 290,584	\$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(90,076)	-
Reduction of Community Projects, Programs, and Services Reduction of one-time non-personnel expenditures in support of Police Officer recruitment and retention efforts.	0.00	(265,584)	-
Total	0.00	\$ (65,076)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 37,701	\$ 90,076	\$ 25,000	\$ (65,076)
Transfers Out	9,942	-	-	-
NON-PERSONNEL SUBTOTAL	47,643	90,076	25,000	(65,076)
Total	\$ 47,643	\$ 90,076	\$ 25,000	\$ (65,076)

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 115,926	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	2,027	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(478)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,392)	-
Total	0.00	\$ 114,083	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 585,940	\$ 625,212	\$ 632,547	\$ 7,335
Fringe Benefits	329,393	386,815	494,928	108,113
PERSONNEL SUBTOTAL	915,333	1,012,027	1,127,475	115,448
NON-PERSONNEL				
Supplies	\$ 1,386	\$ 12,406	\$ 12,406	\$ -
Contracts	38,119	119,604	116,331	(3,273)
Information Technology	33,578	34,718	36,745	2,027
Energy and Utilities	815	2,532	2,413	(119)
Other	11,400	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	85,298	187,260	185,895	(1,365)
Total	\$ 1,000,631	\$ 1,199,287	\$ 1,313,370	\$ 114,083

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 82	\$ -	\$ -	\$ -
Total	\$ 82	\$ -	\$ -	\$ -

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 98,030
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	4.00	4.00	4.00	16,640 - 104,832	193,065
20001166	Council Representative 2A	4.00	4.00	4.00	16,640 - 104,832	266,066
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 632,547
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 6,723	\$ 6,630	\$ 7,083	\$ 453	
	Flexible Benefits	89,334	125,858	132,193	6,335	
	Insurance	53	-	-	-	
	Long-Term Disability	1,851	1,985	-	(1,985)	
	Medicare	9,291	9,059	9,170	111	
	Other Post-Employment Benefits	51,433	59,150	60,010	860	
	Retiree Medical Trust	550	822	803	(19)	
	Retirement 401 Plan	791	1,230	680	(550)	
	Retirement ADC	127,134	131,048	225,640	94,592	
	Risk Management Administration	8,738	10,220	10,110	(110)	
	Supplemental Pension Savings Plan	28,974	33,918	41,513	7,595	
	Unemployment Insurance	1,051	1,139	1,132	(7)	
	Workers' Compensation	3,470	5,756	6,594	838	
Fringe Benefits Subtotal		\$ 329,393	\$ 386,815	\$ 494,928	\$ 108,113	
Total Personnel Expenditures					\$ 1,127,475	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 104,638	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(97,190)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ 7,448	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 39,197	\$ 97,190	\$ 104,638	\$ 7,448
Transfers Out	1,500	-	-	-
NON-PERSONNEL SUBTOTAL	40,697	97,190	104,638	7,448
Total	\$ 40,697	\$ 97,190	\$ 104,638	\$ 7,448

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 1,710	\$ -
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(43)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,929)	-
Reduction of Expenditures Reduction of expenditures in support of Police Officer recruitment and retention efforts.	0.00	(47,761)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(199,797)	-
Total	0.00	\$ (248,820)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 599,952	\$ 673,055	\$ 616,696	\$ (56,359)
Fringe Benefits	460,633	551,148	359,906	(191,242)
PERSONNEL SUBTOTAL	1,060,585	1,224,203	976,602	(247,601)
NON-PERSONNEL				
Supplies	\$ 1,657	\$ 8,162	\$ 8,162	\$ -
Contracts	27,111	79,155	70,720	(8,435)
Information Technology	34,988	35,912	37,622	1,710
Energy and Utilities	8,423	3,167	8,673	5,506
Other	9,006	13,000	13,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	81,185	140,396	139,177	(1,219)
Total	\$ 1,141,770	\$ 1,364,599	\$ 1,115,779	\$ (248,820)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 99,008
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	282,028
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	208,035
Adjust Budget To Approved Levels						(47,761)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 616,696
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 13,119	\$ 13,821	\$ 11,532	\$ (2,289)	
	Flexible Benefits	79,167	114,504	131,780	17,276	
	Insurance	53	-	-	-	
	Long-Term Disability	1,957	2,141	-	(2,141)	
	Medicare	9,242	9,759	9,635	(124)	
	Other Post-Employment Benefits	50,651	59,150	60,010	860	
	Retiree Medical Trust	336	532	700	168	
	Retirement ADC	255,973	290,144	70,501	(219,643)	
	Risk Management Administration	8,649	10,220	10,110	(110)	
	Supplemental Pension Savings Plan	37,170	43,783	58,138	14,355	
	Unemployment Insurance	1,112	1,225	1,189	(36)	
	Workers' Compensation	3,205	5,869	6,311	442	
Fringe Benefits Subtotal		\$ 460,633	\$ 551,148	\$ 359,906	\$ (191,242)	
Total Personnel Expenditures				\$ 976,602		

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 340,196	\$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(111,823)	-
Reduction of Community Projects, Programs, and Services Reduction of one-time non-personnel expenditures in support of Police Officer recruitment and retention efforts.	0.00	(315,196)	-
Total	0.00	\$ (86,823)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 47,896	\$ 111,823	\$ 25,000	\$ (86,823)
NON-PERSONNEL SUBTOTAL	47,896	111,823	25,000	(86,823)
Total	\$ 47,896	\$ 111,823	\$ 25,000	\$ (86,823)

City Council

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 106,377	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	3,090	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,399)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,166)	-
Total	0.00	\$ 104,902	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 506,882	\$ 625,219	\$ 630,663	\$ 5,444
Fringe Benefits	257,098	338,418	437,952	99,534
PERSONNEL SUBTOTAL	763,980	963,637	1,068,615	104,978
NON-PERSONNEL				
Supplies	\$ 5,511	\$ 6,460	\$ 7,435	\$ 975
Contracts	34,138	74,499	70,430	(4,069)
Information Technology	33,547	37,975	41,065	3,090
Energy and Utilities	1,247	4,343	4,271	(72)
Other	20,725	21,000	21,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	95,168	145,277	145,201	(76)
Total	\$ 859,148	\$ 1,108,914	\$ 1,213,816	\$ 104,902

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 116,022
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	7.00	16,640 - 104,832	359,237
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	80,018
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 630,663

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,384	\$ 2,262	\$ 4,663	\$ 2,401
Flexible Benefits	73,848	113,471	127,600	14,129
Long-Term Disability	1,677	1,983	-	(1,983)
Medicare	7,852	9,047	9,145	98
Other Post-Employment Benefits	48,822	59,150	60,010	860
Retiree Medical Trust	721	1,093	900	(193)
Retirement 401 Plan	1,114	1,106	386	(720)
Retirement ADC	77,263	89,597	171,962	82,365
Retirement DROP	3,442	3,416	3,539	123
Risk Management Administration	8,280	10,220	10,110	(110)
Supplemental Pension Savings Plan	28,551	41,311	43,478	2,167
Unemployment Insurance	955	1,136	1,130	(6)
Workers' Compensation	2,189	4,626	5,029	403
Fringe Benefits Subtotal	\$ 257,098	\$ 338,418	\$ 437,952	\$ 99,534
Total Personnel Expenditures			\$ 1,068,615	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 101,509	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(224,011)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (122,502)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 1,322	\$ -	\$ -	\$ -
Contracts	19,539	224,011	101,509	(122,502)
NON-PERSONNEL SUBTOTAL	20,861	224,011	101,509	(122,502)
Total	\$ 20,861	\$ 224,011	\$ 101,509	\$ (122,502)

City Council

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 63,413	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,818	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,408)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,493)	-
Total	0.00	\$ 60,330	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 614,482	\$ 623,625	\$ 669,411	\$ 45,786
Fringe Benefits	217,302	251,460	267,679	16,219
PERSONNEL SUBTOTAL	831,783	875,085	937,090	62,005
NON-PERSONNEL				
Supplies	\$ 26,951	\$ 20,070	\$ 32,570	\$ 12,500
Contracts	45,980	111,397	95,471	(15,926)
Information Technology	32,133	36,538	38,356	1,818
Energy and Utilities	4,016	5,424	5,357	(67)
Other	10,948	15,000	15,000	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	120,028	190,929	189,254	(1,675)
Total	\$ 951,811	\$ 1,066,014	\$ 1,126,344	\$ 60,330

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 119,981
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	474,044
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 669,411

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Flexible Benefits	\$ 80,393	\$ 107,069	\$ 118,976	\$ 11,907
Long-Term Disability	2,009	1,979	-	(1,979)
Medicare	9,481	9,022	9,707	685
Other Post-Employment Benefits	56,425	59,150	60,010	860
Retiree Medical Trust	1,109	1,367	1,486	119
Retirement 401 Plan	(7)	-	-	-
Retirement ADC	(55)	-	-	-
Risk Management Administration	9,585	10,220	10,110	(110)
Supplemental Pension Savings Plan	54,479	57,244	61,586	4,342
Unemployment Insurance	1,142	1,132	1,198	66
Workers' Compensation	2,741	4,277	4,606	329
Fringe Benefits Subtotal	\$ 217,302	\$ 251,460	\$ 267,679	\$ 16,219
Total Personnel Expenditures			\$ 937,090	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 82,173	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(125,241)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (43,068)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 120,990	\$ 125,241	\$ 82,173	\$ (43,068)
Transfers Out	46,181	-	-	-
NON-PERSONNEL SUBTOTAL	167,171	125,241	82,173	(43,068)
Total	\$ 167,171	\$ 125,241	\$ 82,173	\$ (43,068)

City Council

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 96,235	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,739)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,062)	-
Total	0.00	\$ 92,434	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 552,116	\$ 600,460	\$ 669,023	\$ 68,563
Fringe Benefits	208,238	245,541	273,213	27,672
PERSONNEL SUBTOTAL	760,354	846,001	942,236	96,235
NON-PERSONNEL				
Supplies	\$ 25,247	\$ 1,877	\$ 24,727	\$ 22,850
Contracts	64,254	113,861	89,285	(24,576)
Information Technology	40,581	43,253	41,191	(2,062)
Energy and Utilities	6,191	1,045	1,032	(13)
Other	6,773	10,000	10,000	-
NON-PERSONNEL SUBTOTAL	143,045	170,036	166,235	(3,801)
Total	\$ 903,399	\$ 1,016,037	\$ 1,108,471	\$ 92,434

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 92,019
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	501,618
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 669,023
Fringe Benefits						
	Employee Offset Savings	\$ 2,279	\$ 2,262	\$ 2,262		\$ -
	Flexible Benefits	79,087	104,901	123,826		18,925
	Long-Term Disability	1,834	1,909	-		(1,909)

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Medicare	8,691	8,707	9,700	993
Other Post-Employment Benefits	56,072	59,150	60,010	860
Retiree Medical Trust	1,145	1,314	1,484	170
Retirement 401 Plan	1,252	1,243	1,300	57
Retirement ADC	10,876	10,661	13,089	2,428
Risk Management Administration	9,560	10,220	10,110	(110)
Supplemental Pension Savings Plan	33,875	39,891	45,673	5,782
Unemployment Insurance	1,040	1,094	1,198	104
Workers' Compensation	2,527	4,189	4,561	372
Fringe Benefits Subtotal	\$ 208,238	\$ 245,541	\$ 273,213	\$ 27,672
Total Personnel Expenditures			\$ 942,236	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 46,820	\$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(149,677)	-
Total	0.00	\$ (102,857)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 123,463	\$ 149,677	\$ 46,820	\$ (102,857)
Transfers Out	8,600	-	-	-
NON-PERSONNEL SUBTOTAL	132,063	149,677	46,820	(102,857)
Total	\$ 132,063	\$ 149,677	\$ 46,820	\$ (102,857)

City Council

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 67,508	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(366)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(761)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,355)	-
Total	0.00	\$ 63,026	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 619,232	\$ 650,538	\$ 691,071	\$ 40,533
Fringe Benefits	269,929	267,750	293,964	26,214
PERSONNEL SUBTOTAL	889,161	918,288	985,035	66,747
NON-PERSONNEL				
Supplies	\$ 14,895	\$ 43,010	\$ 13,510	\$ (29,500)
Contracts	38,605	67,725	93,894	26,169
Information Technology	34,861	39,598	39,232	(366)
Energy and Utilities	486	1,840	1,816	(24)
Other	5,396	15,000	15,000	-
NON-PERSONNEL SUBTOTAL	94,243	167,173	163,452	(3,721)
Total	\$ 983,404	\$ 1,085,461	\$ 1,148,487	\$ 63,026

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 105,019
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	510,666
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 691,071

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Flexible Benefits	\$ 99,270	\$ 119,467	\$ 140,763	\$ 21,296
Long-Term Disability	2,059	2,068	-	(2,068)
Medicare	9,449	9,423	10,021	598
Other Post-Employment Benefits	57,927	59,150	60,010	860
Retiree Medical Trust	1,147	1,437	1,541	104
Retirement 401 Plan	1,308	1,410	710	(700)
Retirement ADC	45,644	12,101	14,706	2,605
Risk Management Administration	9,904	10,220	10,110	(110)
Supplemental Pension Savings Plan	39,340	46,804	50,143	3,339
Unemployment Insurance	1,169	1,182	1,235	53
Workers' Compensation	2,712	4,488	4,725	237
Fringe Benefits Subtotal	\$ 269,929	\$ 267,750	\$ 293,964	\$ 26,214
Total Personnel Expenditures			\$ 985,035	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 76,101	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(150,473)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (74,372)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 39,055	\$ 150,473	\$ 76,101	\$ (74,372)
Transfers Out	1,500	-	-	-
NON-PERSONNEL SUBTOTAL	40,555	150,473	76,101	(74,372)
Total	\$ 40,555	\$ 150,473	\$ 76,101	\$ (74,372)

City Council

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 199,315	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	8,593	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,325)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,899)	-
Total	0.00	\$ 203,684	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 562,081	\$ 530,462	\$ 637,102	\$ 106,640
Fringe Benefits	356,067	394,901	486,251	91,350
PERSONNEL SUBTOTAL	918,148	925,363	1,123,353	197,990
NON-PERSONNEL				
Supplies	\$ 2,808	\$ 8,843	\$ 8,843	\$ -
Contracts	48,238	169,098	166,212	(2,886)
Information Technology	37,526	41,768	50,361	8,593
Energy and Utilities	431	325	312	(13)
Other	7,172	15,000	15,000	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	96,177	240,034	245,728	5,694
Total	\$ 1,014,325	\$ 1,165,397	\$ 1,369,081	\$ 203,684

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 121,742
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	439,974
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 637,102

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Flexible Benefits	\$ 106,364	\$ 127,518	\$ 144,018	\$ 16,500
Insurance	53	-	-	-
Long-Term Disability	1,848	1,683	-	(1,683)
Medicare	8,588	7,673	9,236	1,563
Other Post-Employment Benefits	60,256	59,150	60,010	860
Retiree Medical Trust	841	862	1,100	238
Retirement 401 Plan	2,418	2,539	2,569	30
Retirement ADC	142,070	161,131	224,886	63,755
Risk Management Administration	10,258	10,220	10,110	(110)
Supplemental Pension Savings Plan	19,812	19,525	28,782	9,257
Unemployment Insurance	1,049	964	1,141	177
Workers' Compensation	2,511	3,636	4,399	763
Fringe Benefits Subtotal	\$ 356,067	\$ 394,901	\$ 486,251	\$ 91,350
Total Personnel Expenditures			\$ 1,123,353	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 54,113	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(96,471)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (42,358)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 2,675	\$ -	\$ -	\$ -
Contracts	36,288	96,471	54,113	(42,358)
Transfers Out	2,000	-	-	-
NON-PERSONNEL SUBTOTAL	40,962	96,471	54,113	(42,358)
Total	\$ 40,962	\$ 96,471	\$ 54,113	\$ (42,358)

City Council

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 42,546	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,572	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,534)	-
Total	0.00	\$ 40,584	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 551,270	\$ 676,985	\$ 632,402	\$ (44,583)
Fringe Benefits	340,939	424,673	511,802	87,129
PERSONNEL SUBTOTAL	892,209	1,101,658	1,144,204	42,546
NON-PERSONNEL				
Supplies	\$ 4,411	\$ 12,150	\$ 12,150	\$ -
Contracts	33,847	84,516	80,495	(4,021)
Information Technology	33,312	37,660	39,232	1,572
Energy and Utilities	3,348	1,899	2,386	487
Other	9,115	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	84,033	154,225	152,263	(1,962)
Total	\$ 976,242	\$ 1,255,883	\$ 1,296,467	\$ 40,584

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 110,012
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	7.00	16,640 - 104,832	387,004
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	60,000
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 632,402

City Council

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,373	\$ 6,387	\$ 5,712	\$ (675)
Flexible Benefits	83,678	120,500	134,205	13,705
Insurance	53	-	-	-
Long-Term Disability	1,822	2,154	-	(2,154)
Medicare	8,409	9,816	9,169	(647)
Other Post-Employment Benefits	50,478	59,150	60,010	860
Retiree Medical Trust	785	1,161	1,105	(56)
Retirement 401 Plan	1,588	1,775	1,200	(575)
Retirement ADC	149,716	170,307	238,558	68,251
Risk Management Administration	8,572	10,220	10,110	(110)
Supplemental Pension Savings Plan	25,675	36,941	45,739	8,798
Unemployment Insurance	1,036	1,232	1,132	(100)
Workers' Compensation	2,755	5,030	4,862	(168)
Fringe Benefits Subtotal	\$ 340,939	\$ 424,673	\$ 511,802	\$ 87,129
Total Personnel Expenditures			\$ 1,144,204	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 248,548	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(94,171)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ 154,377	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 31,126	\$ 94,171	\$ 248,548	\$ 154,377
Transfers Out	57,500	-	-	-
NON-PERSONNEL SUBTOTAL	88,626	94,171	248,548	154,377
Total	\$ 88,626	\$ 94,171	\$ 248,548	\$ 154,377

City Council

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 89,634	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	14,545	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(531)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(2,115)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(9,538)	-
Total	0.00	\$ 91,995	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,126,523	\$ 1,412,701	\$ 1,306,582	\$ (106,119)
Fringe Benefits	769,070	842,233	1,035,340	193,107
PERSONNEL SUBTOTAL	1,895,592	2,254,934	2,341,922	86,988
NON-PERSONNEL				
Supplies	\$ 24,953	\$ 25,770	\$ 25,535	\$ (235)
Contracts	78,396	120,846	116,051	(4,795)
Information Technology	54,538	42,893	57,438	14,545
Energy and Utilities	80,171	85,277	80,769	(4,508)
Other	7,044	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	245,101	281,386	286,393	5,007
Total	\$ 2,140,693	\$ 2,536,320	\$ 2,628,315	\$ 91,995

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Revenue	953	-	-	-
Total	\$ 953	\$ -	\$ -	\$ -

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
90000539	Clerical Assistant 2 - Hourly	0.12	0.12	0.12	\$29,931 - \$36,067	\$ 3,592
20001203	Committee Consultants Secretary	1.00	0.00	0.00	16,640 - 104,832	-
20001164	Council Committee Consultant	8.00	8.00	8.00	19,323 - 151,840	694,117
20001165	Council Representative 1	4.00	4.00	4.00	16,640 - 104,832	246,833
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	80,018
20001167	Council Representative 2B	1.00	1.00	1.00	19,323 - 151,840	110,011
20000293	Information Systems Analyst 3	1.00	0.00	0.00	59,363 - 71,760	-
90001074	Management Intern-Mayor/ Council - Hourly	0.00	0.25	0.25	24,274 - 29,203	6,068
20001222	Program Manager	0.00	2.00	2.00	46,966 - 172,744	165,943
FTE, Salaries, and Wages Subtotal		16.12	16.37	16.37		\$ 1,306,582
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings		\$ 21,449	\$ 19,747	\$ 20,307		\$ 560
Flexible Benefits		141,813	176,291	211,877		35,586
Long-Term Disability		3,663	3,927	-		(3,927)
Medicare		16,882	17,898	18,945		1,047
Other Post-Employment Benefits		88,337	94,636	96,016		1,380
Retiree Medical Trust		974	1,252	1,105		(147)
Retirement 401 Plan		2,406	1,400	2,372		972
Retirement ADC		407,505	405,536	577,177		171,641
Retirement DROP		-	-	3,355		3,355
Risk Management Administration		15,000	16,352	16,176		(176)
Supplemental Pension Savings Plan		50,077	68,600	61,913		(6,687)
Unemployment Insurance		2,086	2,248	2,338		90
Workers' Compensation		18,878	34,346	23,759		(10,587)
Fringe Benefits Subtotal		\$ 769,070	\$ 842,233	\$ 1,035,340		\$ 193,107
Total Personnel Expenditures					\$ 2,341,922	



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City Treasurer



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City Treasurer



Office Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue, banking and cash management, tax administration, enforcement of the Earned Sick Leave and Minimum Wage Ordinance, parking administration and meter operations, and collection of delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds which total \$2.53 billion as of June 30, 2017. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for the SPSP/401(k) Plans.

The Department's mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

The Department's vision is:

To be the leader in municipal treasury services

Did you know?

- You can register for a Business Tax Certificate or Transient Occupancy Tax (TOT) Certificate online
- You can pay taxes online - Business, Rental Unit and TOT
- You can use a credit card at any Parking meter and access a report online showing where Parking meters are located
- Parking citation appeals can be made online
- The Office of the City Treasurer enforces Earned Sick Leave and Minimum Wage complaints.
- Monthly investment reports are available on our website, under the City Treasurer's Investments tab.

City Treasurer

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements

Goal 3: Provide excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of Treasury systems audited ¹	95%	100%	95%	100%	95%
2. Percentage within revenue projections at fiscal year end ²	15%	3%	15%	1%	15%
3. Percentage of satisfied customers from lobby surveys	94%	100%	90%	97%	90%
4. Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt ³	58%	60%	50%	62%	60%

1. Beginning in Fiscal Year 2019, this KPI will be restated as follows: "Percentage of Annual User Access Reviews completed for Treasury Systems". This will not impact the KPI data.
2. Fiscal Year 2017 revenue actuals were 1% within year-end projections. The Department exceeded the target by 14%.
3. The "FY2017 Target" was revised to 50% due to the Department's expectation that the ACA's recovery rate would increase. However, the ACA has not released a revised rate. The Department remains consistent with its overall collection rate of 85%.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	124.73	126.38	134.70	8.32
Personnel Expenditures	\$ 11,360,317	\$ 12,049,004	\$ 13,513,734	\$ 1,464,730
Non-Personnel Expenditures	14,345,559	14,002,222	13,394,064	(608,158)
Total Department Expenditures	\$ 25,705,876	\$ 26,051,226	\$ 26,907,798	\$ 856,572
Total Department Revenue	\$ 30,828,328	\$ 30,097,351	\$ 33,893,189	\$ 3,795,838

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administration	\$ 3,260,340	\$ 3,296,584	\$ 3,285,499	\$ (11,085)
Revenue Collections	5,824,615	6,324,389	5,821,545	(502,844)
Treasury Operations	5,871,233	6,631,907	7,486,979	855,072
Total	\$ 14,956,188	\$ 16,252,880	\$ 16,594,023	\$ 341,143

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administration	14.00	14.68	14.00	(0.68)
Revenue Collections	50.00	50.00	50.00	0.00
Treasury Operations	45.73	46.70	55.70	9.00
Total	109.73	111.38	119.70	8.32

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revenue Audit Support Addition of 1.00 Accountant 4, 4.00 Accountant 2s and associated non-personnel expenditures to support short-term rental compliance with the City's Transient Occupancy Tax (TOT) provisions.	5.00	\$ 461,752	\$ 461,777
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	387,057	-
Earned Sick Leave and Minimum Wage Ordinance Addition of 1.00 Program Manager, 3.00 Program Coordinators, 1.00 Associate Management Analyst and associated non-personnel expenditures to support the administration and enforcement of the Earned Sick Leave and Minimum Wage Ordinance.	5.00	281,934	-
Cannabis Business Tax Collection Addition of revenue and associated non-personnel expenditures to support the Cannabis Business Tax collection program.	0.00	250,000	2,379,578

City Treasurer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Delinquent Accounts System Addition of one-time non-personnel expenditures to support the replacement of the current Delinquent Accounts System.	0.00	150,000	-
General Invoicing Application Addition of one-time non-personnel expenditures associated with the implementation of a Citywide General Invoicing Application.	0.00	39,000	-
Online Self-Service System Enhancements Addition of one-time non-personnel expenditures associated with the implementation of the Transient Occupancy Tax (TOT) and Tourism Marketing District online self-service system enhancements.	0.00	26,000	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,391)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.68)	(12,715)	-
Reduction of Public Information Clerk Reduction of 1.00 Public Information Clerk in the Business Tax section.	(1.00)	(59,576)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(85,771)	-
Reduction of Overtime and Non-Personnel Expenditures Reduction of overtime and non-personnel expenditures based on historical savings.	0.00	(96,175)	-
Reduction of Parking Citation Administrative Hearing Contract Reduction of non-personnel expenditures associated with a contractual service to support the Parking Citation Administrative Hearing Program that will now be performed by the Purchasing & Contracting Department.	0.00	(150,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(848,972)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	954,483
Total	8.32	\$ 341,143	\$ 3,795,838

City Treasurer

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 5,995,223	\$ 6,263,184	\$ 6,904,100	\$ 640,916
Fringe Benefits	4,200,897	4,454,900	5,157,045	702,145
PERSONNEL SUBTOTAL	10,196,120	10,718,084	12,061,145	1,343,061
NON-PERSONNEL				
Supplies	\$ 261,274	\$ 359,374	\$ 295,310	\$ (64,064)
Contracts	1,806,623	2,347,942	2,259,719	(88,223)
Information Technology	2,670,980	2,789,989	1,941,017	(848,972)
Energy and Utilities	10,307	21,235	20,576	(659)
Other	9,933	10,006	10,006	-
Capital Expenditures	951	6,250	6,250	-
NON-PERSONNEL SUBTOTAL	4,760,068	5,534,796	4,532,878	(1,001,918)
Total	\$ 14,956,188	\$ 16,252,880	\$ 16,594,023	\$ 341,143

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,040,891	\$ 1,105,799	\$ 1,113,689	\$ 7,890
Fines Forfeitures and Penalties	3,626,497	3,196,800	4,034,006	837,206
Licenses and Permits	15,185,711	15,011,900	17,500,865	2,488,965
Other Revenue	20,181	-	-	-
Rev from Other Agencies	18,864	15,000	15,000	-
Transfers In	-	-	461,777	461,777
Total	\$ 19,892,145	\$ 19,329,499	\$ 23,125,337	\$ 3,795,838

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	6.00	\$31,491 - \$37,918	\$ 216,052
90000011	Account Clerk - Hourly	0.00	0.35	0.35	31,491 - 37,918	13,271
20000866	Accountant 2	5.00	7.00	11.00	54,059 - 65,333	662,770
20000007	Accountant 3	4.00	4.00	4.00	59,363 - 71,760	271,415
20000102	Accountant 4	1.00	1.00	2.00	66,768 - 88,982	155,667
20000024	Administrative Aide 2	9.00	9.00	10.00	42,578 - 51,334	464,186
90000024	Administrative Aide 2 - Hourly	0.70	0.35	0.35	42,578 - 51,334	15,954
20001208	Assistant Investment Officer	2.00	2.00	2.00	23,005 - 137,904	180,454
20000119	Associate Management Analyst	2.00	2.00	4.00	54,059 - 65,333	236,981
20000539	Clerical Assistant 2	7.00	7.00	5.00	29,931 - 36,067	172,870
20000267	Collections Investigator 1	16.00	16.00	16.00	40,186 - 48,526	732,038
20000268	Collections Investigator 1	1.00	1.00	1.00	40,186 - 48,526	48,526
20000269	Collections Investigator 2	4.00	4.00	4.00	45,198 - 54,558	206,312
20000270	Collections Investigator 3	5.00	5.00	4.00	49,712 - 60,070	236,264
20000287	Collections Manager	1.00	1.00	1.00	66,768 - 80,891	79,210
20001168	Deputy Director	1.75	2.75	2.75	46,966 - 172,744	389,997
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	43,555

City Treasurer

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20001172	Financial Operations Manager	2.00	2.00	2.00	25,376 - 148,200	248,000
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
20001194	Investment Officer	1.00	1.00	1.00	34,694 - 207,210	145,000
90001073	Management Intern - Hourly	0.68	0.68	0.00	24,274 - 29,203	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	32,127
20001182	Principal Accountant	3.00	3.00	3.00	19,323 - 151,840	335,000
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	52,666
20001234	Program Coordinator	0.00	0.00	3.00	23,005 - 137,904	300,000
20001222	Program Manager	3.50	2.50	3.50	46,966 - 172,744	355,016
20000783	Public Information Clerk	19.75	19.75	18.75	31,491 - 37,918	649,345
90000783	Public Information Clerk - Hourly	0.35	0.00	0.00	31,491 - 37,918	-
20000869	Senior Account Clerk	3.00	3.00	3.00	36,067 - 43,514	127,713
20000927	Senior Clerk/Typist	3.00	3.00	2.00	36,067 - 43,514	85,505
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	142,444
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001148	Treasurer	1.00	1.00	1.00	31,741 - 173,971	165,000
	Bilingual - Regular					36,039
	Budgeted Vacancy Savings					(211,286)
	Overtime Budgeted					25,102
	Sick Leave - Hourly					898
	Termination Pay Annual Leave					5,133
FTE, Salaries, and Wages Subtotal		109.73	111.38	119.70		\$ 6,904,100
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 64,801	\$ 64,857	\$ 52,754	\$ (12,103)	
	Flexible Benefits	908,048	1,124,276	1,404,422	280,146	
	Insurance	115	-	-	-	
	Long-Term Disability	19,860	19,574	-	(19,574)	
	Medicare	87,054	85,868	95,734	9,866	
	Other Post-Employment Benefits	642,879	626,984	684,115	57,131	
	Retiree Medical Trust	4,138	4,744	7,677	2,933	
	Retirement 401 Plan	5,796	5,963	6,224	261	
	Retirement ADC	1,881,877	1,907,137	2,207,579	300,442	
	Retirement DROP	27,094	26,807	27,718	911	
	Risk Management Administration	109,287	108,333	115,254	6,921	
	Supplemental Pension Savings Plan	331,649	353,346	440,241	86,895	
	Unemployment Insurance	11,298	11,209	12,249	1,040	
	Workers' Compensation	106,999	115,802	103,078	(12,724)	
Fringe Benefits Subtotal		\$ 4,200,897	\$ 4,454,900	\$ 5,157,045	\$ 702,145	
Total Personnel Expenditures					\$ 12,061,145	

Parking Meter Operations Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Revenue Collections	\$ 10,749,688	\$ 9,798,346	\$ 10,313,775	\$ 515,429
Total	\$ 10,749,688	\$ 9,798,346	\$ 10,313,775	\$ 515,429

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Revenue Collections	15.00	15.00	15.00	0.00
Total	15.00	15.00	15.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vehicle Detection Sensors Addition of one-time and on-going non-personnel expenditures for 1,000 vehicle detection sensors.	0.00	\$ 342,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	121,669	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	50,241	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,519	-
Total	0.00	\$ 515,429	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 641,425	\$ 766,491	\$ 776,229	\$ 9,738
Fringe Benefits	522,772	564,429	676,360	111,931
PERSONNEL SUBTOTAL	1,164,197	1,330,920	1,452,589	121,669
NON-PERSONNEL				
Supplies	\$ 21,686	\$ 31,405	\$ 31,327	\$ (78)
Contracts	2,062,221	2,245,624	2,330,348	84,724
Information Technology	12,841	13,115	14,634	1,519
Energy and Utilities	16,483	24,628	32,223	7,595
Other	6,847	-	-	-
Transfers Out	7,465,411	6,152,154	6,152,154	-
Capital Expenditures	-	500	300,500	300,000
NON-PERSONNEL SUBTOTAL	9,585,490	8,467,426	8,861,186	393,760
Total	\$ 10,749,688	\$ 9,798,346	\$ 10,313,775	\$ 515,429

City Treasurer

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 18,889	\$ -	\$ -	\$ -
Licenses and Permits	10,876,184	10,767,852	10,767,852	-
Other Revenue	2,386	-	-	-
Rev from Money and Prop	38,724	-	-	-
Total	\$ 10,936,183	\$ 10,767,852	\$ 10,767,852	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20001168	Deputy Director	0.25	0.25	0.25	\$46,966 - \$172,744	\$ 35,003
20000678	Parking Meter Supervisor	2.00	2.00	2.00	47,341 - 56,597	113,194
20000674	Parking Meter Technician	11.00	11.00	11.00	41,330 - 49,400	508,680
20001222	Program Manager	0.50	0.50	0.50	46,966 - 172,744	48,994
20000783	Public Information Clerk	0.25	0.25	0.25	31,491 - 37,918	8,926
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	43,472 - 51,792	48,881
	Bilingual - Regular					3,273
	Budgeted Vacancy Savings					(41,330)
	Overtime Budgeted					50,608

FTE, Salaries, and Wages Subtotal	15.00	15.00	15.00	\$ 776,229
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	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 3,664	\$ 3,657	\$ 3,644	\$ (13)
Flexible Benefits	101,968	138,626	163,419	24,793
Long-Term Disability	2,109	2,273	-	(2,273)
Medicare	9,336	10,382	10,518	136
Other Post-Employment Benefits	77,253	82,812	84,013	1,201
Retiree Medical Trust	482	679	699	20
Retirement ADC	241,867	242,928	330,675	87,747
Risk Management Administration	13,061	14,307	14,154	(153)
Supplemental Pension Savings Plan	40,137	48,215	49,099	884
Unemployment Insurance	1,201	1,296	1,284	(12)
Workers' Compensation	31,695	19,254	18,855	(399)

Fringe Benefits Subtotal	\$ 522,772	\$ 564,429	\$ 676,360	\$ 111,931
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Total Personnel Expenditures	\$ 1,452,589		
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City Treasurer

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 66,255	\$ 222,751	\$ 1,470,280
Continuing Appropriation - CIP	–	30,000	30,000
TOTAL BALANCE AND RESERVES	\$ 66,255	\$ 252,751	\$ 1,500,280
REVENUE			
Charges for Services	\$ 18,889	\$ –	\$ –
Licenses and Permits	10,876,184	10,767,852	10,767,852
Other Revenue	2,386	–	–
Revenue from Use of Money and Property	38,724	–	–
TOTAL REVENUE	\$ 10,936,183	\$ 10,767,852	\$ 10,767,852
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,002,438	\$ 11,020,603	\$ 12,268,132
OPERATING EXPENSE			
Personnel Expenses	\$ 641,425	\$ 766,491	\$ 776,229
Fringe Benefits	522,772	564,429	676,360
Supplies	21,686	31,405	31,327
Contracts	2,062,221	2,245,624	2,330,348
Information Technology	12,841	13,115	14,634
Energy and Utilities	16,483	24,628	32,223
Other Expenses	6,847	–	–
Transfers Out	7,465,411	6,152,154	6,152,154
Capital Expenditures	–	500	300,500
TOTAL OPERATING EXPENSE	\$ 10,749,688	\$ 9,798,346	\$ 10,313,775
TOTAL EXPENSE	\$ 10,749,688	\$ 9,798,346	\$ 10,313,775
RESERVES			
Continuing Appropriation - CIP	\$ 30,000	\$ 30,000	\$ 30,000
TOTAL RESERVES	\$ 30,000	\$ 30,000	\$ 30,000
BALANCE	\$ 222,751	\$ 1,192,257	\$ 1,924,357
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,002,438	\$ 11,020,603	\$ 12,268,132

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Citywide Program Expenditures



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Citywide Program Expenditures



Fund Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.



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Citywide Program Expenditures

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	123,838,357	109,701,751	156,248,640	46,546,889
Total Department Expenditures	\$ 123,838,357	\$ 109,701,751	\$ 156,248,640	\$ 46,546,889
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Animal Services	\$ 9,021,597	\$ 9,503,450	\$ 10,503,418	\$ 999,968
Assessments to Public Property	680,665	634,684	673,467	38,783
Citywide Elections	5,218,826	4,173,583	6,500,000	2,326,417
Corporate Master Lease Rent	9,732,674	12,287,669	21,422,563	9,134,894
Deferred Capital Debt Service	20,978,535	20,958,853	17,513,391	(3,445,462)
Engineering & Capital Projects	98,604	250,000	250,000	-
General Fund Reserve	-	7,600,000	17,356,375	9,756,375
Insurance	2,005,953	2,094,644	1,896,097	(198,547)
Memberships	722,079	735,000	735,000	-
Pension Payment Stabilization Reserve	16,000,000	-	-	-
Preservation of Benefits	1,448,626	1,500,000	1,500,000	-
Property Tax Administration	4,052,342	4,430,636	4,497,492	66,856
Public Liab. Claims Transfer-Claims Fund	22,957,440	14,400,000	17,100,000	2,700,000
Public Liab. Claims Transfer-Insurance	-	10,800,000	12,400,000	1,600,000
Public Liab. Claims Transfer-Reserves	8,800,000	2,800,000	3,127,665	327,665
Public Use Leases	1,582,144	1,582,144	1,582,144	-
Special Consulting Services	4,036,546	2,945,000	3,045,000	100,000
Supplemental COLA Benefit	1,599,656	1,595,033	1,489,219	(105,814)
Transfer to Capital Improvements Program	1,942,972	-	5,213,942	5,213,942
Transfer to Infrastructure Fund	-	-	17,826,547	17,826,547
Transfer to Park Improvement Funds	12,500,595	10,951,876	11,157,218	205,342
Transportation Subsidy	459,102	459,179	459,102	(77)
Total	\$ 123,838,357	\$ 109,701,751	\$ 156,248,640	\$ 46,546,889

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Infrastructure Fund	0.00	\$ 17,826,547	\$ -
Addition of one-time non-personnel expenditures for the transfer to the Infrastructure Fund.			
General Fund Reserve Transfer	0.00	10,317,576	-
Addition of one-time non-personnel expenditures related to the contribution to the General Fund Reserve to reach Fiscal Year 2019 policy target level of 15.25 percent.			

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,941,639	-
General Fund Reserve Transfer Addition of one-time non-personnel expenditures related to the contribution to the General Fund Reserve to reach Fiscal Year 2018 policy target level of 15.0 percent.	0.00	7,038,799	-
Special Elections Addition of one-time non-personnel expenditures for a proposed ballot measure to increase the Transient Occupancy Tax to fund the expansion of the convention center, and for initiatives to reduce homelessness, and street and road repairs.	0.00	5,000,000	-
Commission for Arts & Culture Allocation Addition of one-time non-personnel expenditures for the transfer to the Transient Occupancy Tax Fund for the Commission for Arts & Culture allocation.	0.00	4,213,942	-
Public Liability Reserve Fund Transfer Addition of one-time non-personnel expenditures related to the contribution to the Public Liability Fund Reserve.	0.00	3,127,665	-
Public Liability Fund Transfer Addition of non-personnel expenditures related to the transfer to the Public Liability Fund for operating expenses.	0.00	2,700,000	-
Public Liability Insurance Premiums Addition of non-personnel expenditures for insurance premiums.	0.00	1,600,000	-
Transfer to the Stadium Operations Fund Addition of one-time non-personnel expenditures for the transfer to the Stadium Operations Fund for debt service.	0.00	1,000,000	-
Animal Services Contract Addition of non-personnel expenditures for increased contractual costs for animal services.	0.00	999,968	-
Police Department Marketing, Recruitment and Retention Study Addition of one-time non-personnel expenditures for a recruitment and retention study and marketing plan.	0.00	500,000	-
Commercial Paper Debt Service Addition of non-personnel expenditures for anticipated debt service payments related to the issuance of commercial paper in Fiscal Year 2018.	0.00	500,000	-
Mission Bay and Regional Park Improvements Funds Adjustment to the transfer to the improvements funds based on projected Mission Bay rent and concession revenue per the Mission Bay Ordinance.	0.00	205,342	-
Police Chief Recruitment Services Addition of one-time non-personnel expenditures to support a Police Chief executive recruitment.	0.00	100,000	-

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Property Tax Administration Fees Addition of non-personnel expenditures related to the property tax administration fees paid to the County of San Diego.	0.00	66,856	-
Assessments to Public Property Addition of non-personnel expenditures related to assessments of public property.	0.00	38,783	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(105,814)	-
Special Consulting Services Reduction of non-personnel expenditures due to anticipated savings in special consulting services.	0.00	(250,000)	-
Citywide Elections Reduction of one-time non-personnel expenditures for anticipated citywide elections.	0.00	(900,000)	-
Deferred Capital Bond Debt Service Reduction of deferred capital bond debt service expense due to a transfer of the Fiscal Year 2018 payment to the Capital Outlay Fund.	0.00	(3,950,831)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(12,423,583)	-
Total	0.00	\$ 46,546,889	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 63,105,249	\$ 62,076,053	\$ 78,769,644	\$ 16,693,591
Information Technology	827	-	-	-
Energy and Utilities	769,283	3,108	39,028	35,920
Other	3,728,947	3,729,717	3,662,686	(67,031)
Transfers Out	52,987,300	43,892,873	73,777,282	29,884,409
Debt	3,246,750	-	-	-
NON-PERSONNEL SUBTOTAL	123,838,357	109,701,751	156,248,640	46,546,889
Total	\$ 123,838,357	\$ 109,701,751	\$ 156,248,640	\$ 46,546,889



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Commission for Arts & Culture



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Commission for Arts & Culture



Department Description

The Commission was established in 1988 to advise the Mayor and City Council on promoting, encouraging, and increasing support for the region's artistic and cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international tourist destination. Full-time City staff, advised by the Commission (a 15-member board of Mayor-appointed volunteers), annually administers the Arts and Culture Funding programs and the Public Art programs. Through the Arts and Culture Funding programs, local non-profit organizations can apply for Transient Occupancy Tax (TOT) funding in one of two categories: the Organizational Support Program (OSP), which provides general operating support to non-profits whose mission is primarily arts and culture-related and Creative Communities San Diego (CCSD) which provides non-profits with funding for specific projects such as festivals and parades. The Public Art programs include three primary areas: managing the art owned by the City, integrating art into the City's capital improvement projects, and ensuring the inclusion of public art or space for cultural use in private development projects. Some of the other initiatives implemented through the Commission include cultural tourism promotions and the arts education enrichment initiative.

The Department's mission is:

To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination

The Department's vision is:

Expanding our world by celebrating creativity in San Diego

Commission for Arts & Culture

Did you know?

- The Commission for Arts and Culture was recognized by the Save Our Heritage Organisation for outstanding achievement in the field of historic preservation for the restoration of the City-owned historic public artworks in Balboa Park and the Aztec Brewery Rathskeller Collection, now on permanent exhibition at the Logan Heights Branch Library after more than 20 years in storage.
- The non-profit arts and culture organizations that receive TOT funding through the Commission for Arts and Culture serve approximately 450,000 kindergarten through 12th grade students, parents, and teachers throughout the year with assemblies, field trips, residencies, and more.
- The non-profit arts and culture organizations that receive TOT funding through the Commission for Arts and Culture yield a significant return on investment. The 85 arts and culture non-profits that received \$6.8 million in Fiscal Year 2015 generated \$209.3 million in total expenditures, up 10% from the prior year, and generated more than 6,500 jobs.

Goals and Objectives

Goal 1: Cultivate a dynamic arts ecosystem

- Invest in artists, non-profit arts and culture organizations, and audiences
- Support a robust environment for artistic practice, creativity, and collaboration

Goal 2: Connect people with arts, culture, and creative experiences

- Provide publicly accessible arts, culture, and creative experiences
- Motivate people to experience arts, culture, and creativity

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage increase to number of non-profits submitting applications for the TOT funding distributed through the Commission for Arts and Culture ¹	24%	24%	6%	-2%	6%
2. Percentage of artworks in the Civic Art Collection on exhibit	80%	N/A	80%	80%	70%

1. While 15 first-time applicants entered the TOT funding process, 12 prior-year applicants elected not to reapply.

Commission for Arts & Culture

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	7.00	8.00	8.00	0.00
Personnel Expenditures	\$ 645,886	\$ 868,528	\$ 928,620	\$ 60,092
Non-Personnel Expenditures	552,155	865,327	931,768	66,441
Total Department Expenditures	\$ 1,198,041	\$ 1,733,855	\$ 1,860,388	\$ 126,533
Total Department Revenue	\$ 584,400	\$ 596,872	\$ 467,819	\$ (129,053)

Public Art Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Public Art	\$ 305,058	\$ 596,872	\$ 467,819	\$ (129,053)
Total	\$ 305,058	\$ 596,872	\$ 467,819	\$ (129,053)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Art Fund Allocation Addition of one-time non-personnel expenditures and associated revenue to support artwork repair, conservation, installation, and other professional art collections management practices.	0.00	\$ 313,176	\$ 313,176
One-Time Adjustments and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(442,229)	(442,229)
Total	0.00	\$ (129,053)	\$ (129,053)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 305,058	\$ 596,872	\$ 467,819	\$ (129,053)
NON-PERSONNEL SUBTOTAL	305,058	596,872	467,819	(129,053)
Total	\$ 305,058	\$ 596,872	\$ 467,819	\$ (129,053)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Revenue	\$ 284,321	\$ -	\$ -	\$ -
Transfers In	299,643	596,872	467,819	(129,053)
Total	\$ 583,964	\$ 596,872	\$ 467,819	\$ (129,053)

Commission for Arts & Culture

Transient Occupancy Tax Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Commission for Arts & Culture	\$ 783,843	\$ 1,029,140	\$ 1,283,688	\$ 254,548
Public Art	109,140	107,843	108,881	1,038
Total	\$ 892,983	\$ 1,136,983	\$ 1,392,569	\$ 255,586

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Commission for Arts & Culture	6.00	7.00	7.00	0.00
Public Art	1.00	1.00	1.00	0.00
Total	7.00	8.00	8.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.	0.00	\$ 141,708	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	60,092	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	47,987	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	10,072	-
Rental Compensation Reduction of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza building.	0.00	(2,133)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,140)	-
Total	0.00	\$ 255,586	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 438,060	\$ 593,959	\$ 624,645	\$ 30,686
Fringe Benefits	207,827	274,569	303,975	29,406
PERSONNEL SUBTOTAL	645,886	868,528	928,620	60,092

Commission for Arts & Culture

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 7,997	\$ 9,980	\$ 8,302	\$ (1,678)
Contracts	204,189	135,014	183,969	48,955
Information Technology	30,493	38,847	48,919	10,072
Energy and Utilities	3,304	4,077	4,147	70
Other	1,113	2,000	500	(1,500)
Transfers Out	-	78,537	218,112	139,575
NON-PERSONNEL SUBTOTAL	247,097	268,455	463,949	195,494
Total	\$ 892,983	\$ 1,136,983	\$ 1,392,569	\$ 255,586

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Revenue	\$ 436	\$ -	\$ -	\$ -
Total	\$ 436	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

2000024	Administrative Aide 2	1.00	1.00	0.00	\$42,578 - \$51,334	\$ -
20000132	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	184,725
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	117,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	109,855
20000778	Public Art Program Administrator	2.00	2.00	2.00	66,768 - 80,891	160,399
FTE, Salaries, and Wages Subtotal		7.00	8.00	8.00		\$ 624,645

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 3,759	\$ 3,510	\$ 3,510	\$ -
Flexible Benefits	42,769	79,930	89,929	9,999
Long-Term Disability	1,380	1,889	-	(1,889)
Medicare	6,786	8,613	9,058	445
Other Post-Employment Benefits	35,070	47,318	48,008	690
Retiree Medical Trust	658	1,193	1,269	76
Retirement 401 Plan	805	809	809	-
Retirement ADC	81,416	70,717	94,960	24,243
Risk Management Administration	5,935	8,176	8,088	(88)
Supplemental Pension Savings Plan	26,563	43,517	42,772	(745)
Unemployment Insurance	787	1,082	1,118	36
Workers' Compensation	1,899	7,815	4,454	(3,361)
Fringe Benefits Subtotal	\$ 207,827	\$ 274,569	\$ 303,975	\$ 29,406
Total Personnel Expenditures			\$ 928,620	

Commission for Arts & Culture

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,103,626	\$ 1,387,947	\$ 1,387,946
Continuing Appropriation - Operating	42,391	36,976	36,976
TOTAL BALANCE AND RESERVES	\$ 1,146,017	\$ 1,424,922	\$ 1,424,922
REVENUE			
Other Revenue	\$ 284,321	\$ -	\$ -
Transfers In	299,643	596,872	467,819
TOTAL REVENUE	\$ 583,964	\$ 596,872	\$ 467,819
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,729,981	\$ 2,021,794	\$ 1,892,741
OPERATING EXPENSE			
Contracts	\$ 305,058	\$ 596,872	\$ 467,819
TOTAL OPERATING EXPENSE	\$ 305,058	\$ 596,872	\$ 467,819
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 5,415	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 5,415	\$ -	\$ -
TOTAL EXPENSE	\$ 305,058	\$ 596,872	\$ 467,819
RESERVES			
Continuing Appropriation - Operating	\$ 36,976	\$ 36,976	\$ 36,976
TOTAL RESERVES	\$ 36,976	\$ 36,976	\$ 36,976
BALANCE	\$ 1,387,946	\$ 1,387,946	\$ 1,387,946
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,729,981	\$ 2,021,794	\$ 1,892,741

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Communications



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Department Description

The Communications Department provides strategic outreach and public engagement campaigns, creative services to client departments, and, in the process, improves the City's image and reputation by delivering the City's messages and information to the public.

The Communications Department, with responsibility and authority over all City external and internal communications, helps ensure consistent and effective management of information; improves the ability of the Mayor and Council to reach the public and the workforce; places focus on how the City communicates internally and externally; and uses limited resources to the maximum ability via a more efficient and effective deployment of City staff, all while balancing the need for project and department-specific communications.

The Department's mission is:

To inform, engage, and serve the public

The Department's vision is:

To be the lens through which San Diegans and the world view our city

Goals and Objectives

Goal 1: Shift from reactive to active media relations by showcasing stories of the City

- Make public proceedings and events more accessible
- Create a central information hub for the City of San Diego
- Share educational and engaging information about the City of San Diego with community members

Goal 2: Provide communication support to all City departments, offices, and programs

- Provide media training and presentation training to potential City spokespersons
- Establish a regular check-in schedule to identify and address departmental communications needs

Communications

Goal 3: Develop and implement a City Communications Plan as mandated by the City Strategic Plan

- Develop a citywide communication plan that supports the City Strategic Plan, branch tactical plans, and department tactical plans
- Implement a citywide communication plan
- Develop an internal communication plan

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Number of features posted to Insidesandiego.org annually	61	61	52	49	52
2. Percentage of requested news conferences covered	90%	90%	90%	100%	100%
3. Number of updates posted to the CityNet homepage ¹	N/A	N/A	N/A	N/A	26

1. Key Performance Indicator added for Fiscal Year 2018. The new version of CityNet launched on June 26, 2017. Between June 26 – June 30, four updates to CityNet’s homepage were made.

Communications

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	32.16	33.50	31.00	(2.50)
Personnel Expenditures	\$ 3,145,703	\$ 3,553,962	\$ 3,631,364	\$ 77,402
Non-Personnel Expenditures	205,883	318,983	310,607	(8,376)
Total Department Expenditures	\$ 3,351,586	\$ 3,872,945	\$ 3,941,971	\$ 69,026
Total Department Revenue	\$ 771,345	\$ 967,604	\$ 967,604	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Communications	\$ 3,351,586	\$ 3,872,945	\$ 3,941,971	\$ 69,026
Total	\$ 3,351,586	\$ 3,872,945	\$ 3,941,971	\$ 69,026

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Communications	32.16	33.50	31.00	(2.50)
Total	32.16	33.50	31.00	(2.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 168,232	\$ -
Police Communications Transfer Transfer of 1.00 Parking Enforcement Officer 1 from the Communications Department to the Police Department offset by a transfer of 1.00 Program Manager from the Police Department to the Communications Department in support of Police Department related communications.	0.00	78,984	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(324)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(861)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(1,233)	-

Communications

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(7,515)	-
Reduction of Non-Standard Hour Personnel Funding Reduction of funding allocated for hourly positions.	(0.50)	(12,962)	-
Reduction of Executive Secretary Reduction of 1.00 Executive Secretary resulting in decreased support services to the Director and department.	(1.00)	(75,179)	-
Reduction of Senior Public Information Officer Reduction of 1.00 Senior Public Information Officer resulting in decreased communication services citywide.	(1.00)	(80,116)	-
Total	(2.50)	\$ 69,026	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,940,895	\$ 2,128,429	\$ 2,038,365	\$ (90,064)
Fringe Benefits	1,204,808	1,425,533	1,592,999	167,466
PERSONNEL SUBTOTAL	3,145,703	3,553,962	3,631,364	77,402
NON-PERSONNEL				
Supplies	\$ 18,447	\$ 47,890	\$ 24,925	\$ (22,965)
Contracts	117,641	151,256	156,809	5,553
Information Technology	42,125	110,121	109,260	(861)
Energy and Utilities	11,373	6,116	8,463	2,347
Other	16,297	3,600	10,000	6,400
Capital Expenditures	-	-	1,150	1,150
NON-PERSONNEL SUBTOTAL	205,883	318,983	310,607	(8,376)
Total	\$ 3,351,586	\$ 3,872,945	\$ 3,941,971	\$ 69,026

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 769,846	\$ 967,604	\$ 967,604	\$ -
Other Revenue	1,500	-	-	-
Total	\$ 771,345	\$ 967,604	\$ 967,604	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	1.00	\$58,157 - \$69,742	\$ 69,742
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	140,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000924	Executive Secretary	0.00	1.00	0.00	43,555 - 52,666	-
20000487	Graphic Designer	2.00	2.00	2.00	43,264 - 51,979	103,958

Communications

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
90001073	Management Intern - Hourly	1.16	0.50	0.00	24,274 - 29,203	-
20000170	Multimedia Production Coordinator	3.00	3.00	3.00	48,901 - 59,197	177,356
20000165	Multimedia Production Specialist	1.00	1.00	1.00	43,264 - 51,979	43,264
20000672	Parking Enforcement Officer 1	0.00	1.00	0.00	35,630 - 42,848	-
20001222	Program Manager	1.00	2.00	3.00	46,966 - 172,744	295,813
20000784	Public Information Officer	5.00	4.00	4.00	43,514 - 52,707	183,249
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 - 71,760	59,363
20000916	Senior Public Information Officer	10.00	10.00	9.00	54,059 - 65,333	561,706
20001021	Supervising Public Information Officer	5.00	5.00	5.00	59,363 - 71,760	357,049
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(87,028)
	Overtime Budgeted					9,525
FTE, Salaries, and Wages Subtotal		32.16	33.50	31.00		\$ 2,038,365
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 14,584	\$ 17,167	\$ 15,643	\$ (1,524)	
	Flexible Benefits	223,874	316,349	337,668	21,319	
	Long-Term Disability	6,133	6,717	-	(6,717)	
	Medicare	28,076	29,959	29,427	(532)	
	Other Post-Employment Benefits	167,745	189,280	174,029	(15,251)	
	Retiree Medical Trust	1,188	1,702	1,991	289	
	Retirement 401 Plan	1,116	1,167	1,251	84	
	Retirement ADC	589,737	652,940	832,462	179,522	
	Retirement DROP	8,066	7,769	3,995	(3,774)	
	Risk Management Administration	28,740	32,704	29,319	(3,385)	
	Supplemental Pension Savings Plan	105,747	129,199	121,482	(7,717)	
	Unemployment Insurance	3,492	3,849	3,622	(227)	
	Workers' Compensation	26,311	36,731	42,110	5,379	
Fringe Benefits Subtotal		\$ 1,204,808	\$ 1,425,533	\$ 1,592,999	\$ 167,466	
Total Personnel Expenditures					\$ 3,631,364	



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Convention Center



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Convention Center



Fund Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Financial Management Department.



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Convention Center

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	16,715,438	17,236,450	16,832,450	(404,000)
Total Department Expenditures	\$ 16,715,438	\$ 17,236,450	\$ 16,832,450	\$ (404,000)
Total Department Revenue	\$ 16,641,522	\$ 16,843,993	\$ 16,439,993	\$ (404,000)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Convention Center Expansion Administration Fund	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450	\$ (404,000)
Total	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450	\$ (404,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (4,000)	\$ -
Reduction of Dewatering Expense Reduction of non-personnel expenditures due to the reduced cost of dewatering.	0.00	(400,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(404,000)
Total	0.00	\$ (404,000)	\$ (404,000)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 746,988	\$ 1,240,000	\$ 840,000	\$ (400,000)
Transfers Out	12,563,450	12,560,450	12,556,450	(4,000)
NON-PERSONNEL SUBTOTAL	13,310,438	13,800,450	13,396,450	(404,000)
Total	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450	\$ (404,000)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ 30,909	\$ -	\$ -	\$ -
Transfers In	13,207,993	13,407,993	13,003,993	(404,000)
Total	\$ 13,238,902	\$ 13,407,993	\$ 13,003,993	\$ (404,000)

Convention Center

New Convention Facility Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
New Convention Facility Fund	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000	\$ -
Total	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000	\$ -
NON-PERSONNEL SUBTOTAL	3,405,000	3,436,000	3,436,000	-
Total	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000	\$ -

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ (2,380)	\$ -	\$ -	\$ -
Transfers In	3,405,000	3,436,000	3,436,000	-
Total	\$ 3,402,620	\$ 3,436,000	\$ 3,436,000	\$ -

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,469,084	\$ 1,397,547	\$ 1,405,090
TOTAL BALANCE AND RESERVES	\$ 1,469,084	\$ 1,397,547	\$ 1,405,090
REVENUE			
Revenue from Use of Money and Property	\$ 30,909	\$ -	\$ -
Transfers In	13,207,993	13,407,993	13,003,993
TOTAL REVENUE	\$ 13,238,902	\$ 13,407,993	\$ 13,003,993
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,707,986	\$ 14,805,540	\$ 14,409,083
OPERATING EXPENSE			
Contracts	\$ 746,988	\$ 1,240,000	\$ 840,000
Transfers Out	12,563,450	12,560,450	12,556,450
TOTAL OPERATING EXPENSE	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450
TOTAL EXPENSE	\$ 13,310,438	\$ 13,800,450	\$ 13,396,450
BALANCE	\$ 1,397,547	\$ 1,005,090	\$ 1,012,633
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,707,986	\$ 14,805,540	\$ 14,409,083

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,565	\$ 6,185	\$ 6,185
TOTAL BALANCE AND RESERVES	\$ 8,565	\$ 6,185	\$ 6,185
REVENUE			
Revenue from Use of Money and Property	\$ (2,380)	\$ -	\$ -
Transfers In	3,405,000	3,436,000	3,436,000
TOTAL REVENUE	\$ 3,402,620	\$ 3,436,000	\$ 3,436,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,411,185	\$ 3,442,185	\$ 3,442,185
OPERATING EXPENSE			
Contracts	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000
TOTAL OPERATING EXPENSE	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000
TOTAL EXPENSE	\$ 3,405,000	\$ 3,436,000	\$ 3,436,000
BALANCE	\$ 6,185	\$ 6,185	\$ 6,185
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,411,185	\$ 3,442,185	\$ 3,442,185

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Debt Management



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Debt Management



Department Description

The Debt Management Department conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles.

Bond financings are conducted for capital projects secured by the General Fund and the enterprise funds, as well as projects supported by dedicated revenue sources such as the San Diego Redevelopment Successor Agency and special districts. In addition to bond financings, various State and federal loans are evaluated and executed to fund infrastructure projects. The Department also administers certain short- and medium-term financing mechanisms, including capital leases and a commercial paper program.

The Department coordinates and monitors various post-issuance administrative functions related to bond financings, the commercial paper program, loans, and capital leases. The Department regularly reviews outstanding obligations for refunding opportunities and timely refinances to lower interest costs. The Department manages credit and investor outreach functions, providing information to current bondholders, prospective investors, and rating agencies that monitor the City's credit profile.

The Department coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure in addition to the enrollment process for assessments and special taxes with assistance from consultants to maintain databases and administer special tax formulas.

The Department's mission is:

To effectively plan, implement, and manage City debt obligations

The Department's vision is:

Strong debt management to achieve citywide financing priorities

Debt Management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound, balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Provide sound, long-term financial and infrastructure plans

Goal 3: Excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. City public bond offerings comparably priced to similar credits	100%	100%	100%	100%	100%
2. Debt payments made to bond trustees on time	100%	100%	100%	100%	100%
3. Percentage of bond-related investments that are actively evaluated and re-invested as they come to term ¹	N/A	100%	100%	100%	100%
4. Percentage of disclosures for outstanding bonds filed in a timely manner to investor outreach webpages consistent with continuing disclosure agreements	100%	100%	100%	100%	100%
5. Percentage of eligible outstanding debt monitored annually to evaluate potential refunding opportunities ²	N/A	100%	100%	100%	100%

1. This performance indicator was established effective Fiscal Year 2017. The Fiscal Year 2016 actual figure was reported based on internal tracking.

2. Refer to Footnote #1.

Debt Management

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	19.00	21.00	21.00	0.00
Personnel Expenditures	\$ 2,284,426	\$ 2,763,631	\$ 2,785,133	\$ 21,502
Non-Personnel Expenditures	176,958	399,908	376,506	(23,402)
Total Department Expenditures	\$ 2,461,384	\$ 3,163,539	\$ 3,161,639	\$ (1,900)
Total Department Revenue	\$ 1,042,146	\$ 910,863	\$ 736,019	\$ (174,844)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Debt Management	\$ 2,461,384	\$ 3,163,539	\$ 3,161,639	\$ (1,900)
Total	\$ 2,461,384	\$ 3,163,539	\$ 3,161,639	\$ (1,900)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Debt Management	19.00	21.00	21.00	0.00
Total	19.00	21.00	21.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Otay Mesa Enhanced Infrastructure Financing District Addition of one-time non-personnel expenditures to support the formation of the Otay Mesa Enhanced Infrastructure Financing District (EIFD).	0.00	\$ 145,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	21,548	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	13,020	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(46)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,705)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with professional services based on historical savings.	0.00	(12,717)	-

Debt Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(165,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Revised Revenue	0.00	-	(174,844)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ (1,900)	\$ (174,844)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,438,625	\$ 1,757,846	\$ 1,662,727	\$ (95,119)
Fringe Benefits	845,801	1,005,785	1,122,406	116,621
PERSONNEL SUBTOTAL	2,284,426	2,763,631	2,785,133	21,502
NON-PERSONNEL				
Supplies	\$ 16,155	\$ 19,388	\$ 19,310	\$ (78)
Contracts	91,545	305,793	270,822	(34,971)
Information Technology	44,490	48,206	61,226	13,020
Energy and Utilities	21,070	20,472	19,099	(1,373)
Other	3,699	5,049	5,049	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	176,958	399,908	376,506	(23,402)
Total	\$ 2,461,384	\$ 3,163,539	\$ 3,161,639	\$ (1,900)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,042,135	\$ 910,863	\$ 736,019	\$ (174,844)
Other Revenue	10	-	-	-
Total	\$ 1,042,146	\$ 910,863	\$ 736,019	\$ (174,844)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	3.00	2.00	2.00	\$54,059 - \$65,333	\$ 90,730
20000119	Associate Management Analyst	2.00	3.00	3.00	54,059 - 65,333	177,249
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	35,526
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	165,000
20001234	Program Coordinator	7.00	7.00	7.00	23,005 - 137,904	660,454
20001222	Program Manager	2.00	3.00	3.00	46,966 - 172,744	350,008
20000015	Senior Management Analyst	2.00	3.00	3.00	59,363 - 71,760	202,883
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	34,167
	Budgeted Vacancy Savings					(54,059)
	Overtime Budgeted					769
FTE, Salaries, and Wages Subtotal		19.00	21.00	21.00		\$ 1,662,727

Debt Management

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 18,698	\$ 19,547	\$ 19,529	\$ (18)
Flexible Benefits	172,767	237,990	257,734	19,744
Insurance	115	-	-	-
Long-Term Disability	4,736	5,590	-	(5,590)
Medicare	20,014	24,194	24,134	(60)
Other Post-Employment Benefits	109,314	124,209	120,020	(4,189)
Retiree Medical Trust	1,329	2,090	1,895	(195)
Retirement 401 Plan	2,986	3,759	2,282	(1,477)
Retirement ADC	407,346	447,109	559,609	112,500
Retirement DROP	5,031	4,934	2,189	(2,745)
Risk Management Administration	18,797	21,462	20,220	(1,242)
Supplemental Pension Savings Plan	72,403	97,175	94,587	(2,588)
Unemployment Insurance	2,690	3,198	2,975	(223)
Workers' Compensation	9,575	14,528	17,232	2,704
Fringe Benefits Subtotal	\$ 845,801	\$ 1,005,785	\$ 1,122,406	\$ 116,621
Total Personnel Expenditures			\$ 2,785,133	



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Department of Information Technology



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Department of Information Technology



Department Description

The Department of Information Technology was established in 1994 and provides citywide strategic technology direction, operational support of application, infrastructure, and wireless technologies, enterprise application services, as well as manages Information Technology services contracts.

Some key areas of the Department include the following groups:

IT Fiscal Services

The IT Fiscal Services group coordinates the citywide IT Budget Process and also monitors and reports on citywide IT expenditures.

IT Contracts Management

The Contracts Management Group manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/Request for Proposals (RFP)/Invitations to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

IT Operations Management

The IT Operations Management Group manages data center, network, help desk, applications, and IT service delivery.

IT Program Management Office

The IT Program Management Office of the Department of IT manages and defines the governance processes, is responsible for business relationship function, and defines project management methodology for IT projects within the City.

Department of Information Technology

Cyber Security Compliance and Risk Management

The Cyber Security Team provides the development, implementation, and management of all citywide information security policies, standards, procedures, and internal controls.

Enterprise Applications

The Enterprise Applications Group provides citywide information technology services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

Wireless Technology Services

The Wireless Technology Services Group manages the service delivery for public safety wireless communications technologies.

The Department's mission is:

To provide high quality technology and wireless services while driving strategic innovation through collaboration and partnership with City and regional stakeholders

The Department's vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions

Did you know?

- The City of San Diego website won a Best of the Web Award from the Center for Digital Government in 2016.
- There are 4 million attempted cyber attacks against City systems each week.
- The Wireless Technology Services Division supports 10,000 radio units.
- Over 380 software applications support City departments and residents.
- The Department of IT supports 15,000 desktops, laptops, and printers.

Goals and Objectives

Goal 1: Enhance reliability, availability, and security of technology systems

- Upgrade applications and infrastructure to current standards
- Ensure a high level of availability and security of applications

Goal 2: Expand capabilities and business value of technology services

- Improve customer satisfaction through action on customer feedback
- Improve information technology cost effectiveness citywide

Goal 3: Improve technology project delivery

- Enhance departmental and citywide project delivery capabilities
- Review and improve processes that negatively impact IT project delivery

Goal 4: Increase capability for innovation to improve service delivery

- Provide leadership in technology innovation
- Apply leading practices to improve IT service delivery to City departments

Department of Information Technology

Goal 5: Provide efficient cyber security services to support innovation

- Enhance automation of security with Security Information and Event Management (SIEM)
- Provide effective risk management insight to stakeholder departments

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage availability of public safety wireless services	99.999%	99.999%	99.999%	99.999%	99.999%
2. Percentage of security incidents per month per 10,000 users ¹	< 1.0%	0.40%	< 1.0%	0.10%	< 1.0%
3. Percentage reduction of expenses identified through consolidation and innovation ²	5%	6%	5%	3%	5%

1. Industry standard is less than 1%.
2. Network savings did not materialize.



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Department of Information Technology

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	115.00	118.00	120.00	2.00
Personnel Expenditures	\$ 13,750,936	\$ 15,464,801	\$ 17,535,879	\$ 2,071,078
Non-Personnel Expenditures	34,465,265	34,595,340	33,339,134	(1,256,206)
Total Department Expenditures	\$ 48,216,202	\$ 50,060,141	\$ 50,875,013	\$ 814,872
Total Department Revenue	\$ 47,749,969	\$ 48,056,705	\$ 48,377,041	\$ 320,336

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Financial & Support Services	\$ 477,724	\$ 500,000	\$ 482,500	\$ (17,500)
Total	\$ 477,724	\$ 500,000	\$ 482,500	\$ (17,500)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Computer Replacements	0.00	\$ (17,500)	\$ -
Reduction of computer replacement budget.			
Total	0.00	\$ (17,500)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 1,426	\$ -	\$ -	\$ -
Contracts	479	-	-	-
Information Technology	463,464	500,000	482,500	(17,500)
Capital Expenditures	12,355	-	-	-
NON-PERSONNEL SUBTOTAL	477,724	500,000	482,500	(17,500)
Total	\$ 477,724	\$ 500,000	\$ 482,500	\$ (17,500)

GIS Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Information Technology	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743	\$ 531,754
Total	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743	\$ 531,754

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Information Technology	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 530,026	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	23,636	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,908)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	640,309
Total	0.00	\$ 531,754	\$ 640,309

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 71,718	\$ 110,697	\$ 123,094	\$ 12,397
Fringe Benefits	56,088	75,813	87,052	11,239
PERSONNEL SUBTOTAL	127,806	186,510	210,146	23,636
NON-PERSONNEL				
Contracts	\$ 620,689	\$ 874,598	\$ 852,690	\$ (21,908)
Information Technology	963,560	824,881	1,354,907	530,026
Capital Expenditures	22,266	-	-	-
NON-PERSONNEL SUBTOTAL	1,606,516	1,699,479	2,207,597	508,118
Total	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743	\$ 531,754

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247	\$ 640,309
Rev from Money and Prop	(336)	-	-	-
Rev from Other Agencies	112,554	195,303	195,303	-
Total	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550	\$ 640,309

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000293	Information Systems Analyst 3	1.00	1.00	1.00	\$59,363 - \$71,760	\$ 71,760
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 123,094

Department of Information Technology

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 573	\$ 513	\$ 513	\$ -
Flexible Benefits	10,163	21,583	21,682	99
Long-Term Disability	250	352	-	(352)
Medicare	1,092	1,605	1,785	180
Other Post-Employment Benefits	8,351	11,830	12,002	172
Retiree Medical Trust	45	148	179	31
Retirement ADC	28,631	27,982	38,090	10,108
Risk Management Administration	1,380	2,044	2,022	(22)
Supplemental Pension Savings Plan	4,907	8,567	9,708	1,141
Unemployment Insurance	138	201	220	19
Workers' Compensation	557	988	851	(137)
Fringe Benefits Subtotal	\$ 56,088	\$ 75,813	\$ 87,052	\$ 11,239
Total Personnel Expenditures			\$ 210,146	

Information Technology Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Enterprise IT Sourcing Operations	\$ 2,409,607	\$ 2,667,168	\$ 1,817,283	\$ (849,885)
Enterprise Resource Planning	2,125	-	-	-
Financial & Support Services	2,145,409	3,665,706	3,993,373	327,667
IT Contract Management	533,783	533,595	565,867	32,272
Information Technology	7,613,140	4,542,937	5,315,177	772,240
Project Management Office	201,105	342,044	388,730	46,686
Total	\$ 12,905,168	\$ 11,751,450	\$ 12,080,430	\$ 328,980

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Enterprise IT Sourcing Operations	10.00	10.00	10.00	0.00
Financial & Support Services	7.00	8.00	6.00	(2.00)
IT Contract Management	0.00	3.00	3.00	0.00
Information Technology	26.00	19.00	23.00	4.00
Project Management Office	1.00	2.00	2.00	0.00
Total	44.00	42.00	44.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 755,589	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Rental Compensation	0.00	533,897	-
Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.			

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Cyber Security Addition of 2.00 Program Coordinators and associated non-personnel expenditures to support cyber security.	2.00	247,782	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	180,781	-
Reclassification of Positions Addition of 1.00 Program Manager offset by the reduction of 1.00 Information System Analyst 4 associated to the Web Team.	0.00	(14,032)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(120,000)	(140,062)
Department Restructure Transfer of personnel expenditures associated with the department restructure to better align the financial structure with the department's operations and personnel structure.	0.00	(128,799)	-
Reduction of Training Reduction of non-personnel expenditures associated with a decrease in training and conference attendance.	0.00	(144,301)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(172,684)	-
Reduction of Professional Consulting Services Reduction of non-personnel expenditures associated with professional consulting services.	0.00	(192,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(617,253)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	789,442
Total	2.00	\$ 328,980	\$ 649,380

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 3,883,036	\$ 3,773,544	\$ 4,177,322	\$ 403,778
Fringe Benefits	2,165,442	2,225,940	2,676,862	450,922
PERSONNEL SUBTOTAL	6,048,478	5,999,484	6,854,184	854,700

Department of Information Technology

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 18,902	\$ 19,060	\$ 18,982	\$ (78)
Contracts	1,085,254	1,510,515	1,423,630	(86,885)
Information Technology	4,515,845	3,188,787	3,016,103	(172,684)
Energy and Utilities	208,753	207,285	224,134	16,849
Other	11,648	9,500	9,500	-
Transfers Out	-	-	533,897	533,897
Capital Expenditures	319,470	120,000	-	(120,000)
Debt	696,818	696,819	-	(696,819)
NON-PERSONNEL SUBTOTAL	6,856,690	5,751,966	5,226,246	(525,720)
Total	\$ 12,905,168	\$ 11,751,450	\$ 12,080,430	\$ 328,980

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 12,755,489	\$ 10,552,747	\$ 11,202,127	\$ 649,380
Other Revenue	4,962	-	-	-
Rev from Money and Prop	13,491	-	-	-
Total	\$ 12,773,942	\$ 10,552,747	\$ 11,202,127	\$ 649,380

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20000119	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	185,000
20001168	Deputy Director	1.00	2.00	2.00	46,966 - 172,744	298,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	46,229
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	63,290
20000293	Information Systems Analyst 3	9.00	9.00	9.00	59,363 - 71,760	644,557
20000998	Information Systems Analyst 4	4.00	4.00	3.00	66,768 - 80,891	242,673
20000180	Information Systems Manager	1.00	1.00	1.00	84,427 - 102,253	102,253
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,160
20001234	Program Coordinator	0.00	1.00	4.00	23,005 - 137,904	370,454
20001222	Program Manager	21.00	17.00	18.00	46,966 - 172,744	2,069,500
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Budgeted Vacancy Savings					(80,454)
	Overtime Budgeted					4,091
FTE, Salaries, and Wages Subtotal		44.00	42.00	44.00		\$ 4,177,322

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 47,201	\$ 46,732	\$ 46,936	\$ 204
Flexible Benefits	454,522	531,712	618,418	86,706

Department of Information Technology

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Long-Term Disability	12,705	11,985	-	(11,985)
Medicare	56,319	53,632	59,477	5,845
Other Post-Employment Benefits	252,244	242,513	258,043	15,530
Retiree Medical Trust	4,776	4,726	5,607	881
Retirement 401 Plan	3,807	2,518	2,568	50
Retirement ADC	1,028,649	1,008,016	1,317,739	309,723
Retirement DROP	2,281	2,189	4,378	2,189
Risk Management Administration	42,763	41,902	43,473	1,571
Supplemental Pension Savings Plan	236,542	246,033	277,953	31,920
Unemployment Insurance	7,241	6,862	7,466	604
Workers' Compensation	16,392	27,120	34,804	7,684
Fringe Benefits Subtotal	\$ 2,165,442	\$ 2,225,940	\$ 2,676,862	\$ 450,922
Total Personnel Expenditures			\$ 6,854,184	

OneSD Support Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Enterprise Resource Planning	\$ 24,855,721	\$ 27,192,597	\$ 26,781,896	\$ (410,701)
Wireless Technology Services	562	-	-	-
Total	\$ 24,856,283	\$ 27,192,597	\$ 26,781,896	\$ (410,701)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Enterprise Resource Planning	23.00	28.00	28.00	0.00
Total	23.00	28.00	28.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 606,923	\$ -
Department Restructure Transfer of personnel expenditures associated with the department restructure to better align the financial structure with the department's operations and personnel structure.	0.00	128,799	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(421)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(3,600)	(829,821)

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Rental Compensation Reduction of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza building.	0.00	(10,317)	-
Reduction of Training Reduction of non-personnel expenditures associated with decrease in training attendance.	0.00	(25,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(216,784)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(890,301)	-
IAM Revised Revenue for Software Licenses Adjustment to reflect revised revenue projections from departments participating in the Infrastructure Asset Management (IAM) project for software licensing and maintenance costs.	0.00	-	362,495
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	352,056
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(1,086,900)
Total	0.00	\$ (410,701)	\$ (1,202,170)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,638,227	\$ 2,746,012	\$ 3,012,502	\$ 266,490
Fringe Benefits	914,298	1,283,992	1,752,803	468,811
PERSONNEL SUBTOTAL	2,552,526	4,030,004	4,765,305	735,301
NON-PERSONNEL				
Supplies	\$ 39,253	\$ 17,880	\$ 17,802	\$ (78)
Contracts	396,712	2,000,821	2,922,340	921,519
Information Technology	15,746,170	18,952,854	18,062,553	(890,301)
Energy and Utilities	5,504	7,255	7,478	223
Other	100	1,000	1,000	-
Transfers Out	-	316,417	306,100	(10,317)
Capital Expenditures	321,157	50,000	50,000	-
Debt	5,794,860	1,816,366	649,318	(1,167,048)
NON-PERSONNEL SUBTOTAL	22,303,758	23,162,593	22,016,591	(1,146,002)
Total	\$ 24,856,283	\$ 27,192,597	\$ 26,781,896	\$ (410,701)

Department of Information Technology

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Charges for Services	\$ 26,555,858	\$ 27,192,944	\$ 25,990,774	\$ (1,202,170)
Rev from Money and Prop	71,867	-	-	-
Rev from Other Agencies	36,772	-	-	-
Transfers In	40	-	-	-
Total	\$ 26,664,536	\$ 27,192,944	\$ 25,990,774	\$ (1,202,170)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$54,059 - \$65,333	\$ 59,656
20001247	Business Systems Analyst 2	3.00	1.00	1.00	59,467 - 71,864	71,864
20001246	Business Systems Analyst 3	1.00	0.00	0.00	65,416 - 79,061	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20001261	Information Systems Administrator	4.00	1.00	1.00	73,466 - 88,982	88,982
20001234	Program Coordinator	7.00	15.00	14.00	23,005 - 137,904	1,510,454
20001222	Program Manager	7.00	10.00	10.00	46,966 - 172,744	1,224,000
	Budgeted Vacancy Savings					(80,454)
FTE, Salaries, and Wages Subtotal		23.00	28.00	28.00		\$ 3,012,502
Fringe Benefits						
	Employee Offset Savings	\$ 23,645	\$ 23,790	\$ 31,572		\$ 7,782
	Flexible Benefits	177,236	334,358	407,759		73,401
	Long-Term Disability	5,305	8,732	-		(8,732)
	Medicare	23,779	39,815	43,683		3,868
	Other Post-Employment Benefits	96,707	153,786	162,027		8,241
	Retiree Medical Trust	2,024	4,883	4,206		(677)
	Retirement 401 Plan	5,905	6,554	8,639		2,085
	Retirement ADC	489,579	488,485	898,122		409,637
	Risk Management Administration	16,254	26,572	27,297		725
	Supplemental Pension Savings Plan	66,388	165,259	138,610		(26,649)
	Unemployment Insurance	3,034	4,993	5,395		402
	Workers' Compensation	4,442	26,765	25,493		(1,272)
Fringe Benefits Subtotal		\$ 914,298	\$ 1,283,992	\$ 1,752,803		\$ 468,811
Total Personnel Expenditures					\$ 4,765,305	

Department of Information Technology

Wireless Communications Technology Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Enterprise Resource Planning	\$ 3,079	\$ -	\$ -	\$ -
Financial & Support Services	-	13,712	-	(13,712)
Wireless Technology Services	8,239,626	8,716,393	9,112,444	396,051
Total	\$ 8,242,705	\$ 8,730,105	\$ 9,112,444	\$ 382,339

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Wireless Technology Services	46.00	46.00	46.00	0.00
Total	46.00	46.00	46.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 457,441	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	301,992	-
Network Maintenance Contract Addition of non-personnel expenditures associated with the network maintenance contract to support the Public Safety Communications Network.	0.00	300,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(13,671)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures for supplies and maintenance services.	0.00	(113,423)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(550,000)	(150,053)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	330,658
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	52,212
Total	0.00	\$ 382,339	\$ 232,817

Department of Information Technology

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,950,509	\$ 3,056,180	\$ 3,144,667	\$ 88,487
Fringe Benefits	2,071,618	2,192,623	2,561,577	368,954
PERSONNEL SUBTOTAL	5,022,127	5,248,803	5,706,244	457,441
NON-PERSONNEL				
Supplies	\$ 610,815	\$ 384,392	\$ 320,795	\$ (63,597)
Contracts	1,781,846	1,750,736	1,493,421	(257,315)
Information Technology	97,789	151,506	453,498	301,992
Energy and Utilities	289,532	320,747	307,816	(12,931)
Other	585	1,400	1,400	-
Capital Expenditures	93,721	38,752	-	(38,752)
Debt	346,291	833,769	829,270	(4,499)
NON-PERSONNEL SUBTOTAL	3,220,579	3,481,302	3,406,200	(75,102)
Total	\$ 8,242,705	\$ 8,730,105	\$ 9,112,444	\$ 382,339

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 6,596,344	\$ 8,619,512	\$ 8,852,329	\$ 232,817
Other Revenue	51,926	-	-	-
Rev from Money and Prop	59,571	48,261	48,261	-
Rev from Other Agencies	6,325	-	-	-
Total	\$ 6,714,166	\$ 8,667,773	\$ 8,900,590	\$ 232,817

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 74,129
20000251	Apprentice 1-Communications Technician	4.00	3.00	0.00	39,978 - 53,290	-
20000252	Apprentice 2-Communications Technician	0.00	0.00	4.00	49,962 - 63,294	247,756
20000139	Associate Communications Engineer	5.00	5.00	5.00	66,622 - 80,454	399,033
20000403	Communications Technician	16.00	17.00	16.00	58,157 - 69,742	1,078,854
20000405	Communications Technician Supervisor	2.00	2.00	2.00	66,685 - 80,600	161,200
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20000419	Equipment Technician 1	6.00	6.00	6.00	36,005 - 43,139	254,065
20000425	Equipment Technician 2	2.00	2.00	2.00	39,499 - 47,091	94,182
20000288	Senior Communications Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000897	Senior Communications Technician	4.00	4.00	4.00	61,048 - 73,216	292,864
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	76,710 - 92,602	88,039
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760

Department of Information Technology

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	41,517
	Budgeted Vacancy Savings					(58,157)
	Overtime Budgeted					70,768
	Reg Pay For Engineers					61,715
	Termination Pay Annual Leave					16,091
	Vacation Pay In Lieu					20,000
FTE, Salaries, and Wages Subtotal		46.00	46.00	46.00		\$ 3,144,667
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 10,609	\$ 10,091	\$ 10,099	\$	8
	Flexible Benefits	344,021	426,083	506,179		80,096
	Long-Term Disability	9,294	9,258	-		(9,258)
	Medicare	42,799	41,201	42,391		1,190
	Other Post-Employment Benefits	265,665	260,260	270,045		9,785
	Retiree Medical Trust	1,284	1,455	1,720		265
	Retirement 401 Plan	1,725	1,628	1,721		93
	Retirement ADC	1,153,845	1,165,466	1,453,617		288,151
	Retirement DROP	6,434	8,206	12,791		4,585
	Risk Management Administration	45,155	44,968	45,495		527
	Supplemental Pension Savings Plan	164,709	172,460	179,174		6,714
	Unemployment Insurance	5,296	5,296	5,325		29
	Workers' Compensation	20,782	46,251	33,020		(13,231)
Fringe Benefits Subtotal		\$ 2,071,618	\$ 2,192,623	\$ 2,561,577	\$	368,954
Total Personnel Expenditures					\$	5,706,244

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 490,820	\$ 353,823	\$ 134,336
TOTAL BALANCE AND RESERVES	\$ 490,820	\$ 353,823	\$ 134,336
REVENUE			
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247
Revenue from Other Agencies	112,554	195,303	195,303
Revenue from Use of Money and Property	(336)	–	–
TOTAL REVENUE	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,088,144	\$ 1,997,064	\$ 2,417,886
OPERATING EXPENSE			
Personnel Expenses	\$ 71,718	\$ 110,697	\$ 123,094
Fringe Benefits	56,088	75,813	87,052
Contracts	620,689	874,598	852,690
Information Technology	963,560	824,881	1,354,907
Capital Expenditures	22,266	–	–
TOTAL OPERATING EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743
TOTAL EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743
BALANCE	\$ 353,823	\$ 111,075	\$ 143
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,088,144	\$ 1,997,064	\$ 2,417,886

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,185,322	\$ 2,054,096	\$ 934,414
TOTAL BALANCE AND RESERVES	\$ 2,185,322	\$ 2,054,096	\$ 934,414
REVENUE			
Charges for Services	\$ 12,755,489	\$ 10,552,747	\$ 11,202,127
Other Revenue	4,962	-	-
Revenue from Use of Money and Property	13,491	-	-
TOTAL REVENUE	\$ 12,773,942	\$ 10,552,747	\$ 11,202,127
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,959,263	\$ 12,606,843	\$ 12,136,541
OPERATING EXPENSE			
Personnel Expenses	\$ 3,883,036	\$ 3,773,544	\$ 4,177,322
Fringe Benefits	2,165,442	2,225,940	2,676,862
Supplies	18,902	19,060	18,982
Contracts	1,085,254	1,510,515	1,423,630
Information Technology	4,515,845	3,188,787	3,016,103
Energy and Utilities	208,753	207,285	224,134
Other Expenses	11,648	9,500	9,500
Transfers Out	-	-	533,897
Capital Expenditures	319,470	120,000	-
Debt Expenses	696,818	696,819	-
TOTAL OPERATING EXPENSE	\$ 12,905,168	\$ 11,751,450	\$ 12,080,430
TOTAL EXPENSE	\$ 12,905,168	\$ 11,751,450	\$ 12,080,430
BALANCE	\$ 2,054,096	\$ 855,393	\$ 56,111
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,959,263	\$ 12,606,843	\$ 12,136,541

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,911,846	\$ 603,299	\$ 889,827
Continuing Appropriation - CIP	1,100,000	3,745,212	202,283
TOTAL BALANCE AND RESERVES	\$ 5,011,846	\$ 4,348,511	\$ 1,092,110
REVENUE			
Charges for Services	\$ 26,555,858	\$ 27,192,944	\$ 25,990,774
Revenue from Other Agencies	36,772	–	–
Revenue from Use of Money and Property	71,867	–	–
Transfers In	40	–	–
TOTAL REVENUE	\$ 26,664,536	\$ 27,192,944	\$ 25,990,774
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 31,676,383	\$ 31,541,455	\$ 27,082,884
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 2,471,588	\$ –	\$ –
TOTAL CIP EXPENSE	\$ 2,471,588	\$ –	\$ –
OPERATING EXPENSE			
Personnel Expenses	\$ 1,638,227	\$ 2,746,012	\$ 3,012,502
Fringe Benefits	914,298	1,283,992	1,752,803
Supplies	39,253	17,880	17,802
Contracts	396,712	2,000,821	2,922,340
Information Technology	15,746,170	18,952,854	18,062,553
Energy and Utilities	5,504	7,255	7,478
Other Expenses	100	1,000	1,000
Transfers Out	–	316,417	306,100
Capital Expenditures	321,157	50,000	50,000
Debt Expenses	5,794,860	1,816,366	649,318
TOTAL OPERATING EXPENSE	\$ 24,856,283	\$ 27,192,597	\$ 26,781,896
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ 3,438,070	\$ 202,283
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ 3,438,070	\$ 202,283
TOTAL EXPENSE	\$ 27,327,871	\$ 30,630,667	\$ 26,984,179
RESERVES			
Continuing Appropriation - CIP	\$ 3,745,212	\$ 307,142	\$ –
TOTAL RESERVES	\$ 3,745,212	\$ 307,142	\$ –
BALANCE	\$ 603,299	\$ 603,646	\$ 98,705
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 31,676,383	\$ 31,541,455	\$ 27,082,884

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,850,172	\$ 321,633	\$ 342,604
TOTAL BALANCE AND RESERVES	\$ 1,850,172	\$ 321,633	\$ 342,604
REVENUE			
Charges for Services	\$ 6,596,344	\$ 8,619,512	\$ 8,852,329
Other Revenue	51,926	-	-
Revenue from Other Agencies	6,325	-	-
Revenue from Use of Money and Property	59,571	48,261	48,261
TOTAL REVENUE	\$ 6,714,166	\$ 8,667,773	\$ 8,900,590
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,564,338	\$ 8,989,406	\$ 9,243,194
OPERATING EXPENSE			
Personnel Expenses	\$ 2,950,509	\$ 3,056,180	\$ 3,144,667
Fringe Benefits	2,071,618	2,192,623	2,561,577
Supplies	610,815	384,392	320,795
Contracts	1,781,846	1,750,736	1,493,421
Information Technology	97,789	151,506	453,498
Energy and Utilities	289,532	320,747	307,816
Other Expenses	585	1,400	1,400
Capital Expenditures	93,721	38,752	-
Debt Expenses	346,291	833,769	829,270
TOTAL OPERATING EXPENSE	\$ 8,242,705	\$ 8,730,105	\$ 9,112,444
TOTAL EXPENSE	\$ 8,242,705	\$ 8,730,105	\$ 9,112,444
BALANCE	\$ 321,633	\$ 259,301	\$ 130,750
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,564,338	\$ 8,989,406	\$ 9,243,194

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Development Services



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Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include entitlements, building construction and safety, engineering mapping, current planning, and code enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City. The Development Services Department (development review and inspection services only) is operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses.

The Department's mission is:

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders

The Department's vision is:

To employ an engaged workforce and utilize superior technology in the streamlined delivery of services

Did you know?

- Twelve years of permit data is now available online through the Department's Internet portal, OpenDSD.
- Small businesses can easily access personalized permit and site information 24 hours a day on OpenCounter.
- The City reported a 54% increase of Solar Photovoltaic permits with 2,235 issued in 2016.

Development Services

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments

- Ensure adherence with all applicable codes, policies, and regulations
- Continuously enhance ministerial review and inspection process

Goal 2: Manage efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving

- Implement a streamlined discretionary review process
- Promote sustainable and affordable housing
- Implement business process improvements and regulatory reform
- Reduce customer wait times for counter services

Goal 3: Provide efficient administrative and financial services

- Manage the financial health of the Department
- Utilize superior technology

Goal 4: Provide fair, comprehensive, and efficient enforcement of codes applicable to the use and development of private property

- Conduct efficient code enforcement case management
- Inspect 5% of mobile home park lots annually
- Maintain and monitor registry of foreclosed properties

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Number of completed Land Development Code updates ¹	1	N/A	N/A	N/A	N/A
2. Percentage of Code Enforcement cases opened upon day of receipt	100%	100%	100%	100%	100%
3. Percentage of customer wait times meeting established department standards ²	N/A	N/A	N/A	N/A	80%
4. Percentage of Code Enforcement inspections completed on time	86%	86%	90%	92%	90%
5. Percentage of inspections performed within next day	93%	93%	90%	93%	90%
6. Percentage of projects completed with less than 3 eligible review cycles	87%	87%	80%	85%	80%
7. Percentage of projects meeting established department deadlines	85%	88%	80%	92%	80%

1. This key performance indicator was transferred to the Planning Department effective July 1, 2016.

2. Some baseline data remains under development.

Development Services

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	525.15	548.45	547.65	(0.80)
Personnel Expenditures	\$ 48,241,566	\$ 51,757,535	\$ 56,614,519	\$ 4,856,984
Non-Personnel Expenditures	13,204,784	14,241,335	22,798,384	8,557,049
Total Department Expenditures	\$ 61,446,350	\$ 65,998,870	\$ 79,412,903	\$ 13,414,033
Total Department Revenue	\$ 57,591,845	\$ 56,822,420	\$ 63,364,891	\$ 6,542,471

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Code Enforcement	\$ 6,239,068	\$ 7,486,410	\$ 7,883,880	\$ 397,470
Total	\$ 6,239,068	\$ 7,486,410	\$ 7,883,880	\$ 397,470

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Code Enforcement	70.00	70.00	69.00	(1.00)
Total	70.00	70.00	69.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 529,971	\$ -
Nuisance Abatement Fund Support Addition of one-time non-personnel expenditures for a transfer to the Nuisance Abatement Fund.	0.00	250,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	12,805	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,328)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(12,099)	-
Reduction of Overtime Reduction of overtime personnel expenditures in the Code Enforcement Division.	0.00	(19,834)	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Administrative Aide I Reduction of 1.00 Administrative Aide 1 in the Code Enforcement Division.	(1.00)	(68,755)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(93,290)	(120,000)
Reduction of Non-Personnel Expenditures Adjustment reflects the reallocation of expenditures to the non-discretionary budget related to the Accela project tracking system debt service payment.	0.00	(200,000)	-
Total	(1.00)	\$ 397,470	\$ (120,000)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 3,432,820	\$ 3,851,413	\$ 4,005,509	\$ 154,096
Fringe Benefits	2,215,350	2,483,385	2,826,053	342,668
PERSONNEL SUBTOTAL	5,648,170	6,334,798	6,831,562	496,764
NON-PERSONNEL				
Supplies	\$ 52,332	\$ 54,999	\$ 51,462	\$ (3,537)
Contracts	268,255	443,166	234,455	(208,711)
Information Technology	135,862	173,131	185,936	12,805
Energy and Utilities	33,413	30,615	30,682	67
Other	101,036	99,700	99,700	-
Transfers Out	-	150,000	250,000	100,000
Debt	-	200,001	200,083	82
NON-PERSONNEL SUBTOTAL	590,898	1,151,612	1,052,318	(99,294)
Total	\$ 6,239,068	\$ 7,486,410	\$ 7,883,880	\$ 397,470

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 528,672	\$ 531,769	\$ 411,769	\$ (120,000)
Fines Forfeitures and Penalties	134,500	86,500	86,500	-
Licenses and Permits	102,054	96,000	96,000	-
Other Revenue	1,989	2,000	2,000	-
Total	\$ 767,215	\$ 716,269	\$ 596,269	\$ (120,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	0.00	\$31,491 - \$37,918	\$ -
20000012	Administrative Aide 1	2.00	2.00	1.00	36,962 - 44,533	43,865
20000041	Assistant Management Analyst	0.00	0.00	1.00	44,470 - 54,059	43,593
20000119	Associate Management Analyst	1.00	0.00	0.00	54,059 - 65,333	-
20000306	Code Compliance Officer	5.00	4.00	2.00	37,232 - 44,803	89,606

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000214	Combination Inspector 2	18.00	18.00	18.00	55,141 - 66,581	1,112,653
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000503	Horticulturist	0.00	0.00	1.00	53,061 - 64,147	53,061
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	33,938
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	210,000
20000783	Public Information Clerk	3.00	3.00	4.00	31,491 - 37,918	151,103
20000927	Senior Clerk/Typist	1.00	2.00	2.00	36,067 - 43,514	85,722
20000873	Senior Combination Inspector	3.00	3.00	3.00	63,315 - 76,461	226,549
20000015	Senior Management Analyst	0.00	1.00	1.00	59,363 - 71,760	71,760
20000919	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	77,834
20000928	Senior Zoning Investigator	5.00	5.00	5.00	55,182 - 66,851	333,252
20000756	Word Processing Operator	5.00	5.00	4.00	31,491 - 37,918	144,107
20001069	Zoning Investigator 2	21.00	21.00	22.00	50,232 - 60,757	1,220,434
	Bilingual - Regular					21,840
	Budgeted Vacancy Savings					(141,773)
	ICBO Certification					3,343
	Overtime Budgeted					93,586
	Termination Pay Annual Leave					11,036
FTE, Salaries, and Wages Subtotal		70.00	70.00	69.00		\$ 4,005,509
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 24,013	\$ 23,925	\$ 21,280	\$ (2,645)	
	Flexible Benefits	487,668	670,474	776,949	106,475	
	Long-Term Disability	11,130	11,906	-	(11,906)	
	Medicare	46,463	49,893	53,580	3,687	
	Other Post-Employment Benefits	366,361	390,390	396,066	5,676	
	Retiree Medical Trust	2,794	3,974	4,544	570	
	Retirement 401 Plan	4,336	4,730	4,350	(380)	
	Retirement ADC	962,313	959,576	1,210,980	251,404	
	Retirement DROP	14,966	15,578	12,491	(3,087)	
	Risk Management Administration	62,105	67,452	66,726	(726)	
	Supplemental Pension Savings Plan	186,319	223,687	232,230	8,543	
	Unemployment Insurance	6,334	6,816	6,942	126	
	Workers' Compensation	40,547	54,984	39,915	(15,069)	
Fringe Benefits Subtotal		\$ 2,215,350	\$ 2,483,385	\$ 2,826,053	\$ 342,668	
Total Personnel Expenditures						\$ 6,831,562

Development Services

Development Services Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Administration & Support Services	\$ 20,077,889	\$ 14,659,428	\$ 22,044,389	\$ 7,384,961
Building & Safety	21,498,422	16,993,121	19,560,317	2,567,196
Engineering	-	10,719,221	11,754,137	1,034,916
Land Development Review	7,205,644	7,835,104	8,112,277	277,173
Project Submittal & Management	5,754,858	7,495,407	8,988,717	1,493,310
Total	\$ 54,536,813	\$ 57,702,281	\$ 70,459,837	\$ 12,757,556

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Administration & Support Services	61.20	47.00	44.00	(3.00)
Building & Safety	203.40	173.40	173.60	0.20
Engineering	0.00	87.35	89.70	2.35
Land Development Review	94.20	77.35	74.35	(3.00)
Project Submittal & Management	90.35	87.35	91.00	3.65
Total	449.15	472.45	472.65	0.20

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 4,499,282	\$ -
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.	0.00	4,104,740	-
Regional Water Quality Control Board Penalty Adjustment for monetary penalties associated to the Construction Administrative Civil Liability issued by the Regional Water Quality Control Board.	0.00	1,597,199	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	1,389,892	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,156,289	-
One-Time Adjustments and Annualizations Adjustment to reflect the adjustment of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	600,000	(148,743)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	119,683	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Development Project Manager Addition of 0.50 Development Project Manager to support reviews and inspections in the Project Submittal & Management section.	0.50	37,405	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	6,210	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(7,180)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.30)	(145,964)	-
Operating Reserves Reduction of non-personnel expenditures associated with the contribution to the Development Services Fund operating reserve policy target level.	0.00	(600,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	6,811,214
Total	0.20	\$ 12,757,556	\$ 6,662,471

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 26,772,189	\$ 27,929,136	\$ 29,336,835	\$ 1,407,699
Fringe Benefits	15,248,163	16,894,389	19,870,233	2,975,844
PERSONNEL SUBTOTAL	42,020,352	44,823,525	49,207,068	4,383,543
NON-PERSONNEL				
Supplies	\$ 434,894	\$ 396,344	\$ 1,401,852	\$ 1,005,508
Contracts	9,241,829	9,180,108	9,932,933	752,825
Information Technology	1,700,959	2,152,493	2,272,176	119,683
Energy and Utilities	599,178	672,894	635,238	(37,656)
Other	538,481	476,917	483,127	6,210
Transfers Out	-	-	4,542,500	4,542,500
Capital Expenditures	1,120	-	-	-
Debt	-	-	1,984,943	1,984,943
NON-PERSONNEL SUBTOTAL	12,516,461	12,878,756	21,252,769	8,374,013
Total	\$ 54,536,813	\$ 57,702,281	\$ 70,459,837	\$ 12,757,556

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 11,611,675	\$ 9,782,173	\$ 9,782,173	\$ -
Licenses and Permits	42,980,786	44,211,466	49,458,880	5,247,414
Other Revenue	1,295,000	1,216,023	1,216,023	-
Rev from Money and Prop	250,522	110,072	110,072	-
Transfers In	-	-	1,415,057	1,415,057
Total	\$ 56,137,983	\$ 55,319,734	\$ 61,982,205	\$ 6,662,471

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	110,224
90000011	Account Clerk - Hourly	0.35	0.00	0.00	31,491 - 37,918	-
20000012	Administrative Aide 1	1.00	1.00	0.00	36,962 - 44,533	-
20000024	Administrative Aide 2	4.00	4.00	3.00	42,578 - 51,334	141,542
20000249	Apprentice 1-Electrician (4 Yr)	1.00	1.00	1.00	32,427 - 43,243	32,427
20001202	Assistant Deputy Director	6.00	6.00	6.00	23,005 - 137,904	659,998
20001075	Assistant Development Services Director	1.00	1.00	1.00	31,741 - 173,971	102,856
20000074	Assistant Engineer-Civil	2.00	0.00	0.00	57,866 - 69,722	-
20000071	Assistant Engineer-Civil	3.00	0.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	22.00	24.00	24.00	57,866 - 69,722	1,564,987
20000077	Assistant Engineer-Electrical	2.00	5.00	2.00	57,866 - 69,722	119,057
20000116	Assistant Engineer-Traffic	8.00	10.00	9.00	57,866 - 69,722	568,513
20000143	Associate Engineer-Civil	11.00	15.00	16.00	66,622 - 80,454	1,204,468
20000148	Associate Engineer-Civil	1.00	4.00	4.00	66,622 - 80,454	300,969
90000143	Associate Engineer-Civil - Hourly	0.00	0.00	0.35	66,622 - 80,454	23,318
20000150	Associate Engineer-Electrical	3.00	3.00	5.00	66,622 - 80,454	376,530
90000150	Associate Engineer-Electrical - Hourly	0.35	0.00	0.00	66,622 - 80,454	-
20000154	Associate Engineer-Mechanical	7.00	7.00	7.00	66,622 - 80,454	523,054
20000167	Associate Engineer-Traffic	6.00	7.00	7.00	66,622 - 80,454	548,331
20000119	Associate Management Analyst	4.00	4.00	5.00	54,059 - 65,333	312,124
20000162	Associate Planner	29.00	36.00	36.00	56,722 - 68,536	2,165,116
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	72,440
20000266	Cashier	2.00	2.00	2.00	31,491 - 37,918	74,698
20000539	Clerical Assistant 2	11.00	7.00	6.00	29,931 - 36,067	203,589
90000539	Clerical Assistant 2 - Hourly	0.35	0.35	0.00	29,931 - 36,067	-
20000214	Combination Inspector 2	31.00	33.00	32.00	55,141 - 66,581	1,984,962
90000214	Combination Inspector 2 - Hourly	0.70	1.75	0.35	55,141 - 66,581	19,299
20001168	Deputy Director	5.00	5.00	5.00	46,966 - 172,744	634,000
20000103	Development Project Manager 1	11.00	10.00	10.00	57,866 - 69,722	667,987
20000104	Development Project Manager 2	18.50	19.50	20.00	66,622 - 80,454	1,562,191
20000105	Development Project Manager 3	9.00	11.00	11.00	76,794 - 92,851	997,875
20001100	Development Services Director	1.00	1.00	1.00	59,155 - 224,099	175,000
20000082	Electrical Inspector 2	9.00	9.00	10.00	55,141 - 66,581	657,140
90000082	Electrical Inspector 2 - Hourly	0.35	0.00	0.35	55,141 - 66,581	19,299
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000178	Information Systems Administrator	1.00	1.00	1.00	73,466 - 88,982	88,982
20000290	Information Systems Analyst 2	2.00	2.00	3.00	54,059 - 65,333	173,451
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	66,768
20000555	Junior Engineer-Electrical	2.00	0.00	0.00	50,003 - 60,549	-
20000556	Junior Engineering Aide	1.00	0.00	0.00	38,688 - 46,571	-

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20001018	Land Surveying Assistant	7.00	7.00	5.00	57,866 - 69,722	331,652
20001019	Land Surveying Associate	2.00	2.00	5.00	66,622 - 80,454	392,325
20000346	Legislative Recorder 1	2.00	3.00	3.00	41,558 - 50,232	149,943
90001073	Management Intern - Hourly	0.50	0.50	2.50	24,274 - 29,203	60,684
20000093	Mechanical Inspector 2	10.00	10.00	10.00	55,141 - 66,581	639,674
90000093	Mechanical Inspector 2 - Hourly	0.35	1.05	0.35	55,141 - 66,581	19,299
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	80,496
20000680	Payroll Specialist 2	4.00	3.00	3.00	34,611 - 41,787	116,931
20000692	Plan Review Specialist 3	36.75	40.00	39.00	50,294 - 60,694	2,055,991
20000693	Plan Review Specialist 4	5.00	4.00	6.00	55,162 - 66,456	377,610
20001222	Program Manager	6.00	7.00	7.00	46,966 - 172,744	758,205
20000783	Public Information Clerk	34.00	40.00	40.00	31,491 - 37,918	1,432,554
90000783	Public Information Clerk - Hourly	0.70	0.70	0.00	31,491 - 37,918	-
20000885	Senior Civil Engineer	5.00	5.00	5.00	76,794 - 92,851	463,616
20000927	Senior Clerk/Typist	7.00	6.00	5.00	36,067 - 43,514	201,878
20000873	Senior Combination Inspector	6.00	6.00	6.00	63,315 - 76,461	441,680
20000400	Senior Drafting Aide	4.00	4.00	1.00	44,429 - 53,706	44,429
90000400	Senior Drafting Aide - Hourly	0.35	0.35	0.35	44,429 - 53,706	15,550
20000904	Senior Electrical Engineer	1.00	2.00	1.00	76,794 - 92,851	87,633
20000083	Senior Electrical Inspector	2.00	2.00	2.00	63,315 - 76,461	152,922
20000453	Senior Engineer-Fire Protection	2.00	1.00	2.00	76,794 - 92,851	169,645
20000900	Senior Engineering Aide	1.00	1.00	1.00	44,429 - 53,706	44,429
20000830	Senior Engineering Geologist	1.00	1.00	1.00	76,794 - 92,851	88,296
20001014	Senior Land Surveyor	1.00	1.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	76,794 - 92,851	182,916
20000094	Senior Mechanical Inspector	2.00	2.00	2.00	63,315 - 76,461	150,628
20000918	Senior Planner	15.00	12.00	13.00	65,354 - 79,019	1,002,566
90000918	Senior Planner - Hourly	0.35	0.35	0.35	65,354 - 79,019	22,874
20000099	Senior Structural Inspector	3.00	3.00	3.00	63,315 - 76,461	224,337
20000926	Senior Traffic Engineer	2.00	2.00	2.00	76,794 - 92,851	180,613
20000166	Structural Engineering Associate	18.00	21.00	22.00	66,622 - 80,454	1,652,354
90000166	Structural Engineering Associate - Hourly	1.05	1.40	0.70	66,622 - 80,454	46,636
20000923	Structural Engineering Senior	7.00	8.00	8.00	76,794 - 92,851	725,358
20000098	Structural Inspector 2	12.00	13.00	13.00	55,141 - 66,581	820,366
90000098	Structural Inspector 2 - Hourly	0.00	0.00	0.35	55,141 - 66,581	19,299
90000964	Student Engineer - Hourly	1.00	1.50	2.00	26,707 - 32,011	53,416
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001002	Supervising Plan Review Specialist	8.00	7.00	8.00	60,653 - 73,112	542,473
20000756	Word Processing Operator Bilingual - Regular	13.50	12.00	13.00	31,491 - 37,918	453,968
	Budgeted Vacancy Savings					68,432
						(3,534,927)

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
	Engineering Geologist Pay					25,208
	ICBO Certification					30,266
	Landscape Architect Lic					12,074
	Overtime Budgeted					1,262,099
	Reg Pay For Engineers					676,981
	Sick Leave - Hourly					5,288
	Structural Registration					4,023
	Termination Pay Annual Leave					134,782
FTE, Salaries, and Wages Subtotal		449.15	472.45	472.65		\$ 29,336,835
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 162,992	\$ 163,383	\$ 153,518		\$ (9,865)
	Flexible Benefits	3,002,744	3,877,113	4,770,438		893,325
	Insurance	(125)	-	-		-
	Long-Term Disability	78,859	82,093	-		(82,093)
	Medicare	374,853	364,174	388,259		24,085
	Other Post-Employment Benefits	2,203,607	2,241,863	2,412,462		170,599
	Retiree Medical Trust	22,069	23,945	28,069		4,124
	Retirement 401 Plan	15,540	16,873	17,349		476
	Retirement ADC	6,993,945	7,418,002	9,386,770		1,968,768
	Retirement DROP	96,091	99,890	121,017		21,127
	Risk Management Administration	375,172	387,358	406,432		19,074
	Supplemental Pension Savings Plan	1,675,429	1,719,821	1,853,070		133,249
	Unemployment Insurance	44,909	46,947	48,568		1,621
	Workers' Compensation	202,076	452,927	284,281		(168,646)
Fringe Benefits Subtotal		\$ 15,248,163	\$ 16,894,389	\$ 19,870,233		\$ 2,975,844
Total Personnel Expenditures					\$ 49,207,068	

Local Enforcement Agency Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Solid Waste Local Enforcement Agency	\$ 670,469	\$ 810,179	\$ 1,069,186	\$ 259,007
Total	\$ 670,469	\$ 810,179	\$ 1,069,186	\$ 259,007

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Solid Waste Local Enforcement Agency	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.	0.00	\$ 212,563	\$ -
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	71,975	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	576	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(307)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,784)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(23,016)	-
Total	0.00	\$ 259,007	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 341,166	\$ 337,167	\$ 337,500	\$ 333
Fringe Benefits	231,877	262,045	238,389	(23,656)
PERSONNEL SUBTOTAL	573,044	599,212	575,889	(23,323)
NON-PERSONNEL				
Supplies	\$ 3,219	\$ 6,000	\$ 6,000	\$ -
Contracts	85,302	167,448	240,223	72,775
Information Technology	4,423	27,653	24,869	(2,784)
Energy and Utilities	2,865	3,292	3,068	(224)
Other	1,616	6,574	6,574	-
Transfers Out	-	-	212,563	212,563
NON-PERSONNEL SUBTOTAL	97,425	210,967	493,297	282,330
Total	\$ 670,469	\$ 810,179	\$ 1,069,186	\$ 259,007

Development Services

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 175,107	\$ 273,863	\$ 273,863	\$ -
Licenses and Permits	505,032	501,830	501,830	-
Other Revenue	171	-	-	-
Rev from Money and Prop	6,336	10,724	10,724	-
Total	\$ 686,646	\$ 786,417	\$ 786,417	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000539	Clerical Assistant 2	1.00	1.00	1.00	\$29,931 - \$36,067	\$ 36,067
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	55,078 - 66,768	50,524
20000550	Hazardous Materials Inspector 3	2.00	2.00	2.00	60,674 - 73,507	145,911
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	60,674
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	104,998
	Budgeted Vacancy Savings					(60,674)
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 337,500
Fringe Benefits						
	Employee Offset Savings	\$ 3,843	\$ 4,620	\$ 1,470		\$ (3,150)
	Flexible Benefits	39,412	51,748	59,998		8,250
	Long-Term Disability	1,102	1,072	-		(1,072)
	Medicare	5,193	4,900	4,894		(6)
	Other	2	-	-		-
	Other Post-Employment Benefits	30,484	29,575	30,005		430
	Retiree Medical Trust	120	125	126		1
	Retirement ADC	120,450	137,372	109,084		(28,288)
	Retirement DROP	1,754	1,100	4,302		3,202
	Risk Management Administration	5,317	5,110	5,055		(55)
	Supplemental Pension Savings Plan	20,339	19,742	19,801		59
	Unemployment Insurance	645	614	605		(9)
	Workers' Compensation	3,216	6,067	3,049		(3,018)
Fringe Benefits Subtotal		\$ 231,877	\$ 262,045	\$ 238,389		\$ (23,656)
Total Personnel Expenditures					\$ 575,889	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,872,101	\$ 8,792,547	\$ 9,476,407
Operating Reserve	2,442,653	3,247,429	3,247,429
Pension Stability Reserve	–	875,949	875,949
TOTAL BALANCE AND RESERVES	\$ 11,314,754	\$ 12,915,925	\$ 13,599,785
REVENUE			
Charges for Services	\$ 11,611,675	\$ 9,782,173	\$ 9,782,173
Licenses and Permits	42,980,786	44,211,466	49,458,880
Other Revenue	1,295,000	1,216,023	1,216,023
Revenue from Use of Money and Property	250,522	110,072	110,072
Transfers In	–	–	1,415,057
TOTAL REVENUE	\$ 56,137,983	\$ 55,319,734	\$ 61,982,205
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 67,452,738	\$ 68,235,659	\$ 75,581,990
OPERATING EXPENSE			
Personnel Expenses	\$ 26,772,189	\$ 27,929,136	\$ 29,336,835
Fringe Benefits	15,248,163	16,894,389	19,870,233
Supplies	434,894	396,344	1,401,852
Contracts	9,241,829	9,180,108	9,932,933
Information Technology	1,700,959	2,152,493	2,272,176
Energy and Utilities	599,178	672,894	635,238
Other Expenses	538,481	476,917	483,127
Transfers Out	–	–	4,542,500
Capital Expenditures	1,120	–	–
Debt Expenses	–	–	1,984,943
TOTAL OPERATING EXPENSE	\$ 54,536,813	\$ 57,702,281	\$ 70,459,837
TOTAL EXPENSE	\$ 54,536,813	\$ 57,702,281	\$ 70,459,837
RESERVES			
Operating Reserve	\$ 3,247,429	\$ 3,247,429	\$ 3,247,429
Pension Stability Reserve	875,949	875,949	–
TOTAL RESERVES	\$ 4,123,378	\$ 4,123,378	\$ 3,247,429
BALANCE	\$ 8,792,547	\$ 6,410,000	\$ 1,874,724
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 67,452,738	\$ 68,235,659	\$ 75,581,990

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 864,918	\$ 881,094	\$ 821,542
TOTAL BALANCE AND RESERVES	\$ 864,918	\$ 881,094	\$ 821,542
REVENUE			
Charges for Services	\$ 175,107	\$ 273,863	\$ 273,863
Licenses and Permits	505,032	501,830	501,830
Other Revenue	171	—	—
Revenue from Use of Money and Property	6,336	10,724	10,724
TOTAL REVENUE	\$ 686,646	\$ 786,417	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,551,564	\$ 1,667,511	\$ 1,607,959
OPERATING EXPENSE			
Personnel Expenses	\$ 341,166	\$ 337,167	\$ 337,500
Fringe Benefits	231,877	262,045	238,389
Supplies	3,219	6,000	6,000
Contracts	85,302	167,448	240,223
Information Technology	4,423	27,653	24,869
Energy and Utilities	2,865	3,292	3,068
Other Expenses	1,616	6,574	6,574
Transfers Out	—	—	212,563
TOTAL OPERATING EXPENSE	\$ 670,469	\$ 810,179	\$ 1,069,186
TOTAL EXPENSE	\$ 670,469	\$ 810,179	\$ 1,069,186
BALANCE	\$ 881,095	\$ 857,332	\$ 538,773
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,551,564	\$ 1,667,511	\$ 1,607,959

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Economic Development



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Department Description

The Economic Development Department is comprised of several work units including Business Expansion Attraction and Retention (BEAR), Community Development, Sustainability, and Promise Zone. The Department implements several economic and community development programs in order to create and sustain a resilient and economically prosperous City. Economic growth, energy independence, revenue enhancement, and community revitalization are accomplished by attracting new companies, retaining and/or expanding existing companies, making San Diego competitive in emerging markets, revitalizing and investing in older business communities, and creating opportunities for residents of disadvantaged communities.

The Department's mission is:

To cultivate economic and community development opportunities that serve businesses, neighborhoods, and residents

The Department's vision is:

A catalyst for economic prosperity and community investment

Did you know?

- The City launched a non-profit academy to strengthen the organizational capacity of non-profits to diversify and broaden the reach of services to our residents. Over 150 organizations attended the introductory two day academy, with two additional academies scheduled before the completion of Fiscal Year 2018.
- Approximately 36% of registered Business Tax Accounts are home-based (i.e., working from residence).
- In Calendar Year 2016, the Storefront Improvement Program awarded 34 participants with a total of \$281,240 in funds.
- The regional job growth related to the five sectors in the City's Climate Action Plan grew 10.2% between 2010 and 2015, faster than the overall job market growth rate of 9.5%.

Economic Development

Goals and Objectives

Goal 1: Strategically invest in the growth and development of businesses, neighborhoods, and residents

- Leverage funding for greater commercial neighborhood benefit
- Invest in affordable housing options
- Expand economic opportunities for all
- Increase access to quality public and private facilities and services

Goal 2: Cultivate a globally competitive, sustainable, and resilient local economy

- Reduce the City’s overall carbon footprint and prepare San Diego to be a climate-smart city
- Maintain and build on San Diego’s competitive advantage by increasing workforce development, quality of life, and innovation
- Increase the number of San Diegans with middle-income jobs
- Increase small and neighborhood business activity

Goal 3: Provide high quality public service

- Receive on average a rating of 90% “good” or “excellent” customer service scores from internal and external customers
- Increase overall awareness of EDD programs, incentives, and services with the public
- Highlight successes and impacts of EDD programs and initiatives

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actuals	FY2018 Target
1. Amount of CO2 emissions reduced community-wide and from City operations ¹	N/A	17%	15%	15%	15%
2. Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG)) ²	402,158	416,940	418,539	300,785	500,000
3. Percentage growth in jobs created or preserved by the expansion, attraction and retention of employers working with the Department ³	2,685	N/A	50%	16%	50%
4. Percentage growth in number of companies working with the Department that result in international trade or investment ⁴	N/A	N/A	50%	167%	50%
5. Percentage growth in the number of districts formed ⁵	0%	100%	5%	6%	5%
6. Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs ⁶	1,383	1,383	5%	111%	5%
7. Total amount of federal funds expended for affordable housing ⁷	\$4.5M	\$14.0M	\$14.2M	\$15.9M	\$19.0M
8. Total amount of federal funds expended for economic development programs	\$397,800	\$468,388	\$1.4M	\$1.4M	\$4.5M

Economic Development

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actuals	FY2018 Target
9. Total amount of funds expended for infrastructure projects and community service	\$10.1M	\$11.3M	\$12.4M	\$13.3M	\$15.7M

1. CO2 emissions will be calculated for calendar years and available for review at the end of the following calendar year. Targets have been adopted for 2020, 2030 and 2035. Overall: Due to publishing error, corrections were made to Target and Actual columns.
2. Decrease due to infrastructure projects that have not met the 3 month service period requirement in order to submit client counts.
3. 3,118 jobs were retained or grew because they worked with department programs. Business investment in projects varies from year-to-year based on the time required to complete projects and fluctuations in industries.
4. Department-wide emphasis in foreign direct investment, world trade center activities and the Foreign Trade Zone program resulted in the significant increase in the number of companies.
5. Districts formed includes the Tourism Marketing District, the Downtown Property Business Improvement District, Maintenance Assessment Districts, Business Improvement Districts, and Community Parking Districts. In Fiscal Year 2017 one MAD was formed, one TMD was modified, and four others are in progress. Only the approved new and modified districts were counted.
6. Measures were taken internally to accurately track and reflect business assistance provided. In addition, OpenCounter Business Portal launched in Fiscal Year 2017 with the ability to capture potential job growth.
7. Increase due to larger than projected HOME program income revenue and expenditure.



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Economic Development

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	51.35	56.00	63.85	7.85
Personnel Expenditures	\$ 5,058,810	\$ 6,077,365	\$ 7,092,334	\$ 1,014,969
Non-Personnel Expenditures	7,125,256	8,930,166	8,945,775	15,609
Total Department Expenditures	\$ 12,184,065	\$ 15,007,531	\$ 16,038,109	\$ 1,030,578
Total Department Revenue	\$ 5,597,495	\$ 8,141,001	\$ 8,249,980	\$ 108,979

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
BID & Commercial MAD	\$ 553	\$ -	\$ -	\$ -
Business Expansion, Attraction & Retention	-	4,456,332	4,345,326	(111,006)
Community Development	1,866,061	1,607,603	2,395,900	788,297
Economic Development	6,529,405	8,943,596	6,642,476	(2,301,120)
Economic Growth Services	1,457,541	-	-	-
Small Business & Neighborhoods	2,330,505	-	-	-
Total	\$ 12,184,065	\$ 15,007,531	\$ 13,383,702	\$ (1,623,829)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
BID & Commercial MAD	0.50	0.00	0.00	0.00
Business Expansion, Attraction & Retention	0.00	19.00	19.00	0.00
Community Development	21.85	15.00	20.00	5.00
Economic Development	5.00	22.00	24.85	2.85
Economic Growth Services	12.00	0.00	0.00	0.00
Small Business & Neighborhoods	12.00	0.00	0.00	0.00
Total	51.35	56.00	63.85	7.85

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Additional Funding for Homeless Initiatives Addition of one-time non-personnel expenditures associated with the San Diego Housing Commission's Homeless Prevention and Diversion Program.	0.00	\$ 1,066,086	\$ -
Reinvestment Initiative Addition of 1.00 Program Manager, 1.00 Community Development Specialist 4, 1.00 Senior Management Analyst, 3.00 Community Development Specialist 3s and associated revenue to support the Community Development Block Grant (CDBG) Reinvestment Initiative.	6.00	583,116	583,146
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	256,729	-

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Successor Agency Support Addition of 1.00 Program Manager to manage Successor Agency activities as mandated by State Assembly Bill 1X 26 (The Dissolution Act).	1.00	137,664	137,669
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	109,809	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.85	35,757	87,660
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,322	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,703	-
Reduction of Supplies and Services Reduction of non-personnel expenditures for supplies and services.	0.00	(61,264)	-
Reduction of Economic Development Program Support Reduction of non-personnel expenditures associated with programs such as the San Diego Economic Development Corporation, San Diego Workforce Partnership, Business Cooperation Program, and the Small Business Enhancement Program.	0.00	(179,000)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures in the Small Business Enhancement Program due to anticipated savings from the expiration of the Open Counter Software contract.	0.00	(285,000)	-
Successor Agency Transfer of Successor Agency non-personnel expenditures and associated revenue from the Economic Development Department to the Successor Agency Admin & Project - CivicSD Fund.	0.00	(3,291,751)	(3,291,751)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	-	(62,152)
Total	7.85	\$ (1,623,829)	\$ (2,545,428)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 3,066,803	\$ 3,754,595	\$ 4,282,917	\$ 528,322

Economic Development

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits	1,992,007	2,322,770	2,809,417	486,647
PERSONNEL SUBTOTAL	5,058,810	6,077,365	7,092,334	1,014,969
NON-PERSONNEL				
Supplies	\$ 40,977	\$ 29,184	\$ 10,042	\$ (19,142)
Contracts	6,419,180	7,780,098	5,354,780	(2,425,318)
Information Technology	163,300	189,956	299,765	109,809
Energy and Utilities	3,493	2,286	2,139	(147)
Other	183,307	359,642	309,642	(50,000)
Transfers Out	314,999	369,000	315,000	(54,000)
Capital Expenditures	-	200,000	-	(200,000)
NON-PERSONNEL SUBTOTAL	7,125,256	8,930,166	6,291,368	(2,638,798)
Total	\$ 12,184,065	\$ 15,007,531	\$ 13,383,702	\$ (1,623,829)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 2,785,187	\$ 4,601,507	\$ 5,378,906	\$ 777,399
Other Revenue	2,796	-	-	-
Rev from Other Agencies	2,809,512	3,539,494	216,667	(3,322,827)
Total	\$ 5,597,495	\$ 8,141,001	\$ 5,595,573	\$ (2,545,428)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	1.00	\$31,491 - \$37,918	\$ 37,349
20000012	Administrative Aide 1	3.00	3.00	2.00	36,962 - 44,533	77,589
20000024	Administrative Aide 2	3.00	3.00	3.00	42,578 - 51,334	132,775
90000024	Administrative Aide 2 - Hourly	0.00	0.00	0.35	42,578 - 51,334	17,967
20001202	Assistant Deputy Director	1.00	0.00	0.00	23,005 - 137,904	-
20000116	Assistant Engineer-Traffic	1.00	1.00	1.00	57,866 - 69,722	60,549
20000119	Associate Management Analyst	1.00	3.00	3.00	54,059 - 65,333	159,452
90000544	Clerical Assistant 2 - Hourly	0.35	0.00	0.00	29,931 - 36,067	-
20000295	Community Development Coordinator	5.00	5.00	6.00	76,731 - 92,893	553,034
20000300	Community Development Specialist 2	11.00	10.00	10.00	54,059 - 65,333	621,185
20000301	Community Development Specialist 3	1.00	1.00	4.00	62,254 - 75,275	259,402
20000303	Community Development Specialist 4	8.00	10.00	11.00	66,768 - 80,891	852,050
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20001168	Deputy Director	0.00	1.00	1.00	46,966 - 172,744	120,000
20000104	Development Project Manager 2	1.00	1.00	0.00	66,622 - 80,454	-
20000924	Executive Secretary	0.00	0.00	1.00	43,555 - 52,666	50,152
90001073	Management Intern - Hourly	4.00	4.00	4.50	24,274 - 29,203	131,414
20000172	Payroll Specialist 1	0.00	0.00	1.00	33,093 - 39,832	34,838

Economic Development

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000680	Payroll Specialist 2	0.00	1.00	0.00	34,611 - 41,787	-
20001222	Program Manager	5.00	5.00	7.00	46,966 - 172,744	760,000
20000015	Senior Management Analyst	2.00	2.00	3.00	59,363 - 71,760	202,883
20000918	Senior Planner	0.00	1.00	1.00	65,354 - 79,019	65,354
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.00	0.00	1.00	31,491 - 37,918	31,491
	Bilingual - Regular					7,280
	Budgeted Vacancy Savings					(254,634)
	Overtime Budgeted					3,835
	Reg Pay For Engineers					13,928
	Sick Leave - Hourly					3,193
	Termination Pay Annual Leave					8,089
FTE, Salaries, and Wages Subtotal		51.35	56.00	63.85		\$ 4,282,917
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 39,161	\$ 38,187	\$ 34,891		\$ (3,296)
	Flexible Benefits	389,685	564,428	701,605		137,177
	Long-Term Disability	10,132	11,869	-		(11,869)
	Medicare	43,089	51,930	59,223		7,293
	Other Post-Employment Benefits	251,186	295,742	324,054		28,312
	Retiree Medical Trust	2,088	3,644	4,745		1,101
	Retirement 401 Plan	4,079	4,199	5,133		934
	Retirement ADC	1,019,790	1,017,083	1,295,429		278,346
	Retirement DROP	9,809	11,909	17,044		5,135
	Risk Management Administration	42,610	51,100	54,594		3,494
	Supplemental Pension Savings Plan	152,503	215,633	258,153		42,520
	Unemployment Insurance	5,766	6,789	7,601		812
	Workers' Compensation	22,107	50,257	46,945		(3,312)
Fringe Benefits Subtotal		\$ 1,992,007	\$ 2,322,770	\$ 2,809,417		\$ 486,647
Total Personnel Expenditures						\$ 7,092,334

Successor Agency Admin & Project - CivicSD Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Economic Development	\$ -	\$ -	\$ 2,654,407	\$ 2,654,407
Total	\$ -	\$ -	\$ 2,654,407	\$ 2,654,407

Economic Development

Significant Budget Adjustments

	FTE	Expenditures		Revenue
Successor Agency	0.00	\$	2,654,407	\$ 2,654,407
Transfer of Successor Agency non-personnel expenditures and associated revenue from the Economic Development Department to the Successor Agency Admin & Project - CivicSD Fund.				
Total	0.00	\$	2,654,407	\$ 2,654,407

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 2,654,407	\$ 2,654,407
NON-PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 2,654,407	\$ 2,654,407
Total	\$ -	\$ -	\$ 2,654,407	\$ 2,654,407

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Other Agencies	\$ -	\$ -	\$ 2,654,407	\$ 2,654,407
Total	\$ -	\$ -	\$ 2,654,407	\$ 2,654,407

Economic Development

Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
Revenue from Other Agencies	\$ -	\$ -	\$ 2,654,407
TOTAL REVENUE	\$ -	\$ -	\$ 2,654,407
OPERATING EXPENSE			
Contracts	\$ -	\$ -	\$ 2,654,407
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 2,654,407
TOTAL EXPENSE	\$ -	\$ -	\$ 2,654,407
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	\$ 2,654,407

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Environmental Services



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Environmental Services



Department Description

The Environmental Services Department ensures that City of San Diego residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management; oversees the City's energy use and programs; and explores innovative options to increase energy independence, renewable energy, and sustainability.

The Collection Services Division provides weekly residential refuse collection, biweekly collection of recyclables and greens, and collection and maintenance of street litter containers in business districts.

The Disposal & Environmental Protection Division operates a full-service landfill and organic recycling facility at the Miramar Landfill; maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; and provides household hazardous waste education and outreach.

The Energy & Sustainability Division implements the City's energy conservation and renewable energy programs, sustainability initiatives, and manages the City's energy budget.

The Waste Reduction Division is responsible for zero waste planning; provides education, training, and programs for residents and businesses; enforces solid waste and recycling codes; and conducts illegal dump abatements and community cleanups.

The Department's mission is:

To reliably manage solid waste, conserve resources, and protect the environment

The Department's vision is:

Sustainable communities for all

Environmental Services

Goals and Objectives

Goal 1: Protect and enhance environmental quality

- Reduce greenhouse gas emissions consistent with the adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

Goal 2: Promote fiscal integrity and stability

- Ensure the stability of the Department’s financial system within a zero waste environment
- Reduce energy costs and increase renewable energy generation

Goal 3: Ensure excellence in service delivery

- Provide excellent customer service

Goal 4: Maintain a safe and innovative workforce

- Provide an environment that fosters success and innovation
- Promote an environment of safe working practices

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of Compressed Natural Gas (CNG) waste collection vehicles increased by 2035 ¹	8%	N/A	8%	15%	30%
2. Percentage increase of City landfill gas collection ²	51%	51%	N/A	N/A	N/A
3. Percent of programs implemented to achieve the Zero Waste goal of 75% ³	N/A	N/A	8%	8%	19%
4. Tons of household hazardous waste collected citywide ⁴	245	318	245	356	340
5. Percentage reduction in kilowatt-hours (kWh) of City-owned facilities ⁵	3%	3%	5%	7%	9%
6. Collection Services complaint rate (per 10,000 stops)	< 0.5%	0.1%	< 0.5%	0.1%	< 0.5%
7. Percentage of clients who indicate that they are satisfied with services provided ⁶	90%	99%	90%	99%	99%

1. Twenty (20) CNG collection vehicles were added to the fleet in Fiscal Year 2017 and twenty (20) more will be added in Fiscal Year 2018.

2. Gas expansion project under design; target for 2020 is to capture 80% landfill emissions.

3. This performance indicator has been revised to include programs the City is currently implementing to achieve a 75% diversion goal by 2020. CalRecycle indicates a Calendar Year 2015 diversion level of 64%.

4. Increased participation in community collection activities, household hazardous waste events, and sharp/needle kiosk sites resulted in increased tons of household hazardous waste being collected.

5. Street lighting retrofit projects resulted in higher than target kWh reduction. The City of San Diego's 2010 kWh is the baseline; data includes new facilities.

6. Higher than target customer satisfaction for environmental-related services provided to residents.

Environmental Services

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	406.38	415.31	425.61	10.30
Personnel Expenditures	\$ 37,775,974	\$ 40,286,483	\$ 43,440,906	\$ 3,154,423
Non-Personnel Expenditures	52,159,651	56,682,553	63,686,701	7,004,148
Total Department Expenditures	\$ 89,935,625	\$ 96,969,036	\$ 107,127,607	\$ 10,158,571
Total Department Revenue	\$ 63,760,072	\$ 58,485,286	\$ 58,614,562	\$ 129,276

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Collection Services	\$ 31,983,693	\$ 33,618,942	\$ 34,180,198	\$ 561,256
Disposal & Environmental Protection	11,047	2,025,276	2,017,082	(8,194)
Energy & Sustainability	1,580,940	-	-	-
Environmental Services	2,454,511	2,162,298	1,664,676	(497,622)
Waste Reduction	-	2,072,052	2,857,232	785,180
Total	\$ 36,030,190	\$ 39,878,568	\$ 40,719,189	\$ 840,621

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Collection Services	105.79	107.87	107.87	0.00
Disposal & Environmental Protection	0.00	17.50	15.95	(1.55)
Energy & Sustainability	16.65	0.00	0.00	0.00
Environmental Services	15.11	13.50	13.16	(0.34)
Waste Reduction	0.00	18.24	18.58	0.34
Total	137.55	157.11	155.56	(1.55)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,200,794	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	862,055	-
Littering and Graffiti Abatement Program Addition of one-time non-personnel expenditures to support a littering and graffiti abatement pilot program.	0.00	800,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	468,934	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Mission Beach Summer Trash Collection Addition of one-time non-personnel expenditures associated with increased waste collection services in Mission Beach.	0.00	70,000	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(2,790)	-
Department Restructure Reduction of 1.55 FTE positions to better align the financial structure with the department's operations and personnel structure.	(1.55)	(170,938)	-
Tipping fee Reduction of non-personnel expenditures associated with the continuation of the \$1 per ton tipping fee discount and reinstatement of the \$1 per ton tipping fee discount to City forces for a total of \$2 per ton discount.	0.00	(600,000)	-
Illegal Dumping Abatement Program Reduction of non-personnel expenditures associated with temporarily subsidizing the Illegal Dumping Abatement Program in the Refuse Disposal Fund.	0.00	(807,434)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(980,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	35,000
Total	(1.55)	\$ 840,621	\$ 35,000

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 7,658,657	\$ 8,594,552	\$ 8,494,068	\$ (100,484)
Fringe Benefits	5,702,132	6,542,223	7,321,034	778,811
PERSONNEL SUBTOTAL	13,360,789	15,136,775	15,815,102	678,327
NON-PERSONNEL				
Supplies	\$ 247,283	\$ 287,910	\$ 288,375	\$ 465
Contracts	18,653,667	19,931,587	21,547,624	1,616,037
Information Technology	665,981	510,264	979,198	468,934
Energy and Utilities	1,362,282	2,283,089	2,067,381	(215,708)
Other	32,221	18,926	18,926	-
Transfers Out	1,707,434	1,707,434	-	(1,707,434)
Capital Expenditures	533	2,583	2,583	-
NON-PERSONNEL SUBTOTAL	22,669,401	24,741,793	24,904,087	162,294
Total	\$ 36,030,190	\$ 39,878,568	\$ 40,719,189	\$ 840,621

Environmental Services

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Charges for Services	\$ 1,050,001	\$ 1,121,946	\$ 1,121,946	\$ -
Fines Forfeitures and Penalties	3,967	12,500	12,500	-
Licenses and Permits	116,049	110,000	110,000	-
Other Local Taxes	142,020	125,000	125,000	-
Other Revenue	143,365	75,000	110,000	35,000
Total	\$ 1,455,402	\$ 1,444,446	\$ 1,479,446	\$ 35,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.23	1.23	1.35	\$31,491 - \$37,918	\$ 49,007
20000012	Administrative Aide 1	0.80	1.40	0.80	36,962 - 44,533	34,231
20000024	Administrative Aide 2	0.23	0.43	0.20	42,578 - 51,334	9,913
20000860	Area Refuse Collection Supervisor	4.00	4.00	4.00	50,835 - 60,694	240,542
90000860	Area Refuse Collection Supervisor - Hourly	0.35	0.00	0.00	50,835 - 60,694	-
20000037	Asbestos Program Manager	1.00	1.00	1.00	72,966 - 88,546	72,966
20000038	Asbestos and Lead Program Inspector	5.00	5.00	5.00	55,078 - 66,768	333,840
20000088	Assistant Engineer-Mechanical	0.60	0.60	0.60	57,866 - 69,722	40,367
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	31,741 - 173,971	47,951
20000119	Associate Management Analyst	3.16	2.36	2.36	54,059 - 65,333	146,365
20000266	Cashier	0.00	1.00	1.00	31,491 - 37,918	31,972
20000306	Code Compliance Officer	0.00	16.00	15.00	37,232 - 44,803	628,264
20000307	Code Compliance Supervisor	0.00	1.00	2.00	42,890 - 51,334	85,780
20000301	Community Development Specialist 3	0.00	1.00	0.00	62,254 - 75,275	-
20000302	Community Development Specialist 3	1.00	1.00	2.00	62,254 - 75,275	137,529
20000354	Custodian 2	0.35	0.35	0.35	26,250 - 31,242	9,183
20001168	Deputy Director	1.33	0.91	0.86	46,966 - 172,744	107,205
20000863	District Refuse Collection Supervisor	1.20	1.20	1.20	59,654 - 71,448	85,731
20001149	Environmental Services Director	0.35	0.35	0.35	59,155 - 224,099	56,005
20000924	Executive Secretary	0.35	0.35	0.35	43,555 - 52,666	17,880
20000521	Hazardous Materials Inspector 2	3.50	3.50	3.50	55,078 - 66,768	211,944
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	70,323
20000494	Hazardous Materials Program Manager	0.00	0.00	0.45	72,966 - 88,546	39,850
20000178	Information Systems Administrator	0.38	0.38	0.38	73,466 - 88,982	33,816
20000290	Information Systems Analyst 2	1.14	1.14	1.14	54,059 - 65,333	68,713
20000293	Information Systems Analyst 3	0.38	0.38	0.38	59,363 - 71,760	26,508

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000998	Information Systems Analyst 4	0.76	0.76	0.76	66,768 - 80,891	59,731
20000172	Payroll Specialist 1	0.56	0.56	0.56	33,093 - 39,832	18,242
20000680	Payroll Specialist 2	0.96	1.00	0.96	34,611 - 41,787	39,528
20001222	Program Manager	0.50	0.89	0.89	46,966 - 172,744	92,501
20000783	Public Information Clerk	5.04	5.04	5.04	31,491 - 37,918	182,445
20000776	Public Works Dispatcher	1.20	1.20	1.20	35,755 - 43,098	51,212
20000562	Recycling Specialist 2	0.00	0.50	0.50	54,059 - 65,333	32,666
20000565	Recycling Specialist 3	0.00	0.34	0.34	59,363 - 71,760	20,182
20000847	Safety Officer	0.35	0.35	0.35	57,907 - 69,930	24,471
20000854	Safety Representative 2	0.35	0.35	0.35	50,461 - 61,027	21,358
20001042	Safety and Training Manager	0.36	0.36	0.36	66,768 - 80,891	29,123
20000859	Sanitation Driver 1	10.00	10.00	10.00	36,920 - 44,158	409,139
20000857	Sanitation Driver 2	74.00	76.00	76.00	45,261 - 53,331	3,976,425
90000857	Sanitation Driver 2 - Hourly	0.69	0.00	0.00	45,261 - 53,331	-
20000851	Sanitation Driver 3	9.00	9.00	9.00	47,528 - 55,952	478,296
20000885	Senior Civil Engineer	1.00	0.20	0.10	76,794 - 92,851	9,288
20000927	Senior Clerk/Typist	0.85	0.00	0.00	36,067 - 43,514	-
20000965	Senior Code Compliance Supervisor	0.00	1.00	1.00	47,174 - 56,618	56,618
20000015	Senior Management Analyst	0.35	0.60	0.45	59,363 - 71,760	31,837
20000947	Supervising Hazardous Materials Inspector	0.50	0.60	0.00	66,685 - 80,870	-
20000970	Supervising Management Analyst	1.43	1.08	1.08	66,768 - 80,891	87,360
20001053	Utility Worker 2	1.00	1.00	1.00	33,322 - 39,666	39,666
20000756	Word Processing Operator	0.95	0.35	0.00	31,491 - 37,918	-
	Bilingual - Regular					7,063
	Budgeted Vacancy Savings					(332,592)
	Confined Space Pay					2,294
	Overtime Budgeted					532,895
	Reg Pay For Engineers					1,392
	Termination Pay Annual Leave					37,043
FTE, Salaries, and Wages Subtotal		137.55	157.11	155.56		\$ 8,494,068

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 22,520	\$ 26,062	\$ 22,113	\$ (3,949)
Flexible Benefits	1,079,099	1,495,573	1,726,262	230,689
Long-Term Disability	23,612	25,602	-	(25,602)
Medicare	103,941	109,213	109,118	(95)
Other Post-Employment Benefits	820,022	888,153	894,567	6,414
Retiree Medical Trust	3,100	4,039	5,458	1,419
Retirement 401 Plan	6,166	6,312	7,950	1,638
Retirement ADC	2,713,810	2,951,136	3,495,304	544,168
Retirement DROP	29,660	34,297	35,407	1,110
Risk Management Administration	139,281	153,536	150,659	(2,877)

Environmental Services

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Supplemental Pension Savings Plan	429,784	478,598	474,569	(4,029)
Unemployment Insurance	13,466	14,626	14,219	(407)
Workers' Compensation	317,671	355,076	385,408	30,332
Fringe Benefits Subtotal	\$ 5,702,132	\$ 6,542,223	\$ 7,321,034	\$ 778,811
Total Personnel Expenditures			\$ 15,815,102	

Automated Refuse Container Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Collection Services	\$ 940,752	\$ 1,700,000	\$ 1,100,000	\$ (600,000)
Total	\$ 940,752	\$ 1,700,000	\$ 1,100,000	\$ (600,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ (600,000)	\$ -
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (600,000)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 788,389	\$ 1,010,000	\$ 950,000	\$ (60,000)
Contracts	150,490	90,000	150,000	60,000
Other	1,873	-	-	-
Transfers Out	-	600,000	-	(600,000)
NON-PERSONNEL SUBTOTAL	940,752	1,700,000	1,100,000	(600,000)
Total	\$ 940,752	\$ 1,700,000	\$ 1,100,000	\$ (600,000)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,126,114	\$ 900,000	\$ 900,000	\$ -
Rev from Money and Prop	13,611	-	-	-
Total	\$ 1,139,725	\$ 900,000	\$ 900,000	\$ -

Environmental Services

Energy Conservation Program Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Energy & Sustainability	\$ 2,165,744	\$ 3,332,675	\$ 3,879,906	\$ 547,231
Total	\$ 2,165,744	\$ 3,332,675	\$ 3,879,906	\$ 547,231

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Energy & Sustainability	13.25	17.35	17.35	0.00
Total	13.25	17.35	17.35	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 593,204	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	65,995	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,426	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(414)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(3,336)	17,598
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with contractual services for energy conservation contracts and consultants, energy efficiency equipment, legal and engineering services.	0.00	(116,644)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	918,229
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	-	(1,034,117)
Total	0.00	\$ 547,231	\$ (98,290)

Environmental Services

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 773,031	\$ 1,301,765	\$ 1,267,033	\$ (34,732)
Fringe Benefits	515,979	820,383	917,360	96,977
PERSONNEL SUBTOTAL	1,289,010	2,122,148	2,184,393	62,245
NON-PERSONNEL				
Supplies	\$ 40,276	\$ 10,730	\$ 11,152	\$ 422
Contracts	637,589	746,424	649,651	(96,773)
Information Technology	160,257	403,900	997,104	593,204
Energy and Utilities	17,429	14,173	18,950	4,777
Other	1,883	5,300	5,300	-
Capital Expenditures	19,300	30,000	13,356	(16,644)
NON-PERSONNEL SUBTOTAL	876,734	1,210,527	1,695,513	484,986
Total	\$ 2,165,744	\$ 3,332,675	\$ 3,879,906	\$ 547,231

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 2,181,528	\$ 3,033,565	\$ 3,235,275	\$ 201,710
Other Revenue	-	300,000	-	(300,000)
Rev from Money and Prop	28,158	-	-	-
Total	\$ 2,209,686	\$ 3,333,565	\$ 3,235,275	\$ (98,290)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.20	0.00	0.00	\$36,962 - \$44,533	\$ -
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	41,795
20000070	Assistant Engineer-Civil	0.00	0.00	1.00	57,866 - 69,722	57,866
20000143	Associate Engineer-Civil	0.00	1.00	2.00	66,622 - 80,454	145,869
20000119	Associate Management Analyst	2.20	2.00	2.00	54,059 - 65,333	127,029
20001168	Deputy Director	0.50	1.00	1.00	46,966 - 172,744	130,000
20000551	Junior Engineer-Civil	0.00	1.00	0.00	50,003 - 60,549	-
90001073	Management Intern - Hourly	1.35	1.35	1.35	24,274 - 29,203	32,769
20001234	Program Coordinator	0.00	1.00	1.00	23,005 - 137,904	110,000
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	100,000
20000761	Project Officer 1	2.00	2.00	1.00	66,622 - 80,454	80,454
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	76,794
20000885	Senior Civil Engineer	0.00	1.00	1.00	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	0.15	0.00	0.00	36,067 - 43,514	-
20000015	Senior Management Analyst	0.90	1.00	1.00	59,363 - 71,760	71,760
20000918	Senior Planner	1.00	0.00	0.00	65,354 - 79,019	-
20000970	Supervising Management Analyst	1.55	2.00	2.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	0.40	1.00	1.00	31,491 - 37,918	31,491
	Budgeted Vacancy Savings					(31,491)

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
	Reg Pay For Engineers					38,064
FTE, Salaries, and Wages Subtotal		13.25	17.35	17.35		\$ 1,267,033
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 8,394	\$ 12,141	\$ 9,735	\$ (2,406)	
	Flexible Benefits	90,235	170,468	192,956	22,488	
	Long-Term Disability	2,387	4,011	-	(4,011)	
	Medicare	12,804	18,693	18,224	(469)	
	Other Post-Employment Benefits	58,325	94,636	90,015	(4,621)	
	Retiree Medical Trust	122	954	1,104	150	
	Retirement 401 Plan	291	388	-	(388)	
	Retirement ADC	279,414	393,344	481,991	88,647	
	Retirement DROP	3,859	5,250	4,460	(790)	
	Risk Management Administration	10,061	16,352	15,165	(1,187)	
	Supplemental Pension Savings Plan	42,238	82,119	89,772	7,653	
	Unemployment Insurance	1,366	2,294	2,201	(93)	
	Workers' Compensation	6,485	19,733	11,737	(7,996)	
Fringe Benefits Subtotal		\$ 515,979	\$ 820,383	\$ 917,360	\$ 96,977	
Total Personnel Expenditures				\$ 2,184,393		

Recycling Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Collection Services	\$ 15,054,640	\$ 17,595,875	\$ 18,886,671	\$ 1,290,796
Disposal & Environmental Protection	1,291,896	1,645,236	1,829,381	184,145
Energy & Sustainability	1,161,491	-	-	-
Environmental Services	2,073,900	2,479,782	2,299,719	(180,063)
Waste Reduction	-	2,001,840	2,494,878	493,038
Total	\$ 19,581,926	\$ 23,722,733	\$ 25,510,649	\$ 1,787,916

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Collection Services	83.05	85.67	85.47	(0.20)
Disposal & Environmental Protection	7.78	5.34	5.05	(0.29)
Energy & Sustainability	5.30	0.00	0.00	0.00
Environmental Services	10.47	8.36	8.03	(0.33)
Waste Reduction	0.00	8.88	13.21	4.33
Total	106.60	108.25	111.76	3.51

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vehicle Replacement Fund Transfer of non-personnel expenditures from the Recycling Fund to the Fleet Services Vehicle Replacement Fund related to the purchase of greenery and recycling collection vehicles.	0.00	\$ 1,300,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	705,396	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	602,250	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	390,603	-
Zero Waste Plan Addition of 2.00 Recycling Specialist 2s and non-personnel expenditures to support education and outreach for the Zero Waste Plan.	2.00	368,341	-
Recycling Ordinance Enforcement Addition of 2.00 Code Compliance Officers and non-personnel expenditures to support the Climate Action Plan.	2.00	251,637	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	823	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(3,994)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.20)	(30,312)	-
Department Restructure Reduction of 0.29 FTE positions to better align the financial structure with the department's operations and personnel structure.	(0.29)	(31,828)	-
Operating Reserves Reduction of non-personnel expenditures associated with the Recycling Fund operating reserve policy target which was met in Fiscal Year 2017.	0.00	(480,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(1,285,000)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	1,020,000
Adjustment to reflect revised revenue projections.			
Total	3.51	\$ 1,787,916	\$ 1,020,000

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 5,027,112	\$ 5,632,183	\$ 5,709,543	\$ 77,360
Fringe Benefits	3,913,096	4,347,487	5,189,367	841,880
PERSONNEL SUBTOTAL	8,940,207	9,979,670	10,898,910	919,240
NON-PERSONNEL				
Supplies	\$ 1,303,327	\$ 1,808,962	\$ 1,658,615	\$ (150,347)
Contracts	7,988,524	8,490,776	10,882,431	2,391,655
Information Technology	350,103	250,550	641,153	390,603
Energy and Utilities	936,050	1,152,902	961,620	(191,282)
Other	54,892	26,266	27,089	823
Reserves	-	480,000	-	(480,000)
Capital Expenditures	8,823	1,533,607	440,831	(1,092,776)
NON-PERSONNEL SUBTOTAL	10,641,719	13,743,063	14,611,739	868,676
Total	\$ 19,581,926	\$ 23,722,733	\$ 25,510,649	\$ 1,787,916

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 18,174,183	\$ 18,346,551	\$ 18,346,551	\$ -
Fines Forfeitures and Penalties	3,142,481	1,000,000	1,000,000	-
Other Local Taxes	775,696	1,160,000	2,060,000	900,000
Other Revenue	37,407	30,000	30,000	-
Rev from Money and Prop	452,512	331,100	451,100	120,000
Rev from Other Agencies	915,099	350,000	350,000	-
Transfers In	746,899	-	-	-
Total	\$ 24,244,279	\$ 21,217,651	\$ 22,237,651	\$ 1,020,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.31	1.31	1.61	\$31,491 - \$37,918	\$ 60,124
20000012	Administrative Aide 1	0.23	0.10	0.00	36,962 - 44,533	-
20000024	Administrative Aide 2	1.31	1.31	1.50	42,578 - 51,334	67,669
20000860	Area Refuse Collection Supervisor	3.00	3.00	3.00	50,835 - 60,694	172,223
90000860	Area Refuse Collection Supervisor - Hourly	0.35	0.00	0.00	50,835 - 60,694	-
20000088	Assistant Engineer-Mechanical	0.40	0.40	0.40	57,866 - 69,722	26,915
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	31,741 - 173,971	42,467
20000143	Associate Engineer-Civil	0.45	0.45	0.00	66,622 - 80,454	-

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000119	Associate Management Analyst	1.75	1.75	1.75	54,059 - 65,333	111,958
90000119	Associate Management Analyst - Hourly	0.35	0.00	0.00	54,059 - 65,333	-
20000266	Cashier	1.00	1.00	1.00	31,491 - 37,918	33,930
20000306	Code Compliance Officer	0.00	0.00	2.00	37,232 - 44,803	74,464
20000354	Custodian 2	0.31	0.31	0.31	26,250 - 31,242	8,138
20001168	Deputy Director	1.09	0.41	0.46	46,966 - 172,744	57,201
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	59,654 - 71,448	57,165
20001149	Environmental Services Director	0.31	0.31	0.31	59,155 - 224,099	49,597
20000924	Executive Secretary	0.31	0.31	0.31	43,555 - 52,666	15,841
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	55,078 - 66,768	100,152
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	73,507
90000548	Hazardous Materials Inspector 3 - Hourly	0.35	0.00	0.00	60,674 - 73,507	-
20000494	Hazardous Materials Program Manager	0.00	0.00	0.45	72,966 - 88,546	39,840
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	36,234 - 43,160	43,160
20000178	Information Systems Administrator	0.28	0.28	0.28	73,466 - 88,982	24,913
20000290	Information Systems Analyst 2	0.84	0.84	0.84	54,059 - 65,333	50,630
20000293	Information Systems Analyst 3	0.28	0.28	0.28	59,363 - 71,760	19,529
20000998	Information Systems Analyst 4	0.56	0.56	0.56	66,768 - 80,891	44,003
90001073	Management Intern - Hourly	2.26	0.50	1.76	24,274 - 29,203	42,722
90000028	Management Trainee - Hourly	0.00	1.26	0.00	38,750 - 46,738	-
20000172	Payroll Specialist 1	0.41	0.41	0.41	33,093 - 39,832	13,355
20000680	Payroll Specialist 2	0.72	0.67	0.70	34,611 - 41,787	28,871
20001222	Program Manager	0.50	0.75	0.75	46,966 - 172,744	78,498
20000783	Public Information Clerk	1.28	1.28	1.28	31,491 - 37,918	46,348
20000776	Public Works Dispatcher	0.70	0.70	0.70	35,755 - 43,098	29,872
90000776	Public Works Dispatcher - Hourly	0.00	0.20	0.00	35,755 - 43,098	-
20001032	Public Works Supervisor	0.25	0.25	0.25	49,525 - 59,966	14,301
20000557	Recycling Program Manager	0.38	0.38	0.38	76,731 - 92,893	35,304
20000562	Recycling Specialist 2	2.96	2.46	4.46	54,059 - 65,333	262,268
20000565	Recycling Specialist 3	0.23	1.33	1.33	59,363 - 71,760	78,959
20000847	Safety Officer	0.31	0.31	0.31	57,907 - 69,930	21,685
20000854	Safety Representative 2	0.31	0.31	0.31	50,461 - 61,027	18,922
20001042	Safety and Training Manager	0.31	0.31	0.31	66,768 - 80,891	25,080
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	499,289
20000857	Sanitation Driver 2	52.00	55.00	55.00	45,261 - 53,331	2,794,004
90000857	Sanitation Driver 2 - Hourly	0.70	0.00	0.00	45,261 - 53,331	-
20000851	Sanitation Driver 3	5.00	5.00	5.00	47,528 - 55,952	262,912
20000927	Senior Clerk/Typist	1.00	1.11	1.11	36,067 - 43,514	45,641
20000015	Senior Management Analyst	0.66	0.46	0.41	59,363 - 71,760	29,005

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000947	Supervising Hazardous Materials Inspector	0.50	0.40	0.00	66,685 - 80,870	-
20000970	Supervising Management Analyst	1.22	1.12	1.12	66,768 - 80,891	90,598
20000561	Supervising Recycling Specialist	0.00	1.00	1.00	66,768 - 80,891	66,768
20001053	Utility Worker 2	3.50	3.50	3.50	33,322 - 39,666	132,995
20000756	Word Processing Operator	0.31	0.31	0.00	31,491 - 37,918	-
	Bilingual - Regular					4,645
	Budgeted Vacancy Savings					(369,700)
	Confined Space Pay					2,031
	Exceptional Performance Pay-Classified					792
	Overtime Budgeted					264,994
	Termination Pay Annual Leave					15,958
FTE, Salaries, and Wages Subtotal		106.60	108.25	111.76		\$ 5,709,543
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 20,962	\$ 17,362	\$ 16,823		\$ (539)
	Flexible Benefits	724,889	986,108	1,181,817		195,709
	Long-Term Disability	15,588	17,080	-		(17,080)
	Medicare	70,785	73,742	75,516		1,774
	Other Post-Employment Benefits	548,881	593,539	612,134		18,595
	Retiree Medical Trust	2,212	3,505	4,239		734
	Retirement 401 Plan	3,416	3,939	2,486		(1,453)
	Retirement ADC	1,894,976	1,915,477	2,482,194		566,717
	Retirement DROP	11,571	13,443	11,555		(1,888)
	Risk Management Administration	93,544	102,518	103,134		616
	Supplemental Pension Savings Plan	281,779	325,613	351,081		25,468
	Unemployment Insurance	8,893	9,793	9,753		(40)
	Workers' Compensation	235,602	285,368	338,635		53,267
Fringe Benefits Subtotal		\$ 3,913,096	\$ 4,347,487	\$ 5,189,367		\$ 841,880
Total Personnel Expenditures						\$ 10,898,910

Refuse Disposal Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Collection Services	\$ 1,235,104	\$ 1,086,197	\$ 1,374,543	\$ 288,346
Disposal & Environmental Protection	26,015,634	18,197,120	21,937,816	3,740,696
Environmental Services	3,966,275	3,205,083	5,618,642	2,413,559
Waste Reduction	-	5,846,660	6,986,862	1,140,202
Total	\$ 31,217,013	\$ 28,335,060	\$ 35,917,863	\$ 7,582,803

Environmental Services

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Collection Services	7.10	7.16	7.16	0.00
Disposal & Environmental Protection	127.11	75.66	82.00	6.34
Environmental Services	14.77	11.64	11.31	(0.33)
Waste Reduction	0.00	38.14	40.47	2.33
Total	148.98	132.60	140.94	8.34

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	\$ 1,929,560	\$ -
Ridgehaven Heating, Ventilation, and Air Conditioning System Replacement Addition of one-time non-personnel expenditures to replace the heating, ventilation, and air conditioning system at the Ridgehaven facility.	0.00	1,500,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	899,185	-
Contractual Services Addition of non-personnel expenditures for leased equipment at the Miramar Landfill.	0.00	725,544	-
Gas Wells and Piping Systems Addition of non-personnel expenditures for maintenance of gas wells and piping systems at Miramar Landfill.	0.00	400,000	-
Addition of Heavy Truck Driver 1 Addition of 1.00 Heavy Truck Driver 1 and non-personnel expenditures to support waste collection services.	1.00	335,430	-
Heavy Equipment Repair Addition of non-personnel expenditures associated with maintenance and repair of City-owned and leased construction equipment utilized at the Miramar Landfill.	0.00	305,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	270,417	-
Addition of Heavy Truck Driver 2 Addition of 1.00 Heavy Truck Driver 2 and non-personnel expenditures and associated revenue to maintain City facilities waste and recycling collection service levels.	1.00	243,446	50,000
Department Restructure Addition of 1.84 FTE positions to better align the financial structure with the department's operations and personnel structure.	1.84	202,766	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Miramar Landfill Improvements Addition of non-personnel expenditures to support improvements at the Miramar Landfill and maintain state regulatory compliance.	0.00	200,000	-
Addition of Disposal Site Representatives Addition of 2.00 Disposal Site Representatives to support fee booth operations at the Miramar Landfill.	2.00	128,267	-
Addition of Associate Civil Engineer Addition of 1.00 Associate Civil Engineer to support the new contract for maintaining gas wells and piping systems at the Miramar Landfill.	1.00	108,608	-
California Used Mattress Recovery and Recycling Program Addition of one-time non-personnel expenditures to support recycling collection as mandated by the California Used Mattress Recovery and Recycling Program.	0.00	106,000	-
Addition of Landfill Equipment Operator Addition of 1.00 Landfill Equipment Operator to support Miramar Landfill operations.	1.00	82,817	-
Addition of Associate Management Analyst Addition of 0.50 Associate Management Analyst to provide administrative support in the Disposal and Environmental Protection Division.	0.50	53,526	-
Ridgehaven Facility Maintenance Addition of non-personnel expenditures to support maintenance of the Ridgehaven facility.	0.00	50,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	45,407	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(434)	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	(2,736)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(627,434)
Total	8.34	\$ 7,582,803	\$ (577,434)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 8,207,999	\$ 7,503,599	\$ 7,793,521	\$ 289,922
Fringe Benefits	5,977,969	5,544,291	6,748,980	1,204,689
PERSONNEL SUBTOTAL	14,185,968	13,047,890	14,542,501	1,494,611

Environmental Services

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 937,227	\$ 861,430	\$ 901,786	\$ 40,356
Contracts	13,600,348	11,433,872	15,116,196	3,682,324
Information Technology	676,297	874,286	1,144,703	270,417
Energy and Utilities	1,016,834	1,372,992	1,324,215	(48,777)
Other	73,466	44,053	41,317	(2,736)
Reserves	-	-	920,000	920,000
Transfers Out	726,412	-	1,000,000	1,000,000
Capital Expenditures	463	684,282	910,889	226,607
Debt	-	16,255	16,256	1
NON-PERSONNEL SUBTOTAL	17,031,045	15,287,170	21,375,362	6,088,192
Total	\$ 31,217,013	\$ 28,335,060	\$ 35,917,863	\$ 7,582,803

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 32,101,414	\$ 29,442,751	\$ 29,547,751	\$ 105,000
Fines Forfeitures and Penalties	25,847	30,000	15,000	(15,000)
Other Revenue	999,484	690,000	690,000	-
Rev from Money and Prop	364,640	319,439	459,439	140,000
Transfers In	848,277	807,434	-	(807,434)
Total	\$ 34,339,662	\$ 31,289,624	\$ 30,712,190	\$ (577,434)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.46	1.46	2.04	\$31,491 - \$37,918	\$ 76,142
20000012	Administrative Aide 1	1.77	1.50	2.20	36,962 - 44,533	96,960
20000024	Administrative Aide 2	1.46	1.26	1.30	42,578 - 51,334	65,126
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	50,835 - 60,694	60,694
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	115,863
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	31,741 - 173,971	46,582
90001092	Assistant Environmental Services Director - Hourly	0.35	0.00	0.00	31,741 - 173,971	-
20000143	Associate Engineer-Civil	3.55	3.55	5.00	66,622 - 80,454	398,302
20000119	Associate Management Analyst	1.89	1.89	2.39	54,059 - 65,333	134,575
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	75,067
20000306	Code Compliance Officer	16.00	0.00	0.00	37,232 - 44,803	-
20000307	Code Compliance Supervisor	1.00	0.00	0.00	42,890 - 51,334	-
20000354	Custodian 2	0.34	0.34	0.34	26,250 - 31,242	8,930
20001168	Deputy Director	1.08	1.68	1.68	46,966 - 172,744	207,594
20000389	Disposal Site Representative	6.00	6.00	8.00	32,968 - 39,811	307,986
20000390	Disposal Site Supervisor	2.00	2.00	2.00	52,104 - 62,982	119,039
20001149	Environmental Services Director	0.34	0.34	0.34	59,155 - 224,099	54,398

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000430	Equipment Operator 2	7.00	7.00	8.00	41,350 - 49,462	380,982
20000418	Equipment Technician 1	1.00	1.00	0.00	36,005 - 43,139	-
20000423	Equipment Technician 2	1.00	1.00	1.00	39,499 - 47,091	47,091
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	0.34	0.34	0.34	43,555 - 52,666	17,365
20001049	General Utility Supervisor	3.00	3.00	3.00	59,342 - 71,760	215,280
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	55,078 - 66,768	255,382
20000494	Hazardous Materials Program Manager	0.00	0.00	0.10	72,966 - 88,546	8,856
20000502	Heavy Truck Driver 1	2.00	4.00	5.00	36,234 - 43,160	188,096
20000501	Heavy Truck Driver 2	3.00	3.00	4.00	37,565 - 45,302	172,791
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	1.02	1.02	1.02	54,059 - 65,333	61,481
20000293	Information Systems Analyst 3	0.34	0.34	0.34	59,363 - 71,760	23,715
20000998	Information Systems Analyst 4	0.68	0.68	0.68	66,768 - 80,891	53,442
20000589	Laborer	12.00	11.00	11.00	29,182 - 34,757	357,574
20001018	Land Surveying Assistant	1.00	1.00	0.00	57,866 - 69,722	-
20001019	Land Surveying Associate	0.00	0.00	1.00	66,622 - 80,454	75,556
20000580	Landfill Equipment Operator	18.00	18.00	19.00	47,528 - 56,846	1,066,493
90001073	Management Intern - Hourly	1.63	0.00	0.00	24,274 - 29,203	-
20000439	Master Fleet Technician	1.00	1.00	1.00	47,715 - 57,158	57,158
20000172	Payroll Specialist 1	0.03	0.03	0.03	33,093 - 39,832	978
20000680	Payroll Specialist 2	1.32	1.33	1.34	34,611 - 41,787	55,093
20001187	Principal Planner	0.00	1.00	1.00	46,966 - 172,744	109,855
20001222	Program Manager	2.00	1.36	1.36	46,966 - 172,744	136,501
20000783	Public Information Clerk	1.68	1.68	1.68	31,491 - 37,918	60,818
20000776	Public Works Dispatcher	0.10	0.10	0.10	35,755 - 43,098	4,272
20001032	Public Works Supervisor	1.75	1.75	1.75	49,525 - 59,966	101,971
20000557	Recycling Program Manager	0.62	0.62	0.62	76,731 - 92,893	57,589
20000562	Recycling Specialist 2	5.54	5.54	5.54	54,059 - 65,333	344,366
20000565	Recycling Specialist 3	2.77	2.33	1.33	59,363 - 71,760	91,356
20000847	Safety Officer	0.34	0.34	0.34	57,907 - 69,930	23,774
20000854	Safety Representative 2	0.34	0.34	0.34	50,461 - 61,027	20,747
20001042	Safety and Training Manager	0.33	0.33	0.33	66,768 - 80,891	26,699
20000885	Senior Civil Engineer	1.00	0.80	0.90	76,794 - 92,851	83,563
20000927	Senior Clerk/Typist	0.00	0.89	0.89	36,067 - 43,514	37,371
20000965	Senior Code Compliance Supervisor	1.00	0.00	0.00	47,174 - 56,618	-
20000907	Senior Disposal Site Representative	2.00	2.00	2.00	36,067 - 43,638	77,744
20000015	Senior Management Analyst	1.09	0.94	1.14	59,363 - 71,760	80,526
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	79,019

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	39,686 - 47,965	95,930
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	80,870
20000970	Supervising Management Analyst	0.80	1.80	1.80	66,768 - 80,891	131,483
20000561	Supervising Recycling Specialist	0.00	0.00	1.00	66,768 - 80,891	76,003
20001051	Utility Worker 1	8.00	8.00	8.00	30,534 - 36,296	272,243
20001053	Utility Worker 2	12.00	13.00	13.00	33,322 - 39,666	510,620
20000756	Word Processing Operator	1.34	1.34	1.00	31,491 - 37,918	37,349
	Bilingual - Regular					5,764
	Budgeted Vacancy Savings					(382,729)
	Confined Space Pay					17,312
	Exceptional Performance Pay-Classified					926
	Overtime Budgeted					554,873
	Reg Pay For Engineers					37,970
	Termination Pay Annual Leave					39,228
FTE, Salaries, and Wages Subtotal		148.98	132.60	140.94		\$ 7,793,521
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 43,101	\$ 34,086	\$ 37,786		\$ 3,700
	Flexible Benefits	1,136,257	1,264,335	1,579,508		315,173
	Long-Term Disability	23,610	21,657	-		(21,657)
	Medicare	114,863	95,245	101,115		5,870
	Other Post-Employment Benefits	843,964	748,450	806,684		58,234
	Retiree Medical Trust	3,100	3,782	4,424		642
	Retirement 401 Plan	2,966	1,804	1,986		182
	Retirement ADC	2,841,470	2,540,410	3,340,878		800,468
	Retirement DROP	24,281	22,198	29,370		7,172
	Risk Management Administration	143,602	129,352	136,051		6,699
	Supplemental Pension Savings Plan	480,195	436,541	461,266		24,725
	Unemployment Insurance	13,443	12,383	12,798		415
	Workers' Compensation	307,116	234,048	237,114		3,066
Fringe Benefits Subtotal		\$ 5,977,969	\$ 5,544,291	\$ 6,748,980		\$ 1,204,689
Total Personnel Expenditures						\$ 14,542,501

Refuse Disposal Fund - Miramar Closure Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ -	\$ 750,000
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(1,000,000)
Total	0.00	\$ -	\$ (250,000)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ 371,319	\$ 300,000	\$ 50,000	\$ (250,000)
Total	\$ 371,319	\$ 300,000	\$ 50,000	\$ (250,000)

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,545,074	\$ 1,744,048	\$ 945,048
TOTAL BALANCE AND RESERVES	\$ 1,545,074	\$ 1,744,048	\$ 945,048
REVENUE			
Charges for Services	\$ 1,126,114	\$ 900,000	\$ 900,000
Revenue from Use of Money and Property	13,611	–	–
TOTAL REVENUE	\$ 1,139,725	\$ 900,000	\$ 900,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,684,799	\$ 2,644,048	\$ 1,845,048
OPERATING EXPENSE			
Supplies	\$ 788,389	\$ 1,010,000	\$ 950,000
Contracts	150,490	90,000	150,000
Other Expenses	1,873	–	–
Transfers Out	–	600,000	–
TOTAL OPERATING EXPENSE	\$ 940,752	\$ 1,700,000	\$ 1,100,000
TOTAL EXPENSE	\$ 940,752	\$ 1,700,000	\$ 1,100,000
BALANCE	\$ 1,744,048	\$ 944,048	\$ 745,048
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,684,799	\$ 2,644,048	\$ 1,845,048

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,140,057	\$ 933,999	\$ 903,791
Continuing Appropriation - CIP	2,513,558	2,393,824	2,350,344
TOTAL BALANCE AND RESERVES	\$ 3,653,615	\$ 3,327,823	\$ 3,254,135
REVENUE			
Charges for Services	\$ 2,181,528	\$ 3,033,565	\$ 3,235,275
Other Revenue	–	300,000	–
Revenue from Use of Money and Property	28,158	–	–
TOTAL REVENUE	\$ 2,209,686	\$ 3,333,565	\$ 3,235,275
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,863,302	\$ 6,661,388	\$ 6,489,410
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 250,000	\$ 300,000	\$ –
TOTAL CIP EXPENSE	\$ 250,000	\$ 300,000	\$ –
OPERATING EXPENSE			
Personnel Expenses	\$ 773,031	\$ 1,301,765	\$ 1,267,033
Fringe Benefits	515,979	820,383	917,360
Supplies	40,276	10,730	11,152
Contracts	637,589	746,424	649,651
Information Technology	160,257	403,900	997,104
Energy and Utilities	17,429	14,173	18,950
Other Expenses	1,883	5,300	5,300
Capital Expenditures	19,300	30,000	13,356
TOTAL OPERATING EXPENSE	\$ 2,165,744	\$ 3,332,675	\$ 3,879,906
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 119,734	\$ –	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 119,734	\$ –	\$ –
TOTAL EXPENSE	\$ 2,535,478	\$ 3,632,675	\$ 3,879,906
RESERVES			
Continuing Appropriation - CIP	\$ 2,393,824	\$ 2,393,824	\$ 2,350,344
TOTAL RESERVES	\$ 2,393,824	\$ 2,393,824	\$ 2,350,344
BALANCE	\$ 934,000	\$ 634,889	\$ 259,159
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,863,302	\$ 6,661,388	\$ 6,489,410

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 15,131,191	\$ 19,110,576	\$ 20,112,297
Continuing Appropriation - CIP	1,129,648	953,951	610,552
Operating Reserve	2,400,000	2,880,000	2,880,000
Pension Stability Reserve	–	202,967	202,967
TOTAL BALANCE AND RESERVES	\$ 18,660,840	\$ 23,147,494	\$ 23,805,817
REVENUE			
Charges for Services	\$ 18,174,183	\$ 18,346,551	\$ 18,346,551
Fines Forfeitures and Penalties	3,142,481	1,000,000	1,000,000
Other Local Taxes	775,696	1,160,000	2,060,000
Other Revenue	37,407	30,000	30,000
Revenue from Other Agencies	915,099	350,000	350,000
Revenue from Use of Money and Property	452,512	331,100	451,100
Transfers In	746,899	–	–
TOTAL REVENUE	\$ 24,244,279	\$ 21,217,651	\$ 22,237,651
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 42,905,118	\$ 44,365,145	\$ 46,043,468
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ –	\$ 820,000	\$ –
TOTAL CIP EXPENSE	\$ –	\$ 820,000	\$ –
OPERATING EXPENSE			
Personnel Expenses	\$ 5,027,112	\$ 5,632,183	\$ 5,709,543
Fringe Benefits	3,913,096	4,347,487	5,189,367
Supplies	1,303,327	1,808,962	1,658,615
Contracts	7,988,524	8,490,776	10,882,431
Information Technology	350,103	250,550	641,153
Energy and Utilities	936,050	1,152,902	961,620
Other Expenses	54,892	26,266	27,089
Capital Expenditures	8,823	1,533,607	440,831
Reserves	–	480,000	–
TOTAL OPERATING EXPENSE	\$ 19,581,926	\$ 23,722,733	\$ 25,510,649
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 175,697	\$ 350,000	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 175,697	\$ 350,000	\$ –
TOTAL EXPENSE	\$ 19,757,623	\$ 24,892,733	\$ 25,510,649
RESERVES			
Continuing Appropriation - CIP	\$ 953,951	\$ 603,951	\$ 610,552
Operating Reserve	2,880,000	2,880,000	2,880,000
Pension Stability Reserve	202,967	202,967	–
TOTAL RESERVES	\$ 4,036,918	\$ 3,686,918	\$ 3,490,552

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BALANCE	\$ 19,110,577	\$ 15,785,494	\$ 17,042,267
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 42,905,118	\$ 44,365,145	\$ 46,043,468

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 12,567,826	\$ 15,185,088	\$ 9,519,785
Continuing Appropriation - CIP	18,838,767	18,491,137	44,685,044 ¹
Pension Stability Reserve	–	290,830	290,830
TOTAL BALANCE AND RESERVES	\$ 31,406,593	\$ 33,967,055	\$ 54,495,659
REVENUE			
Charges for Services	\$ 32,101,414	\$ 29,442,751	\$ 29,547,751
Fines Forfeitures and Penalties	25,847	30,000	15,000
Other Revenue	999,484	690,000	690,000
Revenue from Use of Money and Property	364,640	319,439	459,439
Transfers In	848,277	807,434	–
TOTAL REVENUE	\$ 34,339,662	\$ 31,289,624	\$ 30,712,190
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 65,746,255	\$ 65,256,679	\$ 85,207,849
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 214,558	\$ –	\$ 13,000,000
TOTAL CIP EXPENSE	\$ 214,558	\$ –	\$ 13,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 8,207,999	\$ 7,503,599	\$ 7,793,521
Fringe Benefits	5,977,969	5,544,291	6,748,980
Supplies	937,227	861,430	901,786
Contracts	13,600,348	11,433,872	15,116,196
Information Technology	676,297	874,286	1,144,703
Energy and Utilities	1,016,834	1,372,992	1,324,215
Other Expenses	73,466	44,053	41,317
Transfers Out	726,412	–	1,000,000
Capital Expenditures	463	684,282	910,889
Debt Expenses	–	16,255	16,256
Reserves	–	–	920,000
TOTAL OPERATING EXPENSE	\$ 31,217,013	\$ 28,335,060	\$ 35,917,863
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 347,630	\$ 2,000,000	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 347,630	\$ 2,000,000	\$ –
TOTAL EXPENSE	\$ 31,779,200	\$ 30,335,060	\$ 48,917,863
RESERVES			
Continuing Appropriation - CIP	\$ 18,491,137	\$ 16,491,137	\$ 31,685,044
Pension Stability Reserve	290,830	290,830	–
TOTAL RESERVES	\$ 18,781,967	\$ 16,781,967	\$ 31,685,044
BALANCE	\$ 15,185,088	\$ 18,139,652	\$ 4,604,942

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2016 Actual	FY2017 [*] Budget	FY2018 Adopted
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 65,746,255	\$ 65,256,679	\$ 85,207,849

^{*} At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

¹The Fund Balance includes an \$18.0 million transfer from the Refuse Disposal - Miramar Closure Fund to the Refuse Disposal Fund, per Ordinance O-20590, pledge of revenue agreement for post-closure maintenance at the West Miramar Landfill

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 47,818,685	\$ 48,190,004	\$ 30,190,004
TOTAL BALANCE AND RESERVES	\$ 47,818,685	\$ 48,190,004	\$ 30,190,004
REVENUE			
Revenue from Use of Money and Property	\$ 371,319	\$ 300,000	\$ 50,000
TOTAL REVENUE	\$ 371,319	\$ 300,000	\$ 50,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 48,190,004	\$ 48,490,004	\$ 30,240,004
BALANCE	\$ 48,190,004	\$ 48,490,004	\$ 30,240,004
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 48,190,004	\$ 48,490,004	\$ 30,240,004

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Ethics Commission



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Department Description

Founded in 2001, the Ethics Commission is an independent City of San Diego entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Department's mission is:

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws

The Department's vision is:

To advance the principles of open government, transparency, and an informed citizenry through the timely disclosure of financial information by candidates, political committees, lobbyists, and City officials

Did you know?

- In Calendar Year 2015, the Ethics Commission conducted 15 training sessions and responded to nearly 450 requests for informal advice.
- There are approximately 50 fact sheets on the Ethics Commission's website with current information for lobbyists, candidates, and City officials.
- City candidate and ballot measure committees are randomly selected for audit by the Ethics Commission every two years.
- The Ethics Commission has levied fines totaling \$175,000 in cases involving campaign money laundering in the past two years.
- Ethics Commission fines go to the City's General Fund, not to the budget of the Ethics Commission.
- The Ethics Commission does not regulate moral and ethical behavior by City employees; instead, the Ethics Ordinance governs the personal financial interests of high-level City officials.

Ethics Commission

Goals and Objectives

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws

- Provide prompt, informal advice via telephone, email, and in person
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Provide live and online training courses on the Ethics Ordinance for City officials

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of authorized investigations completed within 180 calendar days	N/A	94%	90%	96%	90%
2. Percentage of authorized investigations completed within 360 calendar days	N/A	100%	100%	100%	100%
3. Percentage of complaints reviewed within 30 calendar days	N/A	100%	100%	100%	100%
4. Percentage of educational materials updated within 30 days of legislative changes (both State and local)	N/A	100%	100%	100%	100%
5. Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	N/A	100%	100%	100%	100%

Ethics Commission

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	5.00	5.00	5.00	0.00
Personnel Expenditures	\$ 865,036	\$ 913,369	\$ 954,988	\$ 41,619
Non-Personnel Expenditures	265,706	274,074	274,159	85
Total Department Expenditures	\$ 1,130,743	\$ 1,187,443	\$ 1,229,147	\$ 41,704
Total Department Revenue	\$ 9,050	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Ethics Commission	\$ 1,130,743	\$ 1,187,443	\$ 1,229,147	\$ 41,704
Total	\$ 1,130,743	\$ 1,187,443	\$ 1,229,147	\$ 41,704

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Ethics Commission	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 41,619	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	474	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(389)	-
Total	0.00	\$ 41,704	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 486,078	\$ 499,085	\$ 526,710	\$ 27,625
Fringe Benefits	378,958	414,284	428,278	13,994
PERSONNEL SUBTOTAL	865,036	913,369	954,988	41,619
NON-PERSONNEL				
Supplies	\$ 6,995	\$ 8,680	\$ 8,602	\$ (78)

Ethics Commission

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Contracts	238,551	238,779	239,331	552
Information Technology	16,407	20,678	20,289	(389)
Other	3,754	5,000	5,000	-
Capital Expenditures	-	937	937	-
NON-PERSONNEL SUBTOTAL	265,706	274,074	274,159	85
Total	\$ 1,130,743	\$ 1,187,443	\$ 1,229,147	\$ 41,704

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fines Forfeitures and Penalties	\$ 9,050	\$ -	\$ -	\$ -
Total	\$ 9,050	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20001220	Executive Director	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 150,610
20001234	Program Coordinator	1.00	1.00	1.00	23,005 - 137,904	70,000
20001222	Program Manager	3.00	3.00	3.00	46,966 - 172,744	306,100

FTE, Salaries, and Wages Subtotal		5.00	5.00	5.00		\$ 526,710
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	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 12,610	\$ 12,722	\$ 10,701	\$ (2,021)
Flexible Benefits	46,599	56,864	69,707	12,843
Insurance	99	-	-	-
Long-Term Disability	1,561	1,588	-	(1,588)
Medicare	7,398	7,237	7,637	400
Other Post-Employment Benefits	29,680	29,575	30,005	430
Retiree Medical Trust	18	-	425	425
Retirement ADC	248,214	272,052	264,679	(7,373)
Risk Management Administration	5,053	5,110	5,055	(55)
Supplemental Pension Savings Plan	25,680	25,731	34,842	9,111
Unemployment Insurance	890	909	943	34
Workers' Compensation	1,156	2,496	4,284	1,788

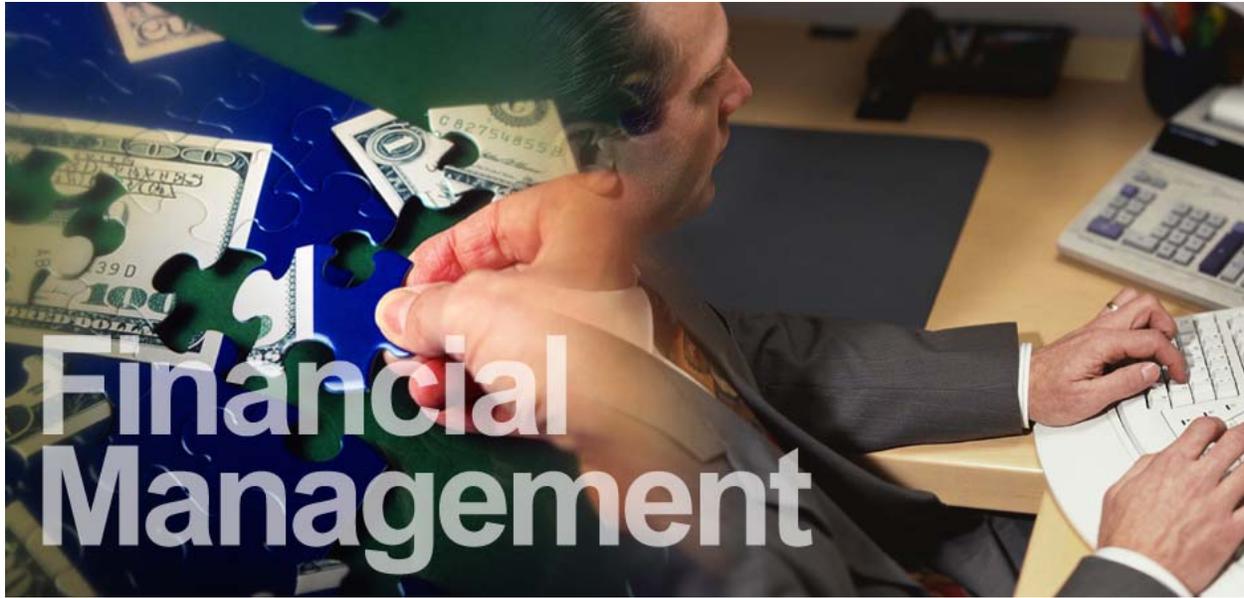
Fringe Benefits Subtotal	\$ 378,958	\$ 414,284	\$ 428,278	\$ 13,994
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Total Personnel Expenditures			\$ 954,988	
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Financial Management



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Department Description

The Financial Management (FM) Department provides services to the Mayor and serves as an internal fiscal consultant to the City. FM prepares the budget in accordance with the City Charter. Throughout the year, FM monitors the City's expenditures and revenues, oversees budget transfers and adjustments, and reviews requests for Council and Mayoral Actions for the operating budget and the Capital Improvements Program (CIP).

Financial Management staff are organized into these functions:

Budget Development

Coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives.

Financial Planning & Analysis

Develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues.

Budget Monitoring

Produces reports to Council to forecast year-end results and aid in budget adjustments throughout the year to accommodate unforeseen budget changes.

Systems

Maintains the Funds Management module of the SAP system to ensure data accuracy of budgetary reporting, monitoring, and control system.

Capital Budget Development & Monitoring

Develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure.

Financial Management

Personnel Expenditure Planning

Develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe rates, and conducts analyses to support labor negotiations.

The Department's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The Department's vision is:

To set the national standard for municipal financial management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of annual reserves targets achieved	100%	100%	100%	100%	100%
2. Percentage of departments with actuals within 5% of projections ¹	90%	80%	90%	88%	90%
3. Percentage variance between Major General Fund revenue projections versus year-end actuals ²	2.00%	0.40%	2.00%	0.50%	2.00%
4. Percentage of new major General Fund revenues dedicated to infrastructure ³	50%	61%	50%	68%	N/A

Financial Management

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
5. Percentage of Annual Adopted and Added CIP Budget expended/committed ⁴	100%	135%	100%	155%	100%

1. Estimated amount for Fiscal Year 2017. Actuals are not finalized until approval of the Audited Fiscal Year 2017 Comprehensive Annual Financial Report.
2. Refer to Footnote #1.
3. This KPI will longer be report due to the implementation of Charter Section 77.1 Infrastructure Fund. Estimated amount for Fiscal Year 2017. Actuals are not finalized until approval of the Audited Fiscal Year 2017 Comprehensive Annual Financial Report.
4. This includes expenditure commitment of prior year funds. Estimated amount for Fiscal Year 2017. Actuals are not finalized until approval of the Audited Fiscal Year 2017 Comprehensive Annual Financial Report.



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Financial Management

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	32.00	32.00	31.00	(1.00)
Personnel Expenditures	\$ 3,669,549	\$ 3,931,706	\$ 3,988,567	\$ 56,861
Non-Personnel Expenditures	321,968	412,459	382,649	(29,810)
Total Department Expenditures	\$ 3,991,517	\$ 4,344,165	\$ 4,371,216	\$ 27,051
Total Department Revenue	\$ 847	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Financial Management	\$ 3,991,517	\$ 4,344,165	\$ 4,371,216	\$ 27,051
Total	\$ 3,991,517	\$ 4,344,165	\$ 4,371,216	\$ 27,051

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Financial Management	32.00	32.00	31.00	(1.00)
Total	32.00	32.00	31.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 179,427	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	6,318	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	97	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(200)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(6,128)	-
Reduction of Overtime Reduction of overtime personnel expenditures due to process improvements and streamlining efforts.	0.00	(25,000)	-

Financial Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Professional Services Reduction of non-personnel expenditures for consulting services associated with the Public Budget Formulation (PBF) software.	0.00	(30,000)	-
Reduction of Associate Budget Development Analyst Reduction of 1.00 Associate Budget Development Analyst.	(1.00)	(97,463)	-
Total	(1.00)	\$ 27,051	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,296,846	\$ 2,451,492	\$ 2,421,464	\$ (30,028)
Fringe Benefits	1,372,703	1,480,214	1,567,103	86,889
PERSONNEL SUBTOTAL	3,669,549	3,931,706	3,988,567	56,861
NON-PERSONNEL				
Supplies	\$ 24,222	\$ 11,905	\$ 11,827	\$ (78)
Contracts	140,071	170,715	136,469	(34,246)
Information Technology	110,143	196,080	202,398	6,318
Energy and Utilities	25,980	28,959	27,155	(1,804)
Other	6,119	4,800	4,800	-
Capital Expenditures	15,432	-	-	-
NON-PERSONNEL SUBTOTAL	321,968	412,459	382,649	(29,810)
Total	\$ 3,991,517	\$ 4,344,165	\$ 4,371,216	\$ 27,051

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Revenue	\$ 847	\$ -	\$ -	\$ -
Total	\$ 847	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 49,537
20001035	Associate Budget Development Analyst	10.00	10.00	9.00	59,467 - 71,864	602,727
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	170,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	140,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
90001073	Management Intern - Hourly	1.00	1.00	1.00	24,274 - 29,203	24,274
20001234	Program Coordinator	6.00	6.00	6.00	23,005 - 137,904	629,000
20001036	Senior Budget Development Analyst	11.00	11.00	11.00	65,291 - 78,936	778,551
	Budgeted Vacancy Savings					(65,291)
	Overtime Budgeted					40,000
FTE, Salaries, and Wages Subtotal		32.00	32.00	31.00		\$ 2,421,464

Financial Management

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,649	\$ 21,391	\$ 14,199	\$ (7,192)
Flexible Benefits	262,245	332,893	366,657	33,764
Insurance	99	-	-	-
Long-Term Disability	7,235	7,590	-	(7,590)
Medicare	34,466	34,663	34,552	(111)
Other Post-Employment Benefits	175,461	177,450	174,029	(3,421)
Retiree Medical Trust	2,555	2,921	3,434	513
Retirement 401 Plan	4,563	4,100	5,724	1,624
Retirement ADC	695,736	688,871	791,530	102,659
Risk Management Administration	29,652	30,660	29,319	(1,341)
Supplemental Pension Savings Plan	125,338	142,906	125,062	(17,844)
Unemployment Insurance	4,129	4,343	4,262	(81)
Workers' Compensation	9,574	32,426	18,335	(14,091)
Fringe Benefits Subtotal	\$ 1,372,703	\$ 1,480,214	\$ 1,567,103	\$ 86,889
Total Personnel Expenditures			\$ 3,988,567	



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Fire-Rescue



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Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.3 million, Fire-Rescue operates 48 fire stations, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Department's mission is:

To provide the highest level of emergency/rescue services, hazard prevention, and safety education while ensuring the protection of life, property, and the environment

The Department's vision is:

To be a recognized leader in safety services through strong leadership and professionalism and the continuous improvement of operations and service delivery methods

Goals and Objectives

Goal 1: Rapidly respond to emergency situations

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fire

Fire-Rescue

Goal 2: Ensure effective leadership and financial management for the efficient provision of fire-rescue services

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

- Meet the high internal and external customer expectations by treating each customer interaction with responsiveness, competency, and professionalism

Goal 4: Develop and maintain a skilled fire-rescue workforce

- Provide a comprehensive training program for employees
- Recruit a diverse applicant pool that mirrors the community served
- Retain a qualified workforce
- Ensure effective and efficient staffing and deployment models

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Cost/Loss Index (budget per capita + fire loss per capita)	< \$190	\$172	< \$190	\$176	< \$190
2. EMS customer satisfaction survey results (on a scale of 1-5) ¹⁰	≥ 4.0	4.7	≥ 4.0	4.7	≥ 4.0
3. Number of civilian fire deaths per 100,000 population ¹	0.2461	0.1429	0.2461	0.0714	0.2461
4. Online satisfaction survey for responses, inspections, and services ²	N/A	N/A	> 4	N/A	> 4
5. Percentage of 911 calls answered in 15 seconds or less after transfer to Fire dispatch ³	N/A	N/A	95%	93%	95%
6. Percentage of Fire-Rescue first responder arrival on emergencies 7:30 minutes from the receipt of the 911 call in fire dispatch ⁴	90%	78%	90%	78%	90%
7. Percentage of Fire-Rescue first responder dispatch time within 1 minute from the receipt of the 911 call in fire dispatch to fire company notification ⁵	90%	73%	95%	78%	90%
8. Percentage of annual inspections completed within 90 days of annual inspection date	90%	88%	90%	82%	90%
9. Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes ⁶	90%	81%	90%	84%	90%
10. Percentage of privately owned parcels subject to brush management regulation inspected for compliance annually ⁷	36%	31%	36%	28%	36%
11. Percentage of structure fires confined to area or room of origin ⁸	80%	68%	80%	71%	80%
12. Percentage of vegetation fire confined to three or less acres ⁹	N/A	N/A	90%	99%	90%

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
13. Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:24M	0:18M	0:18M	2:16M	0:18M

1. Fire deaths can vary significantly from year to year.
2. Tracking of this metric will begin in Fiscal Year 2018.
3. The National Emergency Number Association (NENA) and National Fire Protection Agency (NFPA) have redefined this performance standard to 911 call answer within 15 seconds, 95% of the time. The Department has measured call answer performance by this new standard beginning in the second quarter of Fiscal Year 2017. The previous performance standard was 911 call answer within 10 seconds, 90% of the time. The Fiscal Year 2016 target and actual figures under the previous standard was 90% and 86%, respectively.
4. The Department's inability to meet response time goals is a direct result of an insufficient number of geographically distributed fire stations to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's fire station deployment plan conducted in 2011 identified 19 communities where additional fire stations are needed to achieve compliance. An update to this assessment was released in February 2017, identifying 10 communities where service gaps need to be addressed to achieve compliance.
5. Call processing times continue to show improvement despite not reaching the target.
6. The Department's inability to meet response time goals is a direct result of an insufficient number of geographically distributed fire stations to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's fire station deployment plan conducted in 2011 identified 19 communities where additional fire stations are needed to achieve compliance. An update to this assessment was released in February 2017, identifying 10 communities where service gaps need to be addressed to achieve compliance.
7. The Department was unable to meet target due to unfilled positions.
8. The Department's inability to meet response time goals is a direct result of an insufficient number of geographically distributed fire stations to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's fire station deployment plan conducted in 2011 identified 19 communities where additional fire stations are needed to achieve compliance. An update to this assessment was released in February 2017, identifying 10 communities where service gaps need to be addressed to achieve compliance.
9. The Department began tracking this metric in Fiscal Year 2017.
10. Fiscal Year 2017 Actual data is based on an average of the first three quarters of Fiscal Year 2017. Data for the fourth quarter of Fiscal Year 2017 is unavailable.



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	1,207.21	1,252.53	1,248.65	(3.88)
Personnel Expenditures	\$ 205,288,669	\$ 207,533,270	\$ 225,936,101	\$ 18,402,831
Non-Personnel Expenditures	44,114,468	43,757,452	45,993,010	2,235,558
Total Department Expenditures	\$ 249,403,137	\$ 251,290,722	\$ 271,929,111	\$ 20,638,389
Total Department Revenue	\$ 44,269,146	\$ 41,311,999	\$ 49,341,936	\$ 8,029,937

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administrative Operations	\$ 6,709,902	\$ 4,661,856	\$ 4,710,970	\$ 49,114
Communications	13,475,291	16,376,902	17,146,393	769,491
Community Risk Reduction	7,312,099	10,909,139	8,209,523	(2,699,616)
Emergency Medical Services-Fire	547,935	767,651	716,000	(51,651)
Emergency Operations	175,898,442	169,783,457	194,233,186	24,449,729
Lifeguard Services	21,897,918	21,526,004	23,016,239	1,490,235
Logistics	2,332,790	5,205,024	2,373,560	(2,831,464)
Special Operations	7,462,014	7,550,262	7,205,386	(344,876)
Total	\$ 235,636,392	\$ 236,780,295	\$ 257,611,257	\$ 20,830,962

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administrative Operations	36.00	36.00	34.00	(2.00)
Communications	57.33	62.14	67.14	5.00
Community Risk Reduction	49.00	49.00	49.00	0.00
Emergency Medical Services-Fire	3.00	1.00	1.00	0.00
Emergency Operations	829.00	863.00	873.00	10.00
Lifeguard Services	167.88	175.39	172.51	(2.88)
Logistics	11.00	12.00	12.00	0.00
Special Operations	23.00	22.00	22.00	0.00
Total	1,176.21	1,220.53	1,230.65	10.12

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 22,792,764	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,954,873	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Bayside Fire Station Addition of 7.00 FTE positions and associated non-personnel expenditures to support the operations of the Bayside Fire Station which is scheduled to open in December 2017.	7.00	864,505	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	792,096	-
San Pasqual Valley Fast Response Squad Addition of 6.00 FTE positions to fund a 24-hour Fast Response Squad (FRS) in the San Pasqual Valley.	6.00	789,035	-
Self Contained Breathing Apparatus Addition of one-time non-personnel expenditures for the replacement of self-contained breathing apparatus (SCBA) equipment. This adjustment represents non-financeable expenses such as sales tax and equipment associated with SCBA.	0.00	526,796	-
Emergency Command and Data Center Addition of 4.00 Fire Dispatchers and 1.00 Fire Dispatch Supervisor to support the Emergency Command and Data Center.	5.00	367,413	-
Portable Radios Addition of one-time non-personnel expenditures associated with the replacement of multi-band and very high frequency (VHF) portable radios.	0.00	242,000	-
Centralization of Analyst Functions Transfer of 1.00 Senior Management Analyst position from the Fire/Emergency Medical Services Transport Program Fund to the General Fund for the centralization of analyst functions into the Fiscal Division of the Fire-Rescue Department.	1.00	85,843	-
Addition of Fiscal Program Coordinator Addition of 1.00 Program Coordinator to provide managerial oversight of the operating budget and fiscal support functions offset by the reduction of 1.00 Supervising Management Analyst in the Fire-Rescue Department.	0.00	15,492	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(26,653)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.88)	(296,431)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures based on historical savings.	0.00	(428,283)	-
Lifeguard Vessel Replacement Plan Reduction of non-personnel expenditures associated with the contribution to the Lifeguard Vessel Replacement Plan.	0.00	(436,661)	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Diesel Fuel Expenditures Reduction of non-personnel expenditures associated with diesel fuel savings as a result of declining fuel prices.	0.00	(500,000)	-
Paramedic Rotation Program Reduction in expenditures and associated revenue reflects the reduction of the Paramedic Rotation Program and transition to a Paramedic Training Institute.	0.00	(730,286)	(206,251)
Human Resources Functions Consolidation Transfer of 6.00 FTE positions to the Human Resources Department from the Fire-Rescue Department for centralized human resources support.	(6.00)	(882,347)	-
Continuation of One Fire Academy Adjustment to reflect the funding for one fire academy with twenty-four recruits to maintain full staffing of the firefighter ranks.	0.00	(1,454,691)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(2,844,503)	(338,216)
Transient Occupancy Tax Transfer Increase in reimbursements to the Lifeguard Division for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax (TOT) Fund.	0.00	-	9,139,336
Transfer of Lifeguard Vessel Replacement Fund Balance Addition of one-time revenue associated with the transfer of Lifeguard Vessel Replacement Fund fund balance to the General Fund.	0.00	-	436,661
Urban Area Security Initiative Grant Revenue Addition of revenue associated with reimbursable expenditures through the Urban Area Security Initiative (UASI) grant.	0.00	-	189,000
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	18,897
Emergency Medical Services Revenue Transfer Reduction of revenue associated with the transfer of Emergency Medical Services Fund fund balance from the Fire/Emergency Medical Services Transport Fund into the General Fund.	0.00	-	(1,224,314)
Total	10.12	\$ 20,830,962	\$ 8,015,113

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 118,864,003	\$ 120,938,045	\$ 128,376,322	\$ 7,438,277
Fringe Benefits	80,500,492	81,608,836	93,552,646	11,943,810
PERSONNEL SUBTOTAL	199,364,495	202,546,881	221,928,968	19,382,087

Fire-Rescue

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 4,632,360	\$ 4,656,786	\$ 4,290,808	\$ (365,978)
Contracts	14,960,393	16,526,630	17,357,071	830,441
Information Technology	4,309,841	4,678,810	5,470,906	792,096
Energy and Utilities	4,841,638	6,492,882	5,938,388	(554,494)
Other	140,882	135,500	655,500	520,000
Transfers Out	5,574,584	476,835	40,174	(436,661)
Capital Expenditures	734,281	88,300	154,800	66,500
Debt	1,077,919	1,177,671	1,774,642	596,971
NON-PERSONNEL SUBTOTAL	36,271,897	34,233,414	35,682,289	1,448,875
Total	\$ 235,636,392	\$ 236,780,295	\$ 257,611,257	\$ 20,830,962

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 18,860,354	\$ 15,969,886	\$ 22,354,065	\$ 6,384,179
Licenses and Permits	543,081	430,000	430,000	-
Other Revenue	1,188,266	666,000	666,000	-
Rev from Federal Agencies	17,445	-	-	-
Rev from Money and Prop	(12)	-	-	-
Rev from Other Agencies	1,948,496	1,530,000	1,530,000	-
Transfers In	7,614,792	8,393,384	10,024,318	1,630,934
Total	\$ 30,172,422	\$ 26,989,270	\$ 35,004,383	\$ 8,015,113

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 41,193
20000024	Administrative Aide 2	7.00	7.00	7.00	42,578 - 51,334	337,863
20000065	Air Operations Chief	1.00	1.00	1.00	82,722 - 100,110	96,200
20000061	Aircraft Mechanic	2.00	0.00	0.00	48,818 - 58,531	-
20001119	Assistant Fire Chief	2.00	2.00	2.00	31,741 - 173,971	259,856
20000076	Assistant Fire Marshal-Civilian	1.00	1.00	1.00	82,722 - 100,110	100,110
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	46,966 - 172,744	115,000
20000311	Associate Department Human Resources Analyst	2.00	2.00	0.00	54,059 - 65,333	-
20000119	Associate Management Analyst	3.00	4.00	4.00	54,059 - 65,333	209,869
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	72,796
20000224	Building Service Technician	1.00	2.00	2.00	33,322 - 39,666	72,988
20000539	Clerical Assistant 2	13.00	13.00	12.00	29,931 - 36,067	427,690
20000306	Code Compliance Officer	7.00	7.00	7.00	37,232 - 44,803	309,985
20000617	Construction Estimator	1.00	1.00	1.00	53,706 - 64,958	64,958
20001168	Deputy Director	0.00	1.00	0.00	46,966 - 172,744	-
20001189	Deputy Fire Chief	8.00	7.00	7.00	46,966 - 172,744	1,022,000
90000386	Dispatcher 2 - Hourly	2.33	0.00	0.00	37,440 - 45,178	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000446	Fire Battalion Chief	26.00	28.00	30.00	82,722 - 100,110	2,985,932
20000449	Fire Captain	209.00	218.00	219.75	70,970 - 85,904	18,808,148
20000452	Fire Captain	1.00	1.00	1.00	70,970 - 85,904	85,904
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	3.00	70,970 - 85,904	257,712
20001125	Fire Chief	1.00	1.00	1.00	59,155 - 224,099	180,000
20001242	Fire Dispatch Administrator	1.00	1.00	1.00	57,782 - 69,784	69,784
20000510	Fire Dispatch Supervisor	6.00	6.00	7.00	47,424 - 57,262	389,185
20000460	Fire Dispatcher	35.00	39.00	43.00	41,246 - 49,795	2,034,887
90000460	Fire Dispatcher - Hourly	0.00	3.14	3.14	41,246 - 49,795	129,514
20000454	Fire Engineer	198.00	204.00	205.75	61,589 - 74,464	15,230,494
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	61,589 - 74,464	210,515
20000457	Fire Fighter 2	305.00	337.00	343.50	52,520 - 63,378	20,853,859
20001245	Fire Fighter 3	100.00	84.00	84.00	55,141 - 66,539	5,361,316
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	70,970 - 85,904	343,616
20000475	Fire Prevention Inspector 2	19.00	19.00	19.00	61,589 - 74,464	1,413,072
20000476	Fire Prevention Inspector 2-Civilian	9.00	9.00	9.00	61,589 - 74,464	665,708
20000477	Fire Prevention Supervisor	2.00	2.00	2.00	70,970 - 85,904	171,808
20000478	Fire Prevention Supervisor-Civilian	3.00	3.00	3.00	70,970 - 85,904	257,712
21000275	Helicopter Mechanic	0.00	2.00	2.00	70,491 - 85,072	170,144
20000290	Information Systems Analyst 2	6.00	6.00	6.00	54,059 - 65,333	362,272
20000293	Information Systems Analyst 3	3.00	3.00	3.00	59,363 - 71,760	202,883
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	66,768
20000536	Intermediate Stenographer	1.00	0.00	0.00	32,094 - 38,813	-
90000603	Lifeguard 1 - Hourly	57.88	61.39	58.51	33,758 - 40,560	1,975,204
20000606	Lifeguard 2	59.00	59.00	59.00	49,150 - 59,488	3,442,588
20000619	Lifeguard 3	21.00	24.00	24.00	54,184 - 65,541	1,502,560
20001232	Lifeguard Chief	1.00	1.00	1.00	46,966 - 172,744	137,000
20000604	Lifeguard Sergeant	19.00	20.00	20.00	59,363 - 71,739	1,406,910
20000622	Marine Mechanic	1.00	2.00	2.00	44,366 - 53,206	105,202
20000599	Marine Safety Captain	1.00	1.00	1.00	86,133 - 103,958	103,958
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	71,552 - 86,403	345,612
20000445	Motive Service Technician	1.00	0.00	0.00	34,195 - 40,976	-
20000680	Payroll Specialist 2	4.00	4.00	4.00	34,611 - 41,787	165,917
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	48,069
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	80,454
20001222	Program Manager	2.00	1.00	1.00	46,966 - 172,744	109,855
20000760	Project Assistant	1.00	1.00	1.00	57,866 - 69,722	57,866
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	36,067
20000927	Senior Clerk/Typist	2.00	1.00	2.00	36,067 - 43,514	87,028

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000400	Senior Drafting Aide	1.00	1.00	1.00	44,429 - 53,706	53,706
20000015	Senior Management Analyst	2.00	2.00	3.00	59,363 - 71,760	189,830
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000313	Supervising Department Human Resources Analyst	1.00	1.00	0.00	66,768 - 80,891	-
20000970	Supervising Management Analyst	2.00	2.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	2.00	2.00	1.00	31,491 - 37,918	35,643
	'D' Div Pay					120,270
	Air Operations Pay					89,080
	Airport Transfer					65,406
	Annual Pump Testing					93,652
	Battalion Medical Off					89,051
	Bilingual - Dispatcher					10,192
	Bilingual - Regular					21,840
	Bilingual Pay Fire					150,567
	Breathing Apparatus Rep					39,588
	Budgeted Vacancy Savings					(3,398,859)
	Cliff Rescue Inst Pay					27,569
	Dispatcher Training					3,744
	Dive Team Pay					99,863
	EMS Speciality Pay					60,942
	Emergency Medical Tech					6,074,614
	Explosive Ord Sqd					69,338
	Fire Admin Assign					775,097
	Hazardous Mat. Squad					187,512
	Hose Repair					74,506
	K-9 Handler Fire					12,777
	Ladder Repair					90,037
	Metro Arson Strike Team					19,115
	Night Shift Pay					78,294
	Overtime Budgeted					32,826,190
	Paramedic Pay					2,272,630
	Paramedic Splty Pay					591,928
	River Rescue Team-Full Time					2,495
	Sick Leave - Hourly					54,441
	Small Eq Repair					42,889
	Star Team Paramedic					63,292
	Termination Pay Annual Leave					1,132,600
	Urban Search & Rescue					228,341
	Vacation Pay In Lieu					2,750,370
FTE, Salaries, and Wages Subtotal		1,176.21	1,220.53	1,230.65		\$ 128,376,322

Fire-Rescue

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,464,233	\$ 1,295,240	\$ 1,215,706	\$ (79,534)
Flexible Benefits	11,471,823	12,449,101	14,387,247	1,938,146
Insurance	46	-	-	-
Long-Term Disability	253,322	249,657	-	(249,657)
Medicare	1,598,896	1,144,564	1,691,854	547,290
Other Post-Employment Benefits	6,719,431	6,394,033	6,643,108	249,075
Retiree Medical Trust	23,676	534,547	565,437	30,890
Retirement 401 Plan	6,392	5,749	3,899	(1,850)
Retirement ADC	46,862,994	48,930,777	56,783,486	7,852,709
Retirement DROP	410,702	402,508	410,671	8,163
Risk Management Administration	1,141,614	1,104,782	1,119,176	14,394
Supplemental Pension Savings Plan	2,803,703	2,603,082	4,020,929	1,417,847
Unemployment Insurance	144,779	142,675	143,352	677
Workers' Compensation	7,598,880	6,352,121	6,567,781	215,660
Fringe Benefits Subtotal	\$ 80,500,492	\$ 81,608,836	\$ 93,552,646	\$ 11,943,810
Total Personnel Expenditures			\$ 221,928,968	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fire and Lifeguard Facilities Fund	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181	\$ (600)
Total	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181	\$ (600)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (600)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (600)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 3,023	\$ 5,212	\$ 5,212	\$ -
Transfers Out	1,380,369	1,383,569	1,382,969	(600)
NON-PERSONNEL SUBTOTAL	1,383,392	1,388,781	1,388,181	(600)
Total	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181	\$ (600)

Fire-Rescue

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ 2,305	\$ -	\$ -	\$ -
Transfers In	1,380,369	1,383,570	1,383,570	-
Total	\$ 1,382,674	\$ 1,383,570	\$ 1,383,570	\$ -

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Community Risk Reduction	\$ -	\$ 25,850	\$ -	\$ (25,850)
Fire/Emergency Medical Services Transport Program Fund	11,800,346	12,500,720	12,319,815	(180,905)
Special Operations	524	-	-	-
Total	\$ 11,800,870	\$ 12,526,570	\$ 12,319,815	\$ (206,755)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Emergency Medical Services	30.00	31.00	17.00	(14.00)
Total	30.00	31.00	17.00	(14.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 229,006	\$ -
Paramedic Training Institute Addition of overtime expenditures and non-personnel expenditures associated with administrative and instructor cost for the Fire-Rescue Paramedic Training Institute Program.	0.00	206,251	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	63,914	-
Paramedic Continuing Education Addition of overtime expenditures associated with an increase in continuing paramedic education requirements.	0.00	75,714	-
Advanced Life Support Manikin Addition of one-time non-personnel expenditures to purchase an Advanced Life Support manikin for the EMS Training Facility Simulation Center.	0.00	29,485	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Paramedic Rotation Program Reduction of 13.00 FTE positions and associated non-personnel expenditures associated with the reduction of the Paramedic Rotation (PMR) Program.	(13.00)	(2,288)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(11,550)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(26,950)	-
Centralization of Analyst Functions Transfer of 1.00 Senior Management Analyst position from the Fire/Emergency Medical Services Transport Program Fund to the General Fund for the centralization of analyst functions into the Fiscal Division of the Fire-Rescue Department.	(1.00)	(85,843)	-
Emergency Medical Services Revenue Transfer Reduction of expenditures associated with the transfer of Emergency Medical Services Fund fund balance from the Emergency Medical Services Fund to the General Fund.	0.00	(684,494)	-
Total	(14.00)	\$ (206,755)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 3,254,143	\$ 3,034,107	\$ 2,494,427	\$ (539,680)
Fringe Benefits	2,536,003	1,815,319	1,361,569	(453,750)
PERSONNEL SUBTOTAL	5,790,146	4,849,426	3,855,996	(993,430)
NON-PERSONNEL				
Supplies	\$ 210,205	\$ 259,088	\$ 260,108	\$ 1,020
Contracts	1,678,458	2,177,396	1,325,851	(851,545)
Information Technology	94,347	480,478	709,484	229,006
Energy and Utilities	6,028	32,314	29,396	(2,918)
Other	18,670	42,710	42,710	-
Transfers Out	3,928,791	4,501,858	5,883,485	1,381,627
Capital Expenditures	74,224	183,300	212,785	29,485
NON-PERSONNEL SUBTOTAL	6,010,724	7,677,144	8,463,819	786,675
Total	\$ 11,800,870	\$ 12,526,570	\$ 12,319,815	\$ (206,755)

Fire-Rescue

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 12,057,066	\$ 12,344,106	\$ 11,904,871	\$ (439,235)
Other Revenue	2,229	-	409,235	409,235
Rev from Money and Prop	23,868	-	30,000	30,000
Transfers In	19,884	-	-	-
Total	\$ 12,103,047	\$ 12,344,106	\$ 12,344,106	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,147
20001189	Deputy Fire Chief	1.00	1.00	1.00	46,966 - 172,744	146,000
20000509	Emergency Medical Technician	1.00	1.00	1.00	26,437 - 31,907	26,437
20000446	Fire Battalion Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20000449	Fire Captain	1.00	1.00	1.00	70,970 - 85,904	85,904
20000457	Fire Fighter 2	14.00	14.00	1.00	52,520 - 63,378	63,378
20000496	Paramedic 2	5.00	5.00	5.00	44,970 - 54,288	271,443
20001196	Paramedic Coordinator	1.00	1.00	1.00	23,005 - 137,904	90,000
20001222	Program Manager	1.00	2.00	2.00	46,966 - 172,744	194,855
20001126	Quality Management Coordinator	3.00	3.00	3.00	23,005 - 137,904	292,724
20000015	Senior Management Analyst	1.00	1.00	0.00	59,363 - 71,760	-
	Bilingual - Regular					1,456
	Emergency Medical Tech					44,268
	Fire Admin Assign					53,696
	Overtime Budgeted					843,775
	Paramedic Pay					33,258
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					11,148
FTE, Salaries, and Wages Subtotal		30.00	31.00	17.00		\$ 2,494,427

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 48,243	\$ 46,924	\$ 21,263	\$ (25,661)
Flexible Benefits	328,727	429,271	238,720	(190,551)
Long-Term Disability	7,057	6,525	-	(6,525)
Medicare	43,227	29,840	19,231	(10,609)
Other	291,317	-	-	-
Other Post-Employment Benefits	185,878	183,363	102,017	(81,346)
Retiree Medical Trust	684	15,155	9,660	8,805
Retirement 401 Plan	503	747	-	(747)
Retirement ADC	1,256,100	735,025	729,578	(5,447)
Retirement DROP	4,183	4,109	4,109	-
Risk Management Administration	32,185	31,682	17,187	(14,495)
Supplemental Pension Savings Plan	114,735	121,827	72,030	(49,797)
Unemployment Insurance	4,033	3,741	2,365	(1,376)

Fire-Rescue

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Workers' Compensation	219,131	207,110	145,409	(61,701)
Fringe Benefits Subtotal	\$ 2,536,003	\$ 1,815,319	\$ 1,361,569	\$ (439,450)
Total Personnel Expenditures			\$ 3,855,996	

Junior Lifeguard Program Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administrative Operations	\$ 1,017	\$ -	\$ -	\$ -
Junior Lifeguard Program Fund	2,349	-	-	-
Lifeguard Services	579,117	595,076	609,858	14,782
Total	\$ 582,483	\$ 595,076	\$ 609,858	\$ 14,782

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 14,174	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	608	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	14,824
Total	0.00	\$ 14,782	\$ 14,824

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 72,312	\$ 71,760	\$ 71,760	\$ -
Fringe Benefits	61,716	65,203	79,377	14,174
PERSONNEL SUBTOTAL	134,028	136,963	151,137	14,174

Fire-Rescue

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 13,299	\$ 21,400	\$ 21,400	\$ -
Contracts	434,967	431,530	432,138	608
Energy and Utilities	190	183	183	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	448,456	458,113	458,721	608
Total	\$ 582,483	\$ 595,076	\$ 609,858	\$ 14,782

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 611,003	\$ 595,053	\$ 609,877	\$ 14,824
Total	\$ 611,003	\$ 595,053	\$ 609,877	\$ 14,824

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$59,363 - \$71,760	\$ 71,760
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 71,760

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,169	\$ 2,153	\$ 2,153	\$ -
Flexible Benefits	9,808	11,528	13,178	1,650
Long-Term Disability	242	228	-	(228)
Medicare	1,103	1,041	1,041	-
Other Post-Employment Benefits	6,310	5,915	6,001	86
Retirement ADC	39,080	39,116	53,246	14,130
Risk Management Administration	1,071	1,022	1,011	(11)
Supplemental Pension Savings Plan	1,615	2,153	2,153	-
Unemployment Insurance	138	131	128	(3)
Workers' Compensation	179	1,916	466	(1,450)
Fringe Benefits Subtotal	\$ 61,716	\$ 65,203	\$ 79,377	\$ 14,174
Total Personnel Expenditures			\$ 151,137	

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 219,528	\$ 218,810	\$ 213,599
TOTAL BALANCE AND RESERVES	\$ 219,528	\$ 218,810	\$ 213,599
REVENUE			
Revenue from Use of Money and Property	\$ 2,305	\$ -	\$ -
Transfers In	1,380,369	1,383,570	1,383,570
TOTAL REVENUE	\$ 1,382,674	\$ 1,383,570	\$ 1,383,570
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,602,202	\$ 1,602,380	\$ 1,597,169
OPERATING EXPENSE			
Contracts	\$ 3,023	\$ 5,212	\$ 5,212
Transfers Out	1,380,369	1,383,569	1,382,969
TOTAL OPERATING EXPENSE	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181
TOTAL EXPENSE	\$ 1,383,392	\$ 1,388,781	\$ 1,388,181
BALANCE	\$ 218,810	\$ 213,599	\$ 208,988
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,602,202	\$ 1,602,380	\$ 1,597,169

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 268,549	\$ 570,725	\$ 460,270
TOTAL BALANCE AND RESERVES	\$ 268,549	\$ 570,725	\$ 460,270
REVENUE			
Charges for Services	\$ 12,057,066	\$ 12,344,106	\$ 11,904,871
Other Revenue	2,229	–	409,235
Revenue from Use of Money and Property	23,868	–	30,000
Transfers In	19,884	–	–
TOTAL REVENUE	\$ 12,103,047	\$ 12,344,106	\$ 12,344,106
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,371,595	\$ 12,914,831	\$ 12,804,376
OPERATING EXPENSE			
Personnel Expenses	\$ 3,254,143	\$ 3,034,107	\$ 2,494,427
Fringe Benefits	2,536,003	1,815,319	1,361,569
Supplies	210,205	259,088	260,108
Contracts	1,678,458	2,177,396	1,325,851
Information Technology	94,347	480,478	709,484
Energy and Utilities	6,028	32,314	29,396
Other Expenses	18,670	42,710	42,710
Transfers Out	3,928,791	4,501,858	5,883,485
Capital Expenditures	74,224	183,300	212,785
TOTAL OPERATING EXPENSE	\$ 11,800,870	\$ 12,526,570	\$ 12,319,815
TOTAL EXPENSE	\$ 11,800,870	\$ 12,526,570	\$ 12,319,815
BALANCE	\$ 570,725	\$ 388,261	\$ 484,561
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,371,595	\$ 12,914,831	\$ 12,804,376

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 843,431	\$ 871,951	\$ 1,364,619
TOTAL BALANCE AND RESERVES	\$ 843,431	\$ 871,951	\$ 1,364,619
REVENUE			
Charges for Services	\$ 611,003	\$ 595,053	\$ 609,877
TOTAL REVENUE	\$ 611,003	\$ 595,053	\$ 609,877
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,454,434	\$ 1,467,004	\$ 1,974,496
OPERATING EXPENSE			
Personnel Expenses	\$ 72,312	\$ 71,760	\$ 71,760
Fringe Benefits	61,716	65,203	79,377
Supplies	13,299	21,400	21,400
Contracts	434,967	431,530	432,138
Energy and Utilities	190	183	183
Capital Expenditures	–	5,000	5,000
TOTAL OPERATING EXPENSE	\$ 582,483	\$ 595,076	\$ 609,858
TOTAL EXPENSE	\$ 582,483	\$ 595,076	\$ 609,858
BALANCE	\$ 871,951	\$ 871,928	\$ 1,364,638
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,454,434	\$ 1,467,004	\$ 1,974,496

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Fleet Operations



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Fleet Operations



Department Description

The Fleet Operations Department provides City departments with comprehensive fleet management services by supplying a dependable fleet of over 4,200 vehicles and equipment in addition to the following functions: Acquisition, Disposition, and Up-Fitting, Maintenance and Repair of motive vehicles and equipment, Fuel Facilities and Fuel System Management, Car Wash Facilities, Metal Fabrication and Repair, Rental Fleet, and Operator Training.

The Department's mission is:

Provide our customers, the employees of the City of San Diego, with comprehensive fleet management services by delivering environmentally-friendly, safe, and dependable vehicles, equipment, and fuel

The Department's vision is:

An award-winning fleet recognized for its safety, dependability, and reduction of greenhouse gasses

Did you know?

- In Fiscal Year 2017, the Public Works Department's Fleet Services Division became the Fleet Operations Department under the Internal Operations branch of the City of San Diego. This change reflected the citywide mission of the Department to provide reliable fleet services and long-term planning for all City departments.
- In accordance with the City of San Diego's Climate Action Plan (CAP), which calls for a reduction in greenhouse gas, the Department is analyzing potential conversions to zero emissions vehicles and alternative fuels. In 2016, the Fleet Operations Department added renewable diesel as a replacement fuel for the existing diesel-powered heavy and medium duty fleet. Renewable diesel can reduce greenhouse

Fleet Operations

gas emissions by up to 80% when compared to petroleum diesel. More than 1,100 vehicles and equipment, or 25%, of the City's fleet is now powered by this renewable source.

- Connected with the CAP, the City is opening its first CNG filling station. The CNG station will be located at the Miramar Repair Facility and will serve as the fuel source for CNG refuse packers.
- In April 2017, the City opened its first CNG filling station. The CNG station is located at the Miramar Repair Facility and will serve as the fuel source for CNG refuse packers.
- In August 2016, the City of San Diego entered into an agreement with Carolina Software Technologies (CST) to upgrade the existing fleet asset management system. The upgrade of the system will allow for improved metrics which will drive operational efficiencies, improved vehicle reliability, and high quality service to all departments.

Goals and Objectives

Goal 1: Provide quality fleet services efficiently and economically

- Provide excellent customer service
- Improve communications to our customers
- Provide reliable vehicles

Goal 2: Advance a Green Fleet program

- Reduce greenhouse gas emissions
- Advance the knowledge of alternative fuel options

Goal 3: Continue to develop a trained and certified team of professionals

- Develop a new safety program
- Develop a new training program

Goal 4: Improve internal controls and accountability

- Improve internal fleet operations information system
- Improve policies and procedures

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of fleet within designated lifecycle ¹	N/A	N/A	N/A	N/A	> 85%
2. Number of low or zero-emission vehicles in fleet ²	N/A	N/A	N/A	N/A	> 100%
3. Number of OSHA reportable injuries ³	N/A	N/A	N/A	N/A	0
4. Completion of scheduled preventative maintenance on time ⁴	N/A	N/A	N/A	N/A	> 95%
5. Maintain availability of Priority 1 vehicles ⁵	N/A	N/A	N/A	N/A	> 95%

1. The Fleet Operations Department was created in Fiscal Year 2017 and key performance indicators were not yet created. As such, prior year data is not available.

2. Refer to Footnote #1.

3. Refer to Footnote #1.

4. Refer to Footnote #1.

5. Refer to Footnote #1.

Fleet Operations

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	206.00	206.00
Personnel Expenditures	\$ -	\$ -	\$ 21,398,096	\$ 21,398,096
Non-Personnel Expenditures	-	-	79,215,765	79,215,765
Total Department Expenditures	\$ -	\$ -	\$ 100,613,861	\$ 100,613,861
Total Department Revenue	\$ -	\$ -	\$ 85,190,239	\$ 85,190,239

Fleet Services Operating Fund¹

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fleet Administration	\$ -	\$ -	\$ 11,802,759	\$ 11,802,759
Fleet Maintenance	-	-	46,037,356	46,037,356
Total	\$ -	\$ -	\$ 57,840,115	\$ 57,840,115

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fleet Administration	0.00	0.00	33.00	33.00
Fleet Maintenance	0.00	0.00	173.00	173.00
Total	0.00	0.00	206.00	206.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Restructure Restructure of the Fleet Services Division to the new Fleet Operations Department.	207.00	\$ 48,570,219	\$ 50,769,656
Fire Fleet Repair Facility Addition of 1.00 Fleet Manager and associated revenue and non-personnel expenditures for a new Fire Fleet Repair Facility.	1.00	7,034,707	3,400,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,075,262	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,460,451	-
California Senate Bill 1 Transportation Financing Fuel Tax Addition of non-personnel expenditures and associated revenue to reflect revised gasoline and motor fuel costs.	0.00	578,204	564,319

1. Beginning in Fiscal Year 2018, the Fleet Services Operating Fund is now budgeted in the Fleet Operations Department. As a result, Fiscal Year 2016 actuals and Fiscal Year 2017 budget are reflected in the Internal Operations Department.

Fleet Operations

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	12,853	-
Reclassification of Positions Addition of 1.00 Business System Analyst offset by the reduction of 1.00 Information Systems Analyst 4 to better align the position classification with services performed in the Department.	0.00	(2,085)	-
Reduction of Expenditures Reduction of 2.00 FTE positions and non-personnel expenditures associated with operational efficiencies.	(2.00)	(1,898,352)	-
Fuel Adjustments Reduction of non-personnel expenditures and associated revenue to reflect revised gasoline and motor fuel costs.	0.00	(1,991,144)	(1,991,144)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	499,395
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	65,317
Total	206.00	\$ 57,840,115	\$ 53,307,543

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 11,487,093	\$ 11,487,093
Fringe Benefits	-	-	9,911,003	9,911,003
PERSONNEL SUBTOTAL	-	-	21,398,096	21,398,096
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 7,645,527	\$ 7,645,527
Contracts	-	-	15,967,601	15,967,601
Information Technology	-	-	1,460,451	1,460,451
Energy and Utilities	-	-	10,853,146	10,853,146
Capital Expenditures	-	-	250,000	250,000
Debt	-	-	265,294	265,294
NON-PERSONNEL SUBTOTAL	-	-	36,442,019	36,442,019
Total	\$ -	\$ -	\$ 57,840,115	\$ 57,840,115

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ -	\$ -	\$ 49,516,104	\$ 49,516,104
Other Revenue	-	-	391,439	391,439
Transfers In	-	-	3,400,000	3,400,000
Total	\$ -	\$ -	\$ 53,307,543	\$ 53,307,543

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	3.00	\$31,491 - \$37,918	\$ 108,995
20000088	Assistant Engineer-Mechanical	0.00	0.00	1.00	57,866 - 69,722	57,866
20000443	Assistant Fleet Technician	0.00	0.00	27.00	36,587 - 43,618	1,128,860
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	54,059
20000193	Body and Fender Mechanic	0.00	0.00	5.00	44,366 - 53,206	266,030
20001246	Business Systems Analyst 3	0.00	0.00	1.00	65,416 - 79,061	79,061
20001101	Department Director	0.00	0.00	1.00	59,155 - 224,099	157,000
20001168	Deputy Director	0.00	0.00	1.00	46,966 - 172,744	109,855
20000430	Equipment Operator 2	0.00	0.00	1.00	41,350 - 49,462	47,904
20000438	Equipment Painter	0.00	0.00	2.00	44,366 - 53,206	106,412
20000433	Equipment Trainer	0.00	0.00	1.00	47,570 - 57,533	57,426
21000191	Fleet Attendant	0.00	0.00	2.00	30,534 - 36,296	69,830
20000774	Fleet Manager	0.00	0.00	4.00	76,773 - 93,018	330,970
20000183	Fleet Parts Buyer	0.00	0.00	4.00	44,637 - 54,059	202,361
20000182	Fleet Parts Buyer Supervisor	0.00	0.00	1.00	51,355 - 62,442	62,442
20000062	Fleet Repair Supervisor	0.00	0.00	10.00	62,421 - 75,525	730,197
21000195	Fleet Team Leader	0.00	0.00	10.00	50,003 - 61,402	591,222
20000420	Fleet Technician	0.00	0.00	80.00	44,366 - 53,206	4,121,970
20000293	Information Systems Analyst 3	0.00	0.00	1.00	59,363 - 71,760	59,363
20000618	Machinist	0.00	0.00	1.00	46,134 - 55,266	55,266
20000439	Master Fleet Technician	0.00	0.00	17.00	47,715 - 57,158	952,800
20000644	Metal Fabrication Supervisor	0.00	0.00	2.00	54,309 - 65,666	119,975
20000445	Motive Service Technician	0.00	0.00	2.00	34,195 - 40,976	75,171
20000680	Payroll Specialist 2	0.00	0.00	1.00	34,611 - 41,787	41,787
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	108,000
20000847	Safety Officer	0.00	0.00	1.00	57,907 - 69,930	69,930
20000951	Stock Clerk	0.00	0.00	9.00	30,056 - 36,275	310,181
20000955	Storekeeper 1	0.00	0.00	4.00	34,611 - 41,517	165,650
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	66,768
20001041	Training Supervisor	0.00	0.00	1.00	59,363 - 71,760	67,154
20001058	Welder	0.00	0.00	10.00	44,366 - 53,206	524,680
	ASE Cert					47,008
	ASE Damage Estimate					936
	ASE Master Cert					200,273
	Budgeted Vacancy Savings					(325,185)
	Class B					50,960
	Collison Repair Cert					3,640
	Exceptional Performance Pay-Classified					3,000
	Night Shift Pay					145,457
	Overtime Budgeted					412,853
	Plant/Tank Vol Cert Pay					29,810
	Salary and Benefit Adjustment					(3,620)

Fleet Operations

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
	Welding Certification					22,776
FTE, Salaries, and Wages Subtotal		0.00	0.00	206.00		\$ 11,487,093
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ -	\$ 23,132	\$	23,132
	Flexible Benefits	-	-	2,344,983		2,344,983
	Medicare	-	-	150,180		150,180
	Other Post-Employment Benefits	-	-	1,194,199		1,194,199
	Retiree Medical Trust	-	-	8,442		8,442
	Retirement 401 Plan	-	-	8,307		8,307
	Retirement ADC	-	-	4,631,921		4,631,921
	Retirement DROP	-	-	47,778		47,778
	Risk Management Administration	-	-	201,189		201,189
	Supplemental Pension Savings Plan	-	-	688,787		688,787
	Unemployment Insurance	-	-	18,897		18,897
	Workers' Compensation	-	-	593,188		593,188
Fringe Benefits Subtotal		\$ -	\$ -	\$ 9,911,003	\$	9,911,003
Total Personnel Expenditures				\$ 21,398,096		

Fleet Services Replacement Fund¹

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Vehicle Acquisition	\$ -	\$ -	\$ 42,773,746	\$ 42,773,746
Total	\$ -	\$ -	\$ 42,773,746	\$ 42,773,746

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Restructure Restructure of the Fleet Services Division to the new Fleet Operations Department.	0.00	\$ 22,994,920	\$ 29,225,898
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	11,094,531	-
Vehicle Purchases Addition of non-personnel expenditures to reflect vehicle cash replacement funding based on Fleet's Five-Year Vehicle Replacement Schedule.	0.00	5,284,295	-

1. Beginning in Fiscal Year 2018, the Fleet Services Replacement Fund is now budgeted in the Fleet Operations Department. As a result, Fiscal Year 2016 actuals and Fiscal Year 2017 budget are reflected in the Internal Operations Department.

Fleet Operations

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Fire Fleet Repair Facility	0.00	3,400,000	-
Addition of one-time non-personnel expenditures associated to one-time building modifications and tenant improvements for a new Fire Fleet Repair Facility. This adjustment reflects the transfer to the Fleet Services Operating Fund.			
Revised Revenue	0.00	-	2,656,798
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 42,773,746	\$ 31,882,696

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Transfers Out	\$ -	\$ -	\$ 3,400,000	\$ 3,400,000
Capital Expenditures	-	-	28,279,215	28,279,215
Debt	-	-	11,094,531	11,094,531
NON-PERSONNEL SUBTOTAL	-	-	42,773,746	42,773,746
Total	\$ -	\$ -	\$ 42,773,746	\$ 42,773,746

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ -	\$ -	\$ 30,382,696	\$ 30,382,696
Other Revenue	-	-	1,500,000	1,500,000
Total	\$ -	\$ -	\$ 31,882,696	\$ 31,882,696

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Services Operating Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,832,917	\$ 7,450,630	\$ 7,529,550
Continuing Appropriation - CIP	2,274,121	1,200,350	743,817
TOTAL BALANCE AND RESERVES	\$ 8,107,038	\$ 8,650,981	\$ 8,273,367
REVENUE			
Charges for Services	\$ 48,803,850	\$ 50,547,432	\$ 49,516,104
Other Revenue	465,109	295,000	391,439
Revenue from Use of Money and Property	657,588	–	–
Transfers In	–	–	3,400,000
TOTAL REVENUE	\$ 49,926,547	\$ 50,842,432	\$ 53,307,543
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 58,033,585	\$ 59,493,413	\$ 61,580,910
OPERATING EXPENSE			
Personnel Expenses	\$ 11,151,566	\$ 11,914,840	\$ 11,487,093
Fringe Benefits	7,733,662	8,575,516	9,911,003
Supplies	12,662,352	8,664,586	7,645,527
Contracts	5,535,126	10,816,032	15,967,601
Information Technology	447,180	3,536,679	1,460,451
Energy and Utilities	9,636,801	12,068,139	10,853,146
Other Expenses	2,453	–	–
Transfers Out	581,422	–	–
Capital Expenditures	294,613	250,000	250,000
Debt Expenses	263,659	265,295	265,294
TOTAL OPERATING EXPENSE	\$ 48,308,833	\$ 56,091,087	\$ 57,840,115
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,073,771	\$ 499,000	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,073,771	\$ 499,000	\$ –
TOTAL EXPENSE	\$ 49,382,604	\$ 56,590,087	\$ 57,840,115
RESERVES			
Continuing Appropriation - CIP	\$ 1,200,350	\$ 701,350	\$ 743,817
TOTAL RESERVES	\$ 1,200,350	\$ 701,350	\$ 743,817
BALANCE	\$ 7,450,631	\$ 2,201,976	\$ 2,996,978
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 58,033,585	\$ 59,493,413	\$ 61,580,910

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Services Replacement Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 12,634,066	\$ 10,408,215	\$ 23,054,758
Continuing Appropriation - Operating	37,277,962	36,855,003	21,769,751
TOTAL BALANCE AND RESERVES	\$ 49,912,029	\$ 47,263,217	\$ 44,824,509
REVENUE			
Charges for Services	\$ 27,179,989	\$ 24,106,408	\$ 30,382,696
Other Revenue	1,800,666	2,000,000	1,500,000
Transfers In	–	3,119,490	–
TOTAL REVENUE	\$ 28,980,655	\$ 29,225,898	\$ 31,882,696
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 78,892,683	\$ 76,489,115	\$ 76,707,205
OPERATING EXPENSE			
Supplies	\$ 1,366,327	\$ –	\$ –
Contracts	452,619	–	–
Transfers Out	–	–	3,400,000
Capital Expenditures	23,207,322	22,994,920	28,279,215
Debt Expenses	6,603,198	7,375,261	11,094,531
TOTAL OPERATING EXPENSE	\$ 31,629,466	\$ 30,370,181	\$ 42,773,746
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 422,960	\$ 1,144,283	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 422,960	\$ 1,144,283	\$ –
TOTAL EXPENSE	\$ 31,629,466	\$ 30,370,181	\$ 42,773,746
RESERVES			
Continuing Appropriation - Operating	\$ 36,855,003	\$ 35,710,720	\$ 21,769,751
TOTAL RESERVES	\$ 36,855,003	\$ 35,710,720	\$ 21,769,751
BALANCE	\$ 10,408,214	\$ 10,408,214	\$ 12,163,708
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 78,892,683	\$ 76,489,115	\$ 76,707,205

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Gas Tax Fund



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Fund Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 29.7 cents per gallon. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Proposition 42 Replacement Fund previously collected revenue from a variable motor vehicle fuel excise tax. Starting in Fiscal Year 2018, these revenues will be deposited in the Gas Tax Fund, and the Proposition 42 Replacement Fund will be closed once accumulated balances from prior years have been fully spent.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 12 cent per gallon tax on gasoline and 20 cent a gallon tax on diesel, in addition to new fees charged on vehicles, starting in Fiscal Year 2018. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way. For Fiscal Year 2018, gas tax revenues have been allocated to support four departments: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs.

In addition, the Office of the City Comptroller is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.



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Gas Tax Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	41,995,319	29,105,187	38,752,695	9,647,508
Total Department Expenditures	\$ 41,995,319	\$ 29,105,187	\$ 38,752,695	\$ 9,647,508
Total Department Revenue	\$ 30,049,751	\$ 27,946,458	\$ 38,752,695	\$ 10,806,237

Gas Tax Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Gas Tax Fund	\$ 26,950,481	\$ 25,878,454	\$ 30,727,282	\$ 4,848,828
Total	\$ 26,950,481	\$ 25,878,454	\$ 30,727,282	\$ 4,848,828

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Prop 42 Replacement Transportation Relief Fund Transfer Transfer of non-personnel expenditures and associated revenue from Prop 42 Replacement Transportation Relief Fund to the Gas Tax Fund for Fiscal Year 2018 due to the Road Repair and Accountability Act of 2017 (SB-1).	0.00	\$ 5,571,972	\$ 5,571,972
Road Repair and Accountability Act Adjustment to Gas Tax revenue and department transfers due to the Road Repair and Accountability Act of 2017 (SB-1).	0.00	1,592,344	1,592,344
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(29,681)	-
Adjustment to Gas Tax Allocations Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2018 due to revised State of California Gas Tax projections.	0.00	(1,127,078)	(1,156,759)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(1,158,729)	-
Total	0.00	\$ 4,848,828	\$ 6,007,557

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 11,127,069	\$ 6,767,459	\$ 17,691,941	\$ 10,924,482
Other	5,029	-	-	-

Gas Tax Fund

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Energy and Utilities	208,093	274,861	245,180	(29,681)
Transfers Out	15,610,290	18,836,134	12,790,161	(6,045,973)
NON-PERSONNEL SUBTOTAL	26,950,481	25,878,454	30,727,282	4,848,828
Total	\$ 26,950,481	\$ 25,878,454	\$ 30,727,282	\$ 4,848,828

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ 155,401	\$ 114,516	\$ 114,516	\$ -
Other Local Taxes	22,729,919	24,605,209	30,612,766	6,007,557
Other Revenue	1,806	-	-	-
Total	\$ 22,887,126	\$ 24,719,725	\$ 30,727,282	\$ 6,007,557

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Prop 42 Replacement - Transportation Relief Fund	\$ 15,044,837	\$ 3,226,733	\$ -	\$ (3,226,733)
Total	\$ 15,044,837	\$ 3,226,733	\$ -	\$ (3,226,733)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Prop 42 Replacement Transportation Relief Fund Addition of non-personnel expenditures and associated revenue due to revised forecast.	0.00	2,345,239	2,345,239
Prop 42 Replacement Transportation Relief Fun Transfer Transfer of non-personnel expenditures and associated revenue from Prop 42 Replacement Transportation Relief Fund to the Gas Tax Fund for Fiscal Year 2018 due to the Road Repair and Accountability Act of 2017 (SB-1).	0.00	(5,571,972)	(5,571,972)
Total	0.00	\$ (3,226,733)	\$ (3,226,733)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 3	\$ -	\$ -	\$ -
Contracts	15,044,834	3,226,733	-	(3,226,733)
NON-PERSONNEL SUBTOTAL	15,044,837	3,226,733	-	(3,226,733)
Total	\$ 15,044,837	\$ 3,226,733	\$ -	\$ (3,226,733)

Gas Tax Fund

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ 263,963	\$ -	\$ -	\$ -
Other Local Taxes	6,898,661	3,226,733	-	(3,226,733)
Total	\$ 7,162,625	\$ 3,226,733	\$ -	\$ (3,226,733)

Road Maintenance and Rehabilitation Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Road Maintenance and Rehabilitation Fund	\$ -	\$ -	\$ 8,025,413	\$ 8,025,413
Total	\$ -	\$ -	\$ 8,025,413	\$ 8,025,413

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Road Repair and Accountability Act	0.00	\$ 8,025,413	\$ 8,025,413
Addition of revenue and expenditures in the Road Maintenance and Rehabilitation Fund due to the Road Repair and Accountability Act of 2017 (SB-1).			
Total	0.00	\$ 8,025,413	\$ 8,025,413

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 8,025,413	\$ 8,025,413
NON-PERSONNEL SUBTOTAL	-	-	8,025,413	8,025,413
Total	\$ -	\$ -	\$ 8,025,413	\$ 8,025,413

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Local Taxes	\$ -	\$ -	\$ 8,025,413	\$ 8,025,413
Total	\$ -	\$ -	\$ 8,025,413	\$ 8,025,413

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 9,143,129	\$ 79,775	\$ 1,029,735
Continuing Appropriation - CIP	1,809,090	6,762,649	5,775,049
TOTAL BALANCE AND RESERVES	\$ 10,952,219	\$ 6,842,424	\$ 6,804,784
REVENUE			
Other Local Taxes	\$ 22,729,919	\$ 24,605,209	\$ 30,612,766
Other Revenue	1,806	-	-
Revenue from Use of Money and Property	155,401	114,516	114,516
TOTAL REVENUE	\$ 22,887,126	\$ 24,719,725	\$ 30,727,282
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 33,839,345	\$ 31,562,149	\$ 37,532,066
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 46,440	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 46,440	\$ -	\$ -
OPERATING EXPENSE			
Contracts	\$ 11,127,069	\$ 6,767,459	\$ 17,691,941
Energy and Utilities	208,093	274,861	245,180
Other Expenses	5,029	-	-
Transfers Out	15,610,290	18,836,134	12,790,161
TOTAL OPERATING EXPENSE	\$ 26,950,481	\$ 25,878,454	\$ 30,727,282
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 6,762,649	\$ 5,775,049
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 6,762,649	\$ 5,775,049
TOTAL EXPENSE	\$ 26,996,922	\$ 32,641,103	\$ 36,502,331
RESERVES			
Continuing Appropriation - CIP	\$ 6,762,649	\$ 0	\$ 0
TOTAL RESERVES	\$ 6,762,649	\$ -	\$ -
BALANCE	\$ 79,775	\$ (1,078,954)	\$ 1,029,735
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 33,839,345	\$ 31,562,149	\$ 37,532,066

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 378,954	\$ 0	\$ 0
Continuing Appropriation - CIP	15,112,542	12,288,014	11,258,836
Continuing Appropriation - Operating	20,361,810	12,858,551	5,085,284
TOTAL BALANCE AND RESERVES	\$ 35,853,305	\$ 25,146,565	\$ 16,344,119
REVENUE			
Other Local Taxes	\$ 6,898,661	\$ 3,226,733	\$ -
Revenue from Use of Money and Property	263,963	-	-
TOTAL REVENUE	\$ 7,162,625	\$ 3,226,733	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 43,015,930	\$ 28,373,298	\$ 16,344,119
OPERATING EXPENSE			
Supplies	\$ 3	\$ -	\$ -
Contracts	15,044,834	3,226,733	-
TOTAL OPERATING EXPENSE	\$ 15,044,837	\$ 3,226,733	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,824,528	\$ -	\$ 5,000,000
Operating Expenditures	7,503,259	-	5,085,284
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 10,327,787	\$ -	\$ 10,085,284
TOTAL EXPENSE	\$ 17,869,365	\$ 3,226,733	\$ 10,085,284
RESERVES			
Continuing Appropriation - CIP	\$ 12,288,014	\$ 12,288,014	\$ 6,258,836
Continuing Appropriation - Operating	12,858,551	12,858,551	-
TOTAL RESERVES	\$ 25,146,565	\$ 25,146,565	\$ 6,258,836
BALANCE	\$ 0	\$ 0	\$ 0
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 43,015,930	\$ 28,373,298	\$ 16,344,119

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Road Maintenance and Rehabilitation Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
Other Local Taxes	\$ -	\$ -	\$ 8,025,413
TOTAL REVENUE	\$ -	\$ -	\$ 8,025,413
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	\$ 8,025,413
OPERATING EXPENSE			
Contracts	\$ -	\$ -	\$ 8,025,413
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 8,025,413
TOTAL EXPENSE	\$ -	\$ -	\$ 8,025,413
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	\$ 8,025,413

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Human Resources



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Department Description

The Human Resources Department is comprised of various programs that include: Human Resources and Labor Relations; Employee Learning & Development (ELD); Leadership Development and Succession Planning; Reasonable Accommodations; Employee Assistance (EAP); Public Records Administration; and Citywide Volunteer, Internship and Work Readiness. Each program serves to ensure the goals of the Department are met.

The Department's mission is:

To effectively serve, support, and partner with our customers for all human resources and labor services

The Department's vision is:

To be the foremost trusted authority for all human resources and labor services

Did you know?

- To help ensure the City is meeting its obligation under the Meyers-Milias-Brown Act, Labor Relations processed 5,865 Contracting Out Review Requests in Fiscal Year 2016 and approximately 7,190 for the first two quarters in Fiscal Year 2017.
- Employee Learning & Development provided 47,440 hours of classroom and online training to City employees.
- The Public Records Administration program processed and responded to over 4,000 Public Records Act requests.
- The Leadership and Succession Planning program reinforced strong leadership competencies graduating over 100 employees from the City Management Academy and holding leadership development training for 85 managers.
- Volunteers, interns, and mentees served 325,652 hours in Calendar Year 2016.

Human Resources

Goals and Objectives

Goal 1: Provide prompt, courteous, and efficient services

- Respond to customer inquiries in a timely manner
- Conduct research, analyze, and evaluate inquiries/requests

Goal 2: Maintain collaborative relationships with our customers

- Develop and sustain frequent and open lines of communications with customers
- Build and maintain a working knowledge of our customers' businesses
- Provide Citywide Volunteer, Internship and Work Readiness opportunity information

Goal 3: Communicate effectively to ensure a well-informed workforce and community

- Provide concise and informative communications regarding employment-related information
- Ensure the Department's information and resources are accurate on the City's website

Goal 4: Sustain a strong, dynamic, and diverse workforce

- Provide opportunities for employee learning and development
- Develop our employees to be prepared for future leadership and career opportunities
- Provide disability awareness educational sessions regarding the citywide Reasonable Accommodations Program
- Provide timely and effective coordination of internship and work readiness opportunities.

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actuals	FY2018 Target
1. Increase volunteer, internship and work readiness service hours by 5% each fiscal year	N/A	N/A	100%	100%	100%
2. Percentage of City staff in compliance with mandatory and required trainings within established timeframes	100%	100%	100%	100%	100%
3. Percentage of Labor-Management Committee meetings scheduled and attended per fiscal year	N/A	100%	100%	100%	100%
4. Percentage of Public Record Act requests responded to within the statutory timeframe ¹	N/A	N/A	N/A	N/A	100%

1. This is a new measure for Fiscal Year 2018 and represents Mayoral department compliance.

Human Resources

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	20.84	25.50	32.92	7.42
Personnel Expenditures	\$ 2,871,921	\$ 3,508,572	\$ 5,221,985	\$ 1,713,413
Non-Personnel Expenditures	410,099	376,095	376,584	489
Total Department Expenditures	\$ 3,282,020	\$ 3,884,667	\$ 5,598,569	\$ 1,713,902
Total Department Revenue	\$ 5,306	\$ 5,000	\$ 249,901	\$ 244,901

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Employee Training and Development	\$ 3	\$ -	\$ -	\$ -
Human Resources	3,282,017	3,884,667	5,598,569	1,713,902
Total	\$ 3,282,020	\$ 3,884,667	\$ 5,598,569	\$ 1,713,902

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Human Resources	20.84	25.50	32.92	7.42
Total	20.84	25.50	32.92	7.42

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Human Resources Functions Consolidation Transfer of 10.00 FTE positions to the Human Resources Department from the Library, Fire-Rescue, Public Works, and Public Utilities Departments for centralized human resources support.	10.00	\$ 1,284,382	\$ 244,901
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	608,133	-
Sexual Harassment Training Addition of one-time non-personnel expenditures to manage and administer Sexual Harassment Prevention Training citywide.	0.00	40,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	29,519	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,477	-

Human Resources

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,629)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.58)	(22,832)	-
Reduction of Public Information Specialist Reduction of 1.00 Public Information Specialist in the Citizen Assistance Program.	(1.00)	(63,237)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures for transportation allowance, overtime, consulting services, wireless stipend, and supplies.	0.00	(74,304)	-
Transfer of Citizen Assistance Program Transfer of 1.00 Public Information Specialist from the Human Resources Department to the Office of the City Clerk related to the Citizen Assistance Program.	(1.00)	(90,607)	-
Total	7.42	\$ 1,713,902	\$ 244,901

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,688,656	\$ 2,110,517	\$ 2,805,925	\$ 695,408
Fringe Benefits	1,183,265	1,398,055	2,416,060	1,018,005
PERSONNEL SUBTOTAL	2,871,921	3,508,572	5,221,985	1,713,413
NON-PERSONNEL				
Supplies	\$ 25,766	\$ 53,558	\$ 41,973	\$ (11,585)
Contracts	310,858	216,301	210,211	(6,090)
Information Technology	50,100	42,664	72,183	29,519
Energy and Utilities	14,725	17,664	10,970	(6,694)
Other	8,649	14,813	10,152	(4,661)
Transfers Out	-	31,095	31,095	-
NON-PERSONNEL SUBTOTAL	410,099	376,095	376,584	489
Total	\$ 3,282,020	\$ 3,884,667	\$ 5,598,569	\$ 1,713,902

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ -	\$ -	\$ 244,901	\$ 244,901
Other Revenue	5,306	5,000	5,000	-
Total	\$ 5,306	\$ 5,000	\$ 249,901	\$ 244,901

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	2.00	\$42,578 - \$51,334	\$ 102,668

Human Resources

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000311	Associate Department Human Resources Analyst	0.00	0.00	5.00	54,059 - 65,333	326,698
20000119	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
90000539	Clerical Assistant 2 - Hourly	0.00	0.50	0.00	29,931 - 36,067	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20001168	Deputy Director	1.00	1.00	2.00	46,966 - 172,744	250,000
20000382	Employee Assistance Counselor	0.00	1.00	1.00	52,936 - 64,022	61,929
20000411	Employee Assistance Program Manager	0.00	1.00	1.00	66,768 - 80,891	80,891
20001221	Labor Relations Manager	1.00	1.00	0.00	46,966 - 172,744	-
90001073	Management Intern - Hourly	0.84	1.00	0.92	24,274 - 29,203	22,332
20000627	Organization Effectiveness Specialist 3	1.00	1.00	0.00	59,363 - 71,760	-
20000639	Organization Effectiveness Supervisor	1.00	1.00	0.00	66,768 - 80,891	-
20001234	Program Coordinator	2.00	4.00	7.00	23,005 - 137,904	562,363
20001222	Program Manager	8.00	8.00	9.00	46,966 - 172,744	942,490
20000779	Public Information Specialist	2.00	2.00	0.00	32,968 - 39,811	-
20001253	Secretary to Labor Relations	1.00	1.00	0.00	16,827 - 105,518	-
20000312	Senior Department Human Resources Analyst	0.00	0.00	1.00	59,363 - 71,760	71,760
20000313	Supervising Department Human Resources Analyst	0.00	0.00	2.00	66,768 - 80,891	161,782
20000756	Word Processing Operator Vacation Pay In Lieu	0.00	0.00	1.00	31,491 - 37,918	36,212 26,800
FTE, Salaries, and Wages Subtotal		20.84	25.50	32.92		\$ 2,805,925
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 35,488	\$ 35,327	\$ 56,115	\$ 20,788	
	Flexible Benefits	187,142	280,647	438,349	157,702	
	Long-Term Disability	5,469	6,618	-	(6,618)	
	Medicare	22,698	27,859	37,450	9,591	
	Other Post-Employment Benefits	115,580	141,956	192,032	50,076	
	Retiree Medical Trust	259	1,388	1,132	(256)	
	Retirement 401 Plan	428	795	-	(795)	
	Retirement ADC	683,776	721,479	1,436,207	714,728	
	Retirement DROP	8,441	5,287	11,416	6,129	
	Retirement Offset Contribution	(1)	-	-	-	
	Risk Management Administration	19,545	24,528	32,355	7,827	
	Supplemental Pension Savings Plan	94,107	129,375	172,124	42,749	
	Unemployment Insurance	3,116	3,785	4,976	1,191	
	Workers' Compensation	7,218	19,011	33,904	14,893	
Fringe Benefits Subtotal		\$ 1,183,265	\$ 1,398,055	\$ 2,416,060	\$ 1,018,005	
Total Personnel Expenditures					\$ 5,221,985	



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Infrastructure Fund



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Fund Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.



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Infrastructure Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	6,440,002	6,440,002
Total Department Expenditures	\$ -	\$ -	\$ 6,440,002	\$ 6,440,002
Total Department Revenue	\$ -	\$ -	\$ 17,826,547	\$ 17,826,547

Infrastructure Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Infrastructure Fund	\$ -	\$ -	\$ 6,440,002	\$ 6,440,002
Total	\$ -	\$ -	\$ 6,440,002	\$ 6,440,002

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Slurry Seal Maintenance Addition of one-time non-personnel expenditures associated with contractual services to support slurry seal maintenance.	0.00	\$ 6,440,002	\$ -
General Fund Transfer Addition of one-time revenue for the transfer from the General Fund to the Infrastructure Fund.	0.00	-	17,826,547
Total	0.00	\$ 6,440,002	\$ 17,826,547

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 6,440,002	\$ 6,440,002
NON-PERSONNEL SUBTOTAL	-	-	6,440,002	6,440,002
Total	\$ -	\$ -	\$ 6,440,002	\$ 6,440,002

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Transfers In	\$ -	\$ -	\$ 17,826,547	\$ 17,826,547
Total	\$ -	\$ -	\$ 17,826,547	\$ 17,826,547

Infrastructure Fund

Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
Transfers In	\$ -	\$ -	\$ 17,826,547
TOTAL REVENUE	\$ -	\$ -	\$ 17,826,547
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	\$ 17,826,547
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ -	\$ 11,386,545
TOTAL CIP EXPENSE	\$ -	\$ -	\$ 11,386,545
OPERATING EXPENSE			
Contracts	\$ -	\$ -	\$ 6,440,002
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 6,440,002
TOTAL EXPENSE	\$ -	\$ -	\$ 17,826,547
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	\$ 17,826,547

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Infrastructure/Public Works



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Infrastructure/Public Works



Branch Description

The Infrastructure/Public Works Branch includes 1.00 FTE Deputy Chief Operating Officer and 1.00 FTE Executive Secretary. Additionally, 3.00 FTE positions are included in the Infrastructure Asset Management (IAM) Program that is overseen by the Branch: 1.00 FTE Program Manager, 1.00 FTE Program Coordinator, and 1.00 FTE Associate Management Analyst.

The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch which includes the following departments and functions listed below:

- Environmental Services
- Public Utilities
- Public Works
- Transportation & Storm Water
- Infrastructure Asset Management (IAM) Program

The IAM Program Manager is responsible for implementing and coordinating citywide IAM business practices to more sustainably manage infrastructure assets at a desired level of service for the lowest lifecycle cost. The IAM Program Manager is also leading implementation of the I AM San Diego Project, a citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets. IAM will be used for asset-based planning; capital asset management including the Capital Improvement Program (CIP), Five-Year Capital Infrastructure Planning Outlook, and the City's financial plan for the repair and/or construction of municipal infrastructure; predictive, proactive, and corrective maintenance of asset-intensive operations; asset inspections; and condition assessments. The City has identified the IAM San Diego Project as a critical step toward full replacement of existing disparate and outdated maintenance management systems currently used by Phase 1-participating departments (Department of Information Technology, Public Utilities, Public Works, and Transportation & Storm Water). Phase 2 of IAM is planned as a phased rollout over four fiscal years to five additional departments: Library, Police, Environmental Services, Fire-Rescue, and Park & Recreation. Planning for Phase 2 is anticipated to begin in early Fiscal Year 2019.

The Branch's mission is:

Infrastructure/Public Works

To effectively manage the City's infrastructure and related services

The Branch's vision is:

World-class infrastructure and sustainable communities for all

Did you know?

- The City owns and maintains infrastructure assets, such as streets, storm drains, and water mains, worth billions of dollars.
- The IAM San Diego Project will replace 32 applications with one integrated IAM system.
- The IAM system will enable the City to better prioritize, plan, and deliver needed maintenance and capital projects for critical infrastructure.
- The IAM system will empower employees with state-of-the-art technology solutions to support their work.

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure and related services

- Protect the environment through timely and effective response
- Manage the water cycle
- Manage the solid waste system
- Manage the transportation network
- Maintain facilities
- Provide high-quality service

Goal 2: Effectively coordinate and invest in infrastructure

- Create and invest in citywide infrastructure asset management
- Provide timely and efficient delivery of projects
- Promote mobility improvements
- Develop smart and green infrastructure
- Coordinate with regional partners

Goal 3: Sustain a resilient organization

- Increase water independence
- Prepare and respond to climate change
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability
- Develop a balanced, multi-modal transportation network

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Number of days past planned go-live for I AM San Diego Project ¹	N/A	N/A	N/A	N/A	0
2. Percent over budget for delivery of I AM San Diego Project ²	N/A	N/A	N/A	N/A	0%

Infrastructure/Public Works

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
3. Percentage of timely awarded Infrastructure Asset Management contracts	100%	100%	100%	100%	100%

1. New performance indicators and tracking systems were developed for Fiscal Year 2018. Data for Fiscal Years 2016 and 2017 were provided, if available.
2. Refer to Footnote #1.



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Infrastructure/Public Works

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	5.00	5.00	5.00	0.00
Personnel Expenditures	\$ 495,562	\$ 639,848	\$ 666,091	\$ 26,243
Non-Personnel Expenditures	364,015	353,751	325,546	(28,205)
Total Department Expenditures	\$ 859,577	\$ 993,599	\$ 991,637	\$ (1,962)
Total Department Revenue	\$ 34,634	\$ 138,840	\$ 73,457	\$ (65,383)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Infrastructure/Public Works	\$ 859,577	\$ 993,599	\$ 991,637	\$ (1,962)
Total	\$ 859,577	\$ 993,599	\$ 991,637	\$ (1,962)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Infrastructure/Public Works	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 26,243	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	6,544	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	27	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with consulting services for infrastructure asset management support.	0.00	(34,776)	-
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	73,457

Infrastructure/Public Works

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	-	(138,840)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (1,962)	\$ (65,383)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 403,563	\$ 491,822	\$ 504,610	\$ 12,788
Fringe Benefits	91,999	148,026	161,481	13,455
PERSONNEL SUBTOTAL	495,562	639,848	666,091	26,243
NON-PERSONNEL				
Supplies	\$ 8,219	\$ 2,220	\$ 2,220	\$ -
Contracts	298,726	338,827	304,257	(34,570)
Information Technology	14,334	6,032	12,576	6,544
Energy and Utilities	5,124	3,672	3,493	(179)
Other	5,484	3,000	3,000	-
Capital Expenditures	32,129	-	-	-
NON-PERSONNEL SUBTOTAL	364,015	353,751	325,546	(28,205)
Total	\$ 859,577	\$ 993,599	\$ 991,637	\$ (1,962)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 34,445	\$ 138,840	\$ 73,457	\$ (65,383)
Other Revenue	189	-	-	-
Total	\$ 34,634	\$ 138,840	\$ 73,457	\$ (65,383)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000119	Associate Management Analyst	1.00	1.00	1.00	\$54,059 - \$65,333	\$ 65,333
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	195,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	50,823
20001234	Program Coordinator	1.00	1.00	1.00	23,005 - 137,904	80,454
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	113,000
FTE, Salaries, and Wages Subtotal		5.00	5.00	5.00		\$ 504,610

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ (16)	\$ -	\$ -	\$ -
Flexible Benefits	26,479	53,918	62,168	8,250
Long-Term Disability	1,333	1,564	-	(1,564)
Medicare	6,053	7,132	7,317	185
Other Post-Employment Benefits	18,983	29,575	30,005	430

Infrastructure/Public Works

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Retiree Medical Trust	897	1,229	1,261	32
Retirement 401 Plan	1,625	1,130	2,291	1,161
Retirement ADC	13,610	9,695	23,261	13,566
Retirement DROP	45	-	-	-
Risk Management Administration	3,183	5,110	5,055	(55)
Supplemental Pension Savings Plan	17,869	34,851	25,342	(9,509)
Unemployment Insurance	767	895	903	8
Workers' Compensation	1,171	2,927	3,878	951
Fringe Benefits Subtotal	\$ 91,999	\$ 148,026	\$ 161,481	\$ 13,455
Total Personnel Expenditures			\$ 666,091	



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Internal Operations



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Branch Description

The Internal Operations Branch includes 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary.

The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and oversees the day-to-day City operations for the Internal Operations Branch which includes the following departments:

- Fleet Operations
- Human Resources
- Information Technology
- Purchasing & Contracting
- Real Estate Assets

The Fleet Operations Department provides City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

The Human Resources Department supports all Mayoral departments with a focus on labor law compliance and aiding departments in understanding and implementing applicable collective bargaining agreements. Working in coordination with the City Attorney's Office, the Human Resources Department conducts meet-and-confer sessions and negotiates with all labor bargaining organizations. The Department also provides services regarding Employee Learning & Development and the City's Volunteer Program.

The Department of Information Technology (DoIT) provides strategic technology direction; develops and implements IT operational policies and standards; manages multi-million dollar contracts for IT services which includes two prime service providers; provides daily operational and development support for citywide technologies and applications. DoIT directs IT governance in coordination with the cross-departmental IT Strategy Technology Advisory Committee (STAC) for departmental and citywide IT solutions. The Department also provides IT customer relationship management, IT procurement, and manages the citywide IT budget.

The Purchasing & Contracting Department administers approximately \$38.0 million of the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment Internal

Internal Operations

Operations (commodities), and services to meet the City's operational needs. The Department also monitors and enforces City, State, and federal requirements for the Equal Opportunity Contracting Program, the Living Wage Program, and the Prevailing Wage Program.

The Real Estate Assets Department manages, negotiates, markets, and appraises the City's real estate portfolio. The City portfolio includes 3,800 properties comprising approximately 120,000 acres and over 500 leases generating over \$77.0 million annually. The Department additionally directs the operations of the City Concourse and parking garages, Stadium, and PETCO Park, as well as operates the City's Brown Field and Montgomery Field airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Branch's mission is:

To actively support the mission-critical services of all City departments

The Branch's vision is:

To be a nationally-recognized industry leader in internal municipal service delivery

Goals and Objectives

Goal 1: Provide quality goods and services to City departments and employees

- Improve IT cost effectiveness
- Procure goods and services in a fiscally responsible, timely, and cost effective manner

Goal 2: Demonstrate continuous, customer-focused improvement

- Ensure a high level of availability of mission-critical applications
- Improve customer satisfaction

Goal 3: Attract and retain top quality staff

- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

Internal Operations

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	203.00	208.50	1.50	(207.00)
Personnel Expenditures	\$ 19,277,348	\$ 20,885,259	\$ 441,807	\$ (20,443,452)
Non-Personnel Expenditures	61,064,324	65,994,128	18,931	(65,975,197)
Total Department Expenditures	\$ 80,341,672	\$ 86,879,387	\$ 460,738	\$ (86,418,649)
Total Department Revenue	\$ 78,907,202	\$ 80,068,330	\$ -	\$ (80,068,330)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Internal Operations	\$ 403,373	\$ 418,119	\$ 460,738	\$ 42,619
Total	\$ 403,373	\$ 418,119	\$ 460,738	\$ 42,619

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Internal Operations	1.50	1.50	1.50	0.00
Total	1.50	1.50	1.50	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 46,904	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(508)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,427)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in print shop services and cellular phone operating costs.	0.00	(2,350)	-
Total	0.00	\$ 42,619	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 220,851	\$ 220,424	\$ 220,944	\$ 520

Internal Operations

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits	171,270	174,479	220,863	46,384
PERSONNEL SUBTOTAL	392,121	394,903	441,807	46,904
NON-PERSONNEL				
Supplies	\$ 1,745	\$ 1,250	\$ 1,250	\$ -
Contracts	3,807	8,949	6,172	(2,777)
Information Technology	-	6,217	5,709	(508)
Energy and Utilities	-	1,000	-	(1,000)
Other	5,700	5,800	5,800	-
NON-PERSONNEL SUBTOTAL	11,252	23,216	18,931	(4,285)
Total	\$ 403,373	\$ 418,119	\$ 460,738	\$ 42,619

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	\$59,155 - \$224,099	\$ 195,000
20000924	Executive Secretary	0.50	0.50	0.50	43,555 - 52,666	25,944
FTE, Salaries, and Wages Subtotal		1.50	1.50	1.50		\$ 220,944

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,139	\$ 6,105	\$ 6,114	\$ 9
Flexible Benefits	16,346	18,980	21,461	2,481
Insurance	130	-	-	-
Long-Term Disability	739	701	-	(701)
Medicare	374	368	382	14
Other Post-Employment Benefits	9,465	8,873	9,002	129
Retirement ADC	119,420	120,154	164,229	44,075
Risk Management Administration	1,607	1,533	1,517	(16)
Supplemental Pension Savings Plan	16,211	16,161	16,194	33
Unemployment Insurance	421	401	396	(5)
Workers' Compensation	419	1,203	1,568	365
Fringe Benefits Subtotal	\$ 171,270	\$ 174,479	\$ 220,863	\$ 46,384
Total Personnel Expenditures			\$ 441,807	

Fleet Services Operating Fund¹

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fleet Services	\$ 48,308,833	\$ 56,091,087	\$ -	\$ (56,091,087)
Total	\$ 48,308,833	\$ 56,091,087	\$ -	\$ (56,091,087)

1. For Fiscal Year 2018, the Fleet Services Operating Fund is no longer budgeted in the Internal Operations Department. This fund is now budgeted in the Fleet Operations Department.

Internal Operations

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Fleet Services	201.50	207.00	0.00	(207.00)
Total	201.50	207.00	0.00	(207.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 940,517	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,399,706)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(3,536,679)	-
Department Restructure Restructure of the Fleet Services Division to the new Fleet Operations Department.	(207.00)	(50,095,219)	(50,842,432)
Total	(207.00)	\$ (56,091,087)	\$ (50,842,432)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 11,151,566	\$ 11,914,840	\$ -	\$ (11,914,840)
Fringe Benefits	7,733,662	8,575,516	-	(8,575,516)
PERSONNEL SUBTOTAL	18,885,228	20,490,356	-	(20,490,356)
NON-PERSONNEL				
Supplies	\$ 12,662,352	\$ 8,664,586	\$ -	\$ (8,664,586)
Contracts	5,535,126	10,816,032	-	(10,816,032)
Information Technology	447,180	3,536,679	-	(3,536,679)
Energy and Utilities	9,636,801	12,068,139	-	(12,068,139)
Other	2,453	-	-	-
Transfers Out	581,422	-	-	-
Capital Expenditures	294,613	250,000	-	(250,000)
Debt	263,659	265,295	-	(265,295)
NON-PERSONNEL SUBTOTAL	29,423,606	35,600,731	-	(35,600,731)
Total	\$ 48,308,833	\$ 56,091,087	\$ -	\$ (56,091,087)

Internal Operations

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 48,803,850	\$ 50,547,432	\$ -	\$ (50,547,432)
Other Revenue	465,109	295,000	-	(295,000)
Rev from Money and Prop	657,588	-	-	-
Total	\$ 49,926,547	\$ 50,842,432	\$ -	\$ (50,842,432)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	0.00	\$31,491 - \$37,918	\$ -
20000254	Apprentice 2-Fleet Technician	2.00	0.00	0.00	38,085 - 48,235	-
20000088	Assistant Engineer-Mechanical	1.00	1.00	0.00	57,866 - 69,722	-
20000443	Assistant Fleet Technician	27.00	27.00	0.00	36,587 - 43,618	-
20000154	Associate Engineer-Mechanical	1.00	1.00	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	0.50	1.00	0.00	54,059 - 65,333	-
20000193	Body and Fender Mechanic	5.00	5.00	0.00	44,366 - 53,206	-
20001101	Department Director	0.00	1.00	0.00	59,155 - 224,099	-
20001168	Deputy Director	1.00	1.00	0.00	46,966 - 172,744	-
20000426	Equipment Operator 1	1.00	0.00	0.00	37,690 - 45,115	-
20000430	Equipment Operator 2	0.00	1.00	0.00	41,350 - 49,462	-
20000438	Equipment Painter	2.00	2.00	0.00	44,366 - 53,206	-
20000433	Equipment Trainer	1.00	1.00	0.00	47,570 - 57,533	-
21000191	Fleet Attendant	2.00	2.00	0.00	30,534 - 36,296	-
20000774	Fleet Manager	3.00	3.00	0.00	76,773 - 93,018	-
20000183	Fleet Parts Buyer	3.00	4.00	0.00	44,637 - 54,059	-
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	0.00	51,355 - 62,442	-
20000062	Fleet Repair Supervisor	10.00	10.00	0.00	62,421 - 75,525	-
21000195	Fleet Team Leader	9.00	10.00	0.00	50,003 - 61,402	-
20000420	Fleet Technician	78.00	80.00	0.00	44,366 - 53,206	-
20000293	Information Systems Analyst 3	1.00	1.00	0.00	59,363 - 71,760	-
20000998	Information Systems Analyst 4	1.00	1.00	0.00	66,768 - 80,891	-
20000618	Machinist	1.00	1.00	0.00	46,134 - 55,266	-
20000439	Master Fleet Technician	17.00	17.00	0.00	47,715 - 57,158	-
20000644	Metal Fabrication Supervisor	2.00	2.00	0.00	54,309 - 65,666	-
20000445	Motive Service Technician	2.00	2.00	0.00	34,195 - 40,976	-
20000680	Payroll Specialist 2	1.00	1.00	0.00	34,611 - 41,787	-
20001222	Program Manager	1.00	1.00	0.00	46,966 - 172,744	-
20000847	Safety Officer	1.00	1.00	0.00	57,907 - 69,930	-
20000015	Senior Management Analyst	1.00	1.00	0.00	59,363 - 71,760	-
20000950	Stock Clerk	0.00	2.00	0.00	30,056 - 36,275	-
20000951	Stock Clerk	7.00	7.00	0.00	30,056 - 36,275	-
20000955	Storekeeper 1	4.00	4.00	0.00	34,611 - 41,517	-
20001041	Training Supervisor	1.00	1.00	0.00	59,363 - 71,760	-
20001051	Utility Worker 1	1.00	1.00	0.00	30,534 - 36,296	-

Internal Operations

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20001058	Welder	10.00	10.00	0.00	44,366 - 53,206	-
FTE, Salaries, and Wages Subtotal		201.50	207.00	0.00		\$ -
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 22,156	\$ 21,648	\$ -		\$ (21,648)
	Flexible Benefits	1,467,050	2,065,171	-		(2,065,171)
	Long-Term Disability	31,237	34,818	-		(34,818)
	Medicare	151,108	152,353	-		(152,353)
	Other Post-Employment Benefits	1,101,564	1,224,454	-		(1,224,454)
	Retiree Medical Trust	4,108	7,761	-		(7,761)
	Retirement 401 Plan	9,085	7,655	-		(7,655)
	Retirement ADC	3,537,944	3,547,455	-		(3,547,455)
	Retirement DROP	59,279	61,105	-		(61,105)
	Risk Management Administration	187,190	211,564	-		(211,564)
	Supplemental Pension Savings Plan	608,736	714,704	-		(714,704)
	Unemployment Insurance	17,769	19,939	-		(19,939)
	Workers' Compensation	536,437	506,889	-		(506,889)
Fringe Benefits Subtotal		\$ 7,733,662	\$ 8,575,516	\$ -		\$ (8,575,516)
Total Personnel Expenditures					\$ -	

Fleet Services Replacement Fund¹

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fleet Services	\$ 31,629,466	\$ 30,370,181	\$ -	\$ (30,370,181)
Total	\$ 31,629,466	\$ 30,370,181	\$ -	\$ (30,370,181)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (7,375,261)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Department Restructure	0.00	(22,994,920)	(29,225,898)
Restructure of the Fleet Services Division to the new Fleet Operations Department.			
Total	0.00	\$ (30,370,181)	\$ (29,225,898)

1. For Fiscal Year 2018, the Fleet Services Replacement Fund is no longer budgeted in the Internal Operations Department. This fund is now budgeted in the Fleet Operations Department.

Internal Operations

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 1,366,327	\$ -	\$ -	\$ -
Contracts	452,619	-	-	-
Capital Expenditures	23,207,322	22,994,920	-	(22,994,920)
Debt	6,603,198	7,375,261	-	(7,375,261)
NON-PERSONNEL SUBTOTAL	31,629,466	30,370,181	-	(30,370,181)
Total	\$ 31,629,466	\$ 30,370,181	\$ -	\$ (30,370,181)

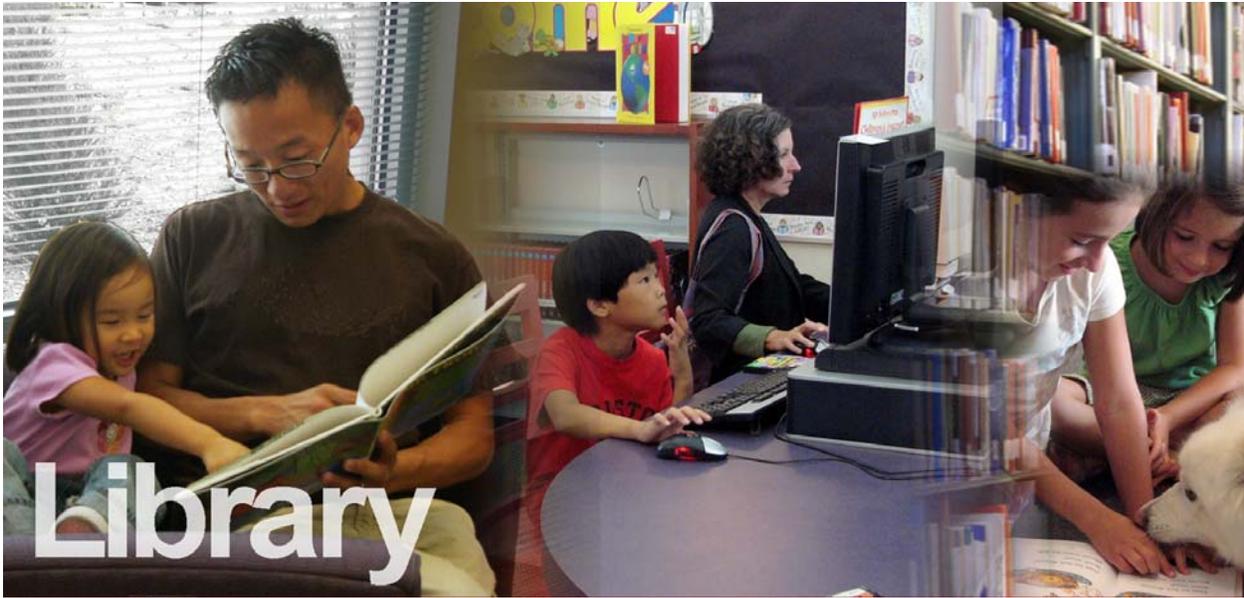
Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 27,179,989	\$ 24,106,408	\$ -	\$ (24,106,408)
Other Revenue	1,800,666	2,000,000	-	(2,000,000)
Transfers In	-	3,119,490	-	(3,119,490)
Total	\$ 28,980,655	\$ 29,225,898	\$ -	\$ (29,225,898)

Library



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Department Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.0 million items, including e-books and audio-visual materials, 3,136 periodical subscriptions, 1.9 million government publications, and over 235,347 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of over 1.3 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

The Department's vision is:

The place for opportunity, discovery, and inspiration

Did you know?

- READ/San Diego, SDPL's literacy program, serves over 400 adult learners, annually.
- SDPL is the largest cultural institution in San Diego that offers free adult and children's programming at all 36 library locations.
- Volunteers provide vital support to library operations, serving as literacy tutors, computer lab assistants, story-time readers, and homework assistants, which adds \$3.9 million in value to the City.
- Monetary donations to the Library for books, equipment, electronic resources, and adult and children's programming are matched 100 percent by the City.
- For 14 years straight, the San Diego Public Library Foundation and the Friends of the Library have met the City's \$1.0 million match with private support to fund materials, equipment, and programs.

Library

Goals and Objectives

Goal 1: Foster a safe and engaging environment

- Provide a high quality workforce
- Maintain and improve facilities
- Sustain a relevant and attractive collection

Goal 2: Broaden access to library resources

- Provide opportunities for the public to explore technology
- Develop an equitable approach to library services

Goal 3: Be a model for innovative programs and services

- Assess community needs
- Explore alternative service models
- Create an atmosphere for participation

Goal 4: Establish a strong library presence within San Diego

- Cultivate strategic partnerships
- Strengthen social media presence

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Annual attendance at adult programs ¹	N/A	198,531	200,000	154,605	205,000
2. Annual attendance at juvenile programs ²	N/A	310,580	310,000	262,692	315,000
3. Annual circulation per capita	N/A	4.92	5.00	4.83	5.00
4. Number of annual operating hours	N/A	96,941	99,034	99,034	99,034
5. Number of patrons signed up to use the Internet on a Library computer	N/A	966,477	966,000	903,967	1,000,000
6. Percentage increase in number of library visitors ³	0.40%	4.30%	2.00%	-5.02%	2.00%
7. Percentage increase in participation in literacy and educational programs ⁴	N/A	N/A	10%	N/A	10%
8. Percentage increase in participation in technology programs ⁵	N/A	N/A	10%	N/A	10%
9. Percentage of overall satisfaction on program evaluations ⁶	N/A	N/A	75%	N/A	80%
10. Percentage of patron satisfaction ⁷	N/A	N/A	90%	N/A	90%
11. Percentage increase in social media presence ⁸	N/A	N/A	N/A	N/A	N/A

1. Decrease in program attendance reflects a change from quantitative to more qualitative programs.
2. Refer to Footnote #1.
3. Circulation data is now captured in the "Annual Circulation Per Capita" key performance indicator.
4. Due to a hiring delay of key Library personnel, tracking of these performance indicators had not been implemented. A measurement system has been developed to track program satisfaction during Fiscal Year 2018.
5. Refer to Footnote #4.
6. Refer to Footnote #4.
7. The Fiscal Year 2017 actual figure is unavailable at this time. During Fiscal Year 2018, a measurement system will be developed to track patron satisfaction.
8. This is a new performance indicator for Fiscal Year 2018. A measurement system will be developed to track social media presence during the course of the fiscal year.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	463.21	475.86	453.72	(22.14)
Personnel Expenditures	\$ 33,448,047	\$ 36,163,842	\$ 38,910,208	\$ 2,746,366
Non-Personnel Expenditures	13,698,749	15,495,827	15,286,150	(209,677)
Total Department Expenditures	\$ 47,146,796	\$ 51,659,669	\$ 54,196,358	\$ 2,536,689
Total Department Revenue	\$ 4,880,942	\$ 4,425,753	\$ 4,532,285	\$ 106,532

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Branch Libraries	\$ 25,437,087	\$ 30,881,573	\$ 29,370,804	\$ (1,510,769)
Central Library	18,092,286	16,441,439	20,793,568	4,352,129
Library Administration	3,617,423	4,336,657	4,031,986	(304,671)
Total	\$ 47,146,796	\$ 51,659,669	\$ 54,196,358	\$ 2,536,689

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Branch Libraries	295.14	295.93	283.65	(12.28)
Central Library	152.07	158.43	151.57	(6.86)
Library Administration	16.00	21.50	18.50	(3.00)
Total	463.21	475.86	453.72	(22.14)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 3,397,593	\$ -
Security Services Addition of non-personnel expenditures to support security services.	0.00	377,746	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.88)	218,416	-
Library Printing Services Addition of non-personnel expenditures to support contractual printing services.	0.00	202,000	-
Central Library Parking Contract Addition of non-personnel expenditures and associated revenue for patron and event parking at the Central library.	0.00	113,096	156,532
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(2,500)	-

Library

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(6,016)	-
Reduction of Office Supplies Reduction of non-personnel expenditures associated with office supplies.	0.00	(68,517)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(96,407)	-
Human Resources Functions Consolidation Transfer of 1.00 FTE position to the Human Resources Department from the Library Department for centralized human resources support.	(1.00)	(153,398)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(164,459)	-
Reduction of Landscaping and Service Contracts Reduction of non-personnel expenditures associated with landscaping and service contracts.	0.00	(170,636)	-
Library Programming Reduction of non-personnel expenditures associated with system-wide programming.	0.00	(400,000)	-
Reduction of Non-Standard Hour Funding Reduction of funding for hourly support staff at all branches.	(20.26)	(710,229)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(50,000)
Total	(22.14)	\$ 2,536,689	\$ 106,532

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 19,330,224	\$ 20,517,882	\$ 20,428,100	\$ (89,782)
Fringe Benefits	14,117,823	15,645,960	18,482,108	2,836,148
PERSONNEL SUBTOTAL	33,448,047	36,163,842	38,910,208	2,746,366
NON-PERSONNEL				
Supplies	\$ 2,698,973	\$ 2,734,074	\$ 2,525,899	\$ (208,175)
Contracts	5,444,293	5,806,073	6,252,444	446,371
Information Technology	1,615,107	2,518,205	2,421,798	(96,407)
Energy and Utilities	2,643,497	3,095,399	2,875,724	(219,675)
Other	142,803	131,500	125,150	(6,350)
Transfers Out	1,154,076	1,026,500	1,000,000	(26,500)
Capital Expenditures	-	30,000	30,000	-
Debt	-	154,076	55,135	(98,941)
NON-PERSONNEL SUBTOTAL	13,698,749	15,495,827	15,286,150	(209,677)

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Total	\$ 47,146,796	\$ 51,659,669	\$ 54,196,358	\$ 2,536,689

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,724,334	\$ 1,579,053	\$ 1,579,053	\$ -
Fines Forfeitures and Penalties	2,916	3,500	3,500	-
Other Revenue	2,108,991	2,068,200	2,018,200	(50,000)
Rev from Money and Prop	748,972	550,000	706,532	156,532
Rev from Other Agencies	295,730	225,000	225,000	-
Total	\$ 4,880,942	\$ 4,425,753	\$ 4,532,285	\$ 106,532

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 106,758
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	5.00	6.00	7.00	42,578 - 51,334	331,530
20000048	Assistant Management Analyst	3.00	3.00	3.00	44,470 - 54,059	162,177
90000048	Assistant Management Analyst - Hourly	7.50	9.86	8.30	44,470 - 54,059	407,258
20000132	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	64,353
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	51,334
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	68,790
20000224	Building Service Technician	4.00	4.00	4.00	33,322 - 39,666	158,664
20001108	City Librarian	1.00	1.00	1.00	31,741 - 173,971	155,000
20000539	Clerical Assistant 2	1.00	1.00	0.00	29,931 - 36,067	-
20000354	Custodian 2	7.50	7.50	7.50	26,250 - 31,242	226,528
20001174	Deputy Library Director	2.00	2.00	2.00	46,966 - 172,744	224,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	3.00	3.00	3.00	42,578 - 51,334	154,002
20000594	Librarian 2	53.50	54.00	52.00	49,899 - 60,091	2,943,827
90000594	Librarian 2 - Hourly	11.57	11.57	9.25	49,899 - 60,091	506,589
20000910	Librarian 3	24.00	26.00	28.00	55,266 - 67,101	1,854,951
20000596	Librarian 4	26.00	26.00	26.00	60,736 - 73,757	1,891,678
20000600	Library Aide	32.50	33.00	33.00	20,925 - 25,106	813,492
90000600	Library Aide - Hourly	68.34	69.63	55.60	20,925 - 25,106	1,334,581
20000597	Library Assistant	52.50	54.00	54.00	40,851 - 49,254	2,559,410
90000597	Library Assistant - Hourly	8.63	8.63	6.90	40,851 - 49,254	281,878
20000602	Library Clerk	110.50	113.00	113.00	32,094 - 38,834	4,254,579
90000602	Library Clerk - Hourly	7.67	7.67	6.17	32,094 - 38,834	218,303
20000772	Library Technician	8.00	8.00	8.00	32,968 - 39,811	309,079

Library

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000770	Literacy Program Administrator	1.00	1.00	1.00	72,779 - 88,150	88,150
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	83,574
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	209,861
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	87,028
20000312	Senior Department Human Resources Analyst	1.00	1.00	0.00	59,363 - 71,760	-
20000773	Senior Library Technician	1.00	1.00	1.00	37,835 - 45,781	45,781
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520
20000992	Supervising Librarian	5.00	5.00	5.00	70,283 - 84,864	422,247
20000970	Supervising Management Analyst	0.00	1.00	1.00	66,768 - 80,891	80,891
	Bilingual - Regular					62,608
	Budgeted Vacancy Savings					(541,547)
	Master Library Degree					341,734
	Night Shift Pay					3,053
	Overtime Budgeted					2,725
	Sick Leave - Hourly					53,715
	Termination Pay Annual Leave					22,576
FTE, Salaries, and Wages Subtotal		463.21	475.86	453.72		\$ 20,428,100
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 116,213	\$ 114,975	\$ 109,630		\$ (5,345)
	Flexible Benefits	3,320,241	4,431,138	5,316,060		884,922
	Long-Term Disability	60,584	63,671	-		(63,671)
	Medicare	289,464	287,680	285,466		(2,214)
	Other Post-Employment Benefits	2,508,681	2,602,822	2,721,453		118,631
	Retiree Medical Trust	10,032	13,262	14,797		1,535
	Retirement 401 Plan	15,983	16,072	15,683		(389)
	Retirement ADC	5,965,267	6,125,216	7,945,527		1,820,311
	Retirement DROP	33,251	29,401	35,287		5,886
	Risk Management Administration	425,537	449,720	458,489		8,769
	Supplemental Pension Savings Plan	1,016,795	1,153,289	1,168,479		15,190
	Unemployment Insurance	34,619	36,452	35,671		(781)
	Workers' Compensation	321,156	322,262	375,566		53,304
Fringe Benefits Subtotal		\$ 14,117,823	\$ 15,645,960	\$ 18,482,108		\$ 2,836,148
Total Personnel Expenditures						\$ 38,910,208

Mission Bay/Balboa Park Improvement Fund



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Mission Bay/Balboa Park Improvement Fund



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.



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Mission Bay/Balboa Park Improvement Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,961,705	2,120,941	2,125,166	4,225
Total Department Expenditures	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166	\$ 4,225
Total Department Revenue	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225	\$ 4,225

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Mission Bay/Balboa Park Improvement Fund	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166	\$ 4,225
Total	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166	\$ 4,225

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 4,225	\$ -
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	4,225
Total	0.00	\$ 4,225	\$ 4,225

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 264,776	\$ 455,000	\$ 432,406	\$ (22,594)
Energy and Utilities	23,770	-	22,594	22,594
Transfers Out	1,673,158	1,665,941	1,670,166	4,225
NON-PERSONNEL SUBTOTAL	1,961,705	2,120,941	2,125,166	4,225
Total	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166	\$ 4,225

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Transfers In	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225	\$ 4,225
Total	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225	\$ 4,225

Mission Bay/Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 204,949	\$ 368,245	\$ 272,304
TOTAL BALANCE AND RESERVES	\$ 204,949	\$ 368,245	\$ 272,304
REVENUE			
Transfers In	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225
TOTAL REVENUE	\$ 2,125,001	\$ 2,025,000	\$ 2,029,225
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,329,950	\$ 2,393,245	\$ 2,301,529
OPERATING EXPENSE			
Contracts	\$ 264,776	\$ 455,000	\$ 432,406
Energy and Utilities	23,770	–	22,594
Transfers Out	1,673,158	1,665,941	1,670,166
TOTAL OPERATING EXPENSE	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166
TOTAL EXPENSE	\$ 1,961,705	\$ 2,120,941	\$ 2,125,166
BALANCE	\$ 368,245	\$ 272,304	\$ 176,363
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,329,950	\$ 2,393,245	\$ 2,301,529

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Mission Bay Park Improvement Fund



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Mission Bay Park Improvement Fund



Fund Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.



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Mission Bay Park Improvement Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 10,531,043	\$ 8,213,907	\$ 7,252,192	\$ (961,715)

Mission Bay Park Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	\$ -	\$ (961,715)
Total	0.00	\$ -	\$ (961,715)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ 158,527	\$ -	\$ -	\$ -
Transfers In	10,372,516	8,213,907	7,252,192	(961,715)
Total	\$ 10,531,043	\$ 8,213,907	\$ 7,252,192	\$ (961,715)

Mission Bay Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Park Improvement Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,280,909	\$ 9,416,807	\$ 5,834,991
Continuing Appropriation - CIP	12,999,251	20,250,554	29,265,855
TOTAL BALANCE AND RESERVES	\$ 19,280,160	\$ 29,667,361	\$ 35,100,846
REVENUE			
Revenue from Use of Money and Property	\$ 158,527	\$ -	\$ -
Transfers In	10,372,516	8,213,907	7,252,192
TOTAL REVENUE	\$ 10,531,043	\$ 8,213,907	\$ 7,252,192
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 29,811,204	\$ 37,881,268	\$ 42,353,038
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 143,842	\$ 6,157,723	\$ 6,825,570
TOTAL CIP EXPENSE	\$ 143,842	\$ 6,157,723	\$ 6,825,570
TOTAL EXPENSE	\$ 143,842	\$ 6,157,723	\$ 6,825,570
RESERVES			
Continuing Appropriation - CIP	\$ 20,250,554	\$ 20,250,554	\$ 29,265,855
TOTAL RESERVES	\$ 20,250,554	\$ 20,250,554	\$ 29,265,855
BALANCE	\$ 9,416,807	\$ 11,472,991	\$ 6,261,613
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 29,811,204	\$ 37,881,268	\$ 42,353,038

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Neighborhood Services



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Branch Description

The Deputy Chief Operating Officer for Neighborhood Services oversees the day-to-day City operations for the Neighborhood Services Branch. This branch includes the following departments and functions:

- Citizens' Review Board on Police Practices
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Economic Development
- Human Relations Commission
- Library
- Park & Recreation
- Planning

The Citizens' Review Board on Police Practices (CRB) provides for civilian oversight through review and evaluation of complaints brought by members of the public against officers of the San Diego Police Department, including officer-involved shootings and in-custody deaths, and evaluation of discipline arising from such events. The CRB recommends improvements in policies, procedures, or training of officers to promote fair and humane policing.

The City's Commission on Gang Prevention & Intervention develops strategic, coordinated, and collaborative efforts between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement and its negative impact in the City of San Diego.

The Human Relations Commission (HRC) conducts and promotes activities that foster mutual understanding and increase diversity, equity, and inclusion for all. The HRC works to address prejudice, intolerance, and discrimination against any individual or group. Community collaboration, community education, and advice to the Mayor and City Council are at the core of HRC's work to create a safe and respectful environment in San Diego.

For information on departments in the Branch, please refer to their respective sections.

Neighborhood Services

The Branch's mission is:

To enrich San Diego's diverse communities by fostering safe and thriving neighborhoods

The Branch's vision is:

A leader in engagement and innovation

Goals and Objectives

Goal 1: Create proactive, innovative, and engaging approaches to planning, investment, and development

- Demystify the planning and development process
- Facilitate sustainable and equitable growth that includes affordable housing, multi-modal transportation, and in-fill development
- Encourage strategic investment in business and community

Goal 2: Strengthen and protect our natural, physical, and cultural environment

- Promote sustainable, responsible development and encourage preservation of our natural resources
- Ensure livability and safety in our neighborhoods and built environment
- Recognize, preserve, and enrich diverse cultures, communities, and landmarks

Goal 3: Cultivate a globally competitive, sustainable, and resilient local economy

- Create and leverage international relationships for economic development purposes
- Promote economic growth, job creation, and increased City revenues by expanding business activity
- Revitalize and support established, older business districts

Goal 4: Provide safe and inviting spaces where everyone can connect, learn, and play

- Connect everyone with educational, recreational, social, and cultural opportunities
- Provide access to nature and the arts
- Improve accessibility of public spaces and programs

Goal 5: Foster inclusiveness, equity, and empowerment

- Reduce inequity, conflict, and unsafe conditions in our communities
- Provide opportunities for everyone to be heard, respected, and appreciated
- Empower people and communities to affect positive change

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

Neighborhood Services

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	5.50	6.50	6.50	0.00
Personnel Expenditures	\$ 824,574	\$ 878,924	\$ 915,043	\$ 36,119
Non-Personnel Expenditures	69,672	131,876	140,134	8,258
Total Department Expenditures	\$ 894,246	\$ 1,010,800	\$ 1,055,177	\$ 44,377
Total Department Revenue	\$ 89	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Neighborhood Services	\$ 894,246	\$ 1,010,800	\$ 1,055,177	\$ 44,377
Total	\$ 894,246	\$ 1,010,800	\$ 1,055,177	\$ 44,377

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Neighborhood Services	5.50	6.50	6.50	0.00
Total	5.50	6.50	6.50	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 36,119	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	9,096	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(838)	-
Total	0.00	\$ 44,377	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 613,274	\$ 634,669	\$ 636,633	\$ 1,964
Fringe Benefits	211,300	244,255	278,410	34,155
PERSONNEL SUBTOTAL	824,574	878,924	915,043	36,119
NON-PERSONNEL				
Supplies	\$ 4,440	\$ 9,467	\$ 9,389	\$ (78)

Neighborhood Services

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Contracts	46,127	78,000	77,215	(785)
Information Technology	5,552	32,101	41,197	9,096
Energy and Utilities	1,557	3,208	3,233	25
Other	11,995	9,100	9,100	-
NON-PERSONNEL SUBTOTAL	69,672	131,876	140,134	8,258
Total	\$ 894,246	\$ 1,010,800	\$ 1,055,177	\$ 44,377

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Revenue	\$ 89	\$ -	\$ -	\$ -
Total	\$ 89	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	0.00	1.00	1.00	\$42,578 - \$51,334	\$ 42,578
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	195,000
20001220	Executive Director	3.00	3.00	3.00	46,966 - 172,744	319,000
20000924	Executive Secretary Bilingual - Regular	1.50	1.50	1.50	43,555 - 52,666	78,599 1,456
FTE, Salaries, and Wages Subtotal		5.50	6.50	6.50		\$ 636,633
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 775	\$ 791	\$ 801		\$ 10
	Flexible Benefits	63,322	82,107	96,578		14,471
	Long-Term Disability	1,992	2,030	-		(2,030)
	Medicare	8,778	9,204	9,217		13
	Other Post-Employment Benefits	34,704	38,456	39,006		550
	Retiree Medical Trust	1,036	1,122	1,392		270
	Retirement 401 Plan	2,052	1,950	1,950		-
	Retirement ADC	58,562	59,298	79,346		20,048
	Retirement DROP	3,319	3,294	-		(3,294)
	Risk Management Administration	5,893	6,644	6,595		(49)
	Supplemental Pension Savings Plan	28,568	33,532	37,021		3,489
	Unemployment Insurance	1,133	1,169	1,147		(22)
	Workers' Compensation	1,165	4,658	5,357		699
Fringe Benefits Subtotal		\$ 211,300	\$ 244,255	\$ 278,410		\$ 34,155
Total Personnel Expenditures				\$ 915,043		

Office of Homeland Security



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Office of Homeland Security



Office Description

The San Diego Office of Homeland Security (SD-OHS) was formed in 2003 and oversees the City's emergency Prevention and Protection Program; Mitigation and Finance Program; Response and Recovery Program; and Regional Training Program.

The Prevention and Protection Program supports and coordinates numerous risk management plans and activities throughout the City and the entire San Diego region, including the San Diego Urban Area (SDUA) Homeland Security Strategy; the SDUA Threat and Hazard Identification and Risk Assessment; and administration and support to the regional and statewide Risk Management Program.

The Mitigation and Finance Program manages federal Homeland Security grant funds for the entire San Diego region, other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness, and State and federal disaster cost recovery programs for the City.

The Response and Recovery Program leads the development and review of City-level emergency plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's two Emergency Operations Centers (EOCs), and coordinates and oversees relevant citywide emergency training and exercises.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

The Department's mission is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk

The Department's vision is:

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events

Office of Homeland Security

Did you know?

- The Office of Homeland Security maintains two redundant Emergency Operations Centers to support and coordinate City-level emergency response and recovery activities during large-scale disasters and emergencies.
- The Office of Homeland Security manages and administers over \$50.0 million of recurring federal Homeland Security grant funds for the entire San Diego region.

Goals and Objectives

Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community

- Develop and implement a shelter worker and manager training program for City staff
- Identify and prepare City facilities for shelter capability

Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness

Goal 3: Increase emergency coordination and collaboration with regional stakeholders

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance
- Enhance citywide staff training and exercise programs in emergency response

Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs

- Increase accountability in performing fiscal monitoring associated with regional grants
- Increase accountability in performing fiscal monitoring associated with cost recovery

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of designated City staff trained in emergency response roles	93%	93%	90%	94%	90%
2. Percentage of designated City staff trained in their respective shelter roles	97%	93%	94%	89%	95%
3. Percentage of eligible recovery costs reimbursed to the City	100%	100%	100%	100%	100%
4. Percentage of identified facilities prepared for activation and operation	93%	93%	100%	94%	100%
5. Percentage of scheduled exercises completed with an After Action Report/Improvement Plan	100%	100%	100%	100%	100%

Office of Homeland Security

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	16.40	18.05	17.05	(1.00)
Personnel Expenditures	\$ 1,684,026	\$ 2,089,863	\$ 1,925,122	\$ (164,741)
Non-Personnel Expenditures	459,574	601,259	679,597	78,338
Total Department Expenditures	\$ 2,143,601	\$ 2,691,122	\$ 2,604,719	\$ (86,403)
Total Department Revenue	\$ 936,222	\$ 1,682,280	\$ 901,367	\$ (780,913)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Office of Homeland Security	\$ 2,143,601	\$ 2,691,122	\$ 2,604,719	\$ (86,403)
Total	\$ 2,143,601	\$ 2,691,122	\$ 2,604,719	\$ (86,403)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Office of Homeland Security	16.40	18.05	17.05	(1.00)
Total	16.40	18.05	17.05	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 77,105	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	36,953	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,233	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(2,845)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(3,319)	128,930
Reduction of Associate Management Analyst Reduction of 1.00 Associate Management Analyst and associated revenue in the Response & Recovery Division.	(1.00)	(79,170)	(54,059)

Office of Homeland Security

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reclassification of Positions Addition of 2.00 Program Coordinators and 1.00 Senior Management Analyst and associated revenue offset by the reduction of 3.00 Supervising Management Analysts in order to better align the position classifications with the needs of the Department.	0.00	(116,360)	46,512
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	-	(144,052)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(758,244)
Total	(1.00)	\$ (86,403)	\$ (780,913)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,076,919	\$ 1,325,637	\$ 1,202,730	\$ (122,907)
Fringe Benefits	607,107	764,226	722,392	(41,834)
PERSONNEL SUBTOTAL	1,684,026	2,089,863	1,925,122	(164,741)
NON-PERSONNEL				
Supplies	\$ 24,585	\$ 21,441	\$ 21,363	\$ (78)
Contracts	179,486	213,883	209,474	(4,409)
Information Technology	148,749	285,943	363,048	77,105
Energy and Utilities	103,156	74,992	80,712	5,720
Other	3,598	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	459,574	601,259	679,597	78,338
Total	\$ 2,143,601	\$ 2,691,122	\$ 2,604,719	\$ (86,403)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 932,131	\$ 1,093,564	\$ 901,367	\$ (192,197)
Other Revenue	4,091	-	-	-
Rev from Other Agencies	-	588,716	-	(588,716)
Total	\$ 936,222	\$ 1,682,280	\$ 901,367	\$ (780,913)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	3.00	3.00	\$42,578 - \$51,334	\$ 141,140
90000024	Administrative Aide 2 - Hourly	0.35	0.00	0.00	42,578 - 51,334	-
90001119	Assistant Fire Chief - Hourly	0.45	0.00	0.00	31,741 - 173,971	-
20000119	Associate Management Analyst	2.00	3.00	2.00	54,059 - 65,333	114,943
20001220	Executive Director	0.00	1.00	1.00	46,966 - 172,744	115,000
90001232	Lifeguard Chief - Hourly	0.45	0.35	0.35	46,966 - 172,744	44,259
90000718	Police Lieutenant - Hourly	0.35	0.35	0.35	97,594 - 116,813	40,884

Office of Homeland Security

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
90000721	Police Officer 2 - Hourly	0.35	0.00	0.00	62,837 - 75,941	-
20001234	Program Coordinator	0.00	0.00	2.00	23,005 - 137,904	169,870
20001222	Program Manager	2.00	1.00	1.00	46,966 - 172,744	105,000
90001222	Program Manager - Hourly	0.45	0.35	0.35	46,966 - 172,744	34,871
20000023	Senior Management Analyst	4.00	3.00	5.00	59,363 - 71,760	338,960
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000970	Supervising Management Analyst	2.00	1.00	0.00	66,768 - 80,891	-
20000986	Supervising Management Analyst	1.00	4.00	1.00	66,768 - 80,891	80,891
	Advanced Post Certificate					3,475
	Budgeted Vacancy Savings					(59,363)
	Sick Leave - Hourly					1,040
FTE, Salaries, and Wages Subtotal		16.40	18.05	17.05		\$ 1,202,730
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 12,203	\$ 11,629	\$ 8,279	\$ (3,350)	
	Flexible Benefits	106,656	179,437	181,131	1,694	
	Long-Term Disability	3,486	4,193	-	(4,193)	
	Medicare	16,570	19,147	17,499	(1,648)	
	Other Post-Employment Benefits	75,498	100,549	90,015	(10,534)	
	Retiree Medical Trust	964	1,612	1,740	128	
	Retirement 401 Plan	1,841	809	1,527	718	
	Retirement ADC	310,441	312,783	303,269	(9,514)	
	Risk Management Administration	13,110	17,374	15,165	(2,209)	
	Supplemental Pension Savings Plan	50,931	87,715	74,538	(13,177)	
	Unemployment Insurance	1,991	2,399	2,142	(257)	
	Workers' Compensation	13,415	26,579	27,087	508	
Fringe Benefits Subtotal		\$ 607,107	\$ 764,226	\$ 722,392	\$ (41,834)	
Total Personnel Expenditures					\$ 1,925,122	



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Office of the Assistant COO



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Office Description

The Office of the Assistant Chief Operating Officer (ACOO) oversees the following branches and functions: the Office of the ACOO, the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development Program (CPD), the Office of ADA Compliance & Accessibility, and Special Events and Filming.

Corporate Partnerships & Development Program develops mutually beneficial business arrangements and seeks philanthropic support between the City and organizations to generate non-tax revenue or new resources for the City. The Program is also tasked with assisting with citywide or multi-agency grant and donation opportunities.

The Office of ADA Compliance & Accessibility seeks to ensure that every City-operated or funded facility, program, service, and activity is accessible to, and usable by, people with disabilities in accordance with all federal, State, and local codes and laws, including the Americans with Disabilities Act (ADA). Under Title II of ADA, the Office of ADA Compliance & Accessibility administers the City's Transition Plan to improve accessibility in the City and manages accessibility complaints filed by people with disabilities.

For more information on the Infrastructure/Public Works, Internal Operations, and Neighborhood Services branches, and Special Events and Filming, please refer to their respective narratives also found in Volume II of the Fiscal Year 2018 Proposed Budget.

The Department's mission is:

To provide high-level, multi-disciplinary programs and services that bridge operations and policy to achieve programmatic and citywide goals

The Department's vision is:

An industry leader for civic solutions, partnerships, programs, and services

Office of the Assistant COO

Did you know?

- The Office of ADA Compliance and Accessibility is on track to provide technical accessibility advice more than 200 times for Fiscal Year 2017.

Goals and Objectives

Goal 1: Provide leadership and coordination for the management of multi-disciplinary programs and projects

- Manage the multi-disciplinary/agency process for special events and filming held on outdoor City public property
- Increase accessibility for people with disabilities
- Collaborate with internal/external stakeholders to ensure consistency in grant-related processes, as well as centralizing citywide grant information

Goal 2: Establish and maintain partnerships to enhance programs, services, and economic strength

- Increase revenue, in-kind value, and pass-through funding
- Create an ADA Compliance and Accessibility communication plan
- Increase programmatic awareness
- Provide leadership and coordination for the management of special events and filming in San Diego

Goal 3: Utilize technology solutions to support internal and external customers

- Create awareness of grant activities using web-based technology

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of ADA complaints resolved ¹	N/A	61%	N/A	64%	68%
2. Number of ADA facility projects resolved ²	N/A	8	N/A	7	15
3. Total dollar value of corporate partnerships (in-kind, pass-through, cash) ³	\$1.20M	\$1.10M	\$1.30M	\$2.06M	\$2.00M

1. Percentage derived from all open complaints versus all resolved complaints. New key performance indicator for Fiscal Year 2018; therefore, there are no targets set for Fiscal Year 2016 nor Fiscal Year 2017.

2. New key performance indicator for Fiscal Year 2018; therefore, there are no targets set for Fiscal Year 2016 nor Fiscal Year 2017.

3. The agreement for Golf Division with Toro was not finalized at the time this target was created. The agreement has an annual in-kind and cash value of \$625,000 which created the large variance.

Office of the Assistant COO

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	11.00	12.00	12.00	0.00
Personnel Expenditures	\$ 1,461,403	\$ 1,699,871	\$ 1,864,207	\$ 164,336
Non-Personnel Expenditures	143,584	246,064	182,416	(63,648)
Total Department Expenditures	\$ 1,604,987	\$ 1,945,935	\$ 2,046,623	\$ 100,688
Total Department Revenue	\$ 339,917	\$ 391,021	\$ 391,021	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Office of the Assistant COO	\$ 1,604,987	\$ 1,945,935	\$ 2,046,623	\$ 100,688
Total	\$ 1,604,987	\$ 1,945,935	\$ 2,046,623	\$ 100,688

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Office of the Assistant COO	11.00	12.00	12.00	0.00
Total	11.00	12.00	12.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 164,491	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,445	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	2,015	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(155)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures for supplies and services based on historical savings.	0.00	(68,108)	-
Total	0.00	\$ 100,688	\$ -

Office of the Assistant COO

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 920,282	\$ 1,087,748	\$ 1,135,628	\$ 47,880
Fringe Benefits	541,121	612,123	728,579	116,456
PERSONNEL SUBTOTAL	1,461,403	1,699,871	1,864,207	164,336
NON-PERSONNEL				
Supplies	\$ 8,783	\$ 15,952	\$ 16,265	\$ 313
Contracts	71,095	153,248	100,100	(53,148)
Information Technology	38,935	33,524	35,539	2,015
Energy and Utilities	7,659	14,840	12,012	(2,828)
Other	17,111	27,500	18,500	(9,000)
Capital Expenditures	-	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	143,584	246,064	182,416	(63,648)
Total	\$ 1,604,987	\$ 1,945,935	\$ 2,046,623	\$ 100,688

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 50,679	\$ 41,021	\$ 41,021	\$ -
Other Revenue	289,239	350,000	350,000	-
Total	\$ 339,917	\$ 391,021	\$ 391,021	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	0.00	0.00	\$42,578 - \$51,334	\$ -
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	73,008 - 291,595	215,000
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000119	Associate Management Analyst	1.00	2.00	2.00	54,059 - 65,333	117,124
20000539	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20001220	Executive Director	2.00	2.00	2.00	46,966 - 172,744	221,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	50,823
20001234	Program Coordinator	1.00	0.00	0.00	23,005 - 137,904	-
20001222	Program Manager	0.00	2.00	2.00	46,966 - 172,744	219,710
20000760	Project Assistant	1.00	1.00	1.00	57,866 - 69,722	68,676
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000756	Word Processing Operator	0.00	1.00	1.00	31,491 - 37,918	37,349
	Bilingual - Regular					2,912
	Sick Leave - Hourly					328
FTE, Salaries, and Wages Subtotal		11.00	12.00	12.00		\$ 1,135,628

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,902	\$ 11,052	\$ 11,017	\$ (35)
Flexible Benefits	99,063	143,277	163,077	19,800
Insurance	150	-	-	-

Office of the Assistant COO

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Long-Term Disability	2,997	3,453	-	(3,453)
Medicare	14,468	15,765	16,477	712
Other Post-Employment Benefits	59,752	70,978	72,012	1,034
Retiree Medical Trust	531	1,134	1,260	126
Retirement 401 Plan	1,154	1,200	1,200	-
Retirement ADC	282,532	269,081	362,725	93,644
Retirement DROP	5,017	4,959	4,959	-
Risk Management Administration	10,178	12,264	12,132	(132)
Supplemental Pension Savings Plan	47,369	67,100	71,825	4,725
Unemployment Insurance	1,701	1,975	2,029	54
Workers' Compensation	4,308	9,885	9,866	(19)
Fringe Benefits Subtotal	\$ 541,121	\$ 612,123	\$ 728,579	\$ 116,456
Total Personnel Expenditures			\$ 1,864,207	



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Office of the Chief Financial Officer



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Office of the Chief Financial Officer



Office Description

The Office of the Chief Financial Officer (CFO) includes the Chief Financial Officer and 1.00 Executive Secretary. The CFO oversees the Finance Branch which includes the City Comptroller, City Treasurer, Debt Management, Financial Management, Performance & Analytics, and Risk Management departments. The CFO is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and establishment of internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments.

The Office of the City Comptroller performs the general accounting and financial reporting functions for the City of San Diego. In addition, the Department is responsible for payment services, including payroll for the City's approximately 11,000 budgeted employees and centralized processing of all City vendor payments. The Internal Controls group resides in the Office of the City Comptroller and is responsible for developing the internal control framework over financial reporting and safeguarding of City assets.

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies which total \$2.4 billion (unaudited) as of June 30, 2016.

Debt Management conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects.

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments for a variety of projects, agreements, and economic analyses. Financial Management prepares the proposed and annual operating and capital budgets in accordance with the City Charter. During the fiscal year, Financial Management monitors the City's revenues and expenditures, issues quarterly budget monitoring reports, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program (CIP). Annually, the Department develops and updates the Mayor's Five-Year Financial Outlook.

Office of the Chief Financial Officer

The Performance & Analytics Department is charged with improving the efficiency and effectiveness of the City's service delivery practices and management structures. The Department improves City operations through programs and initiatives such as Citywide Engagement, Data & Analytics, Operational Excellence, Managed Competition, and Performance Management, and the 311 Customer Experience project.

The Risk Management Department manages the City's self-insured Workers' Compensation Program and the Public Liability Program, including claims against the City, insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program.

The Branch's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The Branch's vision is:

The leader in municipal financial management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

Office of the Chief Financial Officer

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	2.00	2.00	2.00	0.00
Personnel Expenditures	\$ 470,169	\$ 469,238	\$ 530,266	\$ 61,028
Non-Personnel Expenditures	39,127	117,826	88,673	(29,153)
Total Department Expenditures	\$ 509,297	\$ 587,064	\$ 618,939	\$ 31,875
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Office of the Chief Financial Officer	\$ 509,297	\$ 587,064	\$ 618,939	\$ 31,875
Total	\$ 509,297	\$ 587,064	\$ 618,939	\$ 31,875

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Office of the Chief Financial Officer	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 47,260	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	3,581	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,581	-
Reduction in Professional Services Reduction of non-personnel expenditures associated with anticipated savings in professional services.	0.00	(20,547)	-
Total	0.00	\$ 31,875	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 282,019	\$ 276,666	\$ 290,434	\$ 13,768

Office of the Chief Financial Officer

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits	188,150	192,572	239,832	47,260
PERSONNEL SUBTOTAL	470,169	469,238	530,266	61,028
NON-PERSONNEL				
Supplies	\$ 175	\$ 5,341	\$ 3,150	\$ (2,191)
Contracts	17,639	95,120	65,789	(29,331)
Information Technology	12,588	6,651	10,232	3,581
Energy and Utilities	3,005	2,714	2,502	(212)
Other	5,720	8,000	7,000	(1,000)
NON-PERSONNEL SUBTOTAL	39,127	117,826	88,673	(29,153)
Total	\$ 509,297	\$ 587,064	\$ 618,939	\$ 31,875

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001099	Chief Financial Officer	1.00	1.00	1.00	\$59,155 - \$224,099	\$ 224,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
	Vacation Pay In Lieu					13,768
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 290,434

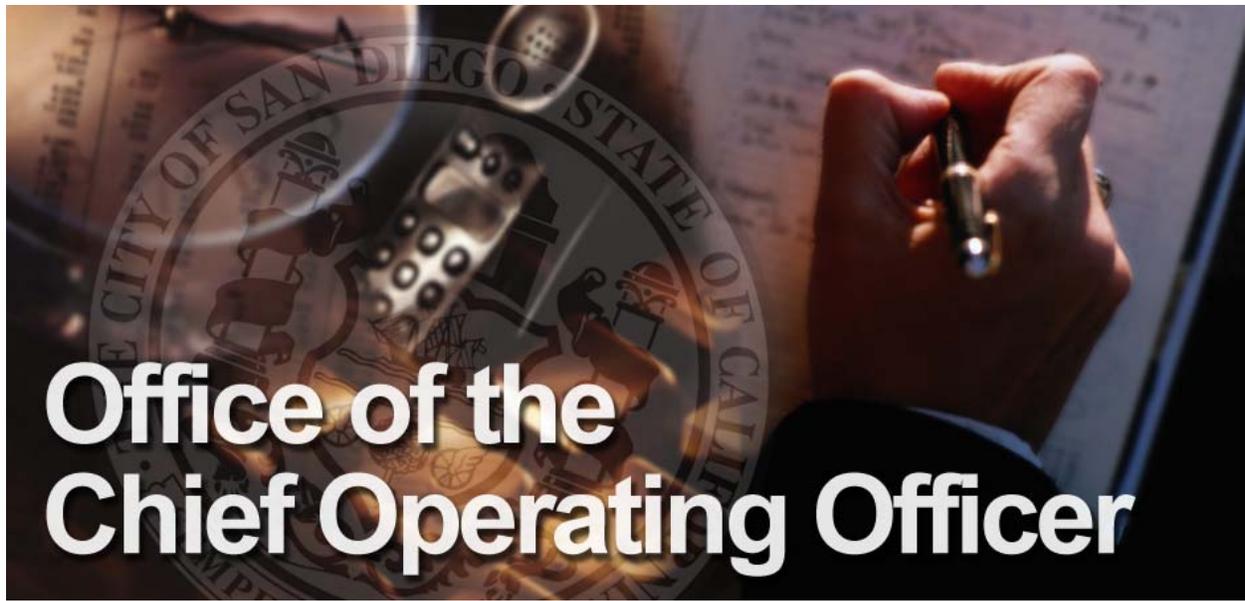
	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,772	\$ 6,720	\$ 6,720	\$ -
Flexible Benefits	21,082	24,581	27,881	3,300
Long-Term Disability	926	880	-	(880)
Medicare	4,192	4,012	4,012	-
Other Post-Employment Benefits	12,620	11,830	12,002	172
Retiree Medical Trust	128	132	132	-
Retirement ADC	121,987	122,102	166,208	44,106
Risk Management Administration	2,143	2,044	2,022	(22)
Supplemental Pension Savings Plan	17,182	18,397	18,397	-
Unemployment Insurance	527	504	495	(9)
Workers' Compensation	592	1,370	1,963	593
Fringe Benefits Subtotal	\$ 188,150	\$ 192,572	\$ 239,832	\$ 47,260
Total Personnel Expenditures			\$ 530,266	

Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Office Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer (COO) reports directly to the Mayor, who serves as the head of the executive branch of City government, and is responsible for managing the City's daily operations and implementing initiatives and objectives. The following departments and functions report directly to the COO: the Office of the Assistant Chief Operating Officer, the Office of the Chief Financial Officer, the Communications Department, the Docket Office, the Fire-Rescue Department, the Police Department, and the Office of Homeland Security.

The Office of the Chief Operating Officer consists of the Chief Operating Officer, 1.00 FTE Confidential Secretary, 1.00 FTE Docket Liaison, 1.00 FTE Docket Coordinator, and 1.00 Senior Advisor on Housing Solutions.

The Office of the Assistant Chief Operating Officer assists the COO by overseeing the following branches and functions: the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development and Grants Program, the Office of ADA Compliance and Accessibility, and the Office of Special Events and Filming.

The Chief Financial Officer (CFO) is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments. The following offices and departments are overseen by the CFO: the Office of the City Comptroller, the Office of the City Treasurer, Debt Management, Financial Management, Performance & Analytics, and Risk Management.

The Communications Department consolidates all of the City of San Diego's communications-related functions into one department. These functions include the following: CityTV, Internal Communications, Multimedia Services, and Public Information.

The Docket Office ensures that City department requests for Council Action are prepared, reviewed, and submitted for docketing with accuracy and completion to enable the City Council to make sound decisions.

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives

Office of the Chief Operating Officer

disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Police Department ensures the safety of the City's residents, visitors, and businesses and provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The Office of Homeland Security promotes a secure and resilient City with the capabilities required to prevent, protect against, mitigate, respond to, and recover from threats and hazards that pose the greatest risk to the San Diego community. The major functions and programs of the Office of Homeland Security include the City's Preparedness Grant, emergency preparedness, the Emergency Operations Center, as well as public and disaster assistance programs.

The Department's mission is:

To effectively serve and support our communities

Key Performance Indicators

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

Office of the Chief Operating Officer

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	5.35	5.35	6.35	1.00
Personnel Expenditures	\$ 1,001,471	\$ 984,405	\$ 1,364,788	\$ 380,383
Non-Personnel Expenditures	60,086	105,077	86,949	(18,128)
Total Department Expenditures	\$ 1,061,556	\$ 1,089,482	\$ 1,451,737	\$ 362,255
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Docket Office	\$ 345,767	\$ 365,859	\$ 398,637	\$ 32,778
Office of the Chief Operating Officer	715,789	723,623	1,053,100	329,477
Total	\$ 1,061,556	\$ 1,089,482	\$ 1,451,737	\$ 362,255

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Docket Office	2.35	2.35	2.35	0.00
Office of the Chief Operating Officer	3.00	3.00	4.00	1.00
Total	5.35	5.35	6.35	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Program Manager Transfer of 1.00 Program Manager from the Stadium Operations Fund to the Office of the Chief Operating Officer.	1.00	\$ 217,204	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	164,145	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	108	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(957)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,074)	-

Office of the Chief Operating Officer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,171)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures for training and travel based on historical savings.	0.00	(16,000)	-
Total	1.00	\$ 362,255	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 596,585	\$ 589,918	\$ 786,698	\$ 196,780
Fringe Benefits	404,885	394,487	578,090	183,603
PERSONNEL SUBTOTAL	1,001,471	984,405	1,364,788	380,383
NON-PERSONNEL				
Supplies	\$ 3,259	\$ 4,720	\$ 4,720	\$ -
Contracts	20,464	62,160	46,139	(16,021)
Information Technology	9,725	10,976	9,805	(1,171)
Energy and Utilities	17,038	17,621	16,685	(936)
Other	9,600	9,600	9,600	-
NON-PERSONNEL SUBTOTAL	60,086	105,077	86,949	(18,128)
Total	\$ 1,061,556	\$ 1,089,482	\$ 1,451,737	\$ 362,255

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001109	Chief Operating Officer	1.00	1.00	1.00	73,008 - 291,595	255,000
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	16,827 - 105,518	80,000
20001222	Program Manager	1.00	1.00	2.00	46,966 - 291,595	288,000
90001222	Program Manager - Hourly	0.35	0.35	0.35	46,966 - 172,744	38,449
20000895	Senior Legislative Recorder	1.00	1.00	1.00	48,090 - 58,032	56,001
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	69,248
FTE, Salaries, and Wages Subtotal		5.35	5.35	6.35		\$ 786,698

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 12,260	\$ 11,620	\$ 12,338	\$ 718
Flexible Benefits	49,274	60,690	79,120	18,430
Long-Term Disability	1,892	1,873	-	(1,873)
Medicare	8,803	8,538	11,437	2,899
Other Post-Employment Benefits	29,638	29,575	36,006	6,431
Retiree Medical Trust	164	310	638	328
Retirement ADC	258,810	232,230	369,362	137,132
Risk Management Administration	5,013	5,110	6,066	956

Office of the Chief Operating Officer

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Supplemental Pension Savings Plan	35,707	38,659	54,017	15,358
Unemployment Insurance	1,079	1,072	1,407	335
Workers' Compensation	2,245	4,810	7,699	2,889
Fringe Benefits Subtotal	\$ 404,885	\$ 394,487	\$ 578,090	\$ 183,603
Total Personnel Expenditures			\$ 1,364,788	

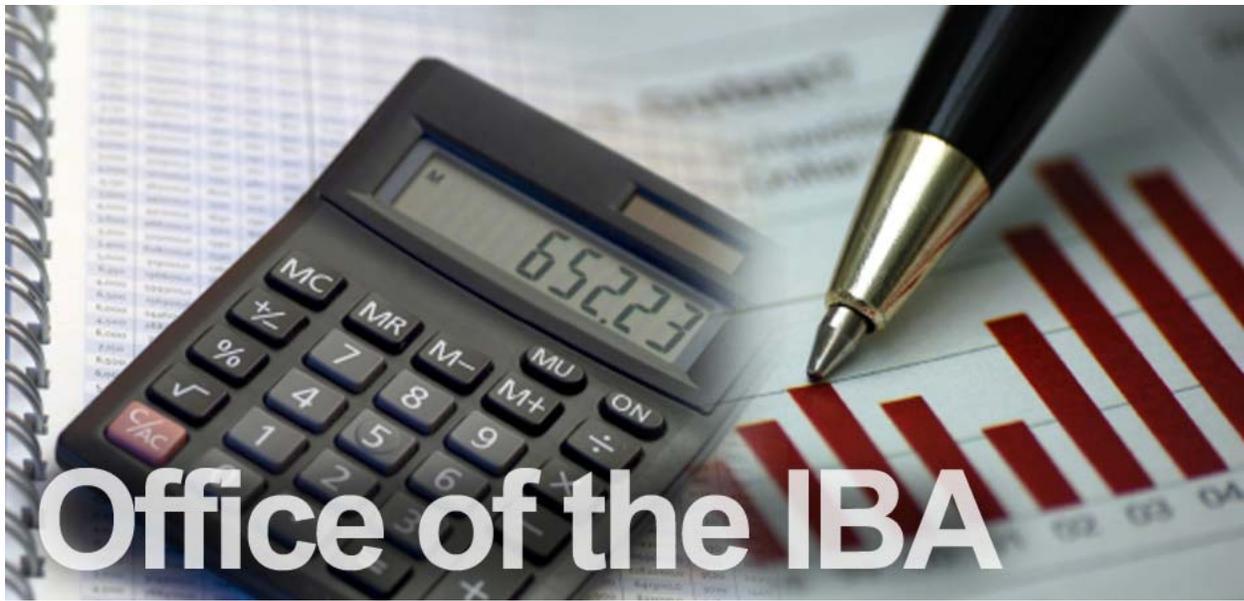


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Office of the IBA



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Office Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states “[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council,” and San Diego Municipal Code Section 22.2301 which states “[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions.”

The Department's mission is:

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego

Office of the IBA

Did you know?

- Each fiscal year, the IBA reviews and evaluates the Mayor's Proposed Budget, Five-Year Financial Outlook, and Five-Year Capital Infrastructure Planning Outlook, issuing reports that provide analysis and recommendations for City Council consideration.
- To identify issues of Council and public interest, the IBA reviews all items docketed for consideration by the legislative body, including for City Council, Council Committees, and Housing Authority meetings.
- The Office provides staff support to the City Council's standing committees, ad-hoc committees, and numerous working groups such as the recent City Charter Review Committee.
- The IBA participates on behalf of the City Council in the labor negotiation process; is responsible for coordinating City Council responses to Grand Jury reports; coordinates the City Council's financial training program; and contributes significantly to the ongoing development and implementation of financial and budgetary reforms, principles, and policies.
- The IBA, working with the City Auditor and the Chief Financial Officer, is responsible for developing the official fiscal impact statements provided to the voters for all City ballot measures.
- Throughout the year, the IBA initiates proactive reports on key City issues deserving special attention, and tracks and reports progress on initiatives of importance for the City Council and the public.

Goal

Goal 1: In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision-making process. Further, the IBA adds value by providing supplemental information, findings, and recommendations to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources, as well as preparation of well-developed recommendations.

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	N/A	2	2	2	2
2. Percentage of City Council who find the financial trainings useful and informative	N/A	95%	90%	96%	90%
3. Total number of City Council docket items reviewed ¹	N/A	623	588	632	677
4. Total number of IBA reports issued ²	N/A	34	40	54	45

1. The number of items docketed for City Council consideration fluctuates annually depending on numerous factors.
2. The number of reports issued fluctuates in relation to the number of items docketed and reports requested by the City Council.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,741,470	\$ 1,859,575	\$ 2,036,057	\$ 176,482
Non-Personnel Expenditures	74,691	115,280	116,878	1,598
Total Department Expenditures	\$ 1,816,162	\$ 1,974,855	\$ 2,152,935	\$ 178,080
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Office of the IBA	\$ 1,816,162	\$ 1,974,855	\$ 2,152,935	\$ 178,080
Total	\$ 1,816,162	\$ 1,974,855	\$ 2,152,935	\$ 178,080

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 176,482	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	3,503	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,905)	-
Total	0.00	\$ 178,080	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,054,516	\$ 1,118,180	\$ 1,130,471	\$ 12,291
Fringe Benefits	686,954	741,395	905,586	164,191
PERSONNEL SUBTOTAL	1,741,470	1,859,575	2,036,057	176,482
NON-PERSONNEL				
Supplies	\$ 4,447	\$ 6,100	\$ 6,100	\$ -

Office of the IBA

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Contracts	36,634	76,051	73,860	(2,191)
Information Technology	25,508	25,047	28,550	3,503
Energy and Utilities	2,401	2,182	2,468	286
Other	5,701	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	74,691	115,280	116,878	1,598
Total	\$ 1,816,162	\$ 1,974,855	\$ 2,152,935	\$ 178,080

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$19,323 - \$151,840	\$ 679,361
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	74,006
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	153,005
20001110	Independent Budget Analyst	1.00	1.00	1.00	59,155 - 224,099	224,099
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,130,471

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,071	\$ 22,325	\$ 22,626	\$ 301
Flexible Benefits	104,151	123,744	145,870	22,126
Insurance	235	-	-	-
Long-Term Disability	3,475	3,557	-	(3,557)
Medicare	15,778	16,214	16,392	178
Other Post-Employment Benefits	59,111	59,150	60,010	860
Retiree Medical Trust	756	935	941	6
Retirement ADC	398,169	405,642	559,606	153,964
Risk Management Administration	10,054	10,220	10,110	(110)
Supplemental Pension Savings Plan	68,203	77,175	77,990	815
Unemployment Insurance	1,975	2,035	2,024	(11)
Workers' Compensation	2,973	20,398	10,017	(10,381)
Fringe Benefits Subtotal	\$ 686,954	\$ 741,395	\$ 905,586	\$ 164,191
Total Personnel Expenditures			\$ 2,036,057	

Office of the Mayor



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Office Description

The Office of the Mayor consists of staff dedicated to the areas of Policy, Communications, and Community Engagement.

The Policy team is comprised of policy advisors and staff managing Council Affairs, Intergovernmental Relations and Binational Affairs. This team implements the Mayor's policy priorities for the benefit of the City and its residents. It assists the Mayor in formulating and implementing public policy decisions within the City. In doing so, it interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, community representatives, and other stakeholders.

Council Affairs serves as the liaison between the Office of the Mayor and the City Council and the IBA to answer questions, respond to requests, resolve issues associated with actions proposed for City Council consideration, and to facilitate resolution of issues affecting each Council district.

Intergovernmental Relations staff manages the City's State and federal legislative priorities as proposed by the Mayor and adopted by the City Council. Staff also directs the City's lobbying teams and collaborates with other local government entities. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

Binational Affairs staff maintains relationships with the Mexican government at all levels. The connections established by this staff facilitate cross-border communications, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team, which includes Boards and Commissions and Protocol staff, creates and strengthens relationships between the Mayor and citizens. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

Office of the Mayor

Members of this team also respond to, and resolve, community concerns regarding the delivery of public services, including the maintenance and improvement of infrastructure, allocation and provision of personnel and fiscal resources, and the development and administration of policy initiatives. This group provides citizens the opportunity to raise emerging issues and seek timely and effective solutions.

Staff handling boards and commissions is responsible for facilitating appointments to City boards and commissions and related policy initiatives. Staff assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. Staff also manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications.

Protocol staff manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and other notable figures. The Staff also manages consular relations and military/protocol relations, oversees protocol responsibilities at the annual State of the City address, and serves as a liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The Staff also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	29.00	29.50	28.50	(1.00)
Personnel Expenditures	\$ 3,515,022	\$ 3,670,358	\$ 3,809,083	\$ 138,725
Non-Personnel Expenditures	730,053	800,762	792,784	(7,978)
Total Department Expenditures	\$ 4,245,074	\$ 4,471,120	\$ 4,601,867	\$ 130,747
Total Department Revenue	\$ 358,376	\$ 328,245	\$ 328,245	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
CityTV	\$ 1,377	\$ -	\$ -	\$ -
Economic Growth Services	492	-	-	-
Intergovernmental Relations	807,981	815,614	673,348	(142,266)
Mayor/Community & Legislative Services	3,435,225	3,655,506	3,928,519	273,013
Total	\$ 4,245,074	\$ 4,471,120	\$ 4,601,867	\$ 130,747

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Intergovernmental Relations	3.00	3.00	2.00	(1.00)
Mayor/Community & Legislative Services	26.00	26.50	26.50	0.00
Total	29.00	29.50	28.50	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 315,039	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	31,565	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	297	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with transportation allowance and capital equipment.	0.00	(10,605)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(28,938)	-

Office of the Mayor

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Mayor Representative 2	(1.00)	(176,611)	-
Reduction of 1.00 Mayor Representative 2.			
Total	(1.00)	\$ 130,747	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,279,162	\$ 2,352,822	\$ 2,349,613	\$ (3,209)
Fringe Benefits	1,235,860	1,317,536	1,459,470	141,934
PERSONNEL SUBTOTAL	3,515,022	3,670,358	3,809,083	138,725
NON-PERSONNEL				
Supplies	\$ 34,637	\$ 58,187	\$ 49,781	\$ (8,406)
Contracts	496,664	529,131	505,232	(23,899)
Information Technology	95,614	114,430	145,995	31,565
Energy and Utilities	93,300	79,830	87,197	7,367
Other	9,838	16,579	4,579	(12,000)
Capital Expenditures	-	2,605	-	(2,605)
NON-PERSONNEL SUBTOTAL	730,053	800,762	792,784	(7,978)
Total	\$ 4,245,074	\$ 4,471,120	\$ 4,601,867	\$ 130,747

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 358,070	\$ 328,245	\$ 328,245	\$ -
Other Revenue	306	-	-	-
Total	\$ 358,376	\$ 328,245	\$ 328,245	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001081	Assistant Deputy Chief Operating Officer	1.00	1.00	1.00	\$59,155 - \$224,099	\$ 145,000
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	16,640 - 104,832	90,000
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	176,000
90001074	Management Intern-Mayor/ Council - Hourly	1.00	1.50	1.50	24,274 - 29,203	43,805
20001072	Mayor	1.00	1.00	1.00	100,464 - 100,464	100,464
20001255	Mayor Representative 2 Bilingual - Regular	24.00	24.00	23.00	19,323 - 151,840	1,792,888 1,456
FTE, Salaries, and Wages Subtotal		29.00	29.50	28.50		\$ 2,349,613

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 32,586	\$ 32,744	\$ 30,044	\$ (2,700)
Flexible Benefits	285,452	345,600	378,049	32,449

Office of the Mayor

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Insurance	105	-	-	-
Long-Term Disability	7,466	7,474	-	(7,474)
Medicare	34,318	34,116	34,050	(66)
Other Post-Employment Benefits	170,373	165,620	162,027	(3,593)
Retiree Medical Trust	2,755	3,006	3,212	206
Retirement 401 Plan	3,526	3,870	3,503	(367)
Retirement ADC	519,995	532,768	648,506	115,738
Retirement DROP	2,766	2,745	2,898	153
Risk Management Administration	28,956	28,616	27,297	(1,319)
Supplemental Pension Savings Plan	133,543	139,421	149,362	9,941
Unemployment Insurance	4,243	4,282	4,203	(79)
Workers' Compensation	9,776	17,274	16,319	(955)
Fringe Benefits Subtotal	\$ 1,235,860	\$ 1,317,536	\$ 1,459,470	\$ 141,934
Total Personnel Expenditures			\$ 3,809,083	



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Park & Recreation



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Department Description

The Park & Recreation Department plays a key role in the quality of life for San Diego. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space, and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting.

Recreational Facilities

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature centers, gymnasiums, skate parks, launch ramps, piers, dog off-leash areas, golf complexes and more.

Recreational Programs

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

The Department's mission is:

To provide healthy, sustainable, and enriching environments for all

The Department's vision is:

To connect all to the City's diverse, world-class park system

Park & Recreation

Did you know?

- Balboa Park is a horticultural and cultural resource with more than 15,000 trees, 14 specialty gardens, nearly 100 arts, educational, recreational, social, and sports organizations; 17 museums and cultural institutions, and is home of the World Famous San Diego Zoo and Old Globe Theatre.
- The Department has approximately 90 joint use agreements with local school districts that provide 370 acres of additional recreational opportunities during non-school hours and maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.
- Each year, over 50,000 persons with disabilities participate in a variety of programs which assist them in achieving a maximum level of independence in their leisure and recreational lifestyles.
- The Department will provide more than 60 free Movies in the Park at locations throughout the City during the summer of 2017.
- Torrey Pines Golf Course is the home of the Farmers Insurance Open and will host the 2021 U.S. Open.
- The Department operates Mount Hope Cemetery, a 110-acre site built in 1869 that contains monuments to some of San Diego's most notable citizens, including Alonzo Horton.

Goals and Objectives

Goal 1: Protect and enhance natural and developed assets

- Protect and preserve existing assets
- Enhance existing assets

Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities

- Provide innovative program ideas
- Solicit feedback from customers and staff

Goal 3: Foster growth and development of our employees

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of park acreage assessed	N/A	16%	20%	20%	14%
2. Percentage customer satisfaction with park system ¹	94%	92%	93%	93%	93%
3. Percentage of acres of brush management completed	N/A	112%	95%	103%	95%
4. Percentage of park acres decommissioned converted to sustainable landscapes ²	N/A	1.6%	3%	7.8%	3%
5. Number of acres where habitat restoration occurred	N/A	25	5	17.1	5
6. Percentage of increase with on-line registration participation ³	N/A	N/A	1%	7.5%	1%
7. Percentage customer satisfaction with recreational program activities ⁴	94%	93%	94%	91%	93%
8. Number of aquatic users	320,000	304,125	320,000	321,751	320,000

Park & Recreation

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
9. Number of hours of operation of recreation centers	154,440	154,101	155,780	163,665	165,360
10. Number of acres of parks and open spaces per 1,000 population	32.06	32.06	32.26	32.35	32.53

1. The target is based on a five-year average. The Fiscal Year 2016 actual figure has been corrected.
2. The Fiscal Year 2016 actual figure has been corrected
3. Implementation of online registration at all sites began in Fiscal Year 2016. A complete year's worth of data were available at the end of Fiscal Year 2017.
4. The target is based on a five-year average. The Fiscal Year 2016 actual figure has been corrected.



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Park & Recreation

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	960.13	1,003.54	1,000.91	(2.63)
Personnel Expenditures	\$ 68,099,092	\$ 72,436,279	\$ 77,375,027	\$ 4,938,748
Non-Personnel Expenditures	62,262,159	68,355,486	65,323,765	(3,031,721)
Total Department Expenditures	\$ 130,361,251	\$ 140,791,765	\$ 142,698,792	\$ 1,907,027
Total Department Revenue	\$ 69,759,991	\$ 79,733,119	\$ 79,801,563	\$ 68,444

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administrative Services	\$ 3,272,081	\$ 3,387,803	\$ 3,769,436	\$ 381,633
Community Parks I	22,874,666	28,059,507	27,148,250	(911,257)
Community Parks II	26,482,958	25,156,490	26,759,662	1,603,172
Developed Regional Parks	36,990,828	39,445,099	39,454,942	9,843
Open Space	11,651,318	12,267,656	12,363,802	96,146
Total	\$ 101,271,852	\$ 108,316,555	\$ 109,496,092	\$ 1,179,537

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administrative Services	19.50	19.00	20.00	1.00
Community Parks I	192.27	209.06	207.56	(1.50)
Community Parks II	256.39	264.67	268.22	3.55
Developed Regional Parks	325.65	336.73	330.73	(6.00)
Open Space	66.32	70.32	70.32	0.00
Total	860.13	899.78	896.83	(2.95)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 4,509,798	\$ -
Cesar Solis Community Park and Joint Use Facility Addition of 2.00 Grounds Maintenance Workers, 1.00 Area Manager and associated non-personnel expenditures to support operations and maintenance of Cesar Solis Community Park.	3.00	376,397	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	335,390	-
Mandatory General Benefit Contribution Adjustment of non-personnel expenditures associated with increased general benefits.	0.00	183,415	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Horton Plaza Park Security Addition of non-personnel expenditures for security services at Horton Plaza Park.	0.00	150,000	-
Vernal Pool Habitat Conservation Plan Contribution Addition of 1.00 Biologist 2 and associated non-personnel expenditures to support the Vernal Pool Habitat Conservation Plan.	1.00	123,201	-
Grounds Maintenance Manager Addition of 1.00 Grounds Maintenance Manager to support Citywide maintenance and operation of 32.90 additional park acreage.	1.00	106,480	-
Southcrest Trails Neighborhood Park Addition of 0.60 Grounds Maintenance Worker and associated non-personnel expenditures for Southcrest Trails Neighborhood Park.	0.60	100,929	-
Carmel Mountain Ranch FIT Athletic Pool Addition of non-personnel expenditures related to the annual lease payment for Carmel Mountain FIT Athletic pool.	0.00	90,000	-
Park de la Cruz Skate Park Addition of 0.50 Grounds Maintenance Worker and associated non-personnel expenditures for a new skate park located at Park de la Cruz.	0.50	43,777	-
Brush Management Addition of non-personnel expenditures to support the increased contractual cost for brush management services.	0.00	39,412	-
Wightman Street Neighborhood Park Addition of 0.20 Grounds Maintenance Worker and associated non-personnel expenditures for Wightman Street Neighborhood Park.	0.20	24,010	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.25)	13,837	-
Completion of Coastal Marine Life Management Plan Reduction of non-personnel expenditures related to the completion of the Coastal Marine Life Management Plan.	0.00	(50,000)	-
Reduction of Recreation Specialist Reduction of 1.00 Recreation Specialist administering the Civic Dance Program.	(1.00)	(71,358)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(74,184)	-
Reduction of Supplies and Materials Reduction of non-personnel expenditures for supplies and materials related to Open Space.	0.00	(79,700)	-
Reduction of Habitat Restoration Services Reduction of non-personnel expenditures for contractual services related to habitat restoration services.	0.00	(186,468)	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Tree Trimming and Pool Maintenance Services Reduction in non-personnel expenditures related to tree trimming and pool maintenance services.	0.00	(268,070)	-
Reduction of Citywide Park Maintenance Staff Reduction of 1.00 Light Equipment Operator, 1.00 Pesticide Applicator, 4.00 Grounds Maintenance Worker 2s and associated non-personnel expenditures associated with Citywide Park maintenance.	(6.00)	(385,209)	-
Water Conservation Effort Reduction of non-personnel expenditures associated with water usage as a result of reduced watering days.	0.00	(446,610)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(1,675,105)	(20,000)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,680,405)	-
Total	(2.95)	\$ 1,179,537	\$ (20,000)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 35,558,407	\$ 37,146,869	\$ 37,240,791	\$ 93,922
Fringe Benefits	25,157,785	27,455,708	31,848,238	4,392,530
PERSONNEL SUBTOTAL	60,716,193	64,602,577	69,089,029	4,486,452
NON-PERSONNEL				
Supplies	\$ 5,013,674	\$ 4,917,635	\$ 4,895,685	\$ (21,950)
Contracts	17,799,207	19,228,045	17,703,120	(1,524,925)
Information Technology	1,354,993	1,118,437	1,453,827	335,390
Energy and Utilities	11,639,102	14,729,723	13,134,718	(1,595,005)
Other	141,338	111,105	112,655	1,550
Transfers Out	3,880,136	1,893,469	2,076,884	183,415
Capital Expenditures	575,502	1,383,852	715,747	(668,105)
Debt	151,707	331,712	314,427	(17,285)
NON-PERSONNEL SUBTOTAL	40,555,659	43,713,978	40,407,063	(3,306,915)
Total	\$ 101,271,852	\$ 108,316,555	\$ 109,496,092	\$ 1,179,537

Park & Recreation

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 33,496,886	\$ 41,733,112	\$ 41,713,112	\$ (20,000)
Fines Forfeitures and Penalties	34,426	84,395	84,395	-
Licenses and Permits	285,185	142,965	142,965	-
Other Revenue	182,528	42,739	42,739	-
Rev from Money and Prop	524,713	502,065	502,065	-
Transfers In	830,495	1,781,968	1,781,968	-
Total	\$ 35,354,233	\$ 44,287,244	\$ 44,267,244	\$ (20,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	4.00	\$31,491 - \$37,918	\$ 151,103
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	5.00	4.00	4.00	42,578 - 51,334	183,036
20000753	Aquatics Technician 1	3.00	3.00	3.00	39,499 - 47,091	141,273
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	54,163
20000040	Area Manager 2	23.00	25.00	26.00	52,749 - 63,918	1,637,417
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	131,000
20000108	Assistant Recreation Center Director	36.00	46.00	46.00	30,056 - 36,317	1,554,628
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	80,454
20000119	Associate Management Analyst	4.00	5.00	5.00	54,059 - 65,333	292,241
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	68,536
20000657	Biologist 2	0.00	0.00	1.00	53,726 - 65,333	53,726
20000649	Biologist 3	3.00	4.00	4.00	62,005 - 75,067	283,293
20000648	Biologist 3	1.00	0.00	0.00	62,005 - 75,067	-
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	39,770
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	52,000
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000539	Clerical Assistant 2	5.50	4.00	4.00	29,931 - 36,067	141,924
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.05	29,931 - 36,067	1,497
90000352	Custodian 1 - Hourly	2.93	2.94	2.94	24,045 - 28,725	76,137
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	376,070
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	125,382
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	455,195
20000395	District Manager	14.50	14.00	14.00	62,358 - 75,234	1,026,396
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	494,310
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	431,417
20000418	Equipment Technician 1	8.00	9.00	9.00	36,005 - 43,139	381,117
20000423	Equipment Technician 2	5.00	7.00	7.00	39,499 - 47,091	306,861
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	48,860
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000675	Grounds Maintenance Manager	10.00	10.00	11.00	51,459 - 62,358	645,193

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000472	Grounds Maintenance Supervisor	8.00	10.00	10.00	37,814 - 45,490	435,900
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	28,683 - 33,987	292,638
90000467	Grounds Maintenance Worker 1 - Hourly	15.73	16.75	15.75	28,683 - 33,987	500,016
20000468	Grounds Maintenance Worker 2	254.75	266.48	267.78	31,762 - 37,773	9,852,906
90000468	Grounds Maintenance Worker 2 - Hourly	0.00	0.75	0.00	31,762 - 37,773	-
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	36,234 - 43,160	248,972
20000503	Horticulturist	4.00	4.00	4.00	53,061 - 64,147	244,058
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000497	Irrigation Specialist	1.00	1.00	1.00	37,814 - 45,261	45,261
20000589	Laborer	10.00	10.00	10.00	29,182 - 34,757	321,521
20000608	Light Equipment Operator	12.00	15.00	14.00	34,694 - 41,350	572,495
90001073	Management Intern - Hourly	3.32	2.32	2.32	24,274 - 29,203	56,316
20000660	Nursery Gardener	5.00	5.00	5.00	31,949 - 38,064	189,458
20000661	Nursery Supervisor	1.00	1.00	1.00	37,814 - 45,490	45,490
20000669	Park Designer	2.00	2.00	2.00	66,664 - 80,496	158,482
20000666	Park Ranger	31.00	33.00	33.00	41,059 - 49,878	1,560,159
20001138	Park and Recreation Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20000680	Payroll Specialist 2	4.75	4.75	4.75	34,611 - 41,787	184,171
20000676	Pesticide Applicator	8.00	10.00	9.00	39,458 - 47,050	406,648
20000677	Pesticide Supervisor	1.00	1.00	1.00	40,851 - 49,150	49,150
90001015	Pool Guard 2 - Hourly	36.21	37.09	37.09	27,394 - 32,968	1,111,690
20000740	Principal Drafting Aide	1.00	1.00	1.00	50,003 - 60,549	58,525
20001222	Program Manager	2.50	2.00	2.00	46,966 - 172,744	195,000
20000763	Project Officer 2	2.00	2.00	2.00	76,794 - 92,851	184,309
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	75,836
90000798	Recreation Aide - Hourly	4.53	6.42	6.42	18,616 - 23,920	153,566
20000921	Recreation Center Director 1	10.50	10.50	9.50	36,962 - 44,533	410,651
20000802	Recreation Center Director 2	14.00	14.00	14.00	39,770 - 47,819	659,743
20000751	Recreation Center Director 3	32.00	32.00	33.00	42,640 - 51,293	1,665,347
20000569	Recreation Leader 1	0.50	0.50	0.50	24,918 - 30,035	15,018
90000569	Recreation Leader 1 - Hourly	87.80	87.96	87.46	24,918 - 30,035	2,454,155
20000530	Recreation Leader 2	1.00	1.00	1.00	28,725 - 34,632	34,632
90000533	Recreation Leader 2 - Hourly	4.33	4.33	4.83	28,725 - 34,632	148,486
90000534	Recreation Leader 2 - Hourly	3.88	3.88	3.88	28,725 - 34,632	133,353
90000530	Recreation Leader 2 - Hourly	8.62	9.11	8.61	28,725 - 34,632	265,815
20000806	Recreation Specialist	5.00	5.00	5.00	42,640 - 51,293	239,159
20000804	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20000811	Recreation Specialist	2.00	2.00	1.00	42,640 - 51,293	51,293
20000807	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	49,642
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	79,678
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	86,338

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
2000015	Senior Management Analyst	4.00	4.00	4.00	59,363 - 71,760	283,659
20000844	Senior Park Ranger	8.00	8.00	8.00	51,459 - 62,358	479,527
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	231,130
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	56,281
20000928	Senior Zoning Investigator	0.00	1.00	1.00	55,182 - 66,851	66,851
20000194	Seven-Gang Mower Operator	8.00	10.00	10.00	37,690 - 45,115	440,598
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	242,673
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	225,226
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	117,174
90000959	Swimming Pool Manager 1 - Hourly	4.98	5.20	5.20	31,450 - 37,835	175,057
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	263,847
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	333,924
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	41,833
20001039	Tree Trimmer	3.00	3.00	3.00	34,965 - 41,621	115,722
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	259,169
20001044	Utility Supervisor	4.00	4.00	4.00	43,472 - 51,979	199,409
20001051	Utility Worker 1	8.00	7.00	5.00	30,534 - 36,296	174,538
20001053	Utility Worker 2	2.00	3.00	3.00	33,322 - 39,666	112,654
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	110,044
90001067	Work Service Aide - Hourly	0.50	0.50	0.50	16,765 - 23,920	11,960
20001069	Zoning Investigator 2	1.00	0.00	0.00	50,232 - 60,757	-
	Bilingual - Regular					43,319
	Budgeted Vacancy Savings					(970,217)
	Landscape Architect Lic					23,772
	Night Shift Pay					9,786
	Overtime Budgeted					381,575
	Reg Pay For Engineers					25,996
	Sick Leave - Hourly					77,806
	Termination Pay Annual Leave					33,286
	Vacation Pay In Lieu					509,800
FTE, Salaries, and Wages Subtotal		860.13	899.78	896.83		\$ 37,240,791

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 117,656	\$ 116,684	\$ 111,359	\$ (5,325)
Flexible Benefits	5,128,780	6,874,800	7,940,396	1,065,596
Long-Term Disability	113,959	114,670	-	(114,670)
Medicare	507,957	502,895	505,656	2,761
Other Post-Employment Benefits	3,989,662	4,161,118	4,181,376	20,258
Retiree Medical Trust	16,747	21,859	24,107	2,248
Retirement 401 Plan	27,253	27,956	27,457	(499)
Retirement ADC	11,248,891	11,484,998	14,775,172	3,290,174
Retirement DROP	49,934	51,375	58,946	7,571
Retirement Offset Contribution	181	-	-	-

Park & Recreation

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Risk Management Administration	677,198	718,982	704,445	(14,537)
Supplemental Pension Savings Plan	1,928,252	2,059,162	2,100,124	40,962
Unemployment Insurance	64,915	65,671	64,755	(916)
Workers' Compensation	1,286,399	1,255,538	1,354,445	98,907
Fringe Benefits Subtotal	\$ 25,157,785	\$ 27,455,708	\$ 31,848,238	\$ 4,392,530
Total Personnel Expenditures			\$ 69,089,029	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Environmental Growth 1/3	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822	\$ 128,455
Total	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822	\$ 128,455

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfers to Other Funds and Revised Revenue Adjustments to reflect an increase in transfers to other funds and a decrease in Franchise Fee revenue.	0.00	\$ 150,000	\$ (543,685)
Mandatory General Benefit Contribution Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	39,175	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,093)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(58,627)	-
Total	0.00	\$ 128,455	\$ (543,685)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 45,949	\$ 78,123	\$ 78,123	\$ -
Contracts	1,072,794	218,229	216,425	(1,804)
Information Technology	30,021	2,093	-	(2,093)
Energy and Utilities	1,970,210	2,351,507	2,294,684	(56,823)
Transfers Out	35,000	1,628,415	1,817,590	189,175
NON-PERSONNEL SUBTOTAL	3,153,976	4,278,367	4,406,822	128,455
Total	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822	\$ 128,455

Park & Recreation

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Local Taxes	\$ 5,288,576	\$ 5,491,676	\$ 4,947,991	\$ (543,685)
Rev from Money and Prop	29,457	9,000	9,000	-
Total	\$ 5,318,033	\$ 5,500,676	\$ 4,956,991	\$ (543,685)

Environmental Growth 2/3 Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Environmental Growth 2/3	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909	\$ (154,682)
Total	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909	\$ (154,682)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (4,682)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transfers to Other Funds and Revised Revenue	0.00	(150,000)	(1,087,371)
Adjustments to reflect a decrease in transfers to other funds and in Franchise Fee revenue.			
Total	0.00	\$ (154,682)	\$ (1,087,371)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 10,066,083	\$ -	\$ -	\$ -
Energy and Utilities	-	4,682	-	(4,682)
Transfers Out	-	10,453,909	10,303,909	(150,000)
NON-PERSONNEL SUBTOTAL	10,066,083	10,458,591	10,303,909	(154,682)
Total	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909	\$ (154,682)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Local Taxes	\$ 10,577,467	\$ 10,983,352	\$ 9,895,981	\$ (1,087,371)
Rev from Money and Prop	53,507	25,000	25,000	-
Total	\$ 10,630,974	\$ 11,008,352	\$ 9,920,981	\$ (1,087,371)

Park & Recreation

Golf Course Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Golf Operations	\$ 15,643,184	\$ 17,504,080	\$ 18,229,824	\$ 725,744
Total	\$ 15,643,184	\$ 17,504,080	\$ 18,229,824	\$ 725,744

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Golf Operations	98.00	101.76	102.08	0.32
Total	98.00	101.76	102.08	0.32

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Golf Equipment Contract Addition of non-personnel expenditures for a 12-year lease maintenance equipment contract as mandated by Ordinance O-20767.	0.00	\$ 405,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	401,946	-
Golf Pro Shop Merchandise Addition of non-personnel expenditures and associated revenue for golf merchandise for the Balboa Park Golf Course Pro Shop.	0.00	89,500	89,500
Torrey Pines South Renovation Addition of 0.33 Grounds Maintenance Worker 1 to support turf renovations on the South Golf Course at Torrey Pines.	0.33	16,678	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.01)	4,217	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	2,000	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,397	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(55,921)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(139,073)	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Adjustments and Annualizations	0.00	-	1,630,000
Adjustment to reflect the adjustment of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.32	\$ 725,744	\$ 1,719,500

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 4,165,777	\$ 4,400,302	\$ 4,344,280	\$ (56,022)
Fringe Benefits	3,000,232	3,216,209	3,696,469	480,260
PERSONNEL SUBTOTAL	7,166,009	7,616,511	8,040,749	424,238
NON-PERSONNEL				
Supplies	\$ 1,383,543	\$ 1,354,226	\$ 1,458,930	\$ 104,704
Contracts	4,996,505	5,734,756	6,408,155	673,399
Information Technology	182,924	219,939	164,018	(55,921)
Energy and Utilities	1,770,209	2,136,913	2,084,237	(52,676)
Other	42,502	38,826	40,826	2,000
Transfers Out	-	10,259	10,259	-
Capital Expenditures	101,491	392,650	22,650	(370,000)
NON-PERSONNEL SUBTOTAL	8,477,175	9,887,569	10,189,075	301,506
Total	\$ 15,643,184	\$ 17,504,080	\$ 18,229,824	\$ 725,744

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 16,673,491	\$ 17,441,747	\$ 19,022,747	\$ 1,581,000
Other Revenue	50,084	-	179,500	179,500
Rev from Money and Prop	1,537,066	1,309,100	1,268,100	(41,000)
Rev from Other Agencies	57	-	-	-
Transfers In	6,933	-	-	-
Total	\$ 18,267,631	\$ 18,750,847	\$ 20,470,347	\$ 1,719,500

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,349
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	97,000
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	51,334
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	34,873
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	123,899
20000426	Equipment Operator 1	3.00	3.00	3.00	37,690 - 45,115	130,797
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	86,278
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	136,127
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	135,891

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	181,355
20000479	Golf Starter	14.00	14.50	14.50	29,931 - 36,067	519,909
90000479	Golf Starter - Hourly	6.00	7.59	7.58	29,931 - 36,067	239,565
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	387,188
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	216,639
20000467	Grounds Maintenance Worker 1	26.00	27.67	28.00	28,683 - 33,987	924,853
20000503	Horticulturist	1.00	1.00	1.00	53,061 - 64,147	63,680
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	128,336
20000608	Light Equipment Operator	3.00	3.00	3.00	34,694 - 41,350	122,199
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	92,164
20000818	Recreation Specialist	4.00	4.00	4.00	42,640 - 51,293	196,519
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Budgeted Vacancy Savings					(163,528)
	Grds/Greenskpr Eq Op					25,037
	Overtime Budgeted					249,364
	Sick Leave - Hourly					5,486
	Vacation Pay In Lieu					59,200
FTE, Salaries, and Wages Subtotal		98.00	101.76	102.08		\$ 4,344,280
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 8,646	\$ 7,091	\$ 9,720	\$ 2,629	
	Flexible Benefits	732,294	941,263	1,088,534	147,271	
	Long-Term Disability	12,733	12,909	-	(12,909)	
	Medicare	59,769	56,133	56,962	829	
	Other Post-Employment Benefits	568,966	568,822	570,095	1,273	
	Retiree Medical Trust	3,506	3,795	4,233	438	
	Retirement 401 Plan	7,370	7,632	6,882	(750)	
	Retirement ADC	1,171,903	1,180,828	1,531,825	350,997	
	Retirement DROP	6,985	8,904	2,577	(6,327)	
	Risk Management Administration	96,645	98,282	96,045	(2,237)	
	Supplemental Pension Savings Plan	210,178	212,295	216,295	4,000	
	Unemployment Insurance	7,260	7,394	7,175	(219)	
	Workers' Compensation	113,979	110,861	106,126	(4,735)	
Fringe Benefits Subtotal		\$ 3,000,232	\$ 3,216,209	\$ 3,696,469	\$ 480,260	
Total Personnel Expenditures					\$ 8,040,749	

Park & Recreation

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Los Penasquitos Reserve	\$ 226,156	\$ 234,172	\$ 262,146	\$ 27,974
Total	\$ 226,156	\$ 234,172	\$ 262,146	\$ 27,974

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 28,058	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(84)	-
Total	0.00	\$ 27,974	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 114,131	\$ 112,236	\$ 111,301	\$ (935)
Fringe Benefits	102,759	104,955	133,948	28,993
PERSONNEL SUBTOTAL	216,890	217,191	245,249	28,058
NON-PERSONNEL				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	7,706	12,856	12,772	(84)
NON-PERSONNEL SUBTOTAL	9,266	16,981	16,897	(84)
Total	\$ 226,156	\$ 234,172	\$ 262,146	\$ 27,974

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ 39,120	\$ 36,000	\$ 36,000	\$ -
Transfers In	150,000	150,000	150,000	-
Total	\$ 189,120	\$ 186,000	\$ 186,000	\$ -

Park & Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 49,878
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	61,423
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 111,301
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 1,130	\$ 1,123	\$ 1,123	\$ -	
	Flexible Benefits	16,660	20,110	23,410	3,300	
	Long-Term Disability	374	357	-	(357)	
	Medicare	1,571	1,627	1,627	-	
	Other Post-Employment Benefits	12,606	11,830	12,002	172	
	Retirement ADC	61,063	61,181	83,280	22,099	
	Risk Management Administration	2,143	2,044	2,022	(22)	
	Supplemental Pension Savings Plan	4,738	4,888	4,860	(28)	
	Unemployment Insurance	214	205	199	(6)	
	Workers' Compensation	2,260	1,590	5,425	3,835	
Fringe Benefits Subtotal		\$ 102,759	\$ 104,955	\$ 133,948	\$ 28,993	
Total Personnel Expenditures					\$	245,249

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,787,413	\$ 4,951,469	\$ 1,925,869
Continuing Appropriation - CIP	451,170	270,650	4,340,826
TOTAL BALANCE AND RESERVES	\$ 3,238,583	\$ 5,222,119	\$ 6,266,695
REVENUE			
Other Local Taxes	\$ 5,288,576	\$ 5,491,676	\$ 4,947,991
Revenue from Use of Money and Property	29,457	9,000	9,000
TOTAL REVENUE	\$ 5,318,033	\$ 5,500,676	\$ 4,956,991
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,556,615	\$ 10,722,795	\$ 11,223,686
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ 2,431,373	\$ 1,927,365
TOTAL CIP EXPENSE	\$ -	\$ 2,431,373	\$ 1,927,365
OPERATING EXPENSE			
Supplies	\$ 45,949	\$ 78,123	\$ 78,123
Contracts	1,072,794	218,229	216,425
Information Technology	30,021	2,093	-
Energy and Utilities	1,970,210	2,351,507	2,294,684
Transfers Out	35,000	1,628,415	1,817,590
TOTAL OPERATING EXPENSE	\$ 3,153,976	\$ 4,278,367	\$ 4,406,822
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 180,521	\$ 1,704,647	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 180,521	\$ 1,704,647	\$ -
TOTAL EXPENSE	\$ 3,334,496	\$ 8,414,387	\$ 6,334,187
RESERVES			
Continuing Appropriation - CIP	\$ 270,650	\$ (1,433,997)	\$ 4,340,826
TOTAL RESERVES	\$ 270,650	\$ (1,433,997)	\$ 4,340,826
BALANCE	\$ 4,951,469	\$ 3,742,405	\$ 548,673
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,556,615	\$ 10,722,795	\$ 11,223,686

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,449,022	\$ 1,563,913	\$ 399,392
Continuing Appropriation - CIP	1,268,260	2,520,065	2,188,416
TOTAL BALANCE AND RESERVES	\$ 3,717,282	\$ 4,083,977	\$ 2,587,808
REVENUE			
Other Local Taxes	\$ 10,577,467	\$ 10,983,352	\$ 9,895,981
Revenue from Use of Money and Property	53,507	25,000	25,000
TOTAL REVENUE	\$ 10,630,974	\$ 11,008,352	\$ 9,920,981
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,348,255	\$ 15,092,329	\$ 12,508,789
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 198,195	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 198,195	\$ -	\$ -
OPERATING EXPENSE			
Contracts	\$ 10,066,083	\$ -	\$ -
Energy and Utilities	-	4,682	-
Transfers Out	-	10,453,909	10,303,909
TOTAL OPERATING EXPENSE	\$ 10,066,083	\$ 10,458,591	\$ 10,303,909
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 1,450,000	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 1,450,000	\$ -
TOTAL EXPENSE	\$ 10,264,278	\$ 11,908,591	\$ 10,303,909
RESERVES			
Continuing Appropriation - CIP	\$ 2,520,065	\$ 1,070,065	\$ 2,188,416
TOTAL RESERVES	\$ 2,520,065	\$ 1,070,065	\$ 2,188,416
BALANCE	\$ 1,563,912	\$ 2,113,673	\$ 16,464
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,348,255	\$ 15,092,329	\$ 12,508,789

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Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,828,757	\$ 10,766,309	\$ 12,741,038
Continuing Appropriation - CIP	21,996,478	13,012,559	6,592,378
Operating Reserve	–	2,329,880	2,329,880
Pension Stability Reserve	–	182,015	182,015
TOTAL BALANCE AND RESERVES	\$ 32,825,235	\$ 26,290,764	\$ 21,845,312
REVENUE			
Charges for Services	\$ 16,673,491	\$ 17,441,747	\$ 19,022,747
Other Revenue	50,084	–	179,500
Revenue from Other Agencies	57	–	–
Revenue from Use of Money and Property	1,537,066	1,309,100	1,268,100
Transfers In	6,933	–	–
TOTAL REVENUE	\$ 18,267,631	\$ 18,750,847	\$ 20,470,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 51,092,866	\$ 45,041,611	\$ 42,315,659
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 280,757	\$ 500,000	\$ 5,500,000
TOTAL CIP EXPENSE	\$ 280,757	\$ 500,000	\$ 5,500,000
OPERATING EXPENSE			
Personnel Expenses	\$ 4,165,777	\$ 4,400,302	\$ 4,344,280
Fringe Benefits	3,000,232	3,216,209	3,696,469
Supplies	1,383,543	1,354,226	1,458,930
Contracts	4,996,505	5,734,756	6,408,155
Information Technology	182,924	219,939	164,018
Energy and Utilities	1,770,209	2,136,913	2,084,237
Other Expenses	42,502	38,826	40,826
Transfers Out	–	10,259	10,259
Capital Expenditures	101,491	392,650	22,650
TOTAL OPERATING EXPENSE	\$ 15,643,184	\$ 17,504,080	\$ 18,229,824
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 8,878,162	\$ 5,045,173	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 8,878,162	\$ 5,045,173	\$ –
TOTAL EXPENSE	\$ 24,802,102	\$ 23,049,253	\$ 23,729,824

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
RESERVES			
Continuing Appropriation - CIP	\$ 13,012,559	\$ 7,967,386	\$ 6,592,378
Operating Reserve	2,329,880	2,329,880	2,329,880
Pension Stability Reserve	182,015	182,015	–
TOTAL RESERVES	\$ 15,524,454	\$ 10,479,281	\$ 8,922,258
BALANCE	\$ 10,766,310	\$ 11,513,077	\$ 9,663,577
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 51,092,866	\$ 45,041,611	\$ 42,315,659

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 154,134	\$ 117,098	\$ 76,200
TOTAL BALANCE AND RESERVES	\$ 154,134	\$ 117,098	\$ 76,200
REVENUE			
Revenue from Use of Money and Property	\$ 39,120	\$ 36,000	\$ 36,000
Transfers In	150,000	150,000	150,000
TOTAL REVENUE	\$ 189,120	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 343,254	\$ 303,098	\$ 262,200
OPERATING EXPENSE			
Personnel Expenses	\$ 114,131	\$ 112,236	\$ 111,301
Fringe Benefits	102,759	104,955	133,948
Supplies	1,560	4,125	4,125
Contracts	7,706	12,856	12,772
TOTAL OPERATING EXPENSE	\$ 226,156	\$ 234,172	\$ 262,146
TOTAL EXPENSE	\$ 226,156	\$ 234,172	\$ 262,146
BALANCE	\$ 117,098	\$ 68,926	\$ 54
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 343,254	\$ 303,098	\$ 262,200

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Performance & Analytics



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Department Description

Performance & Analytics improves the City's efficiency and effectiveness. The Department supports the improvement of City operations and customer service through innovative programs like Citywide Engagement, Data and Analytics, Operational Excellence, Performance Management, and the 311 Customer Experience project with its "Get it Done San Diego" web and mobile application. For more information on these programs, please visit the Performance & Analytics website (<https://www.sandiego.gov/panda>).

The Department's mission is:

To engage and empower City employees, elected officials, and the public through transparency, efficiency, and accountability

The Department's vision is:

Excellence in municipal service delivery

Goals and Objectives

Goal 1: Facilitate a culture of continuous improvement and innovation

- Perform strategic planning and performance management
- Equip the workforce with tools for operational excellence
- Engage in proactive and collaborative problem-solving

Goal 2: Increase data-enabled decision-making and transparency

- Facilitate comprehensive data collection, management, and use
- Share data internally and publish externally

Performance & Analytics

Goal 3: Provide simple and easy customer-focused solutions

- Utilize a customer-first approach to reduce the number of non-emergency calls handled by 911
- Develop a 311-style system that allows customers to communicate with the City using their preferred communication channel or method

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Total percentage of key performance indicators (KPIs) published on the performance dashboard (cumulative)	N/A	N/A	19%	23%	40%
2. Percentage of City workforce participating in Operational Excellence initiatives	N/A	1%	1%	3%	1%
3. Percentage of overall customer service rated as "Excellent" and "Good" provided by City employees per the citywide resident survey ¹	N/A	62%	N/A	N/A	90%
4. Percentage of City employees that "Agree" and "Strongly Agree" that they have access to the necessary tools, equipment, and materials per the citywide employee survey	NA	NA	90%	69%	90%
5. Release percentage of high-value datasets to the web portal (cumulative)	N/A	24%	27%	46%	66%
6. Number of Get It Done mobile app downloads (cumulative)	N/A	N/A	25,000	24,088	35,000
7. Percentage of Get It Done reports via web or mobile app	N/A	76%	80%	83%	80%
8. Percentage of customers satisfied with process of reporting problems (i.e. potholes) to the City ²	N/A	50%	N/A	N/A	65%

1. The Citywide Resident Satisfaction Survey occurs every other year with the next effort scheduled for Fiscal Year 2018.

2. Refer to Footnote #1.

Performance & Analytics

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	11.00	15.00	15.00	0.00
Personnel Expenditures	\$ 1,448,909	\$ 1,828,756	\$ 2,152,814	\$ 324,058
Non-Personnel Expenditures	383,382	1,105,883	658,836	(447,047)
Total Department Expenditures	\$ 1,832,292	\$ 2,934,639	\$ 2,811,650	\$ (122,989)
Total Department Revenue	\$ 750	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Performance & Analytics	\$ 1,832,292	\$ 2,934,639	\$ 2,811,650	\$ (122,989)
Total	\$ 1,832,292	\$ 2,934,639	\$ 2,811,650	\$ (122,989)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Performance & Analytics	11.00	15.00	15.00	0.00
Total	11.00	15.00	15.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 164,601	\$ -
Reclassification of Positions Addition of 1.00 Program Manager and 3.00 Program Coordinators offset by the reduction of 1.00 Supervising Management Analyst and 3.00 Senior Management Analysts to better align position classifications with the services provided by the department.	0.00	159,457	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	43,020	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	14,933	-
Reduction of Professional Services Reduction of non-personnel expenditures associated with professional services in support of Open Data, Managed Competition, and Performance Management initiatives.	0.00	(130,000)	-

Performance & Analytics

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(375,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (122,989)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 897,532	\$ 1,184,079	\$ 1,433,615	\$ 249,536
Fringe Benefits	551,377	644,677	719,199	74,522
PERSONNEL SUBTOTAL	1,448,909	1,828,756	2,152,814	324,058
NON-PERSONNEL				
Supplies	\$ 2,467	\$ 14,500	\$ 14,000	\$ (500)
Contracts	241,625	543,940	458,336	(85,604)
Information Technology	124,866	27,808	70,828	43,020
Energy and Utilities	10,687	16,035	12,072	(3,963)
Other	3,736	3,600	3,600	-
Capital Expenditures	-	500,000	100,000	(400,000)
NON-PERSONNEL SUBTOTAL	383,382	1,105,883	658,836	(447,047)
Total	\$ 1,832,292	\$ 2,934,639	\$ 2,811,650	\$ (122,989)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Revenue	\$ 750	\$ -	\$ -	\$ -
Total	\$ 750	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000024	Administrative Aide 2	0.00	1.00	1.00	\$42,578 - \$51,334	\$ 43,865
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	150,000
20001234	Program Coordinator	2.00	5.00	8.00	23,005 - 137,904	725,000
20001222	Program Manager	3.00	4.00	5.00	46,966 - 172,744	514,750
20000015	Senior Management Analyst	3.00	3.00	0.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	1.00	1.00	0.00	66,768 - 80,891	-
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 - 37,918	-

FTE, Salaries, and Wages Subtotal **11.00** **15.00** **15.00** **\$ 1,433,615**

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 12,395	\$ 9,994	\$ 9,438	\$ (556)
Flexible Benefits	94,041	156,116	190,411	34,295
Long-Term Disability	2,942	3,763	-	(3,763)
Medicare	13,522	17,170	20,787	3,617

Performance & Analytics

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Post-Employment Benefits	64,150	82,802	90,015	7,213
Retiree Medical Trust	879	1,808	2,725	917
Retirement 401 Plan	1,335	1,500	1,500	-
Retirement ADC	294,665	264,697	270,563	5,866
Risk Management Administration	10,907	14,308	15,165	857
Supplemental Pension Savings Plan	49,444	79,141	102,889	23,748
Unemployment Insurance	1,678	2,157	2,566	409
Workers' Compensation	5,418	11,221	13,140	1,919
Fringe Benefits Subtotal	\$ 551,377	\$ 644,677	\$ 719,199	\$ 74,522
Total Personnel Expenditures			\$ 2,152,814	



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Personnel



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Department Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter, Article VIII. The duties and responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees, and to maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of the following: the Liaison Section, the Exam Management & Recruiting Section, the Certification/Payroll Records Section, the Classification Section, the Services/Administration Section, and the Organizational Management/Personnel Administration Section, as well as the Equal Employment Investigation Office. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding personnel issues requiring knowledge and interpretation of City Charter and Civil Service Commission Rules and Regulations. The Exam Management & Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and coordinates recruitment processes. The Certification/Payroll Records Section reviews citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Equal Employment Investigation Office investigates complaints and charges of discrimination made by City employees, applicants, and others. The Classification Section conducts classification and compensation studies. The Services/Administration Section provides budget and administrative support to all other sections in the Department and coordinates the Civil Service Commission's monthly meetings and disciplinary appeal hearings. The Organizational Management/Personnel Administration Section manages positions and the citywide organizational structure and maintains employee master data.

Since its inception in 1915, the Civil Service Commission is committed to preserving a merit system that provides equal opportunity employment through the ethical and consistent application of Civil Service Commission rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers in order to bring about a diverse and productive workforce.

The Department's mission is:

Excellence in personnel services

Personnel

Did you know?

For Fiscal Year 2017, the Department performed the following:

- Received 736,504 hits on the Employment Opportunities website.
- Tested 5,564 police officer candidates, 104 lifeguard candidates, 973 fire fighter candidates, and 1,392 dispatcher candidates.
- Conducted 333 recruitments processes resulting in the receipt and evaluation of 47,007 applications.
- Fingerprinted and evaluated background records of 2,190 new hires, including Park & Recreation and Library volunteers.
- Responded to over 23,836 inquiries from the public, City management, and employees.
- Conducted 244 classification and compensation studies and completed 118 salary survey request from other municipalities.
- Provided various City departments with 7,011 hours of temporary clerical support through the Clerical Pool Program.

Goals

Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce

Goal 2: Continue to provide excellent customer service tailored to the needs of our customers

Goal 3: Facilitate the professional growth of our City employees through career development

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Number of Appointing Authority Interview Trainings offered (AAIT)	12	26	15	25	15
2. Number of Employee Performance Evaluation Trainings offered (EPRP)	12	12	15	13	15
3. Number of days classification and compensation studies conducted and completed by Classification Section	22	19	19	19	23
4. Number of days to issue certification to hiring departments (without recruitment)	14	12	12	11	12
5. Number of days to issue certification to hiring departments when recruitment is required	65	53	59	58	59

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	67.99	71.00	69.99	(1.01)
Personnel Expenditures	\$ 6,883,178	\$ 7,292,189	\$ 7,606,397	\$ 314,208
Non-Personnel Expenditures	926,256	1,062,869	1,047,505	(15,364)
Total Department Expenditures	\$ 7,809,435	\$ 8,355,058	\$ 8,653,902	\$ 298,844
Total Department Revenue	\$ 7,070	\$ 1,000	\$ 1,000	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Classification & Liaison	\$ 2,886,983	\$ 3,115,135	\$ 3,167,667	\$ 52,532
Personnel	2,703,937	2,886,547	3,165,217	278,670
Recruiting & Exam Management	2,218,515	2,353,376	2,321,018	(32,358)
Total	\$ 7,809,435	\$ 8,355,058	\$ 8,653,902	\$ 298,844

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Classification & Liaison	25.00	27.00	26.00	(1.00)
Personnel	19.00	20.00	20.00	0.00
Recruiting & Exam Management	23.99	24.00	23.99	(0.01)
Total	67.99	71.00	69.99	(1.01)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 390,232	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	20,647	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.01)	310	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(5,396)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,211)	-

Personnel

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(27,800)	-
Reduction of Associate Personnel Analyst Reduction of 1.00 Associate Personnel Analyst in the Classification and Compensation Division.	(1.00)	(70,938)	-
Total	(1.01)	\$ 298,844	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 4,245,007	\$ 4,424,882	\$ 4,362,710	\$ (62,172)
Fringe Benefits	2,638,171	2,867,307	3,243,687	376,380
PERSONNEL SUBTOTAL	6,883,178	7,292,189	7,606,397	314,208
NON-PERSONNEL				
Supplies	\$ 52,076	\$ 69,986	\$ 69,551	\$ (435)
Contracts	644,657	762,079	726,650	(35,429)
Information Technology	208,804	211,109	231,756	20,647
Energy and Utilities	10,028	7,914	7,767	(147)
Other	10,691	11,781	11,781	-
NON-PERSONNEL SUBTOTAL	926,256	1,062,869	1,047,505	(15,364)
Total	\$ 7,809,435	\$ 8,355,058	\$ 8,653,902	\$ 298,844

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 6,700	\$ 1,000	\$ 1,000	\$ -
Other Revenue	370	-	-	-
Total	\$ 7,070	\$ 1,000	\$ 1,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 145,018
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	102,000
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	49,787
20000158	Associate Personnel Analyst	18.00	19.00	18.00	53,893 - 65,104	969,984
20001184	Deputy Personnel Director	2.00	2.00	2.00	25,376 - 148,200	214,788
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	19,323 - 151,840	122,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	63,115
20000681	Payroll Audit Specialist 2	9.00	9.00	9.00	39,686 - 48,069	400,922
20000936	Payroll Audit Supervisor-Auditor	2.00	2.00	2.00	47,986 - 57,949	115,898
20000697	Personnel Assistant 2	1.00	1.00	1.00	42,578 - 51,334	50,971

Personnel

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20001131	Personnel Director	1.00	1.00	1.00	34,694 - 207,210	207,210
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	45,677 - 55,162	54,690
20001234	Program Coordinator	4.00	4.00	4.00	23,005 - 137,904	401,000
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	118,000
20000682	Senior Personnel Analyst	9.00	9.00	9.00	59,114 - 71,510	628,092
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	39,666 - 48,027	47,307
20000396	Test Administration Specialist	5.00	6.00	6.00	36,046 - 43,514	236,116
21000181	Test Monitor 2	1.00	1.00	1.00	29,931 - 36,067	36,067
91000181	Test Monitor 2 - Hourly	2.99	3.00	2.99	29,931 - 36,067	98,574
20000756	Word Processing Operator	4.00	5.00	5.00	31,491 - 37,918	179,993
	Bilingual - Regular					20,384
	Budgeted Vacancy Savings					(53,893)
	Overtime Budgeted					18,212
	Sick Leave - Hourly					925
	Termination Pay Annual Leave					82,884
FTE, Salaries, and Wages Subtotal		67.99	71.00	69.99		\$ 4,362,710
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 45,684	\$ 46,808	\$ 45,358		\$ (1,450)
	Flexible Benefits	593,153	745,557	837,872		92,315
	Long-Term Disability	13,682	13,922	-		(13,922)
	Medicare	64,162	63,707	61,768		(1,939)
	Other Post-Employment Benefits	388,376	396,299	396,066		(233)
	Retiree Medical Trust	4,147	4,755	4,684		(71)
	Retirement 401 Plan	7,559	7,782	4,083		(3,699)
	Retirement ADC	1,118,357	1,156,829	1,480,668		323,839
	Retirement DROP	13,172	12,410	10,855		(1,555)
	Risk Management Administration	65,933	68,474	66,726		(1,748)
	Supplemental Pension Savings Plan	223,953	244,578	267,457		22,879
	Unemployment Insurance	7,789	7,966	7,595		(371)
	Workers' Compensation	92,206	98,220	60,555		(37,665)
Fringe Benefits Subtotal		\$ 2,638,171	\$ 2,867,307	\$ 3,243,687		\$ 376,380
Total Personnel Expenditures					\$ 7,606,397	



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PETCO Park



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Fund Description

The Ballpark Administrator for PETCO Park has the responsibility of monitoring and maintaining the fiscal and personal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and numerous PETCO Park bond-related documents. Management also monitors the use and security of the 26-seat City suite.

During the City Fiscal Year 2017, the Padres spent approximately \$1.0 million on efficiency upgrades, such as heat exchanger upgrades.

For City Fiscal Year 2016, the special event revenue was \$1.9 million, a 66% increase over City Fiscal Year 2015. The Rock 'n' Roll Marathon, Monster Jam, Monster Energy AMA Supercross, Comic-Con, Billy Joel concert, and other special events produced significant revenue and also drive substantial new revenue for local businesses. During Fiscal Year 2017, the All-Star Game and the World Baseball Classic also produced significant new revenue for local restaurants, hotels, and retailers.

The City expects the special event revenue to continue to increase over the coming years due to the attractiveness of PETCO Park as an entertainment venue, the effectiveness of the Padres Sales and Marketing staff, and increased new residential, hotel, and retail development of the East Village Area further enhancing the venue.



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 135,010	\$ 144,385	\$ 145,137	\$ 752
Non-Personnel Expenditures	18,356,899	15,972,675	16,615,968	643,293
Total Department Expenditures	\$ 18,491,909	\$ 16,117,060	\$ 16,761,105	\$ 644,045
Total Department Revenue	\$ 17,181,691	\$ 15,457,773	\$ 16,618,304	\$ 1,160,531

PETCO Park Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PETCO Park	\$ 18,491,909	\$ 16,117,060	\$ 16,761,105	\$ 644,045
Total	\$ 18,491,909	\$ 16,117,060	\$ 16,761,105	\$ 644,045

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Police Department Services Addition of non-personnel expenditures and associated revenue for Police Department services during PETCO Park events.	0.00	\$ 543,000	\$ 500,000
Joint Ballpark Operating Expense Addition of non-personnel expenditures associated with the joint ballpark operating expense per contractual agreement.	0.00	101,502	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,775	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	752	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	470	-
Reduction of Sign Materials and Supplies Reduction of non-personnel expenditures for sign materials and supplies.	0.00	(1,000)	-

PETCO Park

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Security Services Reduction of non-personnel expenditures for security services for the City's suite at PETCO Park.	0.00	(2,500)	-
Reduction of Office Supplies Reduction of non-personnel expenditures for office supplies.	0.00	(3,954)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	660,531
Total	0.00	\$ 644,045	\$ 1,160,531

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 109,873	\$ 114,998	\$ 109,000	\$ (5,998)
Fringe Benefits	25,137	29,387	36,137	6,750
PERSONNEL SUBTOTAL	135,010	144,385	145,137	752
NON-PERSONNEL				
Supplies	\$ 29,416	\$ 5,890	\$ 936	\$ (4,954)
Contracts	7,015,233	6,671,057	7,317,080	646,023
Information Technology	2,297	3,016	3,486	470
Energy and Utilities	4,944	5,008	5,491	483
Transfers Out	11,305,009	9,287,704	9,288,975	1,271
NON-PERSONNEL SUBTOTAL	18,356,899	15,972,675	16,615,968	643,293
Total	\$ 18,491,909	\$ 16,117,060	\$ 16,761,105	\$ 644,045

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Revenue	\$ 1,390,802	\$ 930,000	\$ 1,430,000	\$ 500,000
Rev from Money and Prop	2,491,814	2,054,359	1,852,285	(202,074)
Transfers In	13,299,075	12,473,414	13,336,019	862,605
Total	\$ 17,181,691	\$ 15,457,773	\$ 16,618,304	\$ 1,160,531

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20001222	Program Manager	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 109,000
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FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 109,000
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	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Flexible Benefits	\$ 6,755	\$ 8,327	\$ 16,176	\$ 7,849
Long-Term Disability	333	366	-	(366)
Medicare	1,662	1,668	1,581	(87)
Other Post-Employment Benefits	5,592	5,915	6,001	86
Retiree Medical Trust	249	288	273	(15)

PETCO Park

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Retirement 401 Plan	831	1,150	-	(1,150)
Retirement ADC	6,850	9,867	-	(9,867)
Risk Management Administration	945	1,022	1,011	(11)
Supplemental Pension Savings Plan	1,493	-	10,028	10,028
Unemployment Insurance	189	209	195	(14)
Workers' Compensation	238	575	872	297
Fringe Benefits Subtotal	\$ 25,137	\$ 29,387	\$ 36,137	\$ 6,750
Total Personnel Expenditures			\$ 145,137	

PETCO Park

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,509,741	\$ 1,199,523	\$ 449,553
TOTAL BALANCE AND RESERVES	\$ 2,509,741	\$ 1,199,523	\$ 449,553
REVENUE			
Other Revenue	\$ 1,390,802	\$ 930,000	\$ 1,430,000
Revenue from Use of Money and Property	2,491,814	2,054,359	1,852,285
Transfers In	13,299,075	12,473,414	13,336,019
TOTAL REVENUE	\$ 17,181,691	\$ 15,457,773	\$ 16,618,304
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,691,432	\$ 16,657,296	\$ 17,067,857
OPERATING EXPENSE			
Personnel Expenses	\$ 109,873	\$ 114,998	\$ 109,000
Fringe Benefits	25,137	29,387	36,137
Supplies	29,416	5,890	936
Contracts	7,015,233	6,671,057	7,317,080
Information Technology	2,297	3,016	3,486
Energy and Utilities	4,944	5,008	5,491
Transfers Out	11,305,009	9,287,704	9,288,975
TOTAL OPERATING EXPENSE	\$ 18,491,909	\$ 16,117,060	\$ 16,761,105
TOTAL EXPENSE	\$ 18,491,909	\$ 16,117,060	\$ 16,761,105
BALANCE	\$ 1,199,523	\$ 540,236	\$ 306,752
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,691,432	\$ 16,657,296	\$ 17,067,857

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Planning



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Department Description

The Planning Department is responsible for maintaining the General Plan, creating and refining land use policies, and amending and furthering implementation of community plans. Updates account for community values and priorities, State laws, development pressure, and changing regional and citywide needs over time. Given the complex nature of these documents, the Department has been structured into three divisions each having focused specialties and staff with varied technical disciplines: Long-Range Planning, Environment & Policy Analysis, and Financial & Administrative Services.

The Long-Range Planning Division is responsible for maintaining a comprehensive, citywide General Plan, updating and amending community plans, and facilitating and monitoring plan implementation.

The Environment & Policy Analysis Division is responsible for creating and implementing General Plan policies related to recreation, land use, conservation, resource management, and environmental protection. The Division also updates and amends the Land Development Code to implement the policy goals of the General Plan and Community Plans.

The Financial & Administrative Services (F&AS) Division serves as the center for all financial, technical, and administrative activities for the Department. This division is responsible for developing, updating, and administering programs and plans that provide funding sources to assist in the financing of community serving-infrastructure such as roads, parks, recreation facilities, libraries, and fire and police stations. As part of F&AS, the Facilities Financing section administers the Development Impact Fee (DIF) program for the City.

The Department's mission is:

To envision, plan, and create a world-class city

The Department's vision is:

An innovative and collaborative leader in planning

Planning

Goals and Objectives

Goal 1: Balance growth, preservation, and conservation in land use plans and programs

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

Goal 2: Foster public and community trust

- Improve transparency regarding Department efforts
- Promote inclusiveness, equity, and effective communication

Goal 3: Achieve operational efficiencies

- Enhance productivity
- Invest in staff development and technology

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percent of achieved major milestones associated with environmental resource initiatives	N/A	62%	80%	86%	80%
2. Percent of achieved major milestones associated with planning initiatives	N/A	83%	80%	80%	80%

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	67.08	65.07	64.95	(0.12)
Personnel Expenditures	\$ 7,480,345	\$ 8,041,008	\$ 8,213,509	\$ 172,501
Non-Personnel Expenditures	2,368,849	2,492,094	4,535,830	2,043,736
Total Department Expenditures	\$ 9,849,195	\$ 10,533,102	\$ 12,749,339	\$ 2,216,237
Total Department Revenue	\$ 4,109,725	\$ 2,869,175	\$ 4,012,454	\$ 1,143,279

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Environment & Policy Analysis	\$ -	\$ 3,172,336	\$ 3,317,090	\$ 144,754
Long Range Planning	-	5,443,814	4,872,652	(571,162)
Planning	9,849,195	1,916,952	1,909,597	(7,355)
Total	\$ 9,849,195	\$ 10,533,102	\$ 10,099,339	\$ (433,763)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Environment & Policy Analysis	0.00	21.00	21.00	0.00
Long Range Planning	0.00	33.07	32.95	(0.12)
Planning	67.08	11.00	11.00	0.00
Total	67.08	65.07	64.95	(0.12)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Parks Master Plan Addition of non-personnel expenditures to support the development of a Citywide Parks Master Plan.	0.00	\$ 400,000	\$ -
Policy and Ordinance Development Addition of 1.00 Program Manager and 1.00 Development Project Manager 3 in the Environment and Policy Analysis Division to support the policy and ordinance development initiative.	2.00	256,561	-
Transit Priority Area Parking Standard Addition of one-time non-personnel expenditures to prepare a parking study and an environmental impact report as part of evaluating the Transit Priority Area parking standards.	0.00	250,000	-
Workforce Housing Density Program Addition of one-time non-personnel expenditures for the preparation of an ordinance and environmental impact report in support of the Workforce Housing Density Bonus Program.	0.00	250,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	111,464	-

Planning

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,785)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(2,906)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.12)	(3,198)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(16,758)	-
Reduction of Word Processing Operator Reduction of 1.00 Word Processing Operator in the Environment & Policy Analysis Division.	(1.00)	(54,957)	-
Urban Forestry Program Transfer of 1.00 Program Manager from the Planning Department to the Transportation & Storm Water Department for the newly developed Urban Forestry Program.	(1.00)	(134,463)	-
General Plan Maintenance Fund Transfer of non-personnel expenditures and associated revenue from the General Fund to General Plan Maintenance Fund.	0.00	(1,486,721)	(2,310,000)
General Plan Maintenance Fund Revenue Addition of revenue associated with the increase in City billable services to the General Plan Maintenance Fund.	0.00	-	823,279
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(20,000)
Total	(0.12)	\$ (433,763)	\$ (1,506,721)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 4,663,779	\$ 4,871,373	\$ 4,857,306	\$ (14,067)
Fringe Benefits	2,816,566	3,169,635	3,356,203	186,568
PERSONNEL SUBTOTAL	7,480,345	8,041,008	8,213,509	172,501
NON-PERSONNEL				
Supplies	\$ 55,535	\$ 69,049	\$ 58,695	\$ (10,354)
Contracts	2,085,103	2,148,500	1,569,811	(578,689)
Information Technology	169,815	245,264	242,479	(2,785)
Energy and Utilities	47,205	4,511	4,575	64
Other	11,191	24,770	10,270	(14,500)
NON-PERSONNEL SUBTOTAL	2,368,849	2,492,094	1,885,830	(606,264)
Total	\$ 9,849,195	\$ 10,533,102	\$ 10,099,339	\$ (433,763)

Planning

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,023,131	\$ 558,675	\$ 1,361,954	\$ 803,279
Licenses and Permits	3,083,762	2,310,000	-	(2,310,000)
Other Revenue	1,647	500	500	-
Rev from Other Agencies	1,185	-	-	-
Total	\$ 4,109,725	\$ 2,869,175	\$ 1,362,454	\$ (1,506,721)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,349
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	50,448
20000116	Assistant Engineer-Traffic	3.00	3.00	3.00	57,866 - 69,722	182,356
20001083	Assistant Planning Director	1.00	1.00	1.00	31,741 - 173,971	140,000
90001233	Assistant to the Director - Hourly	0.35	0.00	0.00	46,966 - 172,744	-
20000167	Associate Engineer-Traffic	4.00	4.00	3.00	66,622 - 80,454	234,523
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	45,803
20000162	Associate Planner	11.00	9.00	9.00	56,722 - 68,536	562,511
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	34,805
20000303	Community Development Specialist 4	2.00	1.00	1.00	66,768 - 80,891	80,891
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20001179	Deputy Planning Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000105	Development Project Manager 3	1.00	3.00	4.00	76,794 - 92,851	330,908
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000346	Legislative Recorder 1	1.00	0.00	0.00	41,558 - 50,232	-
90001073	Management Intern - Hourly	0.66	0.00	0.00	24,274 - 29,203	-
20000669	Park Designer	4.00	4.00	4.00	66,664 - 80,496	291,100
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	34,624
20001132	Planning Director	1.00	1.00	1.00	59,155 - 224,099	170,000
90001145	Planning Intern - Hourly	1.32	1.32	1.20	24,274 - 29,203	32,024
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	110,552
20001222	Program Manager	3.00	3.00	3.00	46,966 - 172,744	308,000
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	142,085
20000918	Senior Planner	16.75	17.75	17.75	65,354 - 79,019	1,395,001
20000926	Senior Traffic Engineer	1.00	1.00	2.00	76,794 - 92,851	185,702
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(153,588)
	Landscape Architect Lic					44,148
	Overtime Budgeted					15,000

Planning

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
	Reg Pay For Engineers					64,060
FTE, Salaries, and Wages Subtotal		67.08	65.07	64.95		\$ 4,857,306
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 37,261	\$ 42,611	\$ 29,749		\$ (12,862)
	Flexible Benefits	520,161	648,546	745,313		96,767
	Long-Term Disability	15,136	15,103	-		(15,103)
	Medicare	68,382	69,782	69,702		(80)
	Other Post-Employment Benefits	371,264	360,813	372,062		11,249
	Retiree Medical Trust	3,939	4,066	5,922		1,856
	Retirement 401 Plan	4,503	3,761	4,430		669
	Retirement ADC	1,420,963	1,558,769	1,706,291		147,522
	Retirement DROP	11,907	12,117	4,483		(7,634)
	Risk Management Administration	63,134	62,342	62,682		340
	Supplemental Pension Savings Plan	266,403	292,488	307,242		14,754
	Unemployment Insurance	8,614	8,644	8,460		(184)
	Workers' Compensation	24,902	90,593	39,867		(50,726)
Fringe Benefits Subtotal		\$ 2,816,566	\$ 3,169,635	\$ 3,356,203		\$ 186,568
Total Personnel Expenditures					\$ 8,213,509	

General Plan Maintenance Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Environment & Policy Analysis	\$ -	\$ -	\$ 906,492	\$ 906,492
Long Range Planning	-	-	1,743,508	1,743,508
Total	\$ -	\$ -	\$ 2,650,000	\$ 2,650,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Plan Maintenance Fund	0.00	\$ 1,486,721	\$ 2,310,000
Transfer of non-personnel expenditures and associated revenue from the General Fund to General Plan Maintenance Fund.			
Community Planning Updates	0.00	1,163,279	-
Addition of non-personnel expenditures to support contractual services and City billable services associated with Community Plan Updates.			
Revised Revenue	0.00	-	340,000
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 2,650,000	\$ 2,650,000

Planning

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 2,650,000	\$ 2,650,000
NON-PERSONNEL SUBTOTAL	-	-	2,650,000	2,650,000
Total	\$ -	\$ -	\$ 2,650,000	\$ 2,650,000

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Licenses and Permits	\$ -	\$ -	\$ 2,650,000	\$ 2,650,000
Total	\$ -	\$ -	\$ 2,650,000	\$ 2,650,000

Planning

Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
Licenses and Permits	\$ -	\$ -	\$ 2,650,000
TOTAL REVENUE	\$ -	\$ -	\$ 2,650,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	\$ 2,650,000
OPERATING EXPENSE			
Contracts	\$ -	\$ -	\$ 2,650,000
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 2,650,000
TOTAL EXPENSE	\$ -	\$ -	\$ 2,650,000
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	\$ 2,650,000

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Facilities Financing Program

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	16.70	16.35	16.35	0.00
Personnel Expenditures	\$ 1,767,918	\$ 1,946,548	\$ 2,078,987	\$ 132,439
Non-Personnel Expenditures	343,035	462,339	829,124	366,785
Total Department Expenditures	\$ 2,110,953	\$ 2,408,887	\$ 2,908,111	\$ 499,224
Total Department Revenue	\$ 2,136,818	\$ 2,408,887	\$ 2,908,283	\$ 499,396

Facilities Financing Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Facilities Financing Program	\$ 2,110,953	\$ 2,408,887	\$ 2,908,111	\$ 499,224
Total	\$ 2,110,953	\$ 2,408,887	\$ 2,908,111	\$ 499,224

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Facilities Financing Program	16.70	16.35	16.35	0.00
Total	16.70	16.35	16.35	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for use of the 101 Ash Street building.	0.00	\$ 212,563	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	133,261	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	71,975	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	44,357	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	37,890	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	37	-

Facilities Financing Program

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(859)	-
Revenue Adjustment Adjustment to reflect revised revenue projections.	0.00	-	499,396
Total	0.00	\$ 499,224	\$ 499,396

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,044,841	\$ 1,165,558	\$ 1,125,150	\$ (40,408)
Fringe Benefits	723,078	780,990	953,837	172,847
PERSONNEL SUBTOTAL	1,767,918	1,946,548	2,078,987	132,439
NON-PERSONNEL				
Supplies	\$ 6,662	\$ 12,611	\$ 12,611	\$ -
Contracts	251,112	344,281	454,090	109,809
Information Technology	85,094	102,813	147,170	44,357
Energy and Utilities	-	1,190	1,246	56
Other	167	1,294	1,294	-
Transfers Out	-	-	212,563	212,563
Capital Expenditures	-	150	150	-
NON-PERSONNEL SUBTOTAL	343,035	462,339	829,124	366,785
Total	\$ 2,110,953	\$ 2,408,887	\$ 2,908,111	\$ 499,224

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 2,061,833	\$ 2,382,787	\$ 2,857,683	\$ 474,896
Licenses and Permits	73,500	25,500	50,000	24,500
Rev from Money and Prop	1,485	600	600	-
Total	\$ 2,136,818	\$ 2,408,887	\$ 2,908,283	\$ 499,396

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 50,564
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	119,231
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	110,552
90000743	Principal Engineering Aide - Hourly	0.35	0.00	0.00	50,003 - 60,549	-
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	115,000
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	6.00	6.00	6.00	59,363 - 71,760	428,048
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782

Facilities Financing Program

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
90000970	Supervising Management Analyst - Hourly	0.35	0.35	0.35	66,768 - 80,891	28,312
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,709
	Bilingual - Regular					1,456
	Budgeted Vacancy Savings					(50,003)
	Overtime Budgeted					11,720
	Reg Pay For Engineers					13,928
	Vacation Pay In Lieu					4,000
FTE, Salaries, and Wages Subtotal		16.70	16.35	16.35		\$ 1,125,150
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 10,087	\$ 8,178	\$ 12,599		\$ 4,421
	Flexible Benefits	132,039	169,892	189,180		19,288
	Long-Term Disability	3,309	3,605	-		(3,605)
	Medicare	13,824	14,257	14,942		685
	Other	4,056	-	-		-
	Other Post-Employment Benefits	89,534	94,640	90,015		(4,625)
	Retiree Medical Trust	343	628	426		(202)
	Retirement 401 Plan	503	500	610		110
	Retirement ADC	374,962	369,143	540,405		171,262
	Retirement DROP	4,720	6,243	5,988		(255)
	Risk Management Administration	15,533	16,352	15,165		(1,187)
	Supplemental Pension Savings Plan	57,855	71,143	66,593		(4,550)
	Unemployment Insurance	1,881	2,065	1,956		(109)
	Workers' Compensation	14,431	24,344	15,958		(8,386)
Fringe Benefits Subtotal		\$ 723,078	\$ 780,990	\$ 953,837		\$ 172,847
Total Personnel Expenditures					\$ 2,078,987	

Facilities Financing Program

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 117,240	\$ 143,105	\$ 0
TOTAL BALANCE AND RESERVES	\$ 117,240	\$ 143,105	\$ 0
REVENUE			
Charges for Services	\$ 2,061,833	\$ 2,382,787	\$ 2,857,683
Licenses and Permits	73,500	25,500	50,000
Revenue from Use of Money and Property	1,485	600	600
TOTAL REVENUE	\$ 2,136,818	\$ 2,408,887	\$ 2,908,283
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,254,058	\$ 2,551,992	\$ 2,908,283
OPERATING EXPENSE			
Personnel Expenses	\$ 1,044,841	\$ 1,165,558	\$ 1,125,150
Fringe Benefits	723,078	780,990	953,837
Supplies	6,662	12,611	12,611
Contracts	251,112	344,281	454,090
Information Technology	85,094	102,813	147,170
Energy and Utilities	–	1,190	1,246
Other Expenses	167	1,294	1,294
Transfers Out	–	–	212,563
Capital Expenditures	–	150	150
TOTAL OPERATING EXPENSE	\$ 2,110,953	\$ 2,408,887	\$ 2,908,111
TOTAL EXPENSE	\$ 2,110,953	\$ 2,408,887	\$ 2,908,111
BALANCE	\$ 143,105	\$ 143,105	\$ 171
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,254,058	\$ 2,551,992	\$ 2,908,283

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Police



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Department Description

For 127 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

The Department's vision is:

A police department whose employees feel valued, works together in community partnerships to be a model of excellence in policing, and fosters the highest level of public trust and safety

Police

Did you know?

- The San Diego Police Department received 1.4 million calls into its communications center in 2016.
- The City of San Diego has the lowest homicide rate of the largest U.S. cities.
- In 2016, the crime rate was the second lowest of the past 47 years.
- The San Diego Police Department personnel participate in more than 4,800 community events each year.
- The Recruiting Unit attended 151 local and 58 nationwide events in 2016 and had approximately 47,000 total personal contacts. The Unit also offers applicants practice sessions for the Physical Abilities Test (a 475 yard obstacle course) every Tuesday and Thursday, as well as the first Saturday of every month.
- The San Diego Police Department hosts a community event named Inside the San Diego PD where community members participate in scenarios similar to what an officer would handle. This would include use of force decisions, vehicle stops, taser, and K-9 deployments.

Goals and Objectives

Goal 1: Improve quality of life for all

- Reduce violent crime
- Improve priority call response times
- Ensure effective policing

Goal 2: Ensure accountability to high standards of performance, ethics, and professional conduct

- Require professional and ethical behavior by employees
- Achieve sound decision making
- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce

Goal 3: Strive for continuous improvement in efficiency and effectiveness

- Ensure continuous improvement of operations
- Effectively utilize and manage our resources
- Efficiently manage staffing levels

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Part I violent crimes per 1,000	4.0	3.9	4.0	3.7	4.0
2. Part I violent crime clearance rate	50.0%	46.1%	50.0%	46.7%	50.0%
3. Percentage of 911 calls answered within 10 seconds	N/A	73%	90%	91%	95%
4. Average response time to priority E calls (in minutes)	7.0	7.1	7.0	6.9	7.0
5. Average response time to priority 1 calls (in minutes) ¹	14.0	14.9	14.0	16.3	14.0
6. Average response time to priority 2 calls (in minutes) ²	27.0	37.7	27.0	43.7	27.0
7. Average response time to priority 3 calls (in minutes) ³	80.0	92.3	80.0	102.6	80.0

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
8. Average response time to priority 4 calls (in minutes) ⁴	90.0	129.7	90.0	151.0	90.0
9. Number of community meetings attended by department members per month ⁵	140	198	140	198	140
10. Percentage increase in social media and Nextdoor participants ⁶	5%	42%	5%	102%	10%
11. Average rating on patrol customer survey results	> 4.0	4.6	> 4.0	4.5	> 4.0
12. Percentage change in number of citizen complaints compared to prior year ⁷	= 5.0%	6.3%	= 5.0%	-30.0%	= 5.0%
13. Percentage of active employee's attendance for non-bias-based policing training	100%	99%	100%	100%	100%
14. Percentage of proactive time ⁸	15.0%	14.1%	15.0%	N/A	20.0%
15. Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities (Calendar Year) ⁹	N/A	5	< 5	N/A	< 5

1. A focus on the de-escalation of higher priority calls resulted in increased response times to priority 1 calls.
2. A focus on the de-escalation of higher priority calls resulted in increased response times to priority 2 calls.
3. A focus on the de-escalation of higher priority calls, the training of new officers, and community policing efforts resulted in increased response times to priority 3 calls.
4. A focus on the de-escalation of higher priority calls, the training of new officers, and community policing efforts resulted in increased response times to priority 4 calls.
5. SDPD is committed to community outreach and encourages community meetings with the public to discuss any and all topics.
6. SDPD is committed to the sharing of information through social media sites and encourages the public to follow the Department. The increases included the following: Facebook (44% increase); Twitter (97% increase); NextDoor (65% increase); Instagram (239% increase).
7. Complaints have decreased from Fiscal Year 2016 to Fiscal Year 2017. The target will continue to be zero discrimination complaints.
8. Proactive time is when an officer is not on a dispatched call, but is proactively preventing and deterring crime by addressing a specific need in a directed and focused manner. Due to problem with new software, the FY 2017 Actuals are reported as N/A.
9. Calendar 2015 data from the Federal Bureau of Investigation's (FBI) annual report entitled "Crime in the United States" was not made available until Fall 2016. Calendar 2016 data will be able in Fall 2017, which is the reason for the "N/A" entry in FY 2017.



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	2,632.01	2,644.01	2,653.01	9.00
Personnel Expenditures	\$ 372,777,012	\$ 370,405,806	\$ 401,015,822	\$ 30,610,016
Non-Personnel Expenditures	68,138,204	72,277,432	71,905,055	(372,377)
Total Department Expenditures	\$ 440,915,216	\$ 442,683,238	\$ 472,920,877	\$ 30,237,639
Total Department Revenue	\$ 58,643,276	\$ 48,405,930	\$ 49,743,911	\$ 1,337,981

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administrative Services	\$ 40,137,391	\$ -	\$ -	\$ -
Centralized Investigations Division	72,693,471	69,581,816	72,762,788	3,180,972
Department Operations Division	28,106,317	33,692,108	33,263,166	(428,942)
Family Justice Center	529,557	-	-	-
Neighborhood Policing Division	66,326,488	57,293,300	64,341,426	7,048,126
Patrol Operations Division	225,146,980	207,343,792	224,357,696	17,013,904
Traffic, Youth & Event Services	875	38,884,093	41,414,498	2,530,405
Training/Employee Development Division	176	31,994,154	32,901,741	907,587
Total	\$ 432,941,254	\$ 438,789,263	\$ 469,041,315	\$ 30,252,052

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administrative Services	268.95	0.00	0.00	0.00
Centralized Investigations Division	430.00	442.00	436.00	(6.00)
Department Operations Division	105.00	112.50	108.50	(4.00)
Family Justice Center	6.00	0.00	0.00	0.00
Neighborhood Policing Division	447.06	296.34	309.34	13.00
Patrol Operations Division	1,375.00	1,225.00	1,237.00	12.00
Traffic, Youth & Event Services	0.00	247.06	256.06	9.00
Training/Employee Development Division	0.00	321.11	306.11	(15.00)
Total	2,632.01	2,644.01	2,653.01	9.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 28,057,493	\$ -
Police Zero-Based Overtime Budget Addition of personnel expenditures to align with historical overtime expenditure levels.	0.00	4,600,929	-
Police Officer Recruitment and Retention Addition of one-time non-personnel expenditures to support Police Officer recruitment and retention initiatives.	0.00	4,000,000	-

Police

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	2,216,777	-
Police Supplemental Positions Addition of 1.00 FTE sworn position and 5.00 FTE civilian positions to support the Police Department's operations.	6.00	697,947	-
Testing of Sexual-Assault Kits Addition of one-time expenditures associated with the testing of sexual-assault kits.	0.00	500,000	-
Maintenance and Improvement of Police Facilities Addition of one-time non-personnel expenditures to support the maintenance of Police Department facilities.	0.00	413,000	-
AB 953 Implementation Addition of one-time non-personnel expenditures associated to the implementation of California Assembly Bill 953 (Racial and Identity Profiling Act of 2015).	0.00	200,000	-
Property Room Storage Facility Addition of one-time non-personnel expenditures for moving expenses related to the Police Department's property room storage facility.	0.00	150,000	-
Grant Funded Supplemental Positions Addition of 2.00 grant funded Police Investigative Service Officer 2s and associated revenue for the crime lab.	2.00	147,078	180,000
Addition of Positions Addition of 0.50 Police Lead Dispatcher and 0.50 Police Property and Evidence Clerk to support the property room and the Communications Division.	1.00	54,470	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	38,448	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(7,365)	-
Police Communications Transfer Transfer of 1.00 Parking Enforcement Officer 1 from the Communications Department to the Police Department offset by a transfer of 1.00 Program Manager from the Police Department to the Communications Department in support of Police Department related communications.	0.00	(78,984)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,211,741)	-
Vacancy Savings Reduction of personnel expenditures associated to vacant positions.	0.00	(3,000,000)	-

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(5,526,000)	-
Parking Citation Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,906,956
National Incident Based Reporting System (NIBRS) Addition of revenue associated with the National Incident Based Reporting System grant.	0.00	-	1,172,244
Special Events Traffic Controller (SETC) Revenue Adjustment to reflect revised revenue projections for special events traffic controller labor reimbursements.	0.00	-	543,000
Safety Sales Tax Adjustment to reflect an increase in Safety Sales Tax revenue.	0.00	-	18,897
Vehicle Code Violations Revenue Adjustment to reflect revised revenue projections for vehicle code violations.	0.00	-	(500,000)
Alarm Permit Fees and Penalties Revised Revenue Adjustment to reflect anticipated revenue due to revised user fee rates.	0.00	-	(583,116)
Stadium Special Events Revenue Reduction of revenue associated with special event policing services at Stadium.	0.00	-	(1,400,000)
Total	9.00	\$ 30,252,052	\$ 1,337,981

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 213,556,584	\$ 213,041,084	\$ 215,220,936	\$ 2,179,852
Fringe Benefits	159,220,428	157,364,722	185,794,886	28,430,164
PERSONNEL SUBTOTAL	372,777,012	370,405,806	401,015,822	30,610,016
NON-PERSONNEL				
Supplies	\$ 8,553,972	\$ 11,168,578	\$ 11,527,585	\$ 359,007
Contracts	36,603,766	36,589,243	34,109,082	(2,480,161)
Information Technology	5,861,878	8,458,080	10,674,857	2,216,777
Energy and Utilities	8,549,839	11,521,116	10,823,838	(697,278)
Other	127,522	100,025	100,025	-
Transfers Out	357,175	-	-	-
Capital Expenditures	110,089	252,946	50,246	(202,700)
Debt	-	293,469	739,860	446,391
NON-PERSONNEL SUBTOTAL	60,164,242	68,383,457	68,025,493	(357,964)
Total	\$ 432,941,254	\$ 438,789,263	\$ 469,041,315	\$ 30,252,052

Police

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 13,949,512	\$ 12,964,137	\$ 15,587,973	\$ 2,623,836
Fines Forfeitures and Penalties	21,326,249	20,526,344	21,803,300	1,276,956
Licenses and Permits	4,240,139	4,607,082	1,894,094	(2,712,988)
Other Local Taxes	1,496,502	1,456,000	1,456,000	-
Other Revenue	875,174	550,698	638,698	88,000
Rev from Federal Agencies	217,062	356,720	220,000	(136,720)
Rev from Money and Prop	42	-	-	-
Rev from Other Agencies	911,653	713,423	893,423	180,000
Transfers In	6,405,390	3,891,526	3,910,423	18,897
Total	\$ 49,421,722	\$ 45,065,930	\$ 46,403,911	\$ 1,337,981

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$31,491 - \$37,918	\$ 185,844
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	13.00	12.00	13.00	42,578 - 51,334	616,929
20000050	Assistant Management Analyst	1.00	2.00	2.00	44,470 - 54,059	102,207
20000041	Assistant Management Analyst	0.00	0.00	1.00	44,470 - 54,059	53,248
20001190	Assistant Police Chief	5.00	5.00	5.00	46,966 - 172,744	686,828
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	130,666
20000134	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	190,261
20000119	Associate Management Analyst	16.00	17.00	17.00	54,059 - 65,333	1,020,447
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	74,797
20000224	Building Service Technician	3.00	3.00	3.00	33,322 - 39,666	118,998
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	92,787
20000231	Cal-ID Technician	12.00	12.00	12.00	36,275 - 43,722	485,969
90000231	Cal-ID Technician - Hourly	0.88	0.88	0.88	36,275 - 43,722	31,922
20000539	Clerical Assistant 2	8.00	8.00	11.00	29,931 - 36,067	376,307
90000539	Clerical Assistant 2 - Hourly	2.63	2.63	2.63	29,931 - 36,067	78,719
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	16,827 - 105,518	64,553
20001175	Crime Laboratory Manager	1.00	1.00	1.00	46,966 - 172,744	130,000
20000441	Crime Scene Specialist	8.00	8.00	8.00	50,274 - 60,715	465,083
20000348	Criminalist 2	15.00	16.00	17.00	74,942 - 90,542	1,462,725
20000349	Criminalist 2	11.00	13.00	13.00	74,942 - 90,542	1,161,623
20000391	DNA Technical Manager	1.00	1.00	1.00	78,686 - 95,077	95,077
20000386	Dispatcher 2	73.00	74.00	74.00	37,440 - 45,178	3,346,123
90000386	Dispatcher 2 - Hourly	1.88	1.88	1.88	37,440 - 45,178	70,387
20000398	Documents Examiner 3	2.00	2.00	1.00	68,016 - 82,118	80,476
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	56,534
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	59,155 - 224,099	157,747
20000924	Executive Secretary	2.00	2.00	2.00	43,555 - 52,666	103,652

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000178	Information Systems Administrator	2.00	2.00	2.00	73,466 - 88,982	177,964
20000290	Information Systems Analyst 2	5.00	5.00	5.00	54,059 - 65,333	320,735
20000293	Information Systems Analyst 3	4.00	5.00	5.00	59,363 - 71,760	356,108
20000998	Information Systems Analyst 4	3.00	3.00	3.00	66,768 - 80,891	242,673
20000730	Interview and Interrogation Specialist 3	3.00	3.00	3.00	62,254 - 75,067	212,388
20000590	Laboratory Technician	2.00	3.00	3.00	40,622 - 49,067	144,748
20000577	Latent Print Examiner 2	13.00	13.00	13.00	59,634 - 72,072	892,350
90001073	Management Intern - Hourly	0.75	0.75	0.75	24,274 - 29,203	18,205
20000672	Parking Enforcement Officer 1	40.00	39.00	40.00	35,630 - 42,848	1,673,064
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	39,104 - 47,091	847,638
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	43,077 - 51,750	310,500
20000680	Payroll Specialist 2	6.00	6.00	6.00	34,611 - 41,787	236,942
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	48,069
20000722	Police Agent	1.00	0.00	0.00	65,874 - 79,664	-
20000717	Police Captain	14.00	15.00	16.00	115,877 - 138,778	2,164,840
20001133	Police Chief	1.00	1.00	1.00	59,155 - 224,099	176,456
20000308	Police Code Compliance Officer	5.00	5.00	5.00	43,014 - 51,709	255,701
20000719	Police Detective	337.00	337.00	337.00	65,998 - 79,747	25,552,380
20000111	Police Dispatch Administrator	2.00	2.00	3.00	61,630 - 74,880	228,550
20000987	Police Dispatch Supervisor	13.00	13.00	14.00	54,746 - 66,040	947,070
20000729	Police Dispatcher	61.00	61.00	59.00	45,240 - 54,538	3,319,257
90000729	Police Dispatcher - Hourly	1.21	1.21	1.21	45,240 - 54,538	54,740
20000716	Police Investigative Service Officer 2	0.00	1.00	3.00	40,643 - 49,067	138,777
20000715	Police Investigative Service Officer 2	20.00	23.00	23.00	40,643 - 49,067	1,001,472
20000696	Police Lead Dispatcher	10.00	10.00	11.50	49,774 - 60,029	707,194
20000718	Police Lieutenant	54.00	55.00	55.00	97,594 - 116,813	6,391,752
20000721	Police Officer 2	1,325.00	1,328.00	1,328.00	62,837 - 75,941	94,976,774
20000723	Police Officer 3	9.00	9.00	9.00	65,998 - 79,747	717,723
20000734	Police Property and Evidence Clerk	14.50	14.50	15.00	34,611 - 41,517	606,097
20000735	Police Records Clerk	25.00	25.00	25.00	32,968 - 39,811	933,922
20000582	Police Records Data Specialist	10.00	10.00	9.00	32,074 - 38,834	338,467
20000585	Police Records Data Specialist Supervisor	2.00	2.00	2.00	38,834 - 46,675	85,509
20000724	Police Sergeant	289.00	288.00	288.00	76,274 - 92,206	26,009,399
20000331	Police Service Officer 2	2.00	2.00	2.00	39,187 - 47,133	89,788
20000329	Police Service Officer 2	7.00	7.00	7.00	39,187 - 47,133	323,079
20001234	Program Coordinator	4.00	4.00	4.00	23,005 - 137,904	390,162
20001222	Program Manager	5.00	5.00	4.00	46,966 - 172,744	458,355
20000759	Programmer Analyst 3	1.00	0.00	0.00	54,059 - 65,333	-

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000761	Project Officer 1	1.00	1.00	1.00	66,622 - 80,454	80,454
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	42,682 - 51,397	153,163
20000783	Public Information Clerk	2.00	2.00	0.00	31,491 - 37,918	-
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	36,067
20000927	Senior Clerk/Typist	12.00	12.00	11.00	36,067 - 43,514	469,901
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000966	Senior HVACR Technician	1.00	1.00	1.00	49,462 - 59,384	49,462
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	128,315
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	52,603 - 63,398	63,398
20000882	Senior Police Records Clerk	3.00	3.00	4.00	37,835 - 45,781	171,543
90000882	Senior Police Records Clerk - Hourly	0.85	0.85	0.85	37,835 - 45,781	32,160
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	54,059 - 65,333	63,373
20001012	Special Event Traffic Control Supervisor	3.00	3.00	3.00	39,042 - 46,925	140,775
20001013	Special Event Traffic Controller 1	0.50	0.00	0.00	33,946 - 40,810	-
90001013	Special Event Traffic Controller 1 - Hourly	39.06	39.06	39.06	33,946 - 40,810	1,325,915
20001006	Supervising Cal-ID Technician	4.00	4.00	4.00	41,600 - 50,253	200,490
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	68,224 - 82,493	82,493
20000892	Supervising Criminalist	4.00	4.00	4.00	86,195 - 104,125	395,649
20000893	Supervising Criminalist	1.00	1.00	1.00	86,195 - 104,125	104,125
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	73,008 - 88,275	84,303
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	38.75	39.25	40.25	31,491 - 37,918	1,489,984
	2-Wheel Motorcyle (POA)					127,494
	2nd Watch Shift					1,229,510
	3-Wheel Motorcyle (MEA)					97,344
	3rd Watch Shift					1,342,569
	Acct Recon Pay					91,656
	Admin Assign Pay					64,540
	Advanced Post Certificate					7,833,984
	Air Support Trainer					14,428
	Bilingual - Dispatcher					34,944
	Bilingual - POA					647,947
	Bilingual - Regular					94,640
	Budgeted Vacancy Savings					(19,860,629)
	Canine Care					127,618
	Comm Relations					53,160

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
	Core Instructor Pay					14,428
	Detective Pay					465,610
	Dispatch Cert Pay					323,052
	Dispatcher Training					181,098
	Emergency Negotiator					58,861
	Field Training Pay					782,771
	Flight Pay					97,934
	Intermediate Post Certificate					1,492,258
	Latent Print Exam Cert					37,410
	Night Shift Pay					11,001
	Overtime Budgeted					26,321,017
	Sick Leave - Hourly					42,963
	Split Shift Pay					424,369
	Swat Team Pay					302,085
	Termination Pay Annual Leave					928,314
	Vacation Pay In Lieu					3,700,158
FTE, Salaries, and Wages Subtotal		2,632.01	2,644.01	2,653.01		\$ 215,220,936
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 4,065,095	\$ 3,683,076	\$ 3,452,264		\$ (230,812)
	Flexible Benefits	29,575,500	33,543,364	42,749,974		9,206,610
	Long-Term Disability	568,781	551,434	-		(551,434)
	Medicare	3,122,320	2,521,340	2,591,302		69,962
	Other Post-Employment Benefits	14,768,065	14,012,609	14,402,399		389,790
	Retiree Medical Trust	16,923	18,123	23,596		5,473
	Retirement 401 Plan	18,380	16,993	18,546		1,553
	Retirement ADC	84,782,760	84,043,440	105,651,623		21,608,183
	Retirement DROP	917,424	924,353	927,882		3,529
	Risk Management Administration	2,509,155	2,421,118	2,426,401		5,283
	Supplemental Pension Savings Plan	2,174,153	2,100,087	2,229,929		129,842
	Unemployment Insurance	324,793	315,575	313,465		(2,110)
	Workers' Compensation	16,377,077	13,213,210	11,007,505		(2,205,705)
Fringe Benefits Subtotal		\$ 159,220,428	\$ 157,364,722	\$ 185,794,886		\$ 28,430,164
Total Personnel Expenditures						\$ 401,015,822

Police Decentralization Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Department Operations Division	\$ 2,458,813	\$ -	\$ -	\$ -
Total	\$ 2,458,813	\$ -	\$ -	\$ -

Police

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Transfers Out	\$ 2,458,813	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	2,458,813	-	-	-
Total	\$ 2,458,813	\$ -	\$ -	-

Seized Assets - California Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Department Operations Division	\$ -	\$ 11,919	\$ 11,919	\$ -
Total	\$ -	\$ 11,919	\$ 11,919	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 11,919	\$ 11,919	\$ -
NON-PERSONNEL SUBTOTAL	-	11,919	11,919	-
Total	\$ -	\$ 11,919	\$ 11,919	\$ -

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Federal Agencies	\$ -	\$ 11,881	\$ 11,881	\$ -
Rev from Money and Prop	359	-	-	-
Rev from Other Agencies	50,133	-	-	-
Total	\$ 50,492	\$ 11,881	\$ 11,881	\$ -

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Department Operations Division	\$ 848,658	\$ 1,622,869	\$ 1,608,456	\$ (14,413)
Total	\$ 848,658	\$ 1,622,869	\$ 1,608,456	\$ (14,413)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (14,413)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (14,413)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 556,365	\$ 718,978	\$ 705,171	\$ (13,807)
Information Technology	72,700	-	-	-
Energy and Utilities	219,593	903,891	903,285	(606)
NON-PERSONNEL SUBTOTAL	848,658	1,622,869	1,608,456	(14,413)
Total	\$ 848,658	\$ 1,622,869	\$ 1,608,456	\$ (14,413)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Federal Agencies	\$ 1,538,026	\$ 1,069,307	\$ 1,069,307	\$ -
Rev from Money and Prop	18,133	-	-	-
Rev from Other Agencies	235,000	-	-	-
Total	\$ 1,791,159	\$ 1,069,307	\$ 1,069,307	\$ -

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Department Operations Division	\$ -	\$ 119,187	\$ 119,187	\$ -
Total	\$ -	\$ 119,187	\$ 119,187	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 119,187	\$ 119,187	\$ -
NON-PERSONNEL SUBTOTAL	-	119,187	119,187	-
Total	\$ -	\$ 119,187	\$ 119,187	\$ -

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Federal Agencies	\$ 335,615	\$ 118,812	\$ 118,812	\$ -
Rev from Money and Prop	2,167	-	-	-
Total	\$ 337,782	\$ 118,812	\$ 118,812	\$ -

Serious Traffic Offenders Program Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Department Operations Division	\$ 103,536	\$ -	\$ -	\$ -
Total	\$ 103,536	\$ -	\$ -	\$ -

Police

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Transfers Out	\$ 103,536	\$ -	\$ -	-
NON-PERSONNEL SUBTOTAL	103,536	-	-	-
Total	\$ 103,536	\$ -	\$ -	-

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ 489	\$ -	\$ -	-
Total	\$ 489	\$ -	\$ -	-

State COPS

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administrative Services	\$ 2,450,061	\$ -	\$ -	-
Department Operations Division	83,990	2,140,000	2,140,000	-
Neighborhood Policing Division	2,028,903	-	-	-
Total	\$ 4,562,955	\$ 2,140,000	\$ 2,140,000	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 2,112,893	\$ 2,140,000	\$ 2,140,000	\$ -
Information Technology	2,450,061	-	-	-
NON-PERSONNEL SUBTOTAL	4,562,955	2,140,000	2,140,000	-
Total	\$ 4,562,955	\$ 2,140,000	\$ 2,140,000	\$ -

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Federal Agencies	\$ -	\$ 2,140,000	\$ 2,140,000	\$ -
Rev from Money and Prop	21,845	-	-	-
Rev from Other Agencies	2,837,263	-	-	-
Transfers In	4,182,523	-	-	-
Total	\$ 7,041,632	\$ 2,140,000	\$ 2,140,000	\$ -

Revenue and Expense Statement (Non-General Fund)

Police Decentralization Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,458,813	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ 2,458,813	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,458,813	\$ -	\$ -
OPERATING EXPENSE			
Transfers Out	\$ 2,458,813	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 2,458,813	\$ -	\$ -
TOTAL EXPENSE	\$ 2,458,813	\$ -	\$ -
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,458,813	\$ -	\$ -

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Police

Revenue and Expense Statement (Non-General Fund)

Serious Traffic Offenders Program Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 103,046	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ 103,046	\$ -	\$ -
REVENUE			
Revenue from Use of Money and Property	\$ 489	\$ -	\$ -
TOTAL REVENUE	\$ 489	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 103,536	\$ -	\$ -
OPERATING EXPENSE			
Transfers Out	\$ 103,536	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 103,536	\$ -	\$ -
TOTAL EXPENSE	\$ 103,536	\$ -	\$ -
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 103,536	\$ -	\$ -

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ 2,478,677	\$ 3,331,876
TOTAL BALANCE AND RESERVES	\$ -	\$ 2,478,677	\$ 3,331,876
REVENUE			
Revenue from Federal Agencies	\$ -	\$ 2,140,000	\$ 2,140,000
Revenue from Other Agencies	2,837,263	-	-
Revenue from Use of Money and Property	21,845	-	-
Transfers In	4,182,523	-	-
TOTAL REVENUE	\$ 7,041,632	\$ 2,140,000	\$ 2,140,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,041,632	\$ 4,618,677	\$ 5,471,876
OPERATING EXPENSE			
Supplies	\$ 2,112,893	\$ 2,140,000	\$ 2,140,000
Information Technology	2,450,061	-	-
TOTAL OPERATING EXPENSE	\$ 4,562,955	\$ 2,140,000	\$ 2,140,000
TOTAL EXPENSE	\$ 4,562,955	\$ 2,140,000	\$ 2,140,000
BALANCE	\$ 2,478,677	\$ 2,478,677	\$ 3,331,876
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,041,632	\$ 4,618,677	\$ 5,471,876

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Public Safety Services & Debt Service Fund



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Public Safety Services & Debt Service Fund



Fund Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.



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Public Safety Services & Debt Service Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	8,752,371	9,166,621	9,203,815	37,194
Total Department Expenditures	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815	\$ 37,194
Total Department Revenue	\$ 8,815,946	\$ 9,166,621	\$ 9,203,815	\$ 37,194

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Public Safety Services & Debt Service Fund	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815	\$ 37,194
Total	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815	\$ 37,194

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation	0.00	\$ 37,194	\$ 37,194
Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services and Debt Service Fund.			
Total	0.00	\$ 37,194	\$ 37,194

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Transfers Out	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815	\$ 37,194
NON-PERSONNEL SUBTOTAL	8,752,371	9,166,621	9,203,815	37,194
Total	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815	\$ 37,194

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Sales Tax	\$ 8,784,446	\$ 9,166,621	\$ 9,203,815	\$ 37,194
Rev from Money and Prop	31,500	-	-	-
Total	\$ 8,815,946	\$ 9,166,621	\$ 9,203,815	\$ 37,194

Public Safety Services & Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 663,000	\$ 726,575	\$ 726,575
TOTAL BALANCE AND RESERVES	\$ 663,000	\$ 726,575	\$ 726,575
REVENUE			
Revenue from Use of Money and Property	\$ 31,500	\$ -	\$ -
Sales Tax	8,784,446	9,166,621	9,203,815
TOTAL REVENUE	\$ 8,815,946	\$ 9,166,621	\$ 9,203,815
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,478,946	\$ 9,893,196	\$ 9,930,390
OPERATING EXPENSE			
Transfers Out	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815
TOTAL OPERATING EXPENSE	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815
TOTAL EXPENSE	\$ 8,752,371	\$ 9,166,621	\$ 9,203,815
BALANCE	\$ 726,575	\$ 726,575	\$ 726,575
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,478,946	\$ 9,893,196	\$ 9,930,390

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Public Utilities



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Department Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

The Department's mission is:

To provide reliable water utility services that protect the health of our communities and the environment

The Department's vision is:

A world-class water utility for a world-class city

Did you know?

- The Public Utilities Department created the Help-to-Others San Diego (H2O SD) Program in Fiscal Year 2017, which is a donation driven assistance program to assist low-income customers with their water and wastewater bills. H2O SD is the first assistance program of its kind in the region and utilizes donations from customers, businesses, and others to comply with California law. To learn more about the H2O SD Program, including to see if you may qualify for assistance in helping to pay your water and wastewater bill or to donate, please visit this link: www.sandiego.gov/h2oSD
- Pure Water San Diego uses proven water purification technology to produce a safe, sustainable, and high quality water supply for San Diego. The Program is a cost-effective investment that will provide a reliable, locally-controlled and drought-proof drinking water supply. An initial 30 million gallon per day water purification facility is planned to be operational as early as 2021. The long-term goal, producing 83

Public Utilities

million gallons of purified water per day (one-third of San Diego's future drinking water supply), is planned to be reached in 2035.

- The water and wastewater systems are among the largest and most complex systems in the world due to the size of the service area, topography, and varied climate.
- The water system can treat up to 378 million gallons of drinking water per day and includes 49 pump stations, 3 water treatment plants (Miramar, Alvarado, and Otay), 3,400+ miles of pipeline, 320,000+ service connections, and 135 separate pressure zones.
- The wastewater system can treat up to 255 million gallons of wastewater per day and includes 79 pump stations, 3 wastewater treatment plants (Pt. Loma, North City, and South Bay), a bio-solid processing plant, 2 ocean outfalls, and 3,000+ miles of pipeline.
- Both the water and wastewater funds have strong credit ratings (Aa3 and Aa2, respectively, as rated by Moody's). Over \$1.0 billion in water and wastewater fund outstanding debt has been refunded since Fiscal Year 2016, saving approximately \$150.0 million.
- The Public Utilities Department operates nine reservoirs: Barrett, El Capitan, Lake Hodges, Lake Murray, Lower Otay, Miramar, Morena, San Vicente, and Sutherland. These reservoirs capture local rain fall, store imported water, and offer various opportunities for recreational activities including fishing, boating, windsurfing, and water skiing.
- Over the next two years, the Public Utilities Department will be installing advanced meters citywide. This will allow customers to monitor their water use and provide a tool to better understand their water usage patterns. Customers will be able to access this information through the new MyWaterEasy customer portal and mobile app that will be available during the coming fiscal year.

Goals and Objectives

Goal 1: Water Supply and Environmental Stewardship

- Water supply and conservation
- Carbon footprint and energy management

Goal 2: Organization Excellence

- Rate structure optimization
- Safety
- Training and development
- Excellent organizational culture

Goal 3: Community Engagement

- Stakeholder understanding and support
- Customer service strategies

Goal 4: Infrastructure Management

- Asset management
- Infrastructure investment

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage reduction of per capita water consumption ¹	N/A	N/A	5%	5%	5%
2. Percentage reduction of imported water ²	N/A	N/A	5%	5%	5%

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
3. Percentage of Pure Water Phase 1 plan developed and implemented on schedule	100%	100%	100%	100%	100%
4. Average number of days to respond to and resolve customer-initiated service investigations ³	10.0	13.2	10.0	11.5	10.0
5. Miles of sewer mains replaced, repaired, or rehabilitated ⁴	45.0	45.8	45.0	47.4	45.0
6. Miles of water mains awarded for replacement ⁵	35.0	52.4	35.0	33.0	35.0
7. Average number of minutes for water main break response time ⁶	30.0	40.0	30.0	24.0	30.0
8. Number of acute sewer main defects identified ⁷	50.0	58.0	50.0	31.1	50.0
9. Number of sanitary sewer overflows (SSOs)	40.0	35.0	40.0	42.0	40.0
10. Number of water main breaks	83.0	77.0	77.0	76.0	77.0

1. Reduction of per capita consumption and imported water is an ongoing, long-term effort and is not a compounding annual target of a 5% reduction from prior fiscal year.
2. Refer to Footnote #1.
3. The average number of days to complete field investigations improved from 13.2 in Fiscal Year 2016 to 11.5 in Fiscal Year 2017. During Fiscal Year 2017 process improvements, monthly report outs, and increased communication with front-line staff reduced the number of days to just 5.9 during the 4th quarter.
4. Public Utilities is responsible for the overall program and works in concert with the Public Works Department to deliver execution of the projects to reach the mileage goals. KPIs are based on a five year average (Fiscal Year 2016 - Fiscal Year 2020), which may result in some years being above or below target.
5. Refer to Footnote #4
6. Response time for Fiscal Year 2017 has been reduced as compared to Fiscal Year 2016 as staff works to respond quickly to breaks in addition to identifying breaks that have initially been classified as leaks.
7. The City's robust sewer infrastructure CIP program and the Department's increased efficiency in completing in-house repairs have contributed to the decline of acute sewer defects identified.



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Public Utilities

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	1,653.36	1,644.74	1,650.92	6.18
Personnel Expenditures	\$ 157,571,869	\$ 164,385,461	\$ 172,990,858	\$ 8,605,397
Non-Personnel Expenditures	595,933,886	696,643,461	702,814,314	6,170,853
Total Department Expenditures	\$ 753,505,755	\$ 861,028,922	\$ 875,805,172	\$ 14,776,250
Total Department Revenue	\$ 899,464,526	\$ 998,559,613	1,121,258,423	\$ 122,698,810

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Public Utilities	\$ -	\$ 2,577,246	\$ 2,495,029	\$ (82,217)
Water	1,991,740	-	-	-
Total	\$ 1,991,740	\$ 2,577,246	\$ 2,495,029	\$ (82,217)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 7,987	\$ -
Reservoir Recreation Services Reduction Reduction of non-personnel expenditures associated with reservoir recreation services.	0.00	(90,204)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(200,000)
Total	0.00	\$ (82,217)	\$ (200,000)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 86,199	\$ 61,800	\$ 61,800	\$ -
Contracts	1,832,311	2,450,881	2,377,309	(73,572)
Information Technology	1,501	-	-	-
Energy and Utilities	69,919	64,565	55,920	(8,645)
Other	1,810	-	-	-
NON-PERSONNEL SUBTOTAL	1,991,740	2,577,246	2,495,029	(82,217)
Total	\$ 1,991,740	\$ 2,577,246	\$ 2,495,029	\$ (82,217)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 761,031	\$ 1,089,000	\$ 889,000	\$ (200,000)
Rev from Money and Prop	122,532	520,000	520,000	-
Total	\$ 883,563	\$ 1,609,000	\$ 1,409,000	\$ (200,000)

Public Utilities

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Metropolitan Wastewater - Metro	\$ 79,141,507	\$ -	\$ -	\$ -
Public Utilities	108,578,487	220,304,391	224,055,992	3,751,601
Total	\$ 187,719,993	\$ 220,304,391	\$ 224,055,992	\$ 3,751,601

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Metropolitan Wastewater - Metro	271.08	0.00	0.00	0.00
Public Utilities	191.13	462.20	458.86	(3.34)
Total	462.21	462.20	458.86	(3.34)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 6,220,613	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.01	2,437,876	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,641,151	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	1,420,620	-
Condition Assessments Addition of one-time non-personnel expenditures for condition assessments associated with programmatic wastewater pipelines and CIP project planning.	0.00	1,040,000	-
Wastewater Planning Addition of one-time non-personnel expenditures to assess operational efficiencies at wastewater facilities.	0.00	620,000	-
Wastewater Pipeline Project Addition of one-time non-personnel expenditures associated with heavy pipeline cleanup for the Ferrous Line Improvement project.	0.00	500,000	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	(1.97)	130,985	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
IAM Project Addition of non-personnel expenditures and associated revenue for the Infrastructure Asset Management (IAM) project.	0.00	121,000	312,204
Security Equipment Addition of non-personnel expenditures to support the planning, repair and maintenance of critical security equipment.	0.00	115,500	-
Marine Biology and Ocean Operations Addition of non-personnel expenditures for consulting services associated with marine biology and ocean operations.	0.00	99,000	-
Southern California Coastal Water Research Project Joint Powers Agreement Addition of non-personnel expenditures for the annual Joint Powers Authority (JPA) member agency contribution.	0.00	25,000	-
Overtime Adjustment Addition of overtime personnel expenditures related to emergency operations, vacancies and long-term absences.	0.00	16,500	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	1,412	-
Bond Administrative Fees Addition of non-personnel expenditures for miscellaneous bond administration fees and contractual services.	0.00	1,248	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,507)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.38)	(57,687)	-
Human Resources Functions Consolidation Transfer of 0.99 FTE positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.	(0.99)	(124,124)	-
State Revolving Fund (SRF) Adjustment Reduction of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2018.	0.00	(456,313)	-
Pure Water Program Reduction of non-personnel expenditures associated with consulting services for the Pure Water program.	0.00	(643,318)	-
Equipment and Maintenance Reduction of non-personnel expenditures associated with equipment and maintenance.	0.00	(774,869)	-
Contractual Reductions Reduction of non-personnel expenditures associated with Metropolitan Sewer Utility Agency waste disposal contracts.	0.00	(3,000,000)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(5,581,486)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Revised Revenue	0.00	-	4,342,600
Adjustment to reflect revised revenue projections.			
Total	(3.33)	\$ 3,751,601	\$ 4,654,804

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 28,690,800	\$ 29,655,612	\$ 29,474,819	\$ (180,793)
Fringe Benefits	18,024,071	19,221,033	21,803,869	2,582,836
PERSONNEL SUBTOTAL	46,714,870	48,876,645	51,278,688	2,402,043
NON-PERSONNEL				
Supplies	\$ 21,540,223	\$ 21,312,782	\$ 21,662,766	\$ 349,984
Contracts	38,097,414	52,664,085	45,984,234	(6,679,851)
Information Technology	4,557,943	5,068,982	6,710,133	1,641,151
Energy and Utilities	10,037,365	17,392,348	16,265,567	(1,126,781)
Other	232,343	398,834	310,316	(88,518)
Contingencies	-	3,500,000	3,500,000	-
Transfers Out	64,682,089	67,696,383	74,743,616	7,047,233
Capital Expenditures	2,272,653	3,379,078	3,585,417	206,339
Debt	(414,907)	15,254	15,255	1
NON-PERSONNEL SUBTOTAL	141,005,123	171,427,746	172,777,304	1,349,558
Total	\$ 187,719,993	\$ 220,304,391	\$ 224,055,992	\$ 3,751,601

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 69,835,271	\$ 69,195,422	\$ 80,163,726	\$ 10,968,304
Other Revenue	247,273	100,000	100,000	-
Rev from Federal Agencies	-	-	1,350,000	1,350,000
Rev from Money and Prop	1,802,334	134,400	1,300,000	1,165,600
Rev from Other Agencies	29,500	19,719,000	-	(19,719,000)
Transfers In	19,928,760	-	10,889,900	10,889,900
Total	\$ 91,843,139	\$ 89,148,822	\$ 93,803,626	\$ 4,654,804

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.89	4.89	4.56	\$31,491 - \$37,918	\$ 170,742
20000007	Accountant 3	0.33	0.33	0.33	59,363 - 71,760	23,676
20000102	Accountant 4	0.33	0.33	0.33	66,768 - 88,982	29,365
90000102	Accountant 4 - Hourly	0.00	0.10	0.10	66,768 - 88,982	8,898
20000012	Administrative Aide 1	1.10	0.44	0.77	36,962 - 44,533	32,767
20000024	Administrative Aide 2	5.19	5.85	6.51	42,578 - 51,334	318,699

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000057	Assistant Chemist	24.00	23.00	23.00	53,789 - 65,333	1,436,068
20001140	Assistant Department Director	1.16	1.16	1.16	31,741 - 173,971	162,403
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	115,000
90001202	Assistant Deputy Director - Hourly	0.00	0.35	0.35	23,005 - 137,904	28,159
20000070	Assistant Engineer-Civil	8.42	8.42	8.19	57,866 - 69,722	531,889
20000087	Assistant Engineer-Mechanical	0.61	0.61	0.61	57,866 - 69,722	35,294
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	40,602
20000041	Assistant Management Analyst	0.33	0.33	0.33	44,470 - 54,059	17,843
20001228	Assistant Metropolitan Wastewater Director	0.33	0.33	0.33	31,741 - 173,971	46,199
20000140	Associate Chemist	7.25	7.25	7.25	62,005 - 75,067	540,483
20000311	Associate Department Human Resources Analyst	1.65	1.65	0.66	54,059 - 65,333	43,130
20000145	Associate Engineer-Civil	0.83	1.16	1.33	66,622 - 80,454	101,252
20000143	Associate Engineer-Civil	11.34	10.73	10.95	66,622 - 80,454	857,847
90000143	Associate Engineer-Civil - Hourly	0.35	0.00	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	2.61	3.22	3.22	66,622 - 80,454	245,228
90000150	Associate Engineer-Electrical - Hourly	0.00	0.35	0.35	66,622 - 80,454	25,626
20000154	Associate Engineer-Mechanical	0.61	0.61	0.61	66,622 - 80,454	47,238
20000132	Associate Management Analyst	0.33	0.33	0.33	54,059 - 65,333	17,843
20000119	Associate Management Analyst	11.21	11.04	11.10	54,059 - 65,333	669,724
20000134	Associate Management Analyst	0.33	0.33	0.33	54,059 - 65,333	21,565
90000119	Associate Management Analyst - Hourly	0.08	0.08	0.08	54,059 - 65,333	4,749
20000162	Associate Planner	0.34	0.34	0.46	56,722 - 68,536	27,046
20000655	Biologist 2	6.00	6.00	7.00	53,726 - 65,333	442,680
20000649	Biologist 3	0.24	0.24	0.24	62,005 - 75,067	17,662
20000648	Biologist 3	1.50	3.50	3.50	62,005 - 75,067	241,350
20000195	Boat Operator	1.00	1.00	1.00	43,493 - 51,896	49,054
20000201	Building Maintenance Supervisor	0.00	0.00	0.33	61,859 - 74,797	24,314
20000205	Building Service Supervisor	1.34	1.34	1.34	45,718 - 55,286	74,079
20000224	Building Service Technician	2.34	2.34	1.34	33,322 - 39,666	52,916
20000539	Clerical Assistant 2	8.32	5.99	2.99	29,931 - 36,067	106,338
20000306	Code Compliance Officer	0.44	0.44	0.44	37,232 - 44,803	16,368
20000307	Code Compliance Supervisor	0.11	0.11	0.00	42,890 - 51,334	-
20000545	Contracts Processing Clerk	0.00	0.33	0.33	32,968 - 39,811	13,138
20001168	Deputy Director	2.44	2.44	2.44	46,966 - 172,744	302,800
90001168	Deputy Director - Hourly	0.25	0.00	0.00	46,966 - 172,744	-
20000434	Electronics Technician	0.33	0.33	0.33	47,091 - 56,534	18,390
20000438	Equipment Painter	2.00	2.00	2.00	44,366 - 53,206	97,572
20000924	Executive Secretary	0.33	0.33	0.33	43,555 - 52,666	17,113
90000924	Executive Secretary - Hourly	0.11	0.00	0.00	43,555 - 52,666	-
20000461	Field Representative	0.55	0.55	0.55	32,323 - 38,917	20,865

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000184	Fleet Parts Buyer	1.00	1.00	1.00	44,637 - 54,059	50,493
90000819	Golf Course Manager - Hourly	0.04	0.00	0.00	59,488 - 71,760	-
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	3.06	2.04	2.04	54,059 - 65,333	125,398
20000293	Information Systems Analyst 3	2.38	2.38	2.38	59,363 - 71,760	166,560
20000998	Information Systems Analyst 4	1.36	1.36	1.36	66,768 - 80,891	108,857
20000999	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,224
20000515	Instrumentation and Control Technician	8.00	8.00	8.00	51,896 - 62,296	459,348
90000515	Instrumentation and Control Technician - Hourly	0.35	0.35	0.70	51,896 - 62,296	39,706
20000497	Irrigation Specialist	0.33	0.33	0.33	37,814 - 45,261	14,843
20000590	Laboratory Technician	19.00	20.00	20.00	40,622 - 49,067	938,004
20000618	Machinist	4.00	4.00	4.00	46,134 - 55,266	211,103
90001073	Management Intern - Hourly	2.06	0.74	1.34	24,274 - 29,203	36,055
20000624	Marine Biologist 2	17.00	17.00	17.00	53,726 - 65,333	1,076,003
20000625	Marine Biologist 2	1.00	1.00	0.00	53,726 - 65,333	-
20000626	Marine Biologist 3	5.00	4.00	4.00	62,005 - 75,067	300,268
20000634	Organization Effectiveness Specialist 2	0.99	0.99	0.88	54,059 - 65,333	57,507
20000627	Organization Effectiveness Specialist 3	0.55	0.55	0.66	59,363 - 71,760	47,352
20000639	Organization Effectiveness Supervisor	0.66	0.66	0.33	66,768 - 80,891	26,350
20000667	Painter	3.00	3.00	3.00	41,600 - 49,962	144,014
20000680	Payroll Specialist 2	3.30	3.30	3.30	34,611 - 41,787	126,169
20000173	Payroll Supervisor	0.66	0.66	0.66	39,686 - 48,069	31,413
20000701	Plant Process Control Electrician	19.00	19.00	19.00	51,896 - 62,296	1,129,797
20000705	Plant Process Control Supervisor	6.33	6.33	7.33	56,410 - 68,224	491,654
20000703	Plant Process Control Supervisor	3.00	3.00	3.00	56,410 - 68,224	203,649
20000687	Plant Technician 1	22.00	21.00	21.00	37,814 - 45,261	912,567
20000688	Plant Technician 2	25.00	25.00	25.00	41,454 - 49,504	1,215,444
20000689	Plant Technician 3	14.00	14.00	14.00	45,490 - 54,434	758,365
20000706	Plant Technician Supervisor	9.00	9.00	8.00	52,666 - 62,837	501,753
20000732	Power Plant Operator	4.00	4.00	4.00	49,712 - 59,342	223,329
20000733	Power Plant Supervisor	2.00	2.00	2.00	55,141 - 66,581	133,162
21000184	Principal Backflow & Cross Connection Specialist	0.11	0.11	0.22	50,003 - 60,549	13,032
20000740	Principal Drafting Aide	0.88	0.88	0.88	50,003 - 60,549	52,881
20000743	Principal Engineering Aide	2.01	2.01	1.68	50,003 - 60,549	101,623

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	63,024 - 76,045	152,090
20000227	Procurement Specialist	0.00	1.00	1.00	49,109 - 59,488	59,488
20001222	Program Manager	4.47	4.47	3.75	46,966 - 172,744	410,152
90001222	Program Manager - Hourly	0.17	0.00	0.00	46,966 - 172,744	-
20000760	Project Assistant	0.12	0.12	0.12	57,866 - 69,722	8,263
20000761	Project Officer 1	0.24	0.24	0.24	66,622 - 80,454	17,507
90000761	Project Officer 1 - Hourly	0.04	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	0.73	0.73	0.73	76,794 - 92,851	67,149
20000766	Project Officer 2	0.44	0.44	0.22	76,794 - 92,851	18,661
20000768	Property Agent	0.11	0.11	0.11	59,363 - 71,760	7,777
20000783	Public Information Clerk	0.77	0.77	0.77	31,491 - 37,918	28,760
20001150	Public Utilities Director	0.33	0.33	0.33	59,155 - 224,099	65,340
20000319	Pump Station Operator	10.00	10.00	10.00	43,493 - 51,917	512,603
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.22	0.22	1.00	76,731 - 92,893	92,893
20000559	Recycling Program Manager	0.11	0.11	0.11	76,731 - 92,893	8,437
20000847	Safety Officer	0.66	0.66	0.66	57,907 - 69,930	46,156
20000854	Safety Representative 2	3.31	3.31	3.31	50,461 - 61,027	201,432
20001042	Safety and Training Manager	0.99	0.99	0.99	66,768 - 80,891	80,097
90001042	Safety and Training Manager - Hourly	0.35	0.35	0.00	66,768 - 80,891	-
20000869	Senior Account Clerk	0.76	0.76	0.76	36,067 - 43,514	32,175
21000183	Senior Backflow & Cross Connection Specialist	1.66	1.66	1.55	44,429 - 53,706	80,290
20000828	Senior Biologist	0.61	0.61	0.50	71,760 - 86,466	43,239
20000196	Senior Boat Operator	1.00	1.00	1.00	47,840 - 57,117	57,117
20000883	Senior Chemist	1.45	1.45	1.45	71,739 - 86,466	123,376
20000885	Senior Civil Engineer	3.87	3.87	3.87	76,794 - 92,851	358,672
20000890	Senior Civil Engineer	0.33	0.33	0.33	76,794 - 92,851	30,189
90000885	Senior Civil Engineer - Hourly	0.35	0.35	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,644
20000312	Senior Department Human Resources Analyst	0.33	0.33	0.00	59,363 - 71,760	-
20000400	Senior Drafting Aide	3.64	3.64	3.31	44,429 - 53,706	177,459
20000905	Senior Electrical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	5.52	5.45	5.24	59,363 - 71,760	371,389
90000015	Senior Management Analyst - Hourly	0.00	0.08	0.08	59,363 - 71,760	5,741
20000880	Senior Marine Biologist	1.00	1.00	1.00	71,760 - 86,466	86,466
20000918	Senior Planner	0.23	0.34	0.34	65,354 - 79,019	25,785
20000920	Senior Planner	0.44	0.55	0.44	65,354 - 79,019	32,617
20000708	Senior Plant Technician Supervisor	7.33	7.33	7.33	60,070 - 72,467	530,706

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000968	Senior Power Plant Supervisor	1.00	1.00	1.00	63,357 - 76,440	76,440
90000968	Senior Power Plant Supervisor - Hourly	0.35	0.35	0.00	63,357 - 76,440	-
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	70,699 - 85,530	498,179
20000055	Senior Wastewater Plant Operator	1.00	2.00	2.00	56,534 - 67,621	133,322
20000950	Stock Clerk	5.34	5.34	5.34	30,056 - 36,275	188,999
20000955	Storekeeper 1	3.34	3.34	3.34	34,611 - 41,517	138,443
20000956	Storekeeper 2	2.00	2.00	2.00	37,835 - 45,718	90,522
20000954	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	46,924
90000964	Student Engineer - Hourly	0.54	0.96	0.58	26,707 - 32,011	16,812
20000313	Supervising Department Human Resources Analyst	0.33	0.66	0.66	66,768 - 80,891	48,731
20000995	Supervising Economist	0.41	0.41	0.41	66,768 - 80,891	33,167
20000990	Supervising Field Representative	0.11	0.11	0.11	35,651 - 42,890	4,716
20000985	Supervising Management Analyst	0.11	0.11	0.11	66,768 - 80,891	8,903
20000970	Supervising Management Analyst	3.90	4.01	4.51	66,768 - 80,891	358,348
21000177	Trainer	1.98	1.98	1.98	54,059 - 65,333	117,171
20001041	Training Supervisor	0.22	0.22	0.55	59,363 - 71,760	38,519
20000937	Wastewater Operations Supervisor	25.00	25.00	25.00	64,667 - 77,293	1,916,846
20000941	Wastewater Plant Operator	42.00	41.00	41.00	53,830 - 64,397	2,467,277
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	81,578 - 98,675	360,506
90000931	Wastewater Treatment Superintendent - Hourly	0.35	0.70	0.80	81,578 - 98,675	71,968
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	105,614
20000756	Word Processing Operator	5.32	7.21	9.10	31,491 - 37,918	336,586
	Bilingual - Regular					5,624
	Budgeted Vacancy Savings					(1,546,641)
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					2,655
	Night Shift Pay					99,597
	Overtime Budgeted					2,425,452
	Plant/Tank Vol Cert Pay					72,368
	Reg Pay For Engineers					172,356
	Sick Leave - Hourly					4,942
	Split Shift Pay					14,249
	Termination Pay Annual Leave					84,326
	Vacation Pay In Lieu					45,930
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		462.21	462.20	458.86		\$ 29,474,819

Public Utilities

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 146,640	\$ 140,448	\$ 139,845	\$ (603)
Flexible Benefits	3,378,375	4,356,819	4,978,365	621,546
Long-Term Disability	83,513	84,958	-	(84,958)
Medicare	395,348	365,496	364,801	(695)
Other Post-Employment Benefits	2,530,145	2,583,434	2,561,107	(22,327)
Retiree Medical Trust	14,139	17,589	18,900	1,311
Retirement 401 Plan	20,433	20,049	19,472	(577)
Retirement ADC	8,546,062	8,698,892	10,745,165	2,046,273
Retirement DROP	136,007	127,543	150,403	22,860
Risk Management Administration	429,854	445,999	431,919	(14,080)
Supplemental Pension Savings Plan	1,642,846	1,655,861	1,664,503	8,642
Unemployment Insurance	47,540	48,716	47,553	(1,163)
Workers' Compensation	653,168	675,229	681,836	6,607
Fringe Benefits Subtotal	\$ 18,024,071	\$ 19,221,033	\$ 21,803,869	\$ 2,582,836
Total Personnel Expenditures			\$ 51,278,688	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Metropolitan Wastewater - Muni	\$ 45,983,700	\$ -	\$ -	\$ -
Public Utilities	76,774,684	133,936,893	128,128,232	(5,808,661)
Total	\$ 122,758,385	\$ 133,936,893	\$ 128,128,232	\$ (5,808,661)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Metropolitan Wastewater - Muni	234.00	0.00	0.00	0.00
Public Utilities	175.32	400.71	401.04	0.33
Total	409.32	400.71	401.04	0.33

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pipeline Condition Assessments Addition of one-time non-personnel expenditures for condition assessments associated with programmatic wastewater pipelines and CIP project planning.	0.00	\$ 1,750,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.01)	1,245,475	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	871,467	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Sewer Main and Manhole Projects Addition of non-personnel expenditures to support sewer main and manhole inspections.	0.00	540,000	-
Pump Station 64 Addition of one-time non-personnel expenditures for Pump Station 64 screen replacement per existing condition assessment reports.	0.00	500,000	-
Overtime Adjustment Addition of overtime personnel expenditures related to emergency operations, vacancies and long-term absences.	0.00	369,000	-
Wastewater Planning Addition of non-personnel expenditures to assess operational efficiencies at wastewater facilities.	0.00	250,000	-
IAM Project Addition of non-personnel expenditures and associated revenue for the Infrastructure Asset Management (IAM) project.	0.00	209,000	539,262
Bond Administrative Fees Addition of non-personnel expenditures for miscellaneous bond administration fees and contractual services.	0.00	108,722	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	90,604	-
Security Equipment Addition of non-personnel expenditures to support the planning, repair and maintenance of critical security equipment.	0.00	63,000	-
Addition of Program Manager-Hourly Addition of 0.35 Program Manager-Hourly to support Environmental Monitoring and Technical Services.	0.35	40,826	-
Wastewater Transportation Addition of non-personnel expenditures for wastewater transportation agreements.	0.00	21,725	-
Certifications and Memberships Addition of non-personnel expenditures to maintain industry required certifications to continue performing scientific and technical analysis.	0.00	19,600	-
State Revolving Fund (SRF) Adjustment Addition of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2018.	0.00	15,549	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	4,065	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	3,845	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	612	-
Human Resources Functions Consolidation Transfer of 0.54 FTE positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.	(0.54)	(67,726)	-
Employee Training Reduction of non-personnel expenditures associated with employee training.	0.00	(105,250)	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	0.53	(162,112)	-
Environmental Compliance Projects Reduction of non-personnel expenditures associated with environmental compliance services.	0.00	(325,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(789,680)	-
Environmental Projects Reduction of non-personnel expenditures associated with environmental restoration projects.	0.00	(2,450,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,012,383)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(8,300,900)
Total	0.33	\$ (5,808,661)	\$ (7,761,638)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 23,168,663	\$ 22,579,254	\$ 22,182,890	\$ (396,364)
Fringe Benefits	15,543,010	16,302,773	18,109,510	1,806,737
PERSONNEL SUBTOTAL	38,711,673	38,882,027	40,292,400	1,410,373
NON-PERSONNEL				
Supplies	\$ 3,742,813	\$ 5,220,637	\$ 5,426,572	\$ 205,935
Contracts	30,028,624	37,125,308	37,175,902	50,594
Information Technology	3,159,314	3,656,544	4,528,011	871,467
Energy and Utilities	5,202,957	6,670,796	5,762,418	(908,378)
Other	187,938	173,863	120,475	(53,388)
Transfers Out	41,549,743	41,288,916	33,990,470	(7,298,446)
Capital Expenditures	362,760	712,744	625,927	(86,817)
Debt	(187,439)	206,058	206,057	(1)
NON-PERSONNEL SUBTOTAL	84,046,711	95,054,866	87,835,832	(7,219,034)

Public Utilities

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Total	\$ 122,758,385	\$ 133,936,893	\$ 128,128,232	\$ (5,808,661)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 282,315,468	\$ 288,747,000	\$ 279,785,362	\$ (8,961,638)
Other Revenue	414,494	-	-	-
Rev from Money and Prop	2,215,334	910,400	2,110,400	1,200,000
Rev from Other Agencies	29,975	-	-	-
Transfers In	6,978,525	-	-	-
Total	\$ 291,953,796	\$ 289,657,400	\$ 281,895,762	\$ (7,761,638)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.82	2.82	2.64	\$31,491 - \$37,918	\$ 98,843
20000007	Accountant 3	0.18	0.18	0.18	59,363 - 71,760	12,918
20000102	Accountant 4	0.18	0.18	0.18	66,768 - 88,982	16,020
90000102	Accountant 4 - Hourly	0.00	0.06	0.06	66,768 - 88,982	5,339
20000012	Administrative Aide 1	1.54	0.68	0.86	36,962 - 44,533	33,742
20000024	Administrative Aide 2	4.02	5.38	5.74	42,578 - 51,334	277,742
20000057	Assistant Chemist	10.00	10.00	10.00	53,789 - 65,333	620,557
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	50,170 - 60,466	30,239
20001140	Assistant Department Director	0.36	0.36	0.36	31,741 - 173,971	50,399
20000070	Assistant Engineer-Civil	9.97	9.97	10.58	57,866 - 69,722	695,947
20000087	Assistant Engineer-Mechanical	0.16	0.16	0.16	57,866 - 69,722	9,264
20000041	Assistant Management Analyst	0.18	0.18	0.18	44,470 - 54,059	9,732
20001228	Assistant Metropolitan Wastewater Director	0.18	0.18	0.18	31,741 - 173,971	25,199
20000140	Associate Chemist	4.50	4.50	4.50	62,005 - 75,067	298,615
20000311	Associate Department Human Resources Analyst	0.90	0.90	0.36	54,059 - 65,333	23,522
20000143	Associate Engineer-Civil	9.06	8.31	8.31	66,622 - 80,454	660,940
20000145	Associate Engineer-Civil	0.44	0.62	0.70	66,622 - 80,454	53,220
20000150	Associate Engineer-Electrical	0.16	0.32	0.32	66,622 - 80,454	25,750
20000154	Associate Engineer-Mechanical	0.16	0.16	0.16	66,622 - 80,454	12,393
20000134	Associate Management Analyst	0.18	0.18	0.18	54,059 - 65,333	11,761
20000119	Associate Management Analyst	7.65	7.55	7.58	54,059 - 65,333	460,310
20000132	Associate Management Analyst	0.18	0.18	0.18	54,059 - 65,333	9,732
90000119	Associate Management Analyst - Hourly	0.05	0.05	0.05	54,059 - 65,333	2,968
20000162	Associate Planner	0.67	0.67	1.34	56,722 - 68,536	76,019
20000648	Biologist 3	0.00	1.25	1.25	62,005 - 75,067	91,870
20000649	Biologist 3	1.34	1.34	1.34	62,005 - 75,067	98,584

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000201	Building Maintenance Supervisor	0.00	0.00	0.18	61,859 - 74,797	13,261
20000205	Building Service Supervisor	0.33	0.33	0.33	45,718 - 55,286	18,252
20000224	Building Service Technician	0.33	0.33	0.33	33,322 - 39,666	12,868
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	90,826
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	51,041
20000539	Clerical Assistant 2	2.72	2.54	3.54	29,931 - 36,067	120,865
20000306	Code Compliance Officer	0.50	1.00	1.00	37,232 - 44,803	44,802
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,788
20000545	Contracts Processing Clerk	0.00	0.18	0.18	32,968 - 39,811	7,163
20000801	Customer Information and Billing Manager	1.00	1.00	1.00	73,445 - 88,837	81,142
20000369	Customer Services Representative	21.50	22.00	22.00	32,968 - 39,811	825,624
90000369	Customer Services Representative - Hourly	1.50	2.00	2.00	32,968 - 39,811	72,135
20000366	Customer Services Supervisor	2.00	2.00	2.00	57,782 - 69,784	137,354
20001168	Deputy Director	2.37	2.37	2.37	46,966 - 172,744	284,484
90001168	Deputy Director - Hourly	0.17	0.00	0.00	46,966 - 172,744	-
20000434	Electronics Technician	0.18	0.18	0.18	47,091 - 56,534	10,029
20000429	Equipment Operator 1	31.00	31.00	31.00	37,690 - 45,115	1,360,520
20000430	Equipment Operator 2	12.00	12.00	12.00	41,350 - 49,462	580,708
20000436	Equipment Operator 3	2.00	2.00	2.00	43,160 - 51,667	103,334
20000418	Equipment Technician 1	11.00	11.00	8.00	36,005 - 43,139	336,252
20000423	Equipment Technician 2	10.00	10.00	8.00	39,499 - 47,091	359,896
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,757
20000924	Executive Secretary	0.18	0.18	0.18	43,555 - 52,666	9,336
90000924	Executive Secretary - Hourly	0.06	0.00	0.00	43,555 - 52,666	-
20000461	Field Representative	14.00	14.00	14.00	32,323 - 38,917	530,919
90000461	Field Representative - Hourly	3.25	1.63	1.63	32,323 - 38,917	58,111
20000483	General Water Utility Supervisor	4.00	4.00	4.00	59,342 - 71,760	287,040
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	36,234 - 43,160	43,160
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	37,565 - 45,302	45,302
20000178	Information Systems Administrator	0.19	0.19	0.19	73,466 - 88,982	16,908
20000290	Information Systems Analyst 2	2.21	1.64	1.64	54,059 - 65,333	101,613
20000293	Information Systems Analyst 3	1.83	1.83	1.83	59,363 - 71,760	122,759
20000998	Information Systems Analyst 4	0.76	0.76	0.76	66,768 - 80,891	60,841
20000377	Information Systems Technician	0.50	0.50	0.50	42,578 - 51,334	23,686
20000590	Laboratory Technician	9.00	8.00	8.00	40,622 - 49,067	382,010
90000589	Laborer - Hourly	3.00	2.00	2.00	29,182 - 34,757	58,364
90001073	Management Intern - Hourly	1.80	2.70	2.70	24,274 - 29,203	72,055
20000634	Organization Effectiveness Specialist 2	0.54	0.54	0.74	54,059 - 65,333	48,352

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000627	Organization Effectiveness Specialist 3	0.56	0.56	0.36	59,363 - 71,760	25,848
20000639	Organization Effectiveness Supervisor	0.36	0.36	0.18	66,768 - 80,891	14,367
20000680	Payroll Specialist 2	1.80	1.80	1.80	34,611 - 41,787	68,843
20000173	Payroll Supervisor	0.36	0.36	0.36	39,686 - 48,069	17,136
20000701	Plant Process Control Electrician	8.00	8.00	8.00	51,896 - 62,296	457,652
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	67,991
20000705	Plant Process Control Supervisor	5.18	5.18	6.18	56,410 - 68,224	416,703
20000740	Principal Drafting Aide	0.74	0.74	0.74	50,003 - 60,549	44,579
20000743	Principal Engineering Aide	9.66	9.66	8.20	50,003 - 60,549	491,051
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	52,000 - 62,837	125,674
20001222	Program Manager	2.57	2.57	2.67	46,966 - 172,744	291,178
90001222	Program Manager - Hourly	0.17	0.00	0.35	46,966 - 172,744	38,449
20000760	Project Assistant	0.67	0.67	0.67	57,866 - 69,722	46,153
20000761	Project Officer 1	1.34	1.34	1.34	66,622 - 80,454	97,727
20000766	Project Officer 2	0.18	0.18	0.00	76,794 - 92,851	-
20000763	Project Officer 2	0.83	0.83	0.83	76,794 - 92,851	73,534
20000783	Public Information Clerk	0.36	0.36	0.36	31,491 - 37,918	13,424
20001150	Public Utilities Director	0.18	0.18	0.18	59,155 - 224,099	35,640
20000319	Pump Station Operator	5.00	5.00	5.00	43,493 - 51,917	259,283
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.38	0.38	0.00	76,731 - 92,893	-
20000847	Safety Officer	0.36	0.36	0.36	57,907 - 69,930	25,178
20000854	Safety Representative 2	1.95	1.95	1.95	50,461 - 61,027	118,579
20001042	Safety and Training Manager	0.54	0.54	0.54	66,768 - 80,891	43,668
20000869	Senior Account Clerk	0.44	0.44	0.44	36,067 - 43,514	18,638
20000883	Senior Chemist	1.30	1.30	1.30	71,739 - 86,466	97,684
20000890	Senior Civil Engineer	0.18	0.18	0.18	76,794 - 92,851	16,463
20000885	Senior Civil Engineer	2.44	2.44	2.44	76,794 - 92,851	225,671
20000898	Senior Customer Services Representative	3.00	3.00	3.00	37,835 - 45,781	135,333
20000312	Senior Department Human Resources Analyst	0.18	0.18	0.00	59,363 - 71,760	-
20000400	Senior Drafting Aide	1.44	1.44	1.26	44,429 - 53,706	67,456
20000900	Senior Engineering Aide	11.00	11.00	11.00	44,429 - 53,706	550,557
20000015	Senior Management Analyst	4.15	3.69	3.56	59,363 - 71,760	252,896
90000015	Senior Management Analyst - Hourly	0.00	0.05	0.05	59,363 - 71,760	3,588
20000920	Senior Planner	0.00	0.18	0.18	65,354 - 79,019	13,873
20000918	Senior Planner	0.67	0.67	0.67	65,354 - 79,019	52,943
20000708	Senior Plant Technician Supervisor	0.18	0.18	0.18	60,070 - 72,467	12,781
20000914	Senior Water Utility Supervisor	14.00	14.00	13.00	47,216 - 57,138	730,015

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000950	Stock Clerk	0.33	0.33	0.33	30,056 - 36,275	11,976
20000955	Storekeeper 1	0.33	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	0.17	0.00	0.00	26,707 - 32,011	-
20000313	Supervising Department Human Resources Analyst	0.18	0.36	0.36	66,768 - 80,891	26,580
20000995	Supervising Economist	0.23	0.23	0.23	66,768 - 80,891	18,600
20000990	Supervising Field Representative	0.50	0.50	0.50	35,651 - 42,890	21,445
20000970	Supervising Management Analyst	3.41	3.91	3.91	66,768 - 80,891	300,333
20000997	Supervising Meter Reader	1.00	1.00	1.00	37,253 - 44,720	43,198
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	3.00	66,685 - 80,870	240,184
21000177	Trainer	1.58	1.58	1.58	54,059 - 65,333	90,928
20001041	Training Supervisor	0.38	0.38	0.56	59,363 - 71,760	38,970
20001051	Utility Worker 1	46.00	38.00	43.00	30,534 - 36,296	1,485,272
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	8.00	55,078 - 66,768	445,316
20000325	Wastewater Pretreatment Inspector 3	4.00	4.00	4.00	60,674 - 73,507	291,455
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	1.00	60,674 - 73,507	73,507
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	72,966 - 88,546	88,546
20001063	Water Utility Supervisor	14.00	14.00	14.00	43,472 - 51,979	706,673
20001065	Water Utility Worker	31.00	31.00	31.00	33,322 - 39,666	1,207,940
20000756	Word Processing Operator	6.24	6.24	6.24	31,491 - 37,918	233,088
	Bilingual - Regular					22,616
	Budgeted Vacancy Savings					(1,583,690)
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					2,250
	Night Shift Pay					33,685
	Overtime Budgeted					2,924,387
	Plant/Tank Vol Cert Pay					41,456
	Reg Pay For Engineers					87,051
	Sick Leave - Hourly					6,431
	Split Shift Pay					18,374
	Termination Pay Annual Leave					28,616
	Vacation Pay In Lieu					25,530
FTE, Salaries, and Wages Subtotal		409.32	400.71	401.04		\$ 22,182,890
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 115,346	\$ 118,603	\$ 107,840		\$ (10,763)
	Flexible Benefits	3,054,773	3,734,856	4,199,685		464,829
	Long-Term Disability	63,281	63,129	-		(63,129)

Public Utilities

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Medicare	318,433	271,256	262,278	(8,978)
Other Post-Employment Benefits	2,279,343	2,211,140	2,154,827	(56,313)
Retiree Medical Trust	8,986	8,100	10,491	2,391
Retirement 401 Plan	8,574	8,734	8,373	(361)
Retirement ADC	7,002,608	7,443,816	9,030,602	1,586,786
Retirement DROP	91,957	91,348	81,145	(10,203)
Risk Management Administration	387,197	381,969	362,863	(19,106)
Supplemental Pension Savings Plan	1,357,046	1,184,805	1,179,766	(5,039)
Unemployment Insurance	35,994	36,096	34,397	(1,699)
Workers' Compensation	819,471	748,921	677,243	(71,678)
Fringe Benefits Subtotal	\$ 15,543,010	\$ 16,302,773	\$ 18,109,510	\$ 1,806,737
Total Personnel Expenditures			\$ 40,292,400	

Sewer Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 80,000
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	\$ 80,000

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 18,423,162	\$ 16,000,000	\$ 16,080,000	\$ 80,000
Rev from Money and Prop	67,914	-	-	-
Total	\$ 18,491,076	\$ 16,000,000	\$ 16,080,000	\$ 80,000

Water Utility - AB 1600 Fund

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 14,452,683	\$ 12,000,000	\$ 12,000,000	\$ -
Rev from Money and Prop	85,719	-	-	-
Total	\$ 14,538,402	\$ 12,000,000	\$ 12,000,000	\$ -

Public Utilities

Water Utility Operating Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Public Utilities	\$ 146,084,514	\$ 504,210,392	\$ 521,125,919	\$ 16,915,527
Water	294,951,123	-	-	-
Total	\$ 441,035,637	\$ 504,210,392	\$ 521,125,919	\$ 16,915,527

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Public Utilities	323.63	781.83	791.02	9.19
Water	458.20	0.00	0.00	0.00
Total	781.83	781.83	791.02	9.19

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Purchases Addition of non-personnel expenditures for the increase in fixed water purchase costs from the San Diego County Water Authority.	0.00	\$ 5,548,690	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.01	3,946,433	-
Reclaimed Water Reimbursement Addition of one-time non-personnel expenditures for the payment to the Metropolitan Utility Fund for reclaimed water revenues from the South Bay Water Reclamation Plant.	0.00	3,445,305	-
Water Commercial Paper Addition of non-personnel expenditures for water commercial paper and related contractual services.	0.00	3,240,000	-
Pipeline Condition Assessments Addition of one-time non-personnel expenditures for condition assessments associated with programmatic water pipelines.	0.00	2,485,000	-
Water Planning Addition of non-personnel expenditures for condition assessments to evaluate the condition of Dams and Outlet Towers.	0.00	1,200,000	-
Habitat Restoration Addition of non-personnel expenditures and associated revenue related to Habitat Restoration.	0.00	1,192,300	1,191,000
One-Time Adjustments and Annualizations Adjustment to reflect the adjustment of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	1,148,241	(8,200,000)

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,079,868	-
Pure Water Support Addition of 9.00 FTE positions to support the Pure Water program.	9.00	909,686	-
Groundwater Support Contract Consultant Addition of non-personnel expenditures associated with consulting services for groundwater support.	0.00	850,000	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	849,290	-
Contractual Services Addition of non-personnel expenditures associated with contractual services.	0.00	790,000	-
Otay Water Treatment Plant Addition of one-time non-personnel expenditures for filter replacement at the Otay Water Treatment Plant.	0.00	750,000	-
Vehicle and Equipment Replacements Addition of non-personnel expenditures for the replacement of equipment and vehicles.	0.00	687,996	-
Recycled Water Plan Update Addition of non-personnel expenditures to support the Recycled Water Master Plan Updates.	0.00	650,000	-
Meter Replacements Addition of one-time non-personnel expenditures for large meter head replacements to conduct flow meter testing on commercial water meters.	0.00	650,000	-
Groundwater Services Addition of non-personnel expenditures to support the rehabilitation and retrofit of groundwater wells.	0.00	476,772	-
Environmental Compliance Projects Addition of non-personnel expenditures for Environmental Compliance projects to support operations and planning activities.	0.00	325,000	-
Pure Water Program Addition of non-personnel expenditures for consulting services for the Pure Water program.	0.00	274,413	-
IAM Project Addition of non-personnel expenditures and associated revenue for the Infrastructure Asset Management (IAM) project.	0.00	220,000	567,644
Security Equipment Addition of non-personnel expenditures to support the planning, repair and maintenance of critical security equipment.	0.00	171,500	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Water Management Support Addition of 1.00 Assistant Deputy Director to support the Water Construction and Maintenance Division (WCM).	1.00	110,202	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	1.44	31,127	-
Overtime Adjustment Addition of overtime personnel expenditures related to emergency operations, vacancies and long-term absences.	0.00	24,500	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	6,512	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(916)	-
Bond Administrative Fees Reduction of non-personnel expenditures for miscellaneous bond administration fees and contractual services.	0.00	(22,850)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.78)	(28,725)	-
Human Resources Functions Consolidation Transfer of 1.47 FTE positions to the Human Resources Department from the Public Utilities Department for centralized human resources support.	(1.47)	(184,326)	-
Technology Enhancements Reduction of non-personnel expenditures associated with IT enhancement projects.	0.00	(236,777)	-
Employee Training Reduction in non-personnel expenditures associated with employee training.	0.00	(250,000)	-
Contractual Campaign Reduction of non-personnel expenditures for outreach and "Value of Water" campaign.	0.00	(356,423)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures to align budget with anticipated expenditures.	0.00	(520,000)	-
Groundwater Sustainability Reduction of non-personnel expenditures associated with Groundwater Sustainability Agency (GSA) efforts.	0.00	(745,000)	-
Vehicle Rental and Purchase Reduction in non-personnel expenditures associated with vehicle rental and purchase.	0.00	(852,861)	-
Equipment Rental and Purchase Reduction of non-personnel expenditures associated with equipment rental and purchase.	0.00	(1,222,328)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Groundwater Projects Reduction in non-personnel expenditures for State-mandated groundwater monitoring work and modeling that has been completed.	0.00	(1,530,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,274,642)	-
State Revolving Fund (SRF) Adjustment Reduction of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2018.	0.00	(2,422,460)	-
Desalination Plant Settlement Reduction of non-personnel expenditures associated with the contractual payment for the Sweetwater Water Authority desalination plant settlement agreement.	0.00	(3,500,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	132,367,000
Total	9.20	\$ 16,915,527	\$ 125,925,644

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 42,577,941	\$ 44,968,251	\$ 45,042,888	\$ 74,637
Fringe Benefits	29,567,384	31,658,538	36,376,882	4,718,344
PERSONNEL SUBTOTAL	72,145,325	76,626,789	81,419,770	4,792,981
NON-PERSONNEL				
Supplies	\$ 192,389,461	\$ 231,042,822	\$ 231,825,714	\$ 782,892
Contracts	92,195,150	94,689,787	106,966,132	12,276,345
Information Technology	6,328,661	8,868,376	9,948,244	1,079,868
Energy and Utilities	10,944,445	14,294,749	12,808,692	(1,486,057)
Other	2,578,295	2,628,426	2,700,692	72,266
Contingencies	-	3,500,000	3,500,000	-
Transfers Out	73,730,804	68,443,681	67,132,452	(1,311,229)
Capital Expenditures	1,165,866	3,902,592	4,613,589	710,997
Debt	(10,442,371)	213,170	210,634	(2,536)
NON-PERSONNEL SUBTOTAL	368,890,312	427,583,603	439,706,149	12,122,546
Total	\$ 441,035,637	\$ 504,210,392	\$ 521,125,919	\$ 16,915,527

Public Utilities

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 408,587,812	\$ 490,593,991	\$ 524,028,635	\$ 33,434,644
Fines Forfeitures and Penalties	12,212,560	-	-	-
Other Revenue	44,646,366	345,000	117,345,000	117,000,000
Rev from Federal Agencies	-	-	3,650,000	3,650,000
Rev from Money and Prop	7,204,429	10,211,400	6,458,100	(3,753,300)
Rev from Other Agencies	1,786,975	88,994,000	1,191,000	(87,803,000)
Transfers In	7,316,410	-	63,397,300	63,397,300
Total	\$ 481,754,551	\$ 590,144,391	\$ 716,070,035	\$ 125,925,644

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.29	5.29	4.80	\$31,491 - \$37,918	\$ 179,708
20000007	Accountant 3	0.49	0.49	0.49	59,363 - 71,760	35,166
20000102	Accountant 4	0.49	0.49	0.49	66,768 - 88,982	43,597
90000102	Accountant 4 - Hourly	0.00	0.17	0.17	66,768 - 88,982	15,127
20000012	Administrative Aide 1	3.36	2.88	3.37	36,962 - 44,533	142,414
20000024	Administrative Aide 2	11.79	13.77	14.75	42,578 - 51,334	725,575
20000057	Assistant Chemist	13.00	13.00	15.00	53,789 - 65,333	946,289
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	50,170 - 60,466	30,227
20001140	Assistant Department Director	1.48	1.48	1.48	31,741 - 173,971	207,197
20001202	Assistant Deputy Director	0.00	0.00	1.00	23,005 - 137,904	80,454
20000070	Assistant Engineer-Civil	26.61	27.61	26.23	57,866 - 69,722	1,692,553
21000176	Assistant Engineer-Corrosion	1.00	1.00	1.00	57,866 - 69,722	66,622
20000087	Assistant Engineer-Mechanical	0.23	0.23	0.23	57,866 - 69,722	13,309
20000080	Assistant Laboratory Technician	1.00	0.00	0.00	33,696 - 40,602	-
20000041	Assistant Management Analyst	0.49	0.49	0.49	44,470 - 54,059	26,484
20001228	Assistant Metropolitan Wastewater Director	0.49	0.49	0.49	31,741 - 173,971	68,602
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	34,944 - 41,662	328,892
20000140	Associate Chemist	4.25	4.25	6.25	62,005 - 75,067	429,983
90000140	Associate Chemist - Hourly	0.50	0.00	0.00	62,005 - 75,067	-
20000311	Associate Department Human Resources Analyst	2.45	2.45	0.98	54,059 - 65,333	64,036
20000145	Associate Engineer-Civil	1.23	1.72	1.97	66,622 - 80,454	149,915
20000143	Associate Engineer-Civil	21.10	20.46	22.24	66,622 - 80,454	1,765,651
20000350	Associate Engineer-Corrosion	2.00	2.00	2.00	66,622 - 80,454	160,908
20000150	Associate Engineer-Electrical	0.23	0.46	0.46	66,622 - 80,454	37,006
20000154	Associate Engineer-Mechanical	0.23	0.23	0.23	66,622 - 80,454	17,813
20000132	Associate Management Analyst	0.49	0.49	0.49	54,059 - 65,333	26,484
20000119	Associate Management Analyst	22.14	22.41	22.32	54,059 - 65,333	1,350,580
20000134	Associate Management Analyst	0.49	0.49	0.49	54,059 - 65,333	32,018

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
90000119	Associate Management Analyst - Hourly	0.22	0.22	0.22	54,059 - 65,333	13,060
20000162	Associate Planner	1.99	1.99	2.20	56,722 - 68,536	132,569
20000655	Biologist 2	8.00	8.00	8.00	53,726 - 65,333	511,057
20000649	Biologist 3	0.42	0.42	0.42	62,005 - 75,067	30,910
20000648	Biologist 3	2.50	3.25	3.25	62,005 - 75,067	228,939
20000201	Building Maintenance Supervisor	0.00	0.00	0.49	61,859 - 74,797	36,100
20000205	Building Service Supervisor	0.33	0.33	0.33	45,718 - 55,286	18,241
20000224	Building Service Technician	0.33	0.33	1.33	33,322 - 39,666	46,178
20000234	Carpenter	2.00	1.00	1.00	43,451 - 52,000	52,000
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	90,821
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000539	Clerical Assistant 2	8.96	8.47	9.47	29,931 - 36,067	320,637
20000306	Code Compliance Officer	5.06	5.56	5.56	37,232 - 44,803	222,167
20000307	Code Compliance Supervisor	1.89	1.89	1.00	42,890 - 51,334	50,307
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,776
20000545	Contracts Processing Clerk	0.00	0.49	0.49	32,968 - 39,811	19,510
20000801	Customer Information and Billing Manager	1.00	1.00	1.00	73,445 - 88,837	81,140
20000369	Customer Services Representative	22.00	22.50	22.50	32,968 - 39,811	844,206
90000369	Customer Services Representative - Hourly	1.50	2.00	2.00	32,968 - 39,811	72,135
20000366	Customer Services Supervisor	2.00	2.00	2.00	57,782 - 69,784	137,366
20001168	Deputy Director	5.19	5.19	6.19	46,966 - 172,744	742,907
90001168	Deputy Director - Hourly	0.35	0.00	0.00	46,966 - 172,744	-
20000434	Electronics Technician	0.49	0.49	0.49	47,091 - 56,534	27,297
20000430	Equipment Operator 2	11.00	11.00	11.00	41,350 - 49,462	527,116
20000418	Equipment Technician 1	15.00	13.00	13.00	36,005 - 43,139	558,650
20000423	Equipment Technician 2	2.00	2.00	1.00	39,499 - 47,091	47,091
20000924	Executive Secretary	0.49	0.49	0.49	43,555 - 52,666	25,428
90000924	Executive Secretary - Hourly	0.17	0.00	0.00	43,555 - 52,666	-
20000461	Field Representative	18.45	22.45	22.45	32,323 - 38,917	847,300
90000461	Field Representative - Hourly	3.25	1.63	1.63	32,323 - 38,917	58,111
20000822	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	141,009
90000819	Golf Course Manager - Hourly	0.31	0.00	0.00	59,488 - 71,760	-
20000501	Heavy Truck Driver 2	2.00	1.00	1.00	37,565 - 45,302	41,454
20000513	Hydrography Aide	1.00	1.00	1.00	42,536 - 51,251	42,536
20000178	Information Systems Administrator	0.47	0.47	0.47	73,466 - 88,982	41,821
20000290	Information Systems Analyst 2	5.73	3.32	3.32	54,059 - 65,333	204,896
20000293	Information Systems Analyst 3	3.79	3.79	3.79	59,363 - 71,760	259,968
20000998	Information Systems Analyst 4	2.88	1.88	1.88	66,768 - 80,891	150,466

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000999	Information Systems Analyst 4	0.00	1.00	1.00	66,768 - 80,891	80,328
20000377	Information Systems Technician	0.50	0.50	0.50	42,578 - 51,334	23,687
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	66,859
20000515	Instrumentation and Control Technician	9.00	8.00	8.00	51,896 - 62,296	486,300
20000497	Irrigation Specialist	4.67	4.67	4.67	37,814 - 45,261	201,729
20000590	Laboratory Technician	10.00	10.00	10.00	40,622 - 49,067	470,695
90000589	Laborer - Hourly	8.00	8.00	8.00	29,182 - 34,757	254,426
90000579	Lake Aide 1 - Hourly	6.00	0.70	0.70	23,483 - 27,768	19,438
20000564	Lake Aide 2	13.00	12.00	12.00	27,602 - 32,677	382,938
20000616	Lakes Program Manager	1.00	1.00	1.00	73,466 - 88,941	88,941
90001073	Management Intern - Hourly	6.68	9.80	9.47	24,274 - 29,203	252,721
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000634	Organization Effectiveness Specialist 2	1.47	1.47	1.38	54,059 - 65,333	90,173
20000627	Organization Effectiveness Specialist 3	0.89	0.89	0.98	59,363 - 71,760	70,320
20000639	Organization Effectiveness Supervisor	0.98	0.98	0.49	66,768 - 80,891	39,118
20000680	Payroll Specialist 2	4.90	4.90	4.90	34,611 - 41,787	187,353
20000173	Payroll Supervisor	0.98	0.98	0.98	39,686 - 48,069	46,639
20000701	Plant Process Control Electrician	5.00	5.00	5.00	51,896 - 62,296	289,556
20000705	Plant Process Control Supervisor	0.49	1.49	2.49	56,410 - 68,224	161,505
20000703	Plant Process Control Supervisor	2.00	1.00	2.00	56,410 - 68,224	124,634
21000184	Principal Backflow & Cross Connection Specialist	0.89	0.89	1.78	50,003 - 60,549	105,455
20000740	Principal Drafting Aide	2.38	1.38	1.38	50,003 - 60,549	82,987
20000743	Principal Engineering Aide	6.33	6.33	6.12	50,003 - 60,549	369,758
20000746	Principal Engineering Aide	1.00	2.00	2.00	50,003 - 60,549	114,087
20001222	Program Manager	7.47	7.47	8.58	46,966 - 172,744	936,090
90001222	Program Manager - Hourly	0.17	0.00	0.00	46,966 - 172,744	-
20000760	Project Assistant	0.21	0.21	0.21	57,866 - 69,722	14,464
20000761	Project Officer 1	0.42	0.42	0.42	66,622 - 80,454	30,635
90000761	Project Officer 1 - Hourly	0.31	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	0.44	0.44	0.44	76,794 - 92,851	39,758
20000766	Project Officer 2	1.38	1.38	1.78	76,794 - 92,851	150,984
20000768	Property Agent	0.89	0.89	0.89	59,363 - 71,760	62,907
20000783	Public Information Clerk	2.87	2.87	1.87	31,491 - 37,918	70,244
20001150	Public Utilities Director	0.49	0.49	0.49	59,155 - 224,099	97,020
20000373	Ranger/Diver 1	3.00	3.00	3.00	42,494 - 51,272	145,644
90000373	Ranger/Diver 1 - Hourly	0.35	0.35	0.35	42,494 - 51,272	17,945
20000375	Ranger/Diver 2	2.00	2.00	2.00	46,634 - 56,347	111,849
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	53,726 - 64,958	64,958

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000560	Recycling Program Manager	0.40	0.40	0.00	76,731 - 92,893	-
20000559	Recycling Program Manager	0.89	0.89	0.89	76,731 - 92,893	68,294
20000840	Reservoir Keeper	8.00	8.00	8.00	40,019 - 47,819	378,187
20000847	Safety Officer	0.98	0.98	0.98	57,907 - 69,930	68,526
20000854	Safety Representative 2	4.74	4.74	4.74	50,461 - 61,027	288,711
20001042	Safety and Training Manager	1.47	1.47	1.47	66,768 - 80,891	118,908
20000869	Senior Account Clerk	0.80	0.80	0.80	36,067 - 43,514	33,869
21000183	Senior Backflow & Cross Connection Specialist	13.34	13.34	12.45	44,429 - 53,706	643,641
20000828	Senior Biologist	1.39	1.39	0.50	71,760 - 86,466	43,227
20000883	Senior Chemist	1.25	1.25	1.25	71,739 - 86,466	108,080
20000885	Senior Civil Engineer	4.69	4.69	4.69	76,794 - 92,851	402,701
20000890	Senior Civil Engineer	0.49	0.49	0.49	76,794 - 92,851	44,817
90000885	Senior Civil Engineer - Hourly	0.00	0.35	0.00	76,794 - 92,851	-
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	76,794 - 92,851	92,851
20000898	Senior Customer Services Representative	3.00	3.00	3.00	37,835 - 45,781	135,349
20000312	Senior Department Human Resources Analyst	0.49	0.49	0.00	59,363 - 71,760	-
20000400	Senior Drafting Aide	3.92	3.92	3.43	44,429 - 53,706	183,747
20000015	Senior Management Analyst	13.08	10.61	11.95	59,363 - 71,760	836,669
90000015	Senior Management Analyst - Hourly	0.00	0.22	0.22	59,363 - 71,760	15,787
20000918	Senior Planner	1.10	1.99	1.99	65,354 - 79,019	148,606
20000920	Senior Planner	3.56	2.27	1.38	65,354 - 79,019	95,938
20000708	Senior Plant Technician Supervisor	0.49	0.49	1.49	60,070 - 72,467	94,871
21000178	Senior Water Distribution Operations Supervisor	1.00	1.00	1.00	77,293 - 93,517	93,517
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	77,293 - 93,517	278,681
20000950	Stock Clerk	0.33	0.33	0.33	30,056 - 36,275	11,975
20000955	Storekeeper 1	0.33	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	1.88	1.94	1.84	26,707 - 32,011	55,138
20000313	Supervising Department Human Resources Analyst	0.49	0.98	0.98	66,768 - 80,891	72,348
20000995	Supervising Economist	0.36	0.36	0.36	66,768 - 80,891	29,124
20000990	Supervising Field Representative	1.39	1.39	1.39	35,651 - 42,890	59,619
20000985	Supervising Management Analyst	0.89	0.89	0.89	66,768 - 80,891	71,988
20000970	Supervising Management Analyst	6.69	8.08	8.58	66,768 - 80,891	645,862
20000997	Supervising Meter Reader	2.00	2.00	2.00	37,253 - 44,720	80,455
21000177	Trainer	3.44	3.44	3.44	54,059 - 65,333	200,981
20001041	Training Supervisor	0.40	0.40	0.89	59,363 - 71,760	62,265
20000941	Wastewater Plant Operator	1.00	0.00	0.00	53,830 - 64,397	-

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	54,766 - 65,374	65,374
20000316	Water Distribution Operator	6.00	6.00	6.00	47,632 - 56,867	331,946
20001059	Water Operations Supervisor	3.00	3.00	3.00	68,037 - 81,307	230,651
20001061	Water Plant Operator	24.00	24.00	24.00	59,134 - 70,699	1,682,158
20000932	Water Production Superintendent	2.00	2.00	4.00	81,578 - 98,675	394,700
90000932	Water Production Superintendent - Hourly	0.35	0.35	0.35	81,578 - 98,675	34,536
20000006	Water Systems District Manager	3.00	3.00	3.00	62,504 - 75,130	225,390
20000003	Water Systems Technician 3	190.00	199.00	200.00	41,454 - 49,504	8,478,113
20000004	Water Systems Technician 4	56.00	55.00	54.00	47,632 - 56,867	3,029,706
20000005	Water Systems Technician Supervisor	18.00	18.00	18.00	54,766 - 65,374	1,162,809
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412
20000756	Word Processing Operator	12.44	11.55	10.66	31,491 - 37,918	394,707
	AWWA WDP Cert Pay					33,488
	Backflow Cert					12,480
	Bilingual - Regular					38,736
	Budgeted Vacancy Savings					(2,851,234)
	Cross Connection Cert					7,280
	Emergency Medical Tech					25,170
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					4,176
	Night Shift Pay					9,280
	Overtime Budgeted					4,119,899
	Plant/Tank Vol Cert Pay					30,112
	Reg Pay For Engineers					211,262
	Sick Leave - Hourly					18,725
	Split Shift Pay					100,705
	Termination Pay Annual Leave					53,698
	Vacation Pay In Lieu					383,540
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		781.83	781.83	791.02		\$ 45,042,888

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 247,862	\$ 244,166	\$ 223,881	\$ (20,285)
Flexible Benefits	5,543,598	7,113,530	8,288,923	1,175,393
Long-Term Disability	125,070	126,825	-	(126,825)
Medicare	585,604	542,461	548,830	6,369
Other Post-Employment Benefits	4,184,950	4,224,484	4,267,562	43,078
Retiree Medical Trust	19,919	22,050	25,968	3,918
Retirement 401 Plan	26,873	25,567	23,993	(1,574)
Retirement ADC	14,166,699	14,658,580	18,209,424	3,550,844

Public Utilities

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Retirement DROP	124,183	127,491	145,939	18,448
Risk Management Administration	710,760	730,297	718,961	(11,336)
Supplemental Pension Savings Plan	2,425,174	2,409,608	2,469,097	59,489
Unemployment Insurance	71,230	72,443	71,391	(1,052)
Workers' Compensation	1,335,462	1,361,036	1,382,913	21,877
Fringe Benefits Subtotal	\$ 29,567,384	\$ 31,658,538	\$ 36,376,882	\$ 4,718,344
Total Personnel Expenditures			\$ 81,419,770	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Municipal Sewer Revenue Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 165,055,020	\$ 159,020,469	\$ 70,248,647
Continuing Appropriation - CIP	151,815,452	135,519,275	186,310,736
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	48,099,387	48,279,555	48,279,555
Rate Stabilization Reserve	51,000,000	65,250,000	65,250,000
Pension Stabilization Reserve	–	1,693,461	1,693,461
Employee Efficiency Incentive Reserve	4,945,575	4,770,284	–
TOTAL BALANCE AND RESERVES	\$ 425,915,434	\$ 419,533,044	\$ 376,782,399
REVENUE			
Charges for Services	\$ 370,573,901	\$ 373,942,422	\$ 376,029,088
Other Revenue	661,767	100,000	100,000
Revenue from Federal Agencies	–	–	1,350,000
Revenue from Other Agencies	59,475	19,719,000	–
Revenue from Use of Money and Property	4,085,582	1,044,800	3,410,400
Transfers In	26,907,285	–	10,889,900
TOTAL REVENUE	\$ 402,288,011	\$ 394,806,222	\$ 391,779,388
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 828,203,444	\$ 814,339,266	\$ 768,561,787
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 81,895,845	\$ 131,284,000	\$ 100,212,336 ¹
TOTAL CIP EXPENSE	\$ 81,895,845	\$ 131,284,000	\$ 100,212,336
OPERATING EXPENSE			
Personnel Expenses	\$ 51,859,463	\$ 52,234,866	\$ 51,657,709
Fringe Benefits	33,567,081	35,523,806	39,913,379
Supplies	25,283,036	26,533,419	27,089,338
Contracts	68,126,038	89,789,393	83,160,136
Information Technology	7,717,257	8,725,526	11,238,144
Energy and Utilities	15,240,323	24,063,144	22,027,985
Other Expenses	420,281	572,697	430,791
Transfers Out	106,231,831	108,985,299	108,734,086
Capital Expenditures	2,635,414	4,091,822	4,211,344
Debt Expenses	(602,346)	221,312	221,312
CIP Contingency	–	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 310,478,378	\$ 354,241,284	\$ 352,184,224
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 16,296,177	\$ –	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 16,296,177	\$ –	\$ –
TOTAL EXPENSE	\$ 408,670,400	\$ 485,525,284	\$ 452,396,560

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Municipal Sewer Revenue Fund	FY2016 Actual	FY2017 [*] Budget	FY2018 Adopted
RESERVES			
Continuing Appropriation - CIP	\$ 135,519,275	\$ 135,519,275	\$ 186,310,736
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	48,279,555	48,279,555	48,279,555
Rate Stabilization Reserve	65,250,000	65,250,000	65,250,000
Employee Efficiency Incentive Reserve	4,770,284	–	–
Pension Stabilization Reserve	1,693,461	1,693,461	–
TOTAL RESERVES	\$ 260,512,575	\$ 255,742,291	\$ 304,840,291
BALANCE	\$ 159,020,469	\$ 73,071,691	\$ 11,324,936
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 828,203,444	\$ 814,339,266	\$ 768,561,787

^{*} At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

¹ Fiscal Year 2018 capital improvement program budget for the Wastewater Fund has been reduced by approximately \$30.0 million from estimated de-appropriation requests that are anticipated to occur in Fiscal Year 2018.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 14,099,802	\$ -	\$ -
Continuing Appropriation - CIP	114,306,367	86,400,961	91,997,115
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	31,696,146	40,107,594	41,869,917
Rate Stabilization Reserve	46,117,000	38,617,000	38,617,000
Secondary Purchase Reserve	13,581,572	13,581,572	14,343,541
Pension Stabilization Reserve	-	1,487,358	1,487,358
Employee Efficiency Incentive Reserve	1,611,536	1,514,961	-
TOTAL BALANCE AND RESERVES	\$ 226,412,423	\$ 186,709,446	\$ 193,314,931
REVENUE			
Charges for Services	\$ 423,040,495	\$ 502,593,991	\$ 536,028,635
Fines Forfeitures and Penalties	12,212,560	-	-
Other Revenue	44,646,366	345,000	117,345,000
Revenue from Federal Agencies	-	-	3,650,000
Revenue from Other Agencies	1,786,975	88,994,000	1,191,000
Revenue from Use of Money and Property	7,290,147	10,211,400	6,458,100
Transfers In	7,316,410	-	63,397,300
TOTAL REVENUE	\$ 496,292,953	\$ 602,144,391	\$ 728,070,035
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 722,705,376	\$ 788,853,837	\$ 921,384,966
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 94,960,293	\$ 124,380,375	\$ 208,431,474 ¹
TOTAL CIP EXPENSE	\$ 94,960,293	\$ 124,380,375	\$ 208,431,474
OPERATING EXPENSE			
Personnel Expenses	\$ 42,577,941	\$ 44,968,251	\$ 45,042,888
Fringe Benefits	29,567,384	31,658,538	36,376,882
Supplies	192,389,461	231,042,822	231,825,714
Contracts	92,195,150	94,689,787	106,966,132
Information Technology	6,328,661	8,868,376	9,948,244
Energy and Utilities	10,944,445	14,294,749	12,808,692
Other Expenses	2,578,295	2,628,426	2,700,692
Transfers Out	73,730,804	68,443,681	67,132,452
Capital Expenditures	1,165,866	3,902,592	4,613,589
Debt Expenses	(10,442,371)	213,170	210,634
CIP Contingency	-	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 441,035,637	\$ 504,210,392	\$ 521,125,919
TOTAL EXPENSE	\$ 535,995,930	\$ 628,590,767	\$ 729,557,393
RESERVES			
Continuing Appropriation - CIP	\$ 86,400,961	\$ 58,945,254	\$ 91,997,115
Capital Reserve	5,000,000	5,000,000	5,000,000

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
Operating Reserve / Contingency	40,107,594	41,869,917	41,869,917
Rate Stabilization Reserve	38,617,000	38,617,000	38,617,000
Secondary Purchase Reserve	13,581,572	14,343,541	14,343,541
Employee Efficiency Incentive Reserve	1,514,961	–	–
Pension Stabilization Reserve	1,487,358	1,487,358	–
TOTAL RESERVES	\$ 186,709,446	\$ 160,263,070	\$ 191,827,573
BALANCE	\$ –	\$ –	\$ –
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 722,705,376	\$ 788,853,837	\$ 921,384,966

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

¹The Fiscal Year 2018 capital improvement program budget for the Water Fund has been reduced by approximately \$34.6 million from estimated de-appropriation requests that are anticipated to occur in Fiscal Year 2018.

Public Works



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Department Description

The Public Works Department is comprised of three operational groups: the Contracts Division, Engineering & Capital Projects (E&CP) Branch, and General Services Branch.

The Contracts Division is responsible for the procurement of the Capital Improvements Program (CIP) construction and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting City CIP needs. The Division manages the centralized advertising and award of CIP-related construction contracts and professional services in conformance with the City's Charter and Municipal Code.

The E&CP Branch activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. This branch provides a full range of engineering services for the City's capital investments in its various types of infrastructure. E&CP is responsible for the planning, designing, project and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way; and surveying and materials testing. E&CP supports a broad range of projects including libraries; fire, lifeguard, and police stations; parks and recreation centers; lighting and traffic signals; street improvements, bikeways and other transportation projects; drainage and flood control facilities; the rebuilding and expansion of water and sewer pipelines, treatment plants, and pump stations; and dry utilities undergrounding projects.

The General Services Branch provides support to all City departments comprised of the following sections: Department Administration, Publishing Services, and the Facilities Division. The City relies on General Services for a range of services including facilities maintenance and repair, administering the copier program, providing publishing services, and internally supports the Department's information technology, fiscal, and administrative needs.

The Department's mission is:

To deliver high quality public infrastructure systems by cultivating expertise and leveraging our engineering responsibility in a collaborative environment

Public Works

The Department's vision is:

To be the innovative industry leader in developing public infrastructure systems

Did you know?

- The City's CIP is expected to continue its growth over the next five years; the average estimated funded demand is \$605.0 million in revenue added to the CIP per fiscal year, and includes major infrastructure investments in streets, sidewalks, water quality, libraries, parks, public safety and other high-priority neighborhood projects.
- By the middle of Fiscal Year 2017, 45 construction contracts had been awarded for a total value of \$185.0 million.
- The Facilities Division maintains and repairs over 1,600 structures throughout the City, including libraries.
- Publishing Services supports publication of all printed materials ranging from event brochures to the Adopted Budget.

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure and related services

- Maintain facilities
- Provide high quality customer service

Goal 2: Provide timely and efficient delivery of projects

- Deliver capital projects on time
- Deliver capital projects within budget
- Produce high quality capital projects

Goal 3: Effect change and promote innovation

- Establish common goals with other City departments
- Partner with City departments to improve organizational effectiveness
- Engage regularly with industries
- Explore and utilize new technology in information management

Goal 4: Increase departmental effectiveness and resiliency and expand individual employee expertise

- Provide training opportunities staff
- Retain the workforce
- Actively recruit
- Support a positive culture/organization

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of preventative maintenance activities of overall facilities maintenance activities ¹	17%	17%	30%	16%	20%
2. Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule	70.0%	70.0%	80.0%	79.3%	80.0%
3. Average number of days to award contracts	82	82	90	77	90

Public Works

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
4. Percentage difference between total combined actual expenditures versus total combined estimated expenditures ²	N/A	N/A	5.0%	0.0%	5.0%
5. Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors ³	N/A	N/A	N/A	N/A	4%

1. In Fiscal Year 2017, Facilities did not meet the Preventative Maintenance Goal as a result of the high turnover rate with Heating Ventilation Air Conditioning and Refrigeration (HVACR) personnel. The HVACR positions play a key role in the preventative maintenance activities, however the City is not able to compete with the salary and benefit compensation packages offered by the outside entities and will continue to struggle in hiring and keeping staff in this classification. This Key Performance Indicator has been revised to 20% for Fiscal Year 2018.
2. During mid-year, the CIP Program had a deficit projects totaling approximately \$220,000. These over-budget expenses represent 0.01% of the total \$1.49 billion CIP budget.
3. This is a new performance indicator for Fiscal Year 2018. Therefore, no prior year data is available.



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Public Works - Contracts

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	20.00	21.00	21.00	0.00
Personnel Expenditures	\$ 1,756,850	\$ 2,120,896	\$ 2,268,443	\$ 147,547
Non-Personnel Expenditures	122,507	181,825	71,330	(110,495)
Total Department Expenditures	\$ 1,879,356	\$ 2,302,721	\$ 2,339,773	\$ 37,052
Total Department Revenue	\$ 1,038,918	\$ 1,181,777	\$ 1,181,777	\$ -

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Public Works - Contracts	\$ 1,879,356	\$ 2,302,721	\$ 2,339,773	\$ 37,052
Total	\$ 1,879,356	\$ 2,302,721	\$ 2,339,773	\$ 37,052

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Public Works - Contracts	20.00	21.00	21.00	0.00
Total	20.00	21.00	21.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 147,733	\$ -
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(186)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,911)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures in supplies.	0.00	(20,095)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(81,489)	-
Total	0.00	\$ 37,052	\$ -

Public Works - Contracts

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 1,074,987	\$ 1,281,003	\$ 1,271,226	\$ (9,777)
Fringe Benefits	681,863	839,893	997,217	157,324
PERSONNEL SUBTOTAL	1,756,850	2,120,896	2,268,443	147,547
NON-PERSONNEL				
Supplies	\$ 10,541	\$ 14,100	\$ 12,100	\$ (2,000)
Contracts	70,744	81,597	55,619	(25,978)
Information Technology	41,113	84,489	3,000	(81,489)
Energy and Utilities	2	639	111	(528)
Other	106	1,000	500	(500)
NON-PERSONNEL SUBTOTAL	122,507	181,825	71,330	(110,495)
Total	\$ 1,879,356	\$ 2,302,721	\$ 2,339,773	\$ 37,052

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,038,623	\$ 1,181,777	\$ 1,181,777	\$ -
Other Revenue	295	-	-	-
Total	\$ 1,038,918	\$ 1,181,777	\$ 1,181,777	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	2.00	3.00	3.00	\$36,962 - \$44,533	\$ 123,798
20000024	Administrative Aide 2	2.00	1.00	1.00	42,578 - 51,334	50,564
20000071	Assistant Engineer-Civil	6.00	7.00	7.00	57,866 - 69,722	451,989
20000145	Associate Engineer-Civil	2.00	2.00	2.00	66,622 - 80,454	160,908
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000539	Clerical Assistant 2	2.00	2.00	2.00	29,931 - 36,067	71,593
20000545	Contracts Processing Clerk	1.00	1.00	1.00	32,968 - 39,811	32,968
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000890	Senior Civil Engineer	2.00	2.00	2.00	76,794 - 92,851	180,179
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
	Budgeted Vacancy Savings					(57,866)
FTE, Salaries, and Wages Subtotal		20.00	21.00	21.00		\$ 1,271,226

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 8,172	\$ 8,523	\$ 8,772	\$ 249
Flexible Benefits	142,300	205,571	238,571	33,000
Long-Term Disability	3,546	4,044	-	(4,044)
Medicare	16,103	18,497	18,455	(42)
Other Post-Employment Benefits	97,729	118,298	120,020	1,722
Retiree Medical Trust	977	1,424	1,588	164
Retirement 401 Plan	1,580	1,673	2,607	934
Retirement ADC	320,849	348,264	499,120	150,856

Public Works - Contracts

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Retirement DROP	2,856	2,832	-	(2,832)
Risk Management Administration	16,883	20,440	20,220	(220)
Supplemental Pension Savings Plan	58,841	77,916	69,952	(7,964)
Unemployment Insurance	2,019	2,311	2,277	(34)
Workers' Compensation	10,007	30,100	15,635	(14,465)
Fringe Benefits Subtotal	\$ 681,863	\$ 839,893	\$ 997,217	\$ 157,324
Total Personnel Expenditures			\$ 2,268,443	



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Public Works - Engineering & Capital Projects

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	598.60	644.70	715.80	71.10
Personnel Expenditures	\$ 59,302,437	\$ 69,262,802	\$ 79,622,265	\$ 10,359,463
Non-Personnel Expenditures	8,512,227	13,980,255	15,685,504	1,705,249
Total Department Expenditures	\$ 67,814,664	\$ 83,243,057	\$ 95,307,769	\$ 12,064,712
Total Department Revenue	\$ 68,440,977	\$ 83,243,057	\$ 95,314,239	\$ 12,071,182

Engineering & Capital Projects Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Architectural Engineering & Parks	\$ 8,485,645	\$ 10,137,988	\$ 10,076,954	\$ (61,034)
Construction Management & Field Services	23,249,762	26,730,879	32,181,272	5,450,393
Engineering & Capital Projects	1,463,457	255,978	286,079	30,101
Project & Operational Support	-	17,772,279	18,826,709	1,054,430
Project Implementation	18,838,455	10,949,497	15,486,141	4,536,644
Right-of-Way Design	15,777,344	17,396,436	18,450,614	1,054,178
Total	\$ 67,814,664	\$ 83,243,057	\$ 95,307,769	\$ 12,064,712

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Architectural Engineering & Parks	77.85	81.50	81.35	(0.15)
Construction Management & Field Services	200.65	227.80	271.95	44.15
Engineering & Capital Projects	1.00	1.00	1.00	0.00
Project & Operational Support	0.00	84.35	80.50	(3.85)
Project Implementation	165.70	93.00	125.50	32.50
Right-of-Way Design	153.40	157.05	155.50	(1.55)
Total	598.60	644.70	715.80	71.10

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 4,191,865	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,286,982	-
Construction Management & Field Services Inspection Services Addition of 11.00 FTE positions and associated non-personnel expenditures to provide required field inspections and meet construction protocols.	11.00	1,019,797	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Improvements to CIP Project Controls Management Addition of 1.00 Program Manager, 1.00 Project Officer 2, 7.00 Project Officer 1s and associated non-personnel expenditures to improve data management and reporting quality control.	9.00	915,983	-
Traffic and Electrical Construction Management and Field Engineering Services Support Addition of 4.00 Assistant Engineers-Electrical, 2.00 Associate Engineers-Traffic, 1.00 Senior Engineer-Electrical and associated non-personnel expenditures to provide traffic and electrical engineering services.	7.00	680,669	-
Materials and Lab Testing Support Addition of 3.00 Principal Engineering Aides, 2.00 Senior Engineering Aides, 2.00 Assistant Engineers-Civil, 1.00 Associate Engineer-Civil and associated non-personnel expenditures to meet increased requested services to the Construction Management and Field Services Materials & Test Lab.	8.00	661,878	-
Water & Wastewater CIP Field Engineering Support Addition of 5.00 Assistant Engineers-Civil, 2.00 Principal Engineering Aides and associated non-personnel expenditures to meet increased workloads in the water and wastewater construction management requirements.	7.00	601,099	-
Regional Water Quality Control Board Penalty Adjustment for monetary penalties associated to the Construction Administrative Civil Liability issued by the Regional Water Quality Control Board.	0.00	576,766	-
Field Engineering Storm Water Inspection Support Addition of 3.00 Principal Engineering Aides, 2.00 Assistant Engineers-Civil, 1.00 Associate Engineer-Civil and associated non-personnel expenditures to support increased workloads managing storm water best management practices for development and capital projects.	6.00	524,423	-
IAM San Diego Engineering Support Addition of 1.00 Senior Civil Engineer, 1.00 Assistant Engineers-Civil, 2.00 Associate Engineer-Civil and associated non-personnel expenditures to support the Infrastructure Asset Management (IAM) San Diego Project with engineering services.	4.00	402,978	-
Construction Management Support for Major Buildings Addition of 2.00 Assistant Engineer Civil, 1.00 Principal Engineering Aide and associated non-personnel expenditures to meet and provide required construction management of major buildings and structures in the CIP.	3.00	256,370	-
Organizational Effectiveness Support Addition of 1.00 Program Manager, 1.00 Organization Effectiveness Specialist 3 and associated non-personnel expenditures for employee programs and services.	2.00	238,780	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
CIP Access Law Compliance Support Addition of 1.00 Associate Engineer-Civil, 1.00 Assistant Engineer-Civil and associated non-personnel expenditures for the evaluation of roadway projects to support the City's street paving activities.	2.00	183,760	-
Environmental & Permitting Support Addition of 1.00 Project Officer 1, 1.00 Associate Planner and associated non-personnel expenditures to meet environmental permit requirements and support the increase of mitigation studies.	2.00	182,590	-
Support for Construction Management and Field Engineering Services Addition of 2.00 Assistant Engineers-Civil and associated non-personnel expenditures to meet and provide required construction management of new bridges in the Capital Improvements Program and permits.	2.00	176,715	-
Preliminary Engineering Services Support Addition of 2.00 Assistant Engineers-Civil and associated non-personnel expenditures to provide necessary preliminary engineering services to support the CIP.	2.00	174,032	-
Engineering Administrative Support Increase Addition of 2.00 Administrative Aide 1s and associated non-personnel expenditures to provide administrative support to engineering activities.	2.00	128,556	-
Field Engineering Survey Activity Support Addition of 1.00 Associate Engineer-Civil and associated non-personnel expenditures to support the management of survey monuments and assist with as-needed survey consultant contracts.	1.00	98,250	-
Engineering Contracts Addition of 1.00 Project Officer 1 and associated non-personnel expenditures to provide contract management for the increased amount of as-needed and job order contracts.	1.00	96,909	-
Computer Aided Drafting Design (CADD) Support Addition of 1.00 Project Assistant and associated non-personnel expenditures to provide CADD support.	1.00	89,931	-
Engineering Standard Drawings Support Addition of 1.00 Principal Engineering Aide and associated non-personnel expenditures to provide drafting support for new design standard manuals and regulatory demands for storm water and streetlights.	1.00	80,315	-
Utilities Undergrounding Program Support Addition of 1.00 Principal Engineering Aide and associated non-personnel expenditures for drafting Americans with Disabilities Act (ADA) curb ramps that are designed in-house for the Utilities Undergrounding Program.	1.00	80,314	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(11,104)	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(24,894)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.90)	(99,502)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(448,750)	(959,738)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	12,559,649
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	471,271
Total	71.10	\$ 12,064,712	\$ 12,071,182

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 36,682,600	\$ 42,437,260	\$ 46,519,788	\$ 4,082,528
Fringe Benefits	22,619,837	26,825,542	33,102,477	6,276,935
PERSONNEL SUBTOTAL	59,302,437	69,262,802	79,622,265	10,359,463
NON-PERSONNEL				
Supplies	\$ 489,946	\$ 1,154,220	\$ 932,500	\$ (221,720)
Contracts	4,143,041	7,607,886	7,915,543	307,657
Information Technology	2,538,461	4,099,485	5,386,467	1,286,982
Energy and Utilities	366,274	342,114	368,662	26,548
Other	735,533	691,351	859,053	167,702
Transfers Out	473	-	158,080	158,080
Capital Expenditures	238,499	84,726	64,726	(20,000)
Debt	-	473	473	-
NON-PERSONNEL SUBTOTAL	8,512,227	13,980,255	15,685,504	1,705,249
Total	\$ 67,814,664	\$ 83,243,057	\$ 95,307,769	\$ 12,064,712

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 68,355,645	\$ 83,243,057	\$ 95,314,239	\$ 12,071,182
Other Revenue	80,140	-	-	-
Rev from Money and Prop	5,192	-	-	-
Total	\$ 68,440,977	\$ 83,243,057	\$ 95,314,239	\$ 12,071,182

Public Works - Engineering & Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	5.00	4.00	\$31,491 - \$37,918	141,863
20000012	Administrative Aide 1	4.00	4.00	9.00	36,962 - 44,533	375,667
20000024	Administrative Aide 2	4.00	4.00	5.00	42,578 - 51,334	238,507
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	145,000
20001202	Assistant Deputy Director	3.00	5.00	5.00	23,005 - 137,904	544,454
20000070	Assistant Engineer-Civil	177.75	186.75	205.75	57,866 - 69,722	13,246,199
90000070	Assistant Engineer-Civil - Hourly	1.05	1.05	0.35	57,866 - 69,722	24,403
20000077	Assistant Engineer-Electrical	6.00	6.00	10.00	57,866 - 69,722	596,778
20000116	Assistant Engineer-Traffic	7.00	7.00	7.00	57,866 - 69,722	446,488
20000143	Associate Engineer-Civil	100.00	110.00	118.00	66,622 - 80,454	9,169,048
90000143	Associate Engineer-Civil - Hourly	0.35	0.35	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	2.00	3.00	3.00	66,622 - 80,454	227,530
20000154	Associate Engineer-Mechanical	2.00	1.00	0.00	66,622 - 80,454	-
20000167	Associate Engineer-Traffic	4.00	4.00	6.00	66,622 - 80,454	454,087
20000119	Associate Management Analyst	17.00	18.00	16.00	54,059 - 65,333	935,266
90000119	Associate Management Analyst - Hourly	0.35	0.00	0.00	54,059 - 65,333	-
20000162	Associate Planner	7.00	10.00	9.00	56,722 - 68,536	552,631
20000110	Auto Messenger 2	0.00	0.50	0.50	29,931 - 36,067	14,966
20000649	Biologist 3	1.00	1.00	2.00	62,005 - 75,067	137,072
20000539	Clerical Assistant 2	6.00	6.00	3.00	29,931 - 36,067	105,500
20000545	Contracts Processing Clerk	6.00	8.00	6.00	32,968 - 39,811	211,494
20001168	Deputy Director	4.00	5.00	5.00	46,966 - 172,744	619,000
20000178	Information Systems Administrator	0.00	0.00	1.00	73,466 - 88,982	88,982
20000290	Information Systems Analyst 2	4.00	3.00	3.00	54,059 - 65,333	184,091
20000293	Information Systems Analyst 3	1.00	2.00	2.00	59,363 - 71,760	141,390
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	48,272
90000552	Junior Engineer-Civil - Hourly	0.00	0.35	0.00	50,003 - 60,549	-
20001018	Land Surveying Assistant	23.00	27.00	25.00	57,866 - 69,722	1,648,526
20001019	Land Surveying Associate	6.00	7.00	7.00	66,622 - 80,454	548,389
90001073	Management Intern - Hourly	6.50	6.00	6.00	24,274 - 29,203	145,640
20000627	Organization Effectiveness Specialist 3	0.00	0.00	1.00	59,363 - 71,760	59,363
20000669	Park Designer	4.00	4.00	4.00	66,664 - 80,496	305,738
90000669	Park Designer - Hourly	0.00	0.00	0.35	66,664 - 80,496	28,174
20000680	Payroll Specialist 2	3.00	2.00	3.00	34,611 - 41,787	119,898
20000173	Payroll Supervisor	0.00	1.00	1.00	39,686 - 48,069	39,686
20000743	Principal Engineering Aide	74.00	75.00	87.00	50,003 - 60,549	4,949,759
90000743	Principal Engineering Aide - Hourly	0.35	0.00	0.00	50,003 - 60,549	-
20001187	Principal Planner	1.00	1.00	0.00	46,966 - 172,744	-

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000518	Principal Survey Aide	13.00	17.00	18.00	50,003 - 60,549	1,000,490
20000748	Principal Traffic Engineering Aide	1.00	1.00	0.00	50,003 - 60,549	-
90000748	Principal Traffic Engineering Aide - Hourly	0.35	0.00	0.00	50,003 - 60,549	-
20001222	Program Manager	1.00	0.00	3.00	46,966 - 172,744	333,000
20000760	Project Assistant	18.00	24.00	27.00	57,866 - 69,722	1,754,966
20000761	Project Officer 1	7.00	7.00	17.00	66,622 - 80,454	1,200,530
20000763	Project Officer 2	6.00	5.00	6.00	76,794 - 92,851	524,992
90000779	Public Information Specialist - Hourly	0.00	0.35	0.00	32,968 - 39,811	-
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,861
20000885	Senior Civil Engineer	27.00	28.00	32.00	76,794 - 92,851	2,888,862
90000885	Senior Civil Engineer - Hourly	0.35	0.00	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	4.00	3.00	1.00	36,067 - 43,514	42,861
90000400	Senior Drafting Aide - Hourly	0.35	0.00	0.00	44,429 - 53,706	-
20000904	Senior Electrical Engineer	0.00	0.00	1.00	76,794 - 92,851	76,794
20000900	Senior Engineering Aide	4.00	6.00	8.00	44,429 - 53,706	387,216
90000830	Senior Engineering Geologist - Hourly	0.35	0.35	0.35	76,794 - 92,851	32,498
20001014	Senior Land Surveyor	2.00	2.00	2.00	76,794 - 92,851	185,702
20000015	Senior Management Analyst	9.00	8.00	10.00	59,363 - 71,760	712,148
90000015	Senior Management Analyst - Hourly	0.35	0.00	0.00	59,363 - 71,760	-
20000918	Senior Planner	4.00	5.00	5.00	65,354 - 79,019	374,127
20000929	Senior Survey Aide	3.00	3.00	4.00	44,429 - 53,706	204,778
20000926	Senior Traffic Engineer	2.00	2.00	2.00	76,794 - 92,851	184,309
90000964	Student Engineer - Hourly	5.50	4.00	4.50	26,707 - 32,011	120,182
20000970	Supervising Management Analyst	3.00	4.00	5.00	66,768 - 80,891	404,344
20001041	Training Supervisor	0.00	0.00	1.00	59,363 - 71,760	70,724
20000756	Word Processing Operator	4.00	7.00	10.00	31,491 - 37,918	355,913
	Bilingual - Regular					1,456
	Budgeted Vacancy Savings					(2,998,684)
	Engineering Geologist Pay					4,875
	Landscape Architect Lic					26,300
	Overtime Budgeted					341,933
	Reg Pay For Engineers					1,575,491
	Sick Leave - Hourly					3,273
	Termination Pay Annual Leave					93,095
FTE, Salaries, and Wages Subtotal		598.60	644.70	715.80		\$ 46,519,788
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
Employee Offset Savings		\$ 253,271	\$ 246,782	\$ 246,914	\$ 132	
Flexible Benefits		4,017,064	6,042,747	7,685,752	1,643,005	

Public Works - Engineering & Capital Projects

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Long-Term Disability	111,543	128,458	-	(128,458)
Medicare	532,633	588,216	650,953	62,737
Other Post-Employment Benefits	2,938,941	3,531,155	3,912,652	381,497
Retiree Medical Trust	20,596	37,216	49,169	11,953
Retirement 401 Plan	33,729	34,934	36,169	1,235
Retirement ADC	11,725,976	12,255,530	16,181,374	3,925,844
Retirement DROP	145,659	146,913	145,033	(1,880)
Risk Management Administration	510,713	610,134	659,172	49,038
Supplemental Pension Savings Plan	2,022,087	2,613,411	3,002,101	388,690
Unemployment Insurance	63,527	73,455	79,619	6,164
Workers' Compensation	244,100	516,591	453,569	(63,022)
Fringe Benefits Subtotal	\$ 22,619,837	\$ 26,825,542	\$ 33,102,477	\$ 6,276,935
Total Personnel Expenditures			\$ 79,622,265	

Public Works - Engineering & Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (1,781,949)	\$ (1,155,635)	\$ (1,851,993)
TOTAL BALANCE AND RESERVES	\$ (1,781,949)	\$ (1,155,635)	\$ (1,851,993)
REVENUE			
Charges for Services	\$ 68,355,645	\$ 83,243,057	\$ 95,314,239
Other Revenue	80,140	–	–
Revenue from Use of Money and Property	5,192	–	–
TOTAL REVENUE	\$ 68,440,977	\$ 83,243,057	\$ 95,314,239
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 66,659,029	\$ 82,087,422	\$ 93,462,246
OPERATING EXPENSE			
Personnel Expenses	\$ 36,682,600	\$ 42,437,260	\$ 46,519,788
Fringe Benefits	22,619,837	26,825,542	33,102,477
Supplies	489,946	1,154,220	932,500
Contracts	4,143,041	7,607,886	7,915,543
Information Technology	2,538,461	4,099,485	5,386,467
Energy and Utilities	366,274	342,114	368,662
Other Expenses	735,533	691,351	859,053
Transfers Out	473	–	158,080
Capital Expenditures	238,499	84,726	64,726
Debt Expenses	–	473	473
TOTAL OPERATING EXPENSE	\$ 67,814,664	\$ 83,243,057	\$ 95,307,769
TOTAL EXPENSE	\$ 67,814,664	\$ 83,243,057	\$ 95,307,769
BALANCE	\$ (1,155,635)	\$ (1,155,635)	\$ (1,845,523)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 66,659,029	\$ 82,087,422	\$ 93,462,246

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Public Works - General Services

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	161.00	184.00	178.00	(6.00)
Personnel Expenditures	\$ 12,170,764	\$ 15,114,459	\$ 15,147,158	\$ 32,699
Non-Personnel Expenditures	16,236,522	12,955,205	8,546,202	(4,409,003)
Total Department Expenditures	\$ 28,407,286	\$ 28,069,664	\$ 23,693,360	\$ (4,376,304)
Total Department Revenue	\$ 6,882,018	\$ 7,362,575	\$ 7,327,339	\$ (35,236)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administration	\$ 1,163,006	\$ 1,390,744	\$ 1,174,453	\$ (216,291)
Facilities	23,883,006	22,746,273	18,858,342	(3,887,931)
Total	\$ 25,046,012	\$ 24,137,017	\$ 20,032,795	\$ (4,104,222)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Administration	10.00	8.00	8.00	0.00
Facilities	141.00	166.00	160.00	(6.00)
Total	151.00	174.00	168.00	(6.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 450,882	\$ -
IAM - Training and Supplies Addition of one-time non-personnel expenditures associated with SAP Infrastructure Asset Management (IAM).	0.00	27,617	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(2,439)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(20,757)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(127,772)	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Human Resources Functions Consolidation	(1.00)	(171,561)	-
Transfer of 1.00 FTE position to the Human Resources Department from the Public Works Department for centralized human resources support.			
Reduction of Facilities Maintenance Staffing	(5.00)	(845,972)	-
Reduction of 3.00 Custodian 2s, 1.00 Roofer, 1.00 Plasterer and associated non-personnel expenditures in the Facilities Division.			
One-Time Reductions and Annualizations	0.00	(3,414,220)	(253,983)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
IAM Reimbursable Revenue	0.00	-	173,086
Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.			
Total	(6.00)	\$ (4,104,222)	\$ (80,897)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 7,043,296	\$ 8,793,128	\$ 8,429,569	\$ (363,559)
Fringe Benefits	4,339,778	5,464,155	5,826,222	362,067
PERSONNEL SUBTOTAL	11,383,074	14,257,283	14,255,791	(1,492)
NON-PERSONNEL				
Supplies	\$ 1,748,953	\$ 2,181,245	\$ 1,819,171	\$ (362,074)
Contracts	5,540,279	4,038,229	2,539,378	(1,498,851)
Information Technology	192,772	288,087	267,330	(20,757)
Energy and Utilities	879,677	1,039,094	952,076	(87,018)
Other	8,145	7,500	7,500	-
Transfers Out	5,264,086	2,119,000	-	(2,119,000)
Capital Expenditures	29,026	30,000	30,000	-
Debt	-	176,579	161,549	(15,030)
NON-PERSONNEL SUBTOTAL	13,662,939	9,879,734	5,777,004	(4,102,730)
Total	\$ 25,046,012	\$ 24,137,017	\$ 20,032,795	\$ (4,104,222)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 3,304,040	\$ 3,747,579	\$ 3,666,682	\$ (80,897)
Other Revenue	16,498	-	-	-
Rev from Money and Prop	9	-	-	-
Total	\$ 3,320,546	\$ 3,747,579	\$ 3,666,682	\$ (80,897)

Public Works - General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	75,836
20000012	Administrative Aide 1	1.00	1.00	2.00	36,962 - 44,533	81,495
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	51,334
20000241	Apprentice 1-Electrician (5 Yr)	1.00	0.00	2.00	32,427 - 43,243	79,610
20000245	Apprentice 1-HVACR Technician	1.00	0.00	2.00	32,427 - 43,243	84,391
20000259	Apprentice 1-Plumber	0.00	0.00	1.00	32,427 - 43,243	38,030
20000242	Apprentice 2-Electrician (5 Yr)	0.00	1.00	0.00	45,947 - 54,059	-
20000246	Apprentice 2-HVACR Technician	0.00	1.00	0.00	40,539 - 51,355	-
21000175	Assistant Trainer	0.00	1.00	1.00	44,470 - 54,059	44,470
91000175	Assistant Trainer - Hourly	1.00	0.00	0.00	44,470 - 54,059	-
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	57,097
20000201	Building Maintenance Supervisor	6.00	6.00	6.00	61,859 - 74,797	440,772
20000224	Building Service Technician	12.00	13.00	11.00	33,322 - 39,666	419,742
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,736
20000232	Buyer's Aide 1	0.00	1.00	0.00	36,962 - 44,533	-
20000234	Carpenter	16.00	18.00	18.00	43,451 - 52,000	867,724
20000235	Carpenter Supervisor	1.00	2.00	2.00	49,192 - 59,571	105,406
20000617	Construction Estimator	2.00	2.00	2.00	53,706 - 64,958	128,942
20000354	Custodian 2	13.00	13.00	10.00	26,250 - 31,242	298,588
20000355	Custodian 3	1.00	1.00	1.00	28,725 - 33,966	33,966
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	170,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	124,000
20000408	Electrician	15.00	19.00	18.00	47,091 - 56,534	971,179
20000413	Electrician Supervisor	1.00	2.00	2.00	53,706 - 64,958	118,664
20000924	Executive Secretary	1.00	0.00	0.00	43,555 - 52,666	-
20000833	HVACR Technician	14.00	16.00	16.00	47,091 - 56,534	821,428
20000499	Heating Technician	2.00	2.00	2.00	47,091 - 56,534	112,220
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	53,706 - 64,958	128,125
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	48,361
20000613	Locksmith	2.00	3.00	3.00	44,221 - 52,853	147,604
20000667	Painter	14.00	18.00	18.00	41,600 - 49,962	833,215
20000668	Painter Supervisor	1.00	2.00	2.00	47,382 - 57,262	108,182
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	34,611
20000709	Plasterer	2.00	3.00	2.00	45,490 - 54,538	105,525
20000711	Plumber	11.00	13.00	13.00	47,091 - 56,534	699,447
20000713	Plumber Supervisor	1.00	1.00	1.00	53,706 - 64,958	64,958
20001222	Program Manager	1.00	2.00	2.00	46,966 - 172,744	220,855
20000760	Project Assistant	2.00	2.00	2.00	57,866 - 69,722	137,346
20000842	Roofer	6.00	7.00	6.00	39,666 - 47,528	276,689
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20001042	Safety and Training Manager	0.00	1.00	1.00	66,768 - 80,891	75,953
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	76,918 - 93,018	93,018
20000966	Senior HVACR Technician	5.00	5.00	5.00	49,462 - 59,384	286,107
20000826	Senior Locksmith	1.00	1.00	1.00	46,446 - 55,578	54,744
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000313	Supervising Department Human Resources Analyst	1.00	1.00	0.00	66,768 - 80,891	-
21000177	Trainer	1.00	1.00	1.00	54,059 - 65,333	54,059
	Budgeted Vacancy Savings					(466,648)
	Night Shift Pay					1,562
	Overtime Budgeted					136,901
	Termination Pay Annual Leave					9,302
FTE, Salaries, and Wages Subtotal		151.00	174.00	168.00		\$ 8,429,569
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 24,300	\$ 24,607	\$ 22,495		\$ (2,112)
	Flexible Benefits	997,943	1,605,625	1,766,432		160,807
	Long-Term Disability	22,070	27,438	-		(27,438)
	Medicare	101,661	122,945	117,944		(5,001)
	Other Post-Employment Benefits	778,572	981,840	942,157		(39,683)
	Retiree Medical Trust	7,100	11,784	11,573		(211)
	Retirement 401 Plan	7,772	7,583	7,472		(111)
	Retirement ADC	1,546,846	1,595,872	1,938,037		342,165
	Retirement DROP	36,702	34,101	35,130		1,029
	Risk Management Administration	133,053	169,652	158,727		(10,925)
	Supplemental Pension Savings Plan	423,550	594,784	572,318		(22,466)
	Unemployment Insurance	12,577	15,709	14,823		(886)
	Workers' Compensation	247,632	272,215	239,114		(33,101)
Fringe Benefits Subtotal		\$ 4,339,778	\$ 5,464,155	\$ 5,826,222		\$ 362,067
Total Personnel Expenditures					\$ 14,255,791	

Publishing Services Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Publishing Services	\$ 3,361,274	\$ 3,932,647	\$ 3,660,565	\$ (272,082)
Total	\$ 3,361,274	\$ 3,932,647	\$ 3,660,565	\$ (272,082)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Publishing Services	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Public Works - General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 30,191	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(36,266)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(46,507)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(219,500)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	45,661
Total	0.00	\$ (272,082)	\$ 45,661

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 447,899	\$ 479,599	\$ 497,726	\$ 18,127
Fringe Benefits	339,792	377,577	393,641	16,064
PERSONNEL SUBTOTAL	787,691	857,176	891,367	34,191
NON-PERSONNEL				
Supplies	\$ 270,691	\$ 329,464	\$ 334,594	\$ 5,130
Contracts	2,160,036	2,260,135	2,130,504	(129,631)
Information Technology	21,758	365,821	146,321	(219,500)
Energy and Utilities	99,544	115,559	108,008	(7,551)
Other	2,112	-	-	-
Transfers Out	4,492	-	3,279	3,279
Capital Expenditures	14,951	-	42,000	42,000
Debt	-	4,492	4,492	-
NON-PERSONNEL SUBTOTAL	2,573,583	3,075,471	2,769,198	(306,273)
Total	\$ 3,361,274	\$ 3,932,647	\$ 3,660,565	\$ (272,082)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 3,554,759	\$ 3,614,996	\$ 3,660,657	\$ 45,661
Other Revenue	45	-	-	-
Rev from Money and Prop	6,668	-	-	-
Total	\$ 3,561,472	\$ 3,614,996	\$ 3,660,657	\$ 45,661

Public Works - General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	0.00	\$31,491 - \$37,918	\$ -
20000012	Administrative Aide 1	0.00	0.00	1.00	36,962 - 44,533	41,854
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	51,334
20000487	Graphic Designer	2.00	2.00	2.00	43,264 - 51,979	102,481
20000752	Print Shop Supervisor	1.00	1.00	1.00	57,158 - 68,120	68,120
21000193	Publishing Specialist 2	2.00	2.00	2.00	31,782 - 37,627	75,254
20000912	Senior Offset Press Operator	2.00	2.00	2.00	38,106 - 45,344	90,688
21000194	Senior Publishing Specialist	1.00	1.00	1.00	36,962 - 44,533	44,533
	Overtime Budgeted					19,462
	Vacation Pay In Lieu					4,000
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 497,726
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 1,994	\$ 2,088	\$ 1,714	\$ (374)	
	Flexible Benefits	73,577	97,355	113,855	16,500	
	Long-Term Disability	1,427	1,463	-	(1,463)	
	Medicare	5,295	5,488	5,683	195	
	Other Post-Employment Benefits	57,501	59,150	60,010	860	
	Retiree Medical Trust	269	311	436	125	
	Retirement ADC	147,446	159,060	155,123	(3,937)	
	Retirement DROP	1,601	1,383	2,766	1,383	
	Risk Management Administration	9,769	10,220	10,110	(110)	
	Supplemental Pension Savings Plan	25,000	26,722	29,708	2,986	
	Unemployment Insurance	812	841	848	7	
	Workers' Compensation	15,100	13,496	13,388	(108)	
Fringe Benefits Subtotal		\$ 339,792	\$ 377,577	\$ 393,641	\$ 16,064	
Total Personnel Expenditures					\$ 891,367	

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 715,356	\$ 915,553	\$ 895,446
TOTAL BALANCE AND RESERVES	\$ 715,356	\$ 915,553	\$ 895,446
REVENUE			
Charges for Services	\$ 3,554,759	\$ 3,614,996	\$ 3,660,657
Other Revenue	45	—	—
Revenue from Use of Money and Property	6,668	—	—
TOTAL REVENUE	\$ 3,561,472	\$ 3,614,996	\$ 3,660,657
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,276,828	\$ 4,530,549	\$ 4,556,103
OPERATING EXPENSE			
Personnel Expenses	\$ 447,899	\$ 479,599	\$ 497,726
Fringe Benefits	339,792	377,577	393,641
Supplies	270,691	329,464	334,594
Contracts	2,160,036	2,260,135	2,130,504
Information Technology	21,758	365,821	146,321
Energy and Utilities	99,544	115,559	108,008
Other Expenses	2,112	—	—
Transfers Out	4,492	—	3,279
Capital Expenditures	14,951	—	42,000
Debt Expenses	—	4,492	4,492
TOTAL OPERATING EXPENSE	\$ 3,361,274	\$ 3,932,647	\$ 3,660,565
TOTAL EXPENSE	\$ 3,361,274	\$ 3,932,647	\$ 3,660,565
BALANCE	\$ 915,553	\$ 597,902	\$ 895,538
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,276,828	\$ 4,530,549	\$ 4,556,103

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Purchasing & Contracting



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Purchasing & Contracting



Department Description

The Purchasing & Contracting Department administers the City's centralized procurement and materials management functions to ensure the availability of supplies, equipment, and services to meet the City's operational needs. The Department establishes and manages procurement standards which meet or exceed City, State, or federal regulations and requirements. Purchasing and Contracting staff strive to provide responsive customer service for internal (City departments) and external (bidders and proposers) clients and customers.

The Department also manages Central Stores and the Living Wage and Equal Opportunity Contracting (EOC) programs. The Living Wage Program ensures compliance with the City's Living Wage Ordinance through oversight of contract requirements, complaint investigations, and proactive contract reviews. The Program provides ongoing assistance in understanding and fulfilling obligations for City staff, covered employers and employees, labor and community organizations, and the public. The Equal Opportunity Contracting Program assists businesses and the labor market with increased access to contracting opportunities with the City of San Diego. Working in partnership with City departments and other agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

The Department's mission is:

To provide innovative, cost-effective procurement solutions through inclusive partnerships that foster social equity

The Department's vision is:

To be a national model in public procurement

Purchasing & Contracting

Did you know?

- The Purchasing & Contracting Department is responsible for procuring almost \$1.0 billion in goods and services annually.
- The Living Wage Program has recovered \$600,000 in lost wages since its inception.
- The EOC Program is currently monitoring over \$1.0 billion in Capital Improvement Projects subject to Prevailing Wage.

Goals and Objectives

Goal 1: Provide quality goods and services in a fiscally responsible manner

- Continuously improve sound procurement policies and procedures
- Optimize use of SAP
- Provide contract administration
- Procure goods and services expeditiously

Goal 2: Ensure equality, non-discrimination, and compliance in the procurement of City contracts

- Encourage small and local businesses to participate in the City's Small Local Business Enterprise (SLBE) Program
- Ensure non-discrimination in City procurement
- Monitor contracts subject to the Prevailing Wage Ordinance

Goal 3: Ensure the Living Wage Ordinance (LWO) requirements are understood and met

- Maintain records
- Monitor contracts
- Provide educational information to contractors and employees

Goal 4: Use best practices in the delivery of procured goods and mail

- Maintain optimum inventories
- Minimize loss
- Provide exceptional delivery services
- Discard or recycle used assets

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Average number of days to award a contract	68	68	65	66	65
2. Percent of Living Wage Ordinance violations investigated and addressed within 60 days	100%	100%	100%	100%	100%
3. Percent of total transactions on contract under \$150,000 ¹	31%	31%	50%	33%	40%
4. Percentage increase in customer satisfaction	N/A	N/A	5%	1%	5%
5. Percentage of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SLBEs) ²	N/A	24%	20%	31%	20%

Purchasing & Contracting

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
6. Percentage of purchase orders processed within 10 days	79%	79%	90%	83%	90%

1. The Department will continue implementing workflow and system improvements in Fiscal Year 2018 which will help achieve the target of 40%.
2. Increase in percent of contracts awarded to SLBE's due mainly to increase in amount of contracts subject to SLBE requirements in FY2017.



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Purchasing & Contracting

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	82.96	82.96	79.96	(3.00)
Personnel Expenditures	\$ 6,151,151	\$ 7,132,295	\$ 7,416,497	\$ 284,202
Non-Personnel Expenditures	8,891,354	12,804,744	9,434,989	(3,369,755)
Total Department Expenditures	\$ 15,042,504	\$ 19,937,039	\$ 16,851,486	\$ (3,085,553)
Total Department Revenue	\$ 10,758,413	\$ 14,821,892	\$ 11,401,962	\$ (3,419,930)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Central Stores	\$ -	\$ -	\$ 20,480	\$ 20,480
Equal Opportunity Contracting	1,970,593	2,051,221	2,202,101	150,880
Purchasing & Contracting	3,912,904	4,522,395	4,507,935	(14,460)
Total	\$ 5,883,497	\$ 6,573,616	\$ 6,730,516	\$ 156,900

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Equal Opportunity Contracting	19.48	19.48	19.48	0.00
Purchasing & Contracting	40.48	40.48	38.48	(2.00)
Total	59.96	59.96	57.96	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 283,063	\$ -
Administrative Appeals Hearing Program Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support the City's Administrative Appeals Hearing Program.	1.00	186,513	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	78,709	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(83)	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(110)	-

Purchasing & Contracting

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures based on historical savings.	0.00	(16,040)	-
Reduction of Senior Management Analyst Reduction of 1.00 Senior Management Analyst associated with the Living Wage Program.	(1.00)	(85,843)	-
Reduction of Administrative Positions Reduction of 1.00 Contracts Processing Clerk and 1.00 Senior Clerk Typist associated with the Administration section.	(2.00)	(128,575)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(160,734)	-
Total	(2.00)	\$ 156,900	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,991,280	\$ 3,514,856	\$ 3,533,721	\$ 18,865
Fringe Benefits	1,654,012	1,989,198	2,170,954	181,756
PERSONNEL SUBTOTAL	4,645,293	5,504,054	5,704,675	200,621
NON-PERSONNEL				
Supplies	\$ 59,814	\$ 63,669	\$ 67,791	\$ 4,122
Contracts	219,125	328,559	441,207	112,648
Information Technology	949,644	666,428	505,694	(160,734)
Energy and Utilities	6,463	3,595	3,838	243
Other	3,158	7,311	7,311	-
NON-PERSONNEL SUBTOTAL	1,238,205	1,069,562	1,025,841	(43,721)
Total	\$ 5,883,497	\$ 6,573,616	\$ 6,730,516	\$ 156,900

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,296,712	\$ 1,458,716	\$ 1,458,716	\$ -
Other Revenue	487	-	-	-
Total	\$ 1,297,199	\$ 1,458,716	\$ 1,458,716	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	1.00	\$36,962 - \$44,533	\$ 44,533
20000119	Associate Management Analyst	12.00	12.00	13.00	54,059 - 65,333	709,333
21000328	Associate Procurement Contracting Officer	0.00	0.00	8.00	54,059 - 65,333	487,254

Purchasing & Contracting

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000232	Buyer's Aide 1	0.00	1.00	1.00	36,962 - 44,533	44,533
90000539	Clerical Assistant 2 - Hourly	0.48	0.48	0.48	29,931 - 36,067	15,825
20000545	Contracts Processing Clerk	5.00	3.00	1.00	32,968 - 39,811	32,968
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	155,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	46,073
20000290	Information Systems Analyst 2	0.00	1.00	1.00	54,059 - 65,333	61,242
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
90001073	Management Intern - Hourly	0.48	0.48	0.48	24,274 - 29,203	12,810
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	40,116
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	44,611
20000791	Principal Procurement Specialist	4.00	4.00	1.00	59,363 - 71,864	70,427
20000227	Procurement Specialist	12.00	12.00	3.00	49,109 - 59,488	141,384
20001234	Program Coordinator	1.00	1.00	1.00	23,005 - 137,904	100,000
20001222	Program Manager	1.00	1.00	2.00	46,966 - 172,744	214,000
20000927	Senior Clerk/Typist	1.00	1.00	0.00	36,067 - 43,514	-
20000015	Senior Management Analyst	6.00	6.00	5.00	59,363 - 71,760	353,590
21000329	Senior Procurement Contracting Officer	0.00	0.00	2.00	59,363 - 71,760	137,273
20000879	Senior Procurement Specialist	5.00	5.00	4.00	53,955 - 65,270	234,519
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	214,427
21000330	Supervising Procurement Contracting Officer	0.00	0.00	4.00	66,768 - 80,891	292,550
20000756	Word Processing Operator	3.00	3.00	1.00	31,491 - 37,918	36,067
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(157,019)
	Overtime Budgeted					1,077
FTE, Salaries, and Wages Subtotal		59.96	59.96	57.96		\$ 3,533,721
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	

Fringe Benefits

Employee Offset Savings	\$ 16,098	\$ 16,244	\$ 16,718	\$ 474
Flexible Benefits	411,588	590,170	649,841	59,671
Insurance	4	-	-	-
Long-Term Disability	9,689	11,132	-	(11,132)
Medicare	45,389	50,998	51,434	436
Other Post-Employment Benefits	290,206	331,240	324,054	(7,186)
Retiree Medical Trust	4,221	5,521	6,213	692
Retirement 401 Plan	2,908	2,440	3,132	692
Retirement ADC	586,428	609,138	745,781	136,643
Retirement DROP	6,168	6,274	1,993	(4,281)
Risk Management Administration	49,700	57,232	54,594	(2,638)
Supplemental Pension Savings Plan	192,787	249,237	253,881	4,644
Unemployment Insurance	5,512	6,370	6,318	(52)

Purchasing & Contracting

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Workers' Compensation	33,314	53,202	56,995	3,793
Fringe Benefits Subtotal	\$ 1,654,012	\$ 1,989,198	\$ 2,170,954	\$ 181,756
Total Personnel Expenditures			\$ 5,704,675	

Central Stores Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Central Stores	\$ 9,159,007	\$ 13,363,423	\$ 10,120,354	\$ (3,243,069)
Purchasing & Contracting	-	-	616	616
Total	\$ 9,159,007	\$ 13,363,423	\$ 10,120,970	\$ (3,242,453)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Central Stores	23.00	23.00	22.00	(1.00)
Total	23.00	23.00	22.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 136,786	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	11,922	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(675)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(12,516)	-
Realignment of Budget Reduction of 1.00 Stock Clerk, non-personnel expenditures and associated revenue related to a decrease in water meter sales and inventory.	(1.00)	(3,377,970)	(3,377,599)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	-	(42,331)
Total	(1.00)	\$ (3,242,453)	\$ (3,419,930)

Purchasing & Contracting

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 767,696	\$ 820,591	\$ 786,129	\$ (34,462)
Fringe Benefits	738,162	807,650	925,693	118,043
PERSONNEL SUBTOTAL	1,505,859	1,628,241	1,711,822	83,581
NON-PERSONNEL				
Supplies	\$ 6,777,202	\$ 10,992,655	\$ 7,716,980	\$ (3,275,675)
Contracts	697,688	573,606	516,738	(56,868)
Information Technology	22,424	34,846	46,768	11,922
Energy and Utilities	120,191	128,822	127,734	(1,088)
Other	2,929	928	928	-
Transfers Out	-	4,325	-	(4,325)
Capital Expenditures	32,715	-	-	-
NON-PERSONNEL SUBTOTAL	7,653,149	11,735,182	8,409,148	(3,326,034)
Total	\$ 9,159,007	\$ 13,363,423	\$ 10,120,970	\$ (3,242,453)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 9,293,588	\$ 13,243,176	\$ 9,767,246	\$ (3,475,930)
Other Revenue	157,776	120,000	176,000	56,000
Rev from Money and Prop	9,849	-	-	-
Total	\$ 9,461,214	\$ 13,363,176	\$ 9,943,246	\$ (3,419,930)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 74,319
20000171	Auto Messenger 1	5.00	5.00	5.00	26,208 - 31,491	155,251
20000110	Auto Messenger 2	7.00	7.00	7.00	29,931 - 36,067	246,621
20000927	Senior Clerk/Typist	1.00	1.00	0.00	36,067 - 43,514	-
20000951	Stock Clerk	1.00	1.00	0.00	30,056 - 36,275	-
20000950	Stock Clerk	3.00	3.00	3.00	30,056 - 36,275	102,606
20000955	Storekeeper 1	2.00	2.00	3.00	34,611 - 41,517	116,148
20000956	Storekeeper 2	0.00	0.00	1.00	37,835 - 45,718	45,474
20000953	Storekeeper 3	1.00	1.00	0.00	39,811 - 47,882	-
20000538	Stores Operations Supervisor	1.00	1.00	1.00	45,573 - 55,078	53,112
	Budgeted Vacancy Savings					(30,056)
	Night Shift Pay					3,378
	Overtime Budgeted					19,276
FTE, Salaries, and Wages Subtotal		23.00	23.00	22.00		\$ 786,129

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,126	\$ 6,104	\$ 5,802	\$ (302)
Flexible Benefits	164,910	221,210	245,805	24,595

Purchasing & Contracting

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Long-Term Disability	2,330	2,530	-	(2,530)
Medicare	11,430	11,013	10,436	(577)
Other Post-Employment Benefits	123,342	130,130	126,021	(4,109)
Retiree Medical Trust	182	381	378	(3)
Retirement 401 Plan	375	363	-	(363)
Retirement ADC	329,665	338,692	432,881	94,189
Retirement DROP	965	1,157	1,157	-
Risk Management Administration	20,946	22,484	21,231	(1,253)
Supplemental Pension Savings Plan	35,809	42,210	45,017	2,807
Unemployment Insurance	1,322	1,449	1,366	(83)
Workers' Compensation	40,761	29,927	35,599	5,672
Fringe Benefits Subtotal	\$ 738,162	\$ 807,650	\$ 925,693	\$ 118,043
Total Personnel Expenditures			\$ 1,711,822	

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 135,666	\$ 437,872	\$ 330,741
TOTAL BALANCE AND RESERVES	\$ 135,666	\$ 437,872	\$ 330,741
REVENUE			
Charges for Services	\$ 9,293,588	\$ 13,243,176	\$ 9,767,246
Other Revenue	157,776	120,000	176,000
Revenue from Use of Money and Property	9,849	–	–
TOTAL REVENUE	\$ 9,461,214	\$ 13,363,176	\$ 9,943,246
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,596,880	\$ 13,801,048	\$ 10,273,987
OPERATING EXPENSE			
Personnel Expenses	\$ 767,696	\$ 820,591	\$ 786,129
Fringe Benefits	738,162	807,650	925,693
Supplies	6,777,202	10,992,655	7,716,980
Contracts	697,688	573,606	516,738
Information Technology	22,424	34,846	46,768
Energy and Utilities	120,191	128,822	127,734
Other Expenses	2,929	928	928
Transfers Out	–	4,325	–
Capital Expenditures	32,715	–	–
TOTAL OPERATING EXPENSE	\$ 9,159,007	\$ 13,363,423	\$ 10,120,970
TOTAL EXPENSE	\$ 9,159,007	\$ 13,363,423	\$ 10,120,970
BALANCE	\$ 437,873	\$ 437,625	\$ 153,017
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,596,880	\$ 13,801,048	\$ 10,273,987

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Real Estate Assets



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Real Estate Assets



Department Description

The Real Estate Assets Department (READ) manages the City's real estate portfolio and provides direction for the operations of the City's Airports Division, the City Concourse, and Stadium Operations. It also manages the City's role in the Joint Use Management Agreement for PETCO Park. READ's downtown group is organized to reflect its core business functions. The Acquisition Division acquires property for City needs such as sites for new fire stations, parks, and libraries, as well as the right-of-way for numerous City projects. The Disposition Division evaluates City assets to determine which properties are essential for the City's core mission and which may be considered surplus and then handles the disposition of properties that are determined to be surplus. The Asset Management Division manages the City's diverse agreement portfolio of more than 500 leased properties. Corporate Services administers the City's facility space needs. Additionally, READ's Valuation section provides appraisal services to support these core business units, as well as a number of other City departments.

The Department's mission is:

To serve the San Diego community through excellence in stewardship of the City's real estate assets

The Department's vision is:

To be a nationally recognized model for municipal real estate services

Did you know?

- The City of San Diego owns more than 120,000 acres of land including more than 35,000 acres of beaches and land under water.
- Approximately 93 percent of the land owned by the City's General Fund is either dedicated or designated as park or open space land.
- The Real Estate Assets Department administers more than 500 ground leases, permits, and other agreements.
- In 2016 the City entered into a 20-year lease-to-own agreement for a 21-story building located at 101 Ash Street which will save the City in excess of \$44 million over the next 20 years.

Real Estate Assets

Goals and Objectives

Goal 1: Maximize revenue and overall benefit of the City's real estate assets

- Secure maximum revenue due to the City for leasehold agreements
- Ensure the best return for the City through long-term agreements where appropriate
- Identify underutilized assets for potential disposition

Goal 2: Attract and retain top quality staff

- Provide a productive, cohesive work atmosphere
- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Goal 3: Support the real estate needs of City departments in an effective and timely manner

- Provide support to City departments to ensure quality, consistency, and compliance in projects that involve City real estate assets
- Provide high-quality valuation and consulting services in a timely manner when requested
- Support City departments in planning their future real estate needs

Goal 4: Enhance information management about the City's real estate assets decision-making initiatives

- Inform decision makers regarding the state of the City's real estate assets
- Publish and enhance open data regarding the City's real estate assets on the City website

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Number of properties reviewed for potential disposition per year ¹	55	57	50	63	50
2. Percentage of appraisals completed within 90 days of commencement ²	80%	66%	90%	78%	90%
3. Percentage of lease agreements on a month-to-month holdover status ³	26%	27%	20%	24%	20%
4. Percentage of rent reviews completed on time per fiscal year ⁴	91%	0%	90%	77%	90%

1. Exceeded goal during this reporting period.
2. There were a number highly complex appraisals required for projects in Fiscal Year 2017. Completion of appraisals is influenced by the complexity of the assignment and the availability of independent appraisers.
3. Continuing to work on the backlog of holdover agreements and achieving sustained improvement towards goal.
4. Four positions were vacant for a portions of Fiscal Year 2017 thus creating a small backlog in rent adjustments completed.

Real Estate Assets

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	35.00	36.00	34.00	(2.00)
Personnel Expenditures	\$ 3,706,269	\$ 4,078,812	\$ 4,142,978	\$ 64,166
Non-Personnel Expenditures	5,479,066	7,278,800	8,954,911	1,676,111
Total Department Expenditures	\$ 9,185,335	\$ 11,357,612	\$ 13,097,889	\$ 1,740,277
Total Department Revenue	\$ 53,235,991	\$ 55,914,528	\$ 54,662,320	\$ (1,252,208)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Real Estate Assets	\$ 4,922,310	\$ 8,034,505	\$ 7,996,671	\$ (37,834)
Total	\$ 4,922,310	\$ 8,034,505	\$ 7,996,671	\$ (37,834)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Real Estate Assets	33.00	34.00	32.00	(2.00)
Total	33.00	34.00	32.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures for office relocation of various departments into the 101 Ash Street building.	0.00	\$ 2,100,000	\$ -
De Anza Mobile Home Park Addition of non-personnel expenditures for property management services at the former De Anza mobile home park.	0.00	600,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	220,702	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,631	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(2,170)	-

Real Estate Assets

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(35,695)	-
Reduction in San Diego Theater Support Reduction of non-personnel expenditures for maintenance at the San Diego Theater.	0.00	(43,000)	-
Reduction of Word Processing Operator Reduction of 1.00 Word Processing Operator associated with administrative services.	(1.00)	(54,957)	-
Reduction of Property Agent Reduction of 1.00 Property Agent associated with the management of City leases.	(1.00)	(85,042)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures based on historical savings.	0.00	(114,110)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(2,631,193)	(2,952,000)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,157,595
Total	(2.00)	\$ (37,834)	\$ (1,794,405)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,284,243	\$ 2,455,164	\$ 2,443,193	\$ (11,971)
Fringe Benefits	1,244,933	1,432,397	1,522,901	90,504
PERSONNEL SUBTOTAL	3,529,176	3,887,561	3,966,094	78,533
NON-PERSONNEL				
Supplies	\$ 19,654	\$ 1,159,458	\$ 25,818	\$ (1,133,640)
Contracts	1,129,775	2,768,111	3,232,624	464,513
Information Technology	216,542	170,169	134,474	(35,695)
Energy and Utilities	6,957	6,828	6,661	(167)
Other	20,206	42,378	31,000	(11,378)
Transfers Out	-	-	600,000	600,000
NON-PERSONNEL SUBTOTAL	1,393,134	4,146,944	4,030,577	(116,367)
Total	\$ 4,922,310	\$ 8,034,505	\$ 7,996,671	\$ (37,834)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 1,236,079	\$ 1,503,743	\$ 1,355,000	\$ (148,743)
Licenses and Permits	256,110	316,327	283,724	(32,603)
Other Revenue	16,326	-	-	-
Rev from Money and Prop	47,462,284	50,455,225	48,842,166	(1,613,059)
Total	\$ 48,970,799	\$ 52,275,295	\$ 50,480,890	\$ (1,794,405)

Real Estate Assets

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,160
20000134	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	54,059
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000163	Associate Property Agent	2.00	2.00	2.00	54,059 - 65,333	123,386
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	127,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	527,000
20000768	Property Agent	11.00	12.00	10.00	59,363 - 71,760	700,808
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	36,212
20001137	Real Estate Assets Director	1.00	1.00	1.00	31,741 - 173,971	155,000
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,861
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	74,629
20001003	Supervising Property Agent	4.00	4.00	5.00	66,768 - 80,891	393,460
20001005	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	76,244
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(54,059)
	Right Of Way Cert					11,678
	Termination Pay Annual Leave					16,178
FTE, Salaries, and Wages Subtotal		33.00	34.00	32.00		\$ 2,443,193
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 20,329	\$ 20,578	\$ 19,110	\$ (1,468)	
	Flexible Benefits	253,223	347,989	384,655	36,666	
	Long-Term Disability	7,442	7,763	-	(7,763)	
	Medicare	33,238	34,603	34,236	(367)	
	Other Post-Employment Benefits	178,852	195,193	186,031	(9,162)	
	Retiree Medical Trust	2,711	3,231	3,679	448	
	Retirement 401 Plan	1,154	849	1,527	678	
	Retirement ADC	546,820	557,209	664,749	107,540	
	Retirement DROP	4,362	4,780	2,591	(2,189)	
	Risk Management Administration	30,439	33,726	31,341	(2,385)	
	Supplemental Pension Savings Plan	144,800	170,005	167,297	(2,708)	
	Unemployment Insurance	4,245	4,441	4,312	(129)	
	Workers' Compensation	17,318	52,030	23,373	(28,657)	
Fringe Benefits Subtotal		\$ 1,244,933	\$ 1,432,397	\$ 1,522,901	\$ 90,504	
Total Personnel Expenditures					\$ 3,966,094	

Real Estate Assets

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Concourse & Parking Garage	\$ 4,263,025	\$ 3,323,107	\$ 5,101,218	\$ 1,778,111
Total	\$ 4,263,025	\$ 3,323,107	\$ 5,101,218	\$ 1,778,111

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Fund Transfer Adjustment to reflect the increase in transfers to the General Fund.	0.00	\$ 1,762,337	\$ -
Naturalization Ceremonies Addition of non-personnel expenditures and associated revenue related to services for a second Naturalization Ceremony.	0.00	25,512	25,512
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	9,252	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,623)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(14,367)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	516,685
Total	0.00	\$ 1,778,111	\$ 542,197

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017–2018 Change
PERSONNEL				
Personnel Cost	\$ 116,541	\$ 120,841	\$ 121,934	\$ 1,093
Fringe Benefits	60,552	70,410	54,950	(15,460)
PERSONNEL SUBTOTAL	177,093	191,251	176,884	(14,367)

Real Estate Assets

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 32,640	\$ 99,700	\$ 65,400	\$ (34,300)
Contracts	1,533,662	1,789,269	1,846,322	57,053
Information Technology	29,680	12,528	21,780	9,252
Energy and Utilities	81,550	92,196	90,332	(1,864)
Other	394	500	500	-
Transfers Out	2,408,006	1,137,663	2,900,000	1,762,337
NON-PERSONNEL SUBTOTAL	4,085,932	3,131,856	4,924,334	1,792,478
Total	\$ 4,263,025	\$ 3,323,107	\$ 5,101,218	\$ 1,778,111

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ 4,260,692	\$ 3,639,233	\$ 4,181,430	\$ 542,197
Transfers In	4,500	-	-	-
Total	\$ 4,265,192	\$ 3,639,233	\$ 4,181,430	\$ 542,197

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,160
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	79,273
	Bilingual - Regular					1,456
	Right Of Way Cert					4,045
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 121,934

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 304	\$ 361	\$ -	\$ (361)
Flexible Benefits	16,277	20,110	23,410	3,300
Long-Term Disability	379	367	-	(367)
Medicare	1,697	1,752	1,779	27
Other Post-Employment Benefits	12,165	11,830	12,002	172
Retiree Medical Trust	220	212	305	93
Retirement 401 Plan	846	848	1,220	372
Retirement ADC	23,341	27,072	12,518	(14,554)
Risk Management Administration	2,062	2,044	2,022	(22)
Supplemental Pension Savings Plan	1,823	2,182	-	(2,182)
Unemployment Insurance	215	210	208	(2)
Workers' Compensation	1,224	3,422	1,486	(1,936)
Fringe Benefits Subtotal	\$ 60,552	\$ 70,410	\$ 54,950	\$ (15,460)
Total Personnel Expenditures			\$ 176,884	

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 668,663	\$ 670,831	\$ 1,136,443
TOTAL BALANCE AND RESERVES	\$ 668,663	\$ 670,831	\$ 1,136,443
REVENUE			
Revenue from Use of Money and Property	\$ 4,260,692	\$ 3,639,233	\$ 4,181,430
Transfers In	4,500	–	–
TOTAL REVENUE	\$ 4,265,192	\$ 3,639,233	\$ 4,181,430
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,933,855	\$ 4,310,064	\$ 5,317,873
OPERATING EXPENSE			
Personnel Expenses	\$ 116,541	\$ 120,841	\$ 121,934
Fringe Benefits	60,552	70,410	54,950
Supplies	32,640	99,700	65,400
Contracts	1,533,662	1,789,269	1,846,322
Information Technology	29,680	12,528	21,780
Energy and Utilities	81,550	92,196	90,332
Other Expenses	394	500	500
Transfers Out	2,408,006	1,137,663	2,900,000
TOTAL OPERATING EXPENSE	\$ 4,263,025	\$ 3,323,107	\$ 5,101,218
TOTAL EXPENSE	\$ 4,263,025	\$ 3,323,107	\$ 5,101,218
BALANCE	\$ 670,831	\$ 986,957	\$ 216,655
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,933,855	\$ 4,310,064	\$ 5,317,873

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Risk Management



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Department Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation, vehicle accidents, and public liability claims to City departments. This data provides City departments the information needed to monitor risk activities and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, safety and environmental health oversight, public liability claims management, and loss recovery which are administered through the Finance and Administration, Safety and Environmental Health, Employees Benefits, Public Liability and Loss Recovery, and Workers' Compensation Divisions.

The Department's mission is:

To effectively prevent, control, and minimize the City's financial risk and provide optimum services to the City's employees and the public through the centralized administration of employee benefits, loss control, and safety

The Department's vision is:

To continue to improve the City's risk management program through close collaboration with City departments in identifying, analyzing, and implementing risk prevention and safety programs that reduce or mitigate exposure for the City

Did you know?

- 9,700 employees received flexible benefits
- 14,000 Flexible Savings Accounts reimbursements were processed
- 840 ergonomic evaluations were performed

Risk Management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound, balanced budgets and capital plans

Goal 2: Provide excellent customer service

- Own the problem until it is resolved

Goal 3: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Percentage of Public Liability Reports completed on schedule per Council Policy 000-09 ¹	N/A	83%	100%	100%	100%
2. Ratio of open claims to closed claims for Workers' Compensation ²	N/A	1:1	1:1	1:1	1:1

1. This was a new performance indicator for Fiscal Year 2016; therefore, no target was set for Fiscal Year 2016.

2. This was a new performance indicator for Fiscal Year 2016; therefore, no target was set for Fiscal Year 2016.

Risk Management

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	83.28	87.23	85.23	(2.00)
Personnel Expenditures	\$ 7,589,525	\$ 8,254,631	\$ 8,693,142	\$ 438,511
Non-Personnel Expenditures	2,330,390	2,518,963	2,314,124	(204,839)
Total Department Expenditures	\$ 9,919,915	\$ 10,773,594	\$ 11,007,266	\$ 233,672
Total Department Revenue	\$ 9,989,622	\$ 10,529,309	\$ 10,529,309	\$ -

Risk Management Administration Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Risk Management	\$ 9,919,915	\$ 10,773,594	\$ 11,007,266	\$ 233,672
Total	\$ 9,919,915	\$ 10,773,594	\$ 11,007,266	\$ 233,672

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Risk Management	83.28	87.23	85.23	(2.00)
Total	83.28	87.23	85.23	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 424,047	\$ -
Workers' Compensation Temporary Staffing Addition of non-personnel expenditures in support of temporary staffing.	0.00	250,000	-
Reclassification of Positions Addition of 6.00 Program Coordinators offset by the reduction of 2.00 Employee Benefits Administrators, 1.00 Supervising Workers' Compensation Claims Representative, 1.00 Supervising Claims Representative, 1.00 Senior Management Analyst, and 1.00 Benefits Representative 2 to better align position classifications with the services provided by the Department.	0.00	125,758	-
Addition of Information Systems Analyst 3 Addition of 1.00 Information Systems Analyst 3 to support the upgrade or replacement of the City's claims management system.	1.00	100,366	-
Addition of Claims Representative 2 Addition of 1.00 Claims Representative 2 offset by a reduction in non-standard hour funding to support the Public Liability and Loss Recovery Division.	0.00	26,399	-

Risk Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza building.	0.00	18,357	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	6,171	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	(1,019)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(39,091)	-
Reduction of Benefits Representative 2 Reduction of 3.00 Benefits Representative 2 and offset by the addition of 2.00 Employee Benefits Specialist 2 positions to better align position classifications with the services provided by the Department.	(1.00)	(71,877)	-
Reduction of Clerical Assistant 2 Reduction of 1.00 Clerical Assistant 2 in the Safety and Environmental Health Division.	(1.00)	(84,624)	-
Reduction of Safety Representative 2 Reduction of 1.00 Safety Representative 2 in the Safety and Environmental Health Division.	(1.00)	(86,710)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(175,105)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(259,000)	-
Total	(2.00)	\$ 233,672	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 4,609,219	\$ 4,944,872	\$ 5,110,677	\$ 165,805
Fringe Benefits	2,980,306	3,309,759	3,582,465	272,706
PERSONNEL SUBTOTAL	7,589,525	8,254,631	8,693,142	438,511
NON-PERSONNEL				
Supplies	\$ 135,797	\$ 90,966	\$ 79,882	\$ (11,084)
Contracts	1,355,061	936,029	906,426	(29,603)
Information Technology	799,858	1,017,237	842,132	(175,105)
Energy and Utilities	7,514	6,817	5,413	(1,404)
Other	32,160	30,125	24,125	(6,000)

Risk Management

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Transfers Out	-	437,789	456,146	18,357
NON-PERSONNEL SUBTOTAL	2,330,390	2,518,963	2,314,124	(204,839)
Total	\$ 9,919,915	\$ 10,773,594	\$ 11,007,266	\$ 233,672

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 72,652	\$ 39,402	\$ 39,402	\$ -
Other Revenue	9,902,967	10,489,907	10,489,907	-
Rev from Money and Prop	14,003	-	-	-
Total	\$ 9,989,622	\$ 10,529,309	\$ 10,529,309	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 47,918
20000119	Associate Management Analyst	2.00	2.00	1.00	54,059 - 65,333	46,738
20000188	Benefits Representative 2	8.00	5.00	0.00	32,968 - 39,811	-
20000277	Claims Aide	2.00	2.00	2.00	36,962 - 44,533	87,730
90000277	Claims Aide - Hourly	0.35	0.35	0.00	36,962 - 44,533	-
20000278	Claims Clerk	11.00	13.00	13.00	31,491 - 37,918	473,624
20000285	Claims Representative 2	7.00	7.00	8.00	52,936 - 64,022	492,846
90000285	Claims Representative 2 - Hourly	0.00	0.38	0.00	52,936 - 64,022	-
20000539	Clerical Assistant 2	2.00	2.00	1.00	29,931 - 36,067	36,067
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	0.23	29,931 - 36,067	7,583
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	122,000
20000382	Employee Assistance Counselor	1.00	0.00	0.00	52,936 - 64,022	-
20000411	Employee Assistance Program Manager	1.00	0.00	0.00	66,768 - 80,891	-
20000393	Employee Benefits Administrator	2.00	2.00	0.00	66,768 - 80,891	-
90000394	Employee Benefits Specialist 1 - Hourly	0.35	0.00	0.00	44,470 - 54,059	-
20000383	Employee Benefits Specialist 2	2.00	5.00	7.00	54,059 - 65,333	400,731
20000293	Information Systems Analyst 3	1.00	1.00	2.00	59,363 - 71,760	143,520
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	33,093
20001234	Program Coordinator	0.00	2.00	8.00	23,005 - 137,904	769,752
20001222	Program Manager	6.00	6.00	6.00	46,966 - 172,744	621,000
20001122	Risk Management Director	1.00	1.00	1.00	31,741 - 173,971	160,000
20000847	Safety Officer	2.00	2.00	2.00	57,907 - 69,930	137,762
20000854	Safety Representative 2	4.00	4.00	3.00	50,461 - 61,027	161,034
20001016	Senior Claims Representative	1.00	2.00	2.00	58,261 - 70,429	140,858
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,861
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 - 71,760	71,760
21000188	Senior Workers' Compensation Claims Representative	3.00	3.00	5.00	58,261 - 70,429	334,129

Risk Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000358	Supervising Claims Representative	1.00	1.00	0.00	64,002 - 77,314	-
90000357	Supervising Claims Representative - Hourly	0.08	0.00	0.00	64,002 - 77,314	-
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	66,768
21000189	Supervising Workers' Compensation Claims Representative	3.00	3.00	1.00	64,002 - 77,314	64,002
21000190	Workers' Compensation Claims Aide	4.00	5.00	5.00	36,962 - 44,533	211,015
21000186	Workers' Compensation Claims Representative 2	14.00	14.00	12.00	52,936 - 64,022	709,245
	Bilingual - Regular					7,280
	Budgeted Vacancy Savings					(318,615)
	Overtime Budgeted					39,224
	Sick Leave - Hourly					752
FTE, Salaries, and Wages Subtotal		83.28	87.23	85.23		\$ 5,110,677
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 46,518	\$ 44,736	\$ 37,294		\$ (7,442)
	Flexible Benefits	634,429	826,616	958,076		131,460
	Insurance	108	-	-		-
	Long-Term Disability	14,930	15,567	-		(15,567)
	Medicare	67,994	69,977	73,631		3,654
	Other Post-Employment Benefits	450,512	467,273	468,078		805
	Retiree Medical Trust	3,600	4,766	6,905		2,139
	Retirement 401 Plan	4,119	3,680	3,107		(573)
	Retirement ADC	1,354,397	1,371,708	1,543,404		171,696
	Retirement DROP	15,319	14,955	8,282		(6,673)
	Risk Management Administration	76,262	80,738	78,858		(1,880)
	Supplemental Pension Savings Plan	262,199	308,762	349,650		40,888
	Unemployment Insurance	8,480	8,904	9,067		163
	Workers' Compensation	41,440	92,077	46,113		(45,964)
Fringe Benefits Subtotal		\$ 2,980,306	\$ 3,309,759	\$ 3,582,465		\$ 272,706
Total Personnel Expenditures						\$ 8,693,142

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 526,764	\$ 596,472	\$ 683,420
TOTAL BALANCE AND RESERVES	\$ 526,764	\$ 596,472	\$ 683,420
REVENUE			
Charges for Services	\$ 72,652	\$ 39,402	\$ 39,402
Other Revenue	9,902,967	10,489,907	10,489,907
Revenue from Use of Money and Property	14,003	–	–
TOTAL REVENUE	\$ 9,989,622	\$ 10,529,309	\$ 10,529,309
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,516,387	\$ 11,125,781	\$ 11,212,729
OPERATING EXPENSE			
Personnel Expenses	\$ 4,609,219	\$ 4,944,872	\$ 5,110,677
Fringe Benefits	2,980,306	3,309,759	3,582,465
Supplies	135,797	90,966	79,882
Contracts	1,355,061	936,029	906,426
Information Technology	799,858	1,017,237	842,132
Energy and Utilities	7,514	6,817	5,413
Other Expenses	32,160	30,125	24,125
Transfers Out	–	437,789	456,146
TOTAL OPERATING EXPENSE	\$ 9,919,915	\$ 10,773,594	\$ 11,007,266
TOTAL EXPENSE	\$ 9,919,915	\$ 10,773,594	\$ 11,007,266
BALANCE	\$ 596,472	\$ 352,187	\$ 205,463
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,516,387	\$ 11,125,781	\$ 11,212,729

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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San Diego Regional Parks Improvement Fund



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San Diego Regional Parks Improvement Fund



Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.



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San Diego Regional Parks Improvement Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 3,511,501	\$ 2,737,969	\$ 3,905,026	\$ 1,167,057

San Diego Regional Parks Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	\$ -	\$ 1,167,057
Total	0.00	\$ -	\$ 1,167,057

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ 83,423	\$ -	\$ -	-
Transfers In	3,428,079	2,737,969	3,905,026	1,167,057
Total	\$ 3,511,501	\$ 2,737,969	\$ 3,905,026	\$ 1,167,057

San Diego Regional Parks Improvement Fund

Revenue and Expense Statement (Non-General Fund)

San Diego Regional Parks Improvement Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,485,745	\$ 3,451,789	\$ 3,523,714
Continuing Appropriation - CIP	8,721,290	9,979,063	12,270,419
TOTAL BALANCE AND RESERVES	\$ 11,207,035	\$ 13,430,853	\$ 15,794,132
REVENUE			
Revenue from Use of Money and Property	\$ 83,423	\$ -	\$ -
Transfers In	3,428,079	2,737,969	3,905,026
TOTAL REVENUE	\$ 3,511,501	\$ 2,737,969	\$ 3,905,026
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,718,536	\$ 16,168,822	\$ 19,699,158
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 1,287,683	\$ 2,500,000	\$ 3,675,307
TOTAL CIP EXPENSE	\$ 1,287,683	\$ 2,500,000	\$ 3,675,307
TOTAL EXPENSE	\$ 1,287,683	\$ 2,500,000	\$ 3,675,307
RESERVES			
Continuing Appropriation - CIP	\$ 9,979,063	\$ 9,979,063	\$ 12,270,419
TOTAL RESERVES	\$ 9,979,063	\$ 9,979,063	\$ 12,270,419
BALANCE	\$ 3,451,790	\$ 3,689,759	\$ 3,753,432
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,718,536	\$ 16,168,822	\$ 19,699,158

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Special Events and Filming



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Special Events and Filming



Department Description

The Special Events and Filming Department provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate hundreds of millions of dollars in economic impact and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Department is to provide permitting, technical support, and promotional services for special events and filming in San Diego. The Department also partners with visitor industry organizations such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center to support events and filming productions of national and international stature. Once a major special event or film production is secured, the Department provides support services to key entities such as the event organizer, location scout, producer, or host committee, business, and residential community, as well as City departments to ensure the success of the activity.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Department seeks to maximize civic and economic returns to the San Diego region.

The Department's mission is:

To enhance the vitality, quality, and economic prosperity of San Diego through the support of the special event and film industries

The Department's vision is:

To maintain and leverage collaborative partnerships within the economic development, visitor, event, and film industries to maximize civic and economic returns to the San Diego region

Special Events and Filming

Did you know?

- The Special Events and Filming Department provides services to support national and international events that take place annually in San Diego, including the Farmers Insurance Open, Rock 'n' Roll Marathon, Comic-Con International, and the Holiday Bowl. Collectively, these major events contribute several hundred million dollars to the regional economy each year.
- In Fiscal Year 2017, the Department facilitated and supported several notable film productions, including “Pitch,” a scripted FOX TV series featuring Petco Park, Balboa Park, Point Loma, and Gaslamp Quarter; “Ingobernable,” an original Spanish-language Netflix series, where numerous San Diego locations doubled for Mexico City, including Balboa Park, Barrio Logan, Gaslamp Quarter, and East Village; and numerous pilots, independent/short films, and nationwide print campaigns/commercials.
- In Fiscal Year 2017, San Diego was ranked #15 on MovieMaker Magazine’s Big Cities: The Best Places to Live and Work as a Moviemaker 2017. The publication acknowledged the City’s investment in the film industry including a dedicated official film staff, a user-friendly online permit application system, and online regional location gallery and production directory.

Goals and Objectives

Goal 1: Provide leadership and coordination for the management of multi-disciplinary programs and projects

- Manage the multi-disciplinary/agency process for special events and filming held on outdoor City public property

Goal 2: Establish and maintain partnerships to enhance programs, services, and economic strength

- Provide leadership and coordination for the management of special events and filming in San Diego

Goal 3: Utilize technology solutions to support internal and external customers

- Promote technology that enables multi-disciplinary/agency online access for the review of permits
- Manage the online Special Events Calendar

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Average number of visits to the Special Events Calendar website ¹	66,000	66,000	80,000	107,500	90,000
2. Number of special event and filming dates permitted	1,900	1,900	2,000	1,985	2,000
3. Number of special event and filming permit applications submitted and reviewed online ²	700	700	700	820	725

1. Improved placement of special events calendar information on the City's website has resulted in increased visits.

2. Increased number is due to growth in the number of filming permit applications.

Special Events and Filming

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	6.00	6.00	6.00	0.00
Personnel Expenditures	\$ 625,538	\$ 820,806	\$ 736,001	\$ (84,805)
Non-Personnel Expenditures	442,959	605,176	480,250	(124,926)
Total Department Expenditures	\$ 1,068,497	\$ 1,425,982	\$ 1,216,251	\$ (209,731)
Total Department Revenue	\$ 108,693	\$ 75,000	\$ 75,000	\$ -

Transient Occupancy Tax Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Special Events and Filming	\$ 1,068,497	\$ 1,425,982	\$ 1,216,251	\$ (209,731)
Total	\$ 1,068,497	\$ 1,425,982	\$ 1,216,251	\$ (209,731)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Special Events and Filming	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 38,919	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,687	-
Rental Compensation Reduction of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza building.	0.00	(1,623)	-
Filming Funding Reduction of non-personnel expenditures for regional film marketing.	0.00	(49,909)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(84,805)	-

Special Events and Filming

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Adjustments	0.00	(125,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (209,731)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 359,538	\$ 488,423	\$ 468,568	\$ (19,855)
Fringe Benefits	266,000	332,383	267,433	(64,950)
PERSONNEL SUBTOTAL	625,538	820,806	736,001	(84,805)
NON-PERSONNEL				
Supplies	\$ 4,122	\$ 4,580	\$ 8,302	\$ 3,722
Contracts	131,644	277,928	111,981	(165,947)
Information Technology	303,309	260,832	299,751	38,919
Energy and Utilities	2,071	2,085	2,088	3
Transfers Out	-	59,751	58,128	(1,623)
Capital Expenditures	1,814	-	-	-
NON-PERSONNEL SUBTOTAL	442,959	605,176	480,250	(124,926)
Total	\$ 1,068,497	\$ 1,425,982	\$ 1,216,251	\$ (209,731)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 47,947	\$ -	\$ -	\$ -
Licenses and Permits	60,746	75,000	75,000	-
Total	\$ 108,693	\$ 75,000	\$ 75,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000119	Associate Management Analyst	1.00	1.00	1.00	\$54,059 - \$65,333	\$ 54,059
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	119,999
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	184,000
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	31,491
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	79,019
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 468,568

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,252	\$ 7,210	\$ 3,600	\$ (3,610)
Flexible Benefits	40,587	71,767	80,072	8,305
Long-Term Disability	1,158	1,553	-	(1,553)
Medicare	5,362	7,083	6,795	(288)
Other Post-Employment Benefits	22,880	35,490	36,006	516

Special Events and Filming

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Retiree Medical Trust	122	489	439	(50)
Retirement ADC	158,591	159,724	89,039	(70,685)
Retirement DROP	-	-	5,277	5,277
Risk Management Administration	3,869	6,132	6,066	(66)
Supplemental Pension Savings Plan	24,758	37,068	35,241	(1,827)
Unemployment Insurance	660	888	838	(50)
Workers' Compensation	761	4,979	4,060	(919)
Fringe Benefits Subtotal	\$ 266,000	\$ 332,383	\$ 267,433	\$ (64,950)
Total Personnel Expenditures			\$ 736,001	



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Special Promotional Programs



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Special Promotional Programs



Department Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department (Department) supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.



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Special Promotional Programs

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	94,866,291	108,741,328	113,633,454	4,892,126
Total Department Expenditures	\$ 94,866,291	\$ 108,741,328	\$ 113,633,454	\$ 4,892,126
Total Department Revenue	\$ 96,930,447	\$ 103,022,585	\$ 114,299,588	\$ 11,277,003

Transient Occupancy Tax Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Arts, Culture, & Community Festivals	\$ 11,253,341	\$ 14,002,867	\$ 13,217,277	\$ (785,590)
Discretionary Funding	19,038,224	20,204,517	21,602,046	1,397,529
Economic Development Programs	1,519,595	1,710,000	1,710,000	-
Safety & Maint - Visitor Related Facilities	63,055,131	72,823,944	77,104,131	4,280,187
Total	\$ 94,866,291	\$ 108,741,328	\$ 113,633,454	\$ 4,892,126

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety and Maintenance of Visitor-Related Facilities Reimbursements to the General Fund associated with the safety and maintenance of visitor related facilities.	0.00	\$ 17,486,086	\$ -
One-Cent Discretionary Adjustment to reflect the increase in One-Cent Transient Occupancy Tax to support the General Fund.	0.00	1,387,137	-
Commission for Arts & Culture Funding Reduction of non-personnel expenditures for the Commission for Arts & Culture allocation.	0.00	(925,700)	-
Support to Other Funds Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/ Balboa Park Improvements, Convention Center, Stadium Operations, PETCO Park, Trolley Extension Reserve, Public Art Fund, and the Major Events Revolving Fund.	0.00	(4,859,149)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(8,196,248)	51,959
Transfer from the General Fund Addition of revenue for a one-time transfer from the General Fund to the Transient Occupancy Tax Fund for Arts & Culture.	0.00	-	4,289,359
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	6,935,685
Total	0.00	\$ 4,892,126	\$ 11,277,003

Special Promotional Programs

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Supplies	\$ 1,211	\$ -	\$ -	\$ -
Contracts	30,688,731	42,504,245	50,987,044	8,482,799
Other	47	-	-	-
Transfers Out	64,176,302	66,237,083	62,646,410	(3,590,673)
NON-PERSONNEL SUBTOTAL	94,866,291	108,741,328	113,633,454	4,892,126
Total	\$ 94,866,291	\$ 108,741,328	\$ 113,633,454	\$ 4,892,126

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Transient Occupancy Tax	\$ 96,881,289	\$ 103,022,585	\$ 110,085,646	\$ 7,063,061
Transfers In	49,158	-	4,213,942	4,213,942
Total	\$ 96,930,447	\$ 103,022,585	\$ 114,299,588	\$ 11,277,003

Special Promotional Programs

Special Promotions

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
A Ship in the Woods Foundation	\$ -	\$ -	\$ 6,922
America's Finest City Dixieland Jazz Society	44,505	43,388	38,074
Armed Services YMCA- SD Branch	96,390	67,577	78,656
Asian Story Theater, Inc.	5,912	5,356	-
Balboa Park Conservancy	75,458	72,154	81,277
BAME Renaissance Corporation	4,844	7,608	9,058
Bodhi Tree Concerts	-	-	5,000
Brazilian Institute for Arts & Culture	16,286	12,592	11,264
Cabrillo Festival, Inc.	16,286	5,713	5,000
California Lawyers for the Arts	2,214	3,738	5,000
Casa Familiar	5,817	6,993	-
Combat Arts San Diego	2,094	-	-
ContACT Arts dba San Diego Fringe Festival	55,440	62,654	-
COTA (Collaborations: Teachers and Artists)	-	-	5,000
Culture Shock Dance Troupe Inc.	13,292	-	-
CYT San Diego	2,959	-	-
Diamond Business Association, Inc.	-	-	5,000
Fern Street Community Arts, Inc.	14,948	-	-
Guitars in the Classroom	2,114	-	-
Hillcrest Business Improvement Association	21,977	22,833	16,791
House of Panama	1,614	-	-
Indian Fine Arts Academy of San Diego	23,105	25,609	25,631
Irish Congress of Southern California	10,864	-	-
Italian American Art and Cultural Association of San Diego	18,974	21,696	17,490
Jacobs and Cushman San Diego Food Bank	42,035	43,060	56,288
Jacobs Center for Neighborhood Innovation	15,276	17,235	-
Justice Overcoming Boundaries In San Diego County	5,836	-	-
KARAMA	3,062	4,836	6,999
Karen Organization of San Diego	-	2,639	5,000
Kiwanis Foundation of Tierrasanta	2,444	-	-
Kyoto Symposium Organization	-	-	45,475
La Maestra Family Clinic, Inc.	3,293	4,894	7,181
Linda Vista Multi-Cultural Fair, Inc.	8,421	8,692	7,961
Little Italy Association	26,856	25,398	22,645
Little Saigon San Diego Foundation	29,753	34,257	22,388
Mariachi Juvenil de San Diego	21,141	37,068	52,958
Mariachi Scholarship Foundation	3,321	18,570	22,277
Martin Luther King Jr. Community Choir of San Diego	-	3,038	-
Media Heritage, Inc.	16,545	16,604	12,927
Musicians For Education, Inc.	14,573	16,076	14,674
Ocean Beach Merchants Association, Inc.	24,203	25,756	23,521
Operation Samahan	6,638	-	-
Pacific Beach Business Improvement Association	16,254	15,813	17,573
PASACAT, Inc.	5,957	6,482	5,000
Point Loma Summer Concerts	18,545	12,828	12,740
Rancho de los Penasquitos Town Council	8,097	7,699	7,465
Rolando Community Council, Inc.	5,740	6,103	-
San Diego Alpha Foundation	2,444	-	-

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Adopted
San Diego Audubon Society	15,369	17,711	—
San Diego Chinese Center	7,806	7,456	—
San Diego City College Foundation	3,516	7,543	5,000
San Diego Earth Day	27,564	28,941	38,951
San Diego Film Foundation	67,091	81,226	116,878
San Diego Lesbian, Gay, Bisexual, Transgender Pride	96,677	118,984	116,878
San Diego Music Foundation	36,633	30,882	—
San Diego Performing Arts League	—	5,453	5,000
San Diego Quilt Show, Inc	6,196	—	—
San Diego Shakespeare Society	3,228	6,864	5,000
San Diego State University Research Foundation for KPBS	—	25,330	21,872
Sledgehammer Theatre, Inc.	4,759	—	—
Sorrento Valley Town Council, Inc.	—	—	5,000
Space 4 Art, Inc.	2,888	5,614	—
Speed of Change, Inc. dba TedX San Diego	—	—	11,322
The Bon Temps Social Club of San Diego	115,523	118,984	112,320
The Cooper Family Foundation	5,365	5,520	—
Torrey Pines Kiwanis Foundation	37,655	41,342	53,217
transcenDANCE Youth Arts Project	9,990	15,590	10,875
Via International	3,091	—	6,434
Write Out Loud	6,197	7,448	6,807
Creative Communities San Diego Subtotal	\$ 1,165,075	\$ 1,189,847	\$ 1,168,789

Organizational Support

Actors Alliance of San Diego	\$ 4,872	\$ —	\$ —
Art of Elan	14,809	20,690	20,393
Art Reach	—	—	10,908
Arts for Learning San Diego (Young Audiences of San Diego)	64,442	73,157	113,566
Bach Collegium San Diego	29,488	32,747	46,724
Balboa Park Cultural Partnership	220,431	262,375	279,058
Balboa Park Online Collaborative, Inc.	56,573	91,886	93,983
California Ballet Association, Inc.	122,628	143,700	124,895
Camarada, Inc.	11,889	23,060	13,330
Center for World Music	26,303	25,264	22,363
Choral Club of San Diego	1,500	—	5,000
Choral Consortium of San Diego	1,500	1,830	5,000
City Ballet, Inc	67,276	86,047	83,268
Classics for Kids, Inc.	38,271	40,047	37,717
Culture Shock Dance Troupe, Inc.	—	17,924	23,907
Cygnnet Theatre Company	141,045	181,094	175,287
Diversionary Theater Productions, Inc.	49,761	68,206	71,878
Fern Street Community Arts, Inc.	—	16,012	23,412
Finest City Performing Arts, Inc.	33,017	45,281	55,198
Flying Leatherneck Historical Foundation	27,562	39,533	39,277
Gaslamp Quarter Historical Foundation	—	54,492	58,066
Horton Plaza Theatres Foundation	435,000	435,000	435,000
Intrepid Shakespeare Company	—	16,775	24,184
Ion Theatre Company	15,286	26,600	—
Japanese Friendship Garden Society of San Diego	87,856	103,297	133,973
La Jolla Chapter, SPEBSQSA, Inc	3,769	—	—
La Jolla Historical Society	64,862	92,982	78,937

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Adopted
La Jolla Music Society	241,135	267,208	523,488
La Jolla Symphony and Chorus Association	44,386	59,434	60,660
Lambda Archives of San Diego	6,719	11,388	9,819
Library Association of San Diego dba Athenaeum Music & Arts Library	158,741	116,113	122,171
Mainly Mozart, Inc.	163,201	179,314	142,332
Malashock Dance & Company	43,384	63,420	49,629
Maritime Museum Association of San Diego	274,329	309,083	379,194
Media Arts Center San Diego	81,666	98,202	112,987
Mingei International, Inc.	233,799	233,496	186,910
Mojalet Dance Collective	12,253	–	15,432
Mo`olelo Performing Arts Company	31,324	–	–
Moxie Theatre, Inc.	15,022	29,620	26,815
Museum of Contemporary Art San Diego	439,073	402,967	427,047
Museum of Photographic Arts, Inc.	177,554	252,332	107,737
New Americans Museum	19,495	31,654	–
NTC Foundation	63,619	72,267	182,461
Old Globe Theatre	505,618	593,689	470,522
Opera Neo	–	–	5,611
Outside the Lens	20,568	45,239	44,306
Pacific Arts Movement	68,783	92,737	70,895
Persian Cultural Center	40,685	42,298	46,585
Playwrights Project	39,400	50,344	49,129
Prophet World Beat Productions	23,631	38,078	39,795
Putnam Foundation dba Timken Museum of Art	149,580	140,264	191,570
Resounding Joy, Inc.	–	–	17,665
Reuben H. Fleet Science Center	315,606	400,954	371,133
SACRA/PROFANA	4,649	17,184	13,122
San Diego Air & Space Museum	288,546	380,352	331,675
San Diego Archaeological Center	23,358	35,877	–
San Diego Art Institute	45,878	44,875	37,328
San Diego Automotive Museum	52,897	78,340	60,769
San Diego Ballet	44,839	63,414	55,745
San Diego Center for Jewish Culture	131,722	165,860	141,000
San Diego Children's Choir	41,337	54,983	58,095
San Diego Chinese Historical Society and Museum	21,927	23,732	41,154
San Diego Civic Youth Ballet, Inc.	72,919	70,543	56,747
San Diego Dance Theater	43,987	54,639	47,492
San Diego Guild of Puppetry, Inc.	10,045	11,530	11,126
San Diego Hall of Champions	69,195	73,818	119,472
San Diego Historical Society dba San Diego History Center	127,194	117,630	242,762
San Diego Junior Theatre	99,814	111,641	99,069
San Diego Master Chorale	15,111	15,149	–
San Diego Model Railroad Museum	53,508	86,835	59,254
San Diego Museum Council, Inc.	17,653	26,042	25,708
San Diego Museum of Art	329,980	452,284	394,518
San Diego Museum of Man	190,434	311,866	249,657
San Diego Musical Theatre	35,726	68,199	89,934
San Diego Opera Association	439,876	468,508	433,750
San Diego Pro Arte Voices	–	–	5,000

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Adopted
San Diego Repertory Theatre	189,934	215,021	196,027
San Diego Society of Natural History, dba San Diego Natural History Museum	498,337	593,753	483,505
San Diego Symphony Orchestra Association	496,209	594,219	469,902
San Diego Theatres, Inc	–	150,505	–
San Diego Watercolor Society	32,219	38,142	32,617
San Diego Winds	10,200	–	–
San Diego Women's Chorus	12,054	11,280	9,975
San Diego Writers, Ink	17,145	27,047	21,883
San Diego Young Artist Music Academy, Inc.	11,460	–	24,418
San Diego Youth Symphony and Conservatory	111,442	167,270	144,711
Save Our Heritage Organisation	82,462	129,126	100,347
Scripps Ranch Theatre	23,346	25,008	23,203
Sledgehammer Theatre	–	3,664	–
So Say We All	6,089	9,464	10,895
Spreckels Organ Society	15,435	33,679	–
Tap Fever Studios	6,228	–	–
The AjA Project	32,816	47,726	44,143
The New Children's Museum	187,592	201,997	197,760
The PGK Project, Inc.	10,824	14,202	15,482
Theatre Arts Foundation of San Diego County dba La Jolla Playhouse	470,206	548,622	514,537
Unlimited Jazz Dance Productions	11,830	–	–
Veteran's Memorial Center, Inc.	–	–	11,431
Villa Musica	56,635	71,303	85,743
Westwind Brass	7,910	–	5,262
Women's History Reclamation Project, Inc.	22,595	22,978	32,699
Youth Philharmonic Orchestra	–	2,195	5,013
Organizational Support Subtotal	\$ 9,161,274	\$ 11,068,602	\$ 10,632,147
Other			
Commission for Arts and Culture Department	\$ 892,983	\$ 1,136,983	\$ 1,392,608
Mayor/City Council Allocations	345,143	400,000	400,000
Commission for Arts and Culture Allocation	526,164	747,546	220,915
Public Art Fund	299,643	596,872	795,426
Other Subtotal	\$ 2,063,933	\$ 2,881,401	\$ 2,808,949
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 12,390,282	\$ 15,139,850	\$ 14,609,885
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 12,563,450	\$ 12,560,450	\$ 12,556,450
Mission Bay Park/Balboa Park Improvements	1,673,158	1,665,941	1,670,166
PETCO Park	11,305,009	9,287,704	9,288,975
Stadium Operations	4,772,208	4,748,125	4,755,491
Trolley Extension Reserve	1,062,225	1,060,650	1,055,250
Capital Improvements Subtotal	\$ 31,376,050	\$ 29,322,870	\$ 29,326,332
TOTAL CAPITAL IMPROVEMENTS	\$ 31,376,050	\$ 29,322,870	\$ 29,326,332
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
CleanTECH San Diego	\$ 23,750	\$ 45,000	\$ 35,000

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Adopted
CyberHive, Inc.	—	40,000	50,000
Downtown San Diego Partnership Foundation	—	—	50,000
EvoNexus (formerly CommNexus San Diego)	36,500	30,000	30,000
Hera Labs	—	30,000	30,000
LaunchBio, Inc.	—	—	25,000
Maritime Alliance Foundation	25,000	95,000	50,000
Mission Trails Regional Park Foundation, Inc.	45,000	45,000	45,000
Old Town San Diego Chamber of Commerce	—	15,000	—
San Diego Regional Economic Development Corporation	120,825	—	—
Sweedish-American Chamber of Commerce	15,000	15,000	—
Citywide Economic Development Subtotal	\$ 266,075	\$ 315,000	\$ 315,000
Economic Development and Tourism Support			
Adams Avenue Business Association	\$ 52,753	\$ 56,908	\$ 50,000
Asian Business Association	33,611	43,471	32,078
Biocom Institute	46,900	56,908	50,000
Cabrillo National Monument Inc	50,417	56,908	50,000
City Heights Community Development Corporation	52,753	56,908	50,000
Greater San Diego Business Association	18,758	—	—
Hostelling International-American Youth Hostels	60,200	56,908	50,000
Japan Society of San Diego and Tijuana	49,064	53,165	50,000
Juma Ventures	28,811	—	—
National Veterans Transition Services, Inc.	—	—	25,000
North Park Main Street	—	52,843	50,000
Old Town San Diego Chamber of Commerce	29,531	—	18,605
Otay Mesa Chamber of Commerce	52,753	56,908	50,000
Pacific Beach Town Council	—	—	10,265
Rosie Network	—	—	21,000
San Diego Diplomacy Council	45,638	44,714	50,000
South County Economic Development Council	52,000	56,469	50,000
South Park Business Group, Inc.	13,115	15,414	—
Swedish-American Chamber of Commerce	—	—	12,830
Travelers Aid Society of San Diego	60,200	56,908	50,000
Urban Corps of San Diego County	—	35,568	—
US Green Building Council SD Chapter	—	—	30,222
Economic Development and Tourism Support Subtotal	\$ 646,503	\$ 700,000	\$ 700,000
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 561,174	\$ 515,000	\$ 515,000
Economic Development Program Administration	73,571	180,000	180,000
Other Subtotal	\$ 634,745	\$ 695,000	\$ 695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 1,547,323	\$ 1,710,000	\$ 1,710,000
MAJOR EVENTS			
Major Events			
Major Events Revolving Fund	\$ 150,000	\$ 150,000	\$ —
Major Events Subtotal	\$ 150,000	\$ 150,000	\$ —
TOTAL MAJOR EVENTS	\$ 150,000	\$ 150,000	\$ —

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2016 Actual	FY2017 Budget	FY2018 Adopted
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 19,038,224	\$ 20,204,517	\$ 21,609,984
Mission Bay Park/Balboa Park Improvements	451,842	359,059	359,059
Convention Center	4,049,543	4,283,543	3,883,543
PETCO Park	1,994,066	3,185,710	4,045,773
Stadium Operations	6,807,430	8,131,512	2,958,838
Special Events and Filming Department	1,068,497	1,425,982	1,216,251
Trolley Extension Reserve	9,503	3,000	3,000
TOT Administration and Promotional Activities	18,062,055	27,388,250	36,527,586
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 51,481,160	\$ 64,981,573	\$ 70,604,034
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$ 51,481,160	\$ 64,981,573	\$ 70,604,034
SUMMARY			
Arts, Culture, and Community Festivals	\$ 12,300,967	\$ 15,139,850	\$ 14,609,885
Capital Improvements	31,376,050	29,322,870	29,326,332
Economic Development Programs	1,526,057	1,710,000	1,710,000
Major Events	150,000	150,000	–
Safety and Maintenance of Visitor-Related Facilities	51,481,160	64,981,573	70,604,034
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 96,834,234	\$ 111,304,293	\$ 116,250,251

¹This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,572,816	\$ 7,778,159	\$ 2,217,578
TOTAL BALANCE AND RESERVES	\$ 7,572,816	\$ 7,778,159	\$ 2,217,578
REVENUE			
Charges for Services	\$ 47,947	\$ -	\$ -
Licenses and Permits	60,746	75,000	75,000
Other Revenue	436	-	-
Transfers In	49,158	-	4,213,942
Transient Occupancy Taxes	96,881,289	103,022,585	110,085,646
TOTAL REVENUE	\$ 97,039,576	\$ 103,097,585	\$ 114,374,588
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 104,612,392	\$ 110,875,744	\$ 116,592,166
OPERATING EXPENSE			
Personnel Expenses	\$ 801,003	\$ 1,082,382	\$ 1,093,213
Fringe Benefits	476,882	606,952	571,408
Supplies	13,329	14,560	16,604
Contracts	31,024,564	42,917,187	51,282,994
Information Technology	333,802	299,679	348,670
Energy and Utilities	5,375	6,162	6,235
Other Expenses	1,161	2,000	500
Transfers Out	64,176,302	66,375,371	62,922,650
Capital Expenditures	1,814	-	-
TOTAL OPERATING EXPENSE	\$ 96,834,233	\$ 111,304,293	\$ 116,242,274
TOTAL EXPENSE	\$ 96,834,233	\$ 111,304,293	\$ 116,242,274
BALANCE	\$ 7,778,159	\$ (428,549)	\$ 349,892
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 104,612,392	\$ 110,875,744	\$ 116,592,166

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Stadium Operations



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Stadium Operations



Fund Description

The Stadium Operations special revenue fund supports daily operations at the formerly named Qualcomm Stadium¹ (“the Stadium”) which has become an icon in the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity in the community. In 1997, wireless technology giant Qualcomm contributed \$18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion. The Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, and two World Series. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl, attracting thousands of out-of-state visitors to San Diego each year. The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 188,800 square feet turf field area, host nearly 220 days of events annually generated by 70 different event types. Stadium staff works closely with several agencies in pursuit of new events for San Diego.

1. Prior to June 2017, the City's Stadium was entitled “Qualcomm Stadium” but with the expiration of the City's naming rights agreement with Qualcomm, the fund title has been revised to “Stadium Operations.”



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Stadium Operations

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	38.00	38.00	36.00	(2.00)
Personnel Expenditures	\$ 3,353,336	\$ 3,601,818	\$ 3,613,998	\$ 12,180
Non-Personnel Expenditures	17,470,999	16,808,919	20,247,282	3,438,363
Total Department Expenditures	\$ 20,824,335	\$ 20,410,737	\$ 23,861,280	\$ 3,450,543
Total Department Revenue	\$ 21,735,345	\$ 19,823,595	\$ 13,844,638	\$ (5,978,957)

Stadium Operations Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Stadium Operations	\$ 20,824,335	\$ 20,410,737	\$ 23,861,280	\$ 3,450,543
Total	\$ 20,824,335	\$ 20,410,737	\$ 23,861,280	\$ 3,450,543

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Stadium Operations	38.00	38.00	36.00	(2.00)
Total	38.00	38.00	36.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to the General Fund Addition of non-personnel expenditures for a one-time transfer to the General Fund to support a special election and Mayor and City Council Priority Initiatives.	0.00	\$ 8,500,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	343,451	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	291,250	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	9,661	-
Reduction of Asphalt Road Materials Reduction of one-time non-personnel expenditures for asphalt road materials.	0.00	(1,000)	-
Office Supplies Reduction Reduction of one-time non-personnel expenditures for office supplies.	0.00	(1,000)	-

Stadium Operations

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
HVAC Materials Reduction of one-time non-personnel expenditures for HVAC parts and materials.	0.00	(5,000)	-
Electrical Maintenance Reduction Reduction of one-time non-personnel expenditures for electrical maintenance.	0.00	(10,000)	-
Maintenance and Repairs Reduction Reduction of one-time non-personnel expenditures for maintenance and repairs of the Stadium.	0.00	(26,500)	-
Technical Support Reduction of one-time non-personnel expenditures for technical support.	0.00	(33,356)	-
Painting Supplies Reduction Reduction of one-time non-personnel expenditures for painting supplies.	0.00	(35,000)	-
Building Maintenance Reduction of one-time non-personnel expenditures for building maintenance.	0.00	(39,983)	-
Building Service Technician Reduction Reduction of 1.00 Building Service Technician associated with facility maintenance and repairs.	(1.00)	(40,013)	-
Maintenance & Janitorial Services Reduction of one-time non-personnel expenditures for janitorial services.	0.00	(200,000)	-
Transfer of Program Manager Transfer of 1.00 Program Manager from the Stadium Operations Fund to the Office of the Chief Operating Officer.	(1.00)	(217,204)	-
Chargers Contract Termination Reduction of non-personnel expenditures and associated revenue related to the termination of the lease agreement with the Chargers for Stadium Operations.	0.00	(5,084,763)	(2,979,149)
Transfer from Capital Outlay Fund Addition of revenue for a one-time transfer from the Capital Outlay Fund to the Stadium Operations Fund for debt service payments.	0.00	-	2,100,000
Transfer from the General Fund Addition of revenue for a one-time transfer from the General Fund to the Stadium Operations Fund for debt service payments.	0.00	-	1,000,000
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(6,099,808)
Total	(2.00)	\$ 3,450,543	\$ (5,978,957)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 2,040,762	\$ 2,152,383	\$ 1,964,020	\$ (188,363)

Stadium Operations

Expenditures by Category (Cont'd)

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Fringe Benefits	1,312,574	1,449,435	1,649,978	200,543
PERSONNEL SUBTOTAL	3,353,336	3,601,818	3,613,998	12,180
NON-PERSONNEL				
Supplies	\$ 880,617	\$ 1,351,241	\$ 1,040,680	\$ (310,561)
Contracts	9,775,240	8,660,076	3,810,572	(4,849,504)
Information Technology	60,588	60,648	70,309	9,661
Energy and Utilities	1,734,416	1,911,318	2,022,230	110,912
Other	94	-	-	-
Transfers Out	4,772,208	4,748,125	13,255,491	8,507,366
Capital Expenditures	247,837	48,000	48,000	-
Debt	-	29,511	-	(29,511)
NON-PERSONNEL SUBTOTAL	17,470,999	16,808,919	20,247,282	3,438,363
Total	\$ 20,824,335	\$ 20,410,737	\$ 23,861,280	\$ 3,450,543

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 64,036	\$ 48,809	\$ 48,809	\$ -
Licenses and Permits	10,950	8,000	8,000	-
Other Revenue	3,636	1,000	1,000	-
Rev from Money and Prop	10,073,982	6,886,149	2,972,500	(3,913,649)
Rev from Other Agencies	3,103	-	-	-
Transfers In	11,579,638	12,879,637	10,814,329	(2,065,308)
Total	\$ 21,735,345	\$ 19,823,595	\$ 13,844,638	\$ (5,978,957)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 49,583
2000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	74,797
2000224	Building Service Technician	7.00	7.00	5.00	33,322 - 39,666	196,259
2000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	95,472
2000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	36,067
2000354	Custodian 2	1.00	0.00	1.00	26,250 - 31,242	26,857
2000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	54,555
2001171	Facility Manager	1.00	1.00	1.00	46,966 - 172,744	125,000
2000420	Fleet Technician	1.00	1.00	1.00	44,366 - 53,206	53,206
2000468	Grounds Maintenance Worker 2	5.00	5.00	5.00	31,762 - 37,773	187,543
2000833	HVACR Technician	2.00	2.00	1.00	47,091 - 56,534	56,534
2000667	Painter	0.00	1.00	1.00	41,600 - 49,962	49,962
2000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
2000701	Plant Process Control Electrician	1.00	1.00	1.00	51,896 - 62,296	60,116
2000711	Plumber	2.00	2.00	2.00	47,091 - 56,534	111,089
2001234	Program Coordinator	1.00	1.00	1.00	23,005 - 137,904	90,000
2001222	Program Manager	1.00	1.00	0.00	46,966 - 172,744	-
2000966	Senior HVACR Technician	0.00	0.00	1.00	49,462 - 59,384	57,982

Stadium Operations

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
2000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	59,363
20000945	Stadium Groundskeeper	2.00	2.00	2.00	37,690 - 45,115	90,230
20000949	Stadium Maintenance Technician	5.00	5.00	5.00	37,690 - 45,115	218,590
20000943	Stadium Turf Manager	1.00	1.00	1.00	59,738 - 72,634	72,634
	ASE Cert					2,288
	Bilingual - Regular					1,456
	Budgeted Vacancy Savings					(59,363)
	Class B					1,040
	Overtime Budgeted					167,863
	Split Shift Pay					45,065
FTE, Salaries, and Wages Subtotal		38.00	38.00	36.00		\$ 1,964,020
		FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 7,040	\$ 7,552	\$ 4,625	\$ (2,927)	
	Flexible Benefits	276,561	372,807	417,874	45,067	
	Long-Term Disability	5,658	5,928	-	(5,928)	
	Medicare	25,735	24,556	24,627	71	
	Other Post-Employment Benefits	208,863	218,855	216,036	(2,819)	
	Retiree Medical Trust	1,338	1,692	1,589	(103)	
	Retirement 401 Plan	3,494	3,730	3,995	265	
	Retirement ADC	591,264	617,861	791,371	173,510	
	Retirement DROP	6,450	5,123	4,721	(402)	
	Risk Management Administration	35,499	37,814	36,396	(1,418)	
	Supplemental Pension Savings Plan	102,066	101,177	88,489	(12,688)	
	Unemployment Insurance	3,228	3,389	3,128	(261)	
	Workers' Compensation	45,379	48,951	57,127	8,176	
Fringe Benefits Subtotal		\$ 1,312,574	\$ 1,449,435	\$ 1,649,978	\$ 200,543	
Total Personnel Expenditures					\$ 3,613,998	

Stadium Operations

Revenue and Expense Statement (Non-General Fund)

Stadium Operations Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,502,372	\$ 5,413,382	\$ 19,476,985
Continuing Appropriation - CIP	179,252	(466,322)	669,210
TOTAL BALANCE AND RESERVES	\$ 4,681,624	\$ 4,947,060	\$ 20,146,195
REVENUE			
Charges for Services	\$ 64,036	\$ 48,809	\$ 48,809
Licenses and Permits	10,950	8,000	8,000
Other Revenue	3,636	1,000	1,000
Revenue from Other Agencies	3,103	-	-
Revenue from Use of Money and Property	10,073,982	6,886,149	2,972,500
Transfers In	11,579,638	12,879,637	10,814,329
TOTAL REVENUE	\$ 21,735,345	\$ 19,823,595	\$ 13,844,638
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 26,416,969	\$ 24,770,655	\$ 33,990,833
OPERATING EXPENSE			
Personnel Expenses	\$ 2,040,762	\$ 2,152,383	\$ 1,964,020
Fringe Benefits	1,312,574	1,449,435	1,649,978
Supplies	880,617	1,351,241	1,040,680
Contracts	9,775,240	8,660,076	3,810,572
Information Technology	60,588	60,648	70,309
Energy and Utilities	1,734,416	1,911,318	2,022,230
Other Expenses	94	-	-
Transfers Out	4,772,208	4,748,125	13,255,491
Capital Expenditures	247,837	48,000	48,000
Debt Expenses	-	29,511	-
TOTAL OPERATING EXPENSE	\$ 20,824,335	\$ 20,410,737	\$ 23,861,280
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 645,573	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 645,573	\$ -	\$ -
TOTAL EXPENSE	\$ 21,469,909	\$ 20,410,737	\$ 23,861,280
RESERVES			
Continuing Appropriation - CIP	\$ (466,322)	\$ (466,322)	\$ 669,210
TOTAL RESERVES	\$ (466,322)	\$ (466,322)	\$ 669,210
BALANCE	\$ 5,413,382	\$ 4,826,240	\$ 9,460,343
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 26,416,969	\$ 24,770,655	\$ 33,990,833

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

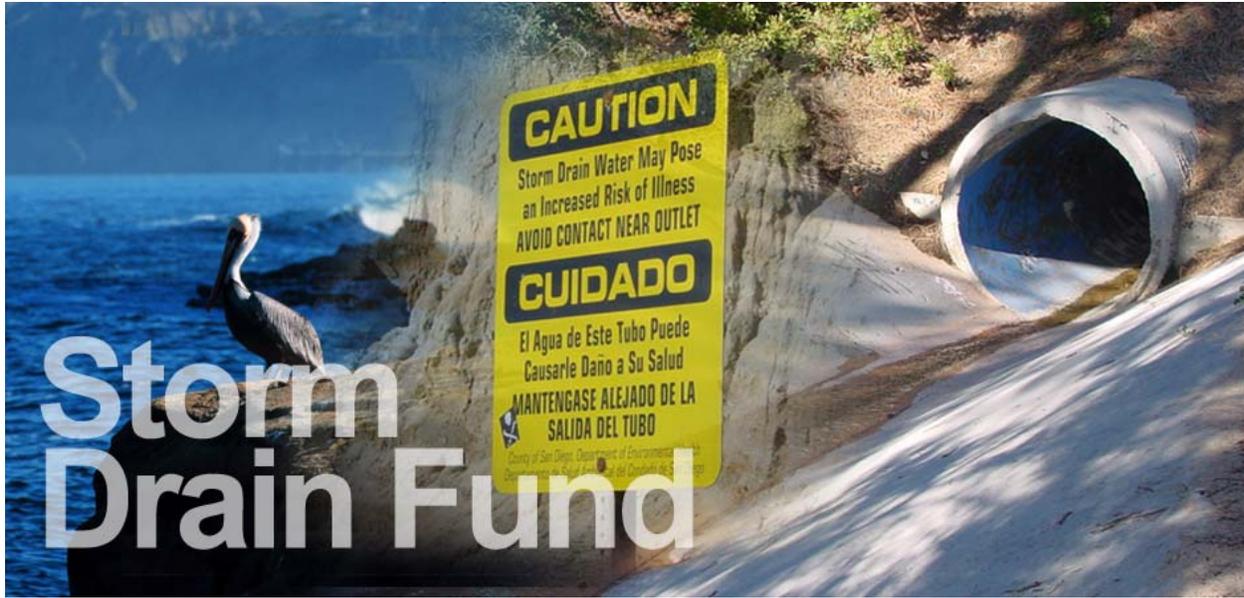


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Storm Drain Fund



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Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.



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Storm Drain Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	11,381,556	6,400,000	5,700,000	(700,000)
Total Department Expenditures	\$ 11,381,556	\$ 6,400,000	\$ 5,700,000	\$ (700,000)
Total Department Revenue	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Storm Drain Fund	\$ 11,381,556	\$ 6,400,000	\$ 5,700,000	\$ (700,000)
Total	\$ 11,381,556	\$ 6,400,000	\$ 5,700,000	\$ (700,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ (700,000)	\$ -
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.			
Total	0.00	\$ (700,000)	\$ -

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 111,556	\$ 65,000	\$ 65,000	\$ -
Transfers Out	11,270,000	6,335,000	5,635,000	(700,000)
NON-PERSONNEL SUBTOTAL	11,381,556	6,400,000	5,700,000	(700,000)
Total	\$ 11,381,556	\$ 6,400,000	\$ 5,700,000	\$ (700,000)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,625,230	\$ 1,293,611	\$ 593,611
TOTAL BALANCE AND RESERVES	\$ 1,625,230	\$ 1,293,611	\$ 593,611
REVENUE			
Charges for Services	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,359,159	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,984,389	\$ 6,993,611	\$ 6,293,611
OPERATING EXPENSE			
Contracts	\$ 55,778	\$ 65,000	\$ 65,000
Transfers Out	5,635,000	6,335,000	5,635,000
TOTAL OPERATING EXPENSE	\$ 5,690,778	\$ 6,400,000	\$ 5,700,000
TOTAL EXPENSE	\$ 5,690,778	\$ 6,400,000	\$ 5,700,000
BALANCE	\$ 1,293,611	\$ 593,611	\$ 593,611
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,984,389	\$ 6,993,611	\$ 6,293,611

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

TransNet



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Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40 year extension of the TransNet program that began in April 2008. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The City Comptroller and Transportation & Storm Water departments are reimbursed for administrative oversight of the Fund.



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Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	13,819,481	13,266,509	13,320,541	54,032
Total Department Expenditures	\$ 13,819,481	\$ 13,266,509	\$ 13,320,541	\$ 54,032
Total Department Revenue	\$ 49,614,305	\$ 32,297,000	\$ 32,473,000	\$ 176,000

TransNet ARRA Exchange Fund

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Sales Tax	\$ 314,498	\$ -	\$ -	\$ -
Transfers In	251,115	-	-	-
Total	\$ 565,613	\$ -	\$ -	\$ -

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
TransNet Extension Administration & Debt Fund	\$ 248,106	\$ 322,970	\$ 324,730	\$ 1,760
Total	\$ 248,106	\$ 322,970	\$ 324,730	\$ 1,760

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 1,760	\$ 1,760
Adjustment to reflect an increase of Fiscal Year 2018 expenditure and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water - Street Division.			
Total	0.00	\$ 1,760	\$ 1,760

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 248,106	\$ 322,970	\$ 324,730	\$ 1,760
NON-PERSONNEL SUBTOTAL	248,106	322,970	324,730	1,760
Total	\$ 248,106	\$ 322,970	\$ 324,730	\$ 1,760

TransNet

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Sales Tax	\$ 253,452	\$ 322,970	\$ 324,730	\$ 1,760
Transfers In	2,751	-	-	-
Total	\$ 256,203	\$ 322,970	\$ 324,730	\$ 1,760

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
TransNet Extension Congestion Relief Fund	\$ 4,065,296	\$ 3,351,330	\$ 3,351,330	\$ -
Total	\$ 4,065,296	\$ 3,351,330	\$ 3,351,330	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ -	\$ 121,968
Adjustment to reflect an increase of Fiscal Year 2018 expenditure and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water - Street Division.			
Total	0.00	\$ -	\$ 121,968

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 3,351,330	\$ 3,351,330	\$ 3,351,330	\$ -
Transfers Out	713,966	-	-	-
NON-PERSONNEL SUBTOTAL	4,065,296	3,351,330	3,351,330	-
Total	\$ 4,065,296	\$ 3,351,330	\$ 3,351,330	\$ -

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Sales Tax	\$ 39,171,006	\$ 22,381,821	\$ 22,503,789	\$ 121,968
Rev from Money and Prop	9,741	-	-	-
Total	\$ 39,180,747	\$ 22,381,821	\$ 22,503,789	\$ 121,968

TransNet Extension Maintenance Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
TransNet Extension Maintenance Fund	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481	\$ 52,272
Total	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481	\$ 52,272

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 52,272	\$ 52,272
Adjustment to reflect an increase of Fiscal Year 2018 expenditure and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water - Street Division.			
Total	0.00	\$ 52,272	\$ 52,272

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Transfers Out	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481	\$ 52,272
NON-PERSONNEL SUBTOTAL	9,506,079	9,592,209	9,644,481	52,272
Total	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481	\$ 52,272

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Sales Tax	\$ 9,506,079	\$ 9,592,209	\$ 9,644,481	\$ 52,272
Rev from Money and Prop	2,490	-	-	-
Transfers In	103,174	-	-	-
Total	\$ 9,611,743	\$ 9,592,209	\$ 9,644,481	\$ 52,272

TransNet

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 846,805	\$ 104,633	\$ 104,633
Continuing Appropriation - CIP	56,712,491	39,947,110	35,329,032
TOTAL BALANCE AND RESERVES	\$ 57,559,296	\$ 40,051,743	\$ 35,433,665
REVENUE			
Revenue from Use of Money and Property	\$ 34,269	\$ -	\$ -
Sales Tax	31,091,420	32,297,000	32,473,000
Transfers In	805,745	-	-
TOTAL REVENUE	\$ 31,931,434¹	\$ 32,297,000	\$ 32,473,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 89,490,730	\$ 72,348,743	\$ 67,906,665
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 18,854,125	\$ 19,030,491	\$ 19,152,459
TOTAL CIP EXPENSE	\$ 18,854,125	\$ 19,030,491	\$ 19,152,459
OPERATING EXPENSE			
Contracts	\$ 3,599,436	\$ 3,674,300	\$ 3,676,060
Transfers Out	10,220,045	9,592,209	9,644,481
TOTAL OPERATING EXPENSE	\$ 13,819,481¹	\$ 13,266,509	\$ 13,320,541
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 16,765,380	\$ 5,000,000	\$ 5,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 16,765,380	\$ 5,000,000	\$ 5,000,000
TOTAL EXPENSE	\$ 49,438,986	\$ 37,297,000	\$ 37,473,000
RESERVES			
Continuing Appropriation - CIP	\$ 39,947,111	\$ 34,947,110	\$ 30,329,032
TOTAL RESERVES	\$ 39,947,111	\$ 34,947,110	\$ 30,329,032
BALANCE	\$ 104,633	\$ 104,633	\$ 104,633
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 89,490,730	\$ 72,348,743	\$ 67,906,665

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

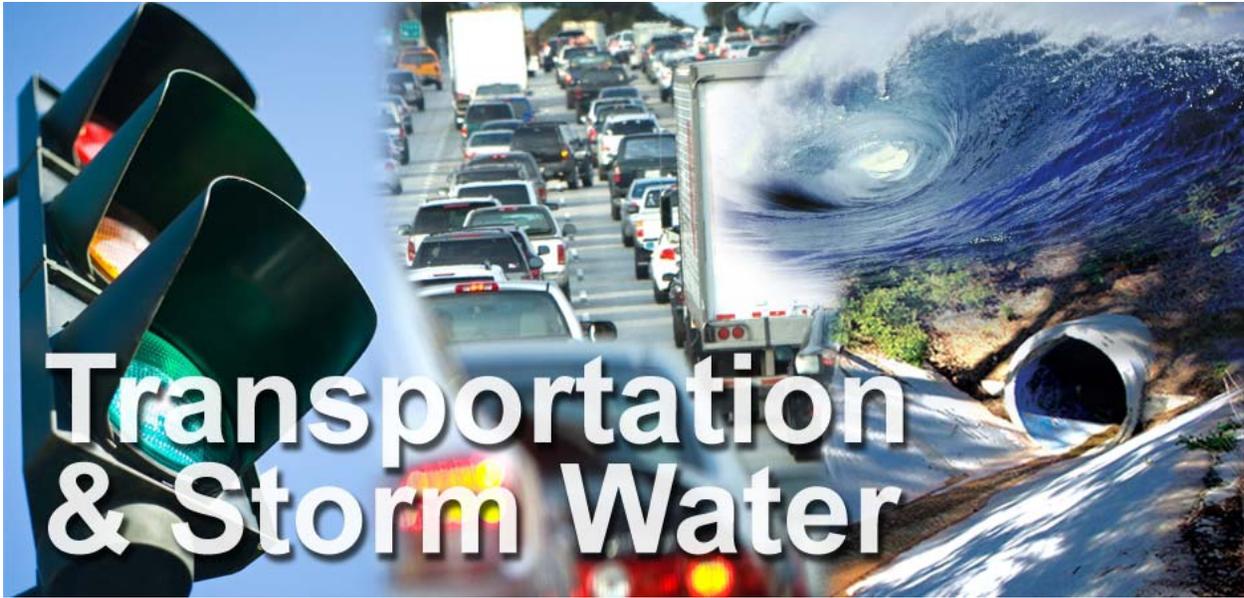
¹Total revenue and expenditures for Fiscal Year 2016 will not match department detail due to the inclusion of the Proposition A - (1/2% Sales Tax) and ARRA Exchange Funds in this statement.

Transportation & Storm Water



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Transportation & Storm Water



Department Description

The Department is comprised of four divisions: Right-of-Way Coordination, Storm Water, Street, and Transportation Engineering Operations.

The Right-of-Way Coordination Division manages the planning and implementation of all projects within the public right-of-way to ensure all improvements are reviewed, permitted, and inspected for quality assurance and conformity to policies, procedures, and standards to ensure compliance with the Street Preservation Ordinance. This division also manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan.

The Storm Water Division ensures compliance with the Municipal Storm Water Permit by identifying and abating sources of pollution through implementation of innovative and efficient public education, watershed management, development and construction regulations, and enforcement. This division is also responsible for providing storm drain system operations and maintenance that address both flood risk management and water quality.

The Street Division is responsible for maintaining the City's street network, which includes providing maintenance and repair services to all streets and alleys, bridges, guardrails, street lights, traffic signals, pavement markings, traffic control signs, and trees within the public right-of-way. In addition, the Division mitigates sidewalk damage and assists property owners with sidewalk repairs by offering a 50/50 cost share program. The Division also manages the City's graffiti abatement program.

The Transportation Engineering Operations Division manages the City's transportation network in order to provide an efficient movement of goods, services, and people. This includes monitoring and making capital and operational changes to improve traffic flow and safety for motorists, pedestrians, and cyclists. The Division coordinates its efforts with regional transportation agencies, such as San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The Department's mission is:

To effectively manage and enhance the City's transportation network, reduce flood risk, and improve storm water quality

Transportation & Storm Water

The Department's vision is:

A world-class transportation and storm water network that improves quality of life for all

Did you know?

- The Department maintains approximately 3,000 miles of streets; 4,600 miles of sidewalks; 60,000 street and park lights; 1,600 traffic signals and flashing beacons; 310 bridges in the public right-of-way; 510 miles of bike paths; 215,000 trees in the public right-of-way; 900 miles of storm drain pipes; and 14 storm water pump stations.
- The Department reviews, analyzes, and records approximately 9,000 reported traffic accidents annually.
- The City of San Diego has completed the undergrounding of approximately 388 miles of overhead utilities since 1970, and has a target of completing 15 additional miles of undergrounding per year.
- The City's Public Works Dispatch Center is operated by the Transportation & Storm Water Department 24 hours per day. The Center receives calls from the public and referrals from other City departments, processing well over 12,000 reports each month. In addition, the Center processes the growing number of cases reported via the Get It Done app.

Goals and Objectives

Goal 1: Ensure proper coordination of projects within the public right-of-way

- Support the One Dig Strategy
- Ensure citywide awareness of the project coordination database and the requirements of the Street Preservation Ordinance and Administrative Regulation 1.40

Goal 2: Improve the quality of the City's street network by the end of Fiscal Year 2025

- Achieve an average Overall Condition Index (OCI) of 70 for City streets by Fiscal Year 2025
- Convert overhead utility lines to underground services
- Provide high quality maintenance of public right-of-way assets
- Improve the condition of the City's sidewalk network

Goal 3: Protect and improve storm water quality and reduce flood risk

- Deliver a highly functional storm water conveyance system
- Implement a proactive and efficient storm water program to comply with regulatory requirements and protect and improve water quality at beaches, bays, and other receiving waters

Goal 4: Develop a balanced, multi-modal network to improve mobility

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

Transportation & Storm Water

Goal 5: Ensure excellence in customer service delivery

- Provide exceptional customer service
- Foster a high performance culture with a motivated and innovative workforce
- Promote fiscal stability

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
1. Number of overlay/slurry seal moratorium violations ¹	0	0	0	2	0
2. Number of street miles repaired ²	308	321	308	259	349
3. Square feet of street milled and paved by in-house crews	600,000	683,282	800,000	826,058	800,000
4. Miles of overhead utilities relocated underground	15.0	9.7	15.0	15.5	15.0
5. Average number of days to mitigate a reported sidewalk hazard ³	5	20	5	23	15
6. Average number of days to abate graffiti that has been reported ⁴	5	12	5	8	5
7. Average number of days to repair a street light that has been reported ⁵	12	16	12	36	15
8. Number of trees trimmed	44,000	42,142	44,000	39,054	44,000
9. Average number of days to repair a pothole that has been reported ⁶	5	11	5	18	10
10. Square feet of sidewalks replaced/repared	N/A	114,868	170,000	151,336	170,000
11. Percentage of storm water pump stations operating at 80% capacity	100%	100%	100%	100%	100%
12. Percentage of planned channel clearing completed on schedule ⁷	100%	1300%	100%	80%	100%
13. Percentage of reported illegal discharge cases investigated	100%	100%	100%	98%	100%
14. Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented	100%	100%	100%	100%	100%
15. Percentage of funded storm drain inlet cleanings implemented	100%	100%	100%	100%	100%
16. Number of new and/or improved bike-friendly miles expanded ⁸	50	57	50	35	35
17. Number of traffic signal systems optimized	12	12	12	12	12
18. Number of non-communicating intersections added to the communication network	50	57	50	52	50
19. Percentage of Storm Water service requests responded to within assigned time frames	N/A	96%	90%	92%	90%
20. Percentage of Street service requests responded to within assigned time frames ⁹	N/A	73%	90%	55%	90%
21. Percentage reduction in preventable severe crashes and fatalities each fiscal year from the baseline 2015 through 2035 ¹⁰	N/A	N/A	5%	0%	5%
22. Number of failed storm drain pipes ¹¹	0	42	0	43	0
23. Miles of streets swept annually ¹²	113,500	103,542	117,000	106,172	117,000

Transportation & Storm Water

Key Performance Indicators

Performance Indicator	FY2016 Target	FY2016 Actual	FY2017 Target	FY2017 Actual	FY2018 Target
24. Percentage of progress towards achieving the final bacteria Total Maximum Daily Load (TMDL) wet weather storm sample compliance threshold. ¹³	N/A	N/A	80%	100%	81%

1. One violation was on Chatsworth Blvd. A utility contractor excavated a small section in the 2700 block of Chatsworth Blvd. without notifying the City and holding the required pre-construction meeting. The responsible utility has repaired the street in accordance with the City Engineer's direction. The second violation was on Scripps Ranch Blvd. between Mira Mesa Blvd. and Hilbert St. Utility excavation work was performed without a right-of-way permit and moratorium waiver. The utility was required to obtain a permit and waiver and perform appropriate repairs.
2. The miles completed in Fiscal Year 2017 were lower than the target due to delays in the southern paving job order contract and winter rain delays.
3. Repair times have been impacted due to an increase in the volume of sidewalk ramping work requests. The Department received approximately 3,400 sidewalk ramping service requests generated by the public in Fiscal Year 2017 compared to approximately 2,000 in Fiscal Year 2016 and 1,700 in Fiscal Year 2015.
4. Despite an increase in service requests, graffiti abatement response time improved by 33% compared to Fiscal Year 2016. The improvement is due to an increase in staffing and crew efficiency. The Department completed 570,000 square feet of abatement in Fiscal Year 2017 compared to 370,000 square feet of abatement in Fiscal Year 2016.
5. The Department received approximately 6,300 streetlight service repair requests generated by the public in Fiscal Year 2017 compared to 4,500 requests in Fiscal Year 2016. In addition to the continued increase in service requests, many underground circuits, which are time consuming to repair, required service in Fiscal Year 2017 due to the above average rainfall.
6. Pothole repair time has been significantly impacted as the number of requests has tripled over the past three years: from 4,000 in Fiscal Year 2015 to 6,000 in Fiscal Year 2016 to 12,200 in Fiscal Year 2017. The increase in service requests is attributed to easier mobile reporting via the Get it Done mobile application and wet weather.
7. The Department planned to maintain three channels during Fiscal Year 2017. The Roselle and Sorrento Channels were completed. The Tijuana River Channel was approximately 40% complete when work was paused by heavy rains. As the year progresses, other environmental constraints, such as bird breeding seasons, also impact our ability to perform work in this channel.
8. Staff have been redirected to fulfill the current highest priority, which is completing the Downtown Mobility Plan implementation.
9. Repair times in Fiscal Year 2017 were significantly impacted by an increase in requests for service. The public generated approximately 59% more requests in Fiscal Year 2017 than the prior year.
10. The Transportation & Storm Water Department will work with the Police and Communications Departments on the Enforcement and Education actions identified in the Vision Zero plan to address 2025 targets.
11. Number of failed storm drain pipes is due to deteriorated corrugated metal pipe.
12. Rain events, equipment issues, and vacancies prevented the sweeping mileage goal from being met.
13. In Fiscal Year 2016, this performance measure was changed from "Percentage decrease of days that ocean access is prohibited due to water quality" to "Percentage of water samples meeting the Fiscal Year 2024 target for bacteria content as set by the Regional Water Quality Control Board (RWQCB)". The target set by the RWQCB incorporated in the new performance indicator is based on the Total Maximum Daily Load regulation for bacteria. In Fiscal Year 2017, this performance measure was changed to the current form. The Fiscal Year 2017 combined total was 100% compliant in light of the 0% compliance at creek monitoring sites because the number of ocean monitoring sites far exceeds the creek monitoring sites, causing the combined compliant sites to exceed the Water Quality Order of 78%.

Transportation & Storm Water

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	589.74	636.79	641.71	4.92
Personnel Expenditures	\$ 48,731,153	\$ 54,771,870	\$ 59,108,893	\$ 4,337,023
Non-Personnel Expenditures	104,340,595	135,568,278	122,654,137	(12,914,141)
Total Department Expenditures	\$ 153,071,749	\$ 190,340,148	\$ 181,763,030	\$ (8,577,118)
Total Department Revenue	\$ 123,108,291	\$ 125,221,379	\$ 117,671,687	\$ (7,549,692)

General Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Admin & Right-of-Way Coordination	\$ 4,599,643	\$ 4,822,443	\$ 5,320,678	\$ 498,235
Storm Water	57,944,987	60,679,504	53,044,354	(7,635,150)
Street	57,565,275	56,941,713	54,181,590	(2,760,123)
Transportation Engineering Operations	10,092,054	8,986,353	9,687,609	701,256
Total	\$ 130,201,960	\$ 131,430,013	\$ 122,234,231	\$ (9,195,782)

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Admin & Right-of-Way Coordination	16.00	20.00	20.77	0.77
Storm Water	172.95	202.35	200.25	(2.10)
Street	321.79	333.44	334.44	1.00
Transportation Engineering Operations	70.00	70.00	69.25	(0.75)
Total	580.74	625.79	624.71	(1.08)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 3,436,702	\$ -
Low Flow Diversion Program Transfer Addition of one-time non-personnel expenditures associated with final payment of charges owed to the Public Utilities Department for the Low Flow Diversion Program.	0.00	2,021,184	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	693,245	-
RWQCB Penalty and Supplemental Environmental Projects Addition of expenditures and associated revenue related to Supplemental Environmental Projects and Regional Water Quality Control Board (RWQCB) penalty.	0.00	640,207	595,840

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Trench Cut/Excavation Fee Transfer Addition of non-personnel expenditures associated with the transfer to the Trench Cut Fee/Excavation Fee Fund to recover the cost of the additional resurfacing and repairs needed to mitigate the impact of excavations performed by SDG&E.	0.00	500,000	-
Tree Planting Services Addition of one-time non-personnel expenditures associated with tree planting services to support the City's Climate Action Plan.	0.00	300,000	-
IAM Non-Personnel Expenditures Addition of non-personnel expenditures associated with the Infrastructure Asset Management (IAM) Project.	0.00	138,083	-
Urban Forestry Program Transfer of 1.00 Program Manager from the Planning Department to the Transportation & Storm Water Department for the newly developed Urban Forestry Program.	1.00	134,463	-
Hourly Sick Leave Adjustment to reflect prior year expenditure trends, related to paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	624	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.08)	(10,179)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(91,095)	-
Reduction of Traffic Data Collection Services Reduction of non-personnel expenditures associated with traffic data collection services.	0.00	(150,000)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with indirect costs not supported by grant funds.	0.00	(175,000)	-
Reduction of Wet and Dry Weather Monitoring Reduction of non-personnel expenditures associated with contractual services for wet and dry weather pollutant monitoring.	0.00	(240,000)	-
Reduction of Total Maximum Daily Load Studies Reduction of non-personnel expenditures associated with contractual services for Total Maximum Daily Load (TMDL) studies.	0.00	(240,000)	-
Reduction of Asphalt Materials Reduction of non-personnel expenditures associated with asphalt materials used to support City parking lot repairs.	0.00	(255,000)	-
Reduction of Master Maintenance Program Reduction of non-personnel expenditures associated with contractual services for storm drain channel maintenance to support the Master Maintenance Program.	0.00	(340,000)	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Weed Abatement Services Reduction of non-personnel expenditures associated with contractual services for weed and debris removal on City paper streets.	0.00	(400,000)	-
Reduction of Education & Outreach Events Reduction of non-personnel expenditures associated with contractual services for storm water pollution prevention education & outreach events.	0.00	(404,522)	-
Reduction of Channel and Environmental Permitting Services Reduction of non-personnel expenditures associated with contractual services for channel and environmental permit services.	0.00	(1,063,783)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2017.	0.00	(13,690,711)	(1,959,238)
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM) project labor.	0.00	-	1,148,128
Water Quality Improvement Plan Reimbursable Revenue Addition of anticipated reimbursable revenue associated with a cost-share agreement between co-permittees for water quality improvement plan development and reporting for Los Penasquitos and San Dieguito Watersheds.	0.00	-	450,000
Bacteria Total Maximum Daily Load Cost Share Agreement Addition of anticipated reimbursable revenue associated with Bacteria Total Maximum Daily Load Cost Share Agreement reopener.	0.00	-	150,000
Right-of-Way Cost Recovery Revenue Adjustment to reflect revised revenue projections for cost recovery related to damaged assets within the right-of-way.	0.00	-	100,000
Chollas Creek Total Maximum Daily Load Reimbursable Revenue Addition of anticipated reimbursable revenue associated with a cost-share agreement between co-permittees for total maximum daily load water monitoring and reporting.	0.00	-	71,536
Revised Utilities Undergrounding Program Reimbursable Revenue Adjustment to reflect revised revenue for Utilities Undergrounding Program staff expenditures reimbursements.	0.00	-	51,822
Revised Gas Tax Revenue Adjustment to reflect revised Gas Tax revenue to support Street Division's operations.	0.00	-	43,240
Revised Traffic Control Permit Fee Revenue Addition of anticipated traffic control permit fee revenue for Street Division operations.	0.00	-	35,000

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Caltrans Reimbursement Revenue	0.00	-	10,000
Adjustment to reflect revised revenue projections for reimbursement of energy costs of City maintained electrical assets.			
Reduction of Qualified Energy Conservation Bond Revenue	0.00	-	(28,840)
Adjustment to reflect a reduction of Qualified Energy Conservation Bonds (QECCB) Treasury Subsidy revenue.			
Total	(1.08)	\$ (9,195,782)	\$ 667,488

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 28,827,395	\$ 31,572,362	\$ 32,010,755	\$ 438,393
Fringe Benefits	18,949,152	21,917,753	25,168,070	3,250,317
PERSONNEL SUBTOTAL	47,776,547	53,490,115	57,178,825	3,688,710
NON-PERSONNEL				
Supplies	\$ 7,736,887	\$ 6,945,092	\$ 7,751,950	\$ 806,858
Contracts	47,006,764	48,499,768	42,189,233	(6,310,535)
Information Technology	1,880,187	2,499,159	2,408,064	(91,095)
Energy and Utilities	6,405,871	6,937,529	6,811,457	(126,072)
Other	115,833	134,425	128,426	(5,999)
Transfers Out	17,126,746	9,715,000	3,141,242	(6,573,758)
Capital Expenditures	721,974	948,000	430,500	(517,500)
Debt	1,431,150	2,260,925	2,194,534	(66,391)
NON-PERSONNEL SUBTOTAL	82,425,412	77,939,898	65,055,406	(12,884,492)
Total	\$ 130,201,960	\$ 131,430,013	\$ 122,234,231	\$ (9,195,782)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Charges for Services	\$ 17,822,273	\$ 14,474,039	\$ 20,270,827	\$ 5,796,788
Fines Forfeitures and Penalties	5,384,907	5,526,439	5,526,439	-
Licenses and Permits	46,017	21,322	91,322	70,000
Other Revenue	1,234,537	470,000	602,000	132,000
Rev from Federal Agencies	4,506	-	-	-
Rev from Money and Prop	3,589	-	-	-
Rev from Other Agencies	664,487	321,593	974,289	652,696
Transfers In	30,751,369	35,626,478	29,642,482	(5,983,996)
Total	\$ 55,911,685	\$ 56,439,871	\$ 57,107,359	\$ 667,488

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	4.00	4.00	\$31,491 - \$37,918	\$ 143,154
20000024	Administrative Aide 2	5.00	5.00	5.00	42,578 - 51,334	236,594
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	145,000

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	117,000
20000070	Assistant Engineer-Civil	20.00	24.00	23.00	57,866 - 69,722	1,425,676
20000074	Assistant Engineer-Civil	2.00	0.00	0.00	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	28.00	30.00	32.00	57,866 - 69,722	1,952,639
20000148	Associate Engineer-Civil	1.00	0.00	0.00	66,622 - 80,454	-
20000143	Associate Engineer-Civil	10.00	13.00	13.00	66,622 - 80,454	1,002,762
20000145	Associate Engineer-Civil	1.00	0.00	0.00	66,622 - 80,454	-
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	66,622 - 80,454	1,018,597
20000119	Associate Management Analyst	3.00	3.00	4.00	54,059 - 65,333	221,636
20000162	Associate Planner	7.00	13.00	12.00	56,722 - 68,536	733,201
20000655	Biologist 2	5.00	5.00	5.00	53,726 - 65,333	292,953
20000236	Cement Finisher	24.00	24.00	24.00	43,451 - 52,083	1,182,114
20000539	Clerical Assistant 2	3.00	3.00	3.00	29,931 - 36,067	95,929
20000306	Code Compliance Officer	7.75	10.75	10.75	37,232 - 44,803	447,875
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	49,647
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	165,000
20001168	Deputy Director	4.00	4.00	4.00	46,966 - 172,744	502,000
20000105	Development Project Manager 3	1.00	1.00	1.00	76,794 - 92,851	89,137
20000408	Electrician	14.00	15.00	15.00	47,091 - 56,534	816,221
20000413	Electrician Supervisor	2.00	2.00	2.00	53,706 - 64,958	127,495
20000434	Electronics Technician	1.00	1.00	1.00	47,091 - 56,534	55,686
20000426	Equipment Operator 1	6.00	6.00	7.00	37,690 - 45,115	297,721
20000429	Equipment Operator 1	2.00	2.00	2.00	37,690 - 45,115	89,102
20000430	Equipment Operator 2	21.00	22.00	22.00	41,350 - 49,462	1,038,702
20000436	Equipment Operator 3	5.00	5.00	5.00	43,160 - 51,667	245,803
20000418	Equipment Technician 1	5.00	5.00	5.00	36,005 - 43,139	212,891
20000423	Equipment Technician 2	3.00	4.00	4.00	39,499 - 47,091	178,385
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000461	Field Representative	2.00	2.00	2.00	32,323 - 38,917	75,580
20000502	Heavy Truck Driver 1	11.00	11.00	10.00	36,234 - 43,160	427,931
20000501	Heavy Truck Driver 2	37.00	45.00	46.00	37,565 - 45,302	1,971,069
20000503	Horticulturist	1.00	1.00	1.00	53,061 - 64,147	61,360
20000290	Information Systems Analyst 2	2.00	2.00	1.00	54,059 - 65,333	65,333
20000293	Information Systems Analyst 3	1.00	1.00	2.00	59,363 - 71,760	131,123
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000551	Junior Engineer-Civil	1.00	1.00	0.00	50,003 - 60,549	-
90000552	Junior Engineer-Civil - Hourly	1.00	1.00	0.75	50,003 - 60,549	37,503
90001073	Management Intern - Hourly	7.60	7.00	5.25	24,274 - 29,203	129,850
20000658	Motor Sweeper Operator	17.00	17.00	17.00	40,498 - 48,506	786,495
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	46,571 - 55,786	107,154
20000672	Parking Enforcement Officer 1	10.00	10.00	10.00	35,630 - 42,848	403,552
20000663	Parking Enforcement Officer 2	1.00	1.00	1.00	39,104 - 47,091	47,091
20000670	Parking Enforcement Supervisor	1.00	1.00	1.00	43,077 - 51,750	51,667

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000680	Payroll Specialist 2	3.00	3.00	4.00	34,611 - 41,787	159,345
20000701	Plant Process Control Electrician	3.00	4.00	4.00	51,896 - 62,296	240,509
20000703	Plant Process Control Supervisor	2.00	1.00	1.00	56,410 - 68,224	68,224
20000743	Principal Engineering Aide	4.00	7.00	8.00	50,003 - 60,549	437,994
20000746	Principal Engineering Aide	3.00	0.00	0.00	50,003 - 60,549	-
20000748	Principal Traffic Engineering Aide	4.00	2.00	2.00	50,003 - 60,549	118,001
20001222	Program Manager	3.00	5.00	6.00	46,966 - 172,744	650,000
90001222	Program Manager - Hourly	0.35	0.35	0.00	46,966 - 172,744	-
20000760	Project Assistant	0.00	0.00	1.00	57,866 - 69,722	57,866
20000761	Project Officer 1	0.00	1.00	1.00	66,622 - 80,454	66,622
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	37,160
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	41,080 - 49,566	49,566
20000776	Public Works Dispatcher	8.50	8.50	8.50	35,755 - 43,098	365,042
90000776	Public Works Dispatcher - Hourly	2.54	2.19	2.19	35,755 - 43,098	86,184
20001050	Public Works Superintendent	3.00	5.00	5.00	70,013 - 84,531	390,929
20001032	Public Works Supervisor	22.00	22.00	22.00	49,525 - 59,966	1,285,421
20000847	Safety Officer	1.00	0.00	0.00	57,907 - 69,930	-
20001042	Safety and Training Manager	0.00	1.00	1.00	66,768 - 80,891	79,273
20000885	Senior Civil Engineer	5.00	5.00	5.00	76,794 - 92,851	452,338
20000927	Senior Clerk/Typist	1.00	2.00	2.00	36,067 - 43,514	79,581
20000900	Senior Engineering Aide	4.00	4.00	2.00	44,429 - 53,706	88,858
20000015	Senior Management Analyst	5.00	5.00	5.00	59,363 - 71,760	354,654
20000918	Senior Planner	6.00	8.00	7.00	65,354 - 79,019	524,618
20000926	Senior Traffic Engineer	6.00	6.00	7.00	76,794 - 92,851	642,491
20000942	Sign Painter	2.00	2.00	2.00	42,494 - 50,773	94,370
21000182	Storm Water Environmental Specialist	2.00	1.00	1.00	62,005 - 75,067	66,697
90000964	Student Engineer - Hourly	3.00	3.00	3.27	26,707 - 32,011	89,830
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782
20000333	Supervising Wastewater Pretreatment Inspector	2.00	0.00	0.00	66,685 - 80,870	-
20000334	Supervising Wastewater Pretreatment Inspector	0.00	2.00	2.00	66,685 - 80,870	159,718
20001029	Traffic Signal Supervisor	2.00	3.00	3.00	61,818 - 74,797	218,851
20001031	Traffic Signal Technician 2	18.00	18.00	18.00	54,163 - 65,021	1,079,651
20000659	Traffic Striper Operator	4.00	4.00	4.00	40,498 - 48,506	189,048
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	36,566 - 43,576	87,152
20001039	Tree Trimmer	3.00	3.00	3.00	34,965 - 41,621	123,428
20001044	Utility Supervisor	0.00	1.00	1.00	43,472 - 51,979	46,572
20001051	Utility Worker 1	76.00	78.00	78.00	30,534 - 36,296	2,579,025
20001053	Utility Worker 2	55.00	65.00	64.00	33,322 - 39,666	2,458,160
20000324	Wastewater Pretreatment Inspector 2	3.00	8.00	8.00	55,078 - 66,768	465,935

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
20000323	Wastewater Pretreatment Inspector 2	5.00	0.00	0.00	55,078 - 66,768	-
20000325	Wastewater Pretreatment Inspector 3	2.00	2.00	2.00	60,674 - 73,507	141,134
20000526	Wastewater Pretreatment Program Manager	3.00	3.00	3.00	72,966 - 88,546	265,638
20001058	Welder	0.00	1.00	1.00	44,366 - 53,206	44,366
20000756	Word Processing Operator	10.00	10.00	9.00	31,491 - 37,918	326,517
	3-Wheel Motorcycle (MEA)					1,872
	Bilingual - Regular					11,648
	Budgeted Vacancy Savings					(2,008,505)
	Night Shift Pay					34,459
	Overtime Budgeted					1,074,006
	Plant/Tank Vol Cert Pay					2,808
	Reg Pay For Engineers					327,743
	Sick Leave - Hourly					7,393
	Termination Pay Annual Leave					47,495
	Vacation Pay In Lieu					274,250
FTE, Salaries, and Wages Subtotal		580.74	625.79	624.71		\$ 32,010,755
		FY2016 Actual	FY2017 Budget	FY2018 Adopted		FY2017-2018 Change
Fringe Benefits						
	Employee Offset Savings	\$ 105,603	\$ 106,377	\$ 102,872		\$ (3,505)
	Flexible Benefits	3,815,959	5,609,576	6,485,894		876,318
	Insurance	111	-	-		-
	Long-Term Disability	83,576	95,250	-		(95,250)
	Medicare	403,044	416,928	424,743		7,815
	Other Post-Employment Benefits	2,941,121	3,383,288	3,390,565		7,277
	Retiree Medical Trust	23,113	32,454	34,211		1,757
	Retirement 401 Plan	28,469	24,278	28,121		3,843
	Retirement ADC	8,061,192	8,354,188	10,830,217		2,476,029
	Retirement DROP	65,849	64,092	74,289		10,197
	Risk Management Administration	501,897	584,584	571,215		(13,369)
	Supplemental Pension Savings Plan	1,668,592	1,965,226	1,975,572		10,346
	Unemployment Insurance	47,642	54,486	54,108		(378)
	Workers' Compensation	1,202,983	1,227,026	1,196,263		(30,763)
Fringe Benefits Subtotal		\$ 18,949,152	\$ 21,917,753	\$ 25,168,070		\$ 3,250,317
Total Personnel Expenditures						\$ 57,178,825

Transportation & Storm Water

Underground Surcharge Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Admin & Right-of-Way Coordination	\$ 22,869,789	\$ 58,910,135	\$ 59,528,799	\$ 618,664
Total	\$ 22,869,789	\$ 58,910,135	\$ 59,528,799	\$ 618,664

Department Personnel

	FY2016 Budget	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Admin & Right-of-Way Coordination	9.00	11.00	17.00	6.00
Total	9.00	11.00	17.00	6.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Utilities Undergrounding Program Addition of 6.00 FTE positions to support the increase of Utilities Undergrounding Program projects.	6.00	\$ 561,870	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	102,741	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	83,443	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(129,390)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(8,217,180)
Total	6.00	\$ 618,664	\$ (8,217,180)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
PERSONNEL				
Personnel Cost	\$ 545,182	\$ 745,639	\$ 1,162,181	\$ 416,542
Fringe Benefits	409,424	536,116	767,887	231,771
PERSONNEL SUBTOTAL	954,606	1,281,755	1,930,068	648,313
NON-PERSONNEL				
Supplies	\$ 18,897	\$ 21,100	\$ 21,100	\$ -
Contracts	2,980,069	5,895,732	17,373,942	11,478,210
Information Technology	24,430	90,197	192,938	102,741
Energy and Utilities	8,589	1,335	7,751	6,416
Other	18,883,198	51,620,016	40,003,000	(11,617,016)
NON-PERSONNEL SUBTOTAL	21,915,183	57,628,380	57,598,731	(29,649)
Total	\$ 22,869,789	\$ 58,910,135	\$ 59,528,799	\$ 618,664

Transportation & Storm Water

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Other Local Taxes	\$ 66,446,911	\$ 68,581,508	\$ 59,750,315	\$ (8,831,193)
Rev from Money and Prop	749,695	200,000	814,013	614,013
Total	\$ 67,196,606	\$ 68,781,508	\$ 60,564,328	\$ (8,217,180)

Personnel Expenditures

Job Number	Job Title / Wages	FY2016 Budget	FY2017 Budget	FY2018 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000070	Assistant Engineer-Civil	3.00	4.00	7.00	\$57,866 - \$69,722	\$ 427,369
20000143	Associate Engineer-Civil	1.00	2.00	2.00	66,622 - 80,454	152,642
20000556	Junior Engineering Aide	1.00	1.00	1.00	38,688 - 46,571	46,571
20000743	Principal Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	50,003
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	110,000
20000760	Project Assistant	0.00	0.00	1.00	57,866 - 69,722	64,032
20000761	Project Officer 1	0.00	0.00	1.00	66,622 - 80,454	66,622
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	37,349
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	77,834
	Bilingual - Regular					2,912
	Reg Pay For Engineers					25,996
	Vacation Pay In Lieu					8,000

FTE, Salaries, and Wages Subtotal		9.00	11.00	17.00		\$ 1,162,181
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	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
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Fringe Benefits

Employee Offset Savings	\$ 4,328	\$ 4,639	\$ 4,066	\$ (573)
Flexible Benefits	65,452	110,605	200,458	89,853
Long-Term Disability	1,663	2,266	-	(2,266)
Medicare	8,199	10,542	16,548	6,006
Other Post-Employment Benefits	49,395	65,061	102,017	36,956
Retiree Medical Trust	241	628	1,802	1,174
Retirement ADC	232,692	268,304	323,099	54,795
Risk Management Administration	8,362	11,242	17,187	5,945
Supplemental Pension Savings Plan	34,886	51,552	91,339	39,787
Unemployment Insurance	950	1,296	2,014	718
Workers' Compensation	3,255	9,981	9,357	(624)

Fringe Benefits Subtotal	\$ 409,424	\$ 536,116	\$ 767,887	\$ 231,771
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Total Personnel Expenditures			\$ 1,930,068	
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Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 56,331,766	\$ 91,658,583	\$ 131,404,166
Continuing Appropriation - CIP	30,546,578	30,675,131	23,841,856
TOTAL BALANCE AND RESERVES	\$ 86,878,344	\$ 122,333,714	\$ 155,246,022
REVENUE			
Other Local Taxes	\$ 66,446,911	\$ 68,581,508	\$ 59,750,315
Revenue from Use of Money and Property	749,695	200,000	814,013
TOTAL REVENUE	\$ 67,196,606	\$ 68,781,508	\$ 60,564,328
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 154,074,950	\$ 191,115,222	\$ 215,810,350
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 8,871,447	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 8,871,447	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 545,182	\$ 745,639	\$ 1,162,181
Fringe Benefits	409,424	536,116	767,887
Supplies	18,897	21,100	21,100
Contracts	2,980,069	5,895,732	17,373,942
Information Technology	24,430	90,197	192,938
Energy and Utilities	8,589	1,335	7,751
Other Expenses	18,883,198	51,620,016	40,003,000
TOTAL OPERATING EXPENSE	\$ 22,869,789	\$ 58,910,135	\$ 59,528,799
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 10,000,000	\$ 10,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 10,000,000	\$ 10,000,000
TOTAL EXPENSE	\$ 31,741,236	\$ 68,910,135	\$ 69,528,799
RESERVES			
Continuing Appropriation - CIP	\$ 30,675,131	\$ 20,675,131	\$ 13,841,856
TOTAL RESERVES	\$ 30,675,131	\$ 20,675,131	\$ 13,841,856
BALANCE	\$ 91,658,583	\$ 101,529,956	\$ 132,439,695
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 154,074,950	\$ 191,115,222	\$ 215,810,350

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Trolley Extension Reserve Fund



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Trolley Extension Reserve Fund



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.



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Trolley Extension Reserve Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,062,880	1,063,650	1,058,250	(5,400)
Total Department Expenditures	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250	\$ (5,400)
Total Department Revenue	\$ 1,069,607	\$ 1,063,650	\$ 1,058,250	\$ (5,400)

Trolley Extension Reserve Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Trolley Extension Reserve Fund	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250	\$ (5,400)
Total	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250	\$ (5,400)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (5,400)	\$ -
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(5,400)
Total	0.00	\$ (5,400)	\$ (5,400)

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 655	\$ 3,000	\$ 3,000	\$ -
Transfers Out	1,062,225	1,060,650	1,055,250	(5,400)
NON-PERSONNEL SUBTOTAL	1,062,880	1,063,650	1,058,250	(5,400)
Total	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250	\$ (5,400)

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Rev from Money and Prop	\$ (2,121)	\$ -	\$ -	\$ -
Transfers In	1,071,728	1,063,650	1,058,250	(5,400)
Total	\$ 1,069,607	\$ 1,063,650	\$ 1,058,250	\$ (5,400)

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 144,955	\$ 151,682	\$ 151,682
TOTAL BALANCE AND RESERVES	\$ 144,955	\$ 151,682	\$ 151,682
REVENUE			
Revenue from Use of Money and Property	\$ (2,121)	\$ -	\$ -
Transfers In	1,071,728	1,063,650	1,058,250
TOTAL REVENUE	\$ 1,069,607	\$ 1,063,650	\$ 1,058,250
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,214,562	\$ 1,215,332	\$ 1,209,932
OPERATING EXPENSE			
Contracts	\$ 655	\$ 3,000	\$ 3,000
Transfers Out	1,062,225	1,060,650	1,055,250
TOTAL OPERATING EXPENSE	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250
TOTAL EXPENSE	\$ 1,062,880	\$ 1,063,650	\$ 1,058,250
BALANCE	\$ 151,682	\$ 151,682	\$ 151,682
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,214,562	\$ 1,215,332	\$ 1,209,932

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Zoological Exhibits Maintenance Fund



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Zoological Exhibits Maintenance Fund



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Financial Management Department.



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Zoological Exhibits Maintenance Fund

Department Summary

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	12,463,305	12,581,204	13,187,804	606,600
Total Department Expenditures	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804	\$ 606,600
Total Department Revenue	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804	\$ 606,600

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Zoological Exhibits Maintenance Fund	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804	\$ 606,600
Total	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804	\$ 606,600

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Zoological Tax	0.00	\$ 606,600	\$ 606,600
Adjustment to reflect revised revenue and non-personnel expenditures associated with zoological property tax.			
Total	0.00	\$ 606,600	\$ 606,600

Expenditures by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
NON-PERSONNEL				
Contracts	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804	\$ 606,600
NON-PERSONNEL SUBTOTAL	12,463,305	12,581,204	13,187,804	606,600
Total	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804	\$ 606,600

Revenues by Category

	FY2016 Actual	FY2017 Budget	FY2018 Adopted	FY2017-2018 Change
Property Tax Revenue	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804	\$ 606,600
Total	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804	\$ 606,600

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2016 Actual	FY2017* Budget	FY2018 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 611,188	\$ 69,251	\$ 0
TOTAL BALANCE AND RESERVES	\$ 611,188	\$ 69,251	\$ 0
REVENUE			
Property Taxes	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804
TOTAL REVENUE	\$ 11,921,368	\$ 12,581,204	\$ 13,187,804
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,532,556	\$ 12,650,455	\$ 13,187,804
OPERATING EXPENSE			
Contracts	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804
TOTAL OPERATING EXPENSE	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804
TOTAL EXPENSE	\$ 12,463,305	\$ 12,581,204	\$ 13,187,804
BALANCE	\$ 69,251	\$ 69,251	\$ 0
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,532,556	\$ 12,650,455	\$ 13,187,804

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

FISCAL YEAR **2018**

Volume 3 Capital Improvements Program



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2016

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Jeffrey R. Enos

Executive Director

PRESENTED BY

City of San Diego

For the Fiscal Year Beginning

July 1, 2016

William L. ...

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Municipal Finance Officers*

Certificate of Award

*Capital Budget Excellence Award
Fiscal Year 2016-2017*

*Presented to the
City of San Diego*

For meeting the criteria established to achieve the Capital Budget Excellence Award.

January 31, 2017



John Adams

*John Adams
CSMFO President*

Craig Boyer

*Craig Boyer, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2018 Adopted Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and restore services throughout the city. This is a balanced plan that keeps the focus on core community services San Diegans value such as road repair, parks, libraries, and public safety.

The Adopted Budget preserves neighborhood services added over the last three budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. In fact, San Diego earned a credit upgrade on February 22, 2017 from Fitch Ratings Agency for its “conservative financial management policies, and strong financial planning and disclosure practices”, “strong general fund revenue performance”, and a “healthy economy”.

San Diego's economy remains strong and the Adopted Budget projects moderate growth in the City's three largest General Fund revenue categories – Property Tax, Sales Tax, and Transient Occupancy Tax (TOT). While the Adopted Budget projects moderate increases in revenues, growth has slightly declined compared to recent fiscal years. Although many of the local economic indicators were strong, uncertainty exists in major sales tax generating categories such as oil and gas prices and general consumer goods.

The Adopted Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; increased police officer retention and recruitment funding; environmental sustainability through the implementation of the Climate Action Plan; increased staffing for new recreation facilities and operational support for additional open space acreage; protecting library and recreation center hours restored in recent years; homeless services and housing affordability initiatives; and the Pure Water program that will create additional local water supply.

Even though the City is projecting modestly improving revenue in Fiscal Year 2018 to help fund these priorities, that growth has been outpaced by a significant increase in the City's annual pension payment. Fiscal Year 2018 is going to be a lean budget year as San Diego, like many other cities across California, grapples with growing pension costs. The City of San Diego's pension payment has increased to \$324.5 million, more than \$63 million from Fiscal Year 2017 to Fiscal Year 2018. The City's primary operating budget, or General Fund's share of the pension payment is \$236.4 million, increasing \$45 million, which exceeds the projected growth in major General Fund revenues for Fiscal Year 2018.

The increase principally stems from changes in actuarial assumptions calculated by the San Diego City Employees' Retirement System's independent pension board. These changes include projected longer lifespans for retired employees and lower-than-expected investment returns in the past fiscal year.

Mayor's Budget Message

Despite these rising costs, the Adopted Budget fully funds this higher pension payment without reducing core service levels restored in recent years or investments in infrastructure. This was made possible by utilizing the City's newly created pension reserve fund and excess risk management reserve balances, budget reduction proposals from all operating departments, and budgeting in Fiscal Year 2018 a projected General Fund balance from the Fiscal Year 2017 budget.

The City continues to live within its means. The Adopted Budget recommends fully funding City reserves to policy target levels, which include additional contributions to the General Fund Reserve and Public Liability Reserve. In addition, the Adopted Budget pre-funds the Fiscal Year 2019 General Fund Reserve Target of 15.25% with an additional \$10.3 million contribution. The Adopted Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

On June 7, 2016, voters approved Proposition H creating Charter Section 77.1, requiring the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges and buildings, and requiring the maintenance and repair of such infrastructure. The Adopted Budget includes a \$17.8 million transfer from the General Fund to the new Charter Section 77.1 Infrastructure Fund. Supplementing other infrastructure funding throughout the Adopted Budget, this new fund will provide for critical road repairs, Compressed Natural Gas (CNG) Fueling Station and new infrastructure projects based on results from recent facility condition assessments.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. In September 2016, a new assessment of city streets reported an overall condition assessment index (OCI) of 72, an improvement of more than 20 percent since the last assessment from 2011. This places the overall condition of San Diego streets in the "good" category, ahead of other major California cities including Los Angeles, San Francisco and San Jose. The Adopted Budget includes \$70.9 million in funding to pave, repair and replace 349 miles of streets, which will help the City to achieve the long-term goal of maintaining an average OCI of 70.

The Adopted Budget includes revenue and expenditure estimates for new Senate Bill 1 (SB 1), approved April 28, 2017. The projected revenue for this first year of implementation is \$9.6 million, and is attributed to new gasoline and fuel taxes. SB 1 monies are restricted to road repair, this new funding source made it possible to allocate infrastructure funding to additional infrastructure priorities such as critical public facility improvements.

Other important infrastructure investments funded in the Adopted Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, and repair of storm water infrastructure and City-owned buildings.

Mayor's Budget Message

Safe and Livable Neighborhoods

Every San Diegan should feel safe in his or her neighborhood. In February 2017, an annual Police Department review showed a year-over-year decrease in overall crime in San Diego of 2.3% with violent crime decreasing by 4.5%. This is the lowest level of violent crime in four decades, keeping San Diego as one of America's safest big cities. The Adopted Budget includes funding for the third year of non-pensionable pay increases for police officers; increased pensionable compensation for 911 dispatchers to help improve emergency call response times; personnel for crime lab operations; and six critical positions for police operations added during Fiscal Year 2017. Also included are increased resources for police officer retention and recruitment efforts, police facility improvements, and police chief recruitment, all made available by estimated one-time fund balance in excess of reserve estimates for the General Fund.

The Adopted Budget funds resources to improve citywide response times by fire crews and emergency first responders. Funding is provided for a fire academy, which will maintain projected full-staffing levels throughout Fiscal Year 2018. There is also funding for new staff and vehicles for the Bayside Fire Station expected to open in December 2017; funding for the Fire-Rescue Fast Response Squad in San Pasqual; and critical safety and communications equipment for firefighters.

The Adopted Budget also preserves the critical public safety staff additions from Fiscal Year 2017 of Lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Adopted Budget protects all park service improvements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Adopted Budget also provides additional funding to support operation and maintenance needs for four new and expanded park and recreation facilities opening to the public during Fiscal Year 2018 as well as maintenance and operations support for nearly 33 additional acres of open space. Funding is also included for the Parks Master Plan which will articulate a clear vision for the City's parks, recreation facilities, and open space program.

The Adopted Budget protects our community centers for lifelong learning by maintaining library hours and the popular "Do Your Homework @ the Library" program. Additional library funding is included to increase security services, library programming, photo copy, and parking contracts at the Central Library. Library hours, which have been restored over the past several fiscal years, remain at the highest level of the decade.

Mayor's Budget Message

The Adopted Budget includes funding for a workforce housing density bonus program and regulatory reform and process improvement initiatives focused on housing affordability to address San Diego's housing crisis. It also continues to fund the year-round, indoor shelter for homeless individuals and veterans and other homeless services initiatives as well as additional support for the San Diego Misdemeanants At-Risk Track (SMART) program. In addition, the City Attorney's Office received four additional positions to address mayoral and council priorities.

Due to the major escalation in projected pension costs for Fiscal Year 2018, the preservation of core public services could not have been possible without strategically using reserves and reductions in other areas. The Fiscal Year 2018 Adopted Budget restores \$4.2 million of the proposed \$4.7 million in reductions for Arts and Culture funding. This was made possible by one-time resources projected since the release of the Proposed Budget. With this reduction, the Arts and Culture allocation of Transient Occupancy Tax (TOT) revenue is equivalent to the Fiscal Year 2017 allocation with a 3.5% reduction in operating costs, this was the same reduction required of all General Fund departments to avoid cutting core service levels to our communities.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Adopted Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Adopted Budget continues to invest in award-winning initiatives such as the open data portal and the Get It Done web and mobile application that allows users to report over 20 types of problems – such as potholes and graffiti – from the palm of their hands.

The Adopted Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong financial oversight promotes a healthy financial future as well as saves taxpayers money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to address both pension and retiree health care costs. As mentioned earlier, this commitment to responsible financial planning earned San Diego an upgraded Issuer Rating from AA- to AA by Fitch Ratings Agency on February 22, 2017.

Conclusion

The Fiscal Year 2018 Adopted Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize: street repair, infrastructure, parks, libraries, police officer

Mayor's Budget Message

recruitment and retention programs, public safety, homeless services and housing affordability. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

For the thirteenth consecutive year, the City will fully fund its annual pension payment. This Adopted Budget will do so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to policy target levels - even pre-funding the General Fund Reserve to Fiscal Year 2019 target levels, protects current library and recreation centers hours, increases funding for housing affordability initiatives, and funds key park projects. It will add staff to operate and maintain new park and fire facilities, fund negotiated labor contracts, provide new public safety resources and police officer retention and recruitment funding, and invest in road repairs to maintain good quality roads.

The City is projecting modestly improving revenue from property sales and hotel taxes in Fiscal Year 2018, but that growth has been outpaced by a jump in the City's annual pension payment following recent changes by the San Diego City Employees' Retirement System's independent pension board.

Preserving critical public services in the face of these rising pension costs could not have been possible without the availability of the pension stabilization reserve, operational reductions and efficiencies, and the hard work and cooperation of every department. Balancing the budget involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every public employee and stakeholder who is helping to maintain the financial health of our city by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,



Kevin L. Faulconer
Mayor



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Kevin L. Faulconer
Mayor



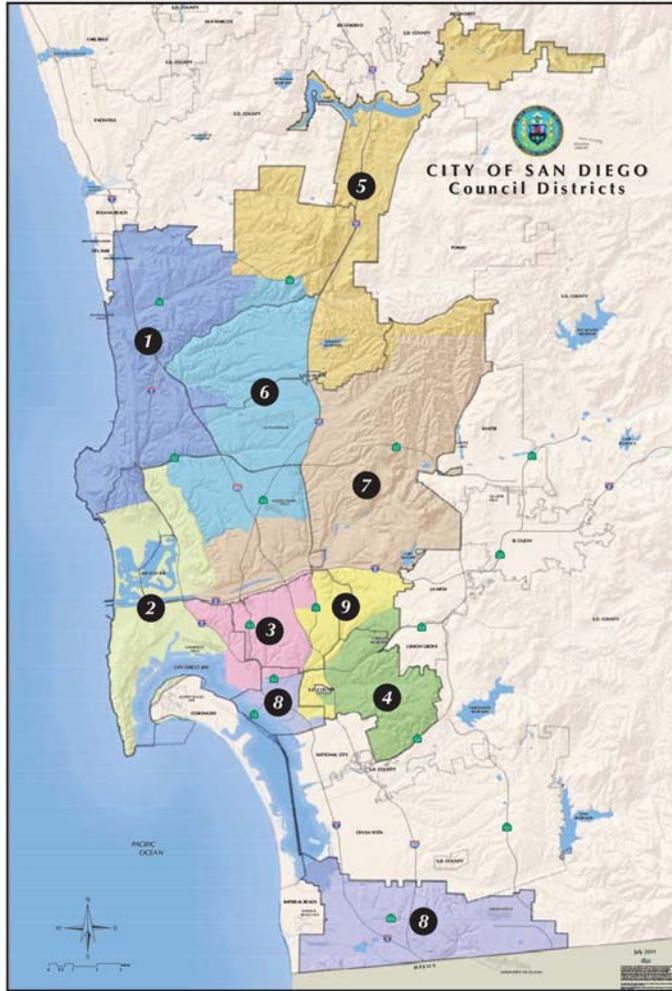
Barbara Bry
Councilmember
District 1



Lorie Zapf
Councilmember
District 2



Christopher Ward
Councilmember
District 3



Myrtle Cole
Council President
District 4



Mark Kersey
Council President Pro Tem
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Georgette Gómez
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



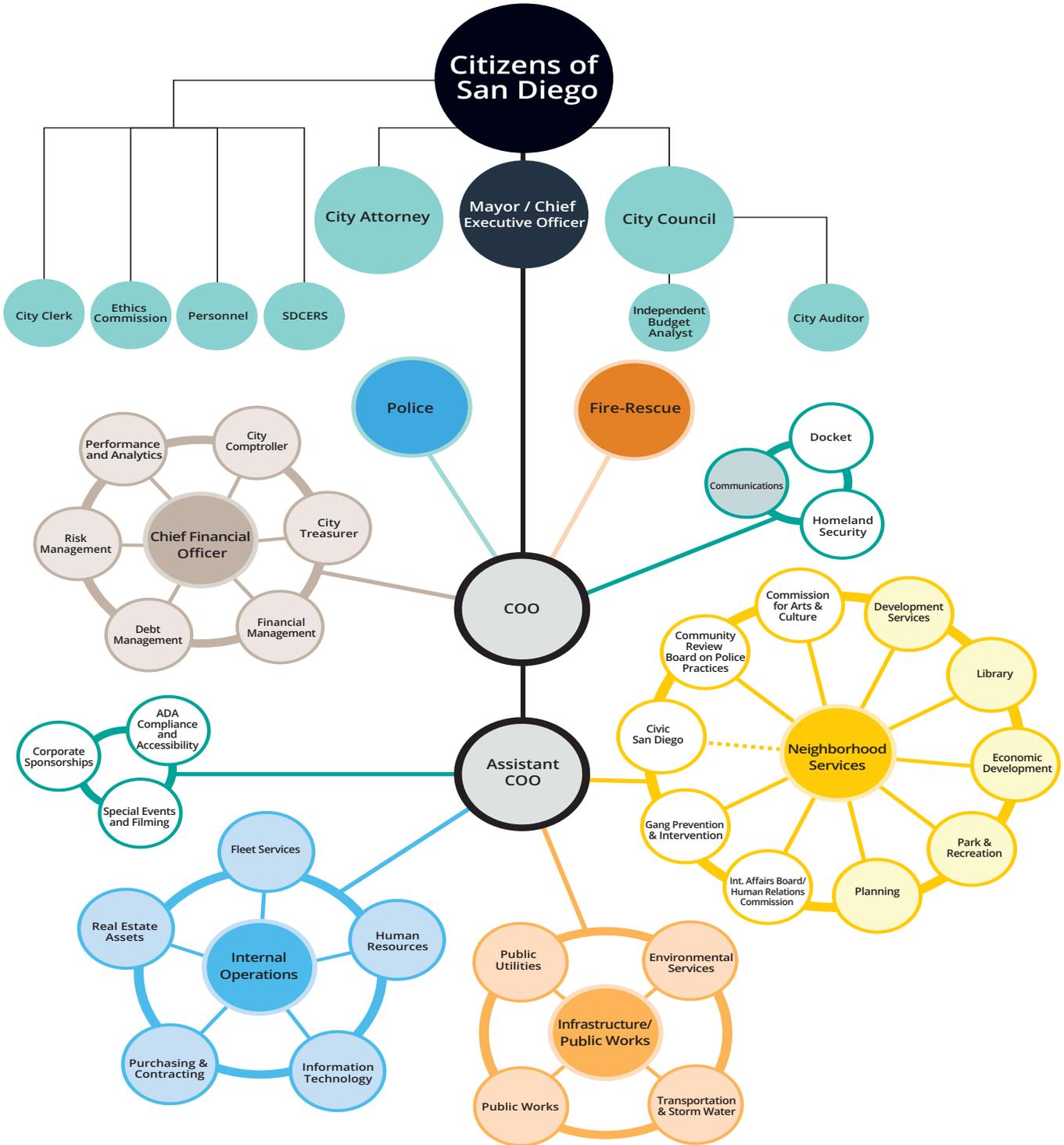
Mara W. Elliott
City Attorney



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Citywide Organizational Structure

The City of
SAN DIEGO ORGANIZATION



REVISED: 3/30/2017

City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- › Do the right thing
- › Be ethical, truthful, and fair
- › Take responsibility for our actions

People

- › Value customers and employees as partners
- › Recognize that an engaged City workforce is the key to quality customer service
- › Promote diversity as a strength

Service

- › Exhibit pride in all that we do
- › Treat others as we would like to be treated
- › Anticipate and promptly respond to requests

Excellence

- › Foster a high-performing culture
- › Establish clear standards and predictable processes
- › Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

Capital Improvements Program Summary

Capital Budget Introduction	3
Fiscal Year 2018 Adopted Budget Summary	5
Profile of the City of San Diego's CIP	27
Fiscal Year 2017 Budget Update	43
Project Prioritization.....	49
Project Types	61
Funding Sources	67
Community Planning	75
Guide to the Capital Improvement Projects	81

Capital Improvements Projects

Airports.....	91
Citywide.....	99
Environmental Services	113
Fire-Rescue.....	129
Library	157
Park & Recreation	175
Police	329
Public Utilities	341
Public Works - General Services	427
Transportation & Storm Water	437

Glossary and Indexes

Glossary	549
Index by Project Name	555
Index by Project Number	563



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FISCAL YEAR **2018**

Capital Improvements Program Summary



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been designed to provide the user with project-to-date information for the published 367 standalone and annual allocation type projects managed by 10 asset managing departments. Additional capital project information can be found online on the City's CIP webpage (www.sandiego.gov/cip/).

The **Fiscal Year 2018 Adopted Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that takes into account project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Adopted CIP Budget.

The **Profile of the City of San Diego's CIP** (page 27) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69].

The **Fiscal Year 2017 Budget Update** (page 43) details changes made to the CIP since the Fiscal Year 2017 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 49), **Project Types** (page 61), **Funding Sources** (page 67), and a **Glossary** (page 549) of terms have been included. The **Community Planning** section (page 75) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 81) details how the project pages are organized. Each asset managing department's narrative and project pages follow the Guide. Finally, **Indexes** (page 555) are available to help guide the user to specific projects within the budget document.



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Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Fiscal Year 2018 Adopted Budget Summary

The Fiscal Year 2018 Adopted Capital Improvements Program (CIP) Budget is \$475.6 million. This Adopted Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP. The Adopted allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted budget is constrained by the availability of funds. The Fiscal Year 2018 Adopted CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, development impact fees (DIF), and park improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2018 Adopted CIP Budget can be found later in this section, beginning on page 8.

Table 1: Fiscal Year 2018 Adopted CIP Budget

Funding Source	FY 2018 Adopted Budget	Percent of Total CIP Budget
Antenna Lease Fund	\$ 300,000	0.06 %
Capital Outlay - Land Sales	1,500,000	0.32 %
Development Impact Fees	21,572,366	4.54 %
Environmental Growth Funds	1,927,365	0.41 %
Facilities Benefit Assessments	10,950,000	2.30 %
Golf Course Enterprise Fund	5,500,000	1.16 %
Infrastructure Fund	11,386,545	2.39 %
Lease Purchase Fund	1,018,572	0.21 %
Library System Improvement Fund	1,884,482	0.40 %
Maintenance Assessment Districts	450,000	0.09 %
Mission Bay Park Improvement Fund	6,825,570	1.44 %
Ocean Beach Pier (Concession) Fund	670,981	0.14 %
Refuse Disposal Fund	13,000,000	2.73 %
San Diego Regional Parks Improvement Fund	3,675,307	0.77 %
San Diego Unified School District	500,000	0.11 %
Sewer Funds	130,212,336	27.38 %
TransNet Funds	19,187,459	4.03 %
Trench Cut/Excavation Fee Fund	2,000,000	0.42 %
Water Fund	243,082,290	51.11 %
Grand Total	\$ 475,643,273	

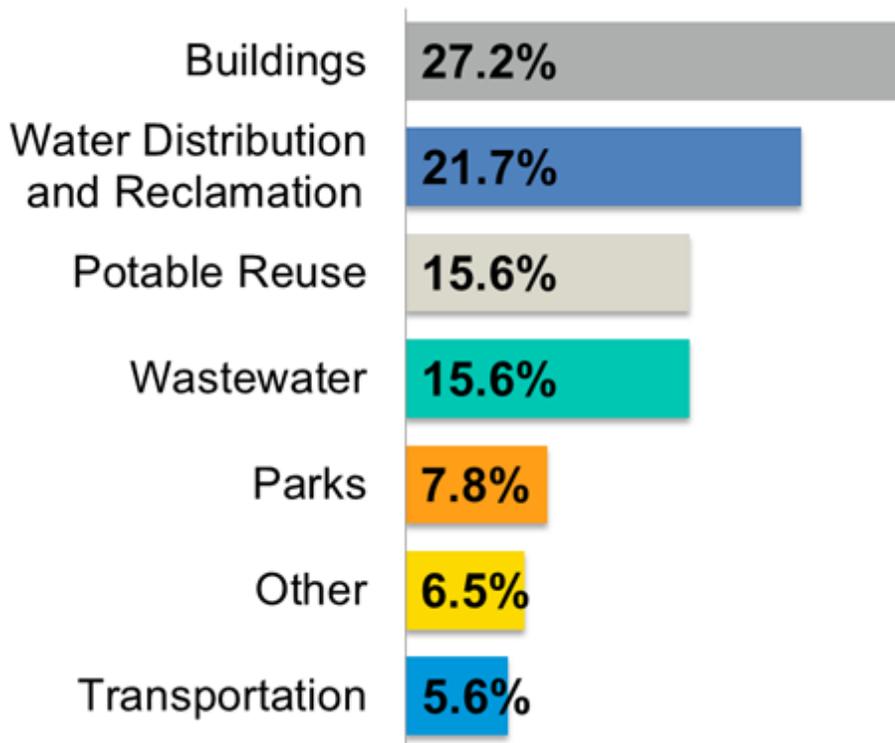
An additional \$327.4 million of funding is anticipated to be received during Fiscal Year 2018. This anticipated funding is not included in the Adopted Budget because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments (FBA), bonds, and grants, or the funding sources are more tentative and staff will request City Council approval to

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

appropriate when the funds have been received. Anticipated funding includes a variety of sources such as donations, grants, debt financing, developer funding, and FBA.

The Fiscal Year 2018 Adopted CIP Budget will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 92.3 percent of the Adopted CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2018 Adopted Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2018 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$370.7 million, or

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

78.0 percent, of the Adopted CIP Budget. The next largest portion is for the Park & Recreation Department's projects, with \$44.7 million, or 9.4 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset managing department can be found later in this volume, beginning on page 91.

Table 2: Multi-Year CIP

Department	Prior Year	FY 2018 Adopted	Future Years	Total
Airports	\$ 20,595,375	\$ -	\$ -	\$ 20,595,375
Citywide	56,654,482	3,395,240	514,050,000	574,099,722
Environmental Services	49,087,036	14,230,000	44,173,755	107,490,791
Fire-Rescue	95,447,925	1,000,000	87,125,126	183,573,051
Library	243,149,385	2,594,482	37,030,938	282,774,805
Park & Recreation	336,098,268	44,650,524	245,166,642	625,915,434
Police	15,208,927	-	-	15,208,927
Public Utilities	1,181,048,166	370,717,958	1,993,282,357	3,545,048,481
Public Works - General Services	30,633,211	4,800,000	234,217,006	269,650,217
Transportation & Storm Water	825,499,212	34,255,069	1,540,020,441	2,399,774,722
Grand Total	\$ 2,853,421,992	\$ 475,643,273	\$ 4,695,066,265	\$ 8,024,131,530

The Fiscal Year 2018 Adopted CIP Budget will add \$475.6 million to the City's \$8.03 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$2.85 billion towards projects that are continuing from previous fiscal years. An estimated \$4.70 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 27.

Funding Sources for the Fiscal Year 2018 Adopted CIP Budget

The Fiscal Year 2018 Adopted CIP Budget of \$475.6 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2018 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs and priorities be evaluated within the requirements of the funding source. For

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

more information on common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 67. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2018 Adopted CIP Budget includes funding for 104 CIP projects, of which nine are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2018. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2018 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2018 Adopted Budget amount. Annual allocation projects are not scored. Refer to the Project Prioritization section on page 49 for more information on the scoring process.

Antenna Lease Fund

Antenna Lease Funds are revenue received from lessees of wireless communication facilities on City property. These funds must be used primarily to benefit the property or adjacent community where wireless facilities are located. For Fiscal Year 2018, \$300,000 of antenna lease funds has been added to the CIP budget in two projects, as shown in **Table 3**.

Table 3: Antenna Lease Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Park Improvements / AGF00007	279	New	Annual	Annual	\$ 150,000
University Village Park Tot Lot / S13005	317	Continuing	25	Low	150,000
Total					\$ 300,000

Capital Outlay - Land Sales

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property per Section 77 of the San Diego City Charter. For Fiscal Year 2018, \$1.5 million of Capital Outlay - Land Sales has been added to the CIP budget in one project, as shown in **Table 4**.

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Table 4: Capital Outlay - Land Sales

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
City Facilities Improvements / ABT00001	433	Continuing	Annual	Annual	\$ 1,500,000
Total					\$ 1,500,000

Development Impact Fees

Development impact fees (DIF) are assessed to mitigate the impacts of development on a community. These funds are then used to expand existing City facilities or build new facilities to support the increased population. DIFs are assessed within a specific community and must be used for expanded or new facilities within the same community. A total of \$10.7 million in DIF funding has been added to CIP projects in Fiscal Year 2018. A summary of these amounts by community is provided in **Table 5**.

Table 5: Development Impact Fees by Community

Community	FY 2018 Adopted Budget
Barrio Logan	\$ 6,300
Carmel Valley	250,000
Centre City	12,615,000
Clairemont Mesa	35,000
College	150,000
Encanto	618,487
La Jolla	155,000
Linda Vista	40,000
Mid-City	460,000
Midway/Pacific Hwy	2,045,000
Navajo	2,076,500
North Park	659,865
Otay Mesa/Nestor	1,141,000
Pacific Beach	105,000
Penasquitos East	146,464
Rancho Bernardo	22,450
Serra Mesa	133,850
Torrey Pines	177,450
Uptown Urban	735,000
Total	\$ 21,572,366

Available DIF funding is one of the most competitive funding sources in the CIP. The needs of most urbanized communities outweigh the availability of funds. A total of 10 projects have received DIF funding in Fiscal Year 2018, as shown in **Table 6**. The City Facilities Improvements, Sidewalk Repair and Reconstruction, Traffic Signals - Citywide, and Traffic Signals Modification annual allocation projects will provide improvements throughout many different communities and, as a result, will receive funding from the various DIF communities in which the projects are taking place. The other DIF funded projects are located within individual DIF communities.

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Table 6: Development Impact Fees

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Alvarado Road Realignment / P18007	447	New	63	High	\$ 1,000,000
Building 619 at NTC - Rec Center / P18000	187	New	53	Low	1,170,000
Children's Park Improvements / S16013	213	Continuing	47	Low	3,000,000
City Facilities Improvements / ABT00001	433	Continuing	Annual	Annual	600,000
Downtown Greenways / L18000	226	New	63	High	1,000,000
Drainage Projects / ACA00001	477	Continuing	Annual	Annual	875,000
East Village Green Phase 1 / S16012	229	Continuing	42	Low	5,500,000
Egger/South Bay Community Park ADA Improvements / S15031	231	Continuing	36	Low	1,100,000
Mission Hills-Hillcrest Library / S13022	164	Continuing	62	Low	710,000
North Park Recreation Center Expansion / P18001	187	New	64	Low	459,865
Park Improvements / AGF00007	279	New	Annual	Annual	250,000
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	283	Continuing	77	High	800,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	289	Continuing	52	Low	146,464
Sidewalk Repair and Reconstruction / AIK00003	519	Continuing	Annual	Annual	2,672,850
Traffic Signals - Citywide / AIL00004	536	Continuing	Annual	Annual	1,466,000
Traffic Signals Modification / AIL00005	537	Continuing	Annual	Annual	321,200
Tubman Charter School JU Improvements / S13000	316	Continuing	31	Low	150,000
Valencia Park Acquisition & Development / S11103	318	Continuing	61	High	350,987
Total					\$ 21,572,366

Environmental Growth Funds

A portion of franchise fee revenue from the transmission and distribution of gas, electricity, and steam is allocated to the Environmental Growth Fund in accordance with City Charter Article VII, Section 103.1a. Funds are used exclusively for the purpose of preserving and enhancing the environment of the City of San Diego. For Fiscal Year 2018, \$1.9 million has been allocated to one project, as shown in **Table 7**.

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Table 7: Environmental Growth Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
East Fortuna Staging Area Field Stn Blg / S14016	228	Continuing	73	High	\$ 1,927,365
Total					\$ 1,927,365

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Fees will be paid on the actual development when permits are issued. For Fiscal Year 2018, \$11.0 million has been allocated to five projects, as shown in **Table 8**.

Table 8: Facilities Benefit Assessments

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Beyer Park Development / S00752	195	Continuing	51	Low	\$ 400,000
Cesar Solis Community Park / S00649	210	Continuing	62	High	3,500,000
Hendrix Pond/Aviary Park Development / P18003	187	New	52	Low	300,000
Hidden Trails Neighborhood Park / S00995	242	Underfunded	47	Low	400,000
Riviera Del Sol Neighborhood Park / S00999	287	Continuing	73	High	6,350,000
Total					\$ 10,950,000

Golf Course Enterprise Fund

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. Projects for Torrey Pines Golf Course received additional funding in Fiscal Year 2018, for a total Golf Course Enterprise Funds allocation of \$5.5 million, as shown in **Table 9**.

Table 9: Golf Course Enterprise Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Torrey Pines Golf Course / AEA00001	313	Continuing	Annual	Annual	\$ 5,500,000
Total					\$ 5,500,000

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure projects. This amendment to the charter was passed by San Diego voters in June 2016. These funds are used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. For Fiscal Year 2018, a total amount of \$11.4 million has been allocated to seven projects, as shown in **Table 10**. The remaining \$6.4 million of projected revenue for Fiscal Year 2018 is included in the operating budget for the slurry seal maintenance of City streets.

Table 10: Infrastructure Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Avenida de la Playa Infrastructure-SD / S13018	453	Continuing	73	High	\$ 500,000
City Facilities Improvements / ABT00001	433	Continuing	Annual	Annual	2,000,000
CNG Fueling Station for Refuse & Recycling / S15000	121	Continuing	55	Low	1,230,000
Drainage Projects / ACA00001	477	Continuing	Annual	Annual	5,632,560
Fire Station No. 22 - Point Loma / S00787	143	Continuing	81	Medium	1,000,000
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	280	Continuing	59	Medium	423,985
SR94/Euclid Av Interchange Phase 2 / S14009	524	Continuing	57	Medium	600,000
Total					\$ 11,386,545

Lease Purchase Fund

The City's Equipment and Vehicle Financing Program provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The terms of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. A total of \$1.0 million has been added to the Fiscal Year 2018 Adopted Budget, as shown in **Table 11**.

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Table 11: Lease Purchase Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
I AM San Diego Project / S14000	109	Continuing	N/A	N/A	\$ 1,018,572
Total					\$ 1,018,572

Library System Improvement Fund

On July 30, 2002, the City Council authorized 24 specific capital improvement projects related to the construction and improvement of library facilities throughout San Diego. The Library System Improvements fund was established with multi-year bond proceeds including lease bonds, certain transient occupancy tax (TOT) revenues, and receipts received under the Master Settlement Agreement with the tobacco industry. For Fiscal Year 2018, a total of \$1.9 million has been allocated to two projects, as shown in **Table 12**.

Table 12: Library System Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Mission Hills-Hillcrest Library / S13022	164	Continuing	62	Low	\$ 1,174,482
San Ysidro Branch Library / S00802	168	Continuing	62	Low	710,000
Total					\$ 1,884,482

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in **Table 13** are the \$450,000 of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2018 Adopted CIP Budget.

Table 13: Maintenance Assessment Districts

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Convert RB Medians-Asphalt to Concrete / L12000	219	Continuing	50	Low	\$ 350,000
Talmadge Traffic Calming Infrastructure / S17001	306	Continuing	53	Medium	100,000
Total					\$ 450,000

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Mission Bay Park Improvement Fund

The Mission Bay Park Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The Adopted budget of \$6.8 million is based on current projections of the revenue to be received by the end of Fiscal Year 2018. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects per the City Charter and based on the actual amount of available revenue. For Fiscal Year 2018, \$6.8 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 14**.

Table 14: Mission Bay Park Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Mission Bay Improvements / AGF00004	257	Continuing	Annual	Annual	\$ 6,825,570
Total					\$ 6,825,570

Ocean Beach Pier (Concession) Fund

The Ocean Beach Pier (Concession) Fund receives lease and concession revenue that has been collected from the lease agreement on the Ocean Beach Pier. Revenues must be used for improvements to the pier. For Fiscal Year 2018, \$670,981 of Ocean Beach Pier (Concession) Funds have been added to one project, **Table 15**.

Table 15: Ocean Beach Pier (Concession) Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Ocean Beach Pier Condition Assessment / P18002	187	New	47	Low	\$ 670,981
Total					\$ 670,981

Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2018, \$13.0 million has been allocated, as shown in **Table 16**.

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Table 16: Refuse Disposal Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Aerated Static Pile System / S16053	119	Continuing	93	High	\$ 4,500,000
Minor Improvements to Landfills / AFA00001	122	Continuing	Annual	Annual	200,000
Miramar Landfill Facility Improvements / L17000	123	Continuing	77	Low	2,000,000
Miramar Landfill Gas Recovery Improvement / S16052	124	Continuing	88	Medium	4,300,000
Miramar Landfill Storm Water Improvement / S16054	125	Continuing	90	High	2,000,000
Total					\$ 13,000,000

San Diego Regional Parks Improvement Fund

The San Diego Regional Parks Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Park & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. The Adopted Budget of \$3.7 million is based on current projections of the revenue for Fiscal Year 2018. For Fiscal Year 2018, \$3.7 million has been allocated to six projects, which includes one annual allocation, as shown in **Table 17**.

Table 17: San Diego Regional Parks Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Balboa Park West Mesa Comfort Station Replacement / S15036	192	Continuing	63	Low	\$ 200,000
California Tower Seismic Retrofit / L12003	196	Continuing	68	High	650,000
Chollas Lake Improvements / L18001	215	New	64	High	500,000
Coastal Erosion and Access / AGF00006	218	Continuing	Annual	Annual	825,307
Junipero Serra Museum ADA Improvements / S15034	244	Continuing	60	High	500,000
Mohnike Adobe and Barn Restoration / S13008	262	Continuing	62	High	1,000,000
Total					\$ 3,675,307

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

San Diego Unified School District

The San Diego Unified School District Fund was established as part of the executed Master Exchange Agreement for exchange, purchase and or disposition of property interests between the City of San Diego and the San Diego Unified School District (SDUSD). Revenue is received from SDUSD in the form of donations and contributions, including the contributions from SDUSD for the San Diego New Central Library. For Fiscal Year 2018, a total of \$500,000 from this fund has been added to the City Facilities annual allocation to replace the boilers at the Central Library, as shown in **Table 18**.

Table 18: San Diego Unified School District

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
City Facilities Improvements / ABT00001	433	Continuing	Annual	Annual	\$ 500,000
Total					\$ 500,000

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$130.2 million in Sewer Funds is added to the CIP budget for Fiscal Year 2018, as shown in **Table 19**. This funding will support projects to meet the requirements of the Clean Water Act, projects to replace and/or rehabilitate the aging sewer system infrastructure, and the Pure Water program.

Table 19: Sewer Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Advanced Metering Infrastructure / S17008	353	Continuing	59	Low	\$ 13,705,722
Alvarado Trunk Sewer Phase IV / S15019	355	Continuing	84	Medium	2,000,000
City Facilities Improvements / ABT00001	433	Continuing	Annual	Annual	200,000
Harbor Dr TS Participation Agreement / RD16001	367	Continuing	89	Medium	1,000,000
I AM San Diego Project / S14000	109	Continuing	N/A	N/A	1,426,001
MBC Equipment Upgrades / S17013	377	New	85	High	400,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	381	Continuing	Annual	Annual	7,837,584
Metro Treatment Plants / ABO00001	379	Continuing	Annual	Annual	2,450,000

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
NCWRP Improvements to 30 MGD / S17012	387	New	85	High	1,400,000
Pipeline Rehabilitation / AJA00002	396	Continuing	Annual	Annual	11,759,341
PS2 Power Reliability & Surge Protection / S00312	400	Continuing	90	High	8,000,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	401	Continuing	Annual	Annual	250,000
Pump Station Restorations / ABP00001	402	Continuing	Annual	Annual	1,200,000
PURE Water Program / ALA00001	403	Continuing	Annual	Annual	27,145,387
Sewer Main Replacements / AJA00001	410	Continuing	Annual	Annual	47,058,301
Tecolote Canyon Trunk Sewer Improvement / S15020	413	Continuing	84	Medium	4,080,000
Unscheduled Projects / AJA00003	417	Continuing	Annual	Annual	300,000
Total					\$ 130,212,336

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic signals. The City's transportation needs greatly outweigh the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2018 Adopted CIP Budget of \$19.2 million, as shown in **Table 20**, adds funding to 18 projects, which includes 10 annual allocations.

Table 20: TransNet Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Avenida de la Playa Infrastructure-SD / S13018	453	Continuing	73	High	\$ 1,000,000
Bayshore Bikeway / S00944	456	Warranty	51	Medium	35,000
Bridge Rehabilitation / AIE00001	458	Continuing	Annual	Annual	50,000
Installation of City Owned Street Lights / AIH00001	489	Continuing	Annual	Annual	100,000
Install T/S Interconnect Systems / AIL00002	488	Continuing	Annual	Annual	150,000
Median Installation / AIG00001	498	Continuing	Annual	Annual	150,000

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Minor Bike Facilities / AIA00001	500	Continuing	Annual	Annual	400,000
New Walkways / AIK00001	504	Continuing	Annual	Annual	850,000
Otay Mesa Truck Route Phase 4 / S11060	506	Continuing	55	Medium	4,700,000
SR 163/Friars Road / S00851	523	Continuing	61	Medium	2,000,000
SR94/Euclid Av Interchange Phase 2 / S14009	524	Continuing	57	Medium	2,000,000
Streamview Drive Improvements Phase 2 / S18000	528	New	67	High	150,000
Street Resurfacing and Reconstruction / AID00005	530	Continuing	Annual	Annual	2,067,459
Torrey Pines Road Improvement Phase 2 / S15023	533	Continuing	54	Medium	1,000,000
Traffic Calming / AIL00001	535	Continuing	Annual	Annual	385,000
Traffic Signals - Citywide / AIL00004	536	Continuing	Annual	Annual	785,000
Traffic Signals Modification / AIL00005	537	Continuing	Annual	Annual	615,000
University Avenue Mobility / S00915	539	Continuing	53	Medium	2,750,000
Total					\$ 19,187,459

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2018, \$2.0 million has been allocated to one annual allocation, as shown in **Table 21**.

Table 21: Trench Cut/Excavation Fee Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Street Resurfacing and Reconstruction / AID00005	530	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2018 Adopted CIP Budget of \$243.0 million from the Water Fund, as shown in **Table 22**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act, projects to replace and/or rehabilitate the aging water system infrastructure, and the PURE Water Program.

Table 22: Water Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
30th Street Pipeline Replacement / S12010	351	Continuing	93	Medium	\$ 8,000,000
69th & Mohawk Pump Station / S12011	352	Continuing	96	High	6,000,000
Advanced Metering Infrastructure / S17008	353	Continuing	59	Low	13,705,722
Alvarado 2nd Extension Pipeline / S12013	354	Continuing	92	Medium	2,500,000
Catalina 12inch Cast Iron Mains / S12008	358	Continuing	98	High	1,540,000
Chollas Building / S11025	359	Continuing	65	Low	17,006,500
Cielo & Woodman Pump Station / S12012	360	Continuing	90	High	1,000,000
Groundwater Asset Development Program / ABM00001	366	Continuing	Annual	Annual	700,000
I AM San Diego Project / S14000	109	Continuing	N/A	N/A	950,667
La Jolla Scenic Drive 16inch Main / S12009	369	Continuing	82	Low	3,192,358
La Jolla View Reservoir / S15027	370	Continuing	80	Low	440,000
Large Diameter Water Transmission PPL / AKA00003	371	Continuing	Annual	Annual	16,343,400
Miramar Clearwell Improvements / S11024	382	Continuing	100	High	37,087,853
Morena Pipeline / S16027	385	Continuing	92	Medium	3,202,101
Otay 1st/2nd PPL West of Highland Avenue / S12016	392	Continuing	91	Low	1,950,000
Otay Second Pipeline Relocation-PA / S15016	393	Continuing	98	High	200,000
Pacific Beach Pipeline South (W) / S12015	395	Continuing	92	Medium	9,271,723
Pressure Reduction Facility Upgrades / AKA00002	398	Continuing	Annual	Annual	500,000
PURE Water Program / ALA00001	403	Continuing	Annual	Annual	46,966,635
Recycled Water Systems Upgrades / AHC00004	406	Continuing	Annual	Annual	388,967
Standpipe and Reservoir Rehabilitations / ABL00001	412	Continuing	Annual	Annual	2,450,000

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Project	Page No	Project Status	Priority Score	Priority Category	FY 2018
Tierrasanta (Via Dominique) Pump Station / S12040	414	Continuing	96	High	6,495,996
University Ave Pipeline Replacement / S11021	415	Continuing	93	Medium	4,301,407
University Heights Water Tower Seismic Retrofit / S17006	416	Continuing	43	Low	1,363,000
Upas St Pipeline Replacement / S11022	418	Continuing	93	Medium	850,000
Water Department Security Upgrades / S00050	421	Continuing	N/A	N/A	200,000
Water Main Replacements / AKB00003	422	Continuing	Annual	Annual	46,202,093
Water Pump Station Restoration / ABJ00001	423	Continuing	Annual	Annual	4,948,360
Water & Sewer Group Job 816 (W) / S13015	419	Continuing	90	Low	4,325,508
Water Treatment Plants / ABI00001	424	Continuing	Annual	Annual	1,000,000
Total					\$ 243,082,290

Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 23**.

Table 23: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year Credit	FY2018 Credit	Future Fiscal Year Credit	Funding Source Total Credit
Black Mountain Ranch FBA²					
Black Mountain Rd Widening-SR-56 South to Mercy Rd	T-57	\$ -	\$ -	\$ 993,000.00	\$ 993,000.00
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	4,388,128	2,130,193	-	6,518,321
Camino Del Sur South Wildlife Crossing-	T-12	2,729,616	673,152	-	

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Project	PFFP1 Project No. Reference	Prior Fiscal Year Credit	FY2018 Credit	Future Fiscal Year Credit	Funding Source Total Credit
San Dieguito Road to Carmel Valley Road ⁵					3,402,768
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur ³	T-6	2,675,357	467,322	-	3,142,679
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,690,588	2,915,896	511,832	5,118,316
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,449,987	460,419	-	4,910,406
Camino San Bernardo-Paseo Del Sur East to City Limit ⁵	T-47.2	1,702,026	299,527	-	2,001,553
Carmel Valley Rd East Wildlife Crossing Widening	T-27	809,974	1,583,181	-	2,393,155
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes ⁴	T-25.3	1,366,240	2,569,700	-	3,935,940
Black Mountain Ranch Community Park	P-1	5,066,304	4,838,821	4,838,821	14,743,946
North Fire Station - No. 48	F-2	2,700,000	3,995,654	6,695,654	13,391,308
North Neighborhood Park (NP #2)	P-5	1,806,904	1,875,141	409,116	4,091,161
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes ⁴	T-47.1	10,890,253	942,422	-	11,832,675
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes ⁴	T-47.3	565,855	1,522,507	-	2,088,362
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	434,560	2,785,240	357,755	3,577,555
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,401,395	583,994	5,956,166	7,941,555
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	-	991,132	110,126	1,101,258
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	-	642,118	71,347	713,465
Total Black Mountain Ranch FBA		\$ 42,677,187	\$ 29,276,419	\$ 19,943,817	\$ 91,897,423
Mission Valley DIF					
Central Park (14.28 Acres) - Land Acquisition, Design & Construction	P-6	\$ 17,529,163	\$ -	\$ 12,989,309	\$ 30,515,472
Creekside Park (1.30 Acres)	P-6	398,872	-	2,762,645	3,161,517
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	901,736	901,736
Phyllis Place Park (1.33 Acre)	P-6	-	-	1,944,471	1,944,471
Total Mission Valley DIF		\$ 17,928,035	\$ -	\$ 18,598,161	\$ 36,523,196
City of San Diego RTCIP Funding Program					
Friars Rd EB Ramp/Qualcomm Way	17	\$ -	\$ -	\$ 1,296,750	\$ 1,296,750

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Project	PFFP1 Project No. Reference	Prior Fiscal Year Credit	FY2018 Credit	Future Fiscal Year Credit	Funding Source Total Credit
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	-	1,733,351	2,613,762
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Total City of San Diego RTCIP Funding Program		\$ 880,412	\$ -	\$ 25,322,920	\$ 26,203,331
Total		\$ 61,446,737	\$ 29,276,419	\$ 63,864,898	\$ 154,552,603

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

1. PFFP stands for Public Facilities Financing Plan.
2. A full description of each project is contained in the respective Public Facilities Financing Plan.
3. This is a completed project with remaining FBA credits scheduled for future years.
4. It is anticipated that final credits will be awarded for this project and used in Fiscal Year 2018.
5. A full description of each project is contained in the Quarry Falls Transportation Phasing Plan Project No. 49068.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts are no longer brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2018 is shown in **Table 24**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project. It also includes the estimated amount of the contract and the construction contract delivery method, which can be Design Bid Build, Design Build, or Multiple Award Construction Contract (MACC).

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Table 24: Construction Contracts

Project	Page No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Airports				
Brown Field / AAA00002	97			
Brown Field Runway 8L-26R Rehab Phase 2 / B16150		Design Bid Build	5,800,000	7,500,000
Airports Total			5,800,000	7,500,000
Environmental Services				
Citywide Energy Improvements / ABT00003	120		29,000,000	30,000,000
City Heights Rec Center Improvements / B17040		MACC	400,000	460,000
Martin Luther King Jr. Rec Center Improvements / B17037		MACC	400,000	460,000
Mid-City Division Police Sub-Station Improvements / B17039		MACC	400,000	460,000
Southeastern Division Police Sub-Station Improvements / B17038		MACC	400,000	460,000
Aerated Static Pile System / S16053	119	Design Build	4,000,000	5,000,000
Miramar Landfill Gas Recovery Improvements / S16052	124	Design Bid Build	5,200,000	6,400,000
Miramar Landfill Stormwater Improvements / S16054	125	Design Bid Build	5,800,000	7,000,000
West Miramar Landfill - Phase 2 / S00774	127	Design Bid Build	2,400,000	3,000,000
Environmental Services Total			48,000,000	53,240,000
Fire-Rescue				
Fire Station #8 Mission Hills / S10029	140	Design Bid Build	474,200	950,000
Fire Station 15 Expansion / S13011	141	Design Bid Build	499,507	850,000
North University City Fire Station 50 / S13021	147	Design Build	8,042,000	14,000,000
Fire-Rescue Total			9,015,707	15,800,000
Library				
City Facilities Improvements / ABT00001	433			
Malcolm X Library Facility Repairs / B10038		Design Bid Build	710,594	1,075,994
Tierrasanta Library Expansion / S15011	171	Design Bid Build	708,500	975,000
Library Total			1,419,094	2,050,994
Park & Recreation				
Balboa Park Golf Course / AEA00002	190			
Balboa Park GC Fuel Tank Installation / B12019		Design Bid Build	370,000	445,405
Coastal Erosion and Access / AGF00006	218			
Orchard Av, Capri by Sea & Old Salt Pool / B14073		Design Bid Build	290,000	495,000
Mission Bay Improvements / AGF00004	257			
Mission Bay Navigational Safety Dredging / B10163		Design Bid Build	3,215,000	6,999,627
Balboa Park Plaza de Panama / L17002	191	Design Bid Build	60,038,145	78,108,614
Balboa Pk West Mesa Comfort Stn Replace / S15036	192	Design Bid Build	35,574	1,492,574
Canyonside Community Park Improvements / S12004	199	Design Bid Build	711,548	1,000,841
Coast Blvd Walkway Improvements / S15001	217	Design Bid Build	296,000	690,000
El Cuervo Adobe Improvements / S14006	233	Design Bid Build	273,480	621,368
Encanto Community Pk Security Lighting Upgrade / S16017	234	Design Bid Build	239,560	404,560
Evans Pond Reclaimed Water Pipeline Inst / S13010	235	Design Bid Build	307,968	427,468
Gamma Street Mini-Park ADA Improvements / L16000.1	299	Design Bid Build	1,011,000	1,751,000
Guymon Park and Horton Elementary JU / S16045	240	Design Bid Build	2,337,025	3,000,000
Kelly St Neighborhood Pk Security Lighting Upgrade /	245	Design Bid Build	85,000	150,000

Capital Improvements Program

Fiscal Year 2018 Adopted Budget Summary

Project	Page No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
S16016				
Marie Widman Memorial Pk Sec Lighting / S16018	249	Design Bid Build	175,000	300,000
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	251	Design Bid Build	1,013,882	1,400,000
Memorial Comm Pk Playground ADA Upgrades / S16020	252	Design Bid Build	1,738,887	2,438,887
Mission Bay Golf Course Renovation & Recon / S11010	255	Design Bid Build	2,100,000	2,960,000
MTRP Equestrian & Multi Use Staging Area / S14016	228	Design Bid Build	3,766,745	5,700,000
Olive Grove Community Park ADA Improvements / S15028	271	Design Bid Build	599,500	1,068,000
Park de L Cruz Community Center & Gym / S16059	278	Design Bid Build	8,600,000	10,550,000
Rancho Mission Neigh Pk Play Area Upgrade / S15004	283	Design Bid Build	792,000	1,274,695
Rancho Penasquitos Towne Centre Park Imp / S12003	284	Design Bid Build	118,500	175,000
Rolling Hills Neighborhood Park ADA Upgr / S15021	289	Design Bid Build	876,096	1,451,096
SD River Dredging Qualcomm Way to SR163 / S00606	293	Design Bid Build	739,000	1,209,000
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	294	Design Bid Build	858,139	1,138,617
Skyline Hills Community Park ADA Improvements / S15038	296	Design Bid Build	563,000	873,000
Skyline Hills Community Pk Security Lighting Upgrade / S16021	295	Design Bid Build	85,000	150,000
Sunset Cliffs Natural Park Hillside Improv. PH2 / L16001.2	300	Design Bid Build	2,200,000	3,189,807
Park & Recreation Total			93,436,049	129,464,559
Public Utilities				
Freeway Relocation / AKB00002	365			
Caltrans Pacific Beach PPL Central (W) / B12110		Design Bid Build	1,357,702	1,637,702
Large Diameter Water Transmission PPL / AKA00003	371			
16-in & Larger CI Wtr Main & Swr Repl(W) / B15134		MACC	2,435,000	2,937,300
Mid City Pipeline Phase 2A / B17081		Design Bid Build	3,300,000	4,450,000
Miramar PL Segment Replacement / B15050		Design Bid Build	805,000	1,185,770
Otay 2nd Pipeline Phase 1 / B14092		Design Bid Build	5,889,000	7,832,000
Main Replacements / AKB00003	422			
AC Water & Sewer Group 1013 (W) / B15156		Design Bid Build	7,140,000	9,520,000
AC Water & Sewer Group 1020 (W) / B15157		Design Bid Build	2,500,825	3,488,249
AC Water & Sewer Group 1024 (W) / B16082		MACC	8,645,100	9,824,000
AC Water & Sewer Group 1026 (W) / B15001		Design Bid Build	4,061,000	5,414,700
AC Water Group 1012 / B16177		Design Bid Build	5,207,943	7,142,943
CI - Water and Sewer Group Job 966 (W) / B12086		Design Bid Build	1,447,100	2,122,400
Remaining Small Diameter CI Water Ph 1 / B15206		Design Bid Build	2,474,500	3,518,500
Water Group 967 / B12058		Design Bid Build	489,000	795,000
Water Group 969 / B14100		Design Bid Build	1,000,000	1,686,100
Water Group Job 952 / B11048		Design Bid Build	2,952,000	4,082,681
Metro Treatment Plants / ABO00001	379			
SBWRP Valve Mster Sta & Loop Control Sys / B16132		Design Build	1,200,000	1,500,000
MWWD Trunk Sewers / AJB00001	381			
ROSE CANYON TS (RCTS) JOINT REPAIR / B11025		Design Bid Build	6,129,000	7,647,295
Pipeline Rehabilitation / AJA00002	396			
Pipeline Rehabilitation AK-1 / B16109		Design Bid Build	4,244,340	5,199,832
Pipeline Rehabilitation AL-1 / B16001		Design Bid Build	5,865,000	7,156,000
Pipeline Rehabilitation AN-1 / B16135		Design Bid Build	5,465,000	6,664,800
Pipeline Rehabilitation AO-1 / B16161		Design Bid Build	5,670,000	7,260,500
Pump Station Restorations / ABP00001	402			
SPS 13 14 16 25A & 85 Dual FM / B00501		Design Bid Build	3,095,480	3,646,480
SPS 23T - Reliability Improvements / B14131		Design Bid Build	1,179,861	1,592,861

Capital Improvements Program Fiscal Year 2018 Adopted Budget Summary

Project	Page No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
SPS 76 Generator / B14168		Design Bid Build	41,500	75,000
Recycled Water Systems Upgrades / AHC00004	406			
Canyonside Recycled WPS Drain Relocation / B14170		Design Bid Build	382,276	751,389
Sewer Main Replacements / AJA00001	410			
16-in & Larger CI Wtr Main & Swr Repl(S) / B17059		MACC	589,500	693,500
AC Water & Sewer Group 1013 (S) / B15147		Design Bid Build	912,000	1,216,000
AC Water & Sewer Group 1024 (S) / B16083		MACC	1,798,600	2,043,800
AC Water & Sewer Group 1026 (S) / B15002		Design Bid Build	787,500	1,090,000
Buchanan Canyon Sewer B (UP) / B00429		Design Bid Build	3,487,493	4,965,574
Caltrans Pacific Beach PPL Central (S) / B12097		Design Bid Build	1,269,538	1,661,538
Priority Sewer Main Replacement Group 16 / B16018		MACC	8,336,427	12,592,494
SEWER GJ 798C / B00409		Design Bid Build	212,420	484,380
SEWER GROUP 786 / B00421		Design Bid Build	8,430,499	10,906,573
SEWER GROUP JOB 830 / B11019		Design Bid Build	411,400	604,000
Water and Sewer Group 967 (S) / B15145		Design Bid Build	64,000	100,000
Water and Sewer Group Job 966 (S) / B12085		Design Bid Build	1,221,700	1,711,100
Standpipe & Reservoir Rehabilitations / ABL00001	412			
Hodges Resv Hypolimnetic Oxygenation Sys / B15195		Design Build	2,792,051	3,600,000
Water Pump Station Restoration / ABJ00001	423			
Soledad Pump Station Upgrade / B11072		Design Bid Build	5,016,600	6,954,000
Water Treatment Plants / ABI00001	424			
Otay WTP Basin#1 Concrete Restoration / B17092		Design Bid Build	1,938,355	2,650,000
30th Street Pipeline Replacement / S12010	351	Design Bid Build	21,131,895	27,705,091
EMTS Boat Dock and Steam Line Relocation / S00319	364	Design Bid Build	1,547,325	2,018,535
Montezuma PPL/Mid City Pipeline Ph 2 / S11026	384	Design Bid Build	21,543,000	28,955,000
University Heights Water Tower / S17006	416	Design Bid Build	803,000	1,148,000
WDSU - Reservoirs & Dams - Ph II / S11106	421	Design Build	10,000,000	12,049,028
Public Utilities Total			175,269,930	230,280,115
Public Works - General Services				
City Facility Improvements / ABT00001	433			
William Heath Davis House ADA Accessibil / B15223		Design Bid Build	271,832	389,600
City Facility Improvements / ABT00001	433			
Pacific Beach Library Roof & HVAC / B16045		Design Build	1,701,850	1,830,481
Tierrasanta Rec Center Roof & HVAC / B16046		Design Build	930,852	1,000,000
Public Works - General Services Total			2,904,534	3,220,081
Total			514,491,858	677,761,295

Conclusion

The Fiscal Year 2018 Adopted CIP Budget provides a \$475.6 million increase to the City's multi-year CIP. This budget will establish nine new projects and add funding to 95 continuing projects spanning a variety of departments and project types. The Fiscal Year 2018 Adopted CIP Budget also includes a list of projects which are anticipated to be entering into construction contracts during the fiscal year. City Council approved the \$475.6 million increase to the City's CIP (**Tables 3-22**) and the planned construction contracts (**Table 24**) for Fiscal Year 2018.



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Capital Improvements Program Profile of the City of San Diego's CIP

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-31), the following pieces of information are included for all CIP projects that have completed preliminary engineering:

Table 1: Project Information

Items	Description
Description	Narration that clearly establishes the nature of the capital project. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects.
City Department	The Department responsible for managing the asset.
Project Type	A categorized breakdown of the type of facility being constructed or improved. Project types are discussed in greater detail on page 61.
Improvement Type	A Description of the project's impact on existing assets. A project may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvement Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 49.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds, lease purchase, or commercial paper may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each

Capital Improvements Program Profile of the City of San Diego's CIP

stage. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset managing department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2018 Adopted CIP Budget document includes the following information.

Capital Improvements Program Profile of the City of San Diego's CIP

- A list of projects entering into construction contracts is provided on page 23, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2018 Adopted CIP Budget have been organized into four project status categories as shown in Table 3 at the end of this section on page 33. The project status categories are:
 - New: projects that are newly established as part of the Fiscal Year 2018 Adopted Budget
 - Continuing: projects initiated in Fiscal Year 2017, or in a prior year, and are currently in progress
 - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and adopted Fiscal Year 2018 allocations for City Council approval can be found in the Fiscal Year 2018 Adopted CIP Budget Summary (pages 5-25).
- Department narratives have been included for each asset managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information that is readily available to the public.

In addition to the streamlining measures above, Financial Management released two Semi-Annual CIP Budget Monitoring Reports during Fiscal Year 2017; one was released in November 2016 (Report No: 16-108) and the other was released in May 2017 (Report No: 17-030). These CIP monitoring reports provided an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, pooling project contingencies, encumbrance policy improvements, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible. A total of more than \$155 million in project savings and reallocations from cash management and streamlining efforts were included in the Fiscal Year 2017 CIP Monitoring Reports.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction work-in-place.

Capital Improvements Program Profile of the City of San Diego's CIP

- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

On February 1, 2017, the Public Works Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

Capital Improvements Program Profile of the City of San Diego's CIP

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 2 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2018 Adopted	FY 2018 Anticipated	FY2019	FY2020	FY2021	FY2022	Total by Source
Antenna Lease Fund	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300
Bond Financing	-	39,000	-	-	-	-	39,000
Bus Stop Capital Improvement Fund	-	60	60	60	60	60	300
Capital Outlay - Land Sales	1,500	-	-	-	-	-	1,500
Deferred Capital Projects Bonds	-	54,812	50,682	53,573	54,994	55,090	269,152
Developer Funding	-	6,872	-	-	-	-	6,872
Development Impact Fees	21,572	-	-	-	-	-	21,572
Donations	-	30,750	750	-	-	-	31,500
EDCO Community Fund	-	160	75	75	75	75	460
Energy Upgrades CEC Loan Fund	-	30,273	-	-	-	-	30,273
Environmental Growth Funds	1,927	-	831	1,728	3,214	400	8,101
Facilities Benefit Assessments	10,950	36,588	48,489	44,219	1,000	4,705	145,953
Federal Grants	-	118,979	1,643	24,451	-	-	145,075
Gas Tax Fund	-	-	5,344	1,344	-	-	6,688
Golf Course Enterprise Fund	5,500	-	-	-	-	-	5,500
Infrastructure Fund	11,386	-	15,090	14,390	18,840	12,994	72,702
Lease Purchase Fund	1,018	-	-	-	-	-	1,018
Library System Improvement Fund	1,884	-	-	-	-	-	1,884
Maintenance Assessment Districts	450	-	-	-	-	-	450
Mission Bay Park Improvement Fund	6,825	-	7,252	7,734	8,149	8,572	38,534
Other Funding	670	-	-	-	-	-	670
Refuse Disposal Fund	13,000	-	4,300	3,200	3,200	3,200	26,900
San Diego Regional Parks Improvement Fund	3,675	-	2,200	2,800	2,500	1,500	12,675
San Diego Unified School District	500	-	-	-	-	-	500
Sewer Funds	130,212	-	147,286	230,957	212,778	62,549	783,784
State Grants	-	4,700	-	-	-	-	4,700
Sunset Cliffs Natural Park Fund	-	160	80	-	-	-	240
TransNet Funds	19,187	-	20,104	21,048	22,045	23,072	105,457

Capital Improvements Program Profile of the City of San Diego's CIP

Funding Source	FY2018 Adopted	FY 2018 Anticipated	FY2019	FY2020	FY2021	FY2022	Total by Source
Trench Cut/Excavation Fee Fund	2,000	-	2,000	2,000	2,000	2,000	10,000
Utilities Undergrounding Program Fund	-	5,000	-	-	-	-	5,000
Water Fund	243,082	-	294,309	597,676	363,178	78,294	1,576,541
Total	\$ 475,643	\$ 327,356	\$ 600,500	\$ 1,005,260	\$ 692,036	\$ 252,513	\$ 3,353,311

Note: This table excludes \$1.76 billion of unidentified funding and \$55.0 million in funding expected in Fiscal Year 2023 or later.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the annualized portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2018:

- 349 miles of City streets will be resurfaced, contributing to the goal of resurfacing 1,000 miles by 2020. This is in addition to 322 miles that were completed in Fiscal Year 2016, and 259 miles that were completed in Fiscal Year 2017, putting the City well on its way to meeting the overall goal of 1,000 miles. Additionally, the Transportation and Storm Water Department's goal is to complete 50 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- Cesar Solis Community Park will be put into service.
- The installation of solar photovoltaic systems at 19 City sites will be completed.
- Reconstruction of permanent Fire Station 17 in City Heights will be completed. Additionally, land acquisition will be initiated and construction will begin on new Fire Station 8 in Mission Hills.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Bond financing for deferred capital projects
- Improvements for compliance with the Americans with Disabilities Act

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset managing departments.

The CIP budget process considers project priorities and funding availability.

Capital Improvements Program Profile of the City of San Diego's CIP

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.
- **February - March:** In coordination with asset managing departments, Financial Management reviews all CIP project pages and prepares the proposed budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP budget.

Table 3: Percent of Projects by Project Status

Project Name	Page No	FY 2018	Project Total
Continuing			
30th Street Pipeline Replacement / S12010	351	\$ 8,000,000	\$ 22,500,000
69th & Mohawk Pump Station / S12011	352	6,000,000	18,478,614
Advanced Metering Infrastructure / S17008	353	27,411,444	67,568,898
Aerated Static Pile System / S16053	119	4,500,000	5,000,000
Airway Road Improvements / S16043	451	-	10,000
Alvarado 2nd Extension Pipeline / S12013	354	2,500,000	59,046,000
Alvarado Trunk Sewer Phase IV / S15019	355	2,000,000	28,896,000
Aquatic Complex - Mira Mesa CP Expansion / S00667	189	-	16,838,874
Avenida de la Playa Infrastructure-SD / S13018	453	1,500,000	12,862,507
Backup Generators at SPS's, TP & EMTS / S12036	356	-	15,345,600
Balboa Avenue Corridor Improvements / S00831	455	-	2,988,987
Balboa Park Golf Course / AEA00002	190	-	1,044,503
Balboa Park Plaza de Panama Project / L17002	191	-	79,000,000
Balboa Park West Mesa Comfort Station Replacement / S15036	192	200,000	1,692,573
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	193	-	1,480,000
Bay Terrace Senior Center / S16060	194	-	3,600,000
Bayview Reservoir Solar Project / S14021	357	-	2,325,000
Beyer Park Development / S00752	195	400,000	12,288,000

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2018	Project Total
Bridge Rehabilitation / AIE00001	458	50,000	5,960,046
Brown Field / AAA00002	97	-	9,685,431
Bus Stop Improvements / AID00007	459	-	411,872
CAD System Replacement Project / S13100	335	-	8,254,821
California Tower Seismic Retrofit / L12003	196	650,000	4,661,398
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	460	-	5,170,000
Camino Del Sur-SR-56 to Dormouse / S00872	462	-	10,624,999
Canon Street Pocket Park / S16047	197	-	840,000
Canyon Hills Resource Park Improvements / S15006	198	-	6,173,502
Canyonside Community Park Improvements / S12004	199	-	1,001,125
Carmel Country Road Low Flow Channel / S00969	463	-	2,712,000
Carmel Creek NP Improvements / S16037	200	-	1,468,923
Carmel Del Mar NP Comfort Station-Development / S16034	201	-	1,902,223
Carmel Grove NP Comfort Station and Park Improve / S16038	202	-	1,561,532
Carmel Knolls NP Comfort Station-Development / S16033	203	-	978,729
Carmel Mission NP Comfort Station Development / S16039	204	-	978,729
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	464	-	1,800,000
Carmel Mountain Road (T-5.2) / RD15002	465	-	5,400,000
Carmel Valley CP-Turf Upgrades / S16029	205	-	4,274,121
Carmel Valley Neighborhood Park #8 / S00642	206	-	6,630,526
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	468	-	7,593,694
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	466	-	14,000,000
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	467	-	15,223,324
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	469	-	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	470	-	21,058,000
Catalina 12inch Cast Iron Mains / S12008	358	1,540,000	12,480,000
Centrum Neighborhood Pk Improvements / RD16005	209	-	1,000,000
Cesar Solis Community Park / S00649	210	3,500,000	20,980,078
Chicano Park ADA Upgrades / S13003	212	-	1,900,835
Children's Park Improvements / S16013	213	3,000,000	3,900,000
Chollas Building / S11025	359	17,006,500	40,476,870
Chollas Lake Pk Playground Improvements / S14002	216	-	2,329,223
Cielo & Woodman Pump Station / S12012	360	1,000,000	6,678,000
CIP Emergency Reserve / ABT00006	106	-	1,000,000
City Facilities Improvements / ABT00001	433	4,800,000	269,650,217
City Heights Pedestrian Improvements / S15044	472	-	4,332,822
Citywide Energy Improvements / ABT00003	120	-	32,667,192
CNG Fueling Station for Refuse & Recycling / S15000	121	1,230,000	5,300,000
Coastal Erosion and Access / AGF00006	218	825,307	4,150,507
Coast Blvd Walkway Improvements / S15001	217	-	690,000
Convention Center Phase III Expansion / S12022	107	-	517,409,521
Convert RB Medians-Asphalt to Concrete / L12000	219	350,000	558,764
Corrosion Control / AKA00001	361	-	479,784
Crest Canyon Resource Management Plan / S10067	220	-	75,000
Del Mar Heights Pipeline Relocation / S00070	362	-	7,950,000
Del Mar Mesa Neighborhood Park Ph II / S13023	222	-	3,060,354
Del Mar Mesa N Hiking/Equestrian Trail / S00892	221	-	386,000
Del Mar Mesa Southern Multi-Use Trail / S00889	223	-	110,300

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2018	Project Total
Del Sol Boulevard-Central / S00858	475	-	5,571,792
Dennerly Ranch Neighborhood Park / S00636	225	-	15,100,000
Dennerly Road East / S10018	476	-	718,092
Doyle Park Community Park ADA Upgrades / S15037	227	-	420,402
Drainage Projects / ACA00001	477	6,507,560	237,893,745
East Fortuna Staging Area Field Stn Bldg / S14016	228	1,927,365	5,738,210
East Village Green Phase 1 / S16012	229	5,500,000	25,508,158
EB Scripps Pk Comfort Station Replacement / S15035	230	-	2,800,405
Egger/South Bay Community Park ADA Improvements / S15031	231	1,100,000	2,439,886
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	478	-	35,192,414
El Cuervo Adobe Improvements / S14006	233	-	606,000
El Monte Pipeline No 2 / S10008	363	-	17,921,010
EMTS Boat Dock and Steam Line Relocation / S00319	364	-	2,018,535
Encanto Comm Pk Security Lighting Upgrades / S16017	234	-	404,559
Evans Pond Reclaimed Water Pipeline Inst / S13010	235	-	427,466
Fairbrook Neighborhood Park Development / S01083	236	-	4,992,699
Fairmount Avenue Fire Station / S14018	151	-	16,000,000
Fire-Rescue Air Operations Facility / S15012	150	-	12,750,000
Fire Station No. 02 - Bayside / S15042	137	-	20,021,284
Fire Station No. 05 - Hillcrest / S00788	138	-	9,179,923
Fire Station No. 07 - Barrio Logan / S15013	139	-	12,000,000
Fire Station No. 08 - Mission Hills / S10029	140	-	1,238,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	141	-	850,000
Fire Station No. 17 - Mid-City / S00783	142	-	10,328,624
Fire Station No. 22 - Point Loma / S00787	143	1,000,000	9,063,160
Fire Station No. 48 - Black Mountain Ranch / S15015	145	-	13,391,308
Fire Station No. 49 - Otay Mesa / S00784	146	-	8,399,999
Fire Station No. 50 - North University City / S13021	147	-	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	148	-	13,312,000
Fleet Services Elect & Fac Improvements / L14002	108	-	2,081,961
Freeway Relocation / AKB00002	365	-	2,489,774
Genesee Avenue-Nobel Dr to SR 52 / S00852	484	-	18,629,700
Genesee Avenue Widen I-5 Crossing / S00839	483	-	22,587,667
Georgia Street Bridge Improvements / S00863	485	-	14,470,309
Golf Course Drive Improvements / S15040	238	-	2,000,140
Gonzales Canyon Resource Management Plan / S10068	239	-	60,000
Groundwater Asset Development Program / ABM00001	366	700,000	4,370,013
Guard Rails / AIE00002	486	-	5,072,666
Harbor Dr TS Participation Agreement / RD16001	367	1,000,000	13,422,832
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	240	-	4,571,106
Hayes Ave Storm Drain / S11002	487	-	555,000
Hickman Fields Athletic Area / S00751	241	-	5,651,449
Hiking & Equestrian Trail NP #10 / S00722	243	-	620,600
I AM San Diego Project / S14000	109	3,395,240	47,074,185
Installation of City Owned Street Lights / AIH00001	489	100,000	6,483,000
Install T/S Interconnect Systems / AIL00002	488	150,000	118,491,146
Instrumentation and Control / AKB00007	368	-	2,200,000
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	490	-	1,651,010

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2018	Project Total
Juan Street Concrete Street / S00602	491	-	8,529,843
Junipero Serra Museum ADA Improvements / S15034	244	500,000	2,000,000
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	245	-	150,000
La Jolla Mesa Drive Sidewalk / S00928	492	-	826,000
La Jolla Scenic Drive 16inch Main / S12009	369	3,192,358	9,232,000
La Jolla View Reservoir / S15027	370	440,000	25,335,313
La Media Road Improvements / S15018	494	-	6,256,690
Large Diameter Water Transmission PPL / AKA00003	371	16,343,400	82,962,808
Larsen Field ADA Improvements Phase II / S13004	246	-	1,797,059
Linda Vista Skate Park / S15008	247	-	4,258,985
Little McGonigle Ranch Road Pipeline / S00069	372	-	6,000,000
Los Penasquitos Cyn Preserve STRl Restor / S13014	248	-	981,098
Lower Otay Outlet Tower / S12018	373	-	1,990,811
Lower Otay Reservoir Emer Outlet Improve / S00044	374	-	1,179,971
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	249	-	300,000
Market Street-47th to Euclid-Complete Street / S16061	497	-	960,000
Martin Luther King Jr. Promenade / S13020	250	-	1,230,000
MBC Dewatering Centrifuges Replacement / S00339	376	-	12,122,443
MBC Odor Control Facility Upgrades / S00323	378	-	7,715,612
MB GC Cibhouse Demo/Prtbl Building Instl / S01090	251	-	1,400,000
MBGC Irrigation & Electrical Upgrades / S11010	255	-	2,960,000
Median Installation / AIG00001	498	150,000	2,819,020
Memorial Comm Pk Playground ADA Upgrades / S16020	252	-	2,473,128
Metropolitan System Pump Stations / ABP00002	380	-	13,437,210
Metropolitan Waste Water Department Trunk Sewers / AJB00001	381	7,837,584	21,038,221
Metro Treatment Plants / ABO00001	379	2,450,000	12,331,130
Minor Bike Facilities / AIA00001	500	400,000	8,877,705
Minor Improvements to Landfills / AFA00001	122	200,000	2,634,975
Miramar Clearwell Improvements / S11024	382	37,087,853	120,328,744
Miramar Landfill Facility Improvements / L17000	123	2,000,000	29,600,000
Miramar Landfill Gas Recovery Improvemen / S16052	124	4,300,000	6,400,000
Miramar Landfill Storm Water Improvement / S16054	125	2,000,000	7,000,000
Miramar Road-I-805 Easterly Ramps / S00880	501	-	7,048,073
Mira Mesa Community Pk Improvements / L16002	254	-	23,710,948
Mission Bay Golf Course / AEA00003	256	-	826,096
Mission Bay Improvements / AGF00004	257	6,825,570	68,724,542
Mission Hills-Hillcrest Library / S13022	164	1,884,482	21,132,005
Mission Trails RP Cowles Mountain Trail / S10065	259	-	400,000
Mission Trails RP Master Plan Update / S01014	260	-	884,829
Mission Trails RP Trail Realignment / S10066	261	-	215,000
MOC Complex Solar Project / S14022	383	-	2,675,000
Mohnike Adobe and Barn Restoration / S13008	262	1,000,000	3,197,477
Montezuma/Mid-City Pipeline Phase II / S11026	384	-	31,555,000
Montgomery-Gibbs Executive Airport / AAA00001	98	-	10,909,944
Morena Pipeline / S16027	385	3,202,101	34,684,753
Morena Reservoir Outlet Tower Upgrade / S00041	386	-	20,500,000
New 16" Water Mains (U-3) / RD15003	389	-	1,225,000
New Walkways / AIK00001	504	850,000	17,269,137

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2018	Project Total
North City Reclamation System / AHC00002	390	-	2,813,291
North Pacific Beach Lifeguard Station / S10119	153	-	7,257,870
North Park Mini Park and Streetscape Improvements / S10050	265	-	3,210,761
NTC Aquatic Center / S10000	267	-	9,486,726
Ocean Air Comfort Station and Park Improvements / S16031	268	-	1,881,793
Ocean Air CP - Turf Upgrades / S16030	269	-	6,523,953
Old Otay Mesa Road-Westerly / S00870	505	-	14,701,671
Olive Grove Community Park ADA Improve / S15028	271	-	1,617,849
Olive St Park Acquisition and Development / S10051	272	-	2,771,585
Open Space Improvements / AGG00001	273	-	1,900,252
Otay 1st/2nd PPL Abandon E of Highland / S11027	391	-	6,833,390
Otay 1st/2nd PPL West of Highland Avenue / S12016	392	1,950,000	29,440,500
Otay Mesa Truck Route Phase 4 / S11060	506	4,700,000	18,730,000
Otay Second Pipeline Relocation-PA / S15016	393	200,000	28,093,224
Otay WTP Concrete Work / S11059	394	-	4,551,305
Pacific Beach Pipeline South (W) / S12015	395	9,271,723	39,110,443
Pacific Highlands Ranch Branch Library / S14023	165	-	19,270,337
Pacific Highlands Ranch Community Park / RD16002	274	-	40,000,000
Pacific Highlands Ranch Hiking & Biking / RD12003	275	-	7,169,904
Pacific Highlands Traffic Signals / S01062	507	-	2,400,000
Palm Avenue Interstate 805 Interchange / S00869	509	-	21,868,663
Palm Avenue Roadway Improvements / S00913	510	-	4,617,209
Paradise Senior Center Improvements / S15002	277	-	700,000
Park Boulevard At-Grade Crossing / S15045	511	-	14,105,564
Park de la Cruz Neighborhood Park Improvements / S15003	278	-	11,141,903
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	280	423,985	1,623,985
Piazza Famiglia Park / RD16000	281	-	1,000,000
Pipeline Rehabilitation / AJA00002	396	11,759,341	192,383,548
Police 911 Call Manager / S15024	337	-	1,230,275
Police HQs CoGeneration Repower Project / S10131	338	-	1,933,085
Police Range Refurbishment / S10118	339	-	2,092,864
Pressure Reduction Facility Upgrades / AKA00002	398	500,000	850,000
PS2 Power Reliability & Surge Protection / S00312	400	8,000,000	45,375,232
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	401	250,000	6,314,099
Pump Station Restorations / ABP00001	402	1,200,000	13,892,846
PURE Water Program / ALA00001	403	74,112,022	1,267,857,110
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	283	800,000	2,074,695
Rancho Penasquitos Towne Centre Park Imp / S12003	284	-	175,000
Reclaimed Water Extension / AHC00001	404	-	159,125
Reclaimed Water Retrofit / AHC00003	405	-	250,001
Recycled Water Systems Upgrades / AHC00004	406	388,967	2,276,389
Recycled Water Tank Modifications / S12014	407	-	1,400,000
Regents Rd Widening-Genesee to Executive / S00881	513	-	7,380,000
Regents Road Bridge / S00729	514	-	31,554,476
Regional Park Improvements / AGF00005	285	-	1,500,000
Resource-Based Open Space Parks / AGE00001	286	-	10,155,649
Riviera Del Sol Neighborhood Park / S00999	287	6,350,000	8,270,838
Rolando Joint Use Facility Development / S15029	288	-	2,250,000

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2018	Project Total
Rolling Hills Neighborhood Park ADA Upgrades / S15021	289	146,464	1,237,560
Rosecrans Street Corridor Improvements / S00830	515	-	1,448,325
Sage Canyon Concession Bldg-Development / S16035	290	-	978,729
Salk Neighborhood Park & Joint Use Devel / S14007	291	-	5,936,686
San Carlos Branch Library / S00800	166	-	20,598,000
San Ysidro Branch Library / S00802	168	710,000	13,537,000
San Ysidro Community Park ADA Improvements / S15033	292	-	870,710
School Traffic Safety Improvements / AIK00002	517	-	762,783
SD River Dredging Qualcomm Way to SR163 / S00606	293	-	1,089,000
Sewer CIP Emergency Reserve / ABT00007	409	-	5,000,000
Sewer Main Replacements / AJA00001	410	47,058,301	393,155,522
Sidewalk Repair and Reconstruction / AIK00003	519	2,672,850	50,010,069
Siempre Viva Road Improvements / S16044	520	-	10,000
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	295	-	150,000
Skyline Hills Community Park ADA Improve / S15038	296	-	6,079,203
Solana Highlands NP-Comfort Station Development / S16032	297	-	1,650,266
Sorrento Valley Rd & I5 Interchange / S00914	521	-	200,000,000
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	298	-	2,692,270
Southeastern Mini Park Improvements / L16000	299	-	4,870,000
South Metro Sewer Rehabilitation Ph 3B / S00317	411	-	9,214,957
South Mission Beach Lifeguard Station / S00791	154	-	4,982,126
SR 163/Clairemont Mesa Blvd Interchange / S00905	522	-	18,421,200
SR 163/Friars Road / S00851	523	2,000,000	60,739,628
SR94/Euclid Av Interchange Phase 2 / S14009	524	2,600,000	4,394,800
Stadium / ABG00001	110	-	1,534,053
Standpipe and Reservoir Rehabilitations / ABL00001	412	2,450,000	28,317,449
State Route 56 Bike Interchanges / S00955	525	-	536,094
State Route 56 Freeway Expansion / RD14000	526	-	152,000,000
Street Light Circuit Upgrades / AIH00002	529	-	20,668,370
Street Resurfacing and Reconstruction / AID00005	530	4,067,459	316,460,249
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	300	-	2,999,290
Sunset Cliffs Park Drainage Improvements / L14005	301	-	11,456,000
Taft Joint Use Facility Development / S15026	303	-	3,454,600
Talmadge Historic Gates / L12001	305	-	453,726
Talmadge Traffic Calming Infrastructure / S17001	306	100,000	260,000
Tecolote Canyon Trunk Sewer Improvement / S15020	413	4,080,000	16,860,000
Tierrasanta Library Expansion / S15011	171	-	1,259,000
Tierrasanta (Via Dominique) Pump Station / S12040	414	6,495,996	14,653,996
Torrey Highlands Community ID & Enhance / S11009	308	-	375,000
Torrey Highlands NP Upgrades / S16036	309	-	998,294
Torrey Hills NP Development / S13007	311	-	1,000,000
Torrey Meadows Drive Overcrossing / S10015	532	-	13,000,000
Torrey Meadows Neighborhood Park / S00651	312	-	7,922,755
Torrey Pines Golf Course / AEA00001	313	5,500,000	6,807,129
Torrey Pines Road Improvement Phase 2 / S15023	533	1,000,000	1,600,000
Torrey Pines Road Slope Restoration / S00877	534	-	3,686,220
Traffic Calming / AIL00001	535	385,000	9,547,622
Traffic Signals - Citywide / AIL00004	536	2,251,000	9,293,134

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2018	Project Total
Traffic Signals Modification / AIL00005	537	936,200	12,101,355
Triple Pipe Crossing Dennerly Road / S10017	538	-	750,000
Tubman Charter School JU Improvements / S13000	316	150,000	4,960,000
University Avenue Mobility / S00915	539	2,750,000	6,530,000
University Ave Pipeline Replacement / S11021	415	4,301,407	26,000,000
University Heights Water Tower Seismic Retrofit / S17006	416	1,363,000	1,863,000
University Village Park Tot Lot / S13005	317	150,000	845,253
Unscheduled Projects / AJA00003	417	300,000	10,719,265
Upas St Pipeline Replacement / S11022	418	850,000	34,946,326
Utilities Undergrounding Program / AID00001	540	-	89,715,328
Valencia Park Acquisition & Development / S11103	318	350,987	1,666,837
Via de la Valle Widening / RD11001	541	-	8,510,277
Villa Monserate Neighborhood Park Upgrades / S16048	319	-	2,055,000
Wangenheim Joint Use Facility / S15007	320	-	5,643,211
Water CIP Emergency Reserve / ABT00008	420	-	5,000,000
Water Department Security Upgrades / S00050	421	200,000	18,924,929
Water Main Replacements / AKB00003	422	46,202,093	471,038,492
Water Pump Station Restoration / ABJ00001	423	4,948,360	42,548,085
Water & Sewer Group Job 816 (W) / S13015	419	4,325,508	16,519,392
Watershed CIP / ACC00001	543	-	275,460,196
Water Treatment Plants / ABI00001	424	1,000,000	6,809,417
Wegeforth Elementary School Joint Use / S00764	321	-	3,346,243
Westerly Extension of Hazard Center Dr / RD10001	544	-	1,000,000
West Miramar Landfill - Phase 2 / S00774	127	-	3,060,000
Wet Weather Storage Facility / S00314	425	-	7,272,127
Wightman Street Neighborhood Park / S00767	323	-	3,480,779
W Mission Bay Dr Bridge Over SD River / S00871	542	-	146,113,966
Total		\$ 467,757,427	\$ 7,391,576,132
New			
101 Ash Improvements / S17009	105	\$ -	\$ 5,000,000
Alvarado Road Realignment / P18007	447	1,000,000	1,000,000
Building 619 at NTC - Rec Center / P18000	187	1,170,000	1,170,000
Chollas Community Park Comfort Station / S16058	214	-	3,260,680
Chollas Lake Improvements / L18001	215	500,000	2,000,000
Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001	224	-	300,000
Downtown Greenways / L18000	226	1,000,000	1,000,000
Hendrix Pond/Aviary Park Development / P18003	187	300,000	300,000
Kensington/Normal Heights Library / P18004	163	-	265,355
Kumeyaay Lakes Berm Restoration Dredging / P18006	187	-	32,277
MBC Equipment Upgrades / S17013	377	400,000	1,100,000
NCWRP Improvements to 30 MGD / S17012	387	1,400,000	1,700,000
North Park Recreation Center Expansion / P18001	187	459,865	459,865
Ocean Beach Branch Library / P18005	163	-	141,432
Ocean Beach Lifeguard Station / P18008	135	-	205,111
Ocean Beach Pier Condition Assessment / P18002	187	670,981	670,981
Park Improvements / AGF00007	279	400,000	400,000
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	294	-	707,759
Streamview Drive Improvements Phase 2 / S18000	528	150,000	7,650,000

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2018	Project Total
Total		\$ 7,450,846	\$ 27,363,464
Underfunded			
Coastal Rail Trail / S00951	473	\$ -	\$ 24,467,899
Fire Station No. 54 - Paradise Hills / S00785	149	-	13,299,999
Hidden Trails Neighborhood Park / S00995	242	400,000	5,850,000
Market St-Euclid to Pitta-Improvements / S16022	496	-	5,569,076
Pomerado Median Improve-N of R Bernardo / S10035	282	-	1,114,221
Scripps Miramar Ranch Library / S00811	169	-	5,000,000
Sea World Dr/I5 Interchange Improvement / S00888	518	-	120,163,109
Switzer Canyon Bridge Enhancement Prog / S10054	302	-	1,300,000
Total		\$ 400,000	\$ 176,764,306
Warranty			
25th Street Renaissance Project / S00985	448	\$ -	\$ 2,862,047
34th & 35th @ Madison Ave Improvements / S00922	449	-	1,320,854
43rd St fr Logan to I805 St Widening / S00845	450	-	8,948,223
Alta La Jolla Drive Drainage Repair PhII / S10001	452	-	6,206,105
Angier Elementary School Joint Use / S00762	188	-	2,671,575
Azalea Park Neighborhood Identification / S00699	454	-	388,002
Bayshore Bikeway / S00944	456	35,000	5,667,775
Beta Street Green Alley / S15041	457	-	419,000
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	461	-	50,000
Central Ave Mini Park Ph II Skate Plaza / S14010	207	-	846,950
Central Avenue MP Acquisition/Development / S00992	208	-	1,972,848
Charles Lewis III Memorial Park / S00673	211	-	4,640,283
Cherokee Street Improvements / S00921	471	-	1,930,005
Children's Pool Lifeguard Station / S00644	136	-	4,524,606
Coolidge Street Storm Drain / S11003	474	-	655,224
El Cajon Blvd Streetscape Improvements / S00826	232	-	2,422,102
El Camino Real/SR 56 Bike Path Connector / S00981	479	-	555,340
Enterprise Radio/Phone Logger / S15025	336	-	1,697,882
Euclid Avenue & Home Improvements / S00886	480	-	1,012,739
Famosa Slough Salt Marsh Creation / S00605	237	-	363,356
Fire Station No. 45 - E Mission Valley / S00688	144	-	10,983,692
Five Points Neighborhood Pedestrian Impr / S00988	481	-	890,000
Florida Drive Median Improvements / S11057	482	-	1,204,361
La Jolla Cove Lifeguard Station / S00792	152	-	1,784,845
La Jolla Village Drive-I-805 Ramps / S00857	493	-	23,974,536
Linda Vista/Genesee Intersection Improve / S00907	495	-	1,038,000
MBC Biosolids Storage Silos / S00322	375	-	8,547,838
Memorial Community Building Clearance Activity / S15039	253	-	650,000
Midway Street Bluff Repair / S12005	499	-	475,882
Mission Beach Boardwalk Bulkhead / S00726	502	-	5,732,101
Mission Hills Historic Street Lighting / S11008	258	-	367,486
Montgomery Academy JU Improvements / S00973	263	-	1,331,511
Mountain View NP Area Upgrades / S11019	264	-	1,639,032
NCWRP Sludge Pump Station Upgrade / S00309	388	-	907,096
North Park/Main St Sidewalk Improvements / S10040	266	-	635,000

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2018	Project Total
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	503	-	14,630,652
Old Mission Dam Preservation / S00611	270	-	1,577,335
Pacific Hwy Curb Ramp Barrier Removal / S11045	508	-	450,000
Palisades Park Comfort Station Replace / S10026	276	-	762,712
Point Loma Grit Processing Improvements / S00315	397	-	37,095,037
Poway Road Bicycle Path - Class I / S00943	512	-	2,580,000
PS 84 Upgrade & PS 62 Abandon / S00308	399	-	10,320,400
San Diego New Central Library / S00799	167	-	187,637,422
San Diego River Multi-Use Path / S00958	516	-	1,868,867
SBWR Plant Demineralization / S00310	408	-	5,973,695
Skyline Hills Library / S00692	170	-	13,934,252
South Chollas Landfill Improvements / S00684	126	-	15,828,624
Streamview Drive Improvements / S00864	527	-	4,449,950
Talbot Street Slope Restoration / S00609	531	-	3,672,435
Talmadge Decorative SL Restoration / S00978	304	-	366,800
Tierrasanta CP Sports Field Lighting / S11011	307	-	1,148,441
Torrey Highlands Park Play Area Upgrades / S11020	310	-	942,735
Torrey Pines N. Golf Course-Improvements / S14019	314	-	14,170,000
Trail for All People / S13001	315	-	536,000
West Maple Canyon MP / S00760	322	-	1,165,964
Total		\$ 35,000	\$ 428,427,627



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Capital Improvements Program Fiscal Year 2017 Budget Update

Fiscal Year 2017 Budget Update Project Changes

Table 1 provides a summary of how the CIP budget has changed since the Fiscal Year 2017 Adopted Budget.

Table 1: Summary of Changes in the 2018 Adopted Budget

Description of Change	No.
Published Projects in 2017 Adopted Budget	405
Number of New Projects Initiated Since Adoption	31
Number of Projects Closed Since Adoption	69
Published Projects in 2018 Adopted Budget	367
Number of Active Projects (Including Sublets)	1321

Table 2 lists the newly published projects which includes nine newly published projects receiving funding for the first time in the Fiscal Year 2018 Adopted Budget.

Table 2: Projects Added to the Fiscal Year 2018 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY 2018 Adopted	FY18 Anticipated
101 Ash Improvements / S17009	\$ 5,000,000	\$ -	\$ -
Alvarado Road Realignment / P18007*	-	1,000,000	-
Balboa Park Plaza de Panama Project / L17002	10,000,000	-	69,000,000
Building 619 at NTC - Rec Center / P18000*	-	1,170,000	-
Carmel Creek NP Improvements / S16037	1,468,923	-	-
Carmel Del Mar NP Comfort Station-Development / S16034	1,902,223	-	-
Carmel Grove NP Comfort Station and Park Improveme / S16038	1,561,532	-	-
Carmel Knolls NP Comfort Station-Development / S16033	978,729	-	-
Carmel Mission NP Comfort Station Development / S16039	978,729	-	-
Carmel Valley CP-Turf Upgrades / S16029	4,274,121	-	-
Centrum Neighborhood Pk Improvements / RD16005	1,000,000	-	-
Chollas Community Park Comfort Station / S16058	3,260,681	-	-
Chollas Lake Improvements / L18001*	-	500,000	-
Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001	300,000	-	-
Downtown Greenways / L18000*	-	1,000,000	-
Hendrix Pond/Aviary Park Development / P18003*	-	300,000	-
Market Street-47th to Euclid-Complete Street / S16061	960,000	-	-
MBC Equipment Upgrades / S17013	700,000	400,000	-
Miramar Landfill Facility Improvements / L17000	19,600,000	2,000,000	-
NCWRP Improvements to 30 mgd / S17012	300,000	1,400,000	-
North Park Recreation Center Expansion / P18001*	-	459,865	-
Ocean Air Comfort Station and Park Improvements / S16031	1,881,793	-	-

Capital Improvements Program Fiscal Year 2017 Budget Update

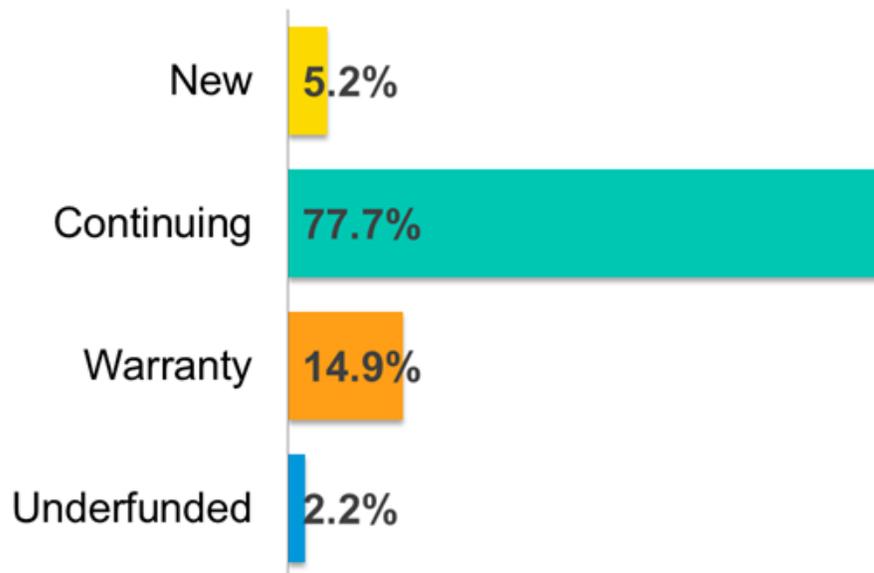
Project	Prior Fiscal Years	FY 2018 Adopted	FY18 Anticipated
Ocean Air CP - Turf Upgrades / S16030	6,523,953	-	-
Ocean Beach Pier Condition Assessment / P18002*	-	670,981	-
Park Improvements / AGF00007*	-	400,000	-
Sage Canyon Concession Bldg-Development / S16035	978,729	-	-
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	707,760	-	-
Solana Highlands NP-Comfort Station Development / S16032	1,650,266	-	-
Streamview Drive Improvements Phase 2 / S18000*	-	150,000	-
Torrey Highlands NP Upgrades / S16036	763,216	-	-
Villa Monserate Neighborhood Park Upgrades / S16048	789,900	-	-

* New Projects for Fiscal Year 2018

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 27. The current breakdown is shown in **Figure 1** below

Figure 1: Projects by Project Status



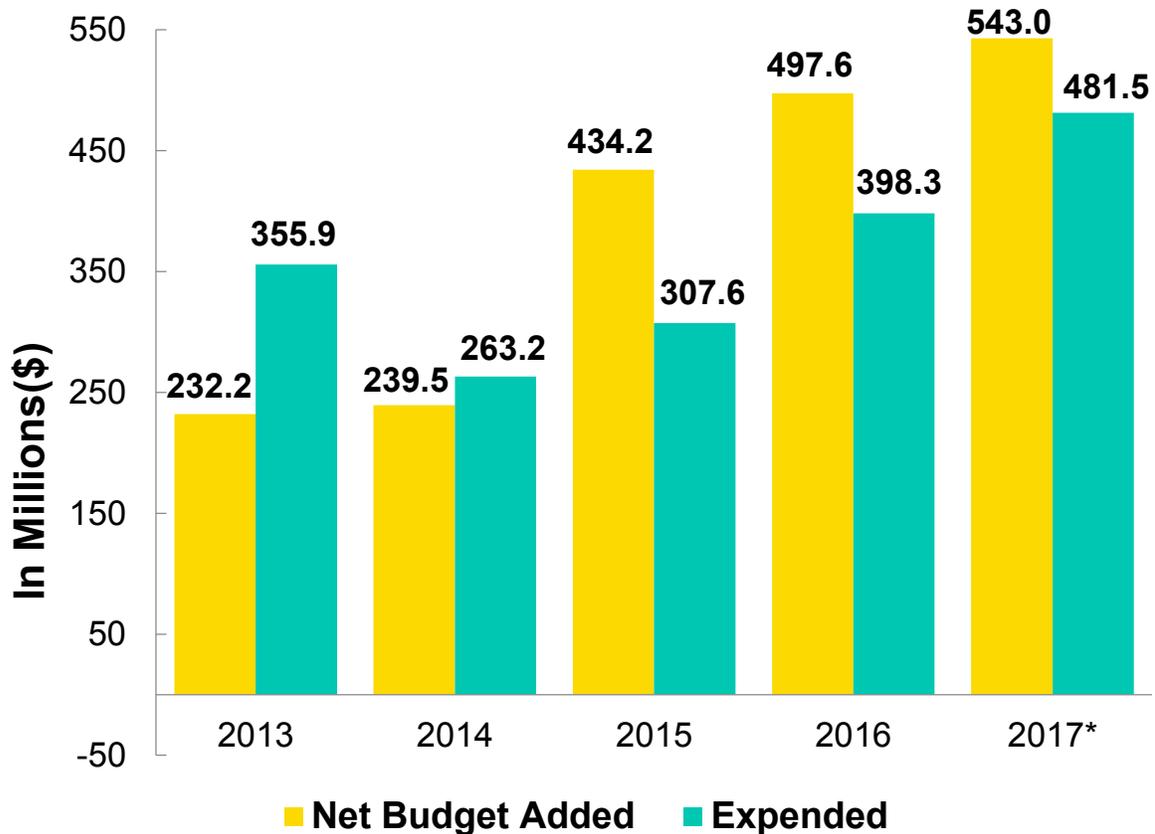
In Fiscal Year 2017, 71 projects have been closed and four projects changed project accounting type. Approximately \$27.3 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. **Table 3** at the end of this section lists the projects that have been closed and are no longer published; **Table 4** details projects that have changed accounting types.

Capital Improvements Program Fiscal Year 2017 Budget Update

Project Expenditures

Since Fiscal Year 2013, \$1.94 billion dollars has been added to the Capital Improvements Program budget and \$1.80 billion has been expended. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2017, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 80 percent of the \$483 million in CIP expenditures during Fiscal Year 2017

Figure 2: Budget Added and Expended by Year



* Fiscal Year 2017 Net Budget Added and Expended include unaudited activity through June 30, 2017.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department, is responsible for the bid and award process for CIP contracts. For Fiscal Year 2017, 131 consultant and construction contracts, totaling \$483.2 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal

Capital Improvements Program Fiscal Year 2017 Budget Update

year. This is expected to reduce the project execution time by three to twelve months. The list of projects expecting to enter into contracts during Fiscal Year 2018 can be found on page 23.

Table 3: Projects Removed from Capital Improvements Program since Fiscal Year 2017

Project	Department
34th Street Storm Drain / S11001	Transportation & Storm Water
36th Street Landscape Maintenance / S00902	Park & Recreation
38th Street Improvements / S00930	Transportation & Storm Water
Americans with Disabilities Improvements / ABE00001	Citywide
Balboa Branch Library / S00808	Library
Balboa Park Golf Course - Clubhouse / S00614	Park & Recreation
Bay Terraces Parkside Greenbelt Lighting / S14008	Park & Recreation
Bear Drive Retaining Wall / S10093	Transportation & Storm Water
Cabrillo Heights NP Improvements / S00763	Park & Recreation
Camino Santa Fe Median Improvements / S10037	Park & Recreation
Carmel Valley Landscaping & Irrigation / L14000	Park & Recreation
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	Transportation & Storm Water
Carmel Valley Road Enhancement Project / S00859	Transportation & Storm Water
College Area Fire Station / S16015	Fire-Rescue
Concrete Streets /AID00006	Transportation & Storm Water
Convention Center Sails Pavilion / L15000	Citywide
Cooperative Traffic Signal Projects / AIL00003	Transportation & Storm Water
Crystal Pier Improvements / S11014	Park & Recreation
Del Mar Heights Road-4/6 Lanes / S00903	Transportation & Storm Water
Del Mar Mesa Central Multi Use Trail / S00890	Park & Recreation
East Village Green General Development Plan / S16014	Park & Recreation
El Camino Real Widening / S00916	Transportation & Storm Water
Fire Station No. 38 - Mira Mesa Remodel / S10006	Fire-Rescue
Fire Station No. 39 Replacement / S17002	Fire-Rescue
Future Waste Mgmt Disposal & Pro Fac / S01088	Environmental Services
Gonzales Canyon Sewer /RD16004	Public Utilities
Harbor Drive Pipelines Replacement / S12028	Public Utilities
Harbor Drive Trunk Sewer Replacement / S00336	Public Utilities
Hillery Drive Improvements / S11064	Transportation & Storm Water
Holly Dr. Street Improvements / S11033	Transportation & Storm Water
I5 to SR56 Freeway Connectors / S00707	Transportation & Storm Water
I5/SR56 Fiberoptic Relocation / S00708	Transportation & Storm Water
Keiller Neighborhood Park ADA Improvements / S15030	Park & Recreation
La Jolla Shores Lifeguard Station / S00790	Fire-Rescue
Laurel Street Bridge over SR 163 / S00939	Transportation & Storm Water
Library Collection Conversion to RFID / S12000	Library
Lindbergh Field 16" CI Main Replacement / S10055	Public Utilities

Capital Improvements Program Fiscal Year 2017 Budget Update

Project	Department
Little McGonigle Ranch Road-DM Mesa/SR56 / S16040	Transportation & Storm Water
Lomita Nghbrhood Pk Plygrnd ADA Upgrades / S16019	Park & Recreation
Manhasset Dr Storm Drain System Upgrade / S11005	Transportation & Storm Water
McKinley Elementary School JU Improvemts / S12001	Park & Recreation
Miramar Landfill Greenery Expansion / S00975	Environmental Services
Miramar PubTipping/Resource Recovery Ctr / S16056	Environmental Services
Mission Bay Athletic Area Comfort Station Mod / S10021	Park & Recreation
Mission Beach Brdwalk Bulkhead Phased / L14004	Transportation & Storm Water
Museum of Man Roof Replacement / S11101	Park & Recreation
N Torrey Pines Roadway/Median Enhance / S00868	Transportation & Storm Water
North Chollas Comm Park Comfort Station / S00654	Park & Recreation
Pacific Beach Curb Ramp Barrier Removal / S11048	Transportation & Storm Water
Rancho Bernardo CP Sports Field Lights / S11012	Park & Recreation
Rancho Bernardo Library / S00812	Library
Rancho Penasquitos Skate Park / S12002	Park & Recreation
Recycled Water System Upgrades / S10010	Public Utilities
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	Transportation & Storm Water
San Remo Way Storm Drain / S11004	Transportation & Storm Water
Scripps Ranch Pump Station / S12019	Public Utilities
Silver Wing NP Sports Field/Lighting / S11051	Park & Recreation
Skyline Hills FS Land Acquisition / S00687	Fire-Rescue
Solana Ranch Park / S00994	Park & Recreation
South Mission Valley Trunk Sewer / S00302	Public Utilities
Stadium Reconstruction / S16025	QUALCOMM Stadium
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	Park & Recreation
Talmadge Streetscape & Lighting Zone 1E / S00976	Park & Recreation
Tierrasanta - Median Conversion / L14001	Park & Recreation
Torrey Highlands Trail System / RD12002	Park & Recreation
Torrey Hills SDG&E Easement Enhancement / S11006	Park & Recreation
Village Loop Road / S00919	Transportation & Storm Water
Webster Neighborhood Identification Sign / S14005	Park & Recreation
Welcome to Rancho Bernardo Signs / S10036	Park & Recreation

Capital Improvements Program Fiscal Year 2017 Budget Update

Table 4: Projects that have Changed Accounting Types since Fiscal Year 2017

Previous Project	Current Project	Department
Kensington/Normal Heights Library / S00795	Kensington/Normal Heights Library / P18004	Library
Kumeyaay Lakes Berm Restoration and Dredg / S00655	Kumeyaay Lakes Berm Restoration Dredging / P18006	Park and Recreation
Ocean Beach Branch Library / S00806	Ocean Beach Branch Library / P18005	Library
Ocean Beach Lifeguard Station / S10121	Ocean Beach Lifeguard Station / P18008	Fire-Rescue
Sewer CIP Emergency Reserve / S00342	Sewer CIP Emergency Reserve / ABT00007	Public Utilities
Water CIP Emergency Reserve / S00048	Water CIP Emergency Reserve / ABT00008	Public Utilities

Capital Improvements Program Project Prioritization

Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The Council Policy addresses consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset managing departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Capital Improvements Program Project Prioritization

Table 1: Scoring Weights

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	97	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	98	Continuing	Annual	Annual
Building				
Miramar Clearwell Improvements / S11024	382	Continuing	100	High
69th & Mohawk Pump Station / S12011	352	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	414	Continuing	96	High

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Children's Pool Lifeguard Station / S00644	136	Warranty	93	High
Fire Station No. 02 - Bayside / S15042	137	Continuing	93	High
La Jolla Cove Lifeguard Station / S00792	152	Warranty	93	High
Fire Station No. 45 - E Mission Valley / S00688	144	Warranty	92	High
Bayview Reservoir Solar Project / S14021	357	Continuing	90	High
Cielo & Woodman Pump Station / S12012	360	Continuing	90	High
MOC Complex Solar Project / S14022	383	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	386	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	400	Continuing	90	High
South Metro Sewer Rehabilitation Ph 3B / S00317	411	Continuing	90	High
Lower Otay Outlet Tower / S12018	373	Continuing	89	High
Fairmount Avenue Fire Station / S14018	151	Continuing	86	High
PS 84 Upgrade & PS 62 Abandon / S00308	399	Warranty	86	High
Fire Station No. 07 - Barrio Logan / S15013	139	Continuing	85	High
MBC Equipment Upgrades / S17013	377	New	85	High
NCWRP Improvements to 30 MGD / S17012	387	New	85	High
Fleet Services Elect & Fac Improvements / L14002	108	Continuing	84	High
Fire Station No. 51 - Skyline Hills / S14017	148	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339	376	Continuing	83	Medium
MBC Odor Control Facility Upgrades / S00323	378	Continuing	83	Medium
North Pacific Beach Lifeguard Station / S10119	153	Continuing	83	Medium
Wet Weather Storage Facility / S00314	425	Continuing	83	Medium
NCWRP Sludge Pump Station Upgrade / S00309	388	Warranty	82	Medium
EMTS Boat Dock and Steam Line Relocation / S00319	364	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	140	Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	143	Continuing	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	146	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	149	Underfunded	81	Medium
Police Range Refurbishment / S10118	339	Continuing	81	Medium
South Mission Beach Lifeguard Station / S00791	154	Continuing	81	Medium
Fire Station No. 05 - Hillcrest / S00788	138	Continuing	80	Medium
Fire Station No. 17 - Mid-City / S00783	142	Continuing	80	Medium
Fire-Rescue Air Operations Facility / S15012	150	Continuing	78	Medium
Police HQs CoGeneration Repower Project / S10131	338	Continuing	78	Medium
SBWR Plant Demineralization / S00310	408	Warranty	77	Medium
Lower Otay Reservoir Emer Outlet Improve / S00044	374	Continuing	75	Medium
Fire Station No. 50 - North University City / S13021	147	Continuing	74	Medium
MBC Biosolids Storage Silos / S00322	375	Warranty	74	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	145	Continuing	71	Medium
Skyline Hills Library / S00692	170	Warranty	71	Medium
Chollas Building / S11025	359	Continuing	65	Low

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
North Park Recreation Center Expansion / P18001	187	New	64	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	192	Continuing	63	Low
Mission Hills-Hillcrest Library / S13022	164	Continuing	62	Low
Ocean Beach Branch Library / P18005	163	New	62	Low
Paradise Senior Center Improvements / S15002	277	Continuing	62	Low
San Ysidro Branch Library / S00802	168	Continuing	62	Low
Ocean Beach Lifeguard Station / P18008	135	New	61	Low
Tierrasanta Library Expansion / S15011	171	Continuing	60	Low
Advanced Metering Infrastructure / S17008	353	Continuing	59	Low
Scripps Miramar Ranch Library / S00811	169	Underfunded	59	Low
101 Ash Improvements / S17009	105	New	58	Low
Pacific Highlands Ranch Branch Library / S14023	165	Continuing	58	Low
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	193	Continuing	57	Low
NTC Aquatic Center / S10000	267	Continuing	56	Low
Mira Mesa Community Pk Improvements / L16002	254	Continuing	54	Low
Building 619 at NTC - Rec Center / P18000	187	New	53	Low
Kensington/Normal Heights Library / P18004	163	New	49	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	141	Continuing	44	Low
EB Scripps Pk Comfort Station Replacement / S15035	230	Continuing	43	Low
University Heights Water Tower Seismic Retrofit / S17006	416	Continuing	43	Low
CIP Emergency Reserve / ABT00006	106	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	433	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	120	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	366	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	380	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	379	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	401	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	402	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	409	Continuing	Annual	Annual
Stadium / ABG00001	110	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	412	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	420	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	423	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	424	Continuing	Annual	Annual
Backup Generators at SPS's, TP & EMTS / S12036	356	Continuing	N/A	N/A
CAD System Replacement Project / S13100	335	Continuing	N/A	N/A
Convention Center Phase III Expansion / S12022	107	Continuing	N/A	N/A
Enterprise Radio/Phone Logger / S15025	336	Warranty	N/A	N/A
Montgomery Academy JU Improvements / S00973	263	Warranty	N/A	N/A
Otay WTP Concrete Work / S11059	394	Continuing	N/A	N/A

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Point Loma Grit Processing Improvements / S00315	397	Warranty	N/A	N/A
Police 911 Call Manager / S15024	337	Continuing	N/A	N/A
San Carlos Branch Library / S00800	166	Continuing	N/A	N/A
San Diego New Central Library / S00799	167	Warranty	N/A	N/A
Water Department Security Upgrades / S00050	421	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / S00774	127	Continuing	N/A	N/A
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	452	Warranty	91	High
Avenida de la Playa Infrastructure-SD / S13018	453	Continuing	73	High
SD River Dredging Qualcomm Way to SR163 / S00606	293	Continuing	69	Medium
Coolidge Street Storm Drain / S11003	474	Warranty	46	Medium
Carmel Country Road Low Flow Channel / S00969	463	Continuing	41	Low
Hayes Ave Storm Drain / S11002	487	Continuing	41	Low
Drainage Projects / ACA00001	477	Continuing	Annual	Annual
Watershed CIP / ACC00001	543	Continuing	Annual	Annual
Famosa Slough Salt Marsh Creation / S00605	237	Warranty	N/A	N/A
Golf Courses				
MB GC Clubhouse Demo/Prtbl Building Instl / S01090	251	Continuing	60	Medium
MBGC Irrigation & Electrical Upgrades / S11010	255	Continuing	54	Medium
Golf Course Drive Improvements / S15040	238	Continuing	50	Medium
Torrey Pines N. Golf Course-Improvements / S14019	314	Warranty	34	Medium
Balboa Park Golf Course / AEA00002	190	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	256	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	313	Continuing	Annual	Annual
Intangible Assets				
I AM San Diego Project / S14000	109	Continuing	N/A	N/A
Landfills				
Aerated Static Pile System / S16053	119	Continuing	93	High
Miramar Landfill Storm Water Improvement / S16054	125	Continuing	90	High
Miramar Landfill Gas Recovery Improvemen / S16052	124	Continuing	88	Medium
South Chollas Landfill Improvements / S00684	126	Warranty	85	Medium
Miramar Landfill Facility Improvements / L17000	123	Continuing	77	Low
CNG Fueling Station for Refuse & Recycling / S15000	121	Continuing	55	Low
Minor Improvements to Landfills / AFA00001	122	Continuing	Annual	Annual
Parks				
Tierrasanta CP Sports Field Lighting / S11011	307	Warranty	91	High
Torrey Highlands Park Play Area Upgrades / S11020	310	Warranty	90	High
Palisades Park Comfort Station Replace / S10026	276	Warranty	84	High
Mountain View NP Area Upgrades / S11019	264	Warranty	83	High
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	283	Continuing	77	High

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
East Fortuna Staging Area Field Stn Blg / S14016	228	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	287	Continuing	73	High
Larsen Field ADA Improvements Phase II / S13004	246	Continuing	71	High
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	294	New	71	High
California Tower Seismic Retrofit / L12003	196	Continuing	68	High
San Ysidro Community Park ADA Improvements / S15033	292	Continuing	68	High
Wegeforth Elementary School Joint Use / S00764	321	Continuing	67	High
Balboa Park Plaza de Panama Project / L17002	191	Continuing	66	High
Sunset Cliffs Park Drainage Improvements / L14005	301	Continuing	66	High
Olive Grove Community Park ADA Improve / S15028	271	Continuing	65	High
Chollas Lake Improvements / L18001	215	New	64	High
Rolando Joint Use Facility Development / S15029	288	Continuing	64	High
Downtown Greenways / L18000	226	New	63	High
Memorial Comm Pk Playground ADA Upgrades / S16020	252	Continuing	63	High
Angier Elementary School Joint Use / S00762	188	Warranty	62	High
Cesar Solis Community Park / S00649	210	Continuing	62	High
Linda Vista Skate Park / S15008	247	Continuing	62	High
Mohnike Adobe and Barn Restoration / S13008	262	Continuing	62	High
Park de la Cruz Neighborhood Park Improvements / S15003	278	Continuing	62	High
Skyline Hills Community Park ADA Improve / S15038	296	Continuing	62	High
Taft Joint Use Facility Development / S15026	303	Continuing	62	High
Piazza Famiglia Park / RD16000	281	Continuing	61	High
Valencia Park Acquisition & Development / S11103	318	Continuing	61	High
Junipero Serra Museum ADA Improvements / S15034	244	Continuing	60	High
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	249	Continuing	60	High
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	280	Continuing	59	Medium
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	298	Continuing	59	Medium
Wangenheim Joint Use Facility / S15007	320	Continuing	59	Medium
Canon Street Pocket Park / S16047	197	Continuing	58	Medium
Carmel Creek NP Improvements / S16037	200	Continuing	58	Medium
Carmel Del Mar NP Comfort Station-Development / S16034	201	Continuing	58	Medium
Carmel Grove NP Comfort Station and Park Improve / S16038	202	Continuing	58	Medium
Carmel Knolls NP Comfort Station-Development / S16033	203	Continuing	58	Medium
Carmel Mission NP Comfort Station Development / S16039	204	Continuing	58	Medium
Carmel Valley CP-Turf Upgrades / S16029	205	Continuing	58	Medium
Centrum Neighborhood Pk Improvements / RD16005	209	Continuing	58	Medium
Ocean Air Comfort Station and Park Improvements / S16031	268	Continuing	58	Medium

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Ocean Air CP - Turf Upgrades / S16030	269	Continuing	58	Medium
Sage Canyon Concession Bldg-Development / S16035	290	Continuing	58	Medium
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	295	Continuing	58	Medium
Solana Highlands NP-Comfort Station Development / S16032	297	Continuing	58	Medium
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	300	Continuing	58	Medium
Torrey Highlands NP Upgrades / S16036	309	Continuing	58	Medium
Villa Monserate Neighborhood Park Upgrades / S16048	319	Continuing	58	Medium
Bay Terrace Senior Center / S16060	194	Continuing	57	Medium
Central Ave Mini Park Ph II Skate Plaza / S14010	207	Warranty	57	Medium
Chicano Park ADA Upgrades / S13003	212	Continuing	57	Medium
Olive St Park Acquisition and Development / S10051	272	Continuing	57	Medium
Southeastern Mini Park Improvements / L16000	299	Continuing	57	Medium
Memorial Community Building Clearance Activity / S15039	253	Warranty	56	Medium
Aquatic Complex - Mira Mesa CP Expansion / S00667	189	Continuing	55	Medium
Carmel Valley Neighborhood Park #8 / S00642	206	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / S13023	222	Continuing	55	Medium
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	240	Continuing	54	Medium
Trail for All People / S13001	315	Warranty	54	Medium
El Cuervo Adobe Improvements / S14006	233	Continuing	53	Medium
North Park Mini Park and Streetscape Improvements / S10050	265	Continuing	53	Medium
Old Mission Dam Preservation / S00611	270	Warranty	53	Medium
Encanto Comm Pk Security Lighting Upgrades / S16017	234	Continuing	52	Low
Hendrix Pond/Aviary Park Development / P18003	187	New	52	Low
Rolling Hills Neighborhood Park ADA Upgrades / S15021	289	Continuing	52	Low
West Maple Canyon MP / S00760	322	Warranty	52	Low
Beyer Park Development / S00752	195	Continuing	51	Low
Charles Lewis III Memorial Park / S00673	211	Warranty	49	Low
Chollas Community Park Comfort Station / S16058	214	New	49	Low
Wightman Street Neighborhood Park / S00767	323	Continuing	49	Low
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	245	Continuing	48	Low
Children's Park Improvements / S16013	213	Continuing	47	Low
Dennery Ranch Neighborhood Park / S00636	225	Continuing	47	Low
Hidden Trails Neighborhood Park / S00995	242	Underfunded	47	Low
Ocean Beach Pier Condition Assessment / P18002	187	New	47	Low
Torrey Hills NP Development / S13007	311	Continuing	47	Low
Canyon Hills Resource Park Improvements / S15006	198	Continuing	45	Low
Doyle Park Community Park ADA Upgrades / S15037	227	Continuing	45	Low
Hickman Fields Athletic Area / S00751	241	Continuing	44	Low
East Village Green Phase 1 / S16012	229	Continuing	42	Low

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Chollas Lake Pk Playground Improvements / S14002	216	Continuing	40	Low
Central Avenue MP Acquisition/Development / S00992	208	Warranty	39	Low
Egger/South Bay Community Park ADA Improvements / S15031	231	Continuing	36	Low
Los Penasquitos Cyn Preserve STRl Restor / S13014	248	Continuing	35	Low
Tubman Charter School JU Improvements / S13000	316	Continuing	31	Low
Kumeyaay Lakes Berm Restoration Dredging / P18006	187	New	27	Low
University Village Park Tot Lot / S13005	317	Continuing	25	Low
Canyonside Community Park Improvements / S12004	199	Continuing	22	Low
Mission Trails RP Cowles Mountain Trail / S10065	259	Continuing	20	Low
Mission Trails RP Trail Realignments / S10066	261	Continuing	20	Low
Del Mar Mesa N Hiking/Equestrian Trail / S00892	221	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / S00889	223	Continuing	19	Low
Hiking & Equestrian Trail NP #10 / S00722	243	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	291	Continuing	19	Low
Rancho Penasquitos Towne Centre Park Imp / S12003	284	Continuing	14	Low
Coastal Erosion and Access / AGF00006	218	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	257	Continuing	Annual	Annual
Open Space Improvements / AGG00001	273	Continuing	Annual	Annual
Park Improvements / AGF00007	279	New	Annual	Annual
Regional Park Improvements / AGF00005	285	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	286	Continuing	Annual	Annual
Crest Canyon Resource Management Plan / S10067	220	Continuing	N/A	N/A
Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001	224	New	N/A	N/A
Fairbrook Neighborhood Park Development / S01083	236	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / S10068	239	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / S01014	260	Continuing	N/A	N/A
Pacific Highlands Ranch Community Park / RD16002	274	Continuing	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / RD12003	275	Continuing	N/A	N/A
Torrey Meadows Neighborhood Park / S00651	312	Continuing	N/A	N/A
Potable Reuse				
PURE Water Program / ALA00001	403	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / S12014	407	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / S13010	235	Continuing	40	Medium
North City Reclamation System / AHC00002	390	Continuing	Annual	Annual
Reclaimed Water Extension / AHC00001	404	Continuing	Annual	Annual
Reclaimed Water Retrofit / AHC00003	405	Continuing	Annual	Annual
Recycled Water Systems Upgrades / AHC00004	406	Continuing	Annual	Annual
Transportation				
City Heights Pedestrian Improvements / S15044	472	Continuing	91	High

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Market Street-47th to Euclid-Complete Street / S16061	497	Continuing	87	High
La Media Road Improvements / S15018	494	Continuing	85	High
Market St-Euclid to Pitta-Improvements / S16022	496	Underfunded	84	High
Midway Street Bluff Repair / S12005	499	Warranty	80	High
34th & 35th @ Madison Ave Improvements / S00922	449	Warranty	76	High
Sea World Dr/I5 Interchange Improvement / S00888	518	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	470	Continuing	73	High
State Route 56 Bike Interchanges / S00955	525	Continuing	73	High
Juan Street Concrete Street / S00602	491	Continuing	73	High
Coastal Rail Trail / S00951	473	Underfunded	72	High
Talbot Street Slope Restoration / S00609	531	Warranty	72	High
Miramar Road-I-805 Easterly Ramps / S00880	501	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	522	Continuing	71	High
W Mission Bay Dr Bridge Over SD River / S00871	542	Continuing	70	High
Streamview Drive Improvements Phase 2 / S18000	528	New	67	High
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	490	Continuing	66	High
Old Otay Mesa Road-Westerly / S00870	505	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / S11045	508	Warranty	66	High
Airway Road Improvements / S16043	451	Continuing	65	High
Siempre Viva Road Improvements / S16044	520	Continuing	65	High
Alvarado Road Realignment / P18007	447	New	63	High
25th Street Renaissance Project / S00985	448	Warranty	61	Medium
SR 163/Friars Road / S00851	523	Continuing	61	Medium
Palm Avenue Roadway Improvements / S00913	510	Continuing	57	Medium
SR94/Euclid Av Interchange Phase 2 / S14009	524	Continuing	57	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	503	Warranty	56	Medium
Poway Road Bicycle Path - Class I / S00943	512	Warranty	56	Medium
Regents Rd Widening-Genesee to Executive / S00881	513	Continuing	56	Medium
San Diego River Multi-Use Path / S00958	516	Warranty	56	Medium
43rd St fr Logan to I805 St Widening / S00845	450	Warranty	55	Medium
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	467	Continuing	55	Medium
Otay Mesa Truck Route Phase 4 / S11060	506	Continuing	55	Medium
Talmadge Historic Gates / L12001	305	Continuing	55	Medium
Torrey Pines Road Improvement Phase 2 / S15023	533	Continuing	54	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	478	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / S00869	509	Continuing	53	Medium
Park Boulevard At-Grade Crossing / S15045	511	Continuing	53	Medium
Streamview Drive Improvements / S00864	527	Warranty	53	Medium
Talmadge Traffic Calming Infrastructure / S17001	306	Continuing	53	Medium
University Avenue Mobility / S00915	539	Continuing	53	Medium
Linda Vista/Genesee Intersection Improve / S00907	495	Warranty	52	Medium

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Bayshore Bikeway / S00944	456	Warranty	51	Medium
Del Sol Boulevard-Central / S00858	475	Continuing	51	Medium
Georgia Street Bridge Improvements / S00863	485	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / L12000	219	Continuing	50	Low
Sorrento Valley Rd & I5 Interchange / S00914	521	Continuing	50	Low
Five Points Neighborhood Pedestrian Impr / S00988	481	Warranty	48	Low
North Park/Main St Sidewalk Improvements / S10040	266	Warranty	47	Low
Switzer Canyon Bridge Enhancement Prog / S10054	302	Underfunded	47	Low
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	466	Continuing	46	Low
Torrey Meadows Drive Overcrossing / S10015	532	Continuing	46	Low
Genesee Avenue Widen I-5 Crossing / S00839	483	Continuing	44	Low
Pomerado Median Improve-N of R Bernardo / S10035	282	Underfunded	44	Low
Cherokee Street Improvements / S00921	471	Warranty	43	Low
Camino Del Sur-SR-56 to Dormouse / S00872	462	Continuing	42	Low
Coast Blvd Walkway Improvements / S15001	217	Continuing	42	Low
Torrey Pines Road Slope Restoration / S00877	534	Continuing	42	Low
El Cajon Blvd Streetscape Improvements / S00826	232	Warranty	40	Low
Talmadge Decorative SL Restoration / S00978	304	Warranty	36	Low
La Jolla Mesa Drive Sidewalk / S00928	492	Continuing	33	Low
El Camino Real/SR 56 Bike Path Connector / S00981	479	Warranty	32	Low
Torrey Highlands Community ID & Enhance / S11009	308	Continuing	32	Low
Mission Hills Historic Street Lighting / S11008	258	Warranty	30	Low
Martin Luther King Jr. Promenade / S13020	250	Continuing	15	Low
Genesee Avenue-Nobel Dr to SR 52 / S00852	484	Continuing	13	Low
Balboa Avenue Corridor Improvements / S00831	455	Continuing	12	Low
Bridge Rehabilitation / AIE00001	458	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	459	Continuing	Annual	Annual
Guard Rails / AIE00002	486	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	489	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	488	Continuing	Annual	Annual
Median Installation / AIG00001	498	Continuing	Annual	Annual
Minor Bike Facilities / AIA00001	500	Continuing	Annual	Annual
New Walkways / AIK00001	504	Continuing	Annual	Annual
School Traffic Safety Improvements / AIK00002	517	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	519	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	529	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	530	Continuing	Annual	Annual
Traffic Calming / AIL00001	535	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	536	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	537	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	540	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Azalea Park Neighborhood Identification / S00699	454	Warranty	N/A	N/A
Beta Street Green Alley / S15041	457	Warranty	N/A	N/A
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	460	Continuing	N/A	N/A
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	461	Warranty	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	464	Continuing	N/A	N/A
Carmel Mountain Road (T-5.2) / RD15002	465	Continuing	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	468	Continuing	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	469	Continuing	N/A	N/A
Dennery Road East / S10018	476	Continuing	N/A	N/A
Euclid Avenue & Home Improvements / S00886	480	Warranty	N/A	N/A
Florida Drive Median Improvements / S11057	482	Warranty	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	493	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / S00726	502	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	507	Continuing	N/A	N/A
Regents Road Bridge / S00729	514	Continuing	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	515	Continuing	N/A	N/A
State Route 56 Freeway Expansion / RD14000	526	Continuing	N/A	N/A
Triple Pipe Crossing Dennery Road / S10017	538	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	541	Continuing	N/A	N/A
Westerly Extension of Hazard Center Dr / RD10001	544	Continuing	N/A	N/A
Wastewater				
Harbor Dr TS Participation Agreement / RD16001	367	Continuing	89	Medium
Alvarado Trunk Sewer Phase IV / S15019	355	Continuing	84	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	413	Continuing	84	Medium
Metropolitan Waste Water Department Trunk Sewers / AJB00001	381	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	396	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	410	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	417	Continuing	Annual	Annual
Water				
Catalina 12inch Cast Iron Mains / S12008	358	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	384	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	393	Continuing	98	High
El Monte Pipeline No 2 / S10008	363	Continuing	96	High
30th Street Pipeline Replacement / S12010	351	Continuing	93	Medium
University Ave Pipeline Replacement / S11021	415	Continuing	93	Medium
Upas St Pipeline Replacement / S11022	418	Continuing	93	Medium
Alvarado 2nd Extension Pipeline / S12013	354	Continuing	92	Medium
Morena Pipeline / S16027	385	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	395	Continuing	92	Medium

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Otay 1st/2nd PPL West of Highland Avenue / S12016	392	Continuing	91	Low
Water & Sewer Group Job 816 (W) / S13015	419	Continuing	90	Low
La Jolla Scenic Drive 16inch Main / S12009	369	Continuing	82	Low
La Jolla View Reservoir / S15027	370	Continuing	80	Low
Otay 1st/2nd PPL Abandon E of Highland / S11027	391	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / S00069	372	Continuing	70	Low
Corrosion Control / AKA00001	361	Continuing	Annual	Annual
Freeway Relocation / AKB00002	365	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	368	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	371	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	398	Continuing	Annual	Annual
Water Main Replacements / AKB00003	422	Continuing	Annual	Annual
Del Mar Heights Pipeline Relocation / S00070	362	Continuing	N/A	N/A
New 16" Water Mains (U-3) / RD15003	389	Continuing	N/A	N/A

Capital Improvements Program Project Types

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in Table 1.

Table 3: Airport Assets

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Airport Assets	\$ 20,595,375	\$ -	\$ -	\$ 20,595,375
Total	\$ 20,595,375	\$ -	\$ -	\$ 20,595,375

Building

Buildings projects refer to the construction, expansion, or capital upgrade of any building the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in Table 2.

Table 4: Building

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Bldg - Libraries	\$ 243,149,385	\$ 2,594,482	\$ 37,030,938	\$ 282,774,805
Bldg - MWWWD - Administration Struct	2,491,626	-	4,780,501	7,272,127
Bldg - MWWWD - Laboratories	518,535	-	1,500,000	2,018,535
Bldg - MWWWD - Pump Stations	66,019,955	9,450,000	30,122,528	105,592,483
Bldg - MWWWD - Treatment Plants	81,933,261	4,250,000	9,617,451	95,800,712
Bldg - Operations Facility / Structures	32,324,929	17,206,500	14,870,370	64,401,799
Bldg - Other City Facility / Structures	100,588,591	32,411,444	781,962,246	914,962,281
Bldg - Parks - Recreation/Pool Centers	8,097,674	1,629,865	26,580,000	36,307,539
Bldg - Pub Safety - Fire Fac / Struct	83,013,332	1,000,000	80,805,159	164,818,491
Bldg - Pub Safety - Lifeguard Stations	12,434,593	-	6,319,967	18,754,560
Bldg - Pub Safety - Police Fac / Struct	15,208,927	-	-	15,208,927
Bldg - Stadium Facilities	1,534,053	-	-	1,534,053
Bldg - Water - Pump Stations	27,067,271	18,444,356	36,847,068	82,358,695
Bldg - Water - Reservoirs/Dams	6,159,971	-	17,510,811	23,670,782
Bldg - Water - Standpipes	58,009,291	40,900,853	51,599,049	150,509,193
Bldg - Water - Treatment Plants	9,021,245	1,000,000	1,339,477	11,360,722
Bldg - Water - Wells	1,977,605	700,000	1,692,408	4,370,013
Total	\$ 749,550,251	\$ 129,587,500	\$ 1,102,577,973	\$ 1,981,715,724

Capital Improvements Program Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in Table 3.

Table 5: Drainage

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 19,920,435	\$ -	\$ 255,539,761	\$ 275,460,196
Drainage - Channels	3,564,356	-	600,000	4,164,356
Drainage - Storm Drain Pipes	73,694,635	8,007,560	176,470,387	258,172,582
Total	\$ 97,179,427	\$ 8,007,560	\$ 432,610,148	\$ 537,797,135

Golf Courses

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seen below in Table 4.

Table 6: Golf Courses

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Golf Courses	\$ 21,966,892	\$ 5,500,000	\$ 1,740,977	\$ 29,207,869
Total	\$ 21,966,892	\$ 5,500,000	\$ 1,740,977	\$ 29,207,869

Intangible Assets

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Examples of intangible assets include: easements, water rights, patents, trademarks, and computer software. Currently the City only has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Types can be seen below in Table 5.

Table 7: Intangible Assets

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Intangible Assets - Information Tech	\$ 43,678,945	\$ 3,395,240	\$ -	\$ 47,074,185
Total	\$ 43,678,945	\$ 3,395,240	\$ -	\$ 47,074,185

Capital Improvements Program Project Types

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. The Landfills Project Types can be seen below in Table 6. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

Table 8: Landfills

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Landfills	\$ 23,734,975	\$ 13,000,000	\$ 13,900,000	\$ 50,634,975
Landfills - Supporting Fac / Struct	19,898,624	1,230,000	-	21,128,624
Total	\$ 43,633,599	\$ 14,230,000	\$ 13,900,000	\$ 71,763,599

Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in Table 7.

Table 9: Parks

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Parks - Community	\$ 50,996,612	\$ 5,000,000	\$ 46,826,886	\$ 102,823,498
Parks - Developed Regional Park	11,900,835	-	69,000,000	80,900,835
Parks - Mini Parks	9,674,161	350,987	3,660,000	13,685,148
Parks - Miscellaneous Parks	119,707,076	18,924,862	50,903,932	189,535,870
Parks - Neighborhood	75,281,714	7,846,464	21,915,079	105,043,257
Parks - Open Space	7,538,140	1,000,000	699,880	9,238,020
Parks - Resource Based	12,137,464	3,077,365	15,091,268	30,306,097
Parks - Shorelines	-	670,981	-	670,981
Parks - Trails	5,939,903	-	4,078,999	10,018,902
Total	\$ 293,175,908	\$ 36,870,659	\$ 212,176,044	\$ 542,222,611

Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Types can be seen below in Table 8.

Capital Improvements Program Project Types

Table 10: Potable Reuse

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 99,718,290	\$ 74,112,022	\$ 1,094,026,798	\$ 1,267,857,110
Total	\$ 99,718,290	\$ 74,112,022	\$ 1,094,026,798	\$ 1,267,857,110

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in Table 9.

Table 11: Reclaimed Water System

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 5,537,306	\$ 388,967	\$ -	\$ 5,926,273
Reclaimed Water System - Reservoirs	1,400,000	-	-	1,400,000
Total	\$ 6,937,306	\$ 388,967	\$ -	\$ 7,326,273

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in Table 10.

Table 12: Transportation

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 20,228,055	\$ 435,000	\$ 25,541,638	\$ 46,204,693
Trans - Bridge - Vehicular	223,991,467	2,000,000	317,783,153	543,774,620
Trans - Ped Fac - Accessibility Improve	450,000	-	-	450,000
Trans - Ped Fac - Sidewalks	49,124,923	4,522,850	36,204,076	89,851,849
Trans - Roads/Widening/Reconfiguration	6,276,690	-	-	6,276,690
Trans - Roadway	354,744,757	12,517,459	575,810,873	943,073,089
Trans - Roadway - Enhance/Scape/Medians	18,372,785	3,350,000	19,511,100	41,233,885
Trans - Roadway - Erosion/Slope/Ret Wall	7,834,537	-	-	7,834,537
Trans - Roadway - GRails/BRails/Safety	8,269,713	50,000	2,713,000	11,032,713
Trans - Roadway - Street Lighting	13,885,657	100,000	13,900,000	27,885,657

Capital Improvements Program Project Types

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Trans - Signals - Calming/Speed Abatemt	8,914,669	385,000	4,000,000	13,299,669
Trans - Signals - Traffic Signals	23,971,983	3,337,200	114,976,453	142,285,636
Total	\$ 736,065,241	\$ 26,697,509	\$ 1,110,440,293	\$ 1,873,203,043

Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in Table 11.

Table 13: Wastewater

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 344,516,520	\$ 59,117,642	\$ 192,624,173	\$ 596,258,335
Wastewater - Collection Sys - Trunk Swr	11,916,792	14,917,584	53,382,677	80,217,053
Total	\$ 356,433,313	\$ 74,035,226	\$ 246,006,850	\$ 676,475,389

Water

Water projects include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in Table 12.

Table 14: Water

Project Type	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 315,380,075	\$ 56,119,008	\$ 265,681,225	\$ 637,180,308
Water - Distribution Sys - Transmission	69,107,364	46,699,582	215,905,957	331,712,903
Total	\$ 384,487,439	\$ 102,818,590	\$ 481,587,182	\$ 968,893,211



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Capital Improvements Program Funding Sources

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond financing is a long-term borrowing tool used to meet the City's cash flow needs and to provide funds for capital projects. In Fiscal Years 2009, 2012, 2013, and 2015, the City Council approved financing to provide funding for ongoing and deferred capital projects throughout the City. The list of deferred capital projects includes improvements to General Fund streets, buildings, and storm drain infrastructure.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes

Development Impact Fees

Development Impact Fees (DIF) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations and Developer Funding

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed with City funds in future years.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by Public Utilities, Environmental Services, Airports, and Golf Courses. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide

Capital Improvements Program Funding Sources

for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-02, Community Development Block Grant Program (CDBG). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Infrastructure Fund

The Infrastructure Fund is used exclusively for "the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure," including the associated financing and personnel costs. The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure projects. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

Capital Improvements Program Funding Sources

Internal Service Funds

Internal Service Funds are established for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Examples of Internal Service Funds used in the CIP budget are the Energy Conservation Program Fund and the Fleet Services Internal Service Fund.

Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Special Revenue Funds

Special Revenue Funds account for revenue received for specifically identified purposes. Examples of Special Revenue Funds used in the CIP budget are the Environmental Growth Fund, Fire/ Emergency Medical Services Transport Fund, Gas Tax Fund, Bus Stop Capital Improvement Fund, Library System Improvement Fund, Sunset Cliffs Natural Park Fund, and OneSD/ERP Support Funds.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an

Capital Improvements Program Funding Sources

attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2018	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 9,018,867	\$ -	\$ -	\$ 9,018,867
Antenna Lease Fund	950,000	300,000	-	1,250,000
Bond Financing	26,440,386	-	39,000,000	65,440,386
Bus Stop Capital Improvement Fund	111,872	-	300,000	411,872
Capital Outlay - Land Sales	24,187,425	1,500,000	-	25,687,425
Capital Outlay - Other	4,676,212	-	-	4,676,212
Capital Outlay - Police Decentralization Land Sales	1,012,864	-	-	1,012,864
Convention Center Funds	1,732,727	-	-	1,732,727
Deferred Capital Projects Bonds	207,845,503	-	269,152,884	476,998,387
Developer Funding	32,437,488	-	6,872,326	39,309,814
Development Impact Fees	124,202,504	21,572,366	250,000	146,024,870
Donations	89,062,819	-	31,500,000	120,562,819
EDCO Community Fund	760,000	-	460,000	1,220,000
Energy Conservation Program Fund	3,300,975	-	-	3,300,975
Energy Upgrades CEC Loan Fund	-	-	30,273,755	30,273,755
Environmental Growth Funds	8,759,726	1,927,365	6,174,498	16,861,589
Facilities Benefit Assessments	299,715,665	10,950,000	185,965,467	496,631,132
Federal Grants	71,777,100	-	145,075,254	216,852,354
Fleet Services Internal Service Fund	3,367,028	-	-	3,367,028
Gas Tax Fund	6,949,212	-	6,688,820	13,638,032
General Fund	83,555,091	-	-	83,555,091
Golf Course Enterprise Fund	21,707,729	5,500,000	-	27,207,729

Capital Improvements Program Funding Sources

Funding Source	Prior Fiscal Years	FY 2018	Future Fiscal Years	Funding Source Total
Infrastructure Fund	-	11,386,545	61,315,567	72,702,112
Infrastructure Improvement Funds	7,651	-	-	7,651
Lease Purchase Fund	8,883,932	1,018,572	-	9,902,504
Library System Improvement Fund	11,403,162	1,884,482	-	13,287,644
Maintenance Assessment Districts	4,980,991	450,000	-	5,430,991
Mission Bay Park Improvement Fund	30,117,637	6,825,570	31,708,932	68,652,139
Mission Trails Regional Park Fund	1,567,126	-	-	1,567,126
OneSD/ERP Funding	6,187,815	-	-	6,187,815
Other Funding	58,938,200	670,981	-	59,609,181
Other Grants	1,052,416	-	-	1,052,416
Park Service District Funds	4,984,724	-	-	4,984,724
Proposition 42 Replacement - Transportation Relief Fund	15,970,906	-	-	15,970,906
Recycling Fund	2,020,000	-	-	2,020,000
Redevelopment Funding	88,763,871	-	-	88,763,871
Refuse Disposal Fund	33,106,677	13,000,000	13,900,000	60,006,677
Regional Transportation Congestion Improvement Program	30,015,719	-	-	30,015,719
San Diego Regional Parks Improvement Fund	17,746,374	3,675,307	9,000,000	30,421,681
San Diego Unified School District	20,641,657	500,000	-	21,141,657
Sea World Traffic Mitigation Fund	10,400,000	-	-	10,400,000
Sewer Funds	574,794,835	130,212,336	653,572,267	1,358,579,438
Stadium Fund	1,534,053	-	-	1,534,053
State Grants	52,182,960	-	4,700,000	56,882,960
Sunset Cliffs Natural Park Fund	520,692	-	240,000	760,692
TransNet - Extension Bikeways	2,037,298	-	-	2,037,298
TransNet Funds	164,691,441	19,187,459	86,270,256	270,149,156
Trench Cut/Excavation Fee Fund	7,908,541	2,000,000	8,000,000	17,908,541
Unidentified Funding	-	-	1,762,372,149	1,762,372,149
Utilities Undergrounding Program Fund	84,620,689	-	5,000,000	89,620,689
Water Fund	596,771,413	243,082,290	1,337,274,090	2,177,127,793
Total	\$ 2,853,421,992	\$ 475,643,273	\$ 4,695,066,265	\$ 8,024,131,530

Capital Improvements Program Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department’s Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	PageNo	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	503	56	Medium	\$ 100,000	0.7 %
Coastal Erosion and Access / AGF00006	218	Annual	Annual	100,000	2.4 %
Mohnike Adobe and Barn Restoration / S13008	262	62	High	99,880	3.1 %
EB Scripps Pk Comfort Station Replacement / S15035	230	43	Low	139,621	5.0 %
Children's Park Improvements / S16013	213	47	Low	300,000	7.7 %
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	478	53	Medium	3,200,000	9.1 %
W Mission Bay Dr Bridge Over SD River / S00871	542	70	High	14,977,153	10.3 %
California Tower Seismic Retrofit / L12003	196	68	High	600,000	12.9 %
Guard Rails / AIE00002	486	Annual	Annual	713,000	14.1 %
Pomerado Median Improve-N of R Bernardo / S10035	282	44	Low	200,000	18.0 %
Fire Station No. 15 - Ocean Beach Expansion / S13011	141	44	Low	160,000	18.8 %
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	193	57	Low	280,000	18.9 %
Fairbrook Neighborhood Park Development / S01083	236	N/A	N/A	1,000,000	20.0 %
Torrey Highlands NP Upgrades / S16036	309	58	Medium	235,078	23.6 %
East Fortuna Staging Area Field Stn Blg / S14016	228	73	High	1,361,839	23.7 %
Mission Trails RP Cowles Mountain Trail / S10065	259	20	Low	100,000	25.0 %
Torrey Meadows Drive Overcrossing / S10015	532	46	Low	3,885,000	29.9 %
Egger/South Bay Community Park ADA Improvements / S15031	231	36	Low	840,886	34.5 %
Drainage Projects / ACA00001	477	Annual	Annual	100,589,181	42.3 %
City Facilities Improvements / ABT00001	433	Annual	Annual	131,674,833	48.8 %
Sunset Cliffs Park Drainage Improvements / L14005	301	66	High	5,760,000	50.3 %
Los Penasquitos Cyn Preserve STRl Restor / S13014	248	35	Low	500,000	51.0 %
Mission Trails RP Trail Realignments / S10066	261	20	Low	115,000	53.5 %
SD River Dredging Qualcomm Way to SR163 / S00606	293	69	Medium	600,000	55.1 %
Sidewalk Repair and Reconstruction / AIK00003	519	Annual	Annual	27,635,000	55.3 %
Villa Monserate Neighborhood Park Upgrades / S16048	319	58	Medium	1,265,100	61.6 %
Street Light Circuit Upgrades / AIH00002	529	Annual	Annual	13,500,000	65.3 %
Palm Avenue Interstate 805 Interchange / S00869	509	53	Medium	14,500,000	66.3 %
Scripps Miramar Ranch Library / S00811	169	59	Low	3,324,400	66.5 %

Capital Improvements Program Funding Sources

Project	PageNo	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	490	66	High	1,116,010	67.6 %
Canyon Hills Resource Park Improvements / S15006	198	45	Low	4,454,932	72.2 %
Bay Terrace Senior Center / S16060	194	57	Medium	2,600,000	72.2 %
Olive Grove Community Park ADA Improve / S15028	271	65	High	1,195,000	73.9 %
State Route 56 Freeway Expansion / RD14000	526	N/A	N/A	119,000,000	78.3 %
Martin Luther King Jr. Promenade / S13020	250	15	Low	1,005,000	81.7 %
Market St-Euclid to Pitta-Improvements / S16022	496	84	High	4,569,076	82.0 %
Watershed CIP / ACC00001	543	Annual	Annual	228,878,797	83.1 %
Rolando Joint Use Facility Development / S15029	288	64	High	1,870,000	83.1 %
Fire-Rescue Air Operations Facility / S15012	150	78	Medium	10,601,919	83.2 %
NTC Aquatic Center / S10000	267	56	Low	8,000,000	84.3 %
San Carlos Branch Library / S00800	166	N/A	N/A	17,602,201	85.5 %
Golf Course Drive Improvements / S15040	238	50	Medium	1,740,977	87.0 %
North Pacific Beach Lifeguard Station / S10119	153	83	Medium	6,319,967	87.1 %
Fairmount Avenue Fire Station / S14018	151	86	High	14,000,000	87.5 %
Coastal Rail Trail / S00951	473	72	High	21,425,628	87.6 %
Install T/S Interconnect Systems / AIL00002	488	Annual	Annual	107,176,453	90.5 %
Beyer Park Development / S00752	195	51	Low	11,196,000	91.1 %
Fire Station No. 51 - Skyline Hills / S14017	148	83	Medium	12,312,000	92.5 %
Fire Station No. 07 - Barrio Logan / S15013	139	85	High	11,250,000	93.8 %
Switzer Canyon Bridge Enhancement Prog / S10054	302	47	Low	1,225,000	94.2 %
Sea World Dr/I5 Interchange Improvement / S00888	518	74	High	116,163,109	96.7 %
Streamview Drive Improvements Phase 2 / S18000	528	67	High	7,500,000	98.0 %
Sorrento Valley Rd & I5 Interchange / S00914	521	50	Low	196,147,763	98.1 %
Convention Center Phase III Expansion / S12022	107	N/A	N/A	514,050,000	99.4 %
Fire Station No. 54 - Paradise Hills / S00785	149	81	Medium	13,216,346	99.4 %
Total				\$ 1,762,372,149	



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Capital Improvements Program Community Planning

Community Planning The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development, and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, “toolboxes” to implement mobility strategies, and policies designed to further the preservation of San Diego’s historical and cultural resources. The General Plan was structured to work in concert with the City’s community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego’s natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City’s population, workers, and visitors;
- Historic districts and sites that respect our heritage;

Capital Improvements Program Community Planning

- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

Capital Improvements Program Community Planning

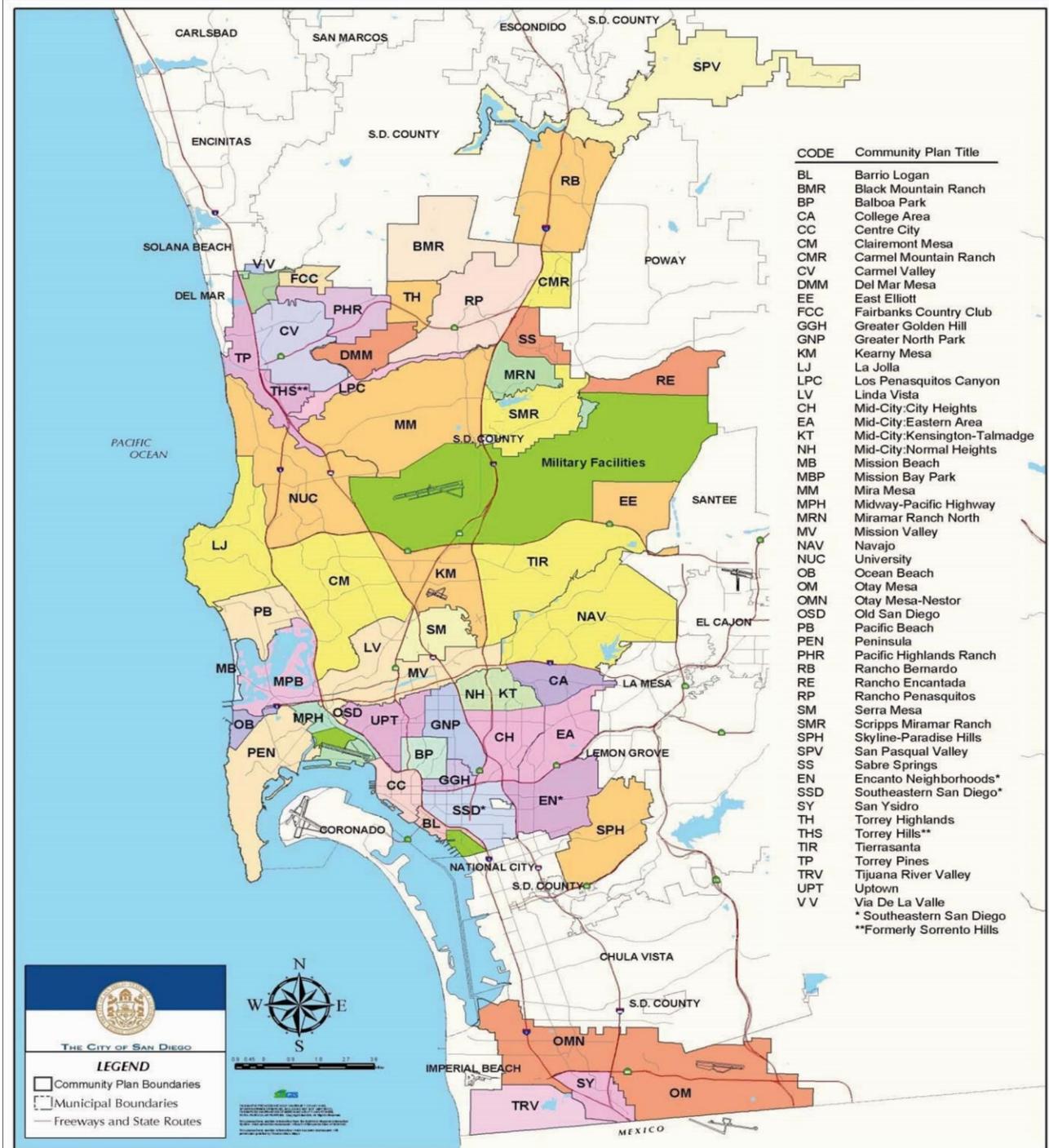
CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 00002 and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

Capital Improvements Program Community Planning

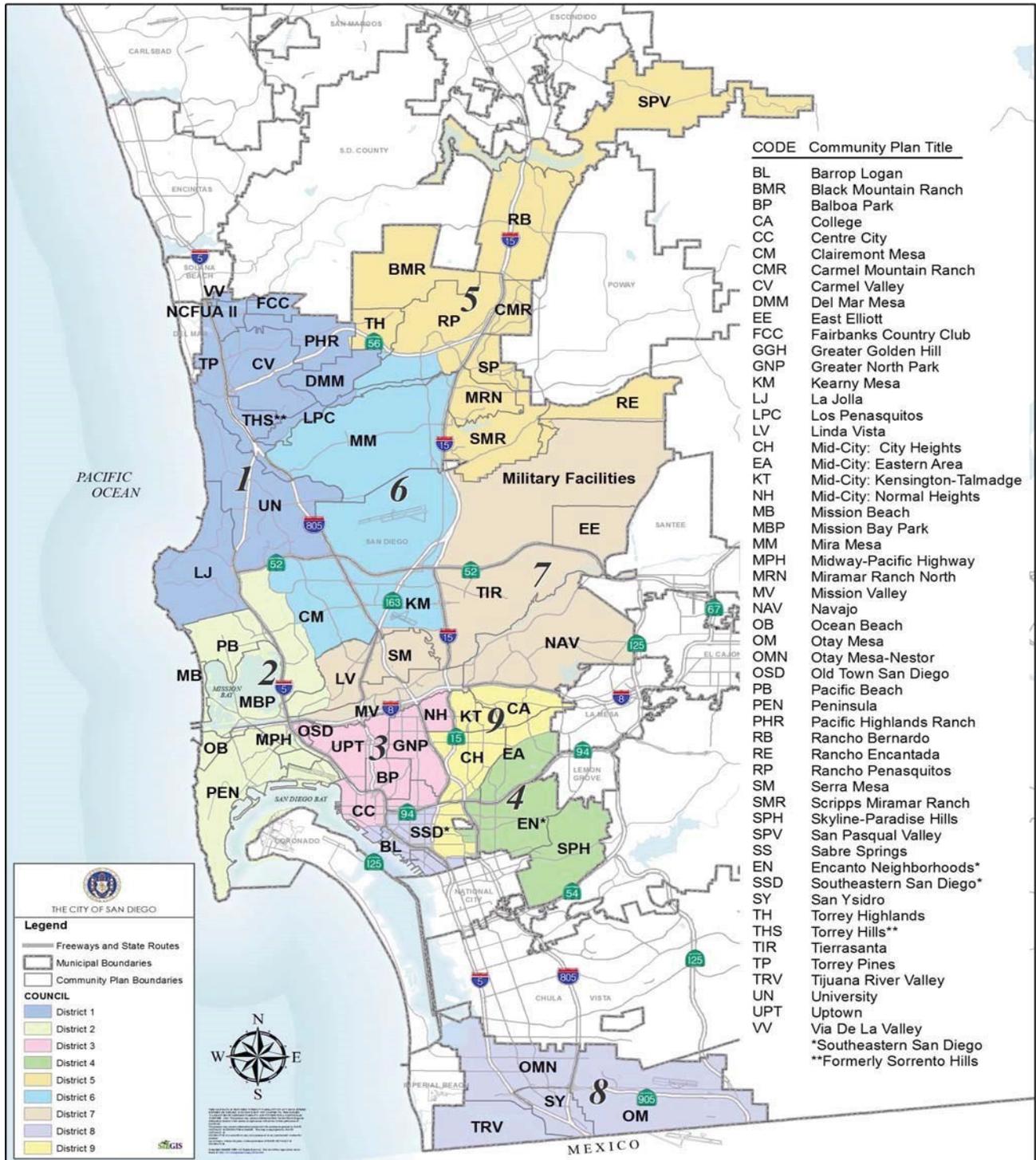
Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District





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Capital Improvements Program Guide to the Capital Improvement Projects

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of June 2017 are included in addition to new projects scheduled to begin in Fiscal Year 2018. Within the Capital Improvement Projects section, CIP project pages are organized by asset managing department, then alphabetically by project title. Refer to the Indexes beginning on page 555 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2017 accomplishments and Fiscal Year 2018 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Preliminary Engineering

The Preliminary Engineering projects are still in the planning phase of developing scope, schedule, and project cost, and will be converted to other project types once preliminary engineering is complete. Preliminary Engineering projects are located after each Department's Budget Narrative and before the start of the rest of the Department's project pages.

Building 619 at NTC - Rec Center / P18000

Priority Category: **Low**

Priority Score: **53**

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
MidwayPacific Hwy Urban Comm	400115	\$ -	\$ -	\$ 1,170,000	\$ 1,170,000
Total		\$ -	\$ -	\$ 1,170,000	\$ 1,170,000

Project Attributes

Fire-Rescue

Children's Pool Lifeguard Station / 500644

Council District: 1
Community Plan: La Jolla
Project Status: Continuing
Duration: 2000 - 2018
Improv Type: Replacement

Bldg - Pub Safety - Lifeguard Stations

Priority Score: 93
Priority Category: High
Contact Information: Grani, Jason
619-533-7525
jgrani@sandiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvement Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Capital Improvements Program Guide to the Capital Improvement Projects

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Abestos Concrete Canyon	AC	Neighborhood Park	NP
Community Park	Cyn	Open Space	OS
Concrete	CP	Pipeline	PL
Ductile Iron	CRC	Pump Station	PS
Golf Course	DI	Regional Park	RP
Maintenance Assessment District	GC	Steel	STL
Mini Park	MAD	Water Treatment Plant	WTP
	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

P: Preliminary Engineering - These projects are still in the planning phase of developing scope, schedule, and project cost. Projects will be converted to other project types once preliminary engineering is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 61. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 75.

Capital Improvements Program Guide to the Capital Improvement Projects

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 75.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2018 Adopted Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2017, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 49.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 49.

Capital Improvements Program Guide to the Capital Improvement Projects

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses increased by approximately \$182,500 annually during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$115,782 in additional funding to complete the project. The project schedule has been updated for Fiscal Year 2018. This project is complete and will be closed by the end of the fiscal year.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 75.

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2017 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Capital Improvements Program Guide to the Capital Improvement Projects

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 67.

Expenditure by Funding Source												
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 121,646	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,646
Deferred Maint Revenue 2009A-Project	400624	927,819	-	-	-	-	-	-	-	-	-	927,819
Deferred Maintenance Revenue 2012A-Project	400848	707,942	-	-	-	-	-	-	-	-	-	707,942
CIP Contributions from General Fund	400265	546,202	2,546	-	-	-	-	-	-	-	-	548,747
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	700,000
PFA Lease Revenue Bonds 2015A-Projects	400859	292,897	38,236	-	-	-	-	-	-	-	-	331,133
PFA Lease Revenue Bonds 2015B-Project	400860	-	50,000	-	-	-	-	-	-	-	-	50,000
PFA Lease Revenue Refunding Bonds 2013A - Project	400853	896,733	-	-	-	-	-	-	-	-	-	896,733
PFA FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Total		\$ 4,406,825	\$ 119,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,524,607

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2018 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2017. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2018, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2017.

FY 2018 - This is the amount of funding approved in the Fiscal Year 2018 Adopted CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2018 Anticipated - Funding that is uncertain to be received during Fiscal Year 2018 is reflected as anticipated funding. Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2018 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2018 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2018 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total

Capital Improvements Program Guide to the Capital Improvement Projects

project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact						
Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	5,000 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Full-time Equivalent (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 72.

Capital Improvements Program Guide to the Capital Improvement Projects

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 22 - Point Loma / S00787	\$ 9,763,161	\$ 200,000	2.0%	The project provides for the demolition of an existing station and reconstruction of a new station. Funds needed for revised requirements have not yet been identified.
Fire Station No. 17 - Mid-City / S00783	10,328,624	300,000	2.9%	This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. Construction phase is currently unfunded.
Fire Station No. 15 - Ocean Beach Expansion / S13011	850,000	160,000	18.8%	The project provides for the expansion of the existing fire station, increased construction costs are currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	10,601,919	84.8%	This project provides for the program, design and reconstruction of a current facility owned by Montgomery-Gibbs Executive Airport for the use by Air Ops. Currently the improvement funding is unidentified.
Home Avenue Fire Station / S14018	12,330,000	10,530,000	85.4%	This project will provide for a new fire station to serve the City Heights community. Funds needed for design and construction have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	7,267,870	6,319,967	87.1%	This project provides for a permanent Lifeguard Station in North Pacific Beach. Funding for construction is unidentified.
Fire Station No. 39 Replacement / S17002	9,370,000	8,520,000	90.9%	This project would provide for the replacement of existing fire station #39, located at 4949 La Cuesta Drive. Funding for replacement of the facility is currently unidentified.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phases are currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	13,312,000	12,812,000	96.2%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
College Area Fire Station / S16015	12,000,000	11,730,000	97.8%	This project will result in a new Fire Station to serve the College Community area. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	13,300,000	13,216,346	99.4%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	6,000,000	5,989,753	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Design and construction phases are currently unfunded.
Total - Fire-Rescue		\$ 91,529,985		



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FISCAL YEAR **2018**

Capital Improvements Projects



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Airports



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The Airports Division manages Brown Field and Montgomery-Gibbs Executive Airport with a combined 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 275,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of its runways, taxiways and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) and Caltrans matching grants, as well as enterprise funds

2017 CIP Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2017, including:

Montgomery-Gibbs Executive Airport (KMYF)

- Completed the ADA Barrier Removal on Montgomery-Gibbs Executive Airport
- Completed the reconstruction of Runway 5-23
- Initiated the System Master Plan Process
- Initiated the paving of Taxiway Charlie

Brown Field (KSDM)

- Completed the reconstruction of the east end of Runway 26R
- Completed the design of Phase II of 8L/26R
- Initiated the System Master Plan Process

2018 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with federal, State, and local regulations and policies. To achieve this in Fiscal Year 2018, Airports Division is pursuing the following goals:

Montgomery-Gibbs Executive Airport (KMYF)

- Complete the System Master Plan Process
- Repair, Re-stucco and Repaint of the Airport Terminal Exterior

Brown Field (KSDM)

- Initiate Construction of Temporary Patch and Repair of Runway 8R/26L
- Initiate System Master Plan Process
- Repair, Replace and Repaint Damaged Areas of the Airport Terminal Exterior



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Airports

Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 9,685,431	\$ -	\$ -	\$ 9,685,431
Montgomery-Gibbs Executive Airport / AAA00001	10,909,944	-	-	10,909,944
Total	\$ 20,595,375	\$ -	\$ -	\$ 20,595,375



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Airports

Brown Field / AAA00002

Airport Assets

Council District:	8	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Propst, Rodney
Duration:	2002 - 2024		858-573-1441
Improvement Type:	Betterment		rpropst@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated						Future FY	Unidentified Funding	Project Total
					FY 2018	FY 2019	FY 2020	FY 2021	FY 2022				
Brown Field Special Aviation	700028	\$ 1,109,438	\$ 3,251,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,360,561
Grant Fund-Enterprise-Federal	710000	4,866,410	239,727	-	-	-	-	-	-	-	-	-	5,106,138
Grant Fund-Enterprise-State	710001	203,938	14,793	-	-	-	-	-	-	-	-	-	218,731
Total		\$ 6,179,787	\$ 3,505,644	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,685,431

Airports

Montgomery-Gibbs Executive Airport / AAA00001

Airport Assets

Council District:	6	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Propst, Rodney
Duration:	2002 - 2024		858-573-1441
Improvement Type:	Betterment		rpropst@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 6,251,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,251,638
Montgomery Field Special Aviation	700030	2,548,707	2,109,597	-	-	-	-	-	-	-	-	4,658,305
Total		\$ 8,800,346	\$ 2,109,597	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,909,944

Citywide



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The Citywide Department Capital Program Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to fleet operations, infrastructure asset management, the stadium and the Convention Center.

2017 CIP Accomplishments

Under the sponsorship of the Deputy Chief Operating Officer (DCOO) Infrastructure/Public Works, the I AM San Diego Project is responsible for replacement of existing maintenance management systems within multiple City departments with a comprehensive IAM System that will transform the way the City prioritizes, plans, and delivers maintenance and capital projects.

The IAM System will be used for asset-based investment planning; capital asset management including the Five-Year Capital Infrastructure Planning Outlook and the City's financial plan for repair and/or construction of infrastructure; predictive, proactive and corrective maintenance operations; asset inspections; and condition assessments.

During Fiscal Year 2017, the I AM San Diego Project has accomplished the following:

- Completed the design of the System and initiated integration testing.
- Launched a Proof-of-Concept (POC) for a stand-alone Asset Management Planning tool for right-of-way assets to improve asset-based capital planning. The tool will be incorporated into the overall IAM System to include in-scope assets
- Procured services of a consultant to design and implement an engineered solution for the integration of SAP with Environmental Systems Research Institute (ESRI) Graphic Information System (GIS). The solution is integral in the development of geospatial functionality within the IAM System.
- Procured services of an SAP Quality Assurance consultant to provide independent, objective review of the IAM solution.
- Developed a strategy to provide a phased rollout of the IAM System over four fiscal years (FY 2019-2022) to five additional asset-managing departments (Police, Library, Environmental Services, Fire-Rescue, and Park & Recreation).

2018 CIP Goals

The I AM San Diego Project CIP goals for Fiscal Year 2018 include implementing the comprehensive IAM System for the City on the existing SAP Enterprise Resource Planning (ERP) platform.

This involves:

- Performing software design, configuration, coding, and testing.
- Migration of data from multiple sources of asset-related data in the City to the consolidated system and appropriate archiving of legacy data.
- Providing effective organizational change management, communication and training for City Department staff impacted by the Project.
- Successful transition of the IAM System to the ERP support team after go-live and stabilization.



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Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
101 Ash Improvements / S17009	\$ 5,000,000	\$ -	\$ -	\$ 5,000,000
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Convention Center Phase III Expansion / S12022	3,359,521	-	514,050,000	517,409,521
Fleet Services Elect & Fac Improvements / L14002	2,081,961	-	-	2,081,961
I AM San Diego Project / S14000	43,678,945	3,395,240	-	47,074,185
Stadium / ABG00001	1,534,053	-	-	1,534,053
Total	\$ 56,654,482	\$ 3,395,240	\$ 514,050,000	\$ 574,099,722



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Citywide

101 Ash Improvements / S17009

Bldg - Operations Facility / Structures

Council District:	2	Priority Score:	58
Community Planning:	Centre City	Priority Category:	Low
Project Status:	New	Contact Information:	Grani, Jason
Duration:	2017 - 2020		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for the architectural, electrical, plumbing and mechanical tenant improvements to basements and 19 floors of 101 Ash Street for office space for multiple City Departments.

Justification: These tenant improvements are needed to accommodate the office space requirements for Development Services, Transportation & Storm Water, Information Technology, ADA Compliance, Commission for Arts and Culture, Office of the City Auditor, Performance & Analytics, Public Works, Office of Homeland Security, Planning, Communications, and San Diego Fire-Rescue departments.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Project is scheduled to be completed by Fiscal Year 2019, with a warranty period in Fiscal Year 2020.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018. The total project costs have not yet been determined.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
101 Ash Facility Improvements	400866	\$ 199,666	\$ 4,800,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ 199,666	\$ 4,800,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Citywide

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Nagelvoort, James
Duration:	2010 - 2024		619-533-5100
Improvement Type:	Betterment		jnagelvoort@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Citywide

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Cetin, Elif
Duration:	2012 - 2018		619-533-3794
Improvement Type:	Expansion		ecetin@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region such as tax revenues and permanent jobs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: \$226,794 in General Fund was added to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,272,771	\$ 354,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626,794
Convention Center Exp Surety	200210	1,727,859	4,868	-	-	-	-	-	-	-	-	1,732,727
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	514,050,000	514,050,000
Total		\$ 3,000,630	\$ 358,891	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 514,050,000	\$ 517,409,521

Citywide

Fleet Services Elect & Fac Improvements / L14002

Bldg - Other City Facility / Structures

Council District:	1 2 4	Priority Score:	84
Community Planning:	Clairemont Mesa; University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Salamida, Bert
Duration:	2015 - 2020		619-527-7594
Improvement Type:	Betterment		nsalamida@sandiego.gov

Description: This project will provide improvements at Fleet Services maintenance yards located at Miramar Place, Rose Canyon and Chollas Operations Yard. At Miramar Place, improvements include installation of eighteen 18-amp circuits along the southeast curb line. The complete parking lot at the east end of the facility is to be restriped. A mezzanine floor, approximately 1,000 square feet, will be added to the current parts storage facility. At the Rose Canyon location, electrical upgrade includes installation of five 20-amp circuits to the outside of the north wall of the auto shop building. The area to the north of the shop will be fenced in with a 16 foot sliding gate. It will also upgrade the yard ingress/egress gate from manual to automated with a security access. At Chollas, this project will replace the car wash.

Justification: This project is necessary to properly implement Fleet's Most Efficient Government Office (MEGO) requirements due to the closing of the heavy Fire repair facility at 3870 Kearny Villa Road and the transfer of heavy Fire apparatus repair to the Rose Canyon and Miramar Place Facilities. Heavy fire apparatus require access to shore power while they are parked to maintain the charge on the vehicle electronic equipment battery systems. The Rose Canyon and Miramar Place facilities do not currently have the infrastructure to accommodate charging systems maintenance in the parking lot areas. The car wash at the Chollas Operations Yard is non-functional and in need of replacement. Washing city vehicles is a storm water compliance requirement and the replacement is necessary to stay in compliance with storm water regulations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design for the Miramar Place and Rose Canyon electrical projects was completed in Fiscal Year 2017. Design for the Chollas Operations Yard began in Fiscal Year 2017 and construction will begin after design is completed.

Summary of Project Changes: The Miramar Place and Rose Canyon project has been placed on hold and the Chollas portion of the project was added in Fiscal Year 2017. In Fiscal Year 2017, \$1.0 million that was previously appropriated in operating budget for the repair of the City's car and truck wash facilities was transferred to this project when the repairs were determined to be capitalizable expenses. The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Fleet Services CIP Fund	400676	\$ 297,392	\$ 1,415,607	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,713,000
Gen Serv - Maint/Impr	400179	-	368,961	-	-	-	-	-	-	-	-	368,961
Total		\$ 297,392	\$ 1,784,569	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,081,961

Citywide

I AM San Diego Project / S14000

Intangible Assets - Information Tech

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Noel, Erin
Duration:	2013 - 2019		619-533-3640
Improvement Type:	Replacement		enoel@sandiego.gov

Description: The I AM San Diego Project is a Citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets. The Infrastructure Asset Management (IAM) System will be used for asset-based planning; capital asset management including the CIP, Multi-Year Capital Plan, and City's financial plan for the repair and/or construction of municipal infrastructure; predictive, proactive and corrective maintenance of asset-intensive operations; asset inspections; and condition assessments.

Justification: The City owns and maintains a large and complex network of aging and deteriorating assets with a backlog of deferred maintenance and capital projects. I AM will replace 32 outdated applications and integrate with the City's existing SAP functions which will increase efficiencies in work management

Operating Budget Impact: Based on the project business case developed by the project team, operating costs include 3.00 FTEs in the Department of Information Technology (DoIT) to support the system and \$1.46 million in ongoing software maintenance costs, which are already included in the operating budget. Bond payments for the CIP Lease Financing will be funded through the operating budgets of the three General Fund departments currently involved in this project.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project is currently in the realization phase and is anticipated to be completed and go live in the second quarter of Fiscal Year 2018. Upon project completion, the system will be transferred to DoIT, which will manage and support the system. Phase 2 of the project is scheduled to begin in Fiscal Year 2019 as a phased rollout over four fiscal years to five additional departments (Police, Library, Fire-Rescue, Environmental Services, and Park & Recreation).

Summary of Project Changes: The Total Project budget (CIP and operating) remains \$54.2 million. The CIP project cost decrease by \$2.6M in Fiscal Year 2018 is based upon a thorough review of the Project budget and full accounting of carryover funds, such as from the OneSD Support Fund. Sub-phase S16041, Civic Center Plaza 8 Floor Build-out for the project space, has been closed and capitalized. The CIP project total increases to \$47,170,800, if those capitalized costs are included. The Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Lease Financing	200724	\$ 3,629,054	\$ 3,180,954	\$ 1,018,572	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,828,581
Metro Sewer Utility - CIP Funding Source	700009	5,222,853	1,526,993	522,867	-	-	-	-	-	-	-	7,272,714
Muni Sewer Utility - CIP Funding Source	700008	9,021,282	2,637,543	903,134	-	-	-	-	-	-	-	12,561,960
OneSD Support Fund	200610	6,124,219	63,596	-	-	-	-	-	-	-	-	6,187,815
Water Utility - CIP Funding Source	700010	9,496,100	2,776,346	950,667	-	-	-	-	-	-	-	13,223,114
Total		\$ 33,493,511	\$ 10,185,434	\$ 3,395,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,074,185

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Department of IT - SAP SUPPORT FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Department of IT - SAP SUPPORT FUND	Total Impact \$	192	483	483	483	483
General Services - GENERAL FUND	FTEs	-	-	-	-	-
General Services - GENERAL FUND	Total Impact \$	316,920	799,319	799,319	799,319	799,319
Transp & Storm Water - GENERAL FUND	FTEs	-	-	-	-	-
Transp & Storm Water - GENERAL FUND	Total Impact \$	161,547	407,446	407,446	407,446	407,446

Citywide

Stadium / ABG00001

Bldg - Stadium Facilities

Council District:	6	Priority Score:	Annual
Community Planning:	Mission Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	McSweeney, Mike
Duration:	2010 - 2024		619-641-3126
Improvement Type:	Betterment		mmcsweeney@sandiego.gov

Description: This annual allocation provides for needed improvements at the stadium, including the emergency roof replacement, elevator modernization, and expansion joint repair.

Justification: The stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: Prior to June 2017, the City's Stadium was entitled "Qualcomm Stadium," but with the expiration of the City's naming rights agreement with Qualcomm, the project title has been revised to "Stadium," and the previous "Qualcomm Stadium" section of the CIP Budget has been consolidated into the "Citywide" section.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Stadium Operations CIP Fund	200116	\$ 717,606	\$ 816,447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,534,053
Total		\$ 717,606	\$ 816,447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,534,053

Citywide

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	\$ 517,409,521	\$ 514,050,000	99.4 %	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
Total		\$ 514,050,000		



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Environmental Services



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The Environmental Services Department (ESD) ensures City of San Diego residents are provided with a clean and safe environment. The Department operates a full-service landfill and maintains eight active landfills and eight inactive burn sites. The landfill sites require sustained improvements related to landfill gas systems, groundwater monitoring networks, grading and slope work. ESD also manages the City's energy use and implements a variety of innovative programs focused on increasing energy efficiency at City facilities.

2017 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

- Completed the first and second phase of a compressed natural gas (CNG) fueling station at the ESD Collections Yard, providing fueling infrastructure for new CNG-powered refuse and recycling trucks as they are phased in to replace the diesel fleet.
- Amended solar purchase agreement and began installation of solar photovoltaic systems at 19 City sites.
- Awarded Multiple Award Construction Contract (MACC) for energy conservation measures and building retrofit projects such as lighting and air conditioning in order to reduce energy consumption and costs.
- Awarded MACC for outdoor lighting projects, including retrofitting approximately 14,000 street lights with energy efficient LED fixtures with adaptive controls.
- Began preliminary design for a consolidated blower/flare system and gas field improvements to facilitate the development of renewable energy utilization projects in conformance with the City's Climate Action Plan.
- Completed energy efficiency projects to upgrade the HVAC systems at Fire Station 37 and the Rancho Bernardo Library which reduces energy consumption

2018 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2018:

- Construct the final third and fourth phases of the CNG fueling station at the ESD Collections Yard to coincide with the ongoing procurement of the new CNG-powered refuse and recycling trucks.
- Complete the installation of solar photovoltaic systems at 19 City sites.
- Issue a Request for Proposal (RFP) for the design and construction of a Resource Recovery Facility (RRF) at the Miramar Landfill. The RRF will service existing self-haul customers and seek to increase the diversion of recyclable waste streams from the landfill in accordance with the Zero Waste Plan.
- Issue a Request for Expressions of Interest (RFEI) for the design and construction of an Organics Processing Facility (OPF) at the Miramar Landfill. The OPF will address the management of increasing streams of organics (greens and food waste) that are generated by mandatory regulations.

Environmental Services

- Award and begin construction for a consolidated blower/flare system and gas field improvements to facilitate the development of renewable energy utilization projects.
- Award a contract to install solar photovoltaic systems which may include energy storage systems and electronic vehicle charging stations at various City sites.
- Begin retrofit for approximately 14,000 street lights with energy efficient LED fixtures with adaptive controls.
- Complete ADA improvements and energy efficiency measures, funded by the Community Development Block Grant (CDBG), including retrofitting existing interior and exterior lights with LED alternatives, replacing HVAC units, and installing integrated controls at the City Heights Recreation Center; Martin Luther King Recreation Center; Mid-City Police Station and Southeastern Police Station.
- Perform energy efficiency improvements to City facilities resulting in the installation of more efficient technologies for lighting and air condition systems.
- Award and construct the first phase of a series of storm water Best Management Practices (BMP) Improvements at the Miramar Landfill to achieve compliance with new National Pollutant Discharge Elimination System (NPDES).
- Award the design and construction of the infrastructure required to utilize aerated static piles at the Miramar Landfill Greenery and Composting Facility.

Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Aerated Static Pile System / S16053	\$ 500,000	\$ 4,500,000	\$ -	\$ 5,000,000
Citywide Energy Improvements / ABT00003	2,393,437	-	30,273,755	32,667,192
CNG Fueling Station for Refuse & Recycling / S15000	4,070,000	1,230,000	-	5,300,000
Minor Improvements to Landfills / AFA00001	1,634,975	200,000	800,000	2,634,975
Miramar Landfill Facility Improvements / L17000	19,600,000	2,000,000	8,000,000	29,600,000
Miramar Landfill Gas Recovery Improvemen / S16052	1,000,000	4,300,000	1,100,000	6,400,000
Miramar Landfill Storm Water Improvement / S16054	1,000,000	2,000,000	4,000,000	7,000,000
South Chollas Landfill Improvements / S00684	15,828,624	-	-	15,828,624
West Miramar Landfill - Phase 2 / S00774	3,060,000	-	-	3,060,000
Total	\$ 49,087,036	\$ 14,230,000	\$ 44,173,755	\$ 107,490,791



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Environmental Services

Aerated Static Pile System / S16053

Landfills

Council District:	6	Priority Score:	93
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Thompson, Michael
Duration:	2017 - 2019		858-573-1275
Improvement Type:	New		mthompson@sandiego.gov

Description: This project provides for the design and construction of infrastructure required to utilize aerated static piles at West Miramar Landfill's Greenery and composting facility. This methodology would be used to enhance production and throughput of clean source separated food scraps and yard waste being composted.

Justification: AB-1826 and the City's zero waste plan dictate significant increases in organic recycling. Stricter air emission and run-off water standards necessitate covered/in-door compost piles.

Operating Budget Impact: None.

Relationship to General and Community Plans: The West Miramar Landfill is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Advertisement, award, and construction are anticipated in Fiscal Year 2018.

Summary of Project Changes: Total project cost increased \$4.5 million due to revised requirements and the annual project cost for Fiscal Year 2018 increased \$4.5 million. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 15,531	\$ 484,468	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ 15,531	\$ 484,468	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Environmental Services

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Olson, Bryan
Duration:	2010 - 2024		858-492-5059
Improvement Type:	Betterment		olsonb@sandiego.gov

Description: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: There will be energy cost savings related to the energy efficiency projects for various City departments.

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$30.3 million is anticipated to be added in Fiscal Year 2018 for the Intelligent Cities Program to promote energy efficiency by installing 14,000 LED street lights with modern adaptive control technologies.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 67,664	\$ 700,225	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 767,890
GEGF California Master Lease Agreement	400867	-	-	-	30,273,755	-	-	-	-	-	-	30,273,755
Grant Fund - Federal	600000	-	1,625,547	-	-	-	-	-	-	-	-	1,625,547
Total		\$ 67,664	\$ 2,325,772	\$ -	\$ 30,273,755	\$ -	\$ 32,667,192					

Environmental Services

CNG Fueling Station for Refuse & Recycling / S15000

Landfills - Supporting Fac / Struct

Council District:	1	Priority Score:	55
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2015 - 2021		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG eventually replacing the entire fleet of low sulphur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach.

Justification: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas.

Operating Budget Impact: Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.

Relationship to General and Community Plans: This project is in conformance with the Conservation Element of the City's General Plan.

Schedule: Phase I of construction was completed in Fiscal Year 2017 providing capacity for fueling 50 refuse and recycling packers. Phase II of construction is expected to begin in Fiscal Year 2018.

Summary of Project Changes: This project received \$250,000 in State grant funding in Fiscal Year 2017, via City Council Resolution R-310208 adopted January 19, 2016. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,796,964	\$ 3,035	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Grant Fund - State	600001	250,000	-	-	-	-	-	-	-	-	-	250,000
Infrastructure Fund	100012	-	-	1,230,000	-	-	-	-	-	-	-	1,230,000
Recycling Fund CIP Fund	700049	1,482,245	537,754	-	-	-	-	-	-	-	-	2,020,000
Total		\$ 3,529,209	\$ 540,790	\$ 1,230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,300,000

Environmental Services

Minor Improvements to Landfills / AFA00001

Landfills

Council District:	Citywide	Priority Score:	Annual
Community Planning:	University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2010 - 2024		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$200,000. The total project cost increased by \$1.0 million due to anticipated future projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 1,634,975	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 2,634,975
Total		\$ -	\$ 1,634,975	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 2,634,975

Environmental Services

Miramar Landfill Facility Improvements / L17000

Landfills

Council District:	6	Priority Score:	77
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides CIP Facility Improvements at the West Miramar Landfill potentially including items such as landfill infrastructure (liners, covers, gas-collection and processing, and monitoring systems), materials handling and processing facilities, fee booth/scale facilities, administrative offices/facilities, etc.

Justification: The Environmental Services Department (ESD) is responsible for managing operations, maintenance, and compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is currently in the planning stage.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 636,367	\$ 18,963,632	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 29,600,000
Refuse Disposal Fund	700039	178	-178	-	-	-	-	-	-	-	-	-
Total		\$ 636,546	\$ 18,963,453	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 29,600,000

Environmental Services

Miramar Landfill Gas Recovery Improvemen / S16052

Landfills

Council District:	6	Priority Score:	88
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Purtee, Ray
Duration:	2017 - 2019		858-573-1208
Improvement Type:	New		rpurtee@sandiego.gov

Description: This project provides for a consolidated blower system and well field improvements to ensure all collectable landfill gas is extracted and distributable to energy utilization facilities. In 2019 the remaining privately owned portion of the well field will be purchased as the City takes back the gas rights.

Justification: This project is needed to ensure the landfill will meet regulatory requirements concerning gas emissions and greenhouse gas reduction measures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and permitting began in Fiscal Year 2017. Construction will begin in Fiscal Year 2018 and be completed by January 1, 2019.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$4.3 million. The total project cost increased by \$5.4 million for construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 1,000,000	\$ 4,300,000	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,400,000
Total		\$ -	\$ 1,000,000	\$ 4,300,000	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,400,000

Environmental Services

Miramar Landfill Storm Water Improvement / S16054

Landfills

Council District:	6	Priority Score:	90
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2018		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the design and construction of Storm Water Basin and Best Management Practices (BMP) improvements. To remain in compliance with new Industrial National Pollutant Elimination System (NPDES) requirements.

Justification: The storm water basin and associated BMP engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with NPDES requirements and to avoid regulatory violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is currently in the planning and design stage. Construction of basin and BMP improvements is expected to commence by Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$6.0 million for construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 1,397	\$ 998,602	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 7,000,000
Total		\$ 1,397	\$ 998,602	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 7,000,000

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District:	4	Priority Score:	85
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Fergusson, Craig
Duration:	2000 - 2018		858-627-3311
Improvement Type:	Replacement		cfergusson@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2017. Warranty period administration on project close out will take place in Fiscal Year 2018.

Summary of Project Changes: Project schedule was updated for Fiscal Year 2018

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,049,279	\$ 84,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,134,000
Fleet Services CIP Fund	400676	1,374,578	279,449	-	-	-	-	-	-	-	-	1,654,028
Refuse Disposal CIP Fund	700040	5,782,170	529,531	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	2,358,950	369,943	-	-	-	-	-	-	-	-	2,728,894
Total		\$ 14,564,978	\$ 1,263,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,828,624

Environmental Services

West Miramar Landfill - Phase 2 / S00774

Bldg - Other City Facility / Structures

Council District:	6	Priority Score:	N/A
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Purtee, Ray
Duration:	1996 - 2018		858-573-1208
Improvement Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Landfill - Phase 2. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill which is anticipated to close in Fiscal Year 2024. The next scheduled major project is the design and construction of a horizontal landfill gas collection system. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 1,511,693	\$ 1,548,306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000
Total		\$ 1,511,693	\$ 1,548,306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000



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Fire-Rescue



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The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating the Fire and Lifeguard station facilities and associated infrastructure in order to better serve our community. The Capital Improvement Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 48 fire stations, two 9-1-1 communications centers, an air operations facility, a training facility, nine permanent lifeguard stations, a boat dock, and 48 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as ensure that the community can take civic pride in its public facilities. Funding for the Department's capital projects come from a variety of sources such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds and the General Fund.

2017 CIP Accomplishments

In Fiscal Year 2017, the Fire-Rescue Department completed many capital improvements that included:

- Completion of the Lifeguard Headquarters Boat Safety Unit dorms
- Completion of the new La Jolla Children's Pool Lifeguard Station
- Completion of temporary Fire Stations 5 (Hillcrest) and 22 (Point Loma)
- 50% construction completion of Fire Station 17 (City Heights)
- 30% construction completion of Fire Station 2 (Bayside) and 50 (University City)
- 10% construction completion of permanent Fire Station 5 (Hillcrest)
- Started construction of permanent Fire Station 22 (Point Loma)
- 100% design completion for Fire Station 3 (Little Italy) for new dorms, kitchen, HVAC and American with Disability Act (ADA) upgrades
- 100% design completion of Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room expansion and ADA upgrades.
- 100% design completion for Fire Station 9 (La Jolla) for dorm and kitchen reconstruction with ADA upgrades
- 100% design completion for Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room expansion and ADA upgrades
- 75% design completion of the North Pacific Beach Lifeguard Station
- Initiated design of the Air Operations fire helicopter facility for reconstruction at Montgomery Field Airport
- Land acquisition completion for the future Fairmount Avenue Fire Station on 47th & Fairmount Avenue

2018 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Complete construction of permanent Fire Station 17 (City Heights)
- 50% construction completion of permanent Fire Station 5 (Hillcrest) & 22 (Point Loma)
- Begin construction of Fire Station 3 (Little Italy) for a new kitchen & dorms
- Begin construction of Fire Station 9 (La Jolla) for dorm and kitchen reconstruction with ADA upgrades
- Begin construction of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room and ADA upgrades
- Complete design of the North Pacific Beach Lifeguard Station
- Complete design of the Air Operations fire helicopter facility interior reconstruction
- Initiate design of the new Fire Station 48 (Black Mountain Ranch)
- Initiate design of the Fairmount Avenue Fire Station
- Initiate design of permanent Fire Station 51 (Skyline Hills)
- Initiate land acquisition and begin construction of new Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room and ADA bathroom
- Begin land identification for potential site for new Fire Station 7 (Barrio Logan)
- Initiate design for Lifeguard's Northern Garage (La Jolla) new dorms, office and kitchen
- Initiate design for new Mission Beach Lifeguard Station
- Initiate design of SDFD's Training Center (Kearny Mesa)
- Initiate the design and construction of new fire station at UCSD
- Initiate design of Fire Station 6 (Otay Mesa) for new kitchen, dorm reconstruction, and HVAC upgrades
- Initiate design for Fire Station 49 (Otay Ranch) through Development and Reimbursement Agreements
- Completion of the UCSD Fire Station design and construction agreement

Fire-Rescue

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 4,524,606	\$ -	\$ -	\$ 4,524,606
Fairmount Avenue Fire Station / S14018	2,000,000	-	14,000,000	16,000,000
Fire-Rescue Air Operations Facility / S15012	1,898,081	-	10,851,919	12,750,000
Fire Station No. 02 - Bayside / S15042	20,021,284	-	-	20,021,284
Fire Station No. 05 - Hillcrest / S00788	9,179,923	-	-	9,179,923
Fire Station No. 07 - Barrio Logan / S15013	750,000	-	11,250,000	12,000,000
Fire Station No. 08 - Mission Hills / S10029	1,238,500	-	-	1,238,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	690,000	-	160,000	850,000
Fire Station No. 17 - Mid-City / S00783	10,328,624	-	-	10,328,624
Fire Station No. 22 - Point Loma / S00787	8,063,160	1,000,000	-	9,063,160
Fire Station No. 45 - E Mission Valley / S00688	10,983,692	-	-	10,983,692
Fire Station No. 48 - Black Mountain Ranch / S15015	2,700,000	-	10,691,308	13,391,308
Fire Station No. 49 - Otay Mesa / S00784	76,413	-	8,323,586	8,399,999
Fire Station No. 50 - North University City / S13021	14,000,000	-	-	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	1,000,000	-	12,312,000	13,312,000
Fire Station No. 54 - Paradise Hills / S00785	83,653	-	13,216,346	13,299,999
La Jolla Cove Lifeguard Station / S00792	1,784,845	-	-	1,784,845
North Pacific Beach Lifeguard Station / S10119	937,903	-	6,319,967	7,257,870
Ocean Beach Lifeguard Station / P18008	205,111	-	-	205,111
South Mission Beach Lifeguard Station / S00791	4,982,126	-	-	4,982,126
Total	\$ 95,447,925	\$ 1,000,000	\$ 87,125,126	\$ 183,573,051



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Fire-Rescue – Preliminary Engineering Projects

Ocean Beach Lifeguard Station / P18008

Priority Category: Low Priority Score: 61

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
Fire and Lifeguard Facilities Fund	200228	\$ -	\$ 80,000	\$ -	\$ 80,000
Capital Outlay-Sales Tax	400000	\$ -	\$ 246	\$ -	\$ 246
Ocean Beach Urban Comm	400124	\$ -	\$ 120,000	\$ -	\$ 120,000
CIP Contributions from General Fund	400265	\$ -	\$ 4,865	\$ -	\$ 4,865
Total		\$ -	\$ 205,111	\$ -	\$ 205,111

Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	Priority Score:	93
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2000 - 2018		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses increased by approximately \$182,500 annually during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$115,782 in additional funding to complete the project. The project schedule has been updated for Fiscal Year 2018. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 121,646	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 146,646
CIP Contributions from General Fund	400265	546,398	2,349	-	-	-	-	-	-	-	-	548,747
Deferred Maint Revenue 2009A-Project	400624	927,818	-	-	-	-	-	-	-	-	-	927,818
Deferred Maintenance Revenue 2012A-Project	400848	707,941	-	-	-	-	-	-	-	-	-	707,941
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	700,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	322,463	8,669	-	-	-	-	-	-	-	-	331,133
PFFA Lease Revenue Bonds 2015B-Project	400860	50,000	-	-	-	-	-	-	-	-	-	50,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	896,733	-	-	-	-	-	-	-	-	-	896,733
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Total		\$ 4,488,587	\$ 36,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,524,606

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000	5,000

Fire-Rescue

Fire Station No. 02 - Bayside / S15042

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	93
Community Planning:	Centre City - Little Italy	Priority Category:	High
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2015 - 2019		858-573-1362
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for the program, design, and construction of a new fire station of approximately 24,680 sq/ft of work and living spaces, underground parking, 3 apparatus bays, dorm rooms, kitchen, watch room, ready room, and station alerting system, to accommodate the 24-hour SDFD crew of 12 and the acquisition of a new fire apparatus. The new fire station will comply with SDFD's current Station Design and Construction Standards and Specifications.

Justification: This project will add the much needed brand new fire station west of the existing railroad tracks in order to meet current SDFD operational needs and response times. The new station will also meet future growth population of downtown San Diego's and the surrounding communities' ongoing redevelopment.

Operating Budget Impact: Annual operating costs to staff this station is \$2.4 million and non-personnel expenditures are estimated at \$200,000.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and the Downtown and Little Italy Community Plan.

Schedule: Design and permits are complete. Construction is in progress and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 1,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,284
CCE-2004A (TE) Bonds (Oper)	400369	2,459,772	-	-	-	-	-	-	-	-	-	2,459,772
Centre City DIF-Admin	400122	5,231,669	1,620,400	-	-	-	-	-	-	-	-	6,852,069
Excess Redevelopment Bond Proceeds Exp	400862	8,504,986	2,203,171	-	-	-	-	-	-	-	-	10,708,158
Total		\$ 16,197,711	\$ 3,823,572	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,021,284

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	22.00	22.00	22.00	22.00	22.00
Fire-Rescue - GENERAL FUND	Total Impact \$	2,428,367	2,505,989	2,584,672	2,584,672	2,584,672

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	80
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2009 - 2020		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine and one aerial truck.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs estimated at \$5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 56,215	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,215
CIP Contributions from General Fund	400265	-	377,912	-	-	-	-	-	-	-	-	377,912
Deferred Maint Revenue 2009A-Project	400624	603,291	-	-	-	-	-	-	-	-	-	603,291
Deferred Maintenance Revenue 2012A-Project	400848	215,971	-	-	-	-	-	-	-	-	-	215,971
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,987,344	50,610	-	-	-	-	-	-	-	-	7,037,955
PFFA Lease Revenue Bonds 2015B-Project	400860	-	246,654	-	-	-	-	-	-	-	-	246,654
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	167,132	383,367	-	-	-	-	-	-	-	-	550,500
Total		\$ 8,065,162	\$ 1,114,760	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,179,923

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	5,000	5,000	5,000	5,000

Fire-Rescue

Fire Station No. 07 - Barrio Logan / S15013

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	Priority Score:	85
Community Planning:	Barrio Logan	Priority Category:	High
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2017 - 2019		858-573-1362
Improvement Type:	Betterment		mshon@sandiego.gov

Description: This project provides for land acquisition and the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. The new permanent station will provide approximately 13,000 square feet of work and living spaces, conference/training room, apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, to accommodate the 24-hour SDFD staff. The design of a temporary station, at a location to be determined, will include the site plan, utility hook-ups to address the temporary displacement of the crew during demolition of the old and construction of the new station facility. The new fire station will comply with SDFD's current Station Design and Construction Standards and Specifications.

Justification: This project will replace the existing 1957 Fire Station 7, which does not meet current SDFD operational needs. The new station will also meet future growth population of Barrio Logan and the surrounding communities, consistent with San Diego Association of Governments 2050.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element and the Barrio Logan Community Plan.

Schedule: Land acquisition was partially funded in Fiscal Year 2015. Design and construction schedules will be provided upon allocation of funds.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the reduction of \$100,000 funding from this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,250,000	11,250,000
Total		\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,250,000	\$ 12,000,000

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	81
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2014 - 2021		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: This project will allow for the accommodation of modern fire apparatus to meet current operational requirements for emergency responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2018 and will be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	\$ -	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
Uptown Urban Comm	400121	347,700	515,799	-	-	-	-	-	-	-	-	863,500
Total		\$ 347,700	\$ 890,799	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,238,500

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	Priority Score:	44
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2014 - 2020		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs (meeting room or dorm rooms) to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction will be scheduled when funding is identified.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$190,000. \$160,000 of unidentified funding still remains for increased construction costs. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 185,802	\$ 504,197	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 690,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	160,000	160,000
Total		\$ 185,802	\$ 504,197	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 850,000

Fire-Rescue

Fire Station No. 17 - Mid-City / S00783

Bldg - Pub Safety - Fire Fac / Struct

Council District:	9	Priority Score:	80
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2009 - 2019		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire vehicles, and one paramedic unit. The cost of one fire truck is included in the project cost.

Justification: Fire Station No. 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station No.17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is estimated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant changes have been made for this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,488	\$ 547,221	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 556,709
CIP Contributions from General Fund	400265	-	656,422	-	-	-	-	-	-	-	-	656,422
Deferred Maint Revenue 2009A-Project	400624	548,654	-	-	-	-	-	-	-	-	-	548,654
Deferred Maintenance Revenue 2012A-Project	400848	248,737	-	-	-	-	-	-	-	-	-	248,737
PFFA Lease Revenue Bonds 2015A-Projects	400859	7,334,686	25,634	-	-	-	-	-	-	-	-	7,360,321
PFFA Lease Revenue Bonds 2015B-Project	400860	-	163,000	-	-	-	-	-	-	-	-	163,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	770,641	-	-	-	-	-	-	-	-	-	770,641
PFFA-FLSF 2002B-Const.	400157	24,136	-	-	-	-	-	-	-	-	-	24,136
Total		\$ 8,936,345	\$ 1,392,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,328,624

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	Priority Score:	81
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2002 - 2021		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for the demolition of an existing station and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design was completed in Fiscal Year 2016 and construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal year 2018, \$1.0 million in Infrastructure Funds was added to the project. The total project cost increased by \$600,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 171,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 171,877
Deferred Maint Revenue 2009A-Project	400624	249,683	-	-	-	-	-	-	-	-	-	249,683
Deferred Maintenance Revenue 2012A-Project	400848	320,562	-	-	-	-	-	-	-	-	-	320,562
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
Infrastructure Fund	100012	-	-	1,000,000	-	-	-	-	-	-	-	1,000,000
Peninsula Urban Comm	400118	189,101	10,898	-	-	-	-	-	-	-	-	200,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,283,158	25,800	-	-	-	-	-	-	-	-	6,308,958
PFFA Lease Revenue Bonds 2015B-Project	400860	157,065	-	-	-	-	-	-	-	-	-	157,065
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	146,852	-	-	-	-	-	-	-	-	-	146,852
PFFA-FLSF 2002B-Const.	400157	108,160	-	-	-	-	-	-	-	-	-	108,160
Total		\$ 8,026,461	\$ 36,699	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,063,160

Fire-Rescue

Fire Station No. 45 - E Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District:	7	Priority Score:	92
Community Planning:	Mission Valley	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	1994 - 2018		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, one engine, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: Non-personnel costs to operate a new station are approximately \$200,000. Operating expenses have been added to Fire-Rescue's operating budget in Fiscal Year 2016.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan and the Mission Valley Community Plan.

Schedule: Design was completed in Fiscal year 2013. Construction began in Fiscal year 2014 and was completed in Fiscal Year 2016. The warranty phase will be completed in Fiscal year 2018.

Summary of Project Changes: \$15,000 in Deferred Capital Bond funding were allocated to this project in Fiscal Year 2017 due to staff charges and final SDG&E payment. The project schedule has been updated for Fiscal Year 2018. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Deferred Maintenance Revenue 2012A-Project	400848	960,408	-	-	-	-	-	-	-	-	-	960,408
Mission Valley-Urban Comm.	400135	5,995,672	4,327	-	-	-	-	-	-	-	-	6,000,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	4,131	10,868	-	-	-	-	-	-	-	-	15,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,869,591	-	-	-	-	-	-	-	-	-	2,869,591
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 10,968,496	\$ 15,195	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,983,692

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District:	5	Priority Score:	71
Community Planning:	Black Mountain Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2015 - 2021		858-573-1362
Improvement Type:	Betterment		mshon@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent Fire Station of approximately 13,000 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the purchase of one fire engine. The new station will be located at Carmel Valley Rd. and Winecreek Rd. in the Black Mountain Ranch Community. The fire station design and construction will be implemented through facilities financing development and reimbursement agreement with the private developer. This is one of the new stations recommended in the Citygate Report. The new fire station will comply with SDFD's current Station Design and Construction Standards and Specifications.

Justification: This project will provide for the much needed Fire Station to meet the emergency response times of the community. See Black Mountain Ranch Facilities Financing Plan projects.

Operating Budget Impact: This station will require the purchase of one Brush Apparatus (included in total project cost estimate of \$13.4million). A recurring total of \$2.1 million will need to be added to the Fire-Rescue Operating Budget to hire a new crew of Fire Fighters once construction is completed and \$200,000 in non-personnel expenditures..

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land Acquisition was completed in Fiscal Year 2017. This project will be designed and constructed by a developer per the terms of the reimbursement agreement. Design will be scheduled for Fiscal Year 2018.

Summary of Project Changes: Project funding has been revised in conformance with the Black Mountain Ranch Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 110,000	\$ 2,590,000	\$ -	\$ 3,995,654	\$ 6,695,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,391,308
Total		\$ 110,000	\$ 2,590,000	\$ -	\$ 3,995,654	\$ 6,695,654	\$ -	\$ 13,391,308				

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	200,000	-	-	-

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	Priority Score:	81
Community Planning:	Otay Mesa - Nestor; Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2002 - 2020		858-573-1362
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room. The one-time cost of \$925,000 for one fire engine is included in the project. The new fire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require the addition of a full crew of approximately \$2.1 million and non-personnel costs of approximately \$200,000 to operate the new station. These costs will need to be added permanently to the Fire-Rescue operating budget once the project is complete.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design and land acquisition is anticipated to begin in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 76,413	\$ -	\$ -	\$ -	\$ 1,861,176	\$ 6,462,410	\$ -	\$ -	\$ -	\$ -	\$ 8,399,999
Total		\$ 76,413	\$ -	\$ -	\$ -	\$ 1,861,176	\$ 6,462,410	\$ -	\$ -	\$ -	\$ -	\$ 8,399,999

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	74
Community Planning:	University	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2013 - 2021		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This project will include design, construction, and equipment for a new fire station to accommodate up to eleven crew members, a fire engine, service aerial truck, ambulance and training room. The size of the station will be approximately 12,300 square feet. The site of the station has been selected.

Justification: An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Once construction is completed additional staffing of approximately \$2.1 Million and non-personnel expenditures of approximately \$200,000 will need to be added to the Department's annual operating budget.

Relationship to General and Community Plans: The building design will comply with San Diego Fire-Rescue Department's Design and Construction Standards and will be consistent with the North and South University Community Plan, Council Policy 900-14 on Sustainable Building Policy, Leadership in Energy and Environmental Design requirements and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and will be completed in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,153,202	\$ 12,846,797	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 1,153,202	\$ 12,846,797	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	22.00	22.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	-	2,270,507	2,425,296

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	83
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2023		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of the 12 projects included in the Fire Rescue Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

Operating Budget Impact: This station will be staffed by the employees that are currently working the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2018. Construction phase is currently unfunded.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 116,916	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,916
CIP Contributions from General Fund	400265	-	462,040	-	-	-	-	-	-	-	-	462,040
PFFA Lease Revenue Bonds 2015B-Project	400860	348,842	72,200	-	-	-	-	-	-	-	-	421,043
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,312,000	12,312,000
Total		\$ 348,842	\$ 651,157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,312,000	\$ 13,312,000

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	81
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Abella-Shon, Michelle
Duration:	2010 - 2020		858-573-1362
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/ Skyline area as well as the purchase of a fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: The staffing of the Paradise Hills/Skyline double-house station will require additional positions equivalent to approximately \$4.2 million. Additionally, a new fire engine will need to be purchased for \$925,000. Non-personnel costs to operate a new station are approximately \$200,000.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: In Fiscal Year 2018 this project was increased by \$1.3 million in unidentified funding for the addition of a fire truck and the added cost for the fire engine.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,216,346	13,216,346
Total		\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,216,346	\$ 13,299,999

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Bldg - Pub Safety - Fire Fac / Struct

Council District:	6	Priority Score:	78
Community Planning:	Tierrasanta	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2016 - 2020		619-533-5259
Improvement Type:	Betterment		cmeinhardt@sandiego.gov

Description: The project is separated into two phases. Phase I of this project provides for the program, design and reconstruction of an existing building (formerly FAA) at the City's Montgomery-Gibbs Executive Airport, for a permanent Fire-Rescue Air Operations ("Air Ops") Facility station. The station area will provide approximately 8,136 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters. Phase II provides for the design and construction of a new five helicopter hanger located adjacent to the Fire-Rescue Air Operations station. The project also provides for the demolition of the semi-permanent, existing AirOps facility and all associated infrastructure. Phase II design will be complete at the same time as Phase I.

Justification: Air Ops personnel is currently operating from mobile trailers with no hangar space for the department's two helicopters. The proposed reconstructed facility will include offices and dormitories. This project will provide a much needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

Operating Budget Impact: The operating budget impact for non-personnel expenses is approximately \$200,000 once Phase I is completed and will need to be added to the department's annual budget.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element, Airport Land Use Compatibility Plan (ALUCP) and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

Schedule: Phase I of design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction of Phase I is anticipated to begin in Fiscal Year 2019 and to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$250,000 to fully fund Phase I, the FAA Building Tenant Improvements. Phase II of this project will be completed at a later date when funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 39,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,981
Kearny Mesa-Urban Comm	400136	113,407	1,451,692	-	-	-	-	-	-	250,000	-	1,815,100
Serra Mesa - Urban Community	400132	292,523	476	-	-	-	-	-	-	-	-	293,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,601,919	10,601,919
Total		\$ 445,912	\$ 1,452,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 10,601,919	\$ 12,750,000

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	200,000	200,000	200,000	200,000

Fire-Rescue

Fairmount Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	86
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2022		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a new permanent fire station of approximately 13,000 square feet. The project will also include the purchase of a new fire engine apparatus. The facility will accommodate ten crews and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training room. The new fire station will comply with SDFD's current Station Design & Construction Standards & Specifications.

Justification: This project will provide for the much needed Fire Station to meet emergency response times for the community.

Operating Budget Impact: Once funding is identified and construction is complete this station will require hiring an additional crew costing approximately \$2.1 million and non-personnel operating expenses costing approximately \$200,000.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, SDFD Citygate Report and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition was completed in Fiscal Year 2017. Design is anticipated to be completed in Fiscal Year 2019. Funding for construction is currently not identified.

Summary of Project Changes: Total project cost increased by \$4.0 million due to revised requirements. The project schedule has been updated for Fiscal Year 2018. This project was previously published as Home Avenue Fire Station.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 100	\$ 249,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 249,378
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
CIP Contributions from General Fund	400265	-	956,865	-	-	-	-	-	-	-	-	956,865
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,319	-	-	-	-	-	-	-	-	-	3,319
PFFA Lease Revenue Bonds 2015B-Project	400860	529,107	182,603	-	-	-	-	-	-	-	-	711,711
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,638	-	-	-	-	-	-	-	-	-	40,638
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,000,000	14,000,000
Total		\$ 610,615	\$ 1,389,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000	\$ 16,000,000

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	22.00	22.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	-	2,070,507	2,225,296

Fire-Rescue

La Jolla Cove Lifeguard Station / S00792

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	Priority Score:	93
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2009 - 2019		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1160 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980, which is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty phase will be completed in Fiscal Year 2018.

Summary of Project Changes: \$30,219 in Deferred Capital bond funding was allocated to the project in Fiscal Year 2017 for final construction change order. The project schedule has been updated for Fiscal Year 2018. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 4,753	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,753
CIP Contributions from General Fund	400265	-	538	-	-	-	-	-	-	-	-	538
Deferred Maint Revenue 2009A-Project	400624	251,563	-	-	-	-	-	-	-	-	-	251,563
Deferred Maintenance Revenue 2012A-Project	400848	910,090	-	-	-	-	-	-	-	-	-	910,090
La Jolla Urban Comm	400123	244,708	5,291	-	-	-	-	-	-	-	-	250,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	65,468	-	-	-	-	-	-	-	-	-	65,468
PFFA Lease Revenue Bonds 2015B-Project	400860	1,613	10,286	-	-	-	-	-	-	-	-	11,899
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	84,319	-	-	-	-	-	-	-	-	-	84,319
PFFA-FLSF 2002B-Const.	400157	206,212	-	-	-	-	-	-	-	-	-	206,212
Total		\$ 1,768,729	\$ 16,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,784,845

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000	5,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	83
Community Planning:	Pacific Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2011 - 2020		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: There is an estimated \$5,000 operating cost that will need to be added to the Lifeguard Division budget, after construction is complete. The funds will be needed to properly maintain this expanded new facility.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2018. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 132,187	\$ 14,813	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 147,000
Deferred Maint Revenue 2009A-Project	400624	90,877	-	-	-	-	-	-	-	-	-	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
Pacific Beach Urban Comm	400117	149,999	-	-	-	-	-	-	-	-	-	150,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	275,608	17,927	-	-	-	-	-	-	-	-	293,535
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,319,967	6,319,967
Total		\$ 905,162	\$ 32,740	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,319,967	\$ 7,257,870

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	5,000	5,000	5,000

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	81
Community Planning:	Mission Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2009 - 2019		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 82,826	\$ 69,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 152,505
CIP Contributions from General Fund	400265	2,968,970	139,599	-	-	-	-	-	-	-	-	3,108,570
Deferred Maint Revenue 2009A-Project	400624	152,155	-	-	-	-	-	-	-	-	-	152,155
Deferred Maintenance Revenue 2012A-Project	400848	1,126,108	-	-	-	-	-	-	-	-	-	1,126,108
PFFA Lease Revenue Bonds 2015A-Projects	400859	38,952	-	-	-	-	-	-	-	-	-	38,952
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	183,897	-	-	-	-	-	-	-	-	-	183,897
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
Total		\$ 4,772,847	\$ 209,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,982,126

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	5,000	5,000	5,000	5,000



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Fire-Rescue

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 15 - Ocean Beach Expansion / S13011	\$ 850,000	\$ 160,000	18.8 %	The project provides for the expansion of the existing fire station, increased construction costs are currently unfunded.
Fire-Rescue Air Operations Facility / S15012	\$ 12,750,000	\$ 10,601,919	83.2 %	This project provides for the program, design and reconstruction of a current facility owned by Montgomery-Gibbs Executive Airport for the use by Air Ops. Currently the improvement funding is unidentified.
North Pacific Beach Lifeguard Station / S10119	\$ 7,257,870	\$ 6,319,967	87.1 %	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Chalcedony Street, which will be a year-round facility replacing the current seasonal station. Construction phase is currently unfunded.
Fairmount Avenue Fire Station / S14018	\$ 16,000,000	\$ 14,000,000	87.5 %	This project will provide for a new fire station to serve the City Heights community. Funds needed for design and construction have not yet been identified.
Fire Station No. 51 - Skyline Hills / S14017	\$ 13,312,000	\$ 12,312,000	92.5 %	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	\$ 12,000,000	\$ 11,250,000	93.8 %	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	\$ 13,299,999	\$ 13,216,346	99.4 %	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Total		\$ 67,860,232		

Library



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The Library Department serves a population of over 1.3 million residents of the City of San Diego. Creating and maintaining libraries that are valued for their accessibility, comfort, and beauty is a high priority of the Department. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2017 CIP Accomplishments

In Fiscal Year 2017, the Library Department made progress on the following projects:

Mission Hills - Hillcrest Branch Library

The new 15,000 square-foot facility will be located at the southwest corner of Washington and Front streets. Bridging document plans and specifications were completed and the Request for Proposals addressed to the shortlisted design-builders. A design-build team has been selected and building permits were issued in July 2017. Excavation for the two-story underground parking structure is on-going and approximately 60% complete.

Pacific Highlands Branch Library

The project provides for a new 18,000 square foot branch library on a three-acre site in Pacific Highlands Ranch. This is a design-bid-build project. Land acquisition is complete. A consultant has been selected for the first phase of the design.

San Ysidro Branch Library

This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Property for the new San Ysidro Branch Library project has been acquired. Design and focus groups were held to gather input from the community.

San Carlos Branch Library

The project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. The new building will serve as the District's flagship library. Schematic design has been completed and bridging documents are being created. The project team met with the Commission for Arts and Culture staff to identify opportunities for public art in the project. Project cost and schedule including construction will be updated once additional funding has been identified.

Skyline Hills Branch Library

Construction of the new 15,000 square-foot library, located at 7844 Paradise Valley Road, was completed in fall 2016 and the branch opened its doors on October 14, 2016.

Tierrasanta Branch Library

The project will enclose two areas under the existing roof (approximately 520 sq. ft. each) and provide an outdoor reading patio under a third roof area, an expansion of usable space totaling approximately 1,560 sq. feet. One enclosure will become two separate study rooms and the other enclosure will become an addition to the existing Community/Meeting Room. The project will also include the roof replacement of the facility. Design began in Fiscal Year 2016 and will be completed by the end of Fiscal Year 2018.

2018 CIP Goals

The Library Department is looking forward to Fiscal Year 2018 with the following goals:

Mission Hills - Hillcrest Branch Library

Construction documents for the new 15,000 square-foot facility will be completed. Construction of the new library will begin.

Pacific Highlands Branch Library

Design for the new 18,000 square-foot facility will begin.

Tierrasanta Branch Library

Design for the Library Branch expansion project totaling 1,560 square feet will be completed. Construction is anticipated to begin in Fiscal Year 2018.

San Ysidro Branch Library

Schematic design of the new 15,000 square-foot facility is currently 60% completed. Construction is anticipated to begin in Fiscal Year 2018.

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Kensington/Normal Heights Library / P18004	\$ 265,355	\$ -	\$ -	\$ 265,355
Mission Hills-Hillcrest Library / S13022	19,247,523	1,884,482	-	21,132,005
Ocean Beach Branch Library / P18005	141,432	-	-	141,432
Pacific Highlands Ranch Branch Library / S14023	4,666,000	-	14,604,337	19,270,337
San Carlos Branch Library / S00800	2,995,799	-	17,602,201	20,598,000
San Diego New Central Library / S00799	187,637,422	-	-	187,637,422
San Ysidro Branch Library / S00802	11,327,000	710,000	1,500,000	13,537,000
Scripps Miramar Ranch Library / S00811	1,675,600	-	3,324,400	5,000,000
Skyline Hills Library / S00692	13,934,252	-	-	13,934,252
Tierrasanta Library Expansion / S15011	1,259,000	-	-	1,259,000
Total	\$ 243,149,385	\$ 2,594,482	\$ 37,030,938	\$ 282,774,805



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Library – Preliminary Engineering Projects

Kensington/Normal Heights Library / P18004

Priority Category: Low

Priority Score: 49

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
Library System Improvement Fund	200209	\$ -	\$ 190,000	\$ -	\$ 190,000
Mid City Urban Comm	400114	\$ -	\$ 75,000	\$ -	\$ 75,000
CIP Contributions from General Fund	400265	\$ -	\$ 355	\$ -	\$ 355
Total		\$ -	\$ 265,355	\$ -	\$ 265,355

Ocean Beach Branch Library / P18005

Priority Category: Low

Priority Score: 62

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
Library System Improvement Fund	200209	\$ -	\$ 100,000	\$ -	\$ 100,000
Ocean Beach Urban Comm	400124	\$ -	\$ 41,432	\$ -	\$ 41,432
Total		\$ -	\$ 141,432	\$ -	\$ 141,432

Library

Mission Hills-Hillcrest Library / S13022

Bldg - Libraries

Council District:	3	Priority Score:	62
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2013 - 2020		619-533-5259
Improvement Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004. Design work began in Fiscal Year 2006 and was completed in Fiscal Year 2017. A Request for Proposals (RFP) was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: An increase of \$3,284,482 reflects a revised estimate for the total project cost. In Fiscal Year 2017, \$1.4 million in Development Impact Fees and \$10.0 million Private Donation were allocated to the project. \$710,000 In Development Impact Fees and \$1.2 million in Library System Improvement funds have been added to the project in Fiscal Year 2018. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 105,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,019
CIP Contributions from General Fund	400265	50,000	53,056	-	-	-	-	-	-	-	-	103,056
Deferred Maintenance Revenue 2012A-Project	400848	244,129	-	-	-	-	-	-	-	-	-	244,129
Library System Improvement Fund	200209	192,767	116,916	1,174,482	-	-	-	-	-	-	-	1,484,165
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,843,975	83,072	-	-	-	-	-	-	-	-	1,927,047
PFFA Lease Revenue Bonds 2015B-Project	400860	3,346,400	1,279	-	-	-	-	-	-	-	-	3,347,680
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	156,150	-	-	-	-	-	-	-	-	-	156,150
Private & Others Contrib-CIP	400264	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Uptown Urban Comm	400121	3,054,756	-	710,000	-	-	-	-	-	-	-	3,764,756
Total		\$ 18,888,179	\$ 359,343	\$ 1,884,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,132,005

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Library - GENERAL FUND	FTEs	0.00	1.55	1.55	1.55	1.55
Library - GENERAL FUND	Total Impact \$	-	227,090	233,016	236,063	239,558

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District:	1	Priority Score:	58
Community Planning:	Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia 619-533-5259 cmeinhardt@sandiego.gov
Duration:	2016 - 2021		
Improvement Type:	New		

Description: This project provides for a new 18,000 square foot branch library facility on a three-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: \$30,000 increase in total project cost reflects a revised cost estimate. \$6,237,422 in Facilities Benefit Assessment funding is anticipated in Fiscal Year 2018. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,592,000	\$ -	\$ -	\$ -	\$ -	\$ 7,592,000
Del Mar Mesa FBA	400089	10,000	-	-	774,915	-	-	-	-	-	-	784,915
Pacific Highlands Ranch FBA	400090	156,976	843,023	-	6,237,422	-	-	-	-	-	-	7,237,422
Torrey Highlands	400094	3,163,902	492,097	-	-	-	-	-	-	-	-	3,656,000
Total		\$ 3,330,879	\$ 1,335,120	\$ -	\$ 7,012,337	\$ -	\$ 7,592,000	\$ -	\$ -	\$ -	\$ -	\$ 19,270,337

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District:	7	Priority Score:	N/A
Community Planning:	Navajo	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2009 - 2020		619-533-5259
Improvement Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2020 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and will be completed in Fiscal Year 2018. Project cost and schedule including construction will be revised once additional funding is identified.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$702,000 in Navajo Urban Community funds to this project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 141,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,000
CIP Contributions from General Fund	400265	50,000	211,553	-	-	-	-	-	-	-	-	261,553
Library Improvement Trust Fund	200369	-	155,605	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	490,194	1,265,517	-	-	-	-	-	-	-	-	1,755,711
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,256	-	-	-	-	-	-	-	-	-	6,256
PFFA Lease Revenue Bonds 2015B-Project	400860	555,520	77,363	-	-	-	-	-	-	-	-	632,883
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	17,602,201	17,602,201
Total		\$ 1,144,760	\$ 1,851,039	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,602,201	\$ 20,598,000

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Library - GENERAL FUND	FTEs	0.00	0.00	2.00	2.00	2.00
Library - GENERAL FUND	Total Impact \$	-	-	362,915	371,065	375,245

Library

San Diego New Central Library / S00799

Bldg - Libraries

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Lewis, Nikki
Duration:	1996 - 2018		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It is large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space has been leased for 40 years by San Diego Unified School District for a charter high school. The lobby is opens to the courtyard, which contains an outdoor cafe, and there is a 350-seat auditorium adjacent to the lobby. The top floor houses special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing library was too small to provide adequate library and informational services to the library system and the region, and could not support the technological and programmatic needs of the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in early Fiscal Year 2014. The grand opening occurred on Saturday, September 28, 2013. Post construction "as-built" drawings were completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
Capital Outlay-Industrial Dev	400005	2,200,000	-	-	-	-	-	-	-	-	-	2,200,000
CCDC Contributions	200629	21,400,000	-	-	-	-	-	-	-	-	-	21,400,000
Centre City Contribution to City Tax Increment	200633	42,099,999	-	-	-	-	-	-	-	-	-	42,099,999
CIP Contributions from General Fund	400265	367,601	32,398	-	-	-	-	-	-	-	-	400,000
Contributions to Redevelopment Agency Fund	200338	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Grant Fund - State	600001	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Historical Fund	X999	6,500,000	-	-	-	-	-	-	-	-	-	6,500,000
Library Improvement Trust Fund	200369	750,000	-	-	-	-	-	-	-	-	-	750,000
Library System Improvement Fund	200209	6,617,908	-	-	-	-	-	-	-	-	-	6,617,908
New Central Library Contributions	400693	62,394,438	24,000	-	-	-	-	-	-	-	-	62,418,438
Peg Fee (City Tv)	200595	1,677,814	22,185	-	-	-	-	-	-	-	-	1,700,000
Private & Others Contrib-CIP	400264	109,027	391	-	-	-	-	-	-	-	-	109,419
SD Unified School Dist-Cap Out	400003	20,641,657	-	-	-	-	-	-	-	-	-	20,641,657
Total		\$ 187,558,446	\$ 78,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,637,422

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District:	8	Priority Score:	62
Community Planning:	San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2010 - 2021		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. Design phase began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project costs have increased by \$700,000 due to revised requirements. \$710,000 in Library System Improvement Funding was added in Fiscal year 2018. \$750,000 in Private Donations is anticipated to be received in Fiscal Year 2018 and Fiscal Year 2019. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
CIP Contributions from General Fund	400265	174,514	4,304,333	-	-	-	-	-	-	-	-	4,478,848
Deferred Maintenance Revenue 2012A-Project	400848	42,292	-	-	-	-	-	-	-	-	-	42,292
Donations	9700	-	-	-	750,000	750,000	-	-	-	-	-	1,500,000
Library System Improvement Fund	200209	-	-	710,000	-	-	-	-	-	-	-	710,000
PFFA Lease Revenue Bonds 2015B-Project	400860	216,003	-	-	-	-	-	-	-	-	-	216,003
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	62,855	-	-	-	-	-	-	-	-	-	62,855
San Ysidro Urban Comm	400126	260,652	2,090,347	-	-	-	-	-	-	-	-	2,351,000
SY-TAB 2010A (TE) Proceeds	400698	1,762,058	817,941	-	-	-	-	-	-	-	-	2,580,000
SY-TAB 2010B (T) Proceeds	400699	1,152,244	143,755	-	-	-	-	-	-	-	-	1,296,000
Total		\$ 3,670,621	\$ 7,656,378	\$ 710,000	\$ 750,000	\$ 750,000	\$ -	\$ 13,537,000				

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Library - GENERAL FUND	FTEs	0.00	0.00	0.82	0.82	0.82
Library - GENERAL FUND	Total Impact \$	-	-	218,787	222,354	224,202

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District:	5	Priority Score:	59
Community Planning:	Scripps Miramar Ranch	Priority Category:	Low
Project Status:	Underfunded	Contact Information:	Antoun, Nevien
Duration:	2003 - 2021		619-533-4852
Improvement Type:	Betterment		nantoun@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Funding for construction is currently not identified.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Summary of Project Changes: \$3,874,000 increase in total project cost reflects a revised cost estimate and requirements. This project received \$1.64 million in Fiscal year 2017. The project schedule was updated for Fiscal Year 2018.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,858	\$ 1,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
Scripps Miramar Ranch FBA	400086	28,998	1,611,001	-	-	-	-	-	-	-	-	1,640,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,324,400	3,324,400
Total		\$ 62,857	\$ 1,612,742	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,324,400	\$ 5,000,000

Library

Skyline Hills Library / S00692

Bldg - Libraries

Council District:	4	Priority Score:	71
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2003 - 2018		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for a new 15,000 square-foot library adjacent to the existing library location at 480 South Meadowbrook Drive. The existing 4,400 square foot Library will be demolished. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library was built in 1969 and is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Design began in Fiscal Year 2014 and construction was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 4,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,257
Deferred Maintenance Revenue 2012A-Project	400848	1,870,848	-	-	-	-	-	-	-	-	-	1,870,848
Library System Improvement Fund	200209	3,092,335	-	-	-	-	-	-	-	-	-	3,092,335
Peg Fee (City Tv)	200595	41,875	138,124	-	-	-	-	-	-	-	-	180,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,812,110	-	-	-	-	-	-	-	-	-	3,812,110
PFFA Lease Revenue Bonds 2015B-Project	400860	116,916	-	-	-	-	-	-	-	-	-	116,916
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,312,782	-	-	-	-	-	-	-	-	-	4,312,782
Skyline/Paradise Urb Comm	400119	545,000	-	-	-	-	-	-	-	-	-	545,000
Total		\$ 13,791,869	\$ 142,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,934,252

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Library - GENERAL FUND	FTEs	2.05	2.05	2.05	2.05	2.05
Library - GENERAL FUND	Total Impact \$	424,228	433,271	438,030	443,335	443,335

Library

Tierrasanta Library Expansion / S15011

Bldg - Libraries

Council District:	7	Priority Score:	60
Community Planning:	Tierrasanta	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2015 - 2019		619-533-5259
Improvement Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. One enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing community meeting room. These improvements will necessitate remodel work to the existing men's and women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and path of travel compliance. This project will also include the roof replacement of the facility.

Justification: This project library expansion will meet the immediate needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings began in Fiscal Year 2013. Planning was completed in Fiscal Year 2015. Design began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018 and to be completed in Fiscal Year 2019.

Summary of Project Changes: \$284,000 in Development Impact Fees were added to this project in Fiscal year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ -	\$ 118,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 118,900
Tierrasanta - DIF	400098	275,286	864,813	-	-	-	-	-	-	-	-	1,140,100
Total		\$ 275,286	\$ 983,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,259,000



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Library

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Scripps Miramar Ranch Library / S00811	\$ 5,000,000	\$ 3,324,400	66.5 %	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
San Carlos Branch Library / S00800	\$ 20,598,000	\$ 17,602,201	85.5 %	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Total		\$ 20,926,601		



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Park & Recreation



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The Park and Recreation Department oversees more than 41,000 acres of developed parks, open space, underwater park, golf courses, and two cemeteries within the City of San Diego. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities available for recreational activities and safe to use. With 57 recreation centers, 13 aquatic centers, approximately 260 playgrounds in 8,700 acres of developed parks, as well as over 26,000 acres of open space, and the 110 acre Mt. Hope Cemetery, the Department continually seeks funding for capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including facilities benefit assessments, development impact fees, maintenance assessment districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and State and Federal grants.

The City of San Diego and the San Diego Unified School District improve and maximize the shared use of public facilities and resources to meet the recreational and physical education needs of the communities that both public agencies serve through joint use agreements. To date, the City and the District have 79 active joint use agreements which include school and park sites. These agreements provide recreational programs the use of multi-purpose fields, walking tracks, parking needs, and various play courts. Through the Capital Improvement Program, these joint use sites are designed through community input and then built and managed by the city and district. In the last five years the city has built approximately six joint use projects throughout the city. Future goals include the design and construction of 30 new joint use sites in the next five to 10 years through the Mayor's Play All Day initiative.

2017 CIP Accomplishments

In Fiscal Year 2017, the Public Works Department, along with the Park and Recreation Department, completed or anticipates completing many capital improvements within the overall park system. These improvements included:

- Park facilities improvements put into service:

- Air and Space Museum Elevator Modernization
- Bay Bridge Community Center Accessibility Improvements
- Casa Del Prado Elevator Modernization
- City Heights Youth & Community Center Accessibility Improvements
- Colina Del Sol Pool Accessibility Improvements
- Memorial Girls Club Blight Mitigation (Demolition)
- Mission Hills Historic Street Lighting
- Mountain View Neighborhood Park Playground Improvements
- North Park Main Street (University Avenue) Sidewalk Improvements
- Old Globe Theater Elevator Modernization
- Pioneer Park and Comfort Station – Accessibility Improvements
- Rancho Bernardo Community Park Sports Field Lighting

- Santa Clara Recreation Center – Accessibility Improvements
- San Ysidro Community Park Playground Improvements
- Sherman Heights Community Center Accessibility Upgrades
- Silver Wing Park Sports Field Lighting Phase 1
- Sunset Cliffs Natural Park Hillside Improvements Phase 1A
- Tierrasanta Community Park Sports Field Lighting
- Torrey Pines North Golf Course Improvements
- Trail for All People in Black Mountain Open Space Park
- Villa Montezuma Building Systems Repairs
- Webster Neighborhood Identification Sign

- New park facilities put into service:

- Angier Elementary School Joint Use
- Barrio Youth Facilities 2 & 3
- Central Ave Mini Park and Skate Plaza
- Civita Central Park (Phases I and IV)
- Del Sur Neighborhood Park
- Linda Vista Skate Park
- Montgomery Academy Joint Use

2018 CIP Goals

The Public Works Department, Park and Recreation Department, and Planning Department will work in cooperation with each other on a variety of park related capital improvement projects in Fiscal Year 2018, which include:

- Park facilities improvements to be put into service:

- Balboa Park Golf Course Fuel Tank Installation
- Carmel Creek Park Comfort Station Accessibility Access Improvements
- Carmel Valley Rec Center ADA Access Improvements
- Chicano park Restroom Upgrade
- Chollas Lake Park Playground Improvements
- Doyle Community Park Accessibility Upgrades
- Encanto Community Park Security Lighting Upgrade
- Evans Pond Reclaimed Water Pipeline Installation
- Kelly St Neighborhood Park Security Lighting
- La Jolla Parkway/Mount Soledad Erosion Control
- Larsen Field Playground Accessibility Improvements Phase II
- Memorial Park Security Lighting
- Mira Mesa Community Park Expansion
- Old San Ysidro Fire Station Blight Mitigation (Demolition)
- Orchard Avenue, Capri by Sea, and Old Salt Pool Coastal Access Upgrades
- Rancho Penasquitos Towne Centre Park
- Rolling Hills Neighborhood Park Accessibility Upgrades
- San Ysidro Community Park Playground Improvements
- Skyline Hills Community Park Security Lighting
- Tierrasanta Recreation Center Roof & HVAC
- University Village Park Tot Lot

- New park facilities to be put in service:

- Cesar Solis Community Park

- Creative and Performing Media Arts Middle School Joint Use

- Elizabeth Rabbitt Neighborhood Park on Del Mar Mesa Del Sur Neighborhood Park

- Linda Vista Skate Park

- McKinley Elementary School Joint Use

- Park de la Cruz Skate Park

- Piazza Famiglia

- Southcrest Trails Neighborhood Park

- Sunset Cliffs Natural Park Trail (Phase 1B)

- Torrey Meadows Neighborhood Park

- West Maple Canyon Mini Park

- Wightman Street Neighborhood Park



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Park & Recreation

Park & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Angier Elementary School Joint Use / S00762	\$ 2,671,575	\$ -	\$ -	\$ 2,671,575
Aquatic Complex - Mira Mesa CP Expansion / S00667	16,838,874	-	-	16,838,874
Balboa Park Golf Course / AEA00002	1,044,503	-	-	1,044,503
Balboa Park Plaza de Panama Project / L17002	10,000,000	-	69,000,000	79,000,000
Balboa Park West Mesa Comfort Station Replacement / S15036	1,492,573	200,000	-	1,692,573
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	500,000	-	980,000	1,480,000
Bay Terrace Senior Center / S16060	500,000	-	3,100,000	3,600,000
Beyer Park Development / S00752	692,000	400,000	11,196,000	12,288,000
Building 619 at NTC - Rec Center / P18000	-	1,170,000	-	1,170,000
California Tower Seismic Retrofit / L12003	2,411,399	650,000	1,599,999	4,661,398
Canon Street Pocket Park / S16047	840,000	-	-	840,000
Canyon Hills Resource Park Improvements / S15006	1,718,570	-	4,454,932	6,173,502
Canyonside Community Park Improvements / S12004	1,001,125	-	-	1,001,125
Carmel Creek NP Improvements / S16037	1,468,923	-	-	1,468,923
Carmel Del Mar NP Comfort Station-Development / S16034	1,902,223	-	-	1,902,223
Carmel Grove NP Comfort Station and Park Improve / S16038	1,561,532	-	-	1,561,532
Carmel Knolls NP Comfort Station-Development / S16033	978,729	-	-	978,729
Carmel Mission NP Comfort Station Development / S16039	978,729	-	-	978,729
Carmel Valley CP-Turf Upgrades / S16029	4,274,121	-	-	4,274,121
Carmel Valley Neighborhood Park #8 / S00642	6,630,526	-	-	6,630,526
Central Ave Mini Park Ph II Skate Plaza / S14010	846,950	-	-	846,950
Central Avenue MP Acquisition/Development / S00992	1,972,848	-	-	1,972,848
Centrum Neighborhood Pk Improvements / RD16005	1,000,000	-	-	1,000,000
Cesar Solis Community Park / S00649	17,480,078	3,500,000	-	20,980,078
Charles Lewis III Memorial Park / S00673	4,640,283	-	-	4,640,283
Chicano Park ADA Upgrades / S13003	1,900,835	-	-	1,900,835
Children's Park Improvements / S16013	600,000	3,000,000	300,000	3,900,000
Chollas Community Park Comfort Station / S16058	3,260,680	-	-	3,260,680
Chollas Lake Improvements / L18001	-	500,000	1,500,000	2,000,000
Chollas Lake Pk Playground Improvements / S14002	2,329,223	-	-	2,329,223
Coastal Erosion and Access / AGF00006	1,925,200	825,307	1,400,000	4,150,507
Coast Blvd Walkway Improvements / S15001	690,000	-	-	690,000
Convert RB Medians-Asphalt to Concrete / L12000	208,764	350,000	-	558,764

Park & Recreation

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Crest Canyon Resource Management Plan / S10067	75,000	-	-	75,000
Del Mar Mesa Neighborhood Park Ph II / S13023	3,060,354	-	-	3,060,354
Del Mar Mesa N Hiking/Equestrian Trail / S00892	386,000	-	-	386,000
Del Mar Mesa Southern Multi-Use Trail / S00889	110,300	-	-	110,300
Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001	300,000	-	-	300,000
Denney Ranch Neighborhood Park / S00636	1,903	-	15,098,097	15,100,000
Downtown Greenways / L18000	-	1,000,000	-	1,000,000
Doyle Park Community Park ADA Upgrades / S15037	420,402	-	-	420,402
East Fortuna Staging Area Field Stn Bldg / S14016	2,449,006	1,927,365	1,361,839	5,738,210
East Village Green Phase 1 / S16012	20,008,158	5,500,000	-	25,508,158
EB Scripps Pk Comfort Station Replacement / S15035	1,160,784	-	1,639,621	2,800,405
Egger/South Bay Community Park ADA Improvements / S15031	499,000	1,100,000	840,886	2,439,886
El Cajon Blvd Streetscape Improvements / S00826	2,422,102	-	-	2,422,102
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Encanto Comm Pk Security Lighting Upgrades / S16017	404,559	-	-	404,559
Evans Pond Reclaimed Water Pipeline Inst / S13010	427,466	-	-	427,466
Fairbrook Neighborhood Park Development / S01083	3,992,699	-	1,000,000	4,992,699
Famosa Slough Salt Marsh Creation / S00605	363,356	-	-	363,356
Golf Course Drive Improvements / S15040	259,163	-	1,740,977	2,000,140
Gonzales Canyon Resource Management Plan / S10068	60,000	-	-	60,000
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	4,571,106	-	-	4,571,106
Hendrix Pond/Aviary Park Development / P18003	-	300,000	-	300,000
Hickman Fields Athletic Area / S00751	5,651,449	-	-	5,651,449
Hidden Trails Neighborhood Park / S00995	1,133,196	400,000	4,316,804	5,850,000
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
Junipero Serra Museum ADA Improvements / S15034	1,000,000	500,000	500,000	2,000,000
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	150,000	-	-	150,000
Kumeyaay Lakes Berm Restoration Dredging / P18006	32,277	-	-	32,277
Larsen Field ADA Improvements Phase II / S13004	1,797,059	-	-	1,797,059
Linda Vista Skate Park / S15008	4,258,985	-	-	4,258,985
Los Penasquitos Cyn Preserve STRl Restor / S13014	481,098	-	500,000	981,098
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	300,000	-	-	300,000
Martin Luther King Jr. Promenade / S13020	225,000	-	1,005,000	1,230,000
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	1,400,000	-	-	1,400,000
MBGC Irrigation & Electrical Upgrades / S11010	2,960,000	-	-	2,960,000

Park & Recreation

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Memorial Comm Pk Playground ADA Upgrades / S16020	1,173,128	-	1,300,000	2,473,128
Memorial Community Building Clearance Activity / S15039	650,000	-	-	650,000
Mira Mesa Community Pk Improvements / L16002	6,110,948	-	17,600,000	23,710,948
Mission Bay Golf Course / AEA00003	826,096	-	-	826,096
Mission Bay Improvements / AGF00004	30,190,040	6,825,570	31,708,932	68,724,542
Mission Hills Historic Street Lighting / S11008	367,486	-	-	367,486
Mission Trails RP Cowles Mountain Trail / S10065	300,000	-	100,000	400,000
Mission Trails RP Master Plan Update / S01014	884,829	-	-	884,829
Mission Trails RP Trail Realignments / S10066	100,000	-	115,000	215,000
Mohnike Adobe and Barn Restoration / S13008	1,597,597	1,000,000	599,880	3,197,477
Montgomery Academy JU Improvements / S00973	1,331,511	-	-	1,331,511
Mountain View NP Area Upgrades / S11019	1,639,032	-	-	1,639,032
North Park/Main St Sidewalk Improvements / S10040	635,000	-	-	635,000
North Park Mini Park and Streetscape Improvements / S10050	3,210,761	-	-	3,210,761
North Park Recreation Center Expansion / P18001	-	459,865	-	459,865
NTC Aquatic Center / S10000	1,486,726	-	8,000,000	9,486,726
Ocean Air Comfort Station and Park Improvements / S16031	1,881,793	-	-	1,881,793
Ocean Air CP - Turf Upgrades / S16030	6,523,953	-	-	6,523,953
Ocean Beach Pier Condition Assessment / P18002	-	670,981	-	670,981
Old Mission Dam Preservation / S00611	1,577,335	-	-	1,577,335
Olive Grove Community Park ADA Improve / S15028	422,849	-	1,195,000	1,617,849
Olive St Park Acquisition and Development / S10051	2,771,585	-	-	2,771,585
Open Space Improvements / AGG00001	1,900,252	-	-	1,900,252
Pacific Highlands Ranch Community Park / RD16002	13,010,000	-	26,990,000	40,000,000
Pacific Highlands Ranch Hiking & Biking / RD12003	3,705,905	-	3,463,999	7,169,904
Palisades Park Comfort Station Replace / S10026	762,712	-	-	762,712
Paradise Senior Center Improvements / S15002	700,000	-	-	700,000
Park de la Cruz Neighborhood Park Improvements / S15003	11,141,903	-	-	11,141,903
Park Improvements / AGF00007	-	400,000	-	400,000
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	1,200,000	423,985	-	1,623,985
Piazza Famiglia Park / RD16000	1,000,000	-	-	1,000,000
Pomerado Median Improve-N of R Bernardo / S10035	914,221	-	200,000	1,114,221
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	1,274,695	800,000	-	2,074,695
Rancho Penasquitos Towne Centre Park Imp / S12003	175,000	-	-	175,000

Park & Recreation

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Regional Park Improvements / AGF00005	1,500,000	-	-	1,500,000
Resource-Based Open Space Parks / AGE00001	3,981,151	-	6,174,498	10,155,649
Riviera Del Sol Neighborhood Park / S00999	1,920,838	6,350,000	-	8,270,838
Rolando Joint Use Facility Development / S15029	380,000	-	1,870,000	2,250,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	1,091,096	146,464	-	1,237,560
Sage Canyon Concession Bldg-Development / S16035	978,729	-	-	978,729
Salk Neighborhood Park & Joint Use Devel / S14007	5,936,686	-	-	5,936,686
San Ysidro Community Park ADA Improvements / S15033	870,710	-	-	870,710
SD River Dredging Qualcomm Way to SR163 / S00606	489,000	-	600,000	1,089,000
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	707,759	-	-	707,759
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	150,000	-	-	150,000
Skyline Hills Community Park ADA Improve / S15038	1,379,203	-	4,700,000	6,079,203
Solana Highlands NP-Comfort Station Development / S16032	1,650,266	-	-	1,650,266
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	2,692,270	-	-	2,692,270
Southeastern Mini Park Improvements / L16000	1,210,000	-	3,660,000	4,870,000
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	2,999,290	-	-	2,999,290
Sunset Cliffs Park Drainage Improvements / L14005	2,456,000	-	9,000,000	11,456,000
Switzer Canyon Bridge Enhancement Prog / S10054	75,000	-	1,225,000	1,300,000
Taft Joint Use Facility Development / S15026	3,454,600	-	-	3,454,600
Talmadge Decorative SL Restoration / S00978	366,800	-	-	366,800
Talmadge Historic Gates / L12001	453,726	-	-	453,726
Talmadge Traffic Calming Infrastructure / S17001	160,000	100,000	-	260,000
Tierrasanta CP Sports Field Lighting / S11011	1,148,441	-	-	1,148,441
Torrey Highlands Community ID & Enhance / S11009	375,000	-	-	375,000
Torrey Highlands NP Upgrades / S16036	763,216	-	235,078	998,294
Torrey Highlands Park Play Area Upgrades / S11020	942,735	-	-	942,735
Torrey Hills NP Development / S13007	1,000,000	-	-	1,000,000
Torrey Meadows Neighborhood Park / S00651	7,922,755	-	-	7,922,755
Torrey Pines Golf Course / AEA00001	1,307,129	5,500,000	-	6,807,129
Torrey Pines N. Golf Course-Improvements / S14019	14,170,000	-	-	14,170,000
Trail for All People / S13001	536,000	-	-	536,000
Tubman Charter School JU Improvements / S13000	1,180,000	150,000	3,630,000	4,960,000
University Village Park Tot Lot / S13005	695,253	150,000	-	845,253
Valencia Park Acquisition & Development / S11103	1,315,850	350,987	-	1,666,837
Villa Monserate Neighborhood Park Upgrades / S16048	789,900	-	1,265,100	2,055,000

Park & Recreation

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Wangenheim Joint Use Facility / S15007	5,643,211	-	-	5,643,211
Wegeforth Elementary School Joint Use / S00764	3,346,243	-	-	3,346,243
West Maple Canyon MP / S00760	1,165,964	-	-	1,165,964
Wightman Street Neighborhood Park / S00767	3,480,779	-	-	3,480,779
Total	\$ 336,098,268	\$ 44,650,524	\$ 245,166,642	\$ 625,915,434



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Park & Recreation – Preliminary Engineering Projects

Building 619 at NTC - Rec Center / P18000

Priority Category: **Low** Priority Score: **53**

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ -	\$ 1,170,000	\$ 1,170,000
Total		\$ -	\$ -	\$ 1,170,000	\$ 1,170,000

Hendrix Pond/Aviary Park Development / P18003

Priority Category: **Low** Priority Score: **52**

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
Scripps Miramar Ranch FBA	400086	\$ -	\$ -	\$ 300,000	\$ 300,000
Total		\$ -	\$ -	\$ 300,000	\$ 300,000

Kumeyaay Lakes Berm Restoration Dredging / P18006

Priority Category: **Low** Priority Score: **27**

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ 520	\$ -	\$ 520
Mission Trails Regional Park Fund	200403	\$ -	\$ 31,757	\$ -	\$ 31,757
Total		\$ -	\$ 32,277	\$ -	\$ 32,277

North Park Recreation Center Expansion / P18001

Priority Category: **Low** Priority Score: **64**

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
Park North-East - Park Dev Fd	400110	\$ -	\$ -	\$ 184,865	\$ 184,865
North Park Urban Comm	400112	\$ -	\$ -	\$ 275,000	\$ 275,000
Total		\$ -	\$ -	\$ 459,865	\$ 459,865

Ocean Beach Pier Condition Assessment / P18002

Priority Category: **Low** Priority Score: **47**

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
Ocean Beach Pier (Concessions) Fund	200402	\$ -	\$ -	\$ 670,981	\$ 670,981
Total		\$ -	\$ -	\$ 670,981	\$ 670,981

Park & Recreation

Angier Elementary School Joint Use / S00762

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Serra Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2009 - 2019		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfing multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The project is in warranty until Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 1,729,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,730,000
Serra Mesa - Major District	400035	238,363	51,211	-	-	-	-	-	-	-	-	289,575
Serra Mesa - Urban Community	400132	652,000	-	-	-	-	-	-	-	-	-	652,000
Total		\$ 2,620,362	\$ 51,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,671,575

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.19	0.19	0.19	0.19	0.19
Park & Recreation - GENERAL FUND	Total Impact \$	32,508	33,199	33,536	33,902	33,902

Park & Recreation

Aquatic Complex - Mira Mesa CP Expansion / S00667

Parks - Neighborhood

Council District:	6	Priority Score:	55
Community Planning:	Mira Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2004 - 2018		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for Phase I, developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and wheels-friendly plaza per L16002 Mira Mesa Community Pk Improvements. The street between the two sites will include parking and street calming.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. For Phase I only, the current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan was approved in June 2005. Funding for Phase I construction was made available in Fiscal Year 2013. Phase I construction by design-build contractor began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Phase II & III will be completed under L16002 Mira Mesa Community Park Improvements.

Summary of Project Changes: The financial schedule has been updated for the programmed Facilities Benefit Assessment (FBA) funding per the Mira Mesa FBA Public Facilities Financing Plan (PFFP). Remaining budget will be transferred to L16002 Mira Mesa Community Park Improvements upon completion of Phase I.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
ANA - Blk Mtn Rd Bridge	400223	\$ -	\$ 23,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,751
Mira Mesa - FBA	400085	14,848,530	1,965,948	-	-	-	-	-	-	-	-	16,814,478
Mira Mesa East-Major District	400028	38	-	-	-	-	-	-	-	-	-	38
Mira Mesa West-Major District	400027	606	-	-	-	-	-	-	-	-	-	606
Total		\$ 14,849,175	\$ 1,989,699	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,838,874

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	1.25	1.25	1.25	1.25	1.25
Park & Recreation - GENERAL FUND	Total Impact \$	151,919	156,469	158,671	161,083	161,083

Park & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District:	3	Priority Score:	Annual
Community Planning:	Balboa Park	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Shelly Stowell
Duration:	2010 - 2024		858-581-7867
Improvement Type:	Betterment		sstowell@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 171,428	\$ 873,075	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,044,503
Total		\$ 171,428	\$ 873,075	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,044,503

Park & Recreation

Balboa Park Plaza de Panama Project / L17002

Parks - Developed Regional Park

Council District:	3	Priority Score:	66
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Shackelford, Kris
Duration:	2017 - 2020		619-533-4121
Improvement Type:	New		kshackelford@sandiego.gov

Description: This project provides for the construction of pedestrian plazas, water features, accessible parking, bypass road and bridge, below-grade parking structure with rooftop park, landscaping, irrigation and associated improvements for Balboa Park. The project will be constructed in four phases. Phase I consists of utility relocation and construction of Centennial Road South. Phase II includes construction of the parking structure and the Centennial Bridge. Phase III includes reconstruction of the Alcazar Parking Lot. And Phase IV includes construction of the rooftop park and reconstruction of Plaza de Panama, West El Prado, Plaza de California, Esplanade, and Pan American Promenade. Improvements in this final phase also include construction of ancillary structures, enhanced paving, water features, benches, decorative lighting, and landscaping.

Justification: The underlying purpose of the project is to restore pedestrian and park uses to the Central Mesa and alleviate pedestrian/vehicular conflicts (defined as vehicles and pedestrians crossing the same area at potentially the same time).

Operating Budget Impact: There will be an increase in the Park and Recreation Department operating budget of approximately \$160,000 per year for Fiscal Year 2018 and Fiscal Year 2019 for implementation of a parking management plan during construction. There will be an increase in the Park and Recreation Department operating budget of approximately \$366,278 annually with a one-time expense of \$27,000 for maintenance of the newly constructed improvements.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, Central Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Construction will begin in the Fall of Fiscal Year 2018, with a construction duration of 26 months.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000
Capital Outlay-Sales Tax	400000	4,191	1,393,232	-	-	-	-	-	-	-	-	1,397,423
Donations	9700	-	-	-	30,000,000	-	-	-	-	-	-	30,000,000
Other Debt Financing	9302	-	-	-	39,000,000	-	-	-	-	-	-	39,000,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	145,335	457,240	-	-	-	-	-	-	-	-	602,576
Total		\$ 149,527	\$ 9,850,472	\$ -	\$ 69,000,000	\$ -	\$ 79,000,000					

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Park & Recreation - GENERAL FUND	Total Impact \$	160,000	160,000	393,278	366,278	366,278

Park & Recreation

Balboa Park West Mesa Comfort Station Replacement / S15036

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	63
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2016 - 2020		619-533-7449
Improvement Type:	Replacement		gfreiha@sandiego.gov

Description: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be pre-fabricated buildings.

Justification: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements and thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park West Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: The project design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: \$200,000 in Regional Park Improvements funds will be allocated to this project for Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 339,521	\$ 1,135,478	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,675,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	-	17,573	-	-	-	-	-	-	-	-	17,573
Total		\$ 339,521	\$ 1,153,052	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,692,573

Park & Recreation

Balboa Pk Bud Kearns Aquatic Complex Imp / S17000

Bldg - Parks - Recreation/Pool Centers

Council District:	3	Priority Score:	57
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2017 - 2022		619-533-7449
Improvement Type:	Replacement - Rehab		gfreiha@sandiego.gov

Description: This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements may include mechanical systems, fencing, accessibility upgrades, pool decking and pool coping.

Justification: The improvements are necessary to bring the aquatic complex into full compliance with the San Diego County Department of Environmental Health requirements.

Operating Budget Impact: There will be no operating budget impact. The existing aquatic complex is included in the Park and Recreation Department's annual maintenance budget. The project will not increase pool use capacity.

Relationship to General and Community Plans: The project is consistent with the Balboa Park East Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be complete in Fiscal Year 2018. It is anticipated construction will begin in Fiscal Year 2020 and will be completed in Fiscal Year 2021.

Summary of Project Changes: \$280,000 of unidentified funding was added to this project in Fiscal Year 2017, due to the revised project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 45,891	\$ 454,108	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	280,000	280,000
Total		\$ 45,891	\$ 454,108	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 280,000	\$ 1,480,000

Park & Recreation

Bay Terrace Senior Center / S16060

Parks - Community

Council District:	4	Priority Score:	57
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2021		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a senior center within Bay Terraces Community Park. It is anticipated this senior center will be approximately 3,500 square feet in size and may contain restrooms, kitchen, meeting room(s), one staff office, and storage closet(s). The final amenities will be determined during the design phase.

Justification: The improvements are necessary to meet the needs of the community.

Operating Budget Impact: The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: The project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017. Construction will be scheduled when funding is identified.

Summary of Project Changes: \$500,000 of Community Development Block Grant funds are anticipated to be allocated to the project in Fiscal Year 2018. \$2,600,000 of unidentified funding was added to the project total cost due to revised requirements. This project was formerly listed as Bay Terraces Community Center.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 407,230	\$ 92,769	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Grant Fund - Federal	600000	-	-	-	500,000	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,600,000	2,600,000
Total		\$ 407,230	\$ 92,769	\$ -	\$ 500,000	\$ -	\$ 2,600,000	\$ 3,600,000				

Park & Recreation

Beyer Park Development / S00752

Parks - Community

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa; San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2002 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. General Development Plan began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. \$400,000 of Development Impact Fees have been added in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 167,424	\$ 32,575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Otay Mesa Facilities Benefit Assessment	400856	-	-	400,000	-	-	-	-	-	-	-	400,000
Otay Mesa-West (From 39067)	400093	212,000	-	-	-	-	-	-	-	-	-	212,000
San Ysidro Urban Comm	400126	280,000	-	-	-	-	-	-	-	-	-	280,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,196,000	11,196,000
Total		\$ 659,424	\$ 32,575	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,196,000	\$ 12,288,000

Park & Recreation

California Tower Seismic Retrofit / L12003

Parks - Resource Based

Council District:	3	Priority Score:	68
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2013 - 2020		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower.

Justification: The California Tower was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2015. Phase II design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Phase II construction is scheduled to begin in Fiscal Year 2018.

Summary of Project Changes: \$999,999 in FEMA Federal Grant funding is anticipated to be received in Fiscal Year 2018. \$650,000 in Regional Park Improvement funding is to be received in Fiscal Year 2018. \$600,000 of unidentified costs was added to this project in Fiscal Year 2018, due to revised project cost. In 2017, City Council transfers \$635,788 to this project from various other park projects. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 22,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,001
EGF CIP Fund 1/3	200110	-	235,000	-	-	-	-	-	-	-	-	235,000
Environmental Growth 2/3 Fund	200109	-	150,000	-	-	-	-	-	-	-	-	150,000
Grant Fund - Federal	600000	-	-	-	999,999	-	-	-	-	-	-	999,999
Grant Fund - State	600001	65,414	-	-	-	-	-	-	-	-	-	65,414
Private & Others Contrib-CIP	400264	20,000	-	-	-	-	-	-	-	-	-	20,000
Public/Private Partnership Fund	200376	190,196	-	-	-	-	-	-	-	-	-	190,196
San Diego Regional Parks Improvement Fund	200391	719,141	1,009,645	650,000	-	-	-	-	-	-	-	2,378,787
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	600,000	600,000
Total		\$ 994,753	\$ 1,416,646	\$ 650,000	\$ 999,999	\$ -	\$ 600,000	\$ 4,661,398				

Park & Recreation

Canon Street Pocket Park / S16047

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a pocket park, approximately 0.75 acre, and will provide park amenities such a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 312,838	\$ 527,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 840,000
Total		\$ 312,838	\$ 527,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 840,000

Park & Recreation

Canyon Hills Resource Park Improvements / S15006

Parks - Resource Based

Council District:	6	Priority Score:	45
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2015 - 2022		619-533-7449
Improvement Type:	New		gfreiha@sandiego.gov

Description: This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan process began in Fiscal Year 2015 and the design of the improvements is anticipated to be completed in Fiscal Year 2019. Construction will be scheduled when funding is identified.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 392,251	\$ 1,326,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,718,570
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,454,932	4,454,932
Total		\$ 392,251	\$ 1,326,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,454,932	\$ 6,173,502

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	1.14
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	-	-	153,729

Park & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District:	6	Priority Score:	22
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2012 - 2019		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the western parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin and be completed in Fiscal Year 2018.

Summary of Project Changes: \$285 of Park Service District funds were allocated to this project in Fiscal Year 2017. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Penasquitos South-Major Dist	400023	51,125	-	-	-	-	-	-	-	-	-	51,125
PV Est-Other P & R Facilities	400221	158,119	141,880	-	-	-	-	-	-	-	-	300,000
Rancho Penasquitos FBA	400083	-	350,000	-	-	-	-	-	-	-	-	350,000
Total		\$ 209,245	\$ 791,880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,001,125

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.19	0.19	0.19	0.19	0.19
Park & Recreation - GENERAL FUND	Total Impact \$	18,933	19,624	19,961	20,327	20,327

Park & Recreation

Carmel Creek NP Improvements / S16037

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of ADA improvements to an existing children's play area and path of travel, one new group picnic area (six picnic tables), and one new shade structure.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 29,758	\$ 1,439,164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,468,923
Total		\$ 29,758	\$ 1,439,164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,468,923

Park & Recreation

Carmel Del Mar NP Comfort Station-Development / S16034

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2016 - 2020		619-533-4852
Improvement Type:	New		nantoun@sandiego.gov

Description: This project provides for the demolition of the existing comfort station and the design and construction of a new ADA comfort station providing ADA improvements to the children's play area and path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 23,382	\$ 1,878,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,902,223
Total		\$ 23,382	\$ 1,878,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,902,223

Park & Recreation

Carmel Grove NP Comfort Station and Park Improve / S16038

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2016 - 2020		619-533-4852
Improvement Type:	New		nantoun@sandiego.gov

Description: This project provides for the design and construction of a prefab comfort station, approximately 1,200 square feet, two new picnic tables, and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 21,484	\$ 1,540,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,561,532
Total		\$ 21,484	\$ 1,540,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,561,532

Park & Recreation

Carmel Knolls NP Comfort Station-Development / S16033

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2016 - 2020		619-533-4852
Improvement Type:	New		nantoun@sandiego.gov

Description: This project provides for the design and construction of a new comfort station within the neighborhood park.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 26,317	\$ 952,411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729
Total		\$ 26,317	\$ 952,411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729

Park & Recreation

Carmel Mission NP Comfort Station Development / S16039

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2016 - 2020		619-533-4852
Improvement Type:	New		nantoun@sandiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station, within the neighborhood park.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 10,304	\$ 968,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729
Total		\$ 10,304	\$ 968,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729

Park & Recreation

Carmel Valley CP-Turf Upgrades / S16029

Parks - Miscellaneous Parks

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2017 - 2020		619-533-4852
Improvement Type:	Expansion		nantoun@sandiego.gov

Description: This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 30,792	\$ 3,126,993	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,157,786
Del Mar Hills/Carmel Vly-Maj D	400026	-	1,116,335	-	-	-	-	-	-	-	-	1,116,335
Total		\$ 30,792	\$ 4,243,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,274,121

Park & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Parks - Neighborhood

Council District:	1	Priority Score:	55
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Shifflet, Robin
Duration:	2007 - 2021		619-533-4524
Improvement Type:	New		rshifflet@sandiego.gov

Description: This project provides for acquisition, design, and construction of approximately four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well as enhance the visual quality of the area.

Operating Budget Impact: Operating budget impact will be determined once the land has been conveyed to the City.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 1994 through the Carmel Valley Restoration and Enhancement Project. Design is anticipated to begin in Fiscal Year 2020 and construction to be completed in Fiscal Year 2024. The adjacent parcel that will provide access to the park, approximately eight acres, will be deeded to the City through an Irrevocable Offer of Dedication when the required restoration for the Multiple Habitat Preservation Act (MHPA) land is completed and accepted by the City. Conveyance to the City is expected in 2021.

Summary of Project Changes: The project schedule has been updated to reflect the most recent Carmel Valley Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 25,270	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,533,046
Carmel Valley South FBA	400087	97,479	-	-	-	-	-	-	-	-	-	97,479
Total		\$ 122,749	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,630,526

Park & Recreation

Central Ave Mini Park Ph II Skate Plaza / S14010

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	57
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2014 - 2018		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of Phase II of the Central Avenue Mini Park in the City Heights community. This new 0.145 acre mini park will include an unsupervised concrete skateboard plaza area and related landscaping. Phase I was a separate project under S00992 Central Avenue M/P Acquisition/Development.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Project is in warranty until Fiscal Year 2018.

Summary of Project Changes: This project is complete and will be closed by the end of Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 839,554	\$ 7,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 846,950
Total		\$ 839,554	\$ 7,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 846,950

Park & Recreation

Central Avenue MP Acquisition/Development / S00992

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	39
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2005 - 2018		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Phase 1 shall include, but not limited to, a 2- to 5-year-old playground, a 5- to 12-year-old playground, small open turf area for passive recreation, a plaza with game tables, site furnishings, realignment of the existing walkway from the Interstate 15 pedestrian bridge, and park landscaping. Phase II is a separate project, S14010.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. General Development Plan design began in Fiscal Year 2011 and was approved by the Park and Recreation Board mid-Fiscal Year 2013. Design began in late Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2018.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Highland/Landis(East SD)-Major	400059	5,673	-	-	-	-	-	-	-	-	-	5,673
Historical Fund	X999	56,000	-	-	-	-	-	-	-	-	-	56,000
Mid-City - Park Dev Fund	400109	1,583,945	21,188	-	-	-	-	-	-	-	-	1,605,134
Pk/Rec Bldg Permit Fee Dist-D	400076	21,041	-	-	-	-	-	-	-	-	-	21,041
RDA Contributions to City Heights Project Fund	200347	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		\$ 1,951,659	\$ 21,188	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,972,848

Park & Recreation

Centrum Neighborhood Pk Improvements / RD16005

Parks - Neighborhood

Council District:	6	Priority Score:	58
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Hafetepe, Benjamin
Duration:	2016 - 2020		619-533-3913
Improvement Type:	Betterment		bhafertepe@sandiego.gov

Description: This developer-built project provides for the design and construction of improvements to a neighborhood park, approximately 2 acres, and will provide park amenities such as additional shade structures, expanded children's play area with play elements, an enhanced seating area with additional seating, wayfinding, a dog park, and enhanced pathways and seating areas.

Justification: This project will expand the use of the park and contribute to satisfying population-based park requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: Operating impact will be determined upon completion of design.

Relationship to General and Community Plans: The project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer and is dependent upon developer activity. Construction and conveyance of the completed park to the City, is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 23,176	\$ 976,823	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 23,176	\$ 976,823	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Park & Recreation

Cesar Solis Community Park / S00649

Parks - Community

Council District:	8	Priority Score:	62
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2003 - 2019		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of the Cesar Solis Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various park areas of this size. Funding for operation and maintenance is included in the Department's Fiscal Year 2018 budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: \$3.5 million in Facilities Benefit Assessment funding was added Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 80,078	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,078
Otay Mesa Facilities Benefit Assessment	400856	3,421,614	-	3,233,480	-	-	-	-	-	-	-	6,655,094
Otay Mesa-West (From 39067)	400093	13,858,165	120,220	266,520	-	-	-	-	-	-	-	14,244,906
Total		\$ 17,279,779	\$ 200,298	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,980,078

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	2.00	2.00	2.00	2.00	2.00
Park & Recreation - GENERAL FUND	Total Impact \$	296,230	303,509	307,034	310,892	310,892

Park & Recreation

Charles Lewis III Memorial Park / S00673

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2002 - 2021		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into Charles Lewis III Neighborhood Park. Amenities include: walkways, a half court basketball court, a fenced dog-off leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operations and maintenance funding for this project was previously included in the Park and Recreation budget beginning in Fiscal Year 2016.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: Park was opened for use in December 2015, which began the five year mitigation and monitoring period.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 273,575	\$ 64,070	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,646
Grant Fund - State	600001	2,799,105	1,045	-	-	-	-	-	-	-	-	2,800,150
Mid City Urban Comm	400114	79,680	120,319	-	-	-	-	-	-	-	-	200,000
Mid-City - Park Dev Fund	400109	609,699	-	-	-	-	-	-	-	-	-	609,699
TransNet Extension Congestion Relief Fund	400169	534,204	158,583	-	-	-	-	-	-	-	-	692,788
Total		\$ 4,296,264	\$ 344,018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,640,283

Park & Recreation

Chicano Park ADA Upgrades / S13003

Parks - Developed Regional Park

Council District:	8	Priority Score:	57
Community Planning:	Barrio Logan	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2014 - 2021		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accessibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, drinking fountains, park furniture, and construction of a new comfort station. A skateboard plaza, park lighting, and sportsfield lighting would expand the use of the existing park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based on the Park and Recreation Department's current cost to maintain various landscaped areas of this size. Operational costs for the project will be revised once all amenities and site characteristics are identified.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction is anticipated to begin and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 493,456	\$ 456,543	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 950,000
Grant Fund - Federal	600000	740,000	-	-	-	-	-	-	-	-	-	740,000
Memorial(Southeast SD)Maj Dist	400061	10,835	-	-	-	-	-	-	-	-	-	10,835
San Diego Regional Parks Improvement Fund	200391	20	199,979	-	-	-	-	-	-	-	-	200,000
Total		\$ 1,244,311	\$ 656,523	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900,835

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.50	0.50
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	-	50,594	52,278

Park & Recreation

Children's Park Improvements / S16013

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	47
Community Planning:	Centre City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2017 - 2020		619-533-7138
Improvement Type:	Betterment		brand@civicsd.com

Description: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building.

Justification: This project implements the Downtown Community Plan Policy 4.1-P-11, "Implement a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities and/or are in need of activity and revitalization."

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin and be complete in Fiscal Year 2018. Construction is estimated to begin in Fiscal Year 2019.

Summary of Project Changes: \$3.0 million in Development Impact Fee funds will be added to this project in Fiscal Year 2018. The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 152,213	\$ 447,786	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		\$ 152,213	\$ 447,786	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 3,900,000

Park & Recreation

Chollas Community Park Comfort Station / S16058

Parks - Community

Council District:	4	Priority Score:	49
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	New	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the continuation of the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Project will consist of a comfort station with a concession area. Future phases may include a tot lot, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and an off-leash dog area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design documents are complete. Construction is anticipated to begin in Fiscal Year 2018.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ -	\$ 446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	446
CR-TAB 2010A (TE) Proceeds	400696	245,955	2,968,318	-	-	-	-	-	-	-	-	3,214,274
Mid-City - Park Dev Fund	400109	-	45,960	-	-	-	-	-	-	-	-	45,960
Total		\$ 245,955	\$ 3,014,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,260,680

Park & Recreation

Chollas Lake Improvements / L18001

Parks - Resource Based

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	New	Contact Information:	Winter, James
Duration:	2018 - 2022		619-235-5257
Improvement Type:	Betterment		jwinter@sandiego.gov

Description: This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security.

Justification: Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and by supplying the park rangers with additional resources to enhance their patrol duties.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2018. Construction scheduling will be determined after design is complete.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,000,000

Park & Recreation

Chollas Lake Pk Playground Improvements / S14002

Parks - Community

Council District:	4	Priority Score:	40
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2014 - 2019		619-533-5301
Improvement Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: Eastern Area and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction is anticipated to begin and be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal year 2017, Council added \$590,000 in Environmental Growth Funds to the project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ 223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 223
EGF CIP Fund 1/3	200110	-	590,000	-	-	-	-	-	-	-	-	590,000
Grant Fund - Federal	600000	1,939	748,060	-	-	-	-	-	-	-	-	750,000
San Diego Regional Parks Improvement Fund	200391	324,203	664,796	-	-	-	-	-	-	-	-	989,000
Total		\$ 326,366	\$ 2,002,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,329,223

Park & Recreation

Coast Blvd Walkway Improvements / S15001

Trans - Ped Fac - Sidewalks

Council District:	1	Priority Score:	42
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2019		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the design and construction of widened walkways, enhanced paving, slope protection, sea walls, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 "Preliminary Plan for the La Jolla Coastline."

Justification: This project will provide improved walkway access and enhanced landscaping along Coast Boulevard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was initiated by the community in Fiscal Year 2012. After conceptual plans were completed, design task was transferred to the City in Fiscal Year 2016. City Design phase began in Fiscal Year 2017 and will be completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, Council added \$180,000 of La Jolla Urban Community funds to the project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	\$ 302,629	\$ 387,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 690,000
Total		\$ 302,629	\$ 387,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 690,000

Park & Recreation

Coastal Erosion and Access / AGF00006

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2010 - 2024		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Construction of coastal access located at Capri by the Sea in Pacific Beach, 101-202 Coast Boulevard in La Jolla, and Old Salt Pool and Orchard Avenue in Ocean Beach are anticipated to be completed in Fiscal Year 2018. Design will commence in Fiscal Year 2018 for coastal access locations Santa Cruz Avenue, Bermuda Avenue, and Narragansett Street within Ocean Beach. Construction for these locations is anticipated to commence in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: \$825,307 of Regional Park Improvement Fund will be added to this project in Fiscal Year 2018. In Fiscal Year 2017, Council transferred \$1 Million into the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 96,913	\$ 30,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 127,088
Ocean Beach - Major District	400050	28	-	-	-	-	-	-	-	-	-	28
San Diego Regional Parks Improvement Fund	200391	786,196	1,011,886	825,307	-	-	800,000	500,000	-	-	-	3,923,389
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,000	100,000
Total		\$ 883,138	\$ 1,042,062	\$ 825,307	\$ -	\$ -	\$ 800,000	\$ 500,000	\$ -	\$ -	\$ 100,000	\$ 4,150,507

Park & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	Priority Score:	50
Community Planning:	Rancho Bernardo	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2012 - 2020		619-533-7492
Improvement Type:	Replacement		dnutter@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection of Rancho Bernardo Road. Phases three and four included additional existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, and Pomerado Road. Phase five will include additional identified locations along Rancho Bernardo Road with the Rancho Bernardo Maintenance Assessment District boundaries. The scope of phase five includes work to convert asphalt medians to stamped concrete medians was added to include the following locations: Rancho Bernardo Road, Pomerado Road and, Bernardo Center Drive.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and was completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and were completed in Fiscal Year 2017. New identified median locations along Rancho Bernardo Road as requested by the Rancho Bernardo Community group, are anticipated to be completed as a part of phase five in Fiscal Year 2018. This new phase will began in Fiscal Year 2017 and is anticipated to be completed by Fiscal Year 2018.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018. \$350,000 in Rancho Bernardo MAD funding is requested in Fiscal Year 2018 for the new phase of work. Total project costs have increased by \$350,000 due to the inclusion of newly identified medians.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000
Rancho Bernardo MAD Fund	200038	783	202,981	350,000	-	-	-	-	-	-	-	553,764
Total		\$ 783	\$ 207,981	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	558,764

Park & Recreation

Crest Canyon Resource Management Plan / S10067

Parks - Open Space

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Pines	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Miller, Betsy
Duration:	2011 - 2020		619-685-1314
Improvement Type:	New		bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011 and will be completed in Fiscal Year 2019.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 47,479	\$ 27,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Total		\$ 47,479	\$ 27,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Park & Recreation

Del Mar Mesa N Hiking/Equestrian Trail / S00892

Parks - Trails

Council District:	1	Priority Score:	19
Community Planning:	Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2002 - 2018		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: The Del Mar Mesa Community Plan Amendments of Spring 2015 identifies approximately 23,300 feet of multi-use trails hiking/equestrian trails in the northern area. Of this, approximately 10,800 feet of multi-use trail have been completed from Carmel Country Road east to just of Little McGonigle Road. 12,500 feet remain to be completed.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 30,504	\$ 355,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 386,000
Total		\$ 30,504	\$ 355,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 386,000

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Park & Recreation - GENERAL FUND	Total Impact \$	3,030	3,030	3,030	3,030	3,030

Park & Recreation

Del Mar Mesa Neighborhood Park Ph II / S13023

Parks - Neighborhood

Council District:	1	Priority Score:	55
Community Planning:	Del Mar Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2014 - 2019		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of Del Mar Mesa Neighborhood Park in the community of Del Mar Mesa. This new 3.7 acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, playgrounds, and comfort stations.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and will be completed in Fiscal Year 2018.

Summary of Project Changes: This project received \$1 million in Facilities Benefit Assessment funding in Fiscal Year 2017, via City Council Resolution R-310721, adopted on November 1, 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 2,322,986	\$ 737,367	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,354
Total		\$ 2,322,986	\$ 737,367	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,354

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
Park & Recreation - GENERAL FUND	Total Impact \$	76,771	78,588	79,471	80,435	80,435

Park & Recreation

Del Mar Mesa Southern Multi-Use Trail / S00889

Parks - Trails

Council District:	1	Priority Score:	19
Community Planning:	Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2002 - 2018		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: This project provides for the construction of a multi-use trail approximately 200 linear feet long. The total multi-use trail, approximately 1,000 linear feet long, extends southerly from the end of Del Mar Mesa Road and crosses the Grand Del Mar entry road, and then extends westerly to connect to the wildlife crossing under Carmel Country Road and the Neighborhood 10 Trail, and easterly to connect to the Shaw Valley Trail in the Carmel Valley Community.

Justification: This project provides recreational opportunities in Del Mar Mesa in accordance with the City's General Plan and implements the Del Mar Mesa Specific Plan recommendations.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$1,000 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Approximately 800 feet of the north-south portion of the trail has been completed, including the connection to Shaw Valley and the wildlife undercrossing. Improvements or realignment to approximately 200 feet of the south end of the trail alignment is required to complete the trail. The connection to the Neighborhood 10 trail remains to be completed, due to property/right-of-way acquisition. The remaining trail connection is within the Carmel Valley Community and funding will be from the Carmel Valley FBA. Environmental study and trail design required due to wetland on proposed trail alignment.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 8,616	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,300
Total		\$ 8,616	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,300

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Park & Recreation - GENERAL FUND	Total Impact \$	1,000	1,000	1,000	1,000	1,000

Park & Recreation

Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Crane, Bill
Duration:	2017 - 2018		619-533-3685
Improvement Type:	New		wcrane@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a 5.0 usable acre neighborhood park adjacent to the Del Sur Elementary School. This project includes the cost of half-width street improvements for the local roadways adjacent to the project. Improvements will consist of a comfort station, playground, skate park, tennis and basketball courts, walkways and passive park space. This is project P-5 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project is in conformance with the City's General Plan guidelines for population-based park and recreation facilities and helps implement the Black Mountain Ranch subarea plan to serve the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch subarea plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016 and construction is anticipated to be completed by the end of 2018. This project is being constructed by a developer pursuant to the terms of a reimbursement agreement.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Total		\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Park & Recreation

Dennery Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District:	8	Priority Score:	47
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2005 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an ongoing operational budget for personnel and non-personnel expenses. Operational costs will be revised once all amenities and unique site characteristics are finalized.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Pardee Homes. Construction and conveyance of the completed park to the City is expected to be completed in Fiscal Year 2021.

Summary of Project Changes: The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 1,000,000	\$ 4,705,294	\$ 5,392,803	\$ -	\$ 15,098,097
Otay Mesa-West (From 39067)	400093	1,903	-	-	-	-	-	-	-	-	-	1,903
Total		\$ 1,903	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 1,000,000	\$ 4,705,294	\$ 5,392,803	\$ -	\$ 15,100,000

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	1.19	1.19
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	-	173,175	177,183

Park & Recreation

Downtown Greenways / L18000

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	63
Community Planning:	Centre City	Priority Category:	High
Project Status:	New	Contact Information:	Brand, Kathleen
Duration:	2018 - 2022		619-533-7138
Improvement Type:	Betterment		brand@civicsd.com

Description: This project provides for the design and construction of urban trails within the available public right-of-way, creating pedestrian oriented streetscapes with prominent landscaping and expanded sidewalk widths. The system of greenways improves connections to existing and proposed parks and open space in Downtown.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan, the Downtown San Diego Mobility Plan, and is in conformance with the City's General Plan.

Schedule: This project will be overseen and completed by Civic San Diego in Fiscal Year 2022.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Park & Recreation

Doyle Park Community Park ADA Upgrades / S15037

Parks - Community

Council District:	1	Priority Score:	45
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2019		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the installation of path of travel and accessibility improvements to the rear entrance at Doyle Community Park adjacent to the dog off-leash area and future community garden. It may include a small parking area, walkway improvements, and accessibility signage.

Justification: The current parking area located in the rear cul-de-sac and adjacent walkways leading into the dog off-leash area and park are not compliant with current accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal year 2017 and will be completed in Fiscal Year 2018. Construction is anticipated to begin and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 45,468	\$ 354,531	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Univ City Central-Major Dist	400044	2,586	-	-	-	-	-	-	-	-	-	2,586
Univ City North - Sub Dist	400045	17,816	-	-	-	-	-	-	-	-	-	17,816
Total		\$ 65,870	\$ 354,531	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,402

Park & Recreation

East Fortuna Staging Area Field Stn Bldg / S14016

Parks - Resource Based

Council District:	7	Priority Score:	73
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2014 - 2022		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the development and construction of an administration building (approximately 5,000 square feet) that could include, but not be limited to staff offices, kitchen, showers, conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 square feet) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the equestrian and multi-use staging area that was originally approved by the Mission Trails Citizens Advisory Committee.

Justification: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$38,000 is based upon the Park and Recreation Department's current operating cost for similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan, and implements the Mission Trails Regional Park Master Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled for completion in Fiscal Year 2018. Construction will begin when funding is identified.

Summary of Project Changes: \$1,927,365 in Environmental Growth funds was allocated to this project in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2018. The total project costs have increased by \$1.2 million due to revised project requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ 1,400,373	\$ 1,927,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,327,738
Environmental Growth 2/3 Fund	200109	-	181,093	-	-	-	-	-	-	-	-	181,093
Mission Trails Regional Park Fund	200403	566,378	301,161	-	-	-	-	-	-	-	-	867,540
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,361,839	1,361,839
Total		\$ 566,378	\$ 1,882,628	\$ 1,927,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,361,839	\$ 5,738,210

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	-	38,000	38,000

Park & Recreation

East Village Green Phase 1 / S16012

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	42
Community Planning:	Centre City - East Village	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2016 - 2020		619-533-7138
Improvement Type:	New		brand@civicsd.com

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, a leash free dog park, children's play area, outdoor seating, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and will be complete by Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019.

Summary of Project Changes: The General Development Plan (GDP) was approved by the Park and Recreation Board in November, 2015. An additional \$5.5 million in Development Impact Fee funds will be allocated to this project in Fiscal Year 2018. Project estimates were revised after the completion of the GDP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 5,114,109	\$ 14,894,048	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,508,158
Total		\$ 5,114,109	\$ 14,894,048	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,508,158

Park & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	43
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2016 - 2022		619-533-7449
Improvement Type:	Replacement		gfreiha@sandiego.gov

Description: This project provides for the design and construction of a replacement comfort station located in EB Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

Justification: The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: As this project may result in an expanded facility, the operating and maintenance budget cost will likely increase. Estimated cost increases will become known during the design phase.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design has been initiated through community efforts. The design will be completed in Fiscal Year 2018, with construction anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$700,000 in Regional Park Funds and \$406 in Park Services District funds were allocated to this project in Fiscal Year 2017. \$1,639,621 increase in total project cost reflects a revised cost estimate. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
La Jolla - Major District	400046	\$ 35,784	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,784
San Diego Regional Parks Improvement Fund	200391	427,463	697,536	-	-	-	1,000,000	-	500,000	-	-	2,625,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	139,621	139,621
Total		\$ 463,247	\$ 697,536	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 500,000	\$ -	\$ 139,621	\$ 2,800,405

Park & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District:	8	Priority Score:	36
Community Planning:	Otay Mesa - Nestor	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2017 - 2020		619-533-4825
Improvement Type:	Betterment		nantoun@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will begin when funding is identified.

Summary of Project Changes: In Fiscal year 2017, The City council authorized the appropriation of \$389,000 in Development Impact Fee funds. An additional \$1.1 million has been allocated to this project for Fiscal year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa/Nestor Urb Comm	400125	\$ 12,934	\$ 486,065	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,599,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	840,886	840,886
Total		\$ 12,934	\$ 486,065	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	840,886	\$ 2,439,886

Park & Recreation

El Cajon Blvd Streetscape Improvements / S00826

Trans - Roadway - Enhance/Scape/Medians

Council District:	3 9	Priority Score:	40
Community Planning:	Mid-City: Normal Heights; Mid-City: Kensington - Talmadge; Mid-City: City Heights; North Park	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Qasem, Labib 619-533-6670 lqasem@sandiego.gov
Duration:	1994 - 2020		
Improvement Type:	New		

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project.

Relationship to General and Community Plans: This project implements the Mid-City: Normal Heights, Mid-City: Kensington - Talmadge, Mid-City: City Heights and Mid-City: North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Construction of the second phase of the streetlight installation was completed in Fiscal Year 2017. The project will then enter the warranty period and will be closed out in Fiscal Year 2018.

Summary of Project Changes: The project will be closed after the installation of street lights (Phase 2) is completed with warranty and the funds will be removed by the end of Fiscal Year 2018. The removed funds are anticipated to be transferred into a new project for the future phases.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
El Cajon Boulevard MAD Fund	200095	\$ -	\$ 366,022	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,022
Mid-City CIP Fund	200050	923,977	-	-	-	-	-	-	-	-	-	923,977
Normal Hgts/Kensington Maj Dis	400056	-	6,881	-	-	-	-	-	-	-	-	6,881
NP 2000 TE Bonds Rf-Oper	400306	27,463	-	-	-	-	-	-	-	-	-	27,463
NP 2003A (T)Bonds Rf Oper	400312	5,292	126,992	-	-	-	-	-	-	-	-	132,285
NP 2003B(TE)Bonds Oper	400317	215,472	-	-	-	-	-	-	-	-	-	215,472
NP-Tab 2009A (TE) Proceeds	400672	671,192	78,807	-	-	-	-	-	-	-	-	750,000
Total		\$ 1,843,398	\$ 578,704	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,422,102

Park & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District:	6	Priority Score:	53
Community Planning:	Rancho Penasquitos	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2014 - 2020		619-533-5139
Improvement Type:	Replacement - Rehab		koliver@sandiego.gov

Description: This project provides for drainage improvements and reconstruction/stabilization of the El Cuervo Adobe wall ruins.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Project costs to be updated upon completion of Design. Construction will be scheduled upon identification of additional funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 321,949	\$ 184,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 506,000
Environmental Growth 2/3 Fund	200109	-	100,000	-	-	-	-	-	-	-	-	100,000
Total		\$ 321,949	\$ 284,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 606,000

Park & Recreation

Encanto Comm Pk Security Lighting Upgrades / S16017

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	52
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2019		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Encanto Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Park and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan, Encanto Neighborhoods and is in conformance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Encanto - Major District	400064	\$ 1,687	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,687
S.E. San Diego Urban Comm	400120	23,821	379,050	-	-	-	-	-	-	-	-	402,872
Total		\$ 25,508	\$ 379,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	404,559

Park & Recreation

Evans Pond Reclaimed Water Pipeline Inst / S13010

Reclaimed Water System - Pipelines

Council District:	5	Priority Score:	40
Community Planning:	Scripps Miramar Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2013 - 2019		619-533-5259
Improvement Type:	New		cmeinhardt@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water pipeline reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately \$18,500. If this project is implemented, water costs are expected to decrease to approximately \$2,000 annually under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 22,449	\$ 75,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,466
Scripps/Miramar Misc	400257	165,000	-	-	-	-	-	-	-	-	-	165,000
Scripps/Miramar Ranch MAD Fund	200028	-	165,000	-	-	-	-	-	-	-	-	165,000
Total		\$ 187,449	\$ 240,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 427,466

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - SCRIPPS/MIRAMAR MISC	FTEs	0.00	0.00	0.00	0.00	0.00
Park & Recreation - SCRIPPS/MIRAMAR MISC	Total Impact \$	-	-	-16,500	-16,500	-16,500

Park & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Scripps Miramar Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2020		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for development of an approximately three acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per the Vesting Tentative Map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements were completed by developer per the VTM condition in Fiscal Year 2014. Acquisition of site occurred in Fiscal Year 2015. Design began in Fiscal Year 2017. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: \$1,000,000 of unidentified funding has been added to this project in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	\$ 23	\$ 1,426,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,426,043
Scripps/Miramar-Major District	400029	563,257	2,003,398	-	-	-	-	-	-	-	-	2,566,656
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
Total		\$ 563,281	\$ 3,429,417	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 4,992,699

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.49	0.49	0.49
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	43,809	45,458	46,321

Park & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District:	2	Priority Score:	N/A
Community Planning:	Peninsula	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Purcell, Carrie
Duration:	2003 - 2018		619-533-5124
Improvement Type:	Betterment		cpurcell@sandiego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required in order to obtain site approval.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Street Division CIP Fund	200202	\$ 2,614	\$ 27,742	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,356
TransNet (Prop A 1/2% Sales Tax)	400156	242,000	-	-	-	-	-	-	-	-	-	242,000
TransNet Extension Congestion Relief Fund	400169	91,000	-	-	-	-	-	-	-	-	-	91,000
Total		\$ 335,614	\$ 27,742	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 363,356

Park & Recreation

Golf Course Drive Improvements / S15040

Golf Courses

Council District:	3	Priority Score:	50
Community Planning:	Greater Golden Hill	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2016 - 2023		619-533-5120
Improvement Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Design will begin once a suitable alternative is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. In Fiscal Year 2017, the City Council added \$80,000 in Development Impact Fee funding for an additional feasibility study for this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Golden Hill - Major District	400060	\$ 9,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,163
Golden Hill Urban Comm	400111	171,953	78,046	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,740,977	1,740,977
Total		\$ 181,117	\$ 78,046	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,740,977	\$ 2,000,140

Park & Recreation

Gonzales Canyon Resource Management Plan / S10068

Parks - Open Space

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Miller, Betsy
Duration:	2009 - 2019		619-685-1314
Improvement Type:	New		bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the Resource Management Plan began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant changes have been made to this project or Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 26,852	\$ 33,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total		\$ 26,852	\$ 33,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Park & Recreation

Hawk Pocket Prk & Horton ES Joint UseDev / S16045

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	54
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of 0.7 acres of park and 1.4 acres of joint use facilities.

Justification: This project provides for public parks in a community deficit in population-based parks per the General Plan standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the South East San Diego/Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. Construction is to be completed in Fiscal Year 2019.

Summary of Project Changes: \$3,910,450 in State grant funding was added to this project in Fiscal Year 2017. This project was previously published as Guyman Ngh Pk & Horton ES Joint Use Dev.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 550,339	\$ 110,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 660,656
Grant Fund - State	600001	75,808	3,834,641	-	-	-	-	-	-	-	-	3,910,450
Total		\$ 626,148	\$ 3,944,957	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,571,106

Park & Recreation

Hickman Fields Athletic Area / S00751

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	44
Community Planning:	Kearny Mesa; Serra Mesa; Clairemont Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2008 - 2020		619-533-5139
Improvement Type:	Replacement		koliver@sandiego.gov

Description: This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children’s play areas, and comfort stations/concession stands, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City’s General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City’s General Plan.

Schedule: The General Development Plan Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017 which is expected to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019. Phase II will be completed under a new project contingent on funding availability.

Summary of Project Changes: This project received \$1.1 million in developer funding in Fiscal Year 2017. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Developer Contributions CIP	200636	463,323	4,143,100	-	-	-	-	-	-	-	-	4,606,423
Gen Dyna-Community Improvement	400250	233,993	3,316	-	-	-	-	-	-	-	-	237,310
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprmnts 20%	400259	4,405	503,138	-	-	-	-	-	-	-	-	507,544
Kearny Mesa-Urban Comm	400136	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		\$ 1,001,893	\$ 4,649,555	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,651,449

Park & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District:	8	Priority Score:	47
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Underfunded	Contact Information:	Antoun, Nevien
Duration:	2007 - 2022		619-533-4852
Improvement Type:	New		nantoun@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area and children's play area, picnic areas, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. The project has been put on hold until additional funding has been allocated.

Summary of Project Changes: \$1.3 million in Facilities Benefit Assessment (FBA) funds was de-appropriated in Fiscal Year 2017, per the updated Otay Mesa Public Facilities Financing Plan. The financial schedule has been updated for future programmed Facilities Benefit Assessment (FBA) funds per the Otay Mesa Public Facilities Financing Plan (PFFP). \$4.3 million in Otay Mesa Facilities Benefit Assessment funding is anticipated to be received in Fiscal Year 2018. \$400,000 in FBA funds have been added in Fiscal Year 2018. The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ 400,000	\$ 4,316,804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,716,804
Otay Mesa-West (From 39067)	400093	1,132,687	508	-	-	-	-	-	-	-	-	1,133,196
Total		\$ 1,132,687	\$ 508	\$ 400,000	\$ 4,316,804	\$ -	\$ 5,850,000					

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.40
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	-	-	51,174

Park & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Parks - Trails

Council District:	1	Priority Score:	19
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2008 - 2018		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley, beginning at Carmel Country Road and traveling south between Carmel Valley Neighborhood #10 on the west and Del Mar Mesa on the east terminating at an entrance into Los Penasquitos Canyon Preserve just south of Carmel Mountain bridge.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$2,200 per year is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The schedule is contingent upon the City of San Diego obtaining property rights. Currently, the north and south ends of the trail require access easements.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 113,365	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,206
Carmel Valley South FBA	400087	100,393	-	-	-	-	-	-	-	-	-	100,393
Total		\$ 213,759	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 620,600

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Park & Recreation - GENERAL FUND	Total Impact \$	-	2,200	2,200	2,200	2,200

Park & Recreation

Junipero Serra Museum ADA Improvements / S15034

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	60
Community Planning:	Old San Diego	Priority Category:	High
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2016 - 2020		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and design is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to be completed and the new facilities open to the public by the end of December 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. The total project cost has increased and will change as project requirements become known.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 159,529	\$ 840,470	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Total		\$ 159,529	\$ 840,470	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 2,000,000				

Park & Recreation

Kelly St Neighborhood Pk Security Lighting Upgrade / S16016

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	48
Community Planning:	Linda Vista	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2019		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Kelly Street Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Park and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: The operating budget impact will be determined upon completion of the security lighting design. While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Linda Vista Community Plan and is in conformance with the City’s General Plan.

Schedule: This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is anticipated to begin and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 22,187	\$ 127,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total		\$ 22,187	\$ 127,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Park & Recreation

Larsen Field ADA Improvements Phase II / S13004

Parks - Miscellaneous Parks

Council District:	8	Priority Score:	71
Community Planning:	San Ysidro	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2014 - 2019		619-533-5301
Improvement Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

Justification: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Grant Fund - Federal	600000	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
San Ysidro - Major District	400071	5,967	-	-	-	-	-	-	-	-	-	5,967
San Ysidro Urban Comm	400126	514,632	165,367	-	-	-	-	-	-	-	-	680,000
San Ysidro-Sub Dist	400078	3,298	-	-	-	-	-	-	-	-	-	3,298
South Bay - Major District	400070	7,793	-	-	-	-	-	-	-	-	-	7,793
Total		\$ 1,531,691	\$ 265,367	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,797,059

Park & Recreation

Linda Vista Skate Park / S15008

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Linda Vista	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2020		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a multi-generational skatepark at the existing Linda Vista Community Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost for various skate parks. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was processed in Fiscal Year 2015. Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$450,000 in State Grant funds. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 16,986	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,986
Grant Fund - Other	600002	3,586	36,413	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	3,737,282	462,717	-	-	-	-	-	-	-	-	4,200,000
Linda Vista-Major District	400036	-	1,999	-	-	-	-	-	-	-	-	1,999
Total		\$ 3,740,868	\$ 518,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,258,985

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
Park & Recreation - GENERAL FUND	Total Impact \$	34,417	35,432	36,398	36,398	36,398

Park & Recreation

Los Penasquitos Cyn Preserve STri Restor / S13014

Parks - Trails

Council District:	1	Priority Score:	35
Community Planning:	Los Penasquitos Canyon Preserve	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2016 - 2022		619-533-4825
Improvement Type:	Betterment		nantoun@sandiego.gov

Description: This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve.

Justification: The existing trail consistently washes out, which results in trail closures after inclement weather.

Operating Budget Impact: None.

Relationship to General and Community Plans: The main trail is depicted in the Los Penasquitos Canyon Preserve Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018.

Summary of Project Changes: in 2017, Council transferred \$500,000 in Environmental Growth Funds to S14002 Chollas Lake Pk Improvements. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 18,619	\$ 462,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 481,098
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 18,619	\$ 462,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 981,098

Park & Recreation

Marie Widman Memorial Pk Security Lighting Upgrade / S16018

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	60
Community Planning:	Skyline - Paradise Hills	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2019		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Marie Widman Memorial Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Park and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City’s General Plan.

Schedule: This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Completion of the security lighting upgrades will occur in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 33,908	\$ 266,091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Total		\$ 33,908	\$ 266,091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Park & Recreation

Martin Luther King Jr. Promenade / S13020

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	15
Community Planning:	Southeastern San Diego	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Jones, Christine
Duration:	2013 - 2020		619-236-6661
Improvement Type:	New		christinej@sandiego.gov

Description: This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls.

Justification: This project will provide for a cultural gathering area for educational and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018. Project scope and construction cost will be updated following completion of design.

Summary of Project Changes: Project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 24,755	\$ 200,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,005,000	1,005,000
Total		\$ 24,755	\$ 200,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,005,000	\$ 1,230,000

Park & Recreation

MB GC Clbhouse Demo/Prtbl Building Instl / S01090

Golf Courses

Council District:	2	Priority Score:	60
Community Planning:	Mission Bay Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2004 - 2019		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and new clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the modular buildings and portables began in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018. The demolition of the existing clubhouse is scheduled to begin in Fiscal Year 2018 with construction finishing in Fiscal Year 2019.

Summary of Project Changes: The project schedule and description have been updated for Fiscal Year 2018. This project was previously published as Mission Bay Golf Crs Club Dem & Trailer

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 478,018	\$ 921,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 478,018	\$ 921,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Park & Recreation

Memorial Comm Pk Playground ADA Upgrades / S16020

Parks - Miscellaneous Parks

Council District:	8	Priority Score:	63
Community Planning:	Southeastern San Diego	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades to the existing playground and comfort station within Memorial Community Park as well as the associated ADA path of travel requirements. The ADA upgrades may include new play equipment, upgraded comfort station, accessible safety surfacing, benches, picnic tables, a drinking fountain, and walkway improvements to meet local, State and federal accessibility requirements.

Justification: The existing playground and the play equipment within is not accessible to park users with various forms of disabilities. The improvements will help bring the park facilities into compliance with the ADA and will replace playground equipment which has exceeded its useful life.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and anticipated was completed in Fiscal Year 2017.

Summary of Project Changes: \$1.3 million in Federal Grant funding (CDBG) is anticipated in Fiscal Year 2018, due to revised project scope. The project schedule has been updated for Fiscal Year 2018

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 29,865	\$ 420,134	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Grant Fund - Federal	600000	-	-	-	1,300,000	-	-	-	-	-	-	1,300,000
S.E. San Diego Urban Comm	400120	234,956	488,171	-	-	-	-	-	-	-	-	723,128
Total		\$ 264,822	\$ 908,305	\$ -	\$ 1,300,000	\$ -	\$ 2,473,128					

Park & Recreation

Memorial Community Building Clearance Activity / S15039

Parks - Miscellaneous Parks

Council District:	8	Priority Score:	56
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Daniels, Charles
Duration:	2016 - 2018		619-533-6597
Improvement Type:	New		cdaniels@sandiego.gov

Description: This project will demolish and remove an existing building of approximately 11,100 square feet located within Memorial Community Park. The 1959 constructed building was used as a Girls Club until 2008 when the lease agreement expired. The structure is in severe decline and necessary improvements and accessibility upgrades have been determined to be cost prohibitive. After the building and associated site improvements are removed, reuse of the park area for park purposes will be explored through a public input process.

Justification: The existing building is considered spot blight within the community. Removal of the building will allow other park uses within Memorial Community Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern community plan, the General Plan Standards, and the City's General Plan.

Schedule: Demolition of the building was completed in Fiscal Year 2017 and reuse of the park area is scheduled to begin in Fiscal Year 2018.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018. Project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 459,603	\$ 190,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000
Total		\$ 459,603	\$ 190,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000

Park & Recreation

Mira Mesa Community Pk Improvements / L16002

Bldg - Parks - Recreation/Pool Centers

Council District:	6	Priority Score:	54
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for Phase II and Phase III improvements at Mira Mesa Community Park. Phase II will include an aquatic complex with a standard 25 meter by 25 yard swimming pool and other water amenities, new basketball courts, and a 12,000 square foot. wheels-friendly plaza. Phase III will include a new, approximately 17,000 square foot recreation center and new children’s play area(s).

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City’s General Plan.

Operating Budget Impact: These facilities will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the projects will be determined as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction of Phase II improvements is scheduled to start in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 50,383	\$ 6,060,564	\$ -	\$ -	\$ 17,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,710,948
Total		\$ 50,383	\$ 6,060,564	\$ -	\$ -	\$ 17,600,000	\$ -	\$ 23,710,948				

Park & Recreation

MBGC Irrigation & Electrical Upgrades / S11010

Golf Courses

Council District:	2	Priority Score:	54
Community Planning:	Mission Bay Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2011 - 2020		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and may consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. This project was previously published as Mission Bay GC Irrigation and Light Upgr.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 531,031	\$ 2,428,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Total		\$ 531,031	\$ 2,428,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000

Park & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District:	2	Priority Score:	Annual
Community Planning:	Mission Bay Park	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Shelly Stowell
Duration:	2010 - 2024		858-581-7867
Improvement Type:	Betterment		sstowell@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 826,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 826,096
Total		\$ -	\$ 826,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 826,096

Park & Recreation

Mission Bay Improvements / AGF00004

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	Annual
Community Planning:	Mission Bay Park	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Van Deerlin, Jeff
Duration:	2010 - 2024		619-235-1189
Improvement Type:	New		jvandeerlin@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: Operating and maintenance costs for specific sub-projects will be identified as priority projects are designed.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The design, permitting and environmental documentation for the Mission Bay Navigational Safety Dredging project, B-10163, is anticipated to be completed in early Fiscal Year 2018 with construction commencing by mid-Fiscal Year 2018. Construction is anticipated to be complete in early Fiscal Year 2019.

Summary of Project Changes: Measure J, which amended City Charter Article V, Section 55.2, was passed by San Diego voters in November 2016 and became effective December 2017. In conjunction with the Measure J Charter amendments, a ten-year project funding plan will identify additional projects which could begin in Fiscal Year 2018. These projects may include upgrades and deferred maintenance improvements to comfort stations, playgrounds, parking lots, and pedestrian walkways within the Mission Bay Park Improvement Zone as defined in City Charter Section 55.2. In addition, a programmatic environmental impact report will be initiated to address other high priority projects such as wetland expansion, shoreline stabilization, and endangered species preservation. In Fiscal Year 2017, City Council authorized the appropriation of \$3.2 million as a result of adjustments to calculations for prior year Mission Bay Rents and Concessions revenue and reduced \$10,974 in Fiesta Island Sludge Mitigation Funding. The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Bay - Major District	400048	\$ -	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125
Mission Bay Park Improvement Fund	200386	1,238,096	28,879,540	6,825,570	-	7,252,192	7,734,786	8,149,482	8,572,472	-	-	68,652,139
Pacific Beach Urban Comm	400117	-	72,277	-	-	-	-	-	-	-	-	72,277
Total		\$ 1,238,096	\$ 28,951,943	\$ 6,825,570	\$ -	\$ 7,252,192	\$ 7,734,786	\$ 8,149,482	\$ 8,572,472	\$ -	\$ -	\$ 68,724,542

Park & Recreation

Mission Hills Historic Street Lighting / S11008

Trans - Roadway - Street Lighting

Council District:	3	Priority Score:	30
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Qasem, Labib
Duration:	2011 - 2018		619-533-6670
Improvement Type:	New		lqasem@sandiego.gov

Description: This project provides for the procurement and installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District (MAD).

Justification: This project is an identified improvement in the Mission Hills Historic Street Lighting MAD and will be conducted in conjunction with an underground utility project.

Operating Budget Impact: The Mission Hills Historic Street Lighting MAD will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and completed in Fiscal Year 2013.

Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Hills Special Lighting MAD Fund	200614	\$ 367,321	\$ 164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486
Total		\$ 367,321	\$ 164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486

Park & Recreation

Mission Trails RP Cowles Mountain Trail / S10065

Parks - Open Space

Council District:	7	Priority Score:	20
Community Planning:	Navajo; Tierrasanta	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2011 - 2018		619-685-1301
Improvement Type:	Betterment		lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and significant trail work was completed in Fiscal Year 2014. Work is ongoing and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal year 2017, Council transferred \$100,000 in Regional Park Improvement funding to L12003 California Tower Seismic Retrofit. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 201,345	\$ 98,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,000	100,000
Total		\$ 201,345	\$ 98,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 400,000

Park & Recreation

Mission Trails RP Master Plan Update / S01014

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	N/A
Community Planning:	Navajo; Tierrasanta; Rancho Encantada; East Elliott	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Shifflet, Robin
Duration:	2010 - 2018		619-533-4524
Improvement Type:	Betterment		rshifflet@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997. The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 605,309	\$ 46,519	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 651,829
San Diego Regional Parks Improvement Fund	200391	233,000	-	-	-	-	-	-	-	-	-	233,000
Total		\$ 838,309	\$ 46,519	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 884,829

Park & Recreation

Mission Trails RP Trail Realignments / S10066

Parks - Trails

Council District:	7	Priority Score:	20
Community Planning:	Navajo; Tierrasanta	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2009 - 2020		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increase recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: New realignment will provide for improved safety to visitors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and construction began in Fiscal Year 2012 and is awaiting completion of the Mission Trails Regional Park Master Plan Update anticipated for Fiscal Year 2018. This project is currently on hold due to Mission Trails Regional Park Master Plan Update.

Summary of Project Changes: In Fiscal Year 2017, Council transferred \$115,000 in Regional Park Improvement Fund to L12003 California Tower Seismic Retrofit.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 181	\$ 99,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	115,000	115,000
Total		\$ 181	\$ 99,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,000	\$ 215,000

Park & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District:	5	Priority Score:	62
Community Planning:	Los Penasquitos Canyon Preserve	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2019		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls; north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn until a rehabilitation/restoration plan can be prepared and implemented was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005 consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2017. Construction will begin in Fiscal Year 2018 and will be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, \$852,402 of Regional Park Improvements was de-appropriated for priority/emergency projects. Total project costs have increased by \$1,500,000 due to revised scope. \$1,000,000 in funding is allocated from the Regional Park Improvement Fund in Fiscal Year 2018. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 55,701	\$ 1,394,298	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000
San Diego Regional Parks Improvement Fund	200391	147,279	318	1,000,000	-	500,000	-	-	-	-	-	1,647,597
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	99,880	99,880
Total		\$ 202,980	\$ 1,394,617	\$ 1,000,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 99,880	\$ 3,197,477

Park & Recreation

Montgomery Academy JU Improvements / S00973

Bldg - Other City Facility / Structures

Council District:	7	Priority Score:	N/A
Community Planning:	Linda Vista	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2009 - 2018		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint-use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turfed multi-purpose sports field, decomposed granite running track, accessibility improvements, signage, baseball backstops, and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, security lighting, accent plantings, and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: Operations and maintenance funding for this facility was previously included in the Park and Recreation Budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Project warranty will be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 173,910	\$ 66,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240,511
Developer Contributions CIP	200636	396,000	-	-	-	-	-	-	-	-	-	396,000
Linda Vista Urban Comm	400113	681,543	13,456	-	-	-	-	-	-	-	-	695,000
Total		\$ 1,251,453	\$ 80,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,331,511

Park & Recreation

Mountain View NP Area Upgrades / S11019

Parks - Neighborhood

Council District:	9	Priority Score:	83
Community Planning:	Southeastern San Diego	Priority Category:	High
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2011 - 2018		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park and along South Boundary Street to comply with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 393,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 393,500
S.E. San Diego Urban Comm	400120	948,720	226,279	-	-	-	-	-	-	-	-	1,175,000
Southcrest - Major District	400062	60,632	-	-	-	-	-	-	-	-	-	60,632
Southcrest Sub Dist	400063	9,900	-	-	-	-	-	-	-	-	-	9,900
Total		\$ 1,412,752	\$ 226,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,639,032

Park & Recreation

North Park Mini Park and Streetscape Improvements / S10050

Parks - Mini Parks

Council District:	3	Priority Score:	53
Community Planning:	Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2010 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements.

Operating Budget Impact: The facility will require an ongoing operational budget for personnel and non-personnel expenses. The current cost estimate is based on Park and Recreation's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are finalized.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, Council transferred \$2.8 million to New Walkways / AIK00001. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ -	\$ 39,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,274
North Park Urban Comm	400112	-	393,569	-	-	-	-	-	-	-	-	393,569
NP - Redevelopment CIP Contributions Fund	200356	125,000	-	-	-	-	-	-	-	-	-	125,000
NP-Tab 2009A (TE) Proceeds	400672	38,325	-	-	-	-	-	-	-	-	-	38,325
Park North-East - Park Dev Fd	400110	582,009	2,032,583	-	-	-	-	-	-	-	-	2,614,593
Total		\$ 745,335	\$ 2,465,426	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,210,761

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.10	0.10	0.10	0.10
Park & Recreation - GENERAL FUND	Total Impact \$	-	9,519	9,857	10,032	10,225

Park & Recreation

North Park/Main St Sidewalk Improvements / S10040

Trans - Ped Fac - Sidewalks

Council District:	3	Priority Score:	47
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2010 - 2018		619-533-5120
Improvement Type:	Betterment		bjohnson@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began and was completed in Fiscal Year 2017. Warranty period for this project will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 72,875	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,875
North Park MAD Fund	200063	81,603	55,520	-	-	-	-	-	-	-	-	137,124
NP 2003A (T)Bonds Rf Oper	400312	175,000	-	-	-	-	-	-	-	-	-	175,000
NP-Tab 2009A (TE) Proceeds	400672	250,000	-	-	-	-	-	-	-	-	-	250,000
Total		\$ 579,479	\$ 55,520	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 635,000

Park & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District:	2	Priority Score:	56
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2011 - 2021		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility may require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Alternative methods of project delivery and maintenance are being explored.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan Midway Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon identification of adequate funding or alternative project delivery method. No schedule has been established.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	53,775	392,950	-	-	-	-	-	-	-	-	446,726
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	8,000,000
Total		\$ 53,775	\$ 1,432,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 9,486,726

Park & Recreation

Ocean Air Comfort Station and Park Improvements / S16031

Parks - Community

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2017 - 2020		619-533-4852
Improvement Type:	New		nantoun@sandiego.gov

Description: This project provides for the design and construction of a comfort station/concession/storage building, approximately 2,700 square feet, and two new group picnic areas (six picnic tables each) and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 18,023	\$ 1,863,769	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,881,793
Total		\$ 18,023	\$ 1,863,769	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,881,793

Park & Recreation

Ocean Air CP - Turf Upgrades / S16030

Parks - Community

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2017 - 2020		619-533-4852
Improvement Type:	New		nantoun@sandiego.gov

Description: This project provides for the design and construction of approximately 5 acres of multi-purpose synthetic turf fields on the joint use field.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be updated after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 22,835	\$ 6,501,117	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,523,953
Total		\$ 22,835	\$ 6,501,117	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,523,953

Park & Recreation

Old Mission Dam Preservation / S00611

Parks - Resource Based

Council District:	7	Priority Score:	53
Community Planning:	Navajo; Tierrasanta	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Purcell, Carrie
Duration:	1994 - 2018		619-533-5124
Improvement Type:	Replacement		cpurcell@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long-term preservation measures.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and continued through Fiscal Year 2017. This project's overall mitigation and monitoring is anticipated to be completed in Fiscal Year 2018.

Justification: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated							Unidentified Funding	Project Total
					FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Future FY			
EGF CIP Fund 1/3	200110	\$ 318,446	\$ 5,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 323,593
Grant Fund - State	600001	489,809	-	-	-	-	-	-	-	-	-	-	489,809
Mission Trails Regional Park Fund	200403	16,000	-	-	-	-	-	-	-	-	-	-	16,000
San Diego Regional Parks Improvement Fund	200391	735,906	12,026	-	-	-	-	-	-	-	-	-	747,933
Total		\$ 1,560,162	\$ 17,173	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,577,335

Park & Recreation

Olive Grove Community Park ADA Improve / S15028

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	65
Community Planning:	Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2020		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, children's play areas, and associated paths of travel to comply with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin and be completed in Fiscal Year 2018. Construction will begin when additional funding is identified.

Summary of Project Changes: Estimated costs for this project have been reduced by \$1.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 31,311	\$ 218,688	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Olive Grove - Major District	400040	-	172,849	-	-	-	-	-	-	-	-	172,849
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,195,000	1,195,000
Total		\$ 31,311	\$ 391,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,195,000	\$ 1,617,849

Park & Recreation

Olive St Park Acquisition and Development / S10051

Parks - Mini Parks

Council District:	3	Priority Score:	57
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2010 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include, multi-purpose turf areas, children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based on Park and Recreation's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition has been completed. Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	201,585
Uptown Urban Comm	400121	1,659,314	910,685	-	-	-	-	-	-	-	-	2,570,000
Total		\$ 1,860,899	\$ 910,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,771,585

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.15	0.15	0.15
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	20,077	20,584	20,849

Park & Recreation

Open Space Improvements / AGG00001

Parks - Open Space

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2010 - 2024		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: This project provides funding for Rancho Mission Canyon Slope site restoration. All future Open Space Improvements will be funded under project AGE00001, Resourced-Based Open Space Parks.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive, and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: Rancho Mission Canyon slope was completed in Fiscal Year 2016 and now is in maintenance and monitoring period.

Summary of Project Changes: In Fiscal Year 2017, Council transferred \$150,000 in Environmental Growth Fund and \$22,001 in General Fund to L12003 California Tower Seismic Retrofit.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
CIP Contributions from General Fund	400265	500,000	-	-	-	-	-	-	-	-	-	500,000
Deferred Maintenance Revenue 2012A-Project	400848	527,998	-	-	-	-	-	-	-	-	-	527,998
Environmental Growth 2/3 Fund	200109	486,586	85,666	-	-	-	-	-	-	-	-	572,253
Total		\$ 1,814,585	\$ 85,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900,252

Park & Recreation

Pacific Highlands Ranch Community Park / RD16002

Parks - Community

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Burgess, Vicki
Duration:	2016 - 2020		619-533-3684
Improvement Type:	New		vburgess@sandiego.gov

Description: This reimbursement project provides for the acquisition, design, and construction of a 20.0 useable acre community park and 17,000 square foot recreational building to be located in Pacific Highlands Ranch, to serve residents in the Del Mar Mesa and Pacific Highlands Ranch communities at full projected community development. This project may be developed adjacent to the proposed middle school. If joint-use of the school recreational facilities is obtained, then this project will be reduced to 13.0 useable acres; if not, then full 20.0 useable acres of parkland will be required. The project includes half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

Justification: This project is in conformance with the City's General Plan guidelines for population based park acreage, implements the recommendations of the Del Mar Mesa and Pacific Highlands Ranch sub-area plans, and is needed to serve the community. See the Del Mar Mesa and Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

Operating Budget Impact: Operational costs will be determined subsequent to design development.

Relationship to General and Community Plans: The project is consistent with the Pacific Highlands Ranch Plan, and is in conformance with the City's General Plan.

Schedule: The schedule is dependent upon the actual rate of development within those residential projects located in the immediate vicinity of this site. Design began in Fiscal Year 2016, Construction began in Fiscal Year 2017 and development will be completed in Fiscal Year 2019.

Summary of Project Changes: Project cost was adjusted to reflect financing plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,682	\$ 8,317	\$ -	\$ 1,294,549	\$ 1,304,550	\$ 1,304,550	\$ -	\$ -	\$ -	\$ -	\$ 3,913,649
Pacific Highlands Ranch FBA	400090	6,653,683	6,346,317	-	11,543,176	11,543,175	-	-	-	-	-	36,086,351
Total		\$ 6,655,365	\$ 6,354,634	\$ -	\$ 12,837,725	\$ 12,847,725	\$ 1,304,550	\$ -	\$ -	\$ -	\$ -	\$ 40,000,000

Park & Recreation

Pacific Highlands Ranch Hiking & Biking / RD12003

Parks - Trails

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Burgess, Vicki
Duration:	2012 - 2020		619-533-3684
Improvement Type:	New		vburgess@sandiego.gov

Description: This reimbursement project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle Canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signage.

Justification: This project will provide the community with additional recreational opportunities. See Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the Pacific Highlands Ranch Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,654,516	\$ 51,389	\$ -	\$ 3,097,000	\$ -	\$ 366,999	\$ -	\$ -	\$ -	\$ -	\$ 7,169,904
Total		\$ 3,654,516	\$ 51,389	\$ -	\$ 3,097,000	\$ -	\$ 366,999	\$ -	\$ -	\$ -	\$ -	\$ 7,169,904

Park & Recreation

Palisades Park Comfort Station Replace / S10026

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	84
Community Planning:	Pacific Beach	Priority Category:	High
Project Status:	Warranty	Contact Information:	Freiha, George
Duration:	2010 - 2018		619-533-7449
Improvement Type:	Replacement		gfreiha@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty phase of the project will be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 297,399	\$ 2,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Pacific Beach-Major District	400047	12,712	-	-	-	-	-	-	-	-	-	12,712
San Diego Regional Parks Improvement Fund	200391	446,673	3,326	-	-	-	-	-	-	-	-	450,000
Total		\$ 756,785	\$ 5,926	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 762,712

Park & Recreation

Paradise Senior Center Improvements / S15002

Bldg - Other City Facility / Structures

Council District:	8	Priority Score:	62
Community Planning:	Barrio Logan	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2019		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot and walkways.

Justification: This project will mitigate existing major barriers to accessibility in the parking area, path of travel to the building and major building areas such as the restrooms.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design of accessibility improvements began in Fiscal Year 2015. Construction of the ADA barrier removals will begin in Fiscal Year 2018 and will complete as many barrier removals as funding allows.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 166,647	\$ 533,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Total		\$ 166,647	\$ 533,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000

Park & Recreation

Park de la Cruz Neighborhood Park Improvements / S15003

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	62
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2015 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for improvements to Park de la Cruz Neighborhood Park. The first phase provides for a General Development Plan amendment, design, and construction of a skate park, landscaped connection between Cherokee Park and Park de la Cruz, and associated accessibility improvements within the park and around the former Copley YMCA building. Phase II will be for tenant improvements and accessibility of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services program.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The current cost estimate is based on Park and Recreation Department's current cost to maintain a skate park of this size.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was completed in Fiscal Year 2015. Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. Phase II will be completed under S16059 Park de la Cruz Community Ctr & Gym Bldg.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ 522,852	\$ 87,933	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 610,785
CH-TAB 2010B (T) Proceeds	400695	850,732	586,384	-	-	-	-	-	-	-	-	1,437,117
Grant Fund - Federal	600000	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	3,744,830	59,169	-	-	-	-	-	-	-	-	3,804,000
Mid-City - Park Dev Fund	400109	61,556	188,443	-	-	-	-	-	-	-	-	250,000
Total		\$ 5,219,971	\$ 5,921,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,141,903

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
Park & Recreation - GENERAL FUND	Total Impact \$	42,559	44,376	45,259	46,223	46,223

Park & Recreation

Park Improvements / AGF00007

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	New	Contact Information:	Winter, James
Duration:	2010 - 2024		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include: playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

Justification: This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: This is a newly published annual allocation for Fiscal Year 2018. \$150,000 was added in Antenna Lease Revenue Fund for the replacement of the Sherman Heights Community Center Playground. \$250,000 in Encanto Neighborhoods DIF was added for John F. Kennedy Neighborhood Park restroom and playground improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Encanto Neighborhoods DIF	400864	-	-	250,000	-	-	-	-	-	-	-	250,000
Total		\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Park & Recreation

Pershing MidSch Joint Use Synthet Turf Replacement / S17007

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	59
Community Planning:	Navajo	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2017 - 2018		619-235-5257
Improvement Type:	Replacement - Rehab		jwinter@sandiego.gov

Description: This project provides for the replacement of the synthetic turf at the Pershing Middle School Joint Use site.

Justification: The improvements are necessary to replace the worn turf in accordance with the Joint Use Agreement between the City and the San Diego Unified School District.

Operating Budget Impact: There will be no operating budget impact. The San Diego Unified School District will perform the work and the City will provide reimbursement.

Relationship to General and Community Plans: The project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2017 and completion of the improvements is anticipated in Fiscal Year 2018.

Summary of Project Changes: \$423,985 in Infrastructure funding was allocated to this project in Fiscal Year 2018. Project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Infrastructure Fund	100012	-	-	423,985	-	-	-	-	-	-	-	423,985
Total		\$ -	\$ 1,200,000	\$ 423,985	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,623,985

Park & Recreation

Piazza Famiglia Park / RD16000

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	61
Community Planning:	Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2017 - 2020		619-533-3901
Improvement Type:	New		smahmalji@sandiego.gov

Description: This developer-built project provides for the design and construction of a public plaza/park on vacated public right-of-way on Date Street between India and Columbia streets. The design includes street trees, flexible seating, signature water feature, moveable mercato stalls and stage, moveable planters, and enhanced paving with chalk squares for yearly art exhibits. The plaza/park is located in the Little Italy neighborhood of Downtown San Diego.

Justification: The project implements the Downtown Community Plan's recommendation for the creation of public plazas, pocket parks, and linear parks in conjunction with development projects.

Operating Budget Impact: The plaza/park will be maintained by the Little Italy Association.

Relationship to General and Community Plans: The project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer and is dependent upon developer activity. Construction and conveyance of the completed park to the City is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Park & Recreation

Pomerado Median Improve-N of R Bernardo / S10035

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	Priority Score:	44
Community Planning:	Rancho Bernardo	Priority Category:	Low
Project Status:	Underfunded	Contact Information:	Sirois, Paul
Duration:	2010 - 2018		619-685-1307
Improvement Type:	Betterment		psirois@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction will be scheduled after the remaining construction funding has been identified and appropriated.

Summary of Project Changes: In Fiscal Year 2017, Council appropriated \$14,381 in Rancho Bernardo-Major District funds to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	\$ 282,528	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 282,528
Rancho Bernardo MAD Fund	200038	-	617,311	-	-	-	-	-	-	-	-	617,311
Rancho Bernardo-Major District	400021	-	14,381	-	-	-	-	-	-	-	-	14,381
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	200,000	200,000
Total		\$ 282,528	\$ 631,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,114,221

Park & Recreation

Rancho Mission Neighborhood Park Play Area Upgrade / S15004

Parks - Neighborhood

Council District:	7	Priority Score:	77
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2015 - 2020		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within Rancho Mission Neighborhood Park to comply with Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park Play Area Upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019.

Summary of Project Changes: \$800,000 in Development Impact Fees were added in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Allied Gardens-Major District	400034	\$ 2,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,705
Navajo Urban Comm	400116	238,766	1,032,233	800,000	-	-	-	-	-	-	-	2,071,000
PK/Rec Bldg Permit Fee Dist C	400075	989	-	-	-	-	-	-	-	-	-	989
Total		\$ 242,461	\$ 1,032,233	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,074,695

Park & Recreation

Rancho Penasquitos Towne Centre Park Imp / S12003

Parks - Miscellaneous Parks

Council District:	5	Priority Score:	14
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2012 - 2019		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the installation of miscellaneous amenities to serve dog off-leash users, such as a group shade structure and Americans with Disabilities Act (ADA) accessibility improvements, at the Rancho Penasquitos Towne Centre Park.

Justification: This project will provide additional recreation amenities to serve the residents of Rancho Penasquitos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. The community has requested that the project be canceled in Fiscal Year 2018

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
PV Est-Other P & R Facilities	400221	61,785	13,214	-	-	-	-	-	-	-	-	75,000
Total		\$ 61,785	\$ 113,214	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000

Park & Recreation

Regional Park Improvements / AGF00005

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2010 - 2024		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks. These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 327,928	\$ 1,172,071	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total		\$ 327,928	\$ 1,172,071	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Park & Recreation

Resource-Based Open Space Parks / AGE00001

Parks - Resource Based

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lang, Heidi
Duration:	2010 - 2024		619-685-1315
Improvement Type:	New		hlang@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: The financial schedules have been updated for the Environmental Growth funding and Regional Park Improvement funds per the latest revenue projections. In Fiscal Year 2017, Council transferred \$200,000 of Environmental Growth Funds to L12003 California Tower Seismic Retrofit and \$90,000 of Environmental Growth Funds to S14002 Cholla Lake Pk Playground Improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 416,313	\$ 1,341,343	\$ -	\$ -	\$ 831,484	\$ 1,728,088	\$ 3,214,926	\$ 400,000	\$ -	\$ -	\$ 7,932,155
Environmental Growth 2/3 Fund	200109	200,000	60,000	-	-	-	-	-	-	-	-	260,000
PV Est-Other P & R Facilities	400221	360,000	-	-	-	-	-	-	-	-	-	360,000
San Diego Regional Parks Improvement Fund	200391	1,059,400	544,094	-	-	-	-	-	-	-	-	1,603,494
Total		\$ 2,035,713	\$ 1,945,438	\$ -	\$ -	\$ 831,484	\$ 1,728,088	\$ 3,214,926	\$ 400,000	\$ -	\$ -	\$ 10,155,649

Park & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District:	8	Priority Score:	73
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2006 - 2021		619-533-4852
Improvement Type:	New		nantoun@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Park amenities may include playgrounds, open turf area, picnic facilities, and other park furnishings.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018, with construction anticipated to begin in Fiscal Year 2019. Construction is scheduled to be completed in Fiscal Year 2020.

Summary of Project Changes: \$6,350,000 in Facilities Benefit Assessment funding was added for Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ 6,350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,350,000
Otay Mesa-West (From 39067)	400093	1,813,882	106,955	-	-	-	-	-	-	-	-	1,920,838
Total		\$ 1,813,882	\$ 106,955	\$ 6,350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,270,838

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.70	0.70	0.70
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	103,830	106,190	107,421

Park & Recreation

Rolando Joint Use Facility Development / S15029

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2015 - 2021		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Rolando Park Elementary School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid City - Eastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Construction will begin when funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ 182,061	\$ 187,938	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,000
Mid-City - Park Dev Fund	400109	10,000	-	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,870,000	1,870,000
Total		\$ 192,061	\$ 187,938	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,870,000	\$ 2,250,000

Park & Recreation

Rolling Hills Neighborhood Park ADA Upgrades / S15021

Parks - Neighborhood

Council District:	5	Priority Score:	52
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2019		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades within the park, including, but not limited to, accessible street parking and pedestrian curb ramp, path of travel improvements within the park, children’s playground accessible play equipment and safety surfacing, accessible drinking fountains, rehabilitation of adjacent slope and other miscellaneous improvements to enhance ADA accessibility to existing park facilities. The rehabilitation of adjacent slope was added to scope since the erosion of slope has to be addressed to meet the State's Water Quality Control Board's requirements.

Justification: The improvements will help bring the park into compliance with State and federal safety and accessibility guidelines, thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City’s General Plan.

Schedule: This project was being coordinated with community fund-raising efforts. Design scope was transferred to the City in Fiscal Year 2016. Design will be completed in Fiscal Year 2018, with construction beginning in Fiscal Year 2018.

Summary of Project Changes: Project costs have increased by \$446,464 due to revised requirements. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 14	\$ 11,081	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,096
Penasquitos East Trust	400192	-	300,000	-	-	-	-	-	-	-	-	300,000
Penasquitos East-Pk Dev Fund	400106	-	-	146,464	-	-	-	-	-	-	-	146,464
Rancho Penasquitos FBA	400083	327,479	452,520	-	-	-	-	-	-	-	-	780,000
Total		\$ 327,493	\$ 763,602	\$ 146,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,237,560

Park & Recreation

Sage Canyon Concession Bldg-Development / S16035

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a new concession building within the neighborhood park.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 29,208	\$ 949,520	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729
Total		\$ 29,208	\$ 949,520	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729

Park & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District:	6	Priority Score:	19
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turfed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, comfort stations and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Construction is scheduled to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, Council allocated \$652,028 in Facilities Benefit Assessment funding to this project. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 1,114,163	\$ 2,087,785	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Mira Mesa - FBA	400085	-	2,732,537	-	-	-	-	-	-	-	-	2,732,537
Mira Mesa Pk Dev Fund	400105	-	2,200	-	-	-	-	-	-	-	-	2,200
Total		\$ 1,114,163	\$ 4,822,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,936,686

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.03	1.03	1.03
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	119,570	123,040	124,852

Park & Recreation

San Ysidro Community Park ADA Improvements / S15033

Parks - Community

Council District:	8	Priority Score:	68
Community Planning:	San Ysidro	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2019		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play area and paths of travel at San Ysidro Community Park to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA improvements to comply with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 561,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 561,000
Otay Mesa South-Major District	400072	159,710	-	-	-	-	-	-	-	-	-	159,710
San Ysidro Urban Comm	400126	99,751	50,248	-	-	-	-	-	-	-	-	150,000
Total		\$ 820,461	\$ 50,248	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 870,710

Park & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District:	7	Priority Score:	69
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oriqat, Mahmoud
Duration:	2005 - 2019		619-533-5232
Improvement Type:	Betterment		morigat@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Project is currently awaiting approval of a mitigation site. Construction was anticipated in Fiscal Year 2014, but mitigation was required in order to meet permit requirements. Construction is anticipated to begin after the mitigation site has been approved and funding has been identified for the construction phase.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized per Resolution R-310717, adopted on October 18, 2016, the re-allocation of \$600,000 from this project to S00864, Streamview Drive Improvements in CIP General Fund funding. Funding will be returned once the mitigation issues have been resolved.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 27,156	\$ 21,756	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,912
Deferred Maintenance Revenue 2012A-Project	400848	15,087	-	-	-	-	-	-	-	-	-	15,087
First SD River Imp. Project CIP Fund	200054	271,191	-	-	-	-	-	-	-	-	-	271,191
First SD River Imp. Project MAD Fund	200053	111,323	42,485	-	-	-	-	-	-	-	-	153,808
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	600,000	600,000
Total		\$ 424,758	\$ 64,241	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ 1,089,000

Park & Recreation

Silver Wing Pk Ballfield Lighting - Ph 2 / S16051

Parks - Neighborhood

Council District:	8	Priority Score:	71
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	New	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of ball field lighting and Americans with Disabilities Act (ADA) access upgrades within the park, including, but not limited to, installation of sports field lighting, and accessibility/path of travel improvements to meet ADA requirements within the existing 13-acre Silver Wing Neighborhood Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and bring the park facilities into compliance with ADA

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2017 and Phase II construction of the sports field lighting is estimated to be completed in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018. Phase I of this project was published under Silver Wing NP Sports Field/Lighting / S11051.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 38,273	\$ 641,677	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 679,951
Montgomery/Waller-Major Dist	400069	24,500	3,308	-	-	-	-	-	-	-	-	27,808
Total		\$ 62,773	\$ 644,985	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 707,759

Park & Recreation

Skyline Hills Comm Pk Security Lighting Upgrades / S16021

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	58
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2019		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Skyline Hills Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Park and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City’s General Plan.

Schedule: This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is anticipated to begin and be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 27,679	\$ 122,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Total		\$ 27,679	\$ 122,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Park & Recreation

Skyline Hills Community Park ADA Improve / S15038

Parks - Community

Council District:	4	Priority Score:	62
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel at Skyline Hills Community Park to comply with Americans with Disabilities Act (ADA) and accessibility guidelines. A picnic shelter will also be added to this location. The restroom in the recreation center will also be upgraded to comply with ADA.

Justification: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, Council allocated \$35,000 in Development Impact Fee funds to this project. Council also transferred \$876,213 to this project from S15030 Keiller Neighborhood Park ADA Improvements and S16019 Lomita Nghbrhood Pk Plygrnd ADA Upgrades. \$4.7 million of State grant dollars for park improvements tied to affordable housing is anticipated to be added to this project in Fiscal Year 2018 and will be used to fully fund the improvements construction costs; actual contribution will be adjusted to match final award. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358
CIP Contributions from General Fund	400265	152,201	1,092,264	-	-	-	-	-	-	-	-	1,244,465
Grant Fund - State	600001	-	-	-	4,700,000	-	-	-	-	-	-	4,700,000
Skyline Hills - Major District	400066	7,729	-	-	-	-	-	-	-	-	-	7,729
Skyline/Paradise Urb Comm	400119	61,635	65,014	-	-	-	-	-	-	-	-	126,650
Total		\$ 221,566	\$ 1,157,637	\$ -	\$ 4,700,000	\$ -	\$ 6,079,203					

Park & Recreation

Solana Highlands NP-Comfort Station Development / S16032

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2016 - 2020		619-533-4852
Improvement Type:	New		nantoun@sandiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: In Fiscal Year 2017, Council added \$781,690 of Facilities Benefit Assessment funding to this project. This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 24,075	\$ 1,626,190	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650,266
Total		\$ 24,075	\$ 1,626,190	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650,266

Park & Recreation

Southcrest Trails 252 Corr Park Imp-Ph2 / S01071

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	59
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2009 - 2018		619-533-7138
Improvement Type:	New		brand@civicsd.com

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in a park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Funding for operation and maintenance is included in the Department's Fiscal Year 2018 budget

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2017 and is expected to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 47,515	\$ 2,484	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
SC/TE TI Bonds 2007B	400309	1,697,408	644,861	-	-	-	-	-	-	-	-	2,342,270
SC-RDA Contribution to CIP Fund	200353	299,683	317	-	-	-	-	-	-	-	-	300,000
Total		\$ 2,044,607	\$ 647,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,692,270

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Park & Recreation - GENERAL FUND	Total Impact \$	39,800	39,800	39,800	39,800	39,800

Park & Recreation

Southeastern Mini Park Improvements / L16000

Parks - Mini Parks

Council District:	8	Priority Score:	57
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2023		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue., Clay Avenue., J Street., and Gamma Mini Park (formerly S15032 Gamma Street Mini-Park ADA Improvements)) to make each Americans with Disabilities Act (ADA) accessible.

Justification: The improvements are necessary to meet accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design for Gamma Street Mini Park Improvements began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. Design for Island Avenue Mini Park Improvements, Clay Avenue Mini Park Improvements and J Street Mini Park Improvements are anticipated to begin in Fiscal Year 2018 and be completed in in Fiscal Year 2019. Construction funding is anticipated to be provided by grant funding (CDBG).

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$85,000 in EDCO Community Funds. \$160,000 in EDCO Community Funds is anticipated for Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 235,041	\$ 524,958	\$ -	\$ 160,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ 1,220,000
Grant Fund - Federal	600000	-	-	-	-	1,643,695	1,556,305	-	-	-	-	3,200,000
S.E. San Diego Urban Comm	400120	185,358	264,641	-	-	-	-	-	-	-	-	450,000
Total		\$ 420,400	\$ 789,599	\$ -	\$ 160,000	\$ 1,718,695	\$ 1,631,305	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ 4,870,000

Park & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

Parks - Open Space

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2016 - 2020		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. This project include pedestrian trails, observation points, implementation of a re-vegetation program, removal of exotic non-native plant, and removal and re-contouring of the ball field.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Phase II design to be completed in Fiscal Year 2017. Phase II construction will begin in Fiscal Year 2018.

Summary of Project Changes: \$1.2 million has been added to the total project cost to fund Phase II of the project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 35,080	\$ 53,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,001
Grant Fund - State	600001	-	800,000	-	-	-	-	-	-	-	-	800,000
San Diego Regional Parks Improvement Fund	200391	215,995	1,829,601	-	-	-	-	-	-	-	-	2,045,596
Sunset Cliffs Natural Park	200463	19,919	44,773	-	-	-	-	-	-	-	-	64,692
Total		\$ 270,995	\$ 2,728,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,999,290

Park & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	66
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2015 - 2022		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment for Phase I began in Fiscal Year 2017 with construction anticipated to begin in Fiscal Year 2019. Design for Phase II began in Fiscal Year 2017 with construction anticipated to begin in Fiscal Year 2020 upon identification of funding.

Summary of Project Changes: Additional funds are projected for Fiscal Year 2018 as scope is identified and the project phases are determined. The total project cost increased and will change as project requirements and phasing become known. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 838,714	\$ 1,161,285	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 5,000,000
Sunset Cliffs Natural Park	200463	456,000	-	-	160,000	80,000	-	-	-	-	-	696,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,760,000	5,760,000
Total		\$ 1,294,714	\$ 1,161,285	\$ -	\$ 160,000	\$ 80,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 5,760,000	\$ 11,456,000

Park & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	47
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Underfunded	Contact Information:	Sirois, Paul
Duration:	2013 - 2019		619-685-1307
Improvement Type:	Betterment		psirois@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. It will be going to the North Park Planning Group for community input in Fiscal Year 2018. Design and construction will be scheduled as additional funding becomes available.

Summary of Project Changes: The schedule and total project costs have been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 13,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,692
North Park MAD Fund	200063	34,139	27,168	-	-	-	-	-	-	-	-	61,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,225,000	1,225,000
Total		\$ 47,831	\$ 27,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000	\$ 1,300,000

Park & Recreation

Taft Joint Use Facility Development / S15026

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Serra Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2015 - 2021		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Junior High School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$100,000 in Serra Mesa Urban Community Development Impact Fee (DIF) funding. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 475,174	\$ 2,879,425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Serra Mesa - Urban Community	400132	-	100,000	-	-	-	-	-	-	-	-	100,000
Total		\$ 475,174	\$ 2,979,425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,454,600

Park & Recreation

Talmadge Decorative SL Restoration / S00978

Trans - Roadway - Street Lighting

Council District:	3	Priority Score:	36
Community Planning:	Mid-City: Kensington - Talmadge	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Qasem, Labib
Duration:	2009 - 2019		619-533-6670
Improvement Type:	Betterment		lqasem@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Installation of street lights were completed in Fiscal Year 2013. Street light rehabilitation construction was completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 230,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 230,800
Talmadge MAD Fund	200076	135,554	445	-	-	-	-	-	-	-	-	135,999
Total		\$ 366,354	\$ 445	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,800

Park & Recreation

Talmadge Historic Gates / L12001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	55
Community Planning:	Mid-City: Kensington - Talmadge	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Qasem, Labib
Duration:	2012 - 2018		619-533-6670
Improvement Type:	Replacement		lqasem@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of a new gate along the sidewalk in the Talmadge neighborhood at Estrella Avenue south of Monroe Avenue.

Justification: The neighborhood of Talmadge is defined by historic gates located in the sidewalks. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates and installation of a new gate at Estrella Avenue south of Monroe Avenue.

Operating Budget Impact: Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2017, for all phases of the project. The entire project is anticipated to close out in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$90,000 in Talmadge MAD funding for Decorative Concrete Bulb-Outs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 10,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,625
Talmadge CIP Fund	200077	120,794	-	-	-	-	-	-	-	-	-	120,794
Talmadge MAD Fund	200076	283,385	38,921	-	-	-	-	-	-	-	-	322,306
Total		\$ 414,804	\$ 38,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 453,726

Park & Recreation

Talmadge Traffic Calming Infrastructure / S17001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	53
Community Planning:	Mid-City: Kensington - Talmadge	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Sirois, Paul
Duration:	2017 - 2018		619-685-1307
Improvement Type:	Betterment		psirois@sandiego.gov

Description: This project provides for the design, installation and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District boundaries.

Justification: The Talmadge Maintenance Assessment District (MAD) Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

Operating Budget Impact: The Talmadge MAD will fund any maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary drawings and a traffic feasibility study have been completed. Design is scheduled to begin and be completed in Fiscal Year 2018.

Summary of Project Changes: \$100,000 in Talmadge MAD funding was allocated to this project for Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Talmadge MAD Fund	200076	\$ -	\$ 160,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000
Total		\$ -	\$ 160,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000

Park & Recreation

Tierrasanta CP Sports Field Lighting / S11011

Parks - Community

Council District:	7	Priority Score:	91
Community Planning:	Tierrasanta	Priority Category:	High
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2011 - 2018		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a sport lighting system for the multi-purpose sports fields and associated accessibility work at the Tierrasanta Community Park.

Schedule: Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The project is in warranty until Fiscal Year 2018.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 39,337	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,337
Developer Contributions CIP	200636	300,000	-	-	-	-	-	-	-	-	-	300,000
PFFA Lease Revenue Bonds 2015B-Project	400860	117,204	-	-	-	-	-	-	-	-	-	117,204
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	287,918	-	-	-	-	-	-	-	-	-	287,918
R.H.-Endowment Comm.Youth	400216	78,051	-	-	-	-	-	-	-	-	-	78,051
SC Open Sp Acg/Rec Ctr Phl	400219	37,716	-	-	-	-	-	-	-	-	-	37,716
SC Open Sp Acg/Rec Ctr Phll	400220	34,233	-	-	-	-	-	-	-	-	-	34,233
Tierrasanta - DIF	400098	170,184	79,815	-	-	-	-	-	-	-	-	250,000
Tierrasanta(Elliott West)Maj D	400031	3,981	-	-	-	-	-	-	-	-	-	3,981
Total		\$ 1,068,626	\$ 79,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,148,441

Park & Recreation

Torrey Highlands Community ID & Enhance / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	Priority Score:	32
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2013 - 2018		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands MAD Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary engineering were completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2017. The project is anticipated to be closed out in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands MAD Fund	200074	\$ 322,888	\$ 52,111	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
Total		\$ 322,888	\$ 52,111	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000

Park & Recreation

Torrey Highlands NP Upgrades / S16036

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2016 - 2020		619-533-4852
Improvement Type:	New		nantoun@sandiego.gov

Description: This project provides for the design and construction of an additional parking area approximately 0.5 acres, and one new shade structure with four benches.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City’s General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City’s General Plan.

Schedule: Project is currently in preliminary engineering stage. Project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 20,721	\$ 742,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 763,216
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	235,078	235,078
Total		\$ 20,721	\$ 742,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 235,078	\$ 998,294

Park & Recreation

Torrey Highlands Park Play Area Upgrades / S11020

Parks - Neighborhood

Council District:	1	Priority Score:	90
Community Planning:	Carmel Valley	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2011 - 2018		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessibility upgrades to existing comfort station.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. This project will be in warranty phase through Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 601,451	\$ 2,978	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 604,430
Carmel Valley Development Impact Fee	400855	338,305	-	-	-	-	-	-	-	-	-	338,305
Total		\$ 939,756	\$ 2,978	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 942,735

Park & Recreation

Torrey Hills NP Development / S13007

Parks - Neighborhood

Council District:	1	Priority Score:	47
Community Planning:	Torrey Hills	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Shifflet, Robin
Duration:	2016 - 2021		619-533-4524
Improvement Type:	New		rshifflet@sandiego.gov

Description: This project provides for recreational improvements on four undeveloped acres within the Torrey Hills Neighborhood Park. Improvements may include a recreation center, parking area, and/or other park amenities as determined through a community input process.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Project is on hold pending Request for Proposal (RFP) to develop recreational improvements at this site.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 2,240	\$ 997,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 2,240	\$ 997,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Park & Recreation

Torrey Meadows Neighborhood Park / S00651

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2003 - 2019		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands. Proposed improvements include a multi-purpose turf field, half court basketball court, children’s play areas, walkways, landscaping, drainage, security lighting, comfort station and Americans with Disabilities Act (ADA) accessibility improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City’s General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department’s current cost to maintain various landscaped areas, playgrounds, and comfort stations.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City’s General Plan.

Schedule: Land acquisition is complete. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and will be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 7,825,378	\$ 97,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755
Total		\$ 7,825,378	\$ 97,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.95	0.95	0.95	0.95	0.95
Park & Recreation - GENERAL FUND	Total Impact \$	108,747	112,204	113,879	115,711	115,711

Park & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District:	1	Priority Score:	Annual
Community Planning:	University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Shelly Stowell
Duration:	2010 - 2024		858-581-7867
Improvement Type:	Betterment		sstowell@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$5.5 million was added in Torrey Pines Golf Course CIP Fund for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 672,912	\$ 634,216	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,807,129
Total		\$ 672,912	\$ 634,216	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,807,129

Park & Recreation

Torrey Pines N. Golf Course-Improvements / S14019

Golf Courses

Council District:	1	Priority Score:	34
Community Planning:	University	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2012 - 2018		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for improvements and updates to the golf course to include: rebuilding greens, practice greens and greens complex sand bunkers; improving fairway sand bunkers and tournament tees; installing a replacement irrigation system; reducing turf in selected areas; and adding a complete cart path system.

Justification: Enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. In addition, updates to the irrigation system and reductions in turf areas will conserve recycled water and energy.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan was completed in Fiscal Year 2014. Design documents were completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 14,128,150	\$ 41,849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,170,000
Total		\$ 14,128,150	\$ 41,849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,170,000

Park & Recreation

Trail for All People / S13001

Parks - Trails

Council District:	5	Priority Score:	54
Community Planning:	Black Mountain Ranch	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Freiha, George
Duration:	2013 - 2018		619-533-7449
Improvement Type:	New		gfreiha@sandiego.gov

Description: This project provides for design and construction of a 1,100 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner’s Ridge Loop staging area. Associated amenities and support facilities may include a shaded viewing pavilion, wayfinding and interpretive signage/exhibits, plant signs, and benches.

Justification: This project will provide a unique trail experience for park users, specifically persons with disabilities and is a high priority for the Black Mountain Ranch Open Space Park Citizen’s Advisory Committee, as well as the Rancho Penasquitos Community Planning Group.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Open Space Natural Resource Management Plan, and is in conformance with the City’s General Plan.

Schedule: Site design and permitting began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 to avoid bird breeding season and was completed in Fiscal Year 2016. The warranty period was delayed due to unforeseen construction conditions and funding identification for these conditions. The warranty will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$25,000; of which \$11,000 is from the General fund and \$14,000 is from PV Est-Other P&R funds. The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 100,883	\$ 10,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,000
Grant Fund - State	600001	130,000	-	-	-	-	-	-	-	-	-	130,000
PV Est-Other P & R Facilities	400221	50,000	14,000	-	-	-	-	-	-	-	-	64,000
San Diego Regional Parks Improvement Fund	200391	230,451	548	-	-	-	-	-	-	-	-	231,000
Total		\$ 511,335	\$ 24,664	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 536,000

Park & Recreation

Tubman Charter School JU Improvements / S13000

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	31
Community Planning:	College Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2013 - 2021		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Preparation of construction documents and construction of the joint use facility will begin upon identification of sufficient funding.

Summary of Project Changes: \$150,000 in Development Impact Fees were added to the project for Fiscal year 2018. \$2,200,000 of Community Development Block Grant funding is anticipated to be added to this project in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 118,955	\$ 1,061,044	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,330,000
Developer Contributions CIP	200636	-	-	-	1,430,000	-	-	-	-	-	-	1,430,000
Grant Fund - Federal	600000	-	-	-	-	-	2,200,000	-	-	-	-	2,200,000
Total		\$ 118,955	\$ 1,061,044	\$ 150,000	\$ 1,430,000	\$ -	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ 4,960,000

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.15	0.15
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	-	21,727	22,234

Park & Recreation

University Village Park Tot Lot / S13005

Parks - Neighborhood

Council District:	1	Priority Score:	25
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2013 - 2019		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for a new children’s play area where no playground currently exists. The new play area would be geared toward children between two and five years of age, including path of travel accessibility improvements. This project will also provide a new Americans with Disabilities Act (ADA) accessible picnic table and drinking fountain.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost is based upon the Park and Recreation Department's current cost to maintain various children's playgrounds.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal year 2017, Council allocated \$150,000 in Antenna Lease Revenue to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 101,326	\$ 48,673	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
PFFA Lease Revenue Bonds 2015B-Project	400860	150,000	-	-	-	-	-	-	-	-	-	150,000
Pk/Rec Bldg Permit Fee Dist-B	400074	253	-	-	-	-	-	-	-	-	-	253
University City So.-Urban Comm	400134	395,000	-	-	-	-	-	-	-	-	-	395,000
Total		\$ 646,579	\$ 48,673	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 845,253

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.12	0.12	0.12	0.12	0.12
Park & Recreation - GENERAL FUND	Total Impact \$	13,424	13,860	14,073	14,304	14,304

Park & Recreation

Valencia Park Acquisition & Development / S11103

Parks - Mini Parks

Council District:	4	Priority Score:	61
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2012 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with recommendations of the Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019.

Summary of Project Changes: \$350,987 in Development Impact Fees funds were added to the Project for Fiscal year 2018. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,496
Encanto Neighborhoods DIF	400864	-	-	350,987	-	-	-	-	-	-	-	350,987
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	187,692	890,307	-	-	-	-	-	-	-	-	1,078,000
Valencia Park - Major District	400065	8,489	-	-	-	-	-	-	-	-	-	8,489
Total		\$ 425,543	\$ 890,307	\$ 350,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,666,837

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.20	0.20
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	-	22,036	22,711

Park & Recreation

Villa Monserate Neighborhood Park Upgrades / S16048

Parks - Neighborhood

Council District:	7	Priority Score:	58
Community Planning:	Tierrasanta	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the design and construction of an expansion to the existing park by upgrading the two children's play areas and associated path of travel to meet accessibility requirements, and providing a picnic shelter to expand the park use.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Construction will begin when funding has been identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Tierrasanta - DIF	400098	\$ 145,438	\$ 644,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 789,900
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,265,100	1,265,100
Total		\$ 145,438	\$ 644,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,265,100	\$ 2,055,000

Park & Recreation

Wangenheim Joint Use Facility / S15007

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	59
Community Planning:	Mira Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction to expand the existing joint use facility by an approximately 4.0 acres at Wagenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines. Facility may include a comfort station if desired by the community.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. The project schedule will be determined, and the project cost estimates will be updated at the completion of the preliminary engineering phase.

Summary of Project Changes: In Fiscal Year 2017, \$556,043 in Mira Mesa Facilities Benefit Assessment funds was allocated to this project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 856,595	\$ 4,786,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,643,211
Total		\$ 856,595	\$ 4,786,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,643,211

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.28	0.28
Park & Recreation - GENERAL FUND	Total Impact \$	-	-	-	37,807	38,751

Park & Recreation

Wegeforth Elementary School Joint Use / S00764

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	67
Community Planning:	Serra Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2009 - 2018		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Proposed improvements include turfed multi-purpose sports field, courts, walkways, landscaping, parking, security lights, drainage, comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Park and Recreation Department budget.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Project warranty will be completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 52,991	\$ 8	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,000
Developer Contributions CIP	200636	50,000	-	-	-	-	-	-	-	-	-	50,000
Private & Others Contrib-CIP	400264	2,043,158	84	-	-	-	-	-	-	-	-	2,043,243
Serra Mesa - Urban Community	400132	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
Total		\$ 3,346,150	\$ 93	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,346,243

Park & Recreation

West Maple Canyon MP / S00760

Parks - Mini Parks

Council District:	3	Priority Score:	52
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2007 - 2018		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. The scope of work includes demolition, grading, seat walls, retaining walls, fencing, paving, planting, irrigation, lighting, electrical, drainage, signage, and ADA improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2017, Council appropriated \$24,237 in Park Service District funds to this project. \$101,000 in Park Service District funds were added via Fiscal Year 2017 Appropriation Ordinance 20669, Section 2.C4, to cover costs associated with project close out activities. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Balboa Park West-Major Dist	400054	\$ 295,964	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 295,964
San Diego Park Dist. No 3	400305	89,508	35,491	-	-	-	-	-	-	-	-	125,000
Uptown Urban Comm	400121	745,000	-	-	-	-	-	-	-	-	-	745,000
Total		\$ 1,130,472	\$ 35,491	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,165,964

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.10	0.10	0.10	0.10	0.10
Park & Recreation - GENERAL FUND	Total Impact \$	11,459	11,822	11,998	12,191	12,191

Park & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2007 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turfed areas, and natural vegetation.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Funding for operation and maintenance is included in the Department's Fiscal Year 2018 budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2017. A five year vegetation maintenance and monitoring period will begin in January 2017 and will extend until January 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 408,946	\$ 30,729	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 439,675
Environmental Growth 2/3 Fund	200109	124,485	162,916	-	-	-	-	-	-	-	-	287,402
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,633	-	-	-	-	-	-	-	-	-	1,126,634
PFFA Lease Revenue Bonds 2015A-Projects	400859	374,151	-	-	-	-	-	-	-	-	-	374,151
PFFA Lease Revenue Bonds 2015B-Project	400860	162,916	-	-	-	-	-	-	-	-	-	162,916
Total		\$ 3,287,133	\$ 193,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,480,779

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Park & Recreation - GENERAL FUND	FTEs	0.20	0.20	0.20	0.20	0.20
Park & Recreation - GENERAL FUND	Total Impact \$	23,982	24,710	25,064	25,450	25,450



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Park & Recreation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Coastal Erosion and Access / AGF00006	\$ 4,150,507	\$ 100,000	2.4 %	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. Construction is unfunded.
Mohnike Adobe and Barn Restoration / S13008	\$ 3,197,477	\$ 99,880	3.1 %	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Peñasquitos Equestrian Center on the eastern end of the Los Peñasquitos Canyon Preserve. Construction phase is currently unfunded.
EB Scripps Pk Comfort Station Replacement / S15035	\$ 2,800,405	\$ 139,621	5.0 %	This project provides for the design and construction of a replacement comfort station. Funds needed for revised scope of work and construction have not yet been identified.
Children's Park Improvements / S16013	\$ 3,900,000	\$ 300,000	7.7 %	This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building. Construction is unfunded.
California Tower Seismic Retrofit / L12003	\$ 4,661,398	\$ 600,000	12.9 %	This project provides for the seismic retrofit of the historic California Tower within Balboa Park. Phase I of this project provides for the relocation of electrical systems. Phase II of this project provides for the seismic system upgrade of the tower. Phase II of design and construction is currently unfunded.
Pomerado Median Improve-N of R Bernardo / S10035	\$ 1,114,221	\$ 200,000	18.0 %	This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements. The construction phase of this project is currently unfunded.
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	\$ 1,480,000	\$ 280,000	18.9 %	This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. A portion of construction is currently unfunded.
Fairbrook Neighborhood Park Development / S01083	\$ 4,992,699	\$ 1,000,000	20.0 %	This project provides for development of an approximately three acre neighborhood park. A portion of construction is currently unfunded.
Torrey Highlands NP Upgrades / S16036	\$ 998,294	\$ 235,078	23.6 %	This project provides for the design and construction of new park amenities. Funds needed for revised scope of work and construction have not yet been identified.
East Fortuna Staging Area Field Stn Bldg / S14016	\$ 5,738,210	\$ 1,361,839	23.7 %	This project provides the design and construction of a new Mission Trails Park Equestrian Administration 4,900 sq building and associated site, work for administrative staff, public restroom and information center. The project will be done using a design/build delivery method. The design/build scope can proceed once funding is identified.
Mission Trails RP Cowles Mountain Trail / S10065	\$ 400,000	\$ 100,000	25.0 %	This project provides for the re-establishment of approximately 2,000 linear feet of existing trail. Construction is underfunded
Egger/South Bay Community Park ADA	\$ 2,439,886	\$ 840,886	34.5 %	This project provides for the design and construction of Americans with Disability Act

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Improvements / S15031				improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with federal and State accessibility requirements. Construction is unfunded.
Sunset Cliffs Park Drainage Improvements / L14005	\$ 11,456,000	\$ 5,760,000	50.3 %	This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase II construction is unfunded.
Los Penasquitos Cyn Preserve STri Restor / S13014	\$ 981,098	\$ 500,000	51.0 %	This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve. Construction is unfunded
Mission Trails RP Trail Realignments / S10066	\$ 215,000	\$ 115,000	53.5 %	This project provides for design, engineering, new construction and rehabilitation trails for the regional park. Construction is currently underfunded.
SD River Dredging Qualcomm Way to SR163 / S00606	\$ 1,089,000	\$ 600,000	55.1 %	This project provides for removal of a small island of sediment within the San Diego River. The unidentified funding is needed for construction of this project.
Villa Monserate Neighborhood Park Upgrades / S16048	\$ 2,055,000	\$ 1,265,100	61.6 %	This project provides for the replacement of children's play equipment and ADA accessibility upgrades. Funding has not been identified for construction.
Canyon Hills Resource Park Improvements / S15006	\$ 6,173,502	\$ 4,454,932	72.2 %	This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping. Construction will be scheduled when funding is identified.
Bay Terrace Senior Center / S16060	\$ 3,600,000	\$ 2,600,000	72.2 %	This project provides for the design and construction of a community center within Bay Terraces Community Park. It is anticipated this senior center will be approximately 3,500 square feet in size and may contain restrooms, kitchen, meeting room(s), one staff office, and storage closet(s). Construction is currently unidentified.
Olive Grove Community Park ADA Improve / S15028	\$ 1,617,849	\$ 1,195,000	73.9 %	This project provides for the design and construction of Americans with Disability Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
Martin Luther King Jr. Promenade / S13020	\$ 1,230,000	\$ 1,005,000	81.7 %	This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls. The construction phase currently is unfunded.
Rolando Joint Use Facility Development / S15029	\$ 2,250,000	\$ 1,870,000	83.1 %	This project provides for the design and construction of a joint use facility at Rolando Park Elementary. Construction is unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
NTC Aquatic Center / S10000	\$ 9,486,726	\$ 8,000,000	84.3 %	This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements. Design is currently unfunded.
Golf Course Drive Improvements / S15040	\$ 2,000,140	\$ 1,740,977	87.0 %	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
Beyer Park Development / S00752	\$ 12,288,000	\$ 11,196,000	91.1 %	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Switzer Canyon Bridge Enhancement Prog / S10054	\$ 1,300,000	\$ 1,225,000	94.2 %	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.
Total		\$ 46,784,313		



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Police



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The San Diego Police Department serves approximately 1.3 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from ten area commands located throughout the City. For policing purposes, the City is divided into 19 service areas and 123 neighborhoods.

The following ten area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, Traffic Division, and Western Division. The two largest area command facilities are Central Division and Mid-City Division. These facilities serve geographical areas of 9.7 square miles and 12.8 square miles, respectively. The largest geographical area of the City (103.8 square miles) is served by the Northeastern Division. The Capital Improvement Program plays an important role in addressing the Police Department's facility needs.

2017 CIP Accomplishments

In Fiscal Year 2017, the Police Department accomplished the following:

- Completed Phase I of the feasibility study to design and construct a new permanent Traffic Division.
- Completed the feasibility study for Police Headquarters infrastructure improvements for the replacement of the facility's elevators and energy management system.
- Completed the replacement of the existing chillers in the Police Headquarters building with new energy efficient turbo chiller as part of the Headquarters Co-generation Re-power Project.
- Completed construction of the initial phase of the Police Range Refurbishment Project, which included Americans with Disabilities Act (ADA) improvements to existing restrooms and walk-ways; the addition of disabled parking spaces; drainage improvements; completion of project infrastructure of all underground utilities; interior upgrades to training room, staff restroom and staff office area; and construction of a new trash collection area.

2018 CIP Goals

In Fiscal Year 2018, the Police Department anticipates accomplishing the following:

- Installation and configuration of the hardware and delivery of the software for the Computer Aided Dispatch System Replacement Project.
- Completion of parking lot resurfacing projects at ten area stations, including Eastern, Traffic, Southeastern, Northwestern, Southern, Canine, Northern, Northeastern, Mid-City, and Western.
- Completion of emergency generator switch gear replacement at four area stations, including Western, Northern, Eastern, and Northeastern.
- Completion of air conditioning unit replacement at five area stations, including Western, Northeastern, Air Support, Headquarters and Central.

- Completion of parking lot lighting replacement at two area stations, including Mid-City and Western.
- Start construction of an ADA accessible sidewalk path to the entrance of the Department's Western Division.

Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
CAD System Replacement Project / S13100	\$ 8,254,821	\$ -	\$ -	\$ 8,254,821
Enterprise Radio/Phone Logger / S15025	1,697,882	-	-	1,697,882
Police 911 Call Manager / S15024	1,230,275	-	-	1,230,275
Police HQs CoGeneration Repower Project / S10131	1,933,085	-	-	1,933,085
Police Range Refurbishment / S10118	2,092,864	-	-	2,092,864
Total	\$ 15,208,927	\$ -	\$ -	\$ 15,208,927



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Police

CAD System Replacement Project / S13100

Bldg - Pub Safety - Police Fac / Struct

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Chen, Steve
Duration:	2013 - 2018		619-533-5762
Improvement Type:	Replacement		schen@pd.sandiego.gov

Description: This project provides for the replacement of the Police Department Computer Aided Dispatch (CAD) system that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past 25 years, the CAD system has been modified numerous times, and technical support for the aging system has become difficult to acquire and has become increasingly expensive.

Operating Budget Impact: Non-personnel expenditures for maintenance are projected to be \$450,000 in Fiscal Year 2018 and increase to \$967,000 by Fiscal Year 2022. Maintenance will be funded through the Police Department operating budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2013. The configuration and implementation began in Fiscal Year 2016, with projection of completion in Fiscal Year 2018.

Summary of Project Changes: The Operating Budget Impact has been updated for Fiscal Year 2019 through 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 4,732,774	\$ 1,448,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,180,898
CIP Lease Financing	200724	1,755,109	318,813	-	-	-	-	-	-	-	-	2,073,923
Total		\$ 6,487,884	\$ 1,766,936	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,254,821

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Police - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Police - GENERAL FUND	Total Impact \$	450,416	922,000	930,000	939,000	967,000

Police

Enterprise Radio/Phone Logger / S15025

Bldg - Pub Safety - Police Fac / Struct

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Chen, Steve
Duration:	2015 - 2018		619-533-5762
Improvement Type:	Replacement		schen@pd.sandiego.gov

Description: The Enterprise Radio/Phone Logger project is a joint project between the Police and the Fire-Rescue Departments, and potentially other stakeholders within the City of San Diego. The Radio/Phone Logger records radio and phone traffic for Police and Fire, including 9-1-1 telephone calls.

Justification: The Police Department had an antiquated radio/phone logger system that was in service for many years and had become unreliable. The new system includes redundancy and back-up capabilities with the Fire-Rescue Department.

Operating Budget Impact: Non-personnel expenditures for on-going maintenance and support are estimated to be \$144,000 in Fiscal Year 2018 and increasing to \$173,000 by Fiscal Year 2022. Maintenance will be funded through the Police Department operating budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015. The system underwent acceptance testing in late Fiscal Year 2016 and this project will be completed and closed in Fiscal Year 2018.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 557,726	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 557,726
Grant Fund - State	600001	1,140,156	-	-	-	-	-	-	-	-	-	1,140,156
Total		\$ 1,697,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,697,882

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Police - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Police - GENERAL FUND	Total Impact \$	143,610	147,918	152,355	156,926	172,619

Police

Police 911 Call Manager / S15024

Bldg - Pub Safety - Police Fac / Struct

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Chen, Steve
Duration:	2015 - 2018		619-533-5762
Improvement Type:	Replacement		schen@pd.sandiego.gov

Description: The Police 9-1-1 Call Manager is the phone system used by the Police Department to receive 9-1-1 and non-emergency calls from the public.

Justification: The Police Department currently uses an older version of the VESTA/9-1-1 Call Manager system that is based on the unsupported Windows XP operating system. It is critical that this system be replaced with a system that is Windows 7 compatible.

Operating Budget Impact: Non-personnel expenditure for the main 9-1-1 Call manager were removed for Fiscal Year 2019 and beyond and will be paid by the State of California.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015. The main 9-1-1 Call Manager was accepted and completed in Fiscal Year 2017. The Vesta 9-1-1 system for the Backup Dispatch Center is scheduled for installation and completion in Fiscal Year 2018.

Summary of Project Changes: The Operating Budget Impact has been updated for this project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,230,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275
Total		\$ 1,230,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275

Police

Police HQs CoGeneration Repower Project / S10131

Bldg - Pub Safety - Police Fac / Struct

Council District:	3	Priority Score:	78
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2011 - 2019		619-533-5259
Improvement Type:	New		cmeinhardt@sandiego.gov

Description: This project will replace existing chiller system components necessary to provide for system reliability. The Co-generation equipment will be removed and the existing chillers will be replaced with high efficiency screw chillers. In addition, the existing cooling towers will be replaced to ensure the cooling loads required for the Police Headquarters are met.

Justification: This project will provide the facility with a more reliable system.

Operating Budget Impact: The equipment will be maintained by City staff. Associated maintenance expenses are estimated to not exceed \$15,000, annually.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction was completed in Fiscal Year 2017. The project's warranty phase will begin in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, per City Council Resolution, \$200,000 was allocated to this project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 1,207,802	\$ 25,282	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,233,085
Tow Dispatch Computer Interface Fund	200312	577,641	122,358	-	-	-	-	-	-	-	-	700,000
Total		\$ 1,785,443	\$ 147,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,933,085

Operating Budget Impact

Department - Fund		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Police - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Police - GENERAL FUND	Total Impact \$	15,000	15,000	15,000	15,000	15,000

Police

Police Range Refurbishment / S10118

Bldg - Pub Safety - Police Fac / Struct

Council District:	9	Priority Score:	81
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2011 - 2018		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: Phase I of this project will include improvements, such as ADA restrooms, path of travel, sewer, and gas and electric utility improvements.

Justification: This project will provide for the refurbishment of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Construction of Phase I started and completed in Fiscal Year 2017. The warranty phase of this project will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, per City Council Resolution, \$69,778 in Tow Dispatch Computer Interface funds and \$37,370 from the General Fund were allocated to this project. Phase II has been removed from this project and will be a future project when funding is identified. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	\$ 821,724	\$ 1,139	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 822,864
Capital Outlay Fund	400002	45,711	-	-	-	-	-	-	-	-	-	45,711
CIP Contributions from General Fund	400265	186,043	-	-	-	-	-	-	-	-	-	186,043
Deferred Maint Revenue 2009A-Project	400624	10,924	-	-	-	-	-	-	-	-	-	10,924
Deferred Maintenance Revenue 2012A-Project	400848	74,592	-	-	-	-	-	-	-	-	-	74,592
PFFA Lease Revenue Bonds 2015A-Projects	400859	342,765	22,126	-	-	-	-	-	-	-	-	364,891
PFFA Lease Revenue Bonds 2015B-Project	400860	510,848	7,210	-	-	-	-	-	-	-	-	518,058
Tow Dispatch Computer Interface Fund	200312	-	69,778	-	-	-	-	-	-	-	-	69,778
Total		\$ 1,992,610	\$ 100,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,092,864



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Public Utilities



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The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 171 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls. The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area; stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is launching proven innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20 year cost effective, integrated water and wastewater capital improvement program. The program is designated to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water through the use of water purification technology.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

2017 CIP Accomplishments

As of June 30, 2017, the Department awarded 33.1 miles of water mains and completed the replacement and rehabilitation of 47.4 miles of sewer mains. The Department also televised 53.2 miles of sewer mains as of June 30, 2017. To date, over 1,985 miles of sewer mains have been assessed and more than 748 miles have been identified for replacement or rehabilitation.

The Public Utilities Department, in cooperation with the Public Works Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments have occurred in Fiscal Year 2017:

- Construction was completed on the MBC Odor Control Facility Upgrades project, which consisted of upgrading odor control system fans and ducting to reduce system head losses and improve overall foul air collection efficiency at the various process areas.
- Construction was completed on the Sewer & Water Group Job 814 (S), which consisted of the replacement of 7,328 linear feet of sewer mains in the Pacific Beach and Mission Beach Communities.
- Construction began on the Chollas Building in the Mid-City Community, within Council District 7. This design build project will construct two new buildings, one two-story building for administration staff and a one-story maintenance shop. This project is anticipated to be completed by July 2019.
- Construction began on the MOC Complex Solar Project and Bayview Reservoir Solar Project in the Kearny Mesa community and La Jolla community, respectively. The MOC Complex project includes installation of 500 kW solar photovoltaic systems that will cover approximately 55,000 sq. feet at the MOC Complex rooftops and approximately 214,625 sq. feet of parking lots to provide energy to the MOC Complex buildings. The Bayview reservoir project includes installation of similar systems that will cover approximately 40,000 sq. feet of the Bayview reservoir rooftop to provide energy to the Bayview Water Pump Station. Both projects are anticipated to be completed by May 2018.
- Construction began on the Pipeline Rehabilitation AE-1 Project, which consisted of the rehabilitation of approximately 8.8 miles of existing 8" and 10" deteriorated sewer mains in the Clairemont Mesa community.
- Construction began on the Tierrasanta (Via Dominique) Pump Station in the Tierrasanta Community, within Council District 7. This project will construct a new 14 million gallons per day (mgd) pump station adjacent to the location of the existing Via Dominique Pump Station and installation of approximately 3,000 linear feet of 20-inch PVC water main along Clairemont Mesa Blvd. The project also includes demolition of the existing Tierrasanta Temporary Pump Station. This project is anticipated to be completed by December 2018.
- Completed all key Phase I - North City Preliminary Designs and 30% Design for the North City Pure Water Facility.
- Completed the Pure Water Program Environmental Impact Report, which was approved and certified on October 25, 2016.
- Held the first Pure Water Open House with more than 400 people attending the event to learn about the Pure Water Program and tour the demonstration facility.

2018 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.4 million residents of San Diego, and regional wastewater treatment and disposal services for 2.5 million wastewater customers in the San Diego region.

In order to improve its aging infrastructure, the Public Utilities Department continues to replace and rehab about 45 sewer miles and 30-35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 50-60 miles of sewer mains per fiscal year.

In Fiscal Year 2018, the Department anticipates to accomplish the following for the Pure Water:

- Phase One Program: award the contract for construction management services; advertise the first construction project for future award; and complete the project specific environmental impact report.



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Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 2,921,187	\$ 8,000,000	\$ 11,578,813	\$ 22,500,000
69th & Mohawk Pump Station / S12011	5,614,629	6,000,000	6,863,985	18,478,614
Advanced Metering Infrastructure / S17008	38,375,590	27,411,444	1,781,864	67,568,898
Alvarado 2nd Extension Pipeline / S12013	1,703,986	2,500,000	54,842,014	59,046,000
Alvarado Trunk Sewer Phase IV / S15019	3,200,000	2,000,000	23,696,000	28,896,000
Backup Generators at SPS's, TP & EMTS / S12036	15,345,600	-	-	15,345,600
Bayview Reservoir Solar Project / S14021	2,325,000	-	-	2,325,000
Catalina 12inch Cast Iron Mains / S12008	10,940,000	1,540,000	-	12,480,000
Chollas Building / S11025	11,600,000	17,006,500	11,870,370	40,476,870
Cielo & Woodman Pump Station / S12012	1,532,000	1,000,000	4,146,000	6,678,000
Corrosion Control / AKA00001	479,784	-	-	479,784
Del Mar Heights Pipeline Relocation / S00070	7,950,000	-	-	7,950,000
El Monte Pipeline No 2 / S10008	2,948,000	-	14,973,010	17,921,010
EMTS Boat Dock and Steam Line Relocation / S00319	518,535	-	1,500,000	2,018,535
Freeway Relocation / AKB00002	2,089,774	-	400,000	2,489,774
Groundwater Asset Development Program / ABM00001	1,977,605	700,000	1,692,408	4,370,013
Harbor Dr TS Participation Agreement / RD16001	791,250	1,000,000	11,631,582	13,422,832
Instrumentation and Control / AKB00007	200,000	-	2,000,000	2,200,000
La Jolla Scenic Drive 16inch Main / S12009	6,039,642	3,192,358	-	9,232,000
La Jolla View Reservoir / S15027	2,485,000	440,000	22,410,313	25,335,313
Large Diameter Water Transmission PPL / AKA00003	16,072,357	16,343,400	50,547,051	82,962,808
Little McGonigle Ranch Road Pipeline / S00069	3,564,000	-	2,436,000	6,000,000
Lower Otay Outlet Tower / S12018	1,000,000	-	990,811	1,990,811
Lower Otay Reservoir Emer Outlet Improve / S00044	1,179,971	-	-	1,179,971
MBC Biosolids Storage Silos / S00322	8,547,838	-	-	8,547,838
MBC Dewatering Centrifuges Replacement / S00339	12,122,443	-	-	12,122,443
MBC Equipment Upgrades / S17013	700,000	400,000	-	1,100,000
MBC Odor Control Facility Upgrades / S00323	7,715,612	-	-	7,715,612
Metropolitan System Pump Stations / ABP00002	10,613,703	-	2,823,507	13,437,210
Metropolitan Waste Water Department Trunk Sewers / AJB00001	6,325,542	7,837,584	6,875,095	21,038,221
Metro Treatment Plants / ABO00001	9,321,130	2,450,000	560,000	12,331,130
Miramar Clearwell Improvements / S11024	44,244,991	37,087,853	38,995,900	120,328,744
MOC Complex Solar Project / S14022	2,675,000	-	-	2,675,000
Montezuma/Mid-City Pipeline Phase II / S11026	8,018,200	-	23,536,800	31,555,000
Morena Pipeline / S16027	2,796,014	3,202,101	28,686,638	34,684,753

Public Utilities

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Morena Reservoir Outlet Tower Upgrade / S00041	3,980,000	-	16,520,000	20,500,000
NCWRP Improvements to 30 MGD / S17012	300,000	1,400,000	-	1,700,000
NCWRP Sludge Pump Station Upgrade / S00309	907,096	-	-	907,096
New 16" Water Mains (U-3) / RD15003	1,225,000	-	-	1,225,000
North City Reclamation System / AHC00002	2,813,291	-	-	2,813,291
Otay 1st/2nd PPL Abandon E of Highland / S11027	6,833,390	-	-	6,833,390
Otay 1st/2nd PPL West of Highland Avenue / S12016	2,163,051	1,950,000	25,327,449	29,440,500
Otay Second Pipeline Relocation-PA / S15016	1,634,092	200,000	26,259,132	28,093,224
Otay WTP Concrete Work / S11059	4,551,305	-	-	4,551,305
Pacific Beach Pipeline South (W) / S12015	13,609,860	9,271,723	16,228,860	39,110,443
Pipeline Rehabilitation / AJA00002	118,539,407	11,759,341	62,084,800	192,383,548
Point Loma Grit Processing Improvements / S00315	37,095,037	-	-	37,095,037
Pressure Reduction Facility Upgrades / AKA00002	350,000	500,000	-	850,000
PS2 Power Reliability & Surge Protection / S00312	16,345,232	8,000,000	21,030,000	45,375,232
PS 84 Upgrade & PS 62 Abandon / S00308	10,320,400	-	-	10,320,400
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	6,064,099	250,000	-	6,314,099
Pump Station Restorations / ABP00001	6,423,825	1,200,000	6,269,021	13,892,846
PURE Water Program / ALA00001	99,718,290	74,112,022	1,094,026,798	1,267,857,110
Reclaimed Water Extension / AHC00001	159,125	-	-	159,125
Reclaimed Water Retrofit / AHC00003	250,001	-	-	250,001
Recycled Water Systems Upgrades / AHC00004	1,887,422	388,967	-	2,276,389
Recycled Water Tank Modifications / S12014	1,400,000	-	-	1,400,000
SBWR Plant Demineralization / S00310	5,973,695	-	-	5,973,695
Sewer CIP Emergency Reserve / ABT00007	5,000,000	-	-	5,000,000
Sewer Main Replacements / AJA00001	215,557,848	47,058,301	130,539,373	393,155,522
South Metro Sewer Rehabilitation Ph 3B / S00317	157,506	-	9,057,451	9,214,957
Standpipe and Reservoir Rehabilitations / ABL00001	13,264,300	2,450,000	12,603,149	28,317,449
Tecolote Canyon Trunk Sewer Improvement / S15020	1,600,000	4,080,000	11,180,000	16,860,000
Tierrasanta (Via Dominique) Pump Station / S12040	8,158,000	6,495,996	-	14,653,996
University Ave Pipeline Replacement / S11021	21,698,593	4,301,407	-	26,000,000
University Heights Water Tower Seismic Retrofit / S17006	500,000	1,363,000	-	1,863,000
Unscheduled Projects / AJA00003	10,419,265	300,000	-	10,719,265
Upas St Pipeline Replacement / S11022	34,096,326	850,000	-	34,946,326
Water CIP Emergency Reserve / ABT00008	5,000,000	-	-	5,000,000
Water Department Security Upgrades / S00050	15,724,929	200,000	3,000,000	18,924,929
Water Main Replacements / AKB00003	223,960,806	46,202,093	200,875,593	471,038,492
Water Pump Station Restoration / ABJ00001	11,762,642	4,948,360	25,837,083	42,548,085

Public Utilities

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Water & Sewer Group Job 816 (W) / S13015	10,708,375	4,325,508	1,485,509	16,519,392
Water Treatment Plants / ABI00001	4,469,940	1,000,000	1,339,477	6,809,417
Wet Weather Storage Facility / S00314	2,491,626	-	4,780,501	7,272,127
Total	\$ 1,181,048,166	\$ 370,717,958	\$ 1,993,282,357	\$ 3,545,048,481



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Public Utilities

30th Street Pipeline Replacement / S12010

Water - Distribution Sys - Transmission

Council District:	3 8	Priority Score:	93
Community Planning:	Greater North Park; Greater Golden Hill; Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila 619-533-4698 sbose@sandiego.gov
Duration:	2014 - 2020		
Improvement Type:	Replacement		

Description: This project will replace approximately 6 miles of existing cast iron (CI) mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: The pipeline has been paralleled by the newer 28th Street Pipeline south of Thorn Street and no longer serves as an important transmission route to University Heights (390 Zone). This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$7.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,155,957	\$ 765,229	\$ 8,000,000	\$ -	\$ 11,578,813	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,500,000
Total		\$ 2,155,957	\$ 765,229	\$ 8,000,000	\$ -	\$ 11,578,813	\$ -	\$ 22,500,000				

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District:	4 9	Priority Score:	96
Community Planning:	College Area; Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2013 - 2020		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village pressure Zone. Suction to the pump station will come from the Mid-City Pipeline Phase II which has a concurrent construction schedule.

Justification: This project will replace the existing 40 year old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$191,614 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,248,195	\$ 366,433	\$ 6,000,000	\$ -	\$ 6,863,985	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,478,614
Total		\$ 5,248,195	\$ 366,433	\$ 6,000,000	\$ -	\$ 6,863,985	\$ -	\$ 18,478,614				

Public Utilities

Advanced Metering Infrastructure / S17008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	59
Community Planning:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2017 - 2020		858-292-6425
Improvement Type:	Betterment		tphung@sandiego.gov

Description: This project will deploy Advanced Metering Infrastructure (AMI) technology to approximately 270,000 water meters citywide. This will allow meters to be read electronically rather than by direct visual inspection by field staff.

Justification: This project will streamline the collection of water meter information, provide near real time data, assist with promptly solving water usage and billing questions, and provide customers with a tool to conserve and manage their water consumption.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans, is in conformance with the City's General Plan, and helps to implement the City's Climate Action Plan.

Schedule: Pre-installation work is underway. The installation schedule will be finalized upon the selection of the vendor/installer.

Summary of Project Changes: The total project cost increased by \$7.5 million in Fiscal Year 2018 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 6,420,825	\$ 12,766,969	\$ 13,705,722	\$ -	\$ 890,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,784,449
Water Utility - CIP Funding Source	700010	6,420,806	12,766,988	13,705,722	-	890,932	-	-	-	-	-	33,784,449
Total		\$ 12,841,632	\$ 25,533,957	\$ 27,411,444	\$ -	\$ 1,781,864	\$ -	\$ 67,568,898				

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Water - Distribution Sys - Transmission

Council District:	2 3 7	Priority Score:	92
Community Planning:	Mission Valley; Mission Bay Park; Old San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2016 - 2023		619-533-4698
Improvement Type:	Expansion		sbose@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline Project is proposing to build a new 48-inch and a 30-inch main extending the existing Alvarado 2nd PL westerly connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd and Sea World Dr intersection. An existing 12-inch AC pipe just northwest of the West Mission Bay Dr Bridge within the Pacific Beach 307 Zone will be relocated along Sea World Dr, connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. This project also includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 15,048 LF/2.85 miles). Total length of this project is approximately 9.27 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Extension Pipeline will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado WTP, the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11 which currently feed those zones will greatly reduce. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2017 and will be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$11.3 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 300,349	\$ 1,403,636	\$ 2,500,000	\$ -	\$ 2,500,000	\$ 25,000,000	\$ 25,000,000	\$ 2,342,014	\$ -	\$ -	\$ 59,046,000
Total		\$ 300,349	\$ 1,403,636	\$ 2,500,000	\$ -	\$ 2,500,000	\$ 25,000,000	\$ 25,000,000	\$ 2,342,014	\$ -	\$ -	\$ 59,046,000

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Wastewater - Collection Sys - Trunk Swr

Council District:	7 9	Priority Score:	84
Community Planning:	Navajo; College Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Batta-Hajjawi, Nabil
Duration:	2015 - 2024		619-533-4145
Improvement Type:	Replacement		nbatta@sandiego.gov

Description: This project will replace and upsize 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

Schedule: Design began in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Justification: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

Summary of Project Changes: The total project cost increased by \$7.1 million due to revised requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 2,232,686	\$ 967,313	\$ 2,000,000	\$ -	\$ 250,000	\$ 3,000,000	\$ 7,000,000	\$ 13,446,000	\$ -	\$ -	\$ 28,896,000
Total		\$ 2,232,686	\$ 967,313	\$ 2,000,000	\$ -	\$ 250,000	\$ 3,000,000	\$ 7,000,000	\$ 13,446,000	\$ -	\$ -	\$ 28,896,000

Public Utilities

Backup Generators at SPS's, TP & EMTS / S12036

Bldg - MWWD - Pump Stations

Council District:	1 5 8	Priority Score:	N/A
Community Planning:	University; Miramar Ranch North; Barrio Logan; Torrey Pines	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Dadachanji, Chisti
Duration:	2012 - 2018		858-654-4493
Improvement Type:	New		pdadachanji@sandiego.gov

Description: This project will purchase seven generators and provide a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University, Miramar Ranch North, Barrio Logan, and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and was completed in Fiscal Year 2014. Design and construction began in Fiscal Year 2013 and were completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by \$400,000 in Fiscal Year 2018 due to revised requirements. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,712,606	\$ 23,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,736,222
Muni Sewer Utility - CIP Funding Source	700008	8,530,023	79,354	-	-	-	-	-	-	-	-	8,609,378
Total		\$ 15,242,629	\$ 102,970	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,345,600

Public Utilities

Bayview Reservoir Solar Project / S14021

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	90
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2019		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project includes the design, installation, and interconnection of approximately 300 kilowatts (kw) solar photovoltaic system on the deck of the Bayview Reservoir.

Justification: Project complies with the City's Solar Implementation Plan and will provide enough solar electricity to supply approximately 75-80% of the facility pump stations electricity when averaged over the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to be awarded in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Water Utility - CIP Funding Source	700010	556,671	1,443,328	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 881,671	\$ 1,443,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,325,000

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	98
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ninh, Michael
Duration:	2014 - 2018		619-533-7443
Improvement Type:	Replacement		mninh@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline (size varies) with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$2.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 3,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,433
Water Utility - CIP Funding Source	700010	10,814,525	122,041	1,540,000	-	-	-	-	-	-	-	12,476,566
Total		\$ 10,817,958	\$ 122,041	\$ 1,540,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,480,000

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District:	4	Priority Score:	65
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2011 - 2020		619-533-6653
Improvement Type:	Replacement		nlewis@saniego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the existing use as referenced in Mid-City Area Community Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2017 and are scheduled to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$15.3 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 10,991,722	\$ 357,802	\$ 17,006,500	\$ -	\$ 11,870,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,226,395
Water Utility Operating Fund	700011	250,474	-	-	-	-	-	-	-	-	-	250,474
Total		\$ 11,242,197	\$ 357,802	\$ 17,006,500	\$ -	\$ 11,870,370	\$ -	\$ 40,476,870				

Public Utilities

Cielo & Woodman Pump Station / S12012

Bldg - Water - Pump Stations

Council District:	4	Priority Score:	90
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2014 - 2021		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a total capacity of 15.84 million gallons per day (mgd) to improve efficiency and reliability. The Cielo and Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19. This project will be closely coordinated with the Otay 2nd Pipeline Phase 1 project.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station. According to year 2030 demands, the Otay Water Treatment Plant (WTP) will not be able to supply enough suction head to the pump station. Thus, the pump station would need to be supplied from the Alvarado Water Treatment Plant (WTP).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,246,534	\$ 285,465	\$ 1,000,000	\$ -	\$ 2,500,000	\$ 1,646,000	\$ -	\$ -	\$ -	\$ -	\$ 6,678,000
Total		\$ 1,246,534	\$ 285,465	\$ 1,000,000	\$ -	\$ 2,500,000	\$ 1,646,000	\$ -	\$ -	\$ -	\$ -	\$ 6,678,000

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 43,610	\$ 436,174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 479,784
Total		\$ 43,610	\$ 436,174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 479,784

Public Utilities

Del Mar Heights Pipeline Relocation / S00070

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	N/A
Community Planning:	Del Mar Mesa; Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2005 - 2019		619-533-3673
Improvement Type:	Expansion		rtaleghani@sandiego.gov

Description: This project will provide for the relocation and upsizing of an existing 36-inch pipeline in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road, once Carmel Valley Road is improved to four lanes.

Justification: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Phase 1 (Del Mar Heights Road from the West Community Plan boundary to Carmel Valley Road and includes the bridge by-pass) and Phase 2 (Carmel Valley Road to Mona Lane) construction is complete. Reimbursements to developer should be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 6,619,307	\$ 1,330,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,950,000
Total		\$ 6,619,307	\$ 1,330,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,950,000

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District:	7	Priority Score:	96
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Potenciano, Jerome
Duration:	2010 - 2021		858-654-4437
Improvement Type:	Replacement - Rehab		jpotenciano@sandiego.gov

Description: This project consists of the replacement of three pipe segments as well as the repair of the Grossmont tunnel liner as identified in the 2015 condition assessment report. This project also includes spot repair of pipe walls and joints for the pipeline.

Justification: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce the amount of leakage currently being experienced. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design is scheduled to start in Fiscal Year 2018 and be completed in Fiscal Year 2019. Construction is scheduled to start in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018		FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
					Actual	Anticipated							
Water Utility - CIP Funding Source	700010	\$ 2,640,578	\$ 306,442	\$ -	\$ -	\$ -	\$ 8,300,000	\$ 6,673,010	\$ -	\$ -	\$ -	\$ -	\$ 17,920,030
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	-	979
Total		\$ 2,641,557	\$ 306,442	\$ -	\$ -	\$ -	\$ 8,300,000	\$ 6,673,010	\$ -	\$ -	\$ -	\$ -	\$ 17,921,010

Public Utilities

EMTS Boat Dock and Steam Line Relocation / S00319

Bldg - MWWD - Laboratories

Council District:	2	Priority Score:	81
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Balo, Kelly
Duration:	2012 - 2020		858-292-6423
Improvement Type:	New		kbalo@sandiego.gov

Description: The Environmental Monitoring and Technical Services (EMTS) Laboratory Boat Dock provides for the design and construction of a boat dock located in the channel adjacent to the EMTS laboratory, as well as the installation of an esplanade. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: As part of a Public Benefit Conveyance (PBC) from the federal government, MWWD designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. The design of this project included a boat dock to service the laboratory. Public Utilities currently leases boat dock space at Driscoll's Wharf and this project would eliminate this ongoing expense.

Operating Budget Impact: Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will be decreased by \$14,040 when the project is complete.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The design was completed in Fiscal Year 2016 and construction is anticipated to begin in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$1.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 95,592	\$ 422,942	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535
Total		\$ 95,592	\$ 422,942	\$ -	\$ -	\$ 1,500,000	\$ -	\$ 2,018,535				

Public Utilities

Freeway Relocation / AKB00002

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 decreased by \$100,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,401,844	\$ 687,930	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,489,774
Total		\$ 1,401,844	\$ 687,930	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,489,774

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Adrian, George
Duration:	2010 - 2024		619-533-4680
Improvement Type:	Replacement		gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2021 and beyond.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 decreased by \$545,831 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 690,178	\$ 1,287,426	\$ 700,000	\$ -	\$ 1,585,559	\$ 106,849	\$ -	\$ -	\$ -	\$ -	\$ 4,370,013
Total		\$ 690,178	\$ 1,287,426	\$ 700,000	\$ -	\$ 1,585,559	\$ 106,849	\$ -	\$ -	\$ -	\$ -	\$ 4,370,013

Public Utilities

Harbor Dr TS Participation Agreement / RD16001

Wastewater - Collection Sys - Trunk Swr

Council District:	3 8	Priority Score:	89
Community Planning:	Barrio Logan	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2016 - 2020		619-446-5421
Improvement Type:	Expansion		llwilson@sandiego.gov

Description: Participation agreement with Ballpark Village LLC to upsize the existing 12-inch, 15-inch, 18-inch, and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch and 30-inch diameter sewer mains for a total length of 4,650 lineal feet. The term of the agreement is four (4) years. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work.

Justification: The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known nationwide as a high risk of catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Plan and is in conformance with the City's General Plan.

Schedule: Design began in December 2015 and was completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$2.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 270,283	\$ 520,966	\$ 1,000,000	\$ -	\$ 11,631,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,422,832
Total		\$ 270,283	\$ 520,966	\$ 1,000,000	\$ -	\$ 11,631,582	\$ -	\$ 13,422,832				

Public Utilities

Instrumentation and Control / AKB00007

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

Justification: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 decreased by \$500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 200,000	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 2,200,000
Total		\$ -	\$ 200,000	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 2,200,000

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	82
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ninh, Michael
Duration:	2015 - 2019		619-533-7443
Improvement Type:	Expansion		mninh@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow requirements, and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,479,652	\$ 559,989	\$ 3,192,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,232,000
Total		\$ 5,479,652	\$ 559,989	\$ 3,192,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,232,000

Public Utilities

La Jolla View Reservoir / S15027

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	80
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2011 - 2021		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will provide for the construction of a new 3.11 MG prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline, and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set new reservoir to appropriate HGL, and improve fire flow capacity in the 610 Zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in compliance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2020.

Summary of Project Changes: Total project cost increased by \$8.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,114,016	\$ 370,983	\$ 440,000	\$ -	\$ 12,100,000	\$ 10,310,313	\$ -	\$ -	\$ -	\$ -	\$ 25,335,313
Total		\$ 2,114,016	\$ 370,983	\$ 440,000	\$ -	\$ 12,100,000	\$ 10,310,313	\$ -	\$ -	\$ -	\$ -	\$ 25,335,313

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Schedule: Projects will be scheduled on a priority basis.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$5.0 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$1.6 million.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,327,530	\$ 4,744,826	\$ 16,343,400	\$ -	\$ 11,909,612	\$ 9,945,083	\$ 14,346,178	\$ 14,346,178	\$ -	\$ -	\$ 82,962,808
Total		\$ 11,327,530	\$ 4,744,826	\$ 16,343,400	\$ -	\$ 11,909,612	\$ 9,945,083	\$ 14,346,178	\$ 14,346,178	\$ -	\$ -	\$ 82,962,808

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	70
Community Planning:	Del Mar Mesa; Pacific Highlands Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2004 - 2021		619-446-5421
Improvement Type:	Expansion		llwilson@sandiego.gov

Description: This reimbursement project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch. Project was divided in 5 Phases, Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way), Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road), Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road), Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court) and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary).

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1 is complete. The design of Phase 3 is not scheduled at this time. The design of Phase 4 is complete. Construction of Phase 5 is complete. Phase 2 construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. Total project cost increased by \$743,000 due to revised requirements. Reimbursements to developer will continue in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 756,999	\$ -	\$ -	\$ 743,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Pacific Highlands Ranch FBA	400090	2,789,174	17,825	-	1,693,000	-	-	-	-	-	-	4,500,000
Total		\$ 3,546,173	\$ 17,826	\$ -	\$ 2,436,000	\$ -	\$ 6,000,000					

Public Utilities

Lower Otay Outlet Tower / S12018

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	89
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Potenciano, Jerome
Duration:	2016 - 2021		858-654-4437
Improvement Type:	Betterment		jpotenciano@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 301,015	\$ 698,984	\$ -	\$ -	\$ 990,811	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,990,811
Total		\$ 301,015	\$ 698,984	\$ -	\$ -	\$ 990,811	\$ -	\$ 1,990,811				

Public Utilities

Lower Otay Reservoir Emer Outlet Improve / S00044

Bldg - Water - Reservoirs/Dams

Council District:	8	Priority Score:	75
Community Planning:	Non City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2001 - 2017		858-292-6425
Improvement Type:	Betterment		tphung@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve drawdown capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent drawdown in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and will be completed in Fiscal Year 2016. Construction will begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost decreased by \$1.9 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the deappropriation of \$1.9 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 403,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 403,219
Water Utility - CIP Funding Source	700010	398,032	135,382	-	-	-	-	-	-	-	-	533,414
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		\$ 1,044,588	\$ 135,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,179,971

Public Utilities

MBC Biosolids Storage Silos / S00322

Bldg - MWWD - Treatment Plants

Council District:	6	Priority Score:	74
Community Planning:	Non City	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2007 - 2018		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 120,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,319
Metro Sewer Utility - CIP Funding Source	700009	7,640,621	28,148	-	-	-	-	-	-	-	-	7,668,769
Metropolitan Sewer Utility Fund	700001	758,748	-	-	-	-	-	-	-	-	-	758,748
Total		\$ 8,519,689	\$ 28,148	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,547,838

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District:	6	Priority Score:	83
Community Planning:	Non City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2009 - 2019		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolid flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolid flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and the installation of the six centrifuges will be completed by Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 934
Metro Sewer Utility - CIP Funding Source	700009	11,241,643	867,240	-	-	-	-	-	-	-	-	12,108,883
Metropolitan Sewer Utility Fund	700001	12,624	-	-	-	-	-	-	-	-	-	12,624
Total		\$ 11,255,202	\$ 867,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,122,443

Public Utilities

MBC Equipment Upgrades / S17013

Bldg - MWWD - Treatment Plants

Council District:	6	Priority Score:	85
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	New	Contact Information:	Barhoumi, Amer
Duration:	2017 - 2022		858-292-6364
Improvement Type:	Replacement		abarhoumi@sandiego.gov

Description: The Metropolitan Biosolids Center (MBC) is the City's regional solids processing facility that receives biosolids from the Point Loma Wastewater Treatment Plant and the North City Water Reclamation Plant. To ensure that the plant operates reliably and efficiently, equipment associated with anaerobic digestion and the sludge dewatering process must be replaced. This project entails the replacement of the following equipment: recirculation pumps, mixing pumps, axial mixing pumps, sludge feed pumps and polymer feed pumps.

Justification: To ensure that the plant operates reliably and efficiently, process equipment associated with anaerobic digestion and sludge dewatering must be replaced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in June 2017 and is anticipated to be completed in August 2018. Construction is scheduled to begin in April 2019 and is anticipated to be completed in December 2021.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 700,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
Total		\$ -	\$ 700,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Public Utilities

MBC Odor Control Facility Upgrades / S00323

Bldg - MWWD - Treatment Plants

Council District:	6	Priority Score:	83
Community Planning:	Non City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2007 - 2018		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses; and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments locations. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 8,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,045
Metro Sewer Utility - CIP Funding Source	700009	7,367,551	283,092	-	-	-	-	-	-	-	-	7,650,644
Metropolitan Sewer Utility Fund	700001	56,922	-	-	-	-	-	-	-	-	-	56,922
Total		\$ 7,432,519	\$ 283,092	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,715,612

Public Utilities

Metro Treatment Plants / ABO00001

Bldg - MWWD - Treatment Plants

Council District:	2 6 7 8	Priority Score:	Annual
Community Planning:	Peninsula; University; Tijuana River Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$2.1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 8,365,116	\$ 924,765	\$ 2,450,000	\$ -	\$ 560,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,299,882
Metropolitan Sewer Utility Fund	700001	31,247	-	-	-	-	-	-	-	-	-	31,247
Total		\$ 8,396,364	\$ 924,765	\$ 2,450,000	\$ -	\$ 560,000	\$ -	\$ 12,331,130				

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$200,000. Additionally, the annual project cost for Fiscal Year 2018 decreased by \$211,912 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 871,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 871,254
Metro Sewer Utility - CIP Funding Source	700009	3,701,828	139,384	-	-	1,698,699	807,840	316,968	-	-	-	6,664,720
Metropolitan Sewer Utility Fund	700001	5,901,235	-	-	-	-	-	-	-	-	-	5,901,235
Total		\$ 10,474,318	\$ 139,384	\$ -	\$ -	\$ 1,698,699	\$ 807,840	\$ 316,968	\$ -	\$ -	\$ -	\$ 13,437,210

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$1 million. Additionally, the annual project cost for Fiscal Year 2018 increased by \$3.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,046,537	\$ 2,764,153	\$ 6,104,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,915,275
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	1,312,061	1,179,730	1,733,000	-	4,608,810	631,596	1,634,689	-	-	-	11,099,887
Total		\$ 2,381,658	\$ 3,943,884	\$ 7,837,584	\$ -	\$ 4,608,810	\$ 631,596	\$ 1,634,689	\$ -	\$ -	\$ -	\$ 21,038,221

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District:	5	Priority Score:	100
Community Planning:	Scripps Miramar Ranch; Miramar Ranch North	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2021		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will construct two new clearwells, associated piping, and facilities for a total storage capacity of 58.3 million gallons (MG), demolish Clearwells Nos. 1 and 2, and associated piping and facilities, construct a new Chlorine Contact Chamber with an adjoining lift station for the maximum plant capacity of 215 million gallons per day (mgd), construct a new Maintenance Building, new guard shack, and install one Megawatt (MW) Photo Voltaic System on the roof of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$5.6 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$10.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated						Unidentified Funding	Project Total
					FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Future FY		
Water Utility - CIP Funding Source	700010	\$ 44,068,860	\$ 171,635	\$ 37,087,853	\$ -	\$ 29,080,100	\$ 9,915,800	\$ -	\$ -	\$ -	\$ -	\$ 120,324,248
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 44,073,355	\$ 171,635	\$ 37,087,853	\$ -	\$ 29,080,100	\$ 9,915,800	\$ -	\$ -	\$ -	\$ -	\$ 120,328,744

Public Utilities

MOC Complex Solar Project / S14022

Bldg - Other City Facility / Structures

Council District:	6	Priority Score:	90
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2019		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project includes the design, installation, and interconnection of approximately 500 kilowatts (kw) worth of solar photovoltaics at various locations throughout the Metropolitan Operations Complex (MOC) in Kearny Mesa.

Justification: Project complies with the City's Solar Implementation Plan and will provide solar electricity to offset energy used at the MOC Complex buildings when averaged over the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to be awarded in Fiscal Year 2017 and to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Metro Sewer Utility - CIP Funding Source	700009	226,178	130,821	-	-	-	-	-	-	-	-	357,000
Muni Sewer Utility - CIP Funding Source	700008	549,290	317,709	-	-	-	-	-	-	-	-	867,000
Water Utility - CIP Funding Source	700010	301,571	174,428	-	-	-	-	-	-	-	-	476,000
Total		\$ 2,052,040	\$ 622,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,675,000

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7 9	Priority Score:	98
Community Planning:	College Area; Mid-City; Eastern Area; Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2013 - 2021		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 5,685 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Easement acquisition is scheduled in Fiscal Year 2017 through Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,518,703	\$ 5,284,384	\$ -	\$ -	\$ 16,000,000	\$ 7,536,800	\$ -	\$ -	\$ -	\$ -	\$ 31,339,888
Water Utility Operating Fund	700011	215,111	-	-	-	-	-	-	-	-	-	215,111
Total		\$ 2,733,815	\$ 5,284,384	\$ -	\$ -	\$ 16,000,000	\$ 7,536,800	\$ -	\$ -	\$ -	\$ -	\$ 31,555,000

Public Utilities

Morena Pipeline / S16027

Water - Distribution Sys - Transmission

Council District:	2 6 7	Priority Score:	92
Community Planning:	Linda Vista; Clairemont Mesa; Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Gamboa, Wendy
Duration:	2016 - 2021		858-614-4524
Improvement Type:	Expansion		wgamboa@sandiego.gov

Description: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 18,247 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

Justification: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with Linda Vista, Mission Valley, and Clairemont Mesa community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$8.8 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the transfer of \$1.1 million from Water Main Replacements AKB00003 (R-310735) to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,394,291	\$ 401,722	\$ 3,202,101	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 8,686,638	\$ -	\$ -	\$ -	\$ 34,684,753
Total		\$ 2,394,291	\$ 401,722	\$ 3,202,101	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 8,686,638	\$ -	\$ -	\$ -	\$ 34,684,753

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	90
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2001 - 2021		619-533-6651
Improvement Type:	Betterment		dvanmartin@sandiego.gov

Description: This project replaces the existing outlet tower to meet seismic requirements. It will add a 120-foot long, 6-foot wide pedestrian bridge from the dam to the new outlet tower, enlarge the existing outlet tunnel, and raise the dam crest.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility. The tower is 100 years old and seismically inadequate. This project is required by the California Division of Safety of Dams (DSOS).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$1.5 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the deappropriation of \$3.0 million. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,485
Water Utility - CIP Funding Source	700010	1,663,166	1,979,671	-	-	13,520,000	3,000,000	-	-	-	-	20,162,838
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 2,000,328	\$ 1,979,671	\$ -	\$ -	\$ 13,520,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 20,500,000

Public Utilities

NCWRP Improvements to 30 MGD / S17012

Bldg - MWWD - Treatment Plants

Council District:	1	Priority Score:	85
Community Planning:	University	Priority Category:	High
Project Status:	New	Contact Information:	Barhoumi, Amer
Duration:	2017 - 2022		858-292-6364
Improvement Type:	Replacement		abarhoumi@sandiego.gov

Description: The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliability at its design capacity of 30 MGD.

Justification: This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 MGD.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the applicable community plans and is in conformance with the City's General plan.

Schedule: Design began in November 2016 and is scheduled to be completed in June 2018. Construction is scheduled to begin in February 2019 and is anticipated to be completed in December 2021.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 297,029	\$ 2,970	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
Total		\$ 297,029	\$ 2,970	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000

Public Utilities

NCWRP Sludge Pump Station Upgrade / S00309

Bldg - MWWD - Pump Stations

Council District:	1 6	Priority Score:	82
Community Planning:	University	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Van Martin, Debbie
Duration:	2006 - 2018		619-533-6651
Improvement Type:	Replacement		dvanmartin@sandiego.gov

Description: This project provides for the replacement of 14 combination air release valves. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: There is a high risk of pipeline surge break with the existing clogging air vacuum valves.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2015. Construction began and was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 438
Metro Sewer Utility - CIP Funding Source	700009	724,933	45,702	-	-	-	-	-	-	-	-	770,635
Metropolitan Sewer Utility Fund	700001	136,022	-	-	-	-	-	-	-	-	-	136,022
Total		\$ 861,393	\$ 45,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 907,096

Public Utilities

New 16" Water Mains (U-3) / RD15003

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Crane, Bill
Duration:	2015 - 2018		619-533-3685
Improvement Type:	Expansion		wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for the construction of approximately 16,636 linear feet of 16-inch diameter water mains within the Camino Del Sur (Watson Ranch Road to Dormouse) and along Carmel Mountain Road from Camino Del Sur to Sundance Avenue. This is Project U-3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project is required to provide primary distribution facilities to serve the community.

Operating Budget Impact: The operations and maintenance funding for this project will be included in the Public Utilities budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: A portion of waterline from Watson Ranch Road to SR-56 has been completed by the developer. The remaining portion South to Dormouse will be completed by the developer as part of a future reimbursement agreement approved in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 396,031	\$ 828,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000
Total		\$ 396,031	\$ 828,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000

Public Utilities

North City Reclamation System / AHC00002

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Expansion		tphung@sandiego.gov

Description: This annual allocation provides recycled water to the Northern Service Area extending from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed and are bringing service to the Olivenhain Municipal Water District and the communities of Black Mountain Ranch and Santa Luz. Recycled water pipeline is planned in Sorrento Mesa. Projects under this annual allocation are eligible for reimbursement by State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds.

Justification: Segments of recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the remaining portions to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$400,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,666,132	\$ 147,159	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,813,291
Total		\$ 2,666,132	\$ 147,159	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,813,291

Public Utilities

Otay 1st/2nd PPL Abandon E of Highland / S11027

Water - Distribution Sys - Transmission

Council District:	4 9	Priority Score:	77
Community Planning:	Mid-City: Eastern Area; Mid-City: City Heights	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2018		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

Justification: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health’s compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,681,095	\$ 107,810	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,788,906
Water Utility Operating Fund	700011	44,483	-	-	-	-	-	-	-	-	-	44,483
Total		\$ 6,725,579	\$ 107,810	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,833,390

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Water - Distribution Sys - Transmission

Council District:	3 9	Priority Score:	91
Community Planning:	Mid-City: City Heights; Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2012 - 2022		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron Otay 2nd Pipeline with a new 42-inch Wightman Street Pipeline, primarily along existing Otay 2nd alignment from Highland Avenue and Polk Avenue to the University Heights Reservoir at Howard Avenue and Idaho Street. The reach on Highland Avenue includes replacement of 1,328 linear feet of the existing cast iron Otay 1st Pipeline. It will also replace 3,242 linear feet of the cast iron Otay 1st Pipeline from Boundary and Polk to the University Heights Reservoir with a 16-inch distribution line. The project also includes some pipeline abandonment and replacement at the University Heights Reservoirs. In addition, a pressure regulating station will be relocated out of the street right-of-way (ROW). The project alignment is located mostly within the City of San Diego ROW. There are also three Caltrans freeway crossings at I-805.

Justification: This project will develop a replacement and/or abandonment plan to remove the existing cast iron segments of pipeline west of Highland Avenue. Cast iron reaches of the Otay 1st and 2nd Pipelines are neither safe nor reliable facilities, and may contribute to poor water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$350,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,032,415	\$ 130,635	\$ 1,950,000	\$ -	\$ 9,700,000	\$ 10,000,000	\$ 5,627,449	\$ -	\$ -	\$ -	\$ 29,440,500
Total		\$ 2,032,415	\$ 130,635	\$ 1,950,000	\$ -	\$ 9,700,000	\$ 10,000,000	\$ 5,627,449	\$ -	\$ -	\$ -	\$ 29,440,500

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	98
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2015 - 2025		619-446-5421
Improvement Type:	Replacement		llwilson@sandiego.gov

Description: This project will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated to the new City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 began in Fiscal Year 2015 and construction of Phase 1 will begin in Fiscal Year 2017. Subsequent design and construction phases will continue through calendar year 2025.

Summary of Project Changes: Total project cost increased by \$2.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,584,411	\$ 49,680	\$ 200,000	\$ -	\$ 11,496,084	\$ 9,508,247	\$ 710,555	\$ 729,472	\$ 3,814,774	\$ -	\$ 28,093,224
Total		\$ 1,584,411	\$ 49,680	\$ 200,000	\$ -	\$ 11,496,084	\$ 9,508,247	\$ 710,555	\$ 729,472	\$ 3,814,774	\$ -	\$ 28,093,224

Public Utilities

Otay WTP Concrete Work / S11059

Bldg - Water - Treatment Plants

Council District:	Non-City	Priority Score:	N/A
Community Planning:	Non City	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2018		619-533-5105
Improvement Type:	Betterment		bvitelle@sandiego.gov

Description: This project includes the surface preparation, resurfacing, and the application of protective coating for basins one and two at the Otay Water Treatment Plant (WTP). Coating includes concrete floors, walls, columns, valves, piping, metal supports, and moving bridges.

Justification: The existing coating of the two basins is over 15 years old, it is in poor condition and needs to be replaced. The new protective coating applications will prevent concrete corrosion and ensure continual operation of the treatment plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The design and construction for the Otay WTP concrete work began in Fiscal Year 2013 and are anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: Total project cost increased by \$1.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,741,824	\$ 1,801,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,543,194
Water Utility Operating Fund	700011	8,111	-	-	-	-	-	-	-	-	-	8,111
Total		\$ 2,749,935	\$ 1,801,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,551,305

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	92
Community Planning:	Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Batta-Hajjawi, Nabil 619-533-4145 nbatta@sandiego.gov
Duration:	2012 - 2022		
Improvement Type:	Expansion		

Description: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73 year old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$269,500 due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$4.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 13,627,106	\$ -17,246	\$ 9,271,723	\$ -	\$ 10,491,262	\$ 5,737,598	\$ -	\$ -	\$ -	\$ -	\$ 39,110,443
Total		\$ 13,627,106	\$ -17,246	\$ 9,271,723	\$ -	\$ 10,491,262	\$ 5,737,598	\$ -	\$ -	\$ -	\$ -	\$ 39,110,443

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$5.0 million. Additionally, the annual project cost for Fiscal Year 2018 decreased \$1.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 101,580,391	\$ 16,789,508	\$ 11,759,341	\$ -	\$ 17,084,800	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 192,214,040
Municipal Sewer Revenue Fund	700000	169,507	-	-	-	-	-	-	-	-	-	169,507
Total		\$ 101,749,898	\$ 16,789,508	\$ 11,759,341	\$ -	\$ 17,084,800	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 192,383,548

Public Utilities

Point Loma Grit Processing Improvements / S00315

Bldg - MWWD - Treatment Plants

Council District:	2	Priority Score:	N/A
Community Planning:	Peninsula	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2001 - 2018		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,727,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,727,066
Metro Sewer Utility - CIP Funding Source	700009	29,927,145	549,674	-	-	-	-	-	-	-	-	30,476,820
Metropolitan Sewer Utility Fund	700001	1,891,149	-	-	-	-	-	-	-	-	-	1,891,149
Total		\$ 36,545,362	\$ 549,674	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,095,037

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 72,068	\$ 277,931	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Total		\$ 72,068	\$ 277,931	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000

Public Utilities

PS 84 Upgrade & PS 62 Abandon / S00308

Bldg - MWWD - Pump Stations

Council District:	5	Priority Score:	86
Community Planning:	Rancho Bernardo; Rancho Penasquitos	Priority Category:	High
Project Status:	Warranty	Contact Information:	Van Martin, Debbie
Duration:	2007 - 2018		619-533-6651
Improvement Type:	Replacement		dvanmartin@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2017.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Summary of Project Changes: This project is complete and will be closed by the end of the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,939
Muni Sewer Utility - CIP Funding Source	700008	9,037,240	274,314	-	-	-	-	-	-	-	-	9,311,554
Municipal Sewer Revenue Fund	700000	1,004,906	-	-	-	-	-	-	-	-	-	1,004,906
Total		\$ 10,046,085	\$ 274,314	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,320,400

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWD - Pump Stations

Council District:	2	Priority Score:	90
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2005 - 2023		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will improve the reliability of Pump Station 2. It will also provide the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the appropriation of \$975,232. Additionally, the total project cost increased by \$2.4 million in Fiscal Year 2018 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 14,433,315	\$ 1,847,749	\$ 8,000,000	\$ -	\$ 12,000,000	\$ 8,500,000	\$ 530,000	\$ -	\$ -	\$ -	\$ 45,311,065
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 14,497,482	\$ 1,847,749	\$ 8,000,000	\$ -	\$ 12,000,000	\$ 8,500,000	\$ 530,000	\$ -	\$ -	\$ -	\$ 45,375,232

Public Utilities

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Bldg - MWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sanidiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased \$250,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,508
Muni Sewer Utility - CIP Funding Source	700008	5,511,369	80,821	250,000	-	-	-	-	-	-	-	5,842,190
Municipal Sewer Revenue Fund	700000	458,400	-	-	-	-	-	-	-	-	-	458,400
Total		\$ 5,983,278	\$ 80,821	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,314,099

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$900,000. Additionally, the annual project cost for Fiscal Year 2018 increased by \$174,362 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 40,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,008
Muni Sewer Utility - CIP Funding Source	700008	2,411,711	3,972,104	1,200,000	-	671,083	2,257,204	3,340,734	-	-	-	13,852,837
Total		\$ 2,451,720	\$ 3,972,104	\$ 1,200,000	\$ -	\$ 671,083	\$ 2,257,204	\$ 3,340,734	\$ -	\$ -	\$ -	\$ 13,892,846

Public Utilities

PURE Water Program / ALA00001

Potable Reuse

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dorman, Amy
Duration:	2015 - 2035		858-614-5504
Improvement Type:	New		adorman@sandiego.gov

Description: This annual allocation provides up to 83 million gallons per day (mgd) of purified water and will require the construction of several treatment plants and conveyance facilities in the City of San Diego. This program is projected to be implemented in two phases. Phase 1 includes the planning, design and construction of a 30 mgd Advanced Water Purification Facility (located across the street from the North City Water Reclamation Plant), a conveyance system to transport the purified water to the Miramar Reservoir, the expansion of the existing North City Water reclamation Plant from 30 mgd to 52 mgd, and the construction of the Morena Blvd pump station/forcemain. Phase 2 includes the planning, design and construction of a 72 mgd wastewater facility, a 53 mgd advanced water purification facility and all required conveyance systems in the central area/South Bay area of San Diego.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$16.5 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the deappropriation of \$7.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 21,167,954	\$ 22,784,610	\$ 27,145,387	\$ -	\$ 41,409,167	\$ 160,383,892	\$ 154,767,168	\$ 4,093,778	\$ -	\$ -	\$ 431,751,957
Water Utility - CIP Funding Source	700010	25,630,404	30,135,320	46,966,635	-	59,404,573	424,334,801	248,220,884	1,412,535	-	-	836,105,153
Total		\$ 46,798,359	\$ 52,919,930	\$ 74,112,022	\$ -	\$ 100,813,740	\$ 584,718,693	\$ 402,988,052	\$ 5,506,313	\$ -	\$ -	\$ 1,267,857,110

Public Utilities

Reclaimed Water Extension / AHC00001

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Partow, Hooman
Duration:	2010 - 2024		619-533-7577
Improvement Type:	Expansion		hpartow@sandiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 159,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159,125
Total		\$ -	\$ 159,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159,125

Public Utilities

Reclaimed Water Retrofit / AHC00003

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Partow, Hooman
Duration:	2010 - 2024		619-533-7577
Improvement Type:	Expansion		hpartow@sandiego.gov

Description: This annual allocation provides for supplying city facilities with the proper connections and metering for the new reclaimed water distribution system.

Justification: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 59,524	\$ 190,477	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,001
Total		\$ 59,524	\$ 190,477	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,001

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Expansion		tphung@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$388,967 due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 350,831	\$ 1,536,590	\$ 388,967	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,276,389
Total		\$ 350,831	\$ 1,536,590	\$ 388,967	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,276,389

Public Utilities

Recycled Water Tank Modifications / S12014

Reclaimed Water System - Reservoirs

Council District:	5 8	Priority Score:	90
Community Planning:	Scripps Miramar Ranch; Rancho Penasquitos; Tijuana River Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2014 - 2018		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The tanks being modified are three tanks (9 million gallon Miramar Recycled Water Tank, 3 million gallon Black Mountain Ranch Tank, and .75 million gallon South Bay Reclamation Tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,387,850	\$ 12,149	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 1,387,850	\$ 12,149	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWD - Treatment Plants

Council District:	8	Priority Score:	77
Community Planning:	Tijuana River Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2006 - 2018		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 5,032,094	\$ 941,201	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,295
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 5,032,493	\$ 941,201	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,695

Public Utilities

Sewer CIP Emergency Reserve / ABT00007

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2024		858-654-4112
Improvement Type:	Betterment		srashid@sandiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: This is a newly published annual allocation for Fiscal Year 2018. Additionally, in Fiscal Year 2017 the City Council authorized the conversion of standalone CIP S00342, Sewer CIP Emergency Reserve, into this annual allocation and the transfer of appropriations of \$5.0 million is anticipated for this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Schedule: Projects will be scheduled on a priority basis.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$4.0 million. Additionally, the annual project cost for Fiscal Year 2018 increased by \$11.3 million.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 12,183,317	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,183,317
Muni Sewer Utility - CIP Funding Source	700008	178,069,418	21,641,932	47,058,301	-	38,001,328	32,519,561	30,009,242	30,009,242	-	-	377,309,024
Municipal Sewer Revenue Fund	700000	3,663,180	-	-	-	-	-	-	-	-	-	3,663,180
Total		\$ 193,915,915	\$ 21,641,932	\$ 47,058,301	\$ -	\$ 38,001,328	\$ 32,519,561	\$ 30,009,242	\$ 30,009,242	\$ -	\$ -	\$ 393,155,522

Public Utilities

South Metro Sewer Rehabilitation Ph 3B / S00317

Bldg - MWWWD - Treatment Plants

Council District:	2	Priority Score:	90
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2003 - 2019		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2018 and construction is scheduled to begin in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 346	\$ 157,159	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ -	\$ 9,214,957
Total		\$ 346	\$ 157,159	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ -	\$ 9,214,957

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

Justification: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$574,711 due to revised requirements. Additionally, in Fiscal Year 2017 the City Council authorized the deappropriation of \$3.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 18,071	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,071
Water Utility - CIP Funding Source	700010	8,463,434	4,423,678	2,450,000	-	4,913,751	6,567,358	1,122,040	-	-	-	27,940,262
Water Utility Operating Fund	700011	359,115	-	-	-	-	-	-	-	-	-	359,115
Total		\$ 8,840,622	\$ 4,423,678	\$ 2,450,000	\$ -	\$ 4,913,751	\$ 6,567,358	\$ 1,122,040	\$ -	\$ -	\$ -	\$ 28,317,449

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Wastewater - Collection Sys - Trunk Swr

Council District:	2	Priority Score:	84
Community Planning:	Clairemont Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ninh, Michael
Duration:	2015 - 2022		619-533-7443
Improvement Type:	Replacement - Rehab		mninh@saniego.gov

Description: This project will upsize approximately 3.3 miles of existing 18- to 24-inch vitrified clay (VC) sewer pipe in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.4 miles of existing 15-inch VC sewer pipe. Access path will also be designed and constructed as part of the project.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed by Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed by Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 1,236,459	\$ 363,540	\$ 4,080,000	\$ -	\$ 8,000,000	\$ 3,000,000	\$ 180,000	\$ -	\$ -	\$ -	\$ 16,860,000
Total		\$ 1,236,459	\$ 363,540	\$ 4,080,000	\$ -	\$ 8,000,000	\$ 3,000,000	\$ 180,000	\$ -	\$ -	\$ -	\$ 16,860,000

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Bldg - Water - Pump Stations

Council District:	7	Priority Score:	96
Community Planning:	Tierrasanta	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2010 - 2020		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$6,693 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 8,054,481	\$ 103,518	\$ 6,495,996	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,653,996
Total		\$ 8,054,481	\$ 103,518	\$ 6,495,996	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,653,996

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District:	3	Priority Score:	93
Community Planning:	Uptown; Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2019		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost decreased by \$250,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 21,310,728	\$ 257,660	\$ 4,301,407	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,869,796
Water Utility Operating Fund	700011	130,203	-	-	-	-	-	-	-	-	-	130,203
Total		\$ 21,440,932	\$ 257,660	\$ 4,301,407	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,000,000

Public Utilities

University Heights Water Tower Seismic Retrofit / S17006

Bldg - Water - Standpipes

Council District:	3	Priority Score:	43
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2016 - 2019		619-533-5105
Improvement Type:	Betterment		bvitelle@sandiego.gov

Description: This project will replace the exterior structural elements which includes replacing the corroded anchor bolt washers, excavating two (2) feet of soil at two (2) column footings to determine embedment depth, removing and replacing existing tie-rods with new tie-rods, and installing new gusset plates and pin connectors.

Justification: This project is being driven by the need to repair and retrofit the existing historical University Heights Water Tower to maintain the current state of structural elements and allow for safer performance during seismic events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City’s General Plan.

Schedule: Design has started in Fiscal Year 2017 and is scheduled to be completed in early Fiscal Year 2018. Construction is scheduled to begin in the later part of Fiscal Year 2018 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$665,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 387,460	\$ 112,539	\$ 1,363,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,863,000
Total		\$ 387,460	\$ 112,539	\$ 1,363,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,863,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the repair and replacement of municipal and metropolitan sewers in need of emergency repairs.

Schedule: Projects are scheduled on a priority basis.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal and Metropolitan Sewer System.

Summary of Project Changes: In Fiscal Year 2017 the City Council authorized the appropriation of \$236,228. Additionally, the annual project cost for Fiscal Year 2018 decreased by \$367,348 due to revised requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 552,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 552,840
Metro Sewer Utility - CIP Funding Source	700009	98,060	1,939	-	-	-	-	-	-	-	-	100,000
Muni Sewer Utility - CIP Funding Source	700008	8,717,279	1,020,755	300,000	-	-	-	-	-	-	-	10,038,035
Municipal Sewer Revenue Fund	700000	28,389	-	-	-	-	-	-	-	-	-	28,389
Total		\$ 9,396,569	\$ 1,022,695	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,719,265

Public Utilities

Upas St Pipeline Replacement / S11022

Water - Distribution Sys - Distribution

Council District:	2 3	Priority Score:	93
Community Planning:	Uptown; Greater North Park; Midway - Pacific Highway	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2019		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project is needed because the cast iron reaches of the Upas Street Pipeline, and associated Pressure Regulating Stations, are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline was built in 1940. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$1.0 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the deappropriation of \$2.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,440,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,440,361
Water Utility - CIP Funding Source	700010	31,414,984	127,876	850,000	-	-	-	-	-	-	-	32,392,861
Water Utility Operating Fund	700011	113,102	-	-	-	-	-	-	-	-	-	113,102
Total		\$ 33,968,449	\$ 127,876	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,946,326

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District:	2	Priority Score:	90
Community Planning:	Pacific Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Demich, Andrea
Duration:	2013 - 2020		619-533-5126
Improvement Type:	Expansion		ademich@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order 04-14-96CO-022. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2017. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$4.9 million. The total project cost decreased by \$574,492 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 7,884,341	\$ 2,824,033	\$ 4,325,508	\$ -	\$ 1,485,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,519,392
Total		\$ 7,884,341	\$ 2,824,033	\$ 4,325,508	\$ -	\$ 1,485,509	\$ -	\$ 16,519,392				

Public Utilities

Water CIP Emergency Reserve / ABT00008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2024		858-654-4112
Improvement Type:	Betterment		srashid@sandiego.gov

Description: This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: This is a newly published annual allocation for Fiscal Year 2018. Additionally, in Fiscal Year 2017 the City Council authorized the conversion of standalone CIP S00048, Water CIP Emergency Reserve, into this annual allocation and the transfer of appropriations of \$5.0 million for this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2001 - 2020		619-533-6651
Improvement Type:	Betterment		dvanmartin@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2019.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Summary of Project Changes: The total project cost increased by \$1.7 million due to revised requirements. In addition, the project schedule has been updated for Fiscal Year 2018.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,468,272	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,468,272
Water Utility - CIP Funding Source	700010	8,056,142	2,862,702	200,000	-	3,000,000	-	-	-	-	-	14,118,844
Water Utility Operating Fund	700011	337,812	-	-	-	-	-	-	-	-	-	337,812
Total		\$ 12,862,227	\$ 2,862,702	\$ 200,000	\$ -	\$ 3,000,000	\$ -	\$ 18,924,929				

Public Utilities

Water Main Replacements / AKB00003

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 has decreased by \$6.3 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$18.9 million and the transfer of \$1.1 million to S16027 Morena Pipeline per Council Resolution (R-310735).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,315,994	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,315,994
PFFA-Water Rev Bonds Series 2016A	700095	7,129,247	-	-	-	-	-	-	-	-	-	7,129,247
Water Utility - CIP Funding Source	700010	177,831,780	29,065,289	46,202,093	-	50,875,593	50,000,000	50,000,000	50,000,000	-	-	453,974,755
Water Utility Operating Fund	700011	6,618,495	-	-	-	-	-	-	-	-	-	6,618,495
Total		\$ 194,895,517	\$ 29,065,289	\$ 46,202,093	\$ -	\$ 50,875,593	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ -	\$ -	\$ 471,038,492

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$1.2 million due to revised requirements. Additionally, in Fiscal Year 2017, the City Council authorized the appropriation of \$442,462.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,224,025	\$ 501,108	\$ 4,948,360	\$ -	\$ 2,509,470	\$ 6,091,349	\$ 8,618,132	\$ 8,618,132	\$ -	\$ -	\$ 42,510,577
Water Utility Operating Fund	700011	37,508	-	-	-	-	-	-	-	-	-	37,508
Total		\$ 11,261,533	\$ 501,108	\$ 4,948,360	\$ -	\$ 2,509,470	\$ 6,091,349	\$ 8,618,132	\$ 8,618,132	\$ -	\$ -	\$ 42,548,085

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District:	5 7 Non-City	Priority Score:	Annual
Community Planning:	Scripps Miramar Ranch; Navajo; Non City	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2013 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance with the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2018 increased by \$1.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,946,732	\$ 523,207	\$ 1,000,000	\$ -	\$ 143,493	\$ 703,600	\$ 246,192	\$ 246,192	\$ -	\$ -	\$ 6,809,417
Total		\$ 3,946,732	\$ 523,207	\$ 1,000,000	\$ -	\$ 143,493	\$ 703,600	\$ 246,192	\$ 246,192	\$ -	\$ -	\$ 6,809,417

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District:	1 2 6	Priority Score:	83
Community Planning:	University; Clairemont Mesa; Mission Bay Park; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Llagas, Margaret (858) 654-4494 mllagas@saniego.gov
Duration:	1999 - 2019		
Improvement Type:	Expansion		

Description: This project includes the implementation of the Emergency Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The project design and construction may be adjusted pending the Regional Water Quality Control Board (RWQCB) approval of the National Pollutant Discharge Elimination System (NPDES) permit.

Summary of Project Changes: In Fiscal Year 2017, the City Council authorized the deappropriation of \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,853,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,853,216
Metro Sewer Utility - CIP Funding Source	700009	147,435	111,221	-	-	4,780,501	-	-	-	-	-	5,039,158
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		\$ 2,380,404	\$ 111,221	\$ -	\$ -	\$ 4,780,501	\$ -	\$ 7,272,127				



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Public Works - General Services



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Public Works - General Services

The Public Works - General Services Department's Facilities Division provides repair, modernization, and improvement services to over 1,700 municipal facilities incorporating nine million square feet of floor space.

The Facilities CIP projects include the construction of new City structures and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements. Other projects bring City buildings into compliance with the Americans with Disabilities Act (ADA). The Public Works - General Services CIP is funded by deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, and federal grants.

2017 CIP Accomplishments

Projects throughout the City completed under the Department's City Facilities Improvements annual allocation included:

- Kearny Mesa Recreation Center Roof Replacement
- La Jolla Recreation Switchgear Replacement
- Linda Vista Recreation Center Roof Replacement
- Tecolote Nature Center Roof Replacement

2018 CIP Goals

The Public Works Department is looking forward to implementing the following capital improvement projects based on funding availability:

- Air & Space Museum Elevator Modernization
- Carmel Mountain Library Roof Replacement
- La Jolla Recreation Center Electrical Upgrades
- Marston House Roof Replacement
- Old Globe Theater Elevator Modernization
- Pacific Beach Library HVAC & Roof Replacement
- Tierrasanta Recreation Center Roof and BHVAC Replacement



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Public Works - General Services

Public Works - General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
City Facilities Improvements / ABT00001	\$ 30,633,211	\$ 4,800,000	\$ 234,217,006	\$ 269,650,217
Total	\$ 30,633,211	\$ 4,800,000	\$ 234,217,006	\$ 269,650,217



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Public Works - General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Kirby, Roy
Duration:	2010 - 2024		619-525-8501
Improvement Type:	Betterment		rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, adjacent parking lots, expansions and new facilities.

Justification: Several City-owned facilities are in need of repair or major improvements. High-priority repairs and high-priority city improvements will be completed with this allocation. Funding for this annual allocation will ensure the facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: This annual is anticipated to receive \$18.8 million in Deferred Capital, \$1.5 million from the Capital Outlay Fund for the Parkade Elevator Modernization Project, \$2.0 million from the Infrastructure Fund to be used to address facility deferred maintenance needs, \$500,000 from the SD Unified School Dist-Cap Out Fund to be used to replace the boilers at the Central Library, and \$200,000 in Sewer Utility CIP funds for preliminary work on PUD facility upgrades and improvement projects in Fiscal Year 2018. \$600,000 in Development Impact Fees Funds have been added to the annual for Fiscal Year 2018 to fund Americans with Disabilities Act (ADA) compliance projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated						Unidentified Funding	Project Total
					FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Future FY		
Barrio Logan	400128	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
C.O.-Pueblo Land/Pol. Decentra	400006	-	190,000	-	-	-	-	-	-	-	-	190,000
Capital Outlay Fund	400002	2,613,327	1,593,774	1,500,000	-	-	-	-	-	-	-	5,707,102
Capital Outlay-Sales Tax	400000	11,685	14,203	-	-	-	-	-	-	-	-	25,888
Carmel Valley Development Impact Fee	400855	582,160	424,839	250,000	-	-	-	-	-	-	-	1,257,000
Centre City DIF-Admin	400122	-	-	60,000	-	-	-	-	-	-	-	60,000
CIP Contributions from General Fund	400265	1,905,045	1,619,218	-	-	-	-	-	-	-	-	3,524,263
Deferred Maint Revenue 2009A-Project	400624	172,367	-	-	-	-	-	-	-	-	-	172,367
Deferred Maintenance Revenue 2012A-Project	400848	3,120,811	-	-	-	-	-	-	-	-	-	3,120,811
Grant Fund - Federal	600000	782,056	-	-	-	-	-	-	-	-	-	782,056
Infrastructure Bond Financing	9301	-	-	-	18,830,060	9,845,200	12,858,020	14,894,748	15,456,360	-	-	71,884,388
Infrastructure Fund	100012	-	-	2,000,000	-	7,545,013	7,195,102	9,420,419	6,497,251	-	-	32,657,785
Metro Sewer Utility - CIP Funding Source	700009	-	-	100,000	-	-	-	-	-	-	-	100,000
Mid City Urban Comm	400114	-	-	290,000	-	-	-	-	-	-	-	290,000
Muni Sewer Utility - CIP Funding Source	700008	-	-	100,000	-	-	-	-	-	-	-	100,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,569,191	152,147	-	-	-	-	-	-	-	-	2,721,338
PFFA Lease Revenue Bonds 2015B-Project	400860	8,095,501	3,311,969	-	-	-	-	-	-	-	-	11,407,471
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,761,519	-	-	-	-	-	-	-	-	-	1,761,519
Presidio - Major District	400053	7,172	-	-	-	-	-	-	-	-	-	7,172
Private & Others Contrib-CIP	400264	-	89,930	-	-	-	-	-	-	-	-	89,930
PV Est-Other P & R Facilities	400221	-	320,688	-	-	-	-	-	-	-	-	320,688
Rancho Bernardo-Pk Dev Fund	400107	-	28,956	-	-	-	-	-	-	-	-	28,956
San Diego Regional Parks Improvement Fund	200391	78,475	858,407	-	-	-	-	-	-	-	-	936,882
San Ysidro Urban Comm	400126	200,000	-	-	-	-	-	-	-	-	-	200,000
Santa Clara - Major District	400049	4,759	-	-	-	-	-	-	-	-	-	4,759
SD Unified School Dist-Cap Out	400003	-	-	500,000	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	131,674,833	131,674,833
Uptown Urban Comm	400121	25,000	-	-	-	-	-	-	-	-	-	25,000
Total		\$ 21,929,075	\$ 8,704,135	\$ 4,800,000	\$ 18,830,060	\$ 17,390,213	\$ 20,053,122	\$ 24,315,167	\$ 21,953,611	\$ -	\$ 131,674,833	\$ 269,650,217



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Public Works - General Services

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 269,650,217	\$ 131,674,833	48.8 %	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total		\$ 131,674,833		



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Transportation & Storm Water



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Transportation & Storm Water

The Transportation & Storm Water Department's Capital Improvements Program provides for the installation and improvements of various transportation and storm water drainage infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle and vehicular improvements, upgrading of obsolete street light circuits, and improvements to storm water facilities, including installation of green infrastructure.

The Department also:

- Manages and maintains the City's street network consisting of approximately 3,000 miles of streets and alleys.
- Improves traffic flow and safety for motorists, pedestrians, and cyclists through engineering of traffic systems.
- Leads the City's efforts to protect and improve water quality and provide flood risk management through capital improvement projects focused on providing the most efficient storm drain system and green infrastructure designed to capture or treat storm water runoff.
- Manages the coordination of capital improvement projects within the public Right-of-Way.
- Manages the Utilities Undergrounding Program which seeks to underground approximately 1,400 miles of overhead utility lines throughout the City.

Funding for the Department's projects comes from a variety of sources such as development impact fees, facilities benefit assessments, bond financing, underground surcharge fees, gasoline taxes, TransNet, General Fund, and federal and State grants.

2017 CIP Accomplishments

In Fiscal Year 2017, the Transportation & Storm Water Department, in coordination with the Public Works Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. During Fiscal Year 2017, the City paved 63 miles and slurry sealed 190 miles of streets, and 1.5 miles of concrete streets.

Transportation projects scheduled that completed construction in Fiscal Year 2017 include:

- Orange Avenue between 49th Street and Winona roadway and crosswalk improvements
- Segment two of the Market Street Southside Improvements
- Streamview Drive improvements
- University Avenue between Winona and 50th Street median and roadway improvements

In Fiscal Year 2017, the Department funded and programmed approximately 14,000 linear feet of new sidewalk, pedestrian countdown timers for 140 intersections, and 65 new street lights throughout the City.

The Department has initiated the preparation of a Vision Zero Strategy for engineering improvements of pedestrian corridors.

Transportation & Storm Water

In Fiscal Year 2017, approximately 35 bike lane miles of striping plans were completed.

To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with Public Works, completed or initiated construction of the following Storm Water projects:

- Allied Gardens Park Green Lot
- Bonillo Drive Storm Drain Replacement
- Fairbrooks Drive Storm Drain Emergency Replacement
- La Jolla Shores Drive Emergency Storm Drain Replacement
- Pump Station D Upgrades
- Toyon Road Storm Drain Replacement
- Whelan Drive Emergency Storm Drain Replacement
- Whitney and Genesee Court Storm Drain Replacement

As part of the Utilities Undergrounding Program, in Fiscal Year 2017, the Department:

- Relocated approximately 15.5 miles of overhead utilities underground
- Installed approximately 278 street lights
- Resurfaced/slurry seal approximately 16.3 miles of streets in project areas
- Installed approximately 499 curb ramps

2018 CIP Goals

The City has a goal of repairing 1,000 miles of streets by the year 2020 and improving the average pavement overall condition index to 70 by the year 2025. To reach these goals, in Fiscal Year 2018, the Department plans to repair 349 miles of streets and to use the data from the recent comprehensive street condition assessment to update the ongoing annual need for street repair. Additionally, the Department's goal is to complete 50 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non communicating intersections to the citywide communication network.

Goals also include establishment of new transportation projects including sidewalk and street light installation, street light circuit conversion, signal modifications, bridge rehabilitation, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2018 include:

- 31st and Market Street School Traffic Signal
- Balboa Avenue Corridor Improvements
- Carmel County Road Low Flow Channel
- Nimitz Bridget at NTC Rehabilitation
- La Media Road Improvements
- Otay Mesa Truck Route Phase 4
- State Route 94/Euclid Av Interchange Phase 2
- State Route 163 and Friars Road Interchange

Transportation & Storm Water

- Torrey Meadows Slope Restoration
- Torrey Pines Road Improvement Phase 2
- University Avenue Mobility
- Voltaire Street Bridge Over San Diego River
- West Mission Bay Drive Bridge Over San Diego River

Transportation projects scheduled to complete construction in Fiscal Year 2018 include:

- Georgia Street Bridge Improvements
- Juan Street Concrete Replacement and Rehabilitation Project
- North Torrey Pines Road Bridge Emergency Access Ramps
- Regents Road Widening-Genesee Ave to Executive Drive
- State Route 56 Bike Interchanges
- State Route 163 and Clairemont Mesa Boulevard Interchange – Phase 2

To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with Public Works, is scheduled to begin construction in Fiscal Year 2018 of the following Storm Water Projects

- 4709 Clairemont Mesa Blvd Storm Drain Replacement
- Ashely Falls Large Scale Storm Flow storage
- Callado Road Green Street Infiltration BMP
- Campus Point Drive Storm Drain Replacement
- Highland & Monroe Avenues Storm Drain Replacement
- Industrial Court Channel Replacement
- Logan Heights Low Impact Development (South)
- Van Dyke Avenue Storm Drain Replacement

In addition, the Department is scheduled to complete the construction flood risk management and green infrastructure projects in Fiscal year 2018 including:

- Alamo Drive, Salvation, 68th Street Basins Low Impact Development (LID)
- Bannock Avenue Streetscape Enhancements
- Beta Street Green Alley

In Fiscal Year 2018, the Department's Utilities Undergrounding Program plans to:

- Relocate approximately 15 miles of overhead utilities underground
- Install approximately 319 street lights
- Resurface/slurry seal approximately 27 miles of streets in project areas
- Install approximately 475 curb ramps



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Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
25th Street Renaissance Project / S00985	\$ 2,862,047	\$ -	\$ -	\$ 2,862,047
34th & 35th @ Madison Ave Improvements / S00922	1,320,854	-	-	1,320,854
43rd St fr Logan to I805 St Widening / S00845	8,948,223	-	-	8,948,223
Airway Road Improvements / S16043	10,000	-	-	10,000
Alta La Jolla Drive Drainage Repair PhII / S10001	6,206,105	-	-	6,206,105
Alvarado Road Realignment / P18007	-	1,000,000	-	1,000,000
Avenida de la Playa Infrastructure-SD / S13018	11,362,507	1,500,000	-	12,862,507
Azalea Park Neighborhood Identification / S00699	388,002	-	-	388,002
Balboa Avenue Corridor Improvements / S00831	2,988,987	-	-	2,988,987
Bayshore Bikeway / S00944	5,632,775	35,000	-	5,667,775
Beta Street Green Alley / S15041	419,000	-	-	419,000
Bridge Rehabilitation / AIE00001	3,910,046	50,000	2,000,000	5,960,046
Bus Stop Improvements / AID00007	111,872	-	300,000	411,872
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	-	-	5,170,000	5,170,000
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	50,000	-	-	50,000
Camino Del Sur-SR-56 to Dormouse / S00872	1,204,893	-	9,420,106	10,624,999
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	1,800,000	-	-	1,800,000
Carmel Mountain Road (T-5.2) / RD15002	2,700,000	-	2,700,000	5,400,000
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	7,085,000	-	508,694	7,593,694
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	14,000,000	-	-	14,000,000
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	15,223,324	-	-	15,223,324
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	1,774,058	-	-	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	21,058,000	-	-	21,058,000
Cherokee Street Improvements / S00921	1,930,005	-	-	1,930,005
City Heights Pedestrian Improvements / S15044	4,332,822	-	-	4,332,822
Coastal Rail Trail / S00951	3,042,271	-	21,425,628	24,467,899
Coolidge Street Storm Drain / S11003	655,224	-	-	655,224
Del Sol Boulevard-Central / S00858	5,088,194	-	483,598	5,571,792
Dennery Road East / S10018	718,092	-	-	718,092
Drainage Projects / ACA00001	54,915,798	6,507,560	176,470,387	237,893,745
El Camino Real/SR 56 Bike Path Connector / S00981	555,340	-	-	555,340
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	10,359,797	-	24,832,617	35,192,414
Euclid Avenue & Home Improvements / S00886	1,012,739	-	-	1,012,739
Five Points Neighborhood Pedestrian Impr / S00988	890,000	-	-	890,000

Transportation & Storm Water

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Florida Drive Median Improvements / S11057	1,204,361	-	-	1,204,361
Genesee Avenue-Nobel Dr to SR 52 / S00852	1,948,600	-	16,681,100	18,629,700
Genesee Avenue Widen I-5 Crossing / S00839	22,587,667	-	-	22,587,667
Georgia Street Bridge Improvements / S00863	14,470,309	-	-	14,470,309
Guard Rails / AIE00002	4,359,666	-	713,000	5,072,666
Hayes Ave Storm Drain / S11002	555,000	-	-	555,000
Installation of City Owned Street Lights / AIH00001	5,983,000	100,000	400,000	6,483,000
Install T/S Interconnect Systems / AIL00002	10,764,693	150,000	107,576,453	118,491,146
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	535,000	-	1,116,010	1,651,010
Juan Street Concrete Street / S00602	8,529,843	-	-	8,529,843
La Jolla Mesa Drive Sidewalk / S00928	826,000	-	-	826,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Road Improvements / S15018	6,256,690	-	-	6,256,690
Linda Vista/Genesee Intersection Improve / S00907	1,038,000	-	-	1,038,000
Market St-Euclid to Pitta-Improvements / S16022	1,000,000	-	4,569,076	5,569,076
Market Street-47th to Euclid-Complete Street / S16061	960,000	-	-	960,000
Median Installation / AIG00001	2,269,020	150,000	400,000	2,819,020
Midway Street Bluff Repair / S12005	475,882	-	-	475,882
Minor Bike Facilities / AIA00001	5,477,705	400,000	3,000,000	8,877,705
Miramar Road-I-805 Easterly Ramps / S00880	7,048,073	-	-	7,048,073
Mission Beach Boardwalk Bulkhead / S00726	5,732,101	-	-	5,732,101
New Walkways / AIK00001	12,419,137	850,000	4,000,000	17,269,137
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	14,530,652	-	100,000	14,630,652
Old Otay Mesa Road-Westerly / S00870	14,701,671	-	-	14,701,671
Otay Mesa Truck Route Phase 4 / S11060	8,450,000	4,700,000	5,580,000	18,730,000
Pacific Highlands Traffic Signals / S01062	2,400,000	-	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	450,000	-	-	450,000
Palm Avenue Interstate 805 Interchange / S00869	7,368,663	-	14,500,000	21,868,663
Palm Avenue Roadway Improvements / S00913	4,617,209	-	-	4,617,209
Park Boulevard At-Grade Crossing / S15045	14,105,564	-	-	14,105,564
Poway Road Bicycle Path - Class I / S00943	2,580,000	-	-	2,580,000
Regents Rd Widening-Genesee to Executive / S00881	7,380,000	-	-	7,380,000
Regents Road Bridge / S00729	6,737,799	-	24,816,677	31,554,476
Rosecrans Street Corridor Improvements / S00830	1,448,325	-	-	1,448,325
San Diego River Multi-Use Path / S00958	1,868,867	-	-	1,868,867
School Traffic Safety Improvements / AIK00002	762,783	-	-	762,783
Sea World Dr/I5 Interchange Improvement / S00888	4,000,000	-	116,163,109	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	19,702,219	2,672,850	27,635,000	50,010,069

Transportation & Storm Water

Project	Prior Fiscal Years	FY 2018 Adopted	Future Fiscal Years	Project Total
Siempre Viva Road Improvements / S16044	10,000	-	-	10,000
Sorrento Valley Rd & I5 Interchange / S00914	3,852,237	-	196,147,763	200,000,000
SR 163/Clairemont Mesa Blvd Interchange / S00905	18,421,200	-	-	18,421,200
SR 163/Friars Road / S00851	55,830,628	2,000,000	2,909,000	60,739,628
SR94/Euclid Av Interchange Phase 2 / S14009	1,794,800	2,600,000	-	4,394,800
State Route 56 Bike Interchanges / S00955	536,094	-	-	536,094
State Route 56 Freeway Expansion / RD14000	14,091,000	-	137,909,000	152,000,000
Streamview Drive Improvements Phase 2 / S18000	-	150,000	7,500,000	7,650,000
Streamview Drive Improvements / S00864	4,449,950	-	-	4,449,950
Street Light Circuit Upgrades / AIH00002	7,168,370	-	13,500,000	20,668,370
Street Resurfacing and Reconstruction / AID00005	115,558,606	4,067,459	196,834,184	316,460,249
Talbot Street Slope Restoration / S00609	3,672,435	-	-	3,672,435
Torrey Meadows Drive Overcrossing / S10015	9,115,000	-	3,885,000	13,000,000
Torrey Pines Road Improvement Phase 2 / S15023	600,000	1,000,000	-	1,600,000
Torrey Pines Road Slope Restoration / S00877	3,686,220	-	-	3,686,220
Traffic Calming / AIL00001	5,162,622	385,000	4,000,000	9,547,622
Traffic Signals - Citywide / AIL00004	3,842,134	2,251,000	3,200,000	9,293,134
Traffic Signals Modification / AIL00005	6,965,155	936,200	4,200,000	12,101,355
Triple Pipe Crossing Dennery Road / S10017	-	-	750,000	750,000
University Avenue Mobility / S00915	3,780,000	2,750,000	-	6,530,000
Utilities Undergrounding Program / AID00001	84,715,328	-	5,000,000	89,715,328
Via de la Valle Widening / RD11001	1,002,749	-	7,507,528	8,510,277
Watershed CIP / ACC00001	19,920,435	-	255,539,761	275,460,196
Westerly Extension of Hazard Center Dr / RD10001	1,000,000	-	-	1,000,000
W Mission Bay Dr Bridge Over SD River / S00871	15,537,216	-	130,576,750	146,113,966
Total	\$ 825,499,212	\$ 34,255,069	\$ 1,540,020,441	\$ 2,399,774,722



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Transportation & Storm Water

Transportation & Storm Water – Preliminary Engineering Projects

Alvarado Road Realignment

/ P18007

Priority Category: High

Priority Score: 63

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	Project Total
Navajo Urban Comm	400116	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Total		\$ -	\$ -	\$ 1,000,000	\$ 1,000,000

Transportation & Storm Water

25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatement

Council District:	3	Priority Score:	61
Community Planning:	Greater Golden Hill	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2009 - 2018		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Project construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty period for this project will continue through Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, \$200,000 in Transnet funding was transferred to this project from Traffic Signal Modifications, AIL00005, to support remaining project costs in order to complete and close the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 396,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,047
TransNet Extension Congestion Relief Fund	400169	2,346,876	119,123	-	-	-	-	-	-	-	-	2,466,000
Total		\$ 2,742,924	\$ 119,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,862,047

Transportation & Storm Water

34th & 35th @ Madison Ave Improvements / S00922

Trans - Ped Fac - Sidewalks

Council District:	3	Priority Score:	76
Community Planning:	Mid-City: Normal Heights	Priority Category:	High
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2008 - 2017		619-533-5120
Improvement Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was completed in Fiscal Year 2009. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Warranty period will be completed in Fiscal Year 2018.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
TransNet Extension Congestion Relief Fund	400169	1,253,206	7,647	-	-	-	-	-	-	-	-	1,260,854
Total		\$ 1,313,206	\$ 7,647	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,320,854

Transportation & Storm Water

43rd St fr Logan to I805 St Widening / S00845

Trans - Roadway

Council District:	4 9	Priority Score:	55
Community Planning:	C48 Southeastern San Diego	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	1989 - 2018		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the region.

Justification: The street currently handles approximately 12,000 daily trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project close out activities are expected to continue through Fiscal Year 2018 in order to process and record changes to the public street easement.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 116,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,981
CIP Contributions from General Fund	400265	318,482	35,426	-	-	-	-	-	-	-	-	353,908
Grant Fund - State	600001	2,513,803	-	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,524	-	-	-	-	-	-	-	-	-	3,362,524
TransNet Extension Congestion Relief Fund	400169	2,564,924	10,075	-	-	-	-	-	-	-	-	2,575,000
Total		\$ 8,902,721	\$ 45,501	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,948,223

Transportation & Storm Water

Airway Road Improvements / S16043

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	65
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2020		619-533-3770
Improvement Type:	Widening		gchui@sandiego.gov

Description: This project will provide for the design and construction of modifying the existing road to a four-lane major roadway from La Media Road to Harvest Road.

Schedule: Project is currently in planning phase. Project schedule will be provided upon completion of the pre-design phase.

Justification: These improvements are needed to accommodate future development and future truck traffic.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Total		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair PhII / S10001

Drainage - Storm Drain Pipes

Council District:	1	Priority Score:	91
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2010 - 2023		619-533-5232
Improvement Type:	Betterment		MOriqat@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with State and Federal permits received in Fiscal Year 2014. Updated design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. A five-year maintenance and monitoring period is required by the project permits and will closeout by Fiscal Year 2023.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 6,060,931	\$ 145,173	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105
Total		\$ 6,060,931	\$ 145,173	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105

Transportation & Storm Water

Avenida de la Playa Infrastructure-SD / S13018

Drainage - Storm Drain Pipes

Council District:	1	Priority Score:	73
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2009 - 2019		619-533-4698
Improvement Type:	Replacement		sbose@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 636-linear feet of storm drain double box culvert.

Justification: Reports indicated the low-flow diversion was not functioning as needed, resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was scheduled to be completed in Fiscal Year 2016. However, due to winter storm damage, additional construction was required. Construction will be completed in Fiscal Year 2018. The warranty period for this project will end in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, per City Council Resolution R-310714, adopted October 18, 2016, \$5.0 million in TransNet funding was transferred to this project to support construction costs for damage caused by the 2016 winter storms. An additional \$1.0 million in TransNet funding and \$500,000 in Infrastructure Funds were allocated to this project due to additional identified needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 685,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 685,004
Deferred Maintenance Revenue 2012A-Project	400848	1,937,369	-	-	-	-	-	-	-	-	-	1,937,369
Grant Fund - Federal	600000	285,133	-	-	-	-	-	-	-	-	-	285,133
Grant Fund - State	600001	1,722,234	-	-	-	-	-	-	-	-	-	1,722,234
Infrastructure Fund	100012	-	-	500,000	-	-	-	-	-	-	-	500,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,577,765	-	-	-	-	-	-	-	-	-	1,577,765
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	155,000	-	-	-	-	-	-	-	-	-	155,000
TransNet Extension Congestion Relief Fund	400169	4,873,392	126,607	1,000,000	-	-	-	-	-	-	-	6,000,000
Total		\$ 11,235,900	\$ 126,607	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,862,507

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	N/A
Community Planning:	Mid-City: City Heights	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2004 - 2018		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary engineering process for the raised medians, neighborhood identification signs, and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The construction of the community identification sign was completed in Fiscal Year 2017. The warranty period will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,176	\$ 4,946	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,123
Grant Fund - Federal	600000	91,879	-	-	-	-	-	-	-	-	-	91,879
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	156,000	-	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	107,112	2,887	-	-	-	-	-	-	-	-	110,000
Total		\$ 380,168	\$ 7,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 388,002

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District:	2 6	Priority Score:	12
Community Planning:	Clairemont Mesa; Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2003 - 2020		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide improvements consisting of new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, and bicycle facility improvements and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median and various pedestrian and bicycle facility improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase of this project was scheduled to be completed in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction of the second phase was therefore rescheduled to start in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. The warranty period will begin in Fiscal Year 2019 and the project is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018. In Fiscal Year 2017, \$326,000 was added to this project from the SR209 and 274 Co-op with State Fund. The additional budget will support increased construction costs due to the need for additional curb ramps and conduct upgrades not included in the original scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,000
SR 209 & 274 Coop with State	400633	1,042,890	1,905,097	-	-	-	-	-	-	-	-	2,947,987
Total		\$ 1,042,890	\$ 1,946,097	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,988,987

Transportation & Storm Water

Bayshore Bikeway / S00944

Trans - Bicycle Facilities (All Class.)

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2001 - 2020		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration as mitigation for impacts from the Bayshore Bikeway Project.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado. When completed, this change will improve public use safety overall.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Locating the mitigation site and design of the mitigation was completed in Fiscal Year 2014. A five-year mitigation maintenance period will continue through Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2018, \$35,000 in Transnet Extension Major Corridor funding was appropriated in this project for the on-going mitigation and monitoring period requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 16,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,775
Grant Fund - Other	600002	611,306	12,693	-	-	-	-	-	-	-	-	624,000
Historical Fund	X999	50,000	-	-	-	-	-	-	-	-	-	50,000
Prop A-(Bikeway)	400158	818,000	-	-	-	-	-	-	-	-	-	818,000
TransNet ARRA Exchange Fund	400677	148,273	1,726	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	188,399	11,600	-	-	-	-	-	-	-	-	200,000
TransNet Extension Major Corri	400173	3,761,516	12,483	35,000	-	-	-	-	-	-	-	3,809,000
Total		\$ 5,594,270	\$ 38,504	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,667,775

Transportation & Storm Water

Beta Street Green Alley / S15041

Trans - Roadway

Council District:	9	Priority Score:	N/A
Community Planning:	Southeastern San Diego	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Sutherlin, Robert
Duration:	2016 - 2019		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project improves a 20-foot wide alley from 38th to 39th and Beta Streets, with permeable paving, curb, gutter and sidewalk along Beta Street, and pedestrian ramps at the existing improved roadways.

Justification: The project was an enforceable obligation of the Successor Agency to the former Redevelopment Agency and was funded by the Recognized Obligated Payment Schedule.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project advances the Visions and Goals of the Southeastern San Diego Community Plan and Objectives of the Southeastern Merged Redevelopment Project.

Schedule: The project began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Sc/Taxable TI Bonds 2007A	400315	\$ 418,690	\$ 309	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 419,000
Total		\$ 418,690	\$ 309	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 419,000

Transportation & Storm Water

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2024		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$600,000 in Regional Transportation Congestion Improvement Program (RTCIP) funding was appropriated to this project for the Fairmount Avenue Bridge Rehabilitation project. TransNet funding will be allocated to this project in Fiscal Year 2018 through Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 88,663	\$ 334,417	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 423,080
Grant Fund - Federal	600000	306,513	-1,649	-	-	-	-	-	-	-	-	304,864
Grant Fund - State	600001	104,615	5,176	-	-	-	-	-	-	-	-	109,792
North Bay Redevelopment CIP Contribution Fund	200346	170,000	-	-	-	-	-	-	-	-	-	170,000
Prop 42 Replacement - Transportation Relief Fund	200306	330,644	202,777	-	-	-	-	-	-	-	-	533,422
TransNet (Prop A 1/2% Sales Tax)	400156	97,010	-	-	-	-	-	-	-	-	-	97,010
TransNet Extension Congestion Relief Fund	400169	337,952	1,333,925	50,000	-	500,000	500,000	500,000	500,000	-	-	3,721,878
TransNet Extension RTCI Fee	400174	313	599,686	-	-	-	-	-	-	-	-	600,000
Total		\$ 1,435,712	\$ 2,474,334	\$ 50,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 5,960,046

Transportation & Storm Water

Bus Stop Improvements / AID00007

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2024		619-527-7527
Improvement Type:	Betterment		epuente@sandiego.gov

Description: This project will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$38,692 from the Bus Stop Capital Improvement Fund was appropriated to this project and reflects revenue received by the City. Additionally, \$60,000 is anticipated to be appropriated during Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ 19,192	\$ 92,679	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ 411,872
Total		\$ 19,192	\$ 92,679	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ 411,872

Transportation & Storm Water

Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Crane, Bill
Duration:	2015 - 2020		619-533-3685
Improvement Type:	Widening		wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino Del Sur between Torrey Santa Fe and Carmel Mountain Road as an interim 2-lane roadway within the right-of-way for a future four lane facility. This is Project T-3.1B in the Torrey Highlands Ranch Public Facilities Financing Plan (See companion Project T-3.2B).

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. This project will be constructed by the developer per the terms of a future reimbursement agreement.

Summary of Project Changes: The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,170,000	\$ -
Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,170,000	\$ -

Transportation & Storm Water

Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Crane, Bill
Duration:	2011 - 2018		619-533-3685
Improvement Type:	New		wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs. See Black Mountain Ranch Public Facilities Financing Plan project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the Facilities Benefit Assessment (FBA) credit program. Phase II began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Budgeted funds are for city oversight and verification of final costs.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 39,623	\$ 10,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 39,623	\$ 10,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Transportation & Storm Water

Camino Del Sur-SR-56 to Dormouse / S00872

Trans - Roadway

Council District:	6	Priority Score:	42
Community Planning:	C40 Rancho Penasquitos; C51 Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Crane, Bill
Duration:	1998 - 2018		619-533-3685
Improvement Type:	New		Wcrane@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T-3.1A, T-3.2A, T-3.1B and T-3.2B and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report was completed in Fiscal Year 2016. Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2017. Project schedule is contingent upon receipt of funds.

Summary of Project Changes: The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ -	\$ -	\$ 3,538,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,538,000
Rancho Penasquitos FBA	400083	1,204,893	-	-	-	-	-	-	-	1,846,106	-	3,050,999
Torrey Highlands	400094	-	-	-	-	-	-	-	-	4,036,000	-	4,036,000
Total		\$ 1,204,893	\$ -	\$ -	\$ 3,538,000	\$ -	\$ -	\$ -	\$ -	\$ 5,882,106	\$ -	\$ 10,624,999

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Drainage - Channels

Council District:	1	Priority Score:	41
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2009 - 2021		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to a revised project scope, preliminary engineering was completed in Fiscal Year 2014 which studied multiple alternatives with preliminary environmental analysis in order to improve the ponding conditions that occur on the existing bike path crossing over the Carmel Creek. Design began again in Fiscal Year 2015 for the selected alternative from the preliminary engineering study and is scheduled to be completed in Fiscal Year 2018 due to a revision in the project scope including the environmental footprint and operations and maintenance access. Construction is scheduled to begin in Fiscal Year 2019 and is scheduled to be completed by Fiscal Year 2020. The warranty period is scheduled to be complete in Fiscal Year 2021.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018. Due to unforeseen circumstances, the design for this project has been extended to be completed by Fiscal Year 2018 with construction anticipated to be completed in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 912,948	\$ 1,799,051	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Total		\$ 912,948	\$ 1,799,051	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000

Transportation & Storm Water

Carmel Mountain Rd to Del Mar Mesa Rd / S00846

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Del Mar Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Galvez III, Oscar
Duration:	2003 - 2016		858-533-3863
Improvement Type:	New		GalvezO@sandiego.gov

Description: This reimbursement project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (subdivider funded) will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lane at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. This project is the subject of an active reimbursement agreement with Pardee Homes for the reimbursable part of this improvement valued at \$1.8 million and a non-reimbursable subdivider condition valued at \$4.4 million. See Del Mar Mesa Public Facility Financing Plan Project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Subdivider completed land acquisition, design and construction in Fiscal Year 2016. Project design and construction were completed by the developer in accordance with a Reimbursement Agreement (RA).

Summary of Project Changes: This project was completed by the developer (Pardee). Upon final reimbursement to the developer, per the terms of a Reimbursement Agreement through the Facilities Benefit Assessment (FBA) credit program, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,505,656	\$ 294,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Total		\$ 1,505,656	\$ 294,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Transportation & Storm Water

Carmel Mountain Road (T-5.2) / RD15002

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Crane, Bill
Duration:	2015 - 2018		619-533-3685
Improvement Type:	Widening		Wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of this roadway in Rancho Penasquitos. This is Project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed in two phases. The first phase will cover construction of the first two travel lanes; construction of the first phase began in Fiscal Year 2015. The second phase, which will complete the four-lane facility for entire length, will be required in phase four of the transportation phasing plan.

Summary of Project Changes: The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,131,960	\$ 1,568,039	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000	\$ -	\$ 5,400,000
Total		\$ 1,131,960	\$ 1,568,039	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000	\$ -	\$ 5,400,000

Transportation & Storm Water

Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934

Trans - Roadway

Council District:	1	Priority Score:	46
Community Planning:	Pacific Highlands Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Burgess, Vicki
Duration:	2008 - 2018		619-533-3684
Improvement Type:	New		vburgess@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2014. Phase II was completed in Fiscal Year 2016. Reimbursement to the developer is programmed for Fiscal Year 2014 through Fiscal Year 2018 per the terms of a reimbursement agreement.

Summary of Project Changes: No significant change is anticipated to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 12,006,366	\$ 1,993,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 12,006,366	\$ 1,993,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000

Transportation & Storm Water

Carmel Val Rd-Via Albutura-Camin Del Sur / S00854

Trans - Roadway

Council District:	1 5	Priority Score:	55
Community Planning:	Torrey Highlands	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Crane, Bill
Duration:	2003 - 2018		619-533-3685
Improvement Type:	New		Wcrane@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of the Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch, Torrey Highlands, and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the two separate developers per terms of Reimbursement Agreement (RA). The RA and construction of the lanes adjacent to the Torrey Del Mar development were also completed in Fiscal Year 2013 (first increment). Construction of the second increment of the widening began in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 5,171,772	\$ 10,051,551	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324
Total		\$ 5,171,772	\$ 10,051,551	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324

Transportation & Storm Water

Carmel Valley Rd 4/6 Lanes s of Street A / S00900

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Burgess, Vicki
Duration:	2004 - 2017		619-533-3684
Improvement Type:	New		vburgess@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Pacific Highlands Ranch Public Facilities Financing Plan Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch (PHR) and Torrey Highlands Public Facilities Financing Plans (PFFP) and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2004. Phase II was completed in Fiscal Year 2017.

Summary of Project Changes: Project is complete and the financial schedule has been updated. The new PHR PFFP (FY16) increased the new project cost of this project by \$508,694. The additional FBA funding is anticipated Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,554,059	\$ 2,530,940	\$ -	\$ 508,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,593,694
Total		\$ 4,554,059	\$ 2,530,940	\$ -	\$ 508,694	\$ -	\$ 7,593,694					

Transportation & Storm Water

Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Crane, Bill
Duration:	2015 - 2018		619-533-3685
Improvement Type:	Widening		wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of two additional travel lanes for Carmel Valley Road. The first increment occurred at each end of this reach to accommodate intersection requirements. The second increment extends the widening in the middle portion of this roadway to accommodate future transit use per the community plan. Timing of each increment of widening will be based on the transportation phasing plan. This is Project T-4.4 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The developer of Black Mountain Ranch (BMR) will construct this project under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 887,029	\$ 887,029	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774,058
Total		\$ 887,029	\$ 887,029	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774,058

Transportation & Storm Water

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1 6	Priority Score:	73
Community Planning:	C24 Mira Mesa; Torrey Pines	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	1988 - 2019		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic travels on Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and will be completed in Fiscal Year 2018. The warranty period will end in Fiscal Year 2019.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 6,131,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,131,929
Mira Mesa - FBA	400085	2,080,101	312,775	-	-	-	-	-	-	-	-	2,392,877
Mitigation Funds for Carroll Canyon Road	400843	2,700,000	-	-	-	-	-	-	-	-	-	2,700,000
Torrey Pines - Urban Community	400133	149,776	223	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,658,509	24,684	-	-	-	-	-	-	-	-	9,683,193
Total		\$ 20,720,317	\$ 337,682	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,058,000

Transportation & Storm Water

Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District:	3	Priority Score:	43
Community Planning:	Mid-City: Normal Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2008 - 2018		619-533-5120
Improvement Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015.

Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized per Resolution R-310717, adopted on October 18, 2016, the transfer of \$56,000 in TransNet funding from this project to the Linda Vista Road at Genesee Intersection Project, S00907. Construction of the Cherokee Street Improvements Project is substantially complete and this funding will not be needed for closeout activities. The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	30,000
TransNet Extension Congestion Relief Fund	400169	1,867,518	32,486	-	-	-	-	-	-	-	-	1,900,005
Total		\$ 1,897,518	\$ 32,486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,930,005

Transportation & Storm Water

City Heights Pedestrian Improvements / S15044

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Sorenson, Gretchen
Duration:	2015 - 2018		619-533-7113
Improvement Type:	New		sorenson@civicsd.com

Description: This project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in Colina Del Sol and on East Euclid Avenue.

Justification: This project will advance the visions and goals of the community by improving public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements and ADA pedestrian ramps; providing essential capital improvements for an area with a high percentage of low- and moderate-income families as well as disabled persons who rely heavily on walking as a means of travel while helping to develop a cohesive and attractive walking system within that provides links within the area and to surrounding neighborhoods.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
99A(TE)Bonds(Oper)-City Hts	400308	\$ 19,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,372
CH-TAB 2010A (TE) Proceeds	400694	3,534,829	549,873	-	-	-	-	-	-	-	-	4,084,702
CH-TAB 2010B (T) Proceeds	400695	-	228,747	-	-	-	-	-	-	-	-	228,747
Total		\$ 3,554,201	\$ 778,620	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,332,822

Transportation & Storm Water

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	72
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Nutter, Daniel
Duration:	2002 - 2025		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between Sorrento Valley/Carmel Valley Road to the Gilman Drive/Interstate 5 Intersection. Revisions to project scope include the need for large retaining walls, land acquisition and utility relocation.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental document were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2016. The environmental and design phases are scheduled to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019 and scheduled to be completed by Fiscal Year 2020. A five-year mitigation period will follow construction with project close out expected in Fiscal Year 2025. This schedule is contingent upon the identification of funding to complete the project.

Summary of Project Changes: Additional funding in the amount of \$3.0 million is needed due to large retaining walls, land acquisition and utility relocation and has been included in the unidentified funding total.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,468
Grant Fund - Federal	600000	1,379,604	-	-	-	-	-	-	-	-	-	1,379,604
Grant Fund - Other	600002	63,429	-	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	81,770	-	-	-	-	-	-	-	-	-	81,770
TransNet Extension Congestion Relief Fund	400169	840,669	659,330	-	-	-	-	-	-	-	-	1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	21,425,628	21,425,628
Total		\$ 2,382,941	\$ 659,330	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,425,628	\$ 24,467,899

Transportation & Storm Water

Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District:	7	Priority Score:	46
Community Planning:	Linda Vista	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2011 - 2018		619-533-5232
Improvement Type:	Replacement		Morigat@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The warranty period will be completed and the project closed in Fiscal Year 2018.

Summary of Project Changes: Construction was extended due to unforeseen work which required coordination with multiple departments. As authorized in the Fiscal Year 2017 Appropriations Ordinance, \$17,224 in General Fund Contributions to the CIP funding, was transferred to this project from the Rose and Tecolote Creeks Water Quality Improvements project (ACC00002). Per Resolution-311157, City Council authorized an increase of \$90,000 in PFFA Lease Revenue Bonds 2015B-Project funding for this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 26,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,714
Deferred Maintenance Revenue 2012A-Project	400848	42,396	-	-	-	-	-	-	-	-	-	42,396
Linda Vista Urban Comm	400113	75,000	-	-	-	-	-	-	-	-	-	75,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,665	-	-	-	-	-	-	-	-	-	6,665
PFFA Lease Revenue Bonds 2015B-Project	400860	227,596	77,007	-	-	-	-	-	-	-	-	304,604
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	199,843	-	-	-	-	-	-	-	-	-	199,843
Total		\$ 578,216	\$ 77,007	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 655,224

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Trans - Roadway

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2004 - 2018		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This reimbursement project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II of this project will be constructed in a new project.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period was completed in Fiscal Year 2016. Phase I will be closed pending fulfillment of the reimbursement agreement obligations by the School District. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. The schedule of Phase II will be represented in a future project.

Summary of Project Changes: No change is anticipated to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ 483,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 483,598
Otay Mesa-West (From 39067)	400093	5,088,186	7	-	-	-	-	-	-	-	-	5,088,194
Total		\$ 5,088,186	\$ 7	\$ -	\$ 483,598	\$ -	\$ 5,571,792					

Transportation & Storm Water

Dennery Road East / S10018

Trans - Roadway

Council District:	8	Priority Score:	N/A
Community Planning:	Otay Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	January, Frank
Duration:	2010 - 2017		619-533-3699
Improvement Type:	New		fjanuary@sandiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennery Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from the Otay Mesa Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community. See Otay Mesa Public Facilities Financing Plan Project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Per terms of an anticipated reimbursement agreement, the developer will be reimbursed contingent upon the rate of fees collected within the community.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2018. The final reimbursement to the development is completed and will be closed by the end of the year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 718,092	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 718,092
Total		\$ 718,092	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 718,092

Transportation & Storm Water

Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Torres, Sean
Duration:	2010 - 2024		858-541-4348
Improvement Type:	New		satorres@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: In Fiscal Year 2017, per Resolution R-311157, City Council authorized the reallocation of \$5.6 million from Watershed CIP (ACC0001) to Drainage Projects (ACA00001). An additional \$0.4 million was transferred from Street Resurfacing and Reconstruction (AID00005) from bond financing. Midway/Pacific Highway Urban Community funding in the amount of \$703,625 was appropriated in this project for design and construction of Pump Station D and L. For Fiscal Year 2018, an increase of \$875,000 in this fund will support the continuing work needed in Pump Station D. The Fiscal Year 2018 Budget also authorized the allocation of \$5.6 million from the Infrastructure Fund to this project. General Fund contributions and bond financing amounts have been programmed in this project in Fiscal Year 2018 through Fiscal Year 2022 in conformance with the City's Five-Year Capital Outlook. Total project cost and unidentified funding have been revised in accordance with estimated needs and is the result of adjustments due to the life-cycle of high risk storm drain pipes for the next five fiscal years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,634,031	\$ 568,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,202,592
CIP Contributions from General Fund	400265	5,870,488	5,199,431	-	-	-	-	-	-	-	-	11,069,919
Deferred Maint Revenue 2009A-Project	400624	2,461,088	-	-	-	-	-	-	-	-	-	2,461,088
Deferred Maintenance Revenue 2012A-Project	400848	7,246,224	-	-	-	-	-	-	-	-	-	7,246,224
Grant Fund - State	600001	250,000	-	-	-	-	-	-	-	-	-	250,000
Infrastructure Bond Financing	9301	-	-	-	13,934,244	7,285,448	9,514,935	11,022,114	11,437,706	-	-	53,194,447
Infrastructure Fund	100012	-	-	5,632,560	-	5,583,310	5,324,375	6,971,108	4,807,966	-	-	28,319,319
Midway/Pacific Hwy Urban Comm	400115	-	703,625	875,000	-	-	-	-	-	-	-	1,578,625
PFFA Lease Revenue Bonds 2015A-Projects	400859	9,332,342	1,059,937	-	-	-	-	-	-	-	-	10,392,279
PFFA Lease Revenue Bonds 2015B-Project	400860	8,486,002	893,493	-	-	-	-	-	-	-	-	9,379,495
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	5,333,185	-	-	-	-	-	-	-	-	-	5,333,185
Street Division CIP Fund	200202	65,000	-	-	-	-	-	-	-	-	-	65,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,252,550	-	-	-	-	-	-	-	-	-	1,252,550
TransNet ARRA Exchange Fund	400677	1,189,458	-	-	-	-	-	-	-	-	-	1,189,458
TransNet Extension Congestion Relief Fund	400169	2,967,037	403,342	-	-	-	-	-	-	-	-	3,370,379
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,589,181	100,589,181
Total		\$ 46,087,408	\$ 8,828,390	\$ 6,507,560	\$ 13,934,244	\$ 12,868,758	\$ 14,839,310	\$ 17,993,222	\$ 16,245,672	\$ -	\$ 100,589,181	\$ 237,893,745

Transportation & Storm Water

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	53
Community Planning:	C15 Future Urbanizing Area - Subarea 2	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	1992 - 2023		619-533-5120
Improvement Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and was completed in Fiscal Year 2017. Design began in Fiscal Year 2017 and will be completed in Fiscal Year 2018. Land acquisition is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018. It is anticipated that developer contributions in the amount of \$936,959 will be appropriated to this project in Fiscal Year 2018. Total project cost will increase to \$35.2 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ 714,354	\$ -	\$ 936,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,651,313
Fairbanks Country Club-Fac Dev	400097	675,560	-	-	-	-	-	-	-	-	-	675,560
Grant Fund - Federal	600000	3,200,873	2,072,579	-	-	-	20,695,658	-	-	-	-	25,969,111
Pacific Highlands Ranch FBA	400090	121,454	674,845	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	-	157,000	-	-	-	-	-	-	-	-	157,000
Sub Area-2	400101	-	1,292,000	-	-	-	-	-	-	-	-	1,292,000
TransNet (Prop A 1/2% Sales Tax)	400156	526,129	-	-	-	-	-	-	-	-	-	526,129
TransNet Extension Congestion Relief Fund	400169	728,855	196,144	-	-	-	-	-	-	-	-	925,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,200,000	3,200,000
Total		\$ 5,252,873	\$ 5,106,923	\$ -	\$ 936,959	\$ -	\$ 20,695,658	\$ -	\$ -	\$ -	\$ 3,200,000	\$ 35,192,414

Transportation & Storm Water

El Camino Real/SR 56 Bike Path Connector / S00981

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	32
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2009 - 2018		619-533-5120
Improvement Type:	Betterment		bjohnson@sandiego.gov

Description: The project provides a new bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began and was completed in Fiscal Year 2016. A 25-month maintenance and monitoring period will continue through Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, \$10,000 in Transnet Extension funding was added via Fiscal Year 2017 Appropriation Ordinance 20669, Section 2.C4, to cover costs associated with project close out activities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 453,468	\$ 8,171	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	461,640
TransNet Extension Congestion Relief Fund	400169	93,700	-	-	-	-	-	-	-	-	-	93,700
Total		\$ 547,168	\$ 8,171	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	555,340

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District:	9	Priority Score:	N/A
Community Planning:	Mid-City: Normal Heights	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2002 - 2019		619-533-5232
Improvement Type:	New		MOriqat@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open to traffic. Landscaping will begin in Fiscal Year 2017 and be completed in Fiscal Year 2018. Landscaping will be completed in Fiscal Year 2018. The project will be closed out after completion of landscaping services.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,000
Mid City Urban Comm	400114	202,211	72,419	-	-	-	-	-	-	-	-	274,630
Private & Others Contrib-CIP	400264	1,176	18,323	-	-	-	-	-	-	-	-	19,500
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
TransNet (Prop A 1/2% Sales Tax)	400156	402,608	-	-	-	-	-	-	-	-	-	402,608
Total		\$ 921,996	\$ 90,743	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,012,739

Transportation & Storm Water

Five Points Neighborhood Pedestrian Impr / S00988

Trans - Signals - Calming/Speed Abatement

Council District:	2 3	Priority Score:	48
Community Planning:	Uptown; Midway - Pacific Highway	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2009 - 2018		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Project construction began and was completed in Fiscal Year 2017. Project warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, \$80,000 in TransNet funding was transferred to this project from New Walkways, AIK00001, to ensure funding for project close out and warranty activities. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North Bay Redevelopment CIP Contribution Fund	200346	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,645	-	-	-	-	-	-	-	-	-	1,645
TransNet Extension Congestion Relief Fund	400169	679,122	59,232	-	-	-	-	-	-	-	-	738,355
Total		\$ 830,767	\$ 59,232	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 890,000

Transportation & Storm Water

Florida Drive Median Improvements / S11057

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	N/A
Community Planning:	Balboa Park	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Qasem, Labib
Duration:	2012 - 2018		619-533-6670
Improvement Type:	New		lqasem@sandiego.gov

Description: This project provides for the installation of median improvements on Florida Drive. Improvements include the installation of a concrete center median and street lighting to enhance safety conditions for vehicles, bicyclists, and other users of the roadway.

Justification: This project will enhance roadway conditions by reducing the occurrence of head-on collisions caused by vehicles crossing over the center median and adding street lights where none exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2016. The warranty period for this project will be completed in Fiscal Year 2017.

Summary of Project Changes: The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 620,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 620,741
Prop 42 Replacement - Transportation Relief Fund	200306	248,991	81,883	-	-	-	-	-	-	-	-	330,875
TransNet (Prop A 1/2% Sales Tax)	400156	225,030	27,713	-	-	-	-	-	-	-	-	252,744
Total		\$ 1,094,763	\$ 109,597	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,204,361

Transportation & Storm Water

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	44
Community Planning:	C53 University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	1990 - 2019		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2014. Construction of the Genesee Overcrossing and ramps began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019. Caltrans is funding the majority of the construction phase of this project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 591,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,712,426	187,573	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	2,150,073
Total		\$ 22,400,093	\$ 187,573	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,587,667

Transportation & Storm Water

Genesee Avenue-Nobel Dr to SR 52 / S00852

Trans - Roadway - Enhance/Scape/Medians

Council District:	1	Priority Score:	13
Community Planning:	C53 University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	1992 - 2021		619-533-3770
Improvement Type:	Widening		gchui@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on hold. City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration, and certification of a project-level Environmental Impact Report (EIR).

Summary of Project Changes: The project will be closed in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,439,826	\$ 508,773	\$ -	\$ -	\$ 5,500,000	\$ 5,681,100	\$ -	\$ -	\$ 5,500,000	\$ -	\$ 18,629,700
Total		\$ 1,439,826	\$ 508,773	\$ -	\$ -	\$ 5,500,000	\$ 5,681,100	\$ -	\$ -	\$ 5,500,000	\$ -	\$ 18,629,700

Transportation & Storm Water

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	Priority Score:	51
Community Planning:	C17 Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	1994 - 2019		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. The project is anticipated to close out in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, per Resolution R-310622, adopted on August 4, 2016, grant funding in the amount of \$1.0 million was appropriated to this project. The project schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 11,367,282	\$ 660,224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,027,507
TransNet (Prop A 1/2% Sales Tax)	400156	452,434	-	-	-	-	-	-	-	-	-	452,434
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	1,564,526	374,840	-	-	-	-	-	-	-	-	1,939,367
Total		\$ 13,435,244	\$ 1,035,064	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,470,309

Transportation & Storm Water

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2010 - 2024		619-533-3092
Improvement Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$625,000 in Regional Transportation Congestion Improvement Program (RTCIP) funding was appropriated to this project for the installation of guardrails on streets included on the Regional Arterial System (RAS).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 576,057	\$ 66,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 643,000
Grant Fund - State	600001	669,033	2,286	-	-	-	-	-	-	-	-	671,320
Infrastructure Improvement - CD 5	400685	2,255	-	-	-	-	-	-	-	-	-	2,255
Prop 42 Replacement - Transportation Relief Fund	200306	649,853	22,709	-	-	-	-	-	-	-	-	672,563
TransNet (Prop A 1/2% Sales Tax)	400156	1,601,669	143,858	-	-	-	-	-	-	-	-	1,745,527
TransNet Extension RTCI Fee	400174	-	625,000	-	-	-	-	-	-	-	-	625,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	713,000	713,000
Total		\$ 3,498,870	\$ 860,796	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 713,000	\$ 5,072,666

Transportation & Storm Water

Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District:	3	Priority Score:	41
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oriqat, Mahmoud
Duration:	2011 - 2019		619-533-5232
Improvement Type:	Replacement		MOrigat@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2018. Environmental review was completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and to be completed in Fiscal Year 2019. The warranty period will be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 6,849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,849
PFFA Lease Revenue Bonds 2015B-Project	400860	74,882	118,268	-	-	-	-	-	-	-	-	193,150
Uptown Urban Comm	400121	163,796	191,203	-	-	-	-	-	-	-	-	355,000
Total		\$ 245,528	\$ 309,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 555,000

Transportation & Storm Water

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2010 - 2024		619-533-3141
Improvement Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$400,000 was transferred from this project to Traffic Signal Modifications, AIL00005, to support on-going traffic signal modification needs. Additionally, in Fiscal Year 2017, \$2.4 million in Regional Transportation Congestion Improvement Program (RTCIP) funding was allocated for traffic signal interconnect system locations on the Regional Arterial System (RAS); \$300,000 was appropriated in Otay Mesa/Nestor Urban Community funds and \$110,000 in College Area Development Impact Fees (DIF) for upgrades along major corridors in the communities. \$200,000 from the Belmont/Mission Beach Traffic Amelioration fund was added to this project for the installation of traffic monitoring and interconnect systems on Mission Boulevard. TransNet Extension funding will be allocated in Fiscal Year 2018 through Fiscal Year 2022 and will be utilized to implement the City's Signal Communication Plan. Unidentified funding has been revised in accordance with estimated needs for the next five fiscal years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
CIP Contributions from General Fund	400265	766,947	1,366,316	-	-	-	-	-	-	-	-	2,133,263
College Area	400127	-	110,000	-	-	-	-	-	-	-	-	110,000
Otay Mesa/Nestor Urb Comm	400125	-	300,000	-	-	-	-	-	-	-	-	300,000
TransNet Extension Congestion Relief Fund	400169	1,002,141	1,419,288	150,000	-	100,000	100,000	100,000	100,000	-	-	2,971,429
TransNet Extension RTCI Fee	400174	1,844,794	3,755,205	-	-	-	-	-	-	-	-	5,600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	107,176,453	107,176,453
Total		\$ 3,613,883	\$ 7,150,810	\$ 150,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 107,176,453	\$ 118,491,146

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2010 - 2024		619-533-3141
Improvement Type:	New		drhughes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Schedule: Projects are scheduled on a priority basis.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Summary of Project Changes: In Fiscal Year 2017, \$200,000 in Prop 42 Replacement funding was transferred from this project to Traffic Calming, AIL00001. TransNet Extension funding of \$100,000 will be allocated to this project in Fiscal Years 2018 through 2022.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 533,290	\$ 1,718,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,251,752
Deferred Maintenance Revenue 2012A-Project	400848	45,463	-	-	-	-	-	-	-	-	-	45,463
Grant Fund - State	600001	46,353	-	-	-	-	-	-	-	-	-	46,353
Infrastructure Improvement - CD 4	400684	1,496	-	-	-	-	-	-	-	-	-	1,496
PFFA Lease Revenue Bonds 2015A-Projects	400859	195,938	-	-	-	-	-	-	-	-	-	195,938
PFFA Lease Revenue Bonds 2015B-Project	400860	230,598	-	-	-	-	-	-	-	-	-	230,598
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	122,300	-	-	-	-	-	-	-	-	-	122,300
Prop 42 Replacement - Transportation Relief Fund	200306	559,959	13,088	-	-	-	-	-	-	-	-	573,048
SC-RDA Contribution to CIP Fund	200353	-	52,041	-	-	-	-	-	-	-	-	52,041
Street Division CIP Fund	200202	365,987	4,012	-	-	-	-	-	-	-	-	370,000
TransNet (Prop A 1/2% Sales Tax)	400156	536,532	41,816	-	-	-	-	-	-	-	-	578,349
TransNet Extension Congestion Relief Fund	400169	407,236	1,108,421	100,000	-	100,000	100,000	100,000	100,000	-	-	2,015,657
Total		\$ 3,045,157	\$ 2,937,843	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 6,483,000

Transportation & Storm Water

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	66
Community Planning:	Carmel Valley	Priority Category:	High
Project Status:	Continuing	Contact Information:	Genovese, Brian
Duration:	2009 - 2021		619-533-3836
Improvement Type:	New		bgenovese@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Caltrans may include this project as part of the Interstate 5 widening project. Design and construction will be scheduled upon evaluation of the project. City expenditure is contingent upon approval of cooperative/reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 535,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,116,010	1,116,010
Total		\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,116,010	\$ 1,651,010

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District:	3	Priority Score:	73
Community Planning:	Old San Diego; Uptown	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2009 - 2020		619-533-7492
Improvement Type:	Replacement		dnutter@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2018. The warranty period will begin in Fiscal Year 2018 and will be completed in Fiscal Year 2019.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,222,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,222,723
Deferred Maintenance Revenue 2012A-Project	400848	1,450,094	-	-	-	-	-	-	-	-	-	1,450,094
PFFA Lease Revenue Bonds 2015A-Projects	400859	997	-	-	-	-	-	-	-	-	-	997
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	448,760	-	-	-	-	-	-	-	-	-	448,760
Private & Others Contrib-CIP	400264	795,429	104,570	-	-	-	-	-	-	-	-	900,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,258,557	2	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	2,045,865	202,841	-	-	-	-	-	-	-	-	2,248,707
Total		\$ 8,222,428	\$ 307,414	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,529,843

Transportation & Storm Water

La Jolla Mesa Drive Sidewalk / S00928

Trans - Roadway

Council District:	1	Priority Score:	33
Community Planning:	C20 La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2008 - 2019		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides new curb, gutter, and sidewalk on the east side of La Jolla Mesa Drive south of Deer Hill Court and north of Baja Mar.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but because of existing conditions at the location, the project scope was revised. Design was rescheduled and completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: Project schedule was delayed due to land acquisition issues.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 221,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 226,000
TransNet Extension Congestion Relief Fund	400169	219,194	380,805	-	-	-	-	-	-	-	-	600,000
Total		\$ 440,194	\$ 385,805	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 826,000

Transportation & Storm Water

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	N/A
Community Planning:	C53 University	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2001 - 2020		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. A five-year plant establishment and monitoring period will continue through Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 22,720,157	\$ 1,118,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	134,103	1,810	-	-	-	-	-	-	-	-	135,914
Total		\$ 22,854,260	\$ 1,120,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation & Storm Water

La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	85
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2015 - 2020		619-533-3770
Improvement Type:	Widening		gchui@sandiego.gov

Description: This project provides Phase 1 of improvements to La Media Road from SR-905 to Siempre Viva Road in two phases. Phase 1 will widen La Media Road to a four lane major road from SR-905 to Siempre Viva Road transitioning to a one lane southbound road to the border. Phase 2, which will be completed as a separate project, will widen La Media Road to its ultimate configuration which is a six lane primary from SR-905 to Airway Road, and a five lane major road between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental, design, right of way, and construction phases for Phase 1 are the responsibility of a developer. There may be a future reimbursement agreement with the developer. Phase 2 implementation is contingent on the rate of private development and availability of funding. Phase 2 will be completed under a separate project.

Summary of Project Changes: This project has been extended one year due to the developer's project schedule. Unidentified funding for Phase 2 was removed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ -	\$ 5,193,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,193,690
Otay Mesa-Eastern DIF	400100	351,621	711,378	-	-	-	-	-	-	-	-	1,063,000
Total		\$ 351,621	\$ 5,905,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,256,690

Transportation & Storm Water

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District:	6	Priority Score:	52
Community Planning:	P09 Linda Vista	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2006 - 2018		619-533-5120
Improvement Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The project will be closed out in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized per Resolution R-310717, adopted on October 18, 2016, the increase of \$150,000 to this project: \$94,000 was re-allocated from Laurel Street Bridge, S00939, and \$56,000 was re-allocated from Cherokee Street Improvements, S00921. Additional funding in this project is required due to increased construction costs for the replacement of a traffic signal conduit system; relocation of the traffic signal controller; and relocation of an existing water pressure transmitter assembly due to the widening of the roadway.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,000
TransNet (Prop A 1/2% Sales Tax)	400156	67,600	-	-	-	-	-	-	-	-	-	67,600
TransNet Extension Congestion Relief Fund	400169	899,133	18,266	-	-	-	-	-	-	-	-	917,400
Total		\$ 1,019,733	\$ 18,266	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,038,000

Transportation & Storm Water

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District:	4	Priority Score:	84
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Johnson, Brad
Duration:	2016 - 2023		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

Justification: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2017. The project schedule will be determined upon the receipt of additional funding.

Summary of Project Changes: Total project cost increase of \$4.6 million is due to a revised engineer's estimate and is currently underfunded. Project is currently on hold pending the decision to proceed with the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 132,333	\$ 867,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,569,076	4,569,076
Total		\$ 132,333	\$ 867,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,569,076	\$ 5,569,076

Transportation & Storm Water

Market Street-47th to Euclid-Complete Street / S16061

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	87
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2017 - 2021		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

Justification: The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation to move within the community and access various destinations.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017. A more detailed schedule will be provided upon completion of the preliminary engineering phase.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 650,527	\$ 49,472	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Grant Fund - Federal	600000	9,199	250,800	-	-	-	-	-	-	-	-	260,000
Total		\$ 659,727	\$ 300,272	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 960,000

Transportation & Storm Water

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2024		619-533-3184
Improvement Type:	New		gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians citywide.

Justification: This project provides for safety improvements where medians are warranted.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet Extension funding will be allocated to this project in Fiscal Year 2018 through Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ 292,660	\$ 2,153	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 294,814
Prop 42 Replacement - Transportation Relief Fund	200306	38,093	149,906	-	-	-	-	-	-	-	-	188,000
TransNet Extension Congestion Relief Fund	400169	1,100,129	686,076	150,000	-	100,000	100,000	100,000	100,000	-	-	2,336,206
Total		\$ 1,430,883	\$ 838,136	\$ 150,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,819,020

Transportation & Storm Water

Midway Street Bluff Repair / S12005

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	1	Priority Score:	80
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Freiha, George
Duration:	2012 - 2019		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: This project provides for the repair of the coastal bluff at the west end of Midway Street. Improvements will include enhanced support of the concrete paving and reconstruction of the protective barrier at the top of the bluff.

Justification: The coastal bluff at the west end of Midway Street in the Birdrock area eroded during the 2004-2005 storm season. The protective safety barriers at the bluff collapsed including portions of the concrete paving in the area. The area was temporarily barricaded to protect the public. This project provides for bluff repair and reconstruction of the protective barrier at the top of the bluff.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began and was completed in Fiscal Year 2016. A two year maintenance and monitoring period began in Fiscal Year 2017 and is anticipated to end in Fiscal Year 2019.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 128,808	\$ 28,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 157,526
Deferred Maintenance Revenue 2012A-Project	400848	60,212	-	-	-	-	-	-	-	-	-	60,212
PFFA Lease Revenue Bonds 2015A-Projects	400859	4,442	-	-	-	-	-	-	-	-	-	4,442
PFFA Lease Revenue Bonds 2015B-Project	400860	97,819	-	-	-	-	-	-	-	-	-	97,819
Private & Others Contrib-CIP	400264	58,180	5,701	-	-	-	-	-	-	-	-	63,882
Prop 42 Replacement - Transportation Relief Fund	200306	92,000	-	-	-	-	-	-	-	-	-	92,000
Total		\$ 441,463	\$ 34,419	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 475,882

Transportation & Storm Water

Minor Bike Facilities / AIA00001

Trans - Bicycle Facilities (All Class.)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Genovese, Brian
Duration:	2010 - 2024		619-533-3836
Improvement Type:	New		bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.

Justification: This project will provide funding for various bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$2.5 million in Centre City Development Impact Fee (DIF) funding was appropriated to this project for the modification of 95 traffic signal locations to accommodate the downtown cycle network. TransNet funding will be allocated to this project in Fiscal Year 2018 through Fiscal Year 2022 in support of the City's Climate Action Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Grant Fund - Other	600002	284,987	-	-	-	-	-	-	-	-	-	284,987
Grant Fund - State	600001	55,595	692,404	-	-	-	-	-	-	-	-	748,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,989	-	-	-	-	-	-	-	-	-	39,989
TransNet Extension Congestion Relief Fund	400169	951,321	953,407	400,000	-	750,000	750,000	750,000	750,000	-	-	5,304,728
Total		\$ 1,331,893	\$ 4,145,812	\$ 400,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ 8,877,705

Transportation & Storm Water

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District:	1	Priority Score:	71
Community Planning:	C53 University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2001 - 2020		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Construction of Phase II is dependent on the completion of eminent domain proceedings.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized the appropriation of \$500,000 in Regional Transportation Congestion Improvement Program (RTCIP) funding in this project for increased right-of-way acquisition and construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 5,393,589	\$ 831,410	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	320,221	2,851	-	-	-	-	-	-	-	-	323,073
TransNet Extension RTCI Fee	400174	-	500,000	-	-	-	-	-	-	-	-	500,000
Total		\$ 5,713,810	\$ 1,334,262	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,048,073

Transportation & Storm Water

Mission Beach Boardwalk Bulkhead / S00726

Trans - Ped Fac - Sidewalks

Council District:	2	Priority Score:	N/A
Community Planning:	C27 Mission Beach	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2002 - 2018		619-533-5232
Improvement Type:	Replacement - Rehab		MOrigate@sandiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead. The project was separated into five phases based on the pre-design integrity study. The design is focused on the most critical portions of the bulkhead; Phases I and II. These particular phases, in combination, propose to replace 1700 linear feet of boardwalk and 3 foot high seawall spanning between Ventura Place and San Fernando Place. Segments of the seawall and walkway within these limits contain cracks and deterioration as well as exposure of rebar which are a major safety concern. In addition, Americans with Disabilities Act (ADA) upgrades of the area are included in the scope of work. One key upgrade will be the ADA ramps within the pop-out openings to provide proper access to the beach.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: A study/evaluation report was prepared to determine the integrity of the existing Mission Beach Seawall from the southern limits at south Mission Beach jetty to Thomas Avenue, a distance of approximately 2.4 miles. The study was completed in March 2012. Design for Phases I and II was initiated in Fiscal Year 2012 and completed in Fiscal Year 2015. Due to the revised project scope, construction was rescheduled to begin and be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, \$40,000 in TransNet Prop A funding was appropriated to cover costs associated with project close out activities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 420,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 420,715
Grant Fund - State	600001	-	39,876	-	-	-	-	-	-	-	-	39,876
PFFA Lease Revenue Bonds 2015A-Projects	400859	45,929	-	-	-	-	-	-	-	-	-	45,929
PFFA Lease Revenue Bonds 2015B-Project	400860	1,329,625	5,374	-	-	-	-	-	-	-	-	1,335,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,458,355	-	-	-	-	-	-	-	-	-	2,458,355
TOT Coastal Infrastructure CIP Fund	200212	50,000	-	-	-	-	-	-	-	-	-	50,000
TransNet (Prop A 1/2% Sales Tax)	400156	882,225	-	-	-	-	-	-	-	-	-	882,225
TransNet Extension Congestion Relief Fund	400169	487,426	12,573	-	-	-	-	-	-	-	-	500,000
Total		\$ 5,674,276	\$ 57,824	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,732,101

Transportation & Storm Water

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	56
Community Planning:	Torrey Pines	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	1992 - 2019		619-533-7492
Improvement Type:	Replacement - Retrofit		dnutter@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary. Design of the access ramp was completed in Fiscal Year 2017 and construction is anticipated in Fiscal Year 2018. The warranty period will end in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized, per Resolution R-310717, adopted on October 18, 2016, the transfer of \$150,000 in Transnet funding to this project from Laurel Street Bridge, S00939. Additional funding in this project is required due to increased construction costs to replace and extend the access ramp and pathway under North Torrey Pines Road.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Gas Tax Fund	200117	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Grant Fund - Federal	600000	10,021,257	128,742	-	-	-	-	-	-	-	-	10,150,000
Torrey Pines - Urban Community	400133	68,000	-	-	-	-	-	-	-	-	-	68,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,792,986	110,013	-	-	-	-	-	-	-	-	2,903,000
TransNet Extension Congestion Relief Fund	400169	660,106	609,545	-	-	-	-	-	-	-	-	1,269,652
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,000	100,000
Total		\$ 13,682,350	\$ 848,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 14,630,652

Transportation & Storm Water

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2024		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This annual allocation provides for the construction of new sidewalks citywide.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$311,431 in TransNet Prop. A funding was appropriated to this project to support the construction needs for the Market Street-Euclid to Pitta-Pedestrian Improvement project (B15048). Additionally, \$2.1 million in Regional Transportation Congestion Improvement Program (RTCIP) funding was appropriated to this project for sidewalk installation on streets included in the Regional Arterial System (RAS). Per Resolution R-311157, City Council authorized the reallocation of \$2.8 million in bond proceeds from North Park Mini Park and Streetscape improvement (S10050) to this project for construction of the streetscape portion as a sub-project of the annual allocation. The same resolution authorized the appropriation of \$62,069 from Transnet ARRA fund balance to New Walkways to support construction needs in the Mission Village-Qualcomm to Rhonda-Sidewalk Project. TransNet funding will be allocated to this project from Fiscal Year 2018 through Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 249,268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 249,268
CIP Contributions from General Fund	400265	208,691	36,114	-	-	-	-	-	-	-	-	244,805
Grant Fund - Federal	600000	235,950	1,117,637	-	-	-	-	-	-	-	-	1,353,588
Navajo Urban Comm	400116	3,109	146,890	-	-	-	-	-	-	-	-	150,000
NP-Tab 2009A (TE) Proceeds	400672	-	2,835,674	-	-	-	-	-	-	-	-	2,835,674
Private & Others Contrib-CIP	400264	109,547	302	-	-	-	-	-	-	-	-	109,850
Serra Mesa - Urban Community	400132	100,000	-	-	-	-	-	-	-	-	-	100,000
TransNet (Prop A 1/2% Sales Tax)	400156	533,878	545	-	-	-	-	-	-	-	-	534,424
TransNet ARRA Exchange Fund	400677	21,623	74,766	-	-	-	-	-	-	-	-	96,390
TransNet Extension Congestion Relief Fund	400169	3,177,749	1,067,387	850,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	9,095,136
TransNet Extension RTCI Fee	400174	248,828	2,251,171	-	-	-	-	-	-	-	-	2,500,000
Total		\$ 4,888,647	\$ 7,530,489	\$ 850,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 17,269,137

Transportation & Storm Water

Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District:	8	Priority Score:	66
Community Planning:	C33 Otay Mesa; Otay Mesa - Nestor	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2008 - 2021		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing 26-foot wide, two-lane, undivided road to a 36-foot wide modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped 11-foot wide vehicular travel lanes; two 2-foot buffers; two 5-foot wide, Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and six-foot high, black vinyl-coated, chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed at 300-foot spacing. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 4,949,932	\$ 4,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,954,000
Otay Mesa-Western DIF	400102	314,200	231,799	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,345	-	-	-	-	-	-	-	-	-	39,345
TransNet ARRA Exchange Fund	400677	750,000	-	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	6,820,156	1,592,169	-	-	-	-	-	-	-	-	8,412,325
Total		\$ 12,873,635	\$ 1,828,035	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,701,671

Transportation & Storm Water

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District:	8	Priority Score:	55
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2010 - 2020		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process for Phase IV was completed in Fiscal Year 2017. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2018. Right-of-way acquisition began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018. Project is scheduled to be completed in Fiscal Year 2020.

Summary of Project Changes: Federal grant funding in the amount of \$580,000 is anticipated to be allocated to this project for right-of-way acquisition and for the construction phase of the project. \$9.7 million in Transnet funding originally identified in Fiscal Year 2017 is now scheduled to be allocated in Fiscal Year 2018 (\$4.7 million) and Fiscal Year 2019 (\$5.0 million) for construction in order to better align budget allocations with cash flow needs of the project. Additionally, the total project cost was reduced by \$0.4 million due to revised cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 8,673	\$ 1,391,326	\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,980,000
Grant Fund - State	600001	1,639,078	160,921	-	-	-	-	-	-	-	-	1,800,000
TransNet Extension Congestion Relief Fund	400169	968,788	4,281,211	4,700,000	-	5,000,000	-	-	-	-	-	14,950,000
Total		\$ 2,616,540	\$ 5,833,459	\$ 4,700,000	\$ 580,000	\$ 5,000,000	\$ -	\$ 18,730,000				

Transportation & Storm Water

Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Burgess, Vicki
Duration:	2004 - 2017		619-533-3684
Improvement Type:	New		vburgess@sandiego.gov

Description: This reimbursement project provides for installing up to 17 different traffic signals within the Pacific Highlands Ranch Community.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community. See Pacific Highlands Ranch Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan Project and is in conformance with the City's General Plan.

Schedule: All traffic signals have been completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018. Final reimbursement to developer will be made in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,834,420	\$ 565,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Total		\$ 1,834,420	\$ 565,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000

Transportation & Storm Water

Pacific Hwy Curb Ramp Barrier Removal / S11045

Trans - Ped Fac - Accessibility Improve

Council District:	2	Priority Score:	66
Community Planning:	Midway - Pacific Highway	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2012 - 2018		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: This project will provide for curb ramps, curbs & gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway Frontage Road at Bandini Street, Wright Street, Estudillo Street, and Sutherland Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Schedule: Design and environmental document began in Fiscal Year 2013. Due to resource reallocation, construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The warranty period will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 447,701	\$ 2,299	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Total		\$ 447,701	\$ 2,299	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District:	8	Priority Score:	53
Community Planning:	C33 Otay Mesa; C34 Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2008 - 2024		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The third phase consists of construction of the bridge widening to the north, relocation of north bound on/off ramps and widening of the two on-ramps All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II - Preliminary Engineering and Environmental Phase were completed in Fiscal Year 2017. Phase II design began in Fiscal Year 2017 and construction will be scheduled once funding is identified. This schedule for Phase II is contingent upon the rate of development and fees collected in the community. Phase III will be completed under a separate project when funding has been identified.

Summary of Project Changes: The construction of improvements identified in Phase II are contingent on the identification of funding. Total project cost has been increased by \$4.5 million due to refinements of project cost estimate for Phase II.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 3,584,826	\$ 983,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,568,571
Otay Mesa-West (From 39067)	400093	1,961,106	838,985	-	-	-	-	-	-	-	-	2,800,092
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,500,000	14,500,000
Total		\$ 5,545,932	\$ 1,822,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,500,000	\$ 21,868,663

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District:	8	Priority Score:	57
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2007 - 2018		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase I began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design of Phase 2 was completed in Fiscal Year 2016. Construction of Phase 2 is scheduled to be completed in Fiscal Year 2018. Warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet Extension Congestion Relief Fund	400169	4,447,558	19,650	-	-	-	-	-	-	-	-	4,467,209
Total		\$ 4,597,558	\$ 19,650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,617,209

Transportation & Storm Water

Park Boulevard At-Grade Crossing / S15045

Trans - Roadway

Council District:	3 8	Priority Score:	53
Community Planning:	Barrio Logan; Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2019		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project provides for the extension of Park Boulevard to Harbor Drive. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

Justification: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, \$107,565 from Ballpark bond funds was allocated to this project. These fund sources are restricted to projects around the Ballpark.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,656
Ballpark Infra-2001 Bonds	400159	22,712	-	-	-	-	-	-	-	-	-	22,712
Ballpark Land/Infra-Port	400161	37,287	47,564	-	-	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	23,246	-	-	-	-	-	-	-	-	-	23,246
Centre City DIF-Admin	400122	1,010	2,438,762	-	-	-	-	-	-	-	-	2,439,772
Excess Redevelopment Bond Proceeds Exp	400862	451,245	10,796,079	-	-	-	-	-	-	-	-	11,247,325
Total		\$ 823,158	\$ 13,282,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,105,564

Transportation & Storm Water

Poway Road Bicycle Path - Class I / S00943

Trans - Bicycle Facilities (All Class.)

Council District:	5	Priority Score:	56
Community Planning:	C41 Sabre Springs	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	1997 - 2018		619-533-5120
Improvement Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length.

Justification: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. A 25-month maintenance and monitoring period will continue through Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 497,502	\$ 2,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Sabre Springs-FBA	400082	1,050,451	49,548	-	-	-	-	-	-	-	-	1,100,000
TransNet Extension Congestion Relief Fund	400169	980,000	-	-	-	-	-	-	-	-	-	980,000
Total		\$ 2,527,953	\$ 52,046	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,580,000

Transportation & Storm Water

Regents Rd Widening-Genesee to Executive / S00881

Trans - Roadway

Council District:	1	Priority Score:	56
Community Planning:	C53 University	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2003 - 2018		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. The warranty period is anticipated to end in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, \$750,000 was appropriated to this project as a result of the reconciliation with the North University City Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City DIF	400849	\$ 739,163	\$ 510,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,250,000
North University City-FBA	400080	5,366,131	8,868	-	-	-	-	-	-	-	-	5,375,000
Private & Others Contrib-CIP	400264	755,000	-	-	-	-	-	-	-	-	-	755,000
Total		\$ 6,860,295	\$ 519,704	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,380,000

Transportation & Storm Water

Regents Road Bridge / S00729

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	N/A
Community Planning:	University	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	1992 - 2018		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project includes recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan (Project NUC-18).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The Regent's Road Bridge is currently being studied as part of an update to the University Community Plan's Transportation Element and the project is on hold until the study is completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 2,195,037	\$ 4,542,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ 31,554,476
Total		\$ 2,195,037	\$ 4,542,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ 31,554,476

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District:	2	Priority Score:	N/A
Community Planning:	C23 Midway - Pacific Highway; C37 Peninsula	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2003 - 2018		619-533-3141
Improvement Type:	Betterment		drhughes@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The evaluation of this project was completed in Fiscal Year 2014. Implementation of traffic signal improvements including interconnect upgrades and the installation of the adaptive traffic signal system began in Fiscal Year 2016 and were completed in Fiscal Year 2017. Additional improvements including sidewalks and bicycle facilities remain and projected to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 928,080	\$ 520,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325
Total		\$ 928,080	\$ 520,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325

Transportation & Storm Water

San Diego River Multi-Use Path / S00958

Trans - Bicycle Facilities (All Class.)

Council District:	7	Priority Score:	56
Community Planning:	C28 Mission Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2006 - 2018		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, visitor kiosk, striping, signage, bollards, and lighting for the path underneath State Route 163.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. The warranty period will continue through Fiscal Year 2018.

Summary of Project Changes: This project is complete and will close by the fiscal year end.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Prop 42 Replacement - Transportation Relief Fund	200306	\$ 76,016	\$ 13,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,867
Prop A-(Bikeway)	400158	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet (Prop A 1/2% Sales Tax)	400156	100,000	-	-	-	-	-	-	-	-	-	100,000
TransNet Extension Congestion Relief Fund	400169	1,463,582	35,417	-	-	-	-	-	-	-	-	1,499,000
Total		\$ 1,819,598	\$ 49,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,868,867

Transportation & Storm Water

School Traffic Safety Improvements / AIK00002

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2010 - 2024		619-533-3092
Improvement Type:	New		jfuentes@sandiego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation will be closed upon completion of the final subproject in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 318,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 318,300
TransNet (Prop A 1/2% Sales Tax)	400156	107	190	-	-	-	-	-	-	-	-	298
TransNet Extension Congestion Relief Fund	400169	436,579	7,605	-	-	-	-	-	-	-	-	444,185
Total		\$ 754,987	\$ 7,796	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 762,783

Transportation & Storm Water

Sea World Dr/I5 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	74
Community Planning:	C26 Mission Bay Park	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Chui, Gary
Duration:	2007 - 2018		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$116.2 million is on hold until funding can be identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,537	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	116,163,109	116,163,109
Total		\$ 1,090,537	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,163,109	\$ 120,163,109

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2024		619-527-7527
Improvement Type:	New		epuente@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters Citywide.

Justification: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: Center City Development Impact Fee (DIF) funding of \$1.6 million in Fiscal Year 2018 will be used for the installation of curb ramps in the Downtown area. \$1.1 million in Development Impact Fee funds have been added to the annual for Fiscal Year 2018 to fund Americans with Disabilities Act (ADA) compliance projects. Unidentified funding for the next five fiscal years has been revised per the Sidewalk Condition Assessment.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 242,724	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 302,724
Capital Outlay Fund	400002	1,383,547	2,673,274	-	-	-	-	-	-	-	-	4,056,821
Centre City DIF-Admin	400122	-	-	1,600,000	-	-	-	-	-	-	-	1,600,000
CIP Contributions from General Fund	400265	2,015,869	4,577,717	-	-	-	-	-	-	-	-	6,593,586
Clairemont Mesa - Urban Comm	400129	261,101	111,483	35,000	-	-	-	-	-	-	-	407,584
College Area	400127	141,254	56,095	-	-	-	-	-	-	-	-	197,350
CR-TAB 2010A (TE) Proceeds	400696	768,411	362,012	-	-	-	-	-	-	-	-	1,130,423
Deferred Maintenance Revenue 2012A-Project	400848	703,557	-	-	-	-	-	-	-	-	-	703,557
Golden Hill Urban Comm	400111	199,243	26,308	-	-	-	-	-	-	-	-	225,551
Grant Fund - Federal	600000	100,524	99,475	-	-	-	-	-	-	-	-	200,000
Grant Fund - State	600001	492,000	-	-	-	-	-	-	-	-	-	492,000
Kearny Mesa-Urban Comm	400136	-	49,900	-	-	-	-	-	-	-	-	49,900
La Jolla Urban Comm	400123	-	-	155,000	-	-	-	-	-	-	-	155,000
Linda Vista Urban Comm	400113	106,976	248,514	40,000	-	-	-	-	-	-	-	395,491
Mid City Urban Comm	400114	16,011	423,988	170,000	-	-	-	-	-	-	-	610,000
Midway/Pacific Hwy Urban Comm	400115	130,299	-	-	-	-	-	-	-	-	-	130,300
Mission Beach - Urban Comm	400130	25,098	-	-	-	-	-	-	-	-	-	25,098
Navajo Urban Comm	400116	-	-	248,000	-	-	-	-	-	-	-	248,000
North Park Urban Comm	400112	446,385	571,000	-	-	-	-	-	-	-	-	1,017,386
Ocean Beach Urban Comm	400124	55,000	-	-	-	-	-	-	-	-	-	55,000
Otay Mesa/Nestor Urb Comm	400125	34,144	25,855	31,000	-	-	-	-	-	-	-	91,000
Pacific Beach Urban Comm	400117	92,441	19,875	105,000	-	-	-	-	-	-	-	217,317
Parking Meter Operations Fund	200712	-	30,000	-	-	-	-	-	-	-	-	30,000
Peninsula Urban Comm	400118	232,800	60,000	-	-	-	-	-	-	-	-	292,800
PFFA Lease Revenue Bonds 2015A-Projects	400859	407,246	26,330	-	-	-	-	-	-	-	-	433,576
PFFA Lease Revenue Bonds 2015B-Project	400860	1,009,066	23	-	-	-	-	-	-	-	-	1,009,089
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	595,813	-	-	-	-	-	-	-	-	-	595,813
Prop 42 Replacement - Transportation Relief Fund	200306	-	82,966	-	-	-	-	-	-	-	-	82,966
Rancho Bernardo-Fac Dev Fund	400099	80,076	184,523	-	-	-	-	-	-	-	-	264,600
S.E. San Diego Urban Comm	400120	94,999	-	-	-	-	-	-	-	-	-	95,000
Serra Mesa - Urban Community	400132	141,390	95,609	133,850	-	-	-	-	-	-	-	370,850
Torrey Pines - Urban Community	400133	-	-	155,000	-	-	-	-	-	-	-	155,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	27,635,000	27,635,000
Uptown Urban Comm	400121	63,068	78,212	-	-	-	-	-	-	-	-	141,281
Total		\$ 9,839,053	\$ 9,863,166	\$ 2,672,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,635,000	\$ 50,010,069

Transportation & Storm Water

Siempre Viva Road Improvements / S16044

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	65
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2020		619-533-3770
Improvement Type:	Widening		gchui@sandiego.gov

Description: This project will provide for the design and construction of modifying the existing road to a six-lane primary arterial road from La Media Road to Otay Center Drive

Schedule: Project is currently in planning phase. Project schedule will be provided upon completion of the pre-design phase.

Justification: These improvements are needed to accommodate future development and future truck traffic.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Total		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Transportation & Storm Water

Sorrento Valley Rd & I5 Interchange / S00914

Trans - Roadway

Council District:	1	Priority Score:	50
Community Planning:	Torrey Pines	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Diab, Joseph
Duration:	2007 - 2023		619-533-4615
Improvement Type:	New		jdiab@sandiego.gov

Description: The purpose of the project is to provide studies for traffic relief of local roadways within the Interstate-5/Sorrento Valley Road Interchange. Key stakeholder agencies (Caltrans, SANDAG, and NCTD) make up the Project Development Team (PDT) and are committed to the development and evaluation of project alternatives to enhance traffic flow and safety that will accommodate all modes of travel within the project site.

Justification: Traffic flow within the area is operating a low level of service and is severely impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: Operating and maintenance funding for this project will be included in the Transportation & Storm Water budget when required.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2007 and will be completed in Fiscal Year 2018. The project schedule will be determined upon the receipt of additional funding.

Summary of Project Changes: Following recommendations from the preliminary engineering phase, it is acknowledged that an agency larger than the City of San Diego will be required to lead this project in order to address regional issues. The \$196.0 million increase represents the total cost of this project and is currently unfunded. The progression of this project will be dependent upon receiving additional funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,341,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,341,263
TransNet Extension Congestion Relief Fund	400169	479,446	31,527	-	-	-	-	-	-	-	-	510,974
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	196,147,763	196,147,763
Total		\$ 3,820,709	\$ 31,527	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 196,147,763	\$ 200,000,000

Transportation & Storm Water

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	71
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2005 - 2023		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December, 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction also began in Fiscal Year 2015 and will be completed in Fiscal Year 2018. There will be a five-year plant establishment and monitoring period through Fiscal Year 2023.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized the appropriation of \$500,000 in Regional Transportation Congestion Improvement Program (RTCIP) funding for increased construction costs in this project due to unforeseen conditions. Total project budget has been increased by \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
Kearny Mesa-Urban Comm	400136	593,553	6,446	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,828,000	-	-	-	-	-	-	-	-	-	7,828,000
TransNet Extension RTCI Fee	400174	2,033,102	516,897	-	-	-	-	-	-	-	-	2,550,000
Total		\$ 17,897,855	\$ 523,344	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,421,200

Transportation & Storm Water

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District:	7	Priority Score:	61
Community Planning:	C28 Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	1990 - 2019		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase 1 began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Phase II and Phase III are scheduled to be constructed in future fiscal years and in a new project once funding becomes available.

Summary of Project Changes: In Fiscal Year 2017, per Resolution R-310917, City Council authorized an increase of \$4.0 million in Regional Transportation Congestion Relief Program (RTCIP) funding to this project; and per Resolution R-311157, the additional appropriation of \$4.0 million of which \$2.0 million is from RTCIP funds and \$2.0 million is from Mission Valley Development Impact Fees. TransNet funding in the amount of \$2.0 million was allocated in Fiscal Year 2018 and \$2.9 million is expected to be available for this project in Fiscal Year 2019. Additional funding was required for an increase in real estate acquisition costs and construction. Future phases will continue in new projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	60000	\$ 2,504,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,504,343
Mission Valley-Urban Comm.	400135	16,536,782	2,991,705	-	-	-	-	-	-	-	-	19,528,488
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	20,274,302	433,817	2,000,000	-	2,909,000	-	-	-	-	-	25,617,120
TransNet Extension RTCI Fee	400174	7,101,185	4,528,741	-	-	-	-	-	-	-	-	11,629,927
Total		\$ 47,876,363	\$ 7,954,264	\$ 2,000,000	\$ -	\$ 2,909,000	\$ -	\$ 60,739,628				

Transportation & Storm Water

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District:	4	Priority Score:	57
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2015 - 2020		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region’s most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering and environmental documentation began in Fiscal Year 2012 and were completed in Fiscal Year 2013 in SR-94/Euclid Avenue Interchange Improvements, S11046. Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction has been rescheduled from Fiscal Year 2016 to Fiscal Year 2018 due to additional design analysis, and is expected to be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, City Council approved per Resolution R-310714, adopted October 18, 2016, the transfer of \$2.0 million in TransNet funding from this project to the Avenida de la Playa Infrastructure project, S13018. \$2.0 million in Transnet funding and \$600,000 from the Infrastructure Fund was allocated to this project in Fiscal Year 2018. Total project cost has increased by \$600,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
TransNet Extension Congestion Relief Fund	400169	592,587	457,412	2,000,000	-	-	-	-	-	-	-	3,050,000
TransNet Extension RTCI Fee	400174	248,548	496,251	-	-	-	-	-	-	-	-	744,800
Total		\$ 841,136	\$ 953,663	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,394,800

Transportation & Storm Water

State Route 56 Bike Interchanges / S00955

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	73
Community Planning:	Black Mountain Ranch; Del Mar Mesa; Pacific Highlands Ranch; Rancho Penasquitos	Priority Category:	High
Project Status:	Continuing	Contact Information:	Qasem, Labib 619-533-6670 lqasem@sandiego.gov
Duration:	2015 - 2018		
Improvement Type:	New		

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for the location at SR-56 and Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. The design for SR-56 and Camino Del Sur began in Fiscal Year 2016. Construction is planned to begin and be completed in Fiscal Year 2018. Future phases to complete the bicycle paths at Rancho Del Sol Way and Torrey Meadows Drive along State Route 56 will be completed under a future project.

Summary of Project Changes: Once construction is completed for this phase, the project will be closed. All future phases will be constructed in a new project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 457,528	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 457,528
Rancho Penasquitos FBA	400083	25,566	-	-	-	-	-	-	-	-	-	25,566
TransNet Extension Congestion Relief Fund	400169	5,900	47,099	-	-	-	-	-	-	-	-	53,000
Total		\$ 488,995	\$ 47,099	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 536,094

Transportation & Storm Water

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2014 - 2020		619-533-5120
Improvement Type:	Widening		BJohnsoni@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began during Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the contributing communities in Del Mar Mesa, Pacific Highlands Ranch and Torrey Highlands Ranch.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ -	\$ -	\$ -	\$ 567,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 567,000
Developer Contributions CIP	200636	-	12,091,000	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	11,546,000	-	-	-	-	11,546,000
Torrey Highlands	400094	464,813	1,535,186	-	-	-	5,296,000	-	-	1,500,000	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,000,000	119,000,000
Total		\$ 464,813	\$ 13,626,186	\$ -	\$ 567,000	\$ -	\$ 16,842,000	\$ -	\$ -	\$ 1,500,000	\$ 119,000,000	\$ 152,000,000

Transportation & Storm Water

Streamview Drive Improvements / S00864

Trans - Roadway

Council District:	4	Priority Score:	53
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Johnson, Brad
Duration:	2007 - 2018		619-533-5120
Improvement Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project is on Streamview Drive between Gayle Street and Lynn/Michael Streets.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The warranty period began in Fiscal Year 2017 and the project is anticipated to be closed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized per Resolution R-310717, adopted on October 18, 2016, the increase of \$677,000 to this project; \$600,000 was re-allocated from San Diego River Dredging, S00606, and \$77,000 was re-allocated from Laurel Street Bridge, S00939. On June 7, 2017, per Resolution R-311157, City Council approved the increase of \$247,951 to this project within the CIP contributions from the General Fund. Additional funding in this project was required due to increased construction costs related to unforeseen conditions resulting from the age of the existing infrastructure.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 285,414	\$ 562,535	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 847,950
TransNet (Prop A 1/2% Sales Tax)	400156	170,735	-	-	-	-	-	-	-	-	-	170,735
TransNet ARRA Exchange Fund	400677	186,264	-	-	-	-	-	-	-	-	-	186,264
TransNet Extension Congestion Relief Fund	400169	3,245,000	-	-	-	-	-	-	-	-	-	3,245,000
Total		\$ 3,887,414	\$ 562,535	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,449,950

Transportation & Storm Water

Streamview Drive Improvements Phase 2 / S18000

Trans - Roadway

Council District:	4	Priority Score:	67
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	New	Contact Information:	Chui, Gary
Duration:	2018 - 2022		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project, Streamview Drive between Gayle Street and Lynn/Michael Streets, has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Schedule information will be provided upon completion of pre-design phase.

Summary of Project Changes: This is a newly published project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,500,000	7,500,000
Total		\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,500,000	\$ 7,650,000

Transportation & Storm Water

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2024		619-527-7527
Improvement Type:	New		epuente@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Summary of Project Changes: Unidentified funding has been revised in accordance with estimated needs for the next five fiscal years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 307,096	\$ 3,742,997	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,050,093
Deferred Maintenance Revenue 2012A-Project	400848	577,813	-	-	-	-	-	-	-	-	-	577,813
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,544	-	-	-	-	-	-	-	-	-	1,544
PFFA Lease Revenue Bonds 2015B-Project	400860	153,860	-	-	-	-	-	-	-	-	-	153,860
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	307,004	-	-	-	-	-	-	-	-	-	307,004
Prop 42 Replacement - Transportation Relief Fund	200306	1,819,904	258,149	-	-	-	-	-	-	-	-	2,078,054
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,500,000	13,500,000
Total		\$ 3,167,223	\$ 4,001,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,500,000	\$ 20,668,370

Transportation & Storm Water

Street Resurfacing and Reconstruction / AID00005

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2024		619-527-7509
Improvement Type:	Betterment		jlahmann@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, per Resolution R-311157, City Council authorized the reallocation of budget from this project in the amount of \$400,000 from bond financing to Drainage Projects (ACA00001). Bond financing, Trench Cut Fee, and Road Maintenance and Rehabilitation appropriations for this project have been revised in accordance with the City's Five-Year Capital Outlook. TransNet funding will be allocated in Fiscal Year 2018 through Fiscal Year 2022. Beginning in Fiscal Year 2018, the repair and reconstruction of concrete streets will also be funded in this annual allocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 219,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 219,816
Capital Outlay-Sales Tax	400000	-	5,400	-	-	-	-	-	-	-	-	5,400
CIP Contributions from General Fund	400265	259,512	1,557,015	-	-	-	-	-	-	-	-	1,816,527
Deferred Maint Revenue 2009A-Project	400624	3,852,691	-	-	-	-	-	-	-	-	-	3,852,691
Deferred Maintenance Revenue 2012A-Project	400848	19,057,737	-	-	-	-	-	-	-	-	-	19,057,737
Gas Tax Fund	200118	1,292,235	5,516,853	-	-	-	-	-	-	-	-	6,809,089
Infrastructure Bond Financing	9301	-	-	-	17,152,077	30,992,056	27,857,083	25,204,959	24,177,933	-	-	125,384,108
Infrastructure Improvement - CD 1	400681	3,899	-	-	-	-	-	-	-	-	-	3,899
PFFA Lease Revenue Bonds 2015A-Projects	400859	22,005,412	214,509	-	-	-	-	-	-	-	-	22,219,922
PFFA Lease Revenue Bonds 2015B-Project	400860	14,659,754	2,237,777	-	-	-	-	-	-	-	-	16,897,532
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	10,924,550	-	-	-	-	-	-	-	-	-	10,924,550
Prop 42 Replacement - Transportation Relief Fund	200306	4,813,144	6,217,861	-	-	-	-	-	-	-	-	11,031,005
Road Maintenance and Rehabilitation Fund	200731	-	-	-	-	5,344,410	1,344,410	-	-	-	-	6,688,820
TransNet (Prop A 1/2% Sales Tax)	400156	111,871	22,654	-	-	-	-	-	-	-	-	134,526
TransNet Extension Congestion Relief Fund	400169	12,493,509	2,183,858	2,067,459	-	6,645,641	15,698,507	16,695,041	17,722,067	-	-	73,506,082
Trench Cut Fees/Excavation Fee Fund	200203	2,633,998	5,274,542	2,000,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	17,908,541
Total		\$ 92,108,317	\$ 23,450,289	\$ 4,067,459	\$ 17,152,077	\$ 44,982,107	\$ 46,900,000	\$ 43,900,000	\$ 43,900,000	\$ -	\$ -	\$ 316,460,249

Transportation & Storm Water

Talbot Street Slope Restoration / S00609

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	2	Priority Score:	72
Community Planning:	C37 Peninsula	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2007 - 2019		619-533-5232
Improvement Type:	Betterment		Moriqat@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Administration (FHWA) reimbursement.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014. The warranty period will continue through Fiscal Year 2019.

Summary of Project Changes: The warranty for this project has been extended to Fiscal Year 2019 due to ongoing disputed work claims.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 92,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,835
Grant Fund - Federal	600000	1,886,377	77,222	-	-	-	-	-	-	-	-	1,963,600
TransNet (Prop A 1/2% Sales Tax)	400156	460,000	-	-	-	-	-	-	-	-	-	460,000
TransNet Extension Congestion Relief Fund	400169	1,135,148	20,851	-	-	-	-	-	-	-	-	1,156,000
Total		\$ 3,574,361	\$ 98,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,672,435

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	46
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2010 - 2022		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9), and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2014 and is expected to be completed in Fiscal Year 2018. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and Developer. The warranty period will be completed in Fiscal Year 2021. This schedule is dependent on future funding.

Summary of Project Changes: Unidentified funding of \$3.9 million has been included in the projection for construction and Caltrans oversight in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 2,083,642	\$ 6,418,691	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,502,334
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,885,000	3,885,000
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		\$ 2,083,642	\$ 7,031,357	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,885,000	\$ 13,000,000

Transportation & Storm Water

Torrey Pines Road Improvement Phase 2 / S15023

Trans - Ped Fac - Sidewalks

Council District:	1	Priority Score:	54
Community Planning:	Torrey Pines	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2015 - 2019		619-533-5120
Improvement Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increase safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Prospect Street, and provide gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2015. Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2017. Construction is anticipated to begin and to be completed in Fiscal Year 2018. The warranty period is scheduled to begin in Fiscal Year 2018 and the project is anticipated to be closed out in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2017, City Council authorized via Resolution R-310714, adopted October 18, 2016, the transfer of TransNet Extension funding from this project to the Avenida de la Playa Infrastructure project, S13018, in the amount of \$1.0 million. This funding has been re-allocated in Fiscal Year 2018 for construction needs. There is no net impact to project budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ 242,438	\$ 57,561	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
TransNet Extension RTCI Fee	400174	187,203	112,796	-	-	-	-	-	-	-	-	300,000
Total		\$ 429,642	\$ 170,357	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	1	Priority Score:	42
Community Planning:	C20 La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oriqat, Mahmoud
Duration:	2000 - 2019		619-533-5232
Improvement Type:	Betterment		MOriqat@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2018. Construction will begin and be completed in Fiscal Year 2019. The warranty period will be completed in Fiscal Year 2020.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2018. Construction has been delayed due to easement acquisition, design changes and community input and acceptance.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 121,088	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,088
PFFA Lease Revenue Bonds 2015A-Projects	400859	102,988	-	-	-	-	-	-	-	-	-	102,988
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	55,922	-	-	-	-	-	-	-	-	-	55,922
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	532,741	181,339	-	-	-	-	-	-	-	-	714,081
TransNet Extension RTCI Fee	400174	195,016	2,170,902	-	-	-	-	-	-	-	-	2,365,919
Total		\$ 1,333,978	\$ 2,352,241	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,686,220

Transportation & Storm Water

Traffic Calming / AIL00001

Trans - Signals - Calming/Speed Abatement

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2024		619-533-3184
Improvement Type:	Replacement		gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$300,000 in Centre City Developer Impact Fee (DIF) funding was appropriated to this project for the installation of a pedestrian hybrid beacon at the intersection of Kettner Boulevard and A Street. Additionally, \$80,000 in Lusk General Traffic Improvements funding was added to this project for the installation of electronic speed signs at five locations in Tierrasanta. This fund source is restricted to projects in the Tierrasanta community. Also in Fiscal Year 2017, \$200,000 in Prop 42 Replacement funding was transferred to this project from Installation of City Owned Street Lights, AIH00001. TransNet funding will be allocated to this project from Fiscal Year 2018 through Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 73,075	\$ 57,224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,300
Capital Outlay-Sales Tax	400000	5,911	17,998	-	-	-	-	-	-	-	-	23,910
Centre City DIF-Admin	400122	-	300,000	-	-	-	-	-	-	-	-	300,000
CIP Contributions from General Fund	400265	24,064	144,575	-	-	-	-	-	-	-	-	168,639
Grant Fund - Federal	600000	245,454	115,501	-	-	-	-	-	-	-	-	360,955
Lusk-Gen'l Traffic Imprvmts	400211	-	80,000	-	-	-	-	-	-	-	-	80,000
Navajo Urban Comm	400116	102,479	176,711	-	-	-	-	-	-	-	-	279,191
PFFA Lease Revenue Bonds 2015B-Project	400860	142,829	-	-	-	-	-	-	-	-	-	142,829
Prop 42 Replacement - Transportation Relief Fund	200306	105,829	193,274	-	-	-	-	-	-	-	-	299,103
Rancho Penasquitos FBA	400083	-	4,895	-	-	-	-	-	-	-	-	4,895
TransNet (Prop A 1/2% Sales Tax)	400156	271,405	308,404	-	-	-	-	-	-	-	-	579,809
TransNet Extension Congestion Relief Fund	400169	1,764,868	1,028,117	385,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,177,986
Total		\$ 2,735,918	\$ 2,426,703	\$ 385,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 9,547,622

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2010 - 2024		619-533-3141
Improvement Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$350,000 in Torrey Pines Urban Community funding was de-appropriated from this project. Traffic signal improvements proposed at Del Mar Heights Road and Mercado Drive were not supported by the community. Additionally, in Fiscal Year 2017, \$300,000 in Rancho Bernardo Facilities Development Fund funding was added to this project for the installation of a new traffic signal at the intersection of Technology Drive and West Bernardo Drive. For Fiscal Year 2018, \$1.5 million in Centre City (Downtown) Development Impact Fee funding has been allocated to this project for the installation of new traffic signals at five locations Downtown, and \$11,000 in Navajo DIF has been appropriated for new traffic signals and street lighting system. TransNet Extension funding has been allocated to this project in Fiscal Year 2018 through Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ -	\$ 1,455,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,455,000
Navajo Urban Comm	400116	29,091	245,908	11,000	-	-	-	-	-	-	-	286,000
Rancho Bernardo-Fac Dev Fund	400099	-	300,000	-	-	-	-	-	-	-	-	300,000
S.E. San Diego Urban Comm	400120	103,660	446,339	-	-	-	-	-	-	-	-	550,000
TransNet Extension Congestion Relief Fund	400169	1,625,132	776,501	785,000	-	950,000	750,000	750,000	750,000	-	-	6,386,634
Uptown Urban Comm	400121	308,987	6,512	-	-	-	-	-	-	-	-	315,500
Total		\$ 2,066,871	\$ 1,775,262	\$ 2,251,000	\$ -	\$ 950,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ 9,293,134

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2010 - 2024		619-533-3141
Improvement Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2017, \$400,000 was transferred to this project from Traffic Signal Interconnect Systems, AIL00002, to support on-going needs in the project. Additionally, \$450,000 in Regional Transportation Congestion Improvement Program (RTCIP) funding was allocated to this project for traffic signal modifications at locations included on the Regional Arterial System (RAS). Also in Fiscal Year 2017, \$150,000 in Development Impact Fees (DIF) were added to this project for the installation of pedestrian countdown timers and \$11,000 for minor traffic signal modifications. TransNet Extension funding will be allocated to this project in Fiscal Year 2018 through Fiscal Year 2022. \$321,200 in DIF funds have been added to the project for Fiscal Year 2018 to fund Americans with Disabilities Act (ADA) compliance projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 162,384	\$ 437,615	\$ 6,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 606,300
Capital Outlay Fund	400002	274,488	599,331	-	-	-	-	-	-	-	-	873,820
Centre City DIF-Admin	400122	7,271	377,728	-	-	-	-	-	-	-	-	385,000
CIP Contributions from General Fund	400265	253,334	135,091	-	-	-	-	-	-	-	-	388,425
Clairemont Mesa - Urban Comm	400129	14,423	10,576	-	-	-	-	-	-	-	-	25,000
College Area	400127	115,000	-	-	-	-	-	-	-	-	-	115,000
Deferred Maintenance Revenue 2012A-Project	400848	286,793	-	-	-	-	-	-	-	-	-	286,793
Encanto Neighborhoods DIF	400864	-	50,000	17,500	-	-	-	-	-	-	-	67,500
Golden Hill Urban Comm	400111	-	92,842	-	-	-	-	-	-	-	-	92,842
Grant Fund - Federal	600000	279,259	70,740	-	-	-	-	-	-	-	-	350,000
La Jolla Urban Comm	400123	64,351	21,323	-	-	-	-	-	-	-	-	85,674
Mid City Urban Comm	400114	-	32,000	-	-	-	-	-	-	-	-	32,000
Midway/Pacific Hwy Urban Comm	400115	61,025	173,974	-	-	-	-	-	-	-	-	235,000
Navajo Urban Comm	400116	-	-	17,500	-	-	-	-	-	-	-	17,500
North Park Urban Comm	400112	-	-	200,000	-	-	-	-	-	-	-	200,000
Otay Mesa/Nestor Urb Comm	400125	-	50,000	10,000	-	-	-	-	-	-	-	60,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	13,406	850	-	-	-	-	-	-	-	-	14,256
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	6,848	-	-	-	-	-	-	-	-	-	6,848
Rancho Bernardo-Fac Dev Fund	400099	-	-	22,450	-	-	-	-	-	-	-	22,450
S.E. San Diego Urban Comm	400120	51,336	220,663	-	-	-	-	-	-	-	-	272,000
Serra Mesa - Urban Community	400132	-	11,000	-	-	-	-	-	-	-	-	11,000
Torrey Pines - Urban Community	400133	-	-	22,450	-	-	-	-	-	-	-	22,450
TransNet (Prop A 1/2% Sales Tax)	400156	729,709	-	-	-	-	-	-	-	-	-	729,709
TransNet ARRA Exchange Fund	400677	10,005	-	-	-	-	-	-	-	-	-	10,005
TransNet Extension Congestion Relief Fund	400169	1,024,926	717,351	615,000	-	1,050,000	1,050,000	1,050,000	1,050,000	-	-	6,557,278
TransNet Extension RTCI Fee	400174	-	450,000	-	-	-	-	-	-	-	-	450,000
Uptown Urban Comm	400121	86,207	73,292	25,000	-	-	-	-	-	-	-	184,500
Total		\$ 3,440,772	\$ 3,524,383	\$ 936,200	\$ -	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	\$ -	\$ 12,101,355

Transportation & Storm Water

Triple Pipe Crossing Dennery Road / S10017

Trans - Roadway

Council District:	8	Priority Score:	N/A
Community Planning:	Otay Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	January, Frank
Duration:	2010 - 2020		619-533-3699
Improvement Type:	New		fjanuary@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley. See Otay Mesa Public Facilities Financing Plan Project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and construction of the triple pipe crossing will be performed by the subdivider responsible for the construction of Dennery Ranch Road and may be reimbursed from Otay Mesa Facilities Benefit Assessment funding under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Total		\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Transportation & Storm Water

University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	53
Community Planning:	Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2007 - 2020		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Project warranty period will continue through Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2017, per City Council Resolution R-310714, adopted October 18, 2016, \$2.0 million in TransNet funding was transferred from this project to the Avenida de la Playa Infrastructure, project S-13018, to support construction needs related to winter storm damage. TransNet funding has been added to meet construction needs in Fiscal Year 2018. Total Project cost has increased by \$ 750,000 due to updated construction cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	107,725	41,960	-	-	-	-	-	-	-	-	149,686
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,097,710	1,552,603	2,750,000	-	-	-	-	-	-	-	5,400,314
Total		\$ 2,185,435	\$ 1,594,564	\$ 2,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,530,000

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Nabong, James
Duration:	2010 - 2024		619-533-3721
Improvement Type:	Betterment		jnabong@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,509
Capital Outlay-Sales Tax	400000	10,368	-	-	-	-	-	-	-	-	-	10,368
CIP Contributions from General Fund	400265	60,000	-	-	-	-	-	-	-	-	-	60,000
Gas Tax Fund	200117	122	-	-	-	-	-	-	-	-	-	122
TransNet (Prop A 1/2% Sales Tax)	400156	22,639	-	-	-	-	-	-	-	-	-	22,639
Underground Surcharge CIP Fund	200218	67,742,071	16,878,618	-	5,000,000	-	-	-	-	-	-	89,620,689
Total		\$ 67,836,710	\$ 16,878,618	\$ -	\$ 5,000,000	\$ -	\$ 89,715,328					

Transportation & Storm Water

Via de la Valle Widening / RD11001

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Crane, Bill
Duration:	2011 - 2018		619-533-3685
Improvement Type:	Widening		wcrane@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs. See Black Mountain Ranch Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design were completed in Fiscal Year 2014. Final design began in Fiscal Year 2016, and completed in Fiscal Year 2017. Funds budgeted are for City oversight and verification of final costs.

Summary of Project Changes: The financing schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 50,000	\$ -	\$ 583,994	\$ 1,985,389	\$ 3,970,778	\$ -	\$ -	\$ -	\$ -	\$ 6,590,161
Developer Contributions CIP	200636	-	-	-	967,367	-	-	-	-	-	-	967,367
San Andres Cost Reim. Dist.	400272	-	952,749	-	-	-	-	-	-	-	-	952,749
Total		\$ -	\$ 1,002,749	\$ -	\$ 1,551,361	\$ 1,985,389	\$ 3,970,778	\$ -	\$ -	\$ -	\$ -	\$ 8,510,277

Transportation & Storm Water

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District:	2	Priority Score:	70
Community Planning:	C23 Midway - Pacific Highway; C26 Mission Bay Park; C37 Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel 619-533-7492 dnutter@sandiego.gov
Duration:	2000 - 2033		
Improvement Type:	Replacement		

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 pending the allocation of funding. Construction is anticipated to be completed in Fiscal Year 2023. The warranty period for this project will end in Fiscal Year 2033. The schedule is dependent on the receipt of additional funding.

Summary of Project Changes: The total project cost estimate was further refined and updated to be \$146.1 million. In Fiscal Year 2018, Federal Highway Administration (FHWA) grant funding, in the amount of \$115.6 million is anticipated be received for this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 6,584,084	\$ 89,824	\$ -	\$ 115,599,597	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 122,273,506
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
Sea World Traffic Mitigation Fund	200385	1,736,807	4,663,192	-	-	-	-	-	-	-	-	6,400,000
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	1,089,307	-	-	-	-	-	-	-	-	-	1,089,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,977,153	14,977,153
Total		\$ 10,784,198	\$ 4,753,017	\$ -	\$ 115,599,597	\$ -	\$ 14,977,153	\$ 146,113,966				

Transportation & Storm Water

Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Clairemont Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Torres, Sean
Duration:	2010 - 2024		858-541-4348
Improvement Type:	Betterment		satorres@sandiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: In Fiscal Year 2017, per Resolution R-311157, City Council authorized the reallocation of budget from Watershed CIP (ACC00001) for the purpose of funding design and construction activities and based on an analysis of project cash flow needs. Total budget reallocated was \$5.6 million. Additional City Council authorization, per resolution R-311157, reallocated \$247,951 in bond financing from this project to Streamview Drive Improvements (S00864) and \$90,000 to Coolidge Street Storm Drain (S11003) to support construction needs in those projects. Infrastructure funding and bond financing have been programmed for this project for Fiscal Year 2018 through Fiscal Year 2022 in conformance with the City's Five Year Capital Outlook. Total project cost and unidentified funding have been revised in accordance with estimated needs for the next five years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 30,854	\$ 1,025,237	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,056,092
CIP Contributions from General Fund	400265	5,318,724	4,057,173	-	-	-	-	-	-	-	-	9,375,897
Deferred Maintenance Revenue 2012A-Project	400848	1,256,863	-	-	-	-	-	-	-	-	-	1,256,863
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
Infrastructure Bond Financing	9301	-	-	-	4,895,816	2,559,752	3,343,085	3,872,634	4,018,654	-	-	18,689,941
Infrastructure Fund	100012	-	-	-	-	1,961,703	1,870,727	2,449,308	1,689,285	-	-	7,971,023
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,470,628	307,701	-	-	-	-	-	-	-	-	2,778,330
PFFA Lease Revenue Bonds 2015B-Project	400860	1,808,061	859,168	-	-	-	-	-	-	-	-	2,667,229
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,824,063	-	-	-	-	-	-	-	-	-	1,824,063
Rose & Tecolote Creek Water Quality	400631	183,284	-	-	-	-	-	-	-	-	-	183,284
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	228,878,797	228,878,797
Water Utility - CIP Funding Source	700010	40,000	10,000	-	-	-	-	-	-	-	-	50,000
Total		\$ 13,661,153	\$ 6,259,281	\$ -	\$ 4,895,816	\$ 4,521,455	\$ 5,213,812	\$ 6,321,942	\$ 5,707,939	\$ -	\$ 228,878,797	\$ 275,460,196

Transportation & Storm Water

Westerly Extension of Hazard Center Dr / RD10001

Trans - Roadway

Council District:	7	Priority Score:	N/A
Community Planning:	Mission Valley	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Galvez III, Oscar
Duration:	2010 - 2019		619-533-3683
Improvement Type:	New		GalvezO@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. This project is being designed and constructed by the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	\$ 14,630,652	\$ 100,000	0.7 %	This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. A portion of the construction is currently unfunded
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 35,192,414	\$ 3,200,000	9.1 %	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
W Mission Bay Dr Bridge Over SD River / S00871	\$ 146,113,966	\$ 14,977,153	10.3 %	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. A portion of construction is currently unfunded.
Guard Rails / AIE00002	\$ 5,072,666	\$ 713,000	14.1 %	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of identified guard rail needs is currently unfunded.
Torrey Meadows Drive Overcrossing / S10015	\$ 13,000,000	\$ 3,885,000	29.9 %	This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. Construction phase of the project is currently unfunded.
Drainage Projects / ACA00001	\$ 237,893,745	\$ 100,589,181	42.3 %	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects for the next five fiscal years based on condition assessments.
Sidewalk Repair and Reconstruction / AIK00003	\$ 50,010,069	\$ 27,635,000	55.3 %	This project provides for the replacement of damaged sidewalks, curbs and gutters Citywide. Unidentified funding has been revised per the Sidewalk Condition Assessment.
Street Light Circuit Upgrades / AIH00002	\$ 20,668,370	\$ 13,500,000	65.3 %	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Palm Avenue Interstate 805 Interchange / S00869	\$ 21,868,663	\$ 14,500,000	66.3 %	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost of Phase II is currently unfunded.
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	\$ 1,651,010	\$ 1,116,010	67.6 %	This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
State Route 56 Freeway Expansion / RD14000	\$ 152,000,000	\$ 119,000,000	78.3 %	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$152 million includes an unfunded amount of \$119 million.
Market St-Euclid to Pitta-Improvements / S16022	\$ 5,569,076	\$ 4,569,076	82.0 %	This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street. Construction phase is currently unfunded.
Watershed CIP / ACC00001	\$ 275,460,196	\$ 228,878,797	83.1 %	This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported watershed projects for the next five fiscal years.
Coastal Rail Trail / S00951	\$ 24,467,899	\$ 21,425,628	87.6 %	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Install T/S Interconnect Systems / AIL00002	\$ 118,491,146	\$ 107,176,453	90.5 %	This project provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	\$ 120,163,109	\$ 116,163,109	96.7 %	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Streamview Drive Improvements Phase 2 / S18000	\$ 7,650,000	\$ 7,500,000	98.0 %	This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. Design and construction phases are currently unfunded.
Sorrento Valley Rd & I5 Interchange / S00914	\$ 200,000,000	\$ 196,147,763	98.1 %	This project provides for a new freeway interchange to address traffic congestion. Construction phase is currently unfunded.
Total		\$ 981,076,170		

FISCAL YEAR 2018

Glossary and Indexes



The City of
SAN DIEGO

ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Capital Improvements Program Glossary

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA):

Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE: Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT: A strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive

Capital Improvements Program Glossary

financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC): This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset managing department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not

expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS: Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF): Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

Capital Improvements Program Glossary

ENVIRONMENTAL GROWTH FUND (EGF):

This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT

(FBA): An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR CAPITAL INFRASTRUCTURE

PLANNING REPORT: Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

FIVE-YEAR FINANCIAL OUTLOOK: A report that includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT: A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT

(MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE):

Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET:

Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS: An estimate of a capital project's ongoing operating expenses

Capital Improvements Program Glossary

upon completion and the impact on the City's operating budget.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PRELIMINARY ENGINEERING: These projects are still in the planning phase of developing scope, schedule, and project cost.

PROJECT TYPE: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP): These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP): Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG): A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SEMI-ANNUAL CIP MONITORING REPORT: A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

SMART GROWTH: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

Capital Improvements Program Glossary

TRANSNET FUNDS: Funds derived from a one-half cent local sales tax that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING: An amount required for project completion, but for which no funding source has been identified.



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Capital Improvements Program

Project Number	Project Name	PageNo
S17009	101 Ash Improvements	105
S00985	25th Street Renaissance Project	448
S12010	30th Street Pipeline Replacement	351
S00922	34th & 35th @ Madison Ave Improvements	449
S00845	43rd St fr Logan to I805 St Widening	450
S12011	69th & Mohawk Pump Station	352
S17008	Advanced Metering Infrastructure	353
S16053	Aerated Static Pile System	119
S16043	Airway Road Improvements	451
S10001	Alta La Jolla Drive Drainage Repair PhII	452
S12013	Alvarado 2nd Extension Pipeline	354
P18007	Alvarado Road Realignment	447
S15019	Alvarado Trunk Sewer Phase IV	355
S00762	Angier Elementary School Joint Use	188
S00667	Aquatic Complex - Mira Mesa CP Expansion	189
S13018	Avenida de la Playa Infrastructure-SD	453
S00699	Azalea Park Neighborhood Identification	454
S12036	Backup Generators at SPS's, TP & EMTS	356
S00831	Balboa Avenue Corridor Improvements	455
AEA00002	Balboa Park Golf Course	190
L17002	Balboa Park Plaza de Panama Project	191
S15036	Balboa Park West Mesa Comfort Station Replacement	192
S17000	Balboa Pk Bud Kearns Aquatic Complex Imp	193
S16060	Bay Terrace Senior Center	194
S00944	Bayshore Bikeway	456
S14021	Bayview Reservoir Solar Project	357
S15041	Beta Street Green Alley	457
S00752	Beyer Park Development	195
AIE00001	Bridge Rehabilitation	458

Index by Project Name

Project Number	Project Name	PageNo
AAA00002	Brown Field	97
P18000	Building 619 at NTC - Rec Center	187
AID00007	Bus Stop Improvements	459
S13100	CAD System Replacement Project	335
L12003	California Tower Seismic Retrofit	196
RD15000	Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd)	460
RD11000	Camino Del Sur (Bernardo Lks/Lone Quail)	461
S00872	Camino Del Sur-SR-56 to Dormouse	462
S16047	Canon Street Pocket Park	197
S15006	Canyon Hills Resource Park Improvements	198
S12004	Canyonside Community Park Improvements	199
S00969	Carmel Country Road Low Flow Channel	463
S16037	Carmel Creek NP Improvements	200
S16034	Carmel Del Mar NP Comfort Station-Development	201
S16038	Carmel Grove NP Comfort Station and Park Improveme	202
S16033	Carmel Knolls NP Comfort Station-Development	203
S16039	Carmel Mission NP Comfort Station Development	204
S00846	Carmel Mountain Rd to Del Mar Mesa Rd	464
RD15002	Carmel Mountain Road (T-5.2)	465
S00934	Carmel Val Rd-Lopelia Mdws-Via Abertura	466
S00854	Carmel Val Rd-Via Albutura-Camin Del Sur	467
S16029	Carmel Valley CP-Turf Upgrades	205
S00642	Carmel Valley Neighborhood Park #8	206
S00900	Carmel Valley Rd 4/6 Lanes s of Street A	468
RD15001	Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd	469
S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	470
S12008	Catalina 12inch Cast Iron Mains	358
S14010	Central Ave Mini Park Ph II Skate Plaza	207
S00992	Central Avenue MP Acquisition/Development	208

Capital Improvements Program

Project Number	Project Name	PageNo
RD16005	Centrum Neighborhood Pk Improvements	209
S00649	Cesar Solis Community Park	210
S00673	Charles Lewis III Memorial Park	211
S00921	Cherokee Street Improvements	471
S13003	Chicano Park ADA Upgrades	212
S16013	Children's Park Improvements	213
S00644	Children's Pool Lifeguard Station	136
S11025	Chollas Building	359
S16058	Chollas Community Park Comfort Station	214
L18001	Chollas Lake Improvements	215
S14002	Chollas Lake Pk Playground Improvements	216
S12012	Cielo & Woodman Pump Station	360
ABT00006	CIP Emergency Reserve	106
ABT00001	City Facilities Improvements	433
S15044	City Heights Pedestrian Improvements	472
ABT00003	Citywide Energy Improvements	120
S15000	CNG Fueling Station for Refuse & Recycling	121
S15001	Coast Blvd Walkway Improvements	217
AGF00006	Coastal Erosion and Access	218
S00951	Coastal Rail Trail	473
S12022	Convention Center Phase III Expansion	107
L12000	Convert RB Medians-Asphalt to Concrete	219
S11003	Coolidge Street Storm Drain	474
AKA00001	Corrosion Control	361
S10067	Crest Canyon Resource Management Plan	220
S00070	Del Mar Heights Pipeline Relocation	362
S00892	Del Mar Mesa N Hiking/Equestrian Trail	221
S13023	Del Mar Mesa Neighborhood Park Ph II	222
S00889	Del Mar Mesa Southern Multi-Use Trail	223

Index by Project Name

Project Number	Project Name	PageNo
S00858	Del Sol Boulevard-Central	475
RD17001	Del Sur Neighborhood Park (NP#2)-Land Acquisition	224
S00636	Dennerly Ranch Neighborhood Park	225
S10018	Dennerly Road East	476
L18000	Downtown Greenways	226
S15037	Doyle Park Community Park ADA Upgrades	227
ACA00001	Drainage Projects	477
S14016	East Fortuna Staging Area Field Stn Bldg	228
S16012	East Village Green Phase 1	229
S15035	EB Scripps Pk Comfort Station Replacement	230
S15031	Egger/South Bay Community Park ADA Improvements	231
S00826	El Cajon Blvd Streetscape Improvements	232
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	478
S00981	El Camino Real/SR 56 Bike Path Connector	479
S14006	El Cuervo Adobe Improvements	233
S10008	El Monte Pipeline No 2	363
S00319	EMTS Boat Dock and Steam Line Relocation	364
S16017	Encanto Comm Pk Security Lighting Upgrades	234
S15025	Enterprise Radio/Phone Logger	336
S00886	Euclid Avenue & Home Improvements	480
S13010	Evans Pond Reclaimed Water Pipeline Inst	235
S01083	Fairbrook Neighborhood Park Development	236
S14018	Fairmount Avenue Fire Station	151
S00605	Famosa Slough Salt Marsh Creation	237
S15042	Fire Station No. 02 - Bayside	137
S00788	Fire Station No. 05 - Hillcrest	138
S15013	Fire Station No. 07 - Barrio Logan	139
S10029	Fire Station No. 08 - Mission Hills	140
S13011	Fire Station No. 15 - Ocean Beach Expansion	141

Capital Improvements Program

Project Number	Project Name	PageNo
S00783	Fire Station No. 17 - Mid-City	142
S00787	Fire Station No. 22 - Point Loma	143
S00688	Fire Station No. 45 - E Mission Valley	144
S15015	Fire Station No. 48 - Black Mountain Ranch	145
S00784	Fire Station No. 49 - Otay Mesa	146
S13021	Fire Station No. 50 - North University City	147
S14017	Fire Station No. 51 - Skyline Hills	148
S00785	Fire Station No. 54 - Paradise Hills	149
S15012	Fire-Rescue Air Operations Facility	150
S00988	Five Points Neighborhood Pedestrian Impr	481
L14002	Fleet Services Elect & Fac Improvements	108
S11057	Florida Drive Median Improvements	482
AKB00002	Freeway Relocation	365
S00839	Genesee Avenue Widen I-5 Crossing	483
S00852	Genesee Avenue-Nobel Dr to SR 52	484
S00863	Georgia Street Bridge Improvements	485
S15040	Golf Course Drive Improvements	238
S10068	Gonzales Canyon Resource Management Plan	239
ABM00001	Groundwater Asset Development Program	366
AIE00002	Guard Rails	486
RD16001	Harbor Dr TS Participation Agreement	367
S16045	Hawk Pocket Prk & Horton ES Joint UseDev	240
S11002	Hayes Ave Storm Drain	487
P18003	Hendrix Pond/Aviary Park Development	187
S00751	Hickman Fields Athletic Area	241
S00995	Hidden Trails Neighborhood Park	242
S00722	Hiking & Equestrian Trail NP #10	243
S14000	I AM San Diego Project	109
AIL00002	Install T/S Interconnect Systems	488

Index by Project Name

Project Number	Project Name	PageNo
AIH00001	Installation of City Owned Street Lights	489
AKB00007	Instrumentation and Control	368
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	490
S00602	Juan Street Concrete Street	491
S15034	Junipero Serra Museum ADA Improvements	244
S16016	Kelly St Neighborhood Pk Security Lighting Upgrade	245
P18004	Kensington/Normal Heights Library	163
P18006	Kumeyaay Lakes Berm Restoration Dredging	187
S00792	La Jolla Cove Lifeguard Station	152
S00928	La Jolla Mesa Drive Sidewalk	492
S12009	La Jolla Scenic Drive 16inch Main	369
S15027	La Jolla View Reservoir	370
S00857	La Jolla Village Drive-I-805 Ramps	493
S15018	La Media Road Improvements	494
AKA00003	Large Diameter Water Transmission PPL	371
S13004	Larsen Field ADA Improvements Phase II	246
S15008	Linda Vista Skate Park	247
S00907	Linda Vista/Genesee Intersection Improve	495
S00069	Little McGonigle Ranch Road Pipeline	372
S13014	Los Penasquitos Cyn Preserve STRl Restor	248
S12018	Lower Otay Outlet Tower	373
S00044	Lower Otay Reservoir Emer Outlet Improve	374
S16018	Marie Widman Memorial Pk Security Lighting Upgrade	249
S16022	Market St-Euclid to Pitta-Improvements	496
S16061	Market Street-47th to Euclid-Complete Street	497
S13020	Martin Luther King Jr. Promenade	250
S01090	MB GC Clbhouse Demo/Prtbl Building Instl	251
S00322	MBC Biosolids Storage Silos	375
S00339	MBC Dewatering Centrifuges Replacement	376

Capital Improvements Program

Project Number	Project Name	PageNo
S17013	MBC Equipment Upgrades	377
S00323	MBC Odor Control Facility Upgrades	378
S11010	MBGC Irrigation & Electrical Upgrades	255
AIG00001	Median Installation	498
S16020	Memorial Comm Pk Playground ADA Upgrades	252
S15039	Memorial Community Building Clearance Activity	253
ABO00001	Metro Treatment Plants	379
ABP00002	Metropolitan System Pump Stations	380
AJB00001	Metropolitan Waste Water Department Trunk Sewers	381
S12005	Midway Street Bluff Repair	499
AIA00001	Minor Bike Facilities	500
AFA00001	Minor Improvements to Landfills	122
L16002	Mira Mesa Community Pk Improvements	254
S11024	Miramar Clearwell Improvements	382
L17000	Miramar Landfill Facility Improvements	123
S16052	Miramar Landfill Gas Recovery Improvemen	124
S16054	Miramar Landfill Storm Water Improvement	125
S00880	Miramar Road-I-805 Easterly Ramps	501
AEA00003	Mission Bay Golf Course	256
AGF00004	Mission Bay Improvements	257
S00726	Mission Beach Boardwalk Bulkhead	502
S11008	Mission Hills Historic Street Lighting	258
S13022	Mission Hills-Hillcrest Library	164
S10065	Mission Trails RP Cowles Mountain Trail	259
S01014	Mission Trails RP Master Plan Update	260
S10066	Mission Trails RP Trail Realignments	261
S14022	MOC Complex Solar Project	383
S13008	Mohnike Adobe and Barn Restoration	262
S11026	Montezuma/Mid-City Pipeline Phase II	384

Index by Project Name

Project Number	Project Name	PageNo
S00973	Montgomery Academy JU Improvements	263
AAA00001	Montgomery-Gibbs Executive Airport	98
S16027	Morena Pipeline	385
S00041	Morena Reservoir Outlet Tower Upgrade	386
S11019	Mountain View NP Area Upgrades	264
S00935	N Torrey Pines Rd Bridge/ Los Penasquitos	503
S17012	NCWRP Improvements to 30 MGD	387
S00309	NCWRP Sludge Pump Station Upgrade	388
RD15003	New 16" Water Mains (U-3)	389
AIK00001	New Walkways	504
AHC00002	North City Reclamation System	390
S10119	North Pacific Beach Lifeguard Station	153
S10050	North Park Mini Park and Streetscape Improvements	265
P18001	North Park Recreation Center Expansion	187
S10040	North Park/Main St Sidewalk Improvements	266
S10000	NTC Aquatic Center	267
S16031	Ocean Air Comfort Station and Park Improvements	268
S16030	Ocean Air CP - Turf Upgrades	269
P18005	Ocean Beach Branch Library	163
P18008	Ocean Beach Lifeguard Station	135
P18002	Ocean Beach Pier Condition Assessment	187
S00611	Old Mission Dam Preservation	270
S00870	Old Otay Mesa Road-Westerly	505
S15028	Olive Grove Community Park ADA Improve	271
S10051	Olive St Park Acquisition and Development	272
AGG00001	Open Space Improvements	273
S11027	Otay 1st/2nd PPL Abandon E of Highland	391
S12016	Otay 1st/2nd PPL West of Highland Avenue	392
S11060	Otay Mesa Truck Route Phase 4	506

Capital Improvements Program

Project Number	Project Name	PageNo
S15016	Otay Second Pipeline Relocation-PA	393
S11059	Otay WTP Concrete Work	394
S12015	Pacific Beach Pipeline South (W)	395
S14023	Pacific Highlands Ranch Branch Library	165
RD16002	Pacific Highlands Ranch Community Park	274
RD12003	Pacific Highlands Ranch Hiking & Biking	275
S01062	Pacific Highlands Traffic Signals	507
S11045	Pacific Hwy Curb Ramp Barrier Removal	508
S10026	Palisades Park Comfort Station Replace	276
S00869	Palm Avenue Interstate 805 Interchange	509
S00913	Palm Avenue Roadway Improvements	510
S15002	Paradise Senior Center Improvements	277
S15045	Park Boulevard At-Grade Crossing	511
S15003	Park de la Cruz Neighborhood Park Improvements	278
AGF00007	Park Improvements	279
S17007	Pershing MidSch Joint Use Synthet Turf Replacement	280
RD16000	Piazza Famiglia Park	281
AJA00002	Pipeline Rehabilitation	396
S00315	Point Loma Grit Processing Improvements	397
S15024	Police 911 Call Manager	337
S10131	Police HQs CoGeneration Repower Project	338
S10118	Police Range Refurbishment	339
S10035	Pomerado Median Improve-N of R Bernardo	282
S00943	Poway Road Bicycle Path - Class I	512
AKA00002	Pressure Reduction Facility Upgrades	398
S00308	PS 84 Upgrade & PS 62 Abandon	399
S00312	PS2 Power Reliability & Surge Protection	400
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	401
ABP00001	Pump Station Restorations	402

Index by Project Name

Project Number	Project Name	PageNo
ALA00001	PURE Water Program	403
S15004	Rancho Mission Neighborhood Park Play Area Upgrade	283
S12003	Rancho Penasquitos Towne Centre Park Imp	284
AHC00001	Reclaimed Water Extension	404
AHC00003	Reclaimed Water Retrofit	405
AHC00004	Recycled Water Systems Upgrades	406
S12014	Recycled Water Tank Modifications	407
S00881	Regents Rd Widening-Genesee to Executive	513
S00729	Regents Road Bridge	514
AGF00005	Regional Park Improvements	285
AGE00001	Resource-Based Open Space Parks	286
S00999	Riviera Del Sol Neighborhood Park	287
S15029	Rolando Joint Use Facility Development	288
S15021	Rolling Hills Neighborhood Park ADA Upgrades	289
S00830	Rosecrans Street Corridor Improvements	515
S16035	Sage Canyon Concession Bldg-Development	290
S14007	Salk Neighborhood Park & Joint Use Devel	291
S00800	San Carlos Branch Library	166
S00799	San Diego New Central Library	167
S00958	San Diego River Multi-Use Path	516
S00802	San Ysidro Branch Library	168
S15033	San Ysidro Community Park ADA Improvements	292
S00310	SBWR Plant Demineralization	408
AIK00002	School Traffic Safety Improvements	517
S00811	Scripps Miramar Ranch Library	169
S00606	SD River Dredging Qualcomm Way to SR163	293
S00888	Sea World Dr/I5 Interchange Improvement	518
ABT00007	Sewer CIP Emergency Reserve	409
AJA00001	Sewer Main Replacements	410

Capital Improvements Program

Project Number	Project Name	PageNo
AIK00003	Sidewalk Repair and Reconstruction	519
S16044	Siempre Viva Road Improvements	520
S16051	Silver Wing Pk Ballfield Lighting - Ph 2	294
S16021	Skyline Hills Comm Pk Security Lighting Upgrades	295
S15038	Skyline Hills Community Park ADA Improve	296
S00692	Skyline Hills Library	170
S16032	Solana Highlands NP-Comfort Station Development	297
S00914	Sorrento Valley Rd & I5 Interchange	521
S00684	South Chollas Landfill Improvements	126
S00317	South Metro Sewer Rehabilitation Ph 3B	411
S00791	South Mission Beach Lifeguard Station	154
S01071	Southcrest Trails 252 Corr Park Imp-Ph2	298
L16000	Southeastern Mini Park Improvements	299
S00905	SR 163/Clairemont Mesa Blvd Interchange	522
S00851	SR 163/Friars Road	523
S14009	SR94/Euclid Av Interchange Phase 2	524
ABG00001	Stadium	110
ABL00001	Standpipe and Reservoir Rehabilitations	412
S00955	State Route 56 Bike Interchanges	525
RD14000	State Route 56 Freeway Expansion	526
S00864	Streamview Drive Improvements	527
S18000	Streamview Drive Improvements Phase 2	528
AIH00002	Street Light Circuit Upgrades	529
AID00005	Street Resurfacing and Reconstruction	530
L16001	Sunset Cliffs Natural Pk Hillside Imp Preserv Phas	300
L14005	Sunset Cliffs Park Drainage Improvements	301
S10054	Switzer Canyon Bridge Enhancement Prog	302
S15026	Taft Joint Use Facility Development	303
S00609	Talbot Street Slope Restoration	531

Index by Project Name

Project Number	Project Name	PageNo
S00978	Talmadge Decorative SL Restoration	304
L12001	Talmadge Historic Gates	305
S17001	Talmadge Traffic Calming Infrastructure	306
S15020	Tecolote Canyon Trunk Sewer Improvement	413
S12040	Tierrasanta (Via Dominique) Pump Station	414
S11011	Tierrasanta CP Sports Field Lighting	307
S15011	Tierrasanta Library Expansion	171
S11009	Torrey Highlands Community ID & Enhance	308
S16036	Torrey Highlands NP Upgrades	309
S11020	Torrey Highlands Park Play Area Upgrades	310
S13007	Torrey Hills NP Development	311
S10015	Torrey Meadows Drive Overcrossing	532
S00651	Torrey Meadows Neighborhood Park	312
AEA00001	Torrey Pines Golf Course	313
S14019	Torrey Pines N. Golf Course-Improvements	314
S15023	Torrey Pines Road Improvement Phase 2	533
S00877	Torrey Pines Road Slope Restoration	534
AIL00001	Traffic Calming	535
AIL00004	Traffic Signals - Citywide	536
AIL00005	Traffic Signals Modification	537
S13001	Trail for All People	315
S10017	Triple Pipe Crossing Denney Road	538
S13000	Tubman Charter School JU Improvements	316
S11021	University Ave Pipeline Replacement	415
S00915	University Avenue Mobility	539
S17006	University Heights Water Tower Seismic Retrofit	416
S13005	University Village Park Tot Lot	317
AJA00003	Unscheduled Projects	417
S11022	Upas St Pipeline Replacement	418

Capital Improvements Program

Index by Project Name

Project Number	Project Name	PageNo
AID00001	Utilities Undergrounding Program	540
S11103	Valencia Park Acquisition & Development	318
RD11001	Via de la Valle Widening	541
S16048	Villa Monserate Neighborhood Park Upgrades	319
S00871	W Mission Bay Dr Bridge Over SD River	542
S15007	Wangenheim Joint Use Facility	320
S13015	Water & Sewer Group Job 816 (W)	419
ABT00008	Water CIP Emergency Reserve	420
S00050	Water Department Security Upgrades	421
AKB00003	Water Main Replacements	422
ABJ00001	Water Pump Station Restoration	423
ABI00001	Water Treatment Plants	424
ACC00001	Watershed CIP	543
S00764	Wegeforth Elementary School Joint Use	321
S00760	West Maple Canyon MP	322
S00774	West Miramar Landfill - Phase 2	127
RD10001	Westerly Extension of Hazard Center Dr	544
S00314	Wet Weather Storage Facility	425
S00767	Wightman Street Neighborhood Park	323



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Capital Improvements Program

Project Number	Project Name	PageNo
AAA00001	Montgomery-Gibbs Executive Airport	98
AAA00002	Brown Field	97
ABG00001	Stadium	110
ABI00001	Water Treatment Plants	424
ABJ00001	Water Pump Station Restoration	423
ABL00001	Standpipe and Reservoir Rehabilitations	412
ABM00001	Groundwater Asset Development Program	366
ABO00001	Metro Treatment Plants	379
ABP00001	Pump Station Restorations	402
ABP00002	Metropolitan System Pump Stations	380
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	401
ABT00001	City Facilities Improvements	433
ABT00003	Citywide Energy Improvements	120
ABT00006	CIP Emergency Reserve	106
ABT00007	Sewer CIP Emergency Reserve	409
ABT00008	Water CIP Emergency Reserve	420
ACA00001	Drainage Projects	477
ACC00001	Watershed CIP	543
AEA00001	Torrey Pines Golf Course	313
AEA00002	Balboa Park Golf Course	190
AEA00003	Mission Bay Golf Course	256
AFA00001	Minor Improvements to Landfills	122
AGE00001	Resource-Based Open Space Parks	286
AGF00004	Mission Bay Improvements	257
AGF00005	Regional Park Improvements	285
AGF00006	Coastal Erosion and Access	218
AGF00007	Park Improvements	279
AGG00001	Open Space Improvements	273
AHC00001	Reclaimed Water Extension	404

Index by Project Number

Project Number	Project Name	PageNo
AHC00002	North City Reclamation System	390
AHC00003	Reclaimed Water Retrofit	405
AHC00004	Recycled Water Systems Upgrades	406
AIA00001	Minor Bike Facilities	500
AID00001	Utilities Undergrounding Program	540
AID00005	Street Resurfacing and Reconstruction	530
AID00007	Bus Stop Improvements	459
AIE00001	Bridge Rehabilitation	458
AIE00002	Guard Rails	486
AIG00001	Median Installation	498
AIH00001	Installation of City Owned Street Lights	489
AIH00002	Street Light Circuit Upgrades	529
AIK00001	New Walkways	504
AIK00002	School Traffic Safety Improvements	517
AIK00003	Sidewalk Repair and Reconstruction	519
AIL00001	Traffic Calming	535
AIL00002	Install T/S Interconnect Systems	488
AIL00004	Traffic Signals - Citywide	536
AIL00005	Traffic Signals Modification	537
AJA00001	Sewer Main Replacements	410
AJA00002	Pipeline Rehabilitation	396
AJA00003	Unscheduled Projects	417
AJB00001	Metropolitan Waste Water Department Trunk Sewers	381
AKA00001	Corrosion Control	361
AKA00002	Pressure Reduction Facility Upgrades	398
AKA00003	Large Diameter Water Transmission PPL	371
AKB00002	Freeway Relocation	365
AKB00003	Water Main Replacements	422
AKB00007	Instrumentation and Control	368

Capital Improvements Program

Project Number	Project Name	PageNo
ALA00001	PURE Water Program	403
L12000	Convert RB Medians-Asphalt to Concrete	219
L12001	Talmadge Historic Gates	305
L12003	California Tower Seismic Retrofit	196
L14002	Fleet Services Elect & Fac Improvements	108
L14005	Sunset Cliffs Park Drainage Improvements	301
L16000	Southeastern Mini Park Improvements	299
L16001	Sunset Cliffs Natural Pk Hillside Imp Preserv Phas	300
L16002	Mira Mesa Community Pk Improvements	254
L17000	Miramar Landfill Facility Improvements	123
L17002	Balboa Park Plaza de Panama Project	191
L18000	Downtown Greenways	226
L18001	Chollas Lake Improvements	215
P18000	Building 619 at NTC - Rec Center	187
P18001	North Park Recreation Center Expansion	187
P18002	Ocean Beach Pier Condition Assessment	187
P18003	Hendrix Pond/Aviary Park Development	187
P18004	Kensington/Normal Heights Library	163
P18005	Ocean Beach Branch Library	163
P18006	Kumeyaay Lakes Berm Restoration Dredging	187
P18007	Alvarado Road Realignment	447
P18008	Ocean Beach Lifeguard Station	135
RD10001	Westerly Extension of Hazard Center Dr	544
RD11000	Camino Del Sur (Bernardo Lks/Lone Quail)	461
RD11001	Via de la Valle Widening	541
RD12003	Pacific Highlands Ranch Hiking & Biking	275
RD14000	State Route 56 Freeway Expansion	526
RD15000	Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd)	460
RD15001	Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd	469

Index by Project Number

Project Number	Project Name	PageNo
RD15002	Carmel Mountain Road (T-5.2)	465
RD15003	New 16" Water Mains (U-3)	389
RD16000	Piazza Famiglia Park	281
RD16001	Harbor Dr TS Participation Agreement	367
RD16002	Pacific Highlands Ranch Community Park	274
RD16005	Centrum Neighborhood Pk Improvements	209
RD17001	Del Sur Neighborhood Park (NP#2)-Land Acquisition	224
S00041	Morena Reservoir Outlet Tower Upgrade	386
S00044	Lower Otay Reservoir Emer Outlet Improve	374
S00050	Water Department Security Upgrades	421
S00069	Little McGonigle Ranch Road Pipeline	372
S00070	Del Mar Heights Pipeline Relocation	362
S00308	PS 84 Upgrade & PS 62 Abandon	399
S00309	NCWRP Sludge Pump Station Upgrade	388
S00310	SBWR Plant Demineralization	408
S00312	PS2 Power Reliability & Surge Protection	400
S00314	Wet Weather Storage Facility	425
S00315	Point Loma Grit Processing Improvements	397
S00317	South Metro Sewer Rehabilitation Ph 3B	411
S00319	EMTS Boat Dock and Steam Line Relocation	364
S00322	MBC Biosolids Storage Silos	375
S00323	MBC Odor Control Facility Upgrades	378
S00339	MBC Dewatering Centrifuges Replacement	376
S00602	Juan Street Concrete Street	491
S00605	Famosa Slough Salt Marsh Creation	237
S00606	SD River Dredging Qualcomm Way to SR163	293
S00609	Talbot Street Slope Restoration	531
S00611	Old Mission Dam Preservation	270
S00636	Dennery Ranch Neighborhood Park	225

Capital Improvements Program

Project Number	Project Name	PageNo
S00642	Carmel Valley Neighborhood Park #8	206
S00644	Children's Pool Lifeguard Station	136
S00649	Cesar Solis Community Park	210
S00651	Torrey Meadows Neighborhood Park	312
S00667	Aquatic Complex - Mira Mesa CP Expansion	189
S00673	Charles Lewis III Memorial Park	211
S00684	South Chollas Landfill Improvements	126
S00688	Fire Station No. 45 - E Mission Valley	144
S00692	Skyline Hills Library	170
S00699	Azalea Park Neighborhood Identification	454
S00722	Hiking & Equestrian Trail NP #10	243
S00726	Mission Beach Boardwalk Bulkhead	502
S00729	Regents Road Bridge	514
S00751	Hickman Fields Athletic Area	241
S00752	Beyer Park Development	195
S00760	West Maple Canyon MP	322
S00762	Angier Elementary School Joint Use	188
S00764	Wegeforth Elementary School Joint Use	321
S00767	Wightman Street Neighborhood Park	323
S00774	West Miramar Landfill - Phase 2	127
S00783	Fire Station No. 17 - Mid-City	142
S00784	Fire Station No. 49 - Otay Mesa	146
S00785	Fire Station No. 54 - Paradise Hills	149
S00787	Fire Station No. 22 - Point Loma	143
S00788	Fire Station No. 05 - Hillcrest	138
S00791	South Mission Beach Lifeguard Station	154
S00792	La Jolla Cove Lifeguard Station	152
S00799	San Diego New Central Library	167
S00800	San Carlos Branch Library	166

Index by Project Number

Project Number	Project Name	PageNo
S00802	San Ysidro Branch Library	168
S00811	Scripps Miramar Ranch Library	169
S00826	El Cajon Blvd Streetscape Improvements	232
S00830	Rosecrans Street Corridor Improvements	515
S00831	Balboa Avenue Corridor Improvements	455
S00839	Genesee Avenue Widen I-5 Crossing	483
S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	470
S00845	43rd St fr Logan to 1805 St Widening	450
S00846	Carmel Mountain Rd to Del Mar Mesa Rd	464
S00851	SR 163/Friars Road	523
S00852	Genesee Avenue-Nobel Dr to SR 52	484
S00854	Carmel Val Rd-Via Albutura-Camin Del Sur	467
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	478
S00857	La Jolla Village Drive-I-805 Ramps	493
S00858	Del Sol Boulevard-Central	475
S00863	Georgia Street Bridge Improvements	485
S00864	Streamview Drive Improvements	527
S00869	Palm Avenue Interstate 805 Interchange	509
S00870	Old Otay Mesa Road-Westerly	505
S00871	W Mission Bay Dr Bridge Over SD River	542
S00872	Camino Del Sur-SR-56 to Dormouse	462
S00877	Torrey Pines Road Slope Restoration	534
S00880	Miramar Road-I-805 Easterly Ramps	501
S00881	Regents Rd Widening-Genesee to Executive	513
S00886	Euclid Avenue & Home Improvements	480
S00888	Sea World Dr/I5 Interchange Improvement	518
S00889	Del Mar Mesa Southern Multi-Use Trail	223
S00892	Del Mar Mesa N Hiking/Equestrian Trail	221
S00900	Carmel Valley Rd 4/6 Lanes s of Street A	468

Capital Improvements Program

Project Number	Project Name	PageNo
S00905	SR 163/Clairemont Mesa Blvd Interchange	522
S00907	Linda Vista/Genesee Intersection Improve	495
S00913	Palm Avenue Roadway Improvements	510
S00914	Sorrento Valley Rd & I5 Interchange	521
S00915	University Avenue Mobility	539
S00921	Cherokee Street Improvements	471
S00922	34th & 35th @ Madison Ave Improvements	449
S00928	La Jolla Mesa Drive Sidewalk	492
S00934	Carmel Val Rd-Lopelia Mdws-Via Abertura	466
S00935	N Torrey Pines Rd Bridge/ Los Penasquitos	503
S00943	Poway Road Bicycle Path - Class I	512
S00944	Bayshore Bikeway	456
S00951	Coastal Rail Trail	473
S00955	State Route 56 Bike Interchanges	525
S00958	San Diego River Multi-Use Path	516
S00969	Carmel Country Road Low Flow Channel	463
S00973	Montgomery Academy JU Improvements	263
S00978	Talmadge Decorative SL Restoration	304
S00981	El Camino Real/SR 56 Bike Path Connector	479
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	490
S00985	25th Street Renaissance Project	448
S00988	Five Points Neighborhood Pedestrian Impr	481
S00992	Central Avenue MP Acquisition/Development	208
S00995	Hidden Trails Neighborhood Park	242
S00999	Riviera Del Sol Neighborhood Park	287
S01014	Mission Trails RP Master Plan Update	260
S01062	Pacific Highlands Traffic Signals	507
S01071	Southcrest Trails 252 Corr Park Imp-Ph2	298
S01083	Fairbrook Neighborhood Park Development	236

Index by Project Number

Project Number	Project Name	PageNo
S01090	MB GC Clbhouse Demo/Prtbl Building Instl	251
S10000	NTC Aquatic Center	267
S10001	Alta La Jolla Drive Drainage Repair PhII	452
S10008	El Monte Pipeline No 2	363
S10015	Torrey Meadows Drive Overcrossing	532
S10017	Triple Pipe Crossing Dennerly Road	538
S10018	Dennerly Road East	476
S10026	Palisades Park Comfort Station Replace	276
S10029	Fire Station No. 08 - Mission Hills	140
S10035	Pomerado Median Improve-N of R Bernardo	282
S10040	North Park/Main St Sidewalk Improvements	266
S10050	North Park Mini Park and Streetscape Improvements	265
S10051	Olive St Park Acquisition and Development	272
S10054	Switzer Canyon Bridge Enhancement Prog	302
S10065	Mission Trails RP Cowles Mountain Trail	259
S10066	Mission Trails RP Trail Realignments	261
S10067	Crest Canyon Resource Management Plan	220
S10068	Gonzales Canyon Resource Management Plan	239
S10118	Police Range Refurbishment	339
S10119	North Pacific Beach Lifeguard Station	153
S10131	Police HQs CoGeneration Repower Project	338
S11002	Hayes Ave Storm Drain	487
S11003	Coolidge Street Storm Drain	474
S11008	Mission Hills Historic Street Lighting	258
S11009	Torrey Highlands Community ID & Enhance	308
S11010	MBGC Irrigation & Electrical Upgrades	255
S11011	Tierrasanta CP Sports Field Lighting	307
S11019	Mountain View NP Area Upgrades	264
S11020	Torrey Highlands Park Play Area Upgrades	310

Capital Improvements Program

Project Number	Project Name	PageNo
S11021	University Ave Pipeline Replacement	415
S11022	Upas St Pipeline Replacement	418
S11024	Miramar Clearwell Improvements	382
S11025	Chollas Building	359
S11026	Montezuma/Mid-City Pipeline Phase II	384
S11027	Otay 1st/2nd PPL Abandon E of Highland	391
S11045	Pacific Hwy Curb Ramp Barrier Removal	508
S11057	Florida Drive Median Improvements	482
S11059	Otay WTP Concrete Work	394
S11060	Otay Mesa Truck Route Phase 4	506
S11103	Valencia Park Acquisition & Development	318
S12003	Rancho Penasquitos Towne Centre Park Imp	284
S12004	Canyonside Community Park Improvements	199
S12005	Midway Street Bluff Repair	499
S12008	Catalina 12inch Cast Iron Mains	358
S12009	La Jolla Scenic Drive 16inch Main	369
S12010	30th Street Pipeline Replacement	351
S12011	69th & Mohawk Pump Station	352
S12012	Cielo & Woodman Pump Station	360
S12013	Alvarado 2nd Extension Pipeline	354
S12014	Recycled Water Tank Modifications	407
S12015	Pacific Beach Pipeline South (W)	395
S12016	Otay 1st/2nd PPL West of Highland Avenue	392
S12018	Lower Otay Outlet Tower	373
S12022	Convention Center Phase III Expansion	107
S12036	Backup Generators at SPS's, TP & EMTS	356
S12040	Tierrasanta (Via Dominique) Pump Station	414
S13000	Tubman Charter School JU Improvements	316
S13001	Trail for All People	315

Index by Project Number

Project Number	Project Name	PageNo
S13003	Chicano Park ADA Upgrades	212
S13004	Larsen Field ADA Improvements Phase II	246
S13005	University Village Park Tot Lot	317
S13007	Torrey Hills NP Development	311
S13008	Mohnike Adobe and Barn Restoration	262
S13010	Evans Pond Reclaimed Water Pipeline Inst	235
S13011	Fire Station No. 15 - Ocean Beach Expansion	141
S13014	Los Penasquitos Cyn Preserve STRl Restor	248
S13015	Water & Sewer Group Job 816 (W)	419
S13018	Avenida de la Playa Infrastructure-SD	453
S13020	Martin Luther King Jr. Promenade	250
S13021	Fire Station No. 50 - North University City	147
S13022	Mission Hills-Hillcrest Library	164
S13023	Del Mar Mesa Neighborhood Park Ph II	222
S13100	CAD System Replacement Project	335
S14000	I AM San Diego Project	109
S14002	Chollas Lake Pk Playground Improvements	216
S14006	El Cuervo Adobe Improvements	233
S14007	Salk Neighborhood Park & Joint Use Devel	291
S14009	SR94/Euclid Av Interchange Phase 2	524
S14010	Central Ave Mini Park Ph II Skate Plaza	207
S14016	East Fortuna Staging Area Field Stn Blg	228
S14017	Fire Station No. 51 - Skyline Hills	148
S14018	Fairmount Avenue Fire Station	151
S14019	Torrey Pines N. Golf Course-Improvements	314
S14021	Bayview Reservoir Solar Project	357
S14022	MOC Complex Solar Project	383
S14023	Pacific Highlands Ranch Branch Library	165
S15000	CNG Fueling Station for Refuse & Recycling	121

Capital Improvements Program

Project Number	Project Name	PageNo
S15001	Coast Blvd Walkway Improvements	217
S15002	Paradise Senior Center Improvements	277
S15003	Park de la Cruz Neighborhood Park Improvements	278
S15004	Rancho Mission Neighborhood Park Play Area Upgrade	283
S15006	Canyon Hills Resource Park Improvements	198
S15007	Wangenheim Joint Use Facility	320
S15008	Linda Vista Skate Park	247
S15011	Tierrasanta Library Expansion	171
S15012	Fire-Rescue Air Operations Facility	150
S15013	Fire Station No. 07 - Barrio Logan	139
S15015	Fire Station No. 48 - Black Mountain Ranch	145
S15016	Otay Second Pipeline Relocation-PA	393
S15018	La Media Road Improvements	494
S15019	Alvarado Trunk Sewer Phase IV	355
S15020	Tecolote Canyon Trunk Sewer Improvement	413
S15021	Rolling Hills Neighborhood Park ADA Upgrades	289
S15023	Torrey Pines Road Improvement Phase 2	533
S15024	Police 911 Call Manager	337
S15025	Enterprise Radio/Phone Logger	336
S15026	Taft Joint Use Facility Development	303
S15027	La Jolla View Reservoir	370
S15028	Olive Grove Community Park ADA Improve	271
S15029	Rolando Joint Use Facility Development	288
S15031	Egger/South Bay Community Park ADA Improvements	231
S15033	San Ysidro Community Park ADA Improvements	292
S15034	Junipero Serra Museum ADA Improvements	244
S15035	EB Scripps Pk Comfort Station Replacement	230
S15036	Balboa Park West Mesa Comfort Station Replacement	192
S15037	Doyle Park Community Park ADA Upgrades	227

Index by Project Number

Project Number	Project Name	PageNo
S15038	Skyline Hills Community Park ADA Improve	296
S15039	Memorial Community Building Clearance Activity	253
S15040	Golf Course Drive Improvements	238
S15041	Beta Street Green Alley	457
S15042	Fire Station No. 02 - Bayside	137
S15044	City Heights Pedestrian Improvements	472
S15045	Park Boulevard At-Grade Crossing	511
S16012	East Village Green Phase 1	229
S16013	Children's Park Improvements	213
S16016	Kelly St Neighborhood Pk Security Lighting Upgrade	245
S16017	Encanto Comm Pk Security Lighting Upgrades	234
S16018	Marie Widman Memorial Pk Security Lighting Upgrade	249
S16020	Memorial Comm Pk Playground ADA Upgrades	252
S16021	Skyline Hills Comm Pk Security Lighting Upgrades	295
S16022	Market St-Euclid to Pitta-Improvements	496
S16027	Morena Pipeline	385
S16029	Carmel Valley CP-Turf Upgrades	205
S16030	Ocean Air CP - Turf Upgrades	269
S16031	Ocean Air Comfort Station and Park Improvements	268
S16032	Solana Highlands NP-Comfort Station Development	297
S16033	Carmel Knolls NP Comfort Station-Development	203
S16034	Carmel Del Mar NP Comfort Station-Development	201
S16035	Sage Canyon Concession Bldg-Development	290
S16036	Torrey Highlands NP Upgrades	309
S16037	Carmel Creek NP Improvements	200
S16038	Carmel Grove NP Comfort Station and Park Improve	202
S16039	Carmel Mission NP Comfort Station Development	204
S16043	Airway Road Improvements	451
S16044	Siempre Viva Road Improvements	520

Capital Improvements Program

Index by Project Number

Project Number	Project Name	PageNo
S16045	Hawk Pocket Prk & Horton ES Joint UseDev	240
S16047	Canon Street Pocket Park	197
S16048	Villa Monserate Neighborhood Park Upgrades	319
S16051	Silver Wing Pk Ballfield Lighting - Ph 2	294
S16052	Miramar Landfill Gas Recovery Improvemen	124
S16053	Aerated Static Pile System	119
S16054	Miramar Landfill Storm Water Improvement	125
S16058	Chollas Community Park Comfort Station	214
S16060	Bay Terrace Senior Center	194
S16061	Market Street-47th to Euclid-Complete Street	497
S17000	Balboa Pk Bud Kearns Aquatic Complex Imp	193
S17001	Talmadge Traffic Calming Infrastructure	306
S17006	University Heights Water Tower Seismic Retrofit	416
S17007	Pershing MidSch Joint Use Synthet Turf Replacement	280
S17008	Advanced Metering Infrastructure	353
S17009	101 Ash Improvements	105
S17012	NCWRP Improvements to 30 MGD	387
S17013	MBC Equipment Upgrades	377
S18000	Streamview Drive Improvements Phase 2	528

