

FISCAL YEAR 2019

MAYOR KEVIN L. FAULCONER

Volume 1 Budget Overview and Schedules

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ADOPTED BUDGET



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July 1, 2017

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February 7, 2018



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**Drew Corbett
CSMFO President**

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**Craig Boyer, Chair
Professional Standards and
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February 7, 2018



Drew Corbett

*Drew Corbett
CSMFO President*

Craig Boyer

*Craig Boyer, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting



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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2019 Adopted Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and maintain restored services throughout the city. This is a structurally-balanced plan that keeps the focus on core community services San Diegans value such as a Clean San Diego, road repair, parks, libraries, and public safety.

The Adopted Budget preserves neighborhood services added over the last four budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. I have directed departments to hold the line on spending in order to allocate critical funds needed to enhance neighborhood services and expand citywide cleanup efforts to keep San Diego neighborhoods clean and safe.

San Diego's economy remains strong, and the Adopted Budget projects moderate growth in all of the City's four Major General Fund revenue categories – Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees. The Adopted Budget balances the continuing trend of positive key economic indicators with a corresponding softening in the year-over-year rate of growth in some major revenues, including property tax and TOT.

The Adopted Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; police recruitment and retention; citywide coordination of the Climate Action Plan; staffing for new and expanded recreation facilities; staffing for new library facilities and protection of library and recreation center hours; increased homeless services and housing affordability initiatives; a lifeguard academy; library programming and increased funding for the Pure Water program that will create a drought-proof, independent local water supply.

Even though the City is projecting modest revenue growth in Fiscal Year 2019 to help fund these priorities, Fiscal Year 2019 continues to be a lean budget year. This Adopted Budget is fiscally responsible; we continue to fully fund our pension payment, which significantly grew last year due to actuarial changes and experience losses. We are fully funding General Fund and risk management reserves to their target levels and plan to contribute to the pension stability reserve. The difficult choices we made in Fiscal Year 2018, including a reduction of \$18 million in General Fund ongoing costs, have provided relief in this and future budgets so that we can expand funding for neighborhood services and programs San Diegans have told me are critical.

The Adopted Budget protects neighborhood services and expands the Clean SD initiative with more crews for cleaner communities. Public safety and investments in infrastructure continue to be funded as priorities in all communities. We have embraced new ideas and taken new approaches to address homelessness. This Adopted Budget has increased funding for Bridge Shelters, safe parking programs, transitional storage and operations of the new Housing Navigation Center.

Mayor's Budget Message

The Adopted Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

The Adopted Budget funds the largest infrastructure investment in City history and is the second year since implementation of Charter Section 77.1 (Proposition H), which requires the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges, and buildings, and requires the maintenance and repair of such infrastructure. The Adopted Budget includes a \$17.1 million transfer from the General Fund to the Infrastructure Fund. Supplementing other infrastructure funding throughout the Adopted Budget, this fund provides for critical road repairs, sidewalk repair and reconstruction, street lights and park security lighting, bike facilities and new infrastructure projects based on needs identified in recent facility condition assessments.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. On April 2, 2018 the City passed the 800th mile marker on my pledge to fix 1,000 miles of streets in five years. This is a record pace for road repair and well ahead of the five-year schedule. The Adopted Budget includes \$75.9 million in funding to pave, repair, and replace 390 miles of streets, which will help the City maintain the long-term goal of an average Overall Condition Index of 70, or good condition.

Other important infrastructure investments funded in the Adopted Budget include park improvements, streetlights, sidewalk repair and replacement, restoration of tree trimming funding, infrastructure to support energy and conservation elements of the Climate Action Plan, Pure Water, and water main replacements.

Clean, Safe and Livable Neighborhoods

Every neighborhood deserves clean streets and sidewalks. The Adopted Budget expands the Clean SD initiative by adding 16 positions and more than \$4 million in funding for responding more frequently to the removal of sidewalk debris, illegal dumping, street sweeping, on-call litter removal and expanding sidewalk sanitization in downtown and other areas based on need. There is also a new penalty structure with increased fines of up to \$1,000 for any individuals found illegally dumping trash and other waste in our neighborhoods. The Adopted Budget also includes funding for continued handwashing stations at 11 sites, 8 portable public restrooms with security services and security services at the civic center public restrooms.

San Diego is one of the safest big cities in the country, and overall crime is at its lowest point in half a century. The Adopted Budget includes \$28 million in salary and fringe benefit increases for the largest recruitment and retention package in San Diego Police Department (SDPD) history. This new police contract, approved by City Council on December 5, 2017, makes SDPD competitive with other law enforcement agencies, with a goal to fully staff SDPD by 2020.

The Adopted Budget also includes the addition of \$1 million for 13 civilian positions to support operations in SDPD's Communications and Special Events unit which are expected to increase officer availability to address crime and proactively contribute to public safety.

Mayor's Budget Message

Additions to the Neighborhood Policing Administration to provide support for police-related quality of life issues throughout the City are also proposed. As is the addition of one Police Captain to support police officer recruitment and retention.

The Adopted Budget funds resources to improve citywide response times by Fire-Rescue crews and other emergency first responders. Funding is provided for the expansion of the fire academy from 24 to 36 recruits; this will maintain projected full staffing levels throughout Fiscal Year 2019 which in turn will help control overtime costs. The Adopted Budget also includes funding for 9 Fire-Rescue Emergency Command and Data Center staff to support constant staffing and reduce mandatory overtime; funding to replace two specially designed lifeguard watercraft; a lifeguard academy and a clerical assistant for lifeguard division; additional funding for Fire-Rescue overtime and critical safety and communications equipment for firefighters.

Further, the Adopted Budget preserves the critical public safety staff additions from Fiscal Year 2017 of lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Adopted Budget protects all parks service enhancements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Adopted Budget also provides additional funding to support operation and maintenance needs for 60 additional hours per week at 10 new and expanded Parks and Recreation facilities opening to the public during Fiscal Year 2019. Funding is also included for transit station facility maintenance, additional funding for brush management, expanded restroom hours at Balboa Park, and recreation center council administration support.

The Adopted Budget protects our community centers for lifelong learning by maintaining library hours and the popular “Do Your Homework @ the Library” program. The Adopted Budget also includes funding for staff and operations of the new Mission Hills and San Ysidro libraries which will increase library hours citywide by 102 hours per week. Additional library funding is included to increase library programming, increase security services at the Central Library and for self-service kiosks hours.

We've taken new actions to address homelessness this year, focusing on our strategy to “Connect, Support, House.” The Adopted Budget includes \$8 million from the General Fund for homelessness programs and services. Three bridge shelters will continue to service up to 700 individuals per day with beds and supportive services, including housing navigators to help people find homes. Two safe parking zones with capacity for 120 total cars will continue to provide those temporarily living in their cars with a safe place to park at night.

The new Housing Navigation Center will open as the region's first comprehensive homeless facility; funding for its operations is included in this Adopted Budget. There is also funding for the Homeless Outreach Team (HOT) within the SDPD and San Diego Misdemeanants at Risk Track

Mayor's Budget Message

(SMART) program within the City Attorney's office.

There is also \$12.9 million in anticipated Community Development Block Grant (CDBG) program entitlement allocations and CDBG program income for the City's Reinvestment Initiative to fund homelessness programs and services. These allocations are contingent upon funding being secured and are proposed for Housing Navigation Center operations, homeless facility/permanent supportive housing acquisitions, and other homelessness programs.

Housing SD is a strategy to increase housing supply and boost affordability in San Diego. The Adopted Budget includes funding for the Affordable Housing Density Program which fully implements the housing plan for the middle-income residents as well as funding in the General Fund to allow for fee waivers for Companion Unit permits.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Adopted Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Adopted Budget continues to invest in the "Get It Done" customer experience platform and software implementation and staffing.

The Adopted Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong oversight promotes a healthy financial future as well as saves taxpayer money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to manage both pension and retiree healthcare costs.

Conclusion

The Adopted Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

The City is projecting modestly improving revenue from property, sales, hotel, and franchise taxes in the Adopted Budget, but that growth continues to soften when compared to previous fiscal years. That being considered, this is the 14th consecutive year of fully funding the City's annual pension payment. The Adopted Budget does so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to target levels and also contributes to the pension stability reserve, protects and expands current library and recreation center hours, increases funding for housing

Mayor's Budget Message

affordability initiatives, and funds key parks projects. It will add staff to operate and maintain new parks and library facilities, funds negotiated labor contracts – including the new police recruitment and retention package approved December 5, 2017, provides new public safety resources and invests in road repairs to maintain good street conditions.

Balancing the budget again involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every stakeholder who is helping to maintain the financial health of our City by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,

A handwritten signature in black ink that reads "Kevin Faulconer". The signature is fluid and cursive, with a long horizontal line extending to the right.

Kevin L. Faulconer
Mayor



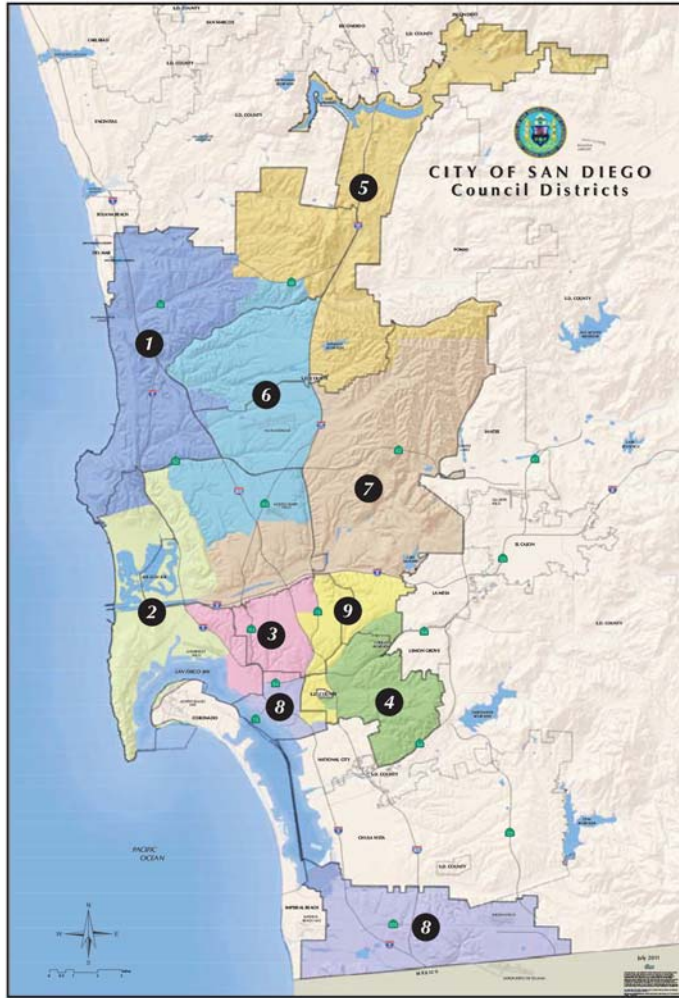
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Kevin L. Faulconer
Mayor



Barbara Bry
Council President Pro Tem
District 1



Myrtle Cole
Council President
District 4



Lorie Zapf
Councilmember
District 2



Mark Kersey
Councilmember
District 5



Christopher Ward
Councilmember
District 3



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Georgette Gómez
Councilmember
District 9



Kris Michell
Chief Operating Officer



Mara W. Elliott
City Attorney

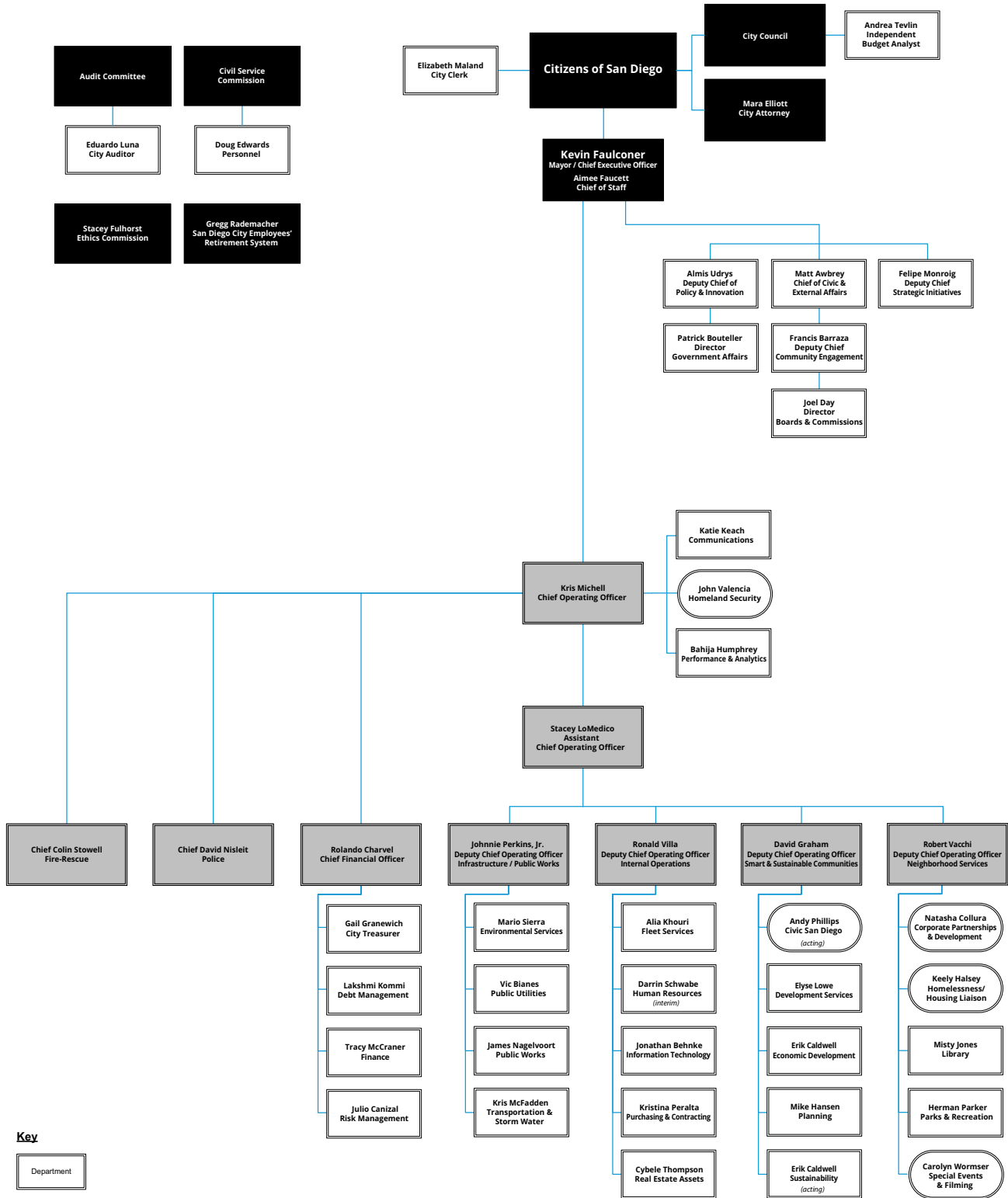


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Citywide Organizational Structure



ORGANIZATION (All City Functions)



Key



Revised 08/13/2018

City Strategic Plan



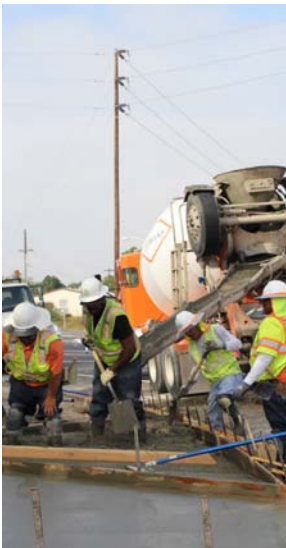
Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER

Executive Summary



ADOPTED
BUDGET

Executive Summary

The City of San Diego's Fiscal Year 2019 Adopted Budget is \$3.84 billion and is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds; and
- Internal Service Funds

This represents an increase of \$192.5 million or 5.3 percent compared to the Fiscal Year 2018 Adopted Budget. This increase is primarily in support of the Capital Improvements Program, the Mayor's Clean SD initiative, Police Officer recruitment and retention compensation package, street repair, homeless services, housing affordability efforts, Fire-Rescue overtime, and support for the Climate Action Plan implementation.

The Fiscal Year 2019 Adopted Budget includes a total of 11,545.23 Full-Time Equivalent (FTE) positions, representing an increase of 125.72 FTE positions or 1.1 percent compared to the Fiscal Year 2018 Adopted Budget. This increase is primarily due to new positions in support of the Mayor's Clean SD initiative, legal services, code compliance, and the Capital Improvements Program.

Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and public input. The Budget Process consists of three main phases: budget development, budget review, and budget adoption.

The Budget Development phase began with the release of the Fiscal Year 2019-2023 Five-Year Financial Outlook, which created the framework for the development of the Fiscal Year 2019 Adopted Budget.

Total City Expenditures Fiscal Years 2018-2019 by Fund Type/Program (in millions)

Fund Type/Program	FY 2018	FY 2019
General Fund	\$ 1,433.8	\$ 1,459.2
Special Revenue Funds	555.3	617.0
Capital Project Funds	19.4	13.6
Enterprise Funds	1,029.2	1,061.5
Internal Service Funds	129.3	124.9
Capital Improvements Program	475.6	558.9
Total	\$ 3,642.6	\$ 3,835.1

Total City FTE Positions Fiscal Years 2018-2019 by Fund Type

Fund Type	FY 2018	FY 2019
General Fund	7,527.43	7,614.12
Special Revenue Funds	988.15	1,019.90
Enterprise Funds	2,500.35	2,501.88
Internal Service Funds	340.58	346.33
Other Funds	63.00	63.00
Total	11,419.51	11,545.23

Next, City departments submitted budget requests and reduction proposals that were analyzed, reviewed, and prioritized by City management. General Fund revenues were projected and expenditures balanced through the budgeting process and included in the Fiscal Year 2019 Proposed Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council held a series of public meetings to obtain input from San Diego residents on spending priorities. The Mayor and City Council used the information at these hearings to recommend changes to the Fiscal Year 2019 Proposed Budget. On June 11, 2018, the City Council modified and approved the budget. On

Executive Summary

June 25, 2018, the City Council adopted the Appropriation Ordinance, enacting the Fiscal Year 2019 Adopted Budget into law.

General Fund Overview

The Fiscal Year 2019 Adopted Budget includes General Fund expenditures of \$1.46 billion to provide core community services, as well as funding for new critical strategic expenditures. These expenditures are primarily supported by major General Fund revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.05 billion, or 73.0 percent, of the revenue in the Fiscal Year 2019 Adopted Budget. Projected growth rates for these revenue sources are as follows:

- **Property Tax:** 5.5 percent
- **Sales Tax:** 3.0 percent
- **Transient Occupancy Tax:** 5.3 percent
- **Franchise Fees:**
 - SDG&E: 2.0 percent
 - Cable: (-2.0) percent

The remainder of revenues in the General Fund are generated by a variety of sources and are discussed in the General Fund Revenues section of this Volume. Additionally, the Fiscal Year 2019 General Fund Adopted Budget includes the use of one-time fund balance (Excess Equity) based on the Fiscal Year 2018 Year-End Budget Monitoring Report. After incorporating all adjustments, the Fiscal Year 2019 Adopted Budget adheres to the City's Budget Policy, maintaining a structurally balanced budget, where ongoing expenditures are supported by ongoing revenues. Additional detail on both revenue and expenditure adjustments are provided later in the Volume.

Critical Strategic Expenditures

The Fiscal Year 2019 Adopted Budget includes critical expenditures that focus on three strategic goals:

- Achieve clean, safe, and liveable neighborhoods
- Create an economically prosperous City
- Provide high quality public service

The list below highlights some of the General Fund critical strategic expenditures.

Achieve Clean, Safe, and Liveable Neighborhoods

Broadleaf Trimming: funding to increase the frequency of the current broadleaf trimming services.

Brush Management: funding to increase the frequency of the current brush abatement schedule.

City Attorney's Office: funding and positions for services related to the Family Justice Center, civil litigation defense, domestic violence and elder abuse enforcement, environmental and land use support, and community outreach.

Clean SD: funding and positions to provide further support for the Mayor's Clean SD Initiative.

Code Compliance Positions: funding and positions to enhance code enforcement services.

Emergency Command and Data Center: funding and positions to support constant staffing and provide sufficient second level supervision of dispatch and command operations.

Expansion of Fire Academy Participants: funding to increase class size up to thirty-six recruits for one fire academy.

Infrastructure Fund: funding for the transfer to the Infrastructure Fund in support of General Fund infrastructure.

Lifeguard Academy: funding for a 10-week academy for 15 academy participants.

Lifeguard Vessel Replacement: funding to purchase two specially designed watercraft

Executive Summary

used in patrol, rescue, and enforcement operations.

Neighborhood Policing Administration: funding and positions in support of the neighborhood policing administration.

Police Officer Recruitment and Onboarding: funding for a position to oversee police officer recruitment and onboarding activities, community outreach and advertising for new Police Officers.

Police Officer Recruitment and Retention Compensation: funding for increases in police compensation.

Public Restroom Facilities: funding for portable restroom services and handwashing station in the Downtown area, and expansion of hours at Balboa Park restroom facilities.

Zero-Based Budgeting Overtime: funding for overtime as a result of the zero-based budgeting exercise in the Fire-Rescue, Police and Transportation & Storm Water Departments.

Create an Economically Prosperous City

Bridge Shelters: funding for various services at three Bridge Shelter locations: Father Joe's, Veteran's Village and 16th and Newton.

Companion Unit Fee Waiver Pilot Program: funding to support a fee waiver for several fees related to the construction of companion units.

Homeless Safe Parking Program: funding to support the homeless safe parking program operated by Jewish Family Services of San Diego.

Housing Navigation Center: funding associated with the new Housing Navigation Center to be operated by San Diego Housing Commission.

Mixed Income Housing Density Bonus Program: funding to prepare an ordinance and environmental impact report for a density bonus program.

Pension Payment Stabilization Reserve Repayment: funding for the planned replenishment of the Pension Payment Stabilization Reserve Fund over the course of the next five fiscal years.

Provide High Quality Public Service

Animal Services Contract: funding for a new contract with the San Diego Humane Society to provide comprehensive animal services.

Contractual Obligations with REO's: funding to support current Memoranda Of Understanding (MOU) with all six Recognized Employee Organizations (REO).

Library New Facilities: funding and positions to support the opening of the Mission Hills Library and San Ysidro Library.

Library Programming: funding to support programming system-wide.

Library Security Services: funding to support an increase in hours of security services.

Mission Beach Summer Trash Collection: funding for biweekly waste collection in Mission Beach due to increased activity in the summer months.

Parking Administration System: funding to establish a payment processing solution for all parking citations.

Parks and Recreation New Facilities: funding and positions to support maintenance and operations of ten new park facilities.

Pipe Repair Crew Full Staffing: funding and positions to support the pipe repair crew.

Recreation Center Council Support: funding and positions to provide administrative support to the newly created Recreation Center Council funds.

Relocation to 101 Ash Street: funding for the relocation of various departments into the 101 Ash Street building.

Executive Summary

Sidewalk Repair and Replacement Support: funding and positions for sidewalk repair and replacement.

Tax, Lease, & Franchise Revenue Audit Support: funding, positions and associated revenues to administer and audit receipts related to Cannabis Business Tax collection and to audit current lease and franchise agreements with the City.

Budget Reductions

In order to support new General Fund critical expenditures, the Fiscal Year 2019 Adopted Budget includes budget reductions. The list below highlights these budgeted reductions grouped by organizational branch.

Infrastructure / Public Works

Environmental Impact Mitigation: reduction of funding for mitigation payments and long-term mitigation searches.

Facilities Maintenance: reduction of funding and positions for facility services.

Tipping Fee Subsidization Program: reduction of funding to continue the \$2 per ton tipping fee discount to City forces for refuse disposed at the Miramar Landfill.

Transportation & Storm Water Overtime Expenditures: reduction of funding due to operational efficiencies.

Neighborhood Services

Citywide Park Maintenance: reduction of funding and positions for managerial maintenance support, mowing services, and pesticide applications in parks across the City.

Economic Development Program Support: reduction of funding for the Business Cooperation Program, Small Business Enhancement Program, and San Diego Housing Commission programs.

Habitat Restoration Services: reduction of funding to remove of non-native plants, habitat restoration, and general maintenance.

Water Conservation Efforts: reduction of funding for the planned decrease in water usage.

Non-Mayoral

Personnel Certification: reduction of funding and a position for pre-employment screening activities related to certifying department hiring lists.

Public Safety

Fire-Rescue and Police Overtime Expenditures: reduction of funding for public safety overtime expenditures due to operational efficiencies.

Helicopter Maintenance: reduction of funding for helicopter maintenance and repair services due to efficiencies.

Non-General Fund Overview

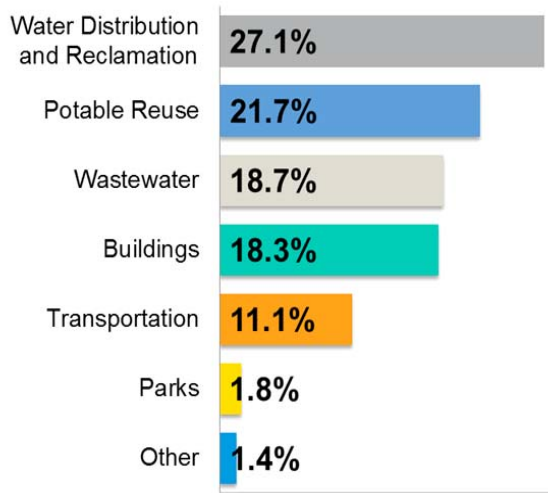
In addition to the General Fund, the Fiscal Year 2019 Adopted Budget includes the following major changes in other non-general funds:

- **Engineering & Capital Projects:** additional funding and positions to support the Capital Improvements Program.
- **Public Utilities:** funding for Pure Water Program and condition assessments, offset by budget reduction proposals.

Capital Improvements Program Overview

The Fiscal Year 2019 Adopted CIP Budget for all funds is \$558.9 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

Adopted Fiscal Year 2019 CIP Budget by Project Types



Conclusion

The Fiscal Year 2019 Adopted Budget continues the focus on the City's three strategic goals. This budget provides funding for core community services, new critical strategic expenditures, budget reductions with minimal service level impacts, and is a structurally balanced budget where ongoing expenses are supported with ongoing revenues. Additional details are included throughout this Volume.



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FISCAL YEAR 2019

MAYOR KEVIN L. FAULCONER

City Profile



ADOPTED BUDGET

City Profile

San Diego at a Glance

The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class attractions. San Diego is considered one of the top five leisure destinations in the U.S. and a top 10 business destination.¹ As the eighth largest city in the nation and the second largest city in California, the City's total population was estimated at 1,419,845 as of January 1, 2018.² San Diego's population grew by approximately seven percent between the 2000 Census and the 2010 Census for an aggregate increase of 84,002.³



San Diego presently covers 325 square miles of land area and an additional 47 square miles of water area for an aggregate total of 372 square miles.⁴ The coast has 70 miles of beaches, including famous destinations such as Mission Beach and La Jolla Shores. The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad, Black Mountain, and Cowles Mountain which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to the mid to upper 80s in the inland areas. In Water Year (October-September) 2017, annual rainfall was 12.7 inches, or 123 percent of the normal rainfall of approximately 10.3 inches per year.⁵

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California San Diego (UC San Diego) are the most well-known higher education institutions in San Diego. UC San Diego in particular is internationally recognized as an important center for research and development (R&D).⁶ Research centers under the umbrella of UC San Diego include the Scripps Institution of Oceanography (Scripps Oceanography), San Diego Supercomputer Center, and California Institute for Telecommunications and Information Technology. Scripps Oceanography is one of the largest and most important centers for ocean, earth, and atmospheric science research in the world. The Scripps Oceanography fleet of three oceanographic research vessels and the 355 foot long Floating Instrument Platform (FLIP) make up one of the

¹ Homepage. San Diego Regional Economic Development Corporation (EDC) website. Retrieved March 2018.

² Forecasting - E1 Population Estimates. California Department of Finance website. Retrieved July 2018.

³ California State Data Center. Census 2010. California Department of Finance website. Retrieved March 2016.

⁴ 2017 Census Gazetteer Files - Places. United States Census Bureau website. Retrieved March 2018.

⁵ Annual rainfall - Lindbergh Field. San Diego County Water Authority website. Retrieved July 2018.

⁶ Rankings by Total R&D expenditures. Academic Institution Profiles - National Science Foundation. Retrieved March 2018.

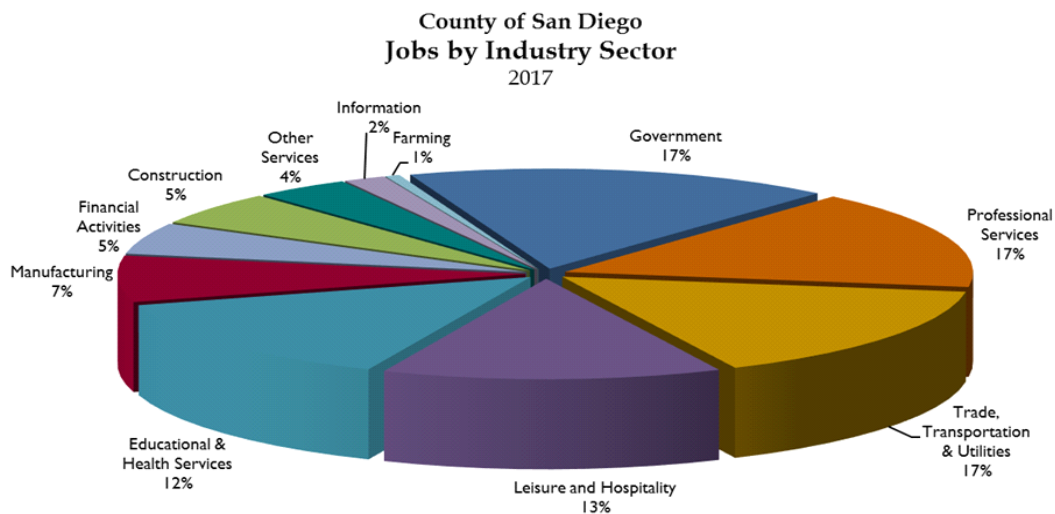
City Profile

largest academic fleets in the world.¹ San Diego is also served by the San Diego Community College District, which includes San Diego City College, San Diego Mesa College, San Diego Miramar College, and seven San Diego continuing education campuses serving approximately 100,000 students.² San Diego continues to attract unique, world class business ventures with a highly educated workforce drawing in \$1.2 billion in venture capital in 2017.³ The resulting capital investments have created 3.9 patents per 1,000 workers, which ranks second in the nation and further magnifies San Diego's and the region's importance in cutting edge medical and technological research and development.⁴

Economic Diversity

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem, consisting of some of the world's smartest companies, a talented and loyal workforce, and easy access to international markets. San Diego's local economy accounts for 50 percent of the regional economy, and includes healthcare, retailers and restaurants, and professional and business service providers with expertise in technology sectors.⁵

San Diego offers cutting edge healthcare and is considered a leader in technology-driven health innovation, including the emerging wireless health sub-sector.⁶ At the forefront of developments in aerospace technology are ViaSat, Brain Corporation, 5D Robotics and the Center of Excellence for Northrop Grumman's autonomous systems division. San Diego participated in the Global Cities Initiative, a joint project of the Brookings Institute and JP Morgan Chase. The project is aimed at helping leaders of metropolitan cities strengthen their regional economies. The \$10 million, five-year project provides an international network of leaders the ability to discuss and foster ideas that promote expansion of economies while learning best practices from around the world.⁷



Source: State of California Employment Development Department, Labor Market Information Division.

¹ Office of Research Affairs. University of California, San Diego website. Retrieved March 2018.

² About the District. San Diego Community College District. Retrieved March 2018.

³ National Aggregate Data MoneyTree Report, Historical Trend Investment Data. PricewaterhouseCoopers website. Retrieved March 2018.

⁴ Economic Indicator Dashboard. Research Center, San Diego Regional EDC website. Retrieved March 2018.

⁵ Our Economy. San Diego Regional EDC website. Retrieved March 2018.

⁶ Ibid.

⁷ Events archive. The Brookings Institution website. February 13, 2015. Retrieved March 2018.

San Diego's economic base, which in the past had a greater reliance on federal defense spending, has undergone a transformation in recent years to become even more diversified. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in international trade, high-tech manufacturing and research, and a growing tourism industry. In addition, other contributors to the San Diego economy are basic manufacturing, health services, and local government.

In October 2017, the City pledged \$2.5 million over four years to open the first business accelerator designed to grow local early-stage businesses in San Diego's most underserved communities. The partnership with the Jacobs Center for Neighborhood Innovation and CONNECT will help entrepreneurs, startups and early-stage businesses gain access to the resources they need for success. Businesses will have access to a dedicated flexible co-working space with office equipment, as well as business management assistance, mentorship, and capital to foster their development at an "accelerated" pace.¹

The defense and military industries in the San Diego region continue to thrive and evolve, contributing an estimated \$50.0 billion of gross regional product (GRP) in Fiscal Year 2017. This represented 22 percent of the region's total GRP.² San Diego County's military and defense economy employs a workforce of 328,000, which include uniformed military and civilian employees of the Department of Defense, as well as private defense contractors. San Diego is also the home port to more than 60 percent of the ships in the Pacific Fleet and as a result, is a leader in U.S. defense and homeland security initiatives, with prominent companies such as the Space and Naval Warfare System Center (SPAWAR), Lockheed Martin, Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, General Dynamics NASSCO, L-3 Communications, and General Atomics.³

In 2017, the City of San Diego was awarded a \$1.6 million grant from the Department of Defense's Office of Economic Adjustment to support the resiliency and growth of local defense contractors. San Diego and key partners which include the San Diego Regional Economic Development Corporation, County of San Diego, San Diego Military Advisory Council, East County Economic Development Corporation and South County Economic Development Corporation, will initiate programs to support the region's defense contractors. By creating a more stable environment for local defense contractors, the region will be able to retain more skilled jobs.⁴ As a national leader in providing resources and support for service members, the City of San Diego was also recognized in 2017 as one of the best places for improving the quality of life for members of the military and their families. The Association of Defense Communities named the San Diego region to the 2018 class of Great American Defense Communities.⁵

International Trade

The Port of San Diego's transportation and economic initiatives have made San Diego a center for international trade. The Port of San Diego offers world class maritime facilities built around a natural harbor. According to the International Trade Administration, \$18.1 billion worth of exports passed

¹ First Business Accelerator to Open in Southeastern San Diego. Mayor Kevin Faulconer Newsroom. City of San Diego website. Retrieved March 2018.

² Our Economy. San Diego Regional EDC. Retrieved March 2018.

³ Our Economy. San Diego Regional EDC website. Retrieved March 2018.

⁴ Department of Defense Funds Enable County-Wide Effort to Support Key San Diego Industry. March 17, 2017. City of San Diego website. Retrieved March 2018.

⁵ San Diego Named Among Best Places for Service Members and Military Families. Communications Department Newsroom, City of San Diego website. Retrieved March 2018.

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through the San Diego-Carlsbad metropolitan statistical area in 2016. This places San Diego as the 20th largest export market in the United States, represents a 33 percent increase since 2006 export figures, and accounts for 11 percent of the State of California's total goods exports. The region benefited immensely from free trade agreements, with exports in this area representing 38 percent of the 2016 total goods exports. Top trading partners included Mexico, Canada, China and Japan.¹

The San Diego Association of Governments (SANDAG), Caltrans and a number of local, state and federal agencies are executing a plan to construct a new border crossing in the San Diego/Baja California region known as the State Route 11/Otay Mesa East Port of Entry Project. The new port of entry will connect roadways in the United States and Mexico east of the existing Otay Mesa border crossing and will reduce congestion. The goal of the project is to have minimal wait time to arrive at the primary inspection. The port of entry is expected to feature a four lane toll road to help fund construction and reduce the need to public funds. Other funding sources are being explored on both sides of the border.²

The Cross Border Xpress opened in December 2015, and allows ticketed airline passengers to pay a toll to travel between Tijuana, Mexico's A.L. Rodriguez International Airport and a secure passenger facility in Otay Mesa. The Cross Border Xpress serves approximately 2.4 million passengers who already cross the border as part of their travels. The Cross Border Xpress helps alleviate traffic congestion at the San Ysidro and Otay Mesa border crossings and improves economic activity in the region by reducing border crossing delays.³

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States, with companies focused on information and communication technology, biotech and life sciences, clean-tech, and maritime technology. In December 2016, the City of San Diego was recognized by the White House as a TechHire City for its successful programs that help potential candidates attain jobs in information technology and other similar developing fields. The TechHire initiative was launched in March 2015 to expand local technological sectors by building and developing local tech talent pipelines in communities across the nation.⁴



¹ Data & Analysis. Metro Exports Home. International Trade Administration website. Retrieved March 2018.

² State Route 11 and Otay Mesa East Port of Entry. Borders. Programs. SANDAG website. Retrieved March 2018.

³ Cross Border Xpress website. Retrieved March 2018.

⁴ City Recognized for Investing in the Technology Workforce of Tomorrow. December 21, 2016. City of San Diego website. Retrieved March 2018.



In 2015, San Diego was selected as the only North American city to be featured in the “World Smart Cities” documentary cities due to its strong technology sector, local innovators, green practices, smart public planning, and quality of life.¹ An example of this is the City’s deployment of 3,200 smart sensors. In partnership with GE, the City is upgrading streetlights to reduce energy costs by 60 percent as well as transform them into a connected digital network that can optimize parking and traffic, enhance public safety and track air quality. The smart nodes can use real-time anonymous sensor

data to do things such as direct drivers to open parking spaces, help first responders during emergencies, track carbon emissions and identify intersections that can be improved for pedestrians and cyclists.

Continuing his commitment to growing San Diego's reputation as a hub for innovation, Mayor Kevin Faulconer was joined in May 2018 by local businesses and innovation leaders to announce San Diego has been selected to participate in a new program by the U.S. Department of Transportation to advance the testing of unmanned aircraft technology, grow the innovation economy and create jobs.² The U.S. Department of Transportation's "Unmanned Aircraft Systems Integration Pilot Program" is an opportunity for state, local and tribal governments to partner with private sector innovators, operators and manufacturers to accelerate the development of drone technology.

The City of San Diego continues to be a leader in its commitments to reduce greenhouse gas (GHG), and for a second consecutive year, it is ahead of pace in reducing GHG emissions.³ The City’s Climate Action Plan, which calls for eliminating half of all GHG emissions in the City, aims for all electricity used in the City to be from renewable sources by 2035. Additionally, it was announced in 2017 that San Diego will become a “2030 District” – an urban area where the private sector and local building industry leaders commit to sustainability and economic growth. The goal is to have a 50 percent reduction in energy, water and transportation emissions in participating buildings by 2030.⁴ Recently, the City of San Diego was ranked number one in solar energy capacity nationwide as a result of increased solar energy installations, and has increased its solar energy capacity by 60 percent, leading the nation in solar capacity among the various cities surveyed.⁵

San Diego is recognized around the world as a center for scientific breakthroughs and discoveries. Anchored by its research institutions, scientific research and development is a critical part of San Diego’s innovation economy. Research institutions as well as commercial research and development businesses make up one of the largest and most significant economic contributors to the region, generating \$14.4 billion in gross regional product (GRP).⁶ For instance, San Diego based genome

¹ Smart City San Diego. San Diego Tourism Authority website. Retrieved March 2018.

² U.S. Transportation Department Selects San Diego as National Unmanned Aircraft System Testing Partner. Mayor Faulconer News Room. City of San Diego Website. Retrieved July 2018.

³ 2017 Annual Report: Climate Action Plan. City of San Diego website. Retrieved March 2018.

⁴ Smart City. City of San Diego website. Retrieved March 2018.

⁵ Shining Cities 2017 Report. April 04, 2017. Environment California website. Retrieved March 2018.

⁶ Research Institutes: Economic Impact Study. Our Economy. San Diego Regional Economic Development Corp website. Retrieved March 2018.

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sequencing company Illumina was ranked in the 50 Smartest Companies of 2017 by the Massachusetts Institute of Technology (MIT) Technology Review list, rated higher than companies like Facebook, Microsoft, Tesla, IBM, and others.¹ San Diego, with the assistance of the San Diego Regional Economic Development Corporation announced a collaborative effort that would help Illumina expand in San Diego; the City provided a tax rebate in exchange for keeping 300 well-paying jobs in San Diego.² Additionally, in October 2017 the City awarded the Maritime Alliance with a \$50,000 grant to launch a Blue Tech incubator designed to grow ocean- and water-based industries and put San Diego front and center globally for blue technology.³

Tourism

In 2017, San Diego had approximately 35 million visitors, who spent over \$10.8 billion at thousands of San Diego area businesses.⁴ San Diego is a top five travel destination for Americans, and the 11th most visited City by overseas visitors.⁵ In 2016, Money magazine named San Diego the top travel destination in its inaugural Best in Travel awards because San Diego has “beautiful beaches, a fantastic climate, [and] plenty to see and do (and eat)”.⁶

San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park is a 1,200-acre urban park with 17 museums and cultural institutions, several performing arts venues, gardens, hikes, and various cultural attractions that draw millions of visitors to the park each year. In 2016, the San Diego City Council approved to the Plaza de Panama project, which will create a pedestrian friendly plaza in Balboa Park. The project includes creating more than six acres of vehicle free parkland, gardens, reflecting pools, a rooftop park and plazas. The project will also include the construction of a three level underground parking garage and additional paid parking spaces.⁷

The San Diego Convention Center (Convention Center) is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego’s historic Gaslamp Quarter. During Fiscal Year 2017, the Convention Center drew more than 898,000 attendees participating in one of the 149 events, with attendees directly spending \$673.9 million in our region.⁸ In 2017, Comic-Con International agreed to stay in San Diego through 2021.⁹ Other major revenue contributors included a record 21 medical meetings that accounted for 49 percent of the



¹ 50 Smartest Companies 2017. MIT Technology Review website. Retrieved March 2018.

² Illumina, City reach proposed deal. July 15, 2014. NBC San Diego website. Retrieved March 2018.

³ San Diego Launches Business incubator to Grow Blue Teach Industry. Mayor Kevin Faulconer Newsroom. City of San Diego Website. Retrieved March 2018.

⁴ 2018 Visitor Industry General Facts. San Diego Tourism Authority website. Retrieved March 2018.

⁵ 2016 Annual Report. San Diego Tourism Authority website. Retrieved March 2018.

⁶ Money. March 14, 2016. Best in Travel. Time.com. Retrieved March 2018.

⁷ Transformation Plaza de Panama Project Wins City Council Approval. November 15, 2016. City of San Diego website. Retrieved March 2018.

⁸ San Diego Convention Center FY 2017 Annual Report.

⁹ Comic-Con is Here to Stay - through 2021. San Diego Union Tribune website. Retrieved March 2018.

convention center's regional economic impact. In 2018, the Convention Center is projected to generate \$27.5 million in tax revenue for the City of San Diego, and have a \$1.2 billion regional impact, making it one of San Diego's most important economic drivers for growth in sales, lodging and tourism revenue.¹ The number of people in attendance is projected to exceed 860,000, each participating in one of the 108 projected events hosted at the Convention Center. In Fiscal Year 2018, the convention center is expected to host 17 medical meetings. The top four medical meetings that will take place in 2018 are the Society for Neuroscience, American Society of Hematology, American Academy of Dermatology, and American Thoracic Society.²

Major Events

Aside from the many permanent attractions available to visitors, San Diego is also the host to several annual major sporting events such as the Holiday Bowl, Rock 'n' Roll San Diego Marathon, and the San Diego Crew Classic. According to the San Diego Tourism Authority, Golf Digest cites San Diego as one of the "top 50 golf destinations in the world" due to its high number of playable days. San Diego's Torrey Pines Municipal Golf Course is home to the annual Farmers Insurance Open played each January.³ This year the City of San Diego hosted the first and second rounds of the 2018 NCAA Men's Basketball games, the San Diego Bayfair, 2019 Rugby World Cup Qualifier and Women's National Team Exhibition, and will host the USA Ultimate National Championships. PETCO Park in downtown San Diego is home to the San Diego Padres, and is one of the top ballparks in the country. After more than a dozen years in operation, Petco Park hosted the 2016 Major League Baseball All-Star Game for the first time on July 12, 2016.



In addition, as part of its commitment to deliver world-class major championship competition and its long-standing support of public golf, the United States Golf Association announced Torrey Pines Golf Course as the site of the 2021 U.S. Open Championship (U.S. Open).⁴ With the announcement of the U.S. Open, it is expected that Torrey Pines will be a tourist destination in the coming years, and serve as a major benefit to the local economy. It is projected to have similar

attendance as the previous U.S. Open held in San Diego in 2008 with approximately 295,000 attendees.⁵ San Diego hosts major holiday celebrations including the Big Bay Boom on the Fourth of July and Balboa Park's December Nights during the winter holiday season. San Diego is also home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft, and the annual San Diego Pride Festival and Parade, which is among the largest in the United States.

¹ San Diego Convention Center 2018 Forecast. San Diego Convention Center Corporation website. Retrieved March 2018.

² San Diego Convention Center 2018 Forecast. San Diego Convention Center Corporation website. Retrieved March 2018.

³ A Year-Round Golf Paradise. San Diego Tourism Authority website. Retrieved March 2018.

⁴ News Release. 2021 U.S. Open at Torrey Pines. City of San Diego website. Retrieved April 2016.

⁵ U.S. Open Returns to Torrey Pines in 2021. SanDiego.org website. Retrieved March 2018.

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Transportation

Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field. In 2017, the Airport Authority announced that for the second time since its inception, it exceeded the 20 million passenger mark in a single year.¹ The 21.1 million passengers in Fiscal Year 2017 was an increase of 3.6 percent over 2016's total of 20.4 million passengers. San Diego International Airport has seen strong and steady growth in recent years due to many factors including an increase in the number of nonstop flights, new routes and destinations, enhancements of airport and airline capacity, and a steady improvement in the economy.² Additionally, the Airport Authority recently completed construction of a parking plaza adjacent to the newly expanded Terminal 2. The parking plaza includes a parking structure with three parking levels and offers 2,900 parking stalls with integrated parking technology and customer service measures.³

Besides its system of freeways and surface streets, San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. The Coaster Commuter rail line links communities along the coast from Oceanside to downtown San Diego, and is a service provided by the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to San Diego along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego. The Mid-Coast Corridor Transit Project, began in fall of 2016, with service projecting to begin in 2021. The project will extend Trolley service from the Santa Fe Depot in Downtown San Diego to the University City community.⁴ Metropolitan Transit System also operates 95 bus routes, including eight high-frequency, limited-stop Rapid bus service lines. In March 2018, Metropolitan Transit System opened the region's first freeway-level transit stations to enhance reliability and efficiency of a service that connects the Mid-City communities with Downtown San Diego, as well as Escondido.

San Diego is providing greater access to efficient and sustainable transit options. In April 2018, the City of San Diego was selected as one of 22 municipalities to take part in a national collaborative exploring how emerging technologies and mobility options can improve transportation.⁵ Selected cities will work together to identify transportation solutions that use technological innovation such as considering private sector partnerships that complement local transit systems. The Smart Cities Collaborative will offer guidance on how to safely and efficiently keep people and goods moving through the City with attention to new technologies like ridesourcing services and bikeshare programs.

¹ Comprehensive Annual Financial Report - Fiscal Years Ended June 30, 2017 & 2016. San Diego County Regional Airport Authority website. Retrieved March 2018.

² Ibid.

³ Ibid.

⁴ Mid-Coast Trolley. Transportation. SANDAG website, Retrieved March 2018.

⁵ San Diego Selected for National Smart Cities Collaborative. Communications Department Newsroom, City of San Diego website. Retrieved July 2018.

Achievements

In January 2018, the City of San Diego was honored with a first-of-its-kind national certification for using data to drive effective results for residents. Bloomberg Philanthropies' What Works Cities Initiative recognized the City for its use of innovative public outreach tools including resident satisfaction surveys, the Get It Done mobile app and a progressive open data policy. The award encourages cities across the country to emulate awardees in their approach to using data and evidence to enhance government effectiveness.¹

In April 2018, San Diego was named the nation's top performing data-driven city by Governing magazine. The magazine's annual "Equipt to Innovate" report ranked San Diego No. 1 nationally for using data to improve performance and create a culture of efficiency. It also recognized San Diego as one of the top five cities nationwide for being resident-involved, employee-engaged and smartly resourced. It reflects the City's focus on increasing its use of data and technology to improve transparency and performance.²

General City Statistics

The following tables provide general statistics for the City of San Diego as of the publication date. The statistics are provided by the Parks and Recreation, Library, Public Safety, and Public Utilities Departments.

General Information ¹	
Area of City (square miles) ²	325
Population ³	1,406,318
Median Age	33.8
Housing Units	515,412
2010 Median Household Income	\$61,118
Ethnicity-Persons	
Hispanic	28.8%
Non-Hispanic	71.2%
White	45.1%
Asian & Pacific Islander	16.1%
Black	6.2%
Other	3.8%

¹ Demographics and Socioeconomic Profile 2010. SANDAG website. Retrieved March 2018, unless otherwise footnoted.

² 2017 Census Gazetteer Files - Places. United States Census Bureau website. Retrieved March 2018.

³ E-1 Population Estimates. Demographics. California Department of Finance website. Retrieved March 2018.

Parks and Recreation	
Acres of Park Land (excluding water acres)	36,127
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails)	12,607
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881

¹ City of San Diego Recognized for Effective Modern Governance. Communications Department Newsroom, City of San Diego website. Retrieved March 2018.

² San Diego Ranks No. 1 Nationally for Data-Driven Solutions in Government. Mayor Faulconer News Room, City of San Diego Website. Retrieved July 2018.

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Parks and Recreation	
Number of Recreation Centers	57
Golf Courses	3
Swimming Pools	13
Tennis Courts	153
Seniors Centers	12
Skate Parks	7

Libraries	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,025,168
Government Documents	1,679,827
Items Checked-Out (Circulation)	6,322,664

Public Safety	
Fire Equipment	
Number of Fire Stations	49
Type I Engines	48
Truck Companies	13
Crash Rescue (Airport)	2
Type III Engines	11
Water Tenders	3
Water Fire Hydrants	25,534
Lifeguard Equipment	
4-wheel Drive/All-terrain Vehicles	56
Surf Rescue Patrol Vessels	9
Fire Boats	3
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
Police Equipment	
Police Vehicles	1,374
Motorcycles and Scooters	116
Canines	37
Aircraft	4
Police Stations	10

Public Utilities	
Miles of Water Mains	3,294
Number of Meters in Service	283,751
Number of Impounding Dams and Reservoirs	10
Number of Water Treatment Plants	3
Miles of Sewer Mains	3,032
Millions of Gallons of Sewage Treated Per Day (on average)	156

FISCAL YEAR
2019

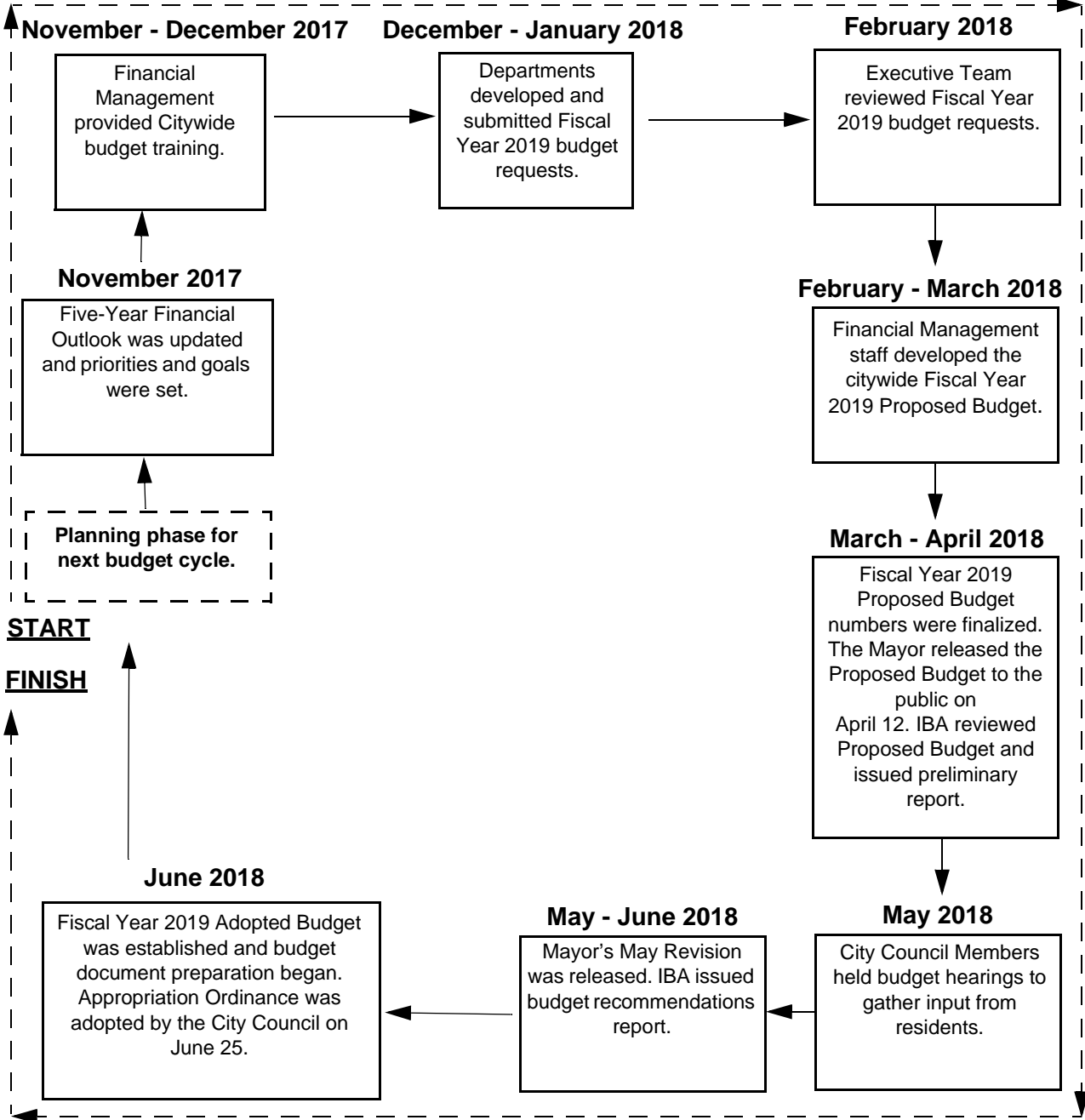
MAYOR KEVIN L. FAULCONER
Budget Development Process



ADOPTED
BUDGET

Budget Development Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget development process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2019. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



Budget Development Process

The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

November 2017: Fiscal Planning

The Five-Year Financial Outlook for Fiscal Years 2019 through 2023 was released on November 8, 2017 and served as the framework for the development of the Fiscal Year 2019 Proposed Budget by incorporating a variety of economic assumptions and priority initiative expenditure requirements into the budget document.

November - December 2017: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2019 Proposed Budget.

December 2017 - January 2018: Budget Submission

Departments developed and submitted proposed budget requests for the coming fiscal year. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

February 2018: Budget Meetings

The EBRs took place throughout the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.

February - March 2018: Budget Development

Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

Budget Development Process

March - April 2018: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2019 Proposed Budget numbers were finalized. The budget document was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2019 Proposed Budget to the public on April 12, 2018 in compliance with the City of San Diego Charter [Article VII, Section 69, Item (c)]. The Mayor presented the Proposed Budget to the City Council on April 16, 2018. The Office of the Independent Budget Analyst (IBA) reviewed the Fiscal Year 2019 Proposed Budget and issued a preliminary report on April 27, 2018.

Budget Review

May 2018: City Council Budget Hearings

During the month of May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2019 Proposed Budget.

May - June 2018: Mayor's/IBA Recommended Revision Reports

On May 15, 2018, the Mayor's May Revision to the Fiscal Year 2019 Proposed Budget was released. In this report, the Mayor recommended changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2018 year-end expenditures and revenue projections. On May 30, 2018, the IBA issued a report of budget recommendations to the City Council based on the allocations in the Fiscal Year 2019 Proposed Budget and the Mayor's May Revision Report.

Budget Adoption

May - June 2018: Adopted Budget

On May 17, 2018, the Budget Review Committee began their review of the Mayor's May Revision and the Year-End Budget Monitoring Report. The final modifications to the budget were presented to the City Council on June 11, 2018. The Mayor's veto period began on June 13, 2018 and ended on June 19, 2018.

June 2018: Adopted Budget Finalized

At the end of June, the final changes to the Fiscal Year 2019 budget were implemented. Once these changes were made, the Fiscal Year 2019 Adopted Budget was completed. The Change Letter was created to summarize the May Revision and Council Action changes to the Fiscal Year 2019 Proposed Budget by fund and department.

Budget Development Process

**June 2018:
Appropriation Ordinance**

On June 20, 2018, the Fiscal Year 2019 Appropriation Ordinance was presented to the Budget and Government Efficiency Committee. On June 25, 2018, the Appropriation Ordinance was presented and adopted by the City Council, codifying the Fiscal Year 2019 Adopted Budget into law.

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER
Citywide Budget Overview



ADOPTED
BUDGET

Citywide Budget Overview

The City of San Diego's Fiscal Year 2019 Adopted Budget of \$3.84 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program

Table 1 shows the change in expenditures from Fiscal Year 2017 to Fiscal Year 2019 by fund type/program.

Table 1: Total City Expenditure Changes Fiscal Years 2017 - 2019 by Fund Type/Program

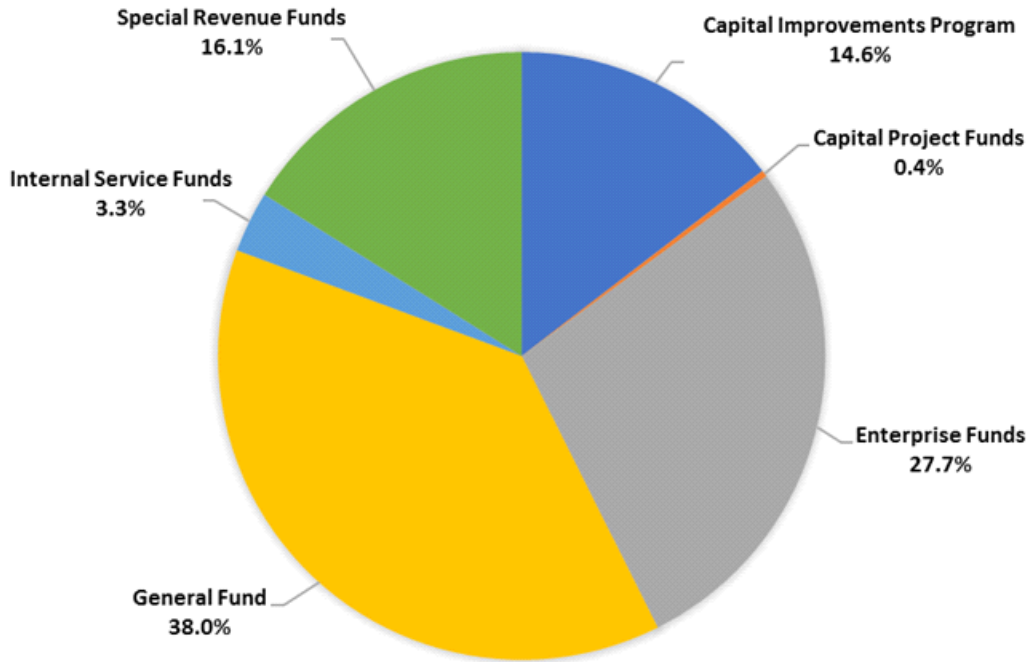
Fund Type	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2018 - FY 2019 Change	Percent Change
General Fund	\$ 1,320,631,691	\$ 1,433,823,658	\$ 1,459,227,163	\$ 25,403,505	1.8%
Special Revenue Funds	463,184,730	555,299,448	616,962,242	61,662,794	11.1%
Capital Project Funds	13,169,231	19,371,372	13,601,446	(5,769,926)	(29.8)%
Enterprise Funds	932,857,308	1,029,151,055	1,061,471,832	32,320,777	3.1%
Internal Service Funds	121,289,606	129,282,569	124,949,932	(4,332,637)	(3.4)%
Capital Improvements Program	495,022,683	475,643,273	558,854,340	83,211,067	17.5%
Total	\$ 3,346,155,249	\$ 3,642,571,374	\$ 3,835,066,955	\$ 192,495,581	5.3%



Citywide Budget Overview

Figure 1 displays the Fiscal Year 2019 Adopted Expenditure Budget by Fund Type/Program.

Figure 1: Fiscal Year 2019 Adopted Expenditure Budget by Fund Type/Program



Note: Numbers may not add to 100% due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2017 to Fiscal Year 2019 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2017 - 2019 by Fund Type

Fund Type	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2018 - FY 2019 Change	Percent Change
General Fund	\$ 1,346,436,529	\$ 1,407,748,305	\$ 1,436,540,860	\$ 28,792,555	2.0%
Special Revenue Funds	514,624,385	535,338,950	579,012,311	43,673,631	8.2%
Capital Project Funds	67,549,518	43,630,218	43,528,940	(101,278)	(0.2)%
Enterprise Funds	1,149,259,611	1,260,673,364	1,302,023,029	41,349,665	3.3%
Internal Service Funds	124,506,218	112,558,726	111,020,422	(1,538,304)	(1.4)%
Total ¹	\$ 3,202,376,261	\$ 3,359,949,563	\$ 3,472,125,562	\$ 112,175,999	3.3%

¹ Operating revenues may be less than operating expenditures due to the use of fund balance in excess of reserves.

Expenditure Overview by Fund Type/Program

General Fund

Departments within the General Fund provide core community services, such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2019 Adopted Budget reflects General Fund expenditures totaling \$1.46 billion, which is an increase of \$25.4 million or 1.8 percent from the Fiscal Year 2018 Adopted Budget. Detail on the total net increase in the General Fund is described in the General Fund Expenditures section of this Volume.



Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall CIP, which can be supported by all fund types. The Fiscal Year 2019 Adopted Budget for Capital Project Funds is \$13.6 million, which is a decrease of \$5.8 million or 29.8 percent from the Fiscal Year 2018 Adopted Budget. This decrease is primarily attributed to the removal of one-time expenditures related to debt service payments for deferred capital bonds from the Capital Outlay Fund.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The two largest special revenue funds are Transient Occupancy Tax (TOT) and Engineering & Capital Projects. The Fiscal Year 2019 Adopted Budget for Special Revenue Funds is \$617.0 million, representing an increase of \$67.1 million or 11.1 percent from the Fiscal Year 2018 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$49.8 million in the Low and Moderate Income Housing Asset Fund of which \$32.0 million is associated with the Fund now being included in the annual budget development process and \$17.8 million is associated with new affordable housing development projects anticipated in Fiscal Year 2019;
- \$7.6 million in the Transient Occupancy Tax Fund to support the safety and maintenance of visitor-related facilities; and
- \$2.4 million in the Engineering & Capital Projects Fund related to position transfers from the General Fund to improve the management and oversight of contracting functions that support the Capital Improvements Program.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These

Citywide Budget Overview

funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2019 Adopted Budget for Enterprise Funds is \$1.06 billion, representing an increase of \$32.3 million or 3.1 percent from the Fiscal Year 2018 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$19.3 million in the Water Utility Operating Fund for water purchases from the San Diego County Water Authority;
- \$8.6 million in the Water and Sewer Funds to support the Pure Water Program;
- \$3.9 million in the Water and Sewer Funds for condition assessments associated with programmatic wastewater pipelines and project planning; and
- \$2.8 million in the Metropolitan Sewer Utility Fund for pump station and treatment plant condition assessments.

Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2019 Adopted Budget for Internal Service Funds totals \$124.9 million, which is a net decrease of \$4.3 million or 3.4 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is primarily due to the removal of one-time expenditures of \$9.7 million included in the Fiscal Year 2018 Adopted Budget. These adjustments are offset by the following additions:

- \$3.4 million in the Fleet Operations Replacement Fund for a transfer to the General Fund as a result of savings in facility improvement funds that will not be utilized in Fiscal Year 2019; and
- \$1.1 million in the Energy Conservation Program Fund in support for citywide energy conservation efforts and establishment of the Department of Sustainability.

Capital Improvements Program

The CIP budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2019 Adopted CIP Budget totals \$558.9 million. This is an increase of \$83.3 million or 17.5 percent from the Fiscal Year 2018 Adopted CIP Budget of \$475.6 million, primarily due to an increase in Public Utilities Department Enterprise Fund projects for Pure Water and water main replacements.



The CIP budget projects *Anticipated* funding in the CIP project pages. For Fiscal Year 2019, a total of \$138.1 million in anticipated funding for CIP projects is included but will not be appropriated in the Fiscal Year 2019 Adopted Budget. Anticipated funding includes a variety of funding such as commercial paper, lease revenue bonds, donations, grants, developer funding, and Facilities Benefit

Citywide Budget Overview

Assessments. As anticipated sources of funds are received, a separate Council action will be brought forward to appropriate any anticipated funding during Fiscal Year 2019.

Citywide Reorganization/Restructuring

The Fiscal Year 2019 Adopted Budget reflects the restructuring of several departments and programs as a result of executive management decisions and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and are intended to increase the overall efficiency and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2019 Adopted Budget.

Family Justice Center

Family Justice Center functions have been transferred from the Police Department to the Office of the City Attorney. The Family Justice Center is a multi-agency, multi-disciplinary center designed to provide comprehensive and coordinated services to victims of domestic violence and their children, as well as to victims of other forms of family violence. This transfer will continue the partnership between the Police Department and the Office of the City Attorney to help stop family violence.



Publishing Services

Publishing services functions performed in the Public Works Department have been transferred to the Purchasing and Contracting Department.

Facility Maintenance Consolidation

Facility maintenance functions performed in the Parks and Recreation, Library, Fire-Rescue, Police Department, and Stadium Operations Fund have been transferred to the Facilities Division within the Public Works Department. These functions have been centralized to increase the efficiency and effectiveness of facility maintenance services citywide.

Public Works - Contracts Division

The Contracts Division within the Public Works Department, which manages the procurement process of the Capital Improvements Program (CIP) construction contracts, have been transferred to the Engineering & Capital Projects Fund. These functions have been transferred to improve the management and oversight of these functions.

Department of Finance

The Department of Finance is a newly created department by centralizing the functions and duties of the Office of the City Comptroller and the Financial Management Department. The Department of Finance will continue to provide internal fiscal management and perform general accounting and financial reporting functions for the City of San Diego.

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Government Affairs

Government Affairs is a newly created department to centralize the City's engagement with non-City government agencies. The Government Affairs Department will act as a resource for the Mayor to advise on federal, State, county, and other regional government issues, legislation, and other public policy or political issues that may impact the City.

Department of Sustainability

The Department of Sustainability is a newly created department to centralize the City's effort to reach Climate Action Plan goals. The Department of Sustainability will lead the implementation of the City's Climate Action Plan which aims to achieve the greenhouse gas reduction targets set forth by the State of California. The Office will facilitate innovative efforts across multiple City departments to enhance economic, social and environmental sustainability. These efforts will promote renewable electricity; water and energy efficiency; zero waste; bicycling, walking, transit, smart growth and land use; and resiliency measures.

Office of Boards and Commissions

The Office of Boards and Commissions is a newly created department to support the day-to-day operations for the City's boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Accessibility Advisory Board, Commission for Arts and Culture, Citizens' Review Board on Police Practices, Commission on Gang Prevention & Intervention, and the Human Relations Commission.

Low and Moderate Income Housing Asset Fund

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Housing Successor) of the City of San Diego. The Low and Moderate Income Housing Asset Fund will now be included in the budget development process and the Annual Appropriation Ordinance.

Long Range Property Management Fund

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Housing Successor) of the City of San Diego. The Long Range Property Management Fund will now be included in the budget development process and the Annual Appropriation Ordinance.

Smart and Sustainable Communities Branch

The Smart and Sustainable Communities Branch is a newly created branch which will oversee the operations of the Development Services Department, Economic Development Department, Planning Department, Department of Sustainability, and CivicSD.

Neighborhood Services Branch

The Neighborhood Services Branch will now oversee Corporate Partnerships & Development, Homelessness Coordination, Special Events & Filming Programs and will continue to oversee the operations of the Library Department and Parks and Recreation Department.

Performance & Analytics

The Performance & Analytics Department will now report directly to the Office of Chief Operating Officer.

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Summary of Adjustments in the General Fund

The Fiscal Year 2019 Adopted Budget includes General Fund expenditures of \$1.46 billion to provide core community services, as well as funding for new critical strategic expenditures. These expenditures are primarily supported by major General Fund revenues sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.05 billion or 73.0 percent of the revenue in the Fiscal Year 2019 Adopted Budget, with the remainder of revenues generated by a variety of sources. In total, the Fiscal Year 2019 Adopted Budget includes General Fund revenues of \$1.44 billion and are discussed in detail in the General Fund Revenues Section of this Volume. Additionally, the Fiscal Year 2019 General Fund Adopted Budget includes the use of one-time fund balance (Excess Equity) of \$22.7 million, as estimated in the Fiscal Year 2018 Year-End Budget Monitoring Report, issued in May 2018. After incorporating all adjustments, the Fiscal Year 2019 Adopted Budget adheres to the City’s Budget Policy, maintaining a structurally balanced budget, where ongoing expenditures are supported by ongoing revenues.

The following information provides a summary of select initiatives, budget reduction proposals and other fiscal actions included in the Fiscal Year 2019 Adopted Budget for the General Fund. For a summary of all significant budget adjustments included in the General Fund please refer to the General Fund Expenditures Section of this Volume.

Clean SD Initiative

In May of 2017, the City began a pilot program for littering and graffiti abatements throughout the City called Clean SD. The Clean SD initiative proactively addressed illegal dumping in nine hotspot areas around the City and responded to requests throughout the City using the Get It Done mobile application. In Fiscal Year 2018, there was an increase in services for:

- Waste abatements in the Downtown area
- Sidewalk sanitation in the Downtown area and throughout the City
- Additional street sweeping in the East Village area
- Expanded waste abatements in the San Diego River and Chollas Channel
- Additional litter removal throughout the City

The Fiscal Year 2019 Adopted Budget includes \$4.4 million in expenditures to expand Clean SD to a citywide trash and debris cleanup program. The following table displays the Fiscal Year 2019 Adopted Budget for Clean SD efforts by Department.

General Fund	FY 2019 Adopted Budget
Environmental Services Department	
Waste Abatements	\$ 2,779,366
Sidewalk Sanitation	\$ 1,300,000
Clean SD Administrative Support	\$ 137,160
Total Environmental Services Department	\$ 4,216,526
Transportation and Storm Water Department	
Street Sweeping	\$ 150,000

Citywide Budget Overview

General Fund	FY 2019 Adopted Budget
Total Transportation and Storm Water Department	\$ 150,000
Total General Fund	\$ 4,366,526

The Fiscal Year 2019 Adopted Budget includes enhanced street sweeping four times a week in East Village, sidewalk sanitation in downtown and surrounding areas, and flexible crews to clean up illegal dumping and perform curbside cleanups. The curbside cleanups will be conducted in areas throughout the City where a high number of reports related to illegal dumping occurs, high volume of trash and debris is removed and a high number of requests for litter removal are received.

Additionally, waste abatements will occur at least two times per week in downtown, and as reported and needed in various locations throughout the City based on resources. There will also be five on call litter removal crews to address illegal dumping, lead curbside and community cleanups and perform waste abatements associated with illegal camps.

Homeless Programs and Services

The Fiscal Year 2019 Adopted Budget includes \$8.0 million in funding for homeless programs and services, with \$7.8 million budgeted in the General Fund and \$250,000 budgeted in the Low-Moderate Income Housing Asset Fund. Additionally, in April the City Council approved an item that included \$12.9 million in Community Development Block Grant (CDBG) program entitlement allocations and Fiscal Year 2019 CDBG program income fund allocations for the City's CDBG Reinvestment Initiative for homeless programs, projects, and services.

Table 3 displays the Fiscal Year 2019 Adopted Budget for homeless programs and services by fund and department.

Table 3: Homeless Programs and Services by Department and Fund

General Fund	FY 2019 Adopted Budget ¹
Citywide Program Expenditures Department	
Bridge Shelters	\$ 2,762,000
Total Citywide Program Expenditures Department	\$ 2,762,000
Economic Development Department	
Homeless Shelters and Services Programs	\$ 2,287,106
Safe Parking Program	410,667
Housing Navigation Center	300,000
San Diego Misdemeanants At Risk Track (SMART) Program	40,000
Total Economic Development Department	\$ 3,037,773
Police Department	
Homeless Outreach Team (HOT)	\$ 1,924,902
Total Police Department	\$ 1,924,902
Total General Fund	\$ 7,762,675

Citywide Budget Overview

Table 3: Homeless Programs and Services by Department and Fund

General Fund	FY 2019 Adopted Budget ¹
Council Administration	
Consultant for Select Committee on Homelessness	\$ 38,000
Total Council Administration	\$ 38,000
Total General Fund	\$ 7,762,675

Low-Moderate Income Housing Asset Fund	FY 2019 Adopted Budget
Housing Navigation Center Operations	\$ 250,000
Total Low-Moderate Income Housing Asset Fund	\$ 250,000

Bridge Shelters

The Fiscal Year 2019 Adopted Budget includes \$2.8 million in the Citywide Program Expenditures budget for three Bridge Shelter locations: Father Joe's, Veteran's Village, and Alpha Project. The purpose of the Bridge Shelters is to provide individuals and families experiencing homelessness with access to safe and sanitary shelter, and assistance in obtaining permanent housing. The shelters offer beds for up to 674 people a day, and include meals, showers, restrooms, 24-hour security, alcohol and substance abuse counseling, job training, and mental health services. Funding will allow for the continued rental of mobile offices, restrooms, sinks, showers, laundry units, storage units, energy services, lighting, and equipment.

Homeless Shelters and Services Program

The Fiscal Year 2019 Adopted Budget includes \$2.3 million from the General Fund in the Economic Development Department for the following four homeless programs and services:

- Year-Round Interim Housing Program
- Connections Housing/PATH Interim Bed Program
- Serial Inebriate Program (SIP)
- Transitional Storage Center located at 252 16th Street

Per a Memorandum of Understanding with the San Diego Housing Commission (Housing Commission), the Housing Commission administers the contracts for these programs. The \$2.3 million included in the Fiscal Year 2019 Adopted Budget includes a reduction of \$28,000 from the amount budgeted in Fiscal Year 2018. This adjustment is not anticipated to have service level impacts.

Safe Parking Program

The Fiscal Year 2019 Adopted Budget includes \$411,000 from the General Fund in the Economic Development Department for the Safe Parking Program, which was expanded in October 2017. The program provides individuals and families who are temporarily living in their cars with a safe and secure place to park at night. Participants are provided with case management, food assistance,

¹ Note the table is not intended to capture all staff related costs.

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access to bathrooms and showers, and assistance in finding permanent housing. This program is operated by Jewish Family Services of San Diego, and Dreams for Change.

Housing Navigation Center

The Housing Navigation Center is expected to open in Fall 2018 and will provide onsite intake, assessment, triage and referrals for permanent housing opportunities. On January 29, 2018, the City Council authorized the allocation of \$7.3 million in CDBG funds to acquire the property at 1401 Imperial Avenue for the center. The Fiscal Year 2019 Adopted Budget includes \$550,000 for the Housing Navigation Center, including \$300,000 from the General Fund and \$250,000 from the Low-Moderate Income Housing Asset Fund. An additional \$1.0 million from the CDBG Reinvestment Initiative is also budgeted for Housing Navigation Center operations in Fiscal Year 2019, and is shown in the table in the following section.

Other Homeless Programs and Services in the Adopted Budget

The Fiscal Year 2019 Adopted Budget also includes the following:

- \$1.9 million for the Police Department’s Homeless Outreach Team (HOT). Together with the Psychiatric Emergency Response Team (PERT), the Homeless Outreach Team seeks out and engages with chronically homeless persons and places willing participants in housing linked with the appropriate services needed.¹
- \$40,000 in the Economic Development Department for the San Diego Misdemeanants At Risk Track (SMART) Program to provide additional contract support in Fiscal Year 2019.
- \$38,000 for a Committee Consultant for the Select Committee on Homelessness, which is expected to conclude by December 31, 2018.

Other Funding Allocations for Homeless Programs, Services, and Projects

In Fiscal Year 2019, \$12.9 million from CDBG program entitlement allocations and from CDBG program income funds for the City’s Reinvestment Initiative is anticipated to fund homeless programs, services, and projects.

Table 4 displays the homeless programs, services, and project budget by funding source in Fiscal Year 2019.

Table 4: CDBG Entitlement Allocations and Reinvestment Initiative Expenditures for Homeless Programs, Services, or Projects

Program, Service, or Project by Funding Source	FY 2019
CDBG Entitlement Allocations	
Day Center for Homeless Adults	\$ 541,250
Connections Housing Interim Bed Program	303,575
Interim Housing for Homeless Adults	267,351
Cortez Hill Family Center	205,902
Homeless related Public Services projects	585,337

¹ This does not include expenditures for the Police Department’s Quality of Life Team, new Neighborhood Policing Administration, and Patrol divisions whose officers also work with homeless individuals as part of their assigned duties.

Citywide Budget Overview

Table 4: CDBG Entitlement Allocations and Reinvestment Initiative Expenditures for Homeless Programs, Services, or Projects

Program, Service, or Project by Funding Source	FY 2019
Total CDBG Entitlement Allocations	\$ 1,903,415
CDBG Reinvestment Initiative	
Housing Navigation Center Operations	\$ 1,000,000
Homeless Facility/Permanent Supportive Housing Acquisition/ Rehabilitation	10,000,000
Total CDBG Reinvestment Initiative	\$ 11,000,000

Infrastructure Fund (Charter Section 77.1)

In June 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculation to fund the new Infrastructure Fund is based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, inflated annually by the lesser of California Consumer Price Index (CCPI) or two percent for Fiscal Year 2018 through Fiscal Year 2042
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042

Based on the definitions in Charter Section 77.1, the only required deposit to the Infrastructure Fund for Fiscal Year 2019 is the Major Revenues Increment. The Fiscal Year 2019 Adopted Budget for the Infrastructure Fund totals \$17.1 million and includes the following Major Revenue Increments:

- Property Tax: \$13.3 million
- Transient Occupancy Tax: \$3.2 million
- Property Tax Otay Mesa Enhanced Infrastructure Financing District: \$879,000

The proposed uses for the \$17.1 million are:

- \$5.0 million for overlay and reconstruction of streets and roads;
- \$5.0 million for the repair and reconstruction of sidewalk;
- \$2.4 million for City facilities improvements including
 - Roof repairs at the Rancho Penasquitos Library, Mingei Museum, and the Air and Space Museum
 - Foundation repairs at the Mira Mesa Library

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- Mitigation of moisture intrusion at the Martin Luther King Jr. Recreation Center
- Mira Mesa Epicenter Improvements
- \$1.3 million for new street lights;
- \$1.3 million to repair basketball courts in City parks;
- \$800,000 for minor bike facilities included in the Bicycle Master Plan;
- \$500,000 for the Chicano Park Recreation Center;
- \$345,000 for security lighting in City parks;
- \$200,000 for Ysabel Creek Road repair study;
- \$200,000 for traffic calming; and
- \$200,000 for expansion of the Tierrasanta Library.

Commercial Paper

The Commercial Paper Program is a strong cash management tool that provides a “just in time” seamless funding source for Capital Improvement Program (CIP) projects. The Commercial Paper Program will allow the General Fund to take advantage of short-term borrowing rates and provide the General Fund with greater financial flexibility to funding CIP projects. The Commercial Paper Program will enable the General Fund to:

- Facilitate quick access to the debt market with the flexibility to tailor borrowings to both external conditions and specific cash requirements; and
- Borrow funds as needed and in the amounts required (as capital project spending occurs).

Volume 3 of the Fiscal Year 2019 Proposed Budget showed \$80.0 million in anticipated budget for the proposed General Fund Commercial Paper Program. For the adopted budget, since these appropriations were made in Fiscal Year 2018, they are now shown as continuing appropriations. The Fiscal Year 2019 Adopted Budget for the General Fund also includes funding for expected interest costs and fees associated with the issuance of this short-term debt.

The following projects are expected to receive commercial paper appropriations:

- ABT00001 - City Facilities Improvements
- ACA00001 - Drainage Projects
- ACC00001 - Watershed CIP
- AID00005 - Street Resurfacing and Reconstruction
- AIE00002 - Guard Rails
- AIL00001 - Traffic Calming
- P18002 - Ocean Beach Pier Condition Assessment
- P18008 - OB LG Station, Tower and Public Restroom
- S00880 - Miramar Road-I-805 Easterly Ramps
- S01083 - Fairbrook Neighborhood Park Development
- S11003 - Coolidge Street Storm Drain
- S14017 - Fire Station No. 51 - Skyline Hills

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- S14018 - Fairmount Avenue Fire Station
- S15035 - EB Scripps Pk Comfort Station Replacement
- S15038 - Skyline Hills Community Park ADA Improve
- S00751 - Hickman Fields Athletic Area
- S17000 - Balboa Pk Bud Kearns Aquatic Complex Imp

Additional information regarding the projects listed above can be located in the “Capital Improvement Projects” Section in Volume 3.

Vision Zero

In June 2015, Mayor Kevin Faulconer joined Circulate San Diego, Councilmember Mark Kersey, and Councilmember Marti Emerald to announce the City’s support for the Vision Zero campaign to eliminate all traffic fatalities and severe injuries in San Diego by 2025. Vision Zero is supported through the integration of the three E’s of traffic safety: Engineering, Education, and Enforcement.

- Engineering – to develop and implement a data driven strategy that employs best planning, design and engineering practices.
- Education – to develop and implement an array of educational strategies that will serve to inform bicyclists, pedestrians, drivers and regional stakeholders about the Vision Zero campaign in an effort to decrease severe injuries and fatalities across all modes of transportation.
- Enforcement – ensure the City of San Diego employs proven methods of traffic safety enforcement and proactively seeks opportunities to enhance existing techniques.

In Fiscal Year 2019, \$18.6 million will be allocated to projects that support the City’s Vision Zero goals, including over \$6.0 million for sidewalks and \$1.2 million for traffic calming.

The proposed allocation of funds to projects are listed below:

Bicycle Facilities

- AIA00001- Minor Bike Facilities: \$900,000

Sidewalks

- AIK00001- New Walkways: \$1.2 million
- AIK00003- Sidewalk Repair and Reconstruction: \$5.0 million
- S16022- Market St-Euclid to Pitta-Improvements: \$200,000

Roadway - Improvements

- S15045- Park Boulevard At-Grade Crossing: \$5.1 million
- S18000- Streamview Drive Improvements Phase 2: \$900,000
- S00915- University Avenue Mobility: \$500,000
- S17001- Talmadge Traffic Calming Infrastructure: \$20,000

Signals - Calming/Speed Abatement

- ALL00001- Traffic Calming: \$1.2 million
- S18001- University Avenue Complete Street Phase1: \$200,000

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Traffic Signals

- AIL00004- Traffic Signals – Citywide: \$1.6 million
- AIL00005- Traffic Signals Modification: \$1.8 million

Implementation of the Climate Action Plan

In December 2015, City Council adopted the Climate Action Plan (CAP). The CAP set greenhouse gas (GHG) emissions reduction targets for 2020 (15% reduction) and 2035 (50% reduction) from a 2010 baseline.

The CAP identifies goals and actions in the following five strategic areas to reach or exceed GHG targets and ensure the City is prepared for a changing climate:

- Energy & Water Efficient Buildings
- Clean & Renewable Energy
- Bicycling, Walking, Transit & Land Use
- Zero Waste
- Climate Resiliency

Principles of sustainability and projects that reduce GHG emissions or improve the economic, social, or environmental sustainability of the City are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments and not by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new funding which is requested through the City's official budget process to support the different strategic areas of the CAP in order to facilitate a discussion about implementation of the CAP. It is important to note that throughout the year there are other sources of funding (e.g. Community Development Block Grants) or budget adjustments that are not captured in this report, but do assist in achieving the City's CAP goals.

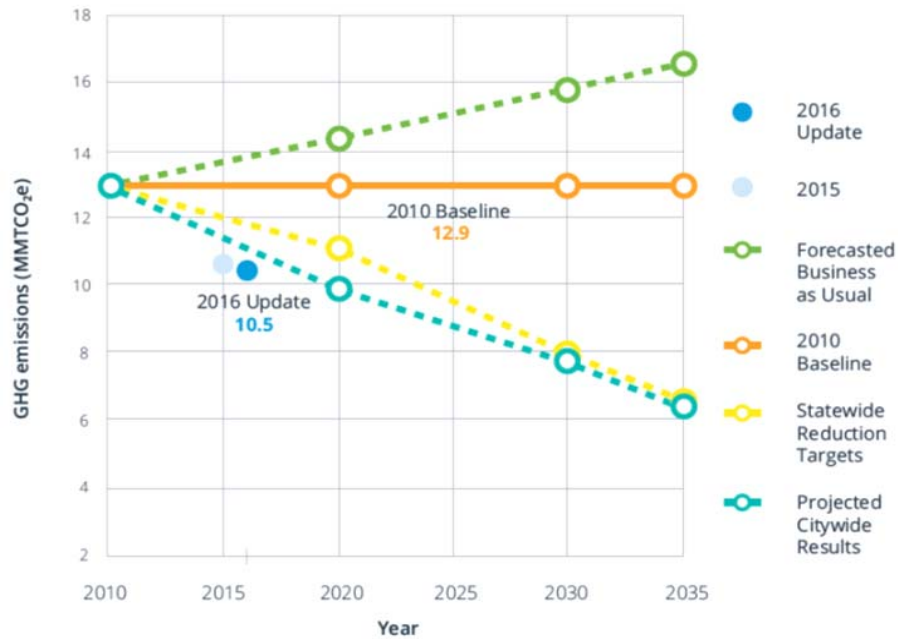
San Diego's CAP is considered a national model. The City is breaking new ground in policies, programs, and methodologies to implement the plan. As a national leader, techniques for implementing evolve and improve over time as processes are established, metrics are created or improved, and annual monitoring begins. The Fiscal Year 2019 Adopted Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

Progress towards Achieving Climate Action Plan Goals

The City is making significant progress towards achieving its GHG reduction targets. **Figure 2** shows the citywide GHG inventory update for 2016 shows a GHG emissions reduction of 19 percent below the 2010 baseline. This is four percent ahead of the 2020 target of 20 percent described above.

Citywide Budget Overview

Figure 2: Citywide Greenhouse Emissions Inventory and Projections



Summary of Climate Action Plan Adopted Budget

Table 5 is a summary of investments across City departments that support the five strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2019 Adopted Budget. These new resources are added to existing CAP investment in the departments' base budgets (continuing appropriations). **Figure 3** is a representation of these investments as a percentage of each CAP strategy.

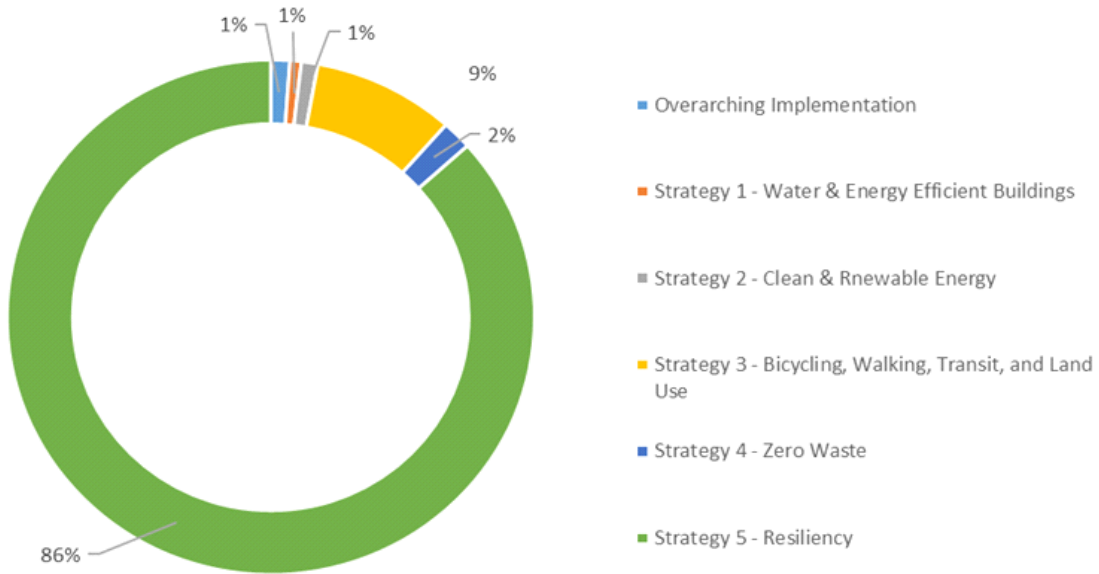
Table 5: Funding Across City Departments

Climate Action Plan Fiscal Year 2019 Adopted Budget			
Strategy	Direct	Indirect	Total
Strategy 1 - Energy & Water Efficient Buildings	\$ 1,103,938	\$ 12,496	\$ 1,116,434
Strategy 2 - Clean & Renewable Energy	1,561,321	-	1,561,321
Strategy 3 - Bicycling, Walking, Transit & Land Use	13,516,017	-	13,516,017
Strategy 4 - Zero Waste	2,840,509	-	2,840,509
Strategy 5 - Climate Resiliency	1,422,334	133,242,876	134,665,210
Overarching Implementation	1,793,146	-	1,793,146
Total	\$ 22,237,265	\$ 133,255,372	\$ 155,492,638

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Figure 3: Climate Action Plan Fiscal Year 2019 Adopted Budget

Summary of the Sustainability Budget Analysis



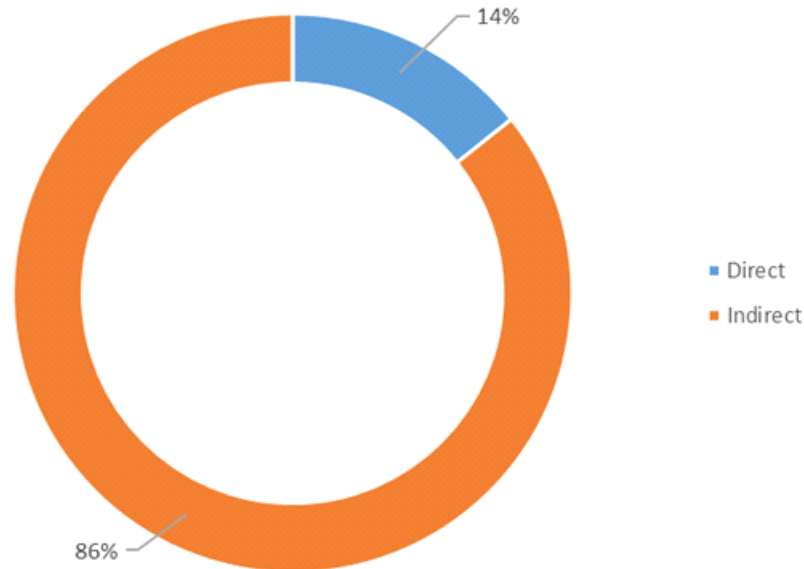
Climate Action Plan Fiscal Year 2019 Adopted Budget

This budget analysis identifies both *CAP-direct* and *CAP-indirect* efforts. *CAP-direct* efforts are explicitly identified as actions in the CAP (e.g. landfill gas capture) or directly support the CAP GHG reduction goals (e.g. increasing sidewalks or bikeways to increase walking or biking). *CAP-indirect* efforts are not explicitly specific in the CAP or only partially support the CAP through climate change efforts (e.g. funding for the San Diego Pure Water Program, which supports climate resiliency through a diversified water supply and water results to help prepare or prevent periods of drought). **Figure 4** is a representation of the percentage of the budget analysis that is identified as being *CAP-direct* and *CAP-indirect*.

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Figure 4: Climate Action Plan Fiscal Year 2019 Adopted Budget Direct and Indirect Items

Summary of Direct and Indirect Budget Items



Budget Reduction Proposals

As part of the budget development process, General Fund departments were required to submit budget reduction proposals equating to 2.0 percent of the department’s Fiscal Year 2018 Adopted Budget. Approximately, \$20.2 million of budget reduction proposals were submitted and reviewed by management to ensure the overall impact to service levels provided to residents would be minimal.

Of the \$20.2 million of budget reduction proposals submitted, the Fiscal Year 2019 Adopted Budget includes \$13.5 million of ongoing expenditure budget reductions, including the elimination of 28.64 FTE positions. The budget reduction proposals identified in the Fiscal Year 2019 Adopted Budget are focused on efficiencies and minimizing the impact to service levels. These ongoing expenditure budget reductions are required to allow ongoing expenditures to be funded by ongoing revenues, ensuring the City maintains a structurally balanced budget. **Table 6** provides the total for budget reduction proposals by department included in the Fiscal Year 2019 Adopted Budget.

Table 6: General Fund Budget Reduction Proposals by Department

Department	Budgeted FTE Positions	FY 2019 Adopted Budget
City Clerk	-	\$ 14,000
City Treasurer	0.70	\$ 89,758
Communications	1.00	\$ 70,267
Debt Management	1.00	\$ 103,310
Department of Finance	5.00	\$ 560,450
Development Services	-	\$ 30,168

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Table 6: General Fund Budget Reduction Proposals by Department

Department	Budgeted FTE Positions	FY 2019 Adopted Budget
Economic Development	-	\$ 267,894
Environmental Services	0.85	\$ 778,069
Fire-Rescue	1.00	\$ 3,773,520
Infrastructure/Public works	2.00	\$ 239,635
Internal Operations	-	\$ 945
Library	-	\$ 382,205
Office of Homeland Security	1.00	\$ 87,856
Office of the Assistant COO	1.00	\$ 96,313
Office of the Chief Financial Officer	-	\$ 12,379
Office of the Chief Operating Officer	0.35	\$ 42,168
Office of the Mayor	0.74	\$ 78,442
Parks and Recreation	5.00	\$ 1,737,384
Performance & Analytics	1.00	\$ 69,272
Personnel	1.00	\$ 79,053
Police	-	\$ 3,000,000
Public Works - General Services	5.00	\$ 412,045
Purchasing & Contracting	2.00	\$ 168,016
Real Estate Assets	-	\$ 23,063
Smart & Sustainable Communities	-	\$ 21,104
Transportation & Storm Water	-	\$ 1,327,178
Total General Fund	28.64	\$ 13,464,494

For additional information on General Fund budget reduction proposals, please refer to the General Fund Expenditures Section of this Volume.

Other Fiscal Actions

In addition to the budget reduction proposals detailed above, the Fiscal Year 2019 Adopted Budget includes the following fiscal actions to ensure the City maintains a balanced General Fund budget:

- Use of \$22.7 million in one-time fund balance (Excess Equity), as estimated in the Fiscal Year 2018 Year-End Budget Monitoring Report, to fund one-time expenditures in the General Fund.
- Use of \$5.0 million in excess Workers' Compensations Fund reserves to support workers' compensation operating expenses, of which approximately \$4.0 million will be used for the General Fund. As initially planned in the Fiscal Year 2018 Adopted Budget, the estimated remaining excess Workers' Compensation Fund reserves of \$5.2 million will be used to fund workers' compensation operating expenses through Fiscal Year 2020.

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- Use of \$2.4 million in excess Long-Term Disability Fund reserves to support long-term disability operating expenses, of which approximately \$1.6 million will be used for the General Fund. As initially planned in the Fiscal Year 2018 Adopted Budget, the estimated remaining excess Long-Term Disability Fund reserves of \$7.9 million will be used to fund future long-term disability operating expenses and the death and disability benefit that is being negotiated with the City's recognized employee organizations.
- \$3.6 million to replenish the Pension Payment Stabilization Reserve Fund, reserves were used in the Fiscal Year 2018 Adopted Budget to offset the unanticipated increase in the pension payment for the General Fund. This contribution to the Pension Payment Stabilization Reserve Fund is the first of five contributions to fully replenish the Pension Payment Stabilization Reserve Fund by Fiscal Year 2023.
- \$554,424 to the General Fund reserve to maintain the policy target level of 15.25 percent for Fiscal Year 2019. This contribution is in addition to the \$10.3 million that was pre-funded in the Fiscal Year 2018 Adopted Budget which otherwise would have been the required contribution in the Fiscal Year 2019 Adopted Budget.

Special Revenue and Internal Service Fund Budget Reduction Proposals

As part of the budget development process, non-general fund departments which impact the General Fund were required to submit budget reduction proposals. The non-general fund budget reduction proposals which impact the General Fund are as follows:

Central Stores Fund

The Fiscal Year 2019 Adopted Budget includes the reduction of 2.00 FTE positions and expenditures of \$152,464 as a result of the consolidation of operations and operational efficiencies at central store locations.

Energy Conservation Program Fund

The Fiscal Year 2019 Adopted Budget includes the reduction of \$59,940 for energy consultant services and replacement of equipment.

Fleet Services Operating Fund

The Fiscal Year 2019 Adopted Budget includes the reduction of \$629,251 in expenditures and 2.75 FTE positions. \$454,251 in expenditure reductions is associated with a right-sizing analysis to identify underutilized vehicles. Due to the utilization of these vehicles they will not be replaced at the end of life resulting in savings in annual fleet replacement costs. The remaining \$175,000 in expenditure reductions is associated with the implementation of new procedures to enforce the City's Idling Reduction Policy (A.R. 90.72) resulting in savings related to fuel costs.

Information Technology Fund

The Fiscal Year 2019 Adopted Budget includes the reduction of \$241,609 in expenditures primarily related to budgetary savings in facility maintenance services.

OneSD Support Fund

The Fiscal Year 2019 Adopted Budget includes the reduction of \$7,600 in expenditures for miscellaneous supplies, contractual services, and travel.

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Risk Management Administration Fund

The Fiscal Year 2019 Adopted Budget includes the reduction of 1.00 FTE position and expenditures of \$221,466 due to a reduction to contractual services for temporary administrative support and the closure of the lobby reception area for the Risk Management Department.

Transient Occupancy Tax Fund - Commission for Arts & Culture

The Fiscal Year 2019 Adopted Budget for the Commission for Arts & Culture allocation is \$14.5 million, representing a decrease of \$149,976 or 1.0 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is due to a:

- Reduction of \$264,346 or 2.0 percent in the Arts, Culture, and Community Festivals programming allocation; and
- Addition of \$114,370 or 8.2 percent in the Commission for Arts and Culture organization in the newly created Office of Boards and Commissions Department.

Transient Occupancy Tax Fund - Special Events and Filming Department

The Fiscal Year 2019 Adopted Budget includes the reduction of \$24,325 primarily due to a reduction to film marketing in the Special Events & Filming Department. This reduces the Department's advertisement budget but does not impact the ability to provide permitting or core services for the filming program.

Wireless Communications Technology Fund

The Fiscal Year 2019 Adopted Budget includes the reduction of 2.00 FTE positions and expenditures of \$199,483 related to administrative and engineering support. This decrease will require the Fund to distribute this support amongst existing staff.

Enterprise Fund Budget Reduction Proposals

As part of the budget development process, certain enterprise funds were required to submit budget reduction proposals. The enterprise funds budget reduction proposals are as follows:

Sewer Funds

The Fiscal Year 2019 Adopted Budget includes an expenditure reduction of \$4.9 million in the Metropolitan Sewer Utility and Municipal Sewer Revenue Funds. The budget reduction proposals for the Fiscal Year 2019 Adopted Budget are outlined below.

- \$2.5 million for incremental funding for various contracts and supplies based on historical savings;
- \$1.8 million for waste water collection and treatment system enhancements which will now be supported with current staff resulting in savings in contractual expenditures; and
- \$515,386 for capital expenditures related to equipment purchases based on historical savings.

Water Utility Operating Fund

The Fiscal Year 2019 Adopted Budget includes an expenditure reduction of \$4.0 million in the Water Utility Operating Fund. The budget reduction proposals for the Fiscal Year 2019 Adopted Budget are outlined below.

- \$2.6 million for incremental funding of various contracts based on historical savings; and

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- \$1.4 million for vehicle replacement costs as a result of reexamining the Fund's replacement schedule and available fund balances for future replacements.

Citywide Personnel Expenditures

The Fiscal Year 2019 Adopted Budget includes a total of \$841.2 million for salaries and wages, and \$617.2 million for fringe expenditures, resulting in a total budget of \$1.46 billion in personnel expenditures citywide. **Table 7** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

Table 7: Fiscal Year 2019 Adopted Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,614.12	\$ 589,097,578	\$ 437,985,873	\$ 1,027,083,451
Special Revenue Funds	1,019.90	72,440,044	48,327,897	120,767,941
Enterprise Funds	2,501.88	152,850,402	110,756,084	263,606,486
Internal Service Funds	346.33	21,545,176	16,663,543	38,208,719
Other Funds ¹	63.00	5,252,776	3,504,787	8,757,563
Total	11,545.23	\$ 841,185,976	\$ 617,238,184	\$ 1,458,424,160

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

Total City Personnel

The Fiscal Year 2019 Adopted Budget includes a total of 11,545.23 FTE positions with 7,614.12 or 66.0 percent of these positions budgeted within the General Fund. **Table 8** presents the change in positions based on job classification from Fiscal Year 2018 to Fiscal Year 2019.

Table 8: Total City FTE Position Changes Fiscal Year 2018 - 2019

Fund Type	FY 2018 Adopted Budget	Additions	Reductions	Reorganizations	FY 2019 Adopted Budget	FY 2018 - FY 2019 Change	Percent Change
General Fund	7,527.43	141.86	(60.18)	5.01	7,614.12	86.69	1.2%
Special Revenue Funds ¹	988.15	44.15	(6.40)	(6.00)	1,019.90	31.75	3.2%
Enterprise Funds	2,500.35	10.85	(8.31)	(1.01)	2,501.88	1.53	0.1%
Internal Service Funds	340.58	9.50	(5.75)	2.00	346.33	5.75	1.7%

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Table 8: Total City FTE Position Changes Fiscal Year 2018 - 2019

Fund Type	FY 2018 Adopted Budget	Additions	Reductions	Reorganizations	FY 2019 Adopted Budget	FY 2018 - FY 2019 Change	Percent Change
Other Funds ²	63.00	-	-	-	63.00	-	-%
Total	11,419.51	206.36	(80.64)	0.00	11,545.23	125.72	1.1%

¹Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

²Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to Attachment A - Fiscal Year 2019 Changes in Full-time Equivalent (FTE) Positions in the Appendix.

Table 9 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 35.3 percent of General Fund positions and 45.0 percent of all City positions.

Table 9: Fiscal Year 2019 Adopted FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Labor Group Total
MEA	2,686.24	832.40	1,503.15	136.23	37.00	5,195.02
AFSCME LOCAL 127	1,050.19	43.00	840.37	160.25	-	2,093.81
POA	2,035.35	-	-	-	-	2,035.35
IAFF LOCAL 145	935.00	9.00	-	-	-	944.00
Unclassified / Unrepresented	430.89	96.50	82.12	28.85	19.00	657.36
Classified / Unrepresented	148.09	39.00	76.24	21.00	7.00	291.33
Teamsters Local 911	162.38	-	-	-	-	162.38
DCAA	154.98	-	-	-	-	154.98
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	7,614.12	1,019.90	2,501.88	346.33	63.00	11,545.23

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Salaries and Wages

The Fiscal Year 2019 Adopted Budget includes \$841.2 million in budgeted salaries and wages, with \$589.1 million or 70.0 percent budgeted in the General Fund. **Table 10** displays the Fiscal Year 2019 Adopted Budget for salaries and wages by fund type.

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Table 10: Fiscal Year 2019 Adopted Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 534,790,950	\$ 75,336,039	\$ 147,810,618	\$ 21,195,348	\$ 5,260,861	\$ 784,393,816
Vacancy Savings	(33,209,339)	(4,585,771)	(8,811,070)	(250,039)	-	(46,856,219)
Salary Savings	(1,903,048)	(258,716)	(622,816)	(39,389)	(10,463)	(2,834,432)
Vacation Pay in Lieu	6,881,919	33,500	514,200	4,000	-	7,433,619
Termination Pay/ Annual Leave	2,368,704	92,046	400,063	74,282	-	2,935,095
Hourly Wages	13,534,809	324,864	1,909,912	84,958	2,378	15,856,921
Overtime	66,633,583	1,498,082	11,649,495	476,016	-	80,257,176
Total	\$ 589,097,578	\$ 72,440,044	\$ 152,850,402	\$ 21,545,176	\$ 5,252,776	\$ 841,185,976

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

The Fiscal Year 2019 Adopted Budget reflects the current Memoranda of Understanding (MOU) with the City's six Recognized Employee Organizations (REO). The current MOUs between the City and the Municipal Employees Association (MEA), International Association of Firefighters (Local 145), American Federation of State, County, and Municipal Employees (Local 127), Teamsters (Local 911) and the Deputy City Attorneys Association provided for a 3.3 percent general salary increase on July 1, 2018. The Fiscal Year 2019 Adopted Budget includes \$20.9 million for the negotiated salary increases with these five REOs. Additionally, the City reached an agreement with the San Diego Police Officers Association (POA) on October 18, 2017 which provides that effective July 1, 2018 POA members receive an 8.3 percent general salary increase, and on January 1, 2019 POA members receive an additional 5.0 percent general salary increase. The Fiscal Year 2019 Adopted Budget includes \$18.8 million in increased salaries for the members of POA. In addition to the agreed upon salary increases in the current MOUs between the City and the six REOs, the Fiscal Year 2019 Adopted Budget includes \$1.4 million in special salary adjustments to select job classifications as approved by City Council on April 9, 2018.

The Healthy Workplaces, Healthy Families Act of 2014 (A.B. 1522) requires that any employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the beginning of employment is entitled to paid sick leave. Hourly non-benefitted employees, will earn one hour of paid Hourly Sick Leave (A.B. 1522) for every 30 hours worked, up to a maximum accrual of 48 hours. The Fiscal Year 2019 Adopted Budget includes \$244,201 in the General Fund and \$291,658 citywide for Hourly Sick Leave (A.B. 1522), these amounts are based on projected expenditures in Fiscal Year 2018.

Vacancy Savings

Vacancy savings is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2019 Adopted Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to normal attrition, extended leaves of absence, under-filled positions, and newly hired

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employees that may start at a lower salary than the salary of the prior incumbent. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments monitor Fiscal Year 2019 personnel expenditures to remain within available allocated appropriations. The Fiscal Year 2019 vacancy savings is \$46.9 million, representing an increase of \$2.5 million or 5.7 percent from the Fiscal Year 2018 Adopted Budget.

Table 11 displays the changes in budgeted vacancy savings from Fiscal Year 2018 to Fiscal Year 2019.

Table 11: Budgeted Vacancy Savings Fiscal Year 2017 - 2019

Departments/Funds	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
City Attorney	\$ 775,166	\$ 602,112	\$ 603,241
City Clerk	32,968	74,797	39,084
City Comptroller	236,278	93,745	-
City Treasurer	187,491	211,286	265,548
Communications	54,059	87,028	44,950
Debt Management	-	54,059	-
Department of Finance	-	-	189,005
Development Services	202,655	141,773	179,540
Economic Development	109,346	254,634	120,152
Environmental Services	338,964	332,592	355,877
Financial Management	59,467	65,291	-
Fire-Rescue	7,327,282	3,398,859	3,873,144
Human Resources	-	-	55,843
Library	787,452	541,547	566,134
Office of Homeland Security	-	59,363	43,983
Parks and Recreation	974,299	970,217	696,569
Performance & Analytics	109,855	-	-
Personnel	53,893	53,893	37,236
Planning	146,079	153,588	254,469
Police	16,313,637	19,860,629	23,248,651
Public Works - Contracts	57,866	57,866	-

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Departments/Funds	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Public Works - General Services	314,580	466,648	313,049
Purchasing & Contracting	134,659	157,019	414,987
Real Estate Assets	66,768	54,059	117,165
Transportation & Storm Water	2,052,197	2,008,505	1,790,712
Total General Fund	\$ 30,334,961	\$ 29,699,510	\$ 33,209,339
Airports Fund	\$ 33,322	\$ 59,363	\$ 32,810
Central Stores Fund	29,931	30,056	-
Development Services Fund	4,551,001	3,534,927	2,987,202
Energy Conservation Program Fund	-	31,491	-
Engineering & Capital Projects Fund	2,051,733	2,998,684	4,212,166
Facilities Financing Fund	-	50,003	-
Fleet Operations Operating Fund	-	325,185	134,400
Golf Course Fund	132,652	163,528	63,084
Information Technology Fund	109,855	80,454	144,431
Local Enforcement Agency Fund	60,674	60,674	-
Maintenance Assessment District (MAD) Management Fund	59,363	-	-
Metropolitan Sewer Utility Fund	1,251,724	1,546,641	1,290,991
Municipal Sewer Revenue Fund	1,063,422	1,583,690	1,179,582
OneSD Support Fund	219,855	80,454	-
Parking Meter Operations Fund	41,330	41,330	-
Recycling Fund	304,572	369,700	307,275
Refuse Disposal Fund	289,208	382,729	396,154
Risk Management Administration Fund	321,859	318,615	115,639
Stadium Operations Fund	109,855	59,363	-
Underground Surcharge Fund	-	-	119,550
Water Utility Operating Fund	2,263,691	2,851,234	2,553,972

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Departments/Funds	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Wireless Communications Technology Fund	97,053	58,157	109,624
Total Non-General Fund	\$ 12,991,100	\$ 14,626,278	\$ 13,646,880
Total	\$ 43,326,061	\$ 44,325,788	\$ 46,856,219

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE position count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC), as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$423.5 million or 68.6 percent of budgeted fringe in Fiscal Year 2019. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Table 12 displays the citywide fringe allocation which totals \$617.2 million for Fiscal Year 2019, of which \$438.0 million or 71.0 percent is budgeted in the General Fund.

Table 12: Fiscal Year 2019 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Retirement ADC	\$ 238,922,952	\$ 22,973,329	\$ 51,891,170	\$ 7,479,881	\$ 1,633,531	\$ 322,900,863
Flexible Benefits	94,141,584	11,246,063	26,752,717	4,037,505	810,499	136,988,368
Retiree Health/Other Post-Employment Benefits	41,653,791	5,692,252	13,985,970	2,071,437	385,812	63,789,262
Supplemental Pension Savings Plan	19,564,786	4,590,631	9,063,961	1,390,317	356,323	34,966,018
Workers' Compensation	19,707,040	978,443	3,028,114	796,286	86,213	24,596,096
Risk Management Administration	7,162,260	978,764	2,404,840	356,176	66,339	10,968,379
Medicare	7,053,666	996,848	1,945,448	293,200	74,285	10,363,447
Employee Offset Savings	6,031,194	411,729	674,556	105,507	54,544	7,227,530
Retirement DROP	1,860,675	200,681	571,652	65,188	17,731	2,715,927

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Table 12: Fiscal Year 2019 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Unemployment Insurance	807,572	115,435	232,656	34,271	8,808	1,198,742
Retiree Medical Trust	860,576	83,170	123,547	21,651	6,232	1,095,176
Retirement 401 Plan	219,777	60,552	81,453	12,124	4,470	378,376
Long-Term Disability	-	-	-	-	-	-
Fund Type Totals	\$ 437,985,873	\$ 48,327,897	\$ 110,756,084	\$ 16,663,543	\$ 3,504,787	\$ 617,238,184

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2019 is budgeted at \$326.4 million and is described below:

- In September 2017, the SDCERS Board of Administration (Board) approved the lowering of the discount rate from 7.00 percent to 6.75 percent and is scheduled to be reduced from 6.75 percent to 6.50 percent for the June 30, 2018 Actuarial Valuation. Also the Board approved incorporating a five year layering method for certain components of the UAL to improve the projected stability of future employer contributions. Based on the assumptions accepted by the Board, Cheiron prepared the City's Actuarial Valuation Report as of June 30, 2017, which includes the City's ADC for Fiscal Year 2019. The City's pension payment for Fiscal Year 2019 is \$322.9 million, a decrease of \$1.6 million from Fiscal Year 2018 Adopted Budget; approximately \$239.0 million or 74.0 percent of the ADC is budgeted in the General Fund. The two significant offsetting changes which led to the decrease in the pension payment was the discount rate decrease of 7.00 percent to 6.75 percent which increased the ADC by \$17.5 million, and the Board incorporating a five year layering method for certain components of the UAL decreased the ADC by \$22.5 million. Additionally, there were net asset experience gains which decreased the ADC by \$10.3 million and liability experience loss which increased the ADC by \$8.8 million.
- \$1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 12**.
- \$2.0 million has been budgeted citywide (\$1.5 million in the General Fund) to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was established by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually. Note this figure is not reflected in **Table 12**.

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Retiree Health/Other Post Employment Benefits

The Retiree Health or Other Post Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2017 is approximately \$553.9 million and the Actuarially Determined Contribution (ADC) for Fiscal Year 2019 was determined to be \$51.6 million.

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's annual OPEB budget at \$57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. The City has budgeted \$63.8 million in Fiscal Year 2019 for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed \$63.8 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Employee Offset Savings (EOS)

The Fiscal Year 2019 Adopted Budget includes Employee Offset Savings of \$7.3 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$7.3 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.



Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2019 Adopted Budget for Retirement DROP contributions is \$2.7 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City.

In February 2017, City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to reduce the Workers' Compensation Reserve target from 25 percent to 12 percent of the three-year average of outstanding actuarial liabilities. As a result of this amendment to the Reserve Policy, the excess Worker's Compensation Reserve available for use is \$10.2 million, of which \$5.0 million will be used to reduce workers' compensation operating expenses in Fiscal Year 2019. The remaining excess reserves will be used to continue the reduction in workers' compensation operating expenses through Fiscal Year 2020. The workers' compensation contribution in the Fiscal Year 2019 Adopted Budget is \$24.6 million.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Fiscal Year 2018 ending reserve balance is projected to be \$15.7 million, exceeding

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the policy goal of \$5.5 million, which is the current three year average of the annual actuarial liability. The Fiscal Year 2019 Adopted Budget includes the use of \$2.4 million in excess reserves from the Long-Term Disability (LTD) Fund to support LTD operating expenses.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2019 Adopted Budget for Flexible Benefits is \$137.0 million, representing a decrease of \$1.7 million from the Fiscal Year 2018 Adopted Budget. This decrease is primarily the result of the decrease in flexible benefit allotments for sworn police officers who have eight or more years of service as outlined in the labor agreement between the City and San Diego Police Officer Association; per the agreement, flexible benefit allotments for Fiscal Year 2019 is \$9,317, a decrease from \$11,400.

The City currently offers healthcare coverage to all of its full time, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3.0 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2019 Adopted Budget for SPSP is \$16.0 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2019 Adopted Budget for the City's contribution match is \$376,878, based on 584.50 FTE general members as of November 2016.

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. Proposition B provides that all employees hired on or after July 20, 2012, other than sworn police officers, would no longer be eligible to participate in the City's defined benefit plan and would only be eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, would be placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees would be required to contribute 9.2 percent of compensation to the plan, which would be matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions would be 11.0 percent of compensation.

In December 2015, the Public Employment Relations Board (PERB) issued a decision in favor of the City unions in an Unfair Practice Charge (UPC) filed by the San Diego Municipal Employees Association (MEA), the International Association of Firefighters (IAFF) Local 145, the American Federation of State County And Municipal Employees (AFSCME) Local 127, and the Deputy City

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Attorneys Association of San Diego (DCAA), ruling that the City had violated the Meyers-Milias-Brown Act (MMBA) when it failed to meet and confer over the language of Proposition B. On April 11, 2017, the Fourth District Court of Appeals issued an opinion concluding the PERB erred when it applied agency principles to transform the Citizens Pension Reform Initiative (CPRI) from a citizen-sponsored initiative into a City sponsored initiative and that Proposition B did not violate MMBA. On July 26, 2017, the California Supreme Court granted review of the appellate decision. Subsequently, on August 2, 2018, the California Supreme Court issued a decision determining that the City had an obligation to meet and confer and sent the matter of Proposition B back to the Court of Appeal for a determination of the appropriate judicial remedy.

The Fiscal Year 2019 Adopted Budget for the City's Interim Defined Contribution Retirement Plan is \$18.0 million, which represents an increase of \$2.6 million over the Fiscal Year 2018 Adopted Budget. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Interim Defined Contribution Retirement Plan. Additionally, the Fiscal Year 2019 Adopted Budget includes \$870,173 in the SPSP-H account for hourly employees.

Retiree Medical Trust (RMT)

The Fiscal Year 2019 Adopted Budget for retiree health trust contributions is \$1.1 million. General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2019 Adopted Budget for the City's contribution match to general members is \$510,748. In addition, \$584,428 is included in the Fiscal Year 2019 Adopted Budget for contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2019 Adopted Budget for Risk Management Administration is \$11.0 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay.

The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2019 Adopted Budget for Medicare is \$10.4 million.

Citywide Budget Overview

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2019 Adopted Budget for Unemployment Insurance is \$1.2 million.





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FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER
General Fund Revenues



ADOPTED
BUDGET

General Fund Revenues

The Fiscal Year 2019 General Fund revenue budget is \$1.44 billion, which represents an increase of \$28.8 million or 2.0 percent from the Fiscal Year 2018 Adopted Budget. The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page. In the narrative below, background information describing growth trends, economic factors, and methods of allocation are provided for each revenue source. This information provides insight into the formulation of the Fiscal Year 2019 Adopted Budget for the General Fund revenues, which funds essential City services including police, fire, refuse collection, library services, and park and recreation programs. Volume II details the budgeted revenues that are generated by departments. Each revenue source budgeted, by individual General Fund departments, also falls under one of the revenue categories listed to the right on this page and is discussed in this section of the budget document.

Table 1: Fiscal Year 2019 General Fund Revenue Change illustrates the components of the projected \$28.8 million, or 2.0 percent increase, in General Fund revenues from the Fiscal Year 2018 Adopted Budget. The four major General Fund revenue sources are property taxes, sales taxes, transient occupancy taxes (TOT), and franchise fees. These sources account for 73.0 percent of the City's General Fund revenue in the Fiscal Year 2019 Adopted Budget and are projected to increase by \$43.2 million, or 4.3 percent, from the Fiscal Year 2018 Adopted Budget.

Table 1: Fiscal Year 2019 General Fund Revenue Change

	Percent Change from FY 2018 Adopted Budget	Change (in millions)
Major Revenues	4.3%	\$ 43.2
Other Revenue Sources	(3.6)%	(14.4)
Total	2.0%	\$ 28.8

Table 2: Fiscal Year 2019 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2017 actual amounts, as well the Fiscal Year 2018 Adopted Budget.

- Economic Environment
- Property Tax
- Sales Tax
- General Fund Transient Occupancy Tax (TOT)
- Franchise Fees
- Property Transfer Tax
- Licenses and Permits
- Fines, Forfeitures, and Penalties
- Revenue from Money and Property
 - Rents and Concessions
 - Interest Earnings
- Revenue from Federal & Other Agencies
- Charges for Current Services
- Transfers In
- Other Revenue
- Overview of the State of California Budget
- Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

Table 2: Fiscal Year 2019 General Fund Revenues - \$1.44 Billion (in millions)

Revenue Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2018 - FY 2019 Change	Percent Change	% of Total General Fund Revenue
Property Tax	\$ 506.2	\$ 534.6	\$ 560.0	\$ 25.4	4.8%	39.0%
Sales Tax	271.5	275.3	282.1	6.8	2.5%	19.6%
Transient Occupancy Tax	116.9	121.1	128.4	7.3	6.0%	8.9%
Franchise Fees	73.1	75.1	78.8	3.7	5.0%	5.5%
Property Transfer Tax	9.5	10.1	11.0	0.9	9.3%	0.8%
Licenses & Permits	24.5	21.7	25.8	4.1	19.1%	1.8%
Fines, Forfeitures, and Penalties	31.0	31.9	31.4	(0.5)	(1.5)%	2.2%
Revenue from Money and Property	60.8	57.8	59.3	1.6	2.7%	4.1%
Interest Earnings	1.9	0.7	0.7	(0.0)	(3.2)%	0.0%
Revenue from Other Agencies	22.1	4.5	5.5	1.1	23.7%	0.4%
Charges for Current Services	141.8	152.8	160.3	7.5	4.9%	11.2%
Transfers In	80.6	117.8	90.2	(27.6)	(23.4)%	6.3%
Other Revenue	5.8	4.6	3.1	(1.5)	(33.2)%	0.2%
Total	\$ 1,346.4	\$ 1,407.7	\$ 1,436.5	\$ 28.8	2.0%	100.0%

As required by City Charter section 77.1, the Fiscal Year 2019 Adopted Budget includes the deposit of major revenue increment into an Infrastructure Fund to be used for new infrastructure costs. This includes financing costs related to General Fund capital improvements such as streets, sidewalks and buildings, and the maintenance and repair of such improvements. The deposit of \$17.1 million to the Infrastructure Fund is calculated according to the following:

- Major revenue increment - For Fiscal Years 2018 through 2022, an amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees.
- Sales tax increment - For Fiscal Years 2018 through 2042, an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline (FY 2016) as inflated by the lesser of the California Consumer Price Index (CCPI) or two percent.
- General Fund Pension Cost Reduction - For Fiscal Years 2018 through 2042 any amount of pension costs for any fiscal year that are less than the base year (FY 2016).

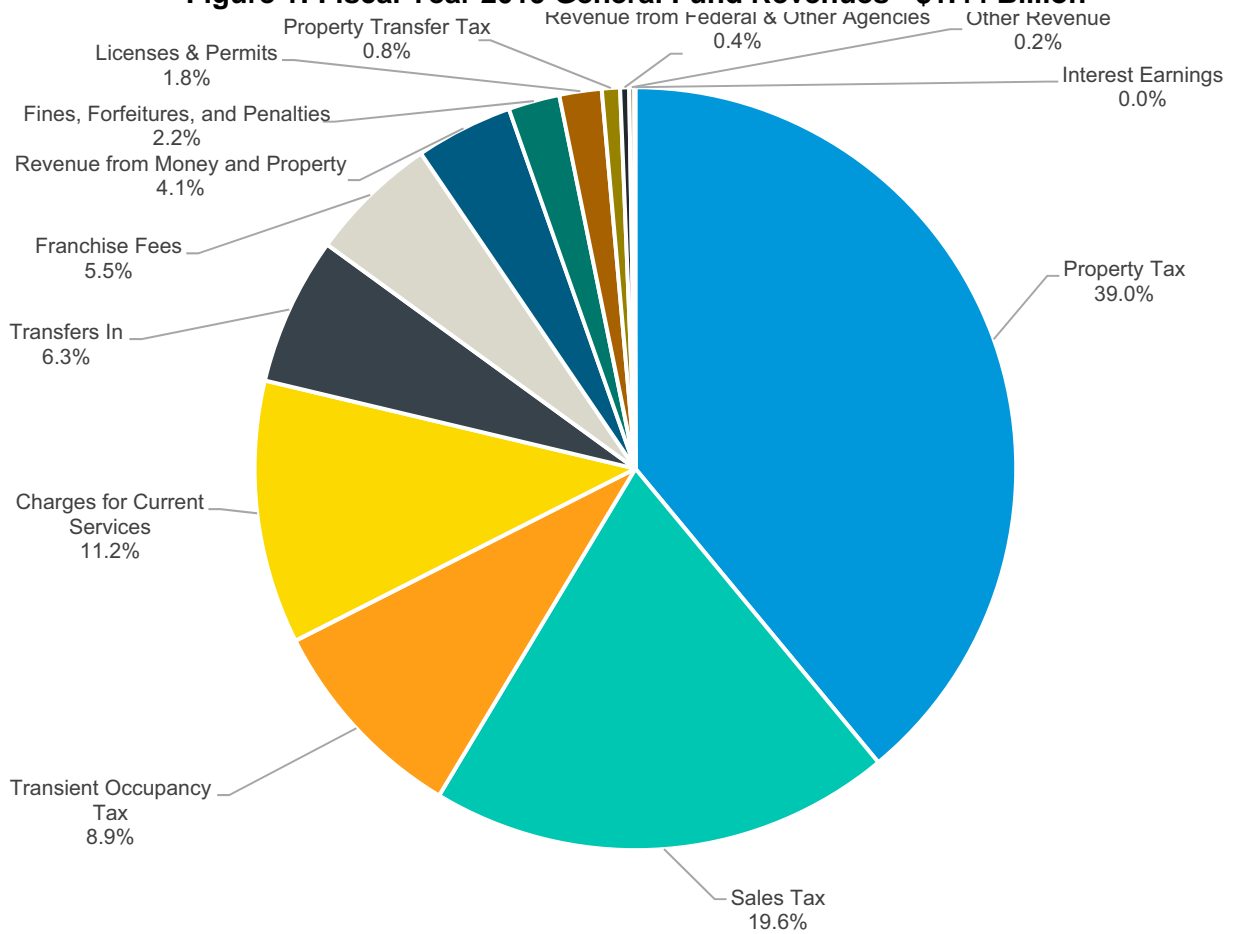
The Fiscal Year 2019 Adopted Budget includes a contribution to the Infrastructure Fund from the major revenue increment component only. The Fiscal Year 2019 sales tax component of this calculation is below the inflated baseline, and pension costs are above the base year costs, resulting in no contributions from these components of the Infrastructure Fund calculation.

The major General Fund revenue projections included in the Fiscal Year 2019 Adopted Budget are based on Fiscal Year 2018 year-end projections and economic data through May 2018, the most recent information available at the time the adopted budget was developed. Changes in the local, state, and national economies can impact each of the General Fund revenue sources and the

General Fund Revenues

possible effects on the City's finances in Fiscal Year 2019 are outlined below. As such, the City maintains its strong financial position by developing prudent estimates, adhering to reserve policies and closely monitoring revenue receipts.

Figure 1: Fiscal Year 2019 General Fund Revenues - \$1.44 Billion



San Diego's Economic Environment¹

Development of the Fiscal Year 2019 Adopted Budget incorporates a positive economic outlook that balances the continuing trend of positive key economic factors with the corresponding softening in the year-over-year rate of growth in the City's Major Revenues. Local economic indicators improved during Fiscal Year 2018; however, the rate of improvement is lower than the prior year. Additionally, uncertainty exists with inflation, interest rates, and other pending federal policies that may affect these indicators in the future. The overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, the UCLA Anderson Forecast and Beacon Economics.

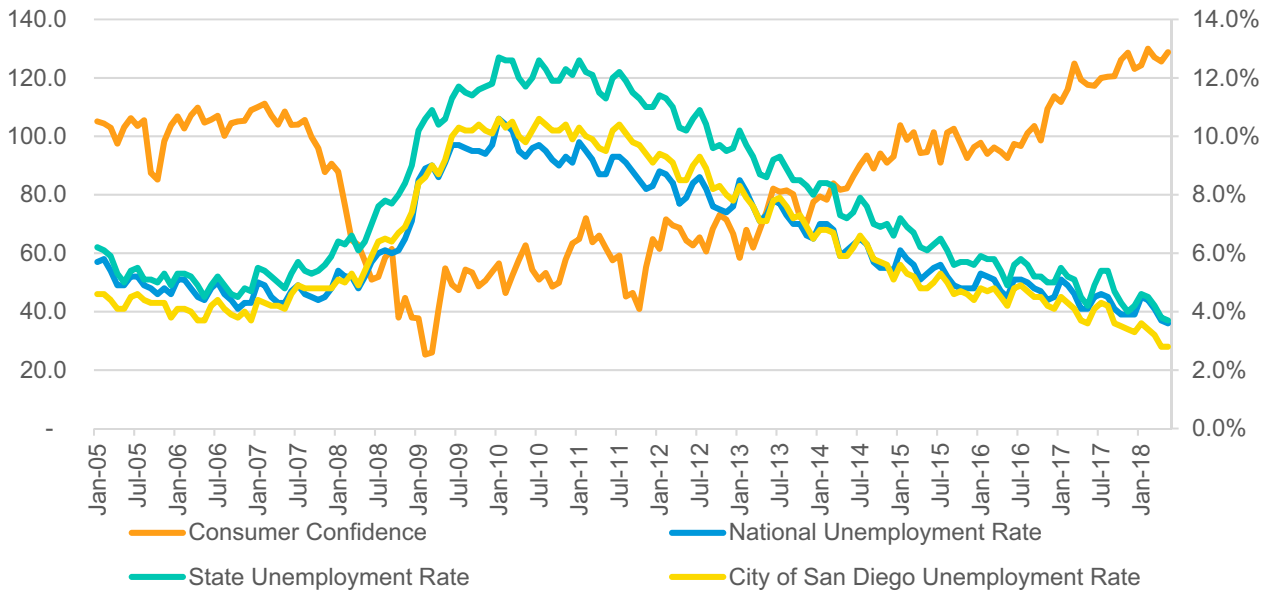
¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, CoreLogic®, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, San Diego Tourism Authority, Colliers International, and The Conference Board.

General Fund Revenues

In comparison to the Fiscal Year 2018 Adopted Budget, the Fiscal Year 2019 Adopted Budget includes projected increases to the four General Fund major revenues - property tax, sales tax, TOT and franchise fees - based on the continued, yet tempered, improvement in local economic indicators. The Fiscal Year 2019 Adopted Budget for property tax assumes that the City will experience 5.5 percent growth based on increasing home prices tempered by fewer home sales. This is a higher growth rate than projected Fiscal Year 2019-2023 Five-Year Financial Outlook (Outlook). The Fiscal Year 2019 Adopted Budget for sales tax assumes a 3.0 percent growth rate as assumed in the Outlook. The projected growth rate for TOT is 5.3 percent. This growth rate has been lowered slightly from the Outlook assumptions, due to lower tourism activity forecasted by the San Diego Tourism Authority. The Fiscal Year 2019 Adopted Budget for franchise fees is based on the Fiscal Year 2018 year-end projections and are anticipated to grow moderately. The four General Fund major revenues are discussed in further detail in the following sections.

Main economic drivers of General Fund revenues include consumer discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by employment levels and consumer confidence. Consumer confidence has increased steadily since its low in March 2009 to a new high of 130.0 in February 2018, and before settling at 128.8 in May 2018. Since the end of the recession, the employment rate for the City of San Diego has continued to improve steadily. In May 2018, State and national unemployment rates reached the lowest levels since 2001.

Figure 2: Consumer Confidence and Unemployment



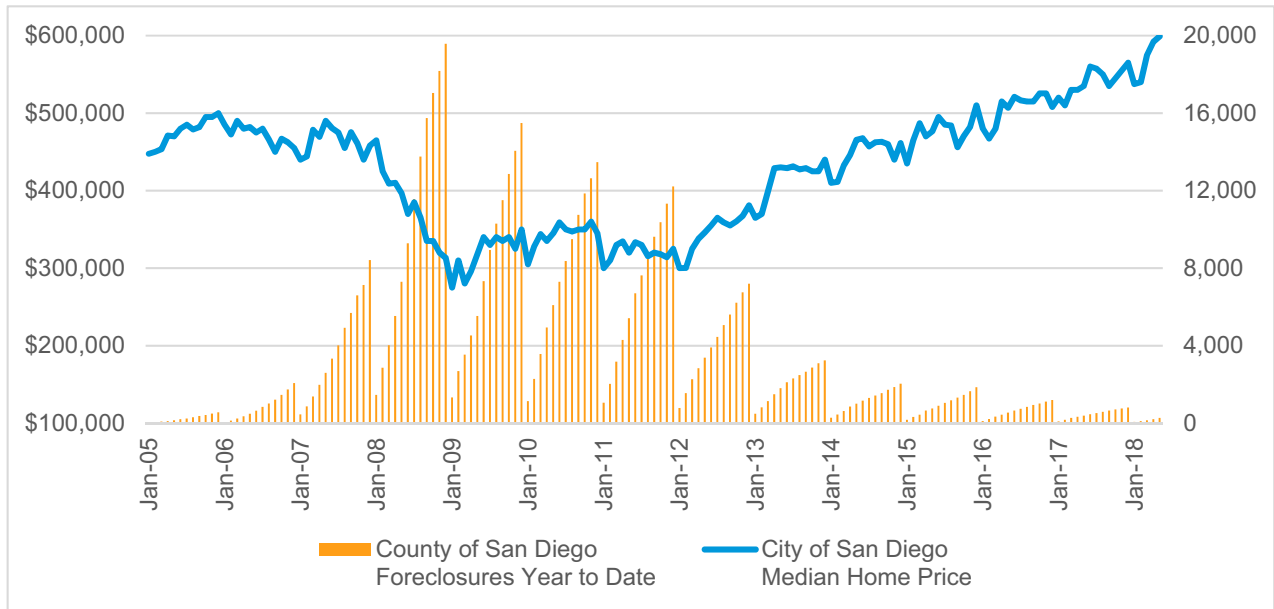
Source: The Conference Board, California Employment Development Department

Citywide median home prices have rebounded from low of \$275,000 in January 2009 to a new all-time high of \$599,000 in May 2018. Home sales for the period of June 2017 through May 2018 decreased by 4.1 percent when compared to June 2016 through May 2017, which is a change in direction from the prior twelve month period growth rate in sales of 1.6 percent. As reported by CoreLogic, a data and analytics company, the S&P/ Case-Shiller San Diego Home Price Non-

General Fund Revenues

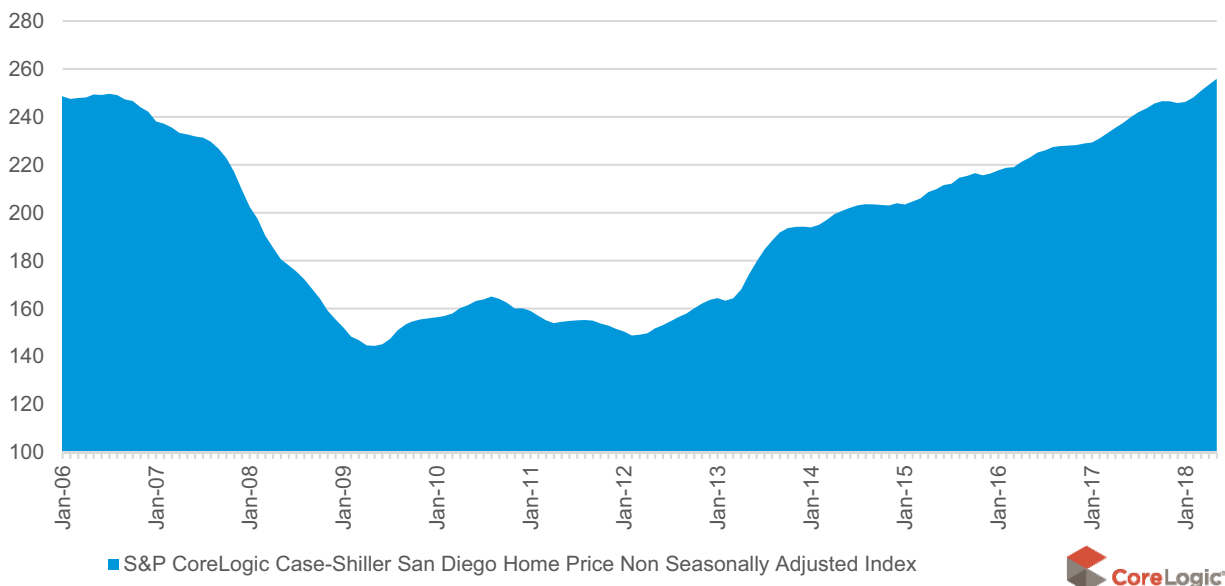
Seasonally Adjusted Index reached an all-time high in April 2018. The home price index as of April 2018 was 255.9, which is a 7.8 percent increase over the April 2017 index of 237.5.

Figure 3: City of San Diego Monthly Median Home Price and County of San Diego Foreclosures



Source: CoreLogic®, San Diego County Assessor/Recorder/Clerk's Office

Figure 4: City of San Diego S&P/Case-Shiller Home Price Index Graph



Source: CoreLogic® S&P Dow Jones Indices LLC / Case -Shiller

General Fund Revenues

Development of the Fiscal Year 2019 General Fund revenue budget incorporates a wide variety of economic data to forecast revenues. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2019 Adopted Budget:

- The Index of Leading Economic Indicators for San Diego County as of April 2018 was 152.7, which is an increase of 6.8 percent from the April 2017 index level of 143.0 (University of San Diego Index of Leading Economic Indicators).
- Home sales in the City of San Diego for the twelve month period from June 2017 to May 2018 totaled 16,191 which is a decrease of 4.1 percent from the 16,884 home sales from the prior twelve month period from June 2016 to May 2017 (CoreLogic ®).
- As of May 2018, the citywide median home price was \$599,000 which is an 12.0 percent increase from the May 2017 median home price of \$535,000 (CoreLogic ®).
- The S&P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego was 255.9 as of April 2018, a 7.8 percent increase over the April 2017 index of 237.5.(S&P Dow Jones Indices / CoreLogic ® Case-Shiller)
- Countywide foreclosures for the twelve month period from June 2017 to May 2018 totaled 691 which is a decline of 33.6 percent from the previous twelve month period from June 2016 to May 2017 total of 1,041. Notices of default, an indicator of potential future foreclosure levels, totaled 3,166 for the twelve month period from June 2017 to May 2018, a decline of 16.6 percent from the 3,794 experienced in the previous twelve month period from June 2016 to May 2017 (County of San Diego Assessor/Recorder/Clerk's Office).
- The City of San Diego's unemployment rate was 2.8 percent as of May 2018, which is a decrease from 3.6 percent as of May 2017. (State of California Employment Development Department).
- As of May 2018, the National Consumer Confidence Index, a barometer of the health of the U.S economy from the perspective of the consumer, was 128.8, which is an increase of 9.5 percent from the May 2017 index of 117.6 (The Conference Board).

According to the UCLA Anderson Forecast for the Nation and California June 2018 Report, the economy is operating at full employment and further notes that “growth on a fourth quarter to fourth quarter basis will be roughly 3% in 2018, 2% in 2019 and 1% in 2020”

The Summer 2018 Beacon Economics Forecast for the U.S. and California notes that “There is little reason to think the current economic expansion will come to an end anytime soon, despite the fact that this is now the second longest expansion on the books...There is no point in asking ‘when’ until there is a ‘why’. And right now, there is no ‘why’ “.

General Fund Revenues

Property Tax

Background

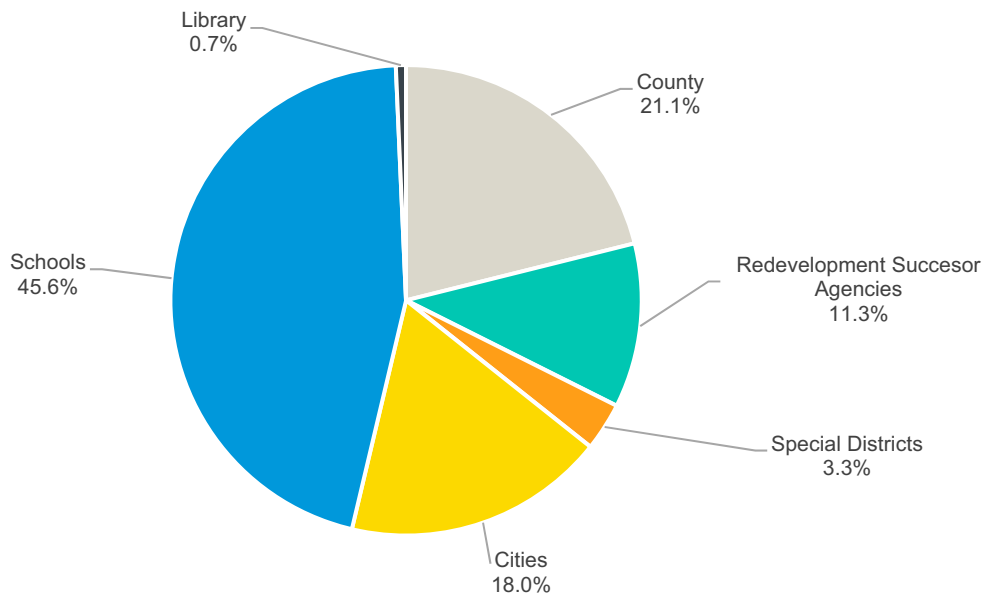
Property tax revenue is the City's largest revenue source, representing 39.0 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index. But, cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

**General Fund Revenue
\$560.0million**

**Percent of
General Fund Revenues
39.0 percent**

The 1.0 percent property tax levy is collected and distributed to a number of agencies including the County, the City, school districts, and special districts. According to the County of San Diego Assessor's Office, for every \$100 collected in Fiscal Year 2018, the allocation to the cities in San Diego County total \$18.00, which includes offsets for Motor Vehicle License Fees. Additionally, per City Charter requirement, a special tax levy of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

Figure 5: Fiscal Year 2018 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

The following factors have contributed to changes in property tax revenues:

- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2019, the property tax administration fee for the City is estimated to be \$4.6 million, which is an increase of \$0.1 million over the FY 2018 Adopted Budget of \$4.5 million

General Fund Revenues

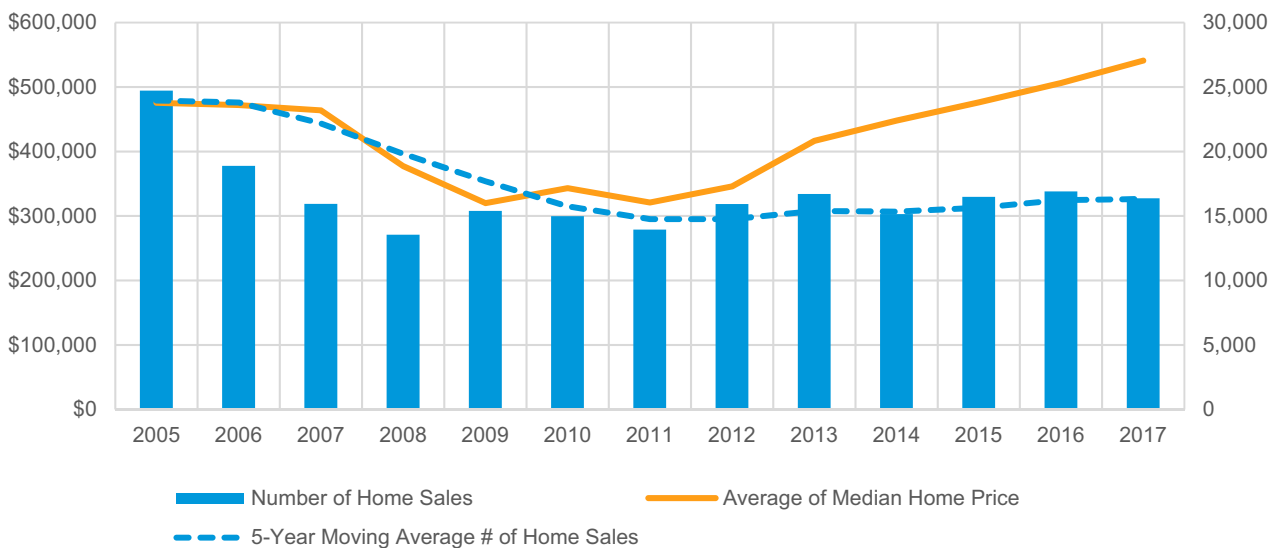
- As a result of dissolution of the redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State Department of Finance are distributed to the City as the Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Residual funds in the RPTTF are distributed to the local taxing entities per appropriate allocation formulas at a rate ranging from 17.0 to 22.0 percent. The City's residual tax sharing amount is estimated to be \$14.8 million in Fiscal Year 2019, which is a decrease of \$3.8 million from the FY 2018 Adopted Budget of \$18.5 million.
- There are two outstanding lawsuits regarding the distribution of residual funds in the RPTTF. Both lawsuits have the potential to correct certain prior residual distributions. One correction could positively impact property tax, while the other could negatively impact property tax. Further, one of the lawsuits contests the methodology of residual distributions and could increase the City's allocated percentage of future residual distributions.

Economic Trends

While the local residential housing market continued to experience improvement in Fiscal Year 2018, the growth rate for the Fiscal Year 2019 Adopted Budget is based on Calendar Year 2017 market activity. This is due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. The assessed value of each property is determined January 1 of each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December and April of the following year. Due to this delay, property tax revenue projections do not fully reflect recent market activity.

Home sales in the City of San Diego decreased slightly in Calendar Year 2017, as the City recorded 16,372 sales, which is a 3.1 percent decrease over the Calendar Year 2016 home sales total of 16,897. Home sales in 2017 were slightly above the five-year average. Median home sales price showed continued improvement during Calendar Year 2017. The monthly median home price in the City for Calendar Year 2017 averaged \$541,042 which is an increase of 6.9 percent from the Calendar Year 2016 average monthly median home price of \$506,313. The median home price as of December 2017 was \$565,000.

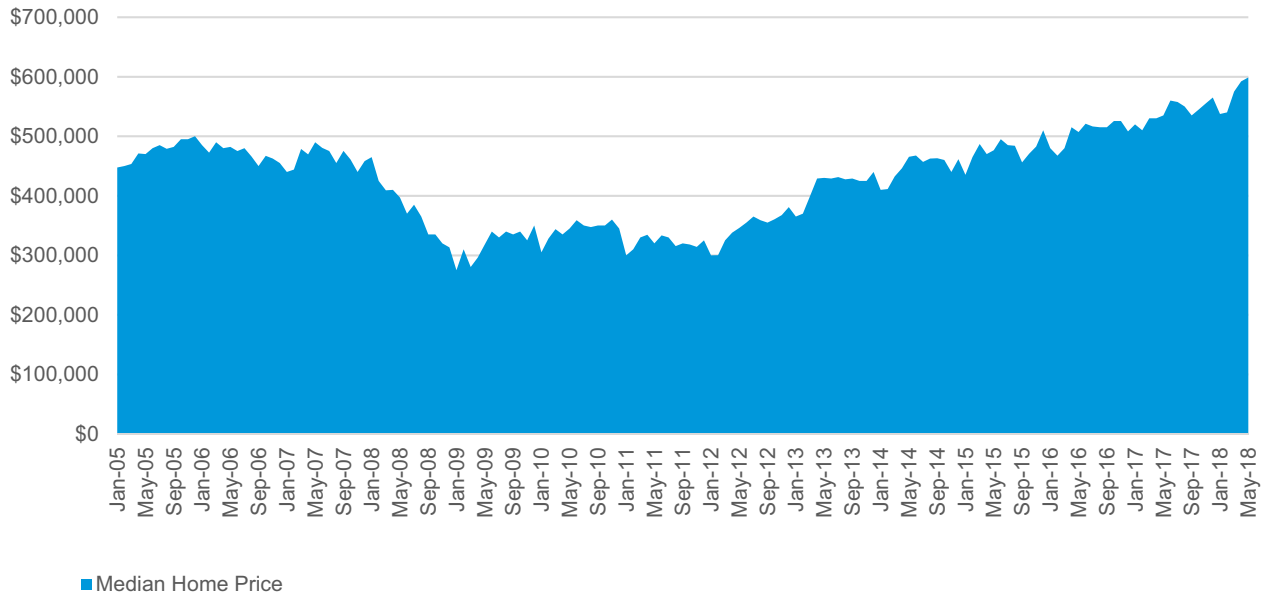
Figure 6: City of San Diego Home Sales (Calendar Year)



General Fund Revenues

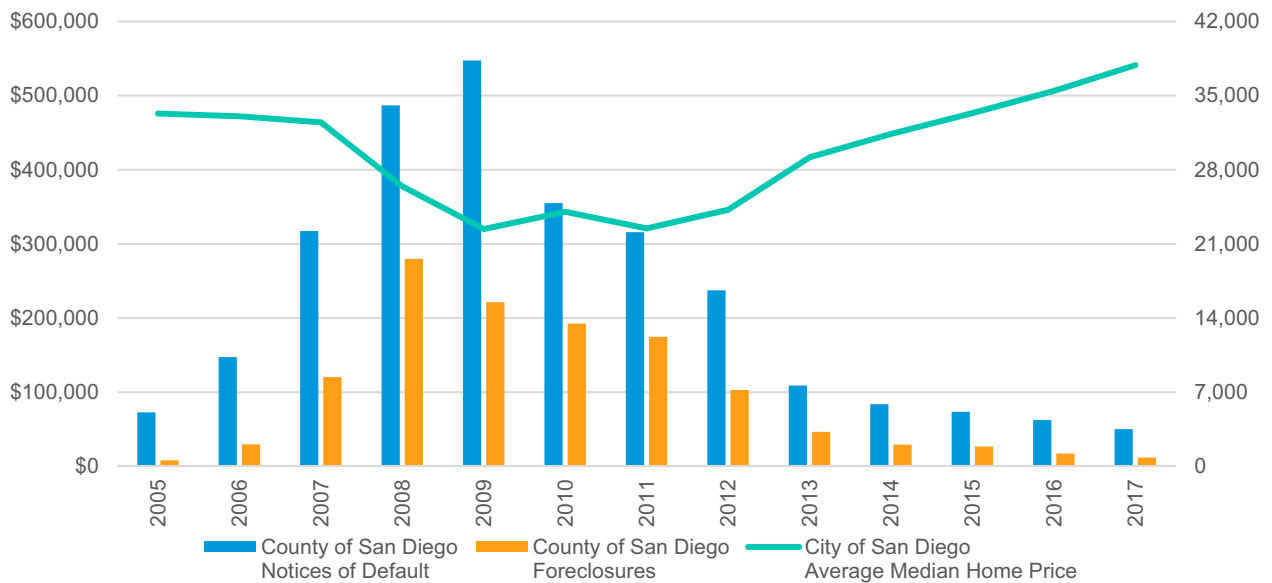
Source: CoreLogic®

Figure 7: City of San Diego Annual Median Home Price



Source: CoreLogic®

Figure 8: San Diego County Home Foreclosures (Calendar Year)



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic®

The CCPI plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. As previously stated, a property's value may increase at the rate of the CCPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2017 was 265.5, which is a 3.0 percent increase over

General Fund Revenues

the October 2016 CCPI of 257.8. Therefore, assessed value for those properties, not otherwise sold or improved, will increase by 2.0 percent.

A strong labor market and low unemployment rates contributed to the growth in the local real estate market. The City of San Diego's unemployment rate reached a new low in May 2018 at 2.8 percent. The State of California's unemployment rate also achieved a new low of 3.7 percent in May 2018.

According to Colliers International Fourth Quarter 2017 Research & Forecast Report, completed commercial construction in San Diego County during Calendar Year 2017 was 635,461 square feet, which is an increase from the previous year construction of 155,333 square feet. Likewise, industrial construction increased in square footage from 426,227 to 850,935 in 2017. Commercial and industrial property represents approximately 20.0 and 6.3 percent, respectively, of the assessed property value within the City. Given the difference in commercial and industrial development between 2016 and 2017, property tax growth in Fiscal Year 2019 is anticipated to increase from the prior year in these categories.

In December 2015, the Federal Open Market Committee (FOMC) began raising the target range for the federal funds rate, for the first time in nine years, to a range of 0.25 to 0.50 percent. Subsequently, the FOMC raised the target range to 1.75 to 2.0 percent with six increases since December 2015. The Committee notes in its June 13, 2018 press release that "The Committee expects that further gradual increases in the target range for the federal funds rate will be consistent with sustained expansion of economic activity, strong labor market conditions, and inflation near the Committee's symmetric 2 percent objective over the medium term. Risks to the economic outlook appear roughly balanced."

Lastly, while the 30-year mortgage rate steadily decreased from 2009 through 2016, mortgage rates have trended higher through May 2017 when compared to calendar year 2016. Mortgage rates are likely to continue to rise as the FOMC continues with its normalization of the federal funds rate and implementation of other monetary policy to maintain stable growth in the economy while curbing inflation.

Fiscal Year 2019 Adopted Budget

The increase in the October 2017 CCPI, increased median home prices, low unemployment, and continued strength in the commercial real estate market, will drive the growth in assessed valuation for Fiscal Year 2019 and result in increased base property tax receipts. While the number of home sales in 2017 decreased slightly compared to 2016, the volume of home sales continues to sustain at levels that provide growth to the property tax base. These factors support the increased growth rate assumed for the Fiscal Year 2019 property tax budget. This growth, however, will be constrained by increased borrowing costs and increases in median home prices.

The Fiscal Year 2019 Adopted Budget for property tax is \$560.0 million, which assumes 5.5 percent growth for the base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. This growth rate is higher than projected in the Fiscal Year 2019-2023 Financial Outlook due to continued strength in the real estate market. The \$560.0 million property tax budget consists of an estimated \$393.5 million in base property tax (Proposition 13), \$144.5 million "in-lieu of motor vehicle license fee" payment, \$7.2 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$14.8 million in anticipated residual property tax payments.

As a result of the dissolution of the RDA, the tax sharing pass-through payments will be received as part of the Recognized Obligations Payment Schedule (ROPS) and will be recognized as property tax revenue. The residual property tax payments are the City's proportionate share of funds remaining in the RPTTF after ROPS requirements have been met. The total property tax for the Fiscal Year 2019 Adopted Budget is lower than the Outlook due to additional ROPS obligations paid from the RPTTF, thereby reducing residual RPTTF property tax. These additional ROPS obligations

General Fund Revenues

include an accelerated loan repayment to the City's Community Development Block Grants program, which will directly benefit on a dollar-for-dollar basis as opposed to a 17.0 to 22.0 percent distribution to the General Fund of residual RPTTF distributions.

Table 3: Fiscal Year 2019 Adopted Property Tax Budget

	(in millions)	
Base Property Tax	\$	393.5
Property Tax "In-Lieu" of MVLFF		144.5
Tax Sharing Distribution		7.2
Residual Tax Sharing		14.8
Total Property Tax	\$	560.0

Sales Tax

Background

Sales tax is the second largest General Fund revenue source, representing 19.6 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration (formerly the Board of Equalization), which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

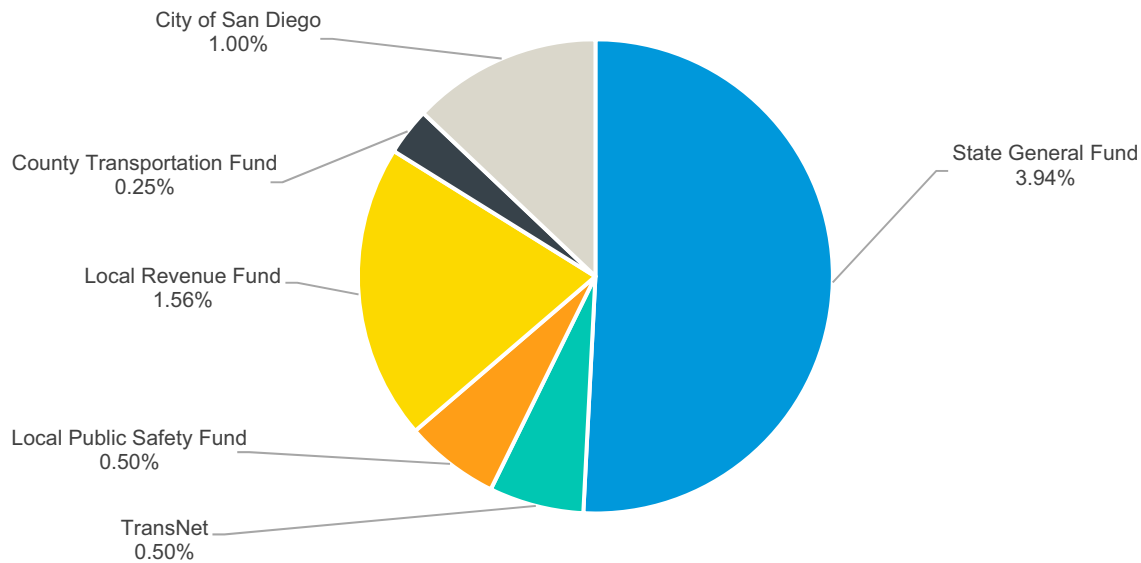
**General Fund Revenues
\$282.1 million**

**Percent of
General Fund Revenues
19.6 percent**

The total citywide sales tax rate in San Diego is 7.75 percent. Included in the 7.75 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet); safety sales tax; and Proposition 30, Temporary Taxes to Fund Education. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section.

General Fund Revenues

Figure 9: City of San Diego Sales Tax Rate (7.75 percent)



Source: State Board of Equalization

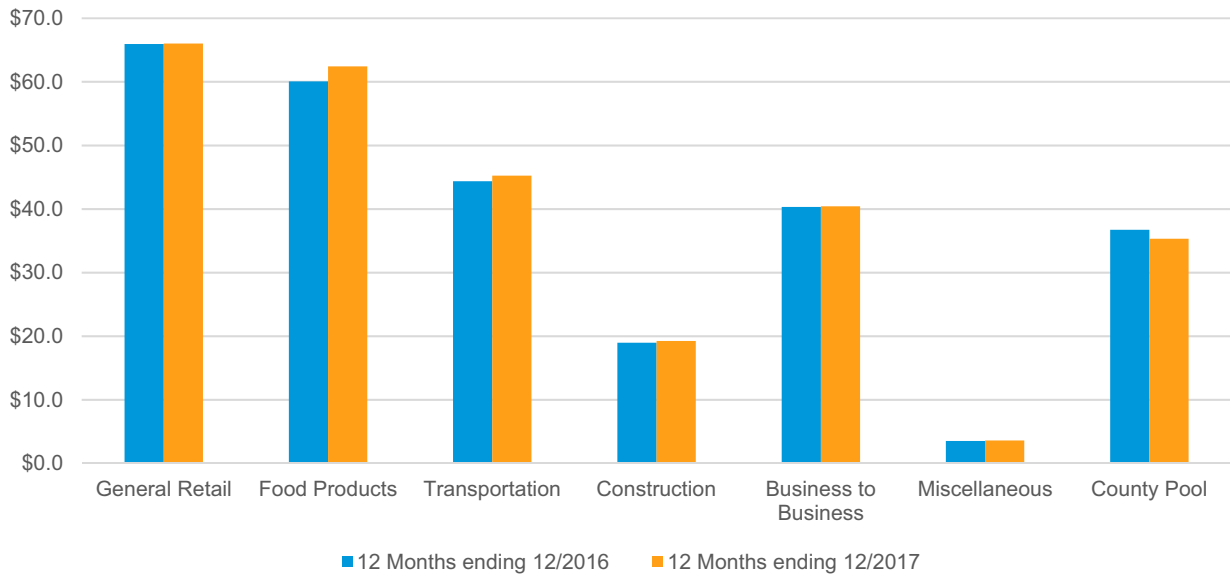
Economic Trends

The Fiscal Year 2019 Adopted Budget for Sales Tax was developed utilizing a 3.0 percent growth rate. **Figure 10: Sales Tax Revenues by Economic Category** displays sales tax for purchases made during the twelve months period ending December 2017 compared to the twelve month period ending December 2017.

Sales tax from the General Retail category, the City's largest sales tax economic category, continues to grow slowly as sales in this category continue to shift away from brick and mortar stores to online sales. Sales tax to the City from online sales are received through the County Pool, which is distributed to the City at a rate of approximately 48 percent of the total County Pool receipts based on the City's pro rata share of total countywide sales tax receipts. Tourism trends continue to be strong along with the associated Food Products category reflecting strong receipts in hotels, fine dining and other restaurants. The transportation category which includes fuel and automobile sales, also grew in Fiscal Year 2018 driven by increases in fuel prices.

General Fund Revenues

Figure 10: Sales Tax Revenues by Economic Category (in millions)



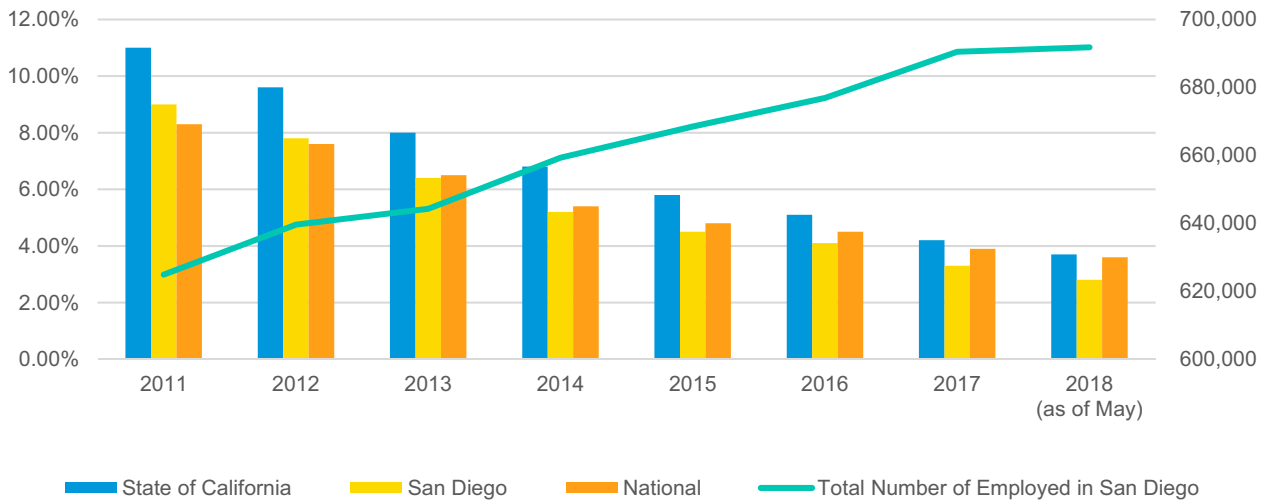
Source: MuniServices, LLC

Economic indicators that drive spending and therefore sales tax receipts include the unemployment rate, total number of persons employed, and consumer confidence. Calendar Year 2017 showed record numbers for these indicators. The City of San Diego's Unemployment Rate saw a new low in May 2018 of 2.8 percent with 691,800 persons employed. Furthermore, consumer confidence reached a new high of 130.0 in February 2018 before settling at 128.8 in May 2018. Likewise, the University of San Diego Index of Leading Economic Indicators reached an all-time high in March 2018 at 152.9 before settling at 152.3 in May 2018. The San Diego Consumer Price Index for Calendar Year 2017 has also increased by 3.0 percent from 274.7 to 283.0, leading to higher prices of goods, and therefore sales tax. It is unclear how long the highs experienced within the last year will continue.

On June 21, 2018, the Supreme Court of the United States released an opinion on South Dakota v. Wayfair, inc. This opinion provides a state the ability to collect sales tax on transactions occurring outside the state, including taxable sales made online. The implementation of this decision is currently pending and therefore the impact on local sales tax, while expected to be positive, is currently unknown. The City will closely monitor sales tax revenues and adjust the projections as necessary.

General Fund Revenues

Figure 11: Unemployment Rates



Source: State of California, Employment Development Department

Fiscal Year 2019 Adopted Budget

The growth rate for sales tax for Fiscal Year 2019 is 3.0 percent as forecasted in the Fiscal Year 2019-2023 Five-Year Financial Outlook. This growth rate reflects anticipated higher fuel prices, marginal to flat growth in general retail due to continued shift away from brick-and-mortar retail stores to online purchases, stable automotive sales in light of higher interest rates, and a continued overall optimistic outlook for the economy in Fiscal Year 2019. The Fiscal Year 2019 Adopted Budget for sales tax is \$282.1 million.

General Fund Transient Occupancy Tax (TOT)

Background

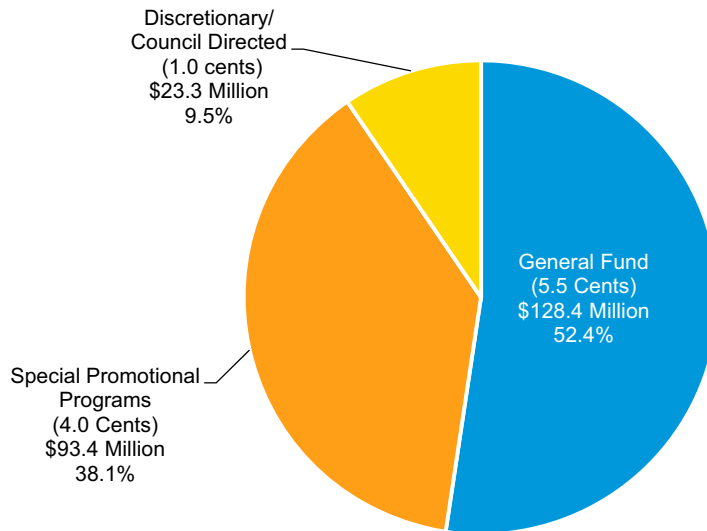
Transient Occupancy Tax makes up 8.9 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. TOT totals \$245.1 million, of which, \$128.4 million is applied directly to the General Fund.

**General Fund Revenues
\$128.4 million**

**Percent of
General Fund Revenues
8.9 percent**

General Fund Revenues

Figure 12: City of San Diego Transient Occupancy Tax Allocation



Economic Indicators

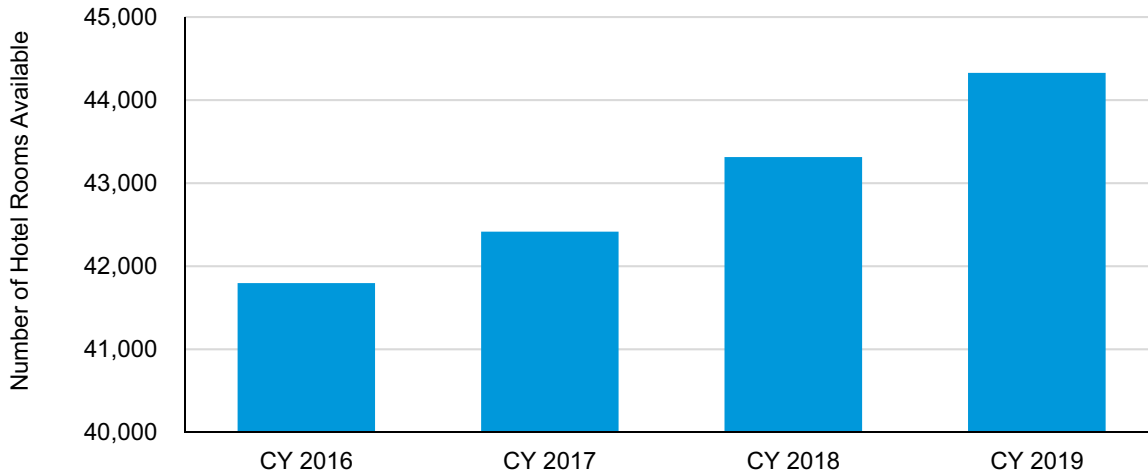
The San Diego hotel sector, which generates the majority of TOT receipts, performed strongly over the past several years. The continued growth in room demand and supply, coupled with the rise in the average daily room rate (ADR) in San Diego have led to the sustained yearly growth in TOT revenue. While the City is projected to see continued growth in TOT revenue in Fiscal Year 2019, growth is projected at a lower rate than previous years as a result of a recent slowing growth of TOT related economic indicators.

According to the San Diego Travel Forecast prepared for the San Diego Tourism Authority by Tourism Economics, overnight visits to San Diego County are projected to grow by 2.0 percent in calendar years (CY) 2018 and 2019. Even with increased overnight visits, the projected average hotel occupancy rate in CY 2018 and 2019 is projected to average 77.0 percent, which is decrease from prior year hotel occupancy rate of 77.6. These indicators drive the projected room demand in CY 2018 to 2.3 percent and decreasing in CY 2019 to 1.6 percent.

The supply of rooms is projected to increase in CY 2018 before slowing in CY 2019. As illustrated in **Figure 12: City of San Diego Transient Occupancy Tax Allocation**, the total supply of rooms is projected to grow by 3.0 percent in CY 2018 and slow to 2.3 percent growth in CY 2019. This is an increase of approximately 1,000 hotel rooms within the City by CY 2019.

General Fund Revenues

Figure 13: Total Projected Hotel Rooms In San Diego CY 2016 - 2019



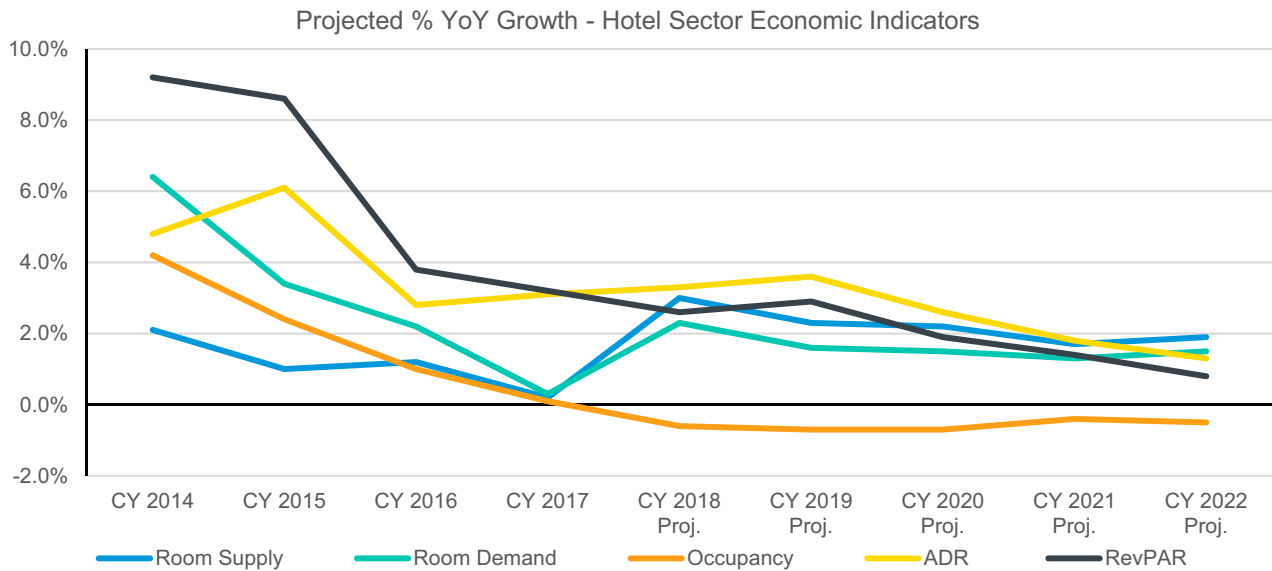
Source: San Diego Tourism Authority and Tourism Economics

Finally, the ADR and the revenue per available room (RevPAR) are also projected to show continued growth. San Diego is expected to outperform the nation as room rates are expected to be higher than the national average. As seen in the **Figure 14: Hotel Sector Economic Indicators**, the ADR is projected to grow an average of 3.5 percent in CY 2018 and CY 2019

With sustained growth in TOT receipts in the first half of Fiscal Year 2018, and increases in TOT related economic indicators projected for Calendar Year 2018 and 2019, the Fiscal Year 2019 growth rate for the City's TOT revenue is projected at 5.3 percent.

General Fund Revenues

Figure 14: Hotel Sector Economic Indicators



	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018 ¹	CY 2019 ¹
Visitors						
Total Visits (millions)	33.8	34.3	34.6	34.997	35.8	36.3
Overnight Visits (millions)	16.9	17.2	17.4	17.357	18.1	18.3
Hotel Sector						
Avg. Occupancy	74.6%	76.4%	76.4%	79.1%	77.4%	76.9%
Avg. Daily Rate	\$ 141.4	\$ 150.0	\$ 154.2	\$ 166.9	\$ 165.0	\$ 171.5
Rev PAR ²	\$ 105.5	\$ 114.6	\$ 117.9	\$ 132.1	\$ 127.7	\$ 131.9
Room Demand (growth)	6.4%	3.4%	1.3%	0.3%	1.7%	1.1%

Source: San Diego Tourism Authority and Tourism Economics

¹ Forecast - Tourism Economics, December 2017

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

Fiscal Year 2019 Adopted Budget

The Fiscal Year 2019 total Transient Occupancy Tax (TOT) budget for the City of San Diego is \$245.1 million which reflects a 5.3 percent growth rate. The Fiscal Year 2019 projected growth rate of 5.3 percent is a decrease from the projected growth rate of 5.9 percent as reported in the Fiscal Year 2019-2023 Five-Year Outlook. This decrease is primarily due to a decline in occupancy levels. The decline in occupancy levels can be attributed to slower visitor growth and continued supply growth, coupled with a slowdown in demand.

Of the \$245.1 million of total TOT, \$128.4 million represents the 5.5 cents allocable to the general government purposes, will be recognized in the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding

General Fund Revenues

budgeted to be transferred to the General Fund and other TOT allocated for reimbursement of General Fund tourism-related expenditures.

Franchise Fees

Background

Franchise fee revenue makes up 5.5 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, franchise fees are collected from San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum (formerly known as Time Warner), AT&T, and California American Water (Cal Am), a privately-owned water utility that services a small portion of the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal Am is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage. SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0 percent) and the Environmental Growth Funds (25.0 percent) based on the City Charter. Cable providers, which are the second largest contributors to franchise fees, remit 5.0 percent of gross revenues

**General Fund Revenues
\$78.8 million**

**Percent of
General Fund Revenues
5.5 percent**

Fiscal Year 2019 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2019 Adopted Budget for total SDG&E franchise fee revenue of \$63.6 million is based on the Fiscal Year 2018 year-end projection and assumes a 2.0 percent growth rate for Fiscal Year 2019. Historically, revenue receipts have shown positive growth rates, and in the few years that revenues declined, the following periods showed modest growth. As such, revenue growth for Fiscal Year 2019 is budgeted at 2.0 percent, consistent with the Fiscal Year 2019 - 2023 Five-Year Financial Outlook.

In accordance with the City Charter, 75.0 percent of the revenue received from SDG&E, or \$47.7 million, is allocated to the General Fund. The remaining 25.0 percent of revenue received from SDG&E, or \$15.9 million, is deposited into special revenue funds called the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt currently outstanding in the EGF, this will provide funding for park and open space maintenance in Fiscal Year 2019.

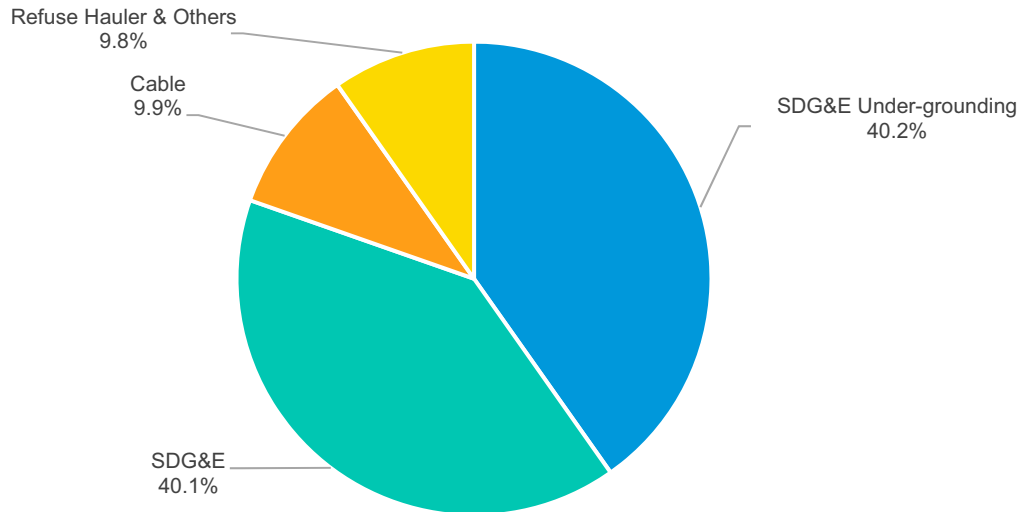
CABLE COMPANIES. The Fiscal Year 2019 Adopted Budget for cable franchise fee revenue of \$15.6 million is based on the Fiscal Year 2018 year-end projection and assumes a negative 2.0 percent growth rate for Fiscal Year 2019. The projected growth rate is based on current market conditions and lower revenues from cable providers experienced over the past couple of years.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2019 Adopted Budget for refuse hauler and other franchise fee revenues is \$15.5 million and is based on the Fiscal Year 2018 year-end projection. The City anticipates \$12.7 million from refuse collection fees, \$1.6 million in revenue related to the Police Department vehicle tow program, \$0.8 million in franchise fees from the EDCO and Sycamore Landfill facilities, and \$0.4 million from other franchise fee sources.

General Fund Revenues

UNDERGROUNDING UTILITY FEE. The Fiscal Year 2019 Adopted Budget for SDG&E undergrounding utility fee revenue of \$63.8 million is based on the current Fiscal Year 2018 year-end revenue projection. This revenue is budgeted in the Underground Surcharge Fund.

Figure 15: Franchise Fee Revenue Breakdown



Property Transfer Tax

Background

Property transfer tax makes up 0.8 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

**General Fund Revenues
\$11.0 million**

**Percent of
General Fund Revenues
0.8 percent**

Economic Trends

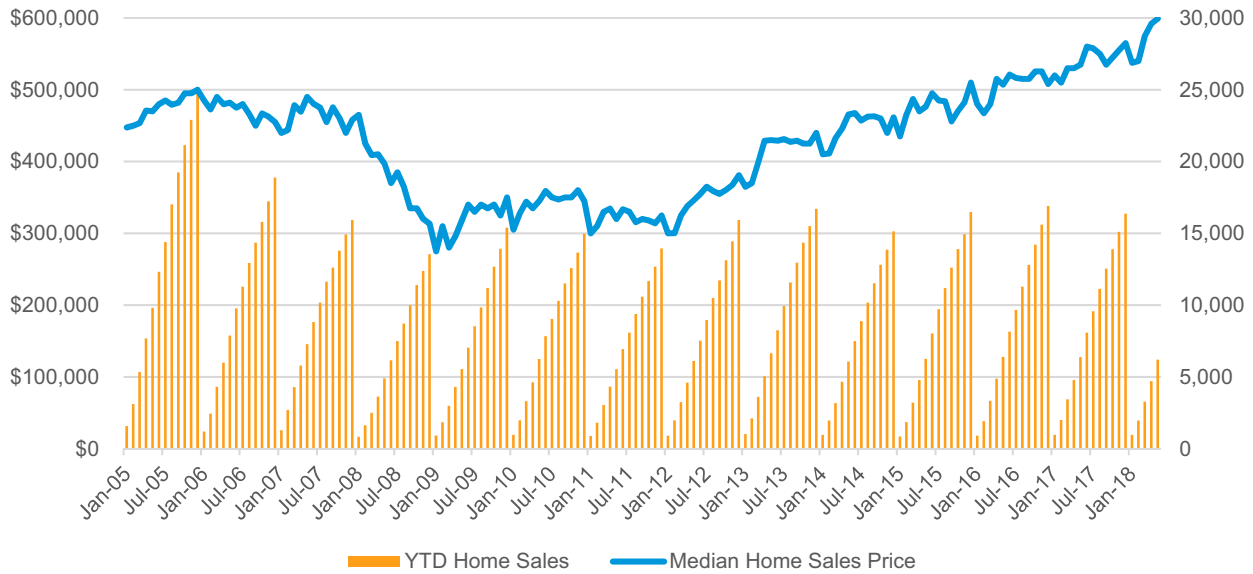
Unlike property tax revenue, property transfer tax revenue reflects changes to current economic conditions since it does not experience a time lag as with property tax. The economic factors that primarily affect property transfer tax revenue are home sales and prices. Home sales in San Diego during the period June 2017 through May 2018 totaled 16,191 which is a decrease of 4.1 percent increase from the total of 16,884 during the period June 2016 through May 2017. The citywide median home price for May 2018 was \$599,000 which is an increase of 12.0 percent from last May's home price of \$535,000. In addition, twelve month foreclosure activity totals has declined from 1,041 as of May 2017 to 691 in May 2018, which is a 33.6 percent decrease. Overall, economic conditions demonstrate year-to-date positive improvements.

General Fund Revenues

Fiscal Year 2019 Adopted Budget

The Fiscal Year 2019 Adopted property transfer tax budget of \$11.0 million is based on Fiscal Year 2018 year-end projections and assumes a 4.0 percent growth rate. The positive growth rate is based on anticipated continued growth in median home prices projected to occur during Fiscal Year 2019.

Figure 16: City of San Diego Home Sales



Source: CoreLogic®

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

**General Fund Revenues
\$25.8 million**

**Percent of
General Fund Revenues
1.8 percent**

Fiscal Year 2019 Adopted Budget

The Fiscal Year 2019 Adopted Budget for licenses and permits is \$25.8 million or 1.8 percent of the General Fund revenue budget.

This represents an increase of \$4.1 million or 19.1 percent from the Fiscal Year 2018 Adopted Budget. The primary reason for the variance in revenue is an increase of \$3.6 million in cannabis business tax. The City began collecting cannabis business tax in January 2018, and therefore only six months of taxes were budgeted in Fiscal Year 2018. This increase represents the change to twelve months of cannabis business tax budgeted for Fiscal Year 2019.

General Fund Revenues

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2019 Adopted Budget

The Fiscal Year 2019 Adopted Budget for fines, forfeitures, and penalties revenue is \$31.4 million or 2.2 percent of the General Fund revenue budget. The Fiscal Year 2019 Adopted Budget is \$0.5 million or 1.5 percent lower than the Fiscal Year 2018 Adopted Budget. The decrease for fines, forfeitures, and penalties is primarily due to a projected decrease in parking citation revenue.

**General Fund Revenues
\$31.4 million**

**Percent of
General Fund Revenues
2.2 percent**

Revenue from Money and Property

Rents and Concessions

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for Midway/Frontier property and City Pueblo lands.

**General Fund Revenues
\$59.3 million**

**Percent of
General Fund Revenues
4.1 percent**

Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2019 Adopted Budget

The Fiscal Year 2019 Adopted Budget for rents and concessions revenue is \$59.3 million or 4.1 percent of the General Fund revenue budget. This represents a \$1.6 million or 2.7 percent increase from the Fiscal Year 2018 Adopted Budget.

The increase is attributed to a \$0.8 million re-categorization of office space rent from Non-General Funds from the transfers in category to the rents and concessions category. Additionally, rents and concessions of city owned property is increasing by \$1.8 million, however, this is offset by a \$1.0 decrease in Mission Bay lease revenue primarily due to lower lease revenues from Sea World.

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund

General Fund Revenues

investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results. Interest earnings of the Fund are allocated to the participating City funds based on their pro rata share.

Interest Earnings Outlook

In December 2015, the FOMC began raising the target range for the federal funds rate, for the first time in nine years, to a range of 0.25 to 0.50 percent. Subsequently, the FOMC raised the target range to 1.75 to 2.0 percent with six increases since December 2015. The committee notes in its June 13, 2018 press release that “The Committee expects that further gradual increases in the target range for the federal funds rate will be consistent with sustained expansion of economic activity, strong labor market conditions, and inflation near the Committee's symmetric 2 percent objective over the medium term. Risks to the economic outlook appear roughly balanced.”

Fiscal Year 2019 Adopted Budget

The Fiscal Year 2019 Adopted Budget for interest earnings revenue is unchanged from the Fiscal Year 2018 Adopted Budget of \$0.7 million.

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2019 Adopted Budget

The Fiscal Year 2019 Adopted Budget for revenue from federal and other agencies is \$5.5 million or 0.4 percent of the General Fund revenue budget. This represents an approximate \$1.0 million or 23.7 percent increase from the Fiscal Year 2018 Adopted Budget. The increase from the Fiscal Year 2018 Adopted Budget is primarily attributable to reimbursements for Fire-Rescue and Office of Homeland Security.

General Fund Revenues
\$5.5 million

Percent of
General Fund Revenues
0.4 percent

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The

General Fund Revenues
\$160.3 million

Percent of
General Fund Revenues
11.2 percent

General Fund Revenues

amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments. Transient Occupancy Tax (TOT) revenue is allocated to several departments for General Fund reimbursable expenditures for the safety and maintenance of visitor related facilities.

Fiscal Year 2019 Adopted Budget

The Fiscal Year 2019 Adopted Budget for charges for current services revenue is \$160.3 million or 11.2 percent of the General Fund revenue budget. This represents a net increase of \$7.5 million or 4.9 percent increase from the Fiscal Year 2018 Adopted Budget. The Fire-Rescue Lifeguard Division and Police Department are anticipated to receive an increase of \$6.6 million and \$1.0 million, respectively in TOT revenues to support the safety and maintenance of visitor related facilities.

Transfers In

Background

The transfers in revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

**General Fund Revenues
\$90.2 million**

**Percent of
General Fund Revenues
6.3 percent**

Fiscal Year 2019 Adopted Budget

The Fiscal Year 2019 Adopted Budget for transfers in is \$90.2 million or 6.3 percent of the General Fund revenue budget. This represents an approximate \$27.6 million or 23.4 percent decrease from the Fiscal Year 2018 Adopted Budget.

The change is primarily attributed to the removal of prior year one-time transfers in, and the addition of new one-time transfers in for Fiscal Year 2019. The removal of one-time transfers in were as follow: Pension Stabilization Reserve Fund \$16.0 million, Workers Compensation Reserve Fund \$10.1 million, Stadium Operations Fund \$8.5 million, Concourse Fund \$1.5 million and various fund closures \$0.3 million.

One-time transfers in for Fiscal Year 2019 include a transfer from the Compensated Absences Fund of \$4.7 million representing the General Fund's portion of an overcharge to various departments of deferred compensation of overtime add-on pay. Additionally, a one-time transfer in of \$3.4 million from the Fleet Replacement Fund representing surplus funds also increases the transfers in.

Increases in transfers in also includes \$3.1 million in revenue from a restructure of personnel from the Stadium Fund to Public Works - General Services, \$1.3 million in City Council 1-cent discretionary TOT from the TOT Fund, and \$0.6 million in transfers in to Fire-Rescue from the Public Safety Services and Fire EMS funds. These are offset by a reduction of \$1.9 million in transfers in to align the employee offset savings revenue to the allocated fringe expenditure, a redistribution of revenue from Parks and Recreation of \$1.0 million, and removal of one-time transfer in and updated revenue for Transportation and Storm Water Department totaling \$0.9 million. Lastly, the reclassification of Development Services Department's rent for City Operations Building from transfers in to the rents and concessions category in the amount of \$0.6 million completes the changes of transfers in.

General Fund Revenues

Other Revenue

Fiscal Year 2019 Adopted Budget

Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The Fiscal Year 2019 Adopted Budget for other revenue is \$3.1 million or 0.2 percent of the General Fund revenue budget. This represents an approximate \$1.5 million decrease from the Fiscal Year 2018 Adopted Budget primarily attributable to end of an ongoing donation to the Library.

**General Fund Revenues
\$3.1 million**

**Percent of
General Fund Revenues
0.2 percent**

Overview of the State of California Budget

On June 14, 2018, Governor Brown passed the final 2018-2019 Adopted Budget appropriating \$201.4 billion, including \$138.6 billion in the State's General Fund. The City does not anticipate any negative impacts to the City's General Fund Revenues because of the State's Adopted Budget. The Governor's budget includes more than \$11.6 billion in increased General Fund spending. Additionally, the 2018-2019 Adopted Budget will see a revenue growth of 3.9 percent, or \$5.2 billion, due to the increase in the personal income tax, sales and use tax, and corporation tax revenue. In accordance with Proposition 2, which sets a goal of having 10 percent of tax revenues to save for the next recession, the budget proposal provides funding to achieve 100 percent of the Budget Stabilization Account ("Rainy Day Fund") target totaling \$13.8 billion. The budget also establishes two new reserve accounts. The Safety Net Reserve receives \$200 million for future increases in CalWORKs and Medi-Cal expenditures given an economic downturn. The Budget Deficit Savings Account is estimated to temporarily hold \$2.6 billion to be transferred to the Budget Stabilization Account as needed. The State's budget required spending on education, per Proposition 98, increased to \$54.8 billion for Fiscal Year 2018-2019 due to increased revenues projections. The budget also allocates \$1.5 billion for various infrastructure proposals, including \$630 million set aside to replace the Capitol Annex, \$333 million set aside for deferred maintenance projects, \$195 million (\$25 million ongoing) for flood control infrastructure, \$134 million allocated to counties for purchasing new voting systems, \$130 million for correctional facility infrastructure, \$100 million set aside for a new CA Indian Heritage Center, and \$98 million to purchase four CalFire Helicopters.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the Fiscal Years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

General Fund Revenues

The San Diego City Council adopted a resolution in June 2018 that established the Tax Appropriations Limit for Fiscal Year 2019 at \$2,982,012,583. Using the Fiscal Year 2019 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) were calculated to be \$1.10 billion, which was \$1.88 billion lower than the Gann Limit.



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FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER
General Fund Expenditures



ADOPTED
BUDGET

General Fund Expenditures

The Fiscal Year 2019 Adopted Budget for General Fund expenditures is \$1.46 billion, which represents an increase of \$25.4 million or 1.8 percent from the Fiscal Year 2018 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2017 to Fiscal Year 2019.

Table 1: General Fund Expenditure Summary Fiscal Years 2017 - 2019

	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Total General Fund Budget	1,320,631,691	1,433,823,658	1,459,227,163
Percent Change from Previous Year		8.6%	1.8%

Table 2: Fiscal Year 2019 General Fund Expenditures (in millions)

Expenditure Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2018 - FY 2019 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 536.4	\$ 547.1	\$ 589.1	42.0	7.7%
Fringe Benefits	369.1	438.4	438.0	(0.4)	(0.1%)
PERSONNEL SUBTOTAL	905.5	985.4	1,027.1	41.7	4.2%
NON-PERSONNEL					
Supplies	37.2	34.7	30.2	(4.5)	(12.9)%
Contracts	240.3	244.6	240.7	(3.9)	(1.6)%
Information Technology	26.5	31.8	32.0	0.1	0.4%
Energy and Utilities	42.2	43.4	49.3	5.9	13.6%
Other	5.0	5.7	5.2	(0.5)	(8.3)%
Transfers Out	52.5	81.2	63.1	(18.1)	(22.3)%
Capital Expenditures	2.1	1.6	2.1	0.6	36.2%
Debt	9.3	5.4	9.6	4.1	76.0%
NON-PERSONNEL SUBTOTAL	415.1	448.4	432.1	(16.3)	(3.6)%
Total General Fund	\$ 1,320.6	\$ 1,433.8	\$ 1,459.2	25.4	1.8%

Personnel Cost

The General Fund Fiscal Year 2019 Adopted Budget includes a total of \$589.1 million for salaries and wages, which reflects a net increase of \$42.0 million or 7.7 percent from the Fiscal Year 2018 Adopted Budget. This increase is primarily due to terms of the current Memoranda of Understanding (MOU) with the City's six Recognized Employee Organizations (REO). The current MOUs between the City and the Municipal Employees Association (MEA), International Association of Firefighters (Local 145), American Federation of State, County, and Municipal Employees (Local 127), Teamsters (Local 911) and the Deputy City Attorneys Association provide for a 3.3 percent general salary increase on July 1, 2018. The Fiscal Year 2019 Adopted Budget includes \$13.6 million for the negotiated salary increases with these five REOs. Additionally, the City reached an agreement with San Diego Police Officers Association (POA) on October 18, 2017, which provides that effective July 1, 2018 POA members receive an 8.3 percent general salary increase, and on January 1, 2019 POA members receive an additional 5.0 percent general salary increase. The Fiscal Year 2019 Adopted

General Fund Expenditures

Budget includes \$18.8 million in increased salaries for the members of POA. In addition to the agreed upon salary increases in the current MOUs between the City and its' six REOs, the Fiscal Year 2019 Adopted Budget includes \$812,312 in special salary adjustments for select job classifications as approved by City Council on April 9, 2018.

The Fiscal Year 2019 Adopted Budget includes the addition of 141.87 FTE positions for staffing of the Emergency Command and Data Center, department support and oversight in the Fire-Rescue Department, administration and enforcement of City ordinances, litigation support in the Office of the City Attorney, and maintenance support for parks and recreational facilities, CleanSD initiative, and storm water pipe repair. Additionally, the Fiscal Year 2019 Adopted Budget includes the addition of 5.01 FTE positions due to reorganizations from non-general funds. Offsetting the additional positions is a reduction of 60.18 FTE positions. These position changes are described in detail later in this section. In total the Fiscal Year 2019 Adopted Budget, General Fund positions increased by a net 86.69 FTE positions or 1.2 percent from the Fiscal Year 2018 Adopted Budget. **Table 3** shows the change in the number of budgeted positions in the General Fund over the last three fiscal years.

Table 3: General Fund FTE Position Summary Fiscal Years 2017 - 2019

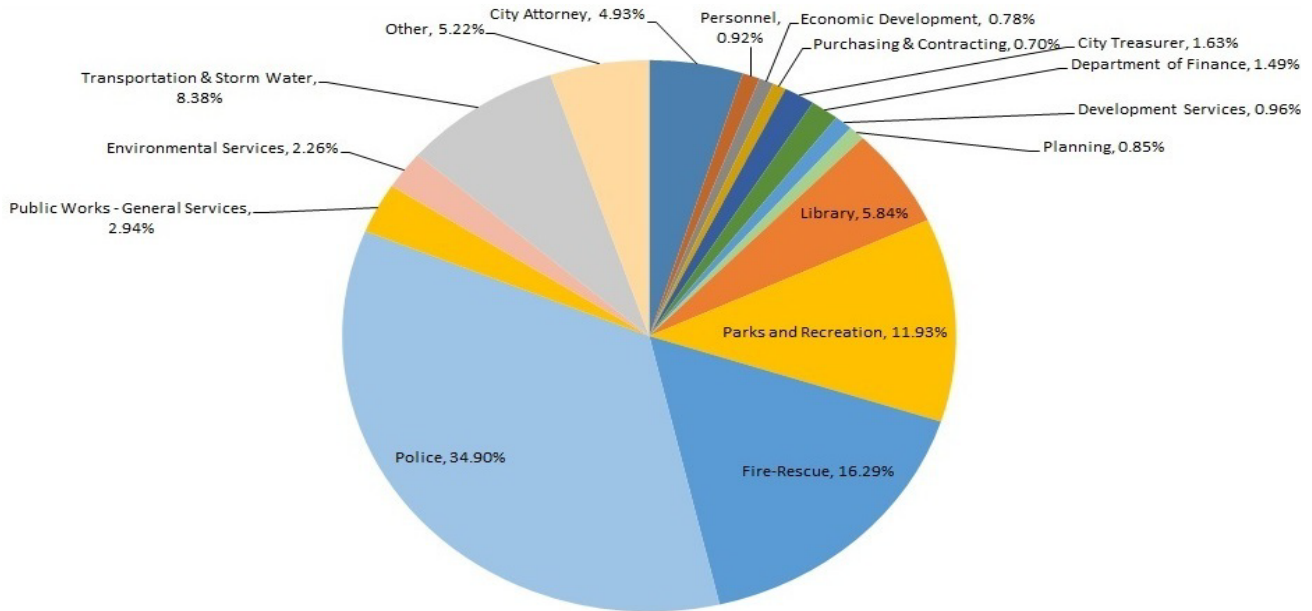
	FY 2017 Adopted Budget	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Total General Fund Budgeted FTE Positions	7,530.69	7,527.43	7,614.12
Percent Change from Previous Year		(0.0)%	1.2%

Further details on position changes in the General Fund are reflected in Attachment A - Fiscal Year 2019 Changes in Full-time Equivalent (FTE) Positions in the Appendix A.

Figure 1 summarizes the Fiscal Year 2019 Adopted General Fund FTE positions by department. Only those departments with over 50.00 FTE budgeted positions are displayed. All other General Fund departments are combined under the Other category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

General Fund Expenditures

Figure 1: Fiscal Year 2019 Adopted General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Ethics Commission, Government Affairs, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Boards & Commissions, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Purchasing & Contracting, Real Estate Assets, Smart & Sustainable Communities.

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Department account for approximately 51.2 percent of the total budgeted positions in the General Fund for Fiscal Year 2019.

Fringe Benefits

The General Fund Fiscal Year 2019 Adopted Budget includes fringe benefit expenditures totaling \$438.0 million, which reflects a net decrease of \$0.4 million or 0.1 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is primarily due to adjustments in the following fringe benefits:

- Reduction of \$2.5 million in flexible benefit allotments for sworn police officers who have eight or more years of service as outlined in the MOU between the City and San Diego Police Officer Association. Per the MOU, flexible benefit allotments for Fiscal Year 2019 is \$9,317, a decrease from the Fiscal Year 2018 amount of \$11,400, and;
- Reduction of \$2.6 million in Workers' Compensation primarily due to the use of excess workers' compensation reserves.

Offsetting these decreases, are increases in the following fringe benefits:

- \$2.5 million in Retirement ADC due to the increase in eligible employees allocated to the General Fund, and;
- \$1.0 million in Supplemental Pension Savings Plan due to the increase in employees participating in the plan.

Table 4 shows the change in fringe benefits in the General Fund from the Fiscal Year 2019 Adopted Budget by fringe type.

General Fund Expenditures

Table 4: Fiscal Year 2019 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2017 - FY 2018 Change	Percent Change
Fixed					
Long-Term Disability	\$ 1,169,585	\$ -	\$ -	\$ -	0.0%
Retiree Health/Other Post-Employment Benefits	39,025,318	40,894,411	41,653,791	759,380	1.9%
Retirement ADC ¹	185,542,970	236,395,172	238,922,952	2,527,780	1.1%
Risk Management Administration	6,800,142	6,889,539	7,162,260	272,721	3.9%
Unemployment Insurance	819,063	812,473	807,572	(4,901)	(0.6)%
Workers' Compensation	23,240,020	22,351,788	19,707,040	(2,644,748)	(11.8)%
Fixed Subtotal	256,597,098	307,343,383	308,253,615	910,232	0.3%
Variable					
Employee Offset Savings	6,576,745	6,028,253	6,031,194	2,941	0.0%
Flexible Benefits	77,877,146	96,617,481	94,141,584	(2,475,897)	(2.6)%
Medicare	7,908,632	7,100,854	7,053,666	(47,188)	(0.7)%
Retiree Medical Trust	795,972	785,761	860,576	74,815	9.5%
Retirement 401 Plan	219,804	212,743	219,777	7,034	3.3%
Retirement DROP	1,765,120	1,786,545	1,860,675	74,130	4.1%
Supplemental Pension Savings Plan	17,338,229	18,490,685	19,564,786	1,074,101	5.8%
Variable Subtotal	112,481,648	131,022,322	129,732,258	(1,290,064)	(1.0)%
Fringe Benefits	\$ 369,078,746	\$ 438,365,705	\$ 437,985,873	\$ (379,832)	(0.1)%

¹ Based on actuarial valuation prepared for SDCERS by Cheiron as of June 30, 2017

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2019 Adopted Budget totals \$30.2 million, a decrease of \$4.5 million or a 12.9 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is attributed to the removal of one-time additions in the Supplies category in the amount of \$5.5 million included in the Fiscal Year 2018 Adopted Budget. This amount is primarily offset by the following additions:

- \$470,925 for uniform allowances budgeted on a zero-based approach and \$241,500 in the Fire-Rescue Department for the replacement of structural personal protective equipment;
- \$150,000 in the Transportation & Storm Water Department for supplies to repair storm water drain pipes; and

General Fund Expenditures

- \$90,748 in the Fire-Rescue Department for supplies associated with the expansion of the one Fire Academy to thirty-six recruits.

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The Contracts category for the Fiscal Year 2019 Adopted Budget totals \$240.7 million, a decrease of \$3.9 million or 1.6 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is primarily due to the following adjustments:

- Reduction of \$1.5 million in the Citywide Program Expenditures Department for public liability insurance premiums;
- Reduction of \$600,000 in the Environmental Services Department associated with the continuation of the \$2 per ton tipping fee discount on tonnage collected from single family homes disposed at the Miramar Landfill; and
- Removal of one-time additions in the Contracts category in the amount of \$13.6 million included in the Fiscal Year 2018 Adopted budget.

This amount is offset by the following additions:

- \$2.8 million in the Citywide Program Expenditures Department for services at three Bridge Shelter locations: Father Joe's, Veteran's Village, and 16th and Newton;
- \$2.5 million in the Environmental Services Department in support of Clean SD Initiatives including \$1.3 million for sidewalk sanitation services and \$1.2 million for waste abatement services (For additional information on the Clean SD Initiative refer to the Citywide Budget Overview Section of this Volume);
- \$2.1 million in the Real Estate Assets Department related to office improvement and relocation costs for the 101 Ash Street building;
- \$1.4 million in the Parks and Recreation Department of which \$862,160 is for eight portable restrooms and associated maintenance and security in the Downtown area, and \$555,000 is for brush management services;
- \$1.4 million in the Transportation & Storm Water Department of which \$882,000 is for contractual tree trimming services, and \$501,166 is related to Regional Water Quality Control Board Supplemental Environmental Projects;
- \$709,100 in the City Treasurer Department for the Parking Administration System related to parking citation processing services;
- \$500,000 in the Police Department related to increased towing service activity; and
- \$450,717 in the Purchasing and Contracting Department to support the Animal Services Contract between the City of San Diego and the San Diego Humane Society for animal services.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2019 Adopted Budget totals \$32.0 million, an increase of \$139,741 or 0.4 percent from the Fiscal Year 2018 Adopted Budget. The primary reason for this increase is due to minor increases in IT expenses citywide.

General Fund Expenditures

Energy and Utilities

The Energy and Utilities category includes the cost for electricity, fuel, gas, and other utility and energy expenses. The Energy and Utilities category for the Fiscal Year 2019 Adopted Budget totals \$49.3 million, an increase of \$5.9 million or 13.6 percent from the Fiscal Year 2018 Adopted Budget. This net increase is primarily due to anticipated rate and consumption increases in water and fuel.

Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories. The Fiscal Year 2019 Adopted Budget for the Other category totals \$5.2 million, a decrease of \$467,873 or 8.3 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is primarily due to a removal of one-time expenditures budgeted in Fiscal Year 2018 of \$520,000 in the Fire Rescue Department associated with the replacement of self-contained breathing apparatus equipment.

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the allocation of funds to City reserves and transfers of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2019 Adopted Budget totals \$63.1 million, a decrease of \$18.1 million or 22.3 percent from the Fiscal Year 2018 Adopted Budget. This decrease is primarily due to the removal of one-time expenditures budgeted in Fiscal Year 2018 of \$40.3 million for contributions to the Infrastructure Fund, General Fund Reserve, Public Liability Reserve, and Public Utilities Department for the Low Flow Diversion Program. This decrease is offset by the following additions:

- \$17.1 million related to the contribution to the Infrastructure Fund per Charter Section 77.1;
- \$3.6 million to replenish the Pension Payment Stabilization Reserve; and
- \$3.1 million related to the General Fund deferred capital bond debt service expenses.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2019 Adopted Budget totals \$2.1 million, an increase of \$561,937 or 36.2 percent from the Fiscal Year 2018 Adopted Budget. This net increase is due to the following adjustments:

- \$290,000 in the Environmental Services Department for vehicle and equipment purchases to support waste abatement services related to the Clean SD Initiative; and
- \$256,000 in the Fire-Rescue Department for vessel replacements in support of Lifeguard operations.

Debt

The Debt category includes costs for lease payments on assets such as fire trucks, refuse packers, IT projects and equipment, and public safety helicopters. Annual debt service payments for outstanding bonds are reflected in the Transfers Out category. The Debt category for the Fiscal Year 2019 Adopted Budget totals \$9.6 million, an increase of \$4.1 or 76.0 percent from the Fiscal Year 2018 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$2.3 million in the Transportation & Storm Water Department for lease payments related to the Intelligent Cities Lighting Project to retrofit City-owned outdoor lighting;
- \$1.3 million in the Fire-Rescue Department for lease payments related to the procurement of a Sikorsky S-70i Firehawk helicopter; and

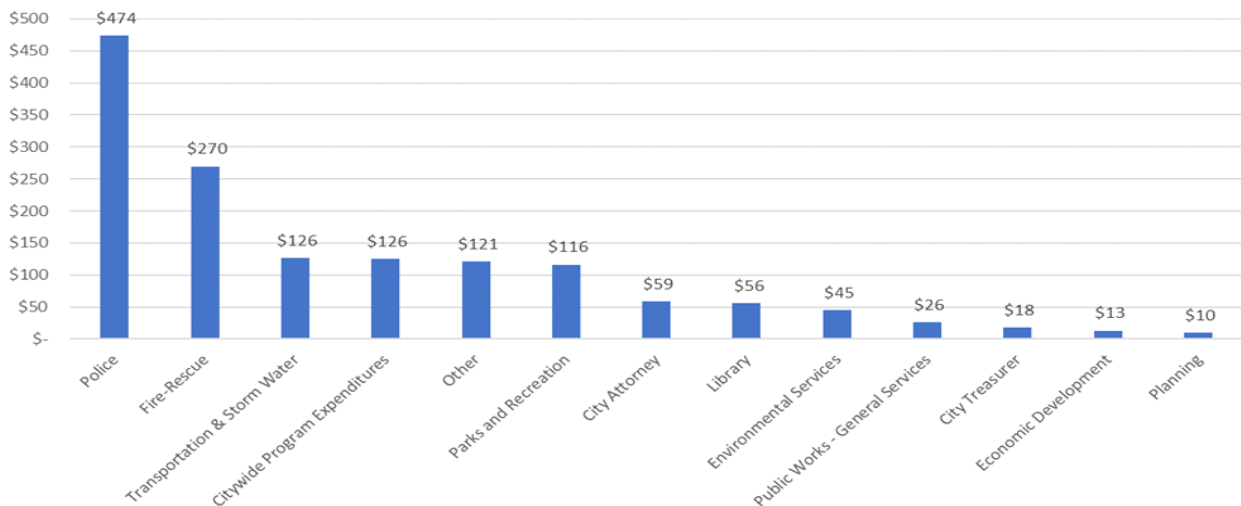
General Fund Expenditures

- \$212,500 in the Performance & Analytics Department for lease payments in support of the 311 Get It Done Customer Experience Program.

General Fund Departments

Figure 2 summarizes the Fiscal Year 2019 Adopted General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over \$10.0 million are displayed. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 3: Fiscal Year 2019 Adopted General Fund Expenditures by Department (in millions)



Note: The Other category includes: Boards and Commissions, City Auditor, City Clerk, City Council, Communications, Debt Management, Department of Finance, Department of Information Technology, Development Services, Ethics Commission, Government Affairs, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, Real Estate Assets, and Smart and Sustainable Communities

Significant Budget Adjustments

The following is a summary of critical strategic expenditures and budget reduction proposals included in the Fiscal Year 2019 Adopted Budget. After incorporating all adjustments, the Fiscal Year 2019 Adopted Budget adheres to the City's Budget Policy, maintaining a structurally balanced budget, where ongoing expenditures are supported by ongoing revenues.

Critical Strategic Expenditures

City Attorney

Support for the Family Justice Center

This adjustment includes the addition of 5.00 FTE positions and expenditures of \$576,805 in the Office of the City Attorney to support the Family Justice Center. The Family Justice Center will be transferred from the Police Department to the Office of the City Attorney while continuing to function as a multi-agency, multi-disciplinary center designed to provide comprehensive and coordinated services to victims of domestic violence and their children, as well as to victims of other forms of family violence.

Deputy City Attorneys and City Attorney Investigator – Civil Litigation Division

General Fund Expenditures

This adjustment includes the addition of 2.00 Deputy City Attorneys, 1.00 City Attorney Investigator and expenditures of \$453,777 to support the City in civil lawsuits.

Environment and Land Use – Civil Advisory Division

This adjustment includes the addition of 1.00 Deputy City Attorney and expenditures of \$217,942 in the Office of the City Attorney. This position will provide additional support to the Civil Advisory Division with legal services related to environmental and land use matters.

Deputy City Attorney – Civil Division

This adjustment includes the addition of 1.00 Deputy City Attorney-Unrepresented and expenditures of \$183,306 in the Office of the City Attorney in the Civil Division to support the Public Services & Public Safety Section. This Section provides legal services to various City departments, including the Police Department, Fire-Rescue Department, and Office of Homeland Security.

Deputy City Attorney – Criminal Division

This adjustment includes the addition of 1.00 Deputy City Attorney and expenditures of \$148,503 in the Criminal Division to support the Domestic Violence and Sex Crimes Unit. This position will work with and represent the Police Department when petitioning the Superior Court of San Diego for Temporary and Permanent Gun Violence Restraining Orders. The position will also expand training and outreach to the community and law enforcement for dealing with elder abuse, and elders with various mental health concerns including Alzheimer's disease and other types of dementia.

Tuition Reimbursement

This adjustment includes the addition of \$130,000 in non-personnel expenditures in the Office of the City Attorney for tuition reimbursement per the Memorandum of Understanding (MOU) between the City of San Diego and the Deputy City Attorneys Association of San Diego (DCAA). Per the MOU, the City reimburses each Deputy City Attorney up to \$2,000 per fiscal year for relevant continuing legal education.

Assistant for Community Outreach

This adjustment includes the addition of 1.00 Assistant for Community Outreach and expenditures of \$123,166 in the Office of the City Attorney to support community outreach and external communications.

Senior Clerk Typist

This adjustment includes the addition of 1.00 Senior Clerk Typist and expenditures of \$61,381 in the Office of the City Attorney. This addition is expected to support the Deputy City Attorneys in the Criminal Division by providing day-to-day operational support, supervisory duties, work-flow prioritization, and management of court mandated deadlines.

City Council

Restoration of Council Districts 1 and 3 Budget

This adjustment includes the addition of \$94,015 in expenditures associated with a one-time expenditures reduction published in the Fiscal Year 2018 Adopted Budget.

Council Representative I

This adjustment includes the addition of 1.00 Council Representative I position and expenditures of \$65,982 to ensure service levels and day-to-day operations are met for each City Council Office.

General Fund Expenditures

This position will provide administrative support, and will assist in with the administration and tracking of grant funded programs, as well as ensuring expenses supported by Community Projects, Programs, and Services (CPPS) and Arts, Culture, and Community Festival funds are in accordance with Council Policy and the City Charter.

Consulting Services for Select Committee on Homelessness

This adjustment includes the addition of \$38,000 in one-time non-personnel expenditures in Council Administration for consulting services for the Select Committee on Homelessness.

City Treasurer

Cannabis Business Tax Collection

This adjustment includes the addition of 1.00 Accountant 4, 2.00 Administrative Aide 2s, expenditures of \$436,405 and revenue of \$250,000 in the Office of the City Treasurer to support the administration and revenue audit functions of Cannabis Business Tax collection.

Lease and Franchise Audit Support

This adjustment includes the addition of 2.00 Accountant 3s, expenditures of \$216,417 and revenue of \$206,764 in the Office of the City Treasurer for revenue audit support. These positions will provide revenue audit support to ensure compliance with current lease and franchise agreements of City owned property.

Parking Administration System

This adjustment includes the addition of \$709,100 in one-time non-personnel expenditures in the Office of the City Treasurer for hosting and support of the Parking Administration System. This addition will establish a solution that will process and track all parking citations issued by the City of San Diego and other agencies that contract with the City for citation processing services.

Repurpose of Unclassified Positions

This adjustment includes the repurpose of unclassified positions, including 1.00 Deputy Director to Assistant Director, 2.00 Fiscal Operations Managers to Deputy Directors, and 1.00 Principal Accountant to Fiscal Operations Manager in the Office of the City Treasurer. These position adjustments will better align the position classifications with the needs of the Department.

Citywide Program Expenditures

Infrastructure Fund Transfer

This adjustment includes the addition of \$17.1 million in one-time non-personnel expenditures for the transfer from the General Fund to the Infrastructure Fund per City Charter Section 77.1.

Commission for Arts and Culture Allocation

This adjustment includes the addition of \$3.9 million in one-time non-personnel expenditures for a transfer to the Transient Occupancy Tax Fund for the Commission for Arts and Culture Allocation in support of Arts, Culture, and Community Festivals Programming.

Pension Payment Stabilization Reserve

This adjustment includes the addition of \$3.6 million in one-time non-personnel expenditures for the planned replenishment of the Pension Payment Stabilization Reserve Fund over the course of the next five fiscal years. The Fiscal Year 2018 Adopted Budget included the use of the Pension

General Fund Expenditures

Payment Stabilization Reserve Fund to offset a significant increase to the City's Actuarially Determined Contribution pension payment.

Bridge Shelters

This adjustment includes the addition of \$2.8 million in non-personnel expenditures for various services at three Bridge Shelter locations: Father Joe's, Veteran's Village and 16th and Newton. For additional information on Homelessness Programs and Services please refer to the Citywide Budget Overview Section of this Volume.

General Fund Contributions to CIP

This adjustment includes the addition of \$1.2 million in one-time non-personnel expenditures for contributions to the Capital Improvements Program (CIP) for technology projects determined to result in a capital asset. For additional information on these projects please refer to Volume III: Capital Improvements Program.

General Fund Reserve

This adjustment includes the addition of \$554,424 in one-time non-personnel expenditures to maintain the pre-funded policy target level of 15.25 percent obtained in Fiscal Year 2018. The Fiscal Year 2018 Adopted Budget included additional funding to obtain the Fiscal Year 2019 policy target one year ahead of schedule.

Office Relocation from 1010 2nd Avenue

This adjustment includes the addition of \$450,000 in one-time non-personnel expenditures for costs related to the unanticipated relocation of City staff formerly located at 1010 2nd Avenue (Executive Complex building).

Companion Unit Fee Waiver Pilot Program

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures for the Companion Unit Fee Waiver Pilot Program. This addition is expected waive the cost for Water and Sewer capacity fees related to the construction of 83 new Companion Units.

Assessments to Public Property

This adjustment includes the addition of \$178,093 in non-personnel expenditures for assessments levied by Maintenance Assessment Districts (MADs) and Business Improvement Districts (BIDs) on properties that are owned by the City.

Communications

Public Records Act Program Web Portal

This adjustment includes the addition of \$28,000 in non-personnel expenditures in the Communications Department related to licensing costs for the NextRequest online records portal. This addition will support the enhanced tracking of the City's compliance with requests related to the California Public Records Act (PRA) and is expected to improve the Department's Key Performance Indicator related PRAs requests.

General Fund Expenditures

Debt Management

Otay Mesa Enhanced Infrastructure Financing District

This adjustment includes the addition of \$20,250 in one-time non-personnel expenditures in the Debt Management Department for general election ballot costs in support of bond authorization for the Otay Mesa Enhanced Infrastructure Financing District (EIFD).

Debt Issuance Reporting Fees

This adjustment includes the addition of \$15,000 in non-personnel expenditures in the Debt Management Department associated with reporting fees for new debt issuances. This addition is expected to allow the City to maintain compliance with California Debt and Investment Advisory Committee reporting requirements.

Development Services

Code Enforcement Division

This adjustment includes the addition of 1.00 Senior Zoning Investigator, 4.00 Zoning Investigator 2s and expenditures of \$399,963 in the Development Services Department's Code Enforcement Division. This funding will allow for the additional enforcement of the City's municipal code related to a variety of health and safety violations.

Accela Project Tracking System

This adjustment includes the addition of \$200,000 in one-time non-personnel expenditures in the Development Services Department related to a debt service payment for the Accela Project Tracking System. This adjustment reflects the transfer to the Development Services Fund where the debt service payment will be recognized.

Economic Development

Homeless Safe Parking Program

This adjustment includes the addition of \$410,667 in the Economic Development Department to support the homeless safe parking program operated by Jewish Family Services of San Diego. This additional funding will provide homeless individuals designated parking lots to safely park vehicles overnight.

Housing Navigation Center

This adjustment includes the addition of \$300,000 in non-personnel expenditures in the Economic Development Department associated with a contribution to the San Diego Housing Commission for the Housing Navigation Center. This addition is expected to provide a wide variety of support services to assist homeless individuals with permanent housing solutions.

San Diego Misdemeanants At-Risk Track (SMART) Program

This adjustment includes the addition of \$40,000 in one-time non-personnel expenditures in the Economic Development Department in support of the SMART Program. This addition will provide homeless individuals with low-level misdemeanor offenses, with housing, case management, job training and other supportive services required to end the cycle of homelessness.

General Fund Expenditures

Environmental Services

Clean SD Initiative

This adjustment includes the addition of 16.00 FTE positions and expenditures of \$4.2 million in the Environmental Services Department. This addition will provide further support to the Mayor's Clean SD Initiative. For additional information on the Clean SD Initiative, please refer to the Citywide Budget Overview Section of this Volume.

Refuse Disposal

This adjustment includes the addition of \$150,000 in non-personnel expenditures in the Environmental Services Department related to increases in refuse disposal costs for General Fund Departments.

Mission Beach Summer Trash Collection

This adjustment includes the addition of \$70,000 in one-time non-personnel expenditures in the Environmental Services Department for waste collection in Mission Beach. This funding will increase services from one collection to two collections per week due to increased activity in the summer months.

Get It Done Service Request Support

This adjustment includes the addition of 1.00 Public Information Clerk and expenditures of \$55,072 in the Environmental Services Department. This addition will support an increase in service requests related to the Get It Done application and will allow the Department to respond to over 100 more service transactions per day.

Fire-Rescue

Fire-Rescue Zero-Based Overtime Budget

This adjustment includes the addition of \$12.8 million in one-time and ongoing personnel expenditures to align with historical overtime expenditure levels. For additional information, please refer to Appendix B of this Volume.

Emergency Command and Data Center Staffing

This adjustment includes the addition of 8.00 Fire Dispatchers and 1.00 Fire Battalion Chief and expenditures of \$811,705 in the Fire-Rescue Department to support constant staffing in the Emergency Command and Data Center (ECDC). This addition is expected to fully staff the ECDC with standard scheduling, provide sufficient second level supervision of dispatch and command operations, reduce mandatory and scheduled overtime expenditures, and increase call taking performance during peak hours. The ECDC is staffed 24 hours a day, 7 days a week, and is responsible for all medical, fire, and rescue operations in the City of San Diego and is also contracted to dispatch for the cities of Poway, Chula Vista, Imperial Beach, and National City.

Vessel Replacements

This adjustment includes the addition of \$256,000 in the Fire-Rescue Department for one-time non-personnel expenditures to replace two specially designed watercraft vessels. The replacement of these vessels is required due to the end of the serviceable life of the Department's current vessels. Lifeguard staff use specially designed vessels to perform patrol, rescue and enforcement functions.

General Fund Expenditures

Expansion of Fire Academy Participants

This adjustment includes the addition of \$242,450 in the Fire Rescue Department to provide additional funding for one fire academy by increasing the academy class size to thirty-six recruits. This addition is expected to help maintain full staffing in the Fire-Rescue Department.

Personal Protective Equipment

This adjustment includes the addition of \$241,500 in one-time non-personnel expenditures in the Fire-Rescue Department for the replacement of structural personal protective equipment (PPE). This is the second year of a planned three-year replacement program.

Lifeguard Academy

This adjustment includes the addition of 2.88 Lifeguard Hourly 1s and total expenditures of \$238,356 in the Fire-Rescue Department for one Lifeguard Academy. This addition will support a 10-week academy with professional instruction for 15 academy participants.

Addition of Program Manager

This adjustment includes the addition of 1.00 Program Manager and expenditures of \$119,917 in the Fire-Rescue Department to support emergency medical services provided to the San Diego County Regional Airport Authority (SDCRAA). This fully reimbursed position is expected to oversee City staff and operations in support of the Aircraft Rescue & Fire Fighting Services (ARFF) contract with the SDCRAA.

Lifeguard Clerical Assistant II

This adjustment includes the addition of 1.00 Clerical Assistant II position and expenditures of \$53,276 in the Fire-Rescue Department to support lifeguard operations. This additional funding and position will provide administrative support for the Lifeguard Division's front office operations.

Government Affairs

Department Director

This adjustment includes the repurpose of 1.00 Mayor Representative 2 to a Department Director in the newly created Government Affairs Department to oversee operations.

Grants Management Program Coordinator

This adjustment includes the addition of 1.00 Program Coordinator and expenditures of \$132,323 in the Government Affairs Department in support of grants management.

Operational Budget Additions

This adjustment includes the addition of \$10,170 in non-personnel expenditures for miscellaneous office supplies and services. This addition will provide operational support the newly created Department.

General Fund Expenditures

Library

New Library Branches

This adjustment includes the addition of 3.37 FTE positions and expenditures of \$324,328 in the Library Department to support the opening of the Mission Hills Branch Library and the San Ysidro Branch Library. This addition will support the opening of the new, larger branch libraries and will provide enhanced technology and additional materials to the local communities.

Library Security Services

This adjustment includes the addition of \$288,000 in one-time non-personnel expenditures in the Library Department for increased security services for the Central Library and Library Branches system-wide.

Janitorial Services at Central Library

This adjustment includes the addition of \$129,744 in non-personnel expenditures in the Library Department for janitorial services at the Central Library. This addition will fund an increase in janitorial services to provide the Central Library with more frequent cleanings to ensure a safe and sterile environment for patrons and staff.

Library Programming

This adjustment includes the addition of \$100,000 in non-personnel expenditures in the Library Department to support programming system-wide.

Self-Service Kiosks

This adjustment includes the addition of \$20,000 in non-personnel expenditures in the Library Department for implementation of a cashless payment solution. This addition will provide library patrons with new payment options and supports the Department's goal of increasing cashless transactions.

Office of Boards & Commissions

Addition of Associate Management Analyst

This adjustment includes the addition of 1.00 Associate Management Analyst and expenditures of \$81,008 to support the Office of Boards & Commissions to provide administrative and analytical support. The addition of this position is offset by a reduction of an Associate Management Analyst in the Office of the Assistant Chief Operating Officer.

Office of Homeland Security

Homeland Security Programs

This adjustment includes the addition of 2.00 Program Coordinators and expenditures of \$242,252 in the Office of Homeland Security to support the Countering Violent Extremism (CVE) Task Force and to coordinate the Urban Area Security Initiative (UASI) regional training program.

General Fund Expenditures

Office of the Chief Operating Officer

Deputy Chief Operating Officer

This adjustment includes the addition of 1.00 Deputy Chief Operating Officer and expenditures of \$239,420 in the Office of the Chief Operating Officer. As part of the Mayor's May Revision to the Fiscal Year 2019 Proposed Budget this position was transferred to the Neighborhood Services Branch.

Parks and Recreation

New Parks Support

This adjustment includes the addition of 7.50 Grounds Maintenance Worker 2s, 1.00 Recreation Center Director 3, 1.00 Assistant Recreation Center Director, 1.00 Recreation Leader 1 - hourly and expenditures of \$1.2 million in the Parks and Recreation Department to support the maintenance and operations of the following new parks and joint use facilities anticipated to open during Fiscal Year 2019: Encanto Elementary, Pacific Highlands Ranch, Hawk Pocket Park, Holmes Elementary, Linda Vista Elementary, Marvin Elementary School, Pacific Trails Middle School, Horton Elementary, Paradise Hills Elementary, and Torrey Meadows Park.

Downtown Portable Restrooms

This adjustment includes the addition of \$898,160 in non-personnel expenditures in the Parks and Recreation Department associated with portable restroom services. This addition is expected to support eight portable restrooms across the Downtown area.

Brush Management

This adjustment includes the addition of \$627,847 in non-personnel expenditures in the Parks and Recreation Department to enhance the existing service level of brush management. This addition will increase the frequency of brush abatement activity from 24 months to 21 months at high priority Open Space areas citywide, resulting in an increase of brush abatement activity to 509 acres annually.

Recreation Center Fund Support

This adjustment includes the addition of 1.00 Account Clerk, 1.00 Program Manager, 1.00 Senior Management Analyst and expenditures of \$290,498 in the Parks and Recreation Department to provide administrative support to the newly created Recreation Center funds.

Senior Park Ranger – San Diego River

This adjustment includes the addition of 1.00 Senior Park Ranger and expenditures of \$133,227 in the Parks and Recreation Department. This position is expected to manage operations and various projects along the San Diego River within City limits and is partially offset with supporting revenue from the Public Utilities Department.

Murphy Canyon Road Training Facility Pool Maintenance

This adjustment includes the addition of 1.00 Aquatic Technician 2 and expenditures of \$122,029 in the Parks and Recreation Department to support the maintenance and operation of the pool located at the Murphy Canyon Road Training Facility.

General Fund Expenditures

Transit Station Facilities Staff

This adjustment includes the addition of 1.00 Grounds Maintenance Supervisor and 1.00 Grounds Maintenance Worker 2 and expenditures of \$119,397 in the Parks and Recreation Department to support maintenance and operations at the Virginia Avenue, El Cajon Boulevard and University Avenue Transit Station facilities.

Handwashing Stations

This adjustment includes the addition of \$50,808 in non-personnel expenditures in the Parks and Recreation Department associated with handwashing stations. This addition is expected to support 11 handwashing stations throughout the City of San Diego.

Civic Center Security Services

This adjustment includes the addition of \$50,000 in non-personnel expenditures in the Parks and Recreation Department for security services at the Civic Center public restroom.

User Fee Study Consultant

This adjustment includes the addition of \$50,000 in one-time non-personnel expenditures in the Parks and Recreation Department for a consultant to perform a cost of service study related to the Department's user fees.

Expansion of Restroom Hours at Balboa Park

This adjustment includes the addition of 1.50 Grounds Maintenance Worker 1 – Hourly and expenditure of \$46,920 in the Parks and Recreation Department to support 24-hour maintenance of restrooms at Balboa Park.

MADs – Administrative and Maintenance Support

This adjustment includes the addition of \$20,043 in non-personnel expenditures in the Parks and Recreation Department associated with Maintenance Assessment Districts (MADs) administrative costs and an increase in the State-mandated funding contribution for City parks managed by MADs.

Summer Movies in the Park Program

This adjustment includes the addition of \$15,000 in non-personnel expenditures in the Parks and Recreation Department. This addition is fully supported by the Corporate Partnership Agreement with Sharp Healthcare for the Summer Movies in the Park Program.

Joint-Use Facilities Security Services

This adjustment includes the addition of \$14,000 in non-personnel expenditures in the Parks and Recreation Department for security services at Gage Elementary and Creative and Performing Media Arts joint-use facilities.

General Fund Expenditures

Performance & Analytics

311 Get It Done Customer Experience Program

This adjustment includes the addition of 1.00 Program Coordinator and expenditures of \$126,724 in the Performance & Analytics Department to support the 311 Get It Done Customer Experience Program. This position will provide support to departments and the public on complex and critical incidents reported in the 311 Get It Done Customer Experience Program.

Personnel

Associate Personnel Analyst

This adjustment includes the restoration of 1.00 Associate Personnel Analyst and expenditures of \$86,157 in the Personnel Department and will support the Classification and Compensation Division. This position was reduced in Fiscal Year 2018.

Planning

Mixed Income Housing Density Bonus Program

This adjustment includes the addition of \$250,000 in one-time non-personnel expenditures in the Planning Department for contractual expenditures related to the preparation of an ordinance and environmental impact report for a proposed Mixed Income Housing Density Bonus Program. The proposed Mixed Income Housing Density Bonus Program is designed to promote the development of housing for first-time homebuyers.

Police

Police Zero-Based Overtime Budget

This adjustment includes the addition of \$5.0 million in personnel expenditures to align with historical overtime expenditure levels. For additional information please refer to Appendix B of this Volume.

Civilian Supplemental Positions

This adjustment includes the addition of 13.00 FTE supplemental civilian positions and expenditures of \$981,312 to support Police Department operations in the Communications and Special Events units. This addition is expected to increase officer availability to address crime and proactively contribute to public safety.

Towing Services

This adjustment includes the addition of \$500,000 in non-personnel expenditures in the Police Department associated with a projected increase in towing service activity. This addition is expected to be offset with a projected increase in revenue as a result of additional tows being authorized by Patrol Officers.

Neighborhood Policing Administration

This adjustment includes the addition of 1.00 Police Captain and 1.00 Supervising Management Analyst and expenditures of \$394,438 to the new Neighborhood Policing Administration division. This addition is expected to provide management level oversight, coordination of services, and analytical support for Police-related quality of life issues throughout the City.

General Fund Expenditures

Police Officer Recruitment and Onboarding

This adjustment includes the addition of 1.00 Police Captain and expenditures of \$316,662 in support of the Recruitment and Backgrounds Unit to supervise, manage, and oversee all aspects of Police Officer recruitment and onboarding activities, including community outreach and advertising for new Police Officers.

Public Utilities

Waste Pumping Contract

This adjustment includes the addition of \$100,417 in non-personnel expenditures in the Public Utilities Department associated with a contract for restroom waste pumping at six City reservoirs.

San Dieguito Joint Powers Authority

This adjustment includes the addition of \$16,000 in non-personnel expenditures in the Public Utilities Department to support the San Dieguito River Park Joint Powers Authority (JPA) member agency contribution. This addition is expected to support the agency responsible for creating natural open park space in the San Dieguito River Valley.

Purchasing & Contracting

Animal Services Contract

This adjustment includes the addition of \$450,717 in non-personnel expenditures in the Purchasing & Contracting Department related to the contract between the City and the San Diego Humane Society for animal services. This addition will provide a broad range of animal services throughout the City of San Diego.

Administrative Appeals and Hearing Program Expansion

This adjustment includes the addition of 1.00 Program Manager and expenditures of \$147,303 in the Purchasing and Contracting Department to support the expansion of the Administrative Appeals Hearing Program. This addition is expected to allow the Department to conduct various types of administrative hearings quickly and efficiently.

Real Estate Assets

Relocation to 101 Ash Street

This adjustment includes the addition of one-time non-personnel expenditures of \$2.1 million for the relocation of various departments into the 101 Ash Street building.

Civic Theatre Maintenance

This adjustment includes the addition of \$75,000 in one-time non-personnel expenditures for the repair of a main switch and circuit breakers at the San Diego Civic Theatre. This addition is expected to fulfill the City's contractual obligation for maintenance at this facility.

Transportation & Storm Water

TSW Zero-Based Overtime Budget

This adjustment includes the addition of \$1.8 million in personnel expenditures to align with historical overtime expenditure levels. For additional information please refer to Appendix B of this Volume.

General Fund Expenditures

Broadleaf Tree Trimming

This adjustment includes the addition of \$882,000 in on-going non-personnel expenditures in the Transportation & Storm Water Department for broadleaf tree trimming services. This additional funding will allow for a broadleaf tree trimming cycle of once every 9 years, which will result in an estimated 20,000 broadleaf trees trimmed annually.

Pipe Repair Crew

This adjustment includes the addition of 9.00 FTE positions and expenditures of \$877,566 in the Transportation & Storm Water Department to support the pipe repair team. This addition is expected to provide full staffing of the pipe repair team and the completion of currently needed repairs within ten years.

Regional Water Quality Control Board Penalty and Supplemental Environmental Projects

This adjustment includes the addition of \$501,166 in non-personnel expenditures associated with a Regional Water Quality Control Board penalty and Supplemental Environmental Projects (SEPs). The SEPs scheduled to take place in Fiscal Year 2019 will be partially reimbursed by the Development Services and Public Works Departments.

Sidewalk Repair and Replacement Engineers

This adjustment includes the addition of 2.00 Assistant Civil Engineer and expenditures of \$198,011 to support sidewalk repair and replacement contract management. This addition will help address the backlog of sidewalk repair and replacements.

Clean SD Initiative

This adjustment includes the addition of \$150,000 in personnel and non-personnel expenditures for street sweeping and parking enforcement activities in support of the Clean SD Initiative. For additional information on the Clean SD Initiative, please refer to the Citywide Budget Overview Section of this Volume.

Trench Restoration Support

This adjustment includes the addition of 1.00 Public Works Superintendent and expenditures of \$116,654 in the Transportation & Storm Water Department. This addition is expected to be fully reimbursable through a service level agreement with the Public Utilities Department, and will provide enhanced oversight of the Trench Restoration section while allowing the current supervisor to refocus on street and sidewalk repair.

Transportation and Engineering Operation (TEO) Programs

This adjustment includes the addition of 1.00 Program Manager and expenditures of \$58,030 to support the Bike Share Program, Vision Zero Program, Climate Action Plan, Downtown Mobility Plan, and Capital Improvement Projects. This addition is expected to meet the Department's programmatic objectives, allow coordination with other City departments to ensure resolution of safety issues, assist with future policy and strategy planning, and provide supervision to four sections within the TEO Division.

General Fund Expenditures

Storm Water Compliance Planning

This adjustment includes the addition of 1.00 Program Manager and expenditures of \$55,184 in the Storm Water Division to support long-range storm water compliance planning and related long-range storm drain system planning and asset management functions. This addition is expected to significantly increase the scope and magnitude of the storm water compliance obligations issued to the City by the San Diego Regional Water Quality Control Board, along with the identification of ongoing and deferred storm drain maintenance needs.

Budget Reduction Proposals

In order to balance the General Fund, a total of \$13.5 million of ongoing operating expenditure reductions were included in the Fiscal Year 2019 Adopted Budget.

City Clerk

Reduction of Non-Personnel Expenditures

This adjustment includes the reduction of \$14,000 in non-personnel expenditures in the Office of the City Clerk associated with anticipated savings related to travel and training expenses, printing services and supplies, and other miscellaneous expenses.

City Treasurer

Business Tax and Treasury Accounting Support

This adjustment includes the reduction of 0.35 Administrative Aide 2-Hourly and 0.35 Account Clerk-Hourly and expenditures of \$29,758 in the Office of the City Treasurer associated with the Business Tax and Treasury Accounting sections. This reduction is expected to require existing staff to absorb duties currently performed by these positions.

Miscellaneous Contractual Services

This adjustment includes the reduction of \$60,000 in non-personnel expenditures in the Office of the City Treasurer related to banking services and administrative appeal hearing services. This reduction is based on historical savings and is not expected to impact service levels.

Communications

Reduction of Public Information Officer

This adjustment includes the reduction of 1.00 Public Information Officer and expenditures of \$70,267 in the Communications Department in support of public information services to General Fund departments.

Citywide Program Expenditures

Public Liability Insurance Premiums

This adjustment includes the reduction of \$1.5 million in non-personnel expenditures due to a reduction in annual insurance premiums that support public liability claims against the City.

Intelligent Cities Project

This adjustment includes the reduction of \$877,030 in expenditures associated with debt service payments due to project delays offset by an addition in expenditures for energy costs of \$362,000 related to expected energy usage savings not fully realized in Fiscal Year 2019. The net impact of

General Fund Expenditures

these adjustments result in a reduction of \$515,030 in the General Fund.

Master Refunding Project

This adjustment includes the reduction of \$850,000 in non-personnel expenditures associated with the debt service payments due on the City's Lease Revenue Refunding Bonds, Series 2010A, which was refunded per resolution (R-311698) approving the form and distribution of the Preliminary Official Statement and Official Statement of the Lease Revenue Refunding Bonds, Series 2018A.

Debt Management

Reduction of Program Coordinator

This adjustment includes the reduction of 1.00 Program Coordinator and expenditures of \$103,310 in the Debt Management Department associated with debt issuance and post-issuance administration. This reduction is not expected to result in a service level impact.

Department of Finance

Reallocation of Positions

This adjustment includes the reduction of 3.00 Deputy Directors and the addition of 2.00 Assistant Department Directors, 1.00 Chief Accountant and expenditures of \$27,236 to better align the position classifications with the operations of the newly merged Department of Finance.

Reclassification of Positions

This adjustment includes the reduction of 6.00 Program Coordinators and 3.00 Accountant 4s, and the addition of 6.00 Financial Operations Managers and 4.00 Principal Accountants and expenditures of \$200,023 to better align the position classifications with the operation of the newly merged Department of Finance.

Reduction of City Comptroller

This adjustment includes the reduction of 1.00 City Comptroller and expenditures of \$327,078 in the Department of Finance. The duties performed by this position will be absorbed by the existing Department Director. This adjustment is due to efficiencies created by merging the Office of the City Comptroller and the Financial Management Department to create the Department of Finance.

Reduction of Staff

This adjustment includes the reduction 5.00 FTE positions and expenditures of \$560,450 in the Department of Finance. The work performed by these positions will be absorbed by existing staff and is anticipated to be offset with efficiencies gained through the merge of the Office of the City Comptroller and the Financial Management Department to create the Department of Finance.

Development Services

Code Enforcement Overtime

This adjustment includes the reduction of \$30,168 in overtime personnel expenditures in the Development Services Department related to code enforcement cases for non-complex violations. This reduction is expected to be mitigated with the implementation of an alternative compliance program for these types of complaints.

General Fund Expenditures

Economic Development

CONNECT2Careers Program

This adjustment includes the reduction of \$100,000 in the Economic Development Department related to the San Diego Workforce Partnership CONNECT2Careers Program. This reduction is not expected to impact service levels due to the program's eligibility for Community Development Block Grant Program funding.

Reduction in Economic Development Program Support

This adjustment includes the reduction of \$167,894 in the Economic Development Department for economic development programs, including the Business Cooperation Program, Small Business Enhancement Program, and San Diego Housing Commission Programs. This reduction is not expected to impact current service levels and corresponds with historical spending levels in these programs.

Environmental Services

Overtime

This adjustment includes the reduction of \$18,706 in overtime personnel expenditures in the Environmental Services Department. This reduction is not expected to impact service levels.

Miscellaneous Supplies and Services

This adjustment includes the reduction of \$42,735 in the Environmental Services Department for contractual services. This adjustment is based on historical savings and is not expected to impact service levels.

Reserve Refuse Fleet

This adjustment includes the reduction of \$54,027 in the Environmental Services Department related to Fleet assignment fees for three rear loading refuse trucks. This adjustment will reduce the replacement of these trucks which are considered reserve fleet vehicles.

Reallocation of Positions to Enterprise Funds

This adjustment includes the reduction of 0.85 FTE positions and expenditures of \$62,601 in the Environmental Services Department. This reduction is for position transfers from the General Fund to the Refuse Disposal Fund and Recycling Fund to better align the positions' budget and duties with Department operations.

Tipping Fee

This adjustment includes the reduction of \$600,000 in one-time non-personnel expenditures associated with the continuation of the \$2 per ton tipping fee discount to City forces for loads disposed at the Miramar Landfill.

General Fund Expenditures

Fire-Rescue

Grant Funded Lifeguard Sergeant

This adjustment includes the reduction of 1.00 Lifeguard Sergeant in the Fire-Rescue Department. This position was grant funded and is no longer required due to the completion of the grant.

Reduction of Helicopter Maintenance

This adjustment includes the reduction of \$228,000 in helicopter maintenance and repair services in the Fire-Rescue Department. In Fiscal Year 2018, the Fire-Rescue Department procured a Sikorsky S-70i – “Firehawk” helicopter. The addition of this new helicopter increases the Department’s helicopter fleet to three helicopters and is expected to reduce maintenance and repair expenditures for the older, existing fleet.

Reduction of Overtime Expenditures

This adjustment includes the reduction of \$3.4 million in overtime expenditures in the Fire-Rescue Department due to operational efficiencies. For additional information please refer to Appendix B of this Volume.

Infrastructure/Public Works

Reduction of Program Manager and Associate Management Analyst

This adjustment includes the reduction of 1.00 Program Manager, 1.00 Associate Management Analyst, and expenditures of \$239,635 in the Infrastructure/Public Works Branch Department. These positions provided support for Phase 1 of the Infrastructure Asset Management implementation project that has now concluded.

Internal Operations

Miscellaneous Contractual Services

This adjustment includes the reduction of \$945 in the Internal Operations Branch Department related to miscellaneous contractual services. This reduction is based on historical activity and is not expected to impact service levels.

Library

Miscellaneous Supplies and Services

This adjustment includes the reduction of \$382,205 in non-personnel expenditures in the Library Department associated with transportation costs, office supplies, and other miscellaneous services. This reduction is based on historical savings and operational efficiencies and is not expected to impact service levels.

Office of Homeland Security

Associate Management Analyst – Administrative Support

This adjustment includes the reduction of 1.00 Associate Management Analyst position and expenditures of \$87,856 in the Office of Homeland Security. This reduction is expected to require existing staff to absorb administrative and analytical duties currently performed by this position.

General Fund Expenditures

Office of the Assistant COO

Reduction of Associate Management Analyst

This adjustment includes the reduction of 1.00 Associate Management Analyst and expenditures of \$96,313 in the Office of the Assistant Chief Operating Officer. This position currently provides analytical and administrative support for the Office of Americans with Disabilities Act (ADA) Compliance and Accessibility. The Office of ADA Compliance and Accessibility Program was transferred to the newly created Office of Board & Commissions.

Office of the Chief Financial Officer

Professional Contractual Services

This adjustment includes the reduction of \$12,379 in non-personnel expenditures in the Office of the Chief Financial Officer associated with historical savings for professional contractual services. This reduction is not expected to impact service levels.

Office of the Chief Operating Officer

Reduction in Hourly Support

This adjustment includes the reduction of 0.35 Program Manager-Hourly and expenditures of \$42,168 in the Office of the Chief Operating Officer in support of the legislative docketing process. This provisional position assisted with the implementation of the new legislative docketing software.

Office of the Mayor

Reduction in Hourly Support

This adjustment includes the reduction of 0.74 FTE positions and expenditures of \$19,829 in the Office of the Mayor associated with research, policy and outreach efforts. This reduction is expected to require existing staff to absorb duties currently performed by this position.

Miscellaneous Supplies and Services

This adjustment includes the reduction of \$58,613 in non-personnel expenditures in the Office of the Mayor associated with various supplies and contractual services. This reduction is not expected to impact service levels.

Parks and Recreation

Senior Planner – Open Space Division

This adjustment includes the reduction of 1.00 Senior Planner and expenditures of \$114,433 in the Parks and Recreation Department associated with the implementation and management of complex projects. This reduction is expected to require existing staff to absorb duties currently performed by this position.

Reduction of Habitat Restoration Services

This adjustment includes the reduction of \$155,000 in non-personnel expenditures in the Parks and Recreation Department for habitat restoration services. This reduction is expected to result in less services provided for the removal of non-native plants, habitat restoration, and general maintenance.

General Fund Expenditures

Citywide Park Maintenance

This adjustment includes the reduction of 1.00 Grounds Maintenance Manager, 1.00 Light Equipment Operator, 2.00 Pesticide Applicators, and expenditures of \$266,831 in the Parks and Recreation Department. This reduction is expected to result in less frequent managerial maintenance support, mowing services, and pesticide applications in parks across the City.

Water Usage

This adjustment includes the reduction of \$1.2 million in non-personnel expenditures in the Parks and Recreation Department associated with water usage. This reduction is expected to fund 90 percent of the Fiscal Year 2019 projected water needs with plans to focus water resources on irrigating athletic, permitted, active, joint-use, and reclaimed turf areas.

Performance & Analytics

Administrative Aide 2

This adjustment includes the reduction of 1.00 Administrative Aide 2 and expenditures of \$69,272 in the Performance & Analytics Department. This reduction is expected to require existing staff to absorb to duties currently performed by this position.

Personnel

Reduction of Non-Personnel Expenditures

This adjustment includes the reduction of \$10,000 in non-personnel expenditures in the Personnel Department associated with contractual services for pre-employment medical evaluation services. This reduction is based on historical savings and is not expected to impact service levels.

Reduction of Personnel Assistant 2

This adjustment includes the reduction of 1.00 Personnel Assistant 2 and expenditures of \$69,053 in the Personnel Department. This reduction will decrease the number of staff available to certify lists of eligible prospective employees which may impact the hiring timeline for hiring departments.

Police

Extension of Shift Overtime

This adjustment includes the reduction of \$3.0 million in personnel expenditures in the Police Department associated with extension of shift overtime. For additional information please refer to Appendix B of this Volume.

Public Works

Facilities Maintenance

This adjustment includes the reduction of 5.00 FTE positions and expenditures of \$412,045 in the Public Works - General Services Department. This reduction is expected to require the Department to reallocate existing staff to maintain core facility services, decrease carpet and window cleaning services at the City Administration Building, and delay the replacement of specialized maintenance equipment.

General Fund Expenditures

Purchasing & Contracting

Reduction of Associate Contract Officer

This adjustment includes the reduction of 2.00 Associate Procurement Contracting Officers and expenditures of \$168,016 in the Purchasing and Contracting Department. This reduction is expected to require existing staff to absorb duties currently performed by these positions but is not expected to impact service levels due to operational efficiencies in the Department.

Real Estate Assets

Central Plant Maintenance

This adjustment includes the reduction of \$23,063 in non-personnel expenditures for Central Plant maintenance projects.

Smart and Sustainable Communities

Consulting Services

This adjustment includes the reduction of \$21,104 in the Smart and Sustainable Communities branch for consulting services related to the Citizens' Review Board on Police Practices. Starting in Fiscal Year 2019, Citizens' Review Board on Police Practices related expenditures will be supported by the Office of Boards & Commissions' budget.

Transportation & Storm Water

Rain Harvesting Rebate Program

This adjustment includes the reduction of \$55,000 in non-personnel expenditures in the Transportation & Storm Water Department related to rainwater harvesting rebate program. This reduction is expected to require a revision to the current service level agreement with the Public Utilities Department for administration of the rainwater harvesting rebate program.

Street Sweeping Mapping Software

This adjustment includes the reduction of \$144,000 in non-personnel expenditures for contractual services for the Street Sweeping Heads Up Display Pilot Program. This reduction is expected to delay the assessment and evaluation of mapping software and the user interface for displaying street sweeping routes in real-time.

Reduction of Overtime Expenditures

This adjustment includes the reduction of \$288,178 in overtime expenditures due to operational efficiencies. For additional information please refer to Appendix B of this Volume.

Environmental Impact Mitigation Payments

This adjustment includes the reduction of \$840,000 in non-personnel expenditures associated with mitigation payments and long-term mitigation searches. This adjustment is not expected to impact service levels for current searches.

General Fund Expenditures

One-Time Resources and Uses

The Fiscal Year 2019 Adopted Budget includes \$38.2 million in one-time resources as displayed in **Table 5**.

Table 5: Fiscal Year 2019 One-Time Resources

One-Time Resources	Amount
Use of Excess Equity	\$22,686,303
Compensated Absences Leave Fund Balance	4,752,491
Fleet Operations Operating Fund Balance	4,601,855
Fleet Operations Replacement Fund Transfer	3,400,000
Redevelopment Property Trust Fund (RPTTF) Distributions	855,090
Reimbursement for National Incident Based Reporting System	814,000
Supplemental Environmental Projects - Regional Water Quality Control Board	491,143
Otay Mesa Enhanced Infrastructure Financing District (EIFD) Election	289,811
Reimbursement for Debt Management services from Public Utilities Department	175,626
Library Fines Revenue	99,607
Total	\$38,165,926

This compares to approximately \$38.6 million in one-time uses as displayed in **Table 6**. The information shown in the table below reflects that there are \$431,040 more in one-time uses than one-time resources being utilized. In keeping with the City's Budget Policy and best practices in governmental budgeting; ongoing expenditures are supported by ongoing revenues.

Table 6: Fiscal Year 2019 One-Time Uses

One-Time Uses	Amount
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$17,090,909
Commission for Arts & Culture Funding	3,949,600
Transfer to Replenish the Pension Payment Stabilization Reserve	3,612,662
Fire-Rescue Overtime	3,416,937
101 Ash Relocation Costs	2,100,000
Contributions to the Capital Improvements Program for IT Projects	1,168,000
Community Projects, Programs, and Services (CPPS) Funds	981,163
Information Technology Network Transition	900,000
Brush Management	555,000
Contributions to Maintain General Fund Reserves - FY 2019 Reserve Target of 15.25%	554,424
Regional Water Quality Control Board - Supplemental Environmental Projects	501,166
Executive Complex Relocation Costs	450,000
Parks and Recreation New Park and Facilities	404,920
Companion Unit Fee Waiver Pilot	300,000
Private Property Graffiti Abatement	300,000
Equipment and Vehicle Purchases - Clean SD	290,000
Library Security Services	288,000
Lifeguard Vessel Replacements	256,000
Mixed Income Housing Density Program Funding	250,000
Personal Protective Equipment (PPE)	241,500
Support for Various Information Technology Expenditures	225,735
Lifeguard Academy	238,356

General Fund Expenditures

Table 6: Fiscal Year 2019 One-Time Uses (Cont'd)

One-Time Uses	Amount
Vehicle Purchases - Parks and Recreation	97,500
Civic Theatre Maintenance	75,000
Mission Beach Trash Collection	70,000
Mission Hills Library	68,088
Parks and Recreation User Fee Study	50,000
Pipe Repair Team Vehicle Purchases - Transportation & Storm Water	43,145
SMART Program Funding	40,000
Consultant for Select Committee on Homelessness	38,000
San Ysidro Library	20,611
Otay Mesa Enhanced Infrastructure Financing District (EIFD) General Election Ballot	20,250
Total	\$38,596,966

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER

Fiscal Policies



ADOPTED
BUDGET

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority *(Charter Section 69)*

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

Planning – Five-Year Financial Outlook *(Council Policy 000-02)*

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2017 and continues to present a comprehensive examination of the City's fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

Interim Financial Reporting *(Charter Sections 39 and 89, Council Policy 000-02)*

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the Adopted Budget, the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

Mid-Year Budget Adjustments *(Municipal Code section 22.0229)*

During any fiscal year after the City has five or six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor.

Fiscal Policies

Beginning in Fiscal Year 2017, Financial Management prepared the Mid-Year Budget Monitoring Report using five months of actual data as a streamlining effort for Financial Management and City departments. This allowed management and City Council to receive annual projections and recommend adjustments in a timelier manner, and allowed Financial Management to re-allocate staff resources with greater efficiency and save in overtime expenditures. As a result, Financial Management amended the Budget Policy (Council Policy 000-002) in November 2017.

Budget Policy *(Council Policy 000-02)*

The City adopted a Budgetary Policy in March of 1962 to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). As stated earlier, on November 20, 2017, City Council amended the Budget Policy, establishing that the Mid-Year Budget Monitoring Report shall present year-end projections of revenues and expenditures incorporating no more than six months of actual results and anticipated spending trends for the remaining months of the fiscal year. This document is reviewed on a regular basis to incorporate the highest standards of fiscal management and the City's budgetary goals.

Balanced Budget *(Charter Section 69)*

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds, and Internal Service Funds, shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Enterprise Funds and Internal Service Funds shall be prepared on the full accrual basis of accounting for all operating revenues and most operating expenses (revenues are recognized when they are earned and expenses are recognize when the liability is incurred). Certain expenses for long-term liabilities, such as net-pension liability, are budgeted on the modified accrual basis of accounting.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

Community Projects, Programs, and Services *(Council Policy 100-06)*

The City adopted a policy on July 7, 2011, and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for

Community Projects, Programs, and Services for each Council Office is included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances and prior year results for the General Fund and reserves.

Capital Improvements Program (CIP) Prioritization *(Council Policy 800-14)*

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007 and last amended by City Council on November 13, 2013. This Policy establishes an objective process for evaluating CIP projects with respect to the overall needs of the City through the ranking of CIP projects. The ranking of projects is used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

CIP Transparency *(Council Policy 000-31)*

The Capital Improvements Program Transparency Policy was adopted by City Council on April 5, 2012. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's website. This Policy was developed as part of the CIP streamlining process.

Proceeds of Sale of City-Owned Real Property *(Charter Section 77)*

The Proceeds of Sale of City-Owned Real Property Charter Section 77 was amended by voters in June 2016, establishing that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

Debt Management *(City Debt Policy)*

The City adopted a Debt Policy in November 2007 and last amended by the City Council on April 24, 2017. The Policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; debt ratios guidelines; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance compliance and administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.

Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also

Fiscal Policies

included in the Debt Policy is the San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program (Appendix B to the Debt Policy).

Infrastructure Fund (*Charter Section 77.1*)

The Infrastructure Fund Charter Section 77.1 was approved by voters in June 2016, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculations to fund the Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts inflated by the lessor of California Consumer Price Index (CCPI) or two percent for Fiscal Year 2018 through Fiscal Year 2043
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2043

Investment (*City Treasurer's Investment Policy*)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The Investment Policy was last adopted on January 1, 2018.

Reserves Policy (*Council Policy 100-20*)

The City adopted a Reserve Policy in October 2002 and last amended by City Council on June 22, 2018. The Policy defines the City's reserves and sets policy targets for reserves across City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for strong fiscal management guides for future City decisions.

General Fund Reserves

The City's Reserve Policy includes a funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2025. The Mayor and/or City Council may reevaluate the funding schedule for achieving the General Fund Reserve goal in budget surplus years to accelerate reserve contributions to achieve the reserve goal in a shorter time period. Total General Fund Reserves consist of the total of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent, and the Stability Reserve shall be set at a target level of 8.7 percent.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and property. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the Policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Policy No. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

Pension Payment Stabilization Reserve

A Pension Reserve will be maintained to mitigate service delivery risk due to increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. The purpose of the Pension Reserve is to provide a source of funding for the ADC when these conditions occur and the ADC has increased year over year.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. The budgeting of an amount from the Pension Reserve as described by this policy may occur when the City is faced with an increase in the ADC payment, and as warranted based on the current fiscal conditions of the City. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Pension Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall

Fiscal Policies

prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level.

Workers' Compensation Fund Reserve

The City will maintain reserves equal to 12 percent of the value of the outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level.

Public Liability Fund Reserve

The City will maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding public liability claims for purposes of calculating the reserve level.

Long-Term Disability Fund Reserve

The City will maintain reserves equal to 100 percent of the value of outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self-insurance.

User Fees *(Council Policy 100-05)*

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2021 with implementation taking place with the commencement of Fiscal Year 2022.

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER
Performance Management



ADOPTED
BUDGET

Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

City Strategic Plan

The City Strategic Plan is the foundation of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees perform work and conduct themselves. The goals are broad areas of focus for the City supported by each mayoral department. Objectives are more specific, mid-term achievements that will help the City achieve its goals. Key performance indicators demonstrate the targets and results associated with the City's performance.

The current City Strategic Plan focuses on Fiscal Years 2017 - 2021. With a five year lifecycle, it is designed to be evaluated annually and updated as necessary. It provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop more detailed tactical plans.

Tactical Plans

Along with the City Strategic Plan and newly-developed branch tactical plans came the citywide effort to update department tactical plans for all mayoral departments which occurred between July 2015 and January 2016. The citywide department tactical plan updates resulted in new and modified key performance indicators for Fiscal Year 2017 and continue to be used for Fiscal Year 2019. Please refer to Volume II for more details.



City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

sandiego.gov

Key Performance Indicators

To measure the City's progress in meeting goals and objectives, the City uses performance indicators to show results against expectations. These indicators help stakeholders and decision-makers understand how well the City is delivering its services.

The City Strategic Plan contains the following citywide performance indicators:

Goal #1 Provide high quality public service

Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services

- Completion of biennial training on professional customer service by all employees
- Average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

Objective: 1.2 Improve external and internal coordination and communication

- Percentage of customers satisfied with process of reporting problems (e.g. potholes) to the City
- Number of visits to the City's public website, sandiego.gov
- Number of visits to the City's internal website, citynet.sandiego.gov

Objective: 1.3 Consistently collect meaningful customer feedback

- Percentage of public-facing City departments that routinely collect feedback

Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service

- Percentage of City employees that "Agree" and "Strongly Agree" that they have access to the necessary tools, equipment, and materials per the Citywide employee satisfaction survey

Goal #2 Work in partnership with all of our communities to achieve safe and livable neighborhoods

Objective: 2.1 Protect lives, property, and the environment through timely and effective response in all communities

- Improve police, fire, and emergency medical response times
- Decrease the fire cost/loss index
- Percentage of fire & life safety annual inspections completed

Objective: 2.2 Reduce and prevent crime

- Reduce the total number and per capita rate of Part 1 crimes
- Increase Part I crime clearance rates

Objective: 2.3 Invest in quality infrastructure

- Miles of streets repaired as a percentage of the Mayor's 1,000-mile by 2020 goal
- Miles of streets repaired by fiscal year
- Increase streets overall condition index

Performance Management

- Improve timeliness of project delivery

Objective: 2.4 Foster services that improve quality of life

- City library program attendance
- Recreation center program enrollment

Objective: 2.5 Cultivate civic engagement and participation

- Develop civic applications and tools to connect government with those we serve
- Increase community policing efforts

Objective: 2.6 Decrease unsheltered homelessness

- Rate of unsheltered homeless individuals

Goal #3 Create and sustain a resilient and economically prosperous City with opportunity in every community

Objective: 3.1 Create dynamic neighborhoods that incorporate mobility, connectivity, and sustainability

- Expand the number of bike-friendly miles
- Increase opportunities for alternative modes of transportation
- Increase accessibility of streets, sidewalks, and buildings for people with disabilities

Objective: 3.2 Increase water independence

- Implement the Pure Water program on schedule
- Reduce percentage of water demand met with imported water

Objective: 3.3 Diversify and grow the local economy

- Increase the number of businesses and associated jobs in the traded sectors
- Increase outreach efforts to diverse business sectors

Objective: 3.4 Prepare and respond to climate change

- Implement the City's Climate Action Plan
- Implement Zero Waste Plan

Objective: 3.5 Enhance San Diego's global standing

- Number of governments and organizations with which the City has a partnership
- Number of San Diego businesses that are exporting
- Value of San Diego exported products

Objective: 3.6 Maintain strong reserves across City operations

- Percentage meeting targets

Objective: 3.7 Increase the net supply of affordable housing

- Implement HousingSD initiatives

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER

Debt Obligations



ADOPTED
BUDGET

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on short term and long term financing instruments can facilitate better allocation of resources and increased financial flexibility and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's outstanding long term debt obligations¹

Outstanding Principal as of June 30, 2018

- General Fund backed Lease-Revenue Bond Obligations: \$550.8 million
- Public Utilities - Wastewater (Sewer) System Obligations: \$766.3 million
- Public Utilities - Water System Obligations: \$636.6 million

Issuer Rating/General Fund Lease Revenue Bond Obligations Ratings as of June 30, 2018

- Standard & Poor's: AA/AA-, Positive Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Public Utilities - Water and Sewer Bond Ratings as of June 30, 2018

Water (Subordinate)

- Standard & Poor's: Not Rated
- Fitch Ratings: AA-, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

Water Commercial Paper Notes (Subordinate)

- Fitch Ratings: F1
- Moody's Investors Service: P-1

Sewer (Senior)

- Standard & Poor's: AA+, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa2, Stable Outlook

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

Long Term Bond Obligations

Lease Revenue Bonds are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation, and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

Other Short and Long Term Debt Instruments

Commercial Paper Notes provide an as needed borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on a short term basis as capital project spending occurs. Note maturity of 1 to 6 months and up to 270 days, and the notes hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The terms of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. These purchases span various lease terms and cover a variety of essential purpose assets. Examples include fire trucks, refuse packers, service trucks, IT Projects and Equipment, Automated Water Meters, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans are obtained through the Clean Water SRF and Drinking Water SRF programs to fund certain eligible water and wastewater infrastructure projects. These low interest loan programs are administered by the State Water Resources Control Board. The City has relied on low cost SRF funding for various water and wastewater projects. SRF loans typically carry a repayment term of 30 years from the construction completion date of the project.

Table 1 summarizes the City's outstanding debt obligations as of June 30, 2018, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2019.

		Principal Outstanding 6/30/2018	Projected FY 2019 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Bond and Note Obligations¹					
Lease Revenue Bonds					
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project) ²	\$ 7,578,385	\$ 1,337,497	FY 2026	Street Light Energy and Maintenance Cost Savings

Debt Obligations

		Principal Outstanding 6/30/2018	Projected FY 2019 Debt/Lease Payment	Final Maturity	Primary Funding Source
2012A	Convention Center Expansion Refunding Bonds	\$ 98,245,000	\$ 12,561,050	FY 2028	Transient Occupancy Tax
2012A	Deferred CIP Lease Revenue Bonds	\$ 64,985,000	\$ 4,597,325	FY 2042	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 14,790,000	\$ 1,383,969	FY 2032	Safety Sales Tax
2013A	Lease Revenue Bonds • General Fund CIP Bonds • 2003 Old Town Light Rail Extension Refunding	\$ 31,460,000 \$ 4,705,000	\$ 2,153,706 \$ 1,064,000	FY 2043 FY 2023	General Fund Transient Occupancy Tax
2013B	Lease Revenue Bonds • 2003 Balboa Park/Mission Bay Park Refunding	\$ 3,820,000	\$ 737,000	FY 2024	Transient Occupancy Tax
2015A&B	General Fund CIP Bonds	\$ 102,220,000	\$ 6,900,125	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$ 93,650,000	\$ 9,293,350	FY 2032	Transient Occupancy Tax
2018A	Bonds (Series 2010A Refunding) • General Fund CIP Bonds • 1996A Stadium Bonds • 1996B Balboa Park/Mission Bay Park Refunding COPs	\$ 95,160,000 \$ 31,550,000 \$ 2,610,000	\$ 6,440,901 \$ 4,045,827 \$ 681,021	FY 2039 FY 2027 FY 2022	General Fund Stadium Fund Transient Occupancy Tax
Total General Fund Lease Revenue Bond Obligations		\$ 550,773,385	\$ 51,195,771		
General Fund Short Term Note Obligations					
	General Fund Commercial Paper Notes Program ³	\$ --	\$ 540,000	--	General Fund
Public Utilities - Sewer and Water Revenue, Note, Bond, and Loan Obligations					
Sewer Revenue Bond Obligations					
2009A	Sewer Revenue Bonds	\$ 9,435,000	\$ 9,835,988	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	\$ 51,775,000	\$ 54,298,000	FY 2025	Net Wastewater System Revenues
2015	Sewer Revenue Refunding Bonds	\$ 308,435,000	\$ 14,658,900	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$ 396,605,000	\$ 19,315,400	FY 2039	Net Wastewater System Revenues

Debt Obligations

		Principal Outstanding 6/30/2018	Projected FY 2019 Debt/Lease Payment	Final Maturity	Primary Funding Source
Total Sewer Revenue Bond Obligations		\$ 766,250,000	\$ 98,108,288		
Water Revenue Bond Obligations					
2012A	Subordinated Water Revenue Bonds	\$ 125,150,000	\$ 11,835,650	FY 2033	Net Water System Revenues
2016A	Subordinated Water Revenue Bonds	\$ 39,845,000	\$ 2,615,450	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$ 471,605,000	\$ 46,312,375	FY 2040	Net Water System Revenues
Total Water Revenue Bond Obligations		\$ 636,600,000	\$ 60,763,475		
Water Revenue Short Term Note Obligations					
	Subordinated Commercial Paper Notes Program ⁴	\$ 168,213,000	\$ 4,865,000	--	Net Water System Revenues
State Revolving Fund Obligations					
	Water State Revolving Fund Loans	\$ 72,192,517	\$ 5,135,353	FY 2050	Net Water System Revenues
	Sewer State Revolving Fund Loans	\$ 102,060,282	\$ 11,073,317	FY 2052	Net Wastewater System Revenues
Total State Revolving Fund Obligations		\$ 174,252,799	\$ 16,208,670		

- 1 In addition to bonds, the City has various medium and long term capital lease obligations. As of June 30, 2018, the medium and long term capital leases carry an outstanding principal balance of approximately \$173.1 million.
- 2 Full lease payment. Does not include estimated \$263,221 in federal subsidy to off-set the lease payment.
- 3 The program authorization amount is \$80.5 million to fund up to 24 months of General Fund capital program activity. The Fiscal Year 2019 interest costs and program fees are an estimate based on the projected note issuance activity in Fiscal Year 2019.
- 4 The program authorization amount is \$250 million to fund up to 24 months of Water System capital program activity. The Fiscal Year 2019 interest costs and program fees are an estimate based on the projected note issuance activity in Fiscal Year 2018 and 2019.

Debt Without Government Commitment - Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities (Mello-Roos) Districts**. These districts are located in the City. There is currently one Special Assessment District and four Community Facilities Districts with outstanding debt. The districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the residential and commercial properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the properties. These bonds are not fiscal obligations of the City. Additional information about these districts and the associated special taxes and assessments can be found on the City Web page for Community Facilities Districts & 1913/1915 Act Assessment Districts.

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER
Financial Summary and Schedules



ADOPTED
BUDGET

Financial Summary and Schedules

The following schedules summarize key information in the City’s budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City’s Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City’s revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2019 Financial Summary and Schedules* may not add exactly due to rounding.



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Financial Summary and Schedules

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Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
City Attorney	\$ 3,103,919	\$ 3,910,296	\$ 4,215,963
City Auditor	852	-	-
City Clerk	171,815	94,582	157,582
City Comptroller	1,883,094	2,124,873	-
City Council	1,089	-	20,000
City Treasurer	20,436,952	23,125,337	26,915,957
Communications	575,353	967,604	417,384
Debt Management	1,050,430	736,019	1,041,456
Department of Finance	-	-	2,004,808
Department of Information Technology	799	-	-
Development Services	652,609	596,269	600,369
Economic Development	6,529,873	5,595,573	5,590,753
Environmental Services	1,461,551	1,479,446	1,329,345
Ethics Commission	38,006	-	-
Financial Management	531	-	-
Fire-Rescue	29,280,155	35,004,383	42,915,524
Government Affairs	-	-	147,260
Human Resources	5,339	249,901	320,081
Infrastructure/Public Works	146,923	73,457	-
Library	4,613,794	4,532,285	2,384,919
Major Revenues	1,062,998,173	1,120,298,614	1,136,344,257
Neighborhood Services	-	-	391,021
Office of Homeland Security	1,051,007	901,367	1,035,245
Office of the Assistant COO	375,499	391,021	-
Office of the Mayor	328,426	328,245	180,000
Parks and Recreation	42,882,801	44,267,244	44,348,891
Performance & Analytics	8,129	-	-
Personnel	5,811	1,000	6,200
Planning	3,511,687	1,362,454	1,323,287
Police	48,051,628	46,403,911	47,718,041
Public Utilities	1,314,291	1,409,000	1,605,146
Public Works - Contracts	1,261,348	1,181,777	-
Public Works - General Services	2,709,307	3,666,682	6,574,799
Purchasing & Contracting	1,482,166	1,458,716	1,093,716
Real Estate Assets	54,127,535	50,480,890	51,289,438
Smart & Sustainable Communities	194	-	-
Transportation & Storm Water	56,375,443	57,107,359	56,569,418
Total General Fund Revenues	\$ 1,346,436,529	\$ 1,407,748,305	\$ 1,436,540,860

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
City Attorney	\$ 49,614,239	\$ 54,278,909	\$ 58,674,764
City Auditor	3,680,913	3,989,063	4,095,240
City Clerk	5,034,207	5,684,824	5,875,171
City Comptroller	11,160,820	12,275,241	-
City Council	12,139,039	14,257,846	15,066,832
City Treasurer	14,713,259	16,594,023	17,552,082
Citywide Program Expenditures	106,231,980	156,248,640	125,700,764
Communications	3,377,490	3,941,971	4,691,777
Debt Management	2,730,496	3,161,639	3,103,919
Department of Finance	-	-	16,562,858
Department of Information Technology	494,454	482,500	1,139,200
Development Services	7,087,406	7,883,880	8,126,998
Economic Development	13,312,646	13,383,702	13,252,755
Environmental Services	38,654,865	40,719,189	44,619,080
Ethics Commission	972,488	1,229,147	1,283,510
Financial Management	3,958,937	4,371,216	-
Fire-Rescue	241,230,125	257,611,257	269,732,985
Government Affairs	-	-	797,505
Human Resources	3,977,199	5,598,569	4,996,915
Infrastructure/Public Works	673,146	991,637	653,514
Internal Operations	435,548	460,738	473,465
Library	50,907,293	54,196,358	55,855,152
Neighborhood Services	-	-	947,000
Office of Boards & Commissions	-	-	1,370,892
Office of Homeland Security	2,473,423	2,604,719	2,818,319
Office of the Assistant COO	1,648,177	2,046,623	640,620
Office of the Chief Financial Officer	512,783	618,939	607,165
Office of the Chief Operating Officer	1,149,736	1,451,737	1,248,226
Office of the IBA	1,870,698	2,152,935	2,129,649
Office of the Mayor	4,324,919	4,601,867	3,755,067
Parks and Recreation	105,277,466	109,496,092	116,390,544
Performance & Analytics	2,775,808	2,811,650	3,872,363
Personnel	8,115,940	8,653,902	9,075,697
Planning	9,479,926	10,099,339	9,907,301
Police	439,642,132	469,041,315	473,822,363
Public Utilities	2,501,889	2,495,029	2,606,490
Public Works - Contracts	1,855,631	2,339,773	-
Public Works - General Services	22,418,522	20,032,795	26,211,805
Purchasing & Contracting	5,662,409	6,730,516	17,096,098
Real Estate Assets	5,478,024	7,996,671	7,962,132
Smart & Sustainable Communities	967,949	1,055,177	371,319
Transportation & Storm Water	134,089,706	122,234,231	126,139,627
Total General Fund Expenditures	\$ 1,320,631,691	\$ 1,433,823,658	\$ 1,459,227,163

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
General Fund			
General Fund	\$ 1,346,436,529	\$ 1,407,748,305	\$ 1,436,540,860
Total General Fund	\$ 1,346,436,529	\$ 1,407,748,305	\$ 1,436,540,860
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,145,007	\$ 900,000	\$ 1,000,000
Concourse and Parking Garages Operating Fund	3,688,496	4,181,430	3,993,726
Convention Center Expansion Administration Fund	13,466,753	13,003,993	13,003,993
Engineering & Capital Projects Fund	76,368,376	95,314,239	102,237,944
Environmental Growth 1/3 Fund	4,685,628	4,956,991	5,310,441
Environmental Growth 2/3 Fund	9,327,213	9,920,981	10,627,882
Facilities Financing Fund	2,410,824	2,908,283	3,071,961
Fire and Lifeguard Facilities Fund	1,386,214	1,383,570	1,383,570
Fire/Emergency Medical Services Transport Program Fund	12,546,632	12,344,106	12,359,004
GIS Fund	1,639,332	2,283,550	2,581,074
Gas Tax Fund	25,548,888	30,727,282	32,854,099
General Plan Maintenance Fund	-	2,650,000	2,650,000
Information Technology Fund	10,614,143	11,202,127	13,188,511
Infrastructure Fund	-	17,826,547	17,090,909
Junior Lifeguard Program Fund	510,012	609,877	615,150
Local Enforcement Agency Fund	764,354	786,417	786,417
Long Range Property Management Fund	1,547,584	-	805,650
Los Penasquitos Canyon Preserve Fund	188,160	186,000	266,776
Low and Moderate Income Housing Asset Fund	22,693,231	-	3,558,119
Maintenance Assessment District (MAD) Funds	24,185,526	23,989,750	24,351,085
Mission Bay/Balboa Park Improvement Fund	2,025,000	2,029,225	1,883,684
New Convention Facility Fund	3,436,000	3,436,000	2,133,025
OneSD Support Fund	26,973,663	25,990,774	27,824,407
PETCO Park Fund	15,816,133	16,618,304	17,017,688
Parking Meter Operations Fund	11,135,446	10,767,852	11,017,852
Prop 42 Replacement - Transportation Relief Fund	3,869,539	-	-
Public Art Fund	700,548	467,819	578,410
Public Safety Services & Debt Service Fund	9,048,750	9,203,815	9,738,827
Road Maintenance and Rehabilitation Fund	-	8,025,413	23,353,385
Seized Assets - California Fund	76,744	11,881	11,881
Seized Assets - Federal DOJ Fund	578,272	1,069,307	1,069,307
Seized Assets - Federal Treasury Fund	27,275	118,812	118,812
Stadium Operations Fund	34,953,459	13,844,638	10,619,263
State COPS	2,867,383	2,140,000	2,140,000

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Storm Drain Fund	5,616,646	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	-	2,654,407	2,023,757
Transient Occupancy Tax Fund	105,648,400	114,374,588	120,723,415
Trolley Extension Reserve Fund	1,060,939	1,058,250	1,064,000
Underground Surcharge Fund	56,230,690	60,564,328	66,374,970
Wireless Communications Technology Fund	8,753,366	8,900,590	10,115,149
Zoological Exhibits Maintenance Fund	13,089,757	13,187,804	13,768,168
Total Special Revenue Funds	\$ 514,624,385	\$ 535,338,950	\$ 579,012,311
Capital Project Funds			
Capital Outlay Fund	\$ 18,537,585	\$ -	\$ -
Mission Bay Park Improvement Fund	6,622,302	7,252,192	6,591,611
San Diego Regional Parks Improvement Fund	3,595,326	3,905,026	3,549,329
TransNet ARRA Exchange Fund	1,217,141	-	-
TransNet Extension Administration & Debt Fund	225,692	324,730	333,880
TransNet Extension Congestion Relief Fund	27,771,997	22,503,789	23,137,884
TransNet Extension Maintenance Fund	9,579,476	9,644,481	9,916,236
Total Capital Project Funds	\$ 67,549,518	\$ 43,630,218	\$ 43,528,940
Enterprise Funds			
Airports Fund	\$ 5,320,326	\$ 5,371,548	\$ 4,934,289
Development Services Fund	61,940,225	61,982,205	64,479,323
Golf Course Fund	18,355,928	20,470,347	20,475,022
Metropolitan Sewer Utility Fund	90,178,870	93,803,626	150,467,126
Municipal Sewer Revenue Fund	286,637,175	281,895,762	282,403,641
Recycling Fund	24,333,870	22,237,651	22,343,726
Refuse Disposal Fund	34,313,675	30,762,190	31,916,974
Sewer Utility - AB 1600 Fund	19,961,091	16,080,000	16,310,000
Water Utility - AB 1600 Fund	15,466,907	12,000,000	12,150,000
Water Utility Operating Fund	592,751,545	716,070,035	696,542,928
Total Enterprise Funds	\$ 1,149,259,611	\$ 1,260,673,364	\$ 1,302,023,029
Internal Service Funds			
Central Stores Fund	\$ 8,973,017	\$ 9,943,246	\$ 7,533,914
Energy Conservation Program Fund	3,200,922	3,235,275	4,442,544
Fleet Operations Operating Fund	51,771,015	53,307,543	46,992,311
Fleet Ops Replacement - Rental	45,753,346	31,882,696	38,422,045
Publishing Services Fund	3,588,755	3,660,657	2,498,676
Risk Management Administration Fund	11,219,163	10,529,309	11,130,932
Total Internal Service Funds	\$ 124,506,218	\$ 112,558,726	\$ 111,020,422
Total Combined Budget Revenues	\$ 3,202,376,261	\$ 3,359,949,563	\$ 3,472,125,562

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
General Fund			
General Fund	\$ 1,320,631,691	\$ 1,433,823,658	\$ 1,459,227,163
Total General Fund	\$ 1,320,631,691	\$ 1,433,823,658	\$ 1,459,227,163
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000
Concourse and Parking Garages Operating Fund	3,145,681	5,101,218	3,802,506
Convention Center Expansion Administration Fund	13,320,321	13,396,450	13,401,050
Engineering & Capital Projects Fund	76,400,998	95,307,769	102,237,944
Environmental Growth 1/3 Fund	8,170,421	4,406,822	4,854,402
Environmental Growth 2/3 Fund	10,149,554	10,303,909	10,203,909
Facilities Financing Fund	2,547,568	2,908,111	3,071,961
Fire and Lifeguard Facilities Fund	1,385,088	1,388,181	1,389,181
Fire/Emergency Medical Services Transport Program Fund	13,059,230	12,319,815	12,580,310
GIS Fund	1,868,087	2,417,743	2,643,379
Gas Tax Fund	25,534,255	30,727,282	32,854,099
General Plan Maintenance Fund	-	2,650,000	2,650,000
Information Technology Fund	11,069,218	12,080,430	12,954,174
Infrastructure Fund	-	6,440,002	-
Junior Lifeguard Program Fund	618,066	609,858	615,038
Local Enforcement Agency Fund	691,146	1,069,186	1,150,243
Long Range Property Management Fund	231,519	-	1,088,810
Los Penasquitos Canyon Preserve Fund	231,828	262,146	266,597
Low and Moderate Income Housing Asset Fund	5,881,284	-	49,801,656
Maintenance Assessment District (MAD) Funds	22,210,863	40,470,717	41,779,016
Major Events Revolving Fund	915,693	-	-
Mission Bay/Balboa Park Improvement Fund	2,279,764	2,125,166	1,878,475
New Convention Facility Fund	3,436,000	3,436,000	2,133,025
OneSD Support Fund	26,265,905	26,781,896	28,225,091
PETCO Park Fund	15,829,610	16,761,105	17,261,837
Parking Meter Operations Fund	11,072,288	10,313,775	10,597,640
Prop 42 Replacement - Transportation Relief Fund	11,958,843	-	-
Public Art Fund	298,036	467,819	578,410
Public Safety Services & Debt Service Fund	9,057,790	9,203,815	9,738,827
Road Maintenance and Rehabilitation Fund	-	8,025,413	13,842,506
Seized Assets - California Fund	-	11,919	11,919
Seized Assets - Federal DOJ Fund	774,194	1,608,456	1,620,758
Seized Assets - Federal Treasury Fund	-	119,187	119,187
Stadium Operations Fund	21,982,334	23,861,280	15,056,106

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
State COPS	1,673,524	2,140,000	2,140,000
Storm Drain Fund	6,077,211	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	-	2,654,407	2,023,757
Transient Occupancy Tax Fund	108,778,103	116,242,274	123,259,020
Trolley Extension Reserve Fund	1,061,305	1,058,250	1,067,000
Underground Surcharge Fund	22,535,722	59,528,799	59,963,795
Wireless Communications Technology Fund	8,589,186	9,112,444	9,332,446
Zoological Exhibits Maintenance Fund	12,405,283	13,187,804	13,768,168
Total Special Revenue Funds	\$ 463,184,730	\$ 555,299,448	\$ 616,962,242
Capital Project Funds			
Capital Outlay Fund	\$ -	\$ 6,050,831	\$ -
TransNet Extension Administration & Debt Fund	225,692	324,730	333,880
TransNet Extension Congestion Relief Fund	3,351,330	3,351,330	3,351,330
TransNet Extension Maintenance Fund	9,592,209	9,644,481	9,916,236
Total Capital Project Funds	\$ 13,169,231	\$ 19,371,372	\$ 13,601,446
Enterprise Funds			
Airports Fund	\$ 3,802,493	\$ 5,722,739	\$ 5,438,025
Development Services Fund	63,581,657	70,459,837	72,445,170
Golf Course Fund	17,006,017	18,229,824	18,856,067
Metropolitan Sewer Utility Fund	206,851,427	224,055,992	231,562,068
Municipal Sewer Revenue Fund	124,142,838	128,128,232	131,035,630
Recycling Fund	19,830,065	25,510,649	25,806,446
Refuse Disposal Fund	29,971,415	35,917,863	33,681,987
Water Utility Operating Fund	467,671,397	521,125,919	542,646,439
Total Enterprise Funds	\$ 932,857,308	\$ 1,029,151,055	\$ 1,061,471,832
Internal Service Funds			
Central Stores Fund	\$ 9,014,454	\$ 10,120,970	\$ 7,532,994
Energy Conservation Program Fund	2,874,113	3,879,906	4,941,166
Fleet Operations Operating Fund	51,102,495	57,840,115	53,296,222
Fleet Ops Replacement Fund - Rental	44,323,474	42,773,746	44,759,750
Publishing Services Fund	3,680,218	3,660,565	2,498,422
Risk Management Administration Fund	10,294,852	11,007,266	11,921,378
Total Internal Service Funds	\$ 121,289,606	\$ 129,282,569	\$ 124,949,932
Total Combined Budget Expenditures	\$ 2,851,132,566	\$ 3,166,928,101	\$ 3,276,212,615

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ 107,028	\$ 300,000	\$ -
CIP Lease Financing	3,313,245	1,018,572	-
Convention Center Exp Surety	935	-	-
Developer Contributions CIP	986,761	-	2,081,000
EGF CIP Fund 1/3	219,198	1,927,365	-
Energy Conservation Program CIP Fund	802,861	-	-
Environmental Growth 2/3 Fund	195,382	-	-
First SD River Improvement Project CIP Fund	7,265	-	-
Gas Tax Fund	140,394	-	3,000,000
Infrastructure Fund	-	11,386,545	17,091,068
IT CIP Contributions	-	-	299,679
Library System Improvement Fund	13,003	1,884,482	-
Maintenance Assessment District (MAD) Funds	502,411	450,000	170,000
Mission Bay Park Improvement Fund	472,168	6,825,570	6,591,611
Mission Trails Regional Park Fund	281,871	-	-
North Park CIP Fund	(60,242)	-	-
Ocean Beach Pier (Concessions) Fund	-	670,981	-
OneSD Support Fund	3,571,640	-	-
Otay Mesa EIFD	-	-	369,048
Peg Fee (City Tv)	41,875	-	-
Prop 42 Replacement - Transportation Relief Fund	653,675	-	-
Redevelopment Obligation Retirement Fund	-	-	2,500,000
Road Maintenance and Rehabilitation Fund	-	-	9,510,879
San Diego Regional Parks Improvement Fund	1,457,277	3,675,307	3,549,329
SC-RDA Contribution to CIP Fund	15,689	-	-
Sea World Traffic Mitigation Fund	524,571	-	-
Stadium Operations-CIP Fund	217,359	-	-
Street Division CIP Fund	111,942	-	-
Sunset Cliffs Natural Park	(17,359)	-	-
Tow Dispatch Computer Interface Fund	573,759	-	-
Trench Cut Fees/Excavation Fee Fund	1,029,918	2,000,000	2,000,000
Unappropriated Reserve - Balboa Park CIP Fund	145,336	-	-
Underground Surcharge CIP Fund	8,598,759	-	5,100,000
Total Special Revenue Funds	\$ 23,906,719	\$ 30,138,822	\$ 52,262,614
Enterprise Funds			
Balboa Park Golf Course CIP Fund	\$ 76,446	\$ -	\$ -
Brown Field Special Aviation	249,772	-	-
EDCO Community Fund	61,515	-	-
Metro Sewer Utility - CIP Funding Source	22,414,637	46,122,838	105,964,274

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Mission Bay Golf Course CIP Fund	264,630	-	-
Montgomery Field Special Aviation	217,603	-	-
Muni Sewer Utility - CIP Funding Source	96,129,282	84,089,498	107,793,373
PFFA-Water Rev Bonds Series 2016A	9,573,042	-	-
Recycling Fund CIP Fund	1,329,380	-	55,200
Refuse Disposal CIP Fund	651,971	13,000,000	4,076,800
Refuse Disposal Fund	178	-	-
Torrey Pines Golf Course CIP Fund	4,967,681	5,500,000	-
Water Utility - CIP Funding Source	144,280,829	243,082,290	262,568,145
Total Enterprise Funds	\$ 280,216,967	\$ 391,794,626	\$ 480,457,792

Capital Project Funds

101 Ash Facility Improvements	\$ 190,213	\$ -	\$ -
2001A(TE)Bonds(Oper)-Ctr City	54,179	-	-
99A(TE)Bonds(Oper)-City Hts	168	-	-
Balboa Park West-Major Dist	295,964	-	-
Ballpark Infra-2001 Bonds	3,839	-	-
Barrio Logan	255,310	6,300	-
Belmont/Mission Beach Develop	85,909	-	-
Bus Stop Capital Improvement Fund	19,193	-	-
C.O.-Pueblo Land/Pol. Decentra	22,230	-	-
CCE-2004A (TE) Bonds (Oper)	2,482,684	-	-
CH-TAB 2010A (TE) Proceeds	2,349,913	-	-
CH-TAB 2010B (T) Proceeds	699,492	-	-
CIP Contributions from General Fund	8,769,412	-	1,218,800
CR-TAB 2010A (TE) Proceeds	783,352	-	-
Capital Outlay Fund	2,144,538	1,500,000	2,300,000
Capital Outlay-Sales Tax	28,307	-	-
Carmel Valley Consolidated FBA	307,173	-	-
Carmel Valley Development Impact Fee	147,641	250,000	-
Centre City DIF-Admin	1,908,210	12,615,000	-
Clairemont Mesa - Urban Comm	271,111	35,000	-
College Area	138,519	150,000	-
Del Mar Mesa FBA	1,610,887	-	-
East Village-Pedestrian Bridge	-	-	2,578,580
Encanto Neighborhoods DIF	-	618,487	-
Excess Redevelopment Bond Proceeds Exp	3,499,067	-	-
FY09 Sunset Cliffs Natural Par	35,081	-	-
Fleet Services CIP Fund	461,725	-	250,000
Gen Dyna-Community Improvement	34,085	-	-
Golden Hill - Major District	9,164	-	-
Golden Hill Urban Comm	201,905	-	-
Kearny Mesa - Major District	171	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Kearny Mesa Imprvmnts 20%	4,405	-	-
Kearny Mesa-Urban Comm	164,670	-	-
La Jolla - Major District	34,382	-	-
La Jolla Urban Comm	195,695	155,000	-
Linda Vista Urban Comm	33,788	40,000	-
Mid City Urban Comm	625,424	460,000	-
Mid-City - Park Dev Fund	465,656	-	-
Midway/Pacific Hwy Urban Comm	17,397	2,045,000	-
Mira Mesa - FBA	5,226,541	-	-
Mission Valley-Urban Comm.	5,642,287	-	-
Montgomery/Waller-Major Dist	15,831	-	-
NP 2000 TE Bonds Rf-Oper	11,271	-	-
NP 2003A (T)Bonds Rf Oper	5,292	-	-
NP 2003B(TE)Bonds Oper	2,670	-	-
NP-Tab 2009A (TE) Proceeds	367,131	-	-
Navajo Urban Comm	172,262	2,076,500	-
North Park Urban Comm	263,746	475,000	-
North University City DIF	239,164	-	-
North University City-FBA	3,057,783	-	-
Ocean Beach Urban Comm	55,000	-	-
Otay Mesa Facilities Benefit Assessment	1,625,945	10,383,480	-
Otay Mesa South-Major District	144,056	-	-
Otay Mesa-East (From 39062)	320,295	-	-
Otay Mesa-Eastern DIF	35,971	-	-
Otay Mesa-West (From 39067)	5,704,707	266,520	-
Otay Mesa-Western DIF	37,920	-	-
Otay Mesa/Nestor Urb Comm	20,440	1,141,000	-
PFFA Lease Revenue Bonds 2015A-Projects	37,809,067	-	-
PFFA Lease Revenue Bonds 2015B-Project	16,246,059	-	-
PV Est-Other P & R Facilities	51,880	-	-
Pacific Beach Urban Comm	40,163	105,000	-
Pacific Highlands Ranch FBA	26,487,028	-	-
Park North-East - Park Dev Fd	58,368	184,865	-
Penasquitos East-Pk Dev Fund	-	146,464	-
Penasquitos South-Major Dist	1,438	-	-
Peninsula Urban Comm	223,332	-	-
Private & Others Contrib-CIP	1,124,376	-	-
Prop A-(Bikeway)	59,103	-	-
Rancho Bernardo-Fac Dev Fund	71,812	22,450	-
Rancho Penasquitos FBA	152,688	-	-
S.E. San Diego Urban Comm	462,746	-	-
SC/TE TI Bonds 2007B	383,009	-	-
SD Unified School Dist-Cap Out	-	500,000	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
SR 209 & 274 Coop with State	373,668	-	-
SY-TAB 2010A (TE) Proceeds	425,612	-	-
SY-TAB 2010B (T) Proceeds	7,566	-	-
Sabre Springs-FBA	39,349	-	-
San Diego Park Dist. No 3	58,814	-	-
San Ysidro Urban Comm	628,565	-	-
Sc/Taxable TI Bonds 2007A	38,549	-	-
Scripps Miramar Ranch FBA	183,397	300,000	-
Scripps/Miramar Misc	15,784	-	-
Scripps/Miramar-Major District	317,630	-	-
Serra Mesa - Major District	95,543	-	-
Serra Mesa - Urban Community	248,091	133,850	-
Skyline Hills - Major District	7,729	-	-
Skyline/Paradise Urb Comm	33,329	-	-
Tierrasanta - DIF	192,030	-	-
Torrey Highlands	4,672,004	-	-
Torrey Pines - Urban Community	-	177,450	-
TransNet (Prop A 1/2% Sales Tax)	1,255,182	-	-
TransNet ARRA Exchange Fund	1,095,584	-	-
TransNet Extension Congestion Relief Fund	23,259,733	19,152,459	19,786,554
TransNet Extension Major Corri	5,236	35,000	-
TransNet Extension RTCI Fee	3,244,090	-	-
Univ City North - Sub Dist	860	-	-
University City So.-Urban Comm	317,124	-	-
Uptown Urban Comm	694,715	735,000	-
Total Capital Project Funds	\$ 171,680,423	\$ 53,709,825	\$ 26,133,934
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	\$ 1,205,003	\$ -	\$ -
Grant Fund-Enterprise-State	203,938	-	-
Total Grant Enterprise Funds	\$ 1,408,941	\$ -	\$ -
Grant Government Funds			
Grant Fund - Federal	\$ 10,589,684	\$ -	\$ -
Grant Fund - Other	33,367	-	-
Grant Fund - State	7,186,582	-	-
Total Grant Government Funds	\$ 17,809,633	\$ -	\$ -
Total Capital Budget Expenditures	\$ 495,022,683	\$ 475,643,273	\$ 558,854,340
Total Combined Operating and Capital Budget Expenditures	\$ 3,346,155,249	\$ 3,642,571,374	\$ 3,835,066,955



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Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
City Attorney	361.10	358.73	375.73
City Auditor	22.00	22.00	22.00
City Clerk	46.32	47.32	47.32
City Comptroller	87.51	87.26	-
City Council	106.37	106.37	107.37
City Treasurer	111.38	119.70	124.00
Communications	33.50	31.00	33.00
Debt Management	21.00	21.00	20.00
Department of Finance	-	-	113.27
Development Services	70.00	69.00	73.00
Economic Development	56.00	63.85	59.35
Environmental Services	157.11	155.56	171.72
Ethics Commission	5.00	5.00	5.00
Financial Management	32.00	31.00	-
Fire-Rescue	1,220.53	1,230.65	1,240.52
Government Affairs	-	-	5.00
Human Resources	25.50	32.92	29.72
Infrastructure/Public Works	5.00	5.00	2.00
Internal Operations	1.50	1.50	1.50
Library	475.86	453.72	444.59
Neighborhood Services	-	-	6.00
Office of Boards & Commissions	-	-	10.00
Office of Homeland Security	18.05	17.05	18.05
Office of the Assistant COO	12.00	12.00	2.00
Office of the Chief Financial Officer	2.00	2.00	2.00
Office of the Chief Operating Officer	5.35	6.35	5.00
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	29.50	28.50	24.32
Parks and Recreation	899.78	896.83	908.05
Performance & Analytics	15.00	15.00	14.00
Personnel	71.00	69.99	69.99
Planning	65.07	64.95	64.95
Police	2,644.01	2,653.01	2,657.01
Public Works - Contracts	21.00	21.00	-
Public Works - General Services	174.00	168.00	223.50
Purchasing & Contracting	59.96	57.96	52.96
Real Estate Assets	34.00	32.00	32.00
Smart & Sustainable Communities	6.50	6.50	1.50
Transportation & Storm Water	625.79	624.71	637.70
Total Budget FTE Positions	7,530.69	7,527.43	7,614.12



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Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
General Fund			
General Fund	7,530.69	7,527.43	7,614.12
Total General Fund	7,530.69	7,527.43	7,614.12
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	644.70	715.80	774.75
Facilities Financing Fund	16.35	16.35	18.00
Fire/Emergency Medical Services Transport Program Fund	31.00	17.00	17.00
GIS Fund	2.00	2.00	2.00
Information Technology Fund	42.00	44.00	45.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	6.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Funds	25.00	25.00	25.00
OneSD Support Fund	28.00	28.00	29.00
PETCO Park Fund	1.00	1.00	1.00
Parking Meter Operations Fund	15.00	15.00	15.00
Stadium Operations Fund	38.00	36.00	2.00
Transient Occupancy Tax Fund	14.00	14.00	14.00
Underground Surcharge Fund	11.00	17.00	22.15
Wireless Communications Technology Fund	46.00	46.00	44.00
Total Special Revenue Funds	925.05	988.15	1,019.90
Enterprise Funds			
Airports Fund	22.00	22.00	22.00
Development Services Fund	472.45	472.65	470.10
Golf Course Fund	101.76	102.08	102.08
Metropolitan Sewer Utility Fund	462.20	458.86	473.24
Municipal Sewer Revenue Fund	400.71	401.04	398.50
Recycling Fund	108.25	111.76	111.48
Refuse Disposal Fund	132.60	140.94	140.30
Water Utility Operating Fund	781.83	791.02	784.18
Total Enterprise Funds	2,481.79	2,500.35	2,501.88
Internal Service Funds			
Central Stores Fund	23.00	22.00	20.00
Energy Conservation Program Fund	17.35	17.35	25.35
Fleet Operations Operating Fund	207.00	206.00	205.75
Publishing Services Fund	10.00	10.00	9.00

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Risk Management Administration Fund	87.23	85.23	86.23
Total Internal Service Funds	344.58	340.58	346.33
Other Funds			
City Employee's Retirement System Fund	63.00	63.00	63.00
Total Other Funds	63.00	63.00	63.00
Total Budget FTE Positions	11,345.11	11,419.51	11,545.23

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 506,196,681	\$ 534,621,331	\$ 560,025,220
Property Taxes	506,196,681	534,621,331	560,025,220
Sales Tax	\$ 271,522,274	\$ 275,307,632	\$ 282,061,831
Sales Tax	271,522,274	275,307,632	282,061,831
Transient Occupancy Tax	\$ 116,869,403	\$ 121,054,914	\$ 128,368,696
Transient Occupancy Taxes	116,869,403	121,054,914	128,368,696
Other Local Taxes	\$ 82,609,233	\$ 85,155,995	\$ 89,830,347
Property Transfer Taxes	9,528,879	10,068,772	11,009,669
SDG&E	41,639,740	44,531,915	47,711,759
CATV	16,509,307	15,999,308	15,641,491
Refuse Collection Franchise	10,993,506	11,200,000	12,700,000
Other Franchises	3,937,801	3,356,000	2,767,428
Licenses and Permits	\$ 24,501,860	\$ 21,663,270	\$ 25,810,583
Business Tax	7,483,202	7,501,297	13,486,297
Rental Unit Tax	7,432,266	7,459,502	7,459,502
Refuse Collector Business Tax	1,180,823	1,100,000	1,100,000
Other Licenses and Permits	8,405,570	5,602,471	3,764,784
Fines Forfeitures and Penalties	\$ 31,015,218	\$ 31,851,640	\$ 31,363,846
Parking Citations	22,247,900	22,142,605	22,362,006
Municipal Court	4,818,605	5,527,700	4,812,505
Other Fines & Forfeitures	3,948,713	4,181,335	4,189,335
Rev from Money and Prop	\$ 62,758,685	\$ 58,442,690	\$ 59,980,796
Interest and Dividends	1,920,149	671,348	650,000
Mission Bay	29,783,877	31,157,218	30,140,940
Pueblo Lands	7,074,707	6,447,852	6,887,451
Other Rents and Concessions	23,979,951	20,166,272	22,302,405
Rev from Federal Agencies	\$ 103,762	\$ 220,000	\$ -
Revenue from Federal Agencies	103,762	220,000	-
Rev from Other Agencies	\$ 22,635,652	\$ 4,263,013	\$ 5,545,990
Motor Vehicle License Fees	623,450	-	-
Revenue from Other Agencies	22,012,201	4,263,013	5,545,990
Charges for Services	\$ 141,848,545	\$ 152,803,611	\$ 160,287,025
Charges for Current Services	141,848,545	152,803,611	160,287,025
Other Revenue	\$ 5,775,983	\$ 4,575,137	\$ 3,058,083
Other Revenue	5,775,983	4,575,137	3,058,083
Transfers In	\$ 80,599,235	\$ 117,789,072	\$ 90,208,443
Transfers In	80,599,235	117,789,072	90,208,443
Total General Fund	\$ 1,346,436,529	\$ 1,407,748,305	\$ 1,436,540,860
Total General Fund	\$ 1,346,436,529	\$ 1,407,748,305	\$ 1,436,540,860

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 15,376	\$ -	\$ -
Interest and Dividends	15,376	-	-
Charges for Services	\$ 1,129,631	\$ 900,000	\$ 1,000,000
Charges for Current Services	1,129,631	900,000	1,000,000
Total Automated Refuse Container Fund	\$ 1,145,007	\$ 900,000	\$ 1,000,000
Concourse and Parking Garages Operating Fund			
Rev from Money and Prop	\$ 3,688,496	\$ 4,181,430	\$ 3,993,726
Other Rents and Concessions	3,688,496	4,181,430	3,993,726
Total Concourse and Parking Garages Operating Fund	\$ 3,688,496	\$ 4,181,430	\$ 3,993,726
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 58,760	\$ -	\$ -
Interest and Dividends	58,760	-	-
Transfers In	\$ 13,407,993	\$ 13,003,993	\$ 13,003,993
Transfers In	13,407,993	13,003,993	13,003,993
Total Convention Center Expansion Administration Fund	\$ 13,466,753	\$ 13,003,993	\$ 13,003,993
Engineering & Capital Projects Fund			
Fines Forfeitures and Penalties	\$ 24,900	\$ -	\$ -
Other Fines & Forfeitures	24,900	-	-
Rev from Money and Prop	\$ (8,766)	\$ -	\$ -
Interest and Dividends	(8,766)	-	-
Charges for Services	\$ 76,345,935	\$ 95,314,239	\$ 102,218,669
Charges for Current Services	76,345,935	95,314,239	102,218,669
Other Revenue	\$ 6,307	\$ -	\$ -
Other Revenue	6,307	-	-
Transfers In	\$ -	\$ -	\$ 19,275
Transfers In	-	-	19,275
Total Engineering & Capital Projects Fund	\$ 76,368,376	\$ 95,314,239	\$ 102,237,944
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 4,637,178	\$ 4,947,991	\$ 5,301,441
SDG&E	4,626,638	4,947,991	5,301,441
Other Franchises	10,541	-	-
Rev from Money and Prop	\$ 48,450	\$ 9,000	\$ 9,000
Interest and Dividends	48,450	9,000	9,000
Total Environmental Growth 1/3 Fund	\$ 4,685,628	\$ 4,956,991	\$ 5,310,441

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 9,274,676	\$ 9,895,981	\$ 10,602,882
SDG&E	9,253,276	9,895,981	10,602,882
Other Franchises	21,401	-	-
Rev from Money and Prop	\$ 52,537	\$ 25,000	\$ 25,000
Interest and Dividends	52,537	25,000	25,000
Total Environmental Growth 2/3 Fund	\$ 9,327,213	\$ 9,920,981	\$ 10,627,882
Facilities Financing Fund			
Licenses and Permits	\$ 59,000	\$ 50,000	\$ 50,000
Other Licenses and Permits	59,000	50,000	50,000
Rev from Money and Prop	\$ (1,292)	\$ 600	\$ 600
Interest and Dividends	(1,292)	600	600
Charges for Services	\$ 2,353,116	\$ 2,857,683	\$ 3,021,361
Charges for Current Services	2,353,116	2,857,683	3,021,361
Total Facilities Financing Fund	\$ 2,410,824	\$ 2,908,283	\$ 3,071,961
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 2,644	\$ -	\$ -
Interest and Dividends	2,644	-	-
Transfers In	\$ 1,383,570	\$ 1,383,570	\$ 1,383,570
Transfers In	1,383,570	1,383,570	1,383,570
Total Fire and Lifeguard Facilities Fund	\$ 1,386,214	\$ 1,383,570	\$ 1,383,570
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 22,542	\$ 30,000	\$ 30,000
Interest and Dividends	22,542	30,000	30,000
Charges for Services	\$ 12,521,602	\$ 11,904,871	\$ 11,904,871
Charges for Current Services	12,521,602	11,904,871	11,904,871
Other Revenue	\$ 2,487	\$ 409,235	\$ 409,235
Other Revenue	2,487	409,235	409,235
Transfers In	\$ -	\$ -	\$ 14,898
Transfers In	-	-	14,898
Total Fire/Emergency Medical Services Transport Program Fund	\$ 12,546,632	\$ 12,344,106	\$ 12,359,004
GIS Fund			
Rev from Money and Prop	\$ 4,868	\$ -	\$ -
Interest and Dividends	4,868	-	-
Rev from Other Agencies	\$ 186,526	\$ 195,303	\$ 195,303
Revenue from Other Agencies	186,526	195,303	195,303

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Charges for Services	\$ 1,447,938	\$ 2,088,247	\$ 2,385,771
Charges for Current Services	1,447,938	2,088,247	2,385,771
Total GIS Fund	\$ 1,639,332	\$ 2,283,550	\$ 2,581,074
Gas Tax Fund			
Other Local Taxes	\$ 23,012,523	\$ 30,612,766	\$ 32,739,583
Other Local Tax	23,012,523	30,612,766	32,739,583
Rev from Money and Prop	\$ 133,661	\$ 114,516	\$ 114,516
Interest and Dividends	70,369	50,000	50,000
Other Rents and Concessions	63,292	64,516	64,516
Other Revenue	\$ 2,402,704	\$ -	\$ -
Other Revenue	2,402,704	-	-
Total Gas Tax Fund	\$ 25,548,888	\$ 30,727,282	\$ 32,854,099
General Plan Maintenance Fund			
Licenses and Permits	\$ -	\$ 2,650,000	\$ 2,650,000
Other Licenses and Permits	-	2,650,000	2,650,000
Total General Plan Maintenance Fund	\$ -	\$ 2,650,000	\$ 2,650,000
Information Technology Fund			
Rev from Money and Prop	\$ 24,884	\$ -	\$ -
Interest and Dividends	24,884	-	-
Charges for Services	\$ 10,585,478	\$ 11,202,127	\$ 13,128,511
Charges for Current Services	10,585,478	11,202,127	13,128,511
Other Revenue	\$ 3,782	\$ -	\$ 60,000
Other Revenue	3,782	-	60,000
Total Information Technology Fund	\$ 10,614,143	\$ 11,202,127	\$ 13,188,511
Infrastructure Fund			
Transfers In	\$ -	\$ 17,826,547	\$ 17,090,909
Transfers In	-	17,826,547	17,090,909
Total Infrastructure Fund	\$ -	\$ 17,826,547	\$ 17,090,909
Junior Lifeguard Program Fund			
Charges for Services	\$ 508,204	\$ 609,877	\$ 615,150
Charges for Current Services	508,204	609,877	615,150
Other Revenue	\$ 1,809	\$ -	\$ -
Other Revenue	1,809	-	-
Total Junior Lifeguard Program Fund	\$ 510,012	\$ 609,877	\$ 615,150

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Local Enforcement Agency Fund			
Licenses and Permits	\$ 597,327	\$ 501,830	\$ 501,830
Other Licenses and Permits	597,327	501,830	501,830
Rev from Money and Prop	\$ 8,306	\$ 10,724	\$ 10,724
Interest and Dividends	8,306	10,724	10,724
Charges for Services	\$ 158,537	\$ 273,863	\$ 273,863
Charges for Current Services	158,537	273,863	273,863
Other Revenue	\$ 185	\$ -	\$ -
Other Revenue	185	-	-
Total Local Enforcement Agency Fund	\$ 764,354	\$ 786,417	\$ 786,417
Long Range Property Management Fund			
Rev from Money and Prop	\$ 1,509,953	\$ -	\$ 805,650
Interest and Dividends	11,795	-	10,650
Other Rents and Concessions	1,498,158	-	795,000
Other Revenue	\$ 37,631	\$ -	\$ -
Other Revenue	37,631	-	-
Total Long Range Property Management Fund	\$ 1,547,584	\$ -	\$ 805,650
Los Penasquitos Canyon Preserve Fund			
Rev from Money and Prop	\$ 38,160	\$ 36,000	\$ 36,000
Other Rents and Concessions	38,160	36,000	36,000
Transfers In	\$ 150,000	\$ 150,000	\$ 230,776
Transfers In	150,000	150,000	230,776
Total Los Penasquitos Canyon Preserve Fund	\$ 188,160	\$ 186,000	\$ 266,776
Low and Moderate Income Housing Asset Fund			
Rev from Money and Prop	\$ 3,307,443	\$ -	\$ 3,555,615
Interest and Dividends	819,071	-	2,150,057
Other Rents and Concessions	2,488,372	-	1,405,558
Other Revenue	\$ 19,385,788	\$ -	\$ 2,504
Other Revenue	19,385,788	-	2,504
Total Low and Moderate Income Housing Asset Fund	\$ 22,693,231	\$ -	\$ 3,558,119
Maintenance Assessment District (MAD) Funds			
Rev from Money and Prop	\$ 217,556	\$ 79,599	\$ 112,190
Interest and Dividends	217,556	79,599	112,190
Charges for Services	\$ 2,409,420	\$ 2,655,254	\$ 2,687,184
Charges for Current Services	2,409,420	2,655,254	2,687,184
Other Revenue	\$ 86,743	\$ -	\$ -
Other Revenue	86,743	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Transfers In	\$ 5,397,043	\$ 4,676,289	\$ 4,981,129
Transfers In	5,397,043	4,676,289	4,981,129
Property Tax Revenue	\$ 15,561,281	\$ 16,575,608	\$ 16,567,582
Property Taxes	15,561,281	16,575,608	16,567,582
Special Assessments	\$ 513,484	\$ 3,000	\$ 3,000
Special Assessments	513,484	3,000	3,000
Total Maintenance Assessment District (MAD) Funds	\$ 24,185,526	\$ 23,989,750	\$ 24,351,085

Mission Bay/Balboa Park Improvement Fund

Transfers In	\$ 2,025,000	\$ 2,029,225	\$ 1,883,684
Transfers In	2,025,000	2,029,225	1,883,684
Total Mission Bay/Balboa Park Improvement Fund	\$ 2,025,000	\$ 2,029,225	\$ 1,883,684

New Convention Facility Fund

Transfers In	\$ 3,436,000	\$ 3,436,000	\$ 2,133,025
Transfers In	3,436,000	3,436,000	2,133,025
Total New Convention Facility Fund	\$ 3,436,000	\$ 3,436,000	\$ 2,133,025

OneSD Support Fund

Rev from Money and Prop	\$ 64,710	\$ -	\$ -
Interest and Dividends	64,710	-	-
Charges for Services	\$ 26,908,953	\$ 25,990,774	\$ 27,824,407
Charges for Current Services	26,908,953	25,990,774	27,824,407
Total OneSD Support Fund	\$ 26,973,663	\$ 25,990,774	\$ 27,824,407

PETCO Park Fund

Rev from Money and Prop	\$ 2,136,307	\$ 1,852,285	\$ 1,847,518
Interest and Dividends	(2,493)	4,767	-
Other Rents and Concessions	2,138,800	1,847,518	1,847,518
Other Revenue	\$ 1,206,412	\$ 1,430,000	\$ 1,430,000
Other Revenue	1,206,412	1,430,000	1,430,000
Transfers In	\$ 12,473,414	\$ 13,336,019	\$ 13,740,170
Transfers In	12,473,414	13,336,019	13,740,170
Total PETCO Park Fund	\$ 15,816,133	\$ 16,618,304	\$ 17,017,688

Parking Meter Operations Fund

Licenses and Permits	\$ 11,093,665	\$ 10,767,852	\$ 11,017,852
Parking Meters	10,867,087	10,497,852	10,847,852
Other Licenses and Permits	226,578	270,000	170,000
Rev from Money and Prop	\$ 40,512	\$ -	\$ -
Interest and Dividends	40,512	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Other Revenue	\$ 1,269	\$ -	\$ -
Other Revenue	1,269	-	-
Total Parking Meter Operations Fund	\$ 11,135,446	\$ 10,767,852	\$ 11,017,852
Prop 42 Replacement - Transportation Relief Fund			
Other Local Taxes	\$ 3,667,734	\$ -	\$ -
Other Local Tax	3,667,734	-	-
Rev from Money and Prop	\$ 201,806	\$ -	\$ -
Interest and Dividends	201,806	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 3,869,539	\$ -	\$ -
Public Art Fund			
Other Revenue	\$ 103,676	\$ -	\$ -
Other Revenue	103,676	-	-
Transfers In	\$ 596,872	\$ 467,819	\$ 578,410
Transfers In	596,872	467,819	578,410
Total Public Art Fund	\$ 700,548	\$ 467,819	\$ 578,410
Public Safety Services & Debt Service Fund			
Sales Tax	\$ 9,036,062	\$ 9,203,815	\$ 9,738,827
Safety Sales Tax	9,036,062	9,203,815	9,738,827
Rev from Money and Prop	\$ 12,688	\$ -	\$ -
Interest and Dividends	12,688	-	-
Total Public Safety Services & Debt Service Fund	\$ 9,048,750	\$ 9,203,815	\$ 9,738,827
Road Maintenance and Rehabilitation Fund			
Other Local Taxes	\$ -	\$ 8,025,413	\$ 23,353,385
Other Local Tax	-	8,025,413	23,353,385
Total Road Maintenance and Rehabilitation Fund	\$ -	\$ 8,025,413	\$ 23,353,385
Seized Assets - California Fund			
Rev from Money and Prop	\$ 673	\$ -	\$ -
Interest and Dividends	673	-	-
Rev from Federal Agencies	\$ -	\$ 11,881	\$ -
Revenue from Federal Agencies	-	11,881	-
Rev from Other Agencies	\$ 76,071	\$ -	\$ 11,881
Revenue from Other Agencies	76,071	-	11,881
Total Seized Assets - California Fund	\$ 76,744	\$ 11,881	\$ 11,881

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Seized Assets - Federal DOJ Fund			
Rev from Money and Prop	\$ 23,026	\$ -	\$ -
Interest and Dividends	23,026	-	-
Rev from Federal Agencies	\$ 538,038	\$ 1,069,307	\$ 1,069,307
Revenue from Federal Agencies	538,038	1,069,307	1,069,307
Rev from Other Agencies	\$ 17,208	\$ -	\$ -
Revenue from Other Agencies	17,208	-	-
Total Seized Assets - Federal DOJ Fund	\$ 578,272	\$ 1,069,307	\$ 1,069,307
Seized Assets - Federal Treasury Fund			
Rev from Money and Prop	\$ 3,581	\$ -	\$ -
Interest and Dividends	3,581	-	-
Rev from Federal Agencies	\$ 23,694	\$ 118,812	\$ 118,812
Revenue from Federal Agencies	23,694	118,812	118,812
Total Seized Assets - Federal Treasury Fund	\$ 27,275	\$ 118,812	\$ 118,812
Stadium Operations Fund			
Licenses and Permits	\$ 8,400	\$ 8,000	\$ 8,000
Other Licenses and Permits	8,400	8,000	8,000
Rev from Money and Prop	\$ 9,233,756	\$ 2,972,500	\$ 3,622,500
Interest and Dividends	141,980	20,000	20,000
Other Rents and Concessions	9,091,776	2,952,500	3,602,500
Rev from Other Agencies	\$ 12,575,000	\$ -	\$ -
Revenue from Other Agencies	12,575,000	-	-
Charges for Services	\$ 255,479	\$ 48,809	\$ 48,809
Charges for Current Services	255,479	48,809	48,809
Other Revenue	\$ 1,187	\$ 1,000	\$ 1,000
Other Revenue	1,187	1,000	1,000
Transfers In	\$ 12,879,637	\$ 10,814,329	\$ 6,938,954
Transfers In	12,879,637	10,814,329	6,938,954
Total Stadium Operations Fund	\$ 34,953,459	\$ 13,844,638	\$ 10,619,263
State COPS			
Rev from Money and Prop	\$ 31,249	\$ -	\$ -
Interest and Dividends	31,249	-	-
Rev from Federal Agencies	\$ -	\$ 2,140,000	\$ -
Revenue from Federal Agencies	-	2,140,000	-
Rev from Other Agencies	\$ 2,836,134	\$ -	\$ 2,140,000
Revenue from Other Agencies	2,836,134	-	2,140,000
Total State COPS	\$ 2,867,383	\$ 2,140,000	\$ 2,140,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Storm Drain Fund			
Charges for Services	\$ 5,616,646	\$ 5,700,000	\$ 5,700,000
Charges for Current Services	5,616,646	5,700,000	5,700,000
Total Storm Drain Fund	\$ 5,616,646	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project - CivicSD Fund			
Rev from Other Agencies	\$ -	\$ 2,654,407	\$ 2,023,757
Revenue from Other Agencies	-	2,654,407	2,023,757
Total Successor Agency Admin & Project - CivicSD Fund	\$ -	\$ 2,654,407	\$ 2,023,757
Transient Occupancy Tax Fund			
Transient Occupancy Tax	\$ 105,358,999	\$ 110,085,646	\$ 116,698,815
Transient Occupancy Taxes	105,358,999	110,085,646	116,698,815
Licenses and Permits	\$ 107,190	\$ 75,000	\$ 75,000
Other Licenses and Permits	107,190	75,000	75,000
Rev from Money and Prop	\$ 960	\$ -	\$ -
Interest and Dividends	960	-	-
Charges for Services	\$ 130	\$ -	\$ -
Charges for Current Services	130	-	-
Other Revenue	\$ 18,001	\$ -	\$ -
Other Revenue	18,001	-	-
Transfers In	\$ 163,121	\$ 4,213,942	\$ 3,949,600
Transfers In	163,121	4,213,942	3,949,600
Total Transient Occupancy Tax Fund	\$ 105,648,400	\$ 114,374,588	\$ 120,723,415
Trolley Extension Reserve Fund			
Rev from Money and Prop	\$ (2,711)	\$ -	\$ -
Interest and Dividends	(2,711)	-	-
Transfers In	\$ 1,063,650	\$ 1,058,250	\$ 1,064,000
Transfers In	1,063,650	1,058,250	1,064,000
Total Trolley Extension Reserve Fund	\$ 1,060,939	\$ 1,058,250	\$ 1,064,000
Underground Surcharge Fund			
Other Local Taxes	\$ 54,949,816	\$ 59,750,315	\$ 63,775,970
SDG&E	54,949,816	59,750,315	63,775,970
Rev from Money and Prop	\$ 1,280,874	\$ 814,013	\$ 1,320,000
Interest and Dividends	1,280,874	814,013	1,320,000
Other Revenue	\$ -	\$ -	\$ 1,279,000
Other Revenue	-	-	1,279,000
Total Underground Surcharge Fund	\$ 56,230,690	\$ 60,564,328	\$ 66,374,970

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Wireless Communications Technology Fund			
Rev from Money and Prop	\$ 51,790	\$ 48,261	\$ 48,261
Interest and Dividends	1,718	-	-
Other Rents and Concessions	50,072	48,261	48,261
Rev from Other Agencies	\$ 35,281	\$ -	\$ -
Revenue from Other Agencies	35,281	-	-
Charges for Services	\$ 8,633,935	\$ 8,852,329	\$ 10,064,011
Charges for Current Services	8,633,935	8,852,329	10,064,011
Other Revenue	\$ 32,360	\$ -	\$ -
Other Revenue	32,360	-	-
Transfers In	\$ -	\$ -	\$ 2,877
Transfers In	-	-	2,877
Total Wireless Communications Technology Fund	\$ 8,753,366	\$ 8,900,590	\$ 10,115,149
Zoological Exhibits Maintenance Fund			
Property Tax Revenue	\$ 13,089,757	\$ 13,187,804	\$ 13,768,168
Property Taxes	13,089,757	13,187,804	13,768,168
Total Zoological Exhibits Maintenance Fund	\$ 13,089,757	\$ 13,187,804	\$ 13,768,168
Total Special Revenue Funds	\$ 514,624,385	\$ 535,338,950	\$ 579,012,311

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	\$ 18,537,585	\$ -	\$ -
Other Revenue	18,537,585	-	-
Total Capital Outlay Fund	\$ 18,537,585	\$ -	\$ -
Mission Bay Park Improvement Fund			
Rev from Money and Prop	\$ 300,425	\$ -	\$ -
Interest and Dividends	300,425	-	-
Transfers In	\$ 6,321,877	\$ 7,252,192	\$ 6,591,611
Transfers In	6,321,877	7,252,192	6,591,611
Total Mission Bay Park Improvement Fund	\$ 6,622,302	\$ 7,252,192	\$ 6,591,611
San Diego Regional Parks Improvement Fund			
Rev from Money and Prop	\$ 128,346	\$ -	\$ -
Interest and Dividends	128,346	-	-
Transfers In	\$ 3,466,980	\$ 3,905,026	\$ 3,549,329
Transfers In	3,466,980	3,905,026	3,549,329
Total San Diego Regional Parks Improvement Fund	\$ 3,595,326	\$ 3,905,026	\$ 3,549,329
TransNet ARRA Exchange Fund			
Sales Tax	\$ 1,217,141	\$ -	\$ -
Sales Tax	1,217,141	-	-
Total TransNet ARRA Exchange Fund	\$ 1,217,141	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 225,692	\$ 324,730	\$ 333,880
Sales Tax	225,692	324,730	333,880
Total TransNet Extension Administration & Debt Fund	\$ 225,692	\$ 324,730	\$ 333,880
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 27,705,845	\$ 22,503,789	\$ 23,137,884
Sales Tax	27,705,845	22,503,789	23,137,884
Rev from Money and Prop	\$ 48,285	\$ -	\$ -
Interest and Dividends	48,285	-	-
Other Revenue	\$ 170	\$ -	\$ -
Other Revenue	170	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Transfers In	\$ 17,697	\$ -	\$ -
Transfers In	17,697	-	-
Total TransNet Extension Congestion Relief Fund	\$ 27,771,997	\$ 22,503,789	\$ 23,137,884
TransNet Extension Maintenance Fund			
Sales Tax	\$ 9,563,383	\$ 9,644,481	\$ 9,916,236
Sales Tax	9,563,383	9,644,481	9,916,236
Rev from Money and Prop	\$ 11,751	\$ -	\$ -
Interest and Dividends	11,751	-	-
Transfers In	\$ 4,342	\$ -	\$ -
Transfers In	4,342	-	-
Total TransNet Extension Maintenance Fund	\$ 9,579,476	\$ 9,644,481	\$ 9,916,236
Total Capital Project Funds	\$ 67,549,518	\$ 43,630,218	\$ 43,528,940

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Enterprise Funds			
Airports Fund			
Fines Forfeitures and Penalties	\$ 250	\$ -	\$ -
Other Fines & Forfeitures	250	-	-
Rev from Money and Prop	\$ 4,689,021	\$ 4,738,328	\$ 4,293,677
Interest and Dividends	159,393	110,000	110,000
Other Rents and Concessions	4,529,628	4,628,328	4,183,677
Charges for Services	\$ 626,614	\$ 633,220	\$ 640,612
Charges for Current Services	626,614	633,220	640,612
Other Revenue	\$ 4,441	\$ -	\$ -
Other Revenue	4,441	-	-
Total Airports Fund	\$ 5,320,326	\$ 5,371,548	\$ 4,934,289
Development Services Fund			
Licenses and Permits	\$ 48,154,352	\$ 49,458,880	\$ 53,427,616
Other Licenses and Permits	48,154,352	49,458,880	53,427,616
Fines Forfeitures and Penalties	\$ 6,500	\$ -	\$ -
Other Fines & Forfeitures	6,500	-	-
Rev from Money and Prop	\$ 338,296	\$ 110,072	\$ 110,072
Interest and Dividends	338,296	110,072	110,072
Charges for Services	\$ 10,257,099	\$ 9,782,173	\$ 9,482,173
Charges for Current Services	10,257,099	9,782,173	9,482,173
Other Revenue	\$ 1,199,036	\$ 1,216,023	\$ 1,216,023
Other Revenue	1,199,036	1,216,023	1,216,023
Transfers In	\$ 1,984,943	\$ 1,415,057	\$ 243,439
Transfers In	1,984,943	1,415,057	243,439
Total Development Services Fund	\$ 61,940,225	\$ 61,982,205	\$ 64,479,323
Golf Course Fund			
Rev from Money and Prop	\$ 1,282,807	\$ 1,268,100	\$ 1,268,100
Interest and Dividends	240,034	143,000	143,000
Other Rents and Concessions	1,042,772	1,125,100	1,125,100
Charges for Services	\$ 16,635,030	\$ 19,022,747	\$ 19,022,747
Charges for Current Services	16,635,030	19,022,747	19,022,747
Other Revenue	\$ 438,091	\$ 179,500	\$ 179,500
Other Revenue	438,091	179,500	179,500
Transfers In	\$ -	\$ -	\$ 4,675
Transfers In	-	-	4,675
Total Golf Course Fund	\$ 18,355,928	\$ 20,470,347	\$ 20,475,022

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Metropolitan Sewer Utility Fund			
Rev from Money and Prop	\$ 1,460,525	\$ 1,300,000	\$ 1,300,000
Interest and Dividends	902,331	1,100,000	1,100,000
Other Rents and Concessions	558,194	200,000	200,000
Rev from Federal Agencies	\$ 1,580,800	\$ 1,350,000	\$ -
Revenue from Federal Agencies	1,580,800	1,350,000	-
Rev from Other Agencies	\$ 40,509	\$ -	\$ -
Revenue from Other Agencies	40,509	-	-
Charges for Services	\$ 81,127,000	\$ 80,163,726	\$ 86,388,022
Charges for Current Services	81,127,000	80,163,726	86,388,022
Other Revenue	\$ 1,341,318	\$ 100,000	\$ 100,000
Other Revenue	1,341,318	100,000	100,000
Transfers In	\$ 4,628,718	\$ 10,889,900	\$ 62,679,104
Transfers In	4,628,718	10,889,900	62,679,104
Total Metropolitan Sewer Utility Fund	\$ 90,178,870	\$ 93,803,626	\$ 150,467,126
Municipal Sewer Revenue Fund			
Fines Forfeitures and Penalties	\$ 1,327	\$ -	\$ -
Other Fines & Forfeitures	1,327	-	-
Rev from Money and Prop	\$ 3,216,699	\$ 2,110,400	\$ 2,140,000
Interest and Dividends	3,192,925	2,100,000	2,100,000
Other Rents and Concessions	23,774	10,400	40,000
Rev from Other Agencies	\$ 14,792	\$ -	\$ -
Revenue from Other Agencies	14,792	-	-
Charges for Services	\$ 280,913,851	\$ 279,785,362	\$ 280,208,600
Charges for Current Services	280,913,851	279,785,362	280,208,600
Other Revenue	\$ 176,350	\$ -	\$ -
Other Revenue	176,350	-	-
Transfers In	\$ 2,314,156	\$ -	\$ 55,041
Transfers In	2,314,156	-	55,041
Total Municipal Sewer Revenue Fund	\$ 286,637,175	\$ 281,895,762	\$ 282,403,641
Recycling Fund			
Other Local Taxes	\$ 934,201	\$ 2,060,000	\$ 2,060,000
Other Franchises	934,201	2,060,000	2,060,000
Fines Forfeitures and Penalties	\$ 2,296,533	\$ 1,000,000	\$ 1,000,000
Other Fines & Forfeitures	2,296,533	1,000,000	1,000,000
Rev from Money and Prop	\$ 597,002	\$ 451,100	\$ 451,100
Interest and Dividends	424,712	240,000	240,000
Other Rents and Concessions	172,290	211,100	211,100

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Rev from Other Agencies	\$ 638,439	\$ 350,000	\$ 350,000
Revenue from Other Agencies	638,439	350,000	350,000
Charges for Services	\$ 19,184,351	\$ 18,346,551	\$ 18,446,551
Charges for Current Services	19,184,351	18,346,551	18,446,551
Other Revenue	\$ 30,049	\$ 30,000	\$ 30,000
Other Revenue	30,049	30,000	30,000
Transfers In	\$ 653,295	\$ -	\$ 6,075
Transfers In	653,295	-	6,075
Total Recycling Fund	\$ 24,333,870	\$ 22,237,651	\$ 22,343,726
Refuse Disposal Fund			
Licenses and Permits	\$ 1,882	\$ -	\$ -
Other Licenses and Permits	1,882	-	-
Fines Forfeitures and Penalties	\$ 150	\$ 15,000	\$ 15,000
Other Fines & Forfeitures	150	15,000	15,000
Rev from Money and Prop	\$ 1,162,048	\$ 509,439	\$ 509,439
Interest and Dividends	1,001,968	350,000	350,000
Other Rents and Concessions	160,080	159,439	159,439
Charges for Services	\$ 31,556,764	\$ 29,547,751	\$ 30,667,751
Charges for Current Services	31,556,764	29,547,751	30,667,751
Other Revenue	\$ 785,397	\$ 690,000	\$ 690,000
Other Revenue	785,397	690,000	690,000
Transfers In	\$ 807,434	\$ -	\$ 34,784
Transfers In	807,434	-	34,784
Total Refuse Disposal Fund	\$ 34,313,675	\$ 30,762,190	\$ 31,916,974
Sewer Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 349,954	\$ -	\$ -
Interest and Dividends	349,954	-	-
Charges for Services	\$ 19,611,138	\$ 16,080,000	\$ 16,310,000
Charges for Current Services	19,611,138	16,080,000	16,310,000
Total Sewer Utility - AB 1600 Fund	\$ 19,961,091	\$ 16,080,000	\$ 16,310,000
Water Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 197,325	\$ -	\$ -
Interest and Dividends	197,325	-	-
Charges for Services	\$ 15,269,582	\$ 12,000,000	\$ 12,150,000
Charges for Current Services	15,269,582	12,000,000	12,150,000
Total Water Utility - AB 1600 Fund	\$ 15,466,907	\$ 12,000,000	\$ 12,150,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Water Utility Operating Fund			
Fines Forfeitures and Penalties	\$ 811	\$ -	\$ -
Other Fines & Forfeitures	811	-	-
Rev from Money and Prop	\$ 7,853,872	\$ 6,458,100	\$ 6,438,000
Interest and Dividends	2,018,956	800,000	800,000
Other Rents and Concessions	5,834,915	5,658,100	5,638,000
Rev from Federal Agencies	\$ 3,359,200	\$ 3,650,000	\$ 90,000
Revenue from Federal Agencies	3,359,200	3,650,000	90,000
Rev from Other Agencies	\$ 1,615,941	\$ 1,191,000	\$ 74,500
Revenue from Other Agencies	1,615,941	1,191,000	74,500
Charges for Services	\$ 499,909,229	\$ 524,028,635	\$ 555,532,191
Charges for Current Services	499,909,229	524,028,635	555,532,191
Other Revenue	\$ 71,848,019	\$ 117,345,000	\$ 93,607,200
Other Revenue	71,848,019	117,345,000	93,607,200
Transfers In	\$ 8,164,473	\$ 63,397,300	\$ 40,801,037
Transfers In	8,164,473	63,397,300	40,801,037
Total Water Utility Operating Fund	\$ 592,751,545	\$ 716,070,035	\$ 696,542,928
Total Enterprise Funds	\$ 1,149,259,611	\$ 1,260,673,364	\$ 1,302,023,029

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Internal Service Funds			
Central Stores Fund			
Rev from Money and Prop	\$ 13,648	\$ -	\$ -
Interest and Dividends	13,648	-	-
Charges for Services	\$ 8,844,294	\$ 9,767,246	\$ 7,357,914
Charges for Current Services	8,844,294	9,767,246	7,357,914
Other Revenue	\$ 115,075	\$ 176,000	\$ 176,000
Other Revenue	115,075	176,000	176,000
Total Central Stores Fund	\$ 8,973,017	\$ 9,943,246	\$ 7,533,914
Energy Conservation Program Fund			
Rev from Money and Prop	\$ 37,289	\$ -	\$ -
Interest and Dividends	37,289	-	-
Rev from Other Agencies	\$ 500	\$ -	\$ -
Revenue from Other Agencies	500	-	-
Charges for Services	\$ 3,163,133	\$ 3,235,275	\$ 4,442,544
Charges for Current Services	3,163,133	3,235,275	4,442,544
Total Energy Conservation Program Fund	\$ 3,200,922	\$ 3,235,275	\$ 4,442,544
Fleet Operations Operating Fund			
Rev from Money and Prop	\$ 112,161	\$ -	\$ -
Interest and Dividends	112,161	-	-
Charges for Services	\$ 51,233,299	\$ 49,516,104	\$ 46,448,333
Charges for Current Services	51,233,299	49,516,104	46,448,333
Other Revenue	\$ 425,555	\$ 391,439	\$ 391,439
Other Revenue	425,555	391,439	391,439
Transfers In	\$ -	\$ 3,400,000	\$ 152,539
Transfers In	-	3,400,000	152,539
Total Fleet Operations Operating Fund	\$ 51,771,015	\$ 53,307,543	\$ 46,992,311
Fleet Ops Replacement-Rental			
Charges for Services	\$ 33,916,328	\$ 30,382,696	\$ 36,922,045
Charges for Current Services	33,916,328	30,382,696	36,922,045
Other Revenue	\$ 11,837,018	\$ 1,500,000	\$ 1,500,000
Other Revenue	11,837,018	1,500,000	1,500,000
Total Fleet Ops Replacement-Rental	\$ 45,753,346	\$ 31,882,696	\$ 38,422,045
Publishing Services Fund			
Rev from Money and Prop	\$ 10,240	\$ -	\$ -
Interest and Dividends	10,240	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Charges for Services	\$ 3,572,868	\$ 3,660,657	\$ 2,498,676
Charges for Current Services	3,572,868	3,660,657	2,498,676
Other Revenue	\$ 5,647	\$ -	\$ -
Other Revenue	5,647	-	-
Total Publishing Services Fund	\$ 3,588,755	\$ 3,660,657	\$ 2,498,676
Risk Management Administration Fund			
Rev from Money and Prop	\$ 16,656	\$ -	\$ -
Interest and Dividends	16,656	-	-
Charges for Services	\$ 75,415	\$ 39,402	\$ 159,031
Charges for Current Services	75,415	39,402	159,031
Other Revenue	\$ 11,127,092	\$ 10,489,907	\$ 10,969,908
Other Revenue	11,127,092	10,489,907	10,969,908
Transfers In	\$ -	\$ -	\$ 1,993
Transfers In	-	-	1,993
Total Risk Management Administration Fund	\$ 11,219,163	\$ 10,529,309	\$ 11,130,932
Total Internal Service Funds	\$ 124,506,218	\$ 112,558,726	\$ 111,020,422
Total Combined Budget Revenues	\$ 3,202,376,261	\$ 3,359,949,563	\$ 3,472,125,562

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
General Fund			
General Fund			
PERSONNEL	\$ 905,517,090	\$ 985,422,105	\$ 1,027,083,451
Personnel Cost	536,418,848	547,056,400	589,097,578
Fringe Benefits	369,098,241	438,365,705	437,985,873
NON-PERSONNEL	\$ 415,114,602	\$ 448,401,553	\$ 432,143,712
Supplies	37,249,533	34,716,269	30,233,172
Contracts	240,300,912	244,578,538	240,658,394
Information Technology	26,512,154	31,827,661	31,967,402
Energy and Utilities	42,182,355	43,397,602	49,316,269
Other	4,984,783	5,657,063	5,189,190
Transfers Out	52,541,476	81,231,677	63,089,930
Capital Expenditures	2,090,499	1,552,513	2,114,450
Debt	9,252,891	5,440,230	9,574,905
Total General Fund	\$ 1,320,631,691	\$ 1,433,823,658	\$ 1,459,227,163

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000
Supplies	950,230	950,000	1,150,000
Contracts	128,508	150,000	150,000
Other	73	-	-
Transfers Out	600,000	-	-
Total Automated Refuse Container Fund	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 175,345	\$ 176,884	\$ 211,839
Personnel Cost	119,068	121,934	126,779
Fringe Benefits	56,277	54,950	85,060
NON-PERSONNEL	\$ 2,970,336	\$ 4,924,334	\$ 3,590,667
Supplies	34,094	65,400	65,400
Contracts	1,707,418	1,846,322	2,014,267
Information Technology	7,074	21,780	13,139
Energy and Utilities	83,994	90,332	97,361
Other	89	500	500
Transfers Out	1,137,663	2,900,000	1,400,000
Capital Expenditures	4	-	-
Total Concourse and Parking Garages Operating Fund	\$ 3,145,681	\$ 5,101,218	\$ 3,802,506
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,320,321	\$ 13,396,450	\$ 13,401,050
Contracts	759,871	840,000	840,000
Transfers Out	12,560,450	12,556,450	12,561,050
Total Convention Center Expansion Administration Fund	\$ 13,320,321	\$ 13,396,450	\$ 13,401,050

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Engineering & Capital Projects Fund			
PERSONNEL	\$ 66,080,638	\$ 79,622,265	\$ 86,019,110
Personnel Cost	40,717,913	46,519,788	51,399,965
Fringe Benefits	25,362,726	33,102,477	34,619,145
NON-PERSONNEL	\$ 10,320,359	\$ 15,685,504	\$ 16,218,834
Supplies	477,567	932,500	1,074,643
Contracts	4,153,098	7,915,543	8,053,120
Information Technology	3,382,316	5,386,467	5,686,719
Energy and Utilities	369,644	368,662	347,296
Other	741,669	859,053	861,553
Transfers Out	473	158,080	130,303
Capital Expenditures	1,195,593	64,726	64,726
Debt	-	473	474
Total Engineering & Capital Projects Fund	\$ 76,400,998	\$ 95,307,769	\$ 102,237,944
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 8,170,421	\$ 4,406,822	\$ 4,854,402
Supplies	-	78,123	78,123
Contracts	1,547,536	216,425	211,036
Energy and Utilities	2,322,262	2,294,684	2,582,908
Transfers Out	4,300,623	1,817,590	1,982,335
Total Environmental Growth 1/3 Fund	\$ 8,170,421	\$ 4,406,822	\$ 4,854,402
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 10,149,554	\$ 10,303,909	\$ 10,203,909
Contracts	10,149,554	-	-
Transfers Out	-	10,303,909	10,203,909
Total Environmental Growth 2/3 Fund	\$ 10,149,554	\$ 10,303,909	\$ 10,203,909

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Facilities Financing Fund			
PERSONNEL	\$ 1,916,035	\$ 2,078,987	\$ 2,306,560
Personnel Cost	1,120,278	1,125,150	1,321,054
Fringe Benefits	795,757	953,837	985,506
NON-PERSONNEL	\$ 631,533	\$ 829,124	\$ 765,401
Supplies	5,145	12,611	10,000
Contracts	521,620	454,090	357,014
Information Technology	95,193	147,170	176,604
Energy and Utilities	-	1,246	1,190
Other	10	1,294	500
Transfers Out	-	212,563	219,943
Capital Expenditures	9,565	150	150
Total Facilities Financing Fund	\$ 2,547,568	\$ 2,908,111	\$ 3,071,961
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,385,088	\$ 1,388,181	\$ 1,389,181
Contracts	1,519	5,212	5,212
Transfers Out	1,383,569	1,382,969	1,383,969
Total Fire and Lifeguard Facilities Fund	\$ 1,385,088	\$ 1,388,181	\$ 1,389,181
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 5,253,028	\$ 3,855,996	\$ 3,904,930
Personnel Cost	3,041,533	2,494,427	2,526,134
Fringe Benefits	2,211,495	1,361,569	1,378,796
NON-PERSONNEL	\$ 7,806,202	\$ 8,463,819	\$ 8,675,380
Supplies	265,742	260,108	253,409
Contracts	1,656,254	1,325,851	1,398,557
Information Technology	492,628	709,484	162,470
Energy and Utilities	6,631	29,396	28,688
Other	59,675	42,710	42,710
Transfers Out	5,291,660	5,883,485	6,606,246
Capital Expenditures	33,613	212,785	183,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 13,059,230	\$ 12,319,815	\$ 12,580,310

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
GIS Fund			
PERSONNEL	\$ 196,210	\$ 210,146	\$ 216,440
Personnel Cost	121,016	123,094	127,156
Fringe Benefits	75,194	87,052	89,284
NON-PERSONNEL	\$ 1,671,877	\$ 2,207,597	\$ 2,426,939
Contracts	864,609	852,690	817,845
Information Technology	806,933	1,354,907	1,609,094
Capital Expenditures	335	-	-
Total GIS Fund	\$ 1,868,087	\$ 2,417,743	\$ 2,643,379
Gas Tax Fund			
NON-PERSONNEL	\$ 25,534,255	\$ 30,727,282	\$ 32,854,099
Contracts	12,549,848	17,691,941	19,566,423
Energy and Utilities	175,447	245,180	195,826
Other	9,767	-	-
Transfers Out	12,799,193	12,790,161	13,091,850
Total Gas Tax Fund	\$ 25,534,255	\$ 30,727,282	\$ 32,854,099
General Plan Maintenance Fund			
NON-PERSONNEL	\$ -	\$ 2,650,000	\$ 2,650,000
Contracts	-	2,650,000	2,650,000
Total General Plan Maintenance Fund	\$ -	\$ 2,650,000	\$ 2,650,000
Information Technology Fund			
PERSONNEL	\$ 6,253,924	\$ 6,854,184	\$ 7,034,149
Personnel Cost	3,968,949	4,177,322	4,336,757
Fringe Benefits	2,284,975	2,676,862	2,697,392
NON-PERSONNEL	\$ 4,815,295	\$ 5,226,246	\$ 5,920,025
Supplies	14,791	18,982	14,174
Contracts	1,247,721	1,423,630	2,068,663
Information Technology	2,592,913	3,016,103	3,104,848
Energy and Utilities	116,380	224,134	20,405
Other	6,870	9,500	9,500
Transfers Out	-	533,897	702,435
Capital Expenditures	139,803	-	-
Debt	696,818	-	-
Total Information Technology Fund	\$ 11,069,218	\$ 12,080,430	\$ 12,954,174

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Infrastructure Fund			
NON-PERSONNEL	\$ -	\$ 6,440,002	\$ -
Contracts	-	6,440,002	-
Total Infrastructure Fund	\$ -	\$ 6,440,002	\$ -
Junior Lifeguard Program Fund			
PERSONNEL	\$ 137,231	\$ 151,137	\$ 155,727
Personnel Cost	72,036	71,760	74,128
Fringe Benefits	65,195	79,377	81,599
NON-PERSONNEL	\$ 480,835	\$ 458,721	\$ 459,311
Supplies	18,403	21,400	21,400
Contracts	461,579	432,138	432,728
Information Technology	797	-	-
Energy and Utilities	56	183	183
Capital Expenditures	-	5,000	5,000
Total Junior Lifeguard Program Fund	\$ 618,066	\$ 609,858	\$ 615,038
Local Enforcement Agency Fund			
PERSONNEL	\$ 523,094	\$ 575,889	\$ 697,528
Personnel Cost	330,849	337,500	421,445
Fringe Benefits	192,245	238,389	276,083
NON-PERSONNEL	\$ 168,052	\$ 493,297	\$ 452,715
Supplies	1,783	6,000	6,000
Contracts	132,671	240,223	203,494
Information Technology	27,946	24,869	13,737
Energy and Utilities	3,034	3,068	2,967
Other	2,602	6,574	6,574
Transfers Out	-	212,563	219,943
Capital Expenditures	16	-	-
Total Local Enforcement Agency Fund	\$ 691,146	\$ 1,069,186	\$ 1,150,243
Long Range Property Management Fund			
NON-PERSONNEL	\$ 231,519	\$ -	\$ 1,088,810
Contracts	229,291	-	1,086,310
Energy and Utilities	2,227	-	2,500
Total Long Range Property Management Fund	\$ 231,519	\$ -	\$ 1,088,810

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 222,517	\$ 245,249	\$ 250,122
Personnel Cost	113,329	111,301	114,652
Fringe Benefits	109,188	133,948	135,470
NON-PERSONNEL	\$ 9,311	\$ 16,897	\$ 16,475
Supplies	1,638	4,125	4,125
Contracts	7,673	12,772	12,350
Total Los Penasquitos Canyon Preserve Fund	\$ 231,828	\$ 262,146	\$ 266,597
Low and Moderate Income Housing Asset Fund			
NON-PERSONNEL	\$ 5,881,284	\$ -	\$ 49,801,656
Contracts	2,232,917	-	49,800,556
Information Technology	6,744,982	-	-
Energy and Utilities	(3,096,616)	-	1,100
Total Low and Moderate Income Housing Asset Fund	\$ 5,881,284	\$ -	\$ 49,801,656
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 2,871,973	\$ 3,075,559	\$ 3,057,775
Personnel Cost	1,632,057	1,600,203	1,653,803
Fringe Benefits	1,239,917	1,475,356	1,403,972
NON-PERSONNEL	\$ 19,338,890	\$ 37,395,158	\$ 38,721,241
Supplies	204,543	534,218	448,930
Contracts	12,512,424	19,507,578	19,855,266
Information Technology	52,309	65,395	60,385
Energy and Utilities	3,049,183	2,922,855	3,503,203
Other	3,478,836	3,470,327	3,653,216
Contingencies	15,900	10,870,285	11,175,741
Capital Expenditures	26	-	-
Transfers Out	25,668	24,500	24,500
Total Maintenance Assessment District (MAD) Funds	\$ 22,210,863	\$ 40,470,717	\$ 41,779,016
Major Events Revolving Fund			
NON-PERSONNEL	\$ 915,693	\$ -	\$ -
Contracts	788,856	-	-
Transfers Out	126,837	-	-
Total Major Events Revolving Fund	\$ 915,693	\$ -	\$ -

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 2,279,764	\$ 2,125,166	\$ 1,878,475
Contracts	422,958	432,406	432,406
Energy and Utilities	(8,529)	22,594	22,594
Transfers Out	1,865,334	1,670,166	1,423,475
Total Mission Bay/Balboa Park Improvement Fund	\$ 2,279,764	\$ 2,125,166	\$ 1,878,475
New Convention Facility Fund			
NON-PERSONNEL	\$ 3,436,000	\$ 3,436,000	\$ 2,133,025
Contracts	3,436,000	3,436,000	2,133,025
Total New Convention Facility Fund	\$ 3,436,000	\$ 3,436,000	\$ 2,133,025
OneSD Support Fund			
PERSONNEL	\$ 4,288,785	\$ 4,765,305	\$ 5,177,677
Personnel Cost	2,844,312	3,012,502	3,373,924
Fringe Benefits	1,444,473	1,752,803	1,803,753
NON-PERSONNEL	\$ 21,977,120	\$ 22,016,591	\$ 23,047,414
Supplies	11,524	17,802	15,092
Contracts	2,358,037	2,922,340	3,012,227
Information Technology	17,692,724	18,062,553	18,833,009
Energy and Utilities	9,050	7,478	6,500
Other	100	1,000	-
Transfers Out	-	306,100	481,268
Capital Expenditures	89,320	50,000	50,000
Debt	1,816,366	649,318	649,318
Total OneSD Support Fund	\$ 26,265,905	\$ 26,781,896	\$ 28,225,091
PETCO Park Fund			
PERSONNEL	\$ 143,893	\$ 145,137	\$ 148,174
Personnel Cost	109,419	109,000	112,597
Fringe Benefits	34,473	36,137	35,577
NON-PERSONNEL	\$ 15,685,717	\$ 16,615,968	\$ 17,113,663
Supplies	900	936	936
Contracts	6,389,572	7,317,080	7,811,310
Information Technology	2,242	3,486	2,214
Energy and Utilities	5,298	5,491	5,853
Transfers Out	9,287,704	9,288,975	9,293,350
Capital Expenditures	1	-	-
Total PETCO Park Fund	\$ 15,829,610	\$ 16,761,105	\$ 17,261,837

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Parking Meter Operations Fund			
PERSONNEL	\$ 1,212,151	\$ 1,452,589	\$ 1,578,566
Personnel Cost	664,534	776,229	867,078
Fringe Benefits	547,617	676,360	711,488
NON-PERSONNEL	\$ 9,860,137	\$ 8,861,186	\$ 9,019,074
Supplies	60,081	31,327	44,417
Contracts	2,391,136	2,330,348	2,577,874
Information Technology	11,938	14,634	14,386
Energy and Utilities	26,681	32,223	14,808
Other	8,040	-	-
Transfers Out	7,362,255	6,152,154	6,152,154
Capital Expenditures	6	300,500	215,435
Total Parking Meter Operations Fund	\$ 11,072,288	\$ 10,313,775	\$ 10,597,640
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 11,958,843	\$ -	\$ -
Contracts	11,958,843	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 11,958,843	\$ -	\$ -
Public Art Fund			
NON-PERSONNEL	\$ 298,036	\$ 467,819	\$ 578,410
Contracts	276,992	467,819	578,410
Information Technology	21,044	-	-
Total Public Art Fund	\$ 298,036	\$ 467,819	\$ 578,410
Public Safety Services & Debt Service Fund			
NON-PERSONNEL	\$ 9,057,790	\$ 9,203,815	\$ 9,738,827
Transfers Out	9,057,790	9,203,815	9,738,827
Total Public Safety Services & Debt Service Fund	\$ 9,057,790	\$ 9,203,815	\$ 9,738,827
Road Maintenance and Rehabilitation Fund			
NON-PERSONNEL	\$ -	\$ 8,025,413	\$ 13,842,506
Contracts	-	8,025,413	13,842,506
Total Road Maintenance and Rehabilitation Fund	\$ -	\$ 8,025,413	\$ 13,842,506

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Seized Assets - California Fund			
NON-PERSONNEL	\$ -	\$ 11,919	\$ 11,919
Contracts	-	11,919	11,919
Total Seized Assets - California Fund	\$ -	\$ 11,919	\$ 11,919
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	\$ 774,194	\$ 1,608,456	\$ 1,620,758
Supplies	21,421	-	-
Contracts	378,873	705,171	719,654
Information Technology	70,603	-	-
Energy and Utilities	303,296	903,285	901,104
Total Seized Assets - Federal DOJ Fund	\$ 774,194	\$ 1,608,456	\$ 1,620,758
Seized Assets - Federal Treasury Fund			
NON-PERSONNEL	\$ -	\$ 119,187	\$ 119,187
Contracts	-	119,187	119,187
Total Seized Assets - Federal Treasury Fund	\$ -	\$ 119,187	\$ 119,187
Stadium Operations Fund			
PERSONNEL	\$ 3,487,717	\$ 3,613,998	\$ 553,189
Personnel Cost	2,092,191	1,964,020	386,699
Fringe Benefits	1,395,526	1,649,978	166,490
NON-PERSONNEL	\$ 18,494,617	\$ 20,247,282	\$ 14,502,917
Supplies	1,366,028	1,040,680	1,040,770
Contracts	7,663,571	3,810,572	3,965,157
Information Technology	56,556	70,309	31,207
Energy and Utilities	1,890,468	2,022,230	2,243,820
Other	59	-	-
Transfers Out	6,108,822	13,255,491	7,173,963
Capital Expenditures	1,409,113	48,000	48,000
Total Stadium Operations Fund	\$ 21,982,334	\$ 23,861,280	\$ 15,056,106
State COPS			
NON-PERSONNEL	\$ 1,673,524	\$ 2,140,000	\$ 2,140,000
Supplies	1,644,125	2,140,000	2,140,000
Contracts	8,119	-	-
Information Technology	21,280	-	-
Total State COPS	\$ 1,673,524	\$ 2,140,000	\$ 2,140,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Storm Drain Fund			
NON-PERSONNEL	\$ 6,077,211	\$ 5,700,000	\$ 5,700,000
Contracts	96,511	65,000	65,000
Transfers Out	5,980,699	5,635,000	5,635,000
Total Storm Drain Fund	\$ 6,077,211	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project - CivicSD Fund			
NON-PERSONNEL	\$ -	\$ 2,654,407	\$ 2,023,757
Contracts	-	2,654,407	2,023,757
Total Successor Agency Admin & Project - CivicSD Fund	\$ -	\$ 2,654,407	\$ 2,023,757
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,366,361	\$ 1,664,621	\$ 1,746,090
Personnel Cost	892,885	1,093,213	1,156,510
Fringe Benefits	473,476	571,408	589,580
NON-PERSONNEL	\$ 107,411,743	\$ 114,577,653	\$ 121,512,930
Supplies	23,437	16,604	16,459
Contracts	40,675,011	51,282,994	58,487,277
Information Technology	196,829	348,670	435,306
Energy and Utilities	6,134	6,235	6,500
Other	710	500	500
Transfers Out	66,509,194	62,922,650	62,566,888
Capital Expenditures	428	-	-
Total Transient Occupancy Tax Fund	\$ 108,778,103	\$ 116,242,274	\$ 123,259,020
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,061,305	\$ 1,058,250	\$ 1,067,000
Contracts	655	3,000	3,000
Transfers Out	1,060,650	1,055,250	1,064,000
Total Trolley Extension Reserve Fund	\$ 1,061,305	\$ 1,058,250	\$ 1,067,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Underground Surcharge Fund			
PERSONNEL	\$ 1,069,404	\$ 1,930,068	\$ 2,179,659
Personnel Cost	660,504	1,162,181	1,410,985
Fringe Benefits	408,901	767,887	768,674
NON-PERSONNEL	\$ 21,466,318	\$ 57,598,731	\$ 57,784,136
Supplies	22,575	21,100	25,200
Contracts	7,340,037	17,373,942	17,648,341
Information Technology	65,412	192,938	99,595
Energy and Utilities	9,659	7,751	7,000
Other	14,019,594	40,003,000	40,004,000
Capital Expenditures	9,041	-	-
Total Underground Surcharge Fund	\$ 22,535,722	\$ 59,528,799	\$ 59,963,795
Wireless Communications Technology Fund			
PERSONNEL	\$ 5,160,429	\$ 5,706,244	\$ 5,530,406
Personnel Cost	3,043,196	3,144,667	3,030,378
Fringe Benefits	2,117,234	2,561,577	2,500,028
NON-PERSONNEL	\$ 3,428,757	\$ 3,406,200	\$ 3,802,040
Supplies	254,423	320,795	320,795
Contracts	1,543,919	1,493,421	2,033,689
Information Technology	160,952	453,498	208,650
Energy and Utilities	280,466	307,816	356,344
Other	19	1,400	1,400
Transfers Out	-	-	51,679
Capital Expenditures	348,702	-	-
Debt	840,275	829,270	829,483
Total Wireless Communications Technology Fund	\$ 8,589,186	\$ 9,112,444	\$ 9,332,446
Zoological Exhibits Maintenance Fund			
NON-PERSONNEL	\$ 12,405,283	\$ 13,187,804	\$ 13,768,168
Contracts	12,405,283	13,187,804	13,768,168
Total Zoological Exhibits Maintenance Fund	\$ 12,405,283	\$ 13,187,804	\$ 13,768,168

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Special Revenue Funds			
PERSONNEL	\$ 100,358,735	\$ 116,124,258	\$ 120,767,941
Personnel Cost	61,544,068	67,944,291	72,440,044
Fringe Benefits	38,814,667	48,179,967	48,327,897
NON-PERSONNEL	\$ 362,825,995	\$ 439,175,190	\$ 496,194,301
Supplies	5,378,450	6,472,711	6,729,873
Contracts	148,998,486	177,643,240	238,755,748
Information Technology	32,502,671	29,872,263	30,451,363
Energy and Utilities	5,554,764	9,494,843	10,348,150
Other	18,328,114	44,395,858	44,580,453
Contingencies	15,900	10,870,285	11,175,741
Transfers Out	145,458,586	158,265,768	152,107,087
Capital Expenditures	3,235,565	681,161	566,611
Debt	3,353,459	1,479,061	1,479,275
Total Special Revenue Funds	\$ 463,184,730	\$ 555,299,448	\$ 616,962,242

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ -	\$ 6,050,831	\$ -
Transfers Out	-	6,050,831	-
Total Capital Outlay Fund	\$ -	\$ 6,050,831	\$ -
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 225,692	\$ 324,730	\$ 333,880
Supplies	4	-	-
Contracts	225,688	324,730	333,880
Total TransNet Extension Administration & Debt Fund	\$ 225,692	\$ 324,730	\$ 333,880
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 3,351,330	\$ 3,351,330	\$ 3,351,330
Contracts	3,351,330	3,351,330	3,351,330
Total TransNet Extension Congestion Relief Fund	\$ 3,351,330	\$ 3,351,330	\$ 3,351,330
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 9,592,209	\$ 9,644,481	\$ 9,916,236
Transfers Out	9,592,209	9,644,481	9,916,236
Total TransNet Extension Maintenance Fund	\$ 9,592,209	\$ 9,644,481	\$ 9,916,236
Capital Project Funds			
NON-PERSONNEL	\$ 13,169,231	\$ 19,371,372	\$ 13,601,446
Supplies	4	-	-
Contracts	3,577,018	3,676,060	3,685,210
Transfers Out	9,592,209	15,695,312	9,916,236
Total Capital Project Funds	\$ 13,169,231	\$ 19,371,372	\$ 13,601,446

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 1,870,664	\$ 2,045,606	\$ 2,199,731
Personnel Cost	1,156,387	1,190,271	1,310,205
Fringe Benefits	714,276	855,335	889,526
NON-PERSONNEL	\$ 1,931,829	\$ 3,677,133	\$ 3,238,294
Supplies	105,194	171,042	166,223
Contracts	1,432,903	3,100,089	2,759,360
Information Technology	166,744	181,762	50,861
Energy and Utilities	197,669	207,389	233,766
Other	7,390	5,251	5,251
Transfers Out	756	844	12,077
Capital Expenditures	21,173	10,000	10,000
Debt	-	756	756
Total Airports Fund	\$ 3,802,493	\$ 5,722,739	\$ 5,438,025
Development Services Fund			
PERSONNEL	\$ 45,016,155	\$ 49,207,068	\$ 51,535,205
Personnel Cost	28,557,399	29,336,835	31,051,565
Fringe Benefits	16,458,756	19,870,233	20,483,640
NON-PERSONNEL	\$ 18,565,502	\$ 21,252,769	\$ 20,909,965
Supplies	1,737,795	1,401,852	1,403,118
Contracts	10,420,558	9,932,933	9,614,446
Information Technology	3,238,867	2,272,176	2,120,642
Energy and Utilities	620,097	635,238	678,108
Other	561,616	483,127	483,127
Transfers Out	-	4,542,500	4,625,579
Capital Expenditures	1,626	-	-
Debt	1,984,943	1,984,943	1,984,945
Total Development Services Fund	\$ 63,581,657	\$ 70,459,837	\$ 72,445,170

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Golf Course Fund			
PERSONNEL	\$ 7,397,893	\$ 8,040,749	\$ 8,107,905
Personnel Cost	4,273,194	4,344,280	4,640,132
Fringe Benefits	3,124,699	3,696,469	3,467,773
NON-PERSONNEL	\$ 9,608,124	\$ 10,189,075	\$ 10,748,162
Supplies	1,146,921	1,458,930	1,459,201
Contracts	5,895,904	6,408,155	6,432,718
Information Technology	202,429	164,018	176,070
Energy and Utilities	2,264,777	2,084,237	2,558,188
Other	39,016	40,826	40,826
Transfers Out	-	10,259	58,509
Capital Expenditures	59,077	22,650	22,650
Total Golf Course Fund	\$ 17,006,017	\$ 18,229,824	\$ 18,856,067
Metropolitan Sewer Utility Fund			
PERSONNEL	\$ 47,822,285	\$ 51,278,688	\$ 54,536,067
Personnel Cost	29,325,756	29,474,819	32,166,735
Fringe Benefits	18,496,528	21,803,869	22,369,332
NON-PERSONNEL	\$ 159,029,142	\$ 172,777,304	\$ 177,026,001
Supplies	27,792,742	21,662,766	21,333,645
Contracts	40,353,990	45,984,234	50,179,010
Information Technology	3,884,150	6,710,133	6,516,479
Energy and Utilities	17,054,151	16,265,567	16,275,777
Other	188,326	310,316	309,618
Contingencies	-	3,500,000	3,500,000
Transfers Out	66,772,825	74,743,616	76,191,918
Capital Expenditures	2,708,426	3,585,417	2,704,299
Debt	274,532	15,255	15,255
Total Metropolitan Sewer Utility Fund	\$ 206,851,427	\$ 224,055,992	\$ 231,562,068

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Municipal Sewer Revenue Fund			
PERSONNEL	\$ 36,199,865	\$ 40,292,400	\$ 40,988,616
Personnel Cost	21,159,030	22,182,890	23,146,488
Fringe Benefits	15,040,835	18,109,510	17,842,128
NON-PERSONNEL	\$ 87,942,974	\$ 87,835,832	\$ 90,047,014
Supplies	4,474,789	5,426,572	5,091,750
Contracts	33,894,981	37,175,902	40,750,640
Information Technology	2,767,241	4,528,011	3,259,284
Energy and Utilities	5,316,076	5,762,418	5,918,199
Other	134,405	120,475	117,769
Transfers Out	40,815,612	33,990,470	34,133,519
Capital Expenditures	446,351	625,927	569,797
Debt	93,519	206,057	206,056
Total Municipal Sewer Revenue Fund	\$ 124,142,838	\$ 128,128,232	\$ 131,035,630
Recycling Fund			
PERSONNEL	\$ 8,900,676	\$ 10,898,910	\$ 11,050,007
Personnel Cost	4,990,284	5,709,543	6,037,495
Fringe Benefits	3,910,392	5,189,367	5,012,512
NON-PERSONNEL	\$ 10,929,389	\$ 14,611,739	\$ 14,756,439
Supplies	1,065,753	1,658,615	1,668,477
Contracts	8,809,630	10,882,431	11,254,846
Information Technology	228,051	641,153	303,201
Energy and Utilities	803,329	961,620	998,288
Other	22,385	27,089	27,562
Reserves	-	-	200,000
Transfers Out	-	-	56,163
Capital Expenditures	241	440,831	247,902
Total Recycling Fund	\$ 19,830,065	\$ 25,510,649	\$ 25,806,446

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Refuse Disposal Fund			
PERSONNEL	\$ 13,128,478	\$ 14,542,501	\$ 14,361,912
Personnel Cost	7,679,524	7,793,521	7,899,692
Fringe Benefits	5,448,954	6,748,980	6,462,220
NON-PERSONNEL	\$ 16,842,937	\$ 21,375,362	\$ 19,320,075
Supplies	576,596	901,786	973,560
Contracts	13,233,772	15,116,196	14,625,676
Information Technology	1,385,652	1,144,703	618,617
Energy and Utilities	903,699	1,324,215	1,357,990
Other	34,859	41,317	33,503
Reserves	-	920,000	500,000
Transfers Out	669,551	1,000,000	1,071,962
Capital Expenditures	38,809	910,889	122,511
Debt	-	16,256	16,256
Total Refuse Disposal Fund	\$ 29,971,415	\$ 35,917,863	\$ 33,681,987
Water Utility Operating Fund			
PERSONNEL	\$ 73,065,509	\$ 81,419,770	\$ 80,827,044
Personnel Cost	43,162,203	45,042,888	46,598,091
Fringe Benefits	29,903,305	36,376,882	34,228,953
NON-PERSONNEL	\$ 394,605,888	\$ 439,706,149	\$ 461,819,395
Supplies	210,834,069	231,825,714	248,247,328
Contracts	94,639,374	106,966,132	112,542,365
Information Technology	4,946,008	9,948,244	7,492,841
Energy and Utilities	11,867,075	12,808,692	14,409,864
Other	2,644,703	2,700,692	2,893,335
Contingencies	-	3,500,000	3,500,000
Transfers Out	58,082,251	67,132,452	70,175,663
Capital Expenditures	1,252,545	4,613,589	2,347,365
Debt	10,339,862	210,634	210,634
Total Water Utility Operating Fund	\$ 467,671,397	\$ 521,125,919	\$ 542,646,439

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Enterprise Funds			
PERSONNEL	\$ 233,401,523	\$ 257,725,692	\$ 263,606,487
Personnel Cost	140,303,778	145,075,047	152,850,403
Fringe Benefits	93,097,745	112,650,645	110,756,084
NON-PERSONNEL	\$ 699,455,785	\$ 771,425,363	\$ 797,865,345
Supplies	247,733,859	264,507,277	280,343,302
Contracts	208,681,114	235,566,072	248,159,061
Information Technology	16,819,142	25,590,200	20,537,995
Energy and Utilities	39,026,873	40,049,376	42,430,180
Other	3,632,700	3,729,093	3,910,991
Contingencies	-	7,000,000	7,000,000
Reserves	-	920,000	700,000
Transfers Out	166,340,995	181,420,141	186,325,390
Capital Expenditures	4,528,247	10,209,303	6,024,524
Debt	12,692,856	2,433,901	2,433,902
Total Enterprise Funds	\$ 932,857,308	\$ 1,029,151,055	\$ 1,061,471,832

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,495,128	\$ 1,711,822	\$ 1,642,020
Personnel Cost	747,169	786,129	783,662
Fringe Benefits	747,959	925,693	858,358
NON-PERSONNEL	\$ 7,519,326	\$ 8,409,148	\$ 5,890,974
Supplies	6,737,743	7,716,980	5,307,919
Contracts	635,864	516,738	389,927
Information Technology	29,943	46,768	51,432
Energy and Utilities	115,724	127,734	140,768
Other	33	928	928
Capital Expenditures	19	-	-
Total Central Stores Fund	\$ 9,014,454	\$ 10,120,970	\$ 7,532,994
Energy Conservation Program Fund			
PERSONNEL	\$ 1,845,853	\$ 2,184,393	\$ 3,381,123
Personnel Cost	1,123,058	1,267,033	2,109,113
Fringe Benefits	722,795	917,360	1,272,010
NON-PERSONNEL	\$ 1,028,260	\$ 1,695,513	\$ 1,560,043
Supplies	13,641	11,152	12,242
Contracts	808,654	649,651	1,094,363
Information Technology	187,484	997,104	137,484
Energy and Utilities	16,119	18,950	14,875
Other	2,282	5,300	5,300
Transfers Out	-	-	287,363
Capital Expenditures	80	13,356	8,416
Total Energy Conservation Program Fund	\$ 2,874,113	\$ 3,879,906	\$ 4,941,166

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Fleet Operations Operating Fund			
PERSONNEL	\$ 19,167,605	\$ 21,398,096	\$ 22,648,272
Personnel Cost	11,105,721	11,487,093	12,474,732
Fringe Benefits	8,061,884	9,911,003	10,173,540
NON-PERSONNEL	\$ 31,934,889	\$ 36,442,019	\$ 30,647,950
Supplies	13,963,950	7,645,527	9,810,464
Contracts	5,603,885	15,967,601	6,930,069
Information Technology	677,712	1,460,451	1,304,723
Energy and Utilities	10,164,864	10,853,146	12,019,230
Other	4,248	-	-
Transfers Out	1,001,633	-	-
Capital Expenditures	254,937	250,000	450,000
Debt	263,659	265,294	133,464
Total Fleet Operations Operating Fund	\$ 51,102,495	\$ 57,840,115	\$ 53,296,222
Fleet Ops Replacement-Rental			
NON-PERSONNEL	\$ 44,323,474	\$ 42,773,746	\$ 44,759,750
Supplies	2,095,157	-	-
Contracts	266,478	-	-
Information Technology	32,196	-	-
Transfers Out	-	3,400,000	3,400,000
Capital Expenditures	35,557,001	28,279,215	28,279,215
Debt	6,372,642	11,094,531	13,080,535
Total Fleet Ops Replacement-Rental	\$ 44,323,474	\$ 42,773,746	\$ 44,759,750
Publishing Services Fund			
PERSONNEL	\$ 827,710	\$ 891,367	\$ 759,005
Personnel Cost	484,624	497,726	461,084
Fringe Benefits	343,086	393,641	297,921
NON-PERSONNEL	\$ 2,852,508	\$ 2,769,198	\$ 1,739,417
Supplies	226,908	334,594	333,492
Contracts	2,429,666	2,130,504	1,026,241
Information Technology	66,437	146,321	163,551
Energy and Utilities	95,981	108,008	116,362
Transfers Out	4,492	3,279	53,279
Capital Expenditures	29,024	42,000	42,000
Debt	-	4,492	4,492
Total Publishing Services Fund	\$ 3,680,218	\$ 3,660,565	\$ 2,498,422

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Risk Management Administration Fund			
PERSONNEL	\$ 8,187,826	\$ 8,693,142	\$ 9,778,299
Personnel Cost	4,911,472	5,110,677	5,716,585
Fringe Benefits	3,276,354	3,582,465	4,061,714
NON-PERSONNEL	\$ 2,107,026	\$ 2,314,124	\$ 2,143,079
Supplies	85,134	79,882	89,092
Contracts	1,280,811	906,426	1,383,311
Information Technology	710,602	842,132	632,706
Energy and Utilities	7,284	5,413	5,898
Other	22,754	24,125	15,000
Transfers Out	-	456,146	17,072
Capital Expenditures	441	-	-
Total Risk Management Administration Fund	\$ 10,294,852	\$ 11,007,266	\$ 11,921,378
Internal Service Funds			
PERSONNEL	\$ 31,524,123	\$ 34,878,820	\$ 38,208,719
Personnel Cost	18,372,045	19,148,658	21,545,176
Fringe Benefits	13,152,078	15,730,162	16,663,543
NON-PERSONNEL	\$ 89,765,483	\$ 94,403,749	\$ 86,741,213
Supplies	23,122,534	15,788,135	15,553,209
Contracts	11,025,358	20,170,920	10,823,911
Information Technology	1,704,373	3,492,777	2,289,896
Energy and Utilities	10,399,972	11,113,251	12,297,133
Other	29,317	30,353	21,228
Transfers Out	1,006,125	3,859,425	3,757,714
Capital Expenditures	35,841,502	28,584,571	28,779,631
Debt	6,636,302	11,364,317	13,218,491
Total Internal Service Funds	\$ 121,289,606	\$ 129,282,569	\$ 124,949,932

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2017 Actual	FY 2018 Adopted Budget	FY 2019 Adopted Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,270,801,471	\$ 1,394,150,875	\$ 1,449,666,598
Personnel Cost	756,638,739	779,224,396	835,933,201
Fringe Benefits	514,162,732	614,926,479	613,733,397
NON-PERSONNEL	\$ 1,580,331,096	\$ 1,772,777,226	\$ 1,826,546,017
Supplies	313,484,380	321,484,392	332,859,556
Contracts	612,582,887	681,634,830	742,082,324
Information Technology	77,538,340	90,782,900	85,246,656
Energy and Utilities	97,163,964	104,055,072	114,391,732
Other	26,974,913	53,812,367	53,701,862
Contingencies	15,900	17,870,285	18,175,741
Reserves	-	920,000	700,000
Transfers Out	374,939,391	440,472,323	415,196,357
Capital Expenditures	45,695,813	41,027,548	37,485,216
Debt	31,935,507	20,717,509	26,706,573
Total Operating Budget Expenditures	\$ 2,851,132,566	\$ 3,166,928,101	\$ 3,276,212,615
Total Capital Budget Expenditures	\$ 495,022,683	\$ 475,643,273	\$ 558,854,340
Total Combined Operating and Capital Budget Expenditures	\$ 3,346,155,249	\$ 3,642,571,374	\$ 3,835,066,955



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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/18	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund ¹	\$ 214,389,183	\$ 1,436,540,860	\$ 1,650,930,043	\$ -	\$ 1,458,672,739
Total General Fund	\$ 214,389,183	\$ 1,436,540,860	\$ 1,650,930,043	\$ -	\$ 1,458,672,739

Special Revenue Funds

Automated Refuse Container	\$ 1,210,243	\$ 1,000,000	\$ 2,210,243	\$ -	\$ 1,300,000
Concourse and Parking Garages	93,181	3,993,726	4,086,907	-	3,802,506
Convention Center Expansion	1,152,068	13,003,993	14,156,061	-	13,401,050
Engineering & Capital Projects ²	(9,177,551)	102,237,944	93,060,393	-	102,237,944
Environmental Growth 1/3	6,560,304	5,310,441	11,870,745	-	4,854,402
Environmental Growth 2/3	4,435,310	10,627,882	15,063,192	-	10,203,909
Facilities Financing	4,465	3,071,961	3,076,426	-	3,071,961
Fire and Lifeguard Facilities	204,784	1,383,570	1,588,354	-	1,389,181
Fire/EMS Transport Program	490,150	12,359,004	12,849,154	-	12,580,310
Gas Tax ³	9,406,562	32,854,099	42,260,661	3,000,000	32,854,099
General Plan Maintenance Fund	-	2,650,000	2,650,000	-	2,650,000
GIS	91,804	2,581,074	2,672,878	-	2,643,379
Information Technology	589,157	13,188,511	13,777,668	-	12,954,174
Infrastructure Fund ⁴	7,386,545	17,090,909	24,477,454	17,091,088	-
Junior Lifeguard Program	734,942	615,150	1,350,092	-	615,038
Local Enforcement Agency	755,594	786,417	1,542,011	-	1,150,243
Long Range Property Management	1,385,239	805,650	2,190,889	-	1,088,810
Los Penasquitos Canyon Preserve	9,922	266,776	276,698	-	266,597
Low and Mod Income Housing Asset	48,740,008	3,558,119	52,298,127	-	49,801,656
Maintenance Assessment Districts	22,717,573	24,351,085	47,068,658	170,000	41,779,016
Mission Bay Improvements	31,059,846	6,591,611	37,651,457	6,591,611	-
Mission Bay/Balboa Park Improv.	17,541	1,883,684	1,901,225	-	1,878,475
New Convention Facility	6,185	2,133,025	2,139,210	-	2,133,025
OneSD Support	763,077	27,824,407	28,587,484	-	28,225,091
Parking Meter Operations Fund	1,156,734	11,017,852	12,174,586	-	10,597,640
PETCO Park	1,012,952	17,017,688	18,030,640	-	17,261,837
Prop 42 - Transportation Relief	6,922,977	-	6,922,977	-	-
Public Art Fund	2,738,458	578,410	3,316,868	-	578,410
Public Safety Needs & Debt Svc	717,535	9,738,827	10,456,362	-	9,738,827
Regional Park Improvements	16,661,751	3,549,329	20,211,080	3,549,329	-
Road Maintenance and Rehab	3,711,752	23,353,385	27,065,137	9,510,879	13,842,506
Seized Assets	1,817,291	1,200,000	3,017,291	-	1,751,864
Stadium Operations Fund	9,186,028	10,619,263	19,805,291	-	15,056,106
State COPS	4,370,854	2,140,000	6,510,854	-	2,140,000
Storm Drain	798,194	5,700,000	6,498,194	-	5,700,000
SA Admin Agency & Proj - CivicSD	-	2,023,757	2,023,757	-	2,023,757
Transient Occupancy Tax	2,541,929	120,723,415	123,265,344	-	123,259,020
Trolley Extension Reserve	151,316	1,064,000	1,215,316	-	1,067,000

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/19	Fund Type/Title
\$ 1,458,672,739	-	\$ 192,237,500	\$ 19,804	General Fund ¹
\$ 1,458,672,739	\$ -	\$ 192,237,500	\$ 19,804	Total General Fund
Special Revenue Funds				
\$ 1,300,000	\$ -	\$ -	\$ 910,243	Automated Refuse Container
3,802,506	-	-	284,401	Concourse and Parking Garages
13,401,050	-	-	755,011	Convention Center Expansion
102,237,944	-	-	(9,177,551)	Engineering & Capital Projects ²
4,854,402	-	5,586,518	1,429,825	Environmental Growth 1/3
10,203,909	-	1,879,832	2,979,451	Environmental Growth 2/3
3,071,961	-	-	4,465	Facilities Financing
1,389,181	-	64,847	134,326	Fire and Lifeguard Facilities
12,580,310	-	-	268,844	Fire/EMS Transport Program
35,854,099	9,406,562	-	(3,000,000)	Gas Tax ³
2,650,000	-	-	-	General Plan Maintenance Fund
2,643,379	-	-	29,499	GIS
12,954,174	-	-	823,494	Information Technology
17,091,068	-	7,386,545	(159)	Infrastructure Fund ⁴
615,038	-	-	735,054	Junior Lifeguard Program
1,150,243	-	-	391,768	Local Enforcement Agency
1,088,810	-	-	1,102,079	Long Range Property Management
266,597	-	-	10,101	Los Penasquitos Canyon Preserve
49,801,656	-	-	2,496,471	Low & Mod Income Housing Asset
41,949,016	-	-	5,119,642	Maintenance Assessment Districts
6,591,611	-	31,059,846	-	Mission Bay Improvements
1,878,475	-	-	22,750	Mission Bay/Balboa Park Improv.
2,133,025	-	-	6,185	New Convention Facility
28,225,091	-	10,620	351,773	OneSD Support
10,597,640	-	30,000	1,546,946	Parking Meter Operations Fund
17,261,837	-	-	768,803	PETCO Park
-	6,922,977	-	-	Prop 42 - Transportation Relief
578,410	-	-	2,738,458	Public Art Fund
9,738,827	-	-	717,535	Public Safety Needs & Debt Svc
3,549,329	-	12,812,992	3,848,759	Regional Park Improvements
23,353,385	3,711,752	-	-	Road Maintenance and Rehab
1,751,864	-	-	1,265,427	Seized Assets
15,056,106	-	808,734	3,940,451	Stadium Operations Fund
2,140,000	-	-	4,370,854	State COPS
5,700,000	-	-	798,194	Storm Drain
2,023,757	-	-	-	SA Agency Admin & Proj - CivicSD
123,259,020	-	-	6,324	Transient Occupancy Tax
1,067,000	-	-	148,316	Trolley Extension Reserve

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/18	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Underground Surcharge	176,248,727	66,374,970	242,623,697	5,100,000	59,963,795
Wireless Comm. Technology	198,529	10,115,149	10,313,678	-	9,332,446
Zoological Exhibits	-	13,768,168	13,768,168	-	13,768,168
Total Special Revenue Funds	\$ 356,871,976	\$ 589,153,251	946,025,227	\$ 45,012,887	\$ 616,962,242

Enterprise Funds

Airports	\$ 15,369,211	\$ 4,934,289	\$ 20,303,500	\$ -	\$ 5,438,025
Development Services ⁵	5,509,070	64,479,323	69,988,393	-	72,445,170
Golf Course	25,424,474	20,475,022	45,899,496	-	18,856,067
Recycling	28,785,045	22,343,726	51,128,771	55,200	25,806,446
Refuse Disposal	39,685,325	31,866,974	71,552,299	4,076,800	33,681,987
Refuse Disposal - Miramar Closure	30,190,004	50,000	30,240,004	-	-
Sewer	431,735,834	449,180,767	880,916,601	213,757,647	362,597,698
Water Utility	295,432,047	708,692,928	1,004,124,975	262,568,145	542,646,439
Total Enterprise Funds	\$ 872,131,010	\$ 1,302,023,029	2,174,154,039	\$ 480,457,792	\$ 1,061,471,832

Capital Project Funds

Capital Outlay	\$ 25,010,219	\$ -	\$ 25,010,219	\$ 2,300,000	\$ -
TransNet Extension	33,303,424	33,388,000	66,691,424	19,786,554	13,601,446
Other Capital Project Funds ⁶	11,047,107	-	11,047,107	11,047,107	-
Total Capital Project Funds	\$ 69,360,750	\$ 33,388,000	102,748,750	\$ 33,133,661	\$ 13,601,446

Internal Service Funds

Central Stores	\$ 382,455	\$ 7,533,914	\$ 7,916,369	\$ -	\$ 7,532,994
Energy Conservation Program	1,801,279	4,442,544	6,243,823	-	4,941,166
Fleet Services (Operating)	8,352,798	46,992,311	55,345,109	250,000	53,296,222
Fleet Services Replacement	98,251,300	38,422,045	136,673,345	-	44,759,750
Publishing Services	978,694	2,498,676	3,477,370	-	2,498,422
Risk Management	890,588	11,130,932	12,021,520	-	11,921,378
Total Internal Service Funds	\$ 110,657,114	\$ 111,020,422	221,677,536	\$ 250,000	\$ 124,949,932
Total Combined Budget	\$ 1,623,410,033	\$ 3,472,125,562	5,095,535,595	\$ 558,854,340	\$ 3,275,658,191

1 Includes the City's Emergency Reserve of 8% and Stability Reserve of 7.25% totaling 15.25% per the City's Reserve Policy.

2 Based on the fund projections in the year-end monitoring process, FY 2019 overhead rates have increased as part of a multi-year plan to eliminate the deficit.

3 The FY 2019 capital improvement program budget for the Gas Tax will reduced by up to \$4.6 million during FY 2019, due to revised State Gas Tax projection from the State of California received after submission of the City Budget.

4 Due to rounding of appropriations for the FY 2019 Adopted Budget, this fund is in deficit. The deficit will be cleared by net-zero appropriations swap in the Capital Budget.

5 On June 18, 2018, the City Council approved an increase in the Development Services Enterprise Fund User Fees for Fiscal Years 2019 - 2020 which will address the projected deficit. Due to timing, the FY 2019 Adopted Budget does not reflect the increased revenue.

6 CIP Project Expenditures for Other Capital Project Funds is supported by unbudgeted revenue in those funds.

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/19	Fund Type/Title
65,063,795	5,000,000	11,576,375	160,983,527	Underground Surcharge
9,332,446	-	-	981,232	Wireless Comm. Technology
13,768,168	-	-	-	Zoological Exhibits
\$ 661,975,129	\$ 25,041,291	\$ 71,216,309	\$ 187,792,498	Total Special Revenue Funds
Enterprise Funds				
\$ 5,438,025	\$ -	\$ 5,629,072	\$ 9,236,403	Airports
72,445,170	-	237,420	(2,694,197)	Development Services ⁵
18,856,067	-	25,825,481	1,217,948	Golf Course
25,861,646	-	18,806,549	6,516,739	Recycling
37,758,787	-	31,757,006	2,036,506	Refuse Disposal
-	-	-	30,240,004	Refuse Disposal - Miramar Closure
576,355,345	-	304,561,257	-	Sewer
805,214,584	-	198,910,391	-	Water Utility
\$ 1,541,929,624	\$ -	\$ 585,727,176	\$ 46,497,239	Total Enterprise Funds
Capital Project Funds				
\$ 2,300,000	\$ -	\$ 22,349,280	\$ 360,939	Capital Outlay
33,388,000	5,213,446	27,476,334	613,644	TransNet Extension
11,047,107	-	-	-	Other Capital Project Funds ⁶
\$ 46,735,107	\$ 5,213,446	\$ 49,825,614	\$ 974,583	Total Capital Project Funds
Internal Service Funds				
\$ 7,532,994	\$ -	\$ -	\$ 383,375	Central Stores
4,941,166	-	1,278,646	24,011	Energy Conservation Program
53,546,222	-	1,716,845	82,042	Fleet Services (Operating)
44,759,750	-	-	91,913,595	Fleet Services Replacement
2,498,422	-	-	978,948	Publishing Services
11,921,378	-	-	100,142	Risk Management
\$ 125,199,932	\$ -	\$ 2,995,491	\$ 93,482,113	Total Internal Service Funds
\$ 3,834,512,531	\$ 30,254,737	\$ 902,002,090	\$ 328,766,237	Total Combined Budget



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Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2019 Adopted Budget
Adams Avenue MAD Fund	-	\$ -	\$ 63,194	\$ 63,194
Barrio Logan Community Benefit MAD Fund	-	-	638,569	638,569
Bay Terraces - Honey Drive MAD Fund	-	-	32,060	32,060
Bay Terraces - Parkside MAD Fund	-	-	102,576	102,576
Bird Rock MAD Fund	-	-	301,287	301,287
Black Mountain Ranch North MAD Fund	-	-	579,282	579,282
Black Mountain Ranch South MAD Fund	-	-	1,205,869	1,205,869
C&ED MAD Management Fund	-	-	430,000	430,000
Calle Cristobal MAD Fund	-	-	377,875	377,875
Camino Santa Fe MAD Fund	-	-	204,328	204,328
Campus Point MAD Fund	-	-	80,155	80,155
Carmel Mountain Ranch MAD Fund	-	-	753,820	753,820
Carmel Valley MAD Fund	-	-	4,163,979	4,163,979
Carmel Valley NBHD #10 MAD Fund	-	-	453,882	453,882
Central Commercial MAD Fund	-	-	409,103	409,103
City Heights MAD Fund	-	-	427,872	427,872
Civita MAD Fund	-	-	1,381,009	1,381,009
College Heights Enhanced MAD Fund	-	-	575,643	575,643
Coral Gate MAD Fund	-	-	228,787	228,787
Coronado View MAD Fund	-	-	72,764	72,764
Del Mar Terrace MAD Fund	-	-	489,051	489,051
Eastgate Technology Park MAD Fund	-	-	297,179	297,179
El Cajon Boulevard MAD Fund	-	-	782,979	782,979
First SD River Imp. Project MAD Fund	-	-	465,110	465,110
Gateway Center East MAD Fund	-	-	399,473	399,473
Genesee/North Torrey Pines Road MAD Fund	-	-	497,828	497,828
Hillcrest Commercial Core MAD Fund	-	-	138,182	138,182
Hillcrest MAD Fund	-	-	42,108	42,108
Kensington Heights MAD	-	-	100,355	100,355
Kensington Manor MAD	-	-	103,245	103,245
Kensington Park North MAD	-	-	80,882	80,882
Kings Row MAD Fund	-	-	26,156	26,156
La Jolla Village Drive MAD Fund	-	-	107,318	107,318
Liberty Station/NTC MAD Fund	-	-	215,502	215,502
Linda Vista Community MAD Fund	-	-	332,442	332,442
Little Italy MAD Fund	-	-	1,251,440	1,251,440

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2019 Adopted Budget
Maintenance Assessment District (MAD) Management Fund	25.00	3,057,775	1,485,615	4,543,390
Mira Mesa MAD Fund	—	—	1,419,304	1,419,304
Miramar Ranch North MAD Fund	—	—	1,807,099	1,807,099
Mission Boulevard MAD Fund	—	—	146,231	146,231
Mission Hills Special Lighting MAD Fund	—	—	41,849	41,849
Newport Avenue MAD Fund	—	—	87,072	87,072
North Park MAD Fund	—	—	889,987	889,987
Ocean View Hills MAD Fund	—	—	931,681	931,681
Otay International Center MAD Fund	—	—	709,701	709,701
Pacific Highlands Ranch MAD Fund	—	—	801,751	801,751
Park Village MAD Fund	—	—	592,155	592,155
Penasquitos East MAD Fund	—	—	595,564	595,564
Rancho Bernardo MAD Fund	—	—	916,077	916,077
Rancho Encantada MAD Fund	—	—	186,211	186,211
Remington Hills MAD Fund	—	—	56,171	56,171
Robinhood Ridge MAD Fund	—	—	204,740	204,740
Sabre Springs MAD Fund	—	—	391,459	391,459
Scripps/Miramar Ranch MAD Fund	—	—	2,526,986	2,526,986
Stonecrest Village MAD Fund	—	—	861,647	861,647
Street Light District #1 MAD Fund	—	—	840,512	840,512
Talmadge MAD Fund	—	—	177,475	177,475
Talmadge Park North MAD	—	—	29,173	29,173
Talmadge Park South MAD	—	—	59,746	59,746
Tierrasanta MAD Fund	—	—	2,275,704	2,275,704
Torrey Highlands MAD Fund	—	—	974,984	974,984
Torrey Hills MAD Fund	—	—	1,598,857	1,598,857
University Heights MAD Fund	—	—	92,421	92,421
Washington Street MAD Fund	—	—	152,605	152,605
Webster-Federal Boulevard MAD Fund	—	—	57,160	57,160
Total Combined Budget	25.00	\$ 3,057,775	\$ 38,721,241	\$ 41,779,016

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER
Capital Improvements Program



ADOPTED
BUDGET

Capital Improvements Program

The Fiscal Year 2019 Adopted Capital Improvements Program (CIP) Budget is \$558.9 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$9.05 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds. The Fiscal Year 2019 Adopted CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and park improvement funds. Further details on these funding sources and the specific projects included in the Adopted CIP Budget can be found in Volume III of the Fiscal Year 2019 Adopted Budget.



Table 1: Fiscal Year 2019 Adopted CIP Budget

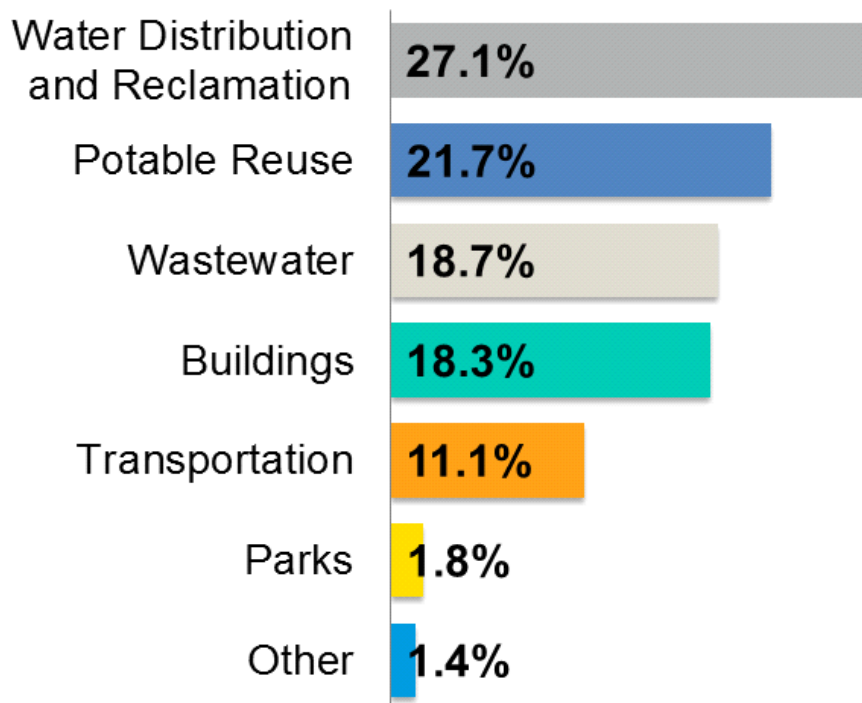
Funding Source	FY2019 Adopted Budget	Percent of Total CIP Budget
Developer Funding	\$ 2,081,000	0.37%
Capital Outlay - Land Sales	2,300,000	0.41%
Enhanced Infrastructure Financing District Fund	369,048	0.07%
Fleet Services Internal Service Fund	250,000	0.04%
Gas Tax Fund	12,510,879	2.24%
General Fund	1,218,800	0.22%
Infrastructure Fund	17,091,068	3.06%
Maintenance Assessment Districts	170,000	0.03%
Mission Bay Park Improvement Fund	6,591,611	1.18%
OneSD/ERP Funding	299,679	0.05%
Other Funding	2,578,580	0.46%
Recycling Fund	55,200	0.01%
Redevelopment Funding	2,500,000	0.45%
Refuse Disposal Fund	4,076,800	0.73%
San Diego Regional Parks Improvement Fund	3,549,329	0.64%
Sewer Funds	213,757,647	38.25%
TransNet Funds	19,786,554	3.54%
Trench Cut/Excavation Fee Fund	2,000,000	0.36%
Utilities Undergrounding Program Fund	5,100,000	0.91%
Water Fund	262,568,145	46.98%
Grand Total	\$ 558,854,340	

Capital Improvements Program

An additional \$138.1 million of funding is anticipated to be received during Fiscal Year 2019. This anticipated funding is not included in the Adopted Budget amount of \$558.9 million because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments.

The Fiscal Year 2019 Adopted CIP Budget of \$558.9 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 95.5 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2019 Adopted Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2**. The largest funding allocation in the Fiscal Year 2019 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$473.9 million, or 84.8 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$61.6 million, or 11.0 percent, of the Adopted CIP Budget. This

Capital Improvements Program

distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Year	FY2019 Adopted	Future Years	Total
Airports	\$ 26,279,067	\$ -	\$ -	\$ 26,279,067
Citywide	63,651,736	3,472,800	681,640,478	748,883,014
Department of Information Technology	-	501,679	-	501,679
Environmental Services	94,690,791	4,000,000	11,400,000	110,090,791
Fire-Rescue	100,107,854	-	75,322,921	175,40,775
Library	252,387,917	200,000	34,523,442	287,111,359
Parks and Recreation	393,066,492	12,255,940	248,075,468	653,397,900
Police	22,611,045	-	150,000	22,761,045
Public Utilities	1,480,864,068	473,851,792	1,698,774,770	3,653,490,630
Public Works - General Services	33,468,223	2,975,000	201,460,863	237,904,086
Real Estate Assets	5,000,000	-	22,000,000	27,000,000
Transportation & Storm Water	845,747,168	61,597,129	2,195,651,888	3,102,996,185
Grand Total	\$ 3,317,874,367	\$ 558,854,340	\$ 5,168,999,830	\$ 9,045,728,537

The Fiscal Year 2019 Adopted CIP Budget will add \$558.9 million to the City's \$9.05 billion multi-year CIP. City Council previously approved \$3.32 billion towards projects that are continuing from previous fiscal years. An estimated \$5.17 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2019 Adopted Budget.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

Capital Improvements Program

On February 5, 2018, the Public Works Department released its Fiscal Year 2019-2023 Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER

City Agencies



ADOPTED
BUDGET

City Agencies

The detailed Fiscal Year 2019 Adopted Budgets for the four City agencies (Civic San Diego, San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each agency.

- **Civic San Diego:**

Mission: To be the entrepreneurial partner for improving economic and social well being in a better built environment for targeted urban neighborhoods.

To explore Civic San Diego's budget visit: <http://civicsd.com/wp-content/uploads/2017/10/Mar-2018-BD-Item-10-FY18-19-Administrative-Budget-Work-Plan.pdf>

- **San Diego Housing Commission (SDHC):**

Mission: To provide affordable, safe and quality homes for low- and moderate-income families and individuals in the City of San Diego and to provide opportunities to improve the quality of life for the families that the San Diego Housing Commission serves.

To explore SDHC's budget visit: https://www.sdhc.org/wp-content/uploads/2018/06/FY2019_Final-Budget.Report.pdf

- **San Diego City Employees' Retirement System (SDCERS):**

Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

To explore SDCERS' budget visit: <https://board.sdcers.org/sirepub/cache/2/lkv4gta1vpzcmegvodare4g/14146107162018125530612.PDF>

- **San Diego Convention Center Corporation (SDCCC):**

Mission: To serve as the region's premiere gathering place, hosting conventions, trade shows and community events that economically benefit the City of San Diego and advances our convention and tourism industry.

To explore SDCCC's budget visit: <http://visitsandiego.com/about/current-budget>



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FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER

Glossary



ADOPTED
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ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC): The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM: In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION: An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE): Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION: A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA: A basic organizational unit of government that may be sub-divided into divisions,

Glossary

programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CALENDAR YEAR (CY): A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP): A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

COMMERCIAL PAPER: Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project

spending occurs. The notes have maturities of 270 days or less, and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR): A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI): An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS: This expenditure category consists of contractual agreement expenses for services provided.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump

Glossary

sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS: Funds actually expended.

DISCRETIONARY FUNDS: Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION: An organizational component of a department, possibly sub-divided into sections and groups.

EMERGENCY RESERVE: This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP): A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE: The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY: Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES: Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

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FLEXIBLE (FLEX) BENEFITS: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4): Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL FUND RESERVES: The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

GENERAL GOVERNMENT SERVICES BILLING (GGSB): A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT: A contribution by a government or other organization to support a particular function.

GROWTH RATE: The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM): HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT): This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INFRASTRUCTURE FUND (CHARTER 77.1): This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

INTEREST AND RENTS: These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY: To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS: This revenue category includes revenue raised for the purpose of recovering

the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANDATED PROGRAM: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING: A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE: Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF): Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY: Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

NON-GENERAL FUND: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

ONESD: A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES: Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES: Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES: Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

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OTHER POST EMPLOYMENT BENEFITS (OPEB): Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE: An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PROPERTY TAX: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX: A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF): The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily

injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION: Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT: The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY: This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES: This category includes revenues from federal grants, State grants

and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT:

Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES: This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS): The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES: The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA): A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SPECIAL DISTRICT: A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS: These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE: This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

STATEMENT OF WORK (SOW): A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The

SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS: Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES: Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE: The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES: This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S): Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS): Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT): A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

Glossary

TRANSIENT OCCUPANCY TAX FUND: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL): A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE: A charge for services provided by the City to residents and businesses.

VACANCY SAVINGS: Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION: State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING: Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

ZOOLOGICAL EXHIBITS FUND: This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER

Appendix



ADOPTED
BUDGET

Appendix

Fiscal Year 2019 Changes in Full-time Equivalent (FTE) Positions Information reflecting changes in FTE positions from the Fiscal Year 2018 Adopted Budget by fund and department.	ATTACHMENT A
Fiscal Year 2019 Zero-Based Budgeting Process Information on the zero-based budgeting process for overtime expenditures for the Fire-Rescue, Police, and Transportation & Storm Water Departments.	ATTACHMENT B
Fiscal Year 2019-2023 Five-Year Financial Outlook A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2019 Adopted Budget.	ATTACHMENT C
Fiscal Year 2019 Council Budget Priorities City Council budget priorities for Fiscal Year 2019	ATTACHMENT D
May Revision to the Fiscal Year 2019 Proposed Budget A memorandum that presents the Mayor's recommended revisions to the Fiscal Year 2018 Proposed Budget, dated May 15, 2018	ATTACHMENT E
Recommended City Council Modifications to the Mayor's Proposed Fiscal Year 2019 Budget and May Revision Office of the Independent Budget Analyst, Report Number 18-13, dated May 31, 2018	ATTACHMENT F
Fiscal Year 2019 Councilmember Budget Modification Memoranda City Council budget priorities in response to the Mayor's Fiscal Year 2019 May Revised Budget	ATTACHMENT G
Resolution R-311783 Resolution of the Council of the City of San Diego adopting the Fiscal Year 2019 Budget, including approving the Mayor's Fiscal Year 2019 Proposed Budget, the May Revision to the Proposed Budget, the Independent Budget Analyst's recommended revisions to the Proposed Budget and other changes as approved by the City Council.	ATTACHMENT H
Proposed Fiscal Year 2019 Statement of Budgetary Principles Office of the Independent Budget Analyst, Report Number 17-28, dated July 17, 2018	ATTACHMENT I
Appropriation Ordinance O-20952 An ordinance adopting the annual budget for Fiscal Year 2019 and appropriating the necessary money to operate the City of San Diego for said fiscal year on June 25, 2018.	ATTACHMENT J



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Table 1 below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2019 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes by Department

Department	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FTE Change
City Attorney	358.73	375.73	17.00
City Auditor	22.00	22.00	-
City Clerk	47.32	47.32	-
City Comptroller	87.26	-	(87.26)
City Treasurer	119.70	124.00	4.30
Communications	31.00	33.00	2.00
Council Administration	16.37	17.37	1.00
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	10.00	10.00	-
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	21.00	20.00	(1.00)
Department of Finance	-	113.27	113.27
Development Services	69.00	73.00	4.00
Economic Development	63.85	59.35	(4.50)
Environmental Services	155.56	171.72	16.16
Ethics Commission	5.00	5.00	-
Financial Management	31.00	-	(31.00)
Fire-Rescue	1,230.65	1,240.52	9.87
Government Affairs	-	5.00	5.00
Human Resources	32.92	29.72	(3.20)
Infrastructure/Public Works	5.00	2.00	(3.00)
Internal Operations	1.50	1.50	-
Library	453.72	444.59	(9.13)
Neighborhood Services	-	6.00	6.00
Office of Boards & Commissions	-	10.00	10.00
Office of Homeland Security	17.05	18.05	1.00
Office of the Assistant COO	12.00	2.00	(10.00)
Office of the Chief Financial Officer	2.00	2.00	-
Office of the Chief Operating Officer	6.35	5.00	(1.35)
Office of the IBA	10.00	10.00	-
Office of the Mayor	28.50	24.32	(4.18)
Parks and Recreation	896.83	908.05	11.22
Performance & Analytics	15.00	14.00	(1.00)
Personnel	69.99	69.99	-
Planning	64.95	64.95	-
Police	2,653.01	2,657.01	4.00
Public Works - Contracts	21.00	-	(21.00)
Public Works - General Services	168.00	223.50	55.50
Purchasing & Contracting	57.96	52.96	(5.00)
Real Estate Assets	32.00	32.00	-
Smart & Sustainable Communities	6.50	1.50	(5.00)
Transportation & Storm Water	624.71	637.70	12.99
Total General Fund FTE Changes	7,527.43	7,614.12	86.69

General Fund FTE Changes

City Attorney: 17.00 FTE Increase

- 1.00 Addition of 1.00 Deputy City Attorney in the Civil Advisory Division to support the Environment and Land Use Section.
- 1.00 Addition of 1.00 Assistant for Community Outreach to support community outreach and external communications.
- 1.00 Addition of 1.00 Senior Clerk Typist in the Criminal Division.
- 1.00 Addition of 1.00 Deputy City Attorney to support the Domestic Violence and Sex Crimes Unit.
- 1.00 Addition of 1.00 Deputy City Attorney to support the Public Services & Public Safety Section.
- 3.00 Addition of 3.00 FTE positions to support the Civil Litigation Division.
- 4.00 Transfer of the Family Justice Center from the Police Department to the Office of the City Attorney.
- 5.00 Addition of 5.00 FTE positions to support the Family Justice Center.

City Comptroller: 87.26 FTE Decrease

- (87.26) Restructure of 87.26 FTE positions from the Office of the City Comptroller to the newly created Department of Finance.

City Council: 1.00 FTE Increase

- 1.00 Addition of 1.00 Council Representative 1 to support increased daily operational duties.

City Treasurer: 4.30 FTE Increase

- (0.70) Reduction of 0.35 Administrative Aide 2-Hourly and 0.35 Account Clerk-Hourly in the Business Tax and Treasury Accounting sections.
- 1.00 Addition of 1.00 Accountant 4 for audit support of the Cannabis Business Tax.
- 2.00 Addition of 2.00 Administrative Aide 2s to support the administration of the Cannabis Business Tax.
- 2.00 Addition of 2.00 Accountant 3s to support the Lease and Franchise Audit section.

Communications: 2.00 FTE Increase

- (1.00) Reduction of 1.00 Public Information Officer in the Public Information Section.
- 3.00 Transfer of 3.00 FTE positions from the Human Resources Department to the Communications Department in support of the Public Records Act Program.

Debt Management: 1.00 FTE Decrease

- (1.00) Reduction of 1.00 Program Coordinator providing support for debt issuance and post-issuance administration.

Department of Finance: 113.27 FTE Increase

- (5.00) Reduction of 2.00 Associate Budget Development Analysts, 2.00 Accountant 2s, and 1.00 Account Audit Clerk.
- (1.00) Reduction of 1.00 City Comptroller associated with the Department of Finance Director.
- 1.00 Reduction of 6.00 Program Coordinators and 3.00 Accountant 4s, and the addition of 6.00 Financial Operations Managers and 4.00 Principal Accountants to better align the position classifications with the operations of the newly merged Department of Finance.
- 2.27 Funding allocated according to a zero-based annual review of hourly funding requirements.
- 30.00 Restructure of 30.00 FTE positions from the Financial Management Department to the newly created Department of Finance.
- 86.00 Restructure of 87.26 FTE positions from the Office of the City Comptroller to the newly created Department of Finance.

Development Services: 4.00 FTE Increase

- (1.00) Transfer of 1.00 Horticulturist from the Development Services Department to the Transportation & Storm Water Department to support the Urban Forestry Program.
- 5.00 Addition of 4.00 Zoning Investigator 1s and 1.00 Senior Zoning Investigator in the Code Enforcement Division.

Economic Development: 4.50 FTE Decrease

- (2.50) Funding allocated according to a zero-based annual review of hourly funding requirements.
- (2.00) Transfer of 2.00 FTE positions from the Economic Development Department to the newly created Department of Sustainability supported by the General Fund.

Environmental Services: 16.16 FTE Increase

- (0.84) Redistribution of positions to better align the budget with department operations.
 - 1.00 Addition of 1.00 Public Information Clerk to support increase in Get It Done application service requests.
- 16.00 Addition of expenditures to support the Mayor's Clean SD Initiative. For additional information on Clean SD please refer to the Citywide Budget Overview section of Volume I.

Financial Management: 31.00 FTE Decrease

- (31.00) Restructure of 31.00 FTE positions from the Financial Management Department to the newly created Department of Finance.

Fire-Rescue: 9.87 FTE Increase

- (5.01) Funding allocated according to a zero-based annual review of hourly funding requirements.
- (3.00) Transfer of 3.00 FTE positions to the Public Works Department for centralization of facilities maintenance functions.
- (1.00) Reduction of 1.00 Lifeguard Sergeant as a result of grant completion.
 - 1.00 Addition of 1.00 Clerical Assistant 2 position to support Lifeguard Division operations.
 - 1.00 Addition of 1.00 Program Manager to support the contract for emergency medical services with the Airport Authority.
 - 1.00 Addition of 1.00 Fire Battalion Chief to manage dispatch and command operations of the Emergency Command and Data Center.
- 2.88 Addition of 2.88 Lifeguard 1-Hourly for a lifeguard academy.
- 5.00 Annualization of Bayside Fire Station FTE positions implemented in Fiscal Year 2018.
- 8.00 Addition of 8.00 Fire Dispatchers to support constant staffing within the Emergency Command and Data Center.

Government Affairs: 5.00 FTE Increase

- 1.00 Transfer of 1.00 Mayor Representative 2 from the Office of the Mayor to repurpose to Department Director in the newly created Government Affairs Department.
- 1.00 Transfer of 1.00 Program Manager from the Public Utilities Department to the newly created Government Affairs Department.
- 1.00 Addition of 1.00 Program Coordinator for grants management support.
- 2.00 Transfer of 2.00 Mayor Representative 2s from the Office of the Mayor to the newly created Government Affairs Department.

Human Resources: 3.20 FTE Decrease

- (3.00) Transfer of 3.00 FTE positions from the Human Resources Department to the Communications Department in support of the Public Records Act Program.
- (0.20) Funding allocated according to a zero-based annual review of hourly funding requirements.

Infrastructure/Public Works: 3.00 FTE Decrease

- (2.00) Reduction of 1.00 Program Manager and 1.00 Associate Management Analyst associated with Phase 1 of Infrastructure Asset Management implementation project.
- (1.00) Transfer of 1.00 Program Coordinator from the Public Works Department to the Department of Information Technology to support SAP system security.

Library: 9.13 FTE Decrease

(12.50) Transfer of 12.50 FTE positions to the Public Works Department for the centralization of facilities maintenance functions.

1.62 Addition of 1.00 Librarian 2, 0.50 Library Clerk, 0.12 Library Aide to support the new Mission Hills Library.

1.75 Addition of 0.50 Librarian 2, 1.25 Library Aide to support the new San Ysidro Library.

Neighborhood Services: 6.00 FTE Increase

1.00 Transfer of 1.00 Deputy Chief Operating Officer from the Office of the Chief Operating Officer to oversee the Neighborhood Services Branch.

2.00 Transfer of 2.00 FTE positions from the Office of the Chief Operating Officer in support of Homelessness Coordination.

3.00 Transfer of 3.00 FTE positions from the Office of the Assistant Chief Operating Officer to support Corporate Partnerships & Development.

Office of Boards & Commissions: 10.00 FTE Increase

1.00 Addition of 1.00 Associate Management Analyst to support the Office of Boards & Commissions offset by the reduction of 1.00 Associate Management Analyst from the Office of the Assistant Chief Operating Officer.

9.00 Restructure of 9.00 FTE positions from the Office of ADA Compliance and Accessibility, Citizens' Review Board on Police Practices, Human Relations Commission, Commission on Gang Prevention & Intervention, and the Commission for Arts & Culture to the newly created Office of Boards & Commissions.

Office of Homeland Security: 1.00 FTE Increase

(1.00) Reduction of 1.00 Associate Management Analyst within the Grant Management and Financial Compliance Section.

2.00 Addition of 2.00 Program Coordinators to provide operational coordination related to countering local terrorism efforts and the Urban Area Security Initiative (UASI) program.

Office of the Assistant COO: 10.00 FTE Decrease

(4.00) Transfer of 4.00 FTE positions from the Office of ADA Compliance and Accessibility to the newly created Office of Boards & Commissions.

(3.00) Transfer of 3.00 FTE positions from the Office of the Assistant COO to the Neighborhood Services Branch to support Corporate Partnerships & Development.

(1.00) Reduction of 1.00 Associate Management Analyst in the ADA Compliance Section.

(1.00) Transfer of 1.00 Program Manager from the Office of the Assistant Chief Operating Officer to the Office of the Chief Operating Officer in support of Homelessness Coordination.

(1.00) Transfer of 1.00 Assistant to the Director from the Office of the Assistant Chief Operating Officer to the Purchasing & Contracting Department to support the Animal Services Program.

Office of the Chief Operating Officer: 1.35 FTE Decrease

(2.00) Transfer of 2.00 FTE positions from the Office of the Chief Operating Officer in support of Homelessness Coordination.

(1.00) Transfer of 1.00 Deputy Chief Operating Officer from the Office of the Chief Operating Officer to oversee the Neighborhood Services Branch.

(0.35) Reduction of 0.35 Program Manager-Hourly providing support for the legislative docketing process.

1.00 Addition of 1.00 Deputy Chief Operating Officer to oversee the Neighborhood Services Branch.

1.00 Transfer of 1.00 Program Manager from the Office of the Assistant Chief Operating Officer to the Office of the Chief Operating Officer to support Homelessness Coordinator.

Office of the Mayor: 4.18 FTE Decrease

(3.00) Transfer of 3.00 Mayor Representative 2s from the Office of the Mayor to the newly created Government Affairs Department.

(0.74) Reduction in hourly funding support.

(0.44) Funding allocated according to a zero-based annual review of hourly funding requirements.

Parks and Recreation: 11.22 FTE Increase

- (4.00) Reduction of 4.00 FTE positions in the Developed Regional Parks and Open Space Divisions.
- (3.00) Transfer of 3.00 FTE positions to the Public Works Department for centralization of facilities maintenance functions.
- (1.00) Reduction of 1.00 Senior Planner associated with supervision of the Code Compliance section in the Open Space Division.
- 0.22 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.
- 0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Encanto Elementary joint-use park.
- 0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Hawk Pocket Park joint-use park.
- 0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Holmes Elementary joint-use park.
- 0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Horton Elementary joint-use park.
- 0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Linda Vista Elementary joint-use park.
- 0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Marvin Elementary School joint-use park.
- 0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Pacific Trails Middle School joint-use park.
- 0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Paradise Hills Elementary joint-use park.
- 1.00 Addition of 1.00 Account Clerk to support accounts payable and receivable of recreation center funds.
- 1.00 Addition of 1.00 Aquatic Technician 2 to support the maintenance and operations of the new pool at the Murphy Canyon Road Training Facility.
- 1.00 Addition of 1.00 Grounds Maintenance Worker 2 to support the maintenance and operations of the Torrey Meadows Neighborhood Park.
- 1.00 Addition of 1.00 Program Manager to oversee the administration of recreation center funds.
- 1.00 Addition of 1.00 Senior Management Analyst to support the fiscal management of recreation center funds.
- 1.00 Addition of 1.00 Senior Park Ranger to manage operations of the ranger work unit at the San Diego River.
- 1.50 Addition of 1.50 Grounds Maintenance Worker 1-Hourly to support 24-hour maintenance at restrooms in Balboa Park.
- 2.00 Addition of 1.00 Grounds Maintenance Supervisor and 1.00 Grounds Maintenance Worker 2 to support maintenance and operations at the Virginia Avenue, El Cajon Boulevard and University Avenue Transit Station facilities.
- 5.50 Addition of 5.50 FTE positions to support the maintenance and operations of the Pacific Highlands Ranch Recreation Center and Community Park.

Performance & Analytics: 1.00 FTE Decrease

- (1.00) Reduction of 1.00 Administrative Aide 2 in the Performance & Analytics Department.
- (1.00) Transfer of 1.00 Program Manager from the Performance & Analytics Department to the Police Department.
- 1.00 Addition of 1.00 Program Coordinator to provide support to departments and the public using the 311 Get It Done Customer Experience Program.

Police: 4.00 FTE Increase

- (9.00) Transfer of 9.00 FTE positions to the Public Works Department for the centralization of facilities maintenance functions.
- (4.00) Transfer of the Family Justice Center from the Police Department to the Office of the City Attorney.
- 1.00 Addition of 1.00 Police Captain to support operations in the Backgrounds/Recruiting Unit.
- 1.00 Transfer and repurpose of 1.00 Program Manager from the Performance & Analytics Department to an Assistant Police Chief in the Police Department.
- 2.00 Addition of 1.00 Police Captain and 1.00 Supervising Management Analyst to support operations in the Neighborhood Policing Administration.
- 13.00 Addition of 13.00 FTE civilian positions to support operations.

Public Works - Contracts: 21.00 FTE Decrease

(21.00) Transfer of Public Works-Contracts budget from the General Fund to the Engineering & Capital Projects Fund.

Public Works - General Services: 55.50 FTE Increase

- (5.00) Reduction of 2.00 Carpenters, 1.00 Plumber, 1.00 Painter, 1.00 HVACR Technician in the Facilities Division.
- 3.00 Transfer of 3.00 FTE positions from the Fire-Rescue Department for centralization of facilities maintenance functions.
- 3.00 Transfer of 3.00 FTE positions from the Parks and Recreation Department for centralization of facilities maintenance functions.
- 9.00 Transfer of 9.00 FTE positions from the Police Department for centralization of facilities maintenance functions.
- 12.50 Transfer of 12.50 FTE positions from the Library Department for centralization of facilities maintenance functions.
- 33.00 Transfer of 33.00 FTE positions from the Stadium Operations Fund for centralization of facilities maintenance functions.

Purchasing & Contracting: 5.00 FTE Decrease

- (6.00) Transfer of 6.00 FTE positions from the Purchasing & Contracting Department to the Public Works Department related to the Prevailing Wage Program.
- (2.00) Reduction of 2.00 Associate Procurement Contracting Officer related to the administration and management of goods & services contracts.
 - 1.00 Addition of 1.00 Program Manager due to the expansion of the Administrative Appeals Hearing Program.
 - 1.00 Transfer of 1.00 Assistant to the Director from the Office of the Assistant Chief Operating Officer to the Purchasing & Contracting Department to support the Animal Services Program.
 - 1.00 Transfer of 1.00 Program Manager from the Department of Information Technology to the Purchasing & Contracting Department for Information Technology services.

Smart & Sustainable Communities: 5.00 FTE Decrease

- (5.00) Restructure of 5.00 FTE positions from the Citizens' Review Board on Police Practices, Human Relations Commission, Commission on Gang Prevention & Intervention, and the Commission for Arts & Culture to the newly created Office of Boards & Commissions.

Transportation & Storm Water: 12.99 FTE Increase

- (0.01) Funding allocated according to a zero-based annual review of hourly funding requirements.
 - 1.00 Addition of 1.00 Public Works Superintendent to oversee the Trench Restoration section and other special assignments.
- 1.00 Transfer of 1.00 Horticulturist from the Development Services Department to the Transportation & Storm Water Department to support the Urban Forestry Program.
- 2.00 Addition of 2.00 Assistant Civil Engineers to support sidewalk repair and replacements.
- 9.00 Addition of 9.00 FTE positions to support Storm Water pipe repair.

Table 2 below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Fund from the Fiscal Year 2019 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes by Fund

Fund	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FTE Change
Airports Fund	22.00	22.00	-
Central Stores Fund	22.00	20.00	(2.00)
City Employee's Retirement System Fund	63.00	63.00	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	472.65	470.10	(2.55)
Energy Conservation Program Fund	17.35	25.35	8.00
Engineering & Capital Projects Fund	715.80	774.75	58.95
Facilities Financing Fund	16.35	18.00	1.65
Fire/Emergency Medical Services Transport Program	17.00	17.00	-
Fleet Operations Operating Fund	206.00	205.75	(0.25)
GIS Fund	2.00	2.00	-
Golf Course Fund	102.08	102.08	-
Information Technology Fund	44.00	45.00	1.00
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	6.00	6.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management	25.00	25.00	-
Metropolitan Sewer Utility Fund	458.86	473.24	14.38
Municipal Sewer Revenue Fund	401.04	398.50	(2.54)
OneSD Support Fund	28.00	29.00	1.00
Parking Meter Operations Fund	15.00	15.00	-
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	10.00	9.00	(1.00)
Recycling Fund	111.76	111.48	(0.28)
Refuse Disposal Fund	140.94	140.30	(0.64)
Risk Management Administration Fund	85.23	86.23	1.00
Stadium Operations Fund	36.00	2.00	(34.00)
Transient Occupancy Tax Fund	14.00	14.00	-
Underground Surcharge Fund	17.00	22.15	5.15
Water Utility Operating Fund	791.02	784.18	(6.84)
Wireless Communications Technology Fund	46.00	44.00	(2.00)
Total Non-General Fund FTE Changes	3,892.08	3,931.11	39.03

Non-General Fund FTE Changes**Central Stores Fund: 2.00 FTE Decrease**

- (1.00) Reduction of 1.00 Auto Messenger providing delivery services in Central Stores.
- (1.00) Reduction of 1.00 Stock Clerk due to consolidation of stores locations.

Development Services Fund: 2.55 FTE Decrease

- (2.00) Reduction of 2.00 FTE positions associated with operational efficiencies and streamlining efforts.
- (0.55) Funding allocated according to a zero-based annual review of hourly funding requirements.

Energy Conservation Program Fund: 8.00 FTE Increase

- 1.00 Addition of 1.00 Management Intern to support the Climate Action Plan (CAP).
- 1.00 Addition of 1.00 Department Director in the newly created Department of Sustainability.
- 1.00 Addition of 1.00 Program Manager to create and implement the Municipal Energy Strategy Plan which supports the CAP.
- 1.00 Addition of 1.00 Senior Management Analyst to implement a Commercial Energy Benchmarking Ordinance and a Residential Energy Disclosure Ordinance to support the CAP.
- 2.00 Addition of 2.00 FTE positions to support the Climate Action Plan (CAP).
- 2.00 Transfer of 2.00 FTE positions from the Economic Development Department to the newly created Department of Sustainability supported by the General Fund.

Engineering & Capital Projects Fund: 58.95 FTE Increase

- (1.05) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 1.00 Addition of 1.00 Assistant Engineer-Civil position to provide design support to address increase in Americans with Disabilities Act (ADA) and utilities underground projects.
- 1.00 Addition of 1.00 Deputy Director to lead the new CIP Technical Support Division.
- 1.00 Addition of 1.00 Associate Engineer-Mechanical to provide in house design services.
- 1.00 Addition of 1.00 Assistant Engineer-Civil to support minor contracts and facility upgrades projects.
- 1.00 Addition of 1.00 Supervisor Management Analyst and associated non-personnel expenditures to oversee and coordinate the Department's public outreach efforts.
- 1.00 Addition of 1.00 Assistant Engineer- Civil to provide support for drainage projects.
- 3.00 Addition of 3.00 Senior Engineering Aides to support the Materials Test Lab.
- 4.00 Addition of 1.00 Principal Survey Aide and 3.00 Land Surveying Assistants to service survey monuments.
- 6.00 Addition of 6.00 FTE positions in the Public Works Department-Contracting Division to optimize contractual management and oversight.
- 6.00 Transfer of 6.00 FTE from the Purchasing and Contracting Department to the Public Works Department related to the Prevailing Wage Program.
- 6.00 Addition of 6.00 Associate Engineers-Civil to assist with construction management of the Pure Water Program.
- 8.00 Addition of 1.00 Senior Engineer-Civil, 2.00 Associate Engineers-Civil, 4.00 Assistant Engineers-Civil, and 1.00 Project Assistant for asset management planning.
- 21.00 Transfer of Public Works-Contracts budget from the General Fund to the Engineering & Capital Projects Fund.

Facilities Financing Fund: 1.65 FTE Increase

- (0.35) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 1.00 Addition of 1.00 Associate Engineer - Civil to improve management of project costs.
- 1.00 Addition of 1.00 Associate Management Analyst to improve internal controls and Development Impact Fee program.

Fleet Operations Operating Fund: 0.25 FTE Decrease

- (2.25) Reduction of 2.25 Fleet Technician associated with the reduction of 164 vehicles citywide.
- (0.50) Reduction of 0.50 Fleet Technician associated with the removal of 13 underutilized dump trucks.
- 0.50 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.00 Addition of 1.00 Associate Management Analyst to provide operational support and implement departmental procedures.
- 1.00 Transfer of 1.00 Fleet Technician from the Stadium Operations Fund to the Fleet Operations Department.

Information Technology Fund: 1.00 FTE Increase

- (1.00) Transfer of 1.00 Program Manager from the Department of Information Technology to the Purchasing & Contracting Department for Information Technology services.
- 1.00 Addition of 1.00 Program Coordinator to support Payment Card Industry (PCI) compliance.
- 1.00 Transfer of 1.00 Administrative Aide 2 from the Public Works Department to the Department of Information Technology related to publishing services operations.

Metropolitan Sewer Utility Fund: 14.38 FTE Increase

- (0.33) Transfer of 0.33 Program Manager from the from the Public Utilities Department to the Department of Government Affairs to support water related policies and issues.
- 0.30 Addition of 0.30 Program Manager to support the External Affairs section.
- 0.56 Addition of 0.56 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit.
- 0.98 Addition of 0.98 Plant Technician 3 to support Pump Station 1, Pump Station 2, and the Point Loma Wastewater Treatment Plant.
- 2.82 Addition of 0.43 Senior Water Operations Supervisor, 0.43 Plant Process Control Supervisor, and 1.96 Senior Wastewater Plant Operator to support the Pure Water Program.
- 10.05 Reallocation among funds as a result of departmental efficiency efforts.

Municipal Sewer Revenue Fund: 2.54 FTE Decrease

- (2.84) Reallocation among funds as a result of departmental efficiency efforts.
- (0.18) Transfer of 0.18 Program Manager from the from the Public Utilities Department to the Department of Government Affairs to support water related policies and issues.
- 0.02 Addition of 0.02 Plant Technician 3 to support Pump Station 1, Pump Station 2, and the Point Loma Wastewater Treatment Plant.
- 0.04 Addition of 0.04 Senior Wastewater Plant Operator to support the Pure Water Program.
- 0.19 Addition of 0.19 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit.
- 0.23 Addition of 0.23 Program Manager to support the External Affairs Section.

OneSD Support Fund: 1.00 FTE Increase

- 1.00 Transfer of 1.00 Program Coordinator from the Public Works Department to the Department of Information Technology to support SAP system security.

Publishing Services Fund: 1.00 FTE Decrease

- (1.00) Transfer of 1.00 Administrative Aide 2 from the Public Works Department to the Department of Information Technology related to publishing services operations.

Recycling Fund: 0.28 FTE Decrease

- (1.76) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 1.48 Redistribution of positions to better align the budget with department operations.

Refuse Disposal Fund: 0.64 FTE Decrease

- (0.64) Redistribution of positions to better align the budget with department operations.

Risk Management Administration Fund: 1.00 FTE Increase

- (1.00) Reduction of 1.00 Clerical Assistant 2 in the Finance and Administration Division.
- 1.00 Addition of 1.00 Account Clerk to support accounts payable functions.
- 1.00 Addition of 1.00 Supervising Claims Representative to support the Public Utilities Department public liability claims management program.

Stadium Operations Fund: 34.00 FTE Decrease

- (33.00) Transfer of 33.00 FTE positions to the Public Works Department for centralization of facilities maintenance functions.
- (1.00) Transfer of 1.00 Fleet Technician from the Stadium Operations Fund to the Fleet Operations Department.

Underground Surcharge Fund: 5.15 FTE Increase

- 1.15 Funding allocated according to a zero-based annual review of hourly funding requirements.
- 4.00 Addition of 4.00 FTE positions to support the increase of Utilities Undergrounding Program projects.

Water Utility Operating Fund: 6.84 FTE Decrease

- (7.21) Reallocation among funds as a result of departmental efficiency efforts.
- (2.00) Reduction of 1.00 Building Maintenance Technician and 1.00 Clerical Assistant 2 due to operational efficiencies.
- (0.49) Transfer of 0.49 Program Manager from the from the Public Utilities Department to the Department of Government Affairs to support water related policies and issues.
- 0.25 Addition of 0.25 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit.
- 0.47 Addition of 0.47 Program Manager to support the External Affairs Section.
- 1.00 Addition of 1.00 Senior Water Distribution Operations Supervisor to drive efficiencies in operations and maintenance within SWDOS.
- 1.14 Addition of 0.57 Senior Water Operations Supervisor and 0.57 Plant Process Control Supervisor to support the Pure Water Program.

Wireless Communications Technology Fund: 2.00 FTE Decrease

- (1.00) Reduction of 1.00 Account Clerk in the administrative and accounting section.
- (1.00) Reduction of 1.00 Senior Communications Engineer in the engineering support section.

Fiscal Year 2019 Zero-Based Budgeting Process: Overtime Expenditures

The Fiscal Year 2019 Adopted Budget includes a zero-based budgeting process for overtime expenditures in three departments: Fire-Rescue, Police, and Transportation & Storm Water. These departments were selected to participate in this process since they represent the three largest overtime expenditure budgets in the General Fund, representing over 98 percent of the overtime expenditures budget in the Fiscal Year 2018 Adopted Budget. The following overtime expenditures budget information is presented by department and includes a summary of overtime expenditure budgets by category, work activities within each category, and the methodology and key assumptions used in the calculation of each category and associated work activity.

Overtime Expenditure Budget Categories

The overtime expenditure budget categories reflected in this report were created by each department in collaboration with the Financial Management Department. This part of the process required departments to perform a holistic evaluation of overtime work activities. These activities were then grouped with other like-activities to establish the department overtime expenditure budget categories.

Once these categories were established, the Financial Management Department provided a financial workbook to collect overtime expenditure budget data from departments, including the methodology and key assumptions used in the calculations for each work activity. This workbook was analyzed and validated by Financial Management Analysts.

For additional information about zero-based budgeting please refer to Report No. 16-085, Fiscal Year 2017 Zero-Base Budget Pilot Process Assessment Report.

Fire Rescue Department

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

For the purposes of the zero-based budgeting process, Fire-Rescue has structured the overtime reporting to reflect the operational structure of their services and programs. The following table provides the breakdown of the overtime expenditures budget categories and their corresponding amounts.

Fire-Rescue Overtime Reporting Structure	
Category	Initial ZBB
Constant Staffing	\$ 24,233,005
Divisional Overtime	\$ 4,818,105
Backfill for Deployments	\$ 1,859,400
Special Assignment	\$ 1,727,257
Weather Related	\$ 1,291,250
Fire Academies	\$ 569,493
Total	\$ 34,498,510

The following sections outline the Fire-Rescue Department's zero-based overtime budget in detail by the budget categories noted above.

Constant Staffing

The **Constant Staffing** overtime category reflects the overtime personnel expenditures needed to adequately staff each fire station 24 hours per day, seven days per week. **Constant Staffing** constitutes a majority of the Department's overtime usage and is comprised of the following work activities: *Overtime for Annual Leave*; *Scheduled Overtime*; and *Staffing Shortfall*. *Overtime for Annual Leave* is an overtime expense incurred when a staff member makes use of their annual leave which then requires overtime to be paid to the staff member assuming the shift to "back-fill". *Scheduled Overtime* is related to the Department's 56-hour per week scheduling and Section 7(k) of the Fair Labor Standards Act. *Staffing Shortfall* occurs when there are significant vacancies which then require overtime paid for additional hours worked by existing staff members to accommodate.

The following table provides a breakdown of the zero-based overtime budget related to **Constant Staffing**:

Constant Staffing		
Work Activity	Description of Work Activity	Initial ZBB
Overtime for Annual Leave	Staff use of annual leave: requires "backfill" of position to ensure full coverage of fire stations. This overtime expense is incurred when a staff member works to provide coverage for an employee who has made use of their annual leave hours.	\$ 17,881,204
Scheduled Overtime	The Fair Labor Standards Act (FLSA): requires an employer to pay premium rates (1.5x) for all overtime worked that exceed a 40 hour workweek. Section 7(k) of the FLSA provides alternative guidelines for fire protection and law enforcement employees allowing the establishment of a "work period" of up to 28 days. Overtime is then incurred for all hours worked in excess of 212 hours during the 28 day work period or any ratio therein. Fire-Rescue Standard Schedule Overtime: implementation of a standard schedule of 56 hours during a 7 day work period resulting in three hours of premium overtime pay per employee per 7 day work period.	\$ 5,774,819
Staffing Shortfall	Overtime related to vacancies: due to DROP, Paramedic School, extended leave, retirement, or resignation. These vacancy types are forecasted in advance to maintain public safety and ensure full coverage of fire stations. When a staff member works to provide coverage they are paid premium overtime.	\$ 576,982
Total		\$ 24,233,005

Methodology and Key Assumptions

The **Constant Staffing** category is comprised of three related, yet distinct work activities. The data used in this analysis is sourced from the Department's internal scheduling system, payroll

reporting, and the citywide financial system. Prior-year actuals are not used in the methodology due to the changing staffing needs of the department driven by current year activity and trends.

The methodology and key assumptions used in the calculation of each work activity reflect the unique nature of the activity and are highlighted in the table below:

Constant Staffing		
Work Activity	Methodology	Key Assumptions
Overtime for Annual Leave	Current year trend of annual leave usage	Mandatory Vacation Draw
Scheduled Overtime	Estimated number of staff required per shift per month minus Section 7k exemption (212 hours) multiplied by premium overtime rates.	No change in departments staff scheduling calendar
Staffing Shortfall	Staffing variance (shortfall) by job classification for the given month is multiplied by premium overtime rates by classification.	Overstaffing will contribute to savings in overtime expense

Divisional Overtime

The **Divisional Overtime** category is for overtime incurred by personnel working in a Department Division other than Emergency Operations/Fire Suppression Division. The organization of this expenditure budget category is based on work activities performed by the Department Divisions and is presented in the table below:

Divisional Overtime		
Work Activity	Description of Work Activity	Initial ZBB
Lifeguard Services	Provides safety services: in the coastal and aquatic environments for the public through rescue, education, outreach, medical aid, beach management, enforcement and prevention.	\$ 2,427,550
Special Operations	Administers specialized teams: Air Operations; Bomb Squad; Emergency Management; Environmental Response Team; Hazardous Materials; Heavy Rescue; Metro Arson Strike Team (MAST); Urban Search and Rescue (USAR).	\$ 842,789
Communications	Manages the Emergency Command and Data Center (ECDC): The ECDC is a secondary public safety answering point (PSAP) that handles calls transferred from a primary PSAP.	\$ 692,110
Community Risk Reduction	Administers programmatic community services: Fire Company Inspection Program (FCIP); Brush Management and Weed Abatement Program; High Rise Program; Knox Box Program.	\$ 557,377
Administrative Operations	Provides administrative support: grant administration, contract administration, budget development and monitoring, capital projects, invoicing, payroll services.	\$ 108,465
Logistics	Manages multiple services in support of the Department: facilities/infrastructure planning & maintenance; specification development, procurement and outfitting of new vehicles; equipment inventory management.	\$ 106,399
Emergency Medical Services	Provides oversight and administration of EMS contract: City's contracts for EMS and medical transportation services; City EMS Medical Director	\$ 83,415
Total		\$ 4,818,105

Methodology and Key Assumptions

Divisional Overtime combines prior year actuals, and in some cases requires the modification of overtime for work activities related to **Special Assignment** and **Backfill for Deployments**, as well as for seasonality. The table below highlights the methodology and key assumptions used:

Divisional Overtime		
Work Activity	Methodology	Key Assumptions
Lifeguard Services	Modified average of prior year actuals	Adjusted to account for seasonality
Special Operations	Modified average of prior year actuals	Removal of Special Event and Backfill for Deployments related overtime
Communications	Average of prior year actuals	None
Community Risk Reduction	Modified average of prior year actuals	Removal of Special Event and Backfill for Deployments related overtime
Administrative Operations	Average of prior year actuals and current year trend	None
Logistics	Average of prior year actuals	None
Emergency Medical Services	Average of prior year actuals	None

Backfill for Deployments

The **Backfill for Deployments** category is for overtime incurred to maintain full fire station coverage while personnel are deployed to major emergency incidents by federal, State or local agencies. Examples of these incidents include wildfires, flooding, and other natural disasters.

Backfill for Deployments		
Work Activity	Description of Work Activity	Initial ZBB
Backfill for Deployments	Deployments: for major emergency incidents.	\$ 1,859,400
Total		\$ 1,859,400

Methodology and Key Assumptions

Backfill for Deployments is derived by utilizing prior year actuals, and adjusting for seasonality. The table below highlights the methods and key assumptions used:

Backfill for Deployments		
Work Activity	Methodology	Key Assumptions
Backfill for Deployments	Modified average of prior year actuals and current year trend	Adjusted to account for seasonality

Special Assignment

The **Special Assignment** category is for overtime incurred for staff assigned to special events, training, continuing education and other administrative tasks.

Special Assignment		
Work Activity	Description of Work Activity	Initial ZBB
Training/Education/Other Admin.	Training/Education/Other Admin: training, continued education and other administrative tasks not associated with normal, operational duties.	\$ 1,305,085
Special Events	Special Events: provides services to ensure events in the City and throughout the county receive quality medical support services.	\$ 422,172
Total		\$ 1,727,257

Methodology and Key Assumptions

The calculation is based on an average of prior year actuals with no assumptions.

Special Assignment		
Work Activity	Methodology	Key Assumptions
Training, Education & Other	Average of prior year actuals	None
Special Events	Average of prior year actuals	None

Weather - Related Staffing

Weather - Related Staffing is overtime incurred to support an elevated staffing pattern based on the Fire Potential Index (FPI) and other emergency situations. FPI is a moisture-based indicator of vegetation flammability.

Weather-Related Staffing		
Work Activity	Description of Work Activity	Initial ZBB
Weather-Related Staffing	Elevated staffing pattern: based on the Fire Potential Index (FPI).	\$ 1,291,250
		Total \$ 1,291,250

Methodology & Key Assumptions

The calculation used in this analysis is a combination of current year trends and prior year actuals to forecast the expected needs of this activity; however, every fire season is unpredictable, and therefore true costs cannot be reliably forecasted based on trends.

Weather-Related Staffing		
Work Activity	Methodology	Key Assumptions
Weather-Related Staffing	Modified average of prior year actuals and current year trend	Adjusted to account for seasonality

Fire Academies

The **Fire Academies** category is for overtime related to the administrative and instructor costs to conduct the Department's fire academies.

Fire Academies		
Work Activity	Description of Work Activity	Initial ZBB
Fire Academies	Fire Academies: overtime related to the administration of fire academies.	\$ 569,493
		Total \$ 569,493

Methodology and Key Assumptions

The methodology incorporates the fire academy class size and instructional staff needed to create the required number of fire academies per fiscal year.

Fire Academies		
Work Activity	Methodology	Key Assumptions
Fire Academies	Costing for one 24 recruit academy	Duration, class size, and instructional staff required for one academy

Fiscal Year 2019 Adopted Budget for Overtime Expenditures

The Fiscal Year 2019 Adopted Budget represents a net increase of \$3.6 million, or 10.6%, from the Initial ZBB overtime expenditures amount of \$34.5 million. This net change includes several adjustments that took place outside the scope of the ZBB exercise: a budget reduction proposal, a significant increase related to the **Constant Staffing** overtime, an increase in overtime expenditures related to an expanded class size for one fire academy, and the addition of overtime expenditures related to a lifeguard academy.

As part of the Budget Development process, the Fire-Rescue Department was asked to identify opportunities to streamline the usage of overtime in certain categories. This analysis led to a budget reduction proposal to reduce the Department's overtime budget by \$3.4 million, or 10.0%, of the Initial ZBB budget amount. This reduction is primarily the result of full-staffing of firefighting job classifications achieved in late Fiscal Year 2018; and the expectation of a reduction in related

overtime in the **Constant Staffing**, **Divisional Overtime**, and **Weather-Related** overtime expenditure categories.

Since that analysis, the Department, in conjunction with the Financial Management Department, determined that additional overtime personnel expenditures were required in the **Constant Staffing** overtime category; which is directly impacted by the Memorandum of Understanding (MOU) approved by the City and Local 145, which took effect July 1, 2017. The MOU includes provisions related to reducing employees' annual leave balances that are above the individual accrual limits. The short-term effects from these provisions has resulted in a significant increase in the use of annual leave requiring overtime to be paid to the staff member assuming the shift to replace or "back-fill" the position. The long-term effects are still to be determined, and will be re-examined continuously; however, the expectation is a smoothing of overtime expenditures related to the new provisions.

Due to the nature of the additional analysis for **Constant Staffing**, the result was considered outside the formal scope of the zero-based budgeting activity, and as such, is presented in the Other Adjustments column below.

Lastly, to maintain full-staffing, the Department increased the budgeted fire academy size from 24 to 36 recruits and is adding a lifeguard academy in this year's budget. These adjustments can also be viewed in the Other Adjustments column below.

It is important to note that additional academies and/or size increases may be required and will be brought before City Council for consideration.

Fire Rescue Adopted Overtime Budget -All Adjustments				
Category	Initial ZBB	Reduction	Other Adjustments	Adopted Budget
Constant Staffing	\$ 24,233,005	\$ (1,363,324)	\$ 6,833,875	\$ 29,703,556
Divisional Overtime	\$ 4,818,105	\$ (795,277)	\$ 105,800	\$ 4,128,628
Backfill for Deployments	\$ 1,859,400	\$ -	\$ -	\$ 1,859,400
Special Assignment	\$ 1,727,257	\$ -	\$ -	\$ 1,727,257
Weather Related	\$ 1,291,250	\$ (1,291,250)	\$ -	\$ -
Fire Academies	\$ 569,493	\$ -	\$ 137,825	\$ 707,318
Total	\$ 34,498,510	\$ (3,449,851)	\$ 7,077,500	\$ 38,126,159

The Fire-Rescue Department's Fiscal Year 2019 Adopted Budget for overtime expenditures is \$38.1 million; an increase of \$5.3 million, or 16.1 percent, from the Fiscal Year 2018 Adopted Budget for overtime expenditures.

Looking Forward

Challenges to implementing the reduction are related to the **Constant Staffing** category which include: the continued use of annual leave requiring backfill on overtime; and the promotion of Proposition B employees to higher job classifications.

The Fire-Rescue Department will implement additional payroll procedures and controls to enhance its ability to track overtime. These controls will include establishing specific payroll codes corresponding to each work activity and implementing programmatic controls that require the use of these payroll codes. These enhancements will allow for improved tracking of the Fire-Rescue Department's overtime and align more closely with the Department's overtime budget.

Police Department

The Police Department maintains the peace and order of the City and serves residents through community-based policing and problem solving. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

For the purposes of the zero-based budgeting process, the Police Department has structured its overtime expenditure budget categories to reflect current operational realities of its services and programs. The following table provides the breakdown of the overtime expenditures budget categories and their corresponding amounts.

Police Overtime Reporting Structure	
Category	Initial ZBB
Extension of Shift	\$ 13,685,000
Holidays	\$ 3,765,000
Grants/Task Forces	\$ 3,335,000
Special Events	\$ 2,885,000
Court	\$ 2,420,000
Call Back	\$ 1,170,000
Other Overtime	\$ 310,000
Total	\$ 27,570,000

The following sections outline the Police Department's zero-based overtime budget in additional detail by the budget categories noted above.

Extension of Shift

The ***Extension of Shift*** category is associated with overtime that is scheduled in advance and extends an employee's shift beyond their normal hours. The organization of the ***Extension of Shift*** category is based on specific work activities performed by employees in the Department's various divisions. The following table provides a high-level description of work activities within the ***Extension of Shift*** category and the corresponding budget amounts.

Extension of Shift		
Work Activity	Description of Work Activity	Initial ZBB
Extension of Shift—Other	Overtime scheduled in advance that extends an employee's shift beyond its normal hours: for other activities that do not fall into the categories below.	\$ 5,550,000
Patrol Staffing Backfill	Overtime scheduled in advance that extends an employee's shift beyond its normal hours: for patrol staffing backfill. For example, this overtime is utilized when officers work at different patrol area commands than their normal assignments to assist with staffing needs.	\$ 4,510,000
Communications Staffing	Overtime scheduled in advance that extends an employee's shift beyond its normal hours: for communications staffing. This overtime is related to ensuring and maintaining accurate levels of staffing for Communications, which is the unit that answers primary emergency 9-1-1 calls.	\$ 2,010,000
Training & Support	Overtime scheduled in advance that extends an employee's shift beyond its normal hours: for training and support, including providing or receiving training.	\$ 760,000
Reports	Overtime scheduled in advance that extends an employee's shift beyond its normal hours: for report writing.	\$ 715,000
Community Policing	Overtime scheduled in advance that extends an employee's shift beyond its normal hours: for community policing. For example, when officers work beyond their shifts to attend community events that bring citizens, community agencies, and officers together to design/implement crime prevention strategies and problem-solving measures.	\$ 130,000
Emergency Calls	Overtime scheduled in advance that extends an employee's shift beyond its normal hours: for emergency calls.	\$ 10,000
		Total \$ 13,685,000

Methodology and Key Assumptions

The **Extension of Shift** category is comprised of seven distinct work activities. For many of the work activities in this category, the corresponding budget amounts are based on the first five periods (or months) of actuals from Fiscal Year 2018 in order to reflect recent trends in these work activities. Differing methodologies were applied to determine Patrol Staffing Backfill and Communications staffing, as is noted in the following table.

Apart from the Communications Staffing activity, each of the work activities in the **Extension of Shift** category include the assumption that sworn police officers will receive two pay increases in Fiscal Year 2019:

- 1) an 8.3 percent increase on July 1, 2018; and
- 2) a 5 percent increase on January 1, 2019. For Communications staffing activity, a 3.3 percent increase in compensation beginning July 1, 2018 is assumed for non-sworn positions. The following table provides additional details regarding the methodologies used, and key assumptions applied for each of the seven activities.

Extension of Shift		
Work Activity	Methodology	Key Assumptions
Extension of Shift—Other	Average of Fiscal Year 2018 Actuals in the first five periods of the year.	Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers.
Patrol Staffing Backfill	Sum of Fiscal Year 2018 Actuals (Periods 1-5) and Fiscal Year 2017 Actuals (Periods 6-12).	
Communications Staffing	Based on the Fiscal Year 2018 Budget.	Assumes a 3.3% increase in compensation scheduled for July 1, 2018 for non-sworn staff.
Training & Support	Average of Fiscal Year 2018 Actuals in the first five periods of the year.	Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers.
Reports		
Community Policing		
Emergency Calls		

Holidays

The **Holidays** category is for overtime for sworn police officers who work on holidays, or on City-observed holidays. Employees receive overtime compensation of time and a half for all hours worked on the holiday, and receive straight time pay equal to the amount of hours of one work day as holiday compensation. The table provides a high-level description of *Holiday* overtime and the corresponding budget amount.

Holidays		
Work Activity	Description of Work Activity	Initial ZBB
Holidays	Overtime compensation for: an employee who is regularly scheduled to work on a holiday, or a City-observed holiday, and performs work.	\$ 3,765,000
		Total \$ 3,765,000

Methodology and Key Assumptions

The **Holidays** category is comprised of one work activity: overtime for sworn police officers who work on holidays and/or on City-observed holidays. The Fiscal Year 2019 Adopted Budget for the *Holidays* category is based on the first five periods of actuals in Fiscal Year 2018. As is noted in the following table, the Fiscal Year 2019 Adopted Budget includes the assumption that sworn officers will receive two pay increases in FY 2019:

- 1) an 8.3 percent increase on July 1, 2018; and
- 2) a 5 percent increase on January 1, 2019.

Holidays		
Work Activity	Methodology	Key Assumptions
Holidays	Average of Fiscal Year 2018 Actuals in the first five periods of the year.	Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers.

Grants/Task Forces

The **Grants/Task Forces** category is for overtime that supports a grant or a task force, and is fully reimbursable. For instance, this includes overtime related to the following work activities:

- *Operation Lengua*, which is a task force agreement with the Department of Homeland Security/Customs and Border Protection. Officers are assigned to the border to provide translation services for Customs and Border Protection officers when needed.

- *National Incident-Based Reporting System*, which is a grant awarded by the Department of Justice that provides financial assistance to large agencies for the implementation of the Department of Justice reporting system.
- *Innocence Lost*, which is a task force funded by the Department of Justice to combat human trafficking and internet crimes against children (child pornography). The Police Department provides oversight for the task force.
- *Narcotics Task Force*, which is an agreement that funds overtime for Police Department staff to participate in different operations to fight narcotics.

The following table provides a high-level description of overtime activities within the **Grants/Task Forces** category, and the corresponding budget amount.

Grants/Task Forces		
Work Activity	Description of Work Activity	Initial ZBB
Grants/Task Forces	Overtime related to: Grants and/or Task Forces. For example, task forces like Operation Lengua, Innocence Lost, and the Narcotics Task Force; and grants like the National Incident-Based Reporting	\$ 3,335,000
Total		\$3,335,000

Methodology and Key Assumptions

The **Grants/Task Forces** overtime category is comprised of work related to grants or participation in task forces. The Fiscal Year 2019 Adopted Budget for the **Grants/Task Forces** overtime category is based on the grants projected to be received, and task forces the Department expects it will participate in.

The following table provides additional detail regarding the methodology used for these types of activities. Please note that salary increases were not assumed due to grants being capped at certain dollar amounts.

Grants/Task Forces		
Work Activity	Methodology	Key Assumptions
Grants/Task Forces	Based on grants projected to be received, and projected participation in task forces in Fiscal Year 2019.	None.

Special Events

The **Special Events** category is for overtime that is related to working special events like street fairs, 5K and 10K runs, as well as Petco Park and SDCCU Stadium events. The organization of the **Special Events** category is based on the type of events that employees work. The following section and table provide a high-level description of overtime activities within the **Special Events** category, and the corresponding budget amounts.

Special Events		
Work Activity	Description of Work Activity	Initial ZBB
Ball Park Events	Overtime related to: events at Petco Park.	\$ 915,000
Special Events Non-Profit	Overtime related to: non-profit special events (e.g., a 5K run).	\$ 875,000
Special Events Commercial	Overtime related to: commercial special events (e.g., a commercial block party/street fair).	\$ 620,000
Stadium Events	Overtime related to: SDCCU Stadium special events (e.g., San Diego State football games or concerts held at the stadium).	\$ 285,000
July 4th Holiday Support	Overtime related to: July 4th coverage.	\$ 190,000
		Total \$ 2,885,000

Methodology and Key Assumptions

The **Special Events** overtime category is comprised of five distinct activities. The methodology used to produce the Fiscal Year 2019 Adopted Budget for **Special Events** is largely based on the actuals in the last seven periods of Fiscal Year 2017, and the first five periods of Fiscal Year 2018. The exception is July 4th Holiday Support, which is based on actual expenditures from the activity in Fiscal Year 2018. Overtime expenditures associated with special events are partially reimbursable, depending on the type of event.

All work activities include assumptions for compensation increases in Fiscal Year 2018, which is outlined in more detail in the following table.

Special Events		
Work Activity	Methodology	Key Assumptions
Ball Park Events	Sum of Fiscal Year 2018 Actuals (Periods 1-5) and Fiscal Year 2017 Actuals (Periods 6-12).	Assumes the following compensation increases during FY 2019: -Sworn officers: 8.3% increase on July 1, 2018 and a 5% increase on January 1, 2019. -Non-sworn staff: 3.3% increase in compensation scheduled for July 1, 2018.
Special Events Non-Profit		
Special Events Commercial		
Stadium Events		
July 4th Holiday Support	Average of Fiscal Year 2018 Actuals in the first five periods of the year.	

Court

The **Court** category is for overtime that is required due to a subpoena, or other formal notification to appear in court or any other administrative hearing (excluding telephone hearings) during non-duty hours. The following section and table provide a high-level description of overtime activities within the **Court** overtime category, and the corresponding budget amount.

Court		
Work Activity	Description of Work Activity	Initial ZBB
Court	Overtime required: for a subpoena, or a formal notification to appear in court or at an administrative hearing (excluding telephone hearings) during non-duty hours.	\$ 2,420,000
		Total \$ 2,420,000

Methodology and Key Assumptions

The **Court** overtime category is comprised of one work activity: overtime required due to a subpoena or formal notification to appear in court. The Fiscal Year 2019 Adopted Budget for **Court** overtime is based on the first five periods of actuals in Fiscal Year 2018 to reflect the most recent trend in this form of overtime. As noted in the following table, the Fiscal Year 2019 Adopted Budget for **Court** overtime includes the assumption that sworn officers will receive two pay

increases in Fiscal Year 2019: 1) an 8.3 percent increase on July 1, 2018; and 2) a 5 percent increase on January 1, 2019.

Court		
Work Activity	Methodology	Key Assumptions
Court	Average of Fiscal Year 2018 Actuals in the first five periods of the year.	Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers.

Call Back

The **Call Back** category is for unplanned overtime that is used on an as needed basis. It is primarily used in situations where an officer has been released from work, has left the work premises, and is called back to duty from home or any other non-work location. When employees are called back, they receive premium compensation for a reasonable estimate of the time required to travel from their residence to the work site, and for the time they work. The total time of call-back pay, including travel time, shall not be less than four hours of premium compensation.

The following table provides a high-level description of work activities within the *Call Back* category and the corresponding adopted budget amount.

Call Back		
Work Activity	Description of Work Activity	Initial ZBB
Call Back	Unplanned overtime: that is used on an as needed basis. For example, when an officer has been released from work, has left the work premises, and is called back to duty from home or any other non-work location.	\$ 1,170,000
Total		\$ 1,170,000

Methodology and Key Assumptions

Call Back overtime is comprised of one activity: unplanned overtime that is used on an as needed basis. The methodology used to produce the Fiscal Year 2019 Adopted Budget for **Call Back** overtime is based on the first five periods of actuals in Fiscal Year 2018. As noted in the following table, the Fiscal Year 2019 Adopted Budget for **Call Back** overtime includes the assumption that sworn police officers will receive two pay increases in Fiscal Year 2019: 1) an 8.3 percent increase on July 1, 2018; and 2) a 5 percent increase on January 1, 2019.

Call Back		
Work Activity	Methodology	Key Assumptions
Call Back	Average of Fiscal Year 2018 Actuals in the first five periods of the year.	Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers.

Other Overtime

The **Other Overtime** category is for miscellaneous overtime that is not included in the categories above. This category includes overtime for presidential and dignitary visits, protests, and other events and purposes. The organization of the **Other Overtime** category is based on specific activities performed by employees in the Department's various divisions. The following table provides a high-level description of overtime activities within the **Other Overtime** category, and the corresponding budget figures.

Other Overtime		
Work Activity	Description of Work Activity	Initial ZBB
Protests & Other Events	Overtime related to: protests and other events.	\$ 225,000
Other	Overtime related to: Overtime for other purposes not previously categorized above. For example, Public Records Act (PRA), and (CAD) replacement project related overtime.	\$ 70,000
Presidential/Dignitary Visits	Overtime related to: presidential/dignitary visits.	\$ 15,000
		Total \$ 310,000

Methodology and Key Assumptions

The **Other Overtime** category is comprised of three distinct activities. The Fiscal Year 2019 Adopted Budget for the **Other Overtime** category is based on the first five periods of actuals in Fiscal Year 2018 to reflect the most recent trend in these activities.

All three work activities include the key assumption for compensation increases in Fiscal Year 2018, which is outlined in more detail in the following table. Additional key assumptions include, the Protests and Other Events work activity removes the overtime related to the border wall protests that occurred in Fiscal Year 2018. The **Other Overtime** category removes overtime related to Hepatitis A response efforts, Bridge Shelters, the Computer-Aided Dispatch (CAD) replacement project, and the Sexual Assault Response Team (SART) Kit Historical Inventory Project.

The following table provides additional details regarding the methodology used and key assumptions applied for each of the three activities.

Other Overtime		
Work Activity	Methodology	Key Assumptions
Protests & Other Events	Average of Fiscal Year 2018 Actuals in the first five periods of the year.	Removal of overtime related to Border Wall protests. Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers.
Other		Removal of overtime related to Hepatitis A, Bridge Shelters, CAD replacement, and testing of SART kits. Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers.
Presidential/Dignitary Visits		Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers.

Fiscal Year 2019 Adopted Budget for Overtime Expenditures

The Police Department's Fiscal Year 2019 Adopted Budget represents a decrease of \$3.0 million, or 10.9%, from the initial ZBB overtime expenditures amount of \$27.6 million.

As part of the Budget Development process, the Police Department was asked to identify opportunities to decrease overtime expenditures in the **Extension of Shift** category. This analysis led to a budget reduction proposal of \$3.0 million. This reduction is primarily the result of ongoing recruitment and training of officers and streamlining of work. Moving forward, the Department will require approval from Commanding Officers for **Extension of Shift** overtime and will ensure that **Extension of Shift** overtime is only approved when necessary. Using this new control, the Department expects **Extension of Shift** overtime to decrease. However, this reduction could limit the Police Department's main objectives of preparing for, planning for, responding to, and mitigating emergencies; crime prevention and crime control; and safety and security of City

residents. To navigate these challenges, the Department may be required to approve additional **Extension of Shift** overtime to ensure it appropriately responds to crimes and/or major emergencies.

The following table outlines the expected budgetary impact from this additional control.

Police Adopted Overtime Budget -All Adjustments			
Category	Initial ZBB	Reduction	Adopted Budget
Extension of Shift	\$ 13,685,000	\$ (3,000,000)	\$ 10,685,000
Call Back	\$ 1,170,000	\$ -	\$ 1,170,000
Court	\$ 2,420,000	\$ -	\$ 2,420,000
Holidays	\$ 3,765,000	\$ -	\$ 3,765,000
Special Events	\$ 2,885,000	\$ -	\$ 2,885,000
Grants/Task Force	\$ 3,335,000	\$ -	\$ 3,335,000
Other Overtime	\$ 310,000	\$ -	\$ 310,000
Total	\$27,570,000	\$(3,000,000)	\$ 24,570,000

This is a decrease of \$1.8 million, or 6.7 percent, from the Fiscal Year 2018 Adopted Budget for overtime expenditures.

Looking Forward

The Police Department has implemented additional payroll procedures to enhance its ability to track overtime. The Department also added additional controls to ensure that discretionary overtime, like **Extension of Shift**, is only approved when necessary. These enhancements will allow the Police Department's overtime to be more heavily scrutinized and align more closely with the Department's overtime budget.

Transportation & Storm Water

The Transportation & Storm Water Department is comprised of four divisions: Right-of-Way (ROW), Storm Water, Street, and Transportation and Engineering Operations (TEO). The department's divisions manage and enhance the City's transportation network, maintain the City's street network (maintenance and repair services), reduce flood risk, improve storm water quality, and improve the quality of life of the residents of San Diego. The Department also plans, implements, and manages the removal and relocation of overhead utility lines in accordance with the Utilities Undergrounding Program.

For the zero-based budgeting process, the Transportation & Storm Water Department has structured its overtime expenditure budget into four categories: **Regular Operations, Reimbursable, Emergency/Call Back, and Storm Patrol**. Each category is then developed into specific work activities.

The following table provide the breakdown of the overtime expenditures budget categories and their corresponding amounts.

TSW Overtime Reporting Structure	
Category	Initial ZBB
Regular Operations	\$ 1,887,493
Reimbursable	\$ 433,752
Emergency/Call Back	\$ 368,097
Storm Patrol	\$ 192,421
Total	\$ 2,881,763

The following section will provide additional detail by the overtime expenditure budget categories noted above in the Transportation & Storm Water Department's zero-based overtime budget.

Regular Operations

The **Regular Operations** category is for work related to regular repair and maintenance of storm water and transportation infrastructure. Since Fiscal Year 2013, and with the implementation of the Get it Done application in 2016, the Department's Street Division has seen an increase in work related to potholes, street lights, graffiti abatement, and sidewalk ramping. In addition, core services provided by the Storm Water's Division - including street sweeping, pipe repair, and storm drain/inlet and channel maintenance, and non-storm flood prevention – have also increased.

The work activities reflect the financial structure of the Transportation & Storm Water Department. The following table provides a high-level description of the work activities within the **Regular Operations** category and the corresponding budget amounts.

Regular Operations		
Work Activity	Description of Work Activity	Initial ZBB
Structures	Structural cleaning for: locations that need to be cleaned out in the early morning or late afternoon hours during the low tide.	\$ 584,493
Other	Other regular operations: including traffic striping, weed abatement, curb painting, etc.	\$ 382,428
Pipe Repair	Pipe repair work: primarily as a result of vendor deliveries of shorter loads of concrete/mud later in the day and any problems with digging during pipe repairs causing extended work days.	\$ 268,705
Traffic Signals	Traffic signals: for routine maintenance and repair.	\$ 188,652
Channels	Channel dredging: requires working extended shifts (days and weekends) for work completion.	\$ 163,460
Roadways (Streets and Sidewalks)	Regular roadways operations: including asphalt and sidewalk repair.	\$ 129,099
Street Sweeping	Street sweeping services: including MOU with Park & Rec for sweeping of Mission Bay Park and sweeping of Low Impact Development (LIDs) areas.	\$ 115,889
Street Lights	Street lights: for routine street light maintenance and repair.	\$ 54,767
Total		\$ 1,887,493

Methodology and Key Assumptions

The **Regular Operations** category is composed of eight distinct work activities. The methodology used is based on three years of prior year data and the current year trend. The **Regular Operations** and **Emergency/Call Back** categories share many of the same work activities. In order to differentiate between the two overtime expenditure categories, modifications to the methodology for each category were required.

The **Regular Operations** category key assumption used in the methodology is the use of payroll reports to determine and separate normal operational work activity from **Emergency/Call Back**

work activity. With actuals determined and separated, the analysis applied the weighted average of the **Regular Operations** category activities to produce the corresponding budget amounts.

Regular Operations		
Work Activity	Methodology	Key Assumptions
Structures	Average of prior year actuals and current year trend	Payroll overtime reports were used to determine the proportional split between 'regular' and 'call back' overtime. Assumes 3.3% increase in compensation scheduled for July 1, 2018.
Other		
Pipe Repair		
Traffic Signals		
Channels		
Roadways (Streets and Sidewalks)		
Street Sweeping		
Street Lights		

Reimbursable

The **Reimbursable** category is for work related to the Department's Service Level Agreements (SLA), Capital Improvement Projects (CIP), and other billable projects. Since 2013 and the implementation of the Get it Done application in 2016, Street Division's potholes, street lights, graffiti abatement, and sidewalk ramping core services have increased, along with, core services for Storm Water's storm street sweeping, pipe repair, and storm drain/inlet and channel maintenance, and non-storm flood prevention.

The work activities reflect the operational and financial structure of the Transportation & Storm Water Department. The following table provides a high-level description of overtime activities within the **Reimbursable** category, and the corresponding budget amounts.

Reimbursable		
Work Activity	Description of Work Activity	Initial ZBB
Capital Improvement Projects (CIP)	CIP Projects: including Resurfacing, Sidewalk Repair & Replacement, ADA projects.	\$ 239,504
Other Billable Projects	Other reimburseable projects: including the Slurry Seal Program and asphalt repair for water/sewer utility failures causing damage to the roadway.	\$ 132,583
Service Level Agreements (SLA)	SLAs for: Public Works Dispatch, Trench Restoration, Emergency Call Out - all with PUD; Stadium Operations Street Sweeping, and READ Airport Division.	\$ 61,665
Total		\$ 433,752

Methodology and Key Assumptions

The **Reimbursable** category is composed of three distinct work activities. The methodology used to produce the Fiscal Year 2019 Adopted Budget for the **Reimbursable** category is based on three years of prior fiscal year data and current fiscal year trend.

Key assumptions include an outside analysis using payroll overtime reports to determine the billable internal orders that referenced SLA, CIP, or other billable projects.

The following table goes into additional detail regarding the methodologies used and key assumptions applied for each of the three distinct work activities in the **Reimbursable** category.

Reimbursable		
Work Activity	Methodology	Key Assumptions
Capital Improvement Projects (CIP)	Average of prior year actuals and current year trend	Analysis referenced specific billable internal orders labeled for CIP projects. Assumes 3.3% increase in compensation scheduled for July 1, 2018.
Other Billable Projects		Analysis referenced specific billable internal orders labeled for other billable projects. Assumes 3.3% increase in compensation scheduled for July 1, 2018.
Service Level Agreements (SLA)		Analysis referenced specific billable internal orders labeled for SLA projects. Assumes 3.3% increase in compensation scheduled for July 1, 2018.

Emergency/Call Back

The **Emergency/Call Back** category is for emergency related repair or maintenance work that requires immediate attention. Since 2013, and with the implementation of the Get it Done application in 2016, Street Division's potholes, street lights, graffiti abatement, and sidewalk ramping core services have increased, along with, core services for Storm Water's street sweeping, pipe repair, storm drain/inlet, channel maintenance, and non-storm flood prevention.

In addition, these activities reflect the operational and financial structure of the Transportation and Storm Water Department. The following table provides a high-level description of overtime work activities within **Emergency/Call Back** category, and the corresponding budget amounts.

Emergency/Call Back		
Work Activity	Description of Work Activity	Initial ZBB
Other	Any other issues that require immediate repair including debris removal from right-of-way.	\$ 122,069
Traffic Signals	Traffic signal repair when signal lights are out.	\$ 97,877
Roadways (Streets and Sidewalks)	Asphalt repair for road failures and sidewalk repair.	\$ 60,402
High Wet Well Warnings	Responding to high wet well warnings during a rain event that can indicate a possible pump failure. If one pump fails; other pumps can't keep up with the amount of water.	\$ 32,162
Tree Maintenance	Emergency tree maintenance	\$ 23,326
Flood Prevention-Non Storm	Check for debris/sediment in drains caused by water main breaks and fire hydrant knock overs.	\$ 16,719
Storm Drain/Inlet Repair	Replacement of storm grates and drain covers in the right-of-way, and the retrieval of personal items, phones, keys, etc.	\$ 15,541
Total		\$ 368,097

Methodology and Key Assumptions

The **Emergency/Call Back** category is comprised of seven distinct work activities. The methodology used to produce the Fiscal Year 2019 Adopted Budget for the **Emergency/Call Back** category is based on three years of prior year actuals data and the current year trend.

The **Emergency/Call Back** category key assumption used in the methodology is the use of payroll reports to determine and separate normal operational work activity from **Regular Operations** work activity. With actuals determined and separated, the analysis applied the weighted average of the **Emergency/Call Back** category activities to produce the corresponding budget amounts.

The following table summarizes the methodology and key assumption used for the seven work activities in the **Emergency/Call Back** category and the corresponding budget amounts.

Emergency/Call Back		
Work Activity	Methodology	Key Assumptions
Flood Prevention-Non Storm	Average of prior year actuals and current year trend	Payroll overtime reports were used to determine the proportional split between 'regular' and 'call back' overtime. Assumes 3.3% increase in compensation scheduled for July 1, 2018.
High Wet Well Warnings		
Roadways (Streets and Sidewalks)		
Storm Drain/Inlet Repair		
Traffic Signals		
Tree Maintenance		
Other		

Storm Patrol

The **Storm Patrol** category is for work related to pre-storm, during storm, and post-storm events. Since Fiscal Year 2013, and with the implementation of the Get it Done application in Fiscal Year 2016, the Department's Street Division has seen an increase in work related to potholes, street lights, graffiti abatement, and sidewalk ramping. In addition, core services provided by the Storm Water Division - including street sweeping, pipe repair, storm drain/inlet and channel maintenance, and non-storm flood prevention – have also increased.

The work activities reflect the operational and financial structure of the Transportation & Storm Water Department. The following table provides a high-level overview of the work activities within the **Storm Patrol** category and the corresponding budget amounts.

Storm Patrol		
Work Activity	Description of Work Activity	Initial ZBB
Debris Removal	Removal of debris: blocking drainage structures and within the right-of-way including downed trees/branches.	\$ 111,438
Flood Prevention	Street sweeping: for leaves/debris to clear drain grates, pre-staging of temporary pumps.	\$ 36,268
Temporary Pump Watch	Deploy temporary pump(s): to area where water does not freely flow causing flooding (if needed).	\$ 25,820
Pump Station Watch	Site visit: each pump station facility (A through N) to ensure pump area is clear of trash/debris, motors/pumps are run at full capacity, ensure generator(s) are working, and determine if additional generator is needed.	\$ 9,591
Other	Mission Beach area: Placing type 3 barricades, flood signs, road closure signs at river crossing roads and monitor tide gates in the Mission Beach area.	\$ 6,300
Dispatch	Public Works Dispatch Center: work during any storm related event.	\$ 3,004
Total		\$ 192,421

Methodology and Key Assumptions

The **Storm Patrol** category is comprised of six distinct activities. The methodology used to produce the Fiscal Year 2019 Adopted Budget is the utilization of three years of prior year actuals data and the current year trend.

The key assumption used is an outside analysis using payroll overtime reports that was needed to identify various statistical **Storm Patrol** category internal orders used to track related work activities.

The following table provides a high-level overview of the **Storm Patrol** category and the methodology used and the key assumption applied in the analysis.

Storm Patrol		
Work Activity	Methodology	Key Assumptions
Debris Removal	Average of prior year actuals and current year trend	Analysis referenced internal orders for each activity in the Storm Patrol category. Assumes 3.3% increase in compensation scheduled for July 1, 2018.
Flood Prevention		
Temporary Pump Watch		
Pump Station Watch		
Other		
Dispatch		

Fiscal Year 2019 Adopted Budget for Overtime Expenditures

The Fiscal Year 2019 Adopted Budget represents a net decrease of \$166,178, or 5.8 percent, from the Initial ZBB overtime expenditures amount of \$2.9 million. This net change represents the Department's budget reduction and includes an adjustment for additional overtime outside the parameters of this report related to an expansion of the CleanSD initiative for Fiscal Year 2019.

As part of the Budget Development process, the Transportation & Storm Water Department was asked to identify opportunities to streamline the usage of overtime in certain categories. This analysis led to the Department to reduce their overtime budget by \$288,178, or 10.0%, due to operational efficiencies and needs realized through the zero-based budgeting process. This reduction proposal is expected to impact the **Regular Operations** category.

The table below provides additional detail regarding the budget reduction, the CleanSD addition and its expected budgetary impact to the overtime expenditure categories.

TSW Final Overtime Budget -All Adjustments				
Category	Initial ZBB	Reduction	Other Adjustments	Adopted Budget
Regular Operations	\$ 1,887,493	\$ (288,178)	\$ 122,000	\$ 1,721,315
Reimbursable	\$ 433,752	\$ -	\$ -	\$ 433,752
Emergency/Call Back	\$ 368,097	\$ -	\$ -	\$ 368,097
Storm Patrol	\$ 192,421	\$ -	\$ -	\$ 192,421
Total	\$ 2,881,763	\$ (288,178)	\$ 122,000	\$ 2,715,585

The Fiscal Year 2019 Adopted Budget for overtime expenditures is \$2.7 million. This is an increase of \$1.6 million, or 152.8 percent, from the Fiscal Year 2018 Adopted Budget for overtime expenditures.

Looking Forward

The Transportation & Storm Water Department will continue to closely monitor its overtime budget and will report upon any significant variances in the Mid-Year and Year-End Budget Monitoring Reports. Further, the **Regular Operations** category will see increased scrutiny in overtime approval procedures as a form of budgetary control.



FISCAL YEAR 2019-2023 FIVE-YEAR FINANCIAL OUTLOOK



Kevin L. Faulconer
Mayor

Scott Chadwick
Chief Operating Officer

Rolando Charvel
Chief Financial Officer

Tracy McCraner
Financial Management Director

David Oñate
Budget Coordinator

NOVEMBER 2017

Disclaimer:

The City files its disclosure documents, including official statements, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rule Making Board's Electronic Municipal Market Access ("EMMA") system. The Five-Year Financial Outlook is not filed on EMMA and investors should not rely upon the Five-Year Financial Outlook to make any investment decisions. The City will provide the Five-Year Financial Outlook to the rating agencies, its bond insurers and other interested parties, and welcomes and encourages their careful review of this document. Readers are cautioned that the numbers presented in this document are the City's best estimate for the next five years based on facts and factors currently known to the City and do not represent actual performance. No representation is made by the City that, as of the date this document is read, there is not a material difference between the City's actual performance as of such date and the financial data presented in the Five-Year Financial Outlook. Certain statements in this document constitute forward-looking statements or statements which may be deemed or construed to be forward-looking statements. Forward-looking statements involve, and are subject to known and unknown risks, uncertainties and other factors which could cause the City's actual results, performance (financial or operating) or achievements to differ materially from the future results, performance (financial or operating) or achievements expressed or implied by such forward-looking statements. All forward-looking statements herein are expressly qualified in their entirety by the abovementioned cautionary statement. The City disclaims any obligation to update forward-looking statements contained in this document.

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EXECUTIVE SUMMARY

The City of San Diego Fiscal Year 2019-2023 Five-Year Financial Outlook (Outlook) is provided to guide long-range fiscal planning and serve as the framework for the development of the Fiscal Year (FY) 2019 Adopted Budget for the General Fund. The overall purpose of the report is to encourage discussion to effectively address the City's long-range needs as currently forecasted.

The FY 2019-2023 Five-Year Financial Outlook focuses on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals over the next five-year period. These goals include:

- Provide high quality public service
- Work in partnership with all communities to achieve safe and livable neighborhoods
- Create and sustain a resilient and economically prosperous City

The Outlook is not a budget. The Outlook is a planning tool to assist in budget decisions and the allocation of General Fund resources required to meet the City's strategic goals that are critical to core services. The Outlook provides the City Council, key stakeholders, and the public with information in advance of the budget meetings to facilitate an informed discussion during the development of the FY 2019 Adopted Budget. To the extent projected expenditures exceed estimated revenues in any given year of the Outlook, the City will address these shortfalls through mitigating actions as described in the Potential Mitigation Actions section of the report. As required by the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2018.

SUMMARY OF KEY FINANCIAL DATA

Overall, the FY 2019-2023 Outlook forecasts revenue growth to soften, increasing moderately over the upcoming five years. Major General Fund revenues are anticipated to increase in each year of the Outlook; however, the rate of increase has slowed to a more moderate level. The Outlook also projects increases in nearly all expenditure categories.

Based upon baseline projections, growth in ongoing revenues is anticipated to outpace growth in ongoing expenditures during the Outlook period; however, a short-term structural shortfall is forecasted once the following key factors are accounted for:

- Moderate growth in revenue
- Employee Organization Agreements entered into in FY 2015 and FY 2016
- Police Officers Association Tentative Agreement to be ratified in November 2017
- Critical Strategic Expenditures
- Reserve Contributions

As depicted in Table 1.1, and detailed in Attachment 1, projected expenditures exceed revenues in FY 2019 through 2021. Beginning in FY 2022, revenue growth is projected exceed anticipated expenditure growth.

Table 1.1 - Fiscal Year 2019-2023 Financial Outlook					
Summary of Key Financial Data (\$ in Millions)					
	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023
Property Tax	\$563.7	\$590.2	\$622.6	\$651.6	\$679.9
Sales Tax	\$281.8	\$289.7	\$297.5	\$305.5	\$313.5
Transient Occupancy Tax	\$130.6	\$138.1	\$145.8	\$153.8	\$162.0
Franchise Fees	\$77.6	\$79.0	\$80.3	\$81.6	\$82.9
All Other Revenue Categories	\$380.6	\$389.2	\$404.2	\$415.1	\$426.6
BASELINE GENERAL FUND REVENUES	\$1,434.3	\$1,486.1	\$1,550.4	\$1,607.6	\$1,664.8
Salaries & Wages	\$549.5	\$550.4	\$551.1	\$551.0	\$550.5
Recognized Employee Organization Agreements	\$40.3	\$66.6	\$72.1	\$72.1	\$72.1
Retirement Actuarially Determined Contributions (ADC)	\$227.5	\$239.3	\$248.5	\$248.3	\$248.3
All other Personnel Expenditures	\$192.7	\$197.3	\$201.2	\$203.2	\$205.2
Non-Personnel Expenditures	\$400.0	\$409.6	\$420.2	\$433.3	\$444.8
Charter Section 77.1 - Infrastructure Fund	\$16.9	\$17.7	\$20.7	\$19.2	\$0.0
Reserve Contributions	\$5.0	\$14.9	\$15.1	\$17.4	\$17.3
BASELINE GENERAL FUND EXPENDITURES	\$1,431.9	\$1,495.7	\$1,528.8	\$1,544.5	\$1,538.3
BASELINE REVENUE (LESS)/ GREATER THAN EXPENDITURES	\$2.4	(\$9.6)	\$21.6	\$63.1	\$126.5
CRITICAL STRATEGIC EXPENDITURES	\$12.5	\$25.0	\$41.5	\$57.5	\$67.2
(AMOUNT TO BE MITIGATED) / AVAILABLE RESOURCES	(\$10.1)	(\$34.6)	(\$19.8)	\$5.6	\$59.3

It should be noted that the Outlook does not forecast the result of any ballot initiatives, referendums, recalls, legal challenges, or any changes to current or tentative labor agreements.

REPORT OUTLINE

The Outlook includes a discussion on baseline projections for revenues and expenditures, summarizes upcoming critical strategic expenditures that will require additional resources, and identifies potential options that could be used to mitigate projected revenue shortfalls in the near term.

The baseline projections section of the Outlook primarily consists of the City's projections for the next five years for the General Fund's ongoing revenues and expenditures, as displayed in Table 1.1 – Fiscal Year 2019-2023 Financial Outlook. The baseline projections section includes revenue and expenditure adjustments necessary to support current service levels provided by the City. The FY 2018 Adopted Budget, with one-time revenues and expenditures removed, serves as the starting point for the baseline projections unless otherwise noted. One-time revenues and expenditures that have been

removed from the baseline projections are detailed in Attachment 2: One-Time Resources and Uses of Funds.

Following the baseline projection discussion, the Critical Strategic Expenditures section quantifies department submissions that have been preliminarily identified as necessary in meeting core service levels and the City's strategic goals in FY 2019; however, these expenditures will be discussed and further refined during the FY 2019 budget development process.

Finally, to address the anticipated near-term shortfall identified in the report, potential mitigation actions are discussed. No specific solution is identified, but rather concepts are reviewed that could mitigate the anticipated shortfall.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2018.

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BASELINE PROJECTIONS

The Baseline Projections section identifies and discusses forecasted changes based on known and anticipated events at the time of the preparation of this report. This section first reviews forecasted growth rates for revenues, including an overview of the revenue category, key economic trends, and a discussion of varying scenarios that could impact the forecast for the major revenue categories. General Fund expenditures are reviewed thereafter, including major changes and growth assumptions within each category.

Unless otherwise noted, baseline projections assume growth based upon the FY 2018 base budget, which will differ from the FY 2018 Adopted Budget due to the removal of one-time resources and uses of funds. The Outlook discusses only the General Fund.

BASELINE GENERAL FUND REVENUES

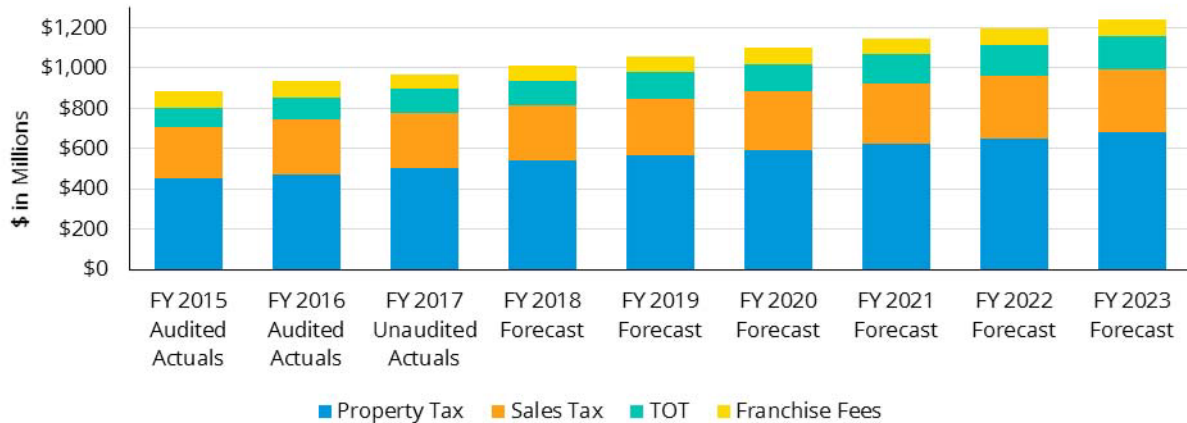
The following section provides details of the City of San Diego's FY 2019-2023 Five-Year Financial Outlook revenue projections. The details provided for each revenue category include a description of the revenue source, the economic indicators affecting the revenue source, the projected growth rates, and a scenario analysis that addresses any potential risks that may cause actual revenue receipts to vary from the projection for major General Fund revenue categories.

The U.S. economy never boomed or robustly bounced back from the Great Recession; rather the economy has improved slowly and steadily since 2009. This recovery period has exceeded the average duration and is the second longest in history. An economic recession, based on historical averages (approximately every five years) could occur during this Outlook period. However, such a prediction of when or the extent of such a recession is not within the scope of the Outlook, but it is an important risk factor, along with others, which are discussed later in the report.

It should be noted that in addition to growth rate percentages applied in each of the revenue categories, other adjustments have been included based on known and anticipated events that are detailed within each category. To assist in evaluating potential risks to revenue projections, a "High" and "Low" projection to quantify the impacts of potential risks or uncertainties has been included for property tax, sales tax, and transient occupancy tax.

The City's four major revenues sources, property tax, sales tax, transient occupancy tax, and franchise fees, represent 71.5 percent of the City's General Fund FY 2018 Adopted Budget. As depicted in Figure 2.1, all four major revenue sources are projected to increase through the Outlook period; however, the rate of increase is expected to slow in the outer years. This overall expectation and projection for the City's revenues is based on actual trends, and is consistent with information received from the City's sales tax consultant (MuniServices, LLC), the San Diego Tourism Authority, Beacon Economics, the UCLA Anderson Forecast, and the State of California's Legislative Analyst's Office Economic Outlook. In addition to the major revenue projections, the baseline projections for the General Fund's other departmental revenue sources are based on various economic assumptions, known and anticipated events, and historical trend analysis. Figure 2.1 below details the forecasted Outlook revenues as well as recent actual revenues.

Figure 2.1 - Major General Fund Revenues



PROPERTY TAX

Property tax is the City’s largest revenue source representing 38.0 percent of the General Fund FY 2018 Adopted Budget. The primary component of the property tax category is the 1.0 percent levy on the assessed value of all real property within the City limits. The property tax category also includes the Motor Vehicle License Fee (MVLFF) backfill payment, which is a result of MVLFF being reduced from 2.0 percent to 0.65 percent in 2005. Additionally, the category includes pass-through and residual property tax payments as a result of the dissolution of Redevelopment Agencies (RDA) statewide.

FORECAST

The following table shows the budget and year-end projection for FY 2018 and the forecast for FY 2019 through FY 2023 for revenue from property tax. The FY 2018 projection for the property tax category of \$539.3 million is a \$4.7 million increase over the FY 2018 Adopted Budget and serves as the base for the Outlook projections. In conjunction with the FY 2018 First Quarter Budget Monitoring Report, the FY 2018 Adopted Budget growth rate of 5.0 percent has been revised to 6.0 percent based on final assessed valuation data for FY 2018.

Table 2.1 - Property Tax Five-Year Forecast (\$ in Millions)							
	FY 2018 Adopted	FY 2018 Projection	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate	5.00%	6.00%	5.00%	4.75%	4.50%	4.50%	4.25%
Projection	\$ 534.6	\$ 539.3	\$ 563.7	\$ 590.2	\$ 622.6	\$ 651.6	\$ 679.9

The forecast for property tax was determined using an analysis of the relationship of property tax to assessed values over the past 20 years, and assessed valuation growth over the same period. These results were then adjusted based on the assumptions and economic factors discussed below. Figure 2.2 represents the historical and projected 1.0 percent property tax amounts.

Figure 2.2 - 1% Property Tax Five-Year Forecast



ECONOMIC TRENDS

The major factors influencing property tax revenue are the California Consumer Price Index (CCPI), home sales, home price, and foreclosures. The CCPI limits assessed valuation growth under Proposition 13 which specifies that a property's value may increase at the rate of the CCPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

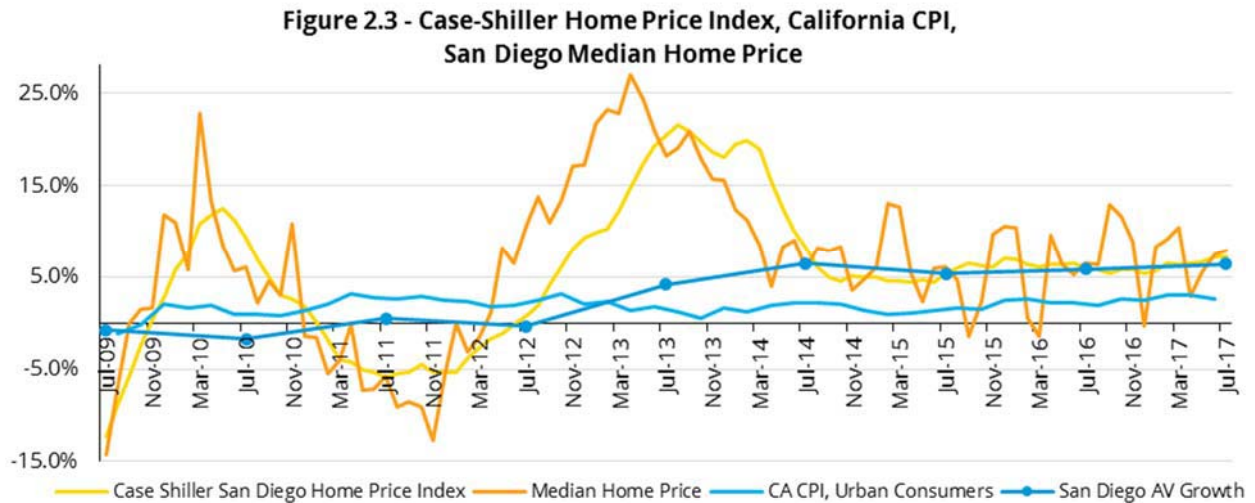
In compliance with Revenue and Taxation Code section 51, the San Diego County Assessor's Office uses the October CCPI to assess property values under Proposition 13. However, at the time of preparing this report, the October CCPI has not been released. The latest CCPI released by the California Department of Finance (DOF) was 263.473 as of August 2017, a 2.88 percent increase from the August 2016 CCPI of 256.097. Assuming the CCPI holds constant, the assessed valuation of properties not improved or sold will increase by 2.0 percent for FY 2019, the maximum allowable increase.

The City has experienced positive growth in home prices, with an increase of 6.8 percent in the median home price from August 2016 to August 2017. Despite the rise in home prices, the growth in the number of home sales has slowed. Home sales year-to-date as of August 2017 have decreased by 3.9 percent compared to year-to-date as of August 2016.

Based on property sales that have occurred as of August 2017 and an approximate 2.0 percent increase in the CCPI, it is estimated the City's assessed valuation will see a positive increase in assessed valuation for FY 2019.

- In addition to positive home price growth in the City, there are year-to-date declines in notices of default and foreclosures of 23.2 and 37.0 percent, respectively, in the County of San Diego as of September 2017.
- The Case-Shiller home price index as of July 2017 is 243.6, a 7.1 percent increase over the August 2016 index of 227.8.

The Case-Shiller graph depicted in Figure 2.3 displays the correlation of several economic factors described above since 2009 and the resulting impact on the City’s assessed valuation. The graph shows that while the Case-Shiller Home Price Index and median home price has fluctuated significantly over the years, the CCPI has remained relatively stable. As CCPI is the main driver of the change in the City’s assessed valuation, the stability in this indicator has allowed the annual change in assessed valuation to remain steadier than the Case-Shiller Home Price Index and the local median home price. Finally, the graph displays the lag of approximately 12-18 months between activity in the local real estate market and the resulting impact on the City’s assessed valuation.



Other factors to consider in developing a revenue projection for property tax include mortgage rates and property tax refunds. Over the past year, interest rates have remained relatively low. However, continued strength in the economy supports the case for a rise in mortgage rates which would likely contribute to a restrained housing market. While property tax revenue growth is expected to remain positive throughout the Outlook period, property tax growth is anticipated to slowly return to lower levels of growth in outer years.

Additionally, as the economy has continued to improve, fewer property owners have requested reassessments, indicating that more properties are fairly valued and a larger portion of assessed valuation growth will continue at the Proposition 13 limited maximum growth rate of 2.0 percent.

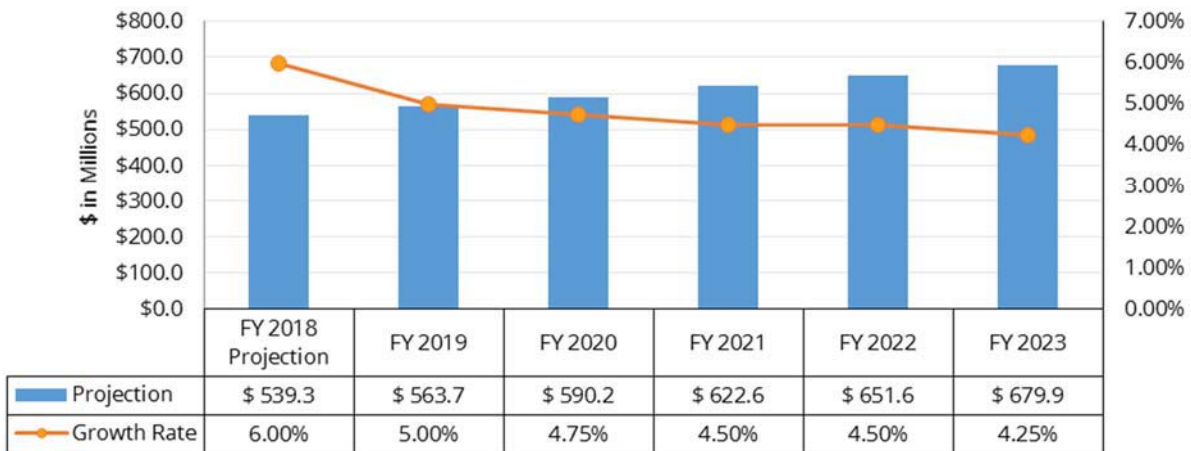
Therefore, with the slowdown of property sales, anticipated mortgage rate increases, and fewer reassessments of property values, the growth in property tax is expected to slow.

As a result of the dissolution of the RDA, pass-through and residual property tax payments to the City from the Redevelopment Property Tax Trust Fund (RPTTF) are included in the property tax forecast. Pass-through payments are agreements between former redevelopment areas and the local entities to provide payments from the RPTTF deposits to local entities. The residual property tax payment is the City’s proportionate share of funds remaining in the RPTTF after the Recognized Obligation Payment Schedule (ROPS) requirements have been met.

The following table and graph provides details on the components of the FY 2018 Adopted Budget for property tax and the forecasted property tax revenue for FY 2019 through FY 2023.

Table 2.2 - Property Tax Components (\$ in Millions)							
	FY 2018 Adopted	FY 2018 Projection	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate	5.00%	6.00%	5.00%	4.75%	4.50%	4.50%	4.25%
1% Property Tax	\$ 372.0	\$ 374.7	\$ 393.0	\$ 411.6	\$ 430.2	\$ 449.6	\$ 468.8
MVLF Backfill	\$ 135.8	\$ 137.5	\$ 144.4	\$ 151.2	\$ 158.0	\$ 165.1	\$ 172.2
RPTTF Pass-Through Tax Sharing Payment	\$ 8.3	\$ 6.7	\$ 7.0	\$ 7.3	\$ 7.7	\$ 8.0	\$ 8.3
RPTTF Residual Property Tax Payment	\$ 18.5	\$ 20.5	\$ 19.4	\$ 20.1	\$ 26.7	\$ 28.9	\$ 30.6
Total Property Tax Projection	\$ 534.6	\$ 539.3	\$ 563.7	\$ 590.2	\$ 622.6	\$ 651.6	\$ 679.9

Figure 2.4 - Property Tax Revenue Projections: Fiscal Years 2019 - 2023
Projections including Redevelopment Property Tax Trust Fund (RPTTF)



SCENARIO ANALYSIS

The factors described above combine to make up the projection; however, should one or several of these factors not perform as projected, property tax revenues will vary from the current projection. To account for variances in these factors, “High” and “Low” projections were also prepared utilizing analysis of historical property tax receipts.

The “Low” scenario assumes that mortgage interest rates will increase rapidly in the next five years. Increased mortgage rates raise the cost of home ownership, thereby slowing the number of home sales and median home price growth. In addition, the “Low” scenario assumes that due to the higher than anticipated positive assessed valuation growth from FY 2014 through FY 2018, increases in the median home price, and home sales count, not as many homes will see as large of a reassessment in FY 2019 as in previous years. This will lead to lower annual assessed valuation growth rates for FY 2019 through FY 2023 of 3.0 percent across all years.

A “High” scenario is projected to exist should homes sales and valuations continue at the current levels for the next two years, with slightly restrained growth for FY 2021 through FY 2023. In this scenario, interest rates would rise slowly over the next several years, continuing high demand for housing and

tightening inventory, further fueled by continued growth in higher income labor markets. These conditions would likely yield a “High” property tax scenario environment. The projections for a “High” scenario in the near-term reflect higher levels of growth similar to those seen in recent years, while slowing in the later years.

Figure 2.5 reflects the current scenario as well as the “High” and “Low” scenario. In addition, Table 2.3 details the assumed growth rates for each scenario for FY 2018 through FY 2023.

**Figure 2.5 - Property Tax Revenue Five-Year Forecast:
Fiscal Years 2019 - 2023**

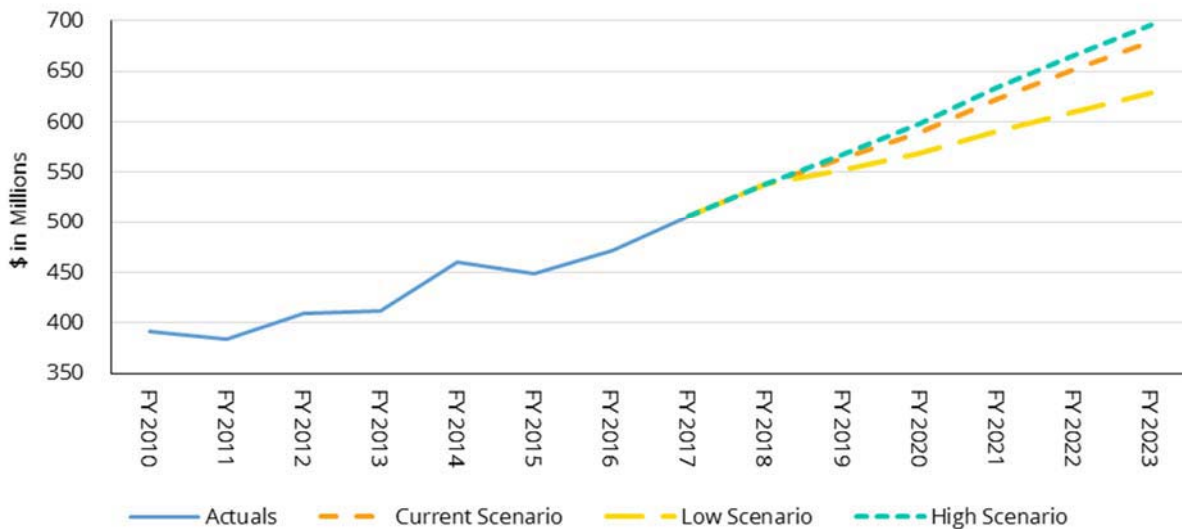


Table 2.3 - Property Tax Five-Year Forecast: Growth Rate Scenarios						
	FY 2018 Projection	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Current Growth Rate	6.00%	5.00%	4.75%	4.50%	4.50%	4.25%
High Growth Rate	6.00%	5.75%	5.50%	5.00%	4.75%	4.50%
Low Growth Rate	6.00%	3.00%	3.00%	3.00%	3.00%	3.00%

Another factor that may influence the property tax forecast relates to the California Department of Finance’s (DOF) review and denial or approval of enforceable obligations on the ROPS. If enforceable obligations are denied, the ROPS payment will decrease and lead to an increase in the RPTTF residual balance available for distribution to local entities. A decrease in enforceable obligations due to a denial will increase the City’s RPTTF residual payment throughout all fiscal years of the Outlook. A significant variable in the ROPS enforceable obligations is the dollar amount and terms of the repayment of various outstanding loan agreements.

Lastly, there are two outstanding legal challenges that may influence the property tax forecast for the City. First, a dispute between the County of San Diego and various local entities within the County, involves how the RPTTF residual payments are calculated and distributed every six months. The trial court’s decision in favor of the City and other local entities is currently on appeal, and an appellate decision is expected in late 2018 or early 2019. If the trial court’s decision is upheld, the City would be

compensated for any past underpayment of RPTTF residual amounts and would receive an increase in RPTTF residual payments going forward throughout the Outlook period. Currently, the alleged underpayments are estimated to be at least \$35.0 million.

The second dispute involves the San Diego County Office of Education and other school districts against numerous city successor agencies including the City of San Diego Successor Agency regarding the distribution of funds from the RPTTF to taxing entities. Should the school districts receive a favorable decision, the City liability is estimated to be between \$2.0 to \$13.0 million.

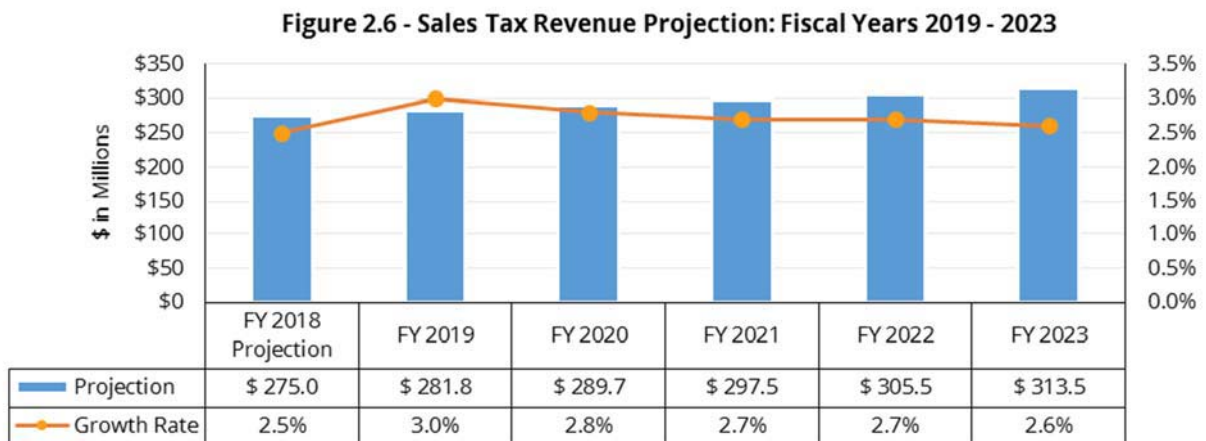
SALES TAX

The City's second largest revenue source is sales tax and represents 19.6 percent of the General Fund FY 2018 Adopted Budget. Sales tax is collected at the point of sale and remitted to the California Department of Tax and Fee Administration (formerly, the State Board of Equalization), which allocates tax revenue owed to the City in monthly payments. The total citywide sales tax rate in San Diego is 8.0 percent, of which the City receives 1.0 percent of all point of sale transactions within the City.

FORECAST

The following table displays the budget and year-end projection for FY 2018 as well as the forecast for FY 2019 through FY 2023 for revenue from sales tax. The FY 2018 projection for sales tax of \$275.0 million, slightly lower than the FY 2018 Adopted Budget, serves as the base for the Outlook projections. For the FY 2018 First Quarter Budget Monitoring Report, there is no change in the budgeted growth rate.

Table 2.4 - Sales Tax Five-Year Forecast (\$ in Millions)							
	FY 2018 Adopted	FY 2018 Projection	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate	2.5%	2.5%	3.0%	2.8%	2.7%	2.7%	2.6%
Projection	\$ 275.3	\$ 275.0	\$ 281.8	\$ 289.7	\$ 297.5	\$ 305.5	\$ 313.5

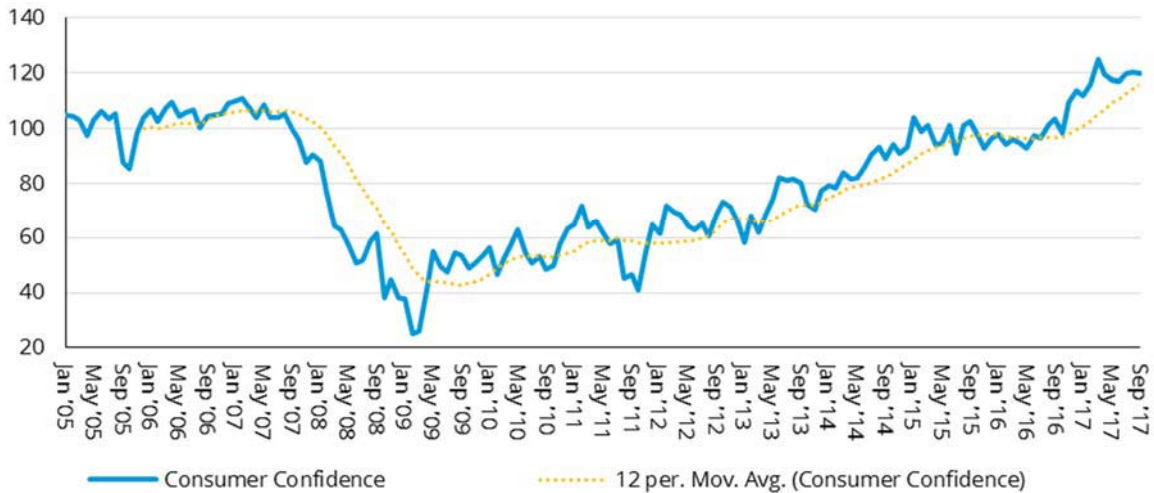


ECONOMIC TRENDS

The major local economic drivers of the City's sales tax include the unemployment rate, consumer confidence, and consumer spending. The sales tax projection for FY 2018 assumes that the

unemployment rate will continue to remain within its historical average for the region experienced prior to the Great Recession (between 4.0 - 5.0 percent). As of August 2017, the City unemployment rate was 4.5 percent, compared to a rate of 4.7 percent in August 2016, as reported by the California Employment Development Department. Consumer confidence, a measurement of the consumer’s willingness to spend, had experienced significant growth since 2009, reaching an all-time high in March 2017 at 124.9 before settling at 119.8 in September 2017.

Figure 2.7 - Consumer Confidence



Sales tax revenue is primarily driven by consumer spending. While consumer confidence has steadily increased in the last seven years, it is unclear how long this sustained trend will continue. Furthermore, as consumers continue to shift from in-store to online sales, the City receives a smaller portion of those sales tax revenues. Sales tax revenues from online sales Countywide are distributed to the City through the county pool at a current rate of 0.48 percent compared to 1.0 percent for point of sales transactions within the City.

The forecast for sales tax reflects the stability in employment and consistent growth in consumer confidence, and therefore, continues with moderate strength in the near term while tapering off in the outer years due to uncertainty of the sustained growth and stability. Retail sales in brick and mortar stores are expected to remain relatively flat during the Outlook period. This is expected to be offset partially by growth in the county pool, reflecting the shift from brick and mortar to online sales. The food products category (including restaurants), and the transportation category (including fuel and automobile sales) are also expected to lead the growth in the sales tax during the Outlook period.

This forecast is consistent with recent reports from Beacon Economics and the UCLA Anderson Forecast. Both have reported that California is operating at near full employment with stable economic fundamentals over the next two years while housing and labor shortages will continue to constrain growth in California.

SCENARIO ANALYSIS

The number of factors described above combine to make up the sales tax projection; however, should one or several of these factors not perform as projected, sales tax revenues will vary from the current

projection. To account for variances in these factors, “High” and “Low” projections were prepared for the Outlook period.

The “Low” scenario reflects higher unemployment and lower consumer confidence in the local and State economies. This scenario also reflects an increased transition to online sales reducing point of sales transactions for brick and mortar stores within the City limits. Additionally, this projection assumes reduction of oil prices further reducing sales tax revenue from fuel sales. Lastly, the “Low” scenario assumes a rise in the federal lending rates, which would increase the cost to purchase vehicles. Correspondingly this scenario anticipates a reduction in City receipts from the auto sales industry. The “Low” projection forecasts growth in sales tax from 2.9 percent to 2.5 percent from FY 2019 to FY 2023.

The “High” scenario includes sustained growth in consumer confidence, continuing low unemployment, constrained by housing availability and full employment already having been achieved.

Figure 2.8 and Table 2.5 depict historical data as well as the current, “High”, and “Low” forecast scenarios for sales tax projections for FY 2019 through 2023.

Figure 2.8 - Sales Tax Projections: Fiscal Years 2019 - 2023

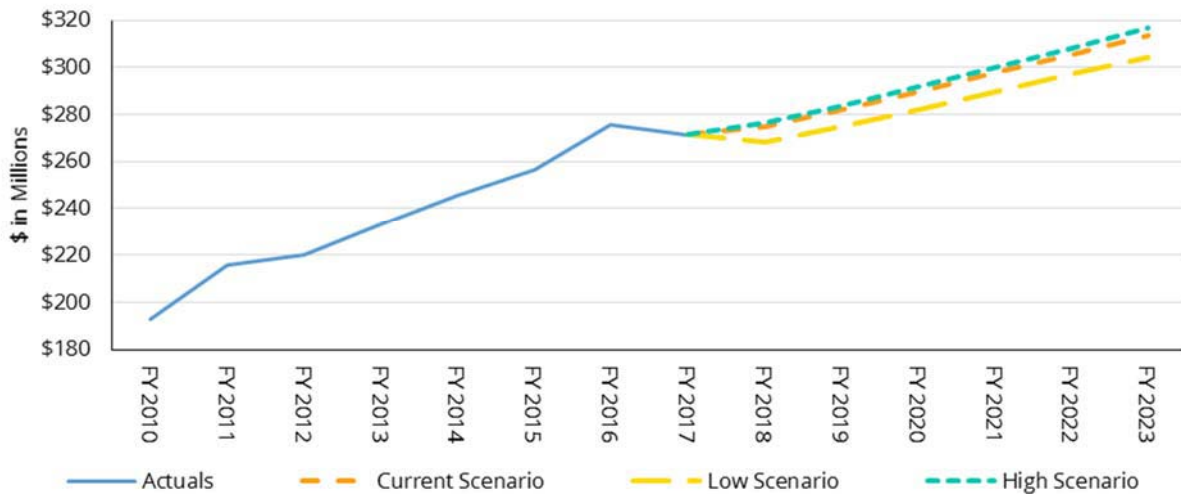


Table 2.5 - Sales Tax Five-Year Forecast: Growth Rate Scenarios						
	FY 2018 Projection	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Current Growth Rates	2.5%	3.0%	2.8%	2.7%	2.7%	2.6%
High Growth Rates	3.0%	3.1%	2.9%	2.8%	2.8%	2.7%
Low Growth Rates	0.0%	2.9%	2.7%	2.6%	2.6%	2.5%

TRANSIENT OCCUPANCY TAX (TOT)

Transient occupancy tax makes up 8.6 percent of the City's General Fund FY 2018 Adopted Budget. TOT is levied at 10.5 cents per dollar of taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general governmental purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council.

FORECAST

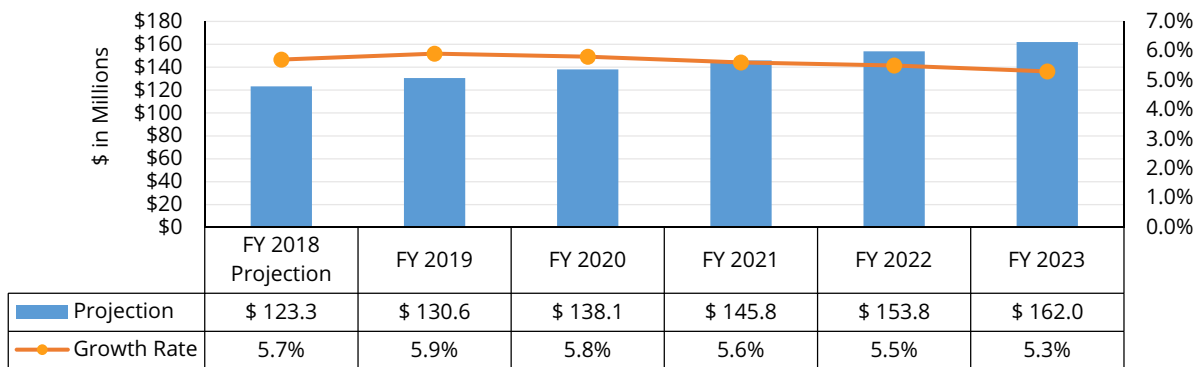
The following table displays the budget and year-end projection for FY 2018 and the forecast for FY 2019 through FY 2023 for revenue from TOT. The FY 2018 projection for total Citywide TOT receipts is \$216.8 million. The General Fund's 5.5 cent portion of total TOT projected receipts is \$123.3 million and serves as the base for the Outlook projections. For the FY 2018 First Quarter Budget Monitoring Report, there is no change in the budgeted growth rate.

Table 2.6 - Transient Occupancy Tax (TOT) Five-Year Forecast (\$ in Millions)							
	FY 2018 Adopted	FY 2018 Projection	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate	5.7%	5.7%	5.9%	5.8%	5.6%	5.5%	5.3%
Projection	\$ 121.1	\$ 123.3	\$ 130.6	\$ 138.1	\$ 145.8	\$ 153.8	\$ 162.0

Table 2.6 represents only the General Fund portion of total TOT (5.5 cents of the total 10.5 cents TOT).

The five-year forecast for TOT was calculated using historical actuals and relevant economic indicators. The resulting graph below reflects the growth rates generated by the analysis which were then applied to actual TOT receipts from FY 2017.

**Figure 2.9 - Transient Occupancy Tax (TOT) General Fund Revenue Projection:
Fiscal Years 2019 - 2023**



As depicted in the graph above, TOT revenue is projected to have continued but tempered growth for the five-year period. The growth rates for TOT are projected to reduce from 5.9 percent in FY 2019 to 5.3 percent in FY 2023.

ECONOMIC TRENDS

Room rates, occupancy, and overnight visitor growth are the primary economic indicators that provide insight as to how TOT revenue will perform in the coming fiscal years. According to the San Diego County Travel Forecast prepared for the San Diego Tourism Authority by Tourism Economics overnight visits, room supply, and room demand are projected to grow in calendar year 2017 before experiencing a long-term easing of growth. This is depicted in the table below.

Table 2.7 - San Diego Tourism Summary Outlook (Annual % Growth)						
	CY 2017	CY 2018	CY 2019	CY 2020	CY 2021	
Visits	0.6%	1.2%	1.5%	1.5%	1.8%	
Overnight	1.1%	1.5%	1.6%	1.5%	2.2%	
Hotel Sector						
Room Supply	1.4%	3.1%	2.1%	1.8%	1.5%	
Room Demand	2.5%	2.2%	1.9%	2.1%	2.1%	
Occupancy	77.9%	77.2%	77.1%	77.3%	77.8%	
Avg. Daily Room Rate	\$ 159.95	\$ 167.32	\$ 172.39	\$ 178.21	\$ 179.88	

Source: San Diego Tourism Authority and Tourism Economics

The City is projected to see continued growth in TOT revenue as a result of the long-term projected increases in the supply of rooms and room rates, however, at slower rate of growth in the outer years.

SCENARIO ANALYSIS

Any changes to major economic drivers or indicators could have a corresponding change in TOT revenues. To account for variances in these factors, a "High" and "Low" projection were prepared for the Outlook period.

Analysis of historical TOT activity compared to hotel and visitor data (TOT Indicators) was used to develop a model to be used in conjunction with the San Diego Tourism Authority's forecast to develop the current forecast as well as a "High" and "Low" scenario.

The "Low" forecast looked at long-term TOT indicators which included periods of low or negative growth and applied the averages over the long-term of each TOT indicator to the model to forecast TOT growth rates. The "Low" forecast scenario has annual growth in TOT revenues increasing by 3.3 percent in FY 2019 and softening to 3.1 percent in FY 2023.

The "High" forecast assumed the continuation of activity similar to past three years which had sustained strong growth in TOT revenues. The averages of each TOT indicator during this period were applied to the model to generate the "High" Growth rates. As seen in Figure 2.10, the "High" forecast scenario has the annual growth in TOT revenues increasing 7.6 percent in FY 2019 and softening to 6.7 percent in FY 2023.

It should be noted that all three forecasts have positive growth in the five-year period and do not project any potential impact from a possible economic recession or any other unforeseen events that may negatively impact the tourism industry.

Figure 2.10 - Transient Occupancy Tax (TOT) Projections: Fiscal Years 2019 - 2023

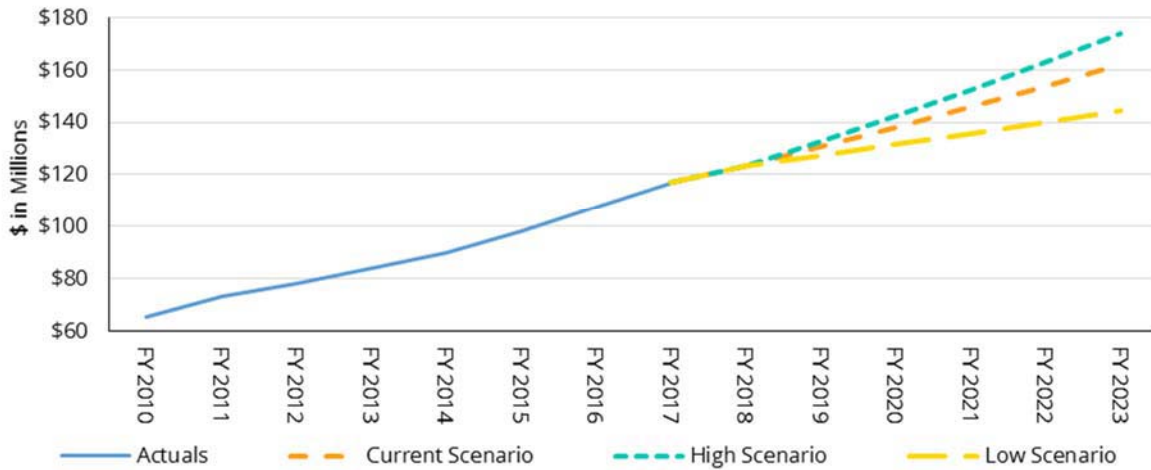


Table 2.8 - Transient Occupancy Tax (TOT) Five-Year Forecast: Growth Rate Scenarios						
	FY 2018 Projection	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Current Growth Rates	5.9%	5.9%	5.8%	5.6%	5.5%	5.3%
High Growth Rates	7.7%	7.6%	7.3%	7.1%	6.9%	6.7%
Low Growth Rates	3.1%	3.3%	3.3%	3.2%	3.2%	3.1%

FRANCHISE FEES

Revenue from franchise fees makes up 5.3 percent of the City’s General Fund FY 2018 Adopted Budget and results from agreements with private utility companies in exchange for use of the City’s right-of-ways. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with utility companies is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

FORECAST

The following table displays the budget and year-end projection for FY 2018 and the forecast for FY 2019 through FY 2023 for revenue from franchise fees. The FY 2018 projection for franchise fees of \$75.1 million is as budgeted in the FY 2018 Adopted Budget and serves as the base for the Outlook projections. For the FY 2018 First Quarter Budget Monitoring Report, there is no change in the budgeted growth rate.

Table 2.9 - Franchise Fees Five-Year Forecast (\$ in Millions)							
	FY 2018 Adopted	FY 2018 Projection	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
SDG&E Growth Rate	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Cable Growth Rate	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 75.1	\$ 75.6	\$ 77.6	\$ 79.0	\$ 80.3	\$ 81.6	\$ 82.9

Franchise fee revenue growth rates were projected utilizing historical year-end actuals. These growth rates were then applied to FY 2018 first quarter projection and to each subsequent year in order to develop the five-year projections.

ECONOMIC TRENDS

Generating approximately 80.6 percent of Franchise Fees, SDG&E and cable companies are the largest contributors of Franchise Fees. The growth rate for SDG&E is expected to remain steady at 2.0 percent for the forecast period. Franchise fees from cable companies are expected to remain flat during the Outlook period.

Additionally, the Outlook takes into account the redistribution of revenue from the General Fund to the Recycling Fund per the Sycamore Canyon Landfill Franchise Agreement. Franchise fee revenue received at the Sycamore Canyon Landfill is currently distributed 40/60 between the General Fund and Recycling Fund. The General Fund's allocation will reduce by 20 percent to \$0.7 million in FY 2019 and will be eliminated for FY 2020 and beyond.

SCENARIO ANALYSIS

Given the significance of franchise fee revenue from SDG&E and cable, changes to any of the economic factors for these revenue sources could alter future projections. In the case of SDG&E, changes in price or consumption of electricity can cause fluctuations in revenue growth. SDG&E is currently implementing a phased-in electric rate restructure to be completed in 2020. Additionally, a new franchise agreement with SDG&E is anticipated to begin in FY 2021, which may change the terms of the franchise fee from that point going forward. The General Fund impact for these events is unknown at this time. For cable revenue, variances in subscription levels and pricing may impact franchise fee growth.

PROPERTY TRANSFER TAX

Property transfer tax is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold, of which the City receives half, or \$0.55 per \$1,000. Property Transfer Tax revenue is remitted to the City on a monthly basis, and represents 0.7 percent of the City's General Fund FY 2018 Adopted Budget.

FORECAST

The following table displays the budget and year-end projection for FY 2018 and the forecast for FY 2019 through FY 2023 for revenue from property transfer tax. The FY 2018 projection for property transfer tax is as budgeted for FY 2018 Adopted Budget and serves as the base for the Outlook

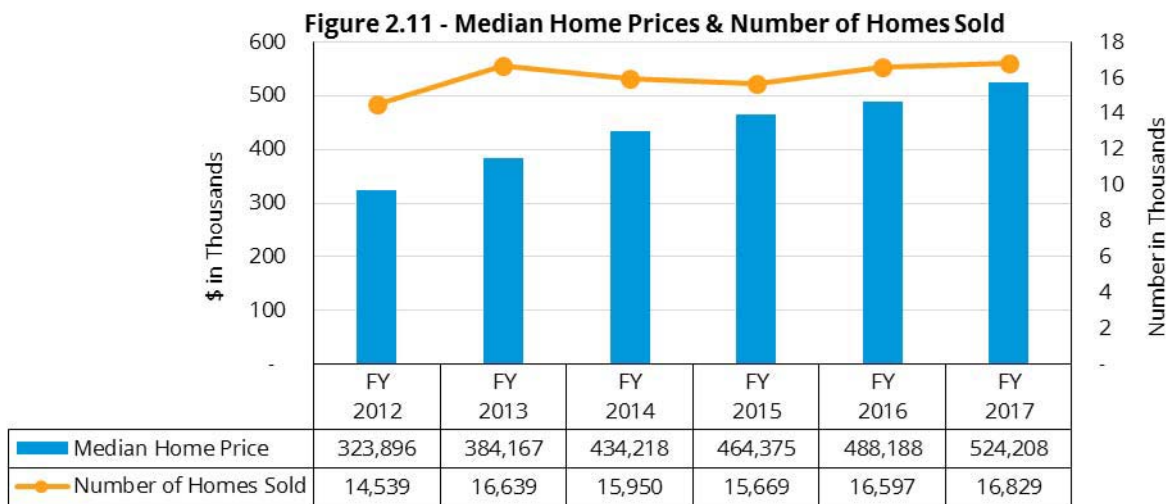
projections. For the FY 2018 First Quarter Budget Monitoring Report, there is no change in the budgeted amount of property transfer tax.

Table 2.10 - Property Transfer Tax Five-Year Forecast (\$ in Millions)							
	FY 2018 Adopted	FY 2018 Projection	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate	3.0%	6.0%	4.0%	3.5%	3.0%	3.0%	3.0%
Projection	\$ 10.1	\$ 10.1	\$ 10.5	\$ 10.8	\$ 11.2	\$ 11.5	\$ 11.8

Property transfer tax growth rates were developed using historical receipts and growth rates.

ECONOMIC TRENDS

Unlike the 1.0 percent property tax revenue, Property Transfer Tax receipts reflect current economic conditions without lag time. The volume of property sales and home prices determine Property Transfer Tax revenue. While the median home price has continued to grow over the past several years, the growth in the number of home sales has leveled, such that home sales are relatively flat when comparing current year-to-date data with the same time period last year. The graph below illustrates the median home prices and number of homes sold. Property Transfer Tax revenue is anticipated to continue increasing annually, but at a modest rate before leveling off.



Source: DQNews/CoreLogic

LICENSES AND PERMITS

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating certain activities within the City and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits. Licenses and Permits represent 1.5 percent of the City's General Fund FY 2018 Adopted Budget.

The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from licenses and permits.

Table 2.11 - Licenses and Permits Five-Year Forecast (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		2.0%	2.0%	2.0%	2.0%	2.0%
Projection	\$ 21.7	\$ 25.2	\$ 30.0	\$ 31.6	\$ 33.3	\$ 35.0

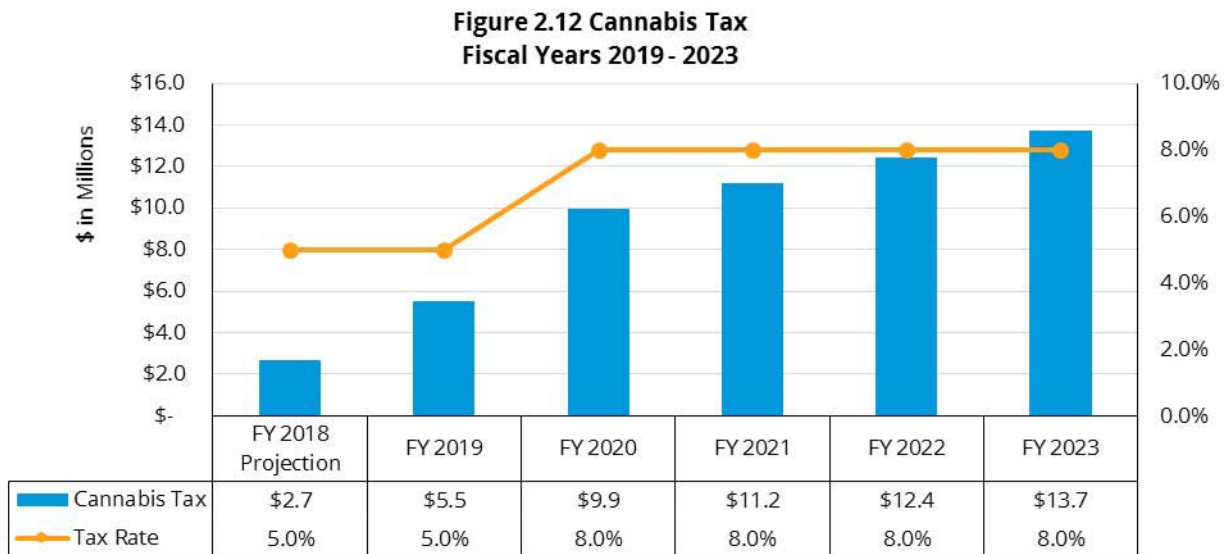
A constant growth rate of 2.0 percent is applied from FY 2019 to FY 2023. The Outlook reflects revenue adjustments based on five years of historical data.

CANNABIS TAX

Included within the Licenses and Permits category is business tax received from the sale, distribution and cultivation of non-medical cannabis products. The State of California has authorized the sale of non-medical cannabis beginning January 1, 2018. The City Council has further authorized and regulated the sale of non-medical cannabis. The City will levy a gross receipts tax of 5.0 percent on non-medical cannabis sales, production, and distribution beginning January 1, 2018. This tax rate will increase to 8.0 percent in FY 2020.

To develop the projection, sales tax data from current medical dispensaries is used as the base and takes into account the tax rate change and a slight growth in the number of permitted dispensaries. However, this is a conservative approach and captures only revenue that will be received from the point-of-sale of non-medical cannabis and not the cultivation, production, or distribution. There are no data points to build a projection from because the cultivation, production, and distribution of non-medical cannabis are not currently subject to a tax.

Additionally, this projection does not contemplate potential changes to State, Federal, and local regulations including compliance with respect to non-medical cannabis and the payment of related taxes. As the industry matures, the City will continue to monitor and update projections from all cannabis businesses.



FINES, FORFEITURES, AND PENALTIES

The Fines, Forfeitures, and Penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards. This revenue source represents approximately 2.3 percent of the City's General Fund FY 2018 Adopted Budget.

The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from fines, forfeitures, and penalties.

Table 2.12 - Fines, Forfeitures and Penalties Five-Year Forecast (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth rate		0.5%	0.5%	0.5%	0.5%	0.5%
Projection	\$ 31.9	\$ 32.0	\$ 32.2	\$ 32.3	\$ 32.5	\$ 32.7

Revenue from fines, forfeitures, and penalties is projected to increase at a constant rate of 0.5 percent for FY 2019 through FY 2023 based on historical averages.

REVENUE FROM MONEY AND PROPERTY

The Revenue from Money and Property category primarily consists of rental revenue generated from City-owned properties including Mission Bay, Pueblo Lands, and the Midway properties. This revenue source represents 4.1 percent of the City's General Fund FY 2018 Adopted Budget.

The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for the Revenue from Money and Property category.

Table 2.13 - Revenue from Money and Property Five-Year Forecast (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		3.3%	3.3%	3.3%	3.3%	3.3%
Projection	\$ 58.4	\$ 60.3	\$ 62.3	\$ 64.3	\$ 66.4	\$ 68.6

A growth rate of 3.25 percent is applied from FY 2019 to FY 2023 based on the annual growth rate from historical revenues.

Revenue from Money and Property includes revenue from Mission Bay rents and concessions which the Real Estate Assets Department projects to increase during the Outlook period. Per City Charter Section 55.2 (as modified by the voters in November, 2016 through Measure J), the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Parks Improvement Fund and the Mission Bay Park Improvement Fund. The San Diego Regional Parks Improvement Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Park Improvement Fund.

REVENUE FROM FEDERAL AND OTHER AGENCIES

The Revenue from Federal and Other Agencies category includes federal and State grants, and reimbursements to the City from other agencies, including court crime lab revenue, urban search and rescue grants, and service level agreements. This revenue source represents 0.3 percent of the City's General Fund FY 2018 Adopted Budget.

Table 2.14 displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from federal and other agencies.

Table 2.14 - Revenue From Federal and Other Agencies Five-Year Forecast (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 4.5	\$ 4.5	\$ 4.5	\$ 4.5	\$ 4.5	\$ 4.5

No adjustments or growth is projected within the Revenue from Federal and Other Agencies category for the FY 2019 through FY 2023 Outlook period.

CHARGES FOR SERVICES

The revenue forecasted in the Charges for Services category is comprised of cost reimbursements for services rendered to public and other City funds. This category includes the 4.0 cent TOT reimbursements to the General Fund, General Government Services Billings (GGSB), and other user fee revenues. This revenue source represents 10.9 percent of the City's General Fund FY 2018 Adopted Budget.

The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from charges for services.

Table 2.15 - Charges for Services Five-Year Forecast (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		2.3%	2.1%	0.6%	0.4%	0.4%
Projection	\$ 152.8	\$ 163.5	\$ 163.1	\$ 173.0	\$ 177.8	\$ 183.2

The projected growth of Charges for Services is primarily attributable to the projected increase of TOT reimbursements to the General Fund for the safety and maintenance of visitor related facilities.

One-time adjustments were also made for Infrastructure Asset Management (IAM) project in the amount of \$1.4 million and for a reimbursement for National Incident Based Reporting System in the amount of \$1.2 million, reducing the base for the Charges for Services by \$2.6 million.

OTHER REVENUE

The Other Revenue category includes library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. This revenue source represents 0.3 percent of the City's General Fund FY 2018 Adopted Budget.

The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from other sources.

Table 2.16 - Other Revenue Five-Year Forecast (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 4.6	\$ 2.5	\$ 2.5	\$ 2.5	\$ 2.5	\$ 2.5

The growth rate for Other Revenue is projected to remain flat for all five fiscal years. However, beginning in FY 2019, Other Revenue will decrease by \$2.0 million due to the end of a \$10.0 million donation from the Friends of the Library that was utilized in increments of \$2.0 million annually for the first five years of operations of the New Central Library. An amount of \$80,000 was removed from the FY 2018 Adopted Budget, establishing a new baseline, due to the one-time refunds of Supplemental Pension Savings Plan (SPSP) forfeiture due to terminations.

TRANSFERS IN

The Transfers In category represents transfers to the General Fund from non-general funds and other agencies. The major components in this category are transfers from the Public Safety Services Fund, storm drain fees, gas taxes and TransNet funds, the one-cent TOT revenue transfer from the Transient Occupancy Tax Fund, and the backfill of the tobacco securitized revenue. This revenue source represents 8.4 percent of the City's General Fund FY 2018 Adopted Budget.

Table 2.17 displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from Transfers In.

Table 2.17 - Transfers In Five-Year Forecast (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 117.8	\$ 82.2	\$ 83.8	\$ 84.9	\$ 86.6	\$ 88.3

No growth rate is applied to the Transfers In category for the Outlook period; however, the projections are developed from a new baseline that includes removal of \$36.6 million in one-time revenues from the FY 2018 Adopted Budget. The one-time revenues removed from the FY 2018 Adopted Budget include transfers from the Stadium Operations Fund (\$8.5M), Workers Compensation Reserve Fund (\$10.2M), Pension Stabilization Reserve Fund (\$16.0M), Parking Garage Fund (\$1.5M), and the Vessel Replacement Fund (\$0.4M).

Safety sales tax reimbursements to the Police and Fire-Rescue Departments are projected to increase consistent with sales tax revenue, as this revenue is a component of the citywide sales tax rate. Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Annually, a certain amount of safety sales tax revenue is allocated to the Fire and Lifeguard Facilities Fund for the payment of debt obligations associated with Fire and Lifeguard facility

improvements. The remaining revenue is distributed to the General Fund equally between the Police and Fire-Rescue Departments' budgets to support public safety needs.

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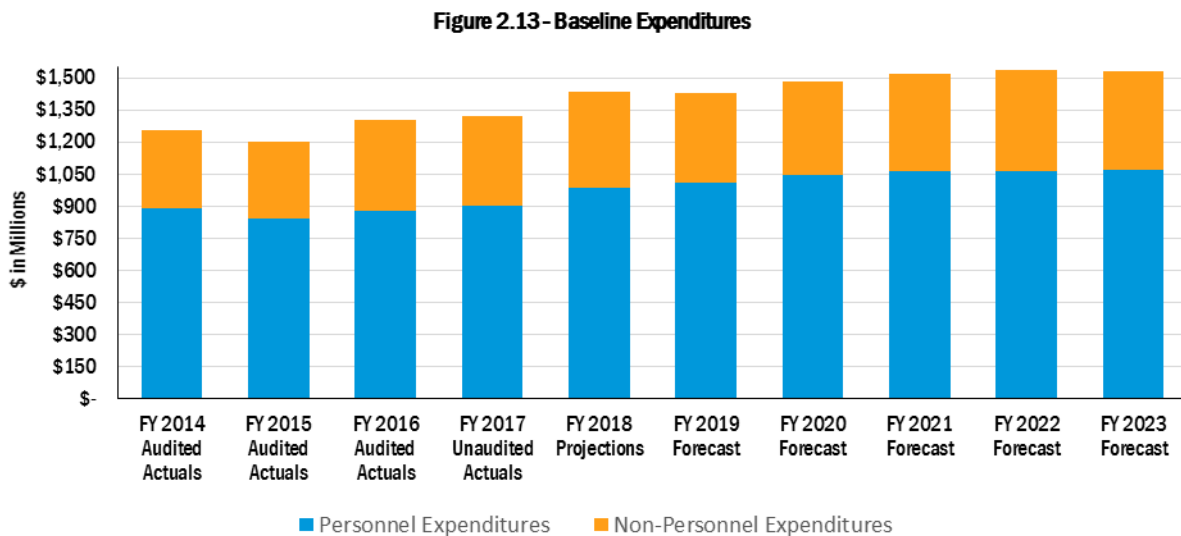
BASELINE EXPENDITURES

General Fund expenditures are comprised of both personnel and non-personnel expenditures including debt service and other non-discretionary payments.

Personnel expenses represent 68.7 percent of the City’s General Fund FY 2018 Adopted Budget. This section discusses the following key components of personnel expenses: Salaries and Wages, the cost of multi-year recognized employee organization agreements; the City’s pension payment or Actuarially Determined Contribution (ADC); flexible benefits, retiree health or Other Post-Employment Benefits (OPEB); workers’ compensation; Supplemental Pension Savings Plan (SPSP); and other fringe benefits. Baseline personnel expenses are projected to increase during the Outlook period, primarily as a result of the inclusion of pensionable and non-pensionable compensation increases resulting from negotiated agreements between the City and its recognized employee labor organizations.

Projections for ongoing non-personnel expenses are also included in the baseline projections and are based on anticipated events and historical trend analysis. Beyond inflationary increases in supplies, contracts, and energy and utilities, the most significant non-personnel expenses are for reserve contributions consistent with the City’s Reserve Policy and transfers to the Infrastructure Fund in accordance with Charter Section 77.1.

Figure 2.13 depicts the growth in Baseline Personnel and Non-Personnel Expenditures.



SALARIES AND WAGES

The Salaries and Wages category is the largest General Fund expenditure category and is comprised of regular salaries and wages, special pays, overtime, step increases, and vacation pay in lieu. The FY 2018 Adopted Budget for General Fund salaries and wages was \$547.1 million and included 7,527.43 full-time equivalents (FTE). The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for salaries and wages.

Table 2.18 - Salaries and Wages (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Projection	\$ 547.1	\$ 549.5	\$ 550.4	\$ 551.1	\$ 551.0	\$ 550.5

Forecast excludes expenses related to agreements with the City's recognized employee organizations which are reflected in the Recognized Employee Organization Agreements section.

Adjustments within the Salaries and Wages category incorporate only those expenditures associated with staff included in the FY 2018 Adopted Budget. Position additions identified for FY 2019-2023 to support critical strategic expenditures are discussed later in this report. One-time adjustments to vacancy savings and overtime totaling \$0.1 million in the FY 2018 Adopted Budget have been removed to establish the baseline for the Salaries and Wages expenditure category.

Step increases included in the Outlook are equal to the average of the amount budgeted for step increases over the past three fiscal years. The amount projected for step increases is anticipated to remain constant, at \$1.8 million annually, throughout the Outlook period.

The Salaries and Wages category also includes an adjustment for annual leave payouts for Deferred Retirement Option Plan (DROP) members, which are projected based on DROP participants' exit dates and projected annual leave balances. While a portion of future leave liability expense will be absorbed in departmental budgets, there are a large number of employees with high leave balances expected to retire over the next several years. The number of DROP participants anticipated to retire and the resulting projected terminal leave payout amounts for FY 2019 through FY 2023 are displayed in the table below.

Table 2.19 - Annual Leave (DROP) (\$ in Millions)					
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Projected Number of Retirees	115	149	166	160	148
Projection	\$ 3.2	\$ 4.1	\$ 4.8	\$ 4.8	\$ 4.2

An estimate for the number of DROP participants anticipated to retire in FY 2023 is not yet available as DROP is a five-year program. Therefore, the FY 2023 projected number of retirees and the Terminal Leave (DROP) projection are based on the averages of the FY 2018 through FY 2022.

RECOGNIZED EMPLOYEE ORGANIZATION AGREEMENTS

In FY 2015 and FY 2016, the City and its Recognized Employee Organizations entered into separate Memoranda of Understanding (MOU) as summarized in the section below. These multi-year agreements expire in FY 2020, with the exception of the agreement with the Deputy City Attorneys Association of San Diego (DCAA), which expires in FY 2019. The San Diego Police Officers Association (POA) MOU included a provision to re-open salary negotiations in FY 2018.

POA TENTATIVE AGREEMENT

On October 18, 2017, the City reached a tentative agreement with the San Diego Police Officers Association (POA). Pending City Council ratification in November 2017, this agreement will begin July 1, 2018 and includes the following compensation increases:

- July 1, 2018: 8.3% increase (Includes 3.3% increase in the existing MOU)
- Jan. 1, 2019: 5.0% increase
- July 1, 2019: 3.3% increase (Includes 3.3% increase in the existing MOU)
- July 1, 2019: 5.0% increase for officers with 20 or more years of sworn service in law enforcement
- July 1, 2019: 4.0% increase for all officers in exchange for flexible benefit allotment increases in FY 2020
- Jan. 1, 2020: 5.0% increase

The following table summarizes the projected impact from the tentative agreement. Pension costs are based on a preliminary estimate prepared by San Diego City Employees Retirement System's (SDCERS) actuary on the impact of a 1.0 percent increase in pensionable pay for POA members. The City then used this estimate to project the annual pension payment for the Outlook period based on the salary increases described above. This preliminary estimate could vary from the final actuarial analysis currently being conducted by the SDCERS' actuary, which is expected to be finalized in November 2017.

Table 2.20 - Police Officers Association Tentative Agreement					
(\$ in Millions)					
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Salaries & Wages	\$ 18.1	\$ 44.8	\$ 50.3	\$ 50.3	\$ 50.3
Flexible Benefits	\$ 11.3	\$ (0.0)	\$ (0.0)	\$ (0.0)	\$ (0.0)
Pension Costs (ADC)	\$ -	\$ 6.4	\$ 15.9	\$ 15.9	\$ 15.9
Total	\$ 29.3	\$ 51.2	\$ 66.2	\$ 66.2	\$ 66.2

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EXISTING RECOGNIZED EMPLOYEE ORGANIZATION AGREEMENTS

Table 2.21 - Multi-Year Employee Organization Agreements					
	San Diego Municipal Employees Association (MEA)	San Diego City Firefighters, I.A.F.F. Local 145 (Local 145)	American Federation of State, County and Municipal Employees, AFL-CIO (Local 127)	Deputy City Attorneys Association of San Diego (DCAA)	California Teamsters Local 911 (Local 911)
Agreement Date	July 1, 2016	July 1, 2016	July 1, 2016	July 1, 2016	July 1, 2016
Agreement Period	FY 2017 - FY 2020	FY 2017 - FY 2020	FY 2017 - FY 2020	FY 2017 - FY 2019	FY 2017 - FY 2020
Resolution	R-310513	R-310508	R-310513	R-310511	R-310512

The specific terms of these agreements vary by Recognized Employee Organization and include increases to salary and flexible benefits. Adjustments are included for pensionable compensation increases in FY 2019 and 2020 totaling \$11.0 million and \$21.8 million, respectively. The table below summarizes the total increase in costs associated with the Recognized Employee Organization agreements.

Table 2.22 - Five-Year Employee Recognized Organization Agreements & Unclassified Employee Contracts (\$ in Millions)						
	FY 2018 Adopted Budget FTE	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
DCAA	151.06	\$ 1.0	\$ 1.0	\$ 1.0	\$ 1.0	\$ 1.0
Local 127	1,011.32	1.5	3.0	3.0	3.0	3.0
Local 145	929.00	0.3	2.6	2.6	2.6	2.6
Teamsters 911	165.51	0.7	1.0	1.0	1.0	1.0
MEA	2,663.52	5.6	10.4	10.4	10.4	10.4
Unrepresented	573.67	1.9	3.7	3.7	3.7	3.7
Total	5,494.08	\$ 11.0	\$ 21.8	\$ 21.8	\$ 21.8	\$ 21.8

Renegotiations for successor memoranda of understanding with the City's Recognized Employee Organizations may impact the City's expenditure projections following FY 2020.

RETIREMENT ACTUARIALLY DETERMINED CONTRIBUTION (ADC)

The pension payment or Actuarially Determined Contribution (ADC) paid by the City in on July 1, 2017 for FY 2018 was based on the SDCERS Actuarial Valuation Report prepared by the system actuary, Cheiron, as of June 30, 2016.

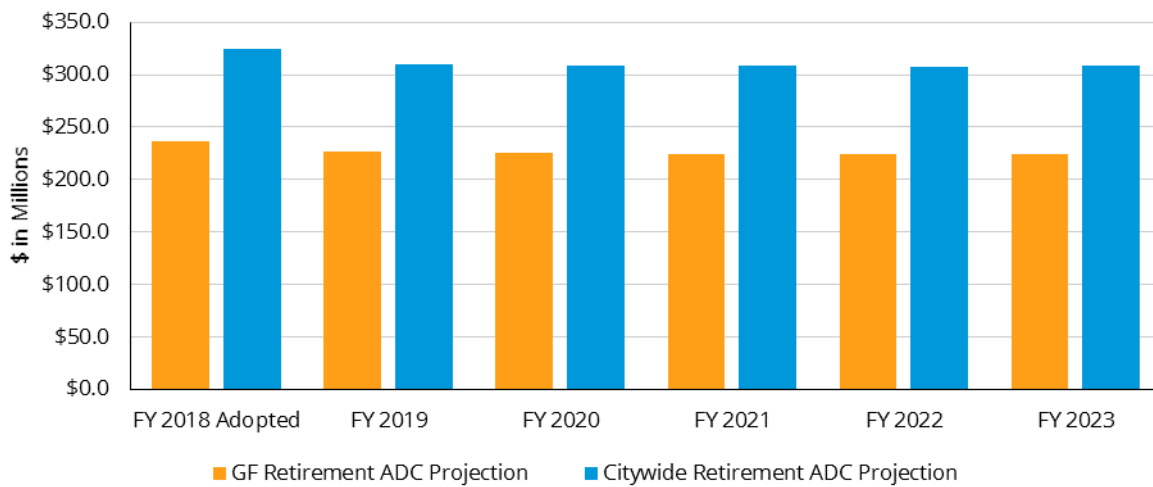
The City's FY 2018 ADC payment was \$324.5 million, with \$236.4 million allocated to the General Fund. Based on current estimates, the ADC for FY 2019 is projected to be \$312.3 million, a decrease of \$12.2 million or 3.8 percent. The General Fund allocation is expected to be \$227.5 million or 72.9 percent of the City's total ADC, representing a decrease of \$8.9 million to the General Fund. The final amount of the City's FY 2019 ADC payment will not be known until the June 30, 2017 actuarial valuation report is released, which is expected to be presented to the SDCERS Board of Administration in January 2018.

The FY 2019 Adopted Budget will include the full ADC amount determined by the actuary in the 2017 valuation report.

The following table displays both the Citywide ADC and the General Fund’s proportionate share for FY 2019 through FY 2023. Table 2.23 incorporates preliminary projections of the ADC from the SDCERS actuary.

Table 2.23 - ADC Pension Payment (\$ in Millions)							
	FY 2018 Adopted	FY 18 GF % of Citywide	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
GF ADC Estimate	\$ 236.4	72.9%	\$ 227.5	\$ 232.9	\$ 232.5	\$ 232.4	\$ 232.4
Citywide ADC Estimate	\$ 324.5		\$ 312.3	\$ 319.7	\$ 319.2	\$ 319.0	\$ 319.0

Figure 2.14 - Retirement ADC



ADC ASSUMPTIONS

On September 8, 2017, the SDCERS Board of Administration (Board) approved changes to actuarial assumptions, including the lowering of actuarially assumed investment earnings on an incremental basis over the next two valuation reports and a smoothing of future pension payments. SDCERS provided the City with updated estimates based on the actuarial assumptions, data, and methods that were used in the preparation of the Actuarial Valuation Report as of June 30, 2016 with specific changes to certain assumptions and methods as described below:

- Investment earnings of 12.0 percent for FY 2017, followed by 6.64 percent returns thereafter.
- An actuarially assumed rate of return of 6.75 percent for FY 2017, followed thereafter by actuarially assumed returns of 6.5 percent.
- A smoothing of future payments requiring notably higher City contributions in 2029 to 2033; the smoothing or revised amortization of unfunded liabilities was designed to achieve a more consistent and level cash flow into the pension system,

It is important to note that the City generally relies on the most recently completed actuarial valuation for development of the Outlook. However, due to significant changes in assumptions as described above, we have included these most recent estimates prepared by SDCERS’ actuary in September

2017. This information was developed for SDCERS’ use, to better understand how expected returns will affect future payments.

Additionally, the 12.0 percent rate of return assumed for FY 2017 is an estimate and does not represent the final actual rate of return. The actual rate of return for FY2017 is 13.5 percent. Moreover, the actuary does not normally model “expected returns” from the investment consultant; rather, the actuarial valuation uses assumed investment rates of return (6.75 percent for FY 2019 and 6.5 percent for each fiscal year thereafter). Because SDCERS expected returns of 6.64 percent are slightly higher than the assumed returns of 6.5 percent for FY 2019 and beyond, there are slight investment gains incorporated into these figures that serve to lower the City’s estimated pension payments.

An economic recession, based on historical averages (approximately every five years), could occur during the Outlook period. The pension payment estimates assume 6.64 percent earnings for all years beginning in FY 2018, whereas it is likely that actual earnings will be lower than assumed should a market correction take place in the near term. Therefore, the actual pension payments may be higher than what is reflected in the Outlook period.

Updated information will be available in January 2018 once the actuary has completed the June 30, 2017 valuation. The 2017 valuation will incorporate the new assumptions described above and the actual rate of return for FY 2017. At that point, SDCERS will know the results of actual experience for all actuarial assumptions, including increased actual and projected wage increases, in addition to differences that may result from using data from FY 2016, as was used in this most recent estimate; new 2017 member census data will be the basis for the June 30, 2017 valuation.

EMPLOYEE FLEXIBLE BENEFITS

The City offers flexible benefits to all eligible employees under an Internal Revenue Service (IRS) qualified benefits program (Flexible Benefits Plan). The Flexible Benefits Plan allows employees in one-half, three-quarter, or full-time status to choose benefit plans tailored to the employee’s individual needs. The City provides each eligible employee an individual credit amount on a biweekly basis for use in various options offered within the Flexible Benefits Plan. The credit each employee receives varies by employee association, standard working hours, years of service and other factors.

Flexible benefits include optional and required benefits, such as medical, dental, vision, and basic life insurance plans. For the FY 2018 Adopted Budget, \$96.6 million was budgeted in flexible benefits. The following table displays the projection for flexible benefits for FY 2019 through FY 2023.

Table 2.24 - Flexible Benefits (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Projection	\$ 96.6	\$ 82.8	\$ 82.8	\$ 82.8	\$ 82.8	\$ 82.8

Forecast excludes expenses related to the City’s MOU with POA which are reflected in the Recognized Employee Organization Agreements section

Individual flexible benefit costs vary by each employee’s benefits selection and the total flexible benefit cost varies by the total number of employees. As a result, the Flexible Benefits projection is held constant throughout the Outlook period since position additions are not included as part of the baseline projections. Rather, they are reflected within the Critical Strategic Expenditures section of

this report. Changes in Flexible Benefit costs related to the Recognized Employee Organizations agreements are discussed in that section of the Outlook. Flexible benefits related to the tentative POA MOU were removed from this section for FY 2019-2023, as they are accounted for in POA Tentative Agreement section above.

OTHER POST-EMPLOYMENT BENEFITS (OPEB)

Other Post-Employment Benefits (OPEB) represent the cost of retiree healthcare. The Retiree Health or Other Post-Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2016 was approximately \$537.8 million and the annual required contribution was determined to be \$48.8 million.

In FY 2012, the City entered into a 15-year memorandum of understanding with each of the Recognized Employee Organizations regarding reforms to the retiree healthcare benefit for health-eligible employees (Healthcare MOU). The Healthcare MOU sets the City's OPEB contribution at \$57.8 million for FY 2013 through FY 2015, with annual increases of up to 2.5 percent based on actuarial valuations. Beginning in FY 2015, the terms of the Healthcare MOU may be renegotiated. The following table displays both the Citywide OPEB projection and the General Fund's proportionate share for FY 2019 through FY 2023.

Table 2.25 - Other Post Employment Benefits (OPEB)							
(\$ in Millions)							
	FY 2018 Adopted	FY 18 GF % of Citywide	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		65.7%	2.5%	2.5%	2.5%	2.5%	2.5%
GF OPEB Projection	\$ 40.9		\$ 41.9	\$ 43.0	\$ 44.0	\$ 45.1	\$ 46.3
Citywide OPEB Projection	\$ 62.2		\$ 63.8	\$ 65.4	\$ 67.0	\$ 68.7	\$ 70.4

The FY 2018 Adopted Budget included \$40.9 million for the General Fund portion of OPEB. The General Fund portion is determined by the percentage of FTE positions budgeted within the General Fund versus non-general funds. The General Fund's proportionate share of the OPEB payment is projected to increase by 2.5 percent annually for FY 2019 through FY 2023.

WORKERS' COMPENSATION

State workers' compensation laws ensure that employees who are injured or disabled on the job are provided with monetary compensation. These laws are intended to reduce litigation and to provide benefits for workers (and dependents) who suffer work-related injuries or illnesses. State workers' compensation statutes establish the framework of laws for the City.

The City's Workers' Compensation expenses are comprised of two components. Operating expenses are the first component, which cover the costs of current medical expenses and claims. The second component covers contributions to the Workers' Compensation Reserve. The following table displays the General Fund's projected share of Workers' Compensation expenses for FY 2019 through FY 2023.

Table 2.26 - Workers' Compensation (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Operating	\$ 22.4	\$ 23.2	\$ 25.8	\$ 28.6	\$ 29.6	\$ 30.5
Reserves	-	\$ 1.4	\$ 0.9	\$ 0.8	\$ 0.9	\$ 0.9
Total	\$ 22.4	\$ 24.6	\$ 26.7	\$ 29.5	\$ 30.4	\$ 31.4

The projections for operating expenses are based on actual prior year experience and forecasted to increase by 3.2 percent annually based on the Consumer Price Index for Medical Care. Additional information on the Workers' Compensation Reserve can be found in the Reserve Contributions section of this report.

SUPPLEMENTAL PENSION SAVINGS PLAN (SPSP)

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP), a defined contribution plan. This benefit provides a way for eligible employees to supplement retirement income, with employee contributions matched by the City. Employee eligibility for SPSP is determined by hire date and labor organization. Employees hired between July 1, 2009 and July 20, 2012 are not eligible for entry into SPSP but rather were placed in 401(a) and retiree medical trust plans. Employees other than sworn police officers hired after July 20, 2012, the effective date of Proposition B, are placed in the SPSP-H Plan, which is being used as an interim defined contribution retirement plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contribution is 11.0 percent of compensation. The following table displays the projection for SPSP for FY 2019 through FY 2023.

Table 2.27 - Supplemental Pension Savings Plan (SPSP) (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Projection	\$ 18.5	\$ 18.9	\$ 19.3	\$ 19.4	\$ 19.4	\$ 19.3

SPSP is a fringe benefit that is projected based on a percentage of employees' salaries. In the FY 2018 Adopted Budget, SPSP was approximately 3.4 percent of General Fund salaries. For the Outlook period, SPSP as a percentage of salaries is projected to remain consistent at 3.4 percent since the baseline for salaries does not project additional new employees. New employee costs including fringe are included in Critical Strategic Expenditures. A minor increase from the FY 2018 Adopted Budget to the FY 2019 through FY 2023 projections is a result of anticipated salary step increases, which are included within the Salaries and Wages category. Additionally, this projection is based on the number of employees that were enrolled in the SPSP-H Plan during the development of the FY 2018 Adopted Budget. All position additions included in the Critical Strategic Expenditures section of this report are based on the assumption that new employees are hired post Proposition B.

OTHER FRINGE BENEFITS

The Other Fringe Benefits category is comprised of Long-Term Disability, Medicare, Retiree Medical Trust, 401(a) contributions, Retirement DROP contributions, Employee Offset Savings, Risk

Management Administration, and Unemployment Insurance expenditures. The following table displays the projection for Other Fringe Benefits for FY 2019 through FY 2023.

Table 2.28 - Other Fringe Benefits (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Projection	\$ 23.6	\$ 25.9	\$ 26.3	\$ 26.4	\$ 26.4	\$ 26.3

Other Fringe Benefits are projected based on a percentage of employees' salaries. In the FY 2018 Adopted Budget, Other Fringe Benefits were approximately 4.3 percent of General Fund salaries. For the Outlook period, Other Fringe Benefits as a percentage of salaries are projected to remain consistent at 4.3 percent. Minor increases during the Outlook period are a result of anticipated salary step increases and salary annual leave payouts included within the Salaries and Wages category.

The City is negotiating a Long-term Death and Disability benefit plan for employees hired on or after July 20, 2012 with the Recognized Employee Organizations. This plan is anticipated to provide disability benefits for employees not eligible for membership in SDCERS due to Proposition B.

Additionally, the Long-term Disability Reserve and Public Liability Reserve are discussed in detail in the Reserves Contribution section of this report.

SUPPLIES

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials. The following table displays the FY 2019 through FY 2023 projections for the Supplies category.

Table 2.29 - Supplies (\$ in millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		5.1%	5.1%	5.1%	5.1%	5.1%
Projection	\$ 34.7	\$ 31.2	\$ 32.8	\$ 34.4	\$ 36.2	\$ 38.1

The FY 2018 Adopted Budget includes \$5.1 million in one-time expenditures for recruitment and retention of police officers and costs associated with the purchase of self-contained breathing apparatus in the Fire-Rescue Department. These one-time expenditures have been removed from the FY 2019 through FY 2023 baseline projections. Additionally, a 5.1 percent increase has been applied for FY 2019 through FY 2023 based on historical average increases in the Supplies category over the past several years.

CONTRACTS

Contracts are a non-personnel expense category that includes the cost of professional consultant fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rental expenses, and other contractual expenses. The following table displays the FY 2019 through FY 2023 projections for the Contracts category.

Table 2.30 - Contracts (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	\$ 244.6	\$ 236.9	\$ 242.4	\$ 248.3	\$ 254.5	\$ 261.5

The annual growth rate of 3.5 percent is based on a historical analysis, and other adjustments made on known and anticipated events. The FY 2018 Adopted Budget included \$17.0 million in one-time expenditures within the Contracts category. The following summarizes the one-time expenditures that have been removed from the FY 2019 through FY 2023 baseline projections:

- \$5.0 million for special election costs for the transient occupancy tax ballot initiative
- \$4.4 million for relocation and additional rent costs during construction in order to move staff into the 101 Ash Street building
- \$1.1 million to fund the San Diego Housing Commission's homeless prevention and diversion programs
- \$0.9 million for tree trimming services
- \$0.8 million for the littering and graffiti abatement pilot program
- \$0.8 million for community projects, programs, and services (CPPS)
- \$0.5 million associated with police recruitment and retention study
- Funding for miscellaneous contractual services, including City Attorney office funding, sexual assault kit testing, facility improvements, tree planting, code enforcement abatement, transit priority area parking standards, workforce housing density program, and Horton Plaza security support

Additionally, for FY 2019 through FY 2023, Contracts expense projections were adjusted to include the relocation costs to move staff into 101 Ash Street per the current schedule, general election costs in FY 2019 and FY 2021, and City Council redistricting after the 2020 census.

INFORMATION TECHNOLOGY

The Information Technology category includes both discretionary expenses and non-discretionary allocations to General Fund departments. The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The following table displays the FY 2019 through FY 2023 projections for the Information Technology category.

Table 2.31 - Information Technology (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		2.0%	2.0%	2.0%	2.0%	2.0%
Projection	\$ 31.8	\$ 34.5	\$ 33.8	\$ 34.7	\$ 35.6	\$ 36.5

The projections include estimates of IT costs related to desktop support, networks, data-centers, and applications for FY 2019 through FY 2023, and all other base IT costs are inflated by the California Consumer Price Index. An adjustment to the FY 2018 Adopted Budget for one-time fixed costs for

transition of IT network and desktop services as well as discretionary expenditures totaling \$4.2 million serves as the baseline for this category.

ENERGY AND UTILITIES

The Energy and Utilities category includes the General Fund's costs for electricity, fuel, and other utility and energy expenses. The following table displays the FY 2019 through FY 2023 projections for the Energy and Utilities category.

Table 2.32 - Energy and Utilities (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		4.9%	4.6%	3.8%	4.7%	3.3%
Projection	\$ 43.4	\$ 45.5	\$ 47.6	\$ 49.4	\$ 51.7	\$ 53.5

The Energy and Utilities category includes various costs. Each cost component has a different applicable rate. Growth rates for each category are based the Annual Energy Outlook 2017 report prepared by the U.S. Energy Information Administration. Fuel growth rates range from 2.8 percent to 11.7 percent depending on the year and the type of fuel. Electrical growth rates range from 2.7 percent to 5.4 percent.

Water rates, on the other hand, are determined by the Public Utilities Department. In FY 2016, City Council approved adjustments to increase the water rate by 6.9 percent in FY 2017, 6.9 percent in FY 2018, 5.0 percent in FY 2019 and 7.0 percent in FY 2020. As a result, the growth rate for the Energy and Utilities category represents a weighted growth rate that was calculated after applying the corresponding growth rate for each component.

RESERVE CONTRIBUTIONS

The City's Reserve Fund Policy requires that reserve funds are maintained at certain levels. The City's Reserves include the General Fund Reserve (Emergency Reserve and Stability Reserve), Pension Payment Stabilization Reserve, Public Liability Fund Reserve, Long-Term Disability Fund Reserve, and Workers' Compensation Fund Reserve. The City also maintains other reserves for various enterprise funds which are not included in this report.

Table 2.33 details the FY 2018 projected reserve balance in the funds, the percentage targets, and contribution forecasted to maintain the City's reserve funds.

	FY 2018 Proj.	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023
General Fund Target (%)	15.00%	15.25%	15.50%	15.75%	16.00%	16.25%
General Fund Reserve Level (\$)	\$ 181.3	\$ 191.7	\$ 201.8	\$ 212.3	\$ 225.1	\$ 237.7
General Fund Contribution Amount ¹	\$ 10.3	\$ 0.1	\$ 10.0	\$ 10.6	\$ 12.7	\$ 12.7
Pension Stability Target (%)	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%
Pension Stability Reserve Target (\$)	\$ -	\$ 23.9	\$ 25.5	\$ 25.4	\$ 25.5	\$ 25.5
Pension Stability Reserve Level Projection (\$)	\$ -	\$ 4.8	\$ 10.2	\$ 15.2	\$ 20.4	\$ 25.5
Pension Stability Contribution Amount	\$ -	\$ 4.8	\$ 5.4	\$ 5.0	\$ 5.2	\$ 5.1
Pension Stability Contribution Amount (GF)	\$ -	\$ 3.5	\$ 3.9	\$ 3.7	\$ 3.8	\$ 3.7
Public Liability Target (%)	47.0%	50.0%	50.0%	50.0%	50.0%	50.0%
Public Liability Reserve Level Goal (\$)	\$ 32.6	\$ 34.7	\$ 34.7	\$ 34.7	\$ 34.7	\$ 34.7
Public Liability Reserve Level Projection (\$)	\$ 36.7	\$ 36.7	\$ 36.7	\$ 36.7	\$ 36.7	\$ 36.7
Public Liability Contribution Amount		-	-	-	-	-
Long-Term Disability Fund Target (%)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Long-Term Disability Fund Reserve Target(\$)	\$ 5.5	\$ 5.5	\$ 5.5	\$ 5.5	\$ 5.5	\$ 5.5
Long-Term Disability Fund Reserve Level Projection (\$)	\$ 15.8	\$ 15.8	\$ 15.8	\$ 15.8	\$ 15.8	\$ 15.8
Long-Term Disability Contribution Amount	-	-	-	-	-	-
Workers' Compensation Target (%)	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%
Workers' Compensation Reserve Target (\$)	\$ 30.0	\$ 31.7	\$ 32.8	\$ 33.9	\$ 35.0	\$ 36.1
Workers' Compensation Reserve Level Projection (\$)	\$ 37.0	\$ 34.1	\$ 32.8	\$ 33.9	\$ 35.0	\$ 36.1
Workers' Compensation Contribution Amount	\$ -	\$ 1.8	\$ 1.1	\$ 1.1	\$ 1.1	\$ 1.1
Workers' Compensation Contribution Amount (GF)	\$ -	\$ 1.4	\$ 0.9	\$ 0.8	\$ 0.9	\$ 0.9

¹The FY 2018 Adopted Budget included \$ 10.3 million to prefund the FY 2019 General Fund Reserve contribution

The FY 2019 General Fund Reserve target is 15.25 percent or \$191.7 million. The increase from the FY 2018 target is \$10.4 million. However, the FY 2018 Adopted Budget included \$10.3 million to prefund the FY 2019 contribution amount; therefore, only the difference of \$0.1 million is included in the forecast for FY 2019.

The FY 2018 Adopted Budget included full utilization of the Pension Payment Stabilization Reserve to minimize the impact from the significant increase in the City's ADC pension payment. Per the City's Reserve Policy, use of the reserve requires the Mayor to prepare a plan to replenish the balance to policy levels. The forecast for Reserve Contributions includes a plan to replenish the reserve on an incremental basis to achieve target by FY 2023.

Public Liability Reserve exceeds its target level of 50.0 percent of outstanding claims and no additional contributions are anticipated in the Outlook period.

The Long-Term Disability Fund exceeds its target level of 100 percent of outstanding claims. As discussed in the Other Fringe Benefits section of this report, the City is developing a long-term death and disability benefit plan for employees hired on or after July 20, 2012. The use of excess reserves in the Long-Term Disability Fund is a potential source to fund the death and disability plan. No additional contributions to the Long-Term Disability Fund are anticipated in the Outlook period.

City Council approved amending the Workers' Compensation Reserve target from 25.0 percent to 12.0 percent of the three-year average of outstanding actuarial liabilities in February 2016. As a result of this amendment, the Workers' Compensation Reserve exceeds its target level. The FY 2018 Adopted

Budget included both the use of a portion of these funds for one-time contributions to General Fund Reserves, and a plan to offset workers' compensation operating expenses for multiple fiscal years. Only the General Fund contributions due to changes in the three-year average of outstanding actuarial liabilities are included in the forecast.

OTHER EXPENDITURES

Expenses included in this category are debt service payments, transfers out to other funds, capital expenses, and other miscellaneous expenditures. The following table displays the FY 2019 through FY 2023 projections for the Other Expenditures Category.

Table 2.34 - Other Expenditures (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 76.1	\$ 51.9	\$ 53.0	\$ 53.3	\$ 55.3	\$ 55.3

The one-time expenditures included in the FY 2018 Adopted Budget are detailed below:

- \$17.4 million transfer to General Fund Reserve to meet the FY 2018 and FY 2019 target levels
- \$4.2 million transfer related to the Commission for Arts and Culture allocation
- \$3.1 million transfer to the Public Liability Reserve

CHARTER SECTION 77.1 – INFRASTRUCTURE FUND

In accordance with a recent amendment to the City Charter, passed assed by the voters on June 7, 2016, the City is required to place certain unrestricted General Fund revenues into an Infrastructure Fund to be used for new infrastructure costs, including financing costs, related to General Fund capital improvements such as streets, sidewalks and buildings, and the maintenance and repair of such improvements.

The deposits to the Infrastructure Fund are calculated based upon the following:

- Major revenue increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees (FY 2018 through FY 2022 only)
- Sales tax increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline (FY 2016) as inflated by the lessor of CCPI or 2.0 percent
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year that are less than the base year (FY 2016)

Table 2.35 shows the forecasted Infrastructure Fund deposits for the Outlook period.

Table 2.35 - Infrastructure Deposits (\$ in Millions)						
	FY 2018 Adopted	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Projection	\$ 17.8	\$ 16.9	\$ 17.7	\$ 20.7	\$ 19.2	\$ -

The portion of the deposit calculation from major revenue increment is only in effect for five years (FY 2018 through FY 2022). Commencing in FY 2023, no deposits are forecasted since there is no sales tax increment or General Fund pension cost savings projected.

Eligible infrastructure expenses are defined to include costs incurred in the acquisition of real property; the construction, reconstruction, rehabilitation, and repair and maintenance of infrastructure; including all costs associated with financing such expenses. The Outlook does not designate the specific uses of these funds. The FY 2019 Proposed Budget presented by the Mayor will include the programs, projects, and services to be budgeted with infrastructure funds to comply with Charter Section 77.1.

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CRITICAL STRATEGIC EXPENDITURES

The Outlook identifies future potential critical needs for the City that are supported by the General Fund. Such critical needs encompass a number of issues such as critical operational funding, State and Federal mandates, legal obligations, and new facilities.

As noted previously, the Outlook is not a budget. The Outlook is a planning tool to assist in budget decisions and the allocation of General Fund resources required to meet the City's strategic goals that are critical to core services. The purpose of this section is the identification of future known needs and the estimated fiscal impact as currently assumed.

TOTAL CRITICAL STRATEGIC EXPENDITURES

	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Total Critical Strategic Expenditures	Dept. Total FTE	55.91	124.91	172.04	199.13	204.89
	Dept. Total Expense	12,507,992	25,533,349	42,535,055	58,558,392	68,260,721
	Dept. Total Revenue	36,800	564,376	1,077,132	1,080,082	1,083,237

The table above summarizes the total critical strategic expenditures including costs associated with the mitigation of Hepatitis A, homelessness initiatives, staffing for new facilities and departmental critical strategic expenditures as described below. It should be noted that department expenditures that were identified as budgetary requests or capital improvement projects are not included in the Outlook. Capital improvement projects will be addressed in the FY 2019-2023 Five-Year Capital Infrastructure Planning Outlook to be released in January 2018.

CITY CLERK

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Replace and Maintain Electronic Voting System & AV Equipment	FTE	-	-	-	-	-
	Expense	-	505,000	5,000	5,000	5,000
	Revenue	-	-	-	-	-
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Expense	-	505,000	5,000	5,000	5,000
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the City Clerk's Department supports the City's Strategic Plan to ensure equipment and technology are in place that allows employees to achieve high quality public service. Funding needs have been identified for one-time costs to replace the twelve year old voting system and audio visual equipment in the City Council chambers. Ongoing maintenance costs for the new system are also identified.

CHIEF OPERATING OFFICER

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Deputy Chief Operating Officer - Special Projects	FTE	1.00	1.00	1.00	1.00	1.00
	Expense	310,050	316,536	316,536	316,536	316,536
	Revenue	-	-	-	-	-
	Dept. Total FTE	1.00	1.00	1.00	1.00	1.00
	Dept. Total Expense	310,050	316,536	316,536	316,536	316,536
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the Chief Operating Officer's Department includes the new Deputy Chief Operating Officer for Special Projects that was added during FY 2018. This position is primarily responsible for large public project coordination and other high priority issues.

CITY TREASURER

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Cannabis Business Tax Administration	FTE	4.00	4.00	4.00	4.00	4.00
	Expense	275,773	284,829	284,829	284,829	284,829
	Revenue	-	-	-	-	-
	Dept. Total FTE	4.00	4.00	4.00	4.00	4.00
	Dept. Total Expense	275,773	284,829	284,829	284,829	284,829
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the City's Treasurer identifies funding for the administration of the Cannabis Business Tax. Upon passage of Measure N to establish a cannabis business tax on non-medical cannabis businesses in November 2016, a gross receipts tax on non-medical cannabis businesses becomes effective on January 1, 2018. The City Treasurer is responsible for administering the business tax program including responding to public questions, ensuring gross receipts returns are completed accurately and monies are deposited timely. The FY 2018 Adopted Budget included \$250,000 to support administration of the Cannabis Business Tax program. This amount represents the incremental increase above baseline.

CITYWIDE PROGRAM EXPENDITURES

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Citywide Debt Service	FTE	-	-	-	-	-
	Expense	20,000	600,000	3,990,000	10,200,000	12,400,000
	Revenue	-	-	-	-	-
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Expense	20,000	600,000	3,990,000	10,200,000	12,400,000
	Dept. Total Revenue	-	-	-	-	-

The Outlook for Citywide Program identifies \$270 million in financing proceeds to continue to fund the City's ongoing General Fund supported capital improvements program in FY 2019 through FY 2023. Commercial paper note issuance, a short-term financing mechanism, will allow for just-in-time, lower cost borrowing based on short-term interest rates instead of issuing a large long-term bond upfront. An estimated \$75 million commercial paper program is anticipated to be approved by City Council in the second half of FY 2018 to provide as-needed financing proceeds for project spending through FY 2021.

The borrowing amounts and debt service cost projections above assumes a long-term bond issuance in FY 2021 of \$172.5 million to pay down/refund the commercial paper notes of \$75 million and provide new money proceeds in the amount of \$97.5 million. A subsequent new money long-term bond issuance of \$97.5 million is projected in FY 2023. The timing of each of these bond issuances and a cost effective financing mechanism (commercial paper or long-term bonds) will be further evaluated based on cash needs and market conditions.

ENVIRONMENTAL SERVICES

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Elimination of Tipping Fee	FTE	-	-	-	-	-
Discount	Expense	-	300,000	600,000	600,000	600,000
	Revenue	-	-	-	-	-
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Expense	-	300,000	600,000	600,000	600,000
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the City's Environmental Services Department identifies increased costs to comply with approved policies that eliminated General Fund tipping fee discounts at the Miramar Landfill.

FIRE-RESCUE

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire Dispatcher Staffing	FTE	8.00	8.00	8.00	8.00	8.00
	Expense	658,875	675,676	675,676	675,676	675,676
	Revenue	-	-	-	-	-
Replace one Fire-Rescue Helicopter	FTE	-	-	-	-	-
	Expense	1,700,000	2,300,000	2,300,000	2,300,000	2,300,000
	Revenue	-	-	-	-	-
Peak Hour Engines	FTE	-	24.00	48.00	48.00	48.00
	Expense	-	3,157,952	6,328,115	6,328,115	6,328,115
	Revenue	-	-	-	-	-
Fire Stations (North University City, Black Mountain Ranch, and UCSD)	FTE	-	12.00	24.00	36.00	36.00
	Expense	925,000	1,759,333	4,443,666	5,277,999	5,277,999
	Revenue	-	-	-	-	-
	Dept. Total FTE	8.00	44.00	80.00	92.00	92.00
	Dept. Total Expense	3,283,875	7,892,962	13,747,457	14,581,790	14,581,790
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the City's Fire-Rescue Department supports the City's Strategic Plan to foster safe and livable neighborhoods through timely and effective response in all communities. The table above shows the addition of eight fire dispatchers to meet a 12-person constant staffing model in the Emergency Command and Data Center as implemented in FY 2018, replacement of one helicopter, institution of peak hour engines and the addition of three new fire stations.

The Fire-Rescue Department has identified gaps in service due to planned trainings or peak periods of traffic congestion and intends to fill these gaps by phasing-in six Citygate recommended peak hour engine (PHE) companies over two years (three PHE per fiscal year). This will significantly improve response time performance citywide without having to build new fire stations that are not already in some form of design or construction. The PHE would be in operation 12 hours per day, seven days per week.

The operational expenses for three fully funded fire stations are projected after construction is completed as follows:

- FY 2020 – North University City Fire Station
- FY 2021 – Black Mountain Fire Station
- FY 2022 – UCSD Fire Station

FLEET OPERATIONS

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fleet Non-Discretionary	FTE	-	-	-	-	-
Assignment Fees	Expense	-	4,609,202	9,218,403	16,218,403	23,218,403
	Revenue	-	-	-	-	-
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Expense	-	4,609,202	9,218,403	16,218,403	23,218,403
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the City's Fleet Operations Department supports the City's Strategic Plan and meets greenhouse gas emissions reduction goals identified in the Climate Action Plan. The table above identifies increased costs related to the General Fund portion of vehicle assignment fees. These fees are transferred to the Fleet Operations Replacement Fund for planned replacement of the City's fleet. Potential replacements include critical pieces of the fleet, including police vehicles, fire trucks, street sweepers and trash trucks.

HEPATITIS A RESPONSE

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Hepatitis A Response	FTE	-	-	-	-	-
	Expense	1,966,668	-	-	-	-
	Revenue	-	-	-	-	-
Sanitation	FTE	-	-	-	-	-
	Expense	699,216	699,216	699,216	699,216	699,216
	Revenue	-	-	-	-	-
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Expense	2,665,884	699,216	699,216	699,216	699,216
	Dept. Total Revenue	-	-	-	-	-

San Diego County is in the midst of a Hepatitis A outbreak. On August 31, 2017, the County of San Diego (County) Chief Public Health Officer issued a directive to the City, which outlined a number of actions required to respond to the ongoing Hepatitis A outbreak. Subsequently, on September 1, 2017, the County Public Health Officer declared the spread of Hepatitis A in San Diego County a threat to public health and a local health emergency. This declaration was ratified by the County Board of Supervisors on September 6, 2017. In direct response, the City took immediate action to address the public health threat and fully comply with the County directive by providing additional vaccination, sanitation, and education related services.

These Hepatitis A response and sanitation services were not anticipated in the FY 2018 Adopted Budget. The level of effort for and associated funding required in FY 2019 will be finalized during the budget process; however, the amounts identified above are based on the most up-to-date known information at the time the Outlook was prepared. The FY 2018 Mid-Year Budget Monitoring Report will provide an update to the Hepatitis A response.

HOMELESSNESS

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Safe Parking Program	FTE	-	-	-	-	-
	Expense	338,000	169,000	-	-	-
	Revenue	-	-	-	-	-
Dept. Total FTE		-	-	-	-	-
Dept. Total Expense		338,000	169,000	-	-	-
Dept. Total Revenue		-	-	-	-	-

The City's homeless programs are funded through a variety of General Fund and non-General Fund sources, including State and Federal funds and San Diego Housing Commission resources. Highlighted above is one new General Fund contract that has been identified in the Outlook and approved for up to two years beginning in FY 2018. The Mayor will continue to work with the City Council to move forward on new initiatives to address the homelessness crisis.

INFORMATION TECHNOLOGY

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Baseline Adjustments	FTE	-	-	-	-	-
	Expense	(682,825)	(682,825)	(682,825)	(682,825)	(682,825)
	Revenue	-	-	-	-	-
Motorola Public Safety Contract	FTE	-	-	-	-	-
	Expense	478,500	565,500	652,500	1,087,500	1,522,500
	Revenue	-	-	-	-	-
Support of Cyber Security Initiative	FTE	-	-	-	-	-
	Expense	58,177	59,843	59,843	59,843	59,843
	Revenue	-	-	-	-	-
Dept. Total FTE		-	-	-	-	-
Dept. Total Expense		(146,148)	(57,482)	29,518	464,518	899,518
Dept. Total Revenue		-	-	-	-	-

The Outlook for the City's Department of Information Technology supports the City's Strategic Plan through equipment and technology that allow employees to provide high quality public service. The table above identifies the General Fund costs associated with maintaining and improving existing hardware and software managed by the Department of IT.

LIBRARY

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
New Libraries (Mission Hills, San Ysidro, and Pacific Highlands Ranch)	FTE	1.00	3.67	7.92	12.17	12.17
	Expense	142,809	592,684	1,065,989	1,539,295	1,539,295
	Revenue	-	-	-	-	-
Dept. Total FTE		1.00	3.67	7.92	12.17	12.17
Dept. Total Expense		142,809	592,684	1,065,989	1,539,295	1,539,295
Dept. Total Revenue		-	-	-	-	-

The Outlook for the City's Library Department supports the City's Strategic Plan to foster services that improve quality of life in all neighborhoods. The table identifies staffing and operating costs for new facilities opening beginning in FY 2019, which include Mission Hills, San Ysidro, and Pacific Highlands branch libraries.

PARKS AND RECREATION

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
New Facilities	FTE	18.91	39.24	42.12	48.96	54.72
	Expense	2,167,505	3,977,408	4,093,554	4,819,984	5,551,980
	Revenue	-	15,000	15,000	15,000	15,000
MADs Proposition 218 Compliance/General Benefit	FTE	-	-	-	-	-
	Expense	192,861	202,504	212,147	221,790	231,433
	Revenue	-	-	-	-	-
Dept. Total FTE		18.91	39.24	42.12	48.96	54.72
Dept. Total Expense		2,360,366	4,179,912	4,305,701	5,041,774	5,783,413
Dept. Total Revenue		-	15,000	15,000	15,000	15,000

The Outlook for the City's Parks & Recreation Department supports the City's Strategic Plan to improve quality of life in all neighborhoods. The table above identifies the addition of personnel and non-personnel expenditures for the operation and maintenance of 22 new facilities and 32 new play all day joint use facilities. Attachment 3 identifies these facilities. Additionally, the expenses to comply with Proposition 218 for the City's Maintenance Assessment Districts (MADS) are identified.

PERFORMANCE AND ANALYTICS

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
311 Customer Experience (Cx)/ Get It Done - Phase I	FTE	1.00	1.00	1.00	1.00	1.00
	Expense	723,155	735,224	744,446	753,899	763,589
	Revenue	36,800	39,376	42,132	45,082	48,237
Dept. Total FTE		1.00	1.00	1.00	1.00	1.00
Dept. Total Expense		723,155	735,224	744,446	753,899	763,589
Dept. Total Revenue		36,800	39,376	42,132	45,082	48,237

The Outlook for Performance and Analytics supports the City's Strategic Plan to provide high quality public service by promoting a customer-focused culture that prizes consistent, predictable delivery of services. The funding needs identified in the Outlook represents non-capitalizable costs, such as licenses and maintenance that will expand the 311 Customer Experience/Get It Done application for services in additional departments including: City Clerk, Development Services, and Environmental Services. The debt service expense related to capitalizable expenses will be funded from the Capital Outlay Fund.

PLANNING

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Middle Income Density Bonus Program	FTE	-	-	-	-	-
	Expense	250,000	-	-	-	-
	Revenue	-	-	-	-	-
Dept. Total FTE		-	-	-	-	-
Dept. Total Expense		250,000	-	-	-	-
Dept. Total Revenue		-	-	-	-	-

The Outlook for the City's Planning Department supports the City's Strategic Plan for fostering safe and livable neighborhoods. To promote housing for middle income families, the policy development for the Middle Income Density Housing Bonus Program has already begun, and funding need for environmental review (CEQA) has been identified.

POLICE

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Addition of Civilian Positions and Equipment	FTE	13.00	13.00	13.00	13.00	13.00
	Expense	991,432	1,015,365	1,015,365	1,015,365	1,015,365
	Revenue	-	-	-	-	-
Body Worn Cameras and Tasers	FTE	-	-	-	-	-
	Expense	-	393,500	1,301,020	1,301,020	1,301,020
	Revenue	-	-	-	-	-
Dept. Total FTE		13.00	13.00	13.00	13.00	13.00
Dept. Total Expense		991,432	1,408,865	2,316,385	2,316,385	2,316,385
Dept. Total Revenue		-	-	-	-	-

The Outlook for the City's Police Department supports the City's Strategic Plan for fostering safe and livable neighborhoods through the protection of lives, property and the environment through timely and effective response in all communities. The table above identifies the conversion of 13.00 civilian supplemental positions into budgeted positions. Also, funding for new body worn cameras and tasers to replace outdated and/or damaged equipment is identified. Additional expenses related to the tentative agreement with the POA are described in the Baseline Expenditures section of the Outlook.

TRANSPORTATION AND STORM WATER

Request	FTE/Rev/Exp	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Pothole Repair	FTE	-	4.00	4.00	4.00	4.00
	Expense	170,000	250,157	250,157	250,157	250,157
	Revenue	-	-	-	-	-
Pipe Maintenance & Repair	FTE	8.0	8.0	8.0	8.0	8.0
	Expense	765,080	786,016	786,016	786,016	786,016
	Revenue	-	-	-	-	-
Street Sweeping	FTE	1.00	7.00	11.00	15.00	15.00
	Expense	107,716	1,461,228	1,575,400	1,900,573	1,216,573
	Revenue	-	510,000	1,020,000	1,020,000	1,020,000
Slurry Seal Maintenance	FTE	-	-	-	-	-
	Expense	-	-	2,600,000	2,600,000	2,600,000
	Revenue	-	-	-	-	-
Stop Guide	FTE	-	-	-	-	-
	Expense	250,000	-	-	-	-
	Revenue	-	-	-	-	-
Pavement Assessment	FTE	-	-	-	-	-
	Expense	-	800,000	-	-	-
	Revenue	-	-	-	-	-
Dept. Total FTE		9.00	19.00	23.00	27.00	27.00
Dept. Total Expense		1,292,796	3,297,401	5,211,574	5,536,746	4,852,746
Dept. Total Revenue		-	510,000	1,020,000	1,020,000	1,020,000

The Outlook for the City's Transportation and Storm Water Department supports the City's Strategic Plan in achieving safe and livable neighborhoods by performing the services summarized in the table above. The expenditures assist the City in meeting its targeted service level of repairing reported potholes within 10 working days, addressing the maintenance and repair of failing storm drain pipes throughout the City, providing enhanced street sweeping through expanding routes, and performing slurry sealing of City streets which helps fill cracks and preserve pavement surfaces.

Furthermore, the City has to comply with the Regional Water Quality Control Board (RWQCB) storm water permit requirements creating significant operational and capital needs. The Capital Improvement Program (CIP) needs for storm water flood risk management and water quality

improvement projects have been identified and will be discussed in the Five-Year Capital Infrastructure Planning Outlook scheduled to be released in January 2018.

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POTENTIAL MITIGATION ACTIONS

The Outlook has identified the potential need to identify additional sources of funds as a result of the growth in ongoing expenditures outpacing the growth in ongoing revenues. The Mayor will present a balanced FY 2019 budget in April 2018 to the City Council. If the projected revenues and sources of funds do not improve, several mitigation actions, including budget reductions, will need to be considered. The following section presents potential measures to address the potential need for additional resources in FY 2019.

ONE-TIME RESOURCES

Resources are available from excess equity and in reserve accounts; however, these resources are one-time in nature and therefore are only available for one-time purposes.

- The Public Liability Reserve exceeds FY 2018 policy goal of 47 percent of outstanding claims. Funds available at the end of FY 2018 could be available in FY 2019.
- The current Long-Term Disability Fund Reserve is funded beyond the policy goal of 100 percent of a three year average of outstanding claims' liability. Some amount of the excess funding will be needed to establish a new death and disability benefit for employees hired after Proposition B became effective in 2012, subject to negotiations with the employee organizations.
- The Workers' Compensation Reserve is currently over funded in comparison to its target level of 12 percent of the three-year average of outstanding actuarial liabilities. The FY 2018 Adopted Budget incorporated a plan to provide rate relief for three years. There are no additional funds available, at this time, above what is currently planned to be utilized.
- In the FY 2018 First Quarter Budget Monitoring Report, the FY 2017 ending fund balance (excess equity) is projected to be \$17.9 million. The FY 2017 ending fund balance projection will be updated during the FY 2018 Mid-Year Budget Monitoring Report once the audit of the General Fund is complete. These funds could be available during the Outlook period, however, the potential for utilizing this one-time resource could be needed during FY 2018.

BUDGET REDUCTIONS

To address the projected shortfall, General Fund departments will be requested to submit budget reduction proposals. Any budget reduction proposals submitted for consideration are only proposals. All potential solutions to mitigate the projected revenue shortfall will be carefully considered to ensure the overall impact to the services provided is minimized and that the City continues to provide the high level of service that is expected.

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CONCLUSION

The Outlook guides long-range fiscal planning by focusing on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals over the next five-year period.

Based upon baseline projections, growth in ongoing expenditures is anticipated to outpace growth in ongoing revenues in FY 2019 and FY 2020. A structural shortfall is forecasted once the following key factors are accounted for:

- Moderate growth in revenue
- Employee Organization Agreements entered into in FY 2015 and FY 2016
- Impact from tentative agreement with the Police Officers' Association

The Outlook is not a budget. The Outlook provides the City Council, key stakeholders, and the public with information in advance of the budget meetings to facilitate an informed discussion during the development of the FY 2019 Adopted Budget.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2018.

ATTACHMENT 1
FY 2019 – 2023 FIVE-YEAR FINANCIAL OUTLOOK
(\$ in millions)

GENERAL FUND REVENUES	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023
Property Tax	\$ 563.7	\$ 590.2	\$ 622.6	\$ 651.6	\$ 679.9
Sales Tax	281.8	289.7	297.5	305.5	313.5
Transient Occupancy Tax	130.6	138.1	145.8	153.8	162.0
Franchise Fees	77.6	79.0	80.3	81.6	82.9
Property Transfer Tax	10.5	10.8	11.2	11.5	11.8
Licenses and Permits	19.7	20.1	20.5	20.9	21.3
Cannabis Business Tax	5.5	9.9	11.2	12.4	13.7
Fines, Forfeitures and Penalties	32.0	32.2	32.3	32.5	32.7
Revenue from Money and Property	60.3	62.3	64.3	66.4	68.6
Revenue from Federal and Other Agencies	4.5	4.5	4.5	4.5	4.5
Charges for Services	163.5	163.1	173.0	177.8	183.2
Other Revenue	2.5	2.5	2.5	2.5	2.5
Transfers In	82.2	83.8	84.9	86.6	88.3
BASELINE GENERAL FUND REVENUES	\$ 1,434.3	\$ 1,486.1	\$ 1,550.4	\$ 1,607.6	\$ 1,664.8

GENERAL FUND EXPENDITURES	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023
Salaries & Wages	\$ 549.5	\$ 550.4	\$ 551.1	\$ 551.0	\$ 550.5
Recognized Employee Organization Agreements	11.0	21.8	21.8	21.8	21.8
Police Officers Association (Tentative as of October 2017)	29.3	51.2	66.2	66.2	66.2
Retirement Actuarially Determined Contribution (ADC) ¹	227.5	232.9	232.5	232.4	232.4
Employee Flexible Benefits	82.8	82.8	82.8	82.8	82.8
Other Post Employment Benefits (OPEB)	41.9	43.0	44.0	45.1	46.3
Workers' Compensation	23.2	25.8	28.6	29.6	30.5
Supplemental Pension Savings Plan (SPSP)	18.9	19.3	19.4	19.4	19.3
Other Fringe Benefits	25.9	26.3	26.4	26.4	26.3
Personnel Expenditures	\$ 1,010.0	\$ 1,053.6	\$ 1,072.9	\$ 1,074.7	\$ 1,076.2
Supplies	\$ 31.2	\$ 32.8	\$ 34.4	\$ 36.2	\$ 38.1
Contracts	236.9	242.4	248.3	254.5	261.5
Information Technology	34.5	33.8	34.7	35.6	36.5
Energy and Utilities	45.5	47.6	49.4	51.7	53.5
Reserve Contributions	5.0	14.9	15.1	17.4	17.3
Charter Section 77.1 - Infrastructure Fund Contribution	16.9	17.7	20.7	19.2	0.0
Other Expenditures	51.9	53.0	53.3	55.3	55.3
Non-Personnel Expenditures	\$ 421.9	\$ 442.2	\$ 455.9	\$ 469.9	\$ 462.1
BASELINE GENERAL FUND EXPENDITURES	\$ 1,431.9	\$ 1,495.7	\$ 1,528.8	\$ 1,544.5	\$ 1,538.3
BASELINE REVENUES (LESS)/ GREATER THAN EXPENDITURES	\$ 2.4	\$ (9.6)	\$ 21.6	\$ 63.1	\$ 126.5
CRITICAL STRATEGIC EXPENDITURES	\$ 12.5	\$ 25.0	\$ 41.5	\$ 57.5	\$ 67.2
(AMOUNT TO BE MITIGATED) /AVAILABLE RESOURCES²	\$ (10.1)	\$ (34.6)	\$ (19.8)	\$ 5.6	\$ 59.3

Numbers may not add to exact figures due to rounding.

¹ The final amount of the City's FY 2019 ADC payment will not be known until the June 30, 2017 actuarial valuation report is released, which is expected to be presented to the SDCERS Board of Administration in January 2018.

² Per City Charter Section 69, the Mayor will propose a balanced budget by the 15th of April preceding each fiscal year.

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ATTACHMENT 2

ONE-TIME RESOURCES AND USES OF FUNDS

The tables below detail the one-time resources and expenditures that were included in the Fiscal Year 2018 Adopted Budget that were adjusted to develop FY 2019-2023 Five-Year Financial Outlook baseline budget.

One-Time Resources	
Use of Pension Payment Stabilization Reserve	\$16,019,163
Transfer from QUALCOMM Stadium Fund for Special Elections and One-Time Expenditures	8,500,000
Transfer of Excess Workers Compensation Reserve for General Fund Reserve	7,038,799
Transfer of Excess Workers Compensation Reserve for Public Liability Reserve	3,127,665
Redevelopment Agency Land Sales	1,700,000
Transfer from Concourse and Parking Garages Operating Fund	1,500,000
Infrastructure Asset Management Project Reimbursements	1,419,544
Reimbursement for National Incident Based Reporting System	1,172,244
Transfer of Vessel Replacement Plan Fund Balance	436,661
Major General Fund Revenue Adjustments	80,000
Total	\$40,994,076

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One-Time Uses	
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$17,826,547
Contributions to General Fund Reserves - FY 2019 Reserve Policy Target of 15.25%	17,356,375
Police Flexible Benefits	13,839,600
Special Election for Transient Occupancy Tax Ballot Initiative	5,000,000
Commission for Arts & Culture Funding	4,213,942
Police Officer Recruitment and Retention Efforts	4,000,000
Transfer to the Public Liability Reserve	3,127,665
Transfer to the Public Utilities Department for Low Flow Diversion Program Costs	3,031,776
Police Department Overtime	3,000,000
Information Technology Network and Desktop Services	2,682,274
Executive Complex Rent	2,270,909
101 Ash Relocation Costs	2,100,000
Information Technology Discretionary Requests	1,532,504
Homeless Prevention and Diversion Program (SDHC)	1,066,086
Transfer to Qualcomm Stadium for Debt Service Payment	1,000,000
Tree Trimming Services	881,746
Littering and Graffiti Abatement Pilot Program	800,000
Community Projects, Programs, and Services (CPPS) Funds	763,902
Sales Tax and Face Masks Related to Self-Contained Breathing Apparatus	733,000
Restoration of reduced expenditures from use of Non-General Fund Excess Equity Balances	668,314
Police Officer Recruitment and Retention Study	500,000
City Attorney Office Funding - Climate Action Plan initiatives, Homelessness, and Labor Issues	500,000
Funding for Testing of Sexual Assault Kits	500,000
Police Department Facility Improvements	413,000
Code Enforcement Abatement Fund Support	250,000
Transit Priority Area Parking Standards	250,000
Workforce Housing Density Program	250,000
City Treasurer Information Technology Projects	215,000
Police Department AB 953 Implementation	200,000
Tree Planting Services	200,000
Fire-Rescue APX Portable Radio Replacements	189,000
Infrastructure Asset Management (IAM) Expenditures	164,700
Police Property Room Relocation Costs	150,000
Horton Plaza Park Security Support	150,000
Formation of Otay Mesa Enhanced Infrastructure Financing District	145,000
Vehicles for New Park and Recreation Facilities	113,000
Police Compensation Survey	100,000
Police Chief Recruitment Services	100,000
Library Programming	100,000
Tree Plantings Contract	100,000
Mission Beach Trash Collection	70,000
Fire-Rescue VHF Portable Radio Replacements	53,000
Vehicle in Support of Vernal Pool Habitat Conservation Plan	44,000
Sexual Harassment Prevention Training	40,000
Supplies for Administrative Appeals Hearing Program Staff	2,791
Use of Excess Long-Term Disability LTD Reserves for Operating Expense Relief	-1,420,567
Police Department Vacancy Savings	-3,000,000
Deferred Capital 2A Bond Debt Service to Capital Outlay Fund	-3,950,831
Total	\$82,322,733

ATTACHMENT 3

PARK AND RECREATION NEW FACILITIES

Park and Recreation New Facilities	
Encanto Elementary JU (PAD)	2019
Hawk Pocket Park (Guymon Street)	2019
Holmes Elementary JU (PAD)	2019
Horton Elementary JU (PAD)	2019
Linda Vista Elementary JU (PAD)	2019
Marvin Elementary JU (PAD)	2019
NTC Building 619	2019
Pacific Highlands Ranch Community Park - CIP S10079	2019
Pacific Trails Middle School JU	2019
Paradise Hills Elementary JU (PAD)	2019
Torrey Meadows Neighborhood Park	2019
Transit Station Maintenance	2019
14th Street Promenade	2020
Audubon Elementary JU (PAD)	2020
Bay Terrace Recreation and Senior Center	2020
East Village Green NP - CIP S16012	2020
Fairbrook Neighborhood Park - CIP S01083	2020
Innovation (MacDowell) Middle School JU (PAD)	2020
Noth Park Mini Park	2020
Olive Street Mini Park - CIP S10051	2020
Pacific View Leadership Academy JU (PAD)	2020
Riviera Del Sol Neighborhood Park - CIP S00999	2020
Rolando Park Elementary JU (PAD)	2020
Rowan Elementary JU (PAD)	2020
Salk Neighborhood Park and JU Development (PAD)	2020
Sandburg Elementary JU (PAD)	2020
Spreckels Elementary JU (PAD)	2020
Standley Middle School JU Pool (PAD)	2020
Taft Middle JU (PAD)	2020
Tubman Charter Elementary JU (PAD)	2020
Valencia Mini Park - CIP S11103	2020
Wangenheim Middle School JU (PAD)	2020
Cañon Street Pocket Park - CIP S16047	2021
Franklin Ridge Pocket Park	2021
Hidden Trails Neighborhood Park - CIP S00995	2021
Lindbergh-Schweitzer Elementary School JU (PAD)	2021

Park and Recreation New Facilities (Continued)	
Standley Middle School JU (PAD)	2021
Hawthorne Elementary JU (PAD)	2022
Hickman Elementary JU (PAD)	2022
Johnson Elementary JU (PAD)	2022
Jones Elementary JU (PAD)	2022
Lafayette Elementary JU (PAD)	2022
Mira Mesa Community Park (Phase II) - CIP L16002	2022
Pacific Beach Elementary School JU Expansion (PAD)	2022
Benchley / Weinberger Elementary JU (PAD)	2023
Canyon Hills Resource NP Improvements - CIP S15006	2023
Carmel Valley Neighborhood Park - CIP S00642	2023
Denney Ranch Neighborhood Park - CIP S00636	2023
Dewey Elementary JU (PAD)	2023
Grant K-8 JU (PAD)	2023
Logan/Memorial K-8/Middle School JU (PAD)	2023
Marie Curie Elementary JU (PAD)	2023
Toler Elementary JU (PAD)	2023



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: February 5, 2018**IBA Report Number:** 18-01 REV**City Council Docket Date:** February 12, 2018**Item Number:** TBD

FY 2019 City Council Budget Priorities

OVERVIEW

Per the City Charter, the first step for the City Council in the City's annual budget process is the development of the annual Budget Priorities Resolution. This annual resolution has been approved by the City Council each year since 2006, and its development is outlined in the "Fiscal Year 2019 Budget Development and Fiscal Year 2018 Budget Monitoring Key Dates," adopted by the City Council on December 13, 2017. As in prior years, the FY 2019 Budget Priorities Resolution is compiled from individual Councilmember memoranda that outline their budget priorities for the upcoming fiscal year.

On January 5, 2018, Budget and Government Efficiency Committee Chair Barbara Bry issued a memorandum requesting that all Councilmembers submit their budget priorities for the FY 2019 Proposed Budget to the Office of the Independent Budget Analyst by January 22, 2018. All nine Council Districts submitted their priorities and they are represented in this report.

This report identifies the highest priority fiscal and policy items recurring throughout Councilmember memoranda. For FY 2019, Councilmembers unanimously supported three broad priorities:

- The provision of services to San Diego's homeless population;
- Support for programs related to the City's Climate Action Plan (CAP); and
- A wide variety of capital projects.

A majority of Councilmembers also prioritized funding for other categories including public safety programs, storm water infrastructure and maintenance activities, sanitation services, arts and culture funding, the Connect2Careers program, the Earned Sick Leave and Minimum Wage Ordinance, and the Development Services Department Code Compliance Division.

OFFICE OF THE INDEPENDENT BUDGET ANALYST

202 C STREET MS 3A SAN DIEGO, CA 92101

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ATTACHMENT D

Additionally, a majority of Councilmembers proposed a number of potential resources that could partially mitigate the deficit projected for FY 2019 as reported in the Mayor's most recent Five-Year Financial Outlook (Outlook). No single resource was mentioned by a majority of Councilmembers, however, we provide a brief overview of potential resource suggestions. All priorities submitted by Councilmembers can be found in their memoranda which are included as Attachment 1 to this report.

This report also includes an overview of the FY 2018 Statement of Budgetary Principles (Principles); Councilmember Gómez requested that Council review these principles at the start of the FY 2019 budget development process, and that the Mayor be provided the Principles as well. IBA Report 17-28 outlined the Principles that were approved by Council on September 12, 2017, and is included as Attachment 2 to this report.

On February 1, 2018, the Budget and Government Efficiency Committee adopted a motion by Chair Barbara Bry to amend the FY 2019 City Council Budget Priorities by adding several items to the District 1 priorities related to increased staffing and support for Lifeguard Services. That amendment has been incorporated into the discussion of public safety priorities on page 4 of this revised IBA report.

FISCAL/POLICY DISCUSSION

FY 2018 Statement of Budgetary Principles

The FY 2018 Statement of Budgetary Principles was approved by the City Council on September 12, 2017, reaffirming an annual agreement between the City Council and the Mayor on matters of budgetary authority and the communication of budget changes between the two branches of government. The Principles are included in their entirety in Attachment 2 of this report, and include—but are not limited to—the following items:

- The Mayor will provide the Council with quarterly updates regarding the administration of the City;
- The Mayor will provide the Council with written notice regarding any reductions to City services that result in a reduction in service levels or the elimination of a program, and provide a fiscal justification for the reduction;
- A reduction in City services that does **not** result in a reduction in service levels or the elimination of a program may be implemented by the Mayor without prior written notice to the City Council, but the Mayor is requested to provide the Council with an informational memo regarding the reduction, upon implementation;
- The Mayor shall in good faith fulfill the legislative intent reflected in the Adopted Budget, although the Mayor is not obligated to spend all appropriations if legislative intent can be accomplished with less expense;
- Council can make changes to the Adopted Budget only after receiving a funding recommendation from the Mayor;
- If the Council requests that the Mayor put forward a funding recommendation, the Mayor must comply within 30 days, or a later time period if requested by the Council; and

ATTACHMENT D

- The City shall maintain a structurally balanced budget.

Upcoming milestones in the City's FY 2018 budget monitoring and FY 2019 budget development processes include the release of the FY 2018 Mid-Year Budget Monitoring Report (January 29, 2018) and the FY 2019 Proposed Budget (April 13, 2018). Part of our Office's review of those and other upcoming budget documents will be a consideration of how well those documents conform to the FY 2018 Statement of Budgetary Principles as agreed to by the Mayor and approved by the City Council.

City Council Budget Priorities

City Councilmember budget priority memoranda incorporate a wide range of City programs for FY 2019, including three main priority areas: the provision of services related to San Diego's homeless population, support for programs related to the City's CAP, and a wide variety of capital projects. The following sections address Councilmember CAP and homeless services priorities, as well as other items receiving a majority of Councilmember support such as public safety programs, storm water infrastructure and maintenance activities, sanitation services, arts and culture funding, the Connect2Careers program, the Earned Sick Leave and Minimum Wage Ordinance, and the Development Services Department Code Compliance Division. A discussion of Councilmember capital project priorities, supported by specific Councilmember project requests, is included in the "Capital Projects" section at the end of this report.

In Committee Chair Bry's call for priorities, Councilmembers were encouraged to include funding sources for each priority contained in their memoranda, as well as mitigation strategies for the General Fund deficit projected for FY 2019 in the Mayor's FY 2019-2023 Outlook. In developing the resolution for Councilmember priorities, we have included those resources and mitigation strategies that were mentioned in a majority of Councilmember memoranda. Any dollar amounts associated with Councilmembers' proposed FY 2019 resources, or with their priority expenditures, can be found in each Councilmember's budget priority memorandum included in Attachment 1. These amounts will continue to be refined by our Office and the Financial Management Department during the development of the FY 2019 Proposed Budget.

Programs for the Homeless (Council Districts 1, 2, 3, 4, 5, 6, 7, 8, 9)

In their FY 2019 memoranda, Councilmembers unanimously prioritized providing additional funding and resources related to San Diego's homeless population. While all Councilmembers prioritized funding in this area, there was a broad range of program suggestions across individual Councilmember memoranda. Councilmember priorities for addressing the City's homelessness crisis include: the expansion of homeless outreach services, an increase in park ranger and library security services, funding support for the Select Committee on Homelessness, workforce development strategies for homeless individuals, funding support for public restrooms, continued funding for bridge shelters, resources for a homeless navigation center, and additional staff for the Psychiatric Emergency Response Team (PERT).

Climate Action Plan (Council Districts 1, 2, 3, 4, 5, 6, 7, 8, 9)

All Councilmembers indicated that support for the CAP is a priority in FY 2019, although no single-CAP related item was supported by a majority of Councilmembers. Budget priority

ATTACHMENT D

memoranda included requests for adaptive traffic signals intended to ease congestion; additional staffing for the City's Urban Forestry Program, Vision Zero program, and other CAP-related activities; a Community Choice Energy local buildout study; a mobility monitoring program to measure bicycle, pedestrian, and transit mode share; and the addition of CAP social equity metrics.

Public Safety

A majority of Councilmembers identified two public safety priorities in their memoranda: 1) ongoing or expanded support for Police Department recruitment and retention, and 2) an expansion of the Fire-Rescue Department's Resource Access Program (RAP). Details on these two priorities are included in the sections below.

- Support for Police Department Recruitment and Retention (Council Districts 1, 3, 4, 5, 6, 8, 9)

Seven Councilmember memoranda focused on continuing or enhancing Police Department recruitment and retention efforts included in the FY 2018 Adopted Budget. The broad support among Councilmembers for recruitment and retention efforts range from general statements of support for recruitment and retention efforts to specific suggestions such as support for recruitment of civilian positions, piloting a housing incentive program, and funding an in-depth analysis of officer attrition.

- Additional Resources for the Fire-Rescue Department's Resource Access Program (Council Districts 3, 4, 6, 8, 9)

Five Councilmembers indicated their support for an expansion of the Fire-Rescue Department RAP program. RAP identifies chronic, high-volume users of the City's emergency medical system and works to connect those individuals with appropriate resources for their needs. Councilmembers who prioritized its expansion in their memoranda noted the positive human and cost-benefit outcomes of the program.

- Support for increased Lifeguard Services staff (Council Districts 1, 3, 4, 8, 9)

Five Councilmembers indicated their support for the addition of a Senior Management Analyst position in the Lifeguard Services Division. Other priorities noted in memoranda, which did not reach a majority, included support for additional Lifeguard III positions and the reinstatement of the Lifeguard Vessel Replacement Plan.

Storm Water Infrastructure and Maintenance Activities (Council Districts 1, 2, 3, 7, 8, 9)

Six Councilmembers prioritized increased storm water infrastructure maintenance activities. Priorities noted in memoranda ranged from general support for increased channel clearing to the prioritization of specific neighborhood storm water projects.

Sanitation Services (Council Districts 2, 3, 4, 6, 8, 9)

Sanitation services provided by the City's Environmental Services Department were prioritized in six Councilmember memoranda. These services include ongoing street sanitation, additional Code

ATTACHMENT D

Compliance Officers, programs to address illegal dumping, community clean-ups, green waste collection, and a second trash pick-up in Mission Beach.

Arts and Culture Funding (Council Districts 1, 2, 3, 4, 8, 9)

A majority of Councilmembers prioritized an increase in arts and culture funding for FY 2019 over the amount included in the Mayor's Outlook. The FY 2018 **Proposed** Budget reduced arts and culture funding from \$15.1 million in FY 2017 to \$10.4 million—a \$4.7 million or 31.3% decrease. When the City Council adopted the FY 2018 budget, they allocated one-time resources to the arts and culture budget, increasing the budget to \$14.7 million. These one-time funds were removed from the arts and culture budget in the Mayor's Outlook, which included an arts and culture funding level of \$10.4 million for FY 2019.

CONNECT2Careers Program (Council Districts 1, 3, 4, 7, 9)

Five Councilmembers expressed support for the continued or increased funding of the CONNECT2Careers Program. This program provides work experiences for young adults, and Councilmembers noted that the program is looking to expand in order to serve more youth in 2019.

Earned Sick Leave and Minimum Wage Ordinance (Council Districts 1, 3, 4, 8, 9)

A majority of Councilmembers prioritized support for the City's Earned Sick Leave and Minimum Wage Ordinance. Councilmembers' requests for support for the program included the addition of staff and/or an increase in the City Treasurer's non-personnel budget in order to increase program outreach activities.

Development Services Department—Code Enforcement (Council Districts 2, 3, 4, 8, 9)

Support for the City's Code Enforcement Program was prioritized in a majority of Councilmember memoranda. Individual Councilmember priorities included requests for additional staffing such as Code Compliance Officers, Combination Inspectors, and Zoning Investigators.

Proposed Funding Sources

A majority of Councilmembers discussed a variety of resources that could be used to address the FY 2019 deficit projected in the Mayor's Outlook. No one suggestion was prioritized by a majority of Councilmembers, although there was a large number of potential resources for consideration including: use of Excess Equity, use of excess Risk Management reserves, an alternate replenishment plan for the Pension Payment Stabilization Reserve, a one-year suspension of the Infrastructure Fund, the addition of staff to pursue grant opportunities, a reevaluation and reduction of City contracting costs, City department budget reductions, and the potential for increasing Cannabis Tax revenue projections.

Our Office notes that many of these suggested resources are one-time in nature, and that one-time resources should only be used to fund one-time expenditures. Estimates and details regarding the implementation of these and other measures continue to be refined.

ATTACHMENT D

Capital Projects

All Councilmembers prioritized capital infrastructure investments and improvements in their FY 2019 budget priority memoranda. As in prior years, Councilmembers prioritized the repair, maintenance, and construction of parks, streets, streetlights, and sidewalks, and also included a focus on infrastructure that promotes Vision Zero, pedestrian and cycling safety, and traffic calming projects. A majority of Councilmember priorities aligned on five types of capital work, although no individual project received majority mention in the budget priority memoranda. We also note that some capital projects—such as the installation of adaptive traffic signals—were prioritized as a way to meet the City’s greenhouse gas emission reduction goals and so are included in the “Climate Action Plan” section above. Details on the individual projects requested are included in the Councilmember memoranda included as Attachment 1 of this report.

- Park Capital Improvement Program (CIP) Projects (Council Districts 1, 2, 3, 4, 6, 7, 8, 9)

CIP parks projects, including the creation of new parks, park assessments, and improvements to existing Park & Recreation equipment and facilities, were a priority for eight Councilmembers.

- Pedestrian and Cycling Safety (Council Districts 1, 2, 3, 4, 5, 6, 8, 9)

Eight Councilmembers prioritized projects in their memoranda designed to enhance pedestrian and cycling safety. A variety of requests were made as part of this priority including:

- Prioritizing funding for infrastructure improvements in the corridors identified as part of Vision Zero, especially the “Fatal 15” intersections
- Initiating traffic calming measures such as raised delineators or electronic (V-Calm) signs
- Installing rectangular rapid flashing beacons, crosswalks, and constructing Safe Routes to Schools program improvements

- Sidewalk Repair and Installation (Council Districts 1, 3, 4, 5, 6, 8, 9)

The repair, installation, and improvement of sidewalks were prioritized by a majority of Councilmembers in their memoranda, some of whom noted that sidewalks in good condition supported the City’s Climate Action Plan and addressed potential safety issues.

- Street Repair (Council Districts 1, 2, 4, 5, 6, 8)

A majority of Councilmembers prioritized funding for the repaving, resurfacing, and restoring of City streets. Councilmembers listed a number of specific streets CIP projects in their memoranda, while some voiced general support for continued street repair efforts.

- Streetlight Installation (Council Districts 3, 4, 6, 8, 9)

A majority of Councilmembers prioritized the installation or upgrades of streetlights in their memoranda, in some cases characterizing a lack of streetlights as a public safety

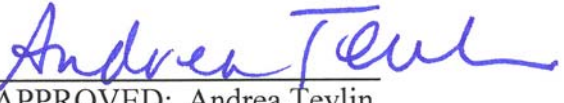
ATTACHMENT D

concern. Requested locations for new or upgraded streetlights are detailed in the Councilmember memoranda included as Attachment 1 to this report.

CONCLUSION

Our Office recommends that the City Council adopt the FY 2019 Budget Priorities Resolution and direct the Office of the Independent Budget Analyst to deliver a copy of the report, along with individual City Councilmembers' memoranda, to the Mayor for his consideration.


Chris Olsen
Fiscal & Policy Analyst


APPROVED: Andrea Tevlin
Independent Budget Analyst

- Attachments: 1. Councilmember Memoranda
2. IBA Report 17-28REV: Proposed FY 2018 Statement of Budgetary Principles



**COUNCILMEMBER BARBARA BRY
CITY OF SAN DIEGO**

DISTRICT 1

MEMORANDUM

DATE: January 22, 2018
 TO: Andrea Tevlin, Independent Budget Analyst
 FROM: Councilmember Barbara Bry, First Council District
 SUBJECT: Fiscal Year (FY) 2019 Budget Priorities

Barbara Bry

I look forward to working with the Budget and Government Efficiency Committee, the Independent Budget Analyst (IBA), full City Council, Mayor and staff, and the community to produce a balanced and responsible FY2019 budget. The following are my priorities for the which are in line with my campaign platform to keep San Diego safe, clean, and prosperous.

FY 2018 BUDGET PRIORITIES

As Budget and Government Efficiency Committee Chair, my overarching priority is a balanced and responsible budget complete with deficit mitigation strategies. Further priorities include:

Public Safety

Recruitment and Retention: San Diego has a relatively low crime rate, and our hardworking San Diego Police Department (SDPD) officers deserve much of the credit. I was proud to vote to increase our SDPD salaries. I am committed to keep up the momentum by prioritizing and supporting aggressive outreach efforts to recruit and retain the best officers that reflect the diversity of our community.

Community Policing: Police officers are pillars of our community and need to have direct relationships with the people they serve to be effective at their jobs. I support programs that provide police officers with the resources they need to build relationships with the community. I further support body cameras as a way to protect both citizens and police officers.

Response time reduction: The City must be prepared for the updated Citygate and CIP fire station recommendations and should identify construction resources for the proposed priority fire stations.

Death and Disability benefits: The City must allocate resources for firefighter Death and Disability benefits.

Compliance

Minimum Wage and Earned Sick Leave (MWESL): Continued funding for the current MWESL Program positions, including the current open position of 1.0 FTE Investigator. I support additional funding for outreach contracts with community organizations and 2 Deputy City Attorneys.

Environment

San Diego is known for our beautiful beaches, bays and open spaces, and quality of life is paramount. We must continue to battle the very real effects of climate change on our community, and begin implementing solutions now. I strongly encourage funding for the implementation of the Climate Action Plan (CAP).

Community Choice Energy: The City should include a jobs study and analysis of local clean energy buildout scenarios in its Community Choice Energy (CCE) business plan. As we move CCE forward, we must direct public dollars to support the creation of good jobs and uplift historically disadvantaged communities.

Smart Cities: The City must fund smart city technology for streetlights to develop and implement a mobility monitoring program that allows the City to reliably measure bicycle, pedestrian, and transit mode share in transit priority areas.

Urban Forestry: We must implement the Five-Year Urban Forest Management Plan and progress toward the CAP targets by expanding the City's urban forestry staff and increasing resources for services to include planting, pruning, palm trimming, risk assessments, tree removal in emergencies, and other tree maintenance activities.

Bicycle Improvements Concurrent with Resurfacing: Ensure that bicycle improvements continue to be made concurrently with street resurfacing, and maximize opportunities to implement traffic calming measures that align with CAP and Vision Zero goals.

Infrastructure

Vision Zero: Support the funding of improvements to reach Vision Zero goals prioritizing the "Fatal 15" Intersections.

District 1: As I submitted in my Capital Improvement Program priorities, I support funding the following District 1 priorities:

- Carmel Valley Recreation Center Pool
- Carmel Valley Recreation Center Crosswalk
- La Jolla Azul to Poole Sidewalk
- La Jolla Dunaway Drive
- La Jolla Casa de Manana Street Panels
- La Jolla Neptune Broken Pipe
- Pacific Highlands Village Center Loop
- Torrey Pines Del Mar Heights Rd
- Torrey Pines Los Pen Restoration and Sorrento Channel
- Torrey Pines Carmel Valley Rd Traffic Signage
- University City Lakewood and Governor

Neighborhood Services

San Diego Central Library: Support our Central library and the Mayor's homeless efforts by providing the needed funding for janitorial and security services.

Arts and Culture: It is critical that our City continue to invest in Arts and Culture programs, which pay dividends through enhancing tourism, economic development and overall quality of life for our citizens. I ask that the FY19 budget, at a minimum, maintain the Commission for Arts and Culture funding level from the FY18 adopted budget.

Economic Development

This year I will focus my energies in building a pipeline for future innovators by increasing the number and quality of internships in Science, Technology, and Math (STEM) fields.

Connect to Careers (C2C): Increase funding for C2C to meet the program's increasing demand.


Council Administration

I support the addition of one FTE Council Representative position in Council Administration to support and maintain service levels to the Council Offices.

Thank you for your consideration of the priorities I've outlined here. If you have questions, please contact Victoria Joes at vcjoes@sanidiego.gov or (619) 236-6611.



M E M O R A N D U M

DATE: January 22, 2018
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Lorie Zapf 
SUBJECT: FY 2019 Budget Suggestions

Investing in our streets, our public safety and our communities should be the top priority in our budget. Maintaining current service levels for our local libraries and park and recreation centers is crucial for our neighborhoods.

I propose the following General Fund allocations for Fiscal Year 2019:

Funding to maintain current park and recreation center hours, without cuts for FY 2019.

Funding to retain current library operating hours city-wide.

In order to support youth literacy, I propose keeping current funding for literacy programs at our libraries.

Continued Investment in Infrastructure: The 2015-16 City of San Diego Pavement Condition Report Street Repair Report indicated a 20% improvement in the condition of our roads thanks to a renewed commitment by this Council and Mayor. Street repair and repaving efforts remain a top priority for many of my constituents. I advocate that we continue to keep our street repaving program fully funded as we work to achieve the Mayor's goal of 1,000 miles over 5 years.

Support for Penny for the Arts: Arts funding is imperative for creating a first class city. Local arts nonprofits generate over \$1 billion a year in economic activity and generate over \$116 million in local and state funding for our police, parks, and libraries. Penny for the Arts funding supports these organizations and more through community concerts, cultural parades, arts education for our youth and world-class theater. I urge that we do not cut Penny for the Arts funding in FY 2019 and sustain our funding from FY 2018.

Senior River Park Ranger: 2017 brought more City resources to the San Diego River but issues related to homelessness continue to have a harmful effect on the river's environment and ecosystem. A Senior Park Ranger would help to mitigate these issues and assist in coordinating

and communicating between volunteers, city agencies and nonprofits such as the San Diego River Park Foundation. With a full time presence and by working together, a Senior Park Ranger can ensure that this unique San Diego asset be a safe destination point for all. I am requesting \$135,000 from the Tourism Occupancy Tax Fund to fully fund this position.

Safety at Pacific Beach Library: There has been an increase in safety issues at the Pacific Beach library. Families have stopped attending the library and the programs it offers due to the concerns for personal safety. Additional funds of \$25,000 are necessary for increased security from the Library System Improvement Fund.

Code Enforcement: San Diego beach communities are greatly impacted, especially during the spring and summer months due to an increase in visitors. In order to maintain the quality of life for our residents, I would like to see an increase in code enforcement officers to assist with noise complaints, unpermitted property improvement violations and illegal lodging complaints. Since these high tourist areas receive the largest impacts, I propose using TOT funds and revenues from violation payments to pay for extra code enforcement officers.

Ocean Beach Lifeguard Station: To ensure that the Ocean Beach Lifeguard Station continues to move forward, I am requesting an additional \$500,000 to fund this project into the design phase. The Fiscal Year 2018 Budget included \$200,000 for the Ocean Beach Lifeguard Station. With preliminary engineering expected to finish by late spring, these additional funds will allow the project to continue into design phase. This remains a top priority for my office, the Ocean Beach Town Council, Planning Board and the community. As a funding source, I recommend part of the \$16.9 million from the voter approved Infrastructure Fund established per Section 77.1 of Article VII of the City Charter and if eligible, funding from the Regional Park Improvement Fund.

Clairemont Drive Repaving: The City performed a street condition survey in 2015 assigning an Overall Condition Index (OCI) number to each street. OCI is a considerable factor in determining the order of street repairs. The 2015 OCI survey determined that Clairemont Drive from the I-5 freeway to Balboa Ave. is in poor condition. Considering Clairemont Drive's significant average daily trip count and proximity to major residential and commercial zones, I urge the allocation of TransNet and Prop H monies to assist with repaving this section of road.

Traffic Safety near and around Longfellow School: In order to enhance safety around Longfellow School and reduce speeding, I am requesting an allocation of \$8,000 for a V-Calm sign from the streets department budget.

Protecting health and safety in Mission Beach: The community of Mission Beach endures a significant fly infestation in the summer months. In order to combat the infestation, it is necessary to provide a second trash pick-up during the summer months in order to protect the health and welfare of residents and visitors. I would propose spending \$80,000 from the Environmental Services Department budget to pay for the additional trash pick-up during the summer months in Mission Beach.

Parking lot paving South Mission Beach: Parking is always a premium at our beaches and bays and these parking lots get more than their fair share of use. The condition of the parking lot at South Mission Beach is deplorable and is in need of repaving and re-striping. I would request an allocation of \$210,000 to pave the parking lot at South Mission Beach.

Lock gate at South Mission Beach: For public safety purposes, the parking lots at South Mission Beach have gates that are supposed to be locked at 10:00 PM every night and re-opened at 4:00 AM every morning. Due to limited staffing in the past, funds and personnel were not available to lock the gates. Illegal activities are occurring during the hours in the parking lots since the gates are not locked. I am requesting an allocation of \$7,000 from TOT funds to have personnel lock and unlock the gates on a daily basis.

Pedestrian Activated Flashing Lights: To implement the City of San Diego's Vision Zero goals, I would like to request funding for the installation of Pedestrian Activated Flashing Lights at the intersection of Turquoise St. and La Jolla Blvd. in the Pacific Beach Planning area. Pedestrian Activated Flashing Lights are a proven and effective solution that will help alert unfamiliar motorists to the presence of pedestrians and bicyclists crossing the street. This location has been vetted and approved by the Pacific Beach Planning Group and assessed by the Traffic and Engineering Department as an advisable location.

Flashing Beacon: The mid-block cross walk on Santa Monica Ave adjacent to Ocean Beach Elementary is a prime location to install flashing beacons and improve pedestrian safety. Ocean Beach kindergarten children make over 100 trips a day across this crosswalk to and from class next to Ocean Beach Elementary. An installation of a flashing crosswalk would increase safety and is in line with our plan for Vision Zero. TransNet funding should be considered for this critical improvement.

Ocean Beach Storm Water Infrastructure: In recent years, the streets and intersections along Long Branch, Brighton, Muir, Newport, Santa Monica, Abbott and others, have seen major flooding issues due to a lack of adequate storm water facilities. We need to prioritize low lying areas prone to future flooding with funding from our storm water fee assessment fund, commercial paper, and future deferred capital bonds.

Bermuda Beach: Our City needs to remain focused on ensuring that repair of the Bermuda Beach Staircase is fully funded. I request that Park and Recreation staff use funding from the Regional Park Improvement Fund to ensure this project can continue to move forward expeditiously. This is a very high priority project for my office and the neighborhood as safe coastal access is important to our quality of life.

Additional Smart Signal Installations: In 2017, City staff installed 12 smart signal traffic lights along the middle of the Rosecrans corridor which improved traffic by reducing wait times and giving commuters more green lights. I recommend that we use dedicated State 209 Caltrans funding to fund an expansion of these systems east and west along the Midway and Sports Arena corridors and further south to the intersections of Rosecrans and Talbot, Canon and Shelter Island.




**OFFICE OF COUNCILMEMBER CHRISTOPHER WARD
THIRD COUNCIL DISTRICT**

M E M O R A N D U M

DATE: January 22, 2018

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Christopher Ward 

SUBJECT: Budget Priorities for Fiscal Year 2019

I look forward to working with you, San Diego residents, the Mayor and my City Council colleagues to develop a spending plan that balances fiscal responsibility with the need to make bold investments in San Diego's future. My budget priorities are an expression of the values of District Three constituents and illustrate my commitment to making San Diego an equitable city that is growing responsibly and addressing the needs of all neighborhoods and residents.

My priorities include aggressive work and recommendations to address homelessness, create safe and livable neighborhoods, fulfill our Climate Action Plan goals, and expand initiatives to make our roads and sidewalks safer for all residents.

The following are my priorities for funding in the Fiscal Year 2019 budget:

HOMELESSNESS

The City must remain vigilant about expanding our homeless response and build on momentum from 2017 to pursue lasting solutions to the homelessness crisis. As I had outlined in the 2017 work plan for the Select Committee on Homelessness and memos my office released in March, July, and September, storage, increased street outreach, and better front doors to access the coordinated entry system are important first steps to connect homeless individuals with services. However, while focusing on more immediate opportunities, we must remain committed to additional actions that can have a broader impact. Through my work on the Regional Task Force on the Homeless and as Chair of the Select Committee on Homelessness, I hope to see the following prioritized in the FY19 budget:

Establishment of a Flexible Spending Pool (FSP)

The Rapid Rehousing Initiative conducted through the Select Committee on Homelessness this past fall identified delays which underscored the need for system-wide utilization of the Coordinated

Entry System, centralized housing navigation, and the need for additional, flexible financial resources. The City should initiate the development of a flexible spending account that can allocate funding to an expanded range of Housing First opportunities. Through the combined resources of the City, the San Diego Housing Commission, local governmental partners, and philanthropic assistance, this pool can be used to fill gaps in rental payments, security deposits, and other additional services needed to efficiently connect individuals to permanent housing. Successful FSPs like those in Los Angeles or Chicago serve as a stream of funding that is often outside the strict parameters of grants or government housing subsidies. An FSP in San Diego's competitive and challenging housing market would create assurances for landlords and may be used to prevent homelessness for San Diegans having difficulty affording their rent. Additionally, an FSP can ensure that federally supported vouchers are being utilized and funding is not being left on the table. Approximate cost: \$500,000 (start-up).

Continued Implementation of Homeless Prevention and Diversion Services

Last year, the City Council allocated funding to assist up to 1,450 households which helped to reduce the inflow of newly homeless individuals and families. The City must continue its commitment to funding programs that prevent individuals from becoming homeless. Approximate cost: \$1.0 million.

Increase Capacity of Existing Homeless Services Providers

The three bridge structures were important and significant investments in new locations to provide safe and sanitary conditions for individuals on the street. Now that those are operational, the City should identify opportunities to expand Permanent Supportive Housing beds at existing provider sites and promote the conversion of transitional beds to Permanent Supportive Housing so that those new beds may serve as exit points for clients of the bridge structures or other homeless service programs. I am aware that additional capacity exists for conversion at Father Joe's Villages and Connections Housing operated by PATH. Approximate cost: TBD.

Mobile Showers and Restrooms

The City must establish additional sites for mobile showers and restrooms at key locations throughout the City. These sites will provide reliable sanitation and basic services to homeless individuals, and reduce the likelihood of a future public health emergency. Approximate cost: TBD.

Workforce Development and Job Training Program

The City, in collaboration with the San Diego Workforce Partnership, the Regional Task Force on the Homeless, and other interested parties, should create a pathway to self-sufficiency for homeless and low-income individuals by providing the resources and support needed to find and retain employment. A steady job is often the single most important step in a person's transition out of poverty. Additionally, the City should explore opportunities to partner with its employee groups (and initiate meet and confer) and local non-profit agencies to insource services that are currently provided by third-party contractors and create a workforce development program for the homeless which also may help fulfill needed neighborhood services. Approximate cost: TBD.

Safe Parking

The City's Safe Parking Program should be redirected and expanded to utilize private site locations and additional partnerships. Providing the emergency relief in 2017 on City property was the right decision, however City funding allocations can be more efficiently dispersed to serve even more clients through public private partnerships as is currently experienced by programs operated by Dreams for Change. Approximate cost: TBD – reduction from FY18 allocation due to efficiencies.

Safe Camping

The Transitional Camp Area that operated in the City Operations Yard on 20th & B provided a refuge for individuals and families and served as an entry point into our homeless network of resources and housing. Additional opportunities for temporary safe camping should be explored in Mission Valley (Qualcomm site), Murphy Canyon (Former Chargers Training Facility), the former De Anza Mobile Home Park, or other appropriate locations to redirect individuals from sidewalks, alleys, canyons and floodplains to congregate in areas where services may be directed. Approximate cost: TBD.

Sustainable Bridge Shelter Funding

The City must identify a funding source to sustain the operations of the temporary bridge shelters without drawing from additional permanent housing resources. Additionally, as part of the motion for the approval of the funding for the operations of the bridge shelters on November 14, 2017, the City Council/Housing Authority voted unanimously to also request that the “Mayor and Housing Commission staff identify a schedule for deployment of at least \$6.5 million in Successor Agency funds in FY18 for permanent supportive housing projects or a future Notice of Funding Availability for permanent supportive housing projects and ask that a subsequent item be brought forward to the Housing Authority/Successor Agency for action within 60 days.” The Council must follow-up and ensure that those funds are replaced and actually committed toward permanent supportive housing projects. Approximate cost: \$6.5 million, plus ongoing TBD for FY19.

Homeless Navigation Center

The City must ensure that a funding source is identified so that services will be sustained at the Homeless Navigation Center. Additionally, it is critical that the funding source for operations of this facility not draw from or jeopardize permanent housing resources. Approximate cost: TBD.

Regional Street Outreach Program Expansion

Under the leadership of the Regional Task Force on the Homeless and the San Diego Housing Commission, the City must dedicate additional resources for outreach and work with partner cities throughout the County to ensure we are not addressing homelessness alone. The work we have already done related to storage, safe camping, bridge structures, street outreach workers, and allocation of vouchers should be replicated in other cities. We need a regional effort to address this crisis.

To help our communities, supplementary funds are needed to ensure that year round outreach services are provided by both outside organizations and the Police Department’s Homeless Outreach Team to help address homelessness in various areas throughout the city, including neighborhood canyons, Business Improvement Districts, parks, underpasses and overpasses. Approximate cost: \$250,000.

PUBLIC SAFETY**Fire-Rescue Department Resource Access Program**

The San Diego Emergency Medical Services (EMS) Resource Access Program (RAP) is a paramedic-based surveillance and case management system that intercepts high frequency EMS users. RAP seeks to reduce dependence on EMS and acute care services by linking the individual with appropriate resources for their underlying medical, mental health, and social needs. RAP is coordinated by a San Diego Fire-Rescue paramedic who works under the direction of the EMS Medical Director for the City of San Diego. Currently, there are no community paramedics dedicated

for this program. Since its inception, RAP has saved taxpayers approximately \$2,000,000 in diverted public health costs. I request the addition of 4.0 FTE Community Paramedics for this program. Approximate Cost: \$380,000.

Funding to Implement AB 953 (Racial and Identity Profiling Act of 2015)

An annual independent Racial Impact Report should be funded and presented to the City Council analyzing the data collected under the Racial and Identity Profiling Act. The report should include information about any racial bias complaints and the outcomes of such complaints, as well as any action taken by SDPD to mitigate racial biases. The report should also make recommendations based on the data they collect. The Racial and Identity Profiling Act of 2015 only requires that the data be sent to the State Department of Justice. San Diego residents must have an opportunity to hear from SDPD directly. This will allow for us to see if we are making progress to deal with the disparities identified in the SDSU study, as well as under AB 953, and to ensure that officers are being held accountable for compliance with the law. Approximate Cost: \$75,000.

Police Performance Measures

Having adequate performance measures that can be measured from year to year allows the City to be better informed about how to address staffing and operational issues as they arise. The FY19 proposed budget should include the following performance measures for the Police Department, including dispatch division:

- Comparison of actual sworn staffing with the sworn staffing goals remaining in the SDPD five year plan;
- Budgeted and actual sworn officers per 1,000 population (appeared in FY15, FY14, and FY13 adopted budgets) and how they compare with the average of other large cities;
- The percentage of 911 calls answered within 10 seconds;
- The number of 911 calls that were abandoned after waiting longer than 10 seconds;
- The number of 911 calls with wait times less than 10 seconds, between 10 seconds and 1 minute, between 1 minute and 2 minutes, between 2 minutes and five minutes, between 5 minutes and 10 minutes, and surpassing 10 minutes;
- Average non-emergency call wait time;
- The number of non-emergency calls with wait times: 1 minute or less, between 1 minute and 5 minutes, between 5 minutes and 10 minutes, between 10 minutes and 30 minutes, and surpassing 30 minutes;
- The number of abandoned non-emergency calls, and the number of abandoned non-emergency calls that received a call back;
- The number of sworn officer hours dedicated to dispatch, and the cost, including overtime pay;
- Percentage of police dispatcher background checks completed within three months.

Community Oriented Policing

I encourage the Mayor and City Council to invest in a community policing philosophy and program that promotes organizational strategies, partnerships, and problem solving techniques between law enforcement, citizens, and neighborhood groups in order to proactively address the immediate conditions that may otherwise give rise to public safety issues, such as crime, social disorder and fear of crime. It is imperative that the Police Department present a community-policing restoration plan to ensure a robust community policing strategy. Specifically, we request that additional Community Relations Officers and multi-lingual Police Officers/Police Service Officers be added as the Police Departments continues to rebuild. Approximate Cost: TBD. Rreallocation of existing resources.

Hiring of Police Civilian Positions

The restoration of civilian positions to support our sworn officers, particularly dispatchers, has resulted in numerous cost benefits (i.e. reduced staff turnover) and has greatly improved customer service delivery and employee retention and morale. However, despite these improvements and pay adjustments, vacancies continue to remain a concern. I request continued effort and resource allocation toward civilian recruitment to allow existing sworn officers to return to patrol duties and to end mandatory overtime which has been in place since 2010. Approximate cost: N/A. Fill existing vacancies.

Improvements to San Diego Police Department Non-Emergency Line and Other Communication Channels

While improvements to the non-emergency line are forthcoming, efforts to increase dispatch staffing should continue. Currently, wait times for SDPD's non-emergency phone line is often reported as exceeding 10 minutes or far more. This not only prevents citizens from having an immediate resource to address an active non-emergency criminal situation, but encourages residents to contact 911 for an issue that is not an emergency. Further, it frustrates constituents who want to engage the police department for a non-active or less urgent issue that requires eventual attention; to this end, the City should explore expansion of Get It Done, online services, 3-1-1 implementation or other means to connect to the Police Department where a need may not require a live call to the Non-Emergency Line. Approximate cost: N/A. Expedite efforts.

Rape Kit Testing

I continue to urge the Mayor and Police Department to reduce the backlog of untested rape and sexual assault evidence. Last year, the public was made aware of the over 2,000 untested rape kits. The evidence collection process itself is a personal for victims. How we treat this evidence can either deter from or encourage other victims to come forward. Approximate cost: \$500,000.

San Diego Fire-Rescue Department Paramedic School

The City Council should be provided an update regarding the plan for a city-operated Paramedic School so that the appropriate staffing levels and financial resources can be identified. Approximate cost: TBD.

San Diego Fire-Rescue Department Death & Disability Benefits

The City should prioritize and conclude negotiations regarding the Death & Disability Benefits for members of the Fire-Rescue Department. When voters approved Proposition B, the city vowed that first responders would never face the situation of being without that benefit. Approximate cost: TBD.

Lifeguard Division

In order for our Lifeguard Division to continue to provide exceptional service and safety at our beaches and bays, the following should be included in the FY19 budget:

- Addition of 1.0 FTE Senior Management Analyst to assist lifeguards in tracking special events, operational data, and oversee \$23 million in personnel, contracts, and equipment. Approximate cost: \$125,000.
- Addition of 2.0 FTE Lifeguard III positions for Children's Pool/La Jolla Cove. Approximate cost: \$278,000.
- Re-opening of the lifeguard Vessel Replacement Plan (which was depleted in FY17). The Vessel Replacement Plan prepares for future vessel replacement to keep lifeguards mission-ready. Approximate cost: \$322,000.

Neighborhood Code Compliance

The Neighborhood Code Compliance Division of the Development Services Department administers programs designed to protect the public's health, safety, welfare, and property value through enforcement of the City's ordinances and State/Federal laws relating to land use, zoning, housing, substandard housing, noise, public nuisances, graffiti abatement, and vegetation/fire hazard abatement. I ask that the resource capacity of the division be analyzed, that vacancies be prioritized and filled, and that funding for an additional 2.0 FTE Combination Inspectors (\$64,000 each) and 2.0 FTE Zoning Investigators (\$56,000 each) be included in the FY19 budget, particularly as new city policies and regulations are implemented. Approximate cost: \$240,000. Any additional expenses may be offset by revenue from increased activity (i.e. issuance of permits for compliance, citations, etc.)

Brush Abatement for "Paper Streets"

The Transportation and Stormwater (TSW) Department is responsible for the abatement of brush on so called "paper streets", empty and unimproved lots that are owned by the City of San Diego, that fall within the parameters of our street system. The budget for brush abatement within TSW was reduced from \$400,000 to \$0 from FY17 to FY18, and given the active fire seasons that San Diego has experienced, the lack of funding for abatement of dry brush poses a significant fire danger, especially in areas next to high density residential areas. TSW currently cannot address their backlog of fire risk violations. Approximate cost: \$400,000.

Downtown Park Ranger

As the City's fastest growing neighborhood, Downtown San Diego is continuously adding park space to the multiple City parks currently in place. However, unlike other communities, Downtown parks are not supported by a Park & Recreation Department ranger. In light of ongoing public safety issues at Horton Plaza Park, Fault Line Park, and Children's Park, and in order to meet the standard of activation and support afforded to communities throughout the City, the Downtown neighborhoods of Core, Marina, Gaslamp Quarter, Little Italy, East Village, and Cortez Hill should have a dedicated Ranger. Approximate cost: \$75,000.

INFRASTRUCTURE AND SUSTAINABILITY**Storm Water Channel and Storm Drain Maintenance in vulnerable areas of Golden Hill, Hillcrest, Normal Heights, North Park, and University Heights**

The City has engaged in an effort to enhance the maintenance of its storm water channels and storm drains to ensure that life and property are protected during the winter storm season. Much of the work performed by the department has been through emergency permitting. In order to avoid the need to do last minute emergency permits to prevent flooding, the City should continue funding our storm water channel and storm drain maintenance program at an enhanced level that proactively addresses high flood risk locations in FY19 and beyond. Approximate cost: TBD.

Vision Zero

It is imperative that the City fund improvements at 15 of the deadliest intersections to ensure basic, low-cost pedestrian safety infrastructure improvements such as high visibility crosswalks, audible signals, and countdown signals are present at all intersections.

- Construct a safe crossing at Kansas Street and El Cajon Boulevard. City engineers have recommended a two-phase crosswalk for this intersection. Approximate Cost: \$357,000.
- Hire one dedicated Vision Zero/multi-modal staff person to oversee Vision Zero activities and complete streets implementation. This staff person will assist City staff with coordinating

and implementing upcoming education campaigns and engineering safety improvements. Funding is requested to be allocated for this staff position. Approximate Cost: \$75,000.

Sidewalk Maintenance and Repairs

With the completion of the citywide Sidewalk Condition Assessment, the Mayor and City Council must take action to develop policy and a plan to address the findings in the condition assessment and mitigate all tripping hazards to effectively reduce the city's liability and improve the conditions of our sidewalks. If Prop H funds are not suspended (as I have recommended below), at least \$15 million in infrastructure funds should be directed toward repairs and subsidy programs for sidewalks and emphasize repair of the segments in worst conditions as evaluated in the Assessment.

Additionally, the City has an opportunity to reduce liability and expenditures for sidewalk replacement by coordinating construction with appropriate capital improvement projects, particularly ones involving street repaving. Approximate cost: \$15 million.

Urban Forestry Program

I request an increase in urban forestry staff and resources as identified in the Five-Year Urban Forest Management Plan and the Climate Action Plan goals. Insufficient staffing levels for this program limit the full execution of California State grants and Mayoral initiatives. Furthermore, recent extreme weather events have demonstrated the need to adequately mitigate erosion in our urban canyons and parks. The current program, which consists of the City Forester, the Arborist, and two support staff should be increased by at least four employees to meet the needs of the City. Approximate cost: \$200,000. Any additional expenses may be offset by grant opportunities.

Community Choice Energy Local Buildout Study

Community Choice Energy (CCE) program for the City of San Diego will provide local energy choice, local community investment, and sustained local jobs. The recent feasibility study reported that a CCE would achieve these ends in San Diego and now a business plan is being developed for the prospective program. In order to fully maximize the benefits of a CCE program in San Diego, the City should fund a local buildout study that captures the economic value of local clean energy generation and affiliated jobs. The analysis would provide further direction on how best to support communities of concern (top 25% of CalEnviroScreen rankings) through CCE-related investments. Approximate cost: \$75,000.

Transportation Master Plan

The City must complete the development of a comprehensive Transportation Master Plan that includes analysis of mode share and defines the strategies the City will implement to achieve the mode share targets set forth in the Climate Action Plan. The plan should establish a clear vision for how San Diego will become a multi-modal city that supports mobility for healthy citizens in a safe, accessible, and vibrant city, increases affordability, reduces VMT, and protects and enhances the natural environment. It should lay out both high-level policies and specific actions to achieve that vision. Approximate Cost: No cost. In development but prioritization must be elevated.

Environmental Services Department (ESD)/Zero Waste Management Implementation

Staff capacity and resources for neighborhood cleanups should be expanded. Additionally, I request that the Environmental Services Department establish a program or develop a partnership to provide city residents a reasonably priced and accessible outlet for illegal dumping. Currently, far too many City residents are opting to dump items illegally and in the public right of way, rather than haul items to the Miramar landfill.

Green waste collection service, particularly in communities south of Interstate 8, should be expanded inclusive of the provision of green waste collection bins.

Additionally, ESD Code Compliance resources to assist in the street abatements and sanitation efforts as related to Hepatitis A and future disease prevention throughout the city are essential and must continue. Staff workload has increased dramatically and they are overworked. Additional resources should be sought in the form of volunteer efforts and partnerships, homeless workforce development programs, and short-term contracting out opportunities.

Lastly, additional resources are needed for the Landfill Fee Booth to address the increase in traffic into the landfill due to a staff shortages caused by Managed Competition. Corrections to staffing levels have been slow to come and if remain unaddressed, will continue to have unintended environmental and community impacts. Approximate cost: TBD.

Citywide Parks Master Plan

The City's General Plan Recreation Element recommends that a comprehensive Parks Master Plan (PMP) be prepared to inventory and assess all City park lands, recreational uses, facilities and services, set priorities for protection and enhancement of existing park and recreation assets, and develop implementation strategies to meet present and future community needs. It is through the proposed development of a citywide PMP that "equivalencies" will be addressed on a community-by-community basis. This is important to ensuring that there are sufficient recreation opportunities in the urbanized transit-priority areas. According to the City's Request for Proposals for the PMP, the estimated cost to complete the PMP is between \$1 and \$1.4 million, excluding the preparation of the environmental document which is anticipated to total around \$350,000. Approximate cost: \$1.75 million (phased allocation)

Balboa Park Master Plan Project Implementation Plan

Additional funding and staff resources have accelerated the process of many of our community plans. In order to prioritize park improvements requested by the community and stakeholders, it is critical to create a project implementation plan. The 1989 Balboa Park General Plan outlined the projects the community wanted to see completed within the park but a significant number of projects have yet to move forward. Additional projects and facility or infrastructure maintenance needs have also been identified in recent years. Prioritization of the remaining projects and a draft implementation plan will result in updated project costs and provided a comprehensive needs list for new projects in the park, and allow us the opportunity to explore revenue streams to meet and close this funding gap in a reasonable future timeframe. Approximate cost: TBD.

Upcoming Infrastructure/Commercial Paper/Deferred Capital (DC4) Bond

The projects listed in *Addendum A* are high priority community needs for the FY19 budget. Consideration should be provided to those projects eligible for upcoming funding opportunities. In addition to the short-term funding strategies being contemplated, the Mayor and City Council must work to identify a comprehensive infrastructure investment plan. Without a sustainable new revenue source to address our infrastructure needs, San Diego's streets, sidewalks, and public buildings will continue to deteriorate.

NEIGHBORHOOD SERVICES AND PROGRAMS

Balboa Park Maintenance and Public Safety Staffing

The recruitment and hiring for the vacant park rangers and park maintenance staff positions must be prioritized.

Penny for the Arts

The Penny for the Arts Blueprint (Blueprint) adopted by the City Council in 2012 included a goal of restoring annual Arts, Culture, and Community Festivals allocations to 9.5% of the City's transient occupancy tax (TOT) revenues by FY17. In the years since, the City has not met the Blueprint's annual funding targets. Although in FY17 the City Council increased the Penny for the Arts allocation in the Adopted Budget from 6.44% to 7% of TOT, for a total FY17 budget of \$15.1 million, funding was reduced in FY18. The Mayor's 5-year Outlook currently projects 33% growth in general fund TOT revenue over the next five years, and a recent study found that San Diego's non-profit arts and culture industry generates \$1.1 billion in annual economic activity, supports 35,914 full-time equivalent jobs and generates \$116 million in local and state government revenues. In order to continue supporting the growth of this critical economic driver and get closer to our stated commitments in the Blueprint, funding levels for the Commission for Arts and Culture Funding Programs should be increased to at least 7.5% of anticipated TOT receipts.

Placemaking Pilot Program

Resources should be identified to support the creation of intersection murals throughout the diverse neighborhoods of our city. This pilot program will, through a creative and collaborative process, empower communities to reshape public spaces to enhance their overall physical, cultural and social identities. Approximate cost: \$50,000.

Community Development Block Grant (CDBG) Reinvestment Initiative

SB 107, approved in 2015, provided substantial reform of the redevelopment wind-down process and ensures that San Diego will properly receive CDBG repayment/recovery of nearly \$240 million. Last year, the City Council approved a CDBG Reinvestment Initiative which is geared at reinvesting in San Diego's economically disadvantaged communities in the form of infrastructure investment, housing solutions, homeless service, job creation, and economic development. An evaluation of the initiative is warranted to understand outcomes and whether or not changes to the strategy are necessary to address more urgent community needs. Approximate cost: TBD.

Small Business Development and Support

San Diego small businesses are essential to our neighborhoods and economy. \$4.9 million in CDBG Reinvestment funds have been identified for investment in workforce development, support for small business accelerators, and the creation of a loan and investment fund that will also provide consulting services to help small businesses grow and remain competitive. I supported the development of these assistance programs and request a status update regarding the remaining funding available for deployment of resources to support our neighborhood small businesses. Approximate cost: N/A. Expedite efforts.

Youth Services/Youth Workforce Development/Connect2Careers (C2C) Program Expansion

C2C/San Diego Workforce Partnership provides work readiness, job matching, and job placement for 16-24 year-olds in San Diego. With a strong team, deep community connections, best-in class web-portal and IT solution, C2C/San Diego Workforce Partnership have the foundation needed to

dramatically expand the program to rival youth employment programs in other large cities. I request that an additional \$250,000 (current allocation is \$500,000) be allocated to the Workforce Partnership to expand the C2C program. This costs includes a budget for 8 staff (one director, one manager, 3 job developers, and 3 trainers) and 10 paid C2C interns that provide one-to-one job coaching to youth enrolled in the program, as well as IT system support, communications supplies and costs, and event supplies and costs. The C2C goal is to find jobs for at least 3,000 youth; up from 2,000 in 2017. Approximate cost: \$750,000.

Temporary Pool Program

This hugely successful program provides access to pools during hot summer months to communities that do not have the benefit of a pool facility at their local recreation center. The cost of this program is low, while the positive impact on pool users is very high. The following recreation center locations should be funded for a temporary pool in FY19: Adams Avenue and North Park. Approximate cost: \$7,500 per location.

Play All Day Initiative

The Play All Day Parks Program is an initiative put forth by the Mayor and the Superintendent of the San Diego Unified School District to break ground on over 30 new joint-use park sites in the next five to 10 years. Ensure there is adequate staffing and funding is secured to support the planned development of the 30 new City-wide joint-use park sites. Approximate cost: N/A. Expedite efforts.

OPERATIONAL NEEDS

Administration and Enforcement of Earned Sick Leave and Minimum Wage Ordinance

City administration and enforcement of the application of minimum wage and earned sick leave is critical to the stability of the city's workforce and overall economy. As such, it is critical that appropriate staffing be filled immediately and additional resources for proactive outreach and City Attorney assistance be identified to ensure compliance with the law. I urge the Mayor to protect these programs from any budgetary reductions.

City Employee Childcare Services

Finding licensed childcare for many families has become increasingly difficult, including for many parents who work for the City of San Diego. Childcare is a basic infrastructure element that should be pursued for children of city employees that are 2 months to 5 years of age. Staff should explore the costs associated with offering this service, what partnerships could be obtained, and prepare to engage the negotiating units during the reopener period in FY19.

Personnel Department

It is critical to maintain current staff resources and service levels which are all necessary to process and expedite the hiring process. The positions that have been added over the years are particularly critical in making sure that safety sensitive positions are cleared for hire in a timely manner. In addition, I request 1.0 FTE Associate Personnel Analyst to assist in classification and compensation duties. This individual would be responsible for studying and allocating new positions Citywide and would be responsible for evaluating all requests for special salary adjustments in accordance with City Charter Section 130, and in anticipation of the scheduled sunset provision of Proposition B on July 1, 2018. Approximate cost: \$75,000.

Council Administration Department

I request \$38,000 for non-personnel expenditures to support the City Council's Select Committee on Homelessness for the remainder of calendar year 2018/first half of FY19. Additionally, I request 1.0 FTE Council Representative to support the increased operational responsibilities of the department. Approximate cost: \$115,000.

ADDITIONAL REVENUE OPPORTUNITIES

While I acknowledge the very difficult budgetary decisions ahead, I am determined to continue progress and not allow for any reductions in neighborhood services. I am committed to creating opportunities that further expand economic development opportunities and improve public safety and neighborhood quality of life. In doing so, I offer the following revenue opportunities:

Vacancy Savings

The FY18 adopted budget included the addition of approximately 190 new positions, 86 of which remain unfilled as of January 18, 2018. Unanticipated vacancy savings may be redirected toward one-time FY19 expenditures.

Excess Equity

The First Quarter Report estimates Excess Equity will be \$17.9 million at year end which may be budgeted for one-time FY19 expenditures.

Risk Management Reserves in Excess of Policy Targets

Approximately \$17.0 million in one-time revenues in excess of reserve policy targets are anticipated which can be redirected for one-time FY19 expenditures.

- Excess Public Liability Reserve of \$4.1 million
- Excess Workers' Compensation Reserve of \$5.7 million
- Excess Long-Term Disability Reserve of \$7.2 million

Pension Payment Stabilization Reserve Contribution

Since the City is facing near-term deficits and given the healthy General Fund emergency and stabilization reserve levels, I recommend that the City reconsider the need for this unnecessary reserve account and at minimum, I recommend that the replenishment plan for this particular account be delayed until after FY19. \$3.5 million can be redirected for one-time FY19 expenditures.

Use of Redevelopment Property Tax Trust Fund (RPTTF) to Ensure Economic Revitalization and Job Creation

The Five-Year Outlook noted that the adjusted residual RPTTF revenue over the next five years increases from \$18.5 to \$26.1 million, for a total of \$115 million. Using this revenue going forward to invest in San Diego's economically disadvantaged communities, as originally intended, allows areas in the greatest need of economic investment an opportunity to attract new commercial activity, which in turn creates new jobs and greater tax revenue for the City's general fund. The prioritized investment of these residual RPTTF funds could fund many capital projects across the city that currently do not have identified funding sources.

Capital Outlay

The City Council recently authorized the sale of city assets with a combined value of over \$3.25 million. This funding may be directed toward capital needs or can be used to establish a Notice of Funding Availability for development/production of affordable housing on city owned property.

Increase Grant Opportunities/Citywide Grants Writer

The City must be more aggressive in pursuing grant opportunities to support new and existing projects. I recommend that a position be established to write grant applications, continually research grants and ensure that the City remains competitive. Examples of grant opportunities include:

- Caltrans Active Transportation Program: The Safe Routes to School program will educate parents, students, and teachers about road safety and can fund planning and infrastructure to increase safety. The City could fund this effort by applying for Caltrans' Active Transportation Program. It is anticipated that approximately \$440 million in ATP funding will be available.
- SANDAG Smart Growth Incentive Program (SGIP): This grant provides an opportunity to support projects in sites identified by SANDAG as "Smart Growth Opportunity Areas" including capital, non-capital, planning, and programmatic interventions that support Smart Growth objectives. Cities need to have adopted a Complete Streets Policy and a Climate Action Plan to be eligible. Approximately \$27 million is anticipated to be available.
- SANDAG Active Transportation Program: Approximately \$3.6 million is anticipated to be available for cities which have adopted a Complete Streets Policy and a Climate Action Plan to support capital, non-capital, planning, and programs that support walking and biking as well as traffic calming interventions.

Contracts

The City utilizes outside contractors for a variety of services totaling \$245 million. The City should utilize the appropriate termination clause language within each contract to more aggressively renegotiate the cost of each contract. Additionally, it must be more cautious about the frequency of change orders and the inclusion of automatic cost escalators. A 10% overall reduction in contracts for outside services would provide the City with \$24 million for more immediate General Fund purposes.

Ongoing CIP Cash Management

Ongoing review of CIP cash management activities will ensure the appropriate alignment of the timing and use of funding for CIP projects.

Cannabis Tax Revenue

On November 8, 2016, the voters of San Diego approved Measure N, which established a Cannabis Business Tax (CBT) on non-medical cannabis (marijuana) businesses in the City of San Diego to raise revenue for general governmental purposes of the City, contingent upon the passage of Proposition 64, the Adult Use of Marijuana Act, which was also approved by voters on the November 2016 ballot. The fiscal impact statement prepared for Measure N estimated potential future CBT revenue of \$22 to \$35 million annually. Considering the City Council's adoption of land use and business regulations, the industry has quickly developed. The City should reevaluate revenue assumptions related to the cannabis industry.

Reallocation of Costs Associated with the Deputy Chief Operating Officer (DCOO) Special Projects Position

Given the recent announcement of the promotion of the current DCOO of Special Projects to Chief Operating Officer, the costs associated with funding the position can be redirected for ongoing FY19 expenditures.

Potential Revenue from Short-Term Vacation Rentals

The City Council must take immediate action and adopt sound policy regarding short-term vacation rentals to reduce neighborhood nuisances, deter investor motive in housing supply, and provide code enforcement monitors. In doing so, the city will be better suited to track business activity and will create opportunities to generate revenue in the form of permit fees and Transient Occupancy Tax that can support enforcement to ensure compliance of applicable laws.

Proposition H – Infrastructure Fund

In 2016, San Diego voters approved Proposition H, a ballot measure that requires the dedication of General Fund revenue growth to an Infrastructure Fund. The Outlook recognizes these allocations to the Infrastructure Fund as a General Fund expense, but does not include projections for any expenditures paid for by the Infrastructure Fund. Allocations to the Infrastructure Fund could be used to support certain strategic expenditures, potentially including the City's Infrastructure Asset Management Program, street repair, and storm water permit compliance projects, thereby addressing critical needs while mitigating the projected deficit. Additionally, Proposition H included a provision that allows a one-year suspension of the requirement to allocate General Fund revenue growth to the Infrastructure Fund upon a two-thirds vote of the City Council. If funding for non-infrastructure critical expenditures is needed, Council could consider suspending the measure upon recommendation of the Mayor, which would allow the revenue to flow to the General Fund for other City uses.

Thank you for your consideration of these priorities. This memo reflects my top priorities and will serve as the basis for my support of the upcoming budget.

*Addendum A***Balboa Park Restroom Rehabilitation/Modernization**

Improvements are critically needed to the restrooms in Balboa Park near the Organ Pavilion/International Cottages and other key locations. Self-cleaning, single-use style restrooms should be considered in addition to the use of the streamlined design/bulk purchase and installation to reduce the cost per unit. Approximate cost: TBD.

Downtown Cycle Track Network

It is essential to fully fund the construction of the cycle track network in the Downtown Mobility Plan to ensure completion in FY19. These protected bike lanes will serve as the central node of San Diego's bike network and an essential component of any effort to increase bicycle mode share. The total cost is \$15 million, of which approximately \$3.5 million remains unfunded.

Golden Hill Recreation Center

The outdoor surface courts at the recreation center must undergo underlying structural repairs to prevent the need for frequent repairs/resurfacing. Approximate cost: TBD.

Golf Course Drive Improvements/CIP S-15040

This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street. A feasibility study was scheduled to be completed in FY17. Funding is requested to initiate the design phase. Approximate cost: \$1.8 million (phased).

North Park Community Park Recreation and Adult Center Facility Upgrades and Park Maintenance

We request a park assessment to improve the safety and condition of the North Park Community Park, including the active park space, recreation center and adult center. Additional programmatic and maintenance resources are requested to activate and upkeep the park, thereby deterring nuisance activity. Approximate cost: TBD.

Open Space Parks/CIP AGE-00001

There are over 150 canyons throughout urban San Diego. We request that this CIP be amended to incorporate and properly fund the Canyon Enhancement Planning (CEP) Program produced by San Diego Canyonlands. The CEP identifies green infrastructure needs and opportunities which provide valuable ecosystem services, including work to clean and filter our urban runoff. The CEP also identifies trail restoration area and recommends wetland and habitat restoration in Juniper, Maple, Mission Hills, and Switzer Canyons, among others, helping to create valuable recreational opportunities in otherwise paved and urbanized environments.

Additionally, I request that the Mission Valley trail connections through Buchanan Canyon (University Heights) and the 33rd Street Mini-Park (Normal Heights) be considered for restoration. Approximate cost: TBD.

Presidio Community Park Sidewalk Repair and Replacement

As identified in the Unfunded Park Improvement List, root-damaged sidewalks throughout the park should be repaired or replaced. Approximate cost: \$100,000-\$250,000.

Reynard Way Neighborhood Park: Mission Hills

I request that funding be identified to initiate a General Development Plan for the long awaited Reynard Way Neighborhood Park. Few opportunities exist in Uptown for the development of park space. The City must capitalize on this opportunity.

Sidewalk Installation to Enhance Pedestrian Safety

- Richmond Street Sidewalks: Richmond Street in Hillcrest/Marston Hills
- Upas Street Sidewalk: 28th to Alabama Street, south side in Balboa Park.

Street Light Requests

- Meade and Texas Streets
- Washington and Cleveland Streets
- 26th and Broadway
- F Street between 21st & 24th Streets

Trolley Barn Park Comfort Station

As identified in the Unfunded Park Improvement List, a comfort station should be added to the heavily utilized park. Approximate cost: \$500,000 to \$1.0 million.

Ward Canyon Neighborhood Park Phase II Completion

Ward Canyon Neighborhood Park: The temporary dog park at Ward Canyon Neighborhood Park was an important step toward realizing this long awaited and significant community asset. We would like to see the construction of these permanent park improvements included in the next bond/funding opportunity. Ward Canyon Park Phase II also called for the demolition of the Mock Building/Storefront located in the northwest corner of the park, as well as the construction of a new Mid-City police building on the western end, with windows facing the park for increased visibility and public safety. Approximate cost: \$7.5 million (per Facilities Finance Program Estimation)

Position ID	Job Title	Department	Status
30001241	Clerical Assistant II	Police	Filled
30001244	Clerical Assistant II	Police	Filled
30001684	Fire Fighter 2	Fire-Rescue	Filled
30001685	Fire Fighter 2	Fire-Rescue	Vacant
30001686	Fire Fighter 2	Fire-Rescue	Vacant
30001687	Fire Fighter 2	Fire-Rescue	Vacant
30001688	Fire Fighter 2	Fire-Rescue	Vacant
30001689	Fire Fighter 2	Fire-Rescue	Vacant
30001690	Fire Fighter 2	Fire-Rescue	Vacant
30001691	Fire Fighter 2	Fire-Rescue	Vacant
30001692	Fire Fighter 2	Fire-Rescue	Vacant
30003305	Info Sys Anlyst 4	Fleet Operations	Filled
31004152	Police Dispatch Admnstr	Police	Filled
31008702	Info Sys Anlyst 3	Risk Management	Filled
31008777	Claims Rep 2(Liability)	Risk Management	Filled
31008986	Word Processing Oper	Police	Filled
31009100	Police Invstgtv Serv Ofcr 2(Lt Pn Ex Ad)	Police	Vacant
31009251	Program Coordinator	Performance & Analytics	Filled
31009252	Program Coordinator	Performance & Analytics	Filled
31009253	Program Coordinator	Performance & Analytics	Filled
31009281	Police Captain	Police	Filled
31009300	Police Invstgtv Serv Ofcr 2(Lt Pn Ex Ad)	Police	Filled
31009457	Program Manager	City Attorney	Filled
31009475	Program Coordinator	Risk Management	Filled
31009476	Program Coordinator	Risk Management	Filled
31009477	Program Coordinator	Risk Management	Filled
31009564	Administrative Aide 2	Police	Filled
31009666	Program Manager	Performance & Analytics	Filled
31009754	Disposal Site Rep	Environmental Services	Filled
31009755	Disposal Site Rep	Environmental Services	Filled
31009816	Sr Clerk/Typist	Police	Filled
31009817	Program Manager	City Treasurer	Filled
31009843	Program Manager	Economic Development	Filled
31009936	Asoc Mgmt Analyst	City Treasurer	Filled
31010252	Accountant 3	City Comptroller	Filled
31010276	Program Coordinator	City Treasurer	Filled
31010277	Program Coordinator	City Treasurer	Filled
31010278	Program Coordinator	Purchasing & Contracting	Filled
31010400	Word Processing Oper	Police	Filled
31010750	Program Coordinator	Fire-Rescue	Filled
31011075	Accountant 4	City Comptroller	Filled
31011176	Landfill Equip Oper	Environmental Services	Vacant
31011305	Asst Chemist	Public Utilities	Vacant
31011306	Asst Chemist	Public Utilities	Vacant
31011307	Code Compliance Ofcr	Environmental Services	Filled
31011308	Code Compliance Ofcr	Environmental Services	Filled

31011309	Program Manager	Information Technology	Filled
31011310	Program Manager	Engineering & Capital Projects	Filled
31011311	Program Coordinator	Information Technology	Vacant
31011312	Program Coordinator	Information Technology	Vacant
31011325	Deputy City Atty	City Attorney	Filled
31011326	Deputy City Atty	City Attorney	Vacant
31011327	Deputy City Atty	City Attorney	Filled
31011334	Accountant 4	City Treasurer	Filled
31011335	Accountant 2	City Treasurer	Vacant
31011336	Accountant 2	City Treasurer	Filled
31011337	Accountant 2	City Treasurer	Filled
31011338	Accountant 2	City Treasurer	Vacant
31011339	Accountant 3	City Comptroller	Vacant
31011341	Program Manager	Transportation & Storm Water	Filled
31011342	Program Coordinator	Office of Homeland Security	Filled
31011343	Deputy Director	Public Utilities	Vacant
31011344	Asst Deputy Director	Public Utilities	Vacant
31011346	Program Coordinator	Office of Homeland Security	Filled
31011347	Program Manager	Planning	Vacant
31011348	Program Coordinator	Risk Management	Filled
31011353	Sr Mgmt Analyst	Public Utilities	Vacant
31011354	Asoc Chemist	Public Utilities	Filled
31011355	Asoc Chemist	Public Utilities	Vacant
31011378	Employee Benefits Specialist 2	Risk Management	Filled
31011379	Employee Benefits Specialist 2	Risk Management	Filled
31011387	Grounds Maint Wrkr 2	Park & Recreation	Vacant
31011388	Grounds Maint Wrkr 2	Park & Recreation	Vacant
31011389	Fire Captain	Fire-Rescue	Filled
31011390	Fire Captain	Fire-Rescue	Filled
31011391	Fire Captain	Fire-Rescue	Filled
31011392	Fire Captain	Fire-Rescue	Filled
31011393	Fire Captain	Fire-Rescue	Vacant
31011394	Fire Captain	Fire-Rescue	Vacant
31011395	Fire Dispatch Supv	Fire-Rescue	Vacant
31011396	Fire Engineer	Fire-Rescue	Vacant
31011397	Fire Engineer	Fire-Rescue	Vacant
31011398	Fire Engineer	Fire-Rescue	Vacant
31011399	Program Manager	Economic Development	Vacant
31011412	Fire Dispatcher	Fire-Rescue	Filled
31011413	Fire Dispatcher	Fire-Rescue	Filled
31011414	Fire Dispatcher	Fire-Rescue	Filled
31011415	Fire Dispatcher	Fire-Rescue	Filled
31011425	Program Coordinator	Human Resources	Filled
31011426	Program Coordinator	Human Resources	Filled
31011427	Heavy Truck Drvr 1	Environmental Services	Vacant
31011428	Heavy Truck Drvr 2	Environmental Services	Filled
31011450	Cmnty Dev Spec 4	Economic Development	Filled

31011451	Cmnty Dev Spec 3	Economic Development	Filled
31011452	Asst Eng-Civil	Transportation & Storm Water	Filled
31011453	Asst Eng-Civil	Transportation & Storm Water	Filled
31011454	Project Assistant	Transportation & Storm Water	Vacant
31011455	Project Ofcr 1	Transportation & Storm Water	Filled
31011478	Biologist 2(Environ Biolgst)	Park & Recreation	Vacant
31011479	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011480	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011481	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011482	Asst Eng-Civil	Engineering & Capital Projects	Vacant
31011483	Asst Eng-Civil	Engineering & Capital Projects	Vacant
31011484	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011485	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011486	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011487	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011488	Area Manager 2	Park & Recreation	Filled
31011489	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011490	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011491	Asst Eng-Civil	Engineering & Capital Projects	Vacant
31011492	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011493	Asst Eng-Civil	Engineering & Capital Projects	Vacant
31011494	Asst Eng-Civil	Engineering & Capital Projects	Vacant
31011495	Asst Eng-Civil	Engineering & Capital Projects	Vacant
31011496	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011497	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011498	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011499	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011500	Cmnty Dev Spec 3	Economic Development	Filled
31011525	Recycling Spec 2	Environmental Services	Filled
31011526	Recycling Spec 2	Environmental Services	Filled
31011527	Sr Mgmt Anlyst(Hland Secur Coord)	Office of Homeland Security	Filled
31011550	Asst Eng-Civil	Engineering & Capital Projects	Vacant
31011551	Asst Eng-Civil	Engineering & Capital Projects	Vacant
31011584	Administrative Aide 1	Engineering & Capital Projects	Filled
31011585	Administrative Aide 1	Engineering & Capital Projects	Filled
31011588	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011589	Asst Eng-Civil	Engineering & Capital Projects	Vacant
31011590	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011591	Asst Eng-Civil	Engineering & Capital Projects	Filled
31011592	Sr Civil Engineer	Engineering & Capital Projects	Filled
31011593	Sr Civil Engineer	Engineering & Capital Projects	Vacant
31011594	Principal Engrng Aide	Transportation & Storm Water	Vacant
31011700	Sr Mgmt Anlyst	Economic Development	Filled
31011702	Principal Engrng Aide	Engineering & Capital Projects	Vacant
31011703	Principal Engrng Aide	Engineering & Capital Projects	Vacant
31011704	Principal Engrng Aide	Engineering & Capital Projects	Vacant
31011725	Fleet Manager	Fleet Operations	Vacant

31011751	Program Coordinator	Risk Management	Vacant
31011800	Principal Engrng Aide	Engineering & Capital Projects	Filled
31011801	Principal Engrng Aide	Engineering & Capital Projects	Filled
31011802	Principal Engrng Aide	Engineering & Capital Projects	Filled
31011803	Principal Engrng Aide	Engineering & Capital Projects	Vacant
31011804	Principal Engrng Aide	Engineering & Capital Projects	Filled
31011805	Principal Engrng Aide	Engineering & Capital Projects	Vacant
31011806	Principal Engrng Aide	Engineering & Capital Projects	Vacant
31011807	Principal Engrng Aide	Engineering & Capital Projects	Vacant
31011808	Principal Engrng Aide	Engineering & Capital Projects	Vacant
31011825	Grounds Maint Mgr	Park & Recreation	Vacant
31011828	Sr Plant Tech Supv	Public Utilities	Vacant
31011829	Sr Electrical Engineer	Engineering & Capital Projects	Vacant
31011830	Asoc Planner	Engineering & Capital Projects	Filled
31011831	Asoc Eng-Electrical	Engineering & Capital Projects	Vacant
31011875	Cmnty Dev Spec 2	Economic Development	Filled
31011876	Grounds Maint Wrkr 2	Park & Recreation	Vacant
31011925	Asoc Eng-Traffic	Engineering & Capital Projects	Vacant
31011926	Asoc Eng-Civil	Environmental Services	Vacant
31011950	Sr Mgmt Anlyst	Engineering & Capital Projects	Filled
31011951	Sr Engineering Aide	Engineering & Capital Projects	Vacant
31011952	Sr Engineering Aide	Engineering & Capital Projects	Vacant
31011975	Asst Eng-Civil(Cntrct Spec)	Engineering & Capital Projects	Vacant
31011976	Water Production Superintendent	Public Utilities	Vacant
31011977	Water Production Superintendent	Public Utilities	Vacant
31012002	Development Project Manager 3	Planning	Vacant
31012025	Project Ofcr 2	Engineering & Capital Projects	Vacant
31012026	Project Ofcr 1	Engineering & Capital Projects	Vacant
31012027	Project Assistant	Engineering & Capital Projects	Vacant
31012028	Project Assistant	Engineering & Capital Projects	Vacant
31012029	Project Ofcr 2	Engineering & Capital Projects	Vacant
31012030	Project Ofcr 1	Engineering & Capital Projects	Vacant
31012031	Project Ofcr 2	Engineering & Capital Projects	Vacant
31012032	Project Ofcr 1	Engineering & Capital Projects	Vacant
31012033	Project Ofcr 1	Engineering & Capital Projects	Vacant
31012034	Project Assistant	Engineering & Capital Projects	Vacant
31012035	Project Assistant	Engineering & Capital Projects	Vacant
31012075	Asst Eng-Civil	Engineering & Capital Projects	Filled
31012076	Asoc Eng-Civil	Engineering & Capital Projects	Filled
31012077	Asoc Eng-Civil	Engineering & Capital Projects	Filled
31012078	Asoc Eng-Civil	Engineering & Capital Projects	Filled
31012079	Asoc Eng-Civil	Engineering & Capital Projects	Vacant
31012080	Asoc Eng-Civil	Engineering & Capital Projects	Vacant
31012081	Asoc Eng-Civil	Engineering & Capital Projects	Vacant
31012082	Asoc Eng-Civil	Engineering & Capital Projects	Vacant
31012275	Program Coordinator	Engineering & Capital Projects	Vacant
31012303	Program Coordinator	Purchasing & Contracting	Vacant



**CITY OF SAN DIEGO
OFFICE OF COUNCIL PRESIDENT MYRTLE COLE
FOURTH COUNCIL DISTRICT**

MEMORANDUM

DATE: January 22, 2018
 TO: Andrea Tevlin, Independent Budget Analyst
 FROM: Council President Myrtle Cole *Myrtle Cole*
 SUBJECT: FY 2019 Budget Priorities

The following are my priorities for the FY 2019 City budget. These budget priorities are in line with my policy priorities, which continue to advocate for public safety, neighborhood services, infrastructure, job creation/economic development, homelessness and the environment.

Public Safety:

Police Recruitment and Retention

In order to address the understaffing in both sworn and non-sworn positions, it is critical that the City develop a comprehensive, nationwide recruitment and retention strategy including developing a program to allow recruits to apply online, streamlining the process. Because recruits apply at multiple agencies, the department needs to move **expeditiously** to recruit the top candidates. Deferred maintenance has plagued many of neighborhood police divisions that serve our city. Police divisions including Southwestern, Western, Mid City and Northern that have been neglected over the years and are in dire need of improvements. Although officers received a pay raise, police officer job satisfaction is also tied to the work environment. A good physical work environment increases police officer well-being, satisfaction with work and increases performance.

Implementation of AB 953: Identify and allocate appropriate funding to implement AB 953 including what system(s) will be needed to collect, store and share information with the Department of Justice. On November 15, 2017 the AB 953 regulations were finalized. Beginning July 1, 2018 the larger law enforcement agencies including SDPD will be required to start collecting data. In April 2019 SDPD will be required to report on the data collected.

Identify and allocate funding to implement AB 2298 (Gang Database Act) which is intended to overhaul the state's CalGang system. AB 2298 creates a requirement that law enforcement inform a person before they add them to state's CalGang database. The law allows the person the opportunity to challenge their inclusion in CalGang system via a court process. Starting in January 2018, law enforcement agencies will be required to produce detailed transparency reports on each of their shared gang databases.

Identify and allocate funding to implement AB 90 (Fair and Accurate Gang Database Act of 2017) which is intended to increase accountability and transparency within the various shared gang databases maintained by the state. AB 90 transfers oversight of the CalGang database from law enforcement to the Department of Justice. Under AB 90, SDPD will be required to implement regulations regarding the use, operation and oversight of shared gang databases. In addition, AB 90 may also modify the criteria designating a person as a gang member.

Fire

Identify and allocate funding for Death and Disability benefits for Firefighters as required by City Charter Section 151 and authorized by Proposition B. Firefighters hired after July 20, 2012 do not have a defined Death and Disability benefit if permanently disabled or killed in the line of duty. The Cheiron CPR Analysis dated March 7, 2012 provided a summary of benefits and cost intended to replace the previous Death and Disability benefit with a like benefit. The previous plan was closed to firefighters due to pension system changes under Proposition B. Fortunately, no permanent disabilities or deaths have occurred to post-Prop B new hires to date. As such, the City has incurred no cost in the last 5 ½ years. Funding must be allocated to provide for Death and Disability benefits moving forward to prevent an unfunded liability to the City in the event a firefighter is permanently disabled or killed.

Identify and allocate funding for a Permanent Skyline Hills Fire Station (FS 51). Identify funding to construct a permanent facility for the health and safety of our fire-rescue personnel **and the communities surrounding Skyline Hills.*

Identify and allocate funding for a Permanent Home Avenue Fire Station (FS 1). This project will provide for the much needed Fire Station to meet emergency response times in the community.

Lifeguard

Identify and allocation funding for:

- Addition of one FTE Senior Management Analyst
- Addition of one (two FTE) Lifeguard III at the Children's Pool/La Jolla Cove.
- Reopen the Lifeguard Vessel Replacement Plan that was closed and emptied in 2017

Support and Fund the Neighborhood Code Compliance Division of the Development Services Department to administer programs designed to protect the public's health, safety, welfare, and property value through enforcement.

Identify and allocate appropriate funding for additional Psychiatric Emergency Response Team staff to address expanding homeless populations in communities throughout San Diego.

Identify funding for Resource Access Program (RAP). The RAP program is an important component in addressing the needs of our homeless. RAP, a paramedic based surveillance and case management system, manages frequent users of the 911/EMS system. RAP paramedics connect homeless individuals with resources for their underlying medical, mental health, and social needs. The RAP program has many benefits including reducing calls to the 911/EMS system, thus freeing up time for serious emergencies and reducing the costs.

Climate Action Plan:

Allocate transportation capital funding to be consistent with the Climate Action Plan 2020 mode share goals to incrementally increase transit, bicycling and walking mode share.

Transportation Master Plan:

Development and implementation of a comprehensive Transportation Master Plan that includes analysis of mode share and defines the strategies the City will implement to achieve the mode share targets set forth in the Climate Action Plan.

Minimum Wage and Earned Sick Days Enforcement:

Continued funding for the current Minimum Wage and Earned Sick Days Program positions.

Infrastructure:

Fund complete construction of Bay Terraces "Tooma Park" Senior Center/Recreation Building.

Identify and allocate funding for completion of the Streamview Drive Improvements. Including traffic calming measures, installation of roundabouts, medians, angled parking, resurfacing of streets and construction of new sidewalks.

Identify and allocate funding for construction of MLK Promenade in Broadway Heights, which includes the widening of sidewalks and installation of medians.

Identify and allocate funding for Emerald Hills Community Park Renovations. Funding for improvements include, repainting of its tennis courts, resurfacing of basketball courts, and upgrading playground equipment of the two tot-lots.

Identify and allocate funding for design completion and construction of the Rolando Park joint use fields.

Continued funding for MLK Recreation Center renovations and repairs.

Identify funding for additional sidewalks and street lights in District 4 including, Paradise Hills, Community-Wide Pedestrian Improvements for North Encanto, and Northside of Market Street.

Identify funding for Oak Park Library

Identify and allocate additional funding for the Chollas Lake Community Park comfort station and electrical infrastructure.

Homelessness:

Increase funding for the San Diego Police Department's Homeless Outreach Team and Quality of Life Team: Team would support outreach efforts to homeless individuals living on city sidewalks and neighborhood canyons.

Fund the operation of a housing navigation/intake center which will serve as the central point of access for homeless individuals seeking assistance on their path towards permanent supportive housing.

Fully fund the committee consultant position for the Select Committee on Homelessness.

Ensure continued funding for the operation of the temporary bridge shelters.

Continue funding for temporary public restrooms and washstands to continue to combat the recent Hep A outbreak.

Additional funding to Environmental Services Department: For community clean-ups associated with homeless camps in canyons and creeks in the communities outside of downtown.

Economic Development and Neighborhood Services:

Identify and allocate additional funding for the Penny for the Arts Blueprint.

Identify and allocate funding for a Small Business Bonding Assistance Program. The Small Business Bonding Assistance Program can serve as a supplement to the City's existing SLBE/ELBE program, and as an alternative to addressing the bonding needs of small construction firms.

Identify and allocate funding to expand the Youth Services/Youth Workforce Development/Connect2Careers: Funding would provide work readiness, job matching, and job placement for 16-24 year olds in San Diego.

Support Services for Planning Groups and Neighborhood Councils.

Allocate and Restore Services for Weed Abatement and Tree Trimming: These services are designed to protect the public's health, safety and welfare through abatement.

Restoration of CPPS dollars for Council District 1 & 3.

Identify and allocate funding for addition of 1 FTE Council Rep position in Council Administration to support and maintain service levels to support the Council Offices.

Revenue Opportunities:

In an effort to address funding for our FY 2019 budget priorities, following are some possible actions:

Excess Equity: There is an estimated \$17.9 million available for a one time use.

Excess Risk Management Reserves: There is an estimated \$17 million for a one time use.

Infrastructure Fund: There is an estimated \$17 million allocation.

Pension Payment Stabilization Reserve Contribution: One time use of \$3.5 million.

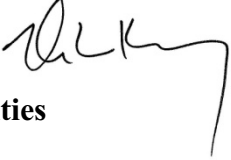
We look forward to the collaborative work ahead and thank you for your consideration of our budget priorities.



COUNCILMEMBER MARK KERSEY

DATE: January 22, 2018

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Mark Kersey 

RE: Fiscal Year 2019 Budget Priorities

This is in response to Budget & Government Efficiency Committee Chair Barbara Bry's January 5, 2018 memorandum requesting Councilmember input in the development of the Fiscal Year 2019 Budget. In this lean budget time, my top priority is continued investment in our neighborhood infrastructure. City leaders must avoid the mistakes of the past and resist the temptation to neglect our asset network in deficit years. To the extent funds are available, I put forward the following requests:

Restore Transportation in the San Pasqual Valley. Ysabel Creek Road is the main thoroughfare between Bandy Canyon Road, where farmers package their products, and San Pasqual Valley Road, where the Zoo Safari Park and the Archaeological Society are located. Severe storms have moved much of the asphalt off Ysabel Creek Road, leaving the road dangerous and inconsistent with the City's Street Design Manual. I request an engineering analysis to determine options for restoring Ysabel Creek Road and establishment of a CIP.

Sustain Fire-Rescue Response Times in Northeastern San Diego. The Fast Response Squad in San Pasqual Valley was made permanent after the adoption of the Fiscal Year 2018 Budget. In October 2017, a fire sparked in San Pasqual Valley, and the FRS helped contain the fire to 12-acres. The San Pasqual Valley is otherwise served by Station 33 in Rancho Bernardo, which has the largest territory of any station in the department. The San Pasqual Valley FRS must continue to operate on a permanent basis to ensure appropriate Fire-Rescue response times throughout northeastern San Diego.

Invest in SDPD Recruitment and Retention. For years the City of San Diego has struggled to recruit and retain police officers. Last month we took the aggressive steps necessary to tackle the issue, by approving an agreement with SDPOA that will increase pay up to 30% for our police officers. I am confident this will greatly boost our recruitment and retention efforts.

Expand Homeless Outreach Services and Housing. Under Mayor Faulconer’s leadership, as outlined in his State of the City Address, this Council must continue to prioritize our homelessness crisis.

Improve Customer Service Through 311. An integrated 311 program, as recommended in the City Auditor’s March 2015 *Performance Audit of the City’s Public Right-of-Way Maintenance Activities*, has the potential to not only enhance customer service, but also streamline operations, reduce unnecessary 911 calls, and support open data. The *FY 2019-2023 Five-Year Financial Outlook* identifies the need for a 311 Customer Experience Program Coordinator to further build upon the success of the Get It Done pilot program. Any outstanding resources needed to fully implement the next phase of Get It Done, which will incorporate Environmental Services and Code Enforcement intake into Get It Done, as well as the FTE for a Customer Experience Coordinator should be prioritized.

Establish Consistency Across Council Office Budgets. In the time that I have served on the Council, the discrepancy between council office budgets has been as great as 34% in a single fiscal year. It is my continued belief that all nine council office budgets should be equal and not formulated based on a spending snapshot.

Utilize Measure N Proceeds for Enforcement. The overwhelming voter approval of Measure N, a local tax on recreational marijuana, ensures the City has the resources to cover costs associated with the legalization of cannabis without hurting our investment in other city services. Enforcement of marijuana laws, including proactively cracking down on illegal operators, should be a prioritized use of Measure N proceeds.

Prioritize Core Transportation Projects within the Infrastructure Fund. During Fiscal Year 2019, it is estimated that the Infrastructure Fund contribution will be approximately \$16.9 million. This fund was created to be flexible in addressing priority infrastructure needs. As we work to reduce the City’s backlog of infrastructure projects, I request that the FY19 Infrastructure Fund contribution be distributed among:

- Sidewalk repairs
- Street repaving and slurry seal
- Vision Zero infrastructure and intelligent traffic signals



**COUNCILMEMBER CHRIS CATE
CITY OF SAN DIEGO
SIXTH DISTRICT**

M E M O R A N D U M

DATE: January 22, 2018

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Chris Cate 

SUBJECT: Fiscal Year 2019 Budget Priority Memo

The City of San Diego (City) will face many challenges in the coming fiscal year. San Diego residents are expecting City leadership to address the key issues of homelessness and public safety, while maintaining world class neighborhood services. The Council needs to be prepared to evaluate competing priorities as more resources are needed to address public safety needs and homelessness projects, such as recruiting and retaining personnel, filling coverage gaps, developing storage and housing navigation centers, and maintaining library and recreation center hours.

Per the City Charter, the City is mandated to produce a balanced budget. However, reaching these goals will not come without sacrifice. This upcoming budget year will prove to be difficult as the City prepares to face a nearly \$20 million deficit in Fiscal Year (FY) 2019, and \$64 million over the next three years. We must respond to this financial challenge by exercising strong fiscal discipline and appropriately prioritizing critical citywide issues, particularly homelessness.

I appreciate the opportunity to share my budget priorities for FY19. I look forward to approving a balanced budget that continues to address San Diego's most pressing challenges and issues. The Neighborhood Services outlined below should be funded with ongoing reductions as these reflect increases in ongoing expenditures (unless noted otherwise).

The following are my priorities for FY19:

Neighborhood Services

Homelessness - (\$1,279,800)

- The City should explore expanding Homeless Outreach Team (HOT) hours of operation in order to reach more homeless individuals and respond to calls for service across all neighborhoods. San Diego's homeless crisis is a citywide issue that requires more resources and services – at all hours. Currently, the HOT team does not incorporate a

second watch on Fridays and a third watch is not at all used during the week. To add one additional second watch shift per week, the approximate total annual cost for two sergeants and six officers is \$520,000. An additional annual cost of \$80,000 would be needed to add a Psychiatric Emergency Response Team (PERT) clinician to this shift. The Council should work with the Mayor's office to identify funding for the addition of one second watch shift per week and review options for staffing a third watch shift with an alternative, streamlined team structure to reduce costs.

- The City should also identify opportunities to expand and bolster the Serial Inebriate Program (SIP). This initiative has seen a steady growth in graduation rates since its first year of implementation and deserves to be considered for expansion. With only one officer currently staffing the program during first watch, the Council should work with SDPD to review the feasibility of adding at least one (1) additional officer and, eventually, additional shifts to the program. The average total pay for one police officer is \$111,000. Furthermore, the City should work with Mental Health Services, Inc. and other service providers to identify opportunities to expand the number of beds and potential clients that may be assisted by this landmark program.
- Although the Resource Access Program (RAP) has proven to be an effective program, the City of San Diego currently does not have a reliable team of community paramedic staff to execute the program. The City's contracted ambulance provider, American Medical Response (AMR), has not been able to provide the program with the necessary paramedic staff due to their own staffing issues. In addition, funding was not secured during the FY18 budget process to add Full Time Equivalent (FTE) positions to the program. The cost of a paramedic position, including salary and fringe benefits, is approximately \$94,800. The Department has indicated that in order to run a successful program, it would need at least six (6) community paramedic positions, in addition to the existing RAP Program Manager. The City Council and Mayor should work together to identify and secure \$568,800 for six (6) community paramedic FTEs, or discuss a potential partnership with AMR to maintain the staffing of this program.

Library & Park and Recreation – (Maintain Current Funding Level)

- Over the past five years, the Mayor and City Council have maintained a concerted effort to increase hours at branch libraries and parks and recreation centers. Due to this investment, we have seen an increase in usage at District 6 libraries by 13 percent. In 2016, District 6 recreation centers were reserved for activities an average of 33 hours each week. As we go into the next few years of projected budget deficits, we need to work toward maintaining the same or near the same levels of service at these facilities.
- Collecting library fines is an inefficient and expensive process that costs the City more money to administer than it collects. Per Library Department staff, the amount of overdue fines collected every year is approximately \$675,000. A conservative estimate of the costs to collect library fines is \$1,054,576. Fines should be waived and alternative methods to recover late or missing books and materials should be reviewed. In the meantime, the savings from waiving fines should be programmed back into the Department to address other priorities, or used to offset the projected deficit.

San Diego Police Department (SDPD) – (One-Time Funding of \$500,000)

- With the passing of Proposition 64 by California voters, the City has the responsibility of closely monitoring marijuana retail establishments to ensure compliance with State law and the City’s Municipal Code. In 2018, the City should designate these establishments as Vice-regulated businesses and institute a fee to cover the costs associated with the enforcement and monitoring of such regulated businesses, as well as cover the cost of the closure of illegal businesses. Bringing marijuana storefronts under the purview of Vice Operations will bolster compliance actions and mitigate any potential negative impact to surrounding communities.
- Last year, the City Council allocated \$350,000 to SDPD to begin marketing the department to boost recruitment and retention efforts. The City should begin building on these efforts by offering additional incentives to police officers who locate to San Diego to meet the Mayor’s goal of full staffing. One approach is by providing a housing incentive program that assists officers with their down payment or closing costs when purchasing a home within City limits. The City should allocate \$500,000 to administer a pilot program in FY19, and work with other stakeholders and financial institutions to request matching funds.

San Diego Fire-Rescue Department – (\$1,052,650)

- The most recent Citygate Report identified the need to add six additional Peak Hour Engines (PHE) in addition to the currently planned six fire stations to address coverage gaps throughout the City. The FY19-23 Five Year Financial Outlook identified funding of 24 FTEs in FY20 to begin filling these coverage gaps. The City should begin this process in FY19 by adding 8 FTEs to staff one (1) PHE to resolve the largest priority gap as determined by the Fire Chief.

Alternative Transportation Program - (\$616,673)

- The City currently offers a subsidy for public transportation, but only to employees who do not purchase a monthly parking pass and commute at least three days per week. Further, the City offers mileage reimbursement for work travel, but does not reimburse for work travel taken by public transportation. The increase of public transportation is critical for the City to achieve its greenhouse gas reduction targets. The City should revise its alternative transportation policy to further incentivize employees to take public transportation by reimbursing work travel and daily commuting by public transportation. The program should be funded by revenue generated by monthly parking passes from the City’s concourse. The projected revenue for FY18 is \$616,673. In addition, department budgets should be amended to absorb work travel reimbursements similar to the process of mileage reimbursement.

Street Cleanliness Assessment Pilot Program – (One-Time Funding of \$500,000)

- Since taking office in 2014, my office has consistently received concerns regarding the cleanliness of streets and neighborhoods in the City of San Diego. These community concerns often involve illegal dumping, graffiti, and litter. In light of the recent creation of the “Clean SD” program, the City should move forward with a data-driven pilot program that utilizes technology to better map and monitor areas prone to the

aforementioned public nuisance issues. This information should be utilized to create a robust citywide abatement program that operates on a proactive basis.

Infrastructure

In 2016, voters approved Proposition H, which requires the City to place various General Fund revenues into an Infrastructure Fund. In FY18, the City allocated \$6.4 million of the Fund for the slurry sealing of streets and \$11.4 million into various Capital projects. In FY19, it is expected that \$16.9 million will be available for these same needs. Based on the Five-Year Financial Outlook, no funding from Proposition H is needed to address slurry seal improvements due to the passage of Senate Bill 1. The projected \$16.9 million should be used for other capital needs throughout the City, including the following which total \$10,633,581:

Park and Recreation - (\$870,900)

- The City's Park and Recreation center facilities are vital to maintaining and promoting vibrant San Diego neighborhoods. The following Park projects should be funded with FY19 Capital Improvement Program Annual Allocations:
 - Olive Grove Community Park is an open Capital Improvement Project (CIP) in vital need of American with Disabilities Act (ADA) improvements to its existing comfort station, enhancements to the existing children's play areas, and upgrades to the associated paths of travel. Funding will be needed to provide for the design, project approvals, and its construction. (\$750,000)
 - The safety of residents who visit City parks is paramount. Funding should be identified for the installation of new pour-in-place fall mats for the playground at the North Clairemont Recreation Center. (\$65,000)
 - Given the high volume of patrons visiting the North Clairemont Recreation Center and Clairemont Senior Center, the parking lot that services both facilities is in need of resurfacing. (\$10,000)
 - Funding should be allocated for replacement trees at the North Clairemont Recreation Center that were lost due to the drought. (\$7,500)
 - Given the high volume of patrons who are 65 years and older who go to the Mira Mesa Senior Center, the parking lot is in need of restriping and resurfacing. (\$10,000)
 - The Mira Mesa Senior Center is a neighborhood landmark where many of its patrons who attend and enjoy its many programs and services are 65 years and older. The facility is in need of an Americans with Disabilities Act (ADA) ramp at the front entrance of the building for safe access by its patrons. (\$2,000)
 - The Gil Johnson Recreation Center at the Mira Mesa Community Park is heavily utilized by patrons of all ages. As such, the basketball courts are in need of new backboards, rims, and poles. (\$10,000)
 - The Mira Mesa Recreation Center is in need of proper air conditioning and ventilation. Three (3) new wall-mounted AC units would resolve this issue. (\$4,500)
 - Lopez Ridge Park in the community of Mira Mesa is in need of a new storage shed to adequately house maintenance equipment and supplies. (\$5,000)

- The gymnasium at Hourglass Field in Mira Mesa is need of four (4) plastic portable dividers, allowing patrons and staff to maximize the use of this facility. (\$3,700)
- The North Clairemont Recreation Center is in need of a new drinking fountain with a water bottle refilling station to reduce the amount of recyclables collected at this facility. (\$3,200)
- Many park patrons utilize the Peñasquitos Creek Park for organized soccer activities. A large portion of the field does not have sufficient grass covering, causing players to fall and hurt themselves. Field renovation is necessary to improve the safety and aesthetics of this public park.

Libraries – (\$287,781.22)

- The City’s library system has provided tools, resources, and programs that enrich the lives of San Diegan families every day. It is imperative to make sure these neighborhood assets are protected and maintained for the enjoyment of future generations.

The following Library projects should be funded with FY18 Capital Improvement Program Annual Allocations:

- Balboa Library
 - Replace the existing carpet and flooring at the Balboa Branch Library. (\$12,600.11)
 - Replace tile flooring in restrooms. (\$4,600)
- Mira Mesa Library
 - Repaint and restripe the parking lot of the Mira Mesa Branch Library. (\$2,780)
 - Replace damaged and stained restroom countertop after receiving many complaints from patrons. (\$5,600)
 - Replace a nearly 20-year old carpet that has extensive flood damage. (\$150,000)
 - Install a new surveillance security system to keep patrons and staff safe. (\$30,000)
- North Clairemont Library
 - Provide twenty (20) new lightweight folding tables for North Clairemont. (\$1,600)
 - Replace old flooring throughout the facility. (~\$55,000)
- Rancho Peñasquitos Library
 - Replace thirty (30) chairs for patrons. (\$12,601.11)
- Serra Mesa – Kearny Mesa Library
 - Replace ninety (90) community room chairs for patrons. (\$7,000)
 - Replace twenty one (21) public internet computer monitors for adults with adjustable height features. (\$6,000)

San Diego Police Department – (\$708,000)

- SDPD’s Traffic and Special Events Divisions currently utilize a trailer stationed in the rear lot of the Eastern Division that is in severe disrepair and no longer meets the needs of the Department. A new facility is needed to house 350 full- and part time employees and volunteers who serve on a citywide basis. Funding should be allocated for design, and the

beginning of construction for a new Traffic and Special Events Divisions facility. (\$700,000)

- Across all police precincts, officers utilize speed trailers to alert motorists of the posted speed limit and their current rate of speed, particularly in areas with high traffic incidents. This technology has been proven effective in reducing travel speeds and keeping drivers and pedestrians safe. The Northern Division is in need of one (1) speed trailer that is equipped with traffic analysis software capabilities for the Clairemont neighborhood. (\$8,000)

Street Lights – (\$1,188,000)

- Many older San Diego neighborhoods are in need of additional street light infrastructure to ensure traffic visibility and the safety of residents and pedestrians. The following locations have been identified as priority areas by the community, Streets Division, and SDPD. These lights should be funded through the FY19 Capital Improvement Program Annual Allocations:
 - Streetlight at 10442 Baywood Avenue
 - (\$18,000)
 - Add two (2) streetlights on the 3900 and 4000 blocks of Antiem Street
 - (\$36,000)
 - Add sixteen (16) streetlights on Beadnell Way between Mount Abernathy and Charger Blvd
 - (\$288,000)
 - Add one (1) streetlight on Mt. Acadia Boulevard between Mt. Alifan Drive and Mt. Blanca Drive
 - (\$15,000)
 - 9055 Balboa Avenue west of Ponderosa Avenue 300', south side streetlight
 - (\$15,000)
 - Balboa Avenue east of Kearny Villa Road 700', north side streetlight
 - (\$15,000)
 - Balboa Avenue west of Ruffin Road 580', north side at driveway streetlight
 - (\$15,000)
 - Camino Santa Fe north of top Gun Street 1150', east side streetlight
 - (\$15,000)
 - Camino Santa Fe north of top Gun Street 1750', east side streetlight
 - (\$15,000)
 - Farnham Street east of Ruffin Road 264', north side streetlight
 - (\$15,000)
 - Farnham Street east of Ruffin Road 381', south side streetlight
 - (\$15,000)
 - Farnham Street east of Ruffin Road 506', north side streetlight
 - (\$15,000)
 - Viewridge Avenue north of Balboa Avenue 145', east side streetlight
 - (\$18,000)
 - Viewridge Avenue north of Balboa Avenue 290', east side streetlight
 - (\$18,000)

- Mercury Street south of Engineer Road 170', west side streetlight
 - (\$15,000)
- Engineer Road west of Mercury Street 160', south side streetlight
 - (\$15,000)
- Mount Durban Drive north of Mount Casas Court 120', west side streetlight
 - (\$15,000)
- Mount Durban Drivewest of Mount Culebra Avenue 640', north side streetlight
 - (\$15,000)
- Mount Durban Drive west of Mount Culebra Avenue 150', south side streetlight
 - (\$15,000)
- Kearny Mesa Road and Magnatron Boulevard, southwest corner
 - (\$15,000)
- 9055 Balboa Avenue west of Ponderosa Avenue 300', south side streetlight
 - (\$15,000)
- Balboa Avenue east of Kearny Villa Road 700', north side streetlight
 - (\$15,000)
- Balboa Avenue west of Ponderosa Avenue 1,765', south side, at bus stop streetlight
 - (\$15,000)
- Balboa Avenue west of Ponderosa Avenue 1050', south side, at bus stop streetlight
 - (\$15,000)
- Balboa Avenue west of Ruffin Road 380', south side, at bus stop streetlight
 - (\$15,000)
- Balboa Avenue west of Ruffin Road 580', north side, at driveway streetlight
 - (\$15,000)
- Caldly Place east of Kirkcaldy Drive 208', end of cul-de-sac streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 1160', east side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 1375', north side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 506', north side streetlight
 - (\$15,000)
- Clairemont Mesa Boulevard east of Overland Avenue 300', north side streetlight
 - (\$15,000)
- Clairemont Mesa Boulevard west of Overland Avenue 200', north side streetlight
 - (\$15,000)
- Clairemont Mesa Boulevard west of Ruffin Road 300', north side streetlight
 - (\$15,000)
- Clairemont Mesa Boulevard west of Ruffin Road 300', south side streetlight
 - (\$15,000)

- Farnham Street east of Ruffin Road 264', north side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 381', south side streetlight
 - (\$15,000)
- Vickers Street west of Convoy Street 180', north side street light
 - (\$15,000)
- Viewridge Avenue north of Balboa Avenue 145', east side streetlight
 - (\$15,000)
- Viewridge Avenue north of Balboa Avenue 290', east side streetlight
 - (\$15,000)
- Mercury Street south of Engineer Road 170', west side streetlight
 - (\$15,000)
- Engineer Road west of Mercury Street 160', south side streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 990', east side streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 835', east side streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 640', east side streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 280', east side streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 125', east side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 235', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 410', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 555', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 730', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 870', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 1040', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 1205', north side streetlight
 - (\$15,000)
- Aero Drive east of Aero Court 300', north side streetlight
 - (\$15,000)
- Aero Drive east of Aero Court 300', south side streetlight
 - (\$15,000)

- Aero Drive east of Aero Court 600', north side streetlight
 - (\$15,000)
- Aero Drive east of Aero Court 600', south side streetlight
 - (\$15,000)
- Engineer Road east of Mercury Street 600', north side streetlight
 - (\$15,000)
- Engineer Road west of Kearny Mesa Road 300', north side streetlight
 - (\$15,000)

Street Resurfacing

- As the City strives to reach the Mayor's goal of resurfacing 1,000 miles of roads by 2020, the following streets should be considered in conjunction with future group jobs funded via the allocation of gas-tax revenues, or the \$75 million commercial paper program expected prior to the end of FY18:
 - Pegasus Avenue from Gemini Avenue to Polaris Drive, OCI-29
 - Lehrer Drive from Limerick Avenue to Arvinels Avenue, OCI-38
 - 4400 block of Conrad Avenue, OCI-33
 - Limerick Avenue north of Peyton Place, OCI-31
 - Glasgow Drive, OCI-16
 - Miramar Road, OCI-34
 - Convoy Street, OCI-16
 - As a part of the Convoy Street resurfacing, the stormwater drainage issues at Dagget Street should be resolved.

Traffic Control – (\$1,346,900)

- Traffic Signal Optimization has demonstrated a reduction in travel time by over 20 percent. The City should continue identifying additional strategic locations that seek to benefit from this technology, including the entirety of Mira Mesa Blvd., Miramar Road, Kearny Villa Road, Clairemont Mesa Blvd., Rolfe Road, Genesee Avenue, Mesa College Drive, and Balboa Avenue. This project should receive funding from the Regional Transportation Congestion Improvement (RTCI) Fee, which has thus far received \$3,615,723 in FY18.
- The Clairemont community has identified Beadnell Way as a problematic street in terms of traffic and pedestrian safety. Utilizing FY19 CIP Annual Allocations, Transportation and Stormwater should work with the community to install traffic calming measures, protected bike lanes, and pedestrian crossing safety improvements.
- The Mira Mesa community has identified Westview Parkway between Mira Mesa Blvd. and Black Mountain Road as dangerous for pedestrians and drivers. Utilizing FY19 CIP Annual Allocations, Transportation and Stormwater should work with the community to install traffic calming measures, protected bike lanes, and pedestrian crossing safety improvements.
- V-Calm Signs are highly effective traffic calming assets that directly result in the improvement of safety and travel conditions for both motorists and pedestrians by posting the speed of passing vehicles. The following locations have been identified as unfunded needs by the Traffic Engineering Operations Division and should be funded with Utilizing FY19 CIP Annual Allocations:

- Mercy Road near Black Mountain Road
 - One (1) electronic V-Calm sign
 - (\$15,000)
- Traffic signal improvements are critical to ensuring the proper flow of traffic and safety of pedestrians. The following locations have been identified as priority locations by the community and city staff to receive upgrades in terms of countdown timers, new signal components, curb ramps, crosswalks, and median upgrades:
 - Balboa Avenue and Viewridge Avenue
 - (\$140,000)
 - Balboa Avenue and Kearny Villa Road
 - (\$550,000)
 - Clairemont Mesa Boulevard and Convoy Street
 - (\$84,000)
 - Convoy Street and Othello Avenue
 - (\$102,000)
 - Convoy Court and Convoy Street
 - (\$5,200)
 - Balboa Avenue and Ruffin Road
 - (\$55,000)
 - Balboa Avenue and Viewridge Avenue
 - (\$60,000)
 - Balboa Avenue and Convoy Street
 - (\$53,000)
 - 8500 block of Balboa Avenue
 - (\$40,000)
 - Montgomery Drive and Sandrock Road
 - (\$16,700)
 - Balboa Avenue and Kearny Villa Road
 - (\$60,000)
 - Convoy Street and Ronson Road
 - (\$51,000)
 - Balboa Avenue and Convoy Street
 - (\$10,000)
- Rectangular Rapid Flashing Beacons (RRFB) is a cost-effective traffic improvement that enhances pedestrian safety and maintains traffic flow while avoiding unnecessary traffic signal installations. The following locations have been identified by the community and should be funded with Utilizing FY19 CIP Annual Allocations:
 - Challenger Middle School (\$10,000)
 - Sandburg Elementary (\$10,000)
 - Salk Elementary School (\$10,000)
 - Intersection of Armstrong Street and Armstrong Place (\$10,000)
 - Farnham Street between Overland Avenue and Ruffin Road with curb ramps (~\$25,000)
 - Dagget Street and Convoy Street (\$10,000)
 - Opportunity Road and Convoy Street (\$10,000)
 - Raytheon Road and Convoy Street (\$10,000)

- Convoy Street between Armour Street and Othello Avenue (\$10,000)

Sidewalks – (\$6,217,000)

- Many Clairemont pedestrians utilize Balboa Avenue from Clairemont Drive to Mount Culebra as a means to navigate across Tecolote Canyon. As the City works to implement the goals of the Climate Action Plan by incentivizing alternative modes of transportation, it is vital to ensure pedestrians are safe and secure. Last year, this project received \$500,000 for the design phase from the RTCI Fee. The City should consider this revenue source to help fund the remainder of the project. (\$4,640,000)
- As Phase I of the Hickman Fields project navigates through its design and construction in FY19, it is important to ensure that park patrons have safe access to the new facilities. TSW staff have identified a new sidewalk on Convoy Court/Hickman Field Drive to Convoy Street as a priority. The total project cost is \$850,000. Staff has requested \$100,000 from the RTCI Fee to initiate pre-design. (\$100,000)
- Balboa Avenue in Kearny Mesa is a heavily traveled arterial that feeds into many commercial and industrial businesses. Currently, there are missing sections of the sidewalk on both sides of Balboa Avenue from Kearny Villa Road to Ruffin Road. To encourage the safe utilization of this facility for pedestrians, new sidewalks need to be installed. (\$1,477,000)

CC:ic



City of San Diego
Councilmember Scott Sherman
Seventh District

MEMORANDUM

DATE: January 22, 2018
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Scott Sherman
RE: FY19 Budget Priorities

As anticipated the City will be facing another year of deciding what services are a priority to provide to San Diegan's. As responsible stewards of taxpayer dollars, I feel it is prudent to focus on finding ways to maintain essential city services at their current levels while reducing spending in certain departments to meet our budgetary needs.

District 7 Community Projects

Morley Green Mini-ADA Park (\$1,250,000*) cost in FY13

This project has been a top priority for the Linda Vista community for over a decade. Morley Green is centrally located in Linda Vista with a large number of families overlooking the space. Using a ¼ mile radius from the center of the park as the service area, it is estimated that 91% (4,119) of the 4,527 residents who will use the park are in the Low to Moderate Income bracket. The parks adjacent census tracts (86 & 88) have populations of under 18 year olds of 31.8% and 38.7% respectively, the city average is 24%. The average household size for these two census tracts is 3.67 and 3.47, the county average is 2.73. The two closest parks to these census tracts do not contain any equipment or facilities that cater to young children nor are they ADA accessible.

Finally after years of redevelopment wind down, the DOF has relinquished control of the land to the City in October of 2015. Investing in the Linda Vista community by building a park at this site not only illustrates the City's commitment to this underserved community, but would also achieve the City's goal of increasing total park acreage. This project would be eligible for CDBG funds to help the community with their plans for the site to include an ADA tot-lot, a shade structure, and picnic tables.

San Carlos Library (\$20,598,000) – CIP 35-088.0

The San Carlos Branch Library has been a community staple for the last forty years. Initially planned as the flagship branch for the surrounding neighborhoods, the San Carlos Library has been in planning stages for a new library for almost twenty years. The DC-3 bond identified \$1 million in

FY 2015 to finalize the design documents for the new San Carlos Library which will complete the last steps in preparation for construction. A financing plan needs to be put into place setting funding aside on an annual basis to build the San Carlos library residents have been patiently waiting for. Conversations with the County regarding the sale of the land are ongoing as we are in the final stages of receiving the “no further action” letter.

Adaptive Traffic Signals in Mission Valley

Adaptive traffic signal control systems have been found to improve efficiency by up to 20% and have been recently recognized by the State to have positive climate benefits as a result of the reduction of idling of cars. The City recently installed three signals and an adaptive traffic signal control system along Friars Road in Fashion Valley resulting in a tremendous improvement to the flow of traffic through this heavily congested corridor. With the success of these new adaptive signals expanding the number of signals along this corridor will provide considerable benefit to alleviating congestion and would assist the City with meeting our CAP goals. Friars Road is the ideal candidate for the expansion of the adaptive traffic signal project given the pre-existing fiber optic cables, an established control system, and three traffic signals already in place allowing for a longer chain of reduced wait times and traffic efficiency.

Senior River Park Ranger FTE (\$135,163)

The homeless crisis along the San Diego river has reached critical levels. The creation of a full FTE for a Senior Park Ranger would be the best possible step in helping to mitigate this crisis from further escalation. The position will be responsible for collaborating and managing operations of a Ranger work unit along the San Diego River within the City of San Diego. This includes developing and monitoring of the Ranger section budget; developing, collaborating, maintaining and monitoring various projects along the San Diego River including habitat restoration, interpretation and enforcement; liaison for the Department and San Diego River to various advisory groups, City departments, non-profit groups, media, land owners and public; performing outreach and interpretive programs for the areas of responsibility; assisting in the technical aspects of education, interpretation, and enforcement; and supervising various supervisory, volunteers and staff.

Citywide

Phase Out City’s Publishing Services

In a fiscal year where decisions of what our priorities for the City of San Diego are we must find ways to save taxpayer dollars. Currently, the City spends \$3.9 million supplying City Departments with their requested printed and electronic materials. While this service is necessary for City Departments to function, the City itself does not need to be in the printing business and instead should contract this service out and focus on continuing to fund core city services with the savings from eliminating this division.

Maintain Storm Channels and Drainage Areas and Removal of Invasive Non-native Plants

Over the past two years the City has gone to great lengths to restore our storm channels to acceptable and safe standards. The magnitude of permitting and planning required to get to this stage must not be forgotten which is why we must continue regular maintenance of these channels. Allowing these channels to return back to their dangerous previous condition is not only unacceptable from a public safety concern, but will inevitably be a costly mistake. Removal of

nonnative plants is imperative to the health and safety of the River. These plants disrupt the flow of water through the river and would aid SDPD in monitoring the area for homeless encampments.

Homeless Outreach Services

There is no denying the City of San Diego is in a homeless crisis, but with the hard work of City staff and the direction of the Mayor we are seeing the tide turn. Funding and creativity are needed to make sure a solution is found to this crisis as soon as possible. I encourage all City staff to work together to find a way to ensure our transient population can find a way to live a safe and healthy life.

Connect 2 Careers (\$750,000)

Connect 2 Careers provides San Diego youth with essential skills for the workplace environment including work readiness, job matching, and job placement for 16-24 year olds in San Diego. This year Connect 2 Careers has a goal of 9,000 youth trained through C2C work-readiness curriculum, 9,000 youth enrolled in our program online at c2csd.org, and 3,000 youth placed in jobs and internships. Ensuring the success of Connect 2 Careers provides a Citywide benefit and is necessary for the health of San Diego.

Companion Unit Fee Waiver

As housing costs continue to increase monthly within the City of San Diego, affordable housing becomes challenging to find. In San Diego, the rental price of a standard unit is \$1,700 per month and the median home ownership cost is \$2,100 per month, well in line with the Housing Commissions report that half of all San Diegans cannot find market-rate rental housing they can afford and 60 percent cannot afford home ownership. Companion Units provide one of many solutions to our housing crisis. Companion Units are currently cost prohibiting to construct due to excessive fees tacked onto these smaller units. During the hearings regarding Companion Units over the last year, significant public testimony has been given in support of Companion Units, however cost remains a significant factor. All costs included, regulatory fees can total over \$30,000 for a single companion unit. The recent state mandate to encourage the construction of Companion Units must be implemented, but to do so there must be a reduction of fees. Without it, San Diegans will continue to be unable to afford to permit their units. Estimates stemming from a recent San Diego Housing Commission Report suggest that 2,000 to 6,000 new Companion Units may be built in San Diego over the next 20 years—a step in the right direction to adequately provide naturally affordable housing. In the upcoming fiscal year, the City Council should seek to find a permanent funding source to cover sewer and water capacity fees for Companion Units.


Additional Planning FTE for Code Writing

In order to prioritize housing affordability the City Council should consider staffing increases for code writers in the Planning Department. Municipal code changes will be at the forefront of tackling housing affordability this upcoming Fiscal Year. Fortunately, the recently passed SB2 will provide the City with additional funding that may be used for the City of San Diego's Planning Department. The City should apply these funds toward creating the FTEs necessary to ensure San Diego's Housing Crisis is solved.

cc: Honorable Mayor, Kevin L. Faulconer



COUNCILMEMBER DAVID ALVAREZ
City of San Diego
Eighth District
MEMORANDUM

DATE: January 22, 2018
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember David Alvarez 
SUBJECT: FY 2019 Budget Priorities

Please see my budget priorities for the Fiscal Year 2019 budget listed below

Citywide:

Accessory Dwelling Unit Permit Fee Waiver Cost Recovery

In an effort to help address the housing crisis in San Diego County, the City Council last year adopted regulations for both companion and junior units that would ease the requirements for their construction. While the regulations are less restrictive, the cost for permitting companion units continues to be a great obstacle in fostering their construction. It is estimated that a single companion unit can have a total permitting cost of \$30,000. Last year, the SG&LU Committee made an effort to reduce permitting cost by giving direction to waive the cost of the Water and Sewer Capacity Fees for companion units (estimated cost per unit is \$1,524 for a water capacity fee on new construction only and is \$2,062 for the sewer capacity fees). Assuming these fees would be waived for 100 new companion units, this would have an estimated cost of about \$359,000. Given that DSD is an enterprise fund, these fees are meant to cover the cost of staff time to review these permits. The FY19 budget should account for these costs.

Approximate cost: \$359,000.

City Council Budgets

During the FY18 budget process, the Mayor reduced some City Council office budgets. Those Council office budgets should be fully restored in the FY19 budget.

Climate Action Plan Related Funding Needs

- **Bicycle Improvements Concurrent with Resurfacing**
Ensure that bicycle improvements continue to be made concurrently with street resurfacing, and maximize opportunities to implement traffic calming measures that align with CAP and Vision Zero goals (which will require the resurfacing team to be equipped to incorporate best practices for Complete Streets.)
- **Bike and Pedestrian Improvements: Market St, between 22nd St & Euclid Avenue**
Implement safety improvements conceptualized in Southeastern and Encanto Community Plans, and the Pedestrian Master Plan. Improvements include curb extensions, high visibility crosswalks, and protected bicycle lanes. Improvements will encourage increased pedestrian and bicycle mobility.
Approximate Cost: \$1,200,000
- **Bike Counters and Monitoring Program**
Using smart streetlights or other technology, develop and implement a monitoring program that ensures the City is reliably tracking bicycle, pedestrian, and transit mode share. This will allow the City to have real data that tracks progress on mode share goals.
- **Community Choice Energy Jobs Study**
San Diego demonstrated leadership when it adopted the Climate Action Plan with the ambitious goal of 100% renewable energy. Mayor Faulconer has recently recommended that the City Council move forward on developing a business plan for Community Choice Energy (CCE), also known as Community Choice Aggregation (CCA) that would enable the City to meet the legally binding targets set forth in the Climate Action Plan. The CBA requests funding for an analysis of local clean energy buildout scenarios and attendant jobs and economic development created by implementation of Community Choice Energy in the City of San Diego. The CBA believes that public dollars must support the creation of good jobs and uplift historically disadvantaged communities.
Approximate Cost: \$75,000
- **Climate Action Plan Implementation Staffing**
Requesting an additional 5.0 FTEs dedicated to implementation of the Climate Action Plan. We request that 1.0 of the proposed FTEs be dedicated to ensuring equity for all communities in implementation of the Climate Action Plan.
Approximate Cost: \$500,000

- **Fatal 15 Intersections**

The Fatal Fifteen are the intersections with the highest rate of injuries and fatalities in the City of San Diego. We recommend the following three improvements be installed at all fifteen intersections: Stripes, paint ladder or zebra stripes across crosswalks for increased visibility. Countdown Signals, install countdown signals at all intersections. Sound, ensure these signals have audible prompts to let people know when it is safe to cross. Approximate Cost: \$200,000

- **Social Equity- Staff Resources to Draft Social Equity Metrics**

Develop social equity criteria for CIP expenditures that support CAP implementation, and develop a monitoring program that accounts for capital improvement and grant fund expenditures in underserved communities, as described in the CAP. The focus of this position would be on the nexus of sustainability and equity, and it would include extensive research and stakeholder outreach to ensure the meaningful participation members of community members, especially those living in neighborhoods that score high on CalEnviroScreen. Estimated Cost: 1 FTE

- **Transportation Master Plan**

Development of a comprehensive Transportation Master Plan that includes analysis of mode share and defines the strategies the City will implement to achieve the mode share targets set forth in the Climate Action Plan. The plan should establish a clear vision for how San Diego will become a multi-modal city that supports mobility for healthy citizens in a safe, accessible, and vibrant city, increases affordability, reduces VMT, and protects and enhances the natural environment. It should lay out both high-level policies and specific actions to achieve that vision.

- **Urban Forest Funding**

An important part of the Climate Action Plan is growing and maintaining our urban forest throughout the City. In order to have a robust urban forestry program, four additional FTEs (Tree Maintenance Supervisor, Tree Planting Arborist, Tree Protection Arborist and Tree Inventory Arborist) should be funded in the FY19 budget to ensure our urban forest continues to grow. Additionally, tree care contracts are funded at \$2.7M in the FY18 budget and it is critical that those activities- ranging from tree planting and pruning to trimming and emergency removal- are funded at the same level in FY19.

- **Zero Waste Management Implementation**

In order to obtain a 75% diversion rate as cited in the Zero Waste Management Plan, the Environmental Services Department should consider increasing blue bin collection service from biweekly to weekly. The additional expense could be offset by the additional revenue generated by increasing the recycling rate. Additionally, the City should provide green waste collection service, particularly in communities south of Interstate 8. To determine the feasibility of such a change, the City should fund a pilot study in the FY19 budget.

Code Compliance for Substandard Housing

Funding for additional Code Enforcement Officers in Development Services, Code Enforcement Division. Additional officers should be dedicated to addressing substandard housing conditions for existing rental housing. Costs for new positions could be offset by collections of fines that result from increased enforcement.

Approximate Cost: \$200,000

Commercial & 20th Storage Facility

The area around this facility should receive an increased level of streets and sidewalk cleaning/sanitization. Additionally, increased code enforcement staffing is critical to ensure the area around the facility remains clean and free of debris.

Council Administration

- Addition of one position in order to maintain daily operational service needs (one FTE Council Rep 1).
- Fully fund the Committee Consultant position for the Select Committee on Homelessness.

Firefighter Death and Disability Benefits

The FY19 budget should prioritize and fund a death and disability benefit program for city fire fighters.

Fire-Rescue Department Resource Access Program

The San Diego Emergency Medical Services (EMS) Resource Access Program (RAP) is a paramedic-based surveillance and case management system that intercepts high EMS users. RAP seeks to reduce dependence on EMS and acute care services by linking the individual with appropriate resources for their underlying medical, mental health, and social needs. Currently, there are no community paramedics dedicated for this program. Since its inception, RAP has saved taxpayers approximately \$2,000,000 in diverted public health costs. The addition of 4.0 FTE Community Paramedics for this program is requested for the FY19 budget

Approximate Cost: \$380,000

Fire Station Construction: Skyline-Paradise Hills and Fairmount Avenue Fire Stations

The construction of new fire stations for Skyline-Paradise Hills and Fairmount Avenue are a high priority, as noted in the latest version of the Citygate Report. Funding for the design and construction of these stations should be allocated in the FY19 budget.

Independent Rate Consultant

The Council passed a resolution of intent that allows the IBA to retain the services of an independent rate consultant that can be utilized during Cost of Service Studies and associated

reviews. If the IBA determines a need for these services in FY19, the FY19 PUD budget should provide the resources to retain the desired services.

Library Budget

- Community members rely on our libraries not just for access to books and reference materials, but also for critical activities like children's reading programs, youth and adult programming and community meetings. It is critical that the City maintain current hours and service levels at all libraries in FY19.
- The Library programming budget provides free educational and cultural programming to hundreds of thousands of people throughout the City. This programming was cut in FY18 to \$100,000. The programming budget should be fully restored in FY19 at \$500,000.
- Books and Materials Budget: Increasing a stagnant books and materials budget is also urgently needed to make sure each library keeps pace with circulation needs and allows for adequate access to books, electronic resources and databases. In order to be on par with other benchmarked library systems the books and materials budget should be increased in the FY19 budget.

Lifeguard Division

- Addition of 1 Senior Management Analyst (1 FTE) to allow division to adequately collect operational data and public feedback.
Approximate Cost: \$124,120
- Addition of 1 Lifeguard III at Children's Pool and La Jolla Cove (2 FTE). Position will allow more frequent vehicle patrols to out-of-sight areas to improve water safety and emergency response, as well as increased public education regarding marine life and enforcement of the Marine Mammal Protection Act.
Approximate Cost: \$277,406
- Re-opening of Lifeguard Vessel Replacement Plan in order to fund critical rescue and patrol boats. The FY19 budget should include year-one funding.
Approximate Cost: \$321,944

Minimum Wage and Earned Sick Days Program Staffing and Outreach

The City Treasurer's office manages the Minimum Wage and Earned Sick Days (MWESD) Program which is tasked with enforcement of the ordinance. The FY19 budget should include continued funding for the current MWESD Program positions, including the current open position of 1.0 FTE for a MWESD Investigator position to ensure the MWESD Program effectively enforces the Minimum Wage. Additional funding for outreach contracts with community organizations and 2 Deputy City Attorneys, with an additional estimated cost of \$500,000 should also be included.

Approximate Cost: \$500,000

Penny for the Arts

Currently, the IBA's analysis of the Mayor's 5-year Outlook shows projected revenue budgeted to support the Penny for the Arts Blueprint dropping from \$14.6M to \$10.3M, falling short of the Blueprint's stated 9.5% goal for FY19 and beyond. This means that for the next five years, Arts and Culture funding will continue to be millions of dollars short of the Blueprint's commitment. Increasing arts funding in the FY19 budget to match FY18 levels would allow our arts and culture programming, a vital part of our economy, to continue to grow.

Approximate cost: \$4.3 million.

Police Department

Public safety remains a high budget priority. The City must continue to prioritize the recruitment and retention of police officers. Although the FY18 adopted budget allocated funding towards recruitment and retention efforts, and a salary increase for officers was recently approved, thus far this increased funding has not slowed attrition rates. As such, in FY19, the City should appropriate sufficient funding to conduct an in-depth analysis of attrition to determine how best to modify retention efforts and its recruiting program, including retention of a third party contractor to anonymously survey sworn and civilian police employees on job satisfaction and organizational commitment and to conduct exit interviews when employees decide to leave. The information gathered through these interviews will provide valuable insight into how best to retain officers into the future.

Additionally, the Council requested that San Diego Police Department (SDPD) implement AB 953 once the regulations were completed and bring information about what it would cost to do so. The funding needs identified by the department should be included in the FY19 budget.

Police Officer Restorative Justice Funding

Restorative Justice prioritizes mediation, counseling and communication for certain youth offenses with the goal of putting students on a successful path and out of prison. Often a path that youth of color disproportionately find themselves on because they face harsher punishments and are more heavily prosecuted for minor offenses. Requesting training for 125 police officers in Restorative Justice practices.

Approximate Cost: \$300,000

Police Department Rape Kit Test Backlog: There is an estimated backlog of approximately 2,000 rape kits that have not been tested. Sufficient funding to begin addressing this backlog should be included in the FY19 budget.

Sidewalk Maintenance and Repair

The City must take action to develop policy and a funding plan to address the findings in the sidewalk condition assessment and mitigate all tripping hazards to effectively reduce the city's liability and improve the conditions of our sidewalks. The FY19 budget should include increased funding for sidewalk repair and construction of new sidewalks.

Storm Water Channel and Storm Drain Maintenance

The City has engaged in an effort to enhance the maintenance of its storm water channels and storm drains to ensure that life and property are protected during the winter storm season. In order to avoid the need to do last minute emergency permits to prevent flooding, the City should continue funding our storm water channel and storm drain maintenance program at an enhanced level that proactively addresses high flood risk locations in FY19 and beyond.

Temporary Pool Program

This hugely successful program provides access to pools during hot summer months to communities that do not have the benefit of a pool facility at their local recreation center. The cost of this program is low, while the positive impact on pool users is very high. The following locations recreation center locations should be funded for a temporary pool in FY18: Robert Egger, Montgomery Waller, San Ysidro.

Approximate cost: \$7,500 per location.

Transformative Climate Communities Program

The FY19 budget should include funding for the Planning Department to add staff to dedicate time to pursue this grant funding opportunity. The Transformative Climate Communities program is governed by the California Strategic Growth Council and is a result of the passage of AB2722. The planning grant guidelines outlines that only local governments can apply for funding. The amount of funds available for implementation and planning grants are determined annually by the legislature, California Air Resources Board, and the Strategic Growth Council and can range up to the millions. In the City of San Diego, Barrio Logan is the only community that would qualify for this program because it's the only area with a majority of census tracts in the top 5% of CalEnviroScreen (CES).

Translation Services for Community Planning Groups

Community planning groups are recognized as formal mechanisms for community input in the land use decision-making processes. Planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission on development projects, general or community plan amendments, and public facilities. As such funding for interpretation services to make CPG meetings more inclusive and accessible for residents with limited English language proficiency should be included in the FY19 budget. Estimated cost for any one meeting should not exceed \$300.

Approximate Cost: \$25,000

Tree Trimming and Weed Abatement

The FY19 budget should increase funding for tree trimming and weed abatement to ensure the city is taking proactive measures to reduce fire risk during Fiscal Year 2019.

District 8 Infrastructure Projects

The projects listed below are high priority community needs for the FY19 budget. Consideration should be provided to those projects eligible for upcoming funding opportunities, including deferred capital bonds or the commercial paper program. In addition to the short-term funding strategies being contemplated, the Mayor and City Council must work to identify a comprehensive infrastructure investment plan. Without a sustainable new revenue source to address infrastructure needs, our streets, sidewalks, and buildings will continue to deteriorate.

Baybridge Community Center Roof

The Baybridge Community Center is a single story 9,890 gross square foot building located adjacent to Chicano Park. The facility was originally built in 1971 and is part of the Parks and Recreation Department. The building is in very poor condition with many pressing needs to be move-in ready for the next tenant. The current roof needs replacement and is identified as a critical need in the City's most recent facilities assessment report.

Approximate cost: \$500,000.

Beyer Community Park

This project would create a 12.6 acre community park serving the San Ysidro and Otay Mesa communities. The General Development Plan and design of the project will soon be complete. The next step would be to fund the project's initial construction phase.

Approximate cost: \$400,000.

Bus Stop Upgrades on City Property: Otay Mesa

There are currently a total of 43 bus stops in Otay Mesa, ten stops are in need of City funded capital improvements, such as ADA loading pad and sidewalks in order to receive upgrades such as benches and shelters. The locations below should be prioritized to be eligible to receive much-needed upgrades from MTS: Airway Rd./Dublin Dr., La Media Rd./Airway Rd., Siempre Viva Rd/Paseo De Las Americas, Siempre Viva Rd/Sarnen St., Siempre Viva Rd/Avenida Costa Brava, La Media Rd./Airway Rd., Otay Mesa Rd./Otay Mesa Center, Otay Mesa Rd./Gailes Blvd., Otay Mesa Rd./Cactus Rd., Otay Mesa Rd./Heritage Rd.

Chollas Creek Master Plan Restoration and Active Transportation Improvement Project

Chollas Creek is a significant asset that traverses the City Heights, Eastern, Encanto, Southeastern San Diego, and Barrio Logan communities. Planning work has been completed as part of the 2015 Southeastern and Encanto Community Plans; Chollas Triangle Plan amendment; Southcrest Trails Park General Development Plan; and improvements from private development projects along the creek that implement the 2002 Chollas Creek Enhancement Plan. The total cost of the Master Plan is estimated to be \$1.0 million based on the costs of the San Diego River Park Master Plan/CEQA document. However, Park Planning staff reports that the Master Plan could be funded in phases over a three year time period.

Commercial Truck Routes in Barrio Logan

Funding should be provided in the FY19 budget for an analysis on environmental impacts of commercial truck routes that travel through Barrio Logan. Barrio Logan has long been subjected

to higher levels of pollution than most San Diego neighborhoods, exacerbated by its proximity to industrial uses. Commercial trucks driving through, idling, and parking in the community have contributed to poor air quality and have negatively impacted the health of its residents. An analysis of the environmental impacts caused by these trucks would inform and recommend safer truck routes. Approximate Cost: \$75,000

La Media Road CIP

Completion of this CIP is critical to our cross-border economy. \$9.7 million in Transnet funding should be allocated to it in FY19.

Pedestrian/Safe Routes to School Improvement Projects

- Picador Boulevard and Majestic Drive Crosswalk/Rectangular Rapid Flash Beacon (RRFB): There is a crosswalk at the intersection of Picador Boulevard and Majestic Drive, located in front of Montgomery Middle School. This crosswalk is heavily used by students and families walking to and from Montgomery Middle School. The crosswalk was recently upgraded. Among the improvements made were: converting the crosswalk to a new yellow continental crosswalk and the installation of new "slow school xing" pavement markings for northbound traffic. Furthermore, this location has qualified for the installation of Rectangular Rapid Flashing Beacon lights (RRFBs). Funding should be provided to install these much needed RRFBs.

Approximate cost: \$10,000.

Sidewalks

Sidewalks throughout District 8 are in disrepair and need immediate attention. The list below should be considered priority locations in the FY19 budget.

- Egger Highlands Missing Sidewalk: Installation of a missing sidewalk on the west side of Saturn Boulevard between Palm Avenue and Boundary Street. This sidewalk is located next to the mobile home park across the street of the shopping center. The scope of project would include the design and construction of the sidewalk. Design will cost approximately \$100,000 with the entire project costing approximately \$350,000.

- Imperial Ave. & 25th St. Sidewalk Repairs: The condition of the sidewalks at the following stretches are riddled with potholes, the concrete blocks are broken, missing and protruding. These conditions are dangerous for pedestrians and pose a liability risk to the City.

- o Imperial Avenue from 19th St. to 30th St.
- o 25th St. from Imperial Ave. to G St.

-San Ysidro locations:

- o -Howard Ave. (east side) between Village Pine Dr. and Iris Ave. (50/50 cost share – \$22,500 San Ysidro & \$22,500 Otay Mesa-Nestor)
- o -Smythe Ave. (both sides) between Beyer Blvd. and SR-905.
- o -Cottonwood Rd. (both sides) between W. San Ysidro Blvd. and Vista Ln.
- o -Seaward Ave. (south side) between Cottonwood Rd. and West Park Ave.
- o -Border Village Rd. (both sides) between the north and south connections to E. San Ysidro Blvd.
- o -Calle Primera (north side) between Via De San Ysidro and Willow Rd.
- o -Cottonwood Rd. (west side) Beyer Blvd. to Foothill Rd.

- -Smythe Ave. (both sides) between Sunset Ln. and W. San Ysidro Blvd.
- -Alverson Rd. (both sides) between Sunset Ln. and W. San Ysidro Blvd.
- W. San Ysidro Blvd between Dairy Mart Rd. and I-805; E. San Ysidro Blvd between I-805 & San Ysidro border crossing.

Approximate cost \$1.1 million

Streetlights

District 8 communities are deficient in sufficient street and parks lighting. It is imperative that we provide and repair lighting in our neighborhoods and public facilities. The following are priorities to provide and repair lighting:

○ Dahlia Avenue between Saturn Boulevard and 18th Street qualifies for three additional street lights. Their proposed locations are as follows:	
○ Dahlia Avenue west of Saturn Blvd 305' south side	\$ 2,500
○ Dahlia Avenue west of Saturn Blvd 105' south side	\$ 2,500
○ Dahlia Avenue east of 18th Street 160' south side	\$ 2,500
○ East Beyer Boulevard north west of Center Street 600', west side	\$ 15,000
○ G Street east of 30th Place 150', south side	\$ 10,000
○ Antares Drive east of Caithness Drive 190', south side	\$ 18,000
○ Beyer Boulevard west of East Beyer Boulevard 300', south side	\$ 20,000
○ 28th Street south of Imperial Avenue 153', west side streetlight	\$ 2,000
○ 34th Street (South) north of Spring Garden Place 120', east side streetlight	\$ 2,000
○ Logan Avenue northwest of Sigsbee Street 184', south side streetlight	\$ 2,000
○ Acacia St at Delta Street, southeast corner	\$ 1,000
○ Spring Garden Place west of 34TH Street 180', in cul-de-sac streetlight	\$ 2,000
○ Pickwick Street east of 34th Street 495', south side	\$ 2,000
○ 33rd Street north of Imperial Avenue 130', west side at alley streetlight	\$ 2,000
○ Clay Avenue at Sampson Street, at alley, northwest corner streetlight	\$ 1,000
○ Franklin Avenue east of 29th Street 183', south side streetlight	\$ 2,000
○ Sampson Street west of Kearney Avenue 60' south side	\$ 8,000
○ 28th Street south of Imperial Avenue 153', west side	\$ 8,000
○ Gamma Street east of South 42nd Street 160', north side	\$ 8,000
○ 24th Street, 135' north of Imperial Av, east side	\$ 10,000
○ F Street east of 31st Street 265', south side	\$ 10,000
○ Irving Avenue east of Sicard Street 155', south side	\$ 10,000
○ Harrison Avenue north of Sicard Street 310', west side	\$ 10,000
○ G Street west of 31th Street 150', north side	\$ 10,000
○ Harrison Avenue west of Evans Street (south) 300', south side	\$ 10,000
○ Harrison Avenue east of S Evans Street 325', north side	\$ 10,000
○ Everett Avenue east of S Evans Street 205', south side	\$ 10,000
○ Everett Avenue west of S 28th Street 140', north side	\$ 10,000
○ Birch Street northeast of Vesta Street 210', northeast side	\$ 15,000
○ Irving Avenue east of Dewey Street 300', south side	\$ 15,000
○ Irving Avenue west of Sicard Street 155', south side	\$ 15,000
○ <u>F Street west of 33rd Street 130', south side</u>	<u>\$ 18,000</u>
Total	\$ 264,000

Southeast Mini-Parks 4 mini-parks are included in CIP L16000:

- Gamma Street Mini-Park ADA Improvements: This project provides for the design and construction of ADA improvements at the existing Gamma Street Mini-Park in the Southeastern Community. Improvements include upgrades to the children's play area and associated path of travel. Design is in its final phase and the project is ready to begin the construction award process once funding has been added to the project.

Approximate cost: \$1.3 million

- Clay Avenue (CD8): Play structure ages 5-12, installation of tables and BBQ grills and ADA improvements.

Approximate Cost: \$1 million

- Island Ave: Complete design and construction, including ADA improvements, playground and amenities.

Approximate Cost: \$1 million

- J St: ADA improvements and playground upgrade.

Approximate Cost: \$1 million

Southwest Neighborhood Park

This project is P-13 in the Otay Mesa/Nestor Community Plan Update's Public Facilities Financing Plan. The project would provide for the design and construction of 11.54 gross / 6.82 useable acres on city owned dedicated parkland, and will include a new comfort station and play area. The total estimated cost of the project is \$8.8M. At this time a CIP needs to be created for this project and funding allocated to allow a General Development Plan (GDP) to move forward.

Approximate cost \$350,000.

Villa Montezuma

This historic City facility requires immediate attention for the following deficiencies:

1. Plumbing upgrades, which will allow for functional and ADA compliant restrooms and a new hot water heater. Approximate cost: \$150,000
2. Exterior painting prep, such as tenting for termites and rodents, and fixing deteriorating/termite damaged exterior wood boards: Approximate cost: \$150,000
3. Replacement of carpet for third story: Approximate cost: \$10,000

REVENUE OPTIONS

The following revenue opportunities should be explored to fund budget priority items outlined in this memorandum:

Department Budget Reductions

A 1% reduction in department budgets would result in a projected \$7M in additional funding that could be utilized in the FY19 budget.

Excess Equity

The first quarter budget report projected \$17.9M in excess equity at year end that could be used in the FY19 budget.

Excess Risk Management Reserves

\$17M in excess risk management reserves at year end could be used in the FY19 budget.

Pension Payment Stabilization Reserve Contribution

Use of the \$3.5M in Pension Payment Stabilization Reserve funds (General Fund portion).

Use of Redevelopment Property Tax Trust Fund (RPTTF) to Ensure Economic Revitalization and Job Creation

The Five-Year Outlook noted that the adjusted residual RPTTF revenue over the next five years increases from \$19.4 to \$30.6 million, for a total of \$126 million. Using this revenue going forward to invest in San Diego's economically disadvantaged communities, as originally intended allows areas in the greatest need of economic investment an opportunity to attract new commercial activity, which in turn creates new jobs and greater tax revenue for the City's general fund. The prioritized investment of these residual RPTTF funds could fund many capital projects across the city that currently do not have identified funding sources.

Ongoing CIP Cash Management

Ongoing review of CIP cash management activities will ensure the appropriate alignment of the timing and use of funding for CIP projects.

Contracts

The City utilizes outside contractors for a variety of services totaling \$240 million. The City should utilize the appropriate termination clause language within each contract to renegotiate the cost of each contract. A 10% overall reduction in contracts for outside services would provide the City with \$24 million for more immediate General Fund purposes.

Potential Revenue from Short-Term Vacation Rentals

The City Council must take immediate action and adopt sound policy regarding short-term vacation rentals. In doing so, the City will be better suited to track business activity and will create opportunities to generate revenue in the form of permit fees and Transient Occupancy Tax that can support enforcement to ensure compliance of applicable laws.

Infrastructure Fund Suspension

The Outlook recognizes allocations to the Infrastructure Fund as a General Fund expense. Allocations to the Infrastructure Fund could be used to support certain strategic expenditures, potentially including the City's Infrastructure Asset Management Program, street repair, and storm water permit compliance projects, thereby addressing critical needs while mitigating the projected deficit. Additionally, Proposition H included a provision that allows a one-year suspension of the requirement to allocate General Fund revenue growth to the Infrastructure Fund upon a two-thirds vote of the City Council. If funding for non-infrastructure critical expenditures is needed, Council could consider suspending the measure, which would allow \$16.9 M to flow to the General Fund for other City uses.

Thank you for your consideration of these priorities. This memo reflects my top priorities and will serve as the basis for my support of the upcoming budget.




**CITY OF SAN DIEGO
OFFICE OF COUNCILMEMBER GEORGETTE GÓMEZ
NINTH DISTRICT**

M E M O R A N D U M

DATE: January 22, 2018

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Georgette Gómez, Ninth Council District 

SUBJECT: Budget Priorities for Fiscal Year 2019

This memorandum contains my priorities for the City of San Diego's Fiscal Year 2019 (FY19) Budget. The City's *Fiscal Year 2019-2023 Five-Year Financial Outlook* (Outlook) forecasts that the City will experience the softening of revenue growth and a steady increase in both baseline and critical strategic expenditures. This will likely result in some challenging financial years beginning with FY19.

As a Councilmember, it is my duty to advocate for a balanced and responsible budget that provides quality neighborhood services and responds to the needs of all San Diegans no matter what community they call home. As our City faces some tough challenges in regards to homelessness, housing, public safety, transportation, and infrastructure, I hope to partner with hardworking San Diegans to improve the quality of life for our neighborhoods and create a San Diego where all people can achieve their full potential.

While the Outlook projects a \$10.1 million budget shortfall in the next fiscal year, I am confident that we can mitigate the deficit while still providing high quality levels of service to San Diegans.

Thank you for the opportunity to share my FY19 expenditure priorities and suggest revenue sources. They are listed below in alphabetical order:

EXPENDITURES

CLIMATE ACTION PLAN (CAP)

- **Addition of Staff and Resources to Implement the Urban Forestry Five-Year Plan:** The maintenance and management of our urban tree canopy is necessary to implement the CAP. Trees are a significant piece in improving the quality of life for our neighborhoods by providing benefits towards public health, air and water quality, shade, and reduction of the

heat-island effect. To continue implementing the Urban Forestry Five-Year Plan and the CAP, we should make an addition of 4.0 FTE and maintain tree care contracts at FY18 levels to ensure healthy trees in every council district. Additional staff would fill positions of Tree Maintenance Supervisor, Tree Planting Arborist, Tree Protection Arborist, and Tree Inventory Arborist. Further, by maintaining FY18 contract levels, we would continue offering a neighborhood service to San Diegans that would improve their quality of life. *Approximate cost: Additional \$400,000 for 4.0 FTEs.*

- **Addition of Staff to Implement Social Equity Metrics:** The CAP is a landmark and legally-binding document that aims to reduce the City's carbon footprint and contribute to making San Diego a thriving, sustainable, and safe city with a high quality of life. However, some of our communities have experienced the negative impact of pollution and high cost of living at a much higher rate than others for generations. For the CAP to be implemented in a way that acknowledges this inequity, we must implement social equity metrics to measure expenditures that support CAP implementation, especially with our Capital Improvements Program (CIP). I recommend that the City add 1.0 FTE to implement social equity metrics and develop a monitoring program that accounts for CIP and grant fund expenditures in underserved communities, as described in the CAP. *Approximate cost: \$100,000 for 1.0 FTE.*
- **Community Choice Energy (CCE) Local Buildout Study:** While the City of San Diego is making progress on exploring the possibility of a 100% clean energy future, I recommend that we allocate funds for an analysis of local clean energy buildout scenarios and how they impact economic development in our region. The City must ensure that public dollars are invested in the creation of good jobs to grow our changing economy, especially in underserved communities. *Approximate cost: \$75,000 in addition to secured NREL funds.*

ECONOMIC DEVELOPMENT

- **Business Cooperation Program:** The Business Cooperation Program (BCP) was created to capture additional sales and use tax revenues from large research, manufacturing, or construction projects. Program revenues have decreased significantly in recent years and only two companies are currently enrolled in the program. I request that the City invest in 1.0 FTE to support this program, especially in the midst of a construction boom where numerous projects of \$50 million or more have been developed in recent years. Given this, the City has likely missed out on additional revenues – potentially hundreds of thousands to more than \$1 million in recent years. *Approximate cost: \$160,000 for 1.0 FTE.*
- **CONNECT2Careers:** This is a youth employment program operated by the San Diego Workforce Partnership that provides work-readiness training, exposure to career pathways, and job placement for 16-24 year olds. I request that we maintain FY18 funding levels for this important program. *Approximate cost: \$500,000.*

GOVERNMENT EFFICIENCY

- **Addition of a Cross-Department Grants Coordinator:** While the City is forecasted to experience three straight years of deficit per the Outlook, we have an opportunity to be

more creative in the ways we fund neighborhood services and capital projects. The City should hire a dedicated Cross-Department Grants Coordinator that would seek grant opportunities, write grants to fund some of our most critical programs, and manage the reporting of grants. Through the addition of this position, the City's return on investment could be immense, as grant opportunities could bring millions of dollars to San Diego. *Approximate cost: \$100,000 for 1.0 FTE.*

- **City Employee Childcare Services:** Finding licensed childcare for many families has become increasingly difficult including for many parents who work for the City of San Diego. Childcare is a need that should be addressed for children of city employees that are 2 months to 5 years of age. Staff should explore the costs associated with offering this service. *Approximate cost: Unknown.*
- **Earned Sick Leave & Minimum Wage Program Staffing & Outreach:** The City Treasurer's pivot towards full enforcement of the Earned Sick Leave & Minimum Wage Ordinance has been encouraging. However, more can be done to ensure that we are protecting low-wage workers from predatory employers. The City Council should maintain FY18 funding for current staffing levels in the enforcement program and allocate additional funds for community outreach contracts and public service announcements. With this money, the City can broaden outreach for the ordinance and educate more people in vulnerable communities, many of whom are going to nonprofit service providers (instead of the City Treasurer) to receiving information on combating predatory employers. *Approximate cost: \$200,000 for contracts.*
- **Equal Opportunity Contracting (EOC) Disparity Study:** The City's EOC Program implements programs to support small and local businesses by working to ensure diversity and inclusion in City purchasing and contracting. Recent reports have showcased discouraging statistics in City procurement, particularly for firms from disadvantaged communities. In order to better understand how to reform EOC, a disparity study must first be commissioned to remedy any perceived discrimination in City contracting. I highly recommend the funding of an EOC disparity study. *Approximate cost: \$1.0 million.*

HOMELESSNESS & HOUSING AFFORDABILITY

- **Companion Unit Fee Waivers:** A recent San Diego Housing Commission report noted that half of all San Diegans cannot find market-rate rental housing that is affordable, or at less than 30% of their income. Companion units (CUs) provide one of many solutions to our housing crisis, and have been documented at both the State and Federal level as an important tool in the housing toolbox. The City recently loosened regulatory barriers to encourage the development of CUs, however there is still a cost prohibiting factor for homeowners, with permitting fees often totaling over \$30,000 for a single CU. These fees often include water and sewer capacity charges of \$3,586 per unit. The Smart Growth and Land Use Committee voted unanimously in November 2017 to recommend that Council consider encumbering General Fund dollars to cover CU sewer and water fee waivers. *Assuming an average of 100 new detached and 100 attached/converted units processed for FY19, the fee waiver amount needed has an approximate cost of \$360,000.*

- Expand Homeless Outreach in Streets and Open Spaces:** The City needs to have dedicated outreach workers to expand outreach in the public right-of-way and in our open spaces. The City should contract 5.0 FTE to provide outreach services and connect homeless individuals with services, permanent supportive housing, and other programs that will assist with their transition out of extreme poverty. These outreach workers would not be connected to any specific homeless service provider, but rather, would be knowledgeable of all programs that serve the homeless. *Approximate cost: \$200,000 contract for 5.0 FTEs.*
- Fire-Rescue Department Resource Access Program:** The San Diego Emergency Medical Services (EMS) Resource Access Program (RAP) is a paramedic-based surveillance and case management system that intercepts high EMS users. RAP seeks to reduce dependence on EMS and acute care services by linking the individual with appropriate resources for their underlying medical, mental health, and social needs. Currently, there are no community paramedics dedicated for this program. Since its inception, RAP has saved taxpayers approximately \$2 million in diverted public health costs. I request the addition of 4.0 FTE Community Paramedics for this program. *Approximate cost: \$380,000.*
- Tiny Home Bridge Community Pilot:** The homeless population in San Diego is growing year by year, with the greatest increases seen in the number of unsheltered individuals living on the street. Cities such as Seattle and Portland have developed programs through offering public land and funding to support temporary “tiny home communities” for people experiencing homelessness. The bridge communities can provide a safer environment than sleeping on the street, improve access to services, and help individuals transition to permanent housing. The City should identify a minimum of one City-owned parcel for a two-year pilot program, with funding provided to support services, security, and operations at the bridge community. The community could contain approximately 15 temporary “tiny home” sleeping cabins under 120 square feet to provide safe and temporary shelter for these vulnerable individuals. *Approximate cost: \$400,000.*
- Workforce Development for Homeless Individuals:** Some of our most vulnerable San Diegans are in need of job and skills training to help transition out of poverty and homelessness. The City should fund workforce development programs to lift homeless and low-income San Diegans onto a pathway of self-sufficiency. We should partner with employers, apprenticeship programs, and local non-profit service agencies to coordinate a strategy to prepare them for the workforce. *Approximate cost: Unknown.*

NEIGHBORHOOD SERVICES

- Code Compliance Officers in the Development Services Department:** The Neighborhood Code Compliance Division in the Development Services Department enforces the City's ordinances and other laws pertaining to land use. They address issues in our neighborhoods such as land use, zoning, housing, noise complaints, public nuisances, and vegetation/fire hazard abatement. I believe that we must continue to work to uplift the quality of life in our neighborhoods, an effort where the Neighborhood Code Compliance Division plays a large role. I recommend an addition of 2.0 FTE Code Compliance Officers in the Neighborhood

Code Compliance Division to further address neighborhood nuisances. *Cost: \$200,000 for 2.0 FTEs.*

- Code Enforcement Officers in the Environmental Services Department:** Code Enforcement Officers are on the front line of keeping our neighborhoods clean. They partner with civic organizations to schedule community clean-ups, work to abate homeless encampments around the City, and serve as a valuable resource in improving the quality of life for San Diegans. In order to better address the proliferation of homeless encampments across the City and coordinate litter collection in canyons and open space, I recommend an addition of 2.0 FTE Code Enforcement Officers in the Environmental Services Department. *Approximate cost: \$200,000 for 2.0 FTEs.*
- Library Programming Budget:** In the FY18 budget proposal, the Library's \$500,000 programming budget was eliminated but was restored by \$100,000 during the May Revise. This item serves as a tool to ensure equity across the Library system by helping to sustain programming for branches in underserved and less affluent neighborhoods that don't have access to private support. I request a partial restoration of the Library programming budget to ensure greater equity in our communities. *Approximate cost: \$250,000.*
- Penny for the Arts:** Last year, Mayor Faulconer proposed a \$4.7 million cut to the arts only to be partially restored with one-time funding after pressure from arts advocates and the City Council. However, the restoration of funding will expire in FY19, leaving a wide range of programs that positively impact our schools and our neighborhoods in jeopardy. In FY19, I propose that the City take the FY18 adopted budget, as opposed to the FY18 base budget, and apply a 2% reduction. *Approximate cost: \$4.2 million.*

PLANNING

- College Area Community Plan Update:** The College Area Community Plan was last updated in 1989 and has been experiencing serious development pressures that have resulted in significant adverse impacts to the low-density neighborhoods that surround San Diego State University. This plan has not provided transit-supportive regulations to stimulate pedestrian-oriented growth along the major corridors. It's important that a complete update to this plan be funded and commence in FY19 to address the issues associated with Residential High Occupancy Permits (RHOP) and to proactively plan for future growth along major transit corridors. *Approximate cost: \$1.0 million.*

PUBLIC SAFETY

- Expansion of the San Diego Misdemeanants At Risk Track (S.M.A.R.T.) Program:** The S.M.A.R.T. Program addresses the challenge of low-level misdemeanor offenders who cycle through the justice system without access to services, coordination of care, or meaningful incentives to engage with social service providers. This program safely diverts chronic misdemeanor offenders, particularly those who are otherwise resistant to intervention, to a case manager and are offered individualized treatment and community-based supportive housing. While the City acquired a property on Palm Avenue in FY18 and is rehabilitating it

for the purpose of becoming a S.M.A.R.T. facility, I believe that the program can be expanded to further expand service in other parts of the City. *Approximate cost: Unknown.*

- **Lifeguard Division Management:** Last year, San Diego Lifeguards made approximately 7,000 water rescues, cliff rescues, river rescues, boat rescues, medical aids, and enforcement calls. In order to continue providing an adequate level of service, I request the addition of a 1.0 FTE Senior Management Analyst to help manage the Lifeguard Division's \$23 million budget and assist with the operational work that supports a consistent level of service. *Approximate cost: \$125,000 for 1.0 FTE.*
- **San Diego Police Department (SDPD) Funding Reprioritization:** Considering the upcoming transition to new leadership at the head of the department, I request that SDPD consider reprioritizing existing funding to accommodate new strategies for recruitment and retention, community-oriented policing, and other projects/program that would improve relationships between SDPD and our local neighborhoods. Echoing my Public Safety & Livable Neighborhoods (PS&LN) priority memo, I request consideration of the following:
 - **Community-Oriented Policing:** I request additional Community Relations Officers and multi-lingual Police Officers/Police Service Officers be added as the Police Department continues to rebuild under the new Police Officers Association agreement. I also request investments in training for officers in community-oriented police practices. *Approximate cost: Unknown.*
 - **Minority Recruitment Pilot Project:** I request that SDPD explore a Minority Recruitment Pilot Project to diversify our police force so it reflects the same communities that are being policed on a daily basis. *Approximate cost: Unknown.*
 - **Racial Impact Report:** I request the funding of a report analyzing racial profiling data collected under the Racial Identity and Profiling Act (RIPA), including any relevant recommendations to improve relationships between SDPD and the community. *Approximate cost: \$75,000.*
 - **Restorative Justice Training for SDPD Officers:** I suggest that the City should fund the training of SDPD officers in restorative justice practices, which would include mediation, counseling, and communication for certain youth offenses. *Approximate cost: \$300,000.*
 - **San Diego Resident Recruitment Incentives:** While the new Police Officers Association contract will certainly play a large role in recruiting new officers, I request that SDPD explore incentives for San Diego residents to join our police force. *Approximate cost: Unknown.*

TRANSPORTATION & INFRASTRUCTURE

- **Pedestrian & Bike Projects:** Please consider the following projects to construct sidewalks and bike facilities within District 9:

- **70th St. Sidewalk Construction:** In the College East area, 70th Street is a heavily trafficked corridor filled with motorists traveling to/from the I-8 during peak hours. The west side of 70th Street from Saranac Street to Alvarado Road lacks adequate sidewalks for pedestrians, which forces them to walk on the street or bike lane. This is especially dangerous considering the volume of motorist traffic during peak hours. The design phase for this project is fully funded in the CIP through the New Walkways annual project allocation (AIK-00001), but no funding has been identified for construction. *Approximate cost: Unknown. However, it is recommended that the City utilize TransNet funding for the construction phase of this project through the AIK-00001 annual allocation.*
- **Altadena Avenue Sidewalk Construction:** Construct sidewalks and plant shade-producing street trees along the east side of Altadena Avenue from Wightman Street to Landis Street. Many children walk to City Heights Prep Charter School and the newly constructed Wightman Neighborhood Park and walk in the roadway due to a lack of sidewalk construction. *Approximate cost: Unknown.*
- **City Heights Urban Greening Plan Pilot Project No. 3:** The FY15 City Heights Urban Greening Plan identified this project to define a Green Streets System and construct multi-modal improvements that would facilitate the quality of life for motorists, bicyclists, and pedestrians in City Heights. Pilot project No. 3 focuses on University Avenue between Euclid Avenue and Winona Avenue and would improve the identity of University Avenue as a main street area by improving bicycle and pedestrian access and incorporating a new plaza into the University Avenue and Reno Drive area. A mini-park could be created in the vacant lot at Euclid Avenue and Auburn Drive. The project would also enhance the pedestrian environment by planting shade-producing canopy trees along University Avenue. *Approximate cost: \$620,000.*
- **Delta Street Sidewalk Construction:** Construct sidewalks and shade-producing street trees along the north side of Delta Street from 43rd Street/North Highland Avenue to Delta Park Lane. Many children walk to school along this roadway in this Southcrest neighborhood due to a lack of sidewalk construction. This project is currently on the unfunded needs list and has been given a priority score of 51 by City engineers. *Approximate cost: Unknown.*
- **Safe Routes to School Program:** This program is part of a national movement to encourage safety for more walking and bicycling around schools. Our City must do better in providing safe and pedestrian-friendly facilities to ensure that students can get to school on foot or by bike. Committing to a Safe Routes to School program will keep kids safe, and provide co-benefits to the Climate Action Plan and Vision Zero commitments. I propose that the City seek Caltrans' Active Transportation Program funds to fund this program for 40 schools in San Diego's most dangerous corridors, two of which are in my district (El Cajon Boulevard and University Avenue). *Approximate cost: \$500,000 to be funded by an available Caltrans Active Transportation Program grant that the City should seek.*

- **Vision Zero Projects:** The City has already implemented some measures in Vision Zero, which is a strategy to eliminate all traffic fatalities and severe injuries in San Diego. To accomplish this vision, the City must invest in pedestrian and bike-friendly facilities that would encourage a safe roadway for pedestrians, bicyclists, transit riders, and motorists. I believe that the following investments would facilitate further implementation of Vision Zero in District 9:
 - **El Cajon Boulevard, Altadena Avenue Pedestrian Safety Phase II:** A High Intensity Activated Crosswalk (HAWK) pedestrian crossing is approved for pre-design and design. I request that funding for the construction of the HAWK lights and for an education campaign that teaches drivers and pedestrians how to use the HAWK lights safely. *Approximate cost: \$500,000.*
 - **El Cajon Boulevard, between Highland Avenue and 45th Street (Hoover High):** As outlined in the Complete Boulevard Study, I request that the City construct new medians, sidewalk improvements, curb extensions, and safe crossings. *Approximate cost: \$500,000.*
 - **Fix the Fatal Fifteen Intersections:** These are unimproved intersections with the highest rate of injuries and fatalities in the City. Some improvements were made for intersections in 2017, but more improvements are necessary including continental crosswalks, countdown signals, and audible prompts to let pedestrians know when it is safe to cross. Some of these intersections are in District 9, including University Avenue & 52nd Street; El Cajon Boulevard & 36th Street; and El Cajon Boulevard & 33rd Street. *Approximate Cost: \$200,000.*
 - **University Avenue, Estrella Avenue Pedestrian Safety Upgrade:** I believe that the City should fund design and construction of a HAWK pedestrian crossing, pedestrian crossing refuge, and road diet at this location. This plan is approved in the City Heights Urban Greening Plan. *Approximate cost: \$500,000.*

SUGGESTED DISTRICT-SPECIFIC PRIORITIES

- **Aldine Drive Stormwater Study:** The storm drains along Aldine Dr. in Kensington and Talmadge continue to fail during seasonal rains. While the City has engaged in efforts to repair and replace storm drains, there is still much work to do. In addition to repairing and maintaining the current storm drains in the area, I am requesting an initial pre-design study for road improvements at the location in order to begin to implement Facilities Financing Project T-1. Based on recommendation from city staff, road improvements are needed to fully address the issue of flooding at the area during rains. The full cost to implement Project T-1 is \$6,000,000. It is estimated that \$250,000 would be needed to begin evaluating the project through a commissioned storm water study. This project was also listed in my FY18 budget priority memo from January 2017 and CIP prioritization memo from November 2017. *Approximate cost: \$250,000.*

- **Chollas Triangle Street Closure & Park Development:** In the neighborhood of El Cerrito, the Chollas Triangle section of the Eastern Area Neighborhoods Element is a high priority project. Listed in the Mid-City Public Facilities Financing Plan as Project P-26, this development provides for the design and construction of a 5-acre neighborhood park. In addition to this effort, Mid-City Public Facilities Financing Plan Project T-22 would begin by evaluating either the reduction in the width or closure of all or part of Chollas Parkway between 54th street and University Avenue in order to construct the Chollas Triangle neighborhood park. I would like to request that the initial assessment for the street closure be included along with funding for a General Development Plan for the future park. This project was also listed in my FY18 budget priority memo from January 2017 and CIP prioritization memo from November 2017. *Approximate cost: \$5.0 million for design and construction.*
- **Clay Park Improvements:** In Rolando Village, improvements are needed to address park deficiencies in Clay Park as well as the accommodation of the additional use by the Centreponte/Blvd 63 project, which is a 332 unit multi-unit housing complex adjacent to the park. Proposed improvements include installing a comfort station, installing a shade structure for the playground equipment, upgrading sidewalks to meet ADA standards, installing a security camera to address crime prevention, and the addition of an off-leash dog park. There is no CIP established for this project. This project was also listed in my FY18 budget priority memo from January 2017 and CIP prioritization memo from November 2017. *Approximate cost: \$800,000.*
- **College Fire Station:** The construction of a new fire station on College Avenue is a priority for the College Area, especially with anticipated neighborhood growth due to expansions by San Diego State University. *Approximate cost: Unknown.*
- **Complete Boulevard Study Phase II:** Construct new medians, sidewalk improvements, curb extensions, and safe crossings at the intersections of El Cajon Boulevard and Menlo Avenue, and El Cajon Boulevard and Euclid Avenue as outlined in the Complete Boulevard Study. This includes pedestrian improvements in the vicinity of Hoover High School such as enhanced paved crosswalks, new pedestrian signals, and new sidewalk. This project was also listed in my FY18 budget priority memo from January 2017 and CIP prioritization memo from November 2017. *Approximate cost: \$250,000 to establish CIP and begin design and construction drawings. If funding cannot be identified for this project, I respectfully request that staff apply for a grant from SANDAG's Active Transportation Program.*
- **Eastern Area Mobility Study:** The eastern section of El Cajon Boulevard includes College Area, El Cerrito, and Rolando Village. These neighborhoods are in dire need of improvements in the public Right-of-Way to facilitate pedestrian, bicyclist, and motorist traffic. I request that the City commission a mobility study for El Cajon Boulevard from 54th Street to Keeney Street and implement recommended sidewalk improvements, bike facilities, streetscape improvements, and signal coordination to improve the mobility of pedestrians and bicyclists on El Cajon Boulevard. A full cost estimate is not available at this time. *Approximate cost: \$250,000 to establish a CIP and begin design and construction drawings.*

- **Fairmount Fire Station:** Residents in City Heights have been advocating for a new fire station in the district for several years. This is a high priority, as the design and construction of this new fire station will help to meet faster emergency response times for the community. In fact, the February 22, 2017 Citygate Associates report determined that this fire station was a top priority. As a result, a CIP was established (Home Ave. Fire Station / S14018) and land was acquired in FY17 for this project. Design is anticipated to be completed in FY19, while funding for construction has not yet been identified. This project was also listed in my FY18 budget priority memo from January 2017 and CIP prioritization memo from November 2017. *Approximate cost: \$10.5 million.*
- **Lorca Drive Catwalk and Storm Drain:** The Rolando Village catwalks are paved pathways connecting the streets, allowing neighbors to quickly traverse the canyons that separate different parts of the community. The westernmost catwalk between Cartagena and Lorca Drives has a wooden stairwell in deteriorated condition that has been a concern of the community for quite some time. The original concrete stairway has been unusable for many years due to being undermined by the damaged storm drain located directly beneath the stairs. A wooden stairway was subsequently installed, and repaired, however this is an interim solution. Our office would like to request a CIP evaluation to permanently repair the storm drain and restore the concrete stairs, improving the safety and walkability of the catwalk. *Approximate cost: Unknown.*
- **Streetlights:** There are neighborhoods in District 9 that are lacking adequate street lights. While some neighborhoods are lacking street lights altogether, there are some that are in dire need of maintenance and replacement. Below are my street light requests:
 - **City Heights:** The communities of Castle and Cherokee Point in City Heights lack sufficient street lighting and residents are often left in the dark. There are several streets in these neighborhoods that lack street lighting and serve as hubs for crime and illicit activity. It is imperative that we provide adequate lighting in the Castle and Cherokee Point neighborhoods. *Approximate cost: Unknown. However, this project could be funded through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).*
 - **Kensington:** The historic street lights in Kensington are attached to circuits that are deteriorating because they are neither wired through a conduit nor trenched deep enough to meet modern standards. In fact, these circuits are often shorted with the slightest bit moisture in the ground, causing the entire neighborhood to go pitch black for periods as long as 3 months. I request that the circuits in the Kensington Heights and Talmadge Park – North Lighting Maintenance Assessment Districts be modernized this fiscal year. This project was also listed in my FY18 budget priority memo from January 2017 and CIP prioritization memo from November 2017. *Approximate cost: \$2.0 million out of the City Circuit Upgrades annual allocation (AIH-00002).*
 - **Southcrest:** This community lacks sufficient street and parks lighting. There are several streets in this neighborhood that are serviced by a single light. Often times these lights are out of commission, leaving entire blocks in the dark. We should

provide adequate lighting in Southcrest, particularly around the Willie Henderson Sports Complex. *Approximate cost: Unknown. However, this project could be funded through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).*

SUGGESTED REVENUE SOURCES

- **Cannabis Tax Revenue – Unknown revenue:** According to the Outlook, the projected Cannabis Tax revenues in FY19 amount to \$5.5 million. This is a conservative figure. With the increased permitting of cultivation, production, and distribution of non-medical cannabis facilities in the City, this projection is certain to increase. I look forward to receiving a more accurate projection of Cannabis Tax Revenue as the FY19 budget is proposed.
- **Charter Section 77.1 – Infrastructure Fund - \$16.9 million:** There is a provision in Charter Section 77.1 that allows for a one year suspension of the requirement to allocate General Fund revenue growth the Infrastructure fund with a 2/3 vote of the City Council. If this happens, then an estimated \$16.9 million would be available. Through the successful passage of SB 1 in the California State Legislature, an estimated \$23.6 million could be available for street maintenance, freeing up money for other projects and programs in the General Fund.
- **Commercial Paper - \$75.0 million:** Per the outlook, the Commercial Paper Program is estimated to come to Council before the beginning of FY19 and will entail lower cost borrowing based on short-term interest rates instead of issuing a large long-term bond. I look forward to seeing Commercial Paper utilized as a resource to fund projects in my District.
- **Excess Equity - \$17.9 million:** Per the FY18 First Quarter Monitoring Report, an estimated \$17.9 million of Excess Equity is expected to be available for one-time expenditures in FY19.
- **Excess Risk Management Reserves - \$17.0 million:** Per Independent Budget Analyst (IBA) Report 17-39, there is a projected \$17.0 million in excess resources across the Public Liability Reserve, Workers' Compensation Reserve, and Long-Term Disability Reserve. These resources would be available for one-time expenditures in FY19.
- **Pension Stabilization Reserve Contribution - \$3.5 million:** The IBA also recommends the exploration of an alternative replenishment plan to the Pension Stabilization Reserve after FY19. If the Council was to take this suggestion, an estimated \$3.5 million in contributions to the Pension Stabilization Reserve would be available for other one-time expenditures in FY19.
- **Potential Revenue from Short-Term Vacation Rentals – Unknown revenue:** The City Council must take immediate action and adopt sound policy regarding short-term vacation rentals. In doing so, the city will be better suited to track business activity and will create opportunities to generate revenue in the form of permit fees and Transient Occupancy Tax that can support code enforcement to ensure compliance of applicable laws.

- **SB 2 Revenue - Unknown revenue:** California Senate President pro Tempore Toni Atkins spearheaded the Building Homes and Jobs Act (SB 2) to create a source of revenue for affordable housing, planning, and homelessness by imposing a \$75 fee on real estate transaction documents. In FY19, this revenue could be utilized to update planning documents and zoning ordinances.
- **TransNet Extension Cash Balance - \$9.1 million:** Per the *FY18 CIP Mid-Year Budget Monitoring Report*, a \$30.6 million fund balance is estimated to be carried over to FY19. This is approximately one year's worth of TransNet revenue remaining on deposit. Considering our current financial climate, I request that the City spend down 30% of the fund balance, or \$9.1 million, to fund improvements in the City right-of-way.

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THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: August 9, 2017**IBA Report Number:** 17-28REV**City Council Docket Date:** September 12, 2017**Item Number:** TBD

Proposed FY 2018 Statement of Budgetary Principles

OVERVIEW

The Statement of Budgetary Principles (Principles) was first put into place in FY 2008 to address issues of budgetary authority and to provide a means to communicate budget changes between the Executive and Legislative branches following budget adoption each year. For the past ten fiscal years, the Principles have been adopted by the City Council as a companion resolution to the Appropriation Ordinance (AO), which was approved by the City Council on June 26, 2017. The purpose of the Principles is to preserve the intent of the AO as a true appropriation setting document rather than a policy document. The Principles represent an annual agreement between the City Council and the Mayor, which we recommend be continued in FY 2018.

The proposed FY 2018 Principles closely mirrors the FY 2017 Principles with only minor revisions reflecting voter-approved changes to the City Charter that took effect July 18, 2016 (Attachments 1 and 2).

This draft of the Principles is provided for the August 2, 2017 Budget and Government Efficiency Committee for review, and to forward to the full City Council for review and adoption. Since this is an agreement between the two branches, any proposed revisions will need to be agreed to by the Mayor.

BACKGROUND

In 2004, the voters approved a Strong Mayor/Strong Council form of government for the City of San Diego. The change from a City Manager to a Strong Mayor/Strong Council form of government necessitated clarifications of the roles and responsibilities of the Executive and Legislative branches of City government. The Principles were enacted in part as a means to designate areas of Mayoral and Council authority, and the processes by which budget and administrative information would be communicated between the two branches in order to support

the effective and efficient governance of the City.¹ Specifically, concerns were raised by the City Council at that time that significant budget decisions—such as the elimination of department programs²—were being made by the Executive branch outside of the budget adoption process and without communicating the changes to the Legislative branch. The City Council also raised concerns about the lack of department/program performance measures available for review, especially when reductions to department budgets were made as a result of revenue reductions during the last recession, or as part of the City’s efficiency programs. Without robust performance measures, Council did not feel that they were able to ascertain whether, or how, reductions in department or program budgets might have a corresponding reduction in service levels.

The three original stated goals of the Principles were:

1. To set budgetary operating principles;
2. To establish budget authorities regarding service levels; and
3. To enhance communication on management issues between the Executive and Legislative branches.

These goals informed the first Principles released by our Office as IBA Report 07-64. This report also included other items that remain in the current version of the Principles: the provision of quarterly budget monitoring reports to the Council by the Mayor and the requirement that the Mayor provide prior written notification to the City Council of reductions to programs or services affecting the community. Other significant Council-adopted budget documents that have been included in the Principles over the years include:

- Guiding Principles of a Structural Budget Deficit Elimination Plan (Attachment 4);
- O-20084: Mid-Year Adjustments to the Adopted Budget of the City and Reporting of Significant Reductions in City Services or Programs; and O-20551: Amending Section 22.0229 Relating to Mid-Year Adjustment to the Adopted Budget;
- R-307737: Ten Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government in the City of San Diego (Attachment 5); and
- A requirement for quarterly updates on the City’s performance measures.

DISCUSSION

As noted above, the Principles have changed over the years in order to reflect prior year budget practices and policies, or to address any areas of concern relating to Executive and Legislative branch communications. Over the years the Principles have become an important part of the budget process, as they provide clarity regarding budget authority following budget adoption in June of

¹ The Principles were part of a larger movement that has, over time, codified areas of authority and practice in relation to budget and administrative City governance after the Strong Mayor/Strong Council form of government was put in place. Other documents that have clarified the roles of the Executive and Legislative branches include the City’s Budget Policy (Council Policy 000-02) and the addition of the ability of the Mayor (and subsequently the City Council) to make changes to the Adopted Budget via the Mid-Year Budget Monitoring Report, to the City’s Municipal Code (Section 22.0229, amended by O-20551, Attachment 3).

² This Council concern stemmed from the Mayor’s reduction of a popular swim program in FY 2007 after the Council had adopted the Budget. Council subsequently reinstated the program, but a concern remained about the Mayor’s ability to significantly modify services and programs outside of the budget process without Council input or approval.

each year. Additionally the Principles captures in a single document numerous other important budget documents approved by the Council since the change to a Strong Mayor/Strong Council form of government.

Over the past year our Office raised two issues relative to the Principles. First, Council's review of performance measures on a quarterly basis, which was added to the FY 2014 Principles but was not put into practice. In FY 2017 new department tactical plans resulted in the replacement of a number of established measures with new measures that lacked associated data. Additional data becomes available each year the measures are in place, and the Performance & Analytics Department has now included 20% of City Key Performance Indicators (KPIs) on the City's Performance Dashboard (Dashboard) with a goal of providing 40% for FY 2018.

Second, during our Office's review of the FY 2017 Mid-Year Monitoring Report, we noted that the Mayor had implemented a new San Pasqual Valley Fast Response Squad (FRS) shortly after the FY 2017 Budget was adopted by Council. While some Councilmembers were apprised of the budget revision, the Council as a whole was not provided an informational memorandum on this service addition as agreed to in the Principles. The FY 2018 Principles continues to contain language, agreed to by the Mayor, noting that Council should be informed of any changes to programs or services.

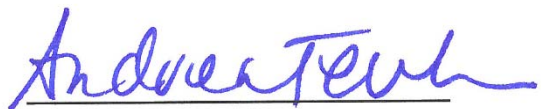
RECOMMENDATION

The Principles have been agreed to by the Executive and Legislative branches of City government each year since FY 2008, in order to clearly define the roles of each branch as they relate to the City's budget development and budget monitoring processes, as well as to set expectations for communication about budget matters. The Principles were presented to the Budget and Government Efficiency Committee on August 2, 2017. The Committee approved the Principles without any revisions, and forwarded them to the City Council for review and adoption. The Committee also made two requests: that the Performance & Analytics Department return to Committee to discuss and review departmental Key Performance Indicators, and that the IBA return to Council early in the FY 2019 budget development process with a review of the Budgetary Principles.

Our Office recommends that the City Council review and adopt the FY 2018 Statement of Budgetary Principles.



Christiana Gauger
Fiscal & Policy Analyst



Andrea Tevlin
Independent Budget Analyst

- Attachments: 1. FY 2018 Statement of Budgetary Principles – Clean Copy
2. FY 2018 Statement of Budgetary Principles – Redline Copy

3. O-20551: An Ordinance Amending Chapter 2, Article 2, Division 2 of the San Diego Municipal Code by Amending Section 22.0229 Relating to Mid-Year Adjustments to the Adopted Budget of the City
4. R-305615: A Resolution of the City of San Diego Adopting the Structural Budget Deficit Elimination Plan Presented by Independent Budget Analyst (IBA)
5. R-307737: A Resolution of the Council of the City of San Diego Establishing Ten Fundamental Principles for an Effective, Cooperative and Transparent Mayor-Council Form of Government in the City of San Diego

FY 2018 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to sections 69(c) and 265(b)(14) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 13, 2017, the Mayor released the Fiscal Year 2018 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2018 Budget; and

WHEREAS, between April 17 and June 5, 2017 the City Council held more than one public hearings to consider the City's Fiscal Year 2018 Budget in accordance with City Charter section 69(d), and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2018 Budget; and

WHEREAS, on May 16, 2017, the Financial Management Director provided the City Council with their May Revision to the Fiscal Year 2018 Proposed Budget (May Revision) in accordance with City Charter Section 69(e); and

WHEREAS, on May 18, 2017, the May Revision was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, Councilmembers submitted their budget priorities to the Independent Budget Analyst on May 22, 2017 to assist with the development of final budget recommendations; and

WHEREAS, on May 31, 2017, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY 2018 Budget (IBA Report # 17-23 *Review of the FY 2017 Year-End Budget Monitoring Report, FY 2018 May Revision, and Recommended Revisions to the Mayor's FY 2018 Budget*) was issued; and

WHEREAS, on June 5, 2017, the City Council approved the City's Fiscal Year 2018 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including the recommendations in the IBA Final Report on the FY 2018 Budget, dated May 31, 2017, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 69(f)(2); and

WHEREAS, on June 9, 2017 the Mayor modified and signed Budget Resolution R-311158 which is the Fiscal Year 2018 Adopted Budget, in accordance with Charter section 69(g) ; and

WHEREAS, in accordance with Charter section 69(h), on June 13, 2017 the Fiscal Year 2018 Budget became a controlling document for purposes of preparing the annual appropriation ordinance; and

WHEREAS, pursuant to Charter section 69(k), the Council is required to adopt an appropriation ordinance no later than June 30, to establish budgetary appropriations for the Fiscal Year 2018 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2018 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, in accordance with Chapter 2, Article 2, Division 2 of the Municipal Code, mid-year budget adjustments shall be reported to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2018 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs; and

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, subsequently signed by the Mayor, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego ("Ten Fundamental Principles").

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2018 Budget:

Fiscal Year 2018 Budget—Communication on Proposed Program/Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council, and public.
2. The Council President will provide time on the Council's agenda for the Report of the Mayor.
3. Consistent with Chapter 2, Article 2, Division 2 of the Municipal Code, prior to any reduction in service levels or elimination of programs or services as represented and funded in the FY 2018 Adopted Budget, the

Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the forgoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year 2018 Budget—Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2018 Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2018 Budget, including the appropriations reflected in the Fiscal Year 2018 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2018 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter section 28, the Mayor has the authority to allocate Fiscal Year 2018 Budget appropriations within departments in order to best carry out the Council's legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year 2018 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations, and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year 2018 Budget—“Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November 2017 and present the results to the Budget and Government Efficiency Committee and City Council.
3. In FY 2018 the City’s performance dashboard, PerformSD, will display historical information and targets for performance measures in the following areas: civic engagement, communication, customer satisfaction, economy and finance, infrastructure, public safety, recreation and culture, sustainability, and transportation and mobility. The performance measure data available as part of the performance dashboard will be discussed and reviewed by the Budget and Government Efficiency Committee by the end of the first quarter of FY 2018. The data will be evaluated for updates quarterly in FY 2018, and will be a subset of the performance measures included in the Proposed and Adopted Budgets. Additional performance measures may be evaluated and added to the performance dashboard in FY 2018.
4. The Mayor will address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

FY ~~2017-2018~~ STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to sections ~~69(c) and 265(b)(1514)~~ of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April ~~1413, 2016~~~~2017~~, the Mayor released the Fiscal Year ~~2017 2018~~ Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year ~~2017-2018~~ Budget; and

WHEREAS, between ~~May-April 417~~ and June ~~135, 2016-2017~~ the City Council held more than ~~two-one~~ public hearings to consider the City's Fiscal Year ~~2017-2018~~ Budget in accordance with ~~San Diego City~~ Charter sections ~~29069(bd) and 74~~, and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year ~~2017-2018~~ Budget; and

WHEREAS, on May ~~1716, 2016~~~~2017~~, the Financial Management Director provided the City Council with their May Revision to the Fiscal Year ~~2017-2018~~ Proposed Budget (May ~~Revise~~~~Revision~~) in accordance with City Charter Section 69(e); and

WHEREAS, on May ~~1918, 2016~~~~2017~~, the May ~~Revise-Revision~~ was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, Councilmembers submitted their budget priorities to the Independent Budget Analyst on May ~~2722, 2016-2017~~ to assist with the development of final budget recommendations; and

WHEREAS, on ~~June 8~~~~May 31, 2016~~~~2017~~, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY ~~2017-2018~~ Budget (IBA Report # ~~1617-11-23~~ Review of the FY 2017 Year-End Budget Monitoring Report, FY 2018 May Revision, and Recommended Revisions to the Mayor's FY 2017-2018 Budget) was issued; and

WHEREAS, on June ~~135, 2016~~~~2017~~, the City Council approved the City's Fiscal Year ~~2017-2018~~ Budget, including the Mayor's Proposed Budget, as modified by the May ~~Revision~~~~Revision~~, and including the recommendations in the IBA Final Report on the FY ~~2017-2018~~ Budget, dated ~~June 8~~~~May 31, 2016~~~~7~~, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section ~~29069(bf)(2)~~; and

WHEREAS, on June ~~149, 2016-2017~~ the Mayor ~~approved-modified and signed~~ Budget Resolution R-311158 which is the Fiscal Year 2017-2018 Adopted Budget, in accordance with Charter section ~~29069(bg)-(2)(A)~~; and

WHEREAS, in accordance with Charter section ~~29069(b)(2)~~, on June ~~14~~13, ~~2016-2017~~ the Fiscal Year ~~2017-2018~~ Budget became a controlling document for purposes of preparing the annual appropriation ordinance; and

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WHEREAS, pursuant to Charter section ~~71 and 29069(e)~~, the Council is required to adopt an appropriation ordinance ~~during the month of July no later than June 30~~ to establish budgetary appropriations for the Fiscal Year ~~2017-2018~~ Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year ~~2017-2018~~ Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, in accordance with Chapter 2, Article 2, Division 2 of the Municipal Code, mid-year budget adjustments shall be reported to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year ~~2017-2018~~ Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs; and

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, subsequently signed by the Mayor, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego ("Ten Fundamental Principles").

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year ~~2017-2018~~ Budget:

Fiscal Year ~~2017-2018~~ Budget—Communication on Proposed Program/Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council, and public.
2. The Council President will provide time on the Council's agenda for the Report of the Mayor.
3. Consistent with Chapter 2, Article 2, Division 2 of the Municipal Code, prior to any reduction in service levels or elimination of programs or

services as represented and funded in the FY ~~2017-2018~~ Adopted Budget, the Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the forgoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year ~~2017-2018~~ Budget—Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year ~~2017-2018~~ Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year ~~2017-2018~~ Budget, including the appropriations reflected in the Fiscal Year ~~2017-2018~~ Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year ~~2017-2018~~ Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter sections ~~28 and 81~~, the Mayor has the authority to allocate Fiscal Year ~~2017-2018~~ Budget appropriations within departments in order to best carry out the Council's legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year ~~2017-2018~~ Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations, and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the

Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year ~~2017-2018~~ Budget—“Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November ~~2016-2017~~ and present the results to the Budget and Government Efficiency Committee and City Council.
3. ~~In FY 2017, the Mayor will launch a public, performance dashboard available online at PerformSD.~~ In FY ~~2017-2018~~ the City’s performance dashboard, PerformSD, will display historical information and targets for performance measures in the following areas: civic engagement, communication, customer satisfaction, economy and finance, infrastructure, public safety, recreation and culture, sustainability, and transportation and mobility. The performance measure data available as part of the performance dashboard will be discussed and reviewed by the Budget and Government Efficiency Committee by the end of the first quarter of FY ~~2017~~2018. The data will be ~~updated-evaluated for updates at least~~ quarterly in FY ~~2017~~2018, and will be a subset of the performance measures included in the Proposed and Adopted Budgets. Additional performance measures may be evaluated and added to the performance dashboard in FY ~~2017~~2018.
4. The Mayor will address the City’s deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

ORDINANCE NUMBER O- 20551 (NEW SERIES)

DATE OF FINAL PASSAGE AUG 03 2015

AN ORDINANCE AMENDING CHAPTER 2, ARTICLE 2, DIVISION 2 OF THE SAN DIEGO MUNICIPAL CODE BY AMENDING SECTION 22.0229 RELATING TO MID-YEAR ADJUSTMENTS TO THE ADOPTED BUDGET OF THE CITY.

WHEREAS, on August 4, 2011, the City Council adopted Ordinance No. O-20084, codified as Municipal Code §22.0229, to set forth a process to amend the City’s adopted budget in accordance with the Mayor’s responsibilities as Chief Budget Officer of the City and the City Council’s non-delegable legislative power and authority regarding the spending of public money; and

WHEREAS, section 22.0229, “Mid-Year Amendments to the Adopted General Fund Budget,” as currently drafted, contains ambiguous language with respect to the City Council’s authority to make changes to the Mayor’s proposed budget amendments in an amount up to the full amount proposed by the Mayor; and

WHEREAS, the Municipal Code amendment removes such ambiguity and provides greater clarity with respect to the roles of the Mayor and City Council in approving amendments to the City’s adopted General Fund budget; NOW, THEREFORE,

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. That Chapter 2, Article 2, Division 2 of the San Diego Municipal Code is amended by amending section 22.0229 to read as follows:

(O-2015-141)
(COR. COPY)

§ 22.0229 Mid-Year Amendments to the Adopted General Fund Budget

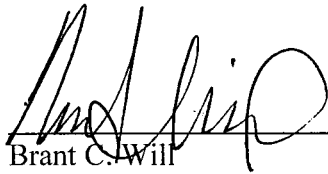
- (a) In the month of February or at such time during any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the adopted General Fund budget, the Mayor shall report such deficit or surplus to the City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus.
- (b) The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor, in accordance with Charter section 290(b).
- (c) Notwithstanding any other provision in this section, transfers of appropriations recommended by the Mayor pursuant to Charter section 73 shall not be considered budget amendments and shall not be subject to the provisions herein.
- (d) Notwithstanding any other provisions in this section, other modifications to the budget proposed by the Mayor shall not be subject to the provisions herein.

Section 2. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been made available to the City Council and the public prior to the day of its passage.

(O-2015-141)
(COR. COPY)

Section 3. That this ordinance shall take effect and be in force on the thirtieth day from and after its final passage.


APPROVED: JAN I. GOLDSMITH, City Attorney

By  _____
Brant C. Will
Deputy City Attorney

BCW:jdf
06/12/15
07/07/15 COR. COPY
Or.Dept:IBA
Document No.: 976516

I hereby certify that the foregoing Ordinance was passed by the Council of the City of San Diego, at this meeting of JUL 28 2015

ELIZABETH S. MALAND
City Clerk

By  _____
Deputy City Clerk

Approved: 8/3/15
(date)


KEVIN L. FAULCONER, Mayor

Vetoed: _____
(date)

KEVIN L. FAULCONER, Mayor

(O-2015-141)
(COR. COPY)

STRIKEOUT ORDINANCE

OLD LANGUAGE: ~~Struck Out~~

NEW LANGUAGE: Double Underline

ORDINANCE NUMBER O-_____ (NEW SERIES)

DATE OF FINAL PASSAGE _____

AN ORDINANCE AMENDING CHAPTER 2, ARTICLE 2,
DIVISION 2 OF THE SAN DIEGO MUNICIPAL CODE BY
AMENDING SECTION 22.0229 RELATING TO MID-YEAR
ADJUSTMENTS TO THE ADOPTED BUDGET OF THE CITY.

Section 1. That Chapter 2, Article 2, Division 2 of the San Diego Municipal Code is amended by amending section 22.0229 to read as follows:

§ 22.0229 Mid-Year Amendments to the Adopted General Fund Budget

- (a) In the month of February or at such time during any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the adopted General Fund budget, the Mayor shall report such deficit or surplus to the City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus.
- (b) The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount

(O-2015-141)
(COR. COPY)

recommended by the Mayor, in accordance with Charter section 290(b),

provided, however, that:

1. ~~The City Council may budget and appropriate up to the total amount recommended by the Mayor; or~~
 2. ~~If the mayor recommends budgeting less than \$5 million of the projected surplus amount, the City Council may only increase the adopted General Fund budget by up to \$5 million or not more than 50% of any projected surplus, whichever total dollar amount is less.~~
- (c) Notwithstanding any other provision in this section, transfers of appropriations recommended by the Mayor pursuant to Charter section 73 shall not be considered budget amendments and shall not be subject to the provisions herein.
- (d) Notwithstanding any other provisions in this section, other modifications to the budget proposed by the Mayor shall not be subject to the provisions herein.

BCW:jdf
06/12/15
07/07/15 COR. COPY
Or.Dept: IBA
Doc. No.: 1043176_2

ATTACHMENT D

Passed by the Council of The City of San Diego on JUL 28 2015, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Sherri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage AUG 03 2015

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By *Mary Stenrod*, Deputy

I HEREBY CERTIFY that the foregoing ordinance was not finally passed until twelve calendar days had elapsed between the day of its introduction and the day of its final passage, to wit, on

JUL 14 2015, and on AUG 03 2015

I FURTHER CERTIFY that said ordinance was read in full prior to passage or that such reading was dispensed with by a vote of five members of the Council, and that a written copy of the ordinance was made available to each member of the Council and the public prior to the day of its passage.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By *Mary Stenrod*, Deputy

Office of the City Clerk, San Diego, California

Ordinance Number O- 20551

150
2/22/10

RESOLUTION NUMBER R- 305615

DATE OF FINAL PASSAGE MAR 02 2010

A RESOLUTION OF THE CITY OF SAN DIEGO ADOPTING
THE STRUCTURAL BUDGET DEFICIT ELIMINATION PLAN
PRESENTED BY INDEPENDENT BUDGET ANALYST [IBA].

WHEREAS, at the Budget and Finance Committee meeting of January 6, 2010, the IBA presented IBA Report No. 10-01, "Developing a Structural Budget Deficient Elimination Plan;" and,

WHEREAS, IBA Report No. 10-01 compiled guiding principles and key elements of recommendations from varied sources to identify common elements deemed necessary to effectively address a structural budget deficit; and,

WHEREAS, the IBA suggested eleven guiding principles as a starting point for consideration by the Mayor and City Council; and,

WHEREAS, Councilmembers were requested to submit their ideas on the Structural Budget Deficit Elimination Plan to the Budget and Finance Committee by January 25, 2010; and,

WHEREAS, on January 27, 2010, the Budget and Finance Committee discussed the ideas submitted by the Councilmembers, IBA Report 10-08, and "Kroll Recommendations Related to the Proposed Guiding Principles for a Structural Budget Deficit Elimination Plan" and discussed in general the Proposed Guiding Principles on the Structural Elimination Plan; and

WHEREAS, the Budget and Finance Committee voted unanimously to forward the Guiding Principles to the full City Council with changes in the following language:

1) Principle 10 “in a manner compliant with City Charter;” and 2) Principle 3 “including managed competition;” and

WHEREAS, on February 1, 2010, IBA Report No. 10-9, “Implementation of Recommendations identified in the October 26, 2009 Performance Audit of the Streets Division” was discussed by the Audit Committee; and,

WHEREAS, after a discussion, the committee voted unanimously to recommend that the City Council adopt IBA Structural Budget Deficit Elimination Principle Number Eleven; and

WHEREAS, on February 22, 2010, the City Council discussed the Guiding Principles and changes to the language of the Guiding Principles which had been forwarded to them by the Budget and Finance Committee; NOW, THEREFORE,

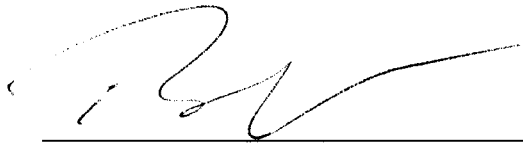
BE IT RESOLVED, by the City Council of the City of San Diego that the following eleven Structural Budget Deficit Elimination Principles be adopted:

1. Eliminate the General Fund structural budget deficit through a balanced approach of ongoing expenditure reductions and revenue generation, including identifying new revenue sources.
2. Until the City achieves its targeted General Fund reserve level of eight percent, the City should not consider using reserve balances to balance any budget shortfall and should ensure that it does not drop below the current level of seven percent.
3. Actively pursue alternative service delivery methods, including managed competition, efficiency improvements and elimination of service duplications.

4. Prepare a Five-Year Outlook each year and provide numeric values for alternative budget balancing options based on input from City Council, Mayor, and the Independent Budget Analyst; and to be prepared each year to discuss alternative budget balancing options with the Budget Committee or City Council should the Outlook suggest an ongoing structural deficit.
5. One-time resources should be matched to one-time expenditures.
6. Achieve 100 percent cost recovery for programs and services that are intended to be fully cost recoverable through fees.
7. Reduce pension and retiree health care liability and annual City costs through the meet and confer process.
8. When deciding to construct new facilities or establish new programs, the City must take into consideration ongoing operation expenses and should identify ongoing funding to cover these expenses unless necessary to meet high priority needs.
9. Prioritize City services expenditures based on the City Charter requirements, Citizen Survey and other means of public input, benchmarking studies and departmental goals and performance data.
10. Maintain funding of full annual required contributions (ARC) for the City's pension obligations in a manner compliant with City Charter and develop a plan to fully fund of the Retiree Health Care ARC.
11. Develop a plan to fund deferred capital infrastructure and maintenance needs to reduce the current backlog, identify the level of funding necessary to prevent the problem from growing larger, and to reduce the potential of increasing costs to identify the level of funding;

and to discuss at the Budget and Finance Committee, a policy to calculate and identify the level of funding to deferred maintenance budget needs.

APPROVED: JAN I. GOLDSMITH, City Attorney

By 
Paul F. Prather
Deputy City Attorney

PFP:als
02/09/10
02/24/10 REV.COPY
Or.Dept:IBA
R-2010-558

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of ~~FEB 22 2010~~.

ELIZABETH S. MALAND
City Clerk

By 
Deputy City Clerk

Approved: 3.2.10
(date)


JERRY SANDERS, Mayor

Vetoed: _____
(date)

JERRY SANDERS, Mayor

RESOLUTION NUMBER R- 307737DATE OF FINAL PASSAGE OCT 23 2012A RESOLUTION OF THE COUNCIL OF THE CITY OF
SAN DIEGO ESTABLISHING TEN FUNDAMENTAL
PRINCIPLES FOR AN EFFECTIVE, COOPERATIVE AND
TRANSPARENT MAYOR-COUNCIL FORM OF
GOVERNMENT IN THE CITY OF SAN DIEGO.

WHEREAS, since 1931, pursuant to the City Charter of the City of San Diego (Charter), the City of San Diego has operated under a governance structure known as the City Manager form of government; and

WHEREAS, on November 2, 2004, the voters of the City of San Diego voted to amend the Charter by adding Article XV which modified the City Manager form of governance for a trial period of five years to test implementation of a form of governance commonly referred to as a Mayor-Council form of government; and

WHEREAS, on June 8, 2010, the voters of the City of San Diego voted to continue the form of governance commonly referred to as the Mayor-Council form of government; and

WHEREAS, with the Mayor-Council form of government the voters of the City of San Diego also created the position of Independent Budget Analyst; and

WHEREAS, the Office of the Independent Budget Analyst reviews and provides budgetary and policy analysis for the Council, independent of the Mayor; and

WHEREAS, the Charter sets forth certain rights, powers, duties and responsibilities of the Mayor under the Mayor-Council form of government; and

WHEREAS, the Mayor is the chief executive officer of the City; and

WHEREAS, the Mayor supervises the administration of the affairs of the City except as otherwise specifically provided in the Charter and makes such recommendations to the Council concerning the affairs of the City as may seem to him desirable; and

WHEREAS, with the Mayor-Council form of government the voters of the City of San Diego did not add or subtract from the powers conferred upon the City Attorney in Charter sections 40 and 40.1, including the City Attorney's sole authority to prepare and approve all ordinances, resolutions, and contracts and that such ordinances, resolutions and contracts are not valid without City Attorney approval; and

WHEREAS, the Mayor shall keep the Council advised of the financial condition and future needs of the City; and

WHEREAS, the Council must approve a Salary Ordinance each year, fixing the salaries of all officers and employees of the City; and

WHEREAS, it is the role of the Mayor to propose to the Council the terms in the Salary Ordinance, which must be consistent with any existing Memoranda of Understanding between the City and its recognized employee organizations or otherwise in conformance with the Meyers-Milias-Brown Act (MMBA), City Council Policy 300-06, or any other legal requirements governing labor relations binding upon the City; and

WHEREAS, the MMBA provides that the legislative body of a public agency employer – like the City, or the agency's administrative officers or other representatives as designated by the legislative body or by law – must meet and confer in good faith regarding wages, hours, and other terms and conditions of employment with representatives of the agency's recognized employee organizations, in an endeavor to reach agreement on matters within the scope of bargaining prior to arriving at a determination of policy or course of action; and

WHEREAS, it is the role of the Council to approve any memoranda of understanding with the City's recognized employee organizations concerning wages, hours, and other terms and conditions of employment; and

WHEREAS, each year, the Mayor must submit a proposed budget for the next fiscal year to the Council, which must approve the budget as submitted by the Mayor or modify the budget in whole or in part; and

WHEREAS, the Mayor shall cooperate fully with the Council and Office of the Independent Budget Analyst, including, but not limited to, supplying requested information concerning the budget process and fiscal condition of the City to the Council and the Office of Independent Budget Analyst; and

WHEREAS, the Mayor may prescribe such general rules and regulations as he may deem necessary or expedient for the general conduct of the administrative Departments; and

WHEREAS, on or before the 15th day of January of each year, the Mayor shall communicate by message to the Council a statement of the conditions and affairs of the City, including a report of the City's affairs for the previous fiscal year and make recommendations on such matters as he or she may deem expedient and proper; and

WHEREAS, subject to the Civil Service provisions of the Charter and except as otherwise provided in the Charter, the Mayor shall be responsible to the Council for the proper administration of all affairs of the City placed in his charge; and

WHEREAS, the Mayor and non-Mayoral officers of the City shall inform the Council of all material facts or significant developments relating to all matters under the jurisdiction of the Council as provided under the Charter except as may be otherwise controlled by the laws and regulations of the United States or the State of California; and

WHEREAS, the Mayor and all non-Mayoral officers shall comply promptly with all lawful requests for information by the Council; and

WHEREAS, the Council desires that the Mayor work in a timely, efficient and effective manner to carry out Council-initiated services, which include those services that are for the benefit of the City's constituents; and

WHEREAS, the Council or any Council committee may summon any city official or department head to provide information or answer a question of the Council or Council committee; and

WHEREAS, the Charter provides that all legislative powers of the City are vested, subject to the terms of the Charter and the Constitution of the State of California, in the Council, except for those legislative powers reserved by the Charter and the Constitution of the State; and

WHEREAS, subject to certain exceptions, the Mayor must approve or veto Council actions; and

WHEREAS, the Council may override a Mayoral veto with five votes until such time as a ninth Councilmember is seated at which time six votes of the Council would override a Mayoral veto; and

WHEREAS, the Council is empowered by the Charter to adopt an administrative code providing for the detailed powers and duties of the administrative offices and departments of the City Government, based upon the provisions of the Charter; and

WHEREAS, except as established by the provisions of the Charter, the Council may change, abolish, combine, and rearrange the departments, divisions and boards of the City Government provided for in said administrative code, but such ordinance creating, combining,

abolishing or decreasing the powers of any department, division or board shall require a vote of two-thirds of the members elected to the Council; and

WHEREAS, the Council may, by ordinance or resolution, require the Mayor to perform such other duties; and

WHEREAS, in recognition of the respective duties of the Mayor as the Chief Executive Officer of the City and the Council as the legislative and policy-setting body of the City under the City's Charter, the Council has identified certain principles that would ensure an effective, cooperative and transparent working environment between the executive and legislative branches; and

WHEREAS, the Statement of Budgetary Principles clarifies respective roles and sets guiding principles regarding budgetary authority, implementation and communication between the two branches following adoption of the City's annual budget; and

WHEREAS, the Structural Budget Deficit Principles, adopted by Council on February 22, 2010, by San Diego Resolution R-305615 (Mar. 2, 2010), are a compilation of best financial practices that have guided the executive and legislative branches over the last several years as the City worked to eliminate the City's structural budget deficit; and

WHEREAS, the Mid-Year Budget Authority Ordinance," adopted by Council on August 2, 2011, as San Diego Ordinance O-20084 (Aug. 4, 2011), establishes spending priorities while respecting the Mayor's obligation to balance City-wide priorities with available resources; requires the Mayor, in the event of a projected budget deficit or surplus at mid-year, to recommend changes to the City's adopted General Fund budget which the Council can adopt or revise; and requires the Mayor to provide written notification to the Council prior to making any significant reductions to programs or services provided to the community; and

WHEREAS, publicly reporting performance results for core City services periodically throughout the fiscal year assist in monitoring how tax dollars are being spent, determining whether goals are being achieved as originally intended, help identify if programmatic or policy changes are necessary, and communicating expectations and results of City programs and services to the public; and

WHEREAS, the Council desires that the Mayor effectively communicate with the Council, the IBA, and the City Attorney to ensure the Council has the information necessary to make well-informed decisions; and

WHEREAS, effective communication includes presentations by the Mayor or designated staff at Council or committee meetings, providing written reports and/or memoranda, and participating in briefings; and

Whereas, Council expects the Mayor himself or herself to personally participate in monthly Council meetings; and

WHEREAS, multi-year financial planning allows policymakers to make decisions within the greater context of the annual budget process and facilitates understanding whether the funding priorities in the Mayor's Proposed Budget are consistent with the City's short and long term priorities, funding obligations, and projected available resources; and

WHEREAS, if Council chooses to designate the Mayor as the City's Chief Labor Negotiator in negotiating with the City's labor organizations as required by the MMBA, it is vital the Mayor take direction from the Council, communicate and work cooperatively with the City Attorney, Independent Budget Analyst and Council, and include the Independent Budget Analyst and City Attorney in all labor negotiation processes; and

WHEREAS, adherence to these principles will facilitate the Mayor and Council carrying out its mandates under the Charter and more effectively meeting the needs of the City of San Diego residents; NOW, THEREFORE,

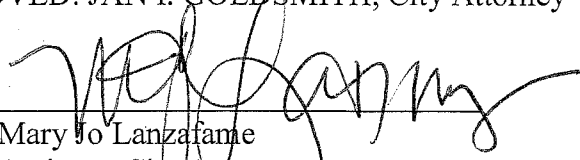
BE IT RESOLVED, that the Council of the City of San Diego adopts the following Ten Fundamental Principles for an Effective, Cooperative and Transparent Mayor-Council Form of Government in the City of San Diego:

1. Cooperate with the Council to create annually a “Statement of Budgetary Principles.”
2. Adhere to the “Structural Budget Deficit Principles” adopted by Council on February 22, 2010, by San Diego Resolution R-305615 (Mar. 2, 2010), to ensure the City maintains a structurally balanced budget.
3. Adhere to the “Mid-Year Budget Authority Ordinance” adopted by Council on August 2, 2011, as San Diego Ordinance O-20084 (Aug. 4, 2011).
4. Publicly report performance results and future goals for core City services. This information will be published annually in the Mayor’s Proposed and Final Budget; and beginning fiscal year 2015, annual performance reporting will be supplemented with quarterly reporting through the issuance of a stand-alone “City of San Diego Quarterly Performance Report” to the City Council, to also be made available on the City’s website.
5. Present to Council no later than November of each fiscal year a financial outlook that includes projected revenues and committed expenditures for a five-year outlook period.

6. Address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.
7. Work cooperatively and timely with the City Attorney, Independent Budget Analyst and Council to effectively carry out the City's labor relations policies and duties under State and local law if the Council chooses to designate the Mayor as the City's Chief Labor Negotiator.
8. Participate with Council in developing a Comprehensive City of San Diego Economic Development Strategy to ensure continued economic growth and prosperity for our community.
9. Communicate in a timely and effective manner with the Independent Budget Analyst, City Attorney and Council, including the Mayor personally participating in monthly Council meetings, to ensure that Council has the information it needs to make well-informed decisions and that City contracts conform to Charter and Municipal Code requirements.

- 10. Work cooperatively with Independent Budget Analyst, City Attorney Council Committees, and Council to efficiently carry out Council-initiated policy directives, services, including constituent services, and programs that have been included in the annual adopted budget.

APPROVED: JAN I. GOLDSMITH, City Attorney

By 
 Mary Jo Lanzafame
 Assistant City Attorney


MJL:cm
 09/12/2012
 10/16/2012 REV.
 Or.Dept: Council District 4
 456616.doc

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of OCT 15 2012.

ELIZABETH S. MALAND
City Clerk

By 
 Deputy City Clerk

Approved: 10-23-12
 (date)


 JERRY SANDERS, Mayor

Vetoed: _____
 (date)

 JERRY SANDERS, Mayor

Passed by the Council of The City of San Diego on OCT 15 2012, by the following vote:

Council Members	Yeas	Nays	Not Present	Ineligible
Sherri Lighter	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Kevin Faulconer	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Anthony Young	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Carl DeMaio	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage OCT 23 2012

AUTHENTICATED BY:

JERRY SANDERS
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By *Hevenson Cruz* Deputy

Office of the City Clerk, San Diego, California

Resolution Number 307737



THE CITY OF SAN DIEGO
M E M O R A N D U M

DATE: May 15, 2018

TO: Honorable Council President Myrtle Cole and Members of the City Council

FROM: Kris Michell, Chief Operating Officer *Kris Michell*
 Rolando Charvel, Chief Financial Officer *Rolando Charvel*
 Tracy McCraner, Comptroller and Financial Management Director *Tracy McCraner*

SUBJECT: May Revision to the Fiscal Year 2019 Proposed Budget

This memorandum presents the Mayor's recommended revisions (May Revision) to the Fiscal Year 2019 Proposed Budget. The May Revision is based on the most current financial information and economic assumptions available after the development of the Fiscal Year 2019 Proposed Budget. The May Revision contains recommended changes to the budget based on current year revenue and expenditure projections and adjustments to projects within the Capital Improvements Program (CIP). The May Revision continues to maintain core services and includes funding for additional critical strategic expenditures, such as: Fire-Rescue overtime as projected in the Fiscal Year 2018 Year-End Budget Monitoring Report (Year-End Report), positions in the Office of City Attorney, Police Officer recruitment and onboarding efforts, restoration of funding for programs and services, and technical revisions to department budgets to align with the most current information.

The May Revision for the General Fund increases expenditures by \$9.7 million and 10.88 Full-Time Equivalent (FTE) positions over the Fiscal Year 2019 Proposed Budget (Proposed Budget). These additional expenditures and positions are supported by minor increases in ongoing revenue resulting from updated projections, minor reductions in ongoing expenditures, and one-time revenue from the use of fund balance in excess of reserves (Excess Equity) from Fiscal Year 2018. Per the Year-End Report, issued on May 15, 2018, approximately \$22.7 million in Excess Equity is projected, of which \$12.3 million was used in the Proposed Budget and \$8.6 million in the May Revision, for a total of \$20.9 million to support one-time expenditures in Fiscal Year 2019. The total projected Excess Equity remaining after the proposal in May Revision is \$1.8 million. It is important to note that Excess Equity projections reflect nine months of actual activity and three months of projections. Final numbers for Fiscal Year 2018 will not be available until the completion of the audited financial statements in the fall of 2018.

After incorporating all adjustments, the May Revision adheres to the City's Budget Policy, maintaining a structurally balanced budget, where ongoing expenditures are supported by ongoing revenue.

The following information provides a summary of significant adjustments to the Proposed Budget. For a summary of all adjustments included in the May Revision refer to *Attachment 1*.

Summary of the Fiscal Year 2019 General Fund May Revision

The May Revision for the General Fund represents an increase of \$527,772 in new revenue and \$8.6 million in additional Excess Equity for a total of \$9.7 million in new resources. These resources support \$9.7 million in expenditures over the Proposed Budget for a total budget of \$1.46 billion.

	Expenditures	Resources¹
Proposed Budget	\$ 1,447,704,207	\$ 1,447,704,207
May Revision	\$ 9,707,893	\$ 9,707,893
Total Budget	\$ 1,457,412,100	\$ 1,457,412,100

¹ Resources reflects the sum of revenue plus the use of Excess Equity

The following table provides a summary of the adjustments included in the May Revision for the General Fund by resources and expenditures. Furthermore, the table reflects that the May Revision maintains a structurally balanced budget, as the combined May Revision and Proposed Budget of \$36.8 million in one-time expenditures exceed the \$35.2 million in one-time resources, reflecting that ongoing expenditures are supported by ongoing revenue as required by the City's Budget Policy. For a list of all General Fund one-time resources and expenditures included in the Proposed Budget and May Revision refer to *Attachment 2*.

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Description	May Revision
Ongoing Resources	
Department Revenue	\$ 1,259,818
User Fee Revenue	\$ 391,667
Major General Fund Revenue	\$ (527,772)
Subtotal Ongoing Resources	\$ 1,123,713
One-Time Resources	
Use of Excess Equity	\$ 8,584,180
Subtotal One-Time Resources	\$ 8,584,180
Total Resources	\$ 9,707,893
Ongoing Expenditures	
Fire-Rescue Overtime	\$ 3,416,938
Parking Administration System	\$ 709,100
City Attorney Position Support	\$ 659,547
Animal Services Contract	\$ 450,717
Police Officer Recruitment and Onboarding	\$ 316,662
Community Plan Updates	\$ 201,987
Accela Project Tracking System	\$ 200,000
Internship and Work Readiness Program	\$ 175,326
City Attorney - Tuition Reimbursement	\$ 130,000
Safe Parking Program	\$ 102,667
Restoration of Council District 1 and 3 Budget	\$ 94,015
Personnel - Associate Personnel Analyst	\$ 86,157
Communications - Public Records Act Program Web Portal	\$ 28,000
Neighborhood Services Branch - Miscellaneous Office Supplies and Services	\$ 10,170
Government Affairs - Miscellaneous Office Supplies and Services	\$ 10,170
Otay Mesa Enhanced Infrastructure District	\$ 250
Salary and Fringe Benefit Adjustment	\$ (468,662)
Intelligent Cities Outdoor Lighting Project	\$ (515,030)
Master Refunding Project	\$ (850,000)
Subtotal Ongoing Expenditures	\$ 4,758,014
One-Time Expenditures	
Fire-Rescue Overtime	\$ 3,416,937
Transfer to the Infrastructure Fund	\$ 934,841
Companion Unit Fee Waiver Pilot	\$ 300,000
Lifeguard Academy	\$ 238,356
Community Projects, Programs, and Services Adjustment	\$ 59,745
Subtotal One-Time Expenditures	\$ 4,949,879
Total Expenditures	\$ 9,707,893
One-Time Expenditures (Fiscal Year 2018 Proposed Budget and May Revision)	\$ 36,843,967
One-Time Resources (Fiscal Year 2018 Proposed Budget and May Revision)	\$ 35,237,806
One-Time Expenditures Exceed One-Time Resources	\$ 1,606,161

Excess Equity

As stated earlier, the Excess Equity is projected to be approximately \$22.7 million. Of this amount, \$12.3 million was included in the Proposed Budget and \$8.6 million in the May

Revision, for a total of \$20.9 million to support one-time expenditures. The total projected Excess Equity remaining after the proposal in the May Revision is \$1.8 million. These estimates reflect nine months of actual activity and three months of projections and final numbers will not be available until the completion of the audited financial statements in the fall of 2018. For additional information on the projected Excess Equity calculation refer to the Year-End Report.

Citywide Adjustments

The following sections summarize May Revision adjustments with a citywide impact.

Citywide Reorganization/Restructuring

The May Revision includes citywide reorganizations of several departments and programs for the overall efficiency and effectiveness of City operations. The most significant reorganization is the creation of the Smart and Sustainability Branch and associated changes to the Neighborhood Services Branch. The Smart and Sustainability Branch will oversee the operations of the Development Services Department, Economic Development Department, Planning Department, Sustainability Department, and CivicSD, while the Neighborhood Services Branch will continue to oversee the operations of the Library Department and Parks and Recreation Department. Additionally, the Neighborhood Services Branch will now oversee Corporate Partnerships & Development, Homelessness Coordination, and Special Events & Filming Programs. Other notable reorganizations are to the Performance & Analytics Department, which will now report directly to the Office of the Chief Operating Officer. For an up to date organizational chart refer to *Attachment 3*.

As a result of the reorganizations mentioned above, the May Revision includes the required budget adjustments and is summarized in the following table.

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Adjustment Description	FTE	Expenditure	Revenue
Smart and Sustainability Branch			
Accounting Structure Change: Renamed to Smart and Sustainability (Previously Named Neighborhood Services Branch)	-	\$ -	\$ -
Neighborhood Services Branch			
Accounting Structure Change: Creation of the Neighborhood Services Branch	-	\$ -	\$ -
Transfer of a DCOO from the Office of the Chief Operating Officer	1.00	\$ 239,420	\$ -
Transfer of Homelessness Coordination from the Office of the Chief Operating Officer	2.00	\$ 296,646	\$ -
Transfer of Corporate Partnerships & Development from the Office of the Assistant COO	3.00	\$ 400,764	\$ 391,021
Addition of Miscellaneous Office Supplies and Services	-	\$ 10,170	\$ -
Office of the Chief Operating Officer			
Transfer of a DCOO to Neighborhood Services Branch	(1.00)	\$ (239,420)	\$ -
Transfer of Homelessness Coordination to the Neighborhood Services Branch	(2.00)	\$ (296,646)	\$ -
Office of the Assistant COO			
Transfer of Corporate Partnerships & Development to the Neighborhood Services Branch	(3.00)	\$ (400,764)	\$ (391,021)
Total Adjustments	-	\$ 10,170	\$ -

As reflected above, the net addition to the General Fund as a result of these reorganizations is \$10,170 and is in support of miscellaneous office supplies and services for the Deputy Chief Operating Officer overseeing the operations of the Neighborhood Services Branch.

Salary and Fringe Benefit Adjustments

The May Revision includes salary adjustments to select job classifications approved by City Council on April 9, 2018. The citywide amount of these salary adjustments is \$1.6 million, with \$891,768 funded by the General Fund. These adjustments are offset by a reduction of \$3.1 million, with \$1.2 million in the General Fund included in the Proposed Budget as an estimate for the anticipated adjustment pending the approval by City Council mentioned above. The net impact of these select salary adjustments after the implementation in the budget system is a net reduction of \$1.5 million, with \$287,839 in the General Fund. The reason for the variance is due to fewer job classifications receiving a salary adjustment than anticipated in the Proposed Budget.

As a result of the implementation of the select salary adjustments mentioned above and the increase of 14.88 FTE positions citywide, a citywide fringe benefit adjustment is required to ensure that the Actuarially Determined Contribution (ADC) pension payment to SDCERS, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration,

Long-Term Disability, and Unemployment Insurance are correctly allocated to all funds and departments.

Capital Improvements Program and Infrastructure Fund

The May Revisions to the CIP includes several adjustments to Public Utilities CIP funding allocations between projects to better align the budget with expected work in Fiscal Year 2019. All CIP adjustments are detailed in *Attachment 6*.

Additionally, as a result of updated revenue projections, an additional \$934,841 is budgeted to be transferred to the Infrastructure Fund, per City Charter. Of that transfer, \$200,000 has been allocated to a new preliminary engineering project for Ysabel Creek Road, in the San Pasqual Valley. The remaining \$734,841 has not been allocated, and is available for appropriation by the City Council. Funding can be allocated in either the capital or operating budget, but must be “exclusively used for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of Infrastructure” as defined in the City Charter.

Intelligent Cities Outdoor Lighting Project

The Intelligent Cities Outdoor Lighting Project is intended to retrofit City owned outdoor lights to adaptive control LED systems and sensor nodes in support of the City’s Climate Action Plan (CAP). This technology includes better control options, environmental and mobility measurement, longer lifespan of fixtures and equipment, improved light and visual qualities, as well as potential for improved remote asset management related to maintenance activities. An update on the fiscal impact of this project is included in the May Revision.

The May Revision includes a reduction of \$877,030 in expenditures associated with debt service payments due to project delays offset by an addition in expenditures for energy costs of \$362,000 related to expected energy usage savings not fully realized in Fiscal Year 2019. The net impact of these adjustments result in a reduction of \$515,030 in the General Fund. The project was initially scheduled to begin construction December 2017 and complete December 2018. The project delay was due to contract awarding issues which have since been resolved. As a result, reduced draws to the loan funding and reduced energy savings from fixture retrofits have been delayed. Every effort is being made to expedite contracting tasks and materials ordering in order to maintain the revised project timeline, which began in March 2018 and is expected to be complete in March 2019.

User Fee Analysis

In accordance with the User Fee Policy (100-05), Financial Management coordinated a comprehensive analysis of General Fund departments’ user fees for implementation on July 1, 2018. This analysis was presented to the Budget & Government Efficiency Committee on April 18, 2018 and forwarded with a recommendation of approval to the City Council with the exception of the proposed increase to the massage establishment fee. As a result, the fiscal impact of this analysis is included in the May Revision.

The table below summarizes the revenue update for the Fiscal Year 2019 Proposed User Fees to be considered by City Council on May 21, 2018.

Department	Proposed Budget	May Revision	Total Budget
City Clerk	\$ -	\$ 61,000	\$ 61,000
City Treasurer	\$ 2,790	\$ (40,284)	\$ (37,494)
Development Services	\$ -	\$ 4,100	\$ 4,100
Environmental Services	\$ -	\$ 7,899	\$ 7,899
Fire-Rescue	\$ -	\$ 197,689	\$ 197,689
Library	\$ (475,951)	\$ (271,022)	\$ (746,973)
Personnel	\$ 5,200	\$ -	\$ 5,200
Police	\$ -	\$ 437,611	\$ 437,611
Public Utilities	\$ 196,146	\$ -	\$ 196,146
Real Estate Assets	\$ 15,000	\$ -	\$ 15,000
Transportation & Storm Water	\$ -	\$ (5,327)	\$ (5,327)
Total Adjustments	\$ (256,815)	\$ 391,666	\$ 134,851

The May Revision includes a total increase in the budgeted user fee revenue for Fiscal Year 2019 of \$391,666. This is offset by a decrease of \$256,815 in the budgeted user fee revenue reflected in the FY 2019 Proposed Budget resulting in a net change to user fee revenue of \$134,851. This net change is from a combination of fee changes (increases, decreases and eliminations) and an expected increase in fee-generating activities.

Departmental Adjustments

The following sections include department or fund specific adjustments included in the May Revision. It should be noted that the amounts in the tables below include all departmental specific adjustments, as well as any citywide adjustments (e.g., Salary and Fringe Benefit Adjustments, Comprehensive User Fee Analysis) completed in the department or fund. For a summary of all adjustments included in the May Revision refer to *Attachment 1*.

General Fund

Major General Fund Revenues

All major General Fund revenue projections for the May Revision have been updated based on the most recent economic indicators and current Fiscal Year 2018 Year-End revenue projections.

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ (527,772)

Property Tax Revenue

The May Revision includes a net addition of \$506,567 due to a reallocation of property tax and projection adjustments based on the most recent information and economic indicators. These adjustments include the reallocation of \$1.8 million of Property Tax Revenue from the General Fund to the Otay Mesa Enhanced Infrastructure District. This is offset by an increase of \$1.8 million in Property Tax revenue primarily related to growth in Redevelopment Property Tax Trust Fund (RPTTF) distributions. Also included is the one-time addition of \$855,090 in RPTTF distributions due to the sale of the World Trade Center Parking Garage now anticipated

to occur in Fiscal Year 2019. Lastly, a reduction of \$410,647 to the 1 percent Property Tax Revenue is based on updated Fiscal Year 2018 receipts.

Sales Tax Revenue

Addition of \$185,510 in Sales Tax revenue primarily due updated revenue projections and adjustments.

Transient Occupancy Tax Revenue

Addition of \$464,758 in Transient Occupancy Tax revenue based on updated Fiscal Year 2018 receipts.

Franchises Fee Revenue

Reduction of \$223,416 in Franchise Fee revenue based on updated Fiscal Year 2018 receipts.

Other Revenue Categories

Other revenue categories include adjustments to transfers in from other funds, revenue from money and property (including office rent), and property transfer tax. The May Revision adjustments reflect the most recent available information and projections for these categories. The net reduction of \$1.6 million in Other Revenue Categories is due to a reduction of \$1.9 million in transfers in to align the Employee Offset Savings revenue to the allocated fringe expenditure. This is slightly offset by increases of \$152,460 in Golf Enterprise Fund revenue based on updated projections, \$147,755 in additional office space rent reimbursement due to the execution of a Non-General Fund lease, and \$63,932 in property transfer tax based on updated projections.

City Attorney

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
5.00	\$ 1,019,228	\$ 56,000

Civil Lawsuits - Civil Litigation Division

Addition of 1.00 Deputy City Attorney and 1.00 City Attorney Investigator and total expenditures of \$307,774 in the Civil Litigation Division in defense of civil lawsuits filed against the City. The City Attorney Investigator will provide investigative services related to these civil lawsuits.

Environment and Land Use – Civil Advisory Division

Addition of 1.00 Deputy City Attorney and total expenditures of \$217,942 in the Civil Advisory Division to support the Environment and Land Use Section. This position will provide additional legal services to City departments on environmental and land use matters.

Tuition Reimbursement

Addition of \$130,000 in non-personnel expenditures for anticipated tuition reimbursements to Deputy City Attorney positions in accordance with the Memorandum of Understanding between the City and the Deputy City Attorneys Association of San Diego.

Family Justice Center Support

Addition of 1.00 Assistant Management Analyst and total expenditures of \$72,450 for additional operational support and expansion of the Family Justice Center.

Senior Clerk Typist – Criminal Litigation Division

Addition of 1.00 Senior Clerk Typist and total expenditures of \$61,381 to provide administrative support in the Criminal Division. This position will expand resources and provide support to existing staff.

Otay Mesa Enhanced Infrastructure District

Addition of \$56,000 in revenue to fund reimbursable expenditures associated with a General Election Ballot to support the Otay Mesa Enhanced Infrastructure Financing District and allow the Public Financing Authority to issue bonds for public capital improvements.

City Clerk

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (991)	\$ 63,000

Otay Mesa Enhanced Infrastructure Financing District

Addition of \$2,000 in revenue to fund reimbursable expenditures associated with a General Election Ballot to support the Otay Mesa Enhanced Infrastructure Financing District and allow the Public Financing Authority to issue bonds for public capital improvements.

User Fee Revenue

Addition of \$61,000 in revenue associated with the User Fee Analysis, as discussed earlier in this Report.

City Council

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 149,921	\$ 20,000

Community Projects, Programs, and Services Adjustment

Addition of \$59,745 in the Council Districts’ budgets for Community Projects, Programs, and Services (CPPS) based on the estimated savings from the Fiscal Year 2018 Council Districts’ budgets as detailed in the Year-End Report.

Restoration of Council District 1 and 3 Budget

Addition of \$94,015 in Council District 1 and 3’s budget associated with a one-time reduction in Fiscal Year 2018 that was not restored in the Fiscal Year 2019 Proposed Budget.

Otay Mesa Enhanced Infrastructure Financing District

Addition of \$20,000 in revenue to fund reimbursable expenditures associated with a General Election Ballot to support the Otay Mesa Enhanced Infrastructure Financing District and allow the Public Financing Authority to issue bonds for public capital improvements.

Citywide Program Expenditures

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (1,671,796)	\$ -

Transfer to the Infrastructure Fund

Based on the Charter Section 77.1 calculation requirements and updated major General Fund revenue projections, the transfer amount to the Infrastructure Fund has been increased by \$934,841. The total transfer to the Infrastructure Fund is \$17.1 million in the Fiscal Year 2019 Budget.

Companion Unit Fee Waiver Pilot

Addition of \$300,000 in non-personnel expenditures for a transfer to the Public Utilities Fund to cover the cost of Water and Sewer Capacity fees for a Companion Unit Fee Waiver Pilot for new construction of approximately 83 units in Fiscal Year 2019.

Master Refunding Project

Reduction of \$850,000 in non-personnel expenditures associated with the debt service payments due on the City’s Lease Revenue Refunding Bonds, Series 2010A (Master Refunding Project), which is anticipated to be refunded per resolution (R-311698) approving the form and distribution of the Preliminary Official Statement and Official Statement of the Lease Revenue Refunding Bonds, Series 2018A approved by City Council on April 25, 2018.

Intelligent Cities Outdoor Lighting Project

A reduction of \$877,030 in expenditures associated with debt service payments due to project delays, as discussed earlier in this Report.

Salary Adjustments

Reduction of \$1.2 million in personnel expenditures associated with the removal of a temporary adjustment for salary adjustments to select job classifications not yet final at the time of the development of the Proposed Budget, as discussed earlier in this Report.

City Treasurer

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 769,413	\$ (40,284)

Parking Administration System

Addition of \$709,100 in non-personnel expenditures for hosting software for a centralized payment processing solution for the Parking Administration System that was erroneously not funded in the Proposed Budget.

User Fee Revenue

Reduction of \$40,284 in revenue associated with the User Fee Analysis, as discussed earlier in this Report.

Communications

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 25,650	\$ -

Public Records Act Program Web Portal

Addition of \$28,000 in non-personnel expenditures for licensing costs for NextRequest online records portal for the Public Records Act Program to enhance tracking of the City’s compliance with the California Public Records Act.

Debt Management

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (1,024)	\$ 5,811

Otay Mesa Enhanced Infrastructure Financing District

Addition of \$250 in non-personnel expenditures associated with a General Election Ballot to support the Otay Mesa Enhanced Infrastructure Financing District and allow the Public Financing Authority to issue bonds for public capital improvements.

Department of Finance

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 275,354	\$ 54,808

Otay Mesa Enhanced Infrastructure Financing District

Addition of \$52,000 in revenue to fund reimbursable expenditures associated with a General Election Ballot to support the Otay Mesa Enhanced Infrastructure Financing District and allow the Public Financing Authority to issue bonds for public capital improvements.

Revised Revenue

Reduction of \$2,808 to reflect revised revenue projections from San Diego Association of Governments (SANDAG) in order to correctly align anticipated revenue for Fiscal Year 2019.

Development Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 231,522	\$ 4,100

Accela Project Tracking System

Addition of \$200,000 in non-personnel expenditures for debt service payments for the Accela Project Tracking system. This adjustment reflects the transfer to the Development Services Fund where the debt service payment will be recognized.

User Fee Revenue

Addition of \$4,100 in revenue associated with the User Fee Analysis, as discussed earlier in this Report.

Economic Development

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 100,820	\$ -

Safe Parking Program

Addition of \$102,667 in non-personnel expenditures to support the homeless safe parking program operated by Jewish Family Services of San Diego. This adjustment reflects the annualized amount to cover the full year of operations.

Fire-Rescue

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
2.88	\$ 6,949,817	\$ 1,257,543

Fire-Rescue Overtime

The Proposed Budget includes a zero-based budgeting process for overtime expenditures in the Fire-Rescue Department. The overtime expenditures in the Proposed Budget were based on prior years actual activity, five months of actual activity in Fiscal Year 2018, projections and analysis from the Fiscal Year 2018 Mid-Year Budget Monitoring Report, and a 3.3 percent salary increase and anticipated operational efficiencies in Fiscal Year 2019. Since the completion of the zero-based budgeting process for overtime expenditures in the Proposed Budget, there has been an additional four months of actual activity in Fiscal Year 2018, as well projections and analysis from the Year-End Report. As such, the May Revision includes new and improved information to base Fiscal Year 2019 overtime expenditures upon and results in an increase of \$6.8 million for the Fire-Rescue Department.

As discussed in the Year-End Report, the significant increases in overtime expenditures are related to the extreme fire season, particularly in the month of December 2017, and overtime paid to backfill annual leave absences and compensation time taken by fire suppression staff.

The current MOU between the City and Local 145, which was approved by City Council on June 13, 2016 (R-310508), included several provisions related to reducing employee's annual leave balances that are above the individual accrual limits. The provisions include mandatory pay-in-lieu of annual leave, a 96 hour mandatory vacation draw, a maximum of 96 hours of consecutive work and a provision to cease accrual of annual leave beginning in Fiscal Year 2020. An additional provision that became effective on July 1, 2017, with the commencement of Fiscal Year 2018, is Article 36, Section B(1) which provides for non-productive hours taken during a 28-day 212 hour cycle to be counted as hours worked for FLSA overtime. Similarly, all non-productive time taken once the FLSA overtime is "triggered" is now paid at premium overtime pay or one and one-half times the employees base rate of pay.

The \$6.8 million increase in overtime expenditures in the May Revision is primarily related to the impacts of the MOU provision described above. Of this \$6.8 million, \$3.4 million is considered to be one-time expenditures, as the impact of the current Local 145 MOU provision

is expected to decrease in Fiscal Year 2020, when employees cease to accrue annual leave over their individual limits. Lastly, the May Revision does not include increases related to deployments or weather-related staffing since an extreme fire season cannot be predicted for Fiscal Year 2019 and these expenditures are often reimbursed by other agencies.

Lifeguard Academy

Addition of 2.88 Lifeguard 1 Hourly positions and total expenditures of \$238,356 for one Lifeguard Academy in support of advanced training and to help maintain full Lifeguard staffing.

Transient Occupancy Tax Transfer

Addition of \$1.0 million in revenue related to the reimbursements to the General Fund Fire-Rescue Lifeguard Division for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax (TOT) Fund.

Safety Sales Tax Allocation

Addition of \$15,450 in revenue due to updated revenue projections in the Public Safety Services and Debt Services fund. Safety Sales Taxes in excess of debt service are transferred from Public the Safety Services and Debt Services Fund to Fire-Rescue and Police for local public safety expenditures.

User Fee Revenue

Addition of \$197,689 in revenue associated with the User Fee Analysis, as discussed earlier in this Report.

Government Affairs

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 9,975	\$ -

Miscellaneous Office Supplies and Services

Addition of \$10,170 in non-personnel expenditures in support of miscellaneous office supplies and services for the Department.

Human Resources

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 172,718	\$ 70,180

Internship and Work Readiness Program

Restoration of 1.00 Program Coordinator and total expenditures of \$175,326 and associated revenue of \$70,180 from CDBG funds to support the Internship and Work Readiness Program to develop workforce initiatives and to provide support to recruit and train city employees and coordinate the City of San Diego Opportunity Youth Mentoring program. This position was reduced in the Proposed Budget.

Neighborhood Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
6.00	\$ 947,000	\$ 391,021

Transfer of Deputy Chief Operating Officer

Transfer of 1.00 Deputy Chief Operating Officer and total expenditures of \$239,420 from the Office of the Chief Operating Officer.

Transfer of Homelessness Coordination

Transfer of 2.00 FTE Positions and total expenditures of \$296,646 from the Office of the Chief Operating Officer.

Transfer of Corporate Partnerships & Development

Transfer of 3.00 FTE Positions and total expenditures of \$400,764 and revenue of \$391,021 from the Office of the Assistant COO.

Miscellaneous Office Supplies and Services

Addition of \$10,170 in non-personnel expenditures in support of miscellaneous office supplies and services for the Deputy Chief Operating Officer overseeing the Neighborhood Services Branch.

Office of the Assistant COO

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
(3.00)	\$ (401,194)	\$ (391,021)

Transfer of Corporate Partnerships & Development

Transfer of 3.00 FTE Positions and total expenditures of \$400,764 and revenue of \$391,021 to the Neighborhood Services Branch.

Office of the Chief Operating Officer

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
(3.00)	\$ (536,858)	\$ -

Transfer of Deputy Chief Operating Officer

Transfer of 1.00 Deputy Chief Operating Officer and total expenditures of \$239,420 to the Neighborhood Services Branch.

Transfer of Homelessness Coordination

Transfer of 2.00 FTE Positions and total expenditures of \$296,646 to the Neighborhood Services Branch.

Parks and Recreation

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 335,627	\$ -

Intelligent Cities Outdoor Lighting Project

Addition of \$330,000 in non-personnel expenditures for energy costs related to expected energy usage savings not fully realized, as discussed earlier in this Report.

Personnel

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 215,399	\$ -

Associate Personnel Analyst

Restoration of 1.00 Associate Personnel Analyst and total expenditures of \$86,157 for additional support for classification and compensation studies. This position was reduced in Fiscal Year 2018.

Planning

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 297,793	\$ 30,000

Community Plan Updates

Restoration of \$201,987 in non-personnel expenditures related to the Community Plan Updates. These expenditures were reduced in the Proposed Budget.

Otay Mesa Enhanced Infrastructure Financing District

Addition of \$30,000 in revenue to fund reimbursable expenditures associated with a General Election Ballot to support the Otay Mesa Enhanced Infrastructure Financing District and allow the Public Financing Authority to issue bonds for public capital improvements.

Police

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 237,647	\$ 453,062

Police Officer Recruitment and Onboarding

Addition of 1.00 Police Captain and total expenditures of \$316,662 in support of the Recruitment and Backgrounds Unit to supervise, manage, and oversee all aspects of Police Officer recruitment and onboarding activities, including community outreach and advertising for new Police Officers.

Safety Sales Tax Allocation

Addition of \$15,450 in revenue due to updated revenue projections in the Public Safety Services and Debt Services fund. Safety Sales Taxes in excess of debt service are transferred from Public the Safety Services and Debt Services Fund to Fire-Rescue and Police for local public safety expenditures.

User Fee Revenue

Addition of \$437,611 in revenue associated with the User Fee Analysis, as discussed earlier in this Report.

Public Works – General Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 41,758	\$ 75,696

Revised Revenue

Addition of \$75,696 in revenue to reflect revised projections associated with the reimbursable consolidated positions from the Stadium Operations.

Purchasing & Contracting

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 452,234	\$ -

Animal Services Contract

Addition of \$450,717 in non-personnel expenditures for the animal services contract with San Diego Humane Society. At the time of the Proposed Budget the animal services contract had not yet been finalized or approved by the City Council. This adjustment reflects the additional amount to cover the full year of the contract.

Transportation & Storm Water

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 127,518	\$ (135,308)

Revised Revenue

Reduction of \$129,981 to reflect revised revenue projections from San Diego Association of Governments (SANDAG) in order to correctly align anticipated revenue for Fiscal Year 2019.

Intelligent Cities Outdoor Lighting Project

Addition of \$32,000 in non-personnel expenditures for energy costs related to expected energy usage savings not fully realized, as discussed earlier in this Report.

User Fee Revenue

Reduction of \$5,327 in revenue associated with the User Fee Analysis, as discussed earlier in this Report.

Non-General Funds

The May Revision for the non-general funds increased expenditures by \$16.6 million. The following describes the significant adjustments within each non-general fund.

Development Services Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (233,595)	\$ 200,000

Salary Adjustment

Reduction of \$387,127 in personnel expenditures associated with the removal of a temporary adjustment for salary adjustments to select job classifications not yet final at the time of the development of the Proposed Budget, as discussed earlier in this Report.

Accela Project Tracking System

Addition of \$200,000 in revenue associated with the General Fund's portion of the Accela debt service payment, as discussed earlier in this Report.

Energy Conservation Program Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 34,210	\$ 16,838

Climate Action Plan Support

Addition of 1.00 Management Intern and total expenditures of \$32,314 in support for the Climate Action Plan and focus on providing research and data collection around the major CAP initiatives.

Revised Revenue

Addition of \$16,838 in revenue to properly align with the charges to departments and funds supporting the operations of the Energy Conservation Program Fund.

Engineering & Capital Projects Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (896,748)	\$ -

Adjustment to Information Technology Projects

Net zero adjustment to expenditures related to the recategorization of information technology projects from capital to operating expenditures.

Salary Adjustment

Reduction of \$918,243 in personnel expenditures associated with the removal of a temporary adjustment for salary adjustments to select job classifications not yet final at the time of the development of the Proposed Budget, as discussed earlier in this Report.

Environmental Growth 1/3 Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ 260,917

Revised Revenue

Addition of \$260,917 in revenue based on updated revenue projections. Environmental Growth Fund revenue for Fiscal Year 2019 is developed from Fiscal Year 2018 Year End revenue projections which were derived from SDGE’s Calendar Year 2017 revenue. This May Revision adjustment reflects a 2.0 percent growth in SDGE’s Calendar Year 2017 revenues as aligned to the City’s Fiscal Year.

Environmental Growth 2/3 Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ 521,835

Revised Revenue

Addition of \$521,835 in revenue based on updated revenue projections. Environmental Growth Fund revenue for Fiscal Year 2019 is developed from Fiscal Year 2018 Year End revenue projections which were derived from SDGE’s Calendar Year 2017 revenue. This May Revision adjustment reflects a 2.0 percent growth in SDGE’s Calendar Year 2017 revenues as aligned to the City’s Fiscal Year.

Facilities Financing Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
2.00	\$ 191,062	\$ 192,251

Development Impact Fee Analysis

Addition of 1.00 Associate Engineer - Civil and total expenditures of \$105,154, and associated revenue to implement in-house project cost estimating services and improve the control over the cost and timing of Development Impact Fee (DIF) plan updates.

Fiscal and Internal Controls Support

Addition of 1.00 Associate Management Analyst and total expenditures of \$87,101 and associated revenue to improve fiscal internal controls, address performance audit findings, and other fiscal operations.

Infrastructure Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ 934,841

Infrastructure Fund Transfer

Addition of \$934,841 in one-time revenue for the transfer from the General Fund to the Infrastructure Fund per City Charter Section 77.1.

Local Enforcement Agency Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (237)	\$ (364,079)

Revised Revenue

Reduction of \$364,079 in revenue that was erroneously entered in the Proposed Budget.

Long Range Property Management Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 49,287	\$ -

Administrative Services

Addition of \$49,287 non-personnel expenditures for administrative services support from CivicSD.

Low and Moderate Income Housing Asset Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 17,783,839	\$ -

Affordable Housing Development Projects

Addition of \$17.8 million in non-personnel expenditures associated with affordable housing development projects anticipated to be presented for approval by City Council during Fiscal Year 2019.

Metropolitan Sewer Utility Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 31,855	\$ -

Service Level Agreement - Public Liability Claims

Addition of \$39,478 in non-personnel expenditures associated with the Supervising Claims Representative position in the Risk Management Department to support the Public Utilities Department public liability claims management program.

Salary Adjustment

Reduction of \$271,603 in personnel expenditures associated with the removal of a temporary adjustment for salary adjustments to select job classifications not yet final at the time of the development of the Proposed Budget, as discussed earlier in this Report.

Mission Bay/Balboa Park Improvement Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (250,000)	\$ (250,000)

Master Refunding Project

Reduction of \$250,000 in non-personnel expenditures associated with the debt service payments due on the City’s Lease Revenue Refunding Bonds, Series 2010A (Master Refunding Project), which is anticipated to be refunded per resolution (R-311698) approving the form and distribution of the Preliminary Official Statement and Official Statement of the Lease Revenue Refunding Bonds, Series 2018A approved by City Council on April 25, 2018.

Municipal Sewer Revenue Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (672,908)	\$ -

Advanced Metering Infrastructure Project

Reallocation of \$626,498 from the Municipal Sewer Revenue Fund to the Water Utility Operating Fund for the Advanced Metering Infrastructure Project.

Service Level Agreement- Public Liability Claims

Addition of \$21,533 in non-personnel expenditures associated with the Supervising Claims Representative position in the Risk Management Department to support the Public Utilities Department public liability claims management program.

Salary Adjustments

Reduction of \$118,474 in personnel expenditures associated with the removal of a temporary adjustment for salary adjustments to select job classifications not yet final at the time of the development of the Proposed Budget, as discussed earlier in this Report.

Public Art Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 423,767	\$ 423,767

Public Art Fund

Addition of \$423,767 in non-expenditures and \$423,767 in revenue for Arts, Culture, and Community Festivals allocation from the Transient Occupancy Tax (TOT) Fund to the Public Art Fund to support artwork conservation, installation, and other professional art collections management services as recommended by the Commission for Arts and Culture.

Public Safety Services & Debt Service Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 30,900	\$ 30,900

Safety Sales Tax Allocation

Addition of \$30,900 in non-expenditures and \$30,900 in revenue associated with the half-cent sales tax for the purpose of funding local public safety.

Risk Management Administration Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 300,923	\$ 119,629

Supervising Claims Representative - Public Liability Claims

Addition of 1.00 Supervising Claims Representative and total expenditures of \$112,279 and associated revenue to support the Public Utilities Department public liability claims management program.

Support for Information Technology

Addition of \$112,476 in non-personnel expenditures in support of information technology enhancements to maximize the City's Claims Management System and claims management process.

Sewer Utility - AB 1600 Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ 150,000

Companion Unit Fee Waiver Pilot

Addition of \$150,000 in revenue for a transfer to the Water and Sewer Utility Funds to cover the cost of Water and Sewer Capacity fees for a Companion Unit Fee Waiver Pilot for new construction of approximately 83 units in Fiscal Year 2019.

Stadium Operations Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (700,199)	\$ (161,789)

Master Refunding Project

Reduction of \$700,000 in non-personnel expenditures associated with the debt service payments due on the City's Lease Revenue Refunding Bonds, Series 2010A (Master Refunding Project), which is anticipated to be refunded per resolution (R-311698) approving the form and distribution of the Preliminary Official Statement and Official Statement of the Lease Revenue Refunding Bonds, Series 2018A approved by City Council on April 25, 2018.

Stadium Events Revenue

Addition of \$650,000 in revenue to reflect anticipated events at the Stadium.

Revised Revenue

Reduction of \$811,789 in revenue from the Transient Occupancy Tax (TOT) Fund. The TOT Fund supports Stadium operations, however additional revenue from concerts, other events and a reduction to debt service reduce the support needed from the TOT Fund.

Successor Agency Admin & Project - CivicSD Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 49,287	\$ 49,287

Successor Agency Funding Adjustment

Addition of \$49,287 in non-personnel expenditures and \$49,287 in revenue to reflect the anticipated expenditures for Successor Agency activities performed by CivicSD.

Transient Occupancy Tax Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 82,512	\$ 422,509

Safety and Maintenance of Visitor-Related Facilities

Addition \$1.0 million in non-personnel expenditures for the General Fund reimbursement to Lifeguards for safety & maintenance of visitor-related facilities.

Revised Revenue

Addition of \$422,509 in Transient Occupancy Tax Fund revenue as a result of updated TOT revenue projections for FY 2019.

One-Cent Discretionary

Addition of \$84,502 of One-Cent discretionary funding transfers to the General Fund as a result of updated TOT revenue projections for FY 2019.

Support to Other Funds

A reduction of \$99,404 in non-personnel expenditures to Safety and Maintenance of Visitor-Related Facilities Reimbursements to the Stadium Operations Fund as a result of additional revenue from concerts and other events.

Master Refunding Project

Reduction of \$950,000 in non-personnel expenditures related to the annual allocations which support debt service in the Stadium Operations Fund and the Balboa / Mission Bay Park Improvements Fund.

The May Revision includes *Attachment 4* (Excerpt from Council Policy 100-03: Transient Occupancy Tax) and *Attachment 5* (Transient Occupancy Tax Fund Allocations) for Fiscal Year 2019. Council Policy 100-03 directs the distribution and appropriation of Transient Occupancy Tax funds.

Underground Surcharge Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 8,075	\$ 5,304,655

Revised Revenue

Addition of \$5.3 million in revenue associated with the San Diego Gas & Electric (SDG&E) Rule 20A reimbursements and revised revenue projections for the SDGE underground utility surcharge.

Water Utility Operating Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 558,492	\$ -

Advanced Metering Infrastructure Project

Reallocation of \$626,498 from the Municipal Sewer Revenue Fund to the Water Utility Operating Fund for the Advanced Metering Infrastructure Project.

Service Level Agreement- Public Liability Claims

Addition of \$58,618 in non-personnel expenditures associated with the Supervising Claims Representative position in the Risk Management Department to support the Public Utilities Department public liability claims management program.

Salary Adjustment

Reduction of \$245,342 in personnel expenditures associated with the removal of a temporary adjustment for salary adjustments to select job classifications not yet final at the time of the development of the Proposed Budget, as discussed earlier in this Report.

Water Utility - AB 1600 Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ 150,000

Companion Unit Fee Waiver Pilot

Addition of \$150,000 in revenue for a transfer to the Water and Sewer Utility Funds to cover the cost of Water and Sewer Capacity fees for a Companion Unit Fee Waiver Pilot for new construction of approximately 83 units in Fiscal Year 2019.

Zoological Exhibits Maintenance Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (186,205)	\$ (186,205)

Zoological Tax

The City collects property tax for the maintenance of zoological exhibits in Balboa Park and remits this revenue to the Zoological Society. This adjustment reflects the updated revenue projection for Fiscal Year 2019 based on the Fiscal Year 2018 Year End Projection and the most recent economic information. This adjustment reduces \$186,205 in Zoo Tax revenue and the corresponding non-personnel expenditures of \$186,205 which is remitted to the Zoological Society.

Capital Improvements Program

Adjustments to capital improvement projects are primarily due to the identification of additional funding and adjustments to bring project budgets in line with revised project schedules. The Fiscal Year 2019 May Revision CIP adjustments total a net increase of \$2.71 million to the Fiscal Year 2019 Proposed CIP Budget. Significant adjustments include:

- \$200,000 allocation from the Infrastructure Fund to determine options for restoring Ysabel Creek Road in the San Pasqual Valley area
- \$2.51 million addition in Public Utilities projects as a result of revised schedules and cost estimates

Additionally, as a result of updated revenue projections, an additional \$934,841 is budgeted to be transferred to the Infrastructure Fund, per City Charter.

Attachment 6 – FY 2019 CIP May Revision Adjustments provides an itemized list of the changes by project along with a brief description of each change.

Attachments:

1. FY 2019 May Revision Summary Table
2. FY 2019 One-Time Resources and Expenditures List
3. FY 2019 Organizational Chart
4. Excerpt from Council Policy 100-03: Transient Occupancy Tax
5. FY 2019 Transient Occupancy Tax Fund Allocation
6. FY 2019 CIP May Revision Adjustments

cc: Honorable Mayor Kevin L. Faulconer
Aimee Faucett, Chief of Staff, Office of the Mayor
Andrea Tevlin, Independent Budget Analyst
Stacey LoMedico, Assistant Chief Operating Officer
Matt Awbrey, Deputy Chief of Staff & Chief of Communications, Office of the Mayor
Almis Udrys, Deputy Chief of Staff - Innovation & Policy, Office of the Mayor
Felipe Monroig, Deputy Chief of Staff & Strategic Initiatives, Office of the Mayor
Jessica Lawrence, Director of Finance Policy and Council Affairs, Office of the Mayor
David Graham, Deputy Chief Operating Officer, Neighborhood Services
Ronald H. Villa, Deputy Chief Operating Officer, Internal Operations
Paz Gomez, Deputy Chief Operating Officer, Infrastructure / Public Works
Matthew Vespi, Deputy Director, Financial Management
Department Directors /Assistant Directors
Deputy Directors / Assistant Deputy Directors
Department Analysts

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Honorable Councilmembers
May 15, 2018

ATTACHMENT E

Financial Management Staff
City Comptroller's Office Accountants

FY 2019 MAY REVISION SUMMARY TABLE

ATTACHMENT E

GENERAL FUND	Department Title	Budget Adjustment	FTE	PE	NPE	EXP	REV
	Civil Lawsuits - Civil Litigation Division	\$ 300,774	2.00	\$ -	\$ 7,000	\$ 307,774	\$ -
	Salary and Fringe Benefit Adjustment	\$ 229,681	-	\$ -	\$ -	\$ 229,681	\$ -
	Environment and Land Use Section - Civil Advisory Division	\$ 213,442	1.00	\$ -	\$ 4,500	\$ 217,942	\$ -
	Tuition Reimbursement	\$ -	-	\$ -	\$ 130,000	\$ 130,000	\$ -
	Family Justice Center Support	\$ 69,950	1.00	\$ -	\$ 2,500	\$ 72,450	\$ -
	Senior Clerk Typist - Criminal Litigation Division	\$ 61,381	1.00	\$ -	\$ -	\$ 61,381	\$ -
	Otay Mesa Enhanced Infrastructure District	\$ -	-	\$ -	\$ -	\$ -	\$ 56,000
	City Attorney Total	\$ 875,228	5.00	\$ (1,481)	\$ 144,000	\$ 1,019,228	\$ 56,000
	City Auditor	\$ -	-	\$ -	\$ -	\$ -	\$ -
	City Auditor Total	\$ (1,481)	-	\$ (1,481)	\$ -	\$ (1,481)	\$ -
	Salary and Fringe Benefit Adjustment	\$ (991)	-	\$ -	\$ -	\$ (991)	\$ -
	Otay Mesa Enhanced Infrastructure District	\$ -	-	\$ -	\$ -	\$ -	\$ 2,000
	User Fee Revenue	\$ -	-	\$ -	\$ -	\$ -	\$ 61,000
	City Clerk Total	\$ (991)	-	\$ (991)	\$ -	\$ (991)	\$ 63,000
	Parking Administration System	\$ -	-	\$ -	\$ 709,100	\$ 709,100	\$ -
	Salary and Fringe Benefit Adjustment	\$ 60,313	-	\$ -	\$ -	\$ 60,313	\$ -
	User Fee Revenue	\$ -	-	\$ -	\$ -	\$ -	\$ (40,284)
	City Treasurer Total	\$ 60,313	-	\$ 60,313	\$ 709,100	\$ 769,413	\$ (40,284)
	Transfer to the Infrastructure Fund	\$ -	-	\$ -	\$ 934,841	\$ 934,841	\$ -
	Companion Unit Fee Waiver Pilot	\$ -	-	\$ -	\$ 300,000	\$ 300,000	\$ -
	Intelligent Cities Outdoor Lighting Project	\$ -	-	\$ -	\$ (877,030)	\$ (877,030)	\$ -
	Master Refunding Project	\$ -	-	\$ -	\$ (850,000)	\$ (850,000)	\$ -
	Salary Adjustments	\$ (1,179,607)	-	\$ -	\$ -	\$ (1,179,607)	\$ -
	Citywide Program Expenditures Total	\$ (1,179,607)	-	\$ (1,179,607)	\$ (492,189)	\$ (1,671,796)	\$ -
	Public Records Act Program Web Portal	\$ -	-	\$ -	\$ 28,000	\$ 28,000	\$ -
	Salary and Fringe Benefit Adjustment	\$ (2,350)	-	\$ -	\$ -	\$ (2,350)	\$ -
	Communications Total	\$ (2,350)	-	\$ (2,350)	\$ 28,000	\$ 25,650	\$ -
	Salary and Fringe Benefit Adjustment	\$ (1,037)	-	\$ -	\$ -	\$ (1,037)	\$ -
	Council Administration Total	\$ (1,037)	-	\$ (1,037)	\$ -	\$ (1,037)	\$ -
	Restoration of Council District 1 and 3 Budget	\$ 46,254	-	\$ -	\$ -	\$ 46,254	\$ -
	Salary and Fringe Benefit Adjustment	\$ (545)	-	\$ -	\$ -	\$ (545)	\$ -
	Community Projects, Programs, and Services Adjustment	\$ -	-	\$ -	\$ (48,402)	\$ (48,402)	\$ -
	Council District 1 Total	\$ 45,709	-	\$ (48,402)	\$ (48,402)	\$ (2,693)	\$ -
	Community Projects, Programs, and Services Adjustment	\$ -	-	\$ -	\$ 29,382	\$ 29,382	\$ -
	Salary and Fringe Benefit Adjustment	\$ (606)	-	\$ -	\$ -	\$ (606)	\$ -
	Council District 2 Total	\$ (606)	-	\$ (606)	\$ 29,382	\$ 28,776	\$ -
	Restoration of Council District 1 and 3 Budget	\$ 47,761	-	\$ -	\$ -	\$ 47,761	\$ -
	Community Projects, Programs, and Services Adjustment	\$ -	-	\$ -	\$ 35,519	\$ 35,519	\$ -
	Salary and Fringe Benefit Adjustment	\$ (302)	-	\$ -	\$ -	\$ (302)	\$ -
	Council District 3 Total	\$ 47,459	-	\$ (302)	\$ 35,519	\$ 82,978	\$ -
	Community Projects, Programs, and Services Adjustment	\$ -	-	\$ -	\$ 19,235	\$ 19,235	\$ -
	Salary and Fringe Benefit Adjustment	\$ (497)	-	\$ -	\$ -	\$ (497)	\$ -
	Council District 4 Total	\$ (497)	-	\$ (497)	\$ 19,235	\$ 18,738	\$ -
	Community Projects, Programs, and Services Adjustment	\$ -	-	\$ -	\$ 19,591	\$ 19,591	\$ -
	Salary and Fringe Benefit Adjustment	\$ (272)	-	\$ -	\$ -	\$ (272)	\$ -
	Council District 5 Total	\$ (272)	-	\$ (272)	\$ 19,591	\$ 19,319	\$ -
	Community Projects, Programs, and Services Adjustment	\$ -	-	\$ -	\$ 45,778	\$ 45,778	\$ -
	Salary and Fringe Benefit Adjustment	\$ (191)	-	\$ -	\$ -	\$ (191)	\$ -
	Council District 6 Total	\$ (191)	-	\$ (191)	\$ 45,778	\$ 45,587	\$ -
	Salary and Fringe Benefit Adjustment	\$ (194)	-	\$ -	\$ -	\$ (194)	\$ -
	Community Projects, Programs, and Services Adjustment	\$ -	-	\$ -	\$ (24,727)	\$ (24,727)	\$ -
	Council District 7 Total	\$ (194)	-	\$ (194)	\$ (24,727)	\$ (24,921)	\$ -

FY 2019 MAY REVISION SUMMARY TABLE

ATTACHMENT E

GENERAL FUND	Department Title	Budget Adjustment	FTE	PE	NPE	EXP	REV
	Community Projects, Programs, and Services Adjustment	\$ -	-	\$ -	\$ 30,265	\$ 30,265	\$ -
	Salary and Fringe Benefit Adjustment	\$ (601)	-	\$ (601)	\$ -	\$ (601)	\$ -
	Otay Mesa Enhanced Infrastructure District	\$ -	-	\$ -	\$ -	\$ -	\$ 20,000
	Council District 8 Total	\$ (601)	\$ 30,265	\$ 29,664	\$ -	\$ (631)	\$ 20,000
	Salary and Fringe Benefit Adjustment	\$ (631)	-	\$ (631)	\$ -	\$ (631)	\$ -
	Community Projects, Programs, and Services Adjustment	\$ -	-	\$ -	\$ (46,896)	\$ (46,896)	\$ -
	Council District 9 Total	\$ (631)	\$ (46,896)	\$ (47,527)	\$ -	\$ -	\$ -
	Otay Mesa Enhanced Infrastructure District	\$ -	-	\$ -	\$ 250	\$ 250	\$ 5,811
	Salary and Fringe Benefit Adjustment	\$ (1,274)	-	\$ (1,274)	\$ -	\$ (1,274)	\$ -
	Debt Management Total	\$ (1,274)	\$ 250	\$ (1,024)	\$ -	\$ (1,024)	\$ 5,811
	Salary and Fringe Benefit Adjustment	\$ 275,354	-	\$ 275,354	\$ -	\$ 275,354	\$ -
	Otay Mesa Enhanced Infrastructure District	\$ -	-	\$ -	\$ -	\$ -	\$ 52,000
	Revised Revenue	\$ -	-	\$ -	\$ -	\$ -	\$ 2,808
	Department of Finance Total	\$ 275,354	\$ -	\$ 275,354	\$ -	\$ 275,354	\$ 54,808
	Accela Project Tracking System	\$ -	-	\$ -	\$ 200,000	\$ 200,000	\$ -
	Salary and Fringe Benefit Adjustment	\$ 31,522	-	\$ 31,522	\$ -	\$ 31,522	\$ -
	User Fee Revenue	\$ -	-	\$ -	\$ -	\$ -	\$ 4,100
	Development Services Total	\$ 31,522	\$ 200,000	\$ 231,522	\$ -	\$ 231,522	\$ 4,100
	Safe Parking Program	\$ -	-	\$ -	\$ 102,667	\$ 102,667	\$ -
	Salary and Fringe Benefit Adjustment	\$ (1,847)	-	\$ (1,847)	\$ -	\$ (1,847)	\$ -
	Economic Development Total	\$ (1,847)	\$ 102,667	\$ 100,820	\$ -	\$ -	\$ -
	Salary and Fringe Benefit Adjustment	\$ (16,139)	-	\$ (16,139)	\$ -	\$ (16,139)	\$ -
	User Fee Revenue	\$ -	-	\$ -	\$ -	\$ -	\$ 7,899
	Environmental Services Total	\$ (16,139)	\$ -	\$ (16,139)	\$ -	\$ (16,139)	\$ 7,899
	Ethics Commission	\$ -	-	\$ -	\$ -	\$ -	\$ -
	Salary and Fringe Benefit Adjustment	\$ (575)	-	\$ (575)	\$ -	\$ (575)	\$ -
	Ethics Commission Total	\$ (575)	\$ -	\$ (575)	\$ -	\$ (575)	\$ -
	Fire-Rescue Overtime	\$ 6,833,875	-	\$ 6,833,875	\$ -	\$ 6,833,875	\$ -
	Lifeguard Academy	\$ 230,806	2.88	\$ 230,806	\$ 7,550	\$ 238,356	\$ -
	Salary and Fringe Benefit Adjustment	\$ (122,414)	-	\$ (122,414)	\$ -	\$ (122,414)	\$ -
	Transient Occupancy Tax Transfer	\$ -	-	\$ -	\$ -	\$ -	\$ 1,044,404
	User Fee Revenue	\$ -	-	\$ -	\$ -	\$ -	\$ 197,689
	Safety Sales Tax Allocation	\$ -	-	\$ -	\$ -	\$ -	\$ 15,450
	Fire-Rescue Total	\$ 6,942,267	2.88	\$ 6,942,267	\$ 7,550	\$ 6,949,817	\$ 1,257,543
	Miscellaneous Office Supplies and Services	\$ -	-	\$ -	\$ 10,170	\$ 10,170	\$ -
	Salary and Fringe Benefit Adjustment	\$ (195)	-	\$ (195)	\$ -	\$ (195)	\$ -
	Government Affairs Total	\$ (195)	\$ 10,170	\$ 9,975	\$ -	\$ -	\$ -
	Internship and Work Readiness Program	\$ 175,326	1.00	\$ 175,326	\$ -	\$ 175,326	\$ 70,180
	Salary and Fringe Benefit Adjustment	\$ (2,608)	-	\$ (2,608)	\$ -	\$ (2,608)	\$ -
	Human Resources Total	\$ 172,718	1.00	\$ 172,718	\$ -	\$ 172,718	\$ 70,180
	Salary and Fringe Benefit Adjustment	\$ 6	-	\$ 6	\$ -	\$ 6	\$ -
	Infrastructure/Public Works Total	\$ 6	\$ 6	\$ 6	\$ -	\$ 6	\$ -
	Salary and Fringe Benefit Adjustment	\$ (334)	-	\$ (334)	\$ -	\$ (334)	\$ -
	Internal Operations Total	\$ (334)	\$ -	\$ (334)	\$ -	\$ (334)	\$ -
	Salary and Fringe Benefit Adjustment	\$ (14,221)	-	\$ (14,221)	\$ -	\$ (14,221)	\$ -
	User Fee Revenue	\$ -	-	\$ -	\$ -	\$ -	\$ (271,022)
	Library Total	\$ (14,221)	\$ -	\$ (14,221)	\$ -	\$ (14,221)	\$ (271,022)
	Major Revenues	\$ -	\$ -	\$ (14,221)	\$ -	\$ (14,221)	\$ (271,022)
	Major Revenues Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (527,772)

FY 2019 MAY REVISION SUMMARY TABLE

ATTACHMENT E

GENERAL FUND	Department Title	Budget Adjustment	FTE	PE	NPE	EXP	REV
	Transfer of Corporate Partnerships & Development	\$ 370,263	3.00	\$ 370,263	\$ 30,501	\$ 400,764	\$ 391,021
	Transfer of Homelessness Coordination	\$ 296,646	2.00	\$ 296,646	-	\$ 296,646	\$ -
	Transfer of Deputy Chief Operating Officer	\$ 239,420	1.00	\$ 239,420	-	\$ 239,420	\$ -
	Miscellaneous Office Supplies and Services	\$ -	-	\$ -	\$ 10,170	\$ 10,170	\$ -
	Neighborhood Services Total	\$ 906,329	6.00	\$ 906,329	\$ 40,671	\$ 947,000	\$ 391,021
	Office of Boards & Commissions	\$ (490)	-	\$ (490)	-	\$ (490)	\$ -
	Office of Boards & Commissions Total	\$ (490)	-	\$ (490)	-	\$ (490)	\$ -
	Office of Homeland Security	\$ (900)	-	\$ (900)	-	\$ (900)	\$ -
	Office of Homeland Security Total	\$ (900)	-	\$ (900)	-	\$ (900)	\$ -
	Office of the Assistant COO	\$ (370,203)	(3.00)	\$ (370,203)	\$ (30,501)	\$ (400,704)	\$ (391,021)
	Salary and Fringe Benefit Adjustment	\$ (430)	-	\$ (430)	-	\$ (430)	\$ -
	Office of the Assistant COO Total	\$ (370,693)	(3.00)	\$ (370,693)	\$ (30,501)	\$ (401,194)	\$ (391,021)
	Office of the Chief Financial Officer	\$ (335)	-	\$ (335)	-	\$ (335)	\$ -
	Office of the Chief Financial Officer Total	\$ (335)	-	\$ (335)	-	\$ (335)	\$ -
	Office of the Chief Operating Officer	\$ (296,646)	(2.00)	\$ (296,646)	-	\$ (296,646)	\$ -
	Transfer of Deputy Chief Operating Officer	\$ (239,420)	(1.00)	\$ (239,420)	-	\$ (239,420)	\$ -
	Salary and Fringe Benefit Adjustment	\$ (792)	-	\$ (792)	-	\$ (792)	\$ -
	Office of the Chief Operating Officer Total	\$ (536,858)	(3.00)	\$ (536,858)	-	\$ (536,858)	\$ -
	Office of the IBA	\$ (959)	-	\$ (959)	-	\$ (959)	\$ -
	Salary and Fringe Benefit Adjustment	\$ (959)	-	\$ (959)	-	\$ (959)	\$ -
	Office of the IBA Total	\$ (959)	-	\$ (959)	-	\$ (959)	\$ -
	Office of the Mayor	\$ (1,164)	-	\$ (1,164)	-	\$ (1,164)	\$ -
	Salary and Fringe Benefit Adjustment	\$ (1,164)	-	\$ (1,164)	-	\$ (1,164)	\$ -
	Office of the Mayor Total	\$ (1,164)	-	\$ (1,164)	-	\$ (1,164)	\$ -
	Parks & Recreation	\$ -	-	\$ -	\$ 330,000	\$ 330,000	\$ -
	Intelligent Cities Outdoor Lighting Project	\$ -	-	\$ -	-	\$ 330,000	\$ -
	Salary and Fringe Benefit Adjustment	\$ 5,627	-	\$ 5,627	-	\$ 5,627	\$ -
	Park & Recreation Total	\$ 5,627	-	\$ 5,627	\$ 330,000	\$ 335,627	\$ -
	Performance & Analytics	\$ (621)	-	\$ (621)	-	\$ (621)	\$ -
	Salary and Fringe Benefit Adjustment	\$ (621)	-	\$ (621)	-	\$ (621)	\$ -
	Performance & Analytics Total	\$ (621)	-	\$ (621)	-	\$ (621)	\$ -
	Personnel	\$ 129,242	1.00	\$ 129,242	-	\$ 129,242	\$ -
	Associate Personnel Analyst	\$ 86,157	-	\$ 86,157	-	\$ 86,157	\$ -
	Personnel Total	\$ 215,399	1.00	\$ 215,399	-	\$ 215,399	\$ -
	Planning	\$ -	-	\$ -	\$ 201,987	\$ 201,987	\$ -
	Community Plan Updates	\$ -	-	\$ -	-	\$ 201,987	\$ -
	Salary and Fringe Benefit Adjustment	\$ 95,806	-	\$ 95,806	-	\$ 95,806	\$ -
	Otay Mesa Enhanced Infrastructure District	\$ -	-	\$ -	-	\$ -	\$ 30,000
	Planning Total	\$ 95,806	-	\$ 95,806	\$ 201,987	\$ 297,793	\$ 30,000
	Police	\$ 316,662	1.00	\$ 316,662	-	\$ 316,662	\$ -
	Police Officer Recruitment and Onboarding	\$ (79,015)	-	\$ (79,015)	-	\$ (79,015)	\$ -
	Salary and Fringe Benefit Adjustment	\$ -	-	\$ -	-	\$ -	\$ -
	Safety Sales Tax Allocation	\$ -	-	\$ -	-	\$ -	\$ 15,450
	User Fee Revenue	\$ -	-	\$ -	-	\$ -	\$ 437,612
	Police Total	\$ 237,647	1.00	\$ 237,647	-	\$ 237,647	\$ 453,062
	Public Works - General Services	\$ 41,758	-	\$ 41,758	-	\$ 41,758	\$ -
	Salary and Fringe Benefit Adjustment	\$ -	-	\$ -	-	\$ -	\$ 75,696
	Revised Revenue	\$ -	-	\$ -	-	\$ -	\$ -
	Public Works - General Services Total	\$ 41,758	-	\$ 41,758	-	\$ 41,758	\$ 75,696
	Purchasing & Contracting	\$ -	-	\$ -	\$ 450,717	\$ 450,717	\$ -
	Animal Services Contract	\$ -	-	\$ -	-	\$ 450,717	\$ -
	Salary and Fringe Benefit Adjustment	\$ 1,517	-	\$ 1,517	-	\$ 1,517	\$ -
	Purchasing & Contracting Total	\$ 1,517	-	\$ 1,517	\$ 450,717	\$ 452,234	\$ -
	Real Estate Assets	\$ (1,295)	-	\$ (1,295)	-	\$ (1,295)	\$ -
	Salary and Fringe Benefit Adjustment	\$ -	-	\$ -	-	\$ -	\$ -
	Real Estate Assets Total	\$ (1,295)	-	\$ (1,295)	-	\$ (1,295)	\$ -
	Smart & Sustainable Communities	\$ (93)	-	\$ (93)	-	\$ (93)	\$ -
	Salary and Fringe Benefit Adjustment	\$ (93)	-	\$ (93)	-	\$ (93)	\$ -
	Smart & Sustainable Communities Total	\$ (93)	-	\$ (93)	-	\$ (93)	\$ -

FY 2019 MAY REVISION SUMMARY TABLE

ATTACHMENT 1

ATTACHMENT E

GENERAL FUND	Department Title	Budget Adjustment	FTE	PE	NPE	EXP	REV
	Intelligent Cities Outdoor Lighting Project		-	\$ -	\$ 32,000	\$ 32,000	\$ -
	Salary and Fringe Benefit Adjustment		-	\$ 95,518	-	\$ 95,518	\$ -
	Revised Revenue		-	\$ -	-	-	\$ (129,981)
	User Fee Revenue		-	\$ -	-	-	\$ (5,327)
	Transportation & Storm Water Total		10.88	\$ 95,518	\$ 32,000	\$ 127,518	\$ (135,308)
	Grand Total			\$ 7,913,726	\$ 1,794,167	\$ 9,707,893	\$ 1,123,713

FY 2019 MAY REVISION SUMMARY TABLE

ATTACHMENT E

Fund Name	Budget Adjustment	FTE	PE	NPE	EXP	REV
NON-GENERAL FUNDS						
Airports Fund	Salary and Fringe Benefit Adjustment	-	\$ 28,200	\$ -	\$ 28,200	\$ -
Airports Fund Total		-	\$ 28,200	\$ -	\$ 28,200	\$ -
Central Stores Fund	Salary and Fringe Benefit Adjustment	-	\$ (920)	\$ -	\$ (920)	\$ -
Central Stores Fund Total		-	\$ (920)	\$ -	\$ (920)	\$ -
City Employee's Retirement System Fund	Salary and Fringe Benefit Adjustment	-	\$ 21,758	\$ -	\$ 21,758	\$ -
City Employee's Retirement System Fund Total		-	\$ 21,758	\$ -	\$ 21,758	\$ -
Concourse and Parking Garages Operating Fund	Salary and Fringe Benefit Adjustment	-	\$ (82)	\$ -	\$ (82)	\$ -
Concourse and Parking Garages Operating Fund Total		-	\$ (82)	\$ -	\$ (82)	\$ -
Development Services Fund	Salary and Fringe Benefit Adjustment Accela Project Tracking System	-	\$ (233,595)	\$ -	\$ (233,595)	\$ 200,000
Development Services Fund Total		-	\$ (233,595)	\$ -	\$ (233,595)	\$ 200,000
Energy Conservation Program Fund	Climate Action Plan Support Salary and Fringe Benefit Adjustment Revised Revenue	1.00	\$ 32,314	\$ -	\$ 32,314	\$ -
Energy Conservation Program Fund Total		-	\$ 1,896	\$ -	\$ 1,896	\$ 16,838
Energy Conservation Program Fund Total		1.00	\$ 34,210	\$ -	\$ 34,210	\$ 16,838
Engineering & Capital Projects Fund	Salary and Fringe Benefit Adjustment	-	\$ (896,748)	\$ -	\$ (896,748)	\$ -
Engineering & Capital Projects Fund Total		-	\$ (896,748)	\$ -	\$ (896,748)	\$ -
Environmental Growth 1/3 Fund	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 260,917
Environmental Growth 1/3 Fund Total		-	\$ -	\$ -	\$ -	\$ 260,917
Environmental Growth 2/3 Fund	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 521,835
Environmental Growth 2/3 Fund Total		-	\$ -	\$ -	\$ -	\$ 521,835
Facilities Financing Fund	Development Impact Fee Analysis Fiscal and Internal Controls Support Salary and Fringe Benefit Adjustment	1.00	\$ 105,154	\$ -	\$ 105,154	\$ 105,152
Facilities Financing Fund Total		1.00	\$ 87,101	\$ -	\$ 87,101	\$ 87,099
Facilities Financing Fund Total		-	\$ (1,193)	\$ -	\$ (1,193)	\$ -
Facilities Financing Fund Total		2.00	\$ 191,062	\$ -	\$ 191,062	\$ 192,251
Fire/Emergency Medical Services Transport Program Fund	Salary and Fringe Benefit Adjustment	-	\$ (1,964)	\$ -	\$ (1,964)	\$ -
Fire/Emergency Medical Services Transport Program Fund Total		-	\$ (1,964)	\$ -	\$ (1,964)	\$ -
Fleet Operations Operating Fund	Salary and Fringe Benefit Adjustment	-	\$ (11,245)	\$ -	\$ (11,245)	\$ -
Fleet Operations Operating Fund Total		-	\$ (11,245)	\$ -	\$ (11,245)	\$ -
GIS Fund	Salary and Fringe Benefit Adjustment	-	\$ (91)	\$ -	\$ (91)	\$ -
GIS Fund Total		-	\$ (91)	\$ -	\$ (91)	\$ -
Golf Course Fund	Salary and Fringe Benefit Adjustment	-	\$ (1,411)	\$ -	\$ (1,411)	\$ -
Golf Course Fund Total		-	\$ (1,411)	\$ -	\$ (1,411)	\$ -
Information Technology Fund	Salary and Fringe Benefit Adjustment	-	\$ (1,117)	\$ -	\$ (1,117)	\$ -
Information Technology Fund Total		-	\$ (1,117)	\$ -	\$ (1,117)	\$ -
Infrastructure Fund	Infrastructure Fund Transfer	-	\$ -	\$ -	\$ -	\$ 934,841
Infrastructure Fund Total		-	\$ -	\$ -	\$ -	\$ 934,841
Junior Lifeguard Program Fund	Salary and Fringe Benefit Adjustment	-	\$ (112)	\$ -	\$ (112)	\$ -
Junior Lifeguard Program Fund Total		-	\$ (112)	\$ -	\$ (112)	\$ -
Local Enforcement Agency Fund	Salary and Fringe Benefit Adjustment Revised Revenue	-	\$ (237)	\$ -	\$ (237)	\$ (364,079)
Local Enforcement Agency Fund Total		-	\$ (237)	\$ -	\$ (237)	\$ (364,079)
Long Range Property Management Fund	Administrative Services	-	\$ -	\$ 49,287	\$ 49,287	\$ -
Long Range Property Management Fund Total		-	\$ -	\$ 49,287	\$ 49,287	\$ -
Los Peñasquitos Canyon Preserve Fund	Salary and Fringe Benefit Adjustment	-	\$ (179)	\$ -	\$ (179)	\$ -
Los Peñasquitos Canyon Preserve Fund Total		-	\$ (179)	\$ -	\$ (179)	\$ -
Low and Moderate Income Housing Asset Fund	Affordable Housing Development Projects	-	\$ -	\$ 17,783,839	\$ 17,783,839	\$ -
Low and Moderate Income Housing Asset Fund Total		-	\$ -	\$ 17,783,839	\$ 17,783,839	\$ -
Maintenance Assessment District (MAD) Management Fund	Salary and Fringe Benefit Adjustment	-	\$ (1,394)	\$ -	\$ (1,394)	\$ -
Maintenance Assessment District (MAD) Management Fund Total		-	\$ (1,394)	\$ -	\$ (1,394)	\$ -
Metropolitan Sewer Utility Fund	Salary and Fringe Benefit Adjustment Service Level Agreement - Public Liability Claims	-	\$ (7,623)	\$ -	\$ (7,623)	\$ -
Metropolitan Sewer Utility Fund Total		-	\$ -	\$ 39,478	\$ 39,478	\$ -
Metropolitan Sewer Utility Fund Total		-	\$ (7,623)	\$ 39,478	\$ 31,855	\$ -

FY 2019 MAY REVISION SUMMARY TABLE

ATTACHMENT E

NON-GENERAL FUNDS	Fund Name	Budget Adjustment	FTE	PE	NPE	EXP	REV
	Mission Bay/Balboa Park Improvement Fund	Master Refunding Project	-	\$ -	\$ (250,000)	\$ (250,000)	\$ (250,000)
	Mission Bay/Balboa Park Improvement Fund Total		-	\$ -	\$ (250,000)	\$ (250,000)	\$ (250,000)
	Municipal Sewer Revenue Fund	Service Level Agreement - Public Liability Claims Advanced Metering Infrastructure Project Salary and Fringe Benefit Adjustment	-	\$ -	\$ (626,498)	\$ (626,498)	\$ -
	Municipal Sewer Revenue Fund Total		-	\$ (67,943)	\$ -	\$ (67,943)	\$ -
	OneSD Support Fund	Salary and Fringe Benefit Adjustment	-	\$ (67,943)	\$ (604,965)	\$ (672,908)	\$ -
	OneSD Support Fund Total		-	\$ (1,835)	\$ -	\$ (1,835)	\$ -
	Parking Meter Operations Fund	Salary and Fringe Benefit Adjustment	-	\$ (1,198)	\$ -	\$ (1,198)	\$ -
	Parking Meter Operations Fund Total		-	\$ (1,198)	\$ -	\$ (1,198)	\$ -
	PETCO Park Fund	Salary and Fringe Benefit Adjustment	-	\$ (9)	\$ -	\$ (9)	\$ -
	PETCO Park Fund Total		-	\$ (9)	\$ -	\$ (9)	\$ -
	Public Art Fund	Public Art Fund	-	\$ -	\$ 423,767	\$ 423,767	\$ 423,767
	Public Art Fund Total		-	\$ -	\$ 423,767	\$ 423,767	\$ 423,767
	Public Safety Services & Debt Service Fund	Safety Sales Tax Allocation	-	\$ -	\$ 30,900	\$ 30,900	\$ 30,900
	Public Safety Services & Debt Service Fund Total		-	\$ -	\$ 30,900	\$ 30,900	\$ 30,900
	Publishing Services Fund	Salary and Fringe Benefit Adjustment	-	\$ (254)	\$ -	\$ (254)	\$ -
	Publishing Services Fund Total		-	\$ (254)	\$ -	\$ (254)	\$ -
	Recycling Fund	Salary and Fringe Benefit Adjustment	-	\$ (10,470)	\$ -	\$ (10,470)	\$ -
	Recycling Fund Total		-	\$ (10,470)	\$ -	\$ (10,470)	\$ -
	Refuse Disposal Fund	Salary and Fringe Benefit Adjustment	-	\$ 3,107	\$ -	\$ 3,107	\$ -
	Refuse Disposal Fund Total		-	\$ 3,107	\$ -	\$ 3,107	\$ -
	Risk Management Administration Fund	Support for Information Technology Supervising Claims Representative - Public Liability Claims Salary and Fringe Benefit Adjustment	1.00	\$ 109,779	\$ 2,500	\$ 112,279	\$ 119,629
	Risk Management Administration Fund Total		1.00	\$ 185,947	\$ 114,976	\$ 300,923	\$ 119,629
	Sewer Utility - AB 1600 Fund	Companion Unit Fee Waiver Pilot	-	\$ -	\$ -	\$ -	\$ 150,000
	Sewer Utility - AB 1600 Fund Total		-	\$ -	\$ -	\$ -	\$ 150,000
	Stadium Operations Fund	Salary and Fringe Benefit Adjustment Master Refunding Project Stadium Events Revenue Revised Revenue	-	\$ (199)	\$ (700,000)	\$ (700,000)	\$ 650,000
	Stadium Operations Fund Total		-	\$ (199)	\$ (700,000)	\$ (700,000)	\$ (811,789)
	Successor Agency Admin & Project - CivicSD Fund	Successor Agency Funding Adjustment	-	\$ -	\$ 49,287	\$ 49,287	\$ 49,287
	Successor Agency Admin & Project - CivicSD Fund Total		-	\$ -	\$ 49,287	\$ 49,287	\$ 49,287
	Transient Occupancy Tax Fund	Safety and Maintenance of Visitor-Related Facilities One-Cent Discretionary Salary and Fringe Benefit Adjustment Master Refunding Project Support to Other Funds Revised Revenue	-	\$ -	\$ 1,044,404	\$ 1,044,404	\$ -
	Transient Occupancy Tax Fund Total		-	\$ 3,010	\$ (950,000)	\$ (950,000)	\$ -
	Underground Surcharge Fund	Salary and Fringe Benefit Adjustment Revised Revenue	-	\$ 3,010	\$ -	\$ (99,404)	\$ 422,509
	Underground Surcharge Fund Total		-	\$ 3,010	\$ 79,502	\$ 82,512	\$ 422,509
	Water Utility Operating Fund	Advanced Metering Infrastructure Project Service Level Agreement - Public Liability Claims Salary and Fringe Benefit Adjustment	-	\$ -	\$ 626,498	\$ 626,498	\$ -
	Water Utility Operating Fund Total		-	\$ (126,624)	\$ 58,618	\$ (126,624)	\$ -
	Water Utility - AB 1600 Fund	Companion Unit Fee Waiver Pilot	-	\$ (126,624)	\$ 685,116	\$ 558,492	\$ -
	Water Utility - AB 1600 Fund Total		-	\$ -	\$ -	\$ -	\$ 150,000

FY 2019 MAY REVISION SUMMARY TABLE

ATTACHMENT E

NON - GENERAL FUNDS									
Fund Name	FTE	PE	NPE	EXP	REV	Budget Adjustment			
						Salary and Fringe	Benefit	Adjustment	
Wireless Communications Technology Fund	-	\$ (2,936)	\$ -	\$ (2,936)	\$ -				
Wireless Communications Technology Fund Total	-	\$ (2,936)	\$ -	\$ (2,936)	\$ -				
Zoological Exhibits Maintenance Fund	-	\$ -	\$ (186,205)	\$ (186,205)	\$ (186,205)				
Zoological Exhibits Maintenance Fund Total	-	\$ -	\$ (186,205)	\$ (186,205)	\$ (186,205)				
Grand Total	4.00	\$ (892,817)	\$ 17,514,982	\$ 16,622,165	\$ 7,815,356				
City Total	14.88	\$ 7,020,909	\$ 19,309,149	\$ 26,330,058	\$ 8,939,069				

ATTACHMENT E

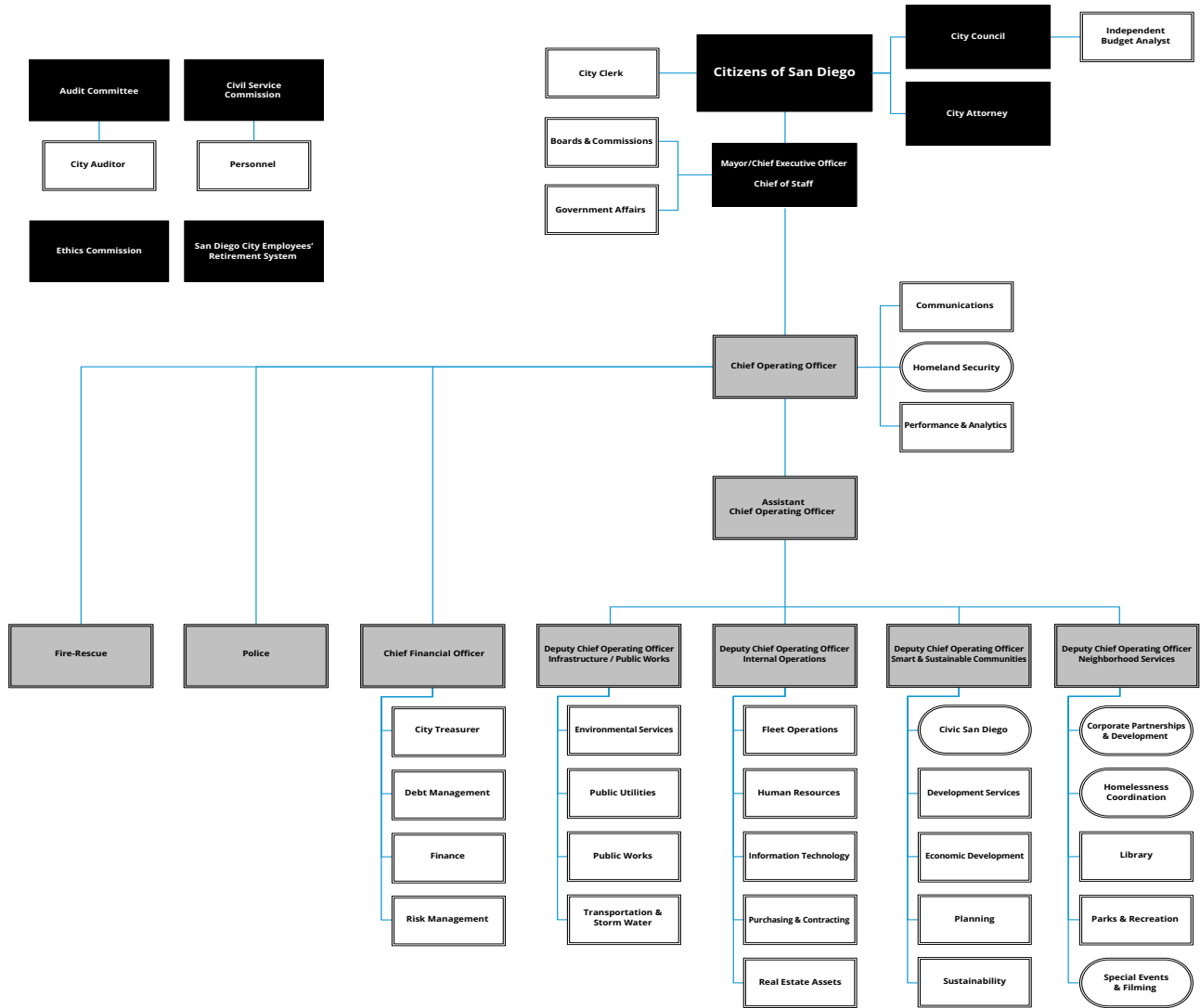
One-Time Resources	
FY 2019 Proposed Budget	
Use of Excess Equity	\$ 12,287,060
Compensated Absences Leave Fund Balance	4,752,491
Fleet Operations Operating Fund Balance	4,609,306
Fleet Operations Replacement Fund Transfer	3,400,000
Reimbursement for National Incident Based Reporting System	814,000
Supplemental Environmental Projects -Regional Water Quality Control Board	491,143
Reimbursement for Debt Management services for Public Utilities Department	175,626
Otay Mesa Enhanced Infrastructure Financing District (EIFD) Election	124,000
FY 2019 Proposed Budget Subtotal	\$ 26,653,626
FY 2019 May Revision	
Use of Excess Equity	\$ 8,584,180
FY 2019 May Revision Subtotal	8,584,180
Total	\$ 35,237,806

One-Time Expenditures	
FY 2019 Proposed Budget	
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$ 16,156,068
Commission for Arts & Culture Funding	3,949,600
Transfer to Replenish the Pension Payment Stabilization Reserve	3,612,662
101 Ash Relocation Costs	2,100,000
Contributions to the Capital Improvements Program Fund for IT Projects	1,168,000
Community Projects, Programs, and Services (CPPS) Funds	921,418
Information Technology Network Transition ¹	900,000
Contributions to General Fund Reserves - FY 2019 Reserve Target of 15.25%	554,424
Regional Water Quality Control Board - Supplemental Environmental Projects	501,166
Executive Complex Relocation Costs	450,000
Parks and Recreation New Parks and Facilities	404,920
Lifeguard Vessel Replacements	256,000
Personal Protective Equipment (PPE)	241,500
Support for Various Information Technology Expenditures ¹	225,735
Parks and Recreation - Supplies and Contractual Services	97,500
Civic Theatre Maintenance	75,000
Mission Hills Library	68,088
Parks and Recreation User Fee Study	50,000
Pipe Repair Team Vehicle Purchases - Transportation & Storm Water	43,145
SMART Program Funding	40,000
Consultant for Select Committee on Homelessness	38,000
San Ysidro Library	20,611
Otay Mesa Enhanced Infrastructure Financing District (EIFD) General Election Ballot	20,000
FY 2019 Proposed Budget Subtotal	\$ 31,893,837
FY 2019 May Revision	
Fire-Rescue Overtime	\$ 3,416,937
Transfer to the Infrastructure Fund	934,841
Companion Unit Fee Waiver Pilot	300,000
Lifeguard Academy	238,357
Community Projects, Programs, and Services Adjustment	59,745
Otay Mesa Enhanced Infrastructure Financing District (EIFD) General Election Ballot	250
FY 2019 May Revision Subtotal	\$ 4,950,130
Total	\$ 36,843,967

¹ This line was added since the release of the Fiscal Year 2019 Proposed Budget.

ORGANIZATION

(All City Functions)



Key



Revised 05/15/2018

Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.
2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.
3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:
 - a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.
 - b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of \$50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: \$10, \$15, and \$25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.

- c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.
 - d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to the region. The primary objective of a funded organization's participation in such events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial sponsorship of such events is an acceptable application of City funds. If alcoholic beverages are consumed during event sponsorships, they may not be paid for with City funds.
4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.
5. Matching fund requirements will be determined by the appropriate application process as called for in the specific funding guidelines within each funding category, if applicable.
6. Organizations requesting funds should possess, at a minimum, a three-year track record of operations. Annual requests for funding may be for one-time events or projects, though applicant organizations must have a three-year history.

FY 2019 Transient Occupancy Tax Fund Allocations

ATTACHMENT E

ORGANIZATION/PROGRAM	FY 19 Allocation
Arts, Culture, and Community Festivals - Organizational Support	
Art of Elan	26,616
ArtReach	21,826
Bach Collegium San Diego	32,700
Balboa Park Cultural Partnership	245,264
Balboa Park Online Collaborative	85,137
California Ballet Association, Inc.	120,479
California Lawyers for the Arts	73,404
CAMARADA	15,815
Center for World Music	25,706
Choral Club of San Diego	5,000
Choral Consortium of San Diego	5,000
City Ballet, Inc	84,883
Classics for Kids, Inc	37,170
Culture Shock Dance Troupe, Inc.	23,206
Cygnnet Theatre Company	172,973
Diversionsary Theater Productions Inc.	77,533
Fern Street Community Arts, Inc.	21,021
Finest City Performing Arts, Inc.	56,555
Flying Leatherneck Historical Foundation	36,139
Gaslamp Quarter Historical Foundation	53,460
Japan Society of San Diego and Tijuana	28,729
Japanese Friendship Garden Society of San Diego	141,764
La Jolla Historical Society	78,939
La Jolla Music Society	212,062
La Jolla Symphony and Chorus Association	60,523
Lambda Archives of San Diego	18,054
Library Association of La Jolla	133,483
Mainly Mozart, Inc.	112,646
Malashock Dance & Company	57,961
Maritime Museum Association of San Diego	174,954
Media Arts Center San Diego	96,602
Mingei International	196,511
Mojalet Dance Collective	15,189
Moxie Theatre, Inc	27,075
Museum of Contemporary Art San Diego	267,441
Museum of Photographic Arts	229,051
New Americans Museum	38,529
NTC Foundation	191,782
Old Globe Theatre	491,017
Opera Neo	17,902
Outside the Lens	55,231
Pacific Arts Movement	67,295
Persian Cultural Center	42,615
Playwrights Project	42,174
Poway Center for the Performing Arts Foundation	66,449
Prophet World Beat Productions	33,647
Putnam Foundation dba Timken Museum of Art	126,939
Resounding Joy Inc	26,942
Reuben H. Fleet Science Center	352,986
SACRA/PROFANA	15,042
San Diego Air & Space Museum	294,897
San Diego Archaeological Society	32,518
San Diego Art Institute	48,304
San Diego Automotive Museum	56,795
San Diego Ballet	48,322

FY 2019 Transient Occupancy Tax Fund Allocations

ATTACHMENT E

ORGANIZATION/PROGRAM	FY 19 Allocation
San Diego Center for Jewish Culture	137,311
San Diego Children's Choir	62,497
San Diego Civic Youth Ballet	77,077
San Diego Comic Convention	489,802
San Diego Dance Theater	45,419
San Diego Early Music Society	14,986
San Diego Guild of Puppetry, Inc.	12,887
San Diego Hall of Champions	115,775
San Diego Historical Society	165,335
San Diego Junior Theatre	83,822
San Diego Master Chorale	12,923
San Diego Model Railroad Museum	70,057
San Diego Museum Council, Inc.	23,368
San Diego Museum of Art	366,448
San Diego Museum of Man	236,273
San Diego Musical Theatre	87,466
San Diego Opera Association	397,566
San Diego Pro Arte Voices	9,041
San Diego Repertory Theatre	203,636
San Diego Society of Natural History	426,696
San Diego Symphony Orchestra Association	490,787
San Diego Watercolor Society	33,848
San Diego Winds	17,511
San Diego Writers, Ink	20,880
San Diego Young Artists Music Academy	11,741
San Diego Youth Symphony and Conservatory	136,783
Save Our Heritage Organization	89,925
Scripps Ranch Theatre	26,833
So Say We All	10,024
Space 4 Art	35,184
Spreckels Organ Society	36,538
The Aja Project	43,013
The New Children's Museum	199,162
The PGK Project, Inc.	14,318
Theater and Arts Foundation of San Diego County	454,036
transcendANCE Youth Arts Project	21,781
Veterans Memorial Center, Inc	20,541
Villa Musica	78,490
Westwind Brass	5,824
Write Out Loud	12,269
Young Audiences of San Diego	139,098
Youth Philharmonic Orchestra	8,397
Arts, Culture, and Community Festivals - Organizational Support Total*	10,065,625
Arts, Culture, and Community Festivals - Creative Communities San Diego	
A Ship in the Woods Foundation	5,000
Adams Avenue Business Association	35,103
American Water Works Association	9,958
America's Finest City Dixieland Jazz Society	38,073
Armed Services YMCA of the USA- San Diego Branch	115,726
Asian Story Theater	5,940
Biocom Institute	84,785
Bodhi Tree Concerts	5,000
Brazilian Institute for Arts & Culture	11,433
Cabrillo Festival	5,000
Casa Familiar	5,000
Contact Arts dba San Diego Fringe Festival	87,411

FY 2019 Transient Occupancy Tax Fund Allocations

ATTACHMENT E

ORGANIZATION/PROGRAM	FY 19 Allocation
CoTA (Collaborations: Teachers and Artists)	5,805
Depositing Empowerment through Outreach and Urban Redevelopment	5,000
Friends of Balboa Park	5,000
Hillcrest Business Improvement Association	23,193
Indian Fine Arts Academy of San Diego	25,459
Italian American Art and Cultural Association of San Diego	19,036
Jacobs & Cushman San Diego Food Bank	61,103
Karama	7,561
Karen Organization of San Diego	5,000
La Maestra Family Clinic, Inc	7,625
Linda Vista Multi-Cultural Fair, Inc.	9,506
Little Italy Association	25,459
Mandate Project Impact	25,218
Mariachi Juvenil de San Diego	48,952
Mariachi Scholarship Foundation	25,201
Musicians for Education	17,397
Ocean Beach Merchants Association	29,895
Pacific Beach Business Improvement Association	15,815
Pacific Beach Town Council	5,000
Parade Band Foundation	9,065
Point Loma Summer Concerts	16,564
Rolando Community Council	7,591
San Diego Architectural Foundation	10,878
San Diego Audubon Society	23,145
San Diego Earth Day	23,723
San Diego Film Foundation	137,143
San Diego Lesbian, Gay, Bisexual, Transgender Pride	138,893
San Diego Performing Arts League	5,000
San Diego Shakespeare Society	5,983
Sherman Heights Community Center	6,222
Sorrento Valley Town Council	5,000
Speed of Change, Inc	15,815
Spirit of the Fourth	11,186
Teatro Mascara Magica	6,581
The Bon Temps Social Club of San Diego	127,128
The Cooper Family Foundation	5,000
Torrey Pines Kiwanis Foundation	52,578
Via International	5,786
Arts, Culture, and Community Festivals - Creative Communities Total *	1,388,935
Arts, Culture, and Community Festivals - Public Art Fund	578,410
Arts, Culture, and Community Festivals - Horton Plaza Theatre Foundation	420,000
Arts, Culture, and Community Festivals - Art Education Enrichment Initiative	100,000
Arts, Culture, and Community Festivals - Mayor and City Council Allocations	400,000
Citywide Economic Development	
CleanTECH San Diego	30,000
CyberHive, Inc.	85,000
Economic Development Corporation San Diego County	35,000
EvoNexus (formerly CommNexus San Diego)	35,000
Hera Labs	35,000
Mission Trails Regional Park Foundation, Inc.	35,000
Scintillon Institute	20,000
The Maritime Alliance Foundation	40,000
Citywide Economic Development Total	315,000
Economic Development and Tourism Support	
American Youth Hostels, Inc.	35,000
Biocom	35,000

FY 2019 Transient Occupancy Tax Fund Allocations

ATTACHMENT E

ORGANIZATION/PROGRAM	FY 19 Allocation
Cabrillo National Monument	35,000
California Western School of Law	20,000
CONNECT Foundation	35,000
Downtown San Diego Partnership Foundation	35,000
Finnish-American Chamber of Commerce Cal. Chapter, Inc.	20,000
GRID Alternatives San Diego	23,629
LaunchBio, Inc.	35,000
North Park Organization of Business	35,000
Otay Mesa Chamber of Commerce	35,000
San Diego county Bicycle Coalition	35,000
San Diego Diplomacy Council	35,000
San Diego French-American Chamber of Commerce	30,000
San Diego Venture Group	35,000
South County Economic Development Council	35,000
Startup San Diego	35,000
The Swedish-American Chamber of Commerce in San Diego	16,000
Travelers Aid Society of San Diego	35,000
University of San Diego	35,000
US Green Building Council San Diego Chapter	30,625
WOFI Honor	33,100
Economic Development and Tourism Support Subtotal	698,354
Other	
Business Expansion, Attraction, and Retention (BEAR)	515,000
Economic Development Program Administration	180,000
Other Subtotal	695,000
Economic Development - Economic Development and Tourism Support Total	1,708,354
*Funding award recommendations are tentative until June 30, 2018 because a variety of factors in the City's budget process can cause fluctuations in the numbers.	

**Capital Improvements Program (CIP)
FY2019 May Revision**

Citywide

Governmental Funded IT Projects - ATT00001

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$928,800	(\$118,000)	\$810,800

Funding has been removed from this project since a sub-project has been determined to not be capital in nature. This will be included in the operating budget under the Public Works - Engineering & Capital Projects Department.

Public Utilities

Freeway Relocation - AKB00002

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$0	\$500,000	\$500,000

Funding has been added to this project to support a CALTRANS cooperative agreement.

Groundwater Asset Development Program - ABM00001

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$6,200,000	(\$6,050,000)	\$150,000

Funding has been removed from this project due to a delay in a sub-project construction award date.

Harbor Dr TS Participation Agreement - RD16001

Fund	Proposed	Change	Revised
700008 Muni Sewer Utility - CIP Funding Source	\$7,000,000	(\$4,000,000)	\$3,000,000

Funding has been removed from this project due to a delay in the construction award date.

Large Diameter Water Transmission PPL - AKA00003

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$15,491,975	\$1,500,000	\$16,991,975

Funding has been added to this project to support the awarding of a Phase 2 construction contract.

MBC Equipment Upgrades - S17013

Fund	Proposed	Change	Revised
700009 Metro Sewer Utility - CIP Funding Source	\$550,000	\$550,000	\$1,100,000

Funding has been added to this project to support an expanded scope and associated permit requirements.

Metropolitan Waste Water Department Trunk Sewers - AJB00001

Fund	Proposed	Change	Revised
700008 Muni Sewer Utility - CIP Funding Source	\$5,881,393	\$216,000	\$6,097,393
700009 Metro Sewer Utility - CIP Funding Source	\$3,083,904	\$1,193,596	\$4,277,500

Funding has been added to this project to support increased design costs and expected increases in construction contract bids.

Metro Treatment Plants - ABO00001

Fund	Proposed	Change	Revised
700009 Metro Sewer Utility - CIP Funding Source	\$5,311,000	\$2,679,800	\$7,990,800

Funding has been added to this project to support expected contract awards in FY 2019.

NCWRP Improvements to 30 mgd - S17012

Fund	Proposed	Change	Revised
700009 Metro Sewer Utility - CIP Funding Source	\$3,080,000	\$500,000	\$3,580,000

Funding has been added to this project to support additional electrical work and permit requirements.

**Capital Improvements Program (CIP)
FY2019 May Revision**

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Pipeline Rehabilitation - AJA00002

Fund	Proposed	Change	Revised
700008 Muni Sewer Utility - CIP Funding Source	\$30,431,911	(\$333,991)	\$30,097,920

Funding has been removed from this project to realign the budget to reflect current cost estimates.

PS2 Power Reliability & Surge Protection - S00312

Fund	Proposed	Change	Revised
700009 Metro Sewer Utility - CIP Funding Source	\$19,450,000	\$500,000	\$19,950,000

Funding has been added to this project to support the purchase of an additional land parcel.

Standpipe and Reservoir Rehabilitations - ABL00001

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$4,005,053	\$670,000	\$4,675,053

Funding has been added to this project to support cost increases in the La Jolla Country Club Reserve project.

Tierrasanta (Via Dominique) Pump Station - S12040

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$100,000	\$500,000	\$600,000

Funding has been added to this project to support additional equipment and extended construction management services.

Upas St Pipeline Replacement - S11022

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$0	\$500,000	\$500,000

Funding has been added to this project to support a construction claim and contract change orders.

Water Department Security Upgrades - S00050

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$2,000,000	(\$2,000,000)	\$0

Funding has been removed from this project to realign the budget to reflect current cost estimates.

Water Main Replacements - AKB00003

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$74,153,904	\$2,967,670	\$77,121,574

Funding has been added to this project to support increases in average sub-project project cost and to allow for the awarding of phased contracts.

Water Pump Station Restoration - ABJ00001

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$3,979,847	\$2,421,481	\$6,401,328

Funding has been added to this project to support phased awards and higher construction bid amounts.

Water Treatment Plants - ABI00001

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$0	\$200,000	\$200,000

Funding has been added to this project to support in-house staff costs and provide contingency funding for any unforeseen costs in FY 2019.

Transportation & Storm Water

Preliminary Engineering for Ysabel Creek Road

Fund	Proposed	Change	Revised
100012 Infrastructure Fund	\$0	\$200,000	\$200,000

Funding has been added to this project to determine options for restoring Ysabel Creek Road

Total CIP	\$181,647,787	\$2,396,556	\$184,244,343
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THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: May 31, 2018**IBA Report Number:** 18-13**City Council Docket Date:** June 11, 2018**Item Number:** TBD

Recommended City Council Modifications to the Mayor's Proposed FY 2019 Budget and May Revision

This report presents the Office of the Independent Budget Analyst's final FY 2019 budget review and recommendations for Council budget modifications. The recommendations are based on the following: our analysis of the FY 2019 May Revision to the Proposed Budget (May Revise), the FY 2018 Year-End Budget Monitoring Report (Third Quarter Report), the FY 2018 CIP Year-End Budget Monitoring Report, and the FY 2019 Proposed Budget. Recommendations also reflect our review of Councilmember budget modification memoranda that were submitted to our Office on May 21, 2018 and released concurrently with this report as IBA Report 18-14, as well as our consideration of feedback from the public, City staff, and City Councilmembers received during the Budget Review Committee (BRC) hearings.

This report is released at the end of a budget development process that has included extensive reviews of the Mayor's FY 2019 Proposed Budget by the City Council and the IBA, including:

- The IBA's review of the Mayor's FY 2019 Proposed Budget issued on April 27, 2018 as IBA Report No. 18-08
- Departmental and agency budget hearings with the BRC that took place on May 2-4 and May 7-8, 2018
- An evening City Council meeting held on May 14, 2018, in order to solicit input from the community on the Mayor's budget proposals and City Council's budget priorities for FY 2019
- The discussion of the May Revise and Third Quarter Report (both of which were released on May 15, 2018) at the BRC on May 17, 2018
- The discussion of the FY 2018 CIP Year-End Budget Monitoring Report at the Infrastructure Committee on May 23, 2018
- Financial Management responses to BRC requests for additional information released following BRC hearings

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In addition to approving final budget modifications, our Office recommends that the City Council designate any modifications made as either one-time or ongoing expenditures, in order to avoid confusion about their funding status in future budgets. This, and other requests for Council authority, are itemized in the concluding section of this report.

OVERVIEW OF THE FY 2018 YEAR-END REPORT AND AVAILABLE EXCESS EQUITY

The Third Quarter Report describes revenue and expenditure year-end projections based on actual (unaudited) data from July 2017 through March 2018 and includes several requests for authority for City Council approval. We address select components of the Third Quarter Report (including General Fund (GF) revenues, salaries and wages, and other significant issues, such as resources that balance FY 2019, Fire overtime, Fleet fund balance, and E&CP deficit) in Attachment 1 to this report.

Additionally, the Third Quarter Report provides an updated estimate of GF Excess Equity, which increased by \$10.4 million since the Mid-Year Report – from \$12.3 million to \$22.7 million. The FY 2019 Proposed Budget and May Revise incorporate the use of most of this Excess Equity into the FY 2019 budget, leaving \$1.8 million in Excess Equity, which is shown in the following table.

Excess Equity Estimate (\$ in millions)	
FY18 Beginning Reserve Balance	\$ 218.2
FY18 Budgeted Use of Excess Equity ¹	(8.7)
FY18 Projected Budgetary Surplus (Based on Year-End Report)	4.8
FY18 Prefunding of FY19 General Fund Reserve Contribution	(10.3)
FY18 Year-End Reserve Estimate	204.0
FY18 15% Reserve Requirement (<i>includes FY18 contribution</i>)	(181.3)
FY18 Year-End Excess Equity Estimate	22.7
FY19 Proposed Budget Use of Excess Equity	(12.3)
FY19 May Revision Use of Excess Equity	(8.6)
Estimated Available Excess Equity	\$ 1.8

¹FY18 Budgeted Use of Excess Equity does not include 1) the \$7.0M FY18 budgeted GF Reserve contribution, which is incorporated in the "FY18 15% Reserve Requirement" line and 2) the \$10.3M FY18 prefunding of the FY19 Reserve contribution, which is included on its own line.

A portion of the \$1.8 million Excess Equity is considered available for ongoing expenditures, based on the May Revise indication that ongoing revenues exceed ongoing expenditures by \$1.6 million – with the remaining \$0.2 million available for one-time expenditures.

Subsequent to the presentation of the May Revise at Budget Review Committee on May 17, it was discovered that \$855,000 of the \$1.6 million (related to RPTTF distributions from the sale of the World Trade Center parking garage) was erroneously categorized in the May Revise as an ongoing resource. In consulting with Financial Management, we jointly identified that, based on historical trends, an increase in ongoing Fire-Rescue vacancy savings of around \$800,000 is an appropriate

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budget adjustment for replacing the one-time funding from the sale of the World Trade Center parking garage. The revenue reclassification to a one-time resource also frees up \$855,000 for additional one-time expenditures. These adjustments are reflected in the table entitled “Recommended Modifications to the Mayor’s FY 2019 Budget” and in our Office’s list of final budget recommendations, both of which appear later in this report.

OVERVIEW OF THE FY 2019 MAY REVISE AND KEY ISSUES

General Fund Adjustments

The May Revise increases the Mayor’s FY 2019 General Fund expenditures budget to approximately \$1.46 billion, a \$9.7 million or 0.7% increase over the Proposed Budget. This increase in expenditures is supported by \$8.6 million of Excess Equity and a net increase of \$1.1 million in General Fund revenues, as displayed in the following table. Overall, our Office considers the use of these resources to be appropriate.

Resources for May Revise Expenditures	
Use of Excess Equity	\$ 8,584,180
Department Revenue	1,259,818
User Fee Revenue	391,667
Major General Fund Revenue ¹	(527,772)
Total Resources	\$ 9,707,893

¹ Significant decreases include a \$1.8 million decrease in Property Tax revenue which is being allocated to the Otay Mesa Enhanced Infrastructure District and a \$1.9M decrease in Employee Offset Savings revenue (to align with fringe expenditures that support such revenue). The largest offsetting increases include an increase of \$2.6M in residual RPTTF distributions and an increase of \$465,000 in TOT revenue.

Non-General Fund Adjustments

Transient Occupancy Tax Fund

The May Revise includes the addition of \$83,000 in expenditures and an increase of \$423,000 in revenues in the Transient Occupancy Tax (TOT) Fund resulting in a projected fund balance of \$340,000. The \$423,000 in increased revenue is based on updated FY 2018 TOT receipts. The expenditure addition is primarily the net result from an increased allocation of approximately \$1.0 million for Fire-Safety Lifeguards (\$5.0 million was included in the FY 2019 Proposed Budget) and the reduction of \$950,000 in debt service costs projected to result from the anticipated refunding of the 2010 Master Refunding Bonds.

Low and Moderate Income Housing Asset Fund

The May Revision adds \$17.8 million in non-personnel expenditures for low-income housing loans to support affordable housing development projects within the Low and Moderate Income Housing Asset Fund (LMIHAF). These projects are anticipated to come before Council for approval during Fiscal Year 2019. At the time of the Proposed Budget only projects that had received approval by

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City Council were budgeted. Approval of this adjustment would reduce the remaining fund balance from \$22.8 million at the time of the Proposed Budget to approximately \$300,000.

The May Revision includes a \$6.5 million allocation for the San Ysidro Senior Village Project within the proposed \$17.8 million increase. This allocation is intended to substitute San Diego Housing Commission funds approved for this project to reimburse the Housing Commission for funds it spent on bridge shelters in FY 2018. At the Budget Review Committee on May 7, 2018, Housing Commission staff stated that the City has also committed to replenishing Housing Commission funds expended in FY 2018 and FY 2019 for the new transitional storage center and FY 2019 costs for the bridge shelters (together totaling \$18.3 million). An additional \$2.0 million is budgeted within the \$17.8 million LMIHAF adjustment and Council has already approved \$10.0 million in Community Development Block Grant funding that is intended to go towards this purpose.

Significant May Revise Additions

Our Office has reviewed the additions included in the May Revise and notes their overall appropriateness. However, several items that were raised as priorities by Councilmember budget priority memoranda, Councilmember comments, and public testimony during BRC hearings were not funded in the May Revise. We discuss those unfunded priority items later in this report in the section “Results of Councilmembers’ Final Budget Memos”. In the following section, we highlight and discuss items included in the May Revise that may be of particular interest to the City Council due to the size of the adjustment, or to provide additional information on the reasons for the addition.

Fire-Rescue Overtime - \$6.8 million

In response to a projected FY 2018 over-budget expenditure of \$12.9 million for Fire-Rescue Department overtime in the Third Quarter Report, the May Revise adds \$6.8 million in overtime expenditures to the Fire-Rescue budget for FY 2019. Of this amount, half (\$3.4 million) is funded with ongoing resources and half is considered a one-time expense.

As has been explained in previous reports by Financial Management, a large part of the overage in FY 2018 is due to strike team deployments and weather-related staffing which are one-time events. But another part is due to Local 145 MOU provisions, including one that went into effect at the start of FY 2018, which needs to be addressed to avoid these overages in future years.

We have discussed with Financial Management some concerns about \$3.4 million being budgeted as one-time in FY 2019 and whether there will be enough behavior change to achieve the necessary mitigations. Aside from that issue, we cautiously agree that the total amount for FY 2019 should be sufficient even though it is \$7.6 million less than FY 2018 projections. We will continue to work with staff in monitoring and analyzing this issue through the end of FY 2018 and into FY 2019.

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City Attorney Positions - \$790,000

In our review of the FY 2019 Proposed Budget, we noted that the City Attorney had requested an additional 11.50 FTE positions and \$120,000 for Deputy City Attorney tuition reimbursement that were not included in the Mayor's proposal. During the City Attorney's presentation at the BRC hearing on May 8, 2018, she updated and refined this request to \$130,000 for tuition reimbursement and 6.00 FTE positions. The May Revise adds \$130,000 for tuition reimbursement and 5.00 FTE positions. The positions added include a third Senior Victim Services Coordinator (budgeted as an Assistant Management Analyst) for the Family Justice Center, which the Department indicates will assist with client intake and supervision of the reception desk. This request was made after the budget hearing. The Assistant City Attorney and Court Support Clerk positions were not included in the May Revise.

CITY ATTORNEY POSITIONS			
Description	Budget Hearing Request	May Revision	Change
<i>Assistant City Attorney</i>	1.00		(1.00)
<i>Deputy City Attorney (Civil Litigation Division)</i>	1.00	1.00	-
<i>Deputy City Attorney (Civil Advisory Division)</i>	1.00	1.00	-
<i>City Attorney Investigator</i>	1.00	1.00	-
<i>Senior Clerk Typist</i>	1.00	1.00	-
<i>Court Support Clerk</i>	1.00		(1.00)
<i>Assistant Management Analyst/Sr Victim Svcs Coord (FJC)</i>		1.00	1.00
Total	6.00	5.00	(1.00)

Animal Services Contract - \$451,000

In our review of the FY 2019 Proposed Budget, we noted that the budget for the animal services contract in the Purchasing & Contracting Department was less than the proposed contract with the San Diego Humane Society. On April 30, 2019, City Council approved the new contract with the San Diego Humane Society, including the FY 2019 expense of nearly \$11.0 million from the General Fund. The May Revise adds \$451,000 to fully fund the contract in FY 2019.

Police Captain for Recruitment and Onboarding - \$317,000

The May Revise includes the addition of 1.00 Police Captain and \$317,000 in associated expenditures to support the Police Department's recruitment and onboarding activities. This position was requested by the Police Department based on an updated evaluation of its staffing needs since the FY 2019 Proposed Budget was released. The position is anticipated to lead the Background/Recruiting and Volunteer Services Unit and will oversee all aspects of talent acquisition and onboarding activities for sworn personnel, including community outreach and advertising.

Community Plan Updates - \$202,000

The May Revise includes the restoration of \$202,000 in non-personnel expenditures that were reduced in the FY 2019 Proposed Budget as a budget reduction measure for the Planning

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Department. As a result, the Mira Mesa Community Plan Update is anticipated to proceed as currently planned in the Department's current Work Program.

Safe Parking Program - \$103,000

In our review of the FY 2019 Proposed Budget, we noted that the \$308,000 budget for the Safe Parking Program in the Economic Development Department would only cover nine months of operations. The May Revise adds \$103,000 to cover the remaining three months of operations for FY 2019.

Companion Unit Fee Waiver Pilot - \$300,000

The May Revise includes the addition of \$300,000 in one-time funds within the Citywide Program Expenditures budget to continue the Companion Unit Fee Waiver Pilot, which was approved by City Council on April 30, 2018, into FY 2019. This funding will be used to reimburse the Public Utilities Department for sewer and water capacity fees that cannot be waived and that otherwise would have been paid by companion unit permittees.

Lifeguard Academy – \$238,000

The May Revise includes the addition of \$238,000 in expenditures to allow for one Lifeguard Academy to be held in FY 2019. The Lifeguard Academy was not requested by the Fire-Rescue Department in the FY 2019 Proposed Budget, but was later identified as a need to maintain necessary staffing levels.

RESULTS OF COUNCILMEMBERS' FINAL BUDGET MEMOS

Following the release of the May Revise and Council's subsequent review at the BRC hearing on May 17, 2018, Councilmembers submitted budget modification memoranda to our Office on May 21, 2018. These memos identified expenditure priorities and potential new funding sources that were not included in the FY 2019 Proposed Budget or May Revise.

Our Office reviewed the budget priorities mentioned by a majority of Councilmembers (five or more) and we recommend funding all majority-support items using a combination of available ongoing and one-time resources. Descriptions of the majority-support items are provided in narrative form in the following section. Additionally, the table entitled "Recommended Modifications to the Mayor's FY 2019 Budget" (included later in this report) specifies recommended expenditures on majority-support items, whether they are ongoing or one-time, and what resources are available to fund them.

Tree Trimming - \$882,000 Ongoing

Seven councilmember budget memos requested the restoration of funding for the City's tree trimming contract to FY 2018 levels, which would allow for broadleaf trees to be trimmed once every nine years instead of once every 21 years. Amounts for this restoration in the memos ranged

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from \$800,000 to \$900,000. **The total reduction in tree trimming contract expenses in the Proposed Budget is \$882,000, and our final recommendations include restoring this funding.**

Library Programming - \$100,000 Ongoing

A majority of Councilmember budget priority memoranda included support for funding library programming. In past years, the Department received \$500,000 in FY 2017 and \$100,000 in FY 2018 which allowed for the development of programs such as Spring into STEAM, 1000 Books Before Kindergarten, the Campaign for Grade Level Reading, and the Summer Reading Program, among others; however, no funding was included in the FY 2019 Proposed Budget. **Our Office recommends that \$100,000 in ongoing funding be added to the Library Department budget to further library programming.**

Council Administration (1.00 FTE) - \$66,000 Ongoing

A majority of Councilmember budget priority memoranda requested 1.00 FTE be added to the Council Administration Department to provide services in support of City Council operations. **The estimated annual cost for a Council Representative I position is \$66,000, which our Office recommends adding to the Council Administration budget.** The requested position would perform several duties including: assisting with the administration and tracking of grant funded programs; ensuring contract requirements are met for the Council's Community Projects, Programs, and Services (CPPS) grants and Arts, Culture, and Community Festivals allocations; oversight of credit card usage for all City Council offices; processing and accounting for all travel requests; and other complex administrative support activities.

Code Compliance Positions (5.00 FTEs) - \$400,000 Ongoing

Seven Councilmember budget priority memoranda requested an increase to the number of code enforcement positions in the Development Services Department (DSD). **Our Office recommends the addition of 5.00 FTEs, consisting of 1.00 FTE Senior Zoning Investigator and 4.00 FTE Zoning Investigators, and \$400,000 in ongoing funding to DSD's General Fund budget.** The Department has stated they concur with the position classifications that we have identified.

Lifeguard Clerical Assistant II (1.00 FTE) - \$53,000 Ongoing

A majority of Councilmember budget priority memos supported the addition of a clerical staff member to the Fire-Rescue Department's Lifeguard Division, both in the first round of priority memoranda in January 2018 and in the second round of memoranda in May 2018. **Based on this majority Council support, our Office recommends that 1.00 FTE Lifeguard Clerical Assistant II and \$53,000 in ongoing funding be added to the Fire-Rescue Department budget to support Lifeguard Division operations.**

Graffiti Abatement - \$300,000 One-Time

Six councilmember budget memos requested the restoration of funding for the City's graffiti abatement contract, with funding amounts of \$100,000 to \$300,000. The Proposed Budget included a \$300,000 reduction in the City's graffiti abatement contracts, which would be

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associated with eliminating abatements on residential private property. **Our final recommendations include restoring this \$300,000 in funding.**

Library Security - \$288,000 One-Time

A majority of Councilmember budget priority memoranda included support for providing additional security services at library branches. **Our office recommends that \$288,000 in one-time funding be added to the Library Department budget to enhance the existing level of security services.** Attachment 2, which was provided by the Department, reflects their planned FY 2019 Library system security schedule, including the service level increase given the recommended additional funding. Note that the Department plans to make periodic adjustments to this schedule based on frequency of security incidents experienced at branch locations.

Brush Management - \$555,000 One-Time

A majority of Councilmember budget priority memoranda supported a service increase for the frequency of brush abatement from 24 months (452 acres) to 21 months (509 acres). The Parks and Recreation Department estimates this increase to cost \$555,000, including oversight and management of work performed by a third-party contractor. **Our office recommends that \$555,000 in one-time funding be added to the Parks and Recreation Department budget to enhance the existing level of brush management.**

CIP Items – Streetlights - \$3.0 Million

Installation of City-owned streetlights was the only capital activity prioritized by five Councilmembers. Some Councilmembers prioritized streetlights throughout the City generally or in certain communities, while others offered a list of numerous specific locations in their districts that need attention. **We recommend allocating the \$3.0 million available for capital expenditures to be placed in the annual allocation for Installation of City Owned Streetlights AIH00001.** This would increase the amount included in the FY 2019 Proposed Budget for this annual allocation from \$1.9 million to \$4.9 million. There is also \$2.2 million in carryforward budget (as of the beginning of May) that is working to be spent among 15 subprojects which addresses numerous locations.

We note that in the Unidentified Funding project list published in the FY 2019 Proposed Budget, the installation of streetlights annual allocation has the second largest unidentified funding need of \$184.8 million (behind the drainage and watershed annual allocations). Only 4.2% of total streetlights needs are funded which is the smallest percentage out of all the annual allocations on the list. In addition to installing new streetlights, Transportation and Storm Water staff, as well as several Councilmembers, have noted a need to repair streetlights.

For illustrative purposes, it costs approximately \$20,000 for a new streetlight with a pole and \$2,500 for a new light (also referred to as a cobra head street light) to be added to an existing pole. With a total appropriation of \$4.9 million, this would fund roughly 245 streetlights including a pole, or 1,900 new cobra head street lights.

RECOMMENDED MODIFICATIONS TO THE FY 2019 BUDGET

Our Office recommends the following budget modifications for City Council approval at its meeting on June 11, 2018. This scenario includes funding for all Council-majority expenditure priorities using a combination of available resources, as shown in the table below.

Recommended Modifications to the Mayor's FY 2019 Budget - \$5.7M

Ongoing Operating Expenditure Items	Amount
Tree Trimming	\$ 882,000
Library Programming	100,000
Council Administration - 1.00 FTE Council Representative I	66,000
Code Compliance Positions - 5.00 FTEs	400,000
Lifeguard Division - 1.00 FTE Clerical Assistant II	53,000
Total Ongoing Operating Expenditures	\$ 1,501,000
Ongoing Operating Resources	Amount
Ongoing Excess Equity	\$ 751,000
Ongoing Fire Vacancy Savings (portion)	750,000
Total Ongoing Operating Resources	\$ 1,501,000
Balance of Ongoing Operating Expenses/Resources	\$ -

One-time Operating Expenditure Items	Amount
Graffiti Abatement	\$ 300,000
Library Security	288,000
Brush Management	555,000
Total One-Time Operating Expenditures	\$ 1,143,000
One-time Operating Resources	Amount
One-Time RPTTF	\$ 855,000
Remaining Excess Equity	200,000
Ongoing Fire Vacancy Savings (portion)	88,000
Total One-Time Operating Resources	\$ 1,143,000
Balance of One-Time Operating Expenses/Resources	\$ -

Capital Expenditure Items	Amount
Streetlights	\$ 3,035,000
Total Capital Expenditures	\$ 3,035,000
Capital Resources	Amount
Remaining Land Sales	\$ 2,300,000
Infrastructure Fund	735,000
Total Capital Resources	\$ 3,035,000
Balance of Capital Expenses/Resources	\$ -

Grand Total of All Expenditures	\$ 5,679,000
Grand Total of All Resources	\$ 5,679,000
Final Balance of All Expenditures/Resources	\$ -

FINAL BUDGET RECOMMENDATIONS

In order to approve the FY 2019 budget, the City Council is being asked to approve the following two actions:

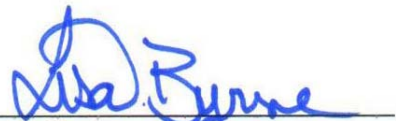
1. Approve the Mayor's FY 2019 Proposed Budget, as modified by the Mayor's May Revision.
2. Approve the Independent Budget Analyst's recommended final budget modifications included in IBA Report 18-13 in the table entitled "Recommended Modifications to the Mayor's FY 2019 Budget", and as modified by the City Council.

LOOKING TO FY 2020

As we mentioned in our review of the FY 2019 Proposed Budget, we are potentially heading, based on current information, into a deficit situation for FY 2020. Our Proposed Budget review discusses several financial issues contributing to FY 2020 being another difficult budget year, with the City possibly facing a double-digit deficit that could require more reductions, operational efficiencies, and/or new revenue sources to balance the budget. An evaluation of challenges for FY 2020 will occur during FY 2019, beginning with the completion of the Five-Year Outlook in November and continuing during the FY 2020 budget development process.



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Angela Colton
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Jeff Kavar
Deputy Director



Andrea Tevlin
Independent Budget Analyst

- Attachments: 1. IBA Review of the FY 2018 Year-End Budget Monitoring Report
2. Library Department FY 2019 Planned Security Schedule

IBA Review of the FY 2018 Year-End Budget Monitoring Report

Overall, our Office concurs with the year-end expenditure and revenue projections included in the FY 2018 Year-End Budget Monitoring Report (Third Quarter Report). Our Office also agrees with the Third Quarter Report appropriation adjustment requests, as well as the typical annual year-end budget control authorities requested in the report. Details of select revenue and expenditure projections included in the Third Quarter Report, including major General Fund revenue projections, over-budget expenditures in salaries and wages, as well as significant issues identified by our Office, are discussed in the following sections.

General Fund Revenues

FY 2018 General Fund revenues are projected to be approximately \$1.42 billion at fiscal year-end, \$13.3 million or 1.0% above the FY 2018 Adopted Budget, and \$8.1 million over the year-end projection reported in the FY 2018 Mid-Year Budget Monitoring Report, as displayed on the following table.

FY 2017 Projected Year-End General Fund Revenue					
Revenue Source (\$ in millions)	Adopted Budget	Mid-Year Projection	Year-End Projection	Variance: Adopted Budget to Year-End	Variance: Mid-Year to Year-End
Major General Fund Revenues					
<i>Property Tax</i>	\$ 534.6	\$ 532.9	\$ 533.3	\$ (1.4)	\$ 0.4
<i>Sales Tax</i>	275.3	274.4	276.4	1.1	2.0
<i>Transient Occupancy Tax</i>	121.1	123.3	121.9	0.9	(1.4)
<i>Major Franchise Fees</i>	73.5	77.7	77.7	4.2	0.0
Sub-Total Major General Fund Revenues:	1,004.5	1,008.3	1,009.3	4.8	1.0
Miscellaneous Revenues	105.7	105.7	108.3	2.5	2.5
Property Transfer Tax	10.1	10.4	10.6	0.5	0.2
Department Revenues	287.4	288.5	292.9	5.5	4.4
Total:	\$ 1,407.7	\$ 1,412.9	\$ 1,421.1	\$ 13.3	\$ 8.1

Note: Table may not total due to rounding

Our office agrees with the year-end revenue projections in the Year-End Report.

General Fund Expenditures

Since the Third Quarter Report includes detailed discussion on FY 2018 projections, our coverage of Third Quarter Report expenditures will focus on salaries and wages.

Salaries and Wages

The following table includes year-end projections from both the Mid-Year and Third Quarter Reports for the various salaries and wages categories. The second column from the right shows that salaries and wages in total are projected to be \$7.6 million higher than what was included in the FY 2018 Adopted Budget.

Looking at the separate lines in the table, we can see that there is \$15.5 million in salary savings, primarily related to higher vacancies than anticipated in the Adopted Budget. This \$15.5 million in vacancy savings, though, is more than offset by overages in special pay, overtime, hourly wages, vacation pay-in-lieu, and termination pay.

The most significant overage, \$16.8 million in overtime, is largely related to the Fire-Rescue, Police, and Transportation & Storm Water Departments – \$12.9 million, \$1.7 million, and \$1.4 million, respectively. Note, however, that \$4.5 million of the overtime overage is related to reimbursable amounts for Fire-Rescue, which after receipt of such reimbursements, will have no impact on the General Fund fund balance. The sizable Fire-Rescue overage is discussed later, in the Fire Overtime section of this Attachment.

FY 2018 Projected Salaries and Wages Expenditures						
General Fund Amounts (\$ in millions)	Adopted Budget	Mid-Year Projection	Third-Qtr Projection	Variance Mid-Year to Third Qtr	Variance Adopted to Third-Qtr	Variance % Adopted to Third-Qtr
Salaries ¹	\$ 434.2	\$ 423.8	\$ 418.7	\$ (5.1)	\$ (15.5)	-3.6%
Special Pay	28.6	31.3	31.6	0.3	2.9	10.3%
Overtime	61.5	67.8	78.4	10.6	16.8	27.4%
Hourly	13.0	13.3	13.3	(0.0)	0.3	2.0%
Vacation Pay-in-Lieu of Annual Leave	7.3	9.3	9.1	(0.2)	1.8	24.3%
Termination Pay	2.4	3.0	3.6	0.5	1.2	49.9%
Total	\$ 547.1	\$ 548.5	\$ 554.6	\$ 6.1	\$ 7.6	1.4%

Note: Table may not total due to rounding.

¹The Year-End Report salaries category includes special pay, producing a net salary savings of \$12.5M (the \$2.9M over-budget special pay offsets the \$15.5M in salary savings, netting to \$12.5M).

The trend where salary/vacancy savings offsets or partially offsets other salaries and wages categories has been occurring for several years, as the next table demonstrates.

Salaries and Wages Expenditures			
General Fund Amounts (\$ in millions)	FY 2016 Variance Adopted to Actual Expenditures	FY 2017 Variance: Adopted to Actual Expenditures	FY 2018 Variance: Adopted to Third-Qtr Projection
Salaries	\$ (21.9)	\$ (15.7)	\$ (15.5)
Special Pay	1.6	4.0	2.9
Overtime	11.9	10.6	16.8
Hourly	0.4	0.1	0.3
Vacation Pay-in-Lieu of Annual Leave	2.8	1.9	1.8
Termination Pay	1.1	0.9	1.2
Total	\$ (4.2)	\$ 1.9	\$ 7.6

Note: Table may not total due to rounding.

Significant Issues**Risk Management Reserves**

The Risk Management Department manages the Public Liability (PL), Workers' Compensation, and Long-Term Disability Funds. In our review of the FY 2019 Proposed Budget we reviewed issues associated with each of these funds. Except for the PL Funds, nothing in the Year-End Report has changed with respect to the projected year-end balances or reserve targets. Changes with respect to PL Funds are discussed in the next section.

Public Liability Funds – Resources that Balance the FY 2019 Budget

There are two PL funds supporting claims against the General Fund: the PL Reserve and the PL Operating Fund. In our review of the FY 2019 Proposed Budget, we identified one-time resources in the PL Operating Fund that exceeded projected FY 2018 costs by about \$7.3 million. We also identified \$2.0 million in excess PL Reserve that was estimated for FY 2019, for a total of \$9.3 million.

Not being needed to support the Reserve and public liability claims in FY 2018, Financial Management utilized this \$9.3 million in excess resources by reducing the FY 2018 General Fund expenditures that were budgeted to support the PL funds. With this action, additional General Fund Excess Equity was created, of which \$8.6 million was used to balance the FY 2019 May Revise. The largest components of May Revise expenditures increases are \$6.8 million in Fire overtime (discussed below) and \$935,000 in Infrastructure Fund transfer.

Fire Overtime

The Fiscal Year 2018 Year-End projection for Fire overtime is \$12.9 million over the budgeted level set by the Adopted Budget. This overage has increased significantly from the projection at Mid-Year. As shown in the table below, the total projected overtime expenditure for Fire is now \$45.8 million, which is about 45% higher than the average cost over the past four years.

Fire-Rescue Overtime – Historical Budget vs. Actuals (in millions)

	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Budget	\$23.7	\$26.7	\$29.9	\$30.1	\$32.8	\$38.1
Actual	\$29.7	\$31.5	\$31.8	\$32.5	\$45.8 (YE Proj.)	-

In response to the projected over-budget overtime expenditures for FY 2018, the May Revise adds \$6.8 million in overtime expenditures to the Fire-Rescue budget for FY 2019. Of this amount, half (\$3.4 million) is funded with ongoing resources and half is considered a one-time expense. As has been explained in previous reports by Financial Management, a large part of the overage in FY 2018 is due to strike team deployments and weather-related staffing which are one-time events.

But another part is due to Local 145 MOU provisions, including one that went into effect at the start of FY 2018, which needs to be addressed to avoid these overages in future years.

We have discussed with Financial Management some concerns about the \$3.4 million being budgeted as one-time in FY 2019 and whether there will be enough behavior change to achieve the necessary mitigations. Aside from that issue, we cautiously agree that the total amount for FY 2019 should be sufficient even though it is \$7.6 million less than FY 2018 projections. We will continue to work with staff in monitoring and analyzing this issue through the end of FY 2018 and into FY 2019.

Fleet Operating Fund Balance

At the time of our review of the FY 2019 Proposed Budget, it was unclear if the Fleet Operating Fund would have sufficient fund balance at the end of FY 2018 to support the significant vehicle usage fee rate reduction being given to client departments in FY 2019. Based on the FY 2018 mid-year projections and accounting for the savings from not conducting tenant improvements at the Othello facility, we projected the Fleet Operating Fund would be short approximately \$1.6 million of fund balance at the end of FY 2019. However, with the updated projections in the FY 2018 Year-End Budget Monitoring Report, which include the savings from Othello, the Fleet Operating Fund is now projected to end FY 2019 with a positive fund balance of approximately \$332,000.

Engineering & Capital Projects Deficit

The Year-End Budget Monitoring Report includes a projected Engineering & Capital Projects (ECP) Fund deficit of \$8.0 million by the end of FY 2018. This is a \$4.4 million increase in deficit from the Mid-Year Budget Monitoring Report. Our Office's review of the Proposed Budget discussed the projected FY 2019 deficit and suggested Council request additional information from staff on what is driving the deficit and how it will be addressed. The Year-End Budget Monitoring Report provides additional information on this topic.

The report states that revenues are estimated to decrease by \$7.4 million from the Mid-Year Budget Monitoring Report due primarily to challenges in filling vacant positions and an increase in non-billable or unreimbursed labor charges. Staff indicates that one such unreimbursed labor charge is for inspections that Public Works conducts related to work that San Diego Gas and Electric does in the public-right-of-way, typically paid out of the General Fund from Franchise Fee revenue. This contributes to \$1.2 million of the revenue decrease. Expenditures are also projected to be underbudget primarily due to vacant reimbursable positions.

The year-end report indicates that one of the planned ways to mitigate the \$8.0 million deficit is to adjust the ECP overhead rate. The overhead rate that ECP uses is currently set at 94.7% and is updated each year. For every \$1 in direct expenditures, such as time an engineer spends on a specific capital improvement project, an additional 0.95 cents is charged to cover indirect expenses such as utilities and management. The overhead rate is generally calculated by taking total *indirect* costs and dividing by *direct* salaries and wages, using audited financial data from two years prior.

The current overhead rate, based on FY 2016 data, could be understated. For example, staff indicates that the FY 2018 vacancies are about 5% higher than in FY 2016, in which many of these positions are billable. If the proportion of direct expenditures is less in FY 2018 as compared to FY 2016, this would have the effect of increasing the overhead rate calculation.

FY 2019 - Library System Security Guard Schedule

Branch Libraries Security Guard Schedule - Additional hours from FY18 shown in red.

Beckwourth

BW	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	10:00-6:00	10:00-6:00	10:00-6:00	10:00-6:00	10:00-6:00	10:00-6:00		
Guard 1	8	8	8	8	8	8		48

** Increases 4 hours Mondays through Fridays and adds 8 hours on Saturdays*

Carmel Valley

VA	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	2:00 - 6:00	2:00 - 6:00	2:00 - 6:00	2:00 - 6:00	2:00 - 6:00	2:00 - 6:00	1:00-5:00	
Guard 1	4	4	4	4	4	4	4	28

**Adds 4 hours on Saturdays and Sundays*

Carmel Mountain Ranch

CT	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	9:30 - 6:00	11:30 - 8:00	11:30 - 8:00	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00	1:00-5:00	
Guard 1		8	8	8	4			28

City Heights

CT	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	9:30 - 6:00	11:30 - 8:00	11:30 - 8:00	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00	1:00-5:00	
Guard 1	8	8	8	8	8	8	4	52

College Rolando

CH	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	1:00 - 6:00	1:00 - 8:00	1:00 - 8:00	1:00 - 6:00	1:00 - 6:00	1:00 - 6:00		
Guard 1	5	7	7	5	5	5		34

**Adds 5 hours on Saturdays*

La Jolla

LJ	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	9:15-5:15	11:15-7:15	11:15-7:15	9:15-5:15	9:15-5:15	9:15-5:15	12:30-4:30	
Guard 1	8	8	8	8	8	8	4	52

Logan

LO	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	10:00-6:00	12:00-8:00	12:00-8:00	10:00-6:00	10:00-6:00	10:00-6:00	1:00-5:00	
Guard 1	8	8	8	8	8	8	4	52

Linda Vista

LV	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	2:00 - 6:00	2:00 - 8:00	2:00 - 8:00	2:00 - 6:00	2:00 - 6:00	11:30 - 4:00		
Guard 1	4	6	6	4	4	5		29

**Increases 1 hour on Tuesdays and Wednesdays*

Mira Mesa

MM	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	10:00-6:00	10:00-6:00	10:00-6:00	10:00-6:00	10:00-6:00	10:00-6:00	1:00-5:00	
Guard 1	8	8	8	8	8	8	4	52

Mission Hills

MH	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	2:00-6:00	4:00-8:00	4:00-8:00	2:00-6:00	2:00-6:00	10:00-6:00		
Guard 1	4	4	4	4	4	8		28

**Adds 4 hours on Mondays, Thursdays, Fridays and 8 hours on Saturdays*

Mission Valley

MV	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	10:00-6:00	12:00-8:00	12:00-8:00	10:00-6:00	10:00-6:00	10:00-6:00	1:00-5:00	
Guard 1	8	8	8	8	8	8	4	52

Malcolm X

MX	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	9:30-5:00	11:30-7:30	11:30-7:30	9:30-5:00	9:30-5:00	9:30-5:00	12:00-5:00	
Guard 1	8	8	8	8	8	8	5	
Hours	4:00-8:00	4:00-8:00	4:00-8:00	4:00-8:00	4:00-8:00	4:00-8:00	12:00-5:00	
Guard 2	4	4	4	4	4	4	5	82

North Clairemont

NC	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	11:30-8:00	2:00-8:00	4:00 - 6:00	4:00 - 6:00	4:00 - 6:00			
Guard 1	8	6	4	4	4			26

**Adds 8 hours on Mondays and 4 hours on Thursdays, Fridays and increases 2 hours on Tuesdays*

North Park

NP	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	11:30-8:00	11:30-8:00	11:30-8:00	11:30-8:00	2:00 - 6:00	2:00 -6:00		
Guard 1	8	8	8	8	4	4		40

**Adds 8 hours on Mondays and increases 4 hours on Tuesdays through Thursdays*

Ocean Beach

OB	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	9:30 - 6:00	11:30 - 8:00	11:30 - 8:00	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00		
Guard 1	8	8	8	9	9	9		51

**No increase - hours were adjusted*

Oak Park

OK	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours		9:30 - 6:00	9:30 - 6:00	9:30 - 6:00				
Guard 1		8	8	8				24

**Increases 4 hours on Tuesdays through Thursdays*

Otay Mesa

OT	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00	2:00 - 6:00	2:00 - 6:00	2:00 - 6:00		
Guard 1	8	8	8	4	4	4		36

**Increases 4 hours on Mondays through Wednesdays*

Pacific Beach

PB	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	10:00 - 6:00	11:30 - 8:00	11:30 - 8:00	10:00 - 6:00	10:00 - 6:00	10:00 - 6:00	12:00-5:00	
Guard 1	8	8.5	8.5	8	8	8	5	54

Point Loma

PO	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00	1:00-5:00	
Guard 1	8	8	8	8	8	4	4	
Guard 2				4				
Total	8	8	8	12	8	4	4	52

**Increases 4 hours on Mondays, Thursdays, Fridays and 2 hours on Tuesdays and Wednesdays*

San Ysidro

SY	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours		9:30 - 6:00	9:30 - 6:00	9:30 - 6:00				
Guard 1		8	8	8				24

**Increase 4 hours on Tuesdays and Wednesdays, adjusted hours on Thursdays*

Serra Mesa

SM	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours		2:00-8:00	2:00-8:00	2:00-8:00		12:00 - 6:00	1:00-5:00	
Guard 1		6	6	6		6	4	28

**Adds 6 hours on Thursdays and 4 hours on Sundays*

Skyline

SK	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	2:00-6:00	12:00-8:00	12:00-8:00	2:00 - 6:00	2:00-6:00	2:00 - 6:00		
Guard 1	4	8	8	4	4	4		32

Tierrasanta

TS	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours		4:00 - 8:00	4:00 - 8:00			12:00-4:00		
Guard 1		4	4			4		12

University Heights

UH	Mon	Tue	Wed	Thur	Fri	Sat	Sun	Total
Hours	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00	9:30 - 6:00		
Guard 1	8	8	8	8	8	8		48

**Increases 4 hours on Mondays through Fridays*

CENTRAL LIBRARY
Security Guard Schedule - Additional hours from FY18 shown in red.

Guards	Mon.	Tues.	Wed.	Thurs.	Fri.	Sat.	Sun.	Total
24 hrs Guards	24	24	24	24	24	24	24	168
Lead 1	8	8	8	8	8	8	6	54
Lead 2	5	5	5	5	0	8	7	35
Guard1	8	8	8	8	8	8	7	55
Guard 2	8	8	8	8	8	8	7	55
Guard 3	8	8	8	8	8	8	7	55
Guard 4	8	8	8	8	8	8	7	55
	<i>*Increases 8 hours Mondays through Fridays</i>							
Total Daily Hours	69	69	69	69	64	72	65	477

****Security Guard Schedules are subject to change based on needs.**



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: May 31, 2018

IBA Report Number: 18-14

City Council Docket Date: June 11, 2018

Item Number: TBD

FY 2019 Councilmember Budget Modification Memoranda

As part of the FY 2019 budget development process, Councilmembers submitted budget modification memoranda to our Office on May 21, 2018, which are included in their entirety as attachments to this report. These memos identify specific expenditure priorities and potential new funding sources not included in the FY 2019 Proposed Budget or the May Revision.

Our Office reviewed the budget modifications mentioned by a majority of Councilmembers – five or more – in their memoranda, and we discuss these prioritized expenditures in IBA Report 18-13 (*Recommended City Council Modifications to the Mayor's Proposed FY 2019 Budget and May Revision*). In that report we recommend funding for all of the City Council's majority expenditure priorities using a combination of available resources. The IBA's final budget recommendations will be considered by the City Council at the meeting of June 11, 2018.

Chris Olsen
Fiscal & Policy Analyst

APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachment: 1. Councilmember Budget Modification Memoranda



**COUNCILMEMBER BARBARA BRY
CITY OF SAN DIEGO**

DISTRICT 1

MEMORANDUM

DATE: May 21, 2018
 TO: Andrea Tevlin, Independent Budget Analyst
 FROM: Councilmember Barbara Bry, First Council District *Barbara Bry*
 SUBJECT: Fiscal Year 2019 Final Budget Priorities

After weeks of Budget review with my Council colleagues, the Independent Budget Analyst, and our San Diego community members, I am pleased to submit my Fiscal Year 2019 Final Budget Priorities.

I commend the Mayor on a balanced budget with a respite for the arts, a commitment to Climate Action Campaign goals, and the addition of critical positions in the City Attorney's Office.

Further, I thank the Mayor for funding allocations to Scripps Park Comfort Station, La Jolla Recreation Centers, as well as asphalt resurfacing and traffic signage in District 1.

As Budget and Government Efficiency Committee Chair, I look forward to working with Committee Members, the Independent Budget Analyst (IBA), full City Council, Mayor and staff, and the community to make continuous improvements and keep San Diego imaginative, innovative and inclusive. As such, my final priorities include:

FY2019 Final Budget Priorities

Public Safety

- Lifeguard Clerical Assistant II, as per the Lifeguard Division 5 Year Plan
- Lifeguard Children's Pool III, as per the Lifeguard Division 5 Year Plan
- Police Department Racial Impact Report AB 953
- Police Department Restorative Justice training
- Fire Rescue Resource Access Program
- San Diego Police Department Housing Incentives \$500K

Environment

- Restoration of \$900,000 for shade tree pruning

Infrastructure

District 1 priorities:

- Carmel Valley Recreation Center Pool
- Carmel Valley Recreation Center Crosswalk
- La Jolla Azul to Poole Sidewalk
- La Jolla Dunaway Drive
- La Jolla Casa de Manana Street Panels
- La Jolla Neptune Broken Pipe
- Torrey Pines Los Pen Restoration and Sorrento Channel

Neighborhood Services

- Library security \$250,000 and programming \$50,000
- 2 FTEs Code Compliance
- Graffiti abatement \$100,000

Council Administration

- 1 FTE Council Representative position in Council Administration

All one-time costs may be paid for by excess equity. Ongoing positions may be funded by redirecting funds from Recreation Council administration.

Thank you for your consideration of the priorities I've outlined here. If you have any questions or concerns, please contact Budget Committee Consultant Victoria Joes at vcjoes@saniego.gov or (619) 236-6611.



M E M O R A N D U M

DATE: May 21, 2018
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Lorie Zapf, Council District 2
SUBJECT: Final Budget Suggestions for FY 2019

It continues to be my priority to protect and preserve the safety and integrity of our beach and bay communities. I am happy to see many of these priorities, such as maintaining funding levels to Arts and Culture, a second trash pick-up in Mission Beach to address the health and safety for residents and businesses, and continued investment in infrastructure projects like the street repaving program included by the Mayor.

Below is a list of Council District 2 priorities that I, on behalf of my council district, will continue to advocate for and would like to see included in the FY 2019 budget:

Clean SD

Proposed Reallocation: \$177,000

The proposed \$4.2 million allocation towards the Clean SD program includes much needed services for clean-up and sanitation efforts throughout our city. Currently, the Library budget includes \$130,000 for additional janitorial services at the Central Library. I am proposing that Clean SD funds cover this expenditure. Therefore, the \$130,000 previously allocated to the Library Department's budget can be used towards library programming. The Park and Recreation Department budget includes \$47,000 to expand restroom hours at Balboa Park. I am proposing that funds from Clean SD cover this cost and that the budgeted expenditure previously allocated to the Park and Recreation Department be used to restore citywide park maintenance staff.

Council Administration Position

Proposed Allocation: \$66,000

Include \$66,000 to fund a Council Representative I position. This position will provide complex administration support for all City Council Offices. This position will also assist in the

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implementation of funding grant cycles and grant tracking, manage the grant approval process and ensure City department contracting requirements are met.

Eliminate Recreation Center Fund Support

Proposed Reallocation: \$291,000

Staff disclosed administration of the new structure for Recreation Councils which includes budget development and monitoring, contract management, and payment processing would be maintained by current staff levels and that additional staff support would not be needed.

Library

Proposed Allocation: \$288,000

Increased security guard services were not included in the May Revise and with on-going public safety concerns throughout our branch library locations, I am requesting that \$288,000 be allocated to expand the number of hours and increase the caliber of guards trained for workplace violence. Families should feel safe bringing their children to libraries in their community. In addition, Library staff should be in a safe working environment.

Tree Trimming

Proposed Allocation: \$881,000

I believe that we must prioritize the upkeep and care of trees within our community and suggest that we move to restore \$881,000 in the budget to provide for tree trimming services. Neglecting tree trimming is detrimental to community and motorist safety and increases the city's liability in claims involving tree-related incidents. Overgrown tree branches may block stop signs and other traffic signs, potentially contributing to traffic accidents and injuries. Pedestrians and powerlines are at risk when tree branches fall, either from weather or breaking off. It is the duty of the city to properly manage and take care of trees in public right-of ways. The possibility of damages and injuries resulting from negligence and improper care of trees may lead to costly claims against the city.

Clerical Assistant II for San Diego Lifeguards

Proposed Allocation: \$66,000

Ensuring that our Lifeguard Division is sufficiently staffed must be a high priority for our city and I propose that we include in the budget \$66,848 for Fire-Rescue, Lifeguard Division, to recruit for the position of Clerical Assistant II. Outlined in the "Lifeguard Division Five Year Needs Assessment," the Clerical Assistant II position will assume a supportive role in all aspects of the Lifeguard Division's front office operations. Currently, employees in the Lifeguard position are handling clerical duties such as invoicing, answering front counter calls, and other non-rescue responsibilities. Having to handle these clerical duties is a misuse of time and skill of

ATTACHMENT G

highly trained and qualified Lifeguards, taking them away from supervising and protecting our beaches and waters. I propose that we include in the budget sufficient funding so that a Clerical Assistant II may be hired to support all clerical aspects of the Lifeguard Division's front office operations and so that Lifeguards may re-assume their intended roles of beach supervision and rescue.

Installation of City Owned Street Lights and Traffic Signal Modifications and Upgrades

Proposed Allocation: \$734,841

I propose that we allocate the remaining \$734,841 of the Infrastructure Fund to citywide traffic signal upgrades and modifications and to the installation of city owned streetlights citywide. Upgrading our traffic signals reduces congestion and delay and the installation of pedestrian countdown timers helps to implement Vision Zero. Installation of city owned street lights also helps to promote walkability and safety. I recommend the allocation of \$367,000 to both annual allocations, AIL00005 – Traffic Signal Upgrades and to AIH0001- City Owned Street Light Installations.

Brush Management

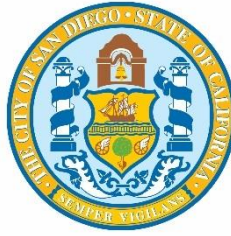
Proposed Allocation: \$554,696

In order to provide fire safety, especially during these dry seasons, I would like to suggest we allocate \$554,696 for additional brush management. The additional funds would enable the improved service frequency from 24 months to 21 months.

Roundabout at West Point Loma Blvd. and Bacon Street Traffic Circle

Proposed Allocation: \$500,000

The installation of a traffic circle at West Point Loma Blvd. and Bacon Street is a high priority item for the Ocean Beach community and I believe we should move to allocate \$500,000 of the budget to fund this traffic project. The intersection of West Point Loma Blvd. and Bacon Street is a high traffic area, due to motorists coming from Sunset Cliffs Blvd. and Nimitz Blvd, that becomes congested from the 4-way stop. The installation of a roundabout will contribute to a more fluid traffic flow and reduce the backup of cars that results from motorists awaiting their turn through the intersection. Additionally, this traffic circle proposal, deemed as the top priority of the Ocean Beach Planning Board, meets goals outlined in the Climate Action Plan, the Bike Master Plan, the Ocean Beach Community Plan Bike Boulevard, and the SANDAG Smart Growth Corridor.



**COUNCILMEMBER CHRISTOPHER WARD
COUNCILMEMBER GEORGETTE GÓMEZ
M E M O R A N D U M**

DATE: May 21, 2018

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Christopher Ward, Third Council District
Councilmember Georgette Gómez, Ninth Council District

RE: Final Budget Priorities and Revisions to the Fiscal Year 2019 Budget

This memorandum contains our joint priorities for the Fiscal Year 2019 budget, which align with our commitment to create a spending plan for San Diego that balances fiscal responsibility with the need to make bold and equitable investments in our City's future.

We believe the priorities which receive funding should be designed to not only maintain the fiscal health of the city in FY 2019. This should include efforts to ensure that city functions are performed in a cost-effective manner by city staff rather than outside contracted support.

Additionally, while it's necessary to keep our budget balanced, we should also continue efforts to match ongoing commitments with ongoing funding. Stopgap efforts may be unavoidable in certain cases, but the city should make every effort to avoid normalizing these funding approaches. This provides stability for city programs, avoiding year-to-year uncertainty for businesses, community organizations, and citizens and allowing them to better serve the region.

Fiscal prudence is important because the City's *Fiscal Year 2019-2023 Five-Year Financial Outlook* projects the Council to be in a position to mitigate a \$34.6 million deficit in the FY 2020 budget. This is due to the softening of growth in our major revenue sources, while projected baseline and critical strategic expenditures are expected to increase. This makes the FY 2019 budget especially important, as the investments made next year must be fiscally responsible and equitable so we make a positive impact in our diverse communities.

We look forward to working closely to provide appropriate support for these FY 2019 programs and hope to continue strengthening our budgetary practices going forward.

HOMELESSNESS & AFFORDABLE HOUSING

The proposed budget increases spending on homeless programs at the expense of dedicated funding to support the creation of affordable housing. We made the decisions to move forward with the bridge structures, safe parking and storage facilities in order to provide safe and sanitary conditions for our fellow San Diegans. We must identify funding to sufficiently backfill that money to the Housing Commission to make the progress we need on Housing First priorities. The final FY 19 budget must reflect the City of San Diego's commitment to permanent supportive housing opportunities through a coordinated and collaborative approach to our homeless crisis.

- **Establishment of a Flexible Spending Pool (FSP):** Creation of the bridge structures has provided 700 beds for unsheltered individuals but exits to permanent housing remain low. This is in part because we have not invested in the end of the pipeline to provide units needed at affordable rates. The Rapid Rehousing Initiative conducted through the Select Committee on Homelessness this past fall identified delays which underscored the need for centralized housing navigation, and the need for additional, flexible financial resources. The City should initiate the development of a flexible spending account that can allocate funding to an expanded range of Housing First opportunities. Through the combined resources of the City, the San Diego Housing Commission, local government partners, and philanthropic assistance, this pool can be used to fill gaps in rental payments, security deposits, and other additional services needed to efficiently connect individuals to permanent housing.
Approximate cost: \$500,000 (Start-Up)
- **Increased Funding for Homeless Prevention and Diversion Services:** An additional \$1 million allocation to the San Diego Housing Commission can assist up to 1,450 households at risk of experiencing homelessness, helping to reduce the inflow of newly homeless individual and families into the system.
Approximate cost: \$1.0 million.
- **Workforce Development and Job Training:** Employment is critical for ending homelessness and outlined as a key strategy in the United States Interagency Council on Homelessness (USICH) federal plan to prevent and end homelessness. Rapid Re-Housing (RRH) is a Housing First intervention targeted to mid-range acuity households (both families and single adults) who will need some support but ultimately will be self-sufficient over a period of time. By providing targeted intensive employment supports to RRH households, it is expected that employment outcomes will improve housing stability at RRH exit and further stability over time. The pilot is expecting to serve a minimum of 200 households enrolled in City of San Diego RRH programs. Employment services will be provided by the San Diego Workforce Partnership (SDWP) and the San Diego Housing Commission's (SDHC) Achievement Academy.
Approximate cost: \$325,000 total with \$25,000 investment from the City of San Diego
- **Tiny Home Bridge Community Pilot:** Cities such as Seattle and Portland have developed programs through offering public land and funding to support temporary "tiny home

communities” for people experiencing homelessness. The bridge communities can provide a safer environment than sleeping on the street, improve access to services, and help individuals transition to permanent housing. The City should identify a minimum of one City-owned parcel for a two-year pilot program, with funding provided to support services, security, and operations at the bridge community. The community could contain approximately 15 temporary “tiny home” sleeping cabins under 120 square feet to provide safe and temporary shelter for these vulnerable individuals.

Approximate cost: \$400,000.

- **Housing Preservation Coordinator:** We recommend that the San Diego Housing Commission hire a Housing Preservation Coordinator to annually conduct an inventory of at-risk units, connect owners to financing and subsidy resources available for preservation, and/or facilitate sales to qualified affordable housing developers.

Approximate Cost: \$108,000 for 1.0 FTE.

PUBLIC SAFETY

- **Funding to Implement AB 953:** The Racial and Identity Profiling Act of 2015 only requires that the data be sent to the State Department of Justice. San Diego residents must have an opportunity to hear from the San Diego Police Department directly through an annual independent Racial Impact Report. The report should include information about any racial bias complaints and the outcomes of such complaints, as well as any action taken by SDPD to mitigate racial biases. The report should also make recommendations based on the data collected. Analysis of data we are already required to report will allow for us to see if we are making progress to deal with the disparities identified in the SDSU study, as well as under AB 953.

Approximate cost: \$75,000

- **Balboa Park SDPD dedicated team:** Balboa Park is our City’s crown jewel and a regional park in our urban core with more than 1,200 acres. Previously, the park had a dedicated team in SDPD assigned. As we staff up officers, we request the restoration of the critical team under the neighborhood policing division.

Approximate cost: Reallocation of staff resources.

- **Police Performance Metrics:** The addition of performance metrics related to 911 call wait time is helpful to provide an overview of response times in comparison to best practices and help align resources to meet our targets. The FY 19 budget allocation of 10.0 FTE (9.0 Dispatch and 1.0 Dispatch Supervisor) is an important step to improve San Diego Police Department Non-Emergency and Other Communication Channels. However, additional metrics are needed to allow the City to be better informed about how to address staffing. The FY 19 budget should include the following performance metrics for the Police Department, including dispatch division:

- Comparison of actual sworn staffing with the sworn staffing goals remaining in the SDPD five-year plan;

- Budgeted and actual sworn officers per 1,000 population (appeared in FY 15, FY 14, and FY 13 adopted budgets) and how they compare with the average of other large cities;
 - Average non-emergency call wait time;
 - The number of abandoned non-emergency calls, and the number of abandoned non-emergency calls that received a call back;
 - The number of sworn officer hours dedicated to dispatch, and the cost, including overtime pay.
- **Community Oriented Policing:** We are encouraged by the creation of the new Neighborhood Policing Division and the centralization of the Homeless Outreach Team, Quality of Life Teams, and Psychiatric Emergency Response Team programs but need to remain committed to investing in a community policing philosophy departmentwide. It is imperative that the Police Department present a restoration plan to ensure a robust community policing strategy. Specifically, we request that additional Community Relations Officers and multi-lingual Police Officers/Police Services Officers be added as the Police Department continues to rebuild. Increase RSVP program to provide more resources to our neighborhoods and more opportunities for engaged residents to volunteer. More eyes on the streets in our neighborhoods increases sense of community based police presence.
Approximate Cost: Reallocation of existing resources.
 - **Resource Access Program (RAP):** We are encouraged to learn that the RAP program will be reinstated through the upcoming RFP for EMS. The San Diego EMS Resource Access Program is a paramedic-based surveillance and case management system that intercepts high EMS users and seeks to reduce dependence on EMS and acute care services by linking individuals with appropriate resources for their underlying medical, mental health, and social needs. RAP has saved taxpayers approximately \$2 million dollars in diverted public health costs and we would like to see the RFP include 4.0 FTE Community Paramedics for this program.
 - **Downtown Park Ranger:** The FY 19 proposed budget includes an additional Park Ranger dedicated to the San Diego River. As the City's fastest growing neighborhood, Downtown San Diego is continuously adding park space. However, they are not supported by a dedicated Park & Recreation Department ranger. In light of ongoing public safety issues at Horton Plaza Park, Fault Line Park and Children's Park, and to meet the standard of activation and support afforded to communities throughout the City, the Downtown neighborhoods of Core, Marina, Gaslamp Quarter, Little Italy, East Village, and Cortez Hill should have a dedicated ranger.
Approximate Cost: \$75,000
 - **Restorative Justice Funding:** Funding toward the training of San Diego Police Department Officers in Restorative Justice practices. Restorative Justice prioritizes mediation, counseling and communication for certain youth offenses. The overarching goal is to keep youth out of the school to prison pipeline, a path that youth of color disproportionately find themselves on because they face harsher punishments and are more heavily prosecuted for minor offenses. The City Council and Mayor recently renewed their commitment and investment in addressing Police Officer retention issues and have vowed continued support. A revenue from the City's Marijuana Tax (Measure N) continues to increase, it is appropriate for some

of this new funding to be invested in Restorative Justice practices including training for 125 SDPD Officers.

Approximate cost: \$300,000

- **Lifeguard Division Staffing:** Last year, San Diego Lifeguards made approximately 7,000 water rescues, cliff rescues, river rescues, boat rescues, medical aids, and enforcement calls. In order to continue providing an adequate level of service, we request the addition of a 1.0 FTE Clerical Assistant II to support the Lifeguard Division's front office operation.
Approximate cost: \$67,000 for 1.0 FTE.

NEIGHBORHOOD SERVICES

- **Code Compliance Officers in the Development Services Department:** Despite budget requests from a majority of Council offices, the Mayor's proposed FY 19 budget decreases the number of code compliance officers. The Development Services Department's Neighborhood Code Compliance Division provides significant value to neighborhoods by enforcing our municipal code and protecting the public from a variety of health and safety violations. Our districts contain some of the oldest neighborhoods in the City, which rely on code enforcement to mitigate such nuisances as illegal businesses operations, high occupancy housing issues, noise generators, accumulation of materials in yards, and unsafe and unsanitary housing conditions. We ask for an additional 2.0 FTE Combination Inspectors (\$64,000 each) and 2.0 FTE Zoning Investigators (\$56,000 each) be added to the FY 19 budget.
Approximate cost: \$240,000. This cost could be offset by increased activity (i.e. issuance of permits for compliance, citations, etc.)
- **Brush Abatement for Urban Canyons:** Increased accumulation of brush within our canyons creates a concern in our neighborhoods of potential fire hazard. While staff has begun to work through the backlog of fire risk violations we need the resources for Park and Recreation to increase abatement specifically within our urban canyons. Our FY19 proposed Brush Management Budget is \$4,437,568. We request increased service frequencies from 24 months (452 acres per year) to 21 months (509 acres per year, 12.5% increase
Approximate cost: \$554,696 per fiscal year.
- **Library Services and Programming:**
 - **Library Security:** In order for patrons to feel safe in our branch libraries additional security is needed. Currently only 24 out of our 36 branch libraries have security. We believe this responsibility should fall under the jurisdiction of our City employees and be filled with classified positions. If contracting out for this upcoming FY is necessary we request staff return with a report on the cost to add these position in next year's budget.
Approximate cost: \$288,000

- **Restoration of Programming Budget:** Today's libraries are not just about what we have for people – but what we do for and with people. The \$600,000 of city-funded Library programming over the last two years allowed the Library to develop equitable, system-wide science and technology initiatives that prepare middle and high school students for college and the workforce. That city investment was leveraged into \$1.2 million in donations from Library donors for these programs. We request the restoration of \$100,000 in recurring funds for Library programming to ensure these impactful programs continue.
Approximate cost: \$100,000
- **Penny for the Arts:** The Penny for the Arts Blueprint (Blueprint) adopted by the City Council in 2012 included a goal of restoring annual Arts, Culture, and Community Festivals allocations to 9.52% of the City's transient occupancy tax (TOT) revenues by FY17. In the years since, the City has not met the Blueprint's annual funding targets. Rather, even as TOT revenue has grown, the city has fallen further behind its Blueprint targets. In order to ensure that Penny for the Arts funding levels do not continue to fall even further behind Blueprint goals of 9.52% of TOT, funding should, at a minimum, be maintained at FY 2018's adopted level of 6.32% (Fiscal Year 2019 equivalent: \$15,432,191).
Approximate cost: \$1,000,000
- **Business Cooperation Program:** The Business Cooperation Program (BCP) was created to capture additional sales and use tax revenues from large research, manufacturing, or construction projects. Program revenues have decreased significantly in recent years and only two companies are currently enrolled in the program. I request that the City invest in 1.0 FTE to support this program, especially in the midst of a construction boom where numerous projects of \$50 million or more have been developed in recent years. Given this, the City has likely missed out on additional revenues – potentially hundreds of thousands to more than \$1 million in recent years.
Approximate cost: \$160,000 for 1.0 FTE.
- **Graffiti Abatement Contract Restoration:** We request that the Mayor restore this contract to ensure that the continuation of abatement services on residential private property. This represents a service level reduction of 15%, which is unnecessary considering the need for such services in the older neighborhoods that we represent.
Approximate cost: \$300,000.

INFRASTRUCTURE & SUSTAINABILITY

- **Storm Water Channel and Storm Drain Maintenance:** No additional channel clearing resources are in the proposed budget. The city has engaged in an effort to enhance the maintenance of its storm water channels and storm drains to ensure that life and property are protected during winter storm season. Much of the work has been through emergency permitting. In order to avoid the need to do last minute emergency permits, the City should continue funding our storm water channel and storm drain maintenance program at an enhanced level that proactively addresses high flood risk locations.
Approximate cost: \$1.4 million.

- **Urban Forestry Program:** The maintenance and management of our urban tree canopy is necessary to implement the CAP. Trees are a significant piece in improving the quality of life for our neighborhoods by providing benefits towards public health, air and water quality, shade, and reduction of the heat-island effect. To continue implementing the Urban Forestry Five-Year Plan and the CAP, we should make the following investments:
 - **Addition of Urban Forestry Staff:** The FY 19 proposed budget only transfers 1.0 FTE and does not provide additional funding for staff and resources as identified in the Five-Year Urban Forest Management Plan and Climate Actions plan goals. We request the 2.0 FTE Urban Forestry professionals (\$200,000) with the expectation of an additional 2.0 FTE in FY 20.
Approximate cost: \$200,000 for 2.0 FTEs.
 - **Restoration of Tree Trimming Contract:** Fund the current shade tree trimming program at current levels by restoring the proposed reduction of \$882,000 from the tree trimming contract. Reducing broadleaf tree trimming from once every 9 years to once every 21 years is counter to our Climate Action plan goals and targets for urban canopy and poses a public safety risk in several of our older neighborhoods.
Approximate cost: \$882,000.
 - **Free Tree Initiative:** Continue funding the “free tree” initiative, which is a small but visible and measurable implementation step for the Climate Action Plan. If discontinued, the momentum towards tree canopy investment will be lost.
Approximate cost: \$300,000.
- **Community Choice Energy (CCE) Local Buildout Study:** While the City of San Diego is making progress on reaching a 100% clean energy future, I recommend that we allocate funds for an analysis of local clean energy buildout scenarios and how they impact economic development in our region. The City must ensure that public dollars are invested in the creation of good jobs to grow our changing economy, especially in underserved communities. *Approximate cost: \$75,000 in addition to secured NREL funds.*
- **Safe Routes to School Program:** This program is part of a national movement to encourage safety for more walking and bicycling around schools. Our City must do better in providing safe and pedestrian-friendly facilities to ensure that students can get to school on foot or by bike. Committing to a Safe Routes to School program will keep kids safe, and provide co-benefits to the Climate Action Plan and Vision Zero commitments. I propose that the City seek Caltrans’ Active Transportation Program funds to fund this program for 40 schools in San Diego’s most dangerous corridors, two of which are in our districts (El Cajon Boulevard and University Avenue).
Approximate cost: \$500,000 to be funded by an available Caltrans Active Transportation Program grant that the City should seek.

PLANNING

- **College Area Community Plan Update:** The College Area Community Plan was last updated in 1989 and has been experiencing serious development pressures that have resulted in significant adverse impacts to the low-density neighborhoods that surround San Diego State University. This plan has not provided transit-supportive regulations to stimulate pedestrian-oriented growth along the major corridors. It's important that a complete update to this plan be funded and commence in FY19 to address the issues associated with Residential High Occupancy Permits (RHOP) and to proactively plan for future growth along major transit corridors.

Approximate cost: \$1.0 million.

OPERATIONAL NEEDS

- **Earned Sick Leave & Minimum Wage Program Staffing & Outreach:** The City Treasurer's pivot towards full enforcement of the Earned Sick Leave & Minimum Wage Ordinance has been encouraging. However, more can be done to ensure that we are protecting low-wage workers from predatory employers. The City Council should maintain FY18 funding for current staffing levels in the enforcement program and allocate additional funds for community outreach contracts and public service announcements. With this money, the City can broaden outreach for the ordinance and educate more people in vulnerable communities, many of whom are going to nonprofit service providers (instead of the City Treasurer) to receiving information on combating predatory employers.

Approximate cost: \$200,000 for contracts.

- **Equal Opportunity Contracting (EOC) Disparity Study:** The City's EOC Program implements programs to support small and local businesses by working to ensure diversity and inclusion in City purchasing and contracting. Recent reports have showcased discouraging statistics in City procurement, particularly for firms from disadvantaged communities. In order to better understand how to reform EOC, a disparity study must first be commissioned to remedy any perceived discrimination in City contracting. We highly recommend the funding of an EOC disparity study.

Approximate cost: \$1.0 million.

- **Council Administration Support:** We request the addition of 1.0 FTE Council Representative position in Council Administration to support service levels to the Council Offices, perform key responsibilities, and provide assistance with Public Records Act requests.

Approximate cost: \$66,000 for 1.0 FTE.

SUGGESTED REVENUE SOURCES

While we acknowledge the City's budgetary constraints, we offer the following revenue sources to continue progress and prevent any reductions to public safety and critical neighborhood services. These sources are meant to provide funding options and specifically related to cash balance and reserves are not intended to be depleted completely:

- **General Fund Excess Equity – \$1.8 million:** Per the *FY18 Year-End Budget Monitoring Report* and FY 19 May Revise, about \$1.8 million in Excess Equity is expected to be available for Council appropriation. Of the \$1.8 million, nearly \$1.6 million is available to ongoing expenditures, while \$200,000 is available to one-time expenditures in FY19.
- **Infrastructure Fund - \$735,000:** Per the FY19 May Revise, nearly \$735,000 is available for Council appropriation in the Infrastructure Fund for the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance infrastructure.
- **Capital Outlay Fund - \$2.0 million:** Per the *FY18 CIP Year-End Budget Monitoring Report*, there is a remaining fund balance in the Capital Outlay Fund of \$2.0 million to be utilized to support acquisition, financing, and construction costs for permanent public improvements across all asset types.
- **Potential Revenue from Short-Term Vacation Rentals – Unknown revenue:** The City Council must take immediate action and adopt sound policy regarding short-term vacation rentals. In doing so, the city will be better suited to track business activity and will create opportunities to generate revenue in the form of permit fees and Transient Occupancy Tax that can support code enforcement to ensure compliance of applicable laws.
- **TransNet Extension Cash Balance - \$9.8 million:** Per the *FY18 CIP Year-End Budget Monitoring Report*, a \$32.5 million fund balance is estimated to be carried over to FY19. This is approximately one year's worth of TransNet revenue remaining on deposit. We request that the City spend down 30% of the fund balance, or \$9.8 million, to fund improvements in the City right-of-way.
- **Excess Risk Management Reserves - \$8.3 million:** Per Independent Budget Analyst (IBA) analysis of the FY19 Proposed Budget, there is a projected \$8.3 million in excess resources attributed to the General Fund in the Long-Term Disability Fund and Workers' Compensation Reserve Fund. These resources are expected to be encumbered to cover operating expenses in FY20, however, Council may choose to appropriate these funds in FY19 for one-time expenditures.
- **Use of Redevelopment Property Tax Trust Fund (RPTTF) - \$19.4 million:** Per the FY19-FY23 Five-Year Financial Outlook, the adjusted residual RPTTF revenue amounts to \$19.4 million in FY19. Using this revenue going forward to invest in San Diego's economically disadvantaged communities, as originally intended, allows areas in the greatest need of economic investment an opportunity to attract new commercial activity, which in turn creates new jobs and greater tax revenue for the City's General Fund. The prioritized investment of these residual RPTTF funds could fund many capital projects across the City that currently do not have identified funding source.

ADDENDUM A

- **Aldine Drive Stormwater Study:** The storm drains along Aldine Dr. in Kensington and Talmadge continue to fail during seasonal rains. While the City has engaged in efforts to repair and replace storm drains, there is still much work to do. In addition to repairing and maintaining the current storm drains in the area, I am requesting an initial pre-design study for road improvements at the location in order to begin to implement Facilities Financing Project T-1. Based on recommendation from city staff, road improvements are needed to fully address the issue of flooding at the area during rains. The full cost to implement Project T-1 is \$6,000,000. It is estimated that \$250,000 would be needed to begin evaluating the project through a commissioned storm water study. This project was also listed in my FY18 budget priority memo from January 2017 and CIP prioritization memo from November 2017. *Approximate cost: \$250,000.*
- **Balboa Park Restroom Rehabilitation/Modernization:** Improvements are critically needed to the restrooms in Balboa Park near, specifically the Juniper St. restroom, South Palisades restroom between the Automotive Museum and the Air & Space Museum, at Spanish Village, Pepper Grove and Morley Field. Self-cleaning, single-use style restrooms should be considered in addition to the use of the streamlined design/bulk purchase and installation to reduce the cost per unit. *Approximate cost: \$300,000.*
- **Bridge Deck Restroom Operations & Maintenance:** The Bridge Decks overlooking the Interstate 15 serve both of our districts and represent a tremendous opportunity for increased mobility in Mid-City. They are located in a heavily trafficked area along two transit corridors and residents that utilize public transportation will need access to public restrooms while experiencing their daily commutes. We request funding to open, operate, and maintain the restrooms located on the I-15 Bridge Decks. *Approximate cost: Unknown.*
- **Chollas Triangle Street Closure & Park Development:** In the neighborhood of El Cerrito, the Chollas Triangle section of the Eastern Area Neighborhoods Element is a high priority project. Listed in the Mid-City Public Facilities Financing Plan as Project P-26, this development provides for the design and construction of a 5-acre neighborhood park. In addition to this effort, Mid-City Public Facilities Financing Plan Project T-22 would begin by evaluating either the reduction in the width or closure of all or part of Chollas Parkway between 54th street and University Avenue in order to construct the Chollas Triangle neighborhood park. I would like to request that the initial assessment for the street closure be included along with funding for a General Development Plan for the future park. This project was also listed in my FY18 budget priority memo from January 2017 and CIP prioritization memo from November 2017. *Approximate cost: \$5.0 million for design and construction.*
- **City Heights Pool Repairs:** We request funding to make the necessary repairs to the pool facilities at the City Heights Recreation Center. Due to a microfracture in the pool, the pool is now out of service for a projected two to three years. In order to start the repair project and

potentially accelerate the opening of the pool facilities, we request funding for repairs.
Approximate cost: \$500,000.

- **Clay Park Improvements:** In Rolando Village, improvements are needed to address park deficiencies in Clay Park as well as the accommodation of the additional use by the Centrepointe/Blvd 63 project, which is a 332 unit multi-unit housing complex adjacent to the park. Proposed improvements include installing a comfort station, installing a shade structure for the playground equipment, upgrading sidewalks to meet ADA standards, installing a security camera to address crime prevention, and the addition of an off-leash dog park. There is no CIP established for this project. This project was also listed in Councilmember Gomez's FY18 budget priority memo from January 2017 and CIP prioritization memo from November 2017.
Approximate cost: \$800,000.
- **College Fire Station:** The construction of a new fire station on College Avenue is a priority for the College Area, especially with anticipated neighborhood growth due to expansions by San Diego State University.
Approximate cost: Unknown.
- **Golf Course Drive Improvement/ CIP S-15040:** This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th St. A feasibility study was completed and presented to Greater Holden Hill Planning Committee which moved to approve of "Alternative 1" and "Alternative 2" as presented within the WBS S-15040 Feasibility Study provided to our office from Park & Recreation.
Approximate cost: \$4.5 million
- **Eastern Area Mobility Study:** The eastern section of El Cajon Boulevard includes College Area, El Cerrito, and Rolando Village. These neighborhoods are in dire need of improvements in the public Right-of-Way to facilitate pedestrian, bicyclist, and motorist traffic. I request that the City commission a mobility study for El Cajon Boulevard from 54th Street to Keeney Street and implement recommended sidewalk improvements, bike facilities, streetscape improvements, and signal coordination to improve the mobility of pedestrians and bicyclists on El Cajon Boulevard. A full cost estimate is not available at this time.
Approximate cost: \$250,000 to establish a CIP and begin design and construction drawings.
- **Lorca Drive Catwalk and Storm Drain:** The Rolando Village catwalks are paved pathways connecting the streets, allowing neighbors to quickly traverse the canyons that separate different parts of the community. The westernmost catwalk between Cartagena and Lorca Drives has a wooden stairwell in deteriorated condition that has been a concern of the community for quite some time. The original concrete stairway has been unusable for many years due to being undermined by the damaged storm drain located directly beneath the stairs. A wooden stairway was subsequently installed, and repaired, however this is an interim solution. Our office would like to request a CIP evaluation to permanently repair the storm drain and restore the concrete stairs, improving the safety and walkability of the catwalk.
Approximate cost: Unknown.

- **Open Space Parks/ CIP AGE-00001:** There are over 150 canyons throughout urban San Diego. We request that this CIP be amended to incorporate and properly fund the Canyon Enhancement Planning (CEP) Program produced by San Diego Canyonlands. Mission Valley trail connections through Buchanan Canyon (University Heights) and the 33rd Street Mini-Park (Normal Heights) be considered for restoration.
- **Reynard Way Neighborhood Park – Mission Hills:** This park is outlined as a park opportunity for Uptown in the Community Plan and would provide a much-needed neighborhood park resource for the community of Mission Hills, specifically south of Washington. I request that funding be identified to initiate a General Development Plan for this long-awaited community asset.
Approximate cost: \$250,000.
- **Streetlights:** There are neighborhoods in District 9 that are lacking adequate street lights. While some neighborhoods are lacking street lights altogether, there are some that are in dire need of maintenance and replacement. Below are my street light requests:
 - **City Heights:** The communities of Castle and Cherokee Point in City Heights lack sufficient street lighting and residents are often left in the dark. There are several streets in these neighborhoods that lack street lighting and serve as hubs for crime and illicit activity. It is imperative that we provide adequate lighting in the Castle and Cherokee Point neighborhoods. *Approximate cost: Unknown. However, this project could be funded through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).*
 - **Southcrest:** This community lacks sufficient street and parks lighting. There are several streets in this neighborhood that are serviced by a single light. Often times these lights are out of commission, leaving entire blocks in the dark. We should provide adequate lighting in Southcrest, particularly around the Willie Henderson Sports Complex. *Approximate cost: Unknown. However, this project could be funded through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).*
 - **Golden Hill:** This community also lacks sufficient street and parks lighting and there are pockets of the neighborhoods that are dark. We request street lights at 26th and Broadway as well as F Street between 21st and 24th St.
- **Trolley Barn Park Comfort Station:** Trolley Barn Park is an important asset to the neighborhood of University Heights. As identified in the Unfunded Park Improvement List, a comfort station should be added to the heavily utilized park.
Approximate cost: \$750,000.
- **Ward Canyon Neighborhood Park Phase II Completion:** The temporary dog park at Ward Canyon Neighborhood Park was an important step toward realizing this long awaited and significant community asset. We would like to see the construction of these permanent park improvements included in the next bond/funding to see the construction of these

permanent park improvements included in the next bond/funding opportunity. Phase II also called for the demolition of the Mock Building/Storefront located in the northwest corner of the park, as well as the construction of a new Mid-City police building on the western end, with windows facing the park for increased visibility and public safety.

Approximate cost: \$7.5 million (per Facilities Finance Program Estimation)



**CITY OF SAN DIEGO
OFFICE OF COUNCIL PRESIDENT MYRTLE COLE
FOURTH COUNCIL DISTRICT**

MEMORANDUM

DATE: May 21, 2018
 TO: Andrea Tevlin, Independent Budget Analyst
 FROM: Council President Myrtle Cole *Myrtle Cole*
 SUBJECT: FY 2019 Budget Priorities

I am disappointed to see that the Mayor's revised budget did not address our basic neighborhood services. I believe that we can still have a balanced FY 2019 budget, maintain current level of City services and strive for additional resources to fulfill essential operations and provide optimal customer service. My priorities continue to focus on building a San Diego of which we can all be proud. Below is a list of Council District 4 and Citywide priorities that I would like to see included in Fiscal Year 2019.

Public Safety:

Identify funding for Resource Access Program (RAP). The RAP program is an important component in addressing the needs of our homeless. RAP, a paramedic based surveillance and case management system, manages frequent users of the 911/EMS system. RAP paramedics connect homeless individuals with resources for their underlying medical, mental health, and social needs. The RAP program has many benefits including reducing calls to the 911/EMS system, thus freeing up time for serious emergencies and reducing the costs.

Identify and allocate funding for Death and Disability benefits for Firefighters as required by City Charter Section 151 and authorized by Proposition B. Firefighters hired after July 20, 2012 do not have a defined Death and Disability benefit if permanently disabled or killed in the line of duty. The Cheiron CPR Analysis dated March 7, 2012 provided a summary of benefits and costing intended to replace the previous Death and Disability benefit with a like benefit. The previous plan was closed to firefighters due to pension system changes under Proposition B. Fortunately, no permanent disabilities or deaths have occurred for post-Prop B new hires to date. As such, the City has incurred

no cost in the last 5 ½ years. Funding must be allocated to provide for Death and Disability benefits moving forward to prevent an unfunded liability to the City in the event a firefighter is permanently disabled or killed.

Lifeguard

Identify and allocate funding for:

- Addition of one Clerical Assistant II dedicated to supporting all aspects of the Lifeguard Division front office operation. **(PREVIOUSLY REQUESTED Senior Management Analyst)**
- Addition of one (two FTE) Lifeguard III at the Children's Pool/La Jolla Cove.

Support and Fund the Neighborhood Code Compliance Division of the Development Services Department to administer programs designed to protect the public's health, safety, welfare, and property value through enforcement.

Identify and allocate appropriate funding for additional Psychiatric Emergency Response Team staff to address expanding homeless populations in communities throughout San Diego.

Climate Action Plan:

Implement the Downtown Mobility Plan and the highest priority bike lanes, identified by the Bicycle Advisory Committee.

Funding for shade tree pruning, which is essential to maintaining the health of our existing tree canopy; allocation of funds to expand the canopy; and an increase in staffing capacity to implement the Phase 1 actions outlined in the Five-Year Urban Forest Management Plan.

Infrastructure:

Identify and allocate funding for completion of the Streamview Drive.

Improvements. Including traffic calming measures, installation of roundabouts, medians, angled parking, resurfacing of streets and construction of new sidewalks.

Continued funding for the Martin Luther King, Jr. Recreation Center Facility renovations and repairs.

Identify and allocate funding for Emerald Hills Community Park Renovations. Funding for improvements include, repainting of its tennis courts, resurfacing of basketball courts, and upgrading playground equipment of the two tot-lots.

Identify and allocate funding for a Permanent Skyline Hills Fire Station (FS 51). Identify funding to construct a permanent facility for the health and safety of our fire-rescue personnel.

Identify and allocate funding for a Permanent Home Avenue Fire Station (FS 1). This project will provide for the much-needed Fire Station to meet emergency response times in the community.

Identify and allocate funding to continue work on the Rolando Park Joint-Use Field project.

Identify funding to establish a CIP project to design and construct a new Oak Park Library.

Support Services for Planning Groups and Neighborhood Councils.

Fund improvements at 15 deadliest intersections. To ensure basic, low-cost pedestrian safety infrastructure improvements such as high visibility crosswalks, audible signals, and countdown signals.

Identify and allocate funding for increased lighting on Reo Drive between Rancho Hills Drive and Tonawanda Drive. This area is very dark and unsafe. It is not safe for pedestrians to walk this stretch of Reo Drive at night nor is it safe for the visibility for drivers on this road.

Identify and allocate funding for installation of sidewalks at several locations in Paradise Hills.

Identify funding for additional sidewalks and street lights in District 4 including, Paradise Hills, Community-Wide Pedestrian Improvements for North Encanto, and Northside of Market Street.

Economic Development and Neighborhood Services:

Allocate and Restore Services for Weed Abatement and Tree Trimming: These services are designed to protect the public's health, safety and welfare through abatement

Identify and allocate funding for Graffiti Abatement.

Continue to allocate additional funding for the Penny for the Arts Blueprint.

Library Services:

Identify and allocate funding for:

- An addition of at least \$100,000 for Library programming, and the adoption of a recurring budget line item for Library programming starting in FY19
- An additional \$288,000 added to the Library budget to ensure adequate Library security

Identify and allocate funding for a Small Business Bonding Assistance Program. The Small Business Bonding Assistance Program can serve as a supplement to the City's existing SLBE/ELBE program, and as an alternative to addressing the bonding needs of small construction firms.

Minimum Wage and Earned Sick Days Enforcement:

Continued funding for the current Minimum Wage and Earned Sick Days Program positions.

Identify and allocate funding for Park Maintenance Staff to maintain the 42,097 acres of park land in the City of San Diego.

Identify and allocate funding for Fleet Operations.

Identify funding to hire more Utility Workers. Repairing and improving streets has been a priority for both the Mayor and Council. Without more employees performing this work, the division will remain stretched thin and backlogged.

Identify and allocate funding for addition of 1 FTE Council Rep position in Council Administration to support and maintain service levels to support the Council Offices.

Revenue Opportunities:

To address funding for our FY 2019 budget priorities, following are some possible actions:

Excess Equity: There is an estimated \$1.8 million available for a one-time use.

Infrastructure Fund: There is an estimated \$934,841 allocation for FY 2019.

City of San Diego Land Sales.


We look forward to the collaborative work ahead and thank you for your consideration of our budget priorities.



COUNCILMEMBER MARK KERSEY

DATE: May 21, 2018

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Mark Kersey 

RE: Final Fiscal Year 2019 Budget Priorities


This is in response to Budget & Government Efficiency Committee Chair Barbara Bry's May 1, 2018 memorandum requesting final Councilmember input on the Fiscal Year 2019 Budget. My final requested budget modifications are:

- **Wheels of Change** (\$120,000): Wheels of Change, a workforce development program for homeless individuals, is in the pilot phase and has a waitlist of over 150 people. I request \$120,000 to continue the Wheels of Change program in Fiscal Year 2019.
- **Code Enforcement** (\$526,000): The City's Code Enforcement program improves safety and quality-of-life in our neighborhoods and helps weed out bad actors in a variety of industries, including the new adult-use cannabis industry. I request the addition of \$526,000 to the Code Enforcement Division budget to increase code compliance staffing.
- **Brush Management** (\$555,000): Regular brush management reduces the risk of wildfire in our open space parks and canyons. I request an additional \$555,000 be allocated to the Park & Recreation Department brush management budget to increase service frequency.
- **Tree Trimming** (\$882,000): A 21-year trimming cycle for trees in the public right-of-way is well below the industry standard and could leave the City vulnerable to litigation. I request restoration of \$882,000 to maintain FY18 funding levels for street tree trimming services.



**COUNCILMEMBER CHRIS CATE
CITY OF SAN DIEGO
SIXTH DISTRICT**

MEMORANDUM

DATE: May 21, 2018
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Chris Cate 
SUBJECT: Recommended Fiscal Year 2019 Budget Revisions

The City continues to be in a precarious financial situation. In January of this year, the projected deficit for Fiscal Year (FY) 19 was anticipated to be above \$24 million, largely due to an increase in the General Fund portion of the Actuarially Determined Contribution (ADC) payment. To maintain basic neighborhood services for FY19, such as library and recreation center hours, road repair efforts, and responsive Police and Fire-Rescue Departments, City departments were asked to submit 2% operational reductions, primarily in non-personnel expenditures and in the elimination of vacant positions. Other strategies involved the use of excess equity and fund balances in the sum of \$26.7 million. These operational cuts ensured that critical strategic expenditures, such as the Clean SD program and Bridge Shelters, received the necessary support they needed to operate in FY19. Nevertheless, the multitude of ongoing expenditures that may require support beyond FY19 are expected to be affected by the City's budget going forward into FY20.

FY2020 Projected Deficit

Based on the projections from the most recent Five-Year Financial Outlook and current revenues and expenditures outlined in the FY19 Proposed Budget, the City can expect a deficit in FY20. The City's pension payment is expected to grow by another \$24.5 million, bringing next year's total payment to \$347.4 million, with an \$18.1 million hit to the General Fund. Based on growth rates included in the Five-Year Financial Outlook, General Fund revenues are expected to grow by \$39.5 million, while expenditures are anticipated to grow by \$73.8 million. Furthermore, in light of the Council pre-funding the FY19 reserve contribution in FY18 by \$10.3 million, the City can expect a \$9.6 million obligation in FY20 to meet reserve targets. The following table uses the same format of that outlined in the Five-Year Financial Outlook:

	FY2019 5yr	FY2019 Budget	FY2020 Projection
General Fund Revenues			
Property Tax	\$563.7	\$559.5	\$586.1
Sales Tax	\$281.8	\$281.9	\$289.8
TOT	\$130.6	\$127.9	\$135.3
Franchise Fees	\$77.7	\$78.9	\$80.5
Property Transfer Tax	\$10.5	\$10.9	\$11.3
Licenses & Permits	\$19.7	\$25.3	\$25.8
Cannabis Business Tax*	\$5.5	\$0.0	\$0.0
Fines	\$32.0	\$31.4	\$31.6
Revenue from Money & Property	\$60.3	\$59.8	\$61.8
Revenue from Other Federal Agencies	\$4.5	\$5.5	\$4.5
Charges for Services	\$163.5	\$159.3	\$162.6
Other Revenue	\$2.5	\$3.0	\$2.5
Transfers In	\$82.2	\$91.9	\$83.8
Removal of One-Time Resources/Interest		\$0.7	
Baseline	\$1,434.5	\$1,436.0	\$1,475.5
General Fund Expenditures			
Salaries & Wages	\$549.5	\$581.6	\$581.6
Employee Agreements	\$40.3	\$0.0	\$40.3
ADC	\$231.4	\$238.9	\$257.0
Flexible Benefits	\$82.8	\$94.1	\$82.8
OPEB	\$41.9	\$41.7	\$42.7
Workers' Comp	\$23.2	\$19.7	\$21.2
SPSP	\$18.9	\$19.5	\$19.0
Other Fringe	\$25.9	\$24.0	\$25.8
Personnel Expenditures	\$1,013.9	\$1,019.5	\$1,069.7
Infrastructure Fund	\$16.9	\$16.2	\$17.7
Supplies	\$31.2	\$30.2	\$31.7
Contracts	\$236.9	\$236.8	\$245.1
IT	\$34.5	\$32.0	\$32.6
Energy & Utilities	\$45.5	\$49.0	\$51.3
Reserve Contributions	\$5.0	\$4.2	\$13.5
Other Expenditures	\$51.9	\$59.9	\$59.9
Non-Personnel Expenditures	\$421.9	\$428.2	\$451.8
Total Expenditures	\$1,435.8	\$1,447.7	\$1,521.5
Baseline Difference	(\$1.3)	(\$11.7)	(\$46.0)

*Included within Licenses & Permits in FY19 Budget & FY20 Projection

ATTACHMENT G

As noted, this projection does not include the FY20 Five-Year Critical Strategic Expenditures for items, such as Clean SD, SDPD, and Fire-Rescue positions and equipment, software maintenance, and technology upgrades, that were included in the previous Five-Year Financial Outlook. In total, not including costs for the Bridge Shelters, Storage Center Operations, and Othello Fleet Services Improvements, these critical expenditures account for an additional \$25.6 million in expenditures in FY20.

FY20 5-Year Critical Strategic Expenditures	
City Clerk	\$0.5
Chief Operating Officer	\$0.3
City Treasurer	\$0.3
Citywide Program Expenditures	\$0.6
Environmental Services	\$0.3
Fire-Rescue	\$7.9
Fleet Operations	\$4.6
Hepatitis A Response	\$0.7
Homelessness (Safe Parking)	\$0.2
Library	\$0.6
Park & Recreation	\$4.2
Performance and Analytics	\$0.7
Police Body Worn Cameras and Tasers	\$0.4
Police Civilian Positions and Equipment	\$1.0
Transportation and Storm Water	\$3.3
Total	\$25.6

Upon taking into consideration the modest revenue growth and the above-mentioned expenditures, we project the City to have an approximately \$46.0 million budget deficit in FY20. This projection is limited in scope and does not include any additional ongoing expenditures that may be included in the FY19 adopted budget, nor does it include any initiatives or critical strategic expenditures necessary to be fulfilled during the FY20 budget deliberations.

FY20 Totals	
Total Revenues	\$1,475.5
Total Expenditures	\$1,521.5
5-Year Critical Strategic Expenditures	\$25.6
Surplus/Deficit	(\$46.0)

ATTACHMENT G

We must respond to these financial challenges by exercising strong fiscal discipline and maximizing one-time revenue sources for critical needs that ensure the public's safety and delivery of quality neighborhood services.

FY2019 Priorities

In response to the public hearings regarding the proposed budget and Mayor's May Revise, I recommend the following allocations for the remaining \$1.8 million of excess equity:

San Diego Police Department Housing Incentives (\$500,000)

The City Council and Mayor should continue prioritizing resources and funding to address the recruitment and retention crisis of the San Diego Police Department (SDPD). Staffing levels continue to be 200 officers below the nearly 2,000 budgeted for the department. To meet full staffing goals, the City should consider instituting a housing incentive pilot program for officers willing to reside within City limits. The program should include down payment and closing cost assistance by leveraging matching funds from financial institutions. \$500,000 should be allocated to initiate this pilot.

Mira Mesa Epicentre Facility Improvements (\$234,157)

Vacant since 2016, the Mira Mesa Epicentre provided San Diego youth a host of services since first opening in 1999, including educational activities, recreational services, a concert venue, and an entrepreneurial program for young adults. The facility has struggled to find a replacement tenant due to substantial, outstanding retrofits, and specific covenants tied to the receipt of prior Community Development Block Grants. To make the Epicentre more marketable and attractive to prospective tenants, the following improvements, identified as critical needs in a 2014 facility assessment, should be considered for funding from the remaining excess equity:

- Foundation Repair: \$107,760
- Slab on Grade Repairs: \$77,280
- Domestic Water Distribution: \$15,120
- Total: \$200,160
- Total with Inflation: \$234,157

Citywide Brush Management (\$554,696)

As the City enters a long-term drought, the maintenance of brush adjacent to residents and businesses is paramount. To mitigate the potential for future fire damage, the City should move forward with an increase to the Brush Management Budget of the Park and Recreation Department by \$554,696.

Wheels of Change (\$120,000)

Wheels of Change is a proven program that provides homeless individuals with the opportunity to earn a fair wage for a day's work. Modeled after Albuquerque's "There's a Better Way" program, Wheels of Change gives San Diego's homeless an opportunity to better their lives. Operated by the Alpha Project, there is currently a list of over 150 individuals waiting to participate. As such, this program is hoping to secure \$120,000 to expand its days of operation to five days per week.

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Street Repairs (~\$500,000)

I recommend the following street repairs be funded through \$734,841 of unallocated dollars from the General Fund transfer to the Infrastructure Fund:

- Glasgow Drive from Merrimac Avenue to north cul-de-sac, OCI 16, 0.3 mile
- Clairemont Mesa Blvd. between the 163 and 805, OCI 40, 1.0 mile
- Pegasus Avenue from Capricorn Way to Polaris Drive, OCI 29, 0.5 mile

Private Property Graffiti Abatement (\$234,841)

In the Mayor's Proposed Budget, the City's Private Property Graffiti Abatement program was eliminated from the Transportation and Storm Water Department's budget. This program previously utilized a contract with Urban Corps to help residents abate graffiti on their property. To help individuals who may not have the physical or financial means to abate graffiti, the full reinstatement of this funding should be prioritized. I recommend that \$300,000 of the \$1.3 million General Fund transfer to the Capital Improvement Program (CIP) Budget be reallocated for this purpose. The CIP Budget should be backfilled with remaining dollars from the unallocated Infrastructure Fund transfer outlined in the May Revise.

I further recommend the following positions be added to the FY19 Budget by reallocating \$587,097 from the City Attorney's Office per the funding increase outlined in the Mayor's May Revise. This reallocation will not include the additions associated with the Family Justice Center and Tuition Reimbursement.

5.00 Full Time Equivalent (FTE) Positions for Marijuana-Related Code Compliance (~\$525,716)

With the implementation of Proposition 64 in January of this year, the City will continue to see an escalation of marijuana-related business activity, particularly as the 40 new production facilities go on-line. Measure N, passed by the voters in November 2016, authorizes a levy of gross receipts tax to properly regulate the marijuana industry without the diversion of resources from core City services. In the Proposed FY19 Budget, no code compliance officers were added. As such, approximately \$500,000 should be allocated to support the addition of 5.00 new FTE positions for code compliance to help regulate the local marijuana industry.

1.00 FTE Position for Council Administration (\$66,000)

Council Administration provides critical services to City Council offices. Their workload includes managing items appearing before Council committees, ensuring Councilmembers receive docket information and closed session material, providing Information Technology support, overseeing payroll, and processing Community, Projects, Programs and Services (CPPS) documentation. Recently, new filing deadlines issued by the City Attorney's Office have had a significant effect on the turnaround time for Council Administration to process CPPS items. 1.00 FTE position should be added to Council Administration to help alleviate the delays this has caused.

CC:ic



City of San Diego
Councilmember Scott Sherman
Seventh District

MEMORANDUM

DATE: May 21, 2018
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Scott Sherman
RE: Fiscal Year 2019 Final Budget Priorities

The following are my budget priorities for funding in the FY19 Budget.

Reduction of Four City Attorney Positions

I propose the reduction of four City Attorney positions from the May Revise totaling \$587,097. This reduction would not include the proposed Assistant Management Analyst position for the Family Justice Center. The Office of the City Attorney currently has 29 vacant FTE's, which is 8% of the current budget. Due to the high number of vacancies, the reduction of proposed positions should not have an impact.

Addition of Five Code Enforcement Officers (~\$500,000)

Due to the passage of Proposition 64 and a possible resolution related to Short Term Vacation Rentals, there is a need for additional Code Enforcement Officers. These officers would provide much needed additional resources to the department as they take on these additional enforcement responsibilities. The passage of Measure N provided a new revenue stream, but no positions were added to provided enforcement from that revenue stream. The funding for these positions would come from the reduction of four City Attorney positions recommended in the May Revise.

Wheels of Change (\$120,000)

Wheels of Change is a homeless workforce development program that is currently in the pilot phase. It is operated two times/week out of the Alpha Project tent. The program is modeled after Albuquerque's program called "There's a Better Way." The San Diego program was initially funded with \$80,000 from a private donation. There is currently a wait

list of over 150 individuals that want to participate in the program. I request \$120,000 to continue the program in FY19.

Mira Mesa Epicentre Facility Improvements (\$235,000)

The Mira Mesa Epicentre has historically provided San Diego youth with a host of services since first opening in 1999. The facility was closed in 2016 and has struggled to find a replacement tenant due to substantial retrofits that are required. I request additional funding to assist in repairs from the remaining excess equity.

Increase Fire Safety through additional Brush Management (~\$550,000)

San Diego has approximately 500 linear miles of Wildland Urban Interface (WUI). San Diego is extremely susceptible to fires, especially as a result of the last two winters. The annual allocation for brush management ensures that City land is serviced once every 24 months. An increase of ~\$550,000 would drop the service frequency by 3 months to once every 21 months.

Additional FTE for Council Administration (\$66,000)

Council Administration provides support for the San Diego City Council. The level of support required by the City Council has risen in recent years due to the addition of a new Council District and a variety of other factors. There is a need for an additional FTE for a department that has not seen any adjustments in recent years.

cc: Honorable Mayor Kevin Faulconer



COUNCILMEMBER DAVID ALVAREZ
City of San Diego
Eighth District
MEMORANDUM

DATE: May 21, 2018

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember David Alvarez 

SUBJECT: Final Budget Priorities and Revisions to the Fiscal Year 2019 Budget

Over the last few weeks the Council has heard from many citizens regarding their priorities in the City's proposed budget. Taking that public testimony and staff responses to Council questions into account, as well as the May Revisions to the proposed budget released on May 15, 2018, I submit this memorandum which contains my priorities for the Fiscal Year 2019 budget. I have proposed \$2.5 million in new expenditures and suggested \$5.7 million in budgetary resources.

EXPENDITURES

NEIGHBORHOOD SERVICES

Library Programming

The Library Department programming budget is a vital tool to ensure equity across the Library system by helping to sustain programming for branches in underserved and less affluent neighborhoods, which don't have access to private support.

Approximate cost: \$100,000

Penny for the Arts

FY19 funding for arts related programs should remain consistent at FY18 funding levels using recurring revenue.

Approximate cost: \$566,500

ATTACHMENT G

Council Administration

Addition of one position (one FTE Council Rep 1) in order to maintain daily operational service needs in Council Administration's ability to assist the Council in serving the public.

Approximate cost: \$66,000

Micro Business Improvement Districts

Funding should be made available to support the Micro BIDs, specifically targeting Imperial Avenue and Logan Avenue.

Approximate cost: \$20,000

INFRASTRUCTURE & SUSTAINABILITY

Baybridge Community Center Improvements

The Baybridge Community Center is a single story 9,890 gross square foot building located adjacent to Chicano Park. The facility was built in 1971 and is part of the Parks and Recreation Department. The building is in very poor condition with many pressing needs to be move-in ready for the next tenant. A roof replacement is identified as a critical need in the most recent facilities assessment report. Other critical improvements are electrical and HVAC upgrades.

Approximate cost: \$500,000

Tree Trimming and Weed Abatement

The current budget would increase tree trimming maintenance from every nine years to every twenty-one years. I am requesting funding for tree trimming and weed abatement to be restored in the FY19 budget. This will ensure that the City takes proactive measures to reduce fire risk during the upcoming fiscal year. Moreover, an increased frequency for services will help to reduce future potential liability to the City.

Approximate cost: \$800,000

Growing Our Urban Forest

Growing our urban forest is a critical piece of our Climate Action Plan. The City must invest in the professional staff needed to maintain and manage existing trees and a robust planting program. I request the addition of 2.0 FTE for horticulturalists/urban foresters.

Approximate cost: \$200,000

Private Property Graffiti Abatement Program

Restore the private property graffiti abatement program. The elimination of this service would be detrimental to the City, leading to an increase in blight in some communities. Additionally, the need for code enforcement officers to help to monitor and provide enforcement to ensure the graffiti abatement occurs, can ultimately end up costing the City more money.

Approximate cost: \$300,000

Southwest Neighborhood Park

The project would provide for the design and construction of 11.54 gross / 6.82 useable acres on city owned dedicated parkland and will include a new comfort station and play area. An earlier request to allocate \$460,000 in Otay Mesa/Nestor DIF to this project to allow the development of the General Development Plan (GDP) was granted. Currently, the CIP for this project does not

ATTACHMENT G

appear under the FY19 proposed CIP budget or in the Mayor's Revise. I respectfully request this project to be reflected in the Adopted FY19 Budget.

Approximate cost: None

Otay Mesa/Nestor Community Plan Update

Include the Otay Mesa-Nestor Community Plan Update in the FY19 community plan update work plan. The first Otay Mesa-Nestor Community Plan was adopted in 1979 and it was last updated in 1997.

Approximate cost: None

Performance Metrics

The following performance metrics should be included under the Development Services Department and/or Planning Department in the FY19 budget:

- Number of building permits issued
- Number of residential units built
- Percentage of RHNA city allocation units permitted
- Percentage of RHNA allocation units built

The following performance metrics should be included under the Housing Commission in the FY19 budget:

- Number of affordable units preserved
- Percentage of units preserved in danger of losing their affordability clause

Future Infrastructure/Commercial Paper/Bond Issuances and/or CDBG Reprogramming:

The projects listed in Attachment A are high priority community needs for the FY19 budget. Consideration should be provided to those projects eligible for FY19 funding opportunities.

SUGGESTED REVENUE SOURCES

I offer the following revenue sources to continue progress and prevent any reductions to public safety and critical neighborhood services:

Excess Equity

The May Revise indicated that \$1.8 million remains unused in excess equity.

Available resource: \$1.8 million.

Infrastructure Fund

The May Revise resulted in an increase to the allocation made to the infrastructure Fund. This funding should be used to fund the infrastructure items prioritized in this memorandum.

Available resource: \$739k

Contracts

The City utilizes outside contractors for a variety of services totaling \$240 million. The City should utilize the appropriate termination clause language within each contract to renegotiate the cost of each contract. A simple 1% overall reduction in contracts for outside services would provide the City with \$2.4 million for more immediate General Fund purposes.

Available resource: \$2.4 million.

Park and Recreation Department position reduction:

During FY18, there was a change in the way Recreation Council's across the City process the use of their funding. At the time this change was approved by Council, it was anticipated that current staff will absorb the work produced. For FY19 there is a request for 3 additional FTEs in support of the work produced by this change. I request that this line be removed from the Park and Recreation Budget, as staff previously stated that it had the capacity to absorb the work.
Available resource: \$300,000

Business Expansion, Attraction, and Retention (BEAR)

Recently, an audit was published which highlighted various issues with the current Business Incentive Program. The Audit Committee made a recommendation for this program to be suspended until the Economic Development Department implements all the recommendations to reform the program. Given this recommendation, I am requesting that this funding be suspended and allocated to other business support programs.
Available resource: \$515,000

Thank you for your consideration of these priorities. This memo reflects my top priorities and will serve as the basis for my support of the budget.

ATTACHMENT G

ATTACHMENT A

Baybridge Community Center Improvements

The Baybridge Community Center is a single story 9,890 gross square foot building located adjacent to Chicano Park. The facility was originally built in 1971 and is part of the Parks and Recreation Department. The building is in very poor condition with many pressing needs to be move-in ready for the next tenant. The current roof needs replacement and is identified as a critical need in the City's most recent facilities assessment report. Other repairs such as HVAC and electrical upgrades also need to be done.

Approximate cost: \$500,000

Beyer Community Park

This project would create a 12.6 acre community park serving the San Ysidro and Otay Mesa communities. The General Development Plan and design of the project will soon be complete. The next step would be to fund the project's initial construction phase.

Approximate cost: \$400,000

Chollas Creek Master Plan Restoration and Active Transportation Improvement Project

Chollas Creek is a significant asset that traverses the City Heights, Eastern, Encanto, Southeastern San Diego, and Barrio Logan communities. Planning work has been completed as part of the 2015 Southeastern and Encanto Community Plans; Chollas Triangle Plan amendment; Southcrest Trails Park General Development Plan; and improvements from private development projects along the creek that implement the 2002 Chollas Creek Enhancement Plan. The total cost of the Master Plan is estimated to be \$1.0 million based on the costs of the San Diego River Park Master Plan/CEQA document. However, Park Planning staff reports that the Master Plan could be funded in phases over a three year time period.

La Media Road CIP

Completion of this CIP is critical to our cross-border economy. \$9.7 million in Transnet funding should be allocated to it in FY19.

Pedestrian/Safe Routes to School Improvement Projects

- Picador Boulevard and Majestic Drive (Montgomery Middle School) Crosswalk/Rectangular Rapid Flash Beacon (RRFB)

- Hemlock Avenue and Hollister Street (Nestor Academy) Crosswalk/Rectangular Rapid Flash Beacon (RRFB)

Funding should be provided to install these much needed RRFBs in order to provide a safe zone for students crossing the street.

Approximate cost: \$20,000

Sidewalks

ATTACHMENT G

Sidewalks throughout District 8 are in disrepair and need immediate attention. The list below should be considered priority locations in the FY19 budget.

-Saturn Boulevard Sidewalk Improvements between Dalia Ave. to Elm St. This stretch along Saturn Boulevard has long needed the installation of sidewalks in order to provide a safe environment for pedestrians.

-Installation of a sidewalk on Evergreen Ave. between Thermal Ave. to 16th St.

- Imperial Ave. & 25th St. Sidewalk Repairs: The condition of the sidewalks at the following stretches are riddled with potholes, the concrete blocks are broken, missing and protruding. These conditions are dangerous for pedestrians and pose a liability risk to the City.

- o Imperial Avenue from 19th St. to 30th St.
- o 25th St. from Imperial Ave. to G St.

-San Ysidro locations:

- o -Howard Ave. (east side) between Village Pine Dr. and Iris Ave. (50/50 cost share – \$22,500 San Ysidro & \$22,500 Otay Mesa-Nestor)
- o -Smythe Ave. (both sides) between Beyer Blvd. and SR-905.
- o -Cottonwood Rd. (both sides) between W. San Ysidro Blvd. and Vista Ln.
- o -Seaward Ave. (south side) between Cottonwood Rd. and West Park Ave.
- o -Border Village Rd. (both sides) between the north and south connections to E. San Ysidro Blvd.
- o -Calle Primera (north side) between Via De San Ysidro and Willow Rd.
- o -Cottonwood Rd. (west side) Beyer Blvd. to Foothill Rd.
- o -Smythe Ave. (both sides) between Sunset Ln. and W. San Ysidro Blvd.
- o -Alverson Rd. (both sides) between Sunset Ln. and W. San Ysidro Blvd.
- o W. San Ysidro Blvd between Dairy Mart Rd. and I-805; E. San Ysidro Blvd between I-805 & San Ysidro border crossing.

Approximate cost \$1.1 million

Streetlights

District 8 communities are deficient in sufficient street and parks lighting. It is imperative that we provide and repair lighting in our neighborhoods and public facilities. The following are priorities to provide and repair lighting:

- o Dahlia Avenue between Saturn Boulevard and 18th Street qualifies for three additional street lights. Their proposed locations are as follows:
 - o Dahlia Avenue west of Saturn Blvd 305' south side \$ 2,500
 - o Dahlia Avenue west of Saturn Blvd 105' south side \$ 2,500
 - o Dahlia Avenue east of 18th Street 160' south side \$ 2,500
- o East Beyer Boulevard north west of Center Street 600', west side \$ 15,000
- o G Street east of 30th Place 150', south side \$ 10,000
- o Antares Drive east of Caithness Drive 190', south side \$ 18,000
- o Beyer Boulevard west of East Beyer Boulevard 300', south side \$ 20,000
- o 28th Street south of Imperial Avenue 153', west side streetlight \$ 2,000
- o 34th Street (South) north of Spring Garden Place 120', east side streetlight \$ 2,000

○ Logan Avenue northwest of Sigsbee Street 184', south side streetlight	\$ 2,000
○ Acacia St at Delta Street, southeast corner	\$ 1,000
○ Spring Garden Place west of 34TH Street 180', in cul-de-sac streetlight	\$ 2,000
○ Pickwick Street east of 34th Street 495', south side	\$ 2,000
○ 33rd Street north of Imperial Avenue 130', west side at alley streetlight	\$ 2,000
○ Clay Avenue at Sampson Street, at alley, northwest corner streetlight	\$ 1,000
○ Franklin Avenue east of 29th Street 183', south side streetlight	\$ 2,000
○ Sampson Street west of Kearney Avenue 60' south side	\$ 8,000
○ 28th Street south of Imperial Avenue 153', west side	\$ 8,000
○ Gamma Street east of South 42nd Street 160', north side	\$ 8,000
○ 24th Street, 135' north of Imperial Av, east side	\$ 10,000
○ F Street east of 31st Street 265', south side	\$ 10,000
○ Irving Avenue east of Sicard Street 155', south side	\$ 10,000
○ Harrison Avenue north of Sicard Street 310', west side	\$ 10,000
○ G Street west of 31th Street 150', north side	\$ 10,000
○ Harrison Avenue west of Evans Street (south) 300', south side	\$ 10,000
○ Harrison Avenue east of S Evans Street 325', north side	\$ 10,000
○ Everett Avenue east of S Evans Street 205', south side	\$ 10,000
○ Everett Avenue west of S 28th Street 140', north side	\$ 10,000
○ Birch Street northeast of Vesta Street 210', northeast side	\$ 15,000
○ Irving Avenue east of Dewey Street 300', south side	\$ 15,000
○ Irving Avenue west of Sicard Street 155', south side	\$ 15,000
○ F Street west of 33rd Street 130', south side	\$ 18,000
Total	\$ 264,000

Southeast Mini-Parks 4 mini-parks are included in CIP L16000:

- Gamma Street Mini-Park ADA Improvements: This project provides for the design and construction of ADA improvements at the existing Gamma Street Mini-Park in the Southeastern Community. Improvements include upgrades to the children's play area and associated path of travel. Design is in its final phase and the project is ready to begin the construction award process once funding has been added to the project.

Approximate Cost: \$1.3 million

- Clay Avenue (CD8): Play structure ages 5-12, installation of tables and BBQ grills and ADA improvements.

Approximate Cost: \$1 million

- Island Ave: Complete design and construction, including ADA improvements, playground and amenities.

Approximate Cost: \$1 million

- J St: ADA improvements and playground upgrade.

Approximate Cost: \$1 million

Southwest Neighborhood Park

This project is P-13 in the Otay Mesa/Nestor Community Plan Update's Public Facilities Financing Plan. The project would provide for the design and construction of 11.54 gross / 6.82

useable acres on city owned dedicated parkland, and will include a new comfort station and play area. The total estimated cost of the project is \$8.8M. A CIP is being created for inclusion in the FY19 Budget and funding will be allocated to allow a General Development Plan (GDP) to move forward. After the GDP is complete the project will need additional design and construction funding.

Approximate cost \$8.8 million

Villa Montezuma

This historic City facility requires immediate attention for the following deficiencies:

1. Plumbing upgrades, which will allow for functional and ADA compliant restrooms and a new hot water heater. Approximate cost: \$150,000
2. Exterior painting prep, such as tenting for termites and rodents, and fixing deteriorating/termite damaged exterior wood boards: Approximate cost: \$150,000
3. Replacement of carpet for third story: Approximate cost: \$10,000

RESOLUTION NUMBER R- 311783DATE OF FINAL PASSAGE JUN 13 2018

A RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE FISCAL YEAR 2019 BUDGET, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2019 PROPOSED BUDGET, THE MAY REVISION TO THE PROPOSED BUDGET, THE INDEPENDENT BUDGET ANALYST'S RECOMMENDED REVISIONS TO THE PROPOSED BUDGET AND OTHER CHANGES AS APPROVED BY THE CITY COUNCIL.

WHEREAS, pursuant to San Diego Charter section 69, prior to June 15 of each year and after holding a minimum of one public hearing, the City Council shall adopt a resolution approving the City's budget as proposed by the Mayor or modified in whole or part; and

WHEREAS, on April 16, 2018, the Mayor's proposed budget (Proposed Budget) was presented to the City Council; and

WHEREAS, on May 17, 2018, the Mayor's May revision (May Revision) to the Proposed Budget, dated May 15, 2018, was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, on May 31, 2018, the Independent Budget Analyst issued her Review of the FY 2018 Year-End Budget Monitoring Report, FY 2019 May Revision, and Recommended Revisions to the Mayor's FY 2019 Budget IBA Report No. 18-13 (IBA FY 2019 Budget Report); and

WHEREAS, between May 2 and May 14, 2018, the City Council held more than one public hearing to consider the City's Fiscal Year 2019 budget in accordance with San Diego Charter section 69; and

WHEREAS, the City Council has determined to approve the City's Fiscal Year 2019 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including certain recommendations contained in the IBA FY 2019 Budget Report; NOW, THEREFORE,

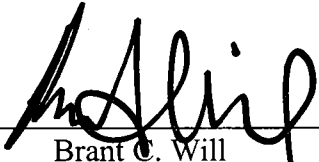
BE IT RESOLVED, by the Council of the City of San Diego that the Mayor's Proposed Budget, as modified by the May Revision, is hereby approved including the recommendations contained in the IBA FY 2019 Budget Report, except as follows:

1. Capital expenditures related to Streetlights in the IBA FY 2019 Budget Report is reduced to \$2,300,000 from \$3,035,000.
2. Increase budget in CIP S81008 – Chicano Park Community Center by \$500,000 from Infrastructure Fund.
3. Increase budget in CIP ABT00001, Annual Allocation – City Facility Improvements by \$235,000 from Infrastructure Fund to fund improvements to the Mira Mesa Epicenter Improvements.

BE IT FURTHER RESOLVED, that the Mayor is directed to present to the City Council the Fiscal Year 2019 First Quarter Budget Monitoring Report (First Quarter Budget Monitoring Report), along with the Five Year Financial Outlook, no later than November 30, 2018.

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Approved Budget to the Mayor in accordance with section 69 of the Charter.

APPROVED: MARA W. ELLIOTT, City Attorney

By 
Brant C. Will
Deputy City Attorney

BCW:jdf
05/30/18
06/05/18 COR. COPY
06/11/18 REV.
Or.Dept:IBA
Doc. No.: 1762136_3

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 11 2018.

ELIZABETH S. MALAND City Clerk

By  For
Deputy City Clerk Matt Hilario

Approved: 6/13/18
(date)


KEVIN L. FAULCONER, Mayor

Vetoed: _____
(date)

KEVIN L. FAULCONER, Mayor

ATTACHMENT H

Passed by the Council of The City of San Diego on JUN 11 2018, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Barbara Bry	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Ward	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Georgette Gomez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 13 2018


(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

(Seal)

By , Deputy

Office of the City Clerk, San Diego, California
311783
Resolution Number R-_____



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: July 17, 2018

IBA Report Number: 18-22

Budget & Government Efficiency Committee Docket Date: July 25, 2018

Item Number: TBD

Proposed FY 2019 Statement of Budgetary Principles

OVERVIEW

The Statement of Budgetary Principles (Principles) was first put into place in FY 2008 to address issues of budgetary authority and to provide a means to communicate budget changes between the Executive and Legislative branches following budget adoption each year. For the past eleven fiscal years, the Principles have been adopted by the City Council as a companion resolution to the Appropriation Ordinance (AO), which was approved by the City Council on June 25, 2018. The purpose of the Principles is to preserve the intent of the AO as a true appropriation setting document rather than a policy document. The Principles represent an annual agreement between the City Council and the Mayor, which we recommend be continued in FY 2019.

In 2004, the voters approved a Strong Mayor/Strong Council form of government for the City of San Diego. The change from a City Manager to a Strong Mayor/Strong Council form of government necessitated clarifications of the roles and responsibilities of the Executive and Legislative branches of City government. The Principles were enacted in order to designate areas of Mayoral and Council authority, and to establish the processes by which budget and administrative information would be communicated between the two branches in order to support the effective and efficient governance of the City.¹

The proposed FY 2019 Principles closely mirror the FY 2018 Principles with only minor revisions reflecting date changes and an updated description of the City's performance dashboard, PerformSD.

¹ The Principles were part of a larger movement that has, over time, codified areas of authority and practice in relation to budget and administrative City governance after the Strong Mayor/Strong Council form of government was put in place. Other documents that have clarified the roles of the Executive and Legislative branches include the City's Budget Policy (Council Policy 000-02) and the addition of the ability of the Mayor (and subsequently the City Council) to make changes to the Adopted Budget via the Mid-Year Budget Monitoring Report, to the City's Municipal Code (Section 22.0229, amended by O-20551).

ATTACHMENT I

This draft of the Principles is provided for the July 25, 2018 Budget and Government Efficiency Committee for review with a recommendation to forward the item, with any desired modifications, to the full City Council for review and adoption. Since this is an agreement between the City's two branches of government, any proposed revisions will also be subject to Mayoral approval.



Chris Olsen
Fiscal & Policy Analyst



Andrea Tevlin
Independent Budget Analyst

- Attachments: 1. FY 2019 Statement of Budgetary Principles – Clean Copy
2. FY 2019 Statement of Budgetary Principles – Redline Copy

FY 2019 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to sections 69(c) and 265(b)(14) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 12, 2018, the Mayor released the Fiscal Year 2019 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2019 Budget; and

WHEREAS, between April 16 and June 11, 2018 the City Council held more than one public hearing to consider the City's Fiscal Year 2019 Budget in accordance with City Charter section 69(d), and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2019 Budget; and

WHEREAS, on May 15, 2018, the Financial Management Director provided the City Council with their May Revision to the Fiscal Year 2019 Proposed Budget (May Revision) in accordance with City Charter Section 69(e); and

WHEREAS, on May 17, 2018, the May Revision was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, Councilmembers submitted their budget priorities to the Independent Budget Analyst on May 21, 2018 to assist with the development of final budget recommendations; and

WHEREAS, on May 31, 2018, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY 2019 Budget (IBA Report # 18-13 *Recommended City Council Modifications to the Mayor's Proposed FY 2019 Budget and May Revision*) was issued; and

WHEREAS, on June 11, 2018, the City Council approved the City's Fiscal Year 2019 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including the recommendations in the IBA Final Report on the FY 2019 Budget, dated May 31, 2018, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 69(f)(2); and

WHEREAS, on June 13, 2018, the Mayor signed Budget Resolution R-311783, which is the Fiscal Year 2019 Adopted Budget, in accordance with Charter section 69(g); and

WHEREAS, pursuant to Charter section 69(k), the Council is required to adopt an appropriation ordinance no later than June 30, to establish budgetary appropriations for the Fiscal Year 2019 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2019 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, in accordance with Chapter 2, Article 2, Division 2 of the Municipal Code, mid-year budget adjustments shall be reported to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2019 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs; and

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, subsequently signed by the Mayor, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego ("Ten Fundamental Principles").

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2019 Budget:

Fiscal Year 2019 Budget—Communication on Proposed Program/Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council, and public.
2. The Council President will provide time on the Council's agenda for the Report of the Mayor.
3. Consistent with Chapter 2, Article 2, Division 2 of the Municipal Code, prior to any reduction in service levels or elimination of programs or services as represented and funded in the FY 2019 Adopted Budget, the Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the foregoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year 2019 Budget—Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2019 Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2019 Budget, including the appropriations reflected in the Fiscal Year 2019 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2019 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter section 28, the Mayor has the authority to allocate Fiscal Year 2019 Budget appropriations within departments in order to best carry out the Council's legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year 2019 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations, and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year 2019 Budget—"Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government" applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November 2018 and present the results to the Budget and Government Efficiency Committee and City Council.
3. In FY 2019 the City’s performance dashboard, PerformSD, will display historical information and targets for performance measures in the following areas: civic engagement, communication, customer satisfaction, economy and finance, infrastructure, public safety, recreation and culture, sustainability, and transportation and mobility. The performance measure data available as part of the performance dashboard will be discussed and reviewed by the Budget and Government Efficiency Committee by the end of the first quarter of FY 2019. The data will be evaluated for updates quarterly in FY 2019, and will be a subset of the performance measures included in the Proposed and Adopted Budgets. Additional performance measures may be evaluated and added to the performance dashboard in FY 2019.
4. The Mayor will address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

FY ~~2018-2019~~ STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to sections 69(c) and 265(b)(14) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April ~~13~~12, ~~2017~~2018, the Mayor released the Fiscal Year ~~2018~~2019 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year ~~2018-2019~~ Budget; and

WHEREAS, between April ~~17-16~~ and June ~~5~~11, ~~2017-2018~~ the City Council held more than one public hearings to consider the City's Fiscal Year ~~2018-2019~~ Budget in accordance with City Charter section 69(d), and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year ~~2018-2019~~ Budget; and

WHEREAS, on May ~~16~~15, ~~2017~~2018, the Financial Management Director provided the City Council with their May Revision to the Fiscal Year ~~2018-2019~~ Proposed Budget (May Revision) in accordance with City Charter Section 69(e); and

WHEREAS, on May ~~18~~17, ~~2017~~2018, the May Revision was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, Councilmembers submitted their budget priorities to the Independent Budget Analyst on May ~~22~~21, ~~2017-2018~~ to assist with the development of final budget recommendations; and

WHEREAS, on May 31, ~~2017~~2018, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY ~~2018-2019~~ Budget (IBA Report # ~~17-2318-13~~ *Review of the FY 2017 Year-End Budget Monitoring Report, FY 2018 May Revision, and Recommended Revisions to the Mayor's FY 2018 Budget Recommended City Council Modifications to the Mayor's Proposed FY 2019 Budget and May Revision*) was issued; and

WHEREAS, on June ~~5~~11, ~~2017~~2018, the City Council approved the City's Fiscal Year ~~2018-2019~~ Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including the recommendations in the IBA Final Report on the FY ~~2018-2019~~ Budget, dated May 31, ~~2017~~2018, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 69(f)(2); and

WHEREAS, on June ~~9~~13, ~~2017-2018~~, the Mayor ~~modified and~~ signed Budget Resolution ~~R-311158R-311783~~, which is the Fiscal Year ~~2018-2019~~ Adopted Budget, in accordance with Charter section 69(g) ; and

~~WHEREAS, in accordance with Charter section 69(h), on June 13, 2017 the Fiscal Year 2018 Budget became a controlling document for purposes of preparing the annual appropriation ordinance; and~~

WHEREAS, pursuant to Charter section 69(k), the Council is required to adopt an appropriation ordinance no later than June 30, to establish budgetary appropriations for the Fiscal Year ~~2018-2019~~ Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year ~~2018 2019~~ Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, in accordance with Chapter 2, Article 2, Division 2 of the Municipal Code, mid-year budget adjustments shall be reported to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year ~~2018-2019~~ Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs; and

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, subsequently signed by the Mayor, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego ("Ten Fundamental Principles").

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year ~~2018-2019~~ Budget:

Fiscal Year ~~2018-2019~~ Budget—Communication on Proposed Program/Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council, and public.
2. The Council President will provide time on the Council's agenda for the Report of the Mayor.
3. Consistent with Chapter 2, Article 2, Division 2 of the Municipal Code, prior to any reduction in service levels or elimination of programs or

services as represented and funded in the FY ~~2018-2019~~ Adopted Budget, the Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the foregoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year ~~2018-2019~~ Budget—Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year ~~2018-2019~~ Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year ~~2018-2019~~ Budget, including the appropriations reflected in the Fiscal Year ~~2018-2019~~ Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year ~~2018-2019~~ Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter section 28, the Mayor has the authority to allocate Fiscal Year ~~2018-2019~~ Budget appropriations within departments in order to best carry out the Council's legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year ~~2018-2019~~ Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations, and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the

Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year ~~2018-2019~~ Budget—“Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November ~~2017-2018~~ and present the results to the Budget and Government Efficiency Committee and City Council.
3. In FY ~~2018-2019~~ the City’s performance dashboard, PerformSD, will display historical information and targets for performance measures in the following areas: civic engagement, communication, customer satisfaction, economy and finance, infrastructure, public safety, recreation and culture, sustainability, and transportation and mobility. The performance measure data available as part of the performance dashboard will be discussed and reviewed by the Budget and Government Efficiency Committee by the end of the first quarter of FY ~~2018-2019~~. The data will be evaluated for updates quarterly in FY ~~2018-2019~~, and will be a subset of the performance measures included in the Proposed and Adopted Budgets. Additional performance measures may be evaluated and added to the performance dashboard in FY ~~2018-2019~~.
4. The Mayor will address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

ORDINANCE NUMBER O- 20952 (NEW SERIES)

DATE OF FINAL PASSAGE JUN 25 2018

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2019 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR FISCAL YEAR 2019.

WHEREAS, San Diego City Charter (Charter) section 69 requires that the form, arrangement and itemization of the Appropriation Ordinance be determined and prescribed by the Chief Financial Officer and the City Attorney; and

WHEREAS, in accordance with Charter sections 69, and 290, the annual Salary Ordinance and the adopted budget are controlling documents for the preparation of the Appropriation Ordinance; and

WHEREAS, on April 24, 2018 Ordinance No. 20927, the Salary Ordinance, was approved by the City Council in accordance with Charter section 290; and

WHEREAS, on June 11, 2018, the City Council adopted Resolution R-311783, (Budget Resolution) approving the Mayor's Fiscal Year 2019 Budget, including the May Revise, the recommendations in the IBA's Fiscal Year 2019 Budget Report and specific changes made by the City Council, as set forth in the Budget Resolution; NOW, THEREFORE,

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. The budget for the expense of conducting the affairs of the City of San Diego (City) for the fiscal year commencing July 1, 2018, and ending June 30, 2019 (Fiscal Year), heretofore prepared and submitted to this City Council by the Mayor is hereby adopted as the Annual Budget for the Fiscal Year.

Section 2. There is hereby appropriated for expenditure out of the funds of the City for municipal purposes the amounts set forth in Attachment I, and in the approved Capital

Improvements Program (CIP) Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

A. GENERAL FUND

1. The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes, if issued, for the purpose of funding expenditures related to their issuance, including interest costs.
2. The provisions in the Library Ordinance, San Diego Municipal Code section 22.0228, restricting funding are hereby waived.
3. The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.
4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Charter or City Council Policy approved programs:
 - Business and Industry Incentive Program (Council Policy 900-12)
 - Small Business Enhancement Program (Council Policy 900-15)
 - Storefront Improvement Program (Council Policy 900-17), and
 - Mission Bay and Other Regional Park Improvements (San Diego Charter section 55.2b).
5. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved Community Parking District Policy (Council Policy 100-18).
The CFO is authorized to transfer funds from Community Parking District

Funds to the General Fund, and to appropriate and expend those funds for the purpose of implementing City Council approved Community Parking District Plans in accordance with the Community Parking District Policy (Council Policy 100-18).

6. The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.
7. City Council Community Projects, Programs and Services
 - (a) The City Council Community Projects, Programs and Services funds shall be administered in accordance with Council Policy 100-06.
 - (b) Upon written direction from the City Councilmember, the CFO is authorized to transfer and appropriate funds from that Councilmember's Community Projects, Programs and Services account to other General Fund departments, Non General Funds, and/or existing capital improvement projects to supplement the project, program, or service identified by the Councilmember.
 - (c) Upon written direction from the City Councilmember, the CFO is authorized to transfer excess non-personnel appropriations from the administration of that Councilmember's office to the Councilmember's Community Projects, Programs and Services account.

8. Upon written direction from the City Councilmember, the CFO is authorized to transfer funds from EDCO Community Fund (Fund No. 700042) to the General Fund and to appropriate and expend those funds for the purpose that fund was created which is to enhance community activities (Park and Recreation and Library) in neighborhoods near the EDCO Transfer Station.
9. The CFO is authorized to modify revenue and expenditure appropriations for the purpose of transferring funds to Civic San Diego in accordance with any approved adjustments to the Fiscal Year 2019 Budget for the City of San Diego, solely in its capacity as the designated successor agency to the former Redevelopment Agency (Successor Agency).

B. SPECIAL REVENUE FUNDS

1. Transient Occupancy Tax Fund (Fund No. 200205)
 - (a) The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this Ordinance, are deemed and declared to be complied with by the adoption of this Ordinance. Notwithstanding the foregoing, the City Council hereby waives certain provisions of Council Policy 100-03, as specified, for the entity set forth below:

Horton Plaza Theatres Foundation B-1, B-2, and B-4
 - (b) The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations for Fiscal Year 2019. It is the intent of the City

Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with Council Policy 100-03.

2. Public Art Fund (Fund No. 200002)
 - (a) The CFO is authorized to transfer, appropriate, and expend Arts, Culture, & Community Festivals funds between the Transient Occupancy Tax (TOT) Fund and the Public Art Fund, in accordance with the budget.
 - (b) The CFO is authorized to appropriate and expend unbudgeted revenues or fund balance in the Public Art Fund to support public art and civic enhancement-related programs, projects, administration costs and activities in accordance with San Diego Municipal Code section 26.0701.
3. Environmental Growth Funds (Fund Nos. 200110, 200111, 200109)
 - (a) It is the intent of the City Council that the Environmental Growth Fund(s) appropriations are to be expended for those purposes described in Charter section 103.1a. The provisions in San Diego Municipal Code section 63.30 are hereby waived.
 - (b) Any monies deposited in the Environmental Growth Fund(s) in excess of estimated revenue as described in Charter section 103.1a and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by City Council resolution. The City Council may, from time-to-time, for purposes

of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Charter section 103.1a. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by City Council.

4. Maintenance Assessment District Funds

- (a) The CFO is authorized to transfer allocations from contributing Maintenance Assessment District (MAD) Funds excess revenue or reserves to increase the appropriations to reimburse the MAD Management Fund (Fund No. 200023) accordingly, in the event that actual expenses related to administration exceed budgeted levels.
- (b) The CFO is authorized to appropriate and expend any monies deposited in the MAD Funds in excess of estimated revenue and any carryover monies from the previous fiscal year for which each Fund(s) was created.

5. Zoological Exhibits Fund (Fund No. 200219)

The CFO is authorized to appropriate and expend unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with Charter section 77A.

6. Utilities Undergrounding Program Fund (Fund No. 200217)
The CFO is authorized to reallocate appropriations among the Utilities Undergrounding Program Fund's capital improvement project (AID00001) and the annual operating budget for costs associated with San Diego Gas and Electric provided that such reallocation does not increase or decrease the total Utilities Undergrounding Program Fund appropriations.
7. Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306) and Road Maintenance and Rehabilitation Fund (Fund No. 200731)
The CFO is authorized to adjust operating appropriations in the Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306) and the Road Maintenance and Rehabilitation Fund (Fund No. 200731) at the end of the Fiscal Year based on actual revenues received and/or available fund balance.
8. Recreation Center Funds
The CFO is authorized to appropriate and expend any monies deposited in the Recreation Center Funds in excess of City Council approved budgeted revenue and to appropriate any carryover monies from the prior fiscal year and expend in accordance with the purpose for which each Fund was created.

C. CAPITAL PROJECTS FUNDS AND CAPITAL IMPROVEMENTS PROGRAM

1. The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the CIP.

2. The CFO is authorized to close completed CIP projects and transfer unexpended balances to the appropriate reserve, or to fund balance, or up to \$100,000 to an Annual Allocation of the same asset type (e.g., water/sewer mains, facilities, streets or storm drains).
3. Once an asset has been put into service (Technically Completed “TECO”), the CFO is authorized to transfer unexpended balances not required to close the project to the appropriate reserve, or to fund balance, or up to \$100,000 to an Annual Allocation of the same asset type (e.g., water/sewer mains, facilities, streets or storm drains).
4. The CFO is authorized to return unexpended balances that were allocated to an Annual Allocations in a prior fiscal year and are not allocated to a specific sub-project in the current Fiscal Year to the appropriate reserve or to fund balance. The CFO shall report transfers that are made using this authority to the City Council.
5. Once an asset has been put in service, the CFO is authorized to transfer and appropriate a maximum of \$200,000 per project not to exceed 10% of the project budget from Annual Allocations, earned interest or unappropriated fund balances to CIP projects to support remaining project costs in excess of approved appropriations in order to complete and/or close the project.
6. The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range CIP Budget. Such

advances shall be reimbursed to the respective Fund upon appropriation.

In addition, the CFO is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

7. The CFO is authorized to reallocate revenue sources between CIP projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.
8. The CFO is authorized to appropriate revenue sources to CIP projects from fund balance, in accordance with the restrictions placed on various revenues, and to return existing revenue sources to fund balance within the same CIP project where the net change in funding does not result in a net change to the project budget.
9. Development Impact Fee Community Funds and Developer Contributions-CIP (Fund Nos. 400080-400095, 400111-400137, 400097-400110, 400849, 400855-400858, 400863-400864, and 200636).
 - (a) The CFO is authorized to modify individual project appropriations, close projects, and/or add new projects to the CIP in accordance with City Council-approved Development Impact Fee plans (Public Facilities Financing Plans and Impact Fee Studies) provided funding is available for such action.

- (b) The CFO is authorized to reallocate Development Impact Fee (DIF) Community Funds funded appropriations between City Council-approved projects to expedite the use of DIF Community Funds in accordance with AB1600 requirements.
 - (c) The CFO is authorized to appropriate in the DIF Community Funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.
10. Mission Bay Park Improvement Fund (Fund No. 200386) and San Diego Regional Parks Improvement Fund (Fund No. 200391)
- (a) Capital Improvements in Mission Bay, as recommended and prioritized by the Mission Bay Park Improvement Fund Oversight Committee, pursuant to Charter section 55.2, are hereby approved as set forth below.

CIP Project	Amount
Mission Bay Improvements / AGF00004	
Comfort Stations	\$4,500,000
Monument Signage	\$1,500,000
Playgrounds	\$4,500,000
Programmatic EIR / B18079	\$2,500,000

- (b) Capital Improvements in San Diego Regional Parks, as recommended and prioritized by the San Diego Regional Parks Improvement Fund Oversight Committee, pursuant to Charter section 55.2, are hereby approved as set forth below.

CIP Project	Amount
Museum of Man Seismic Retrofit / L12003	\$400,000
City Facility Improvements / ABT00001	
Casa de Balboa Fire Alarm System Replacement / B17181	\$150,000
Chollas Lake Improvements / L18001	\$350,000

EB Scripps Park Comfort Station Replacement / S15035	\$1,456,694
Regional Park Improvements / AGF00005	
Coast Walk Trail Rehabilitation	\$150,000
OB Dog Beach Accessibility Improvements	\$443,306
Presidio Drive Improvements	\$150,000
Mission Trails Regional Park Cowles Mountain Trail Rehabilitation / S10065	\$150,000
Mission Trails Regional Park Trail Realignments / S10066	\$250,000

- (c) The CFO is authorized to increase and/or decrease appropriations in the Mission Bay Improvements project (AGF00004) and Regional Park Improvements project (AGF00005) at the end of the Fiscal Year based on actual revenues received and/or available fund balance to support capital improvements in accordance with Charter section 55.2.
11. The CFO is authorized to appropriate and expend the remaining fund balances and/or interest earnings from funds up to \$25,000 for the purpose of fully expending and closing that fund. Funds shall be used solely for their intended or restricted purpose and for previously Council-approved projects.
 12. The CFO is authorized to appropriate and expend interest earnings from any bond construction funds for the purpose of transferring bond construction fund interest earned to support debt service payments as permitted in the respective bond indenture(s).
 13. The CFO is authorized to transfer unexpended capital bond fund appropriations from TECO, completed, and closed CIP projects to an Annual Allocation for the same asset type (e.g., facilities, streets or storm drains) in order to expedite the expenditure of capital bond funds.

14. The CFO is authorized to modify the accounting of CIP projects to ensure the use of the most appropriate project type among the following types: P: Preliminary Engineering, S: Standalone, L: Large, and RD: Reimbursement to Developer.
15. The CFO is authorized to convert a sub-project within an Annual Allocation into a new standalone CIP project, and transfer the associated appropriation.

D. ENTERPRISE FUNDS

1. All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.
2. Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City's Reserve Policy (Council Policy 100-20).
3. Water Funds (Fund Nos. 700010, 700011, 700012) and Sewer Funds (Fund Nos. 700000, 700001, 700002, 700008, 700009)
 - (a) The CFO may reallocate appropriations and associated encumbrances from any City Council approved budgeted project in the CIP to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance

for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the Capital Project Budget.

E. INTERNAL SERVICE FUNDS

1. The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to the appropriate contributing funds.
2. Fleet Services Operating Fund (Fund No. 720000) and Fleet Services Replacement Funds (Fund Nos. 720001-720038, 720056, 720058, 720059)

The CFO is hereby authorized to redistribute contributions among the Fleet Services Operating and Fleet Services Replacement Internal Service Funds or to advance funds between these internal service funds.
3. Central Stores Fund (Fund No. 720040), Publishing Services Fund (Fund No. 720041), Fleet Services Operating Fund (Fund No. 720000), Fleet Services Replacement Funds (Fund No. 720001-720038, 720056, 720058, 720059), and Risk Management Administration Fund (Fund No. 720048)

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.
4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations in Non General Funds for the purpose of reimbursing the Public Liability Operating Fund (Fund No. 720045) for

Non General Fund claims incurred in the course of complying with
Council Policy on Claims Against the City (Council Policy 000-09).

F. TRUST AND AGENCY FUNDS

These Funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and State income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

G. GRANT FUNDS

Community Development Block Grant Funds

- (a) Community Development Block Grant (CDBG) Funds are appropriated for the purposes established by the grant provisions as approved and authorized by the City Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the CDBG Funds on June 30, 2018, shall be carried forward to future years for the purpose of completing the authorized activities in accordance with Council Policy 700-02 which includes the requirement to use funds within 18 months of the start of the fiscal year for which the funds are allocated.
- (b) The CFO is authorized to transfer funds allocated to projects that have been completed, or where any portion has been deemed ineligible upon written confirmation from the sub-recipient or the CDBG Program office

or in accordance with section 2.C.2 for the City's CIP projects, to Unobligated CDBG Funds to be reappropriated by the City Council.

- (c) In accordance with section 2.C.3 herein, the CFO is authorized to transfer and appropriate a maximum of \$100,000 per City CIP project from Unobligated CDBG Funds or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

Section 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by City Council and in accordance with provisions of grant agreements.

Section 4. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current Fiscal Year.

Section 5. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in such fund solely for the purpose the fund was intended.

Section 6. All Funds, not otherwise contained herein, established by the City Council in previous fiscal years or during the current Fiscal Year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved CIP or authorized by Council resolution. The CFO is authorized and directed to appropriate and expend monies within the funds for services provided by those funds. The CFO is authorized and directed to return any

surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

Section 7. The CFO is authorized and directed to transfer current and/or prior years' forfeited monies within the flexible spending accounts to the Risk Management Administration Fund (Fund No. 720048) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The CFO is authorized and directed to transfer surplus monies between flexible benefit plan funds.

Section 8. The CFO is authorized to increase revenue and expenditure appropriations in accordance with City Council-approved capital lease agreements for the purpose of financing the acquisition of essential projects and equipment.

Section 9. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

Section 10. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

Section 11. All revenues generated consistent with the Public Trust pursuant to California Public Resources Code section 6306 in relation to operation of Mission Bay Park and Ocean Beach Park which are greater than expenditures for operations, maintenance and capital improvements during the Fiscal Year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission

Bay Park and Ocean Beach Park as required by agreements with the State of California.

Unanticipated revenues are hereby appropriated for such purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City pursuant to California Public Resources Code section 6306 are hereby appropriated for purposes consistent with the Public Trust.

Section 12. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue may be transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by article XIII B of the California Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is \$3,835,066,955, a portion of which will be derived from proceeds of taxes as defined within article XIII B of the California Constitution.

It is the intent of this ordinance to comply with article XIII B of the California Constitution.

Section 13. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 2019 Tax Rate Ordinance as approved by Council.

Section 14. The CFO is authorized and directed to close obsolete or inactive funds and appropriate and expend for the purpose of returning residual balances of such funds to their source or, if the source cannot be determined, to the General Fund. The CFO shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

Section 15. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released.

Section 16. Unless otherwise specified in this ordinance, the CFO is authorized to modify appropriations upon adopted City Council resolution, provided funding is available for such action and in accordance with funding source guidelines and applicable grant agreements.

Section 17. The CFO is authorized and directed to apply for, accept, appropriate, and expend grants received by the City of San Diego in accordance with Municipal Code sections 22.5201, 22.5202, 22.5203, and 22.5204, and funding source guidelines and applicable grant agreements.

Section 18. The powers of the City Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

Section 19. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public prior to the day of its final passage.

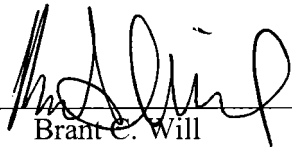
Section 20. This ordinance is declared to take effect and be in force immediately upon its passage pursuant to the authority contained in Charter sections 275 and 295.

Section 21. The Mayor shall have no veto power over this ordinance pursuant to

Charter section 280(a)(4).

APPROVED: MARA W. ELLIOTT, City Attorney

By



Brant C. Will
Deputy City Attorney

BCW:jdf
06/12/2018
Or.Dept.: FM
Doc. No.: 1771496_2

Fiscal Year 2019 Operating and Capital Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2019 Appropriation
General Fund			
City Attorney	\$32,172,500	\$26,502,264	\$58,674,764
City Auditor	\$2,117,625	\$1,977,615	\$4,095,240
City Clerk	\$2,631,296	\$3,243,875	\$5,875,171
City Treasurer	\$7,522,666	\$10,029,416	\$17,552,082
Citywide Program Expenditures	-	\$125,700,764	\$125,700,764
Communications	\$2,404,580	\$2,287,197	\$4,691,777
Council Administration	\$1,385,329	\$1,291,343	\$2,676,672
Council District 1	\$702,001	\$616,103	\$1,318,104
Council District 1 - CPPS	-	\$80,757	\$80,757
Council District 2	\$660,915	\$693,042	\$1,353,957
Council District 2 - CPPS	-	\$119,348	\$119,348
Council District 3	\$732,417	\$500,830	\$1,233,247
Council District 3 - CPPS	-	\$87,304	\$87,304
Council District 4	\$654,485	\$602,458	\$1,256,943
Council District 4 - CPPS	-	\$128,924	\$128,924
Council District 5	\$656,447	\$524,836	\$1,181,283
Council District 5 - CPPS	-	\$216,869	\$216,869
Council District 6	\$717,527	\$468,021	\$1,185,548
Council District 6 - CPPS	-	\$135,822	\$135,822
Council District 7	\$697,912	\$471,938	\$1,169,850
Council District 7 - CPPS	-	\$28,429	\$28,429
Council District 8	\$628,780	\$738,435	\$1,367,215
Council District 8 - CPPS	-	\$140,300	\$140,300
Council District 9	\$662,659	\$680,191	\$1,342,850
Council District 9 - CPPS	-	\$43,410	\$43,410
Debt Management	\$1,706,835	\$1,397,084	\$3,103,919
Department of Finance	\$8,851,174	\$7,711,684	\$16,562,858
Department of Information Technology	-	\$1,139,200	\$1,139,200
Development Services	\$4,381,285	\$3,745,713	\$8,126,998
Economic Development	\$4,343,073	\$8,909,682	\$13,252,755
Environmental Services	\$9,407,673	\$35,211,407	\$44,619,080
Ethics Commission	\$558,406	\$725,104	\$1,283,510
Fire-Rescue	\$137,010,860	\$132,722,125	\$269,732,985
Government Affairs	\$539,476	\$258,029	\$797,505
Human Resources	\$2,533,332	\$2,463,583	\$4,996,915
Infrastructure/Public Works	\$253,391	\$400,123	\$653,514

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 FY 2019 Operating and CIP Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2019 Appropriation
General Fund (continued)			
Internal Operations	\$228,229	\$245,236	\$473,465
Library	\$20,900,411	\$34,954,741	\$55,855,152
Neighborhood Services	\$693,592	\$253,408	\$947,000
Office of Boards & Commissions	\$797,541	\$573,351	\$1,370,892
Office of Homeland Security	\$1,403,458	\$1,414,861	\$2,818,319
Office of the Assistant COO	\$274,595	\$366,025	\$640,620
Office of the Chief Financial Officer	\$294,399	\$312,766	\$607,165
Office of the Chief Operating Officer	\$594,264	\$653,962	\$1,248,226
Office of the IBA	\$1,182,671	\$946,978	\$2,129,649
Office of the Mayor	\$2,159,615	\$1,595,452	\$3,755,067
Parks and Recreation	\$39,503,841	\$76,886,703	\$116,390,544
Performance & Analytics	\$1,470,956	\$2,401,407	\$3,872,363
Personnel	\$4,667,784	\$4,407,913	\$9,075,697
Planning	\$4,978,661	\$4,928,640	\$9,907,301
Police	\$231,942,523	\$241,879,840	\$473,822,363
Public Utilities	-	\$2,606,490	\$2,606,490
Public Works - General Services	\$11,710,888	\$14,500,917	\$26,211,805
Purchasing & Contracting	\$3,332,355	\$13,763,743	\$17,096,098
Real Estate Assets	\$2,444,716	\$5,517,416	\$7,962,132
Smart & Sustainable Communities	\$228,229	\$143,090	\$371,319
Transportation & Storm Water	\$36,356,206	\$89,783,421	\$126,139,627
General Fund Total	\$589,097,578	\$870,129,585	\$1,459,227,163
Capital Project Funds			
TransNet Extension Administration & Debt Fund	-	\$333,880	\$333,880
TransNet Extension Congestion Relief Fund	-	\$3,351,330	\$3,351,330
TransNet Extension Maintenance Fund	-	\$9,916,236	\$9,916,236
Capital Project Funds Total	-	\$13,601,446	\$13,601,446
Enterprise Funds			
Airports Fund	\$1,310,205	\$4,127,820	\$5,438,025
Development Services Fund	\$31,051,565	\$41,393,605	\$72,445,170
Golf Course Fund	\$4,640,132	\$14,215,935	\$18,856,067
Recycling Fund	\$6,037,495	\$19,768,951	\$25,806,446
Refuse Disposal Fund	\$7,899,692	\$25,782,295	\$33,681,987
Sewer Funds	\$55,313,223	\$307,284,475	\$362,597,698
Water Utility Operating Fund	\$46,598,091	\$496,048,348	\$542,646,439
Enterprise Funds Total	\$152,850,403	\$908,621,429	\$1,061,471,832

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Internal Service Funds			
Central Stores Fund	\$783,662	\$6,749,332	\$7,532,994
Energy Conservation Program Fund	\$2,109,113	\$2,832,053	\$4,941,166
Fleet Operations Operating Fund	\$12,474,732	\$40,821,490	\$53,296,222
Fleet Operations Replacement Fund	-	\$44,759,750	\$44,759,750
Publishing Services Fund	\$461,084	\$2,037,338	\$2,498,422
Risk Management Administration Fund	\$5,716,585	\$6,204,793	\$11,921,378
Internal Service Funds Total	\$21,545,176	\$103,404,756	\$124,949,932
Special Revenue Funds			
Automated Refuse Container Fund	-	\$1,300,000	\$1,300,000
Concourse and Parking Garages Operating Fund	\$126,779	\$3,675,727	\$3,802,506
Convention Center Expansion Funds	-	\$13,401,050	\$13,401,050
Engineering & Capital Projects Fund	\$51,399,965	\$50,837,979	\$102,237,944
Environmental Growth 1/3 Fund	-	\$4,854,402	\$4,854,402
Environmental Growth 2/3 Fund	-	\$10,203,909	\$10,203,909
Facilities Financing Fund	\$1,321,054	\$1,750,907	\$3,071,961
Fire and Lifeguard Facilities Fund	-	\$1,389,181	\$1,389,181
Fire/Emergency Medical Services Transport Program Fund	\$2,526,134	\$10,054,176	\$12,580,310
Gas Tax Fund	-	\$32,854,099	\$32,854,099
General Plan Maintenance Fund	-	\$2,650,000	\$2,650,000
GIS Fund	\$127,156	\$2,516,223	\$2,643,379
Information Technology Fund	\$4,336,757	\$8,617,417	\$12,954,174
Junior Lifeguard Program Fund	\$74,128	\$540,910	\$615,038
Local Enforcement Agency Fund	\$421,445	\$728,798	\$1,150,243
Long Range Property Management Fund	-	\$1,088,810	\$1,088,810
Los Penasquitos Canyon Preserve Fund	\$114,652	\$151,945	\$266,597
Low and Moderate Income Housing Asset Fund	-	\$49,801,656	\$49,801,656
Maintenance Assessment District (MAD) Funds	\$1,653,803	\$40,125,213	\$41,779,016
Mission Bay/Balboa Park Improvement Fund	-	\$1,878,475	\$1,878,475
New Convention Facility Fund	-	\$2,133,025	\$2,133,025
OneSD Support Fund	\$3,373,924	\$24,851,167	\$28,225,091
Parking Meter Operations Fund	\$867,078	\$9,730,562	\$10,597,640
PETCO Park Fund	\$112,597	\$17,149,240	\$17,261,837
Public Art Fund	-	\$578,410	\$578,410
Public Safety Services & Debt Service Fund	-	\$9,738,827	\$9,738,827
Road Maintenance and Rehabilitation Fund	-	\$13,842,506	\$13,842,506
Seized Assets - California Fund	-	\$11,919	\$11,919
Seized Assets - Federal DOJ Fund	-	\$1,620,758	\$1,620,758
Seized Assets - Federal Treasury Fund	-	\$119,187	\$119,187
Stadium Operations Fund	\$386,699	\$14,669,407	\$15,056,106

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OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2019 Appropriation
Special Revenue Funds (continued)			
State COPS	-	\$2,140,000	\$2,140,000
Storm Drain Fund	-	\$5,700,000	\$5,700,000
Successor Agency Admin & Project - CivicSD Fund	-	\$2,023,757	\$2,023,757
Transient Occupancy Tax Fund	\$1,156,510	\$122,102,510	\$123,259,020
Trolley Extension Reserve Fund	-	\$1,067,000	\$1,067,000
Underground Surcharge Fund	\$1,410,985	\$58,552,810	\$59,963,795
Wireless Communications Technology Fund	\$3,030,378	\$6,302,068	\$9,332,446
Zoological Exhibits Maintenance Fund	-	\$13,768,168	\$13,768,168
Special Revenue Funds Total	\$72,440,044	\$544,522,198	\$616,962,242
TOTAL OPERATING APPROPRIATIONS			
	\$835,933,201	\$2,440,279,414	\$3,276,212,615

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CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS

Citywide

ATT00001	Governmental Funded IT Projects	\$1,158,800
ATT00002	Enterprise Funded IT Projects	\$1,514,000
P19000	Fleet Management Software Upgrade	\$250,000
T19000	311 Enhancements	\$550,000
Citywide Total		\$3,472,800

Department of Information Technology

T19001	I AM Enhancements	\$501,679
Department of Information Technology Total		\$501,679

Environmental Services

AFA00001	Minor Improvements to Landfills	\$1,000,000
L17000	Miramar Landfill Facility Improvements	\$2,000,000
L18002	Miramar Landfill Storm Water Improvements	\$1,000,000
Environmental Services Total		\$4,000,000

Library

S15011	Tierrasanta Library Expansion	\$200,000
Library Total		\$200,000

Parks and Recreation

AGF00004	Mission Bay Improvements	\$6,591,611
AGF00005	Regional Park Improvements	\$792,635
AGF00007	Park Improvements	\$1,250,000
L12000	Convert RB Medians0Asphalt to Concrete	\$150,000
L12003	California Tower Seismic Retrofit	\$400,000
L18001	Chollas Lake Improvements	\$350,000
S10065	Mission Trails RP Cowles Mountain Trail	\$150,000
S10066	Mission Trails RP Trail Realignments	\$250,000
S15035	EB Scripps Pk Comfort Station Replacement	\$1,456,694
S16016	Kelly St Neighborhood Pk Security Lighting Upgrade	\$40,000
S16017	Encanto Comm Pk Security Lighting Upgrades	\$60,000
S16018	Marie Widman Memorial Pk Security Lighting Upgrade	\$175,000
S16021	Skyline Hills Comm Pk Security Lighting Upgrades	\$70,000
S17001	Talmadge Traffic Calming Infrastructure	\$20,000
S18008	Chicano Park Community Center	\$500,000
Parks and Recreation Total		\$12,255,940

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CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS FY 2019
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Public Utilities

ABI00001	Water Treatment Plants	\$200,000
ABJ00001	Water Pump Station Restoration	\$6,401,328
ABL00001	Standpipe and Reservoir Rehabilitations	\$4,675,053
ABM00001	Groundwater Asset Development Program	\$150,000
ABO00001	Metro Treatment Plants	\$7,990,800
ABP00001	Pump Station Restorations	\$700,000
ABP00002	Metropolitan System Pump Stations	\$500,000
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	\$652,960
ABT00007	Sewer CIP Emergency Reserve	\$5,000,000
AHC00004	Recycled Water Systems Upgrades	\$400,000
AJA00001	Sewer Main Replacements	\$60,600,791
AJA00002	Pipeline Rehabilitation	\$30,097,920
AJB00001	Metropolitan Waste Water Department Trunk Sewers	\$10,374,893
AKA00002	Pressure Reduction Facility Upgrades	\$200,000
AKA00003	Large Diameter Water Transmission PPL	\$16,991,975
AKB00002	Freeway Relocation	\$500,000
AKB00003	Water Main Replacements	\$77,121,574
AKB00007	Instrumentation and Control	\$300,000
ALA00001	PURE Water Program	\$121,379,888
RD16001	Harbor Dr TS Participation Agreement	\$3,000,000
S00312	PS2 Power Reliability & Surge Protection	\$19,950,000
S00317	South Metro Sewer Rehabilitation Ph 3B	\$500,000
S00319	EMTS Boat Dock and Steam Line Relocation	\$500,000
S10008	El Monte Pipeline No 2	\$1,000,000
S11022	Upas St Pipeline Replacement	\$500,000
S11024	Miramar Clearwell Improvements	\$29,080,100
S11025	Chollas Building	\$8,380,251
S11026	Montezuma/Mid0City Pipeline Phase II	\$10,000,000
S12010	30th Street Pipeline Replacement	\$11,578,813
S12012	Cielo & Woodman Pump Station	\$4,146,000
S12013	Alvarado 2nd Extension Pipeline	\$2,500,000
S12015	Pacific Beach Pipeline South (W)	\$10,491,262
S12016	Otay 1st/2nd PPL West of Highland Avenue	\$9,700,000
S12018	Lower Otay Outlet Tower	\$990,811
S12040	Tierrasanta (Via Dominique) Pump Station	\$600,000
S13015	Water & Sewer Group Job 816 (W)	\$1,485,509
S15016	Otay Second Pipeline Relocation0PA	\$3,000,000
S15019	Alvarado Trunk Sewer Phase IV	\$250,000
S15027	La Jolla View Reservoir	\$500,000

ATTACHMENT J

O-2018-137
 FY 2019 Appropriations Ordinance

Attachment I
 FY 2019 Operating and CIP Appropriations

		FY 2019 Appropriation
CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		
Public Utilities (continued)		
S16027	Morena Pipeline	\$5,000,000
S17008	Advanced Metering Infrastructure	\$1,781,864
S17012	NCWRP Improvements to 30 mgd	\$3,580,000
S17013	MBC Equipment Upgrades	\$1,100,000
Public Utilities Total		\$473,851,792
Public Works - General Services		
ABT00001	City Facilities Improvements	\$2,975,000
Public Works - General Services Total		\$2,975,000
Transportation & Storm Water		
AIA00001	Minor Bike Facilities	\$900,000
AID00001	Utilities Undergrounding Program	\$5,000,000
AID00005	Street Resurfacing and Reconstruction	\$24,822,333
AIE00001	Bridge Rehabilitation	\$600,000
AIG00001	Median Installation	\$750,000
AIH00001	Installation of City Owned Street Lights	\$4,190,168
AIK00001	New Walkways	\$1,182,000
AIK00003	Sidewalk Repair and Reconstruction	\$5,000,000
AIL00001	Traffic Calming	\$1,200,000
AIL00002	Install T/S Interconnect Systems	\$100,000
AIL00004	Traffic Signals - Citywide	\$1,628,000
AIL00005	Traffic Signals Modification	\$1,787,000
P19001	Ysabel Creek Road Repair	\$200,000
RD11001	Via de la Valle Widening	\$1,144,000
S00851	SR 163/Friars Road	\$3,449,000
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	\$937,000
S00880	Miramar Road0I0805 Easterly Ramps	\$460,000
S00915	University Avenue Mobility	\$500,000
S11060	Otay Mesa Truck Route Phase 4	\$1,000,000
S15018	La Media Road Improvements	\$369,048
S15045	Park Boulevard At0Grade Crossing	\$5,078,580
S16022	Market St-Euclid to Pitta0Improvements	\$200,000
S18000	Streamview Drive Improvements Phase 2	\$900,000
S18001	University Avenue Complete Street Phase1	\$200,000
Transportation & Storm Water Total		\$61,597,129
TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		\$558,854,340
TOTAL COMBINED APPROPRIATIONS		\$3,835,066,955

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non- Personnel	FY 2019 Appropriation
200023	Maintenance Assessment District (MAD) Management Fund	\$1,653,803	\$2,889,587	\$4,543,390
200025	Street Light District #1 MAD Fund	-	\$840,512	\$840,512
200028	Scripps/Miramar Ranch MAD Fund	-	\$2,526,986	\$2,526,986
200030	Tierrasanta MAD Fund	-	\$2,275,704	\$2,275,704
200031	Campus Point MAD Fund	-	\$80,155	\$80,155
200032	Mission Boulevard MAD Fund	-	\$146,231	\$146,231
200033	Carmel Valley MAD Fund	-	\$4,163,979	\$4,163,979
200035	Sabre Springs MAD Fund	-	\$391,459	\$391,459
200037	Mira Mesa MAD Fund	-	\$1,419,304	\$1,419,304
200038	Rancho Bernardo MAD Fund	-	\$916,077	\$916,077
200039	Penasquitos East MAD Fund	-	\$595,564	\$595,564
200040	Coronado View MAD Fund	-	\$72,764	\$72,764
200042	Park Village MAD Fund	-	\$592,155	\$592,155
200044	Eastgate Technology Park MAD Fund	-	\$297,179	\$297,179
200045	Calle Cristobal MAD Fund	-	\$377,875	\$377,875
200046	Gateway Center East MAD Fund	-	\$399,473	\$399,473
200047	Miramar Ranch North MAD Fund	-	\$1,807,099	\$1,807,099
200048	Carmel Mountain Ranch MAD Fund	-	\$753,820	\$753,820
200052	La Jolla Village Drive MAD Fund	-	\$107,318	\$107,318
200053	First SD River Imp. Project MAD Fund	-	\$465,110	\$465,110
200055	Newport Avenue MAD Fund	-	\$87,072	\$87,072
200056	Linda Vista Community MAD Fund	-	\$332,442	\$332,442
200057	Washington Street MAD Fund	-	\$152,605	\$152,605
200058	Otay International Center MAD Fund	-	\$709,701	\$709,701
200059	Del Mar Terrace MAD Fund	-	\$489,051	\$489,051
200061	Adams Avenue MAD Fund	-	\$63,194	\$63,194
200062	Carmel Valley NBHD #10 MAD Fund	-	\$453,882	\$453,882
200063	North Park MAD Fund	-	\$889,987	\$889,987
200065	Kings Row MAD Fund	-	\$26,156	\$26,156
200066	Webster-Federal Boulevard MAD Fund	-	\$57,160	\$57,160
200067	Stonecrest Village MAD Fund	-	\$861,647	\$861,647
200068	Genesee/North Torrey Pines Road MAD Fund	-	\$497,828	\$497,828
200070	Torrey Hills MAD Fund	-	\$1,598,857	\$1,598,857
200071	Coral Gate MAD Fund	-	\$228,787	\$228,787
200074	Torrey Highlands MAD Fund	-	\$974,984	\$974,984
200076	Talmadge MAD Fund	-	\$177,475	\$177,475
200078	Central Commercial MAD Fund	-	\$409,103	\$409,103
200079	Little Italy MAD Fund	-	\$1,251,440	\$1,251,440
200080	Liberty Station/NTC MAD Fund	-	\$215,502	\$215,502

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non- Personnel	FY 2019 Appropriation
200081	Camino Santa Fe MAD Fund	-	\$204,328	\$204,328
200083	Black Mountain Ranch South MAD Fund	-	\$1,205,869	\$1,205,869
200084	College Heights Enhanced MAD Fund	-	\$575,643	\$575,643
200086	C&ED MAD Management Fund	-	\$430,000	\$430,000
200087	City Heights MAD Fund	-	\$427,872	\$427,872
200089	Black Mountain Ranch North MAD Fund	-	\$579,282	\$579,282
200091	Bay Terraces - Parkside MAD Fund	-	\$102,576	\$102,576
200092	Bay Terraces - Honey Drive MAD Fund	-	\$32,060	\$32,060
200093	University Heights MAD Fund	-	\$92,421	\$92,421
200094	Hillcrest MAD Fund	-	\$42,108	\$42,108
200095	El Cajon Boulevard MAD Fund	-	\$782,979	\$782,979
200096	Ocean View Hills MAD Fund	-	\$931,681	\$931,681
200097	Robinhood Ridge MAD Fund	-	\$204,740	\$204,740
200098	Remington Hills MAD Fund	-	\$56,171	\$56,171
200099	Pacific Highlands Ranch MAD Fund	-	\$801,751	\$801,751
200101	Rancho Encantada MAD Fund	-	\$186,211	\$186,211
200103	Bird Rock MAD Fund	-	\$301,287	\$301,287
200105	Hillcrest Commercial Core MAD Fund	-	\$138,182	\$138,182
200614	Mission Hills Special Lighting MAD Fund	-	\$41,849	\$41,849
200707	Barrio Logan Community Benefit MAD Fund	-	\$638,569	\$638,569
200714	Civita MAD Fund	-	\$1,381,009	\$1,381,009
200717	Kensington Heights MAD	-	\$100,355	\$100,355
200718	Kensington Manor MAD	-	\$103,245	\$103,245
200719	Kensington Park North MAD	-	\$80,882	\$80,882
200720	Talmadge Park North MAD	-	\$29,173	\$29,173
200721	Talmadge Park South MAD	-	\$59,746	\$59,746
MAINTENANCE ASSESSMENT DISTRICT TOTAL		\$1,653,803	\$40,125,213	\$41,779,016

JUN 25 2018

Passed by the Council of The City of San Diego on _____, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Barbara Bry	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Ward	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Georgette Gomez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 25 2018

AUTHENTICATED BY: KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.
_____, Deputy

I HEREBY CERTIFY that the foregoing ordinance was passed on the day of its introduction, to wit, on JUN 25 2018, said ordinance being of the kind and character authorized for passage on its introduction by Section 295 of the Charter.

I FURTHER CERTIFY that said ordinance was read in full prior to passage or that such reading was dispensed with by a vote of five members of the Council, and that a written copy of the ordinance was made available to each member of the Council and the public prior to the day of its passage.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.
By [Signature], Deputy

Office of the City Clerk, San Diego, California
Ordinance Number O- 20952

FISCAL YEAR 2019

MAYOR KEVIN L. FAULCONER

Volume 2
Department Detail



Kevin L. Faulconer
Mayor

Barbara Bry
Council President Pro Tem
District 1

Chris Cate
Councilmember
District 6

Lorie Zapf
Councilmember
District 2

Scott Sherman
Councilmember
District 7

Christopher Ward
Councilmember
District 3

Kris Michell
Chief Operating Officer

Myrtle Cole
Council President
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Georgette Gómez
Councilmember
District 9

Mara W. Elliott
City Attorney

ADOPTED BUDGET



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morill

Executive Director

*California Society of
Municipal Finance Officers*

Certificate of Award

*Operating Budget Excellence Award
Fiscal Year 2017-2018*

*Presented to the
City of San Diego*

For meeting the criteria established to achieve the Operating Budget Excellence Award.

February 7, 2018



Drew Corbett

Drew Corbett
CSMFO President

Craig Boyer

Craig Boyer, Chair
Professional Standards and
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2019 Adopted Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and maintain restored services throughout the city. This is a structurally-balanced plan that keeps the focus on core community services San Diegans value such as a Clean San Diego, road repair, parks, libraries, and public safety.

The Adopted Budget preserves neighborhood services added over the last four budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. I have directed departments to hold the line on spending in order to allocate critical funds needed to enhance neighborhood services and expand citywide cleanup efforts to keep San Diego neighborhoods clean and safe.

San Diego's economy remains strong, and the Adopted Budget projects moderate growth in all of the City's four Major General Fund revenue categories – Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees. The Adopted Budget balances the continuing trend of positive key economic indicators with a corresponding softening in the year-over-year rate of growth in some major revenues, including property tax and TOT.

The Adopted Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; police recruitment and retention; citywide coordination of the Climate Action Plan; staffing for new and expanded recreation facilities; staffing for new library facilities and protection of library and recreation center hours; increased homeless services and housing affordability initiatives; a lifeguard academy; library programming and increased funding for the Pure Water program that will create a drought-proof, independent local water supply.

Even though the City is projecting modest revenue growth in Fiscal Year 2019 to help fund these priorities, Fiscal Year 2019 continues to be a lean budget year. This Adopted Budget is fiscally responsible; we continue to fully fund our pension payment, which significantly grew last year due to actuarial changes and experience losses. We are fully funding General Fund and risk management reserves to their target levels and plan to contribute to the pension stability reserve. The difficult choices we made in Fiscal Year 2018, including a reduction of \$18 million in General Fund ongoing costs, have provided relief in this and future budgets so that we can expand funding for neighborhood services and programs San Diegans have told me are critical.

The Adopted Budget protects neighborhood services and expands the Clean SD initiative with more crews for cleaner communities. Public safety and investments in infrastructure continue to be funded as priorities in all communities. We have embraced new ideas and taken new approaches to address homelessness. This Adopted Budget has increased funding for Bridge Shelters, safe parking programs, transitional storage and operations of the new Housing Navigation Center.

Mayor's Budget Message

The Adopted Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

The Adopted Budget funds the largest infrastructure investment in City history and is the second year since implementation of Charter Section 77.1 (Proposition H), which requires the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges, and buildings, and requires the maintenance and repair of such infrastructure. The Adopted Budget includes a \$17.1 million transfer from the General Fund to the Infrastructure Fund. Supplementing other infrastructure funding throughout the Adopted Budget, this fund provides for critical road repairs, sidewalk repair and reconstruction, street lights and park security lighting, bike facilities and new infrastructure projects based on needs identified in recent facility condition assessments.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. On April 2, 2018 the City passed the 800th mile marker on my pledge to fix 1,000 miles of streets in five years. This is a record pace for road repair and well ahead of the five-year schedule. The Adopted Budget includes \$75.9 million in funding to pave, repair, and replace 390 miles of streets, which will help the City maintain the long-term goal of an average Overall Condition Index of 70, or good condition.

Other important infrastructure investments funded in the Adopted Budget include park improvements, streetlights, sidewalk repair and replacement, restoration of tree trimming funding, infrastructure to support energy and conservation elements of the Climate Action Plan, Pure Water, and water main replacements.

Clean, Safe and Livable Neighborhoods

Every neighborhood deserves clean streets and sidewalks. The Adopted Budget expands the Clean SD initiative by adding 16 positions and more than \$4 million in funding for responding more frequently to the removal of sidewalk debris, illegal dumping, street sweeping, on-call litter removal and expanding sidewalk sanitization in downtown and other areas based on need. There is also a new penalty structure with increased fines of up to \$1,000 for any individuals found illegally dumping trash and other waste in our neighborhoods. The Adopted Budget also includes funding for continued handwashing stations at 11 sites, 8 portable public restrooms with security services and security services at the civic center public restrooms.

San Diego is one of the safest big cities in the country, and overall crime is at its lowest point in half a century. The Adopted Budget includes \$28 million in salary and fringe benefit increases for the largest recruitment and retention package in San Diego Police Department (SDPD) history. This new police contract, approved by City Council on December 5, 2017, makes SDPD competitive with other law enforcement agencies, with a goal to fully staff SDPD by 2020.

The Adopted Budget also includes the addition of \$1 million for 13 civilian positions to support operations in SDPD's Communications and Special Events unit which are expected to increase officer availability to address crime and proactively contribute to public safety.

Mayor's Budget Message

Additions to the Neighborhood Policing Administration to provide support for police-related quality of life issues throughout the City are also proposed. As is the addition of one Police Captain to support police officer recruitment and retention.

The Adopted Budget funds resources to improve citywide response times by Fire-Rescue crews and other emergency first responders. Funding is provided for the expansion of the fire academy from 24 to 36 recruits; this will maintain projected full staffing levels throughout Fiscal Year 2019 which in turn will help control overtime costs. The Adopted Budget also includes funding for 9 Fire-Rescue Emergency Command and Data Center staff to support constant staffing and reduce mandatory overtime; funding to replace two specially designed lifeguard watercraft; a lifeguard academy and a clerical assistant for lifeguard division; additional funding for Fire-Rescue overtime and critical safety and communications equipment for firefighters.

Further, the Adopted Budget preserves the critical public safety staff additions from Fiscal Year 2017 of lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Adopted Budget protects all parks service enhancements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Adopted Budget also provides additional funding to support operation and maintenance needs for 60 additional hours per week at 10 new and expanded Parks and Recreation facilities opening to the public during Fiscal Year 2019. Funding is also included for transit station facility maintenance, additional funding for brush management, expanded restroom hours at Balboa Park, and recreation center council administration support.

The Adopted Budget protects our community centers for lifelong learning by maintaining library hours and the popular “Do Your Homework @ the Library” program. The Adopted Budget also includes funding for staff and operations of the new Mission Hills and San Ysidro libraries which will increase library hours citywide by 102 hours per week. Additional library funding is included to increase library programming, increase security services at the Central Library and for self-service kiosks hours.

We've taken new actions to address homelessness this year, focusing on our strategy to “Connect, Support, House.” The Adopted Budget includes \$8 million from the General Fund for homelessness programs and services. Three bridge shelters will continue to service up to 700 individuals per day with beds and supportive services, including housing navigators to help people find homes. Two safe parking zones with capacity for 120 total cars will continue to provide those temporarily living in their cars with a safe place to park at night.

The new Housing Navigation Center will open as the region's first comprehensive homeless facility; funding for its operations is included in this Adopted Budget. There is also funding for the Homeless Outreach Team (HOT) within the SDPD and San Diego Misdemeanants at Risk Track

Mayor's Budget Message

(SMART) program within the City Attorney's office.

There is also \$12.9 million in anticipated Community Development Block Grant (CDBG) program entitlement allocations and CDBG program income for the City's Reinvestment Initiative to fund homelessness programs and services. These allocations are contingent upon funding being secured and are proposed for Housing Navigation Center operations, homeless facility/permanent supportive housing acquisitions, and other homelessness programs.

Housing SD is a strategy to increase housing supply and boost affordability in San Diego. The Adopted Budget includes funding for the Affordable Housing Density Program which fully implements the housing plan for the middle-income residents as well as funding in the General Fund to allow for fee waivers for Companion Unit permits.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Adopted Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Adopted Budget continues to invest in the "Get It Done" customer experience platform and software implementation and staffing.

The Adopted Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong oversight promotes a healthy financial future as well as saves taxpayer money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to manage both pension and retiree healthcare costs.

Conclusion

The Adopted Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

The City is projecting modestly improving revenue from property, sales, hotel, and franchise taxes in the Adopted Budget, but that growth continues to soften when compared to previous fiscal years. That being considered, this is the 14th consecutive year of fully funding the City's annual pension payment. The Adopted Budget does so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to target levels and also contributes to the pension stability reserve, protects and expands current library and recreation center hours, increases funding for housing

Mayor's Budget Message

affordability initiatives, and funds key parks projects. It will add staff to operate and maintain new parks and library facilities, funds negotiated labor contracts – including the new police recruitment and retention package approved December 5, 2017, provides new public safety resources and invests in road repairs to maintain good street conditions.

Balancing the budget again involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every stakeholder who is helping to maintain the financial health of our City by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,

A handwritten signature in black ink that reads "Kevin Faulconer". The signature is written in a cursive style with a long horizontal flourish at the end.

Kevin L. Faulconer
Mayor



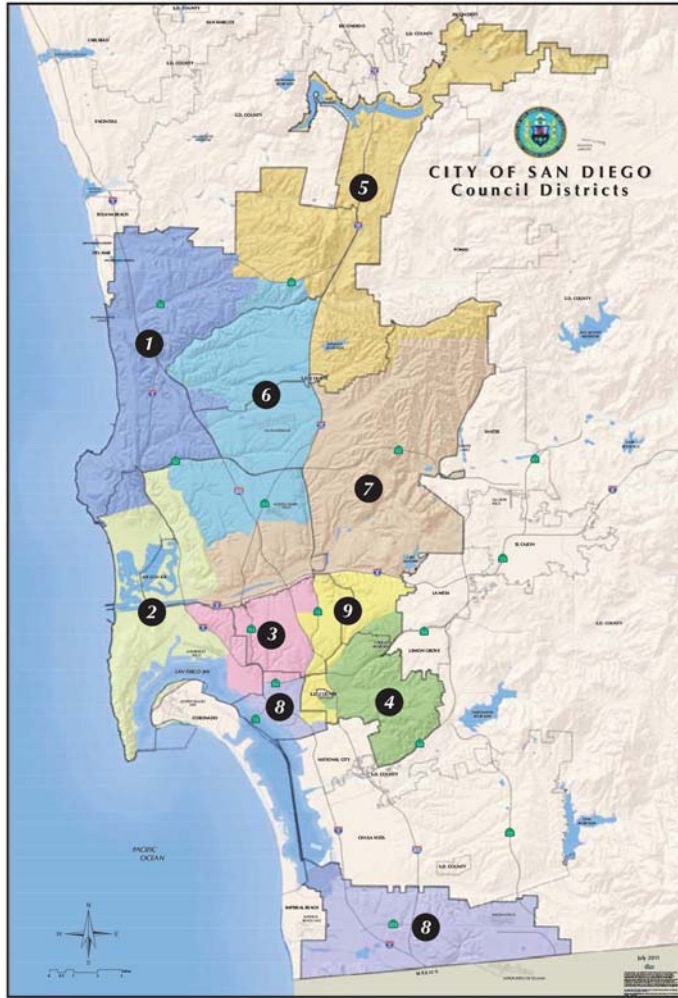
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Kevin L. Faulconer
Mayor



Barbara Bry
Council President Pro Tem
District 1



Myrtle Cole
Council President
District 4



Lorie Zapf
Councilmember
District 2



Mark Kersey
Councilmember
District 5



Christopher Ward
Councilmember
District 3



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Georgette Gómez
Councilmember
District 9



Kris Michell
Chief Operating Officer



Mara W. Elliott
City Attorney

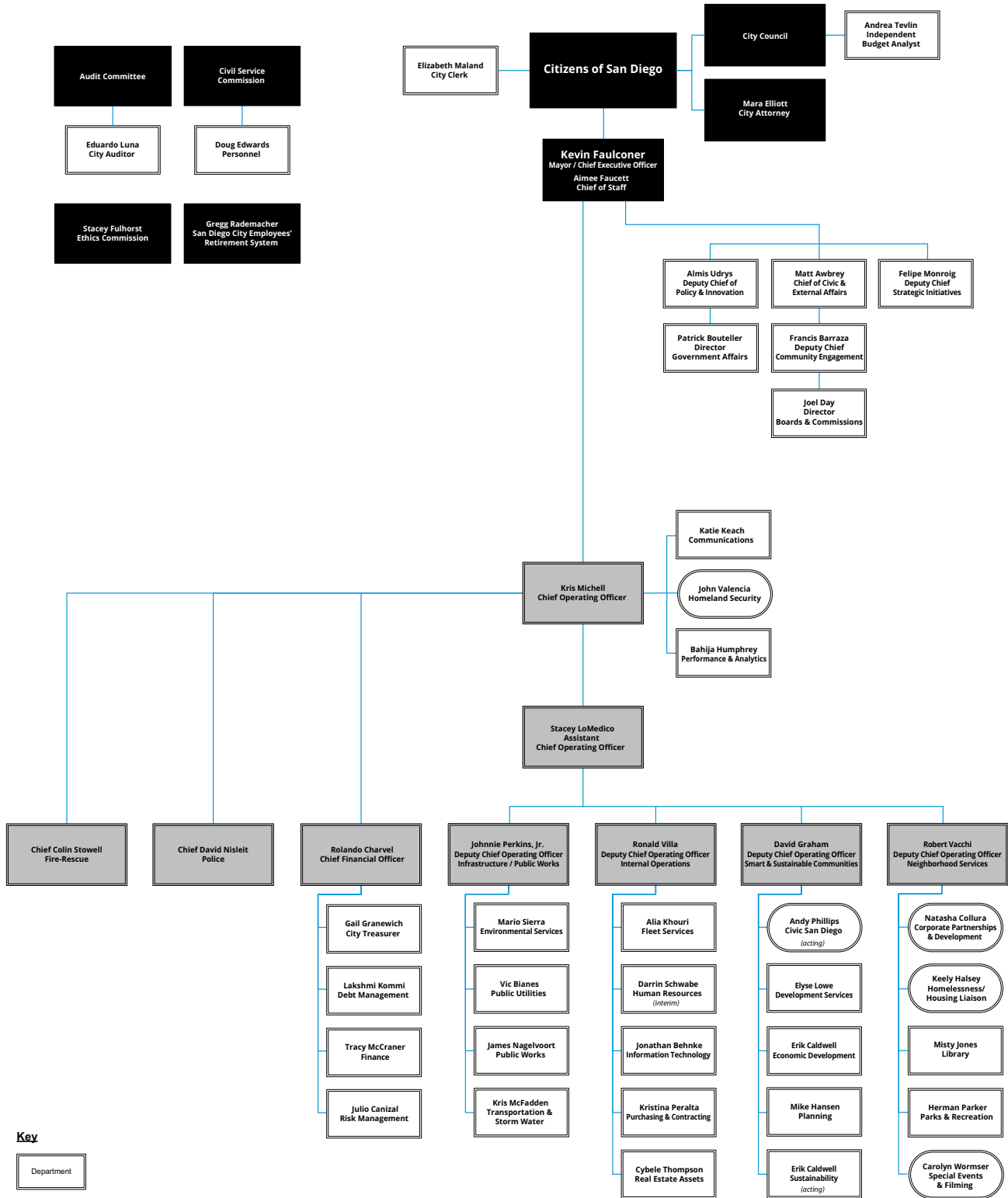


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Citywide Organizational Structure



ORGANIZATION (All City Functions)



Key



Revised 08/13/2018



City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- › Do the right thing
- › Be ethical, truthful, and fair
- › Take responsibility for our actions

People

- › Value customers and employees as partners
- › Recognize that an engaged City workforce is the key to quality customer service
- › Promote diversity as a strength

Service

- › Exhibit pride in all that we do
- › Treat others as we would like to be treated
- › Anticipate and promptly respond to requests

Excellence

- › Foster a high-performing culture
- › Establish clear standards and predictable processes
- › Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

sandiego.gov

Guide to the Budget

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the narratives:

- Department Description
- Goals and Objectives
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This section is a brief overview of the department which includes its purpose, mission and vision statements, and the services it provides. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section lists the goals and objectives that make up the tactical plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators (KPIs) chosen by the department. These indicators show metrics related to the department's performance. KPIs provide context for City services and enables the City to quantify service levels for each department.

Actual and target metrics for Fiscal Year 2017, actual metrics for Fiscal Year 2018, and target metrics for Fiscal Year 2019 have been included for each performance indicator. Footnotes may be included to provide contextual information for the metrics reported.

Guide to the Budget

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018–2019 Change
FTE Positions (Budgeted)	115.00	118.00	120.00	2.00
Personnel Expenditures	\$ 13,750,936	\$ 15,464,801	\$ 17,535,879	\$ 2,071,078
Non-Personnel Expenditures	34,465,265	34,595,340	33,339,134	(1,256,206)
Total Department Expenditures	\$ 48,216,202	\$ 50,060,141	\$ 50,875,013	\$ 814,872
Total Department Revenue	\$ 47,749,969	\$ 48,056,705	\$ 48,377,041	\$ 320,336

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018–2019 Change
Enterprise IT Sourcing Operations	\$ 2,409,607	\$ 2,667,168	\$ 1,817,283	\$ (849,885)
Enterprise Resource Planning	2,125	-	-	-
Financial & Support Services	2,145,409	3,665,706	3,993,373	327,667
IT Contract Management	533,783	533,595	565,867	32,272
Information Technology	7,613,140	4,542,937	5,315,177	772,240
Project Management Office	201,105	342,044	388,730	46,686
Total	\$ 12,905,168	\$ 11,751,450	\$ 12,080,430	\$ 328,980

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018–2019 Change
Enterprise IT Sourcing Operations	10.00	10.00	10.00	0.00
Financial & Support Services	7.00	8.00	6.00	(2.00)
IT Contract Management	0.00	3.00	3.00	0.00
Information Technology	26.00	19.00	23.00	4.00
Project Management Office	1.00	2.00	2.00	0.00
Total	44.00	42.00	44.00	2.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2018 Budget column by revenue and expenditure category may not match the Fiscal Year 2018 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Guide to the Budget

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 530,026	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	23,636	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,908)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	640,309
Total	0.00	\$ 531,754	\$ 640,309

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 2,950,509	\$ 3,056,180	\$ 3,144,667	\$ 88,487
Fringe Benefits	2,071,618	2,192,623	2,561,577	368,954
PERSONNEL SUBTOTAL	5,022,127	5,248,803	5,706,244	457,441
NON-PERSONNEL				
Supplies	\$ 610,815	\$ 384,392	\$ 320,795	\$ (63,597)
Contracts	1,781,846	1,750,736	1,493,421	(257,315)
Information Technology	97,789	151,506	453,498	301,992
Energy and Utilities	289,532	320,747	307,816	(12,931)
Other	585	1,400	1,400	-
Capital Expenditures	93,721	38,752	-	(38,752)
Debt	346,291	833,769	829,270	(4,499)
NON-PERSONNEL SUBTOTAL	3,220,579	3,481,302	3,406,200	(75,102)
Total	\$ 8,242,705	\$ 8,730,105	\$ 9,112,444	\$ 382,339

Guide to the Budget

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018–2019 Change
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247	\$ 640,309
Rev from Money and Prop	(336)	-	-	-
Rev from Other Agencies	112,554	195,303	195,303	-
Total	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550	\$ 640,309

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$54,059 - \$65,333	\$ 59,656
20001247	Business Systems Analyst 2	3.00	1.00	1.00	59,467 - 71,864	71,864
20001246	Business Systems Analyst 3	1.00	0.00	0.00	65,416 - 79,061	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20001261	Information Systems Administrator	4.00	1.00	1.00	73,466 - 88,982	88,982
20001234	Program Coordinator	7.00	15.00	14.00	23,005 - 137,904	1,510,454
20001222	Program Manager	7.00	10.00	10.00	46,966 - 172,744	1,224,000
	Budgeted Vacancy Savings					(80,454)
FTE, Salaries, and Wages Subtotal		23.00	28.00	28.00		\$ 3,012,502
Fringe Benefits						
	Employee Offset Savings	\$ 23,645	\$ 23,790	\$ 31,572		\$ 7,782
	Flexible Benefits	177,236	334,358	407,759		73,401
	Long-Term Disability	5,305	8,732	-		(8,732)
	Medicare	23,779	39,815	43,683		3,868
	Other Post-Employment Benefits	96,707	153,786	162,027		8,241
	Retiree Medical Trust	2,024	4,883	4,206		(677)
	Retirement 401 Plan	5,905	6,554	8,639		2,085
	Retirement ADC	489,579	488,485	898,122		409,637
	Risk Management Administration	16,254	26,572	27,297		725
	Supplemental Pension Savings Plan	66,388	165,259	138,610		(26,649)
	Unemployment Insurance	3,034	4,993	5,395		402
	Workers' Compensation	4,442	26,765	25,493		(1,272)
Fringe Benefits Subtotal		\$ 914,298	\$ 1,283,992	\$ 1,752,803		\$ 468,811
Total Personnel Expenditures					\$ 4,765,305	

Guide to the Budget

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 490,820	\$ 353,823	\$ 134,336
TOTAL BALANCE AND RESERVES	\$ 490,820	\$ 353,823	\$ 134,336
REVENUE			
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247
Revenue from Other Agencies	112,554	195,303	195,303
Revenue from Use of Money and Property	(336)	–	–
TOTAL REVENUE	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,088,144	\$ 1,997,064	\$ 2,417,886
OPERATING EXPENSE			
Personnel Expenses	\$ 71,718	\$ 110,697	\$ 123,094
Fringe Benefits	56,088	75,813	87,052
Contracts	620,689	874,598	852,690
Information Technology	963,560	824,881	1,354,907
Capital Expenditures	22,266	–	–
TOTAL OPERATING EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743
TOTAL EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743
BALANCE	\$ 353,823	\$ 111,075	\$ 143
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,088,144	\$ 1,997,064	\$ 2,417,886

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2019 ending balance.



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Airports



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Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating the City's two General Aviation airports, Montgomery-Gibbs Executive Airport and Brown Field, within the City of San Diego. General Aviation includes all aviation activities except scheduled airline and military flights (although Brown Field accommodates a sizable number of military operations). The two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of General Aviation aircraft. Montgomery-Gibbs is the busiest General Aviation airport in the San Diego region and Brown Field has the longest available civilian runway in the region. Aviation lessees include Fixed Base Operators (FBO) that provide fuel, aircraft maintenance, and aircraft storage facilities; flight schools; San Diego Fire-Rescue helicopter operations; San Diego Police Air Support Unit; emergency medical transport operations, and several hundred individual aircraft owners. The majority of the Airport's revenues are derived from non-aviation lessees that include a hotel business park, restaurants, Fire Station 43, San Diego Police Department Eastern Division, office space tenants, and other individual lessees. Airport staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and grant assurances, as well as administering various leases.

The Division's mission is:

To develop, operate, and maintain Montgomery-Gibbs Executive Airport and Brown Field Airport as world-class General Aviation Reliever Airports, providing access to the National Air Transportation System in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner.

The Division's vision is:

World renowned General Aviation Airports, to serve a world-class city.

Goals and Objectives

Goal 1: *Ensure City Airports are operated safely and efficiently*

- Inspect the airports everyday, morning and evening per FAA standards
- Pass annual CALTRANS Aeronautics inspections
- Maintain Capability for emergency repairs

Goal 2: *Ensure the Airports comply with all applicable Federal, State and local regulations as access portals to the National Air Transportation System*

- Ensure that the Airport Master Plans for both Brown Field and Montgomery-Gibbs Airport are current and valid
- Update Airport Layout Plans as required and include narratives for new projects
- Publish an Airports Operations Policy Manual to ensure compliance with all FAA requirements regarding Airport Operations and all FAA Airport Improvement Program grant assurances
- Conduct annual hangar and facility inspections

Goal 3: *Ensure the financial self-sufficiency of City's airports, maximize aviation uses , and invest in Airports infrastructure*

- Ensure that all available Airports properties are held under appropriate leases or use agreements with no lease in a "hold-over" status
- Maximize the City's return on investment by ensuring that all leases are in compliance with City policies, monitored regularly, and based on market-rate studies
- Ensure that Airports "Rates and Charges" are evaluated annually for fairness and reasonableness and are adjusted appropriately in accordance with City policy

Goal 4: *Create a climate in which airport businesses and local business are able to thrive and contribute to a resilient and economically prosperous City*

- Publish and keep updated a "Minimum Standards" document
- Publish, use, and update an "Airports Division Property Management Manual" that addresses day-to-day Airports property management functions

Goal 5: *Be customer-focused and responsive to residents' concerns, particularly ones related to noise and safety*

- Seek and embrace public input
- Create and distribute a "Customer Satisfaction Survey" for both internal and external customers to provide feedback seeking at least an 80% approval rating
- Involve the Airports Advisory Committee, users, residents, and other interested parties in the operation, utilization, and development of the Airports
- Publish a staggered, bi-annual, airport-specific electronic newsletter

Goal 6: *Be extraordinary stewards of airports property, especially environmentally unique and sensitive habitats*

- Ensure that all Airports properties and real property improvements are maintained in the best possible condition
- Maintain and protect environmentally sensitive habitat on the Airports in accordance with appropriate standards
- Conduct annual inspections of all Airports property
- Update the inventory of all Airport Lease Agreements and Airport-owned real property assets
- Identify all aeronautical and non-aeronautical leases
- Manage and enforce all lease terms

Airports

Goal 7: Retain and recruit experienced professionals well-versed in airport management and provide recurring training to maintain a high level of competency

- Place emphasis on education and aviation experience in the selection of new employees
- Encourage membership in professional organizations such as the American Association of Airport Executives
- Encourage certification and/or accreditation from the American Association of Airport Executives
- Encourage attendance at professional conferences and workshops related to the airport industry
- Identify all aeronautical and non-aeronautical leases
- Recognize and promote employees who demonstrate exceptional performance and knowledge in the airport management field

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Average number of working days to respond to a noise complaint	1	1	1	1	1
Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0	0
Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%	10%	10%
Percent of total revenue derived from aviation-related activities	41%	41%	41%	41%	41%



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Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	22.00	22.00	22.00	0.00
Personnel Expenditures	\$ 1,870,664	\$ 2,045,606	\$ 2,199,731	\$ 154,125
Non-Personnel Expenditures	1,931,829	3,677,133	3,238,294	(438,839)
Total Department Expenditures	\$ 3,802,493	\$ 5,722,739	\$ 5,438,025	\$ (284,714)
Total Department Revenue	\$ 5,320,326	\$ 5,371,548	\$ 4,934,289	\$ (437,259)

Airports Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Airports	\$ 3,802,493	\$ 5,722,739	\$ 5,438,025	\$ (284,714)
Total	\$ 3,802,493	\$ 5,722,739	\$ 5,438,025	\$ (284,714)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Airports	22.00	22.00	22.00	0.00
Total	22.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Brown Field Terminal Repair Addition of one-time non-personnel expenditures for structural repair of the Brown Field Airport Terminal.	0.00	\$ 250,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	154,125	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	33,744	-
Street Sweeping Services Addition of one-time non-personnel expenditures for street sweeping services at Brown Field and Montgomery-Gibbs Executive Airport.	0.00	16,500	-

Airports

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	11,233	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(130,901)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to maintenance, repairs, services, and various supplies.	0.00	(184,415)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(435,000)	(489,666)
Revised Revenue Adjustments to reflect revised revenue projections.	0.00	-	52,407
Total	0.00 \$	(284,714) \$	(437,259)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 1,156,387	\$ 1,190,271	\$ 1,310,205	119,934
Fringe Benefits	714,276	855,335	889,526	34,191
PERSONNEL SUBTOTAL	1,870,664	2,045,606	2,199,731	154,125
NON-PERSONNEL				
Supplies	\$ 105,194	\$ 171,042	\$ 166,223	(4,819)
Contracts	1,432,903	3,100,089	2,759,360	(340,729)
Information Technology	166,744	181,762	50,861	(130,901)
Energy and Utilities	197,669	207,389	233,766	26,377
Other	7,390	5,251	5,251	-
Transfers Out	756	844	12,077	11,233
Capital Expenditures	21,173	10,000	10,000	-
Debt	-	756	756	-
NON-PERSONNEL SUBTOTAL	1,931,829	3,677,133	3,238,294	(438,839)
Total	\$ 3,802,493	\$ 5,722,739	\$ 5,438,025	(284,714)

Airports

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 626,614	\$ 633,220	\$ 640,612	7,392
Fines Forfeitures and Penalties	250	-	-	-
Other Revenue	4,441	-	-	-
Rev from Money and Prop	4,689,021	4,738,328	4,293,677	(444,651)
Total	\$ 5,320,326	\$ 5,371,548	\$ 4,934,289	(437,259)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 38,181 - 46,002	\$ 44,392
20000036	Airport Manager	2.00	2.00	2.00	55,612 - 67,028	131,710
20000035	Airport Operations Assistant	4.00	4.00	4.00	37,902 - 45,167	180,511
20000119	Associate Management Analyst	1.00	1.00	1.00	55,843 - 67,489	63,108
20000648	Biologist 3	1.00	0.00	0.00	64,051 - 77,544	-
20000649	Biologist 3	0.00	1.00	1.00	64,051 - 77,544	77,544
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	129,125
20000426	Equipment Operator 1	1.00	1.00	1.00	38,933 - 46,604	46,604
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	32,810 - 39,019	32,810
20001222	Program Manager	1.00	1.00	1.00	48,516 - 178,445	107,432
20000768	Property Agent	2.00	2.00	2.00	61,322 - 74,128	146,145
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	41,625 - 49,679	96,229
20000927	Senior Clerk/Typist	1.00	1.00	1.00	37,257 - 44,950	44,950
20001003	Supervising Property Agent	1.00	1.00	1.00	68,971 - 83,561	81,594
20001053	Utility Worker 2	2.00	2.00	2.00	34,421 - 40,975	78,672
20000756	Word Processing Operator	1.00	1.00	1.00	32,530 - 39,170	39,170
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(32,810)
	Overtime Budgeted					26,380
	Pesticide App Licens					5,200
	Right Of Way Cert					4,163
	Special Pay Adjustment					2,908

Airports

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages Subtotal		22.00	22.00	22.00		\$ 1,310,205
		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 5,051	\$ 5,093	\$ 5,389		296
	Flexible Benefits	193,239	238,520	241,519		2,999
	Long-Term Disability	2,986	-	-		-
	Medicare	17,884	16,907	18,662		1,755
	Other Post-Employment Benefits	118,924	126,021	128,604		2,583
	Retiree Medical Trust	1,543	1,588	1,947		359
	Retirement 401 Plan	609	809	-		(809)
	Retirement ADC	252,140	334,612	340,511		5,899
	Retirement DROP	2,151	2,755	1,403		(1,352)
	Risk Management Administration	20,727	21,231	22,113		882
	Supplemental Pension Savings Plan	77,602	78,869	97,893		19,024
	Unemployment Insurance	2,037	2,072	2,130		58
	Workers' Compensation	19,385	26,858	29,355		2,497
Fringe Benefits Subtotal		\$ 714,276	\$ 855,335	\$ 889,526		34,191
Total Personnel Expenditures				\$	2,199,731	

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,227,639	\$ 9,745,473	\$ 9,751,372
Continuing Appropriation - CIP	6,039,472	5,572,097	4,942,839
Operating Reserve	675,000	675,000	675,000
Pension Stability Reserve	37,590	37,590	-
TOTAL BALANCE AND RESERVES	\$ 14,979,700	\$ 16,030,160	\$ 15,369,211
REVENUE			
Charges for Services	\$ 626,614	\$ 633,220	\$ 640,612
Fines Forfeitures and Penalties	250	-	-
Other Revenue	4,441	-	-
Revenue from Use of Money and Property	4,689,021	4,738,328	4,293,677
TOTAL REVENUE	\$ 5,320,326	\$ 5,371,548	\$ 4,934,289
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 20,300,027	\$ 21,401,708	\$ 20,303,500
OPERATING EXPENSE			
Personnel Expenses	\$ 1,156,387	\$ 1,190,271	\$ 1,310,205
Fringe Benefits	714,276	855,335	889,526
Supplies	105,194	171,042	166,223
Contracts	1,432,903	3,100,089	2,759,360
Information Technology	166,744	181,762	50,861
Energy and Utilities	197,669	207,389	233,766
Other Expenses	7,390	5,251	5,251
Transfers Out	756	844	12,077
Capital Expenditures	21,173	10,000	10,000
Debt Expenses	-	756	756
TOTAL OPERATING EXPENSE	\$ 3,802,493	\$ 5,722,739	\$ 5,438,025
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 467,375	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 467,375	\$ -	\$ -
TOTAL EXPENSE	\$ 4,269,868	\$ 5,722,739	\$ 5,438,025
RESERVES			
Continuing Appropriation - CIP	\$ 5,572,097	\$ 5,572,097	\$ 4,942,839
Operating Reserve	675,000	675,000	675,000
Pension Stability Reserve	37,590	37,590	-
TOTAL RESERVES	\$ 6,284,687	\$ 6,284,687	\$ 5,629,072
BALANCE	\$ 9,745,472	\$ 9,394,282	\$ 9,236,403
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 20,300,027	\$ 21,401,708	\$ 20,303,500

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Capital Outlay Fund



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Capital Outlay Fund



Fund Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for “the acquisition, construction, and completion of permanent public improvements.” Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.



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Capital Outlay Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	6,050,831	-	(6,050,831)
Total Department Expenditures	\$ -	6,050,831	\$ -	(6,050,831)
Total Department Revenue	\$ 18,537,585	\$ -	\$ -	-

Capital Outlay Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Capital Outlay Fund	\$ -	6,050,831	\$ -	(6,050,831)
Total	\$ -	6,050,831	\$ -	(6,050,831)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	\$ (2,100,000)	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,950,831)	-
Total	0.00	\$ (6,050,831)	\$ -

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Transfers Out	\$ -	6,050,831	\$ -	(6,050,831)
NON-PERSONNEL SUBTOTAL	-	6,050,831	-	(6,050,831)
Total	\$ -	6,050,831	\$ -	(6,050,831)

Capital Outlay Fund

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$ 18,537,585	\$ -	\$ -	-
Total	\$ 18,537,585	\$ -	\$ -	-

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 137,736	\$ 10,679,819	\$ 2,660,939
Continuing Appropriation - CIP	11,684,948	17,535,911	22,349,280
TOTAL BALANCE AND RESERVES	\$ 11,822,684	\$ 28,215,730	\$ 25,010,219
REVENUE			
Other Revenue	\$ 18,537,585	\$ -	\$ -
TOTAL REVENUE	\$ 18,537,585	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 30,360,268	\$ 28,215,730	\$ 25,010,219
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 2,144,538	\$ 1,500,000	\$ 2,300,000
TOTAL CIP EXPENSE	\$ 2,144,538	\$ 1,500,000	\$ 2,300,000
OPERATING EXPENSE			
Transfers Out	\$ -	\$ 6,050,831	\$ -
TOTAL OPERATING EXPENSE	\$ -	\$ 6,050,831	\$ -
TOTAL EXPENSE	\$ 2,144,538	\$ 7,550,831	\$ 2,300,000
RESERVES			
Continuing Appropriation - CIP	\$ 17,535,911	\$ 17,535,911	\$ 22,349,280
TOTAL RESERVES	\$ 17,535,911	\$ 17,535,911	\$ 22,349,280
BALANCE	\$ 10,679,819	\$ 3,128,988	\$ 360,939
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 30,360,268	\$ 28,215,730	\$ 25,010,219

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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City Attorney



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Office Description

The Office of the City Attorney advises the Mayor, City Council, and all City departments; prosecutes or defends lawsuits or cases to which the City may be a party; and prosecutes violations of State and local laws occurring within the City's jurisdiction on behalf of the People of the State of California.

The Office is divided into five divisions. Each division is subdivided into units and sections which specialize in areas of practice:

The Civil Advisory Division provides advice to the City Council, Mayor, and all City departments.

The Civil Litigation Division defends or prosecutes civil lawsuits in which the City is a party.

The Special Projects and Operations Division provides advice to the City on issues of unique complexity or urgency; oversees recruitment, training, professional development programs, and diversity efforts; creates office policies and procedures; and oversees the legal intern and volunteer program.

The Criminal Division prosecutes criminal misdemeanors and infractions committed within City limits.

The Community Justice Division prosecutes cases that the community and City have identified as important to quality of life. The Division also manages the Community Justice Initiative and collaborative courts program.

The Office's mission is:

The City Attorney's Office protects the City of San Diego through its dedication to justice and the welfare of our people. We advise the City on the law, the responsible management of public funds, and the fairness and efficiency of neighborhood services. We enforce and prosecute laws that protect our natural resources, ensure fair wages, strengthen community character, and halt unscrupulous business practices. We protect the taxpayer by defending the City from lawsuits, and we prosecute crimes that harm our quality of life and endanger our citizens, especially the most vulnerable. We live up to the highest standards of ethics, performance, and service.

City Attorney

The Office's vision is:

To make a difference in people's lives by providing exceptional legal services characterized by quality and excellence.

Goals and Objectives

Goal 1: Protect our most vulnerable citizens by increasing the reach and effectiveness of programs under the Domestic Violence and Sex Crimes Unit, particularly as they relate to domestic violence, elder abuse, and gun violence.

- Work with and represent the San Diego Police Department (SDPD) petitioning the Superior Court of San Diego for Temporary and Permanent Gun Violence Restraining Orders (GVROs).
- Assume responsibility for the San Diego Family Justice Center and expand its scope and reach to transform it into a regional asset with support from government and non-government partners.
- Increase the effectiveness of law enforcement's response to situations involving elder abuse and elder crime involving persons suffering from Alzheimer's Disease and dementia-related conditions through expanded training protocols, policies, and community outreach, and by coordinating a Rapid Response Team to address non-law enforcement problems that arise when law enforcement responds to a scene involving elders.

Goal 2: Reorganize and expand the Community Justice Division to reflect new proprieties of the Mayor, City Council and San Diego Police Department with respect to code enforcement, homelessness, and the creation of innovative restorative justice programs.

- Expand the S.M.A.R.T. (San Diego Misdemeanants At-Risk Track) Program to serve approximately 70 people under one roof, providing them with a one-stop shop for social services, case management, medical care and housing navigation.
- Offer Instant Justice opportunities to homeless offenders.
- Regulate the enforcement of short-term rentals, consistent with City Council action.
- Increase focus on substandard housing and nuisance properties (including locations of human trafficking activity).
- Provide SDPD with additional resources to assist it in creating and running a specialized division to handle quality of life issues in neighborhoods, with an emphasis on new restorative justice programs and opportunities.

Goal 3: Protect the City by expanding the Civil Litigation Division so that it can build on its success in 2017, when it saved taxpayers millions of dollars defending increasingly complex lawsuits, went to trial five times more often than in previous years and handled all defense work in-house without reliance on outside counsel.

- Address workload increases with additional Deputy City Attorneys and an investigator to defend the City against civil lawsuits.

Goal 4: Expand the Civil Advisory Division to reflect growth and changes in the Mayor's priorities and departmental workloads.

- Provide City departments with additional advisory attorney support in Police Legal and in the Environment and Land Use Section to deal with issues related to the environment, energy, and the Climate Action Plan.

Goal 5: Expand the Consumer and Environmental Unit to protect consumers from unlawful disposal of personal and confidential information and increased risk of identity theft.

- Investigate complaints, conduct waste audits, and better protect citizens from fraudulent activities.

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	361.10	358.73	375.73	17.00
Personnel Expenditures	\$ 46,183,771	\$ 50,164,192	\$ 55,070,254	\$ 4,906,062
Non-Personnel Expenditures	3,430,468	4,114,717	3,604,510	(510,207)
Total Department Expenditures	\$ 49,614,239	\$ 54,278,909	\$ 58,674,764	\$ 4,395,855
Total Department Revenue	\$ 3,103,919	\$ 3,910,296	\$ 4,215,963	\$ 305,667

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administration	\$ 5,866,714	\$ 7,293,026	\$ 6,476,970	\$ (816,056)
Civil Advisory	14,291,421	15,294,601	17,191,562	1,896,961
Civil Litigation	11,320,464	11,602,059	13,140,157	1,538,098
Community Justice	5,687,606	5,813,314	6,345,727	532,413
Criminal Litigation	12,448,035	14,275,909	14,449,312	173,403
Family Justice Center	-	-	1,071,036	1,071,036
Total	\$ 49,614,239	\$ 54,278,909	\$ 58,674,764	\$ 4,395,855

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administration	29.35	31.00	31.00	0.00
Civil Advisory	85.05	83.36	86.71	3.35
Civil Litigation	75.00	74.27	80.35	6.08
Community Justice	42.15	43.55	41.69	(1.86)
Criminal Litigation	129.55	126.55	126.98	0.43
Family Justice Center	0.00	0.00	9.00	9.00
Total	361.10	358.73	375.73	17.00

City Attorney

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 2,808,488	\$ -
Family Justice Center Support Addition of 5.00 FTE positions and associated non-personnel expenditures to support the Family Justice Center.	5.00	576,805	-
Transfer of Family Justice Center Transfer of the Family Justice Center from the Police Department to the Office of the City Attorney.	4.00	494,231	-
Civil Litigation Division Addition of 3.00 FTE positions and associated non-personnel expenditures to support the Civil Litigation Division.	3.00	453,777	-
Civil Advisory Division Addition of 1.00 Deputy City Attorney and associated non-personnel expenditures in the Civil Advisory Division to support the Environment and Land Use Section.	1.00	217,942	-
Public Services and Public Safety Section Addition of 1.00 Deputy City Attorney and associated non-personnel expenditures to support the Public Services & Public Safety Section.	1.00	183,306	-
Domestic Violence and Sex Crimes Unit Addition of 1.00 Deputy City Attorney and associated non-personnel expenditures to support the Domestic Violence and Sex Crimes Unit.	1.00	148,503	-
Tuition Reimbursement Addition of tuition reimbursement per Memorandum of Understanding (MOU) between the City of San Diego and Deputy City Attorneys Association of San Diego (DCAA).	0.00	130,000	-
Community Outreach Addition of 1.00 Assistant for Community Outreach and associated non-personnel expenditures to support community outreach and external communications.	1.00	123,166	-
Criminal Division Addition of 1.00 Senior Clerk Typist in the Criminal Division.	1.00	61,381	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	51,276	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(87,838)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(189,055)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(576,127)	249,667

City Attorney

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Otay Mesa Enhanced Infrastructure Financing District	0.00	-	56,000
Addition of one-time revenue for reimbursable expenditures related to the Otay Mesa Enhanced Infrastructure Financing District (EIFD) formation.			
Total	17.00 \$	4,395,855 \$	305,667

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 28,161,773	\$ 28,356,542	\$ 32,172,500	3,815,958
Fringe Benefits	18,021,998	21,807,650	22,897,754	1,090,104
PERSONNEL SUBTOTAL	46,183,771	50,164,192	55,070,254	4,906,062
NON-PERSONNEL				
Supplies	\$ 346,406	\$ 318,536	\$ 365,639	47,103
Contracts	1,733,575	2,033,838	1,562,342	(471,496)
Information Technology	1,216,832	1,618,325	1,429,270	(189,055)
Energy and Utilities	38,743	29,694	32,535	2,841
Other	94,059	104,024	204,424	100,400
Capital Expenditures	853	10,300	10,300	-
NON-PERSONNEL SUBTOTAL	3,430,468	4,114,717	3,604,510	(510,207)
Total	\$ 49,614,239	\$ 54,278,909	\$ 58,674,764	4,395,855

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 2,749,764	\$ 3,448,162	\$ 3,628,086	179,924
Fines Forfeitures and Penalties	155,865	300,000	300,000	-
Licenses and Permits	3,915	3,500	3,500	-
Other Revenue	6,748	-	-	-
Rev from Other Agencies	187,627	158,634	284,377	125,743
Total	\$ 3,103,919	\$ 3,910,296	\$ 4,215,963	305,667

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 32,530 - 39,170 \$	37,021
20000012	Administrative Aide 1	2.00	2.00	2.00	38,181 - 46,002	90,394
20001076	Assistant City Attorney	5.00	4.00	4.00	75,417 - 301,218	731,364
21000179	Assistant Dispute Resolution Officer	1.00	0.00	0.00	45,938 - 55,843	-
20001154	Assistant for Community Outreach	0.00	0.00	1.00	19,961 - 156,851	90,000
20000041	Assistant Management Analyst	0.00	1.00	1.00	45,938 - 55,843	55,843
20000050	Assistant Management Analyst	0.00	0.00	3.00	45,938 - 55,843	154,348
20000119	Associate Management Analyst	2.00	3.00	3.00	55,843 - 67,489	182,737
20000171	Auto Messenger 1	2.00	2.00	2.00	27,073 - 32,530	65,060
20001070	City Attorney	1.00	1.00	1.00	193,648 - 193,648	193,648
20000610	City Attorney Investigator	23.00	23.00	24.00	60,140 - 72,753	1,704,565
90000610	City Attorney Investigator - Hourly	1.40	0.97	0.90	60,140 - 72,753	54,127
20000539	Clerical Assistant 2	20.00	19.00	19.00	30,919 - 37,257	691,869
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	17,383 - 109,001	82,640
20000351	Court Support Clerk 1	18.00	16.00	16.00	32,530 - 39,170	601,569
20000353	Court Support Clerk 2	18.00	19.00	20.00	34,056 - 41,125	803,429
20001117	Deputy City Attorney	149.00	150.00	154.00	18,456 - 211,680	18,664,720
90001117	Deputy City Attorney - Hourly	1.40	1.06	0.98	18,456 - 211,680	168,745
20001258	Deputy City Attorney - Unrepresented	5.00	5.00	6.00	18,456 - 211,680	843,710
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	144,625
20000392	Dispute Resolution Officer	1.00	0.00	0.00	55,843 - 67,489	-
20001220	Executive Director	0.00	0.00	1.00	48,516 - 178,445	115,845
20000924	Executive Secretary	0.00	0.00	1.00	44,993 - 54,404	54,404
20000290	Information Systems Analyst 2	1.00	2.00	2.00	55,843 - 67,489	134,978
20000293	Information Systems Analyst 3	1.00	1.00	1.00	61,322 - 74,128	74,128
20000377	Information Systems Technician	2.00	1.00	1.00	43,983 - 53,028	53,028
90001128	Legal Intern - Hourly	1.00	1.00	1.50	40,287 - 48,989	60,431
20000587	Legal Secretary 2	35.25	35.00	36.00	47,242 - 57,124	1,937,929

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
90000587	Legal Secretary 2 - Hourly	0.35	0.35	0.35	47,242 - 57,124	16,535
20000911	Librarian 3	1.00	1.00	1.00	57,089 - 69,315	68,275
20000614	Paralegal	21.00	21.00	21.00	54,103 - 65,276	1,315,148
20000680	Payroll Specialist 2	2.00	2.00	2.00	36,647 - 44,245	80,124
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	27,266 - 165,725	165,724
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	72,538 - 87,858	86,540
20000741	Principal Clerk	1.00	1.00	1.00	44,993 - 54,404	54,404
20000380	Principal Legal Secretary	1.00	1.00	1.00	54,665 - 65,877	63,571
20000063	Principal Paralegal	1.00	1.00	1.00	65,684 - 79,027	79,027
20001234	Program Coordinator	0.00	0.00	1.00	23,764 - 142,455	97,475
20001222	Program Manager	2.00	3.00	3.00	48,516 - 178,445	323,369
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	65,899 - 79,865	396,929
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	65,899 - 79,865	79,865
90000933	Senior City Attorney Investigator - Hourly	0.35	0.35	0.00	65,899 - 79,865	-
20000927	Senior Clerk/Typist	8.00	8.00	9.00	37,257 - 44,950	378,259
20001144	Senior Legal Intern	1.00	1.00	1.00	49,032 - 59,560	59,560
20000843	Senior Legal Secretary	6.00	6.00	6.00	52,070 - 62,741	367,310
20000015	Senior Management Analyst	1.00	1.00	2.00	61,322 - 74,128	132,855
20000845	Senior Paralegal	5.00	5.00	5.00	59,560 - 71,700	352,404
90001146	Student Intern - Hourly	0.35	0.00	0.00	19,230 - 24,709	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	68,971 - 83,561	83,561
20001057	Victim Services Coordinator	4.00	4.00	5.00	38,181 - 46,002	220,114
20000756	Word Processing Operator	4.00	4.00	3.00	32,530 - 39,170	103,642
	Bilingual - Regular					29,120
	Budgeted Vacancy Savings					(603,241)
	Master Library Degree					3,466
	Overtime Budgeted					10,512
	Sick Leave - Hourly					1,499
	Special Pay Adjustment					378,667
	Termination Pay Annual Leave					36,629

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages Subtotal		361.10	358.73	375.73		\$ 32,172,500
		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change	
Fringe Benefits						
Employee Offset Savings		\$ 342,929	\$ 350,178	\$ 350,006		(172)
Flexible Benefits		3,773,793	4,378,101	4,663,088		284,987
Long-Term Disability		74,526	-	-		-
Medicare		417,636	403,274	460,441		57,167
Other		28	-	-		-
Other Post-Employment Benefits		2,035,633	2,082,346	2,229,136		146,790
Retiree Medical Trust		24,635	25,127	34,838		9,711
Retirement 401 Plan		31,748	32,355	35,353		2,998
Retirement ADC		8,935,258	11,969,167	11,988,328		19,161
Retirement DROP		74,390	77,791	65,790		(12,001)
Risk Management Administration		354,704	350,818	383,293		32,475
Supplemental Pension Savings Plan		1,573,925	1,648,270	1,985,534		337,264
Unemployment Insurance		51,027	50,537	53,281		2,744
Workers' Compensation		331,766	439,686	648,666		208,980
Fringe Benefits Subtotal		\$ 18,021,998	\$ 21,807,650	\$ 22,897,754		\$ 1,090,104
Total Personnel Expenditures				\$	55,070,254	

City Auditor



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Office Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Office's mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government

The Office's vision is:

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

Goals and Objectives

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model. The Office will move towards accomplishing this goal by focusing on the following objectives:

- Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of audit recommendations management agrees to implement	100%	100%	95%	100%	100%
Percentage of audit workplan completed during the fiscal year ¹	90%	87%	90%	89%	90%
Percentage of hotline investigation recommendations management agrees to implement	100%	100%	90%	100%	100%

1. OCA has encountered building construction disruptions, workplace evacuations and relocations this fiscal year which have caused delays in project completions. Some projects identified complex issues which resulted in two separate reports being issued. Additionally, resources are allocated to non-work plan investigations as requested by council.

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	22.00	22.00	22.00	0.00
Personnel Expenditures	\$ 3,116,658	\$ 3,344,105	\$ 3,469,931	\$ 125,826
Non-Personnel Expenditures	564,256	644,958	625,309	(19,649)
Total Department Expenditures	\$ 3,680,913	\$ 3,989,063	\$ 4,095,240	\$ 106,177
Total Department Revenue	\$ 852	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
City Auditor	\$ 3,680,913	\$ 3,989,063	\$ 4,095,240	\$ 106,177
Total	\$ 3,680,913	\$ 3,989,063	\$ 4,095,240	\$ 106,177

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
City Auditor	22.00	22.00	22.00	0.00
Total	22.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 125,826	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,805	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(22,454)	-
Total	0.00	\$ 106,177	-

City Auditor

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 2,026,483	\$ 2,049,577	\$ 2,117,625	68,048
Fringe Benefits	1,090,175	1,294,528	1,352,306	57,778
PERSONNEL SUBTOTAL	3,116,658	3,344,105	3,469,931	125,826
NON-PERSONNEL				
Supplies	\$ 11,143	\$ 16,893	\$ 16,703	(190)
Contracts	423,982	487,976	491,791	3,815
Information Technology	122,031	132,736	110,282	(22,454)
Energy and Utilities	-	333	333	-
Other	6,726	7,020	6,200	(820)
Capital Expenditures	374	-	-	-
NON-PERSONNEL SUBTOTAL	564,256	644,958	625,309	(19,649)
Total	\$ 3,680,913	\$ 3,989,063	\$ 4,095,240	106,177

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$ 852	\$ -	\$ -	-
Total	\$ 852	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$ 35,839 - 214,048	\$ 165,797
20001233	Assistant to the Director	2.00	2.00	2.00	48,516 - 178,445	121,625
20001252	City Auditor	1.00	1.00	1.00	61,107 - 231,494	185,940
21000001	Performance Audit Manager	2.00	1.00	1.00	48,516 - 178,445	121,377
20001135	Performance Auditor	16.00	17.00	17.00	19,961 - 156,851	1,522,886
FTE, Salaries, and Wages Subtotal		22.00	22.00	22.00		\$ 2,117,625

City Auditor

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,136	\$ 22,207	\$ 23,166	959
Flexible Benefits	248,841	293,943	290,485	(3,458)
Insurance	1,310	-	-	-
Long-Term Disability	5,381	-	-	-
Medicare	30,801	29,719	30,706	987
Other Post-Employment Benefits	129,388	132,022	134,728	2,706
Retiree Medical Trust	2,971	3,107	3,186	79
Retirement 401 Plan	5,177	5,587	4,976	(611)
Retirement ADC	501,565	655,220	666,743	11,523
Risk Management Administration	22,545	22,242	23,166	924
Supplemental Pension Savings Plan	107,827	109,160	119,715	10,555
Unemployment Insurance	3,701	3,668	3,556	(112)
Workers' Compensation	8,532	17,653	51,879	34,226
Fringe Benefits Subtotal	\$ 1,090,175	\$ 1,294,528	\$ 1,352,306	57,778
Total Personnel Expenditures		\$	3,469,931	



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City Clerk



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City Clerk



Office Description

From the City's earliest days of government, the City Clerk (Clerk) has played a role. The 1931 Charter outlined the duties of the Clerk, and the core functions of the Office remain, which include the following: supporting the legislative body, coordinating municipal elections, and managing the City's records management program. Today, the Office of the City Clerk has built upon these important services to strengthen its role of being a vital access point to local government.

In recent years, the Clerk has sought additional ways to serve the City's customers. The creative use of social media like Twitter and Facebook has allowed the Clerk to reach more customers. Tweets from Council Chambers provide immediate information about the disposition of an item.

The Clerk's Passport Acceptance Facility has proven to be a success. With its location in the lobby of the City Administration Building, it is a valuable resource that is easily accessible and centrally located.

The Clerk's Archives Access and Preservation Program provides ongoing efforts to preserve and digitize the City's valuable historical material. Each new service builds on the commitment of the City Clerk to act as a centralized resource for access to local government.

The Office's mission is:

To provide accurate information and maximize access to municipal government

The Office's vision is:

To enhance access to local government

Goals and Objectives

Goal 1: *Provide support to the Mayor and City Council as they work to serve the residents of San Diego*

- Make City Council meeting dockets, supporting materials, docket summary sheets, results, minutes, late- arriving (SB 343) materials, and Closed Session dockets public
- Coordinate the noticing, oath of office, and tracking process for the City's boards and commissions
- Promptly process and respond as appropriate to requests for public records
- Provide reports and information at various Council and Committee meetings on topics related to the Department's core services
- Assist all City departments in keeping their retention file plans viable and current

Goal 2: *Administer the City's election process and serve as the filing officer for a variety of disclosure documents*

- Effectively administer and coordinate municipal elections and citizen petition processes
- Serve as filing officer of the City's campaign finance disclosure reports, statements of economic interests, and municipal lobbyist registrations and reports

Goal 3: *Embrace continuous improvement in order to maximize customer access to core services and official documents*

- Continue to expand electronic filing options within the City of San Diego where appropriate
- Provide online passport appointment scheduling
- Expand historical material available online through the Clerk's digital archives
- Make the City Council meeting dockets and supporting materials available to the public five days prior to a regularly scheduled Council meeting and provide email updates of all docket revisions and updates prior to the start of the Council meetings
- Supplemental docket items and supporting materials are available to the public at least 72 hours prior to the Council meeting and the Summary Sheet of the Docket is available by close of business Friday prior to regularly scheduled Council meeting
- Upload the results of the Council meetings and all late-arriving (SB 343) documents within 48 hours of the close of the meeting

Goal 4: *Continue to coordinate the City's records management program*

- Provide records management training to departments, Records Coordinators, Council staff, and Mayoral staff on best practices to expedite legislative and regulatory compliance of City records
- Establish guidelines, training, and resources for departments to maintain vital records to ensure continuity after a disruption or disaster
- Provide greater accessibility to the historical records of San Diego and preserve extremely fragile books, maps, and documents using proven conservation methods and materials

Goal 5: *Explore and develop new public access initiatives to make City government more transparent and accessible*

- Seek out access improvements to Council Chambers in order to maximize participation by all customer groups and minimize any challenges identified by the Office of ADA Compliance and Accessibility or based on language barriers
- Introduce a new and improved electronic docketing management system to streamline the City Council docket and make it easier to locate items of interest and review supporting documents online
- Provide accurate and efficient passport application processing services
- Expand the City's records management training by incorporating online and self-guided options to maximize participation

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner	89%	94%	92%	95%	94%
Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility	90%	93%	92%	100%	93%
Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government	99%	100%	98%	98%	100%
Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated	100%	100%	100%	100%	100%



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Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	46.32	47.32	47.32	0.00
Personnel Expenditures	\$ 4,001,746	\$ 4,593,637	\$ 4,835,350	\$ 241,713
Non-Personnel Expenditures	1,032,462	1,091,187	1,039,821	(51,366)
Total Department Expenditures	\$ 5,034,207	\$ 5,684,824	\$ 5,875,171	\$ 190,347
Total Department Revenue	\$ 171,815	\$ 94,582	\$ 157,582	\$ 63,000

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
City Clerk	\$ 1,756,768	\$ 1,851,355	\$ 1,952,491	101,136
Elections & Information Services	733,826	935,935	1,053,535	117,600
Legislative Services	1,527,541	1,827,789	1,806,252	(21,537)
Records Management	1,016,072	1,069,745	1,062,893	(6,852)
Total	\$ 5,034,207	\$ 5,684,824	\$ 5,875,171	190,347

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
City Clerk	6.50	6.82	6.50	(0.32)
Elections & Information Services	10.50	11.50	11.50	0.00
Legislative Services	19.32	19.00	18.32	(0.68)
Records Management	10.00	10.00	11.00	1.00
Total	46.32	47.32	47.32	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 241,109	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

City Clerk

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	604	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,922)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in travel and training expenses, printing services and supplies, and other miscellaneous expenses.	0.00	(14,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(28,444)	-
Revenue from New or Revised User Fees Adjustment to reflect anticipated revenue changes from the implementation of new or revised user fee charges.	0.00	-	61,000
Otay Mesa Enhanced Infrastructure Financing District Addition of one-time reimbursable revenue related to Otay Mesa Enhanced Infrastructure Financing District (EIFD) formation.	0.00	-	2,000
Total	0.00 \$	190,347 \$	63,000

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 2,258,240	\$ 2,461,483	\$ 2,631,296	169,813
Fringe Benefits	1,743,505	2,132,154	2,204,054	71,900
PERSONNEL SUBTOTAL	4,001,746	4,593,637	4,835,350	241,713
NON-PERSONNEL				
Supplies	\$ 84,194	\$ 128,486	\$ 121,167	(7,319)
Contracts	339,925	336,236	310,309	(25,927)
Information Technology	473,189	490,905	462,461	(28,444)
Energy and Utilities	117,812	130,799	141,123	10,324
Other	4,706	4,761	4,761	-
Capital Expenditures	12,636	-	-	-
NON-PERSONNEL SUBTOTAL	1,032,462	1,091,187	1,039,821	(51,366)
Total	\$ 5,034,207	\$ 5,684,824	\$ 5,875,171	190,347

City Clerk

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 160,325	\$ 82,782	\$ 145,782	63,000
Fines Forfeitures and Penalties	-	1,000	1,000	-
Licenses and Permits	11,244	10,800	10,800	-
Other Revenue	245	-	-	-
Total	\$ 171,815	\$ 94,582	\$ 157,582	63,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 38,181 - 46,002	\$ 44,927
20000024	Administrative Aide 2	5.00	5.00	5.00	43,983 - 53,028	255,456
20000119	Associate Management Analyst	6.00	6.00	6.00	55,843 - 67,489	363,016
20001106	City Clerk	1.00	1.00	1.00	35,839 - 214,048	154,981
90000539	Clerical Assistant 2 - Hourly	0.15	0.15	0.15	30,919 - 37,257	5,589
20000370	Deputy City Clerk 1	18.00	18.00	17.00	34,056 - 41,125	667,130
20000371	Deputy City Clerk 2	3.00	3.00	4.00	39,084 - 47,292	176,736
20001168	Deputy Director	3.00	3.00	3.00	48,516 - 178,445	363,616
20000293	Information Systems Analyst 3	1.00	1.00	1.00	61,322 - 74,128	74,128
20000347	Legislative Recorder 2	4.00	4.00	4.00	45,057 - 54,511	214,943
90000347	Legislative Recorder 2 - Hourly	0.17	0.17	0.17	45,057 - 54,511	9,267
20000172	Payroll Specialist 1	1.00	1.00	1.00	35,039 - 42,175	42,175
20001234	Program Coordinator	1.00	1.00	1.00	23,764 - 142,455	108,465
20000779	Public Information Specialist	0.00	1.00	1.00	34,056 - 41,125	40,303
20000950	Stock Clerk	1.00	1.00	1.00	31,048 - 37,472	35,334
20000955	Storekeeper 1	1.00	1.00	1.00	35,753 - 42,887	35,753
	Bilingual - Regular					23,296
	Budgeted Vacancy Savings					(39,084)
	Overtime Budgeted					10,116
	Termination Pay Annual Leave					12,653
	Vacation Pay In Lieu					32,496
FTE, Salaries, and Wages Subtotal		46.32	47.32	47.32		\$ 2,631,296

City Clerk

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,517	\$ 20,586	\$ 23,549	2,963
Flexible Benefits	432,633	545,006	559,709	14,703
Insurance	1,092	-	-	-
Long-Term Disability	5,808	-	-	-
Medicare	34,408	34,293	37,264	2,971
Other Post-Employment Benefits	242,751	270,045	281,704	11,659
Retiree Medical Trust	1,137	1,625	1,833	208
Retirement 401 Plan	976	888	1,778	890
Retirement ADC	775,403	1,005,277	1,047,385	42,108
Retirement DROP	11,366	12,706	12,745	39
Risk Management Administration	42,304	45,495	48,438	2,943
Supplemental Pension Savings Plan	125,350	146,844	145,927	(917)
Unemployment Insurance	4,005	4,301	4,285	(16)
Workers' Compensation	43,754	45,088	39,437	(5,651)
Fringe Benefits Subtotal	\$ 1,743,505	\$ 2,132,154	\$ 2,204,054	71,900
Total Personnel Expenditures		\$	4,835,350	

City Comptroller



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City Comptroller



Office Description

The Office of the City Comptroller (Comptroller) performs the general accounting and financial reporting functions for the City of San Diego. It is also responsible for payment services, including payroll processing for the City's approximately 11,400 employees and centralized processing for all vendor payments. In addition, the Comptroller is responsible for implementing and monitoring internal controls over financial reporting. The Comptroller prepares numerous financial reports for internal and external use. The most significant external financial report is the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures. The Comptroller also prepares the Schedule of Expenditures of Federal Awards included as part of the City's Single Audit of federal assistance programs. As required, the Comptroller prepares other financial reports to comply with grant agreements and State regulations. Additionally, the Comptroller prepares the Charter Section 39 report to provide the Mayor and City Council a summary statement of revenues and expenditures for each month, including appropriations and prior year comparable revenue and expenditure data.

The Office of the City Comptroller and the Financial Management department were merged to create the Department of Finance in Fiscal Year 2019. This merger maximizes efficiencies and minimizes redundancies within the fiscal management of the City.

For more information on the Comptroller's Office please visit <https://www.sandiego.gov/comptroller>.

The Office's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability.

The Office's vision is:

To be the leader in municipal financial management.

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management.

- Produce transparent financial reporting
- Maintain strong internal controls over financial reporting

Goal 2: Optimize financial resources through long-term fiscal planning.

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues

Goal 3: Provide excellent customer service.

- Provide accurate and timely financial information
- Reach out to customers and collaborate to meet their goals
- Own the problem until it is resolved

Goal 4: Strengthen the City's financial knowledge, skills, and abilities.

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued ¹	6	6	6	6	6
Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report" ²	80%	67%	80%	74%	80%
Percentage of invoices processed in an automated fashion	33%	68%	100%	100%	100%

1. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears.

2. A new vendor payment software was implemented in FY 2017. Performance was impacted during the implementation and training phase.

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	87.51	87.26	0.00	(87.26)
Personnel Expenditures	\$ 10,367,124	\$ 11,417,205	\$ -	\$ (11,417,205)
Non-Personnel Expenditures	793,696	858,036	-	(858,036)
Total Department Expenditures	\$ 11,160,820	\$ 12,275,241	\$ -	\$ (12,275,241)
Total Department Revenue	\$ 1,883,094	\$ 2,124,873	\$ -	\$ (2,124,873)

General Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
City Comptroller	\$ 11,160,820	\$ 12,275,241	\$ -	\$ (12,275,241)
Total	\$ 11,160,820	\$ 12,275,241	\$ -	\$ (12,275,241)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
City Comptroller	87.51	87.26	0.00	(87.26)
Total	87.51	87.26	0.00	(87.26)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department of Finance Restructure	(87.26)	(12,275,241)	(2,124,873)
Restructure of 87.26 FTE positions and non-personnel expenditures from the Office of the City Comptroller to the newly created Department of Finance.			
Total	(87.26) \$	(12,275,241) \$	(2,124,873)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 5,905,973	\$ 6,088,526	\$ -	(6,088,526)
Fringe Benefits	4,461,151	5,328,679	-	(5,328,679)
PERSONNEL SUBTOTAL	10,367,124	11,417,205	-	(11,417,205)

¹ In the Fiscal Year 2019 Adopted Budget, the budget for the Financial Management Department and the Office of the City Comptroller were consolidated into the Department of Finance.

City Comptroller

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Supplies	\$ 94,511	\$ 96,502	\$ -	(96,502)
Contracts	365,097	417,015	-	(417,015)
Information Technology	267,492	271,299	-	(271,299)
Energy and Utilities	62,647	68,220	-	(68,220)
Other	3,760	5,000	-	(5,000)
Capital Expenditures	188	-	-	-
NON-PERSONNEL SUBTOTAL	793,696	858,036	-	(858,036)
Total	\$ 11,160,820	\$ 12,275,241	\$ -	(12,275,241)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,798,519	\$ 2,124,873	\$ -	(2,124,873)
Other Revenue	84,575	-	-	-
Total	\$ 1,883,094	\$ 2,124,873	\$ -	(2,124,873)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	24.00	24.00	0.00	\$ 57,937 - 70,020	\$ -
20000007	Accountant 3	16.00	19.00	0.00	63,622 - 76,908	-
20000102	Accountant 4	13.00	14.00	0.00	71,558 - 95,366	-
20000010	Account Audit Clerk	7.00	5.00	0.00	34,206 - 41,146	-
20000024	Administrative Aide 2	4.00	3.00	0.00	43,983 - 53,028	-
20001105	Comptroller	1.00	1.00	0.00	35,839 - 214,048	-
20001168	Deputy Director	3.00	3.00	0.00	48,516 - 178,445	-
20000924	Executive Secretary	1.00	1.00	0.00	44,993 - 54,404	-
20000681	Payroll Audit Specialist 2	5.00	5.00	0.00	42,021 - 50,896	-
20000936	Payroll Audit Supervisor	1.00	1.00	0.00	50,808 - 61,358	-
20000680	Payroll Specialist 2	0.00	1.00	0.00	36,647 - 44,245	-
20001182	Principal Accountant	9.25	8.00	0.00	19,961 - 156,851	-
20000054	Senior Account Audit Clerk	1.00	1.00	0.00	39,127 - 47,184	-
20000015	Senior Management Analyst	1.00	0.00	0.00	61,322 - 74,128	-
90001146	Student Intern - Hourly	1.26	1.26	0.00	19,230 - 24,709	-
FTE, Salaries, and Wages Subtotal		87.51	87.26	0.00		\$ -

City Comptroller

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 89,156	\$ 85,833	- \$	(85,833)
Flexible Benefits	902,691	1,076,059	-	(1,076,059)
Long-Term Disability	15,643	-	-	-
Medicare	87,646	88,383	-	(88,383)
Other Post-Employment Benefits	484,786	505,584	-	(505,584)
Retiree Medical Trust	3,693	4,407	-	(4,407)
Retirement 401 Plan	3,068	2,854	-	(2,854)
Retirement ADC	2,371,205	3,019,174	-	(3,019,174)
Retirement DROP	8,315	8,910	-	(8,910)
Risk Management Administration	84,478	85,177	-	(85,177)
Supplemental Pension Savings Plan	364,183	388,273	-	(388,273)
Unemployment Insurance	10,737	10,869	-	(10,869)
Workers' Compensation	35,551	53,156	-	(53,156)
Fringe Benefits Subtotal	\$ 4,461,151	\$ 5,328,679	- \$	(5,328,679)
Total Personnel Expenditures		\$	-	



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City Council



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City Council



Council Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the community areas of Birdrock, Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

City Council - District 2

The second Council district includes the community areas of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma, Sunset Cliffs, West Linda Vista, and West Clairemont.

City Council

City Council - District 3

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council - District 4

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Bayridge, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, College View Estates, Corridor, El Cerrito, Fairmount Park, Fairmount Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, Teralta East and Teralta West.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to eight standing committees of the City Council: Audit; Budget & Government Efficiency; Economic Development & Intergovernmental Relations; Environment; Infrastructure; Public Safety & Livable Neighborhoods; Rules; and Smart Growth & Land Use; as well as administrative support to the Select Committee on Homelessness.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

City Council

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	106.37	106.37	107.37	1.00
Personnel Expenditures	\$ 10,362,172	\$ 11,677,747	\$ 12,249,269	\$ 571,522
Non-Personnel Expenditures	1,776,866	2,580,099	2,817,563	237,463
Total Department Expenditures	\$ 12,139,039	\$ 14,257,846	\$ 15,066,832	\$ 808,985
Total Department Revenue	\$ 1,088	\$ -	\$ 20,000	\$ 20,000

General Fund

Department Personnel

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Council District 1	\$ 1,022,332	\$ 1,173,814	\$ 1,318,104	\$ 144,290
Council District 1 - CPPS	27,000	25,000	80,757	55,757
Council District 2	1,090,097	1,313,370	1,353,957	40,587
Council District 2 - CPPS	79,809	104,638	119,348	14,710
Council District 3	1,048,801	1,115,779	1,233,247	117,468
Council District 3 - CPPS	66,368	25,000	87,304	62,304
Council District 4	978,746	1,213,816	1,256,943	43,127
Council District 4 - CPPS	91,000	101,509	128,924	27,415
Council District 5	967,934	1,126,344	1,181,283	54,939
Council District 5 - CPPS	87,966	82,173	216,869	134,696
Council District 6	947,135	1,108,471	1,185,548	77,077
Council District 6 - CPPS	92,173	46,820	135,822	89,002
Council District 7	1,032,780	1,148,487	1,169,850	21,363
Council District 7 - CPPS	84,324	76,101	28,429	(47,672)
Council District 8	1,101,976	1,369,081	1,367,215	(1,866)
Council District 8 - CPPS	34,470	54,113	140,300	86,187
Council District 9	1,033,492	1,296,467	1,342,850	46,383
Council District 9 - CPPS	85,840	248,548	43,410	(205,138)
Council Administration	2,266,796	2,628,315	2,676,672	48,357
Total	\$ 12,139,039	\$ 14,257,846	\$ 15,066,832	\$ 808,986

City Council

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	10.00	10.00	10.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	10.00	10.00	10.00	0.00
Council Administration	16.37	16.37	17.37	1.00
Total	106.37	106.37	107.37	1.00

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 103,168	\$ -
Restoration of Expenditures Restoration of expenditures reduced in Fiscal Year 2018 in support of one-time Police Officer recruitment and retention efforts.	0.00	46,254	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,064)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,068)	-
Total	0.00	\$ 144,290	\$ -

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 563,306	\$ 606,985	\$ 702,001	95,016

City Council

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits	377,523	424,230	478,636	54,406
PERSONNEL SUBTOTAL	940,829	1,031,215	1,180,637	149,422
NON-PERSONNEL				
Supplies	\$ 4,236	\$ 23,597	\$ 14,597	(9,000)
Contracts	35,217	60,696	61,665	969
Information Technology	33,026	41,719	39,655	(2,064)
Energy and Utilities	4,956	587	5,550	4,963
Other	4,054	15,000	15,000	-
Capital Expenditures	14	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	81,504	142,599	137,467	(5,132)
Total	\$ 1,022,332	\$ 1,173,814	\$ 1,318,104	\$ 144,290

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	21,100 - 154,251	121,935
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	17,189 - 108,291	250,287
20001166	Council Representative 2A	3.00	3.00	3.00	17,189 - 108,291	208,139
	Adjust Budget To Approved Levels					46,254
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 702,001

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,948	\$ 9,255	\$ 8,082	(1,173)
Flexible Benefits	84,380	131,780	130,801	(979)
Long-Term Disability	1,435	-	-	-
Medicare	8,602	9,472	9,509	37
Other Post-Employment Benefits	42,686	60,010	61,240	1,230
Retiree Medical Trust	422	862	778	(84)

City Council

Personnel Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retirement 401 Plan	227	-	284	284
Retirement ADC	186,804	148,290	198,591	50,301
Risk Management Administration	7,443	10,110	10,530	420
Supplemental Pension Savings Plan	31,913	47,128	45,379	(1,749)
Unemployment Insurance	1,005	1,168	1,102	(66)
Workers' Compensation	3,658	6,155	12,340	6,185
Fringe Benefits Subtotal	\$ 377,523	\$ 424,230	\$ 478,636	\$ 54,406
Total Personnel Expenditures			\$ 1,180,637	

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 80,757	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(25,000)	-
Total	0.00	\$ 55,757	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 27,000	\$ 25,000	\$ 80,757	55,757
NON-PERSONNEL SUBTOTAL	27,000	25,000	80,757	55,757
Total	\$ 27,000	\$ 25,000	\$ 80,757	55,757

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	41,223 \$	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	2,258	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,894)	-
Total	0.00 \$	40,587 \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 606,952	\$ 632,547	\$ 660,915	28,368
Fringe Benefits	393,900	494,928	507,783	12,855
PERSONNEL SUBTOTAL	1,000,852	1,127,475	1,168,698	41,223
NON-PERSONNEL				
Supplies	\$ 3,881	\$ 12,406	\$ 12,406	-
Contracts	42,110	116,331	112,450	(3,881)
Information Technology	29,990	36,745	39,003	2,258
Energy and Utilities	1,828	2,413	3,400	987
Other	11,425	15,000	15,000	-
Capital Expenditures	12	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	89,246	185,895	185,259	(636)
Total	\$ 1,090,097	\$ 1,313,370	\$ 1,353,957	40,587

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries and Wages						
20001102	Council Assistant	1.00	1.00	1.00	21,100 - 154,251	101,265
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001165	Council Representative 1	4.00	4.00	4.00	17,189 - 108,291	206,617
20001166	Council Representative 2A	4.00	4.00	4.00	17,189 - 108,291	277,647
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 660,915

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,108	\$ 7,083	\$ 7,378	\$ 295
Flexible Benefits	103,977	132,193	131,620	(573)
Insurance	550	-	-	-
Long-Term Disability	1,585	-	-	-
Medicare	9,540	9,170	9,584	414
Other Post-Employment Benefits	53,241	60,010	61,240	1,230
Retiree Medical Trust	572	803	673	(130)
Retirement 401 Plan	450	680	-	(680)
Retirement ADC	164,505	225,640	229,383	3,743
Risk Management Administration	9,277	10,110	10,530	420
Supplemental Pension Savings Plan	37,603	41,513	45,384	3,871
Unemployment Insurance	1,087	1,132	1,110	(22)
Workers' Compensation	4,404	6,594	10,881	4,287
Fringe Benefits Subtotal	\$ 393,900	\$ 494,928	\$ 507,783	\$ 12,855
Total Personnel Expenditures			\$ 1,168,698	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 119,348	\$ -
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(104,638)	-
Total	0.00	\$ 14,710	\$ -

City Council

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 75,809	\$ 104,638	\$ 119,348	14,710
Transfers Out	4,000	-	-	-
NON-PERSONNEL SUBTOTAL	79,809	104,638	119,348	14,710
Total	\$ 79,809	\$ 104,638	\$ 119,348	14,710

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 71,197	-
Restoration of Expenditures Restoration of expenditures reduced in Fiscal Year 2018 in support of one-time Police Officer recruitment and retention efforts.	0.00	47,761	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,746	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,236)	-
Total	0.00	\$ 117,468	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 597,964	\$ 616,696	\$ 732,417	115,721
Fringe Benefits	350,826	359,906	363,143	3,237
PERSONNEL SUBTOTAL	948,790	976,602	1,095,560	118,958
NON-PERSONNEL				
Supplies	\$ 4,152	\$ 8,162	\$ 9,162	1,000
Contracts	42,669	70,720	65,857	(4,863)
Information Technology	31,633	37,622	39,368	1,746
Energy and Utilities	11,838	8,673	9,300	627

City Council

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other	9,707	13,000	13,000	-
Capital Expenditures	13	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	100,011	139,177	137,687	(1,490)
Total	\$ 1,048,801	\$ 1,115,779	\$ 1,233,247	\$ 117,468

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries and Wages						
20001102	Council Assistant	1.00	1.00	1.00	21,100 - 154,251	102,275
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	6.00	17,189 - 108,291	346,104
20001166	Council Representative 2A	3.00	3.00	2.00	17,189 - 108,291	160,891
	Adjust Budget To Approved Levels					47,761
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 732,417

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,795	\$ 11,532	\$ 2,945	\$ (8,587)
Flexible Benefits	86,131	131,780	131,577	(203)
Insurance	412	-	-	-
Long-Term Disability	1,537	-	-	-
Medicare	9,503	9,635	9,928	293
Other Post-Employment Benefits	47,936	60,010	61,240	1,230
Retiree Medical Trust	687	700	1,278	578
Retirement ADC	141,162	70,501	71,208	707
Risk Management Administration	8,343	10,110	10,530	420
Supplemental Pension Savings Plan	43,526	58,138	59,898	1,760
Unemployment Insurance	1,034	1,189	1,150	(39)
Workers' Compensation	3,758	6,311	13,389	7,078
Fringe Benefits Subtotal	\$ 350,826	\$ 359,906	\$ 363,143	\$ 3,237
Total Personnel Expenditures			\$ 1,095,560	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00 \$	87,304 \$	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(25,000)	-
Total	0.00 \$	62,304 \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 66,368	\$ 25,000	\$ 87,304	62,304
NON-PERSONNEL SUBTOTAL	66,368	25,000	87,304	62,304
Total	\$ 66,368	\$ 25,000	\$ 87,304	62,304

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	43,030 \$	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	2,513	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,416)	-
Total	0.00 \$	43,127 \$	-

City Council

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 543,849	\$ 630,663	\$ 654,485	23,822
Fringe Benefits	335,440	437,952	457,160	19,208
PERSONNEL SUBTOTAL	879,289	1,068,615	1,111,645	43,030
NON-PERSONNEL				
Supplies	\$ 6,410	\$ 7,435	\$ 7,435	-
Contracts	38,700	70,430	68,035	(2,395)
Information Technology	32,899	41,065	43,578	2,513
Energy and Utilities	2,671	4,271	4,250	(21)
Other	18,763	21,000	21,000	-
Capital Expenditures	14	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	99,457	145,201	145,298	97
Total	\$ 978,746	\$ 1,213,816	\$ 1,256,943	43,127

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries and Wages						
20001102	Council Assistant	1.00	1.00	1.00	21,100 - 154,251	119,851
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	7.00	17,189 - 108,291	364,604
20001166	Council Representative 2A	1.00	1.00	1.00	17,189 - 108,291	82,659
	Termination Pay Annual Leave					11,985
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 654,485

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,886	\$ 4,663	\$ 4,742	79
Flexible Benefits	96,871	127,600	132,396	4,796
Long-Term Disability	1,442	-	-	-
Medicare	8,598	9,145	9,317	172
Other Post-Employment Benefits	50,697	60,010	61,240	1,230

City Council

Personnel Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retiree Medical Trust	715	900	911	11
Retirement 401 Plan	390	386	399	13
Retirement ADC	118,553	171,962	172,651	689
Retirement DROP	3,495	3,539	3,655	116
Risk Management Administration	8,833	10,110	10,530	420
Supplemental Pension Savings Plan	37,613	43,478	46,686	3,208
Unemployment Insurance	980	1,130	1,079	(51)
Workers' Compensation	3,367	5,029	13,554	8,525
Fringe Benefits Subtotal	\$ 335,440	\$ 437,952	\$ 457,160	\$ 19,208
Total Personnel Expenditures			\$ 1,111,645	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 128,924	\$ -
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(101,509)	-
Total	0.00	\$ 27,415	\$ -

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 91,000	\$ 101,509	\$ 128,924	27,415
NON-PERSONNEL SUBTOTAL	91,000	101,509	128,924	27,415
Total	\$ 91,000	\$ 101,509	\$ 128,924	27,415

City Council

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 56,496	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	1,149	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(2,706)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 54,939	\$ -

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 627,626	\$ 669,411	\$ 656,447	(12,964)
Fringe Benefits	245,778	267,679	337,139	69,460
PERSONNEL SUBTOTAL	873,404	937,090	993,586	56,496
NON-PERSONNEL				
Supplies	\$ 8,961	\$ 32,570	\$ 32,570	-
Contracts	45,929	95,471	92,922	(2,549)
Information Technology	30,426	38,356	39,505	1,149
Energy and Utilities	3,086	5,357	5,200	(157)
Other	6,114	15,000	15,000	-
Capital Expenditures	13	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	94,530	189,254	187,697	(1,557)
Total	\$ 967,934	\$ 1,126,344	\$ 1,181,283	\$ 54,939

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries and Wages						
20001102	Council Assistant	1.00	1.00	1.00	21,100 - 154,251	113,630
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001165	Council Representative 1	8.00	8.00	8.00	17,189 - 108,291	467,431
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 656,447

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,246	\$ -	\$ 2,324	2,324
Flexible Benefits	88,243	118,976	121,401	2,425
Long-Term Disability	1,631	-	-	-
Medicare	9,936	9,707	9,518	(189)
Other Post-Employment Benefits	51,158	60,010	61,240	1,230
Retiree Medical Trust	1,840	1,486	1,258	(228)
Retirement ADC	24,243	-	56,212	56,212
Risk Management Administration	8,912	10,110	10,530	420
Supplemental Pension Savings Plan	53,898	61,586	57,952	(3,634)
Unemployment Insurance	1,105	1,198	1,101	(97)
Workers' Compensation	3,566	4,606	15,603	10,997
Fringe Benefits Subtotal	\$ 245,778	\$ 267,679	\$ 337,139	\$ 69,460
Total Personnel Expenditures			\$ 993,586	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 216,869	-
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(82,173)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.			
Total	0.00	\$ 134,696	-

City Council

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 79,500	\$ 82,173	\$ 216,869	134,696
Transfers Out	8,466	-	-	-
NON-PERSONNEL SUBTOTAL	87,966	82,173	216,869	134,696
Total	\$ 87,966	\$ 82,173	\$ 216,869	134,696

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 80,529	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	444	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,896)	-
Total	0.00	\$ 77,077	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 582,031	\$ 669,023	\$ 717,527	48,504
Fringe Benefits	222,093	273,213	305,238	32,025
PERSONNEL SUBTOTAL	804,124	942,236	1,022,765	80,529
NON-PERSONNEL				
Supplies	\$ 34,347	\$ 24,727	\$ 29,727	5,000
Contracts	60,735	89,285	80,621	(8,664)
Information Technology	32,865	41,191	41,635	444
Energy and Utilities	5,798	1,032	800	(232)
Other	9,252	10,000	10,000	-
Capital Expenditures	14	-	-	-

City Council

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL SUBTOTAL	143,011	166,235	162,783	(3,452)
Total	\$ 947,135	\$ 1,108,471	\$ 1,185,548	\$ 77,077

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries and Wages						
20001102	Council Assistant	1.00	1.00	1.00	21,100 - 154,251	100,212
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	17,189 - 108,291	541,929
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 717,527

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,270	\$ 2,262	\$ 2,262	-
Flexible Benefits	95,178	123,826	134,821	10,995
Long-Term Disability	1,564	-	-	-
Medicare	9,247	9,700	10,404	704
Other Post-Employment Benefits	50,245	60,010	61,240	1,230
Retiree Medical Trust	1,225	1,484	1,607	123
Retirement 401 Plan	1,327	1,300	1,390	90
Retirement ADC	11,625	13,089	15,373	2,284
Risk Management Administration	8,751	10,110	10,530	420
Supplemental Pension Savings Plan	36,103	45,673	49,305	3,632
Unemployment Insurance	1,061	1,198	1,206	8
Workers' Compensation	3,495	4,561	17,100	12,539
Fringe Benefits Subtotal	\$ 222,093	\$ 273,213	\$ 305,238	\$ 32,025
Total Personnel Expenditures			\$ 1,022,765	

City Council

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 135,822	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(46,820)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.			
Total	0.00	\$ 89,002	\$ -

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 61,173	\$ 46,820	\$ 135,822	89,002
Transfers Out	31,000	-	-	-
NON-PERSONNEL SUBTOTAL	92,173	46,820	135,822	89,002
Total	\$ 92,173	\$ 46,820	\$ 135,822	\$ 89,002

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 22,852	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	886	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(2,375)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 21,363	\$ -

City Council

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 662,702	\$ 691,071	\$ 697,912	6,841
Fringe Benefits	290,139	293,964	309,975	16,011
PERSONNEL SUBTOTAL	952,841	985,035	1,007,887	22,852
NON-PERSONNEL				
Supplies	\$ 4,563	\$ 13,510	\$ 13,510	-
Contracts	36,503	93,894	91,535	(2,359)
Information Technology	34,546	39,232	40,118	886
Energy and Utilities	1,389	1,816	1,800	(16)
Other	2,922	15,000	15,000	-
Capital Expenditures	16	-	-	-
NON-PERSONNEL SUBTOTAL	79,938	163,452	161,963	(1,489)
Total	\$ 1,032,780	\$ 1,148,487	\$ 1,169,850	21,363

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries and Wages						
20001102	Council Assistant	1.00	1.00	1.00	21,100 - 154,251	108,485
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	17,189 - 108,291	514,041
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 697,912

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Flexible Benefits	\$ 112,495	\$ 140,763	\$ 140,560	(203)
Long-Term Disability	1,757	-	-	-
Medicare	10,129	10,021	10,119	98
Other Post-Employment Benefits	54,434	60,010	61,240	1,230
Retiree Medical Trust	1,222	1,541	1,556	15
Retirement 401 Plan	1,045	710	1,509	799
Retirement ADC	49,636	14,706	16,684	1,978
Risk Management Administration	9,477	10,110	10,530	420

City Council

Personnel Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Supplemental Pension Savings Plan	44,762	50,143	50,330	187
Unemployment Insurance	1,213	1,235	1,172	(63)
Workers' Compensation	3,968	4,725	16,275	11,550
Fringe Benefits Subtotal	\$ 290,139	\$ 293,964	\$ 309,975	\$ 16,011
Total Personnel Expenditures			\$ 1,007,887	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 28,429	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(76,101)	-
Total	0.00	\$ (47,672)	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 66,539	\$ 76,101	\$ 28,429	(47,672)
Transfers Out	17,785	-	-	-
NON-PERSONNEL SUBTOTAL	84,324	76,101	28,429	(47,672)
Total	\$ 84,324	\$ 76,101	\$ 28,429	(47,672)

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 5,300	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,277)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(4,889)	-
Otay Mesa Enhanced Infrastructure Financing District Addition of one-time revenue for reimbursable expenditures related to Otay Mesa Enhanced Infrastructure Financing District (EIFD) formation.	0.00	-	20,000
Total	0.00	\$(1,866)	\$20,000

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 610,317	\$ 637,102	\$ 628,780	(8,322)
Fringe Benefits	401,721	486,251	499,873	13,622
PERSONNEL SUBTOTAL	1,012,038	1,123,353	1,128,653	5,300
NON-PERSONNEL				
Supplies	\$ 3,416	\$ 8,843	\$ 8,843	-
Contracts	45,876	166,212	162,947	(3,265)
Information Technology	38,014	50,361	45,472	(4,889)
Energy and Utilities	975	312	1,300	988
Other	1,640	15,000	15,000	-
Capital Expenditures	17	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	89,938	245,728	238,562	(7,166)
Total	\$ 1,101,976	\$ 1,369,081	\$ 1,367,215	(1,866)

Revenue by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ -	\$ -	\$ 20,000	\$ 20,000
Total	\$ -	\$ -	\$ 20,000	\$ 20,000

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries and Wages						
20001102	Council Assistant	1.00	1.00	1.00	21,100 - 154,251	125,760
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	17,189 - 108,291	427,634
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 628,780

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Flexible Benefits	\$ 118,206	\$ 144,018	\$ 144,018	-
Insurance	550	-	-	-
Long-Term Disability	1,636	-	-	-
Medicare	9,372	9,236	9,119	(117)
Other Post-Employment Benefits	55,087	60,010	61,240	1,230
Retiree Medical Trust	960	1,100	1,069	(31)
Retirement 401 Plan	2,620	2,569	2,652	83
Retirement ADC	175,774	224,886	228,842	3,956
Risk Management Administration	9,599	10,110	10,530	420
Supplemental Pension Savings Plan	23,194	28,782	27,111	(1,671)
Unemployment Insurance	1,115	1,141	1,057	(84)
Workers' Compensation	3,608	4,399	14,235	9,836
Fringe Benefits Subtotal	\$ 401,721	\$ 486,251	\$ 499,873	\$ 13,622
Total Personnel Expenditures			\$ 1,128,653	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 140,300	-
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Reductions and Annualizations	0.00	(54,113)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.			
Total	0.00	\$ 86,187	-

City Council

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 21,444	\$ 54,113	\$ 140,300	86,187
Transfers Out	13,026	-	-	-
NON-PERSONNEL SUBTOTAL	34,470	54,113	140,300	86,187
Total	\$ 34,470	\$ 54,113	\$ 140,300	86,187

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 47,148	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,713	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,478)	-
Total	0.00	\$ 46,383	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 549,858	\$ 632,402	\$ 662,659	30,257
Fringe Benefits	378,102	511,802	528,693	16,891
PERSONNEL SUBTOTAL	927,961	1,144,204	1,191,352	47,148
NON-PERSONNEL				
Supplies	\$ 6,376	\$ 12,150	\$ 12,150	-
Contracts	47,982	80,495	75,103	(5,392)

City Council

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Information Technology	32,666	39,232	40,945	1,713
Energy and Utilities	7,150	2,386	5,300	2,914
Other	11,343	15,000	15,000	-
Capital Expenditures	14	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	105,531	152,263	151,498	(765)
Total	\$ 1,033,492	\$ 1,296,467	\$ 1,342,850	46,383

Revenue by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 99	\$ -	\$ -	-
Total	\$ 99	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries and Wages						
20001102	Council Assistant	1.00	1.00	1.00	21,100 - 154,251	113,642
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	7.00	17,189 - 108,291	410,891
20001166	Council Representative 2A	1.00	1.00	1.00	17,189 - 108,291	62,740
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 662,659

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,959	\$ 5,712	\$ 5,579	(133)
Flexible Benefits	89,027	134,205	131,780	(2,425)
Insurance	180	-	-	-
Long-Term Disability	1,360	-	-	-
Medicare	8,803	9,169	9,610	441
Other Post-Employment Benefits	47,727	60,010	61,240	1,230
Retiree Medical Trust	671	1,105	1,003	(102)

City Council

Personnel Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retirement 401 Plan	542	1,200	-	(1,200)
Retirement ADC	181,692	238,558	243,188	4,630
Risk Management Administration	8,320	10,110	10,530	420
Supplemental Pension Savings Plan	29,687	45,739	49,834	4,095
Unemployment Insurance	930	1,132	1,114	(18)
Workers' Compensation	3,205	4,862	14,815	9,953
Fringe Benefits Subtotal	\$ 378,102	\$ 511,802	\$ 528,693	\$ 16,891
Total Personnel Expenditures			\$ 1,191,352	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 43,410	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(248,548)	-
Total	0.00	\$ (205,138)	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 85,840	\$ 248,548	\$ 43,410	(205,138)
NON-PERSONNEL SUBTOTAL	85,840	248,548	43,410	(205,138)
Total	\$ 85,840	\$ 248,548	\$ 43,410	(205,138)

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Council Representative 1 Addition of 1.00 Council Representative 1 to support increased daily operational duties.	1.00	\$ 65,982	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Consultant for Select Committee on Homelessness Addition of non-personnel expenditures to support a consultant for the Select Committee on Homelessness.	0.00	38,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,498	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	258	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(705)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(59,676)	-
Total	1.00 \$	48,357 \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 1,248,401	\$ 1,306,582	\$ 1,385,329	78,747
Fringe Benefits	773,643	1,035,340	963,157	(72,183)
PERSONNEL SUBTOTAL	2,022,044	2,341,922	2,348,486	6,564
NON-PERSONNEL				
Supplies	\$ 28,037	\$ 25,535	\$ 25,806	271
Contracts	101,183	116,051	152,467	36,416
Information Technology	40,663	57,438	56,733	(705)
Energy and Utilities	71,785	80,769	86,580	5,811
Other	3,066	4,100	4,100	-
Capital Expenditures	18	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	244,752	286,393	328,186	41,793
Total	\$ 2,266,796	\$ 2,628,315	\$ 2,676,672	48,357

City Council

Revenue by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$ 990	\$ -	\$ -	-
Total	\$ 990	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries and Wages						
90000539	Clerical Assistant 2 - Hourly	0.12	0.12	0.12	\$ 30,919 - 37,257	\$ 3,710
20001164	Council Committee Consultant	8.00	8.00	8.00	19,961 - 156,851	689,095
20001165	Council Representative 1	4.00	4.00	5.00	17,189 - 108,291	287,726
20001166	Council Representative 2A	1.00	1.00	1.00	17,189 - 108,291	108,291
20001167	Council Representative 2B	1.00	1.00	1.00	19,961 - 156,851	113,641
90001074	Management Intern- Mayor/Council - Hourly	0.25	0.25	0.25	25,075 - 30,167	6,269
20001222	Program Manager	2.00	2.00	2.00	48,516 - 178,445	176,597
FTE, Salaries, and Wages Subtotal		16.37	16.37	17.37		\$ 1,385,329

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 18,275	\$ 20,307	\$ 15,577	(4,730)
Flexible Benefits	175,546	211,877	227,796	15,919
Long-Term Disability	3,272	-	-	-
Medicare	19,028	18,945	20,087	1,142
Other Post-Employment Benefits	88,081	96,016	104,108	8,092
Retiree Medical Trust	1,320	1,105	1,678	573
Retirement 401 Plan	2,916	2,372	3,380	1,008
Retirement ADC	366,650	577,177	465,630	(111,547)
Retirement DROP	2,323	3,355	3,466	111
Risk Management Administration	15,354	16,176	17,901	1,725
Supplemental Pension Savings Plan	60,566	61,913	71,555	9,642
Unemployment Insurance	2,226	2,338	2,328	(10)
Workers' Compensation	18,085	23,759	29,651	5,892

City Council

Personnel Expenditures

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits Subtotal	\$ 773,643	\$ 1,035,340	\$ 963,157	(72,183)
Total Personnel Expenditures			\$ 2,348,486	

City Treasurer



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City Treasurer



Office Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue, banking and cash management, tax administration, enforcement of the Earned Sick Leave and Minimum Wage Ordinance, parking administration and meter operations, and collection of delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds which total \$2.53 billion as of June 30, 2017. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for the SPSP/401(k) Plans. Please visit our website at <https://www.sandiego.gov/treasurer> for additional information.

The Office's mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

The Office's vision is:

To be the leader in municipal treasury services

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements

Goal 3: Provide excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of Annual User Access Reveiws completed for Treasury Systems	95%	100%	95%	100%	95%
Percentage within revenue projections at fiscal year end	15%	1%	15%	0%	15%
Percentage of satisfied customers from lobby surveys	90%	97%	90%	98%	90%
Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt	50%	62%	60%	67%	60%

City Treasurer

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	126.38	134.70	139.00	4.30
Personnel Expenditures	\$ 11,479,365	\$ 13,513,734	\$ 14,488,077	\$ 974,343
Non-Personnel Expenditures	14,306,183	13,394,064	13,661,645	267,581
Total Department Expenditures	\$ 25,785,548	\$ 26,907,798	\$ 28,149,722	\$ 1,241,924
Total Department Revenue	\$ 31,572,398	\$ 33,893,189	\$ 37,933,809	\$ 4,040,620

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administration	\$ 3,119,969	\$ 3,285,499	\$ 2,930,018	\$ (355,481)
Revenue Collections	5,695,354	5,821,545	6,055,713	234,168
Treasury Operations	5,897,936	7,486,979	8,566,351	1,079,372
Total	\$ 14,713,259	\$ 16,594,023	\$ 17,552,082	\$ 958,059

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administration	14.68	14.00	14.00	0.00
Revenue Collections	50.00	50.00	50.00	0.00
Treasury Operations	46.70	55.70	60.00	4.30
Total	111.38	119.70	124.00	4.30

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Parking Administration System Addition of non-personnel expenditures for hosting and support for the Parking Administration System.	0.00	\$ 709,100	-
Cannabis Business Tax Collection Addition of 1.00 Accountant 4, non-personnel expenditures, and associated revenue for audit support of Cannabis Business Tax.	1.00	377,134	250,000

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	319,404	-
Lease and Franchise Audit Support Addition of 2.00 Accountant 3s, non-personnel expenditures, and associated revenue to support the Lease and Franchise Audit section.	2.00	216,417	206,764
Repurpose of Unclassified Positions Repurpose of unclassified positions: 1.00 Deputy Director to Assistant Director, 2.00 Financial Operations Managers to Deputy Directors, and 1.00 Principal Accountant to Fiscal Operations Manager to better align the position classifications with the needs of the Department.	0.00	61,377	-
Cannabis Business Tax Collection Addition of 2.00 Administrative Aide 2s and non-personnel expenditures to support the administration of the Cannabis Business Tax.	2.00	59,271	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	44,952	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(2,279)	-
Reduction of Non-Standard Hourly Personnel Funding Reduction of 0.35 Administrative Aide 2-Hourly and 0.35 Account Clerk-Hourly in the Business Tax and Treasury Accounting sections.	(0.70)	(29,758)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in contractual services.	0.00	(60,000)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(215,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(522,559)	-
Cannabis Business Tax Adjustment to reflect revised revenue projection for Cannabis Business Tax.	0.00	-	3,355,422
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	18,718
Revenue from New or Revised User Fees Adjustment to reflect anticipated revenue changes from the implementation of new or revised user fee charges.	0.00	-	(40,284)
Total	4.30 \$	958,059 \$	3,790,620

City Treasurer

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 6,067,584	\$ 6,904,100	\$ 7,522,666	618,566
Fringe Benefits	4,199,630	5,157,045	5,386,845	229,800
PERSONNEL SUBTOTAL	10,267,214	12,061,145	12,909,511	848,366
NON-PERSONNEL				
Supplies	\$ 277,919	\$ 295,310	\$ 295,871	561
Contracts	1,832,027	2,259,719	2,892,010	632,291
Information Technology	2,319,892	1,941,017	1,418,458	(522,559)
Energy and Utilities	4,901	20,576	19,976	(600)
Other	9,976	10,006	10,006	-
Capital Expenditures	1,331	6,250	6,250	-
NON-PERSONNEL SUBTOTAL	4,446,045	4,532,878	4,642,571	109,693
Total	\$ 14,713,259	\$ 16,594,023	\$ 17,552,082	958,059

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,300,680	\$ 1,113,689	\$ 1,186,381	72,692
Fines Forfeitures and Penalties	4,028,669	4,034,006	4,184,006	150,000
Licenses and Permits	15,082,668	17,500,865	21,068,793	3,567,928
Other Revenue	17,023	-	-	-
Rev from Other Agencies	7,912	15,000	15,000	-
Transfers In	-	461,777	461,777	-
Total	\$ 20,436,952	\$ 23,125,337	\$ 26,915,957	3,790,620

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	7.00	11.00	10.00	\$ 57,937 - 70,020	\$ 597,820
20000007	Accountant 3	4.00	4.00	5.00	63,622 - 76,908	370,100
20000102	Accountant 4	1.00	2.00	5.00	71,558 - 95,366	435,696
20000011	Account Clerk	4.00	6.00	6.00	32,530 - 39,170	232,082

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
90000011	Account Clerk - Hourly	0.35	0.35	0.00	32,530 - 39,170	-
20000024	Administrative Aide 2	9.00	10.00	12.00	43,983 - 53,028	606,525
90000024	Administrative Aide 2 - Hourly	0.35	0.35	0.00	43,983 - 53,028	-
20000017	Assistant Department Director	0.00	0.00	1.00	32,788 - 179,712	149,784
20001208	Assistant Investment Officer	2.00	2.00	2.00	23,764 - 142,455	216,930
20000119	Associate Management Analyst	2.00	4.00	4.00	55,843 - 67,489	240,151
20000539	Clerical Assistant 2	7.00	5.00	5.00	30,919 - 37,257	178,015
20000267	Collections Investigator 1	16.00	16.00	16.00	41,512 - 50,128	741,564
20000268	Collections Investigator 1	1.00	1.00	1.00	41,512 - 50,128	50,128
20000269	Collections Investigator 2	4.00	4.00	4.00	46,690 - 56,359	221,765
20000270	Collections Investigator 3	5.00	4.00	4.00	51,353 - 62,053	244,488
20000287	Collections Manager	1.00	1.00	1.00	68,971 - 83,561	83,561
20000013	Deputy Director	0.00	0.00	1.00	48,516 - 178,445	139,455
20000014	Deputy Director	0.00	0.00	1.00	48,516 - 178,445	139,455
20001168	Deputy Director	2.75	2.75	1.75	48,516 - 178,445	253,085
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	50,101
20000016	Financial Operations Manager	0.00	0.00	1.00	26,213 - 153,091	129,125
20001172	Financial Operations Manager	2.00	2.00	0.00	26,213 - 153,091	-
20000293	Information Systems Analyst 3	1.00	1.00	1.00	61,322 - 74,128	74,128
20000998	Information Systems Analyst 4	1.00	1.00	1.00	68,971 - 83,561	83,561
20000377	Information Systems Technician	1.00	1.00	1.00	43,983 - 53,028	43,983
20001194	Investment Officer	1.00	1.00	1.00	35,839 - 214,048	149,785
90001073	Management Intern - Hourly	0.68	0.00	0.00	25,075 - 30,167	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	36,647 - 44,245	39,145
20001182	Principal Accountant	3.00	3.00	2.00	19,961 - 156,851	202,036
20000741	Principal Clerk	1.00	1.00	1.00	44,993 - 54,404	54,404
20001234	Program Coordinator	0.00	3.00	3.00	23,764 - 142,455	262,851
20001222	Program Manager	2.50	3.50	3.50	48,516 - 178,445	380,144
20000783	Public Information Clerk	19.75	18.75	18.75	32,530 - 39,170	686,774
20000869	Senior Account Clerk	3.00	3.00	3.00	37,257 - 44,950	131,929
20000927	Senior Clerk/Typist	3.00	2.00	2.00	37,257 - 44,950	88,327
20000015	Senior Management Analyst	2.00	2.00	2.00	61,322 - 74,128	147,144

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	1.00	1.00	1.00	68,971 - 83,561	83,561
20001148	Treasurer	1.00	1.00	1.00	32,788 - 179,712	170,445
	Bilingual - Regular					44,775
	Budgeted Vacancy Savings					(265,548)
	Overtime Budgeted					25,102
	Sick Leave - Hourly					898
	Termination Pay Annual Leave					39,392
FTE, Salaries, and Wages Subtotal		111.38	119.70	124.00		\$ 7,522,666

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 55,518	\$ 52,754	\$ 56,294	3,540
Flexible Benefits	1,097,682	1,404,422	1,464,704	60,282
Insurance	1,201	-	-	-
Long-Term Disability	16,125	-	-	-
Medicare	91,520	95,734	106,204	10,470
Other Post-Employment Benefits	608,917	684,115	728,757	44,642
Retiree Medical Trust	5,533	7,677	9,481	1,804
Retirement 401 Plan	6,194	6,224	6,107	(117)
Retirement ADC	1,723,781	2,207,579	2,218,966	11,387
Retirement DROP	25,252	27,718	21,102	(6,616)
Risk Management Administration	106,101	115,254	125,307	10,053
Supplemental Pension Savings Plan	361,119	440,241	503,780	63,539
Unemployment Insurance	10,976	12,249	12,454	205
Workers' Compensation	89,711	103,078	133,689	30,611
Fringe Benefits Subtotal	\$ 4,199,630	\$ 5,157,045	\$ 5,386,845	229,800
Total Personnel Expenditures			\$ 12,909,511	

Parking Meter Operations Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Revenue Collections	\$ 11,072,288	\$ 10,313,775	\$ 10,597,640	283,865
Total	\$ 11,072,288	\$ 10,313,775	\$ 10,597,640	283,865

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Revenue Collections	15.00	15.00	15.00	0.00
Total	15.00	15.00	15.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Mobile Payment Readers Addition of one-time non-personnel expenditures for mobile payment readers on parking meters.	0.00	\$ 214,935	-
Community Parking Districts Addition of non-personnel expenditures to support the administration of Community Parking Districts.	0.00	130,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	125,977	-
Banking Services Addition of non-personnel expenditures for banking services related to parking meter transactions.	0.00	125,000	-
Uniform Allowance Addition of non-personnel expenditures for uniform allowances.	0.00	13,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(248)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(24,799)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(300,000)	-

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	250,000
Adjustment to reflect revised revenue projections.			
Total	0.00 \$	283,865 \$	250,000

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 664,534	\$ 776,229	\$ 867,078	90,849
Fringe Benefits	547,617	676,360	711,488	35,128
PERSONNEL SUBTOTAL	1,212,151	1,452,589	1,578,566	125,977
NON-PERSONNEL				
Supplies	\$ 60,081	\$ 31,327	\$ 44,417	13,090
Contracts	2,391,136	2,330,348	2,577,874	247,526
Information Technology	11,938	14,634	14,386	(248)
Energy and Utilities	26,681	32,223	14,808	(17,415)
Other	8,040	-	-	-
Transfers Out	7,362,255	6,152,154	6,152,154	-
Capital Expenditures	6	300,500	215,435	(85,065)
NON-PERSONNEL SUBTOTAL	9,860,137	8,861,186	9,019,074	157,888
Total	\$ 11,072,288	\$ 10,313,775	\$ 10,597,640	283,865

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Licenses and Permits	\$ 11,093,665	\$ 10,767,852	\$ 11,017,852	250,000
Other Revenue	1,269	-	-	-
Rev from Money and Prop	40,512	-	-	-
Total	\$ 11,135,446	\$ 10,767,852	\$ 11,017,852	250,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.25	0.25	0.25	\$ 48,516 - 178,445	\$ 36,155
20000678	Parking Meter Supervisor	2.00	2.00	3.00	48,903 - 58,464	170,506

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000674	Parking Meter Technician	11.00	11.00	10.00	42,693 - 51,030	485,798
20001222	Program Manager	0.50	0.50	0.50	48,516 - 178,445	56,815
20000783	Public Information Clerk	0.25	0.25	0.25	32,530 - 39,170	9,697
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	44,907 - 53,501	52,770
	Bilingual - Regular					4,729
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.00		\$ 867,078

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,666	\$ 3,644	\$ 3,960	316
Flexible Benefits	132,001	163,419	176,172	12,753
Long-Term Disability	1,776	-	-	-
Medicare	10,003	10,518	11,797	1,279
Other Post-Employment Benefits	76,648	84,013	91,859	7,846
Retiree Medical Trust	583	699	875	176
Retirement ADC	243,498	330,675	338,451	7,776
Risk Management Administration	13,365	14,154	15,796	1,642
Supplemental Pension Savings Plan	43,495	49,099	56,692	7,593
Unemployment Insurance	1,208	1,284	1,363	79
Workers' Compensation	21,374	18,855	14,523	(4,332)
Fringe Benefits Subtotal	\$ 547,617	\$ 676,360	\$ 711,488	35,128
Total Personnel Expenditures			\$ 1,578,566	

City Treasurer

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 222,751	\$ 285,909	\$ 1,126,734
Continuing Appropriation - CIP	30,000	30,000	30,000
TOTAL BALANCE AND RESERVES	\$ 252,751	\$ 315,909	\$ 1,156,734
REVENUE			
Licenses and Permits	\$ 11,093,665	\$ 10,767,852	\$ 11,017,852
Other Revenue	1,269	-	-
Revenue from Use of Money and Property	40,512	-	-
TOTAL REVENUE	\$ 11,135,446	\$ 10,767,852	\$ 11,017,852
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,388,197	\$ 11,083,761	\$ 12,174,586
OPERATING EXPENSE			
Personnel Expenses	\$ 664,534	\$ 776,229	\$ 867,078
Fringe Benefits	547,617	676,360	711,488
Supplies	60,081	31,327	44,417
Contracts	2,391,136	2,330,348	2,577,874
Information Technology	11,938	14,634	14,386
Energy and Utilities	26,681	32,223	14,808
Other Expenses	8,040	-	-
Transfers Out	7,362,255	6,152,154	6,152,154
Capital Expenditures	6	300,500	215,435
TOTAL OPERATING EXPENSE	\$ 11,072,288	\$ 10,313,775	\$ 10,597,640
TOTAL EXPENSE	\$ 11,072,288	\$ 10,313,775	\$ 10,597,640
RESERVES			
Continuing Appropriation - CIP	\$ 30,000	\$ 30,000	\$ 30,000
TOTAL RESERVES	\$ 30,000	\$ 30,000	\$ 30,000
BALANCE	\$ 285,909	\$ 739,986	\$ 1,546,946
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,388,197	\$ 11,083,761	\$ 12,174,586

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Citywide Program Expenditures



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Citywide Program Expenditures



Fund Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Department of Finance with input from responsible departments throughout the City.



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Citywide Program Expenditures

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	106,231,980	156,248,640	125,700,764	(30,547,876)
Total Department Expenditures	\$ 106,231,980	\$ 156,248,640	\$ 125,700,764	\$ (30,547,876)
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Animal Services	\$ 9,549,742	\$ 10,503,418	\$ -	(10,503,418)
Assessments to Public Property	719,754	673,467	851,560	178,093
Citywide Elections	4,556,784	6,500,000	1,781,321	(4,718,679)
Corporate Master Lease Rent	16,546,172	21,422,563	19,783,387	(1,639,176)
Deferred Capital Debt Service	20,683,158	17,513,391	19,759,020	2,245,629
Engineering & Capital Projects	367,796	250,000	250,000	-
General Fund Reserve	-	17,356,375	554,424	(16,801,951)
Insurance	2,121,924	1,896,097	2,406,578	510,481
Memberships	752,063	735,000	735,000	-
Pension Payment Stabilization Reserve	-	-	3,612,662	3,612,662
Preservation of Benefits	1,484,000	1,500,000	1,500,000	-
Property Tax Administration	4,127,242	4,497,492	4,593,620	96,128
Public Liab. Claims Transfer-Claims Fund	14,400,000	17,100,000	17,100,000	-
Public Liab. Claims Transfer-Insurance	10,800,000	12,400,000	10,900,000	(1,500,000)
Public Liab. Claims Transfer-Reserves	2,800,000	3,127,665	-	(3,127,665)
Public Use Leases	1,582,144	1,582,144	1,582,144	-
Special Consulting Services	3,533,396	3,045,000	5,657,000	2,612,000
Supplemental COLA Benefit	1,464,039	1,489,219	1,525,497	36,278
Transfer to Other Funds	495,807	5,213,942	5,417,600	203,658
Transfer to Infrastructure Fund	-	17,826,547	17,090,909	(735,638)
Transfer to Park Improvement Funds	9,788,857	11,157,218	10,140,940	(1,016,278)
Transportation Subsidy	459,102	459,102	459,102	-
Total	\$ 106,231,980	\$ 156,248,640	\$ 125,700,764	\$ (30,547,876)

Citywide Program Expenditures

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	\$ 106,231,980	\$ 156,248,640	\$ 125,700,764	(30,547,876)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to Infrastructure Fund Addition of non-personnel expenditures for the transfer to the Infrastructure Fund per City Charter Section 77.1.	0.00	\$ 17,090,909	\$ -
Commission for Arts & Culture Allocation Addition of one-time non-personnel expenditures for the transfer to Transient Occupancy Tax Fund for the Commission for Arts & Culture.	0.00	3,949,600	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	3,612,662	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,343,964	-
Bridge Shelters Addition of non-personnel expenditures for various services and three Bridge Shelters.	0.00	2,762,000	-
Transfer to the IT CIP Contributions Fund Transfer from the General Fund to the IT CIP Contributions Fund in support of IT projects that will benefit General Fund Departments.	0.00	1,168,000	-
General Fund Reserve Transfer Addition of one-time non-personnel expenditures related to the contribution to the General Fund Reserve to maintain the Fiscal Year 2019 policy target level of 15.25 percent.	0.00	554,424	-
Office Relocation from 1010 2nd Avenue Addition of one-time non-personnel expenditures for costs related to the unanticipated relocation of City staff formerly located at 1010 2nd Avenue.	0.00	450,000	-
Companion Unit Fee Waiver Pilot Addition of one-time non-personnel expenditures for a transfer to the Public Utilities Funds to cover the cost of Water and Sewer Capability fees for a Companion Unit Fee Waiver Pilot.	0.00	300,000	-
Citywide Elections Addition of non-personnel expenditures for anticipated citywide elections.	0.00	281,321	-
Assessments to Public Property Addition of non-personnel expenditures related to assessments levied on public property.	0.00	178,093	-
Property Tax Administration Fees Addition of non-personnel expenditures related to the property tax administration fees paid to the County of San Diego.	0.00	96,128	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA.	0.00	36,278	-
Commercial Paper Reduction due to recategorizing commercial paper from discretionary to non-discretionary account.	0.00	(500,000)	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction to Debt Service Adjustment to reflect the reduction in debt service payment.	0.00	(850,000)	-
Intelligent Cities Outdoor Lighting Project Adjustment to reflect the reduction in lease payments related to the Intelligent Cities Outdoor Lighting Project.	0.00	(877,030)	-
Mission Bay and Regional Park Improvement Funds Adjustment to the transfer to the improvement funds based on projected Mission Bay rents and concessions revenue per the Mission Bay Ordinance.	0.00	(1,016,278)	-
Public Liability Insurance Premiums Reduction of non-personnel expenditures for insurance premiums.	0.00	(1,500,000)	-
Animal Services Contract Transfer of non-personnel expenditures from Citywide Program Expenditures to the Purchasing & Contracting Department related to animal services.	0.00	(10,503,418)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(49,124,529)	-
Total	0.00 \$	(30,547,876) \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 61,187,050	\$ 78,769,644	\$ 64,013,206	(14,756,438)
Energy and Utilities	2,598	39,028	2,802	(36,226)
Other	3,667,794	3,662,686	3,877,057	214,371
Transfers Out	34,838,261	73,777,282	57,807,699	(15,969,583)
Debt	6,536,278	-	-	-
NON-PERSONNEL SUBTOTAL	106,231,980	156,248,640	125,700,764	(30,547,876)
Total	\$ 106,231,980 \$	156,248,640 \$	125,700,764 \$	(30,547,876)



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Commission for Arts & Culture



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Commission for Arts & Culture



Commission Description

The Commission was established in 1988 by ordinance to advise the Mayor and City Council on promoting, encouraging, and increasing support for arts and culture. The Commission comprises 15 Mayor-appointed, volunteer Commissioners and full-time City staff led by an Executive Director. The Commission's purpose is to support the region's cultural assets, integrate arts and culture into community life and showcase San Diego as an international tourist destination. The Commission administers two core programs and several special initiatives. The Public Art Program engages artists and residents through three primary areas: a) management of the City's Civic Art Collection b) integration of new public art commissions into the City's own capital projects and public places, and c) inclusion of public art in selected private development projects. The Arts and Culture Funding Programs include two areas that provide Transient Occupancy Tax (TOT) funding to nonprofits: 1) the Organizational Support Program (OSP), which provides unrestricted general operating support to nonprofits whose mission supports the delivery of arts and culture services that impact San Diego's quality of life and tourism; and 2) Creative Communities San Diego (CCSD), which provides project support to nonprofits for festivals and parades that promote neighborhood pride and encourage people of diverse backgrounds to share their heritage and culture. Some of the initiatives implemented through the Commission include cultural tourism, arts education, and professional development for nonprofit arts and culture workers and artists.

Beginning in Fiscal Year 2019, the Commission will operate within the newly formed Office of Boards and Commissions; for more details visit the budget pages for the Office of Boards and Commissions.

The Commission's mission is:

To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination

The Commissions's vision is:

Expanding our world by celebrating creativity in San Diego

Commission for Arts & Culture

Goals and Objectives

Goal 1: Cultivate a dynamic arts ecosystem

- Invest in artists, non-profit arts and culture organizations, and audiences
- Support a robust environment for artistic practice, creativity and collaboration

Goal 2: Connect people with arts, culture and creative experiences

- Provide publicly accessible arts, culture and creative experiences
- Motivate people to experience arts, culture and creativity

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage increase to number of non-profits submitting applications for the TOT funding distributed through the Commission for Arts and Culture ¹	7%	9%	6%	11%	4%
Percentage of artworks in the Civic Art Collection on exhibit ²	80%	80%	70%	70%	70%

1. This KPI has been adjusted to reflect the percentage of "true-new" applicants entering the TOT funding process each year as a measure of the diversification of the pool of funding applicants.

2. As the number of artworks in the Civic Art Collection increases, the percentage of the collection that can be on exhibit decreases due to artworks rotating off exhibit for treatment and preservation or artworks in storage awaiting the identification of exhibition sites.

Commission for Arts & Culture

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	8.00	8.00	0.00	(8.00)
Personnel Expenditures	\$ 630,857	\$ 928,620	\$ -	(928,620)
Non-Personnel Expenditures	533,268	931,768	-	(931,768)
Total Department Expenditures	\$ 1,164,125	\$ 1,860,388	\$ -	(1,860,388)
Total Department Revenue	\$ 718,661	\$ 467,819	\$ -	(467,819)

Public Art Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Art	\$ 298,036	\$ 467,819	\$ -	(467,819)
Total	\$ 298,036	\$ 467,819	\$ -	(467,819)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Office of Boards & Commissions Restructure	0.00	\$ (467,819)	\$ (467,819)
Restructure of non-personnel expenditures from the Public Art Fund to the newly created Office of Boards & Commissions.			
Total	0.00	\$ (467,819)	\$ (467,819)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 276,992	\$ 467,819	\$ -	(467,819)
Information Technology	21,044	-	-	-
NON-PERSONNEL SUBTOTAL	298,036	467,819	-	(467,819)
Total	\$ 298,036	\$ 467,819	\$ -	(467,819)

¹ In the Fiscal Year 2019 Adopted Budget, the Public Art Fund is no longer budgeted in the Commission for Arts & Culture Department. This fund is now budgeted in the Office of Boards & Commissions Department.

Commission for Arts & Culture

Revenues by Category

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$	103,676 \$	- \$	- \$	-
Transfers In		596,872	467,819	-	(467,819)
Total	\$	700,548 \$	467,819 \$	- \$	(467,819)

Transient Occupancy Tax Fund¹

Department Expenditures

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Commission for Arts & Culture	\$	759,067 \$	1,283,688 \$	- \$	(1,283,688)
Public Art		107,022	108,881	-	(108,881)
Total	\$	866,089 \$	1,392,569 \$	- \$	(1,392,569)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Commission for Arts & Culture	7.00	7.00	0.00	(7.00)
Public Art	1.00	1.00	0.00	(1.00)
Total	8.00	8.00	0.00	(8.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Office of Boards & Commissions Restructure	(8.00)	(1,392,569)	-
Restructure of 8.00 FTE positions and non-personnel expenditures from the Commission for Arts & Culture Department to the newly created Office of Board & Commissions			
Total	(8.00) \$	(1,392,569) \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 423,705 \$	624,645 \$	- \$	(624,645)

¹ In the Fiscal Year 2019 Adopted Budget, the Transient Occupancy Tax Fund is no longer budgeted in the Commission for Arts & Culture Department. This fund is now budgeted in the Office of Boards & Commissions Department.

Commission for Arts & Culture

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits	207,153	303,975	-	(303,975)
PERSONNEL SUBTOTAL	630,857	928,620	-	(928,620)
NON-PERSONNEL				
Supplies	\$ 8,372	\$ 8,302	\$ -	(8,302)
Contracts	168,397	183,969	-	(183,969)
Information Technology	53,990	48,919	-	(48,919)
Energy and Utilities	4,040	4,147	-	(4,147)
Other	416	500	-	(500)
Transfers Out	-	218,112	-	(218,112)
Capital Expenditures	16	-	-	-
NON-PERSONNEL SUBTOTAL	235,231	463,949	-	(463,949)
Total	\$ 866,089	\$ 1,392,569	\$ -	(1,392,569)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 130	\$ -	\$ -	-
Other Revenue	17,983	-	-	-
Total	\$ 18,113	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	0.00	0.00	\$ 43,983 - 53,028	-
20000132	Associate Management Analyst	2.00	3.00	0.00	55,843 - 67,489	-
20001220	Executive Director	1.00	1.00	0.00	48,516 - 178,445	-
20000924	Executive Secretary	1.00	1.00	0.00	44,993 - 54,404	-
20001222	Program Manager	1.00	1.00	0.00	48,516 - 178,445	-
20000778	Public Art Program Administrator	2.00	2.00	0.00	68,971 - 83,561	-
FTE, Salaries, and Wages Subtotal		8.00	8.00	0.00	\$	-

Commission for Arts & Culture

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,615	\$ 3,510	-	(3,510)
Flexible Benefits	49,940	89,929	-	(89,929)
Long-Term Disability	1,102	-	-	-
Medicare	6,645	9,058	-	(9,058)
Other Post-Employment Benefits	33,006	48,008	-	(48,008)
Retiree Medical Trust	759	1,269	-	(1,269)
Retirement 401 Plan	812	809	-	(809)
Retirement ADC	78,643	94,960	-	(94,960)
Risk Management Administration	5,756	8,088	-	(8,088)
Supplemental Pension Savings Plan	23,903	42,772	-	(42,772)
Unemployment Insurance	777	1,118	-	(1,118)
Workers' Compensation	2,195	4,454	-	(4,454)
Fringe Benefits Subtotal	\$ 207,153	\$ 303,975	-	(303,975)
Total Personnel Expenditures		\$	-	

Communications



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Communications



Department Description

The Communications Department develops creative, timely, relevant and strategic communications regarding City department operations, programs and services. These communications, shared with the public, City employees and the media, come in the form of public information, (community outreach, news media, social media, communications collateral), event support, graphic design, video production and the broadcast of Council, Committee and other meetings and City programming aired on CityTV.

The Communications Department is also responsible for creating communication campaigns for internal and external audiences for City initiatives including the Climate Action Plan, Vision Zero, Ariba, Accela and Get It Done, developing content for and managing the City's employee intranet, CityNet, and sending out Employee Notification emails.

The Communications Department works to ensure the consistent and effective management of information which improves the ability of the Mayor and the Council to reach the public and the workforce.

The Department's mission is:

To inform, engage, and serve the public

The Department's vision is:

To be the lens through which San Diegans and the world view our city

Communications

Goals and Objectives

Goal 1: Shift from reactive to active media relations by showcasing stories of the City

- Maintain accessibility of public proceedings and events via available technology
- Continue to refine sandiego.gov as a central information hub for the City of San Diego
- Share educational and engaging information about the City of San Diego with community members

Goal 2: Provide communication support to all City departments, offices and programs

- Provide media training and presentation training to potential City spokespersons
- Provide strategic guidance and support to help achieve the City's goals

Goal 3: Maintain a City Communications Plan as mandated by the City Strategic Plan

- Continue implementing a citywide communication plan for both internal and external audiences
- Work with all departments every spring to identify ongoing and one-time communications needs for the development of the Citywide communications work plan for the next fiscal year

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Number of features posted to Insidesandiego.org annually ¹	52	49	52	77	52
Number of updates posted to the CityNet homepage ²	N/A	N/A	26	163	100
Percentage of Public Record Act requests responded to within the statutory timeframe ³	N/A	N/A	100%	99.5%	100%

1. Due to the evolution of social media and media consumption, the Communications Department shifted features from posting on InsideSanDiego.org to sharing via its various social media channels. Content was shifted to the sandiego.gov website. InsideSanDiego.org now redirects to the City's website.

2. The revised CityNet launched on June 26, 2017. The Communications Department's goal was to keep the content updated and engaging for City employees. Understanding the critical importance of sharing City news with employees, the Communications Department posted 90 news items and 30 Show and Tell feature cards through Feb. 5, 2018. Some items are based on news being shared in other formats, including news releases and public video features.

3. The Public Records Administrative Program transferred from the Human Resources department to the Communications department in FY 2019.

Communications

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	33.50	31.00	33.00	2.00
Personnel Expenditures	\$ 3,075,022	\$ 3,631,364	\$ 4,356,564	\$ 725,200
Non-Personnel Expenditures	302,468	310,607	335,213	24,606
Total Department Expenditures	\$ 3,377,490	\$ 3,941,971	\$ 4,691,777	\$ 749,806
Total Department Revenue	\$ 575,353	\$ 967,604	\$ 417,384	\$ (550,220)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Communications	\$ 3,377,490	\$ 3,941,971	\$ 4,691,777	\$ 749,806
Total	\$ 3,377,490	\$ 3,941,971	\$ 4,691,777	\$ 749,806

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Communications	33.50	31.00	33.00	2.00
Total	33.50	31.00	33.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Public Records Act Program Transfer of 3.00 FTE positions from the Human Resources Department to the Communications Department in support of the Public Records Act Program.	3.00	\$ 496,926	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	298,541	-
Public Records Act Program Web Portal Addition of non-personnel expenditures to support the Public Records Act Program.	0.00	28,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,192	-

Communications

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(10,586)	-
Reduction of Public Information Officer Reduction of 1.00 Public Information Officer in the Public Information Section.	(1.00)	(70,267)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(550,220)
Total	2.00 \$	749,806 \$	(550,220)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 1,843,791 \$	2,038,365 \$	2,404,580 \$	366,215
Fringe Benefits	1,231,232	1,592,999	1,951,984	358,985
PERSONNEL SUBTOTAL	3,075,022	3,631,364	4,356,564	725,200
NON-PERSONNEL				
Supplies	\$ 21,361 \$	24,925 \$	23,046 \$	(1,879)
Contracts	121,973	156,809	192,715	35,906
Information Technology	127,680	109,260	98,674	(10,586)
Energy and Utilities	15,873	8,463	7,628	(835)
Other	15,373	10,000	12,000	2,000
Capital Expenditures	206	1,150	1,150	-
NON-PERSONNEL SUBTOTAL	302,468	310,607	335,213	24,606
Total	\$ 3,377,490 \$	3,941,971 \$	4,691,777 \$	749,806

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 574,194 \$	967,604 \$	417,384 \$	(550,220)
Other Revenue	1,159	-	-	-
Total	\$ 575,353 \$	967,604 \$	417,384 \$	(550,220)

Communications

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	1.00	\$ 60,076 - 72,044	\$ 72,044
20001101	Department Director	1.00	1.00	1.00	61,107 - 231,494	144,620
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	123,960
20000924	Executive Secretary	1.00	0.00	0.00	44,993 - 54,404	-
20000487	Graphic Designer	2.00	2.00	2.00	44,692 - 53,695	107,388
90001073	Management Intern - Hourly	0.50	0.00	0.00	25,075 - 30,167	-
20000170	Multimedia Production Coordinator	3.00	3.00	3.00	50,515 - 61,150	182,533
20000165	Multimedia Production Specialist	1.00	1.00	1.00	44,692 - 53,695	52,372
20000672	Parking Enforcement Officer 1	1.00	0.00	0.00	38,588 - 46,404	-
20001234	Program Coordinator	0.00	0.00	2.00	23,764 - 142,455	165,280
20001222	Program Manager	2.00	3.00	4.00	48,516 - 178,445	402,870
20000784	Public Information Officer	4.00	4.00	3.00	44,950 - 54,447	151,069
20000015	Senior Management Analyst	0.00	1.00	1.00	61,322 - 74,128	74,128
20000916	Senior Public Information Officer	10.00	9.00	9.00	55,843 - 67,489	590,395
20001021	Supervising Public Information Officer	5.00	5.00	5.00	61,322 - 74,128	368,978
20000756	Word Processing Operator	1.00	0.00	0.00	32,530 - 39,170	-
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(44,950)
	Overtime Budgeted					9,525
FTE, Salaries, and Wages Subtotal		33.50	31.00	33.00		\$ 2,404,580

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 15,079	\$ 15,643	\$ 25,028	9,385
Flexible Benefits	259,254	337,668	389,386	51,718
Long-Term Disability	4,846	-	-	-
Medicare	28,140	29,427	34,766	5,339
Other Post-Employment Benefits	154,238	174,029	195,968	21,939
Retiree Medical Trust	1,556	1,991	2,058	67
Retirement 401 Plan	1,320	1,251	1,326	75

Communications

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retirement ADC	607,570	832,462	1,060,484	228,022
Retirement DROP	4,108	3,995	4,126	131
Risk Management Administration	26,869	29,319	33,696	4,377
Supplemental Pension Savings Plan	99,159	121,482	134,155	12,673
Unemployment Insurance	3,265	3,622	4,020	398
Workers' Compensation	25,826	42,110	66,971	24,861
Fringe Benefits Subtotal	\$ 1,231,232	\$ 1,592,999	\$ 1,951,984	\$ 358,985
Total Personnel Expenditures		\$	4,356,564	

Convention Center



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Convention Center



Fund Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Department of Finance.



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Convention Center

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	16,756,321	16,832,450	15,534,075	(1,298,375)
Total Department Expenditures	\$ 16,756,321	\$ 16,832,450	\$ 15,534,075	\$ (1,298,375)
Total Department Revenue	\$ 16,902,753	\$ 16,439,993	\$ 15,137,018	\$ (1,302,975)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Convention Center Expansion Administration Fund	\$ 13,320,321	\$ 13,396,450	\$ 13,401,050	4,600
Total	\$ 13,320,321	\$ 13,396,450	\$ 13,401,050	4,600

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 4,600	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 4,600	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 759,871	\$ 840,000	\$ 840,000	-
Transfers Out	12,560,450	12,556,450	12,561,050	4,600
NON-PERSONNEL SUBTOTAL	13,320,321	13,396,450	13,401,050	4,600
Total	\$ 13,320,321	\$ 13,396,450	\$ 13,401,050	4,600

Convention Center

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$ 58,760	\$ -	\$ -	-
Transfers In	13,407,993	13,003,993	13,003,993	-
Total	\$ 13,466,753	13,003,993	13,003,993	-

New Convention Facility Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
New Convention Facility Fund	\$ 3,436,000	\$ 3,436,000	2,133,025	(1,302,975)
Total	\$ 3,436,000	3,436,000	2,133,025	(1,302,975)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Professional Services Reduction of non-personnel expenses for marketing, promotions, and capital projects related to the Convention Center.	0.00	\$ (1,302,975)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(1,302,975)
Total	0.00	\$ (1,302,975)	(1,302,975)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 3,436,000	\$ 3,436,000	2,133,025	(1,302,975)
NON-PERSONNEL SUBTOTAL	3,436,000	3,436,000	2,133,025	(1,302,975)
Total	\$ 3,436,000	3,436,000	2,133,025	(1,302,975)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Transfers In	\$ 3,436,000	\$ 3,436,000	2,133,025	(1,302,975)
Total	\$ 3,436,000	3,436,000	2,133,025	(1,302,975)

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,398,094	\$ 1,544,525	\$ 1,152,068
TOTAL BALANCE AND RESERVES	\$ 1,398,094	\$ 1,544,525	\$ 1,152,068
REVENUE			
Revenue from Use of Money and Property	\$ 58,760	\$ -	\$ -
Transfers In	13,407,993	13,003,993	13,003,993
TOTAL REVENUE	\$ 13,466,753	\$ 13,003,993	\$ 13,003,993
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,864,847	\$ 14,548,518	\$ 14,156,061
OPERATING EXPENSE			
Contracts	\$ 759,871	\$ 840,000	\$ 840,000
Transfers Out	12,560,450	12,556,450	12,561,050
TOTAL OPERATING EXPENSE	\$ 13,320,321	\$ 13,396,450	\$ 13,401,050
TOTAL EXPENSE	\$ 13,320,321	\$ 13,396,450	\$ 13,401,050
BALANCE	\$ 1,544,526	\$ 1,152,068	\$ 755,011
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,864,847	\$ 14,548,518	\$ 14,156,061

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,185	\$ 6,185	\$ 6,185
TOTAL BALANCE AND RESERVES	\$ 6,185	\$ 6,185	\$ 6,185
REVENUE			
Transfers In	\$ 3,436,000	\$ 3,436,000	\$ 2,133,025
TOTAL REVENUE	\$ 3,436,000	\$ 3,436,000	\$ 2,133,025
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,442,185	\$ 3,442,185	\$ 2,139,210
OPERATING EXPENSE			
Contracts	\$ 3,436,000	\$ 3,436,000	\$ 2,133,025
TOTAL OPERATING EXPENSE	\$ 3,436,000	\$ 3,436,000	\$ 2,133,025
TOTAL EXPENSE	\$ 3,436,000	\$ 3,436,000	\$ 2,133,025
BALANCE	\$ 6,185	\$ 6,185	\$ 6,185
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,442,185	\$ 3,442,185	\$ 2,139,210

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Debt Management



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Debt Management



Department Description

The Debt Management Department conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles.

Bond financings are conducted for capital projects secured by the General Fund and the enterprise funds, as well as projects supported by dedicated revenue sources such as the San Diego Redevelopment Successor Agency and special districts. In addition to bond financings, various State and Federal Loans are evaluated and executed to fund infrastructure projects. The Department also administers certain short-and medium-term financing mechanisms, including capital leases and a commercial paper program.

The Department coordinates and monitors various post-issuance administrative functions related to bond financings, the commercial paper program, loans, and capital leases. The Department regularly reviews outstanding obligations for refunding opportunities and timely refinances to lower interest costs. The Department manages credit and investor outreach functions, providing information to current bondholders, prospective investors, and rating agencies that monitor the City's credit profile.

The Department coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure in addition to the enrollment process for assessments and special taxes with assistance from consultants to maintain databases and administer special tax formulas.

The Department's mission is:

To effectively plan, implement, and manage City debt obligations

The Department's vision is:

Strong debt management to achieve citywide financing priorities

Debt Management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Provide sound long-term financial and infrastructure plans

Goal 3: Excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Bond payments made to bond trustees on time	100%	100%	100%	100%	100%
Percentage of disclosures for outstanding bonds filed in a timely manner consistent with continuing disclosure agreements	100%	100%	100%	100%	100%
City public bond offerings comparably priced to similar credits	100%	100%	100%	100%	100%
Percentage of bond-related investments that are actively evaluated and re-invested as they come to term	100%	100%	100%	100%	100%
Percentage of eligible outstanding debt monitored annually to evaluate potential refunding opportunities	100%	100%	100%	100%	100%

Debt Management

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	21.00	21.00	20.00	(1.00)
Personnel Expenditures	\$ 2,455,395	\$ 2,785,133	\$ 2,846,806	\$ 61,673
Non-Personnel Expenditures	275,101	376,506	257,113	(119,393)
Total Department Expenditures	\$ 2,730,496	\$ 3,161,639	\$ 3,103,919	\$ (57,720)
Total Department Revenue	\$ 1,050,430	\$ 736,019	\$ 1,041,456	\$ 305,437

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Debt Management	\$ 2,730,496	\$ 3,161,639	\$ 3,103,919	\$ (57,720)
Total	\$ 2,730,496	\$ 3,161,639	\$ 3,103,919	\$ (57,720)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Debt Management	21.00	21.00	20.00	(1.00)
Total	21.00	21.00	20.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 164,983	-
Otay Mesa Enhanced Infrastructure Financing District Addition of one-time non-personnel expenditures and supporting revenue for the Otay Mesa Enhanced Infrastructure Financing District (EIFD) formation.	0.00	20,250	129,811
Debt Issuance Reporting Fees Addition of non-personnel expenditures associated with reporting fees for new debt issuance.	0.00	15,000	-

Debt Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(4,354)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(5,289)	-
Reduction of Program Coordinator Reduction of 1.00 Program Coordinator providing support for debt issuance and post-issuance administration.	(1.00)	(103,310)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(145,000)	-
Financing Services Revenue Addition of one-time revenue associated with reimbursable expenditures for debt management services provided to the Public Utilities Department.	0.00	-	175,626
Total	(1.00) \$	(57,720) \$	305,437

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 1,534,833	\$ 1,662,727	\$ 1,706,835	44,108
Fringe Benefits	920,563	1,122,406	1,139,971	17,565
PERSONNEL SUBTOTAL	2,455,395	2,785,133	2,846,806	61,673
NON-PERSONNEL				
Supplies	\$ 18,965	\$ 19,310	\$ 19,400	90
Contracts	190,778	270,822	154,356	(116,466)
Information Technology	43,259	61,226	56,872	(4,354)
Energy and Utilities	17,720	19,099	20,436	1,337
Other	4,357	5,049	5,049	-
Capital Expenditures	23	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	275,101	376,506	257,113	(119,393)
Total	\$ 2,730,496	\$ 3,161,639	\$ 3,103,919	(57,720)

Debt Management

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,050,404	\$ 736,019	\$ 1,041,456	305,437
Other Revenue	26	-	-	-
Total	\$ 1,050,430	\$ 736,019	\$ 1,041,456	305,437

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	2.00	2.00	2.00	\$ 55,843 - 67,489	\$ 121,415
20000119	Associate Management Analyst	3.00	3.00	3.00	55,843 - 67,489	158,461
20000539	Clerical Assistant 2	1.00	1.00	1.00	30,919 - 37,257	35,953
20001101	Department Director	1.00	1.00	1.00	61,107 - 231,494	177,676
20001234	Program Coordinator	7.00	7.00	6.00	23,764 - 142,455	599,140
20001222	Program Manager	3.00	3.00	3.00	48,516 - 178,445	361,558
20000015	Senior Management Analyst	3.00	3.00	3.00	61,322 - 74,128	215,293
20000756	Word Processing Operator	1.00	1.00	1.00	32,530 - 39,170	36,570
	Overtime Budgeted					769
FTE, Salaries, and Wages Subtotal		21.00	21.00	20.00		\$ 1,706,835

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 19,436	\$ 19,529	\$ 20,122	593
Flexible Benefits	210,165	257,734	256,261	(1,473)
Insurance	1,201	-	-	-
Long-Term Disability	4,120	-	-	-
Medicare	23,009	24,134	24,763	629
Other Post-Employment Benefits	110,290	120,020	122,480	2,460
Retiree Medical Trust	1,999	1,895	2,265	370
Retirement 401 Plan	2,178	2,282	2,464	182
Retirement ADC	420,328	559,609	554,872	(4,737)
Retirement DROP	2,429	2,189	2,261	72
Risk Management Administration	19,217	20,220	21,060	840
Supplemental Pension Savings Plan	92,376	94,587	109,094	14,507

Debt Management

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Unemployment Insurance	2,795	2,975	2,864	(111)
Workers' Compensation	11,019	17,232	21,465	4,233
Fringe Benefits Subtotal	\$ 920,563	\$ 1,122,406	\$ 1,139,971	17,565
Total Personnel Expenditures		\$	2,846,806	

Department of Finance



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Department of Finance



Department Description

The Department of Finance (DOF) provides services to the Mayor and serves as an internal fiscal consultant to the City. The Department was established through the merger of the Office of the City Comptroller and the Financial Management department to maximize efficiencies and minimize redundancies within the fiscal management of the City. The DOF is made up of three divisions, Financial Planning and Disbursements, Internal Financial Reporting, and External Financial Reporting.

Financial Planning and Disbursements division coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives; develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe rates, and conducts analyses to support labor negotiations; develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues. This division is also responsible for payment services, including payroll processing for the City's approximately 11,350 employees, and centralized processing for all vendor payments.

Internal Financial Reporting division performs the general accounting and internal financial reporting functions for the City; monitors the City's expenditures and revenues, oversees budget transfers and adjustments, produces reports to Council to forecast year-end results and aids in budget adjustments throughout the year to accommodate unforeseen budget changes. This division develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure. This division also maintains multiple modules of the SAP system to ensure data accuracy and develops and provides citywide financial training.

External Financial Reporting division prepares the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures. This division also implements and monitors internal controls over financial reporting, and prepares the required reporting to Audit Committee and Council.

The Department's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

Department of Finance

The Department's vision is:

To set the national standard for municipal financial management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls over financial reporting
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued ¹	6	6	6	6	6
Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report"	80%	67%	80%	74%	80%
Percentage of invoices processed in an automated fashion	33%	68%	100%	100%	100%
Percentage of annual reserves targets achieved	100%	100%	100%	100%	100%
Percentage of departments with actuals within 5% of projections ²	90%	84%	90%	86%	90%
Percentage variance between Major General Fund revenue projections versus year-end actuals ³	2.00%	0.00%	2.00%	0.23%	2.00%

Department of Finance

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of Annual Adopted and Added CIP Budget expended/committed ⁴	100%	157%	100%	120%	100%

1. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears.
2. Estimated amount for FY 2018; actuals are not finalized until approval of the Audited FY 2018 Comprehensive Annual Financial Report.
3. Refer to footnote #2.
4. This includes expenditure commitment of prior year funds. Estimated amount for FY 2018; actuals are not finalized until approval of the Audited FY 2018 Comprehensive Annual Financial Report.



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Department of Finance

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	113.27	113.27
Personnel Expenditures	\$ -	\$ -	15,353,011	15,353,011
Non-Personnel Expenditures	-	-	1,209,847	1,209,847
Total Department Expenditures	\$ -	\$ -	16,562,858	16,562,858
Total Department Revenue	\$ -	\$ -	2,004,808	2,004,808

General Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Department of Finance	\$ -	\$ -	2,845,429	2,845,429
External Financial Reporting	-	-	3,903,471	3,903,471
Financial Planning & Disbursement	-	-	4,650,665	4,650,665
Internal Financial Reporting	-	-	5,163,293	5,163,293
Total	\$ -	\$ -	16,562,858	16,562,858

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Department of Finance	0.00	0.00	10.27	10.27
External Financial Reporting	0.00	0.00	26.00	26.00
Financial Planning & Disbursement	0.00	0.00	40.00	40.00
Internal Financial Reporting	0.00	0.00	37.00	37.00
Total	0.00	0.00	113.27	113.27

¹ In the Fiscal Year 2019 Adopted Budget, the budgets for the Financial Management Department and the Office of the City Comptroller were consolidated into the Department of Finance. Prior year actuals and budget can be found in the Financial Management Department and the Office of City Comptroller's budget pages.

Department of Finance

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department of Finance Restructure Restructure of 86.00 FTE positions and non-personnel expenditures from the Office of the City Comptroller to the newly created Department of Finance.	86.00 \$	12,365,308 \$	2,100,000
Department of Finance Restructure Restructure of 30.00 FTE positions and non-personnel expenditures from the Financial Management Department to the newly created Department of Finance.	30.00	3,963,846	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	470,118	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	359,492	-
Reclassification of Positions Reduction of 6.00 Program Coordinators and 3.00 Accountant 4s, and the addition of 6.00 Financial Operations Managers and 4.00 Principal Accountants to better align the position classifications with the operations of the newly merged Department of Finance.	1.00	200,023	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	2.27	64,363	-
Reallocation of Financial Deputy Directors Reduction of 3.00 Deputy Directors and the addition of 2.00 Assistant Department Directors and 1.00 Chief Accountant to better align the position classifications with the operations of the Department.	0.00	27,236	-
Reduction of City Comptroller Reduction of 1.00 City Comptroller and the addition of personnel expenditures associated with the Department of Finance Director.	(1.00)	(327,078)	-
Reduction of Staff Reduction of 2.00 Associate Budget Development Analysts, 2.00 Accountant 2s, and 1.00 Account Audit Clerk.	(5.00)	(560,450)	-
Otay Mesa Enhanced Infrastructure Financing District Addition of one-time revenue for reimbursable expenditures related to the Otay Mesa Enhanced Infrastructure Financing District (EIFD) formation.	0.00	-	52,000
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(147,192)
Total	113.27 \$	16,562,858 \$	2,004,808

Department of Finance

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	8,851,174	8,851,174
Fringe Benefits	-	-	6,501,837	6,501,837
PERSONNEL SUBTOTAL	-	-	15,353,011	15,353,011
NON-PERSONNEL				
Supplies	\$ -	\$ -	107,800	107,800
Contracts	-	-	520,774	520,774
Information Technology	-	-	470,118	470,118
Energy and Utilities	-	-	101,355	101,355
Other	-	-	9,800	9,800
NON-PERSONNEL SUBTOTAL	-	-	1,209,847	1,209,847
Total	\$ -	\$ -	16,562,858	16,562,858

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ -	\$ -	1,902,000	1,902,000
Other Revenue	-	-	100,000	100,000
Transfers In	-	-	2,808	2,808
Total	\$ -	\$ -	2,004,808	2,004,808

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	0.00	0.00	22.00	\$ 57,937 - 70,020	1,375,867
20000007	Accountant 3	0.00	0.00	19.00	63,622 - 76,908	1,420,987
20000102	Accountant 4	0.00	0.00	11.00	71,558 - 95,366	1,049,015
20000010	Account Audit Clerk	0.00	0.00	4.00	34,206 - 41,146	155,998
20000024	Administrative Aide 2	0.00	0.00	4.00	43,983 - 53,028	191,831
20000018	Assistant Department Director	0.00	0.00	1.00	32,788 - 179,712	149,785
20000019	Assistant Department Director	0.00	0.00	1.00	32,788 - 179,712	149,785
20001035	Associate Budget Development Analyst	0.00	0.00	7.00	61,430 - 74,236	478,668

Department of Finance

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000020	Chief Accountant	0.00	0.00	1.00	48,516 - 178,445	149,785
20001101	Department Director	0.00	0.00	1.00	61,107 - 231,494	175,610
20001168	Deputy Director	0.00	0.00	1.00	48,516 - 178,445	143,486
20000924	Executive Secretary	0.00	0.00	2.00	44,993 - 54,404	106,360
20001172	Financial Operations Manager	0.00	0.00	6.00	26,213 - 153,091	774,750
90001073	Management Intern - Hourly	0.00	0.00	2.27	25,075 - 30,167	60,085
20000681	Payroll Audit Specialist 2	0.00	0.00	5.00	42,021 - 50,896	250,466
20000936	Payroll Audit Supervisor	0.00	0.00	1.00	50,808 - 61,358	60,698
20000680	Payroll Specialist 2	0.00	0.00	1.00	36,647 - 44,245	42,696
20000021	Principal Accountant	0.00	0.00	3.00	19,961 - 156,851	340,890
20001182	Principal Accountant	0.00	0.00	9.00	19,961 - 156,851	997,446
20000054	Senior Account Audit Clerk	0.00	0.00	1.00	39,127 - 47,184	39,127
20001036	Senior Budget Development Analyst	0.00	0.00	11.00	67,446 - 81,541	860,844
	Adjust Budget To Approved Levels					16,000
	Budgeted Vacancy Savings					(189,005)
	Overtime Budgeted					50,000
FTE, Salaries, and Wages Subtotal		0.00	0.00	113.27		\$ 8,851,174

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	96,467 \$	96,467
Flexible Benefits	-	-	1,352,306	1,352,306
Medicare	-	-	127,161	127,161
Other Post-Employment Benefits	-	-	661,392	661,392
Retiree Medical Trust	-	-	9,713	9,713
Retirement 401 Plan	-	-	6,459	6,459
Retirement ADC	-	-	3,348,391	3,348,391
Retirement DROP	-	-	8,800	8,800
Risk Management Administration	-	-	113,724	113,724
Supplemental Pension Savings Plan	-	-	587,750	587,750
Unemployment Insurance	-	-	14,758	14,758
Workers' Compensation	-	-	174,916	174,916

Department of Finance

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits Subtotal	\$ -	\$ -	\$ 6,501,837	\$ 6,501,837
Total Personnel Expenditures		\$	15,353,011	



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Department of Information Technology



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Department of Information Technology



Department Description

The Department of Information Technology was established in 1994 and provides citywide strategic technology direction, operational support of application, infrastructure, and wireless technologies, enterprise application services, and manages Information Technology services contracts and assets.

Some key areas of the Department include:

IT Fiscal Services - this group coordinates the citywide IT Budget Process and also monitors and reports on citywide IT expenditures.

IT Contracts Management - this group manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

IT Operations Management - this group manages data center, network, help desk, applications, and IT service delivery.

IT Governance and Portfolio Management - this division performs IT-to-business relationship management functions, owns and manages the City's IT governance and project portfolio processes, and monitors financial plans and outcomes of the City's IT investments.

Cyber Security Compliance and Risk Management - this team provides the development, implementation and management of all citywide information security policies, standards, procedures, and internal controls.

Enterprise Applications - this group provides citywide information technology services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

Wireless Technology Services - this group manages the service delivery for public safety wireless communications technologies.

Department of Information Technology

The Department's mission is:

To provide high quality technology and public safety wireless services while driving strategic innovation through collaboration and partnership with City and regional stakeholders.

The Department's vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions.

Goals and Objectives

Goal 1: Modernize and maximize the business value and resiliency of technology services through:

- A comprehensive technology platform and cloud strategy
- Expansion of mobile services and devices
- Improved ease of use for applications and authentication
- Enhanced public safety wireless communications

Goal 2: Deliver and support City technologies by optimizing the skills, training, and organizational structure of City staff to drive innovation and citywide best practices. Drive customer satisfaction through customer feedback and improvements.

- Create a model and Operating Level Agreements (OLA's) for sharing City IT staff between departments
- Develop the skills of City IT staff in project management, business analyst roles, cloud technology, contracts, and security
- Improve service management through best practices and technology automation
- Implement citywide data governance

Goal 3: Advance IT Service Delivery by enhancing City technology contracts for transparency, oversight, and operational excellence

- Engage City departments to make improvements to contract Service Level Agreements (SLA's) to promote innovation and meet changing business requirements
- Develop a long-term roadmap for the City's IT contracts and RFP's

Goal 4: Secure the City's data and technology

- Enhance the automation of security with Security Information and Event Management (SIEM)
- Create an environment where security is a key decision point for all contracts, procurement processes, product selection, adoption, and use
- Modernize, maintain and improve existing security tools in City infrastructure and in the cloud

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage availability of public safety wireless services	99.999 %	99.999 %	99.999 %	99.999 %	99.999 %
Percentage of security incidents per month per 10,000 users	< 1.0%	.10%	< 1.0%	.25%	<1.0%
Percentage availability for citywide network and phone systems	99.90 %	99.96 %	99.90 %	99.80 %	99.90 %

Department of Information Technology

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	118.00	120.00	120.00	0.00
Personnel Expenditures	\$ 15,899,348	\$ 17,535,879	\$ 17,958,672	\$ 422,793
Non-Personnel Expenditures	32,387,502	33,339,134	36,335,618	2,996,484
Total Department Expenditures	\$ 48,286,850	\$ 50,875,013	\$ 54,294,290	\$ 3,419,277
Total Department Revenue	\$ 47,981,303	\$ 48,377,041	\$ 53,709,141	\$ 5,332,100

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Financial & Support Services	\$ 494,454	\$ 482,500	\$ 1,139,200	\$ 656,700
Total	\$ 494,454	\$ 482,500	\$ 1,139,200	\$ 656,700

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	\$ 656,700	\$ -
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Total	0.00	\$ 656,700	\$ -

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Information Technology	\$ 494,454	\$ 482,500	\$ 1,139,200	\$ 656,700
NON-PERSONNEL SUBTOTAL	494,454	482,500	1,139,200	656,700
Total	\$ 494,454	\$ 482,500	\$ 1,139,200	\$ 656,700

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$ 799	\$ -	\$ -	\$ -

Department of Information Technology

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	\$ 799 \$	- \$	- \$	-

GIS Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Financial & Support Services	\$ (682) \$	- \$	- \$	-
Information Technology	1,868,769	2,417,743	2,643,379	225,636
Total	\$ 1,868,087 \$	2,417,743 \$	2,643,379 \$	225,636

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Information Technology	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00 \$	254,187 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	6,294	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(34,845)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	297,524
Total	0.00 \$	225,636 \$	297,524

Department of Information Technology

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 121,016	\$ 123,094	127,156	4,062
Fringe Benefits	75,194	87,052	89,284	2,232
PERSONNEL SUBTOTAL	196,210	210,146	216,440	6,294
NON-PERSONNEL				
Contracts	\$ 864,609	\$ 852,690	817,845	(34,845)
Information Technology	806,933	1,354,907	1,609,094	254,187
Capital Expenditures	335	-	-	-
NON-PERSONNEL SUBTOTAL	1,671,877	2,207,597	2,426,939	219,342
Total	\$ 1,868,087	\$ 2,417,743	\$ 2,643,379	225,636

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,447,938	\$ 2,088,247	2,385,771	297,524
Rev from Money and Prop	4,868	-	-	-
Rev from Other Agencies	186,526	195,303	195,303	-
Total	\$ 1,639,332	\$ 2,283,550	\$ 2,581,074	297,524

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000293	Information Systems Analyst 3	1.00	1.00	1.00	\$ 61,322 - 74,128	74,128
20000377	Information Systems Technician	1.00	1.00	1.00	43,983 - 53,028	53,028
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 127,156

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 515	\$ 513	530	17
Flexible Benefits	18,382	21,682	21,682	-
Long-Term Disability	324	-	-	-
Medicare	1,913	1,785	1,844	59

Department of Information Technology

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Post-Employment Benefits	11,932	12,002	12,248	246
Retiree Medical Trust	174	179	185	6
Retirement ADC	29,184	38,090	38,472	382
Risk Management Administration	2,079	2,022	2,106	84
Supplemental Pension Savings Plan	9,510	9,708	10,028	320
Unemployment Insurance	222	220	214	(6)
Workers' Compensation	958	851	1,975	1,124
Fringe Benefits Subtotal	\$ 75,194	\$ 87,052	\$ 89,284	2,232
Total Personnel Expenditures		\$	216,440	

Information Technology Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Enterprise IT Sourcing Operations	\$ 2,773,036	\$ 1,817,283	\$ 1,954,878	137,595
Enterprise Resource Planning	(152)	-	-	-
Financial & Support Services	2,786,450	3,993,373	2,480,378	(1,512,995)
Information Technology	4,627,758	5,315,177	6,299,595	984,418
IT Contract Management	518,215	565,867	1,816,214	1,250,347
Project Management Office	363,911	388,730	403,109	14,379
Total	\$ 11,069,218	\$ 12,080,430	\$ 12,954,174	873,744

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Enterprise IT Sourcing Operations	10.00	10.00	10.00	0.00
Financial & Support Services	8.00	6.00	6.00	0.00
Information Technology	19.00	23.00	23.00	0.00
IT Contract Management	3.00	3.00	4.00	1.00
Project Management Office	2.00	2.00	2.00	0.00
Total	42.00	44.00	45.00	1.00

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Publishing Services Transfer of 1.00 Administrative Aide 2 and associated non-personnel expenditures from the Public Works Department to the Department of Information Technology related to publishing services operations.	1.00 \$	1,228,299 \$	1,407,544
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	180,781	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator to support Payment Card Industry (PCI) compliance.	1.00	158,417	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	157,203	-
Transfer to IT CIP Contributions Fund Transfer from the Information Technology Fund to the IT CIP Contributions Fund in support of Council docketing system enhancement.	0.00	150,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	88,745	-
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.	0.00	18,538	-
Reduction of Overtime and Contract Services Reduction of overtime and non-personnel expenditures due to anticipated savings.	0.00	(2,991)	-
Repurpose of Positions Addition of 1.00 Program Coordinator offset by the reduction of 1.00 Supervising Management Analyst to support IT asset management and supervise the citywide IT budget process.	0.00	(43,706)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(185,181)	-
Transfer of Program Manager Transfer of 1.00 Program Manager from the Department of Information Technology to the Purchasing & Contracting Department for information technology services.	(1.00)	(202,560)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to the sale of the Rose Canyon building resulting in less maintenance expenses.	0.00	(238,618)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(435,183)	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	346,116
Reimbursable Revenue Addition of reimbursable revenue from the Cox Communications Inc. Fund.	0.00	-	172,724
IP Address Lease Revenue Addition of revenue associated with leasing IP addresses that was previously budgeted in the General Fund.	0.00	-	60,000
Total	1.00 \$	873,744 \$	1,986,384

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 3,968,949	\$ 4,177,322	\$ 4,336,757	159,435
Fringe Benefits	2,284,975	2,676,862	2,697,392	20,530
PERSONNEL SUBTOTAL	6,253,924	6,854,184	7,034,149	179,965
NON-PERSONNEL				
Supplies	\$ 14,791	\$ 18,982	\$ 14,174	(4,808)
Contracts	1,247,721	1,423,630	2,068,663	645,033
Information Technology	2,592,913	3,016,103	3,104,848	88,745
Energy and Utilities	116,380	224,134	20,405	(203,729)
Other	6,870	9,500	9,500	-
Transfers Out	-	533,897	702,435	168,538
Capital Expenditures	139,803	-	-	-
Debt	696,818	-	-	-
NON-PERSONNEL SUBTOTAL	4,815,295	5,226,246	5,920,025	693,779
Total	\$ 11,069,218	\$ 12,080,430	\$ 12,954,174	873,744

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 10,585,478	\$ 11,202,127	\$ 13,128,511	1,926,384
Other Revenue	3,782	-	60,000	60,000
Rev from Money and Prop	24,884	-	-	-
Total	\$ 10,614,143	\$ 11,202,127	\$ 13,188,511	1,986,384

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	0.00	\$ 32,530 - 39,170	\$ -
20000012	Administrative Aide 1	0.00	0.00	1.00	38,181 - 46,002	44,713
20000024	Administrative Aide 2	0.00	0.00	1.00	43,983 - 53,028	53,028
20000119	Associate Management Analyst	1.00	0.00	0.00	55,843 - 67,489	-
20001101	Department Director	1.00	1.00	1.00	61,107 - 231,494	191,105
20001168	Deputy Director	2.00	2.00	2.00	48,516 - 178,445	307,834
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	49,834
20000290	Information Systems Analyst 2	1.00	1.00	1.00	55,843 - 67,489	67,489
20000293	Information Systems Analyst 3	9.00	9.00	9.00	61,322 - 74,128	654,346
20000998	Information Systems Analyst 4	4.00	3.00	3.00	68,971 - 83,561	250,683
20000180	Information Systems Manager	1.00	1.00	1.00	87,213 - 105,627	105,627
20000680	Payroll Specialist 2	1.00	1.00	1.00	36,647 - 44,245	43,581
20001234	Program Coordinator	1.00	4.00	6.00	23,764 - 142,455	608,313
20001222	Program Manager	17.00	18.00	17.00	48,516 - 178,445	2,025,561
20000015	Senior Management Analyst	1.00	1.00	1.00	61,322 - 74,128	74,128
20000970	Supervising Management Analyst	1.00	1.00	0.00	68,971 - 83,561	-
	Budgeted Vacancy Savings					(144,431)
	Overtime Budgeted					4,946
FTE, Salaries, and Wages Subtotal		42.00	44.00	45.00		\$ 4,336,757

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 49,621	\$ 46,936	\$ 44,056	(2,880)
Flexible Benefits	523,845	618,418	631,714	13,296
Long-Term Disability	10,362	-	-	-
Medicare	58,098	59,477	61,757	2,280
Other Post-Employment Benefits	240,684	258,043	263,332	5,289
Retiree Medical Trust	4,701	5,607	5,951	344
Retirement 401 Plan	2,748	2,568	1,911	(657)
Retirement ADC	1,074,091	1,317,739	1,248,212	(69,527)
Retirement DROP	4,394	4,378	7,988	3,610

Department of Information Technology

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Risk Management Administration	42,093	43,473	45,279	1,806
Supplemental Pension Savings Plan	245,028	277,953	296,892	18,939
Unemployment Insurance	7,059	7,466	7,279	(187)
Workers' Compensation	22,252	34,804	83,021	48,217
Fringe Benefits Subtotal	\$ 2,284,975	\$ 2,676,862	\$ 2,697,392	20,530
Total Personnel Expenditures		\$ 7,034,149		

OneSD Support Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Enterprise Resource Planning	\$ 26,265,927	\$ 26,781,896	28,225,091	1,443,195
Information Technology	(22)	-	-	-
Total	\$ 26,265,905	\$ 26,781,896	\$ 28,225,091	1,443,195

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Enterprise Resource Planning	28.00	28.00	29.00	1.00
Total	28.00	28.00	29.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 770,456	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	309,708	-
Transfer of Program Coordinator Transfer of 1.00 Program Coordinator from the Infrastructure/ Public Works Department to the Department of Information Technology to support SAP system security.	1.00	151,496	-
Transfer to IT CIP Contributions Fund Transfer from the OneSD Support Fund to the IT CIP Contributions Fund to support centralized invoice processing.	0.00	98,000	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	92,799	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Rental Compensation	0.00	77,168	-
Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza building.			
Reduction of Non-Personnel Expenditures	0.00	(7,600)	-
Reduction of non-personnel expenditures due to anticipated savings in supplies, travel, and contract-related expenses.			
Repurpose of Positions	0.00	(48,832)	-
Addition of 1.00 Program Coordinator offset by the reduction of 1.00 Business Systems Administrator to support SAP finance and controlling.			
Revised Revenue	0.00	-	2,185,689
Adjustment to reflect revised revenue projections.			
One-Time Reductions and Annualizations	0.00	-	(352,056)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.			
Total	1.00 \$	1,443,195 \$	1,833,633

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 2,844,312	\$ 3,012,502	\$ 3,373,924	361,422
Fringe Benefits	1,444,473	1,752,803	1,803,753	50,950
PERSONNEL SUBTOTAL	4,288,785	4,765,305	5,177,677	412,372
NON-PERSONNEL				
Supplies	\$ 11,524	\$ 17,802	\$ 15,092	(2,710)
Contracts	2,358,037	2,922,340	3,012,227	89,887
Information Technology	17,692,724	18,062,553	18,833,009	770,456
Energy and Utilities	9,050	7,478	6,500	(978)
Other	100	1,000	-	(1,000)
Transfers Out	-	306,100	481,268	175,168
Capital Expenditures	89,320	50,000	50,000	-
Debt	1,816,366	649,318	649,318	-
NON-PERSONNEL SUBTOTAL	21,977,120	22,016,591	23,047,414	1,030,823
Total	\$ 26,265,905	\$ 26,781,896	\$ 28,225,091	1,443,195

Department of Information Technology

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 26,908,953	\$ 25,990,774	\$ 27,824,407	1,833,633
Rev from Money and Prop	64,710	-	-	-
Total	\$ 26,973,663	\$ 25,990,774	\$ 27,824,407	1,833,633

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	1.00	0.00	\$ 55,843 - 67,489	-
20001247	Business Systems Analyst 2	1.00	1.00	1.00	61,430 - 74,236	74,235
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	142,554
20001261	Information Systems Administrator	1.00	1.00	0.00	75,890 - 91,919	-
20001234	Program Coordinator	15.00	14.00	15.00	23,764 - 142,455	1,700,820
20001222	Program Manager	10.00	10.00	11.00	48,516 - 178,445	1,388,352
20000015	Senior Management Analyst	0.00	0.00	1.00	61,322 - 74,128	67,963
FTE, Salaries, and Wages Subtotal		28.00	28.00	29.00		\$ 3,373,924

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 31,180	\$ 31,572	\$ 29,225	(2,347)
Flexible Benefits	351,446	407,759	456,464	48,705
Long-Term Disability	7,524	-	-	-
Medicare	41,395	43,683	48,925	5,242
Other Post-Employment Benefits	147,678	162,027	177,596	15,569
Retiree Medical Trust	4,485	4,206	5,999	1,793
Retirement 401 Plan	8,281	8,639	9,602	963
Retirement ADC	663,083	898,122	813,050	(85,072)
Risk Management Administration	25,729	27,297	30,537	3,240
Supplemental Pension Savings Plan	146,272	138,610	180,971	42,361
Unemployment Insurance	5,157	5,395	5,671	276
Workers' Compensation	12,242	25,493	45,713	20,220

Department of Information Technology

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits Subtotal	\$ 1,444,473	\$ 1,752,803	\$ 1,803,753	50,950
Total Personnel Expenditures		\$	5,177,677	

Wireless Communications Technology Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Wireless Technology Services	\$ 8,589,186	\$ 9,112,444	\$ 9,332,446	220,002
Total	\$ 8,589,186	\$ 9,112,444	\$ 9,332,446	220,002

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Wireless Technology Services	46.00	46.00	44.00	(2.00)
Total	46.00	46.00	44.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Safety Support Contract Addition of non-personnel expenditures associated with the maintenance contract to support the Public Safety Radio System.	0.00	\$ 550,000	-
Transfer to IT CIP Contributions Fund Transfer from the Wireless Communications Technology Fund to the IT CIP Contributions Fund to support Infrastructure Asset Management (IAM) system enhancements.	0.00	51,679	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	39,009	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	23,645	-
Reduction of Account Clerk Reduction of 1.00 Account Clerk in the administrative and accounting section.	(1.00)	(56,152)	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Senior Communications Engineer Reduction of 1.00 Senior Communications Engineer in the engineering support section.	(1.00)	(143,331)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(244,848)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,266,771
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	-	(52,212)
Total	(2.00)	\$ 220,002	\$ 1,214,559

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 3,043,196	\$ 3,144,667	\$ 3,030,378	(114,289)
Fringe Benefits	2,117,234	2,561,577	2,500,028	(61,549)
PERSONNEL SUBTOTAL	5,160,429	5,706,244	5,530,406	(175,838)
NON-PERSONNEL				
Supplies	\$ 254,423	\$ 320,795	\$ 320,795	-
Contracts	1,543,919	1,493,421	2,033,689	540,268
Information Technology	160,952	453,498	208,650	(244,848)
Energy and Utilities	280,466	307,816	356,344	48,528
Other	19	1,400	1,400	-
Transfers Out	-	-	51,679	51,679
Capital Expenditures	348,702	-	-	-
Debt	840,275	829,270	829,483	213
NON-PERSONNEL SUBTOTAL	3,428,757	3,406,200	3,802,040	395,840
Total	\$ 8,589,186	\$ 9,112,444	\$ 9,332,446	220,002

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 8,633,934	\$ 8,852,329	\$ 10,064,011	1,211,682
Other Revenue	32,360	-	-	-

Department of Information Technology

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	51,790	48,261	48,261	-
Rev from Other Agencies	35,281	-	-	-
Transfers In	-	-	2,877	2,877
Total	\$ 8,753,366	\$ 8,900,590	\$ 10,115,149	1,214,559

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	1.00	\$ 32,530 - 39,170	\$ 38,582
20000251	Apprentice 1-Communications Technician	3.00	0.00	1.00	41,297 - 55,048	47,156
20000252	Apprentice 2-Communications Technician	0.00	4.00	0.00	51,610 - 65,383	-
20000139	Associate Communications Engineer	5.00	5.00	4.00	68,821 - 83,109	318,148
20000403	Communications Technician	17.00	16.00	19.00	60,076 - 72,044	1,345,454
20000405	Communications Technician Supervisor	2.00	2.00	2.00	68,885 - 83,260	166,520
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	142,554
20000419	Equipment Technician 1	6.00	6.00	6.00	37,193 - 44,563	252,638
20000425	Equipment Technician 2	2.00	2.00	2.00	40,803 - 48,645	89,448
20000288	Senior Communications Engineer	1.00	1.00	1.00	79,328 - 95,915	95,562
20000897	Senior Communications Technician	4.00	4.00	4.00	63,063 - 75,632	302,528
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	79,242 - 95,657	95,475
20000015	Senior Management Analyst	1.00	1.00	1.00	61,322 - 74,128	73,016
20000955	Storekeeper 1	1.00	1.00	1.00	35,753 - 42,887	42,887
	Budgeted Vacancy Savings					(109,624)
	Overtime Budgeted					70,768
	Reg Pay For Engineers					39,266
	Vacation Pay In Lieu					20,000
FTE, Salaries, and Wages Subtotal		46.00	46.00	44.00		\$ 3,030,378

Department of Information Technology

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,364	\$ 10,099	\$ 10,245	146
Flexible Benefits	416,448	506,179	468,984	(37,195)
Long-Term Disability	7,776	-	-	-
Medicare	44,598	42,391	42,267	(124)
Other Post-Employment Benefits	257,611	270,045	257,208	(12,837)
Retiree Medical Trust	1,520	1,720	1,964	244
Retirement 401 Plan	1,772	1,721	1,886	165
Retirement ADC	1,117,876	1,453,617	1,420,636	(32,981)
Retirement DROP	12,331	12,791	6,933	(5,858)
Risk Management Administration	44,880	45,495	44,226	(1,269)
Supplemental Pension Savings Plan	172,861	179,174	174,547	(4,627)
Unemployment Insurance	5,308	5,325	4,876	(449)
Workers' Compensation	23,889	33,020	66,256	33,236
Fringe Benefits Subtotal	\$ 2,117,234	\$ 2,561,577	\$ 2,500,028	(61,549)
Total Personnel Expenditures		\$	5,530,406	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 353,823	\$ 125,068	\$ 91,804
TOTAL BALANCE AND RESERVES	\$ 353,823	\$ 125,068	\$ 91,804
REVENUE			
Charges for Services	\$ 1,447,938	\$ 2,088,247	\$ 2,385,771
Revenue from Other Agencies	186,526	195,303	195,303
Revenue from Use of Money and Property	4,868	-	-
TOTAL REVENUE	\$ 1,639,332	\$ 2,283,550	\$ 2,581,074
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,993,155	\$ 2,408,618	\$ 2,672,878
OPERATING EXPENSE			
Personnel Expenses	\$ 121,016	\$ 123,094	\$ 127,156
Fringe Benefits	75,194	87,052	89,284
Contracts	864,609	852,690	817,845
Information Technology	806,933	1,354,907	1,609,094
Capital Expenditures	335	-	-
TOTAL OPERATING EXPENSE	\$ 1,868,087	\$ 2,417,743	\$ 2,643,379
TOTAL EXPENSE	\$ 1,868,087	\$ 2,417,743	\$ 2,643,379
BALANCE	\$ 125,068	\$ (9,125)¹	\$ 29,499
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,993,155	\$ 2,408,618	\$ 2,672,878

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance².

¹ In Fiscal Year 2018 the budget reflects a negative ending fund balance due to unanticipated expenditures in Fiscal Year 2017 which will be mitigated in Fiscal Year 2019.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,054,096	\$ 1,599,021	\$ 589,157
TOTAL BALANCE AND RESERVES	\$ 2,054,096	\$ 1,599,021	\$ 589,157
REVENUE			
Charges for Services	\$ 10,585,478	\$ 11,202,127	\$ 13,128,511
Other Revenue	3,782	-	60,000
Revenue from Use of Money and Property	24,884	-	-
TOTAL REVENUE	\$ 10,614,143	\$ 11,202,127	\$ 13,188,511
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,668,239	\$ 12,801,148	\$ 13,777,668
OPERATING EXPENSE			
Personnel Expenses	\$ 3,968,949	\$ 4,177,322	\$ 4,336,757
Fringe Benefits	2,284,975	2,676,862	2,697,392
Supplies	14,791	18,982	14,174
Contracts	1,247,721	1,423,630	2,068,663
Information Technology	2,592,913	3,016,103	3,104,848
Energy and Utilities	116,380	224,134	20,405
Other Expenses	6,870	9,500	9,500
Transfers Out	-	533,897	702,435
Capital Expenditures	139,803	-	-
Debt Expenses	696,818	-	-
TOTAL OPERATING EXPENSE	\$ 11,069,218	\$ 12,080,430	\$ 12,954,174
TOTAL EXPENSE	\$ 11,069,218	\$ 12,080,430	\$ 12,954,174
BALANCE	\$ 1,599,021	\$ 720,718	\$ 823,494
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,668,239	\$ 12,801,148	\$ 13,777,668

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 603,299	\$ 1,311,057	\$ 752,457
Continuing Appropriation - CIP	3,745,212	173,572	10,620
TOTAL BALANCE AND RESERVES	\$ 4,348,511	\$ 1,484,629	\$ 763,077
REVENUE			
Charges for Services	\$ 26,908,953	\$ 25,990,774	\$ 27,824,407
Revenue from Use of Money and Property	64,710	-	-
TOTAL REVENUE	\$ 26,973,663	\$ 25,990,774	\$ 27,824,407
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 31,322,174	\$ 27,475,403	\$ 28,587,484
OPERATING EXPENSE			
Personnel Expenses	\$ 2,844,312	\$ 3,012,502	\$ 3,373,924
Fringe Benefits	1,444,473	1,752,803	1,803,753
Supplies	11,524	17,802	15,092
Contracts	2,358,037	2,922,340	3,012,227
Information Technology	17,692,724	18,062,553	18,833,009
Energy and Utilities	9,050	7,478	6,500
Other Expenses	100	1,000	-
Transfers Out	-	306,100	481,268
Capital Expenditures	89,320	50,000	50,000
Debt Expenses	1,816,366	649,318	649,318
TOTAL OPERATING EXPENSE	\$ 26,265,905	\$ 26,781,896	\$ 28,225,091
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 3,571,640	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 3,571,640	\$ -	\$ -
TOTAL EXPENSE	\$ 29,837,545	\$ 26,781,896	\$ 28,225,091
RESERVES			
Continuing Appropriation - CIP	\$ 173,572	\$ 173,572	\$ 10,620
TOTAL RESERVES	\$ 173,572	\$ 173,572	\$ 10,620
BALANCE	\$ 1,311,057	\$ 519,935	\$ 351,773
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 31,322,174	\$ 27,475,403	\$ 28,587,484

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 321,633	\$ 485,813	\$ 198,529
TOTAL BALANCE AND RESERVES	\$ 321,633	\$ 485,813	\$ 198,529
REVENUE			
Charges for Services	\$ 8,633,935	\$ 8,852,329	\$ 10,064,011
Other Revenue	32,360	-	-
Revenue from Other Agencies	35,281	-	-
Revenue from Use of Money and Property	51,790	48,261	48,261
Transfers In	-	-	2,877
TOTAL REVENUE	\$ 8,753,366	\$ 8,900,590	\$ 10,115,149
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,074,999	\$ 9,386,403	\$ 10,313,678
OPERATING EXPENSE			
Personnel Expenses	\$ 3,043,196	\$ 3,144,667	\$ 3,030,378
Fringe Benefits	2,117,234	2,561,577	2,500,028
Supplies	254,423	320,795	320,795
Contracts	1,543,919	1,493,421	2,033,689
Information Technology	160,952	453,498	208,650
Energy and Utilities	280,466	307,816	356,344
Other Expenses	19	1,400	1,400
Transfers Out	-	-	51,679
Capital Expenditures	348,702	-	-
Debt Expenses	840,275	829,270	829,483
TOTAL OPERATING EXPENSE	\$ 8,589,186	\$ 9,112,444	\$ 9,332,446
TOTAL EXPENSE	\$ 8,589,186	\$ 9,112,444	\$ 9,332,446
BALANCE	\$ 485,813	\$ 273,959	\$ 981,232
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,074,999	\$ 9,386,403	\$ 10,313,678

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Department of Sustainability



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Department of Sustainability



Department Description

The Department of Sustainability leads the implementation of the City's Climate Action Plan which aims to achieve the greenhouse gas reduction targets set forth by the state of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social and environmental sustainability. These efforts promote renewable electricity; water and energy efficiency; zero waste; bicycling, walking, transit, smart growth and land use; and resiliency measures.

In Fiscal Year 2019, the Department will develop a tactical plan that defines the vision, mission, goals, and objectives of the office. Additionally, key performance indicators (KPI) will be developed to quantify the efficacy of sustainability initiatives, and KPI targets will be set to track progress toward achieving the Department's objectives.



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Department of Sustainability

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	25.35	25.35
Personnel Expenditures	\$ -	\$ -	\$ 3,381,123	\$ 3,381,123
Non-Personnel Expenditures	-	-	1,560,043	1,560,043
Total Department Expenditures	\$ -	\$ -	\$ 4,941,166	\$ 4,941,166
Total Department Revenue	\$ -	\$ -	\$ 4,442,544	\$ 4,442,544

Energy Conservation Program Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Department of Sustainability	\$ -	\$ -	\$ 4,941,166	\$ 4,941,166
Total	\$ -	\$ -	\$ 4,941,166	\$ 4,941,166

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Department of Sustainability	0.00	0.00	25.35	25.35
Total	0.00	0.00	25.35	25.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department of Sustainability Restructure Transfer of 16.00 FTE positions and associated non-personnel expenditures from the Environmental Services Department to the newly created Department of Sustainability.	16.00	\$ 3,032,799	\$ 2,299,448
Climate Action Plan Support Addition of 2.00 FTE positions and associated non-personnel expenditures and revenue to support the Climate Action Plan (CAP).	2.00	712,439	-
Department of Sustainability Restructure Transfer of 2.00 FTE positions from the Economic Development Department to the newly created Department of Sustainability supported by the General Fund.	2.00	267,931	264,469

¹ In the Fiscal Year 2019 Adopted Budget, the Energy Conservation Program Fund was transferred from the Environmental Services Department to the newly created Department of Sustainability. Prior year actuals and budget can be found in the Environmental Services Department.

Department of Sustainability

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.	0.00	219,943	-
Department Director Addition of 1.00 Department Director in the newly created Department of Sustainability.	1.00	188,007	-
Program Manager Addition of 1.00 Program Manager to create and implement the Municipal Energy Strategy Plan which supports the CAP.	1.00	147,803	143,159
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	137,484	-
Senior Management Analyst Addition of 1.00 Senior Management Analyst to implement a Commercial Energy Benchmarking Ordinance and a Residential Energy Disclosure Ordinance to support the CAP.	1.00	88,717	30,600
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	69,989	-
Moving Expenses Increase of non-personnel expenditures for moving expenses related to the 101 Ash Street building.	0.00	67,420	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.35	36,260	17,608
Climate Action Plan Support Addition of 1.00 Management Intern to support the Climate Action Plan (CAP).	1.00	32,314	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to contractual services.	0.00	(59,940)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,687,260
Total	25.35 \$	4,941,166 \$	4,442,544

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	2,109,113 \$	2,109,113
Fringe Benefits	-	-	1,272,010	1,272,010
PERSONNEL SUBTOTAL	-	-	3,381,123	3,381,123
NON-PERSONNEL				

Department of Sustainability

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Supplies	\$ -	\$ -	12,242	\$ 12,242
Contracts	-	-	1,094,363	1,094,363
Information Technology	-	-	137,484	137,484
Energy and Utilities	-	-	14,875	14,875
Other	-	-	5,300	5,300
Transfers Out	-	-	287,363	287,363
Capital Expenditures	-	-	8,416	8,416
NON-PERSONNEL SUBTOTAL	-	-	1,560,043	1,560,043
Total	\$ -	\$ -	4,941,166	\$ 4,941,166

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ -	\$ -	4,442,544	\$ 4,442,544
Total	\$ -	\$ -	4,442,544	\$ 4,442,544

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$ 43,983 - 53,028	\$ 48,533
20000070	Assistant Engineer-Civil	0.00	0.00	1.00	59,775 - 72,022	62,547
20000143	Associate Engineer-Civil	0.00	0.00	3.00	68,821 - 83,109	237,904
20000119	Associate Management Analyst	0.00	0.00	2.00	55,843 - 67,489	123,332
20000303	Community Development Specialist 4	0.00	0.00	1.00	68,971 - 83,561	68,971
20001101	Department Director	0.00	0.00	1.00	61,107 - 231,494	150,000
20001168	Deputy Director	0.00	0.00	1.00	48,516 - 178,445	134,290
90001073	Management Intern - Hourly	0.00	0.00	2.35	25,075 - 30,167	64,018
20001234	Program Coordinator	0.00	0.00	2.00	23,764 - 142,455	196,739
20001222	Program Manager	0.00	0.00	3.00	48,516 - 178,445	336,608
20000763	Project Officer 2	0.00	0.00	1.00	79,328 - 95,915	93,241
20000885	Senior Civil Engineer	0.00	0.00	2.00	79,328 - 95,915	187,093
20000015	Senior Management Analyst	0.00	0.00	2.00	61,322 - 74,128	135,450

Department of Sustainability

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000918	Senior Planner	0.00	0.00	1.00	70,042 - 84,688	81,591
20000970	Supervising Management Analyst	0.00	0.00	1.00	68,971 - 83,561	83,561
20000756	Word Processing Operator	0.00	0.00	1.00	32,530 - 39,170	38,387
	Reg Pay For Engineers					66,848
FTE, Salaries, and Wages Subtotal		0.00	0.00	25.35		\$ 2,109,113

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	11,157	\$ 11,157
Flexible Benefits	-	-	292,488	292,488
Medicare	-	-	30,078	30,078
Other Post-Employment Benefits	-	-	140,852	140,852
Retiree Medical Trust	-	-	3,130	3,130
Retirement ADC	-	-	577,863	577,863
Risk Management Administration	-	-	24,219	24,219
Supplemental Pension Savings Plan	-	-	162,700	162,700
Unemployment Insurance	-	-	3,432	3,432
Workers' Compensation	-	-	26,091	26,091
Fringe Benefits Subtotal	\$ -	\$ -	1,272,010	\$ 1,272,010
Total Personnel Expenditures			\$ 3,381,123	

Department of Sustainability

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 933,999	\$ 960,809	\$ 522,633
Continuing Appropriation - CIP	2,393,824	1,890,963	1,278,646
TOTAL BALANCE AND RESERVES	\$ 3,327,823	\$ 2,851,772	\$ 1,801,279
REVENUE			
Charges for Services	\$ 3,163,133	\$ 3,235,275	\$ 4,442,544
Revenue from Other Agencies	500	-	-
Revenue from Use of Money and Property	37,289	-	-
TOTAL REVENUE	\$ 3,200,922	\$ 3,235,275	\$ 4,442,544
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,528,745	\$ 6,087,047	\$ 6,243,823
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 300,000	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 300,000	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 1,123,058	\$ 1,267,033	\$ 2,109,113
Fringe Benefits	722,795	917,360	1,272,010
Supplies	13,641	11,152	12,242
Contracts	808,654	649,651	1,094,363
Information Technology	187,484	997,104	137,484
Energy and Utilities	16,119	18,950	14,875
Other Expenses	2,282	5,300	5,300
Transfers Out	-	-	287,363
Capital Expenditures	80	13,356	8,416
TOTAL OPERATING EXPENSE	\$ 2,874,113	\$ 3,879,906	\$ 4,941,166
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 502,861	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 502,861	\$ -	\$ -
TOTAL EXPENSE	\$ 3,676,974	\$ 3,879,906	\$ 4,941,166
RESERVES			
Continuing Appropriation - CIP	\$ 1,890,963	\$ 1,890,963	\$ 1,278,646
TOTAL RESERVES	\$ 1,890,963	\$ 1,890,963	\$ 1,278,646
BALANCE	\$ 960,809	\$ 316,178	\$ 24,011
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,528,745	\$ 6,087,047	\$ 6,243,823

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Development Services



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Development Services



Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include entitlements, building construction and safety, engineering mapping, current planning, and code enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City. The Development Services Department (development review and inspection services only) is operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses.

The Department's mission is:

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders

The Department's vision is:

To employ an engaged workforce and utilize superior technology in the streamlined delivery of services

Development Services

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments

- Ensure adherence with all applicable codes, policies, and regulations
- Continuously enhance ministerial review and inspection process

Goal 2: Manage efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving

- Implement a streamlined discretionary review process
- Promote sustainable and affordable housing
- Implement business process improvements and regulatory reform
- Reduce customer wait times for counter services

Goal 3: Provide efficient administrative and financial services

- Manage the financial health of the Department
- Utilize superior technology

Goal 4: Provide fair, comprehensive, and efficient enforcement of codes applicable to the use and development of private property

- Conduct efficient code enforcement case management
- Inspect 5% of mobile home park lots annually
- Maintain and monitor registry of foreclosed properties

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of Code Enforcement cases opened upon day of receipt	100%	100%	100%	100%	100%
Percentage of Code Enforcement inspections completed on time	90%	92%	90%	90%	90%
Percentage of inspections performed within next day	90%	93%	90%	93%	90%
Percentage of projects completed with less than 3 eligible review cycles ¹	80%	85%	80%	85%	85%
Percentage of projects meeting established department deadlines ²	80%	92%	80%	91%	85%

1. Increased FY 2019 Target to 85% (FY 2018 was 80%). This projection has exceeded the target in the previous fiscal years.

2. Increased FY 2019 Target to 85% (FY 2018 was 80%). This projection has exceeded the target in the previous fiscal years.

Development Services

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	548.45	547.65	549.10	1.45
Personnel Expenditures	\$ 51,485,385	\$ 56,614,519	\$ 59,367,284	\$ 2,752,765
Non-Personnel Expenditures	19,874,824	22,798,384	22,355,127	(443,257)
Total Department Expenditures	\$ 71,360,209	\$ 79,412,903	\$ 81,722,411	\$ 2,309,508
Total Department Revenue	\$ 63,357,189	\$ 63,364,891	\$ 65,866,109	\$ 2,501,218

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Code Enforcement	\$ 7,087,406	\$ 7,883,880	\$ 8,126,998	243,118
Total	\$ 7,087,406	\$ 7,883,880	\$ 8,126,998	243,118

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Code Enforcement	70.00	69.00	73.00	4.00
Total	70.00	69.00	73.00	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Code Enforcement Support Addition of 4.00 Zoning Investigator 1s and 1.00 Senior Zoning Investigator in the Code Enforcement Division.	5.00	\$ 399,963	-
Project Tracking System Addition of non-personnel expenditures associated with lease payments for the Accela project tracking system.	0.00	200,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	17,426	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	14,599	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(27,297)	-
Reduction of Overtime Reduction in overtime personnel expenditures in the Code Enforcement Division.	0.00	(30,168)	-
Transfer of Horticulturist Transfer of 1.00 Horticulturist from the Development Services Department to the Transportation & Storm Water Department to support the Urban Forestry Program.	(1.00)	(81,405)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(250,000)	-
Revenue from New or Revised User Fees Adjustment to reflect anticipated revenue changes from the implementation of new or revised user fee charges.	0.00	-	4,100
Total	4.00 \$	243,118 \$	4,100

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 3,647,142 \$	4,005,509 \$	4,381,285 \$	375,776
Fringe Benefits	2,298,994	2,826,053	2,753,266	(72,787)
PERSONNEL SUBTOTAL	5,946,135	6,831,562	7,134,551	302,989
NON-PERSONNEL				
Supplies	\$ 52,655 \$	51,462 \$	51,643 \$	181
Contracts	229,832	234,455	408,743	174,288
Information Technology	172,729	185,936	203,362	17,426
Energy and Utilities	34,222	30,682	28,999	(1,683)
Other	101,165	99,700	99,700	-
Transfers Out	550,570	250,000	200,000	(50,000)
Capital Expenditures	97	-	-	-
Debt	-	200,083	-	(200,083)
NON-PERSONNEL SUBTOTAL	1,141,270	1,052,318	992,447	(59,871)
Total	\$ 7,087,406 \$	7,883,880 \$	8,126,998 \$	243,118

Development Services

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 379,367	\$ 411,769	\$ 421,067	9,298
Fines Forfeitures and Penalties	165,110	86,500	86,500	-
Licenses and Permits	104,699	96,000	90,802	(5,198)
Other Revenue	3,433	2,000	2,000	-
Total	\$ 652,609	\$ 596,269	\$ 600,369	4,100

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	0.00	0.00	\$ 32,530 - 39,170	-
20000012	Administrative Aide 1	2.00	1.00	1.00	38,181 - 46,002	45,312
20000041	Assistant Management Analyst	0.00	1.00	1.00	45,938 - 55,843	46,774
20000306	Code Compliance Officer	4.00	2.00	1.00	38,461 - 46,282	45,588
20000214	Combination Inspector 2	18.00	18.00	17.00	56,960 - 68,778	1,083,184
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	123,960
20000503	Horticulturist	0.00	1.00	0.00	54,812 - 66,264	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	36,647 - 44,245	36,727
20001222	Program Manager	2.00	2.00	2.00	48,516 - 178,445	221,945
20000783	Public Information Clerk	3.00	4.00	4.00	32,530 - 39,170	154,371
20000927	Senior Clerk/Typist	2.00	2.00	2.00	37,257 - 44,950	88,552
20000873	Senior Combination Inspector	3.00	3.00	3.00	65,405 - 78,984	231,383
20000015	Senior Management Analyst	1.00	1.00	1.00	61,322 - 74,128	74,128
20000919	Senior Planner	1.00	1.00	3.00	70,042 - 84,688	223,502
20000928	Senior Zoning Investigator	5.00	5.00	6.00	57,716 - 69,921	394,067
20000756	Word Processing Operator	5.00	4.00	4.00	32,530 - 39,170	155,504
20001069	Zoning Investigator 2	21.00	22.00	26.00	52,538 - 63,546	1,534,678
	Bilingual - Regular					21,840
	Budgeted Vacancy Savings					(179,540)
	ICBO Certification					3,496
	Overtime Budgeted					63,418
	Termination Pay Annual Leave					12,396
FTE, Salaries, and Wages Subtotal		70.00	69.00	73.00		\$ 4,381,285

Development Services

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,480	\$ 21,280	\$ 16,977	(4,303)
Flexible Benefits	628,602	776,949	823,769	46,820
Long-Term Disability	9,666	-	-	-
Medicare	53,349	53,580	60,589	7,009
Other Post-Employment Benefits	370,562	396,066	428,680	32,614
Retiree Medical Trust	4,571	4,544	6,345	1,801
Retirement 401 Plan	4,246	4,350	4,602	252
Retirement ADC	864,784	1,210,980	967,794	(243,186)
Retirement DROP	14,094	12,491	15,690	3,199
Risk Management Administration	64,571	66,726	73,710	6,984
Supplemental Pension Savings Plan	217,558	232,230	293,500	61,270
Unemployment Insurance	6,633	6,942	7,189	247
Workers' Compensation	39,877	39,915	54,421	14,506
Fringe Benefits Subtotal	\$ 2,298,994	\$ 2,826,053	\$ 2,753,266	(72,787)
Total Personnel Expenditures		\$ 7,134,551		

Development Services Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administration & Support Services	\$ 23,946,726	\$ 22,044,389	22,764,050	719,661
Building & Safety	19,697,244	19,560,317	19,887,301	326,984
Engineering	7,038,066	11,754,137	11,789,015	34,878
Land Development Review	4,999,627	8,112,277	8,324,210	211,933
Project Submittal & Management	7,899,993	8,988,717	9,680,594	691,877
Total	\$ 63,581,657	\$ 70,459,837	\$ 72,445,170	1,985,333

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administration & Support Services	47.00	44.00	42.00	(2.00)

Development Services

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Building & Safety	173.40	173.60	172.55	(1.05)
Engineering	87.35	89.70	90.70	1.00
Land Development Review	77.35	74.35	73.35	(1.00)
Project Submittal & Management	87.35	91.00	91.50	0.50
Total	472.45	472.65	470.10	(2.55)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 2,486,745	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	1,389,892	-
Accela Project Support Addition of one-time non-personnel expenditures related to professional services to support the second phase of the Accela project implementation.	0.00	500,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	385,090	-
Regional Water Quality Control Board Penalty Adjustment for monetary penalties associated to the Construction Administrative Civil Liability issued by the Regional Water Quality Control Board.	0.00	360,840	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	237,420	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.55)	3,435	-
Rental Reimbursement Reduction of non-personnel expenditures for rental reimbursement from the General Fund for Non-General Fund overpayment for the 101 Ash Street building.	0.00	(77,421)	-
Reduction of Expenditures Reduction of 2.00 FTE positions and non-personnel expenditures associated with operational efficiencies and streamlining efforts.	(2.00)	(141,502)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(151,534)	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(3,007,632)	(1,415,057)
Building Permit Revenue Adjustment to reflect revised revenue projections associated with the increases in building permits issued and the user fee rate set by the Consumer Price Index.	0.00	-	3,668,736
Project Tracking System Adjustment to reflect revised revenue projections associated with the General Fund's portion of the Accela lease payment.	0.00	-	200,000
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	43,439
Total	(2.55) \$	1,985,333 \$	2,497,118

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 28,557,399	\$ 29,336,835	\$ 31,051,565	1,714,730
Fringe Benefits	16,458,756	19,870,233	20,483,640	613,407
PERSONNEL SUBTOTAL	45,016,155	49,207,068	51,535,205	2,328,137
NON-PERSONNEL				
Supplies	\$ 1,737,795	\$ 1,401,852	\$ 1,403,118	1,266
Contracts	10,420,558	9,932,933	9,614,446	(318,487)
Information Technology	3,238,867	2,272,176	2,120,642	(151,534)
Energy and Utilities	620,097	635,238	678,108	42,870
Other	561,616	483,127	483,127	-
Transfers Out	-	4,542,500	4,625,579	83,079
Capital Expenditures	1,626	-	-	-
Debt	1,984,943	1,984,943	1,984,945	2
NON-PERSONNEL SUBTOTAL	18,565,502	21,252,769	20,909,965	(342,804)
Total	\$ 63,581,657	\$ 70,459,837	\$ 72,445,170	1,985,333

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 10,257,099	\$ 9,782,173	\$ 9,482,173	(300,000)

Development Services

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fines Forfeitures and Penalties	6,500	-	-	-
Licenses and Permits	48,154,352	49,458,880	53,427,616	3,968,736
Other Revenue	1,199,036	1,216,023	1,216,023	-
Rev from Money and Prop	338,296	110,072	110,072	-
Transfers In	1,984,943	1,415,057	243,439	(1,171,618)
Total	\$ 61,940,225	\$ 61,982,205	\$ 64,479,323	2,497,118

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	3.00	3.00	3.00	\$ 32,530 - 39,170	\$ 115,597
2000012	Administrative Aide 1	1.00	0.00	0.00	38,181 - 46,002	-
2000024	Administrative Aide 2	4.00	3.00	4.00	43,983 - 53,028	194,187
20000249	Apprentice 1-Electrician (4 Yr)	1.00	1.00	0.00	33,497 - 44,670	-
20001202	Assistant Deputy Director	6.00	6.00	6.00	23,764 - 142,455	676,614
20001075	Assistant Development Services Director	1.00	1.00	0.00	32,788 - 179,712	-
20000070	Assistant Engineer-Civil	24.00	24.00	27.00	59,775 - 72,022	1,730,946
20000077	Assistant Engineer-Electrical	5.00	2.00	2.00	59,775 - 72,022	138,586
20000116	Assistant Engineer-Traffic	10.00	9.00	9.00	59,775 - 72,022	603,332
20000143	Associate Engineer-Civil	15.00	16.00	17.00	68,821 - 83,109	1,343,337
20000148	Associate Engineer-Civil	4.00	4.00	4.00	68,821 - 83,109	314,407
90000143	Associate Engineer-Civil - Hourly	0.00	0.35	0.70	68,821 - 83,109	58,176
20000150	Associate Engineer-Electrical	3.00	5.00	5.00	68,821 - 83,109	405,166
20000154	Associate Engineer- Mechanical	7.00	7.00	7.00	68,821 - 83,109	571,123
20000167	Associate Engineer-Traffic	7.00	7.00	7.00	68,821 - 83,109	574,619
20000119	Associate Management Analyst	4.00	5.00	5.00	55,843 - 67,489	316,615
20000162	Associate Planner	36.00	36.00	37.00	60,791 - 73,453	2,395,237
20000649	Biologist 3	1.00	1.00	1.00	64,051 - 77,544	74,055
20000266	Cashier	2.00	2.00	2.00	32,530 - 39,170	77,164
20000539	Clerical Assistant 2	7.00	6.00	3.00	30,919 - 37,257	109,183

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
90000539	Clerical Assistant 2 - Hourly	0.35	0.00	0.00	30,919 - 37,257	-
20000207	Combination Inspector 1	0.00	0.00	1.00	54,232 - 65,555	54,232
20000214	Combination Inspector 2	33.00	32.00	28.00	56,960 - 68,778	1,841,933
90000214	Combination Inspector 2 - Hourly	1.75	0.35	0.70	56,960 - 68,778	44,008
20001168	Deputy Director	5.00	5.00	6.00	48,516 - 178,445	784,047
20000103	Development Project Manager 1	10.00	10.00	10.00	59,775 - 72,022	682,666
20000104	Development Project Manager 2	19.50	20.00	20.00	68,821 - 83,109	1,622,563
20000105	Development Project Manager 3	11.00	11.00	11.00	79,328 - 95,915	1,048,300
20001100	Development Services Director	1.00	1.00	1.00	61,107 - 231,494	180,775
20000082	Electrical Inspector 2	9.00	10.00	10.00	56,960 - 68,778	665,261
90000082	Electrical Inspector 2 - Hourly	0.00	0.35	0.00	56,960 - 68,778	-
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	54,404
20000178	Information Systems Administrator	1.00	1.00	1.00	75,890 - 91,919	91,919
20000290	Information Systems Analyst 2	2.00	3.00	3.00	55,843 - 67,489	167,529
20000998	Information Systems Analyst 4	1.00	1.00	1.00	68,971 - 83,561	81,793
20001018	Land Surveying Assistant	7.00	5.00	5.00	59,775 - 72,022	335,384
20001019	Land Surveying Associate	2.00	5.00	5.00	68,821 - 83,109	396,533
20000346	Legislative Recorder 1	3.00	3.00	3.00	42,930 - 51,890	154,892
90001073	Management Intern - Hourly	0.50	2.50	3.00	25,075 - 30,167	90,502
20000093	Mechanical Inspector 2	10.00	10.00	10.00	56,960 - 68,778	653,460
90000093	Mechanical Inspector 2 - Hourly	1.05	0.35	0.35	56,960 - 68,778	19,936
20000669	Park Designer	1.00	1.00	1.00	68,864 - 83,152	68,864
20000680	Payroll Specialist 2	3.00	3.00	2.00	36,647 - 44,245	87,162
20000173	Payroll Supervisor	0.00	0.00	1.00	42,021 - 50,896	42,021
20000692	Plan Review Specialist 3	40.00	39.00	36.00	51,954 - 62,697	1,969,101
20000693	Plan Review Specialist 4	4.00	6.00	6.00	56,982 - 68,649	386,220
20001222	Program Manager	7.00	7.00	7.00	48,516 - 178,445	785,804
20000783	Public Information Clerk	40.00	40.00	40.00	32,530 - 39,170	1,477,634
90000783	Public Information Clerk - Hourly	0.70	0.00	0.00	32,530 - 39,170	-

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000885	Senior Civil Engineer	5.00	5.00	6.00	79,328 - 95,915	571,625
20000927	Senior Clerk/Typist	6.00	5.00	5.00	37,257 - 44,950	220,821
20000873	Senior Combination Inspector	6.00	6.00	6.00	65,405 - 78,984	456,336
20000400	Senior Drafting Aide	4.00	1.00	1.00	45,895 - 55,478	45,895
90000400	Senior Drafting Aide - Hourly	0.35	0.35	0.00	45,895 - 55,478	-
20000904	Senior Electrical Engineer	2.00	1.00	1.00	79,328 - 95,915	94,476
20000083	Senior Electrical Inspector	2.00	2.00	2.00	65,405 - 78,984	157,968
20000453	Senior Engineer-Fire Protection	1.00	2.00	2.00	79,328 - 95,915	190,391
20000900	Senior Engineering Aide	1.00	1.00	0.00	45,895 - 55,478	-
20000830	Senior Engineering Geologist	1.00	1.00	1.00	79,328 - 95,915	95,597
20001014	Senior Land Surveyor	1.00	1.00	1.00	79,328 - 95,915	95,915
20000015	Senior Management Analyst	1.00	1.00	1.00	61,322 - 74,128	74,128
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	79,328 - 95,915	191,830
20000094	Senior Mechanical Inspector	2.00	2.00	2.00	65,405 - 78,984	155,598
20000918	Senior Planner	12.00	13.00	15.00	70,042 - 84,688	1,218,376
90000918	Senior Planner - Hourly	0.35	0.35	0.35	70,042 - 84,688	29,641
20000099	Senior Structural Inspector	3.00	3.00	3.00	65,405 - 78,984	222,858
20000926	Senior Traffic Engineer	2.00	2.00	2.00	79,328 - 95,915	175,243
20000166	Structural Engineering Associate	21.00	22.00	21.00	68,821 - 83,109	1,593,016
90000166	Structural Engineering Associate - Hourly	1.40	0.70	0.00	68,821 - 83,109	-
20000923	Structural Engineering Senior	8.00	8.00	9.00	79,328 - 95,915	838,454
20000098	Structural Inspector 2	13.00	13.00	13.00	56,960 - 68,778	860,159
90000098	Structural Inspector 2 - Hourly	0.00	0.35	0.00	56,960 - 68,778	-
90000964	Student Engineer - Hourly	1.50	2.00	2.00	27,589 - 33,068	66,136
20000970	Supervising Management Analyst	1.00	1.00	1.00	68,971 - 83,561	83,561
20001002	Supervising Plan Review Specialist	7.00	8.00	7.00	62,654 - 75,525	512,161
20000756	Word Processing Operator	12.00	13.00	14.00	32,530 - 39,170	516,505
	Bilingual - Regular					69,888
	Budgeted Vacancy Savings					(2,987,202)
	Engineering Geologist Pay					26,806
	ICBO Certification					34,666

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
	Overtime Budgeted					1,241,558
	Reg Pay For Engineers					670,679
	Sick Leave - Hourly					5,288
	Special Pay Adjustment					2,908
	Structural Registration					4,619
	Termination Pay Annual Leave					30,378
FTE, Salaries, and Wages Subtotal		472.45	472.65	470.10		\$ 31,051,565

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 154,842	\$ 153,518	\$ 154,318	800
Flexible Benefits	3,934,566	4,770,438	4,868,502	98,064
Insurance	1,274	-	-	-
Long-Term Disability	68,636	-	-	-
Medicare	414,149	388,259	416,225	27,966
Other Post-Employment Benefits	2,288,597	2,412,462	2,510,840	98,378
Retiree Medical Trust	28,479	28,069	34,247	6,178
Retirement 401 Plan	19,439	17,349	17,930	581
Retirement ADC	6,943,619	9,386,770	9,424,980	38,210
Retirement DROP	106,886	121,017	95,320	(25,697)
Risk Management Administration	398,843	406,432	431,730	25,298
Supplemental Pension Savings Plan	1,823,253	1,853,070	2,024,825	171,755
Unemployment Insurance	47,095	48,568	48,681	113
Workers' Compensation	229,079	284,281	456,042	171,761
Fringe Benefits Subtotal	\$ 16,458,756	\$ 19,870,233	\$ 20,483,640	613,407
Total Personnel Expenditures			\$ 51,535,205	

Development Services

Local Enforcement Agency Fund

Department Expenditures

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Solid Waste Local Enforcement Agency	\$	691,146 \$	1,069,186 \$	1,150,243 \$	81,057
Total	\$	691,146 \$	1,069,186 \$	1,150,243 \$	81,057

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Solid Waste Local Enforcement Agency	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	121,639 \$	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	71,975	-
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.	0.00	7,380	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(11,132)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(36,830)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(71,975)	-
Total	0.00 \$	81,057 \$	-

Development Services

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 330,849	\$ 337,500	\$ 421,445	83,945
Fringe Benefits	192,245	238,389	276,083	37,694
PERSONNEL SUBTOTAL	523,094	575,889	697,528	121,639
NON-PERSONNEL				
Supplies	\$ 1,783	\$ 6,000	\$ 6,000	-
Contracts	132,671	240,223	203,494	(36,729)
Information Technology	27,946	24,869	13,737	(11,132)
Energy and Utilities	3,034	3,068	2,967	(101)
Other	2,602	6,574	6,574	-
Transfers Out	-	212,563	219,943	7,380
Capital Expenditures	16	-	-	-
NON-PERSONNEL SUBTOTAL	168,052	493,297	452,715	(40,582)
Total	\$ 691,146	\$ 1,069,186	\$ 1,150,243	81,057

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 158,537	\$ 273,863	\$ 273,863	-
Licenses and Permits	597,327	501,830	501,830	-
Other Revenue	185	-	-	-
Rev from Money and Prop	8,306	10,724	10,724	-
Total	\$ 764,354	\$ 786,417	\$ 786,417	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000539	Clerical Assistant 2	1.00	1.00	1.00	\$ 30,919 - 37,257	\$ 37,257
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	56,896 - 68,971	52,191
20000548	Hazardous Materials Inspector 3	1.00	1.00	0.00	62,676 - 75,933	-
20000550	Hazardous Materials Inspector 3	2.00	2.00	3.00	62,676 - 75,933	223,534

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001222	Program Manager	1.00	1.00	1.00	48,516 - 178,445	108,463
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00	\$	421,445

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,285	\$ 1,470	\$ 1,518	48
Flexible Benefits	50,156	59,998	71,703	11,705
Long-Term Disability	845	-	-	-
Medicare	5,036	4,894	6,123	1,229
Other Post-Employment Benefits	28,867	30,005	36,744	6,739
Retiree Medical Trust	145	126	312	186
Retirement ADC	70,565	109,084	110,178	1,094
Retirement DROP	4,319	4,302	4,444	142
Risk Management Administration	5,033	5,055	6,318	1,263
Supplemental Pension Savings Plan	20,689	19,801	29,435	9,634
Unemployment Insurance	610	605	709	104
Workers' Compensation	4,697	3,049	8,599	5,550
Fringe Benefits Subtotal	\$ 192,245	\$ 238,389	\$ 276,083	\$ 37,694
Total Personnel Expenditures			\$ 697,528	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,792,547	\$ 6,223,199	\$ 172,721
Continuing Appropriation - Operating	-	-	5,336,349
Operating Reserve	3,247,429	4,175,337	-
Pension Stability Reserve	875,949	875,949	-
TOTAL BALANCE AND RESERVES	\$ 12,915,925	\$ 11,274,485	\$ 5,509,070
REVENUE¹			
Charges for Services	\$ 10,257,099	\$ 9,782,173	\$ 9,482,173
Fines Forfeitures and Penalties	6,500	-	-
Licenses and Permits	48,154,352	49,458,880	53,427,616
Other Revenue	1,199,036	1,216,023	1,216,023
Revenue from Use of Money and Property	338,296	110,072	110,072
Transfers In	1,984,943	1,415,057	243,439
TOTAL REVENUE	\$ 61,940,225	\$ 61,982,205	\$ 64,479,323
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 74,856,150	\$ 73,256,690	\$ 69,988,393
OPERATING EXPENSE			
Personnel Expenses	\$ 28,557,399	\$ 29,336,835	\$ 31,051,565
Fringe Benefits	16,458,756	19,870,233	20,483,640
Supplies	1,737,795	1,401,852	1,403,118
Contracts	10,420,558	9,932,933	9,614,446
Information Technology	3,238,867	2,272,176	2,120,642
Energy and Utilities	620,097	635,238	678,108
Other Expenses	561,616	483,127	483,127
Transfers Out	-	4,542,500	4,625,579
Capital Expenditures	1,626	-	-
Debt Expenses	1,984,943	1,984,943	1,984,945
TOTAL OPERATING EXPENSE	\$ 63,581,657	\$ 70,459,837	\$ 72,445,170
TOTAL EXPENSE	\$ 63,581,657	\$ 70,459,837	\$ 72,445,170
RESERVES			
Operating Reserve	\$ 4,175,337	\$ 2,796,853	\$ -
Pension Stability Reserve	875,949	-	237,420
TOTAL RESERVES	\$ 5,051,286	\$ 2,796,853	\$ 237,420
BALANCE	\$ 6,223,206	\$ -	\$ (2,694,197)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 74,856,150	\$ 73,256,690	\$ 69,988,393

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

¹On June 18, 2018, the City Council approved an increase in the Development Services Enterprise Fund User Fees for Fiscal Years 2019 - 2020 which will address the projected deficit. Due to timing, the FY 2019 Adopted Budget does not reflect the increased revenue.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 881,094	\$ 954,303	\$ 755,594
TOTAL BALANCE AND RESERVES	\$ 881,094	\$ 954,303	\$ 755,594
REVENUE			
Charges for Services	\$ 158,537	\$ 273,863	\$ 273,863
Licenses and Permits	597,327	501,830	501,830
Other Revenue	185	-	-
Revenue from Use of Money and Property	8,306	10,724	10,724
TOTAL REVENUE	\$ 764,354	\$ 786,417	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,645,449	\$ 1,740,720	\$ 1,542,011
OPERATING EXPENSE			
Personnel Expenses	\$ 330,849	\$ 337,500	\$ 421,445
Fringe Benefits	192,245	238,389	276,083
Supplies	1,783	6,000	6,000
Contracts	132,671	240,223	203,494
Information Technology	27,946	24,869	13,737
Energy and Utilities	3,034	3,068	2,967
Other Expenses	2,602	6,574	6,574
Transfers Out	-	212,563	219,943
Capital Expenditures	16	-	-
TOTAL OPERATING EXPENSE	\$ 691,146	\$ 1,069,186	\$ 1,150,243
TOTAL EXPENSE	\$ 691,146	\$ 1,069,186	\$ 1,150,243
BALANCE	\$ 954,303	\$ 671,534	\$ 391,768
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,645,449	\$ 1,740,720	\$ 1,542,011

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Economic Development



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Economic Development



Department Description

The Economic Development Department (EDD) is comprised of several work units including Business Expansion Attraction and Retention (BEAR), Community Development, Promise Zone and Fiscal Operations. The Department implements economic and community development programs in order to create and sustain a resilient and economically prosperous City. Inclusive economic growth, revenue enhancement, and community revitalization are accomplished by attracting new companies, retaining and/or expanding existing companies, making San Diego competitive in emerging markets, revitalizing and investing in older business communities and creating opportunities for disadvantaged communities and vulnerable populations.

The BEAR Division provides services to businesses such as technical assistance, due diligence, expedited permitting, policy/legislative advocacy, utilities coordination and application support for financial incentives. The Community Development Division administers the Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development (HUD). The six Consolidated Plan goals of the CDBG program include job readiness and economic development programs; public infrastructure needs; affordable housing; homelessness; vulnerable populations; and HIV/AIDS housing, health, and support services. The Promise Zone is a federally designated area representing the City's most disadvantaged and underserved communities. Through the Promise Zone initiative, partners work together to deliver comprehensive support, accelerate revitalization, and improve the quality of life for residents.

The Department's mission is:

To cultivate economic and community development opportunities that serve businesses, neighborhoods, and residents

The Department's vision is:

A catalyst for economic prosperity and community investment

Economic Development

Goals and Objectives

Goal 1: Strategically invest in the growth and development of businesses, neighborhoods, and residents

- Leverage funding for greater commercial neighborhood benefit
- Invest in affordable housing options
- Expand economic opportunities for all
- Increase access to quality public and private facilities and services

Goal 2: Cultivate a globally competitive, sustainable, and resilient local economy

- Maintain and build on San Diego’s competitive advantage by increasing workforce development, quality of life, and innovation
- Increase the number of San Diegans with middle-income jobs
- Increase small and neighborhood business activity

Goal 3: Provide high quality public service

- Receive on average a rating of 90% “good” or “excellent” customer service scores from internal and external customers
- Increase overall awareness of department programs, incentives, and services with the public
- Highlight successes and impacts of department programs and initiatives

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Amount of CO2 emissions reduced community-wide and from City operations ¹	15%	19.3%	15%	TBD	15%
Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG)) ²	418,539	300,785	500,000	TBD	250,000
Percentage growth in jobs created or preserved by the expansion, attraction and retention of employers working with the Department ³	50%	16%	50%	-27%	0%
Percentage growth in number of companies working with the Department that result in international trade or investment ⁴	50%	167%	50%	200%	20%
Percentage growth in the number of districts formed ⁵	5%	6%	5%	0%	5%
Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs ⁶	5%	111%	5%	-14%	10%
Total amount of federal funds expended for affordable housing	\$14.2M	\$15.9M	\$19.0M	\$19.4M	\$21.5M

Economic Development

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Total amount of federal funds expended for economic development programs ⁷	\$1.4M	\$1.4M	\$4.5M	\$1.6M	\$6M
Total amount of funds expended for infrastructure projects and community service ⁸	\$12.4M	\$13.3M	\$15.7M	\$28.8M	\$21M

1.FY 2017 Actual numbers were finalized and reflected a 19.3% reduction in CO2 emissions. CO2 emissions are calculated for calendar years and available for review at the end of the following calendar year. Targets have been adopted for 2020, 2030 and 2035.

2.Complete FY 2018 Actual numbers are not available until after project close-out reports are submitted by grant sub-recipients, approved by department project managers and reported to the Housing and Urban Development Department at the end of September.

3.Last year, more than 2,281 jobs were retained or grew because they worked with department programs. Business investment in projects varies from year-to-year based on the time required to complete projects and fluctuations in industries. EDD's job creation and retention metric is indicative of an economy spurs growth of small to medium sized businesses where job growth is in the dozens and not hundreds. San Diego has very few large corporations and majority of staff time is with smaller entities which proportionally have less employees to impact. In addition, this is an indicator of a market that is over-due for correction and expansion projects are showing signs of slowing. Any increase in job numbers and retention of jobs is a positive win for San Diego.

4.Department-wide emphasis in foreign direct investment, world trade center activities and the Foreign Trade Zone program resulted in a significant increase in the number of companies. There were 24 companies assisted by EDD in FY18 - Metro Connect 15, FTZ 3, EB5 6. This is up from 8 companies assisted in FY17.

5.Districts administered are the Tourism Marketing District, the Downtown Property Business Improvement District (PBID), Maintenance Assessment Districts (MAD), Business Improvement Districts (BID), and Community Parking Districts. There are many districts in the process of formation; however, the last district formed was North Park PBID in FY2017 with assessments beginning FY2018. Litigation for La Jolla MAD occurred in FY 2018.

6.Last year, 2,518 small businesses were assisted. Measures were taken internally to accurately track and reflect business assistance provided. The number of businesses assisted is likely reduced because of the additional City tools that are available online. The zoning portal has assisted more than 13,000 inquiries through OpenCounter enabling clients to seek readily available information about permitted uses instead of coming in or calling. In addition, the Business Walks in FY18 generated half the number of surveys collected (280 vs 562) because they were generally smaller business corridors (North Park, Morena, Adams Avenue, East Village) whereas last year there were large commercial corridors (College, El Cajon Boulevard and Hillcrest). In addition, the Storefront Improvement Program went through a complete 8 month overhaul and re-launched in February 2018.

7.The decrease is due to \$1.3M in projects carried forward to FY 2019.

8.The increase is due to \$6M from prior year FY 2017 projects expended in FY 2018.



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Economic Development

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	56.00	63.85	59.35	(4.50)
Personnel Expenditures	\$ 5,840,494	\$ 7,092,334	\$ 7,155,403	\$ 63,069
Non-Personnel Expenditures	7,472,152	8,945,775	8,121,109	(824,666)
Total Department Expenditures	\$ 13,312,646	\$ 16,038,109	\$ 15,276,512	\$ (761,597)
Total Department Revenue	\$ 6,529,873	\$ 8,249,980	\$ 7,614,510	\$ (635,470)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
BID & Commercial MAD	\$ 35,910	- \$	- \$	-
Business Expansion, Attraction & Retention	3,988,961	4,345,326	4,384,033	38,707
Community Development	1,750,079	2,395,900	2,331,691	(64,209)
Economic Development	7,505,106	6,642,476	6,537,031	(105,445)
Economic Growth Services	12,171	-	-	-
Small Business & Neighborhoods	20,420	-	-	-
Total	\$ 13,312,646	\$ 13,383,702	\$ 13,252,755	(130,947)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Business Expansion, Attraction & Retention	19.00	19.00	20.00	1.00
Community Development	15.00	20.00	19.00	(1.00)
Economic Development	22.00	24.85	20.35	(4.50)
Total	56.00	63.85	59.35	(4.50)

Economic Development

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safe Parking Program Addition of non-personnel expenditures to support the Homeless Safe Parking Program operated by Jewish Family Services.	0.00 \$	410,667 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	405,792	-
Housing Navigation Center Addition of non-personnel expenditures associated with the contribution to the San Diego Housing Commission for the Housing Navigation Center.	0.00	300,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	71,904	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	52,924	-
San Diego Misdemeanants At-Risk Track Program Support Addition of non-personnel expenditures associated with the San Diego Misdemeanants At-Risk Track (SMART) Program.	0.00	40,000	-
Department of Sustainability Restructure Transfer of 2.00 FTE positions from the Economic Development Department to the newly created Department of Sustainability supported by the General Fund.	(2.00)	(3,462)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.50)	(74,792)	82,840
Reduction of Economic Development Program Support Reduction of non-personnel expenditures associated with programs such as the Business Cooperation Program, Small Business Enhancement Program, CONNECT2Careers Program, and San Diego Housing Commission Programs.	0.00	(267,894)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(1,066,086)	(87,660)
Total	(4.50) \$	(130,947) \$	(4,820)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 3,680,573 \$	4,282,917 \$	4,343,073 \$	60,156

Economic Development

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits	2,159,921	2,809,417	2,812,330	2,913
PERSONNEL SUBTOTAL	5,840,494	7,092,334	7,155,403	63,069
NON-PERSONNEL				
Supplies	\$ 28,223	\$ 10,042	9,145	(897)
Contracts	6,479,009	5,354,780	5,193,518	(161,262)
Information Technology	368,763	299,765	352,689	52,924
Energy and Utilities	7,107	2,139	6,000	3,861
Other	273,970	309,642	221,000	(88,642)
Transfers Out	315,000	315,000	315,000	-
Capital Expenditures	80	-	-	-
NON-PERSONNEL SUBTOTAL	7,472,152	6,291,368	6,097,352	(194,016)
Total	\$ 13,312,646	\$ 13,383,702	\$ 13,252,755	(130,947)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 4,293,400	\$ 5,378,906	5,374,086	(4,820)
Other Revenue	1,740	-	-	-
Rev from Money and Prop	(11)	-	-	-
Rev from Other Agencies	2,064,744	216,667	216,667	-
Transfers In	170,000	-	-	-
Total	\$ 6,529,873	\$ 5,595,573	\$ 5,590,753	(4,820)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	1.00	1.00	\$ 32,530 - 39,170	\$ 32,530
20000012	Administrative Aide 1	3.00	2.00	1.00	38,181 - 46,002	45,312
20000024	Administrative Aide 2	3.00	3.00	4.00	43,983 - 53,028	194,485
90000024	Administrative Aide 2 - Hourly	0.00	0.35	0.35	43,983 - 53,028	18,560
20000116	Assistant Engineer-Traffic	1.00	1.00	1.00	59,775 - 72,022	62,547
20000119	Associate Management Analyst	3.00	3.00	2.00	55,843 - 67,489	116,217

Economic Development

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000295	Community Development Coordinator	5.00	6.00	6.00	79,263 - 95,958	575,748
20000300	Community Development Specialist 2	10.00	10.00	11.00	55,843 - 67,489	669,349
20000301	Community Development Specialist 3	1.00	4.00	4.00	64,309 - 77,759	279,177
20000303	Community Development Specialist 4	10.00	11.00	12.00	68,971 - 83,561	967,483
20001101	Department Director	1.00	1.00	1.00	61,107 - 231,494	165,280
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	123,960
20000104	Development Project Manager 2	1.00	0.00	0.00	68,821 - 83,109	-
20000924	Executive Secretary	0.00	1.00	1.00	44,993 - 54,404	50,262
90001073	Management Intern - Hourly	4.00	4.50	2.00	25,075 - 30,167	60,334
20000172	Payroll Specialist 1	0.00	1.00	1.00	35,039 - 42,175	41,542
20000680	Payroll Specialist 2	1.00	0.00	0.00	36,647 - 44,245	-
20001222	Program Manager	5.00	7.00	6.00	48,516 - 178,445	679,564
20000015	Senior Management Analyst	2.00	3.00	2.00	61,322 - 74,128	135,450
20000918	Senior Planner	1.00	1.00	0.00	70,042 - 84,688	-
20000926	Senior Traffic Engineer	1.00	1.00	1.00	79,328 - 95,915	90,148
20000970	Supervising Management Analyst	1.00	1.00	1.00	68,971 - 83,561	83,561
20000756	Word Processing Operator	0.00	1.00	1.00	32,530 - 39,170	38,387
	Bilingual - Regular					5,824
	Budgeted Vacancy Savings					(120,152)
	Overtime Budgeted					3,835
	Reg Pay For Engineers					13,728
	Sick Leave - Hourly					3,193
	Termination Pay Annual Leave					6,749
FTE, Salaries, and Wages Subtotal		56.00	63.85	59.35		\$ 4,343,073

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 33,170	\$ 34,891	\$ 33,679	(1,212)
Flexible Benefits	531,651	701,605	707,348	5,743

Economic Development

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Long-Term Disability	9,725	-	-	-
Medicare	52,853	59,223	60,051	828
Other Post-Employment Benefits	277,704	324,054	336,820	12,766
Retiree Medical Trust	3,483	4,745	5,111	366
Retirement 401 Plan	5,063	5,133	5,910	777
Retirement ADC	939,052	1,295,429	1,227,614	(67,815)
Retirement DROP	18,890	17,044	18,894	1,850
Risk Management Administration	48,398	54,594	57,915	3,321
Supplemental Pension Savings Plan	201,851	258,153	262,234	4,081
Unemployment Insurance	6,633	7,601	7,232	(369)
Workers' Compensation	31,449	46,945	89,522	42,577
Fringe Benefits Subtotal	\$ 2,159,921	\$ 2,809,417	\$ 2,812,330	\$ 2,913
Total Personnel Expenditures		\$ 7,155,403		

Successor Agency Admin & Project - CivicSD Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Economic Development	\$ -	\$ 2,654,407	\$ 2,023,757	(630,650)
Total	\$ -	\$ 2,654,407	\$ 2,023,757	(630,650)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Successor Agency Adjustment to non-personnel expenditures and associated revenue according to the Successor Agency Fiscal Year 2019 Budget.	0.00 \$	(630,650) \$	(630,650)
Total	0.00 \$	(630,650) \$	(630,650)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 2,654,407	\$ 2,023,757	(630,650)

Economic Development

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL SUBTOTAL	-	2,654,407	2,023,757	(630,650)
Total	\$ -	\$ 2,654,407	\$ 2,023,757	\$ (630,650)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Other Agencies	\$ -	\$ 2,654,407	\$ 2,023,757	(630,650)
Total	\$ -	\$ 2,654,407	\$ 2,023,757	\$ (630,650)

Economic Development

Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
REVENUE			
Revenue from Other Agencies	\$ -	\$ 2,654,407	\$ 2,023,757
TOTAL REVENUE	\$ -	\$ 2,654,407	\$ 2,023,757
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ 2,654,407	\$ 2,023,757
OPERATING EXPENSE			
Contracts	\$ -	\$ 2,654,407	\$ 2,023,757
TOTAL OPERATING EXPENSE	\$ -	\$ 2,654,407	\$ 2,023,757
TOTAL EXPENSE	\$ -	\$ 2,654,407	\$ 2,023,757
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 2,654,407	\$ 2,023,757

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance..



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Environmental Services



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Environmental Services



Department Description

The Environmental Services Department ensures that City of San Diego residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management.

The Collection Services Division provides weekly residential refuse collection, biweekly collection of recyclables and greens, and collection and maintenance of street litter containers in business districts.

The Disposal & Environmental Protection Division operates a full-service landfill and organic recycling facility at the Miramar Landfill; maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; and provides household hazardous waste education and outreach.

The Waste Reduction Division is responsible for zero waste planning; provides education, training, and programs for residents and businesses; enforces solid waste and recycling codes; and conducts waste removal, illegal dump abatements and community cleanups.

The Department's mission is:

To reliably manage solid waste, conserve resources, and protect the environment

The Department's vision is:

Sustainable communities for all

Environmental Services

Goals and Objectives

Goal 1: *Protect and enhance environmental quality*

- Reduce greenhouse gas emissions consistent with the adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

Goal 2: *Promote fiscal integrity and stability*

- Ensure the stability of the Department's financial system within a zero waste environment

Goal 3: *Ensure excellence in service delivery*

- Provide excellent customer service

Goal 4: *Maintain a safe and innovative workforce*

- Provide an environment that fosters success and innovation
- Promote an environment of safe working practices

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of Compressed Natural Gas (CNG) waste collection vehicles increased by 2035 ¹	8%	15%	30%	28%	50%
Percentage increase of City landfill gas collection ²	N/A	N/A	N/A	N/A	N/A
Percent of programs implemented to achieve the Zero Waste goal of 75%	8%	8%	19%	19%	44%
Tons of household hazardous waste collected citywide ³	245	356	340	388	350
Percentage reduction in kilowatt-hours (kWh) of City-owned facilities ⁴	5%	7%	9%	7%	12%
Collection Services complaint rate (per 10,000 stops)	< 0.5%	0.1%	< 0.5%	0.1%	< 0.5%
Percentage of clients who indicate that they are satisfied with services provided	90%	99%	99%	100%	100%

1. The FY 2019 Target was changed as the total number of vehicles in the fleet was reduced from 132 to 129.

2. Gas expansion project under design; target for 2020 is to capture 80% landfill emissions.

3. For the FY 2018 Actual, increased participation in community collection activities, household hazardous waste events, and sharp/needle kiosk sites has resulted in increased tons of household hazardous waste being collected.

4. In FY 2019, this performance indicator was removed from the Environmental Services Department as the Energy & Sustainability program was transferred to the newly created Office of Sustainability. The lighting retrofit project was delayed, savings are anticipated in FY 2019.

Environmental Services

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	415.31	425.61	423.50	(2.11)
Personnel Expenditures	\$ 38,675,493	\$ 43,440,906	\$ 42,301,600	\$ (1,139,306)
Non-Personnel Expenditures	54,333,776	63,686,701	63,105,913	(580,788)
Total Department Expenditures	\$ 93,009,269	\$ 107,127,607	\$ 105,407,513	\$ (1,720,094)
Total Department Revenue	\$ 64,455,024	\$ 58,614,562	\$ 56,590,045	\$ (2,024,517)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	\$ 32,769,110	\$ 34,180,198	\$ 34,484,363	\$ 304,165
Disposal & Environmental Protection	1,809,263	2,017,082	1,962,901	(54,181)
Energy & Sustainability	291	-	-	-
Environmental Services	2,358,452	1,664,676	1,644,455	(20,221)
Waste Reduction	1,717,748	2,857,232	6,527,361	3,670,129
Total	\$ 38,654,865	\$ 40,719,189	\$ 44,619,080	\$ 3,899,891

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	107.87	107.87	107.87	0.00
Disposal & Environmental Protection	17.50	15.95	15.45	(0.50)
Environmental Services	13.50	13.16	14.16	1.00
Waste Reduction	18.24	18.58	34.24	15.66
Total	157.11	155.56	171.72	16.16

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Clean SD	16.00	\$ 4,216,526	-
Addition of expenditures to support the Mayor's Clean SD Initiative. For additional information on Clean SD please refer to the Citywide Budget Overview section of Volume I.			

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,346,949	-
Refuse Fees Adjustment to reflect the cost of refuse disposal for General Fund Departments.	0.00	150,000	-
Mission Beach Summer Trash Collection Addition of one-time non-personnel expenditures associated with increased waste collection services in Mission Beach.	0.00	70,000	-
Public Information Clerk Addition of 1.00 Public Information Clerk to support increase in Get It Done application service requests.	1.00	55,072	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	9,249	-
Reduction of Overtime Reduction of overtime expenditures in the Code Compliance Division.	0.00	(18,706)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in contractual services and supplies.	0.00	(42,735)	-
Reduction of Rear Loader Packer Reduction of spare Rear Loader Packer in the weekly residential refuse collection program.	0.00	(54,027)	-
Redistribution of Positions Redistribution of positions to better align the budget with department operations.	(0.84)	(78,957)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(278,175)	-
Tipping Fee Discount Continuation of \$2 per ton discount in tipping fees from the weekly residential refuse collection program to the General Fund.	0.00	(600,000)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(875,305)	-
Revenue from Revised User Fees Adjustment to reflect anticipated revenue changes from the implementation of new or revised user fee charges.	0.00	-	7,899
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(158,000)
Total	16.16 \$	3,899,891 \$	(150,101)

Environmental Services

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 8,555,124	\$ 8,494,068	\$ 9,407,673	913,605
Fringe Benefits	6,245,363	7,321,034	7,482,008	160,974
PERSONNEL SUBTOTAL	14,800,487	15,815,102	16,889,681	1,074,579
NON-PERSONNEL				
Supplies	\$ 279,878	\$ 288,375	\$ 299,160	10,785
Contracts	19,526,293	21,547,624	23,659,077	2,111,453
Information Technology	621,697	979,198	701,023	(278,175)
Energy and Utilities	1,711,911	2,067,381	2,604,359	536,978
Other	6,495	18,926	13,580	(5,346)
Transfers Out	1,707,434	-	-	-
Capital Expenditures	670	2,583	452,200	449,617
NON-PERSONNEL SUBTOTAL	23,854,378	24,904,087	27,729,399	2,825,312
Total	\$ 38,654,865	\$ 40,719,189	\$ 44,619,080	3,899,891

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,040,806	\$ 1,121,946	\$ 941,845	(180,101)
Fines Forfeitures and Penalties	6,747	12,500	12,500	-
Licenses and Permits	122,480	110,000	140,000	30,000
Other Local Taxes	147,773	125,000	125,000	-
Other Revenue	143,744	110,000	110,000	-
Total	\$ 1,461,551	\$ 1,479,446	\$ 1,329,345	(150,101)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.23	1.35	2.35	\$ 32,530 - 39,170	\$ 83,830
20000012	Administrative Aide 1	1.40	0.80	0.80	38,181 - 46,002	34,739
20000024	Administrative Aide 2	0.43	0.20	0.20	43,983 - 53,028	10,608
20000860	Area Refuse Collection Supervisor	4.00	4.00	4.00	52,513 - 62,697	250,788

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000038	Asbestos and Lead Program Inspector	5.00	5.00	5.00	56,896 - 68,971	324,088
20000037	Asbestos Program Manager	1.00	1.00	1.00	75,374 - 91,468	83,347
20000088	Assistant Engineer-Mechanical	0.60	0.60	0.60	59,775 - 72,022	41,698
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	32,788 - 179,712	37,189
20000119	Associate Management Analyst	2.36	2.36	2.86	55,843 - 67,489	168,855
20000266	Cashier	1.00	1.00	1.00	32,530 - 39,170	34,811
20000306	Code Compliance Officer	16.00	15.00	19.00	38,461 - 46,282	827,556
20000307	Code Compliance Supervisor	1.00	2.00	3.00	44,305 - 53,028	141,638
20000301	Community Development Specialist 3	1.00	0.00	0.00	64,309 - 77,759	-
20000302	Community Development Specialist 3	1.00	2.00	2.00	64,309 - 77,759	155,372
20000354	Custodian 2	0.35	0.35	0.00	27,116 - 32,273	-
20001168	Deputy Director	0.91	0.86	0.86	48,516 - 178,445	110,536
20000863	District Refuse Collection Supervisor	1.20	1.20	1.20	61,623 - 73,806	85,726
20001149	Environmental Services Director	0.35	0.35	0.35	61,107 - 231,494	57,853
20000924	Executive Secretary	0.35	0.35	0.35	44,993 - 54,404	18,095
20000521	Hazardous Materials Inspector 2	3.50	3.50	3.50	56,896 - 68,971	236,637
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	62,676 - 75,933	74,794
20000494	Hazardous Materials Program Manager	0.00	0.45	0.45	75,374 - 91,468	41,162
20000501	Heavy Truck Driver 2	0.00	0.00	2.00	38,804 - 46,797	77,609
20000178	Information Systems Administrator	0.38	0.38	0.38	75,890 - 91,919	28,837
20000290	Information Systems Analyst 2	1.14	1.14	1.14	55,843 - 67,489	68,609
20000293	Information Systems Analyst 3	0.38	0.38	0.38	61,322 - 74,128	23,305
20000998	Information Systems Analyst 4	0.76	0.76	0.76	68,971 - 83,561	61,461
20000172	Payroll Specialist 1	0.56	0.56	0.56	35,039 - 42,175	21,309
20000680	Payroll Specialist 2	1.00	0.96	0.96	36,647 - 44,245	41,617
20001222	Program Manager	0.89	0.89	1.89	48,516 - 178,445	210,512
20000783	Public Information Clerk	5.04	5.04	6.04	32,530 - 39,170	227,817

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000776	Public Works Dispatcher	1.20	1.20	1.20	36,935 - 44,520	47,811
20001032	Public Works Supervisor	0.00	0.00	1.00	51,159 - 61,945	51,159
20000562	Recycling Specialist 2	0.50	0.50	0.50	55,843 - 67,489	27,922
20000565	Recycling Specialist 3	0.34	0.34	0.00	61,322 - 74,128	-
20001042	Safety and Training Manager	0.36	0.36	0.36	68,971 - 83,561	30,085
20000847	Safety Officer	0.35	0.35	0.35	59,818 - 72,237	24,276
20000854	Safety Representative 2	0.35	0.35	0.35	52,126 - 63,041	22,069
20000859	Sanitation Driver 1	10.00	10.00	10.00	38,138 - 45,616	391,026
20000857	Sanitation Driver 2	76.00	76.00	76.00	46,754 - 55,091	4,099,222
20000851	Sanitation Driver 3	9.00	9.00	9.00	49,096 - 57,798	520,182
20000885	Senior Civil Engineer	0.20	0.10	0.10	79,328 - 95,915	9,588
20000965	Senior Code Compliance Supervisor	1.00	1.00	2.00	48,731 - 58,486	105,204
20000015	Senior Management Analyst	0.60	0.45	0.45	61,322 - 74,128	32,340
20000947	Supervising Hazardous Materials Inspector	0.60	0.00	0.00	68,885 - 83,539	-
20000970	Supervising Management Analyst	1.08	1.08	1.43	68,971 - 83,561	114,383
20001053	Utility Worker 2	1.00	1.00	5.00	34,421 - 40,975	178,660
20000756	Word Processing Operator	0.35	0.00	0.00	32,530 - 39,170	-
	Bilingual - Regular					7,068
	Budgeted Vacancy Savings					(355,877)
	Confined Space Pay					1,268
	Overtime Budgeted					508,884
	Reg Pay For Engineers					1,440
	Termination Pay Annual Leave					10,565
FTE, Salaries, and Wages Subtotal		157.11	155.56	171.72		\$ 9,407,673

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,375	\$ 22,113	\$ 19,898	(2,215)
Flexible Benefits	1,442,937	1,726,262	1,918,530	192,268
Long-Term Disability	20,558	-	-	-
Medicare	119,799	109,118	124,066	14,948

Environmental Services

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other	712	-	-	-
Other Post-Employment Benefits	869,954	894,567	1,008,794	114,227
Retiree Medical Trust	4,635	5,458	7,996	2,538
Retirement 401 Plan	7,496	7,950	7,467	(483)
Retirement ADC	2,750,892	3,495,304	3,300,366	(194,938)
Retirement DROP	35,557	35,407	38,733	3,326
Risk Management Administration	151,512	150,659	173,496	22,837
Supplemental Pension Savings Plan	482,651	474,569	560,162	85,593
Unemployment Insurance	14,074	14,219	14,945	726
Workers' Compensation	322,210	385,408	307,555	(77,853)
Fringe Benefits Subtotal	\$ 6,245,363	\$ 7,321,034	\$ 7,482,008	160,974
Total Personnel Expenditures		\$ 16,889,681		

Automated Refuse Container Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000	200,000
Total	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000	200,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Non-Personnel Expenditures Addition of non-personnel expenditures for the purchase of automated refuse containers to support the weekly residential Refuse Collection Program.	0.00	\$ 200,000	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	100,000
Total	0.00	\$ 200,000	100,000

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Supplies	\$ 950,230	\$ 950,000	\$ 1,150,000	200,000

Environmental Services

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Contracts	128,508	150,000	150,000	-
Other	73	-	-	-
Transfers Out	600,000	-	-	-
NON-PERSONNEL SUBTOTAL	1,678,811	1,100,000	1,300,000	200,000
Total	\$ 1,678,811 \$	1,100,000 \$	1,300,000 \$	200,000

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,129,631 \$	900,000 \$	1,000,000 \$	100,000
Rev from Money and Prop	15,376	-	-	-
Total	\$ 1,145,007 \$	900,000 \$	1,000,000 \$	100,000

Energy Conservation Program Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Energy & Sustainability	\$ 2,874,113 \$	3,879,906 \$	- \$	(3,879,906)
Total	\$ 2,874,113 \$	3,879,906 \$	- \$	(3,879,906)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Energy & Sustainability	17.35	17.35	0.00	(17.35)
Total	17.35	17.35	0.00	(17.35)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department of Sustainability Restructure	(17.35)	(3,879,906)	(3,235,275)
Transfer of 17.35 FTE positions and associated non-personnel expenditures from the Environmental Services Department to the newly created Department of Sustainability.			

¹ In the Fiscal Year 2019 Adopted Budget, the Energy Conservation Program Fund is no longer budgeted in the Environmental Services Department. This fund is now budgeted in the Department of Sustainability.

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	(17.35) \$	(3,879,906) \$	(3,235,275)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 1,123,058	\$ 1,267,033	\$ -	(1,267,033)
Fringe Benefits	722,795	917,360	-	(917,360)
PERSONNEL SUBTOTAL	1,845,853	2,184,393	-	(2,184,393)
NON-PERSONNEL				
Supplies	\$ 13,641	\$ 11,152	\$ -	(11,152)
Contracts	808,654	649,651	-	(649,651)
Information Technology	187,484	997,104	-	(997,104)
Energy and Utilities	16,119	18,950	-	(18,950)
Other	2,282	5,300	-	(5,300)
Capital Expenditures	80	13,356	-	(13,356)
NON-PERSONNEL SUBTOTAL	1,028,260	1,695,513	-	(1,695,513)
Total	\$ 2,874,113	\$ 3,879,906	\$ -	(3,879,906)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 3,163,133	\$ 3,235,275	\$ -	(3,235,275)
Rev from Money and Prop	37,289	-	-	-
Rev from Other Agencies	500	-	-	-
Total	\$ 3,200,922	\$ 3,235,275	\$ -	(3,235,275)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	0.00	\$ 43,983 - 53,028	\$ -
20000070	Assistant Engineer-Civil	0.00	1.00	0.00	59,775 - 72,022	-
20000143	Associate Engineer-Civil	1.00	2.00	0.00	68,821 - 83,109	-
20000119	Associate Management Analyst	2.00	2.00	0.00	55,843 - 67,489	-

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001168	Deputy Director	1.00	1.00	0.00	48,516 - 178,445	-
20000551	Junior Engineer-Civil	1.00	0.00	0.00	51,653 - 62,547	-
90001073	Management Intern - Hourly	1.35	1.35	0.00	25,075 - 30,167	-
20001234	Program Coordinator	1.00	1.00	0.00	23,764 - 142,455	-
20001222	Program Manager	1.00	1.00	0.00	48,516 - 178,445	-
20000761	Project Officer 1	2.00	1.00	0.00	68,821 - 83,109	-
20000763	Project Officer 2	1.00	1.00	0.00	79,328 - 95,915	-
20000885	Senior Civil Engineer	1.00	1.00	0.00	79,328 - 95,915	-
20000015	Senior Management Analyst	1.00	1.00	0.00	61,322 - 74,128	-
20000970	Supervising Management Analyst	2.00	2.00	0.00	68,971 - 83,561	-
20000756	Word Processing Operator	1.00	1.00	0.00	32,530 - 39,170	-
FTE, Salaries, and Wages Subtotal		17.35	17.35	0.00	\$	-

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,237	\$ 9,735	\$ -	(9,735)
Flexible Benefits	144,474	192,956	-	(192,956)
Long-Term Disability	2,829	-	-	-
Medicare	17,108	18,224	-	(18,224)
Other Post-Employment Benefits	75,239	90,015	-	(90,015)
Retiree Medical Trust	652	1,104	-	(1,104)
Retirement ADC	369,505	481,991	-	(481,991)
Retirement DROP	5,173	4,460	-	(4,460)
Risk Management Administration	13,094	15,165	-	(15,165)
Supplemental Pension Savings Plan	74,943	89,772	-	(89,772)
Unemployment Insurance	1,921	2,201	-	(2,201)
Workers' Compensation	7,621	11,737	-	(11,737)
Fringe Benefits Subtotal	\$ 722,795	\$ 917,360	\$ -	(917,360)
Total Personnel Expenditures			\$ -	

Environmental Services

Recycling Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	\$ 15,279,364	\$ 18,886,671	\$ 18,836,605	(50,066)
Disposal & Environmental Protection	1,169,270	1,829,381	1,731,248	(98,133)
Environmental Services	2,041,728	2,299,719	2,498,281	198,562
Waste Reduction	1,339,703	2,494,878	2,740,312	245,434
Total	\$ 19,830,065	\$ 25,510,649	\$ 25,806,446	295,797

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	85.67	85.47	84.97	(0.50)
Disposal & Environmental Protection	5.34	5.05	5.55	0.50
Environmental Services	8.36	8.03	8.34	0.31
Waste Reduction	8.88	13.21	12.62	(0.59)
Total	108.25	111.76	111.48	(0.28)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,646,489	-
Operating Reserves Addition of ongoing non-personnel expenditures in order to meet the 45-day operating reserve target.	0.00	200,000	-
Redistribution of Positions Redistribution of positions to better align the budget with department operations.	1.48	171,760	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	56,163	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	28,137	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(1.76)	(45,627)	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(337,952)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(1,423,173)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	106,075
Total	(0.28) \$	295,797 \$	106,075

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 4,990,284 \$	5,709,543 \$	6,037,495 \$	327,952
Fringe Benefits	3,910,392	5,189,367	5,012,512	(176,855)
PERSONNEL SUBTOTAL	8,900,676	10,898,910	11,050,007	151,097
NON-PERSONNEL				
Supplies	\$ 1,065,753 \$	1,658,615 \$	1,668,477 \$	9,862
Contracts	8,809,630	10,882,431	11,254,846	372,415
Information Technology	228,051	641,153	303,201	(337,952)
Energy and Utilities	803,329	961,620	998,288	36,668
Other	22,385	27,089	27,562	473
Reserves	-	-	200,000	200,000
Transfers Out	-	-	56,163	56,163
Capital Expenditures	241	440,831	247,902	(192,929)
NON-PERSONNEL SUBTOTAL	10,929,389	14,611,739	14,756,439	144,700
Total	\$ 19,830,065 \$	25,510,649 \$	25,806,446 \$	295,797

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 19,184,351 \$	18,346,551 \$	18,446,551 \$	100,000
Fines Forfeitures and Penalties	2,296,533	1,000,000	1,000,000	-
Other Local Taxes	934,201	2,060,000	2,060,000	-
Other Revenue	30,049	30,000	30,000	-

Environmental Services

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	597,002	451,100	451,100	-
Rev from Other Agencies	638,439	350,000	350,000	-
Transfers In	653,295	-	6,075	6,075
Total	\$ 24,333,870 \$	22,237,651 \$	22,343,726 \$	106,075

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000011	Account Clerk	1.31	1.61	1.61	\$ 32,530 - 39,170 \$	62,884
20000012	Administrative Aide 1	0.10	0.00	0.00	38,181 - 46,002	-
20000024	Administrative Aide 2	1.31	1.50	1.50	43,983 - 53,028	70,262
20000860	Area Refuse Collection Supervisor	3.00	3.00	3.00	52,513 - 62,697	188,091
20000088	Assistant Engineer-Mechanical	0.40	0.40	0.40	59,775 - 72,022	27,803
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	32,788 - 179,712	32,940
20000143	Associate Engineer-Civil	0.45	0.00	0.00	68,821 - 83,109	-
20000119	Associate Management Analyst	1.75	1.75	2.25	55,843 - 67,489	144,663
20000266	Cashier	1.00	1.00	1.00	32,530 - 39,170	34,246
20000306	Code Compliance Officer	0.00	2.00	2.00	38,461 - 46,282	92,564
20000354	Custodian 2	0.31	0.31	0.31	27,116 - 32,273	8,410
20001168	Deputy Director	0.41	0.46	0.46	48,516 - 178,445	58,885
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	61,623 - 73,806	57,145
20001149	Environmental Services Director	0.31	0.31	0.31	61,107 - 231,494	51,241
20000924	Executive Secretary	0.31	0.31	0.31	44,993 - 54,404	16,032
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	56,896 - 68,971	100,065
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	62,676 - 75,933	75,933
20000494	Hazardous Materials Program Manager	0.00	0.45	0.45	75,374 - 91,468	41,162
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	37,429 - 44,584	44,584

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000178	Information Systems Administrator	0.28	0.28	0.28	75,890 - 91,919	21,252
20000290	Information Systems Analyst 2	0.84	0.84	0.84	55,843 - 67,489	50,560
20000293	Information Systems Analyst 3	0.28	0.28	0.28	61,322 - 74,128	17,172
20000998	Information Systems Analyst 4	0.56	0.56	0.56	68,971 - 83,561	45,281
90001073	Management Intern - Hourly	0.50	1.76	0.00	25,075 - 30,167	-
90000028	Management Trainee - Hourly	1.26	0.00	0.00	40,029 - 48,280	-
20000172	Payroll Specialist 1	0.41	0.41	0.41	35,039 - 42,175	15,602
20000680	Payroll Specialist 2	0.67	0.70	0.70	36,647 - 44,245	30,413
20001222	Program Manager	0.75	0.75	0.75	48,516 - 178,445	82,559
20000783	Public Information Clerk	1.28	1.28	1.28	32,530 - 39,170	49,616
20000776	Public Works Dispatcher	0.70	0.70	0.70	36,935 - 44,520	27,880
90000776	Public Works Dispatcher - Hourly	0.20	0.00	0.00	36,935 - 44,520	-
20001032	Public Works Supervisor	0.25	0.25	0.25	51,159 - 61,945	15,484
20000557	Recycling Program Manager	0.38	0.38	0.38	79,263 - 95,958	36,466
20000562	Recycling Specialist 2	2.46	4.46	4.46	55,843 - 67,489	260,982
20000565	Recycling Specialist 3	1.33	1.33	2.00	61,322 - 74,128	144,562
20001042	Safety and Training Manager	0.31	0.31	0.31	68,971 - 83,561	25,910
20000847	Safety Officer	0.31	0.31	0.31	59,818 - 72,237	21,492
20000854	Safety Representative 2	0.31	0.31	0.31	52,126 - 63,041	19,538
20000859	Sanitation Driver 1	12.00	12.00	12.00	38,138 - 45,616	488,918
20000857	Sanitation Driver 2	55.00	55.00	55.00	46,754 - 55,091	2,895,296
20000851	Sanitation Driver 3	5.00	5.00	5.00	49,096 - 57,798	288,990
20000927	Senior Clerk/Typist	1.11	1.11	1.11	37,257 - 44,950	48,154
20000015	Senior Management Analyst	0.46	0.41	0.41	61,322 - 74,128	29,484
20000947	Supervising Hazardous Materials Inspector	0.40	0.00	0.00	68,885 - 83,539	-
20000970	Supervising Management Analyst	1.12	1.12	1.43	68,971 - 83,561	114,980
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	68,971 - 83,561	83,561
20001053	Utility Worker 2	3.50	3.50	3.50	34,421 - 40,975	139,119
20000756	Word Processing Operator	0.31	0.00	0.00	32,530 - 39,170	-
	Bilingual - Regular					3,184
	Budgeted Vacancy Savings					(307,275)

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
	Confined Space Pay					1,120
	Exceptional Performance Pay-Classified					792
	Overtime Budgeted					261,821
	Termination Pay Annual Leave					17,672
FTE, Salaries, and Wages Subtotal		108.25	111.76	111.48		\$ 6,037,495

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 16,347	\$ 16,823	\$ 17,165	342
Flexible Benefits	865,372	1,181,817	1,214,628	32,811
Long-Term Disability	12,167	-	-	-
Medicare	72,617	75,516	82,196	6,680
Other Post-Employment Benefits	519,452	612,134	642,951	30,817
Retiree Medical Trust	2,696	4,239	5,194	955
Retirement 401 Plan	3,086	2,486	3,279	793
Retirement ADC	1,795,100	2,482,194	2,318,525	(163,669)
Retirement DROP	13,545	11,555	16,427	4,872
Risk Management Administration	90,757	103,134	110,564	7,430
Supplemental Pension Savings Plan	291,379	351,081	372,868	21,787
Unemployment Insurance	8,364	9,753	9,726	(27)
Workers' Compensation	219,512	338,635	218,989	(119,646)
Fringe Benefits Subtotal	\$ 3,910,392	\$ 5,189,367	\$ 5,012,512	(176,855)
Total Personnel Expenditures			\$ 11,050,007	

Refuse Disposal Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	\$ 792,931	\$ 1,374,543	\$ 1,229,286	(145,257)
Disposal & Environmental Protection	20,128,145	21,937,816	21,431,160	(506,656)
Environmental Services	3,365,233	5,618,642	4,069,481	(1,549,161)

Environmental Services

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Waste Reduction	5,685,105	6,986,862	6,952,060	(34,802)
Total	\$ 29,971,415	\$ 35,917,863	\$ 33,681,987	(2,235,876)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Collection Services	7.16	7.16	7.16	0.00
Disposal & Environmental Protection	75.66	82.00	82.00	0.00
Environmental Services	11.64	11.31	12.00	0.69
Waste Reduction	38.14	40.47	39.14	(1.33)
Total	132.60	140.94	140.30	(0.64)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 409,670	-
Addition of Non-Personnel Expenditures Addition of non-personnel expenditures to support Miramar Landfill Operations and Greenery.	0.00	141,275	-
Permits and Fees Addition of non-personnel expenses to support landfill permits and fees.	0.00	132,452	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	71,962	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(72,986)	-
Redistribution of Positions Redistribution of positions to better align the budget with department operations.	(0.64)	(98,001)	-
Reduction in Capital Expenditures Reduction in capital expenditures for vehicle and equipment.	0.00	(229,560)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(526,086)	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(2,064,602)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,154,784
Total	(0.64) \$	(2,235,876) \$	1,154,784

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 7,679,524	\$ 7,793,521	\$ 7,899,692	106,171
Fringe Benefits	5,448,954	6,748,980	6,462,220	(286,760)
PERSONNEL SUBTOTAL	13,128,478	14,542,501	14,361,912	(180,589)
NON-PERSONNEL				
Supplies	\$ 576,596	\$ 901,786	\$ 973,560	71,774
Contracts	13,233,772	15,116,196	14,625,676	(490,520)
Information Technology	1,385,652	1,144,703	618,617	(526,086)
Energy and Utilities	903,699	1,324,215	1,357,990	33,775
Other	34,859	41,317	33,503	(7,814)
Reserves	-	920,000	500,000	(420,000)
Transfers Out	669,551	1,000,000	1,071,962	71,962
Capital Expenditures	38,809	910,889	122,511	(788,378)
Debt	-	16,256	16,256	-
NON-PERSONNEL SUBTOTAL	16,842,937	21,375,362	19,320,075	(2,055,287)
Total	\$ 29,971,415	\$ 35,917,863	\$ 33,681,987	(2,235,876)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 31,556,764	\$ 29,547,751	\$ 30,667,751	1,120,000
Fines Forfeitures and Penalties	150	15,000	15,000	-
Licenses and Permits	1,882	-	-	-
Other Revenue	785,397	690,000	690,000	-
Rev from Money and Prop	770,230	459,439	459,439	-
Transfers In	807,434	-	34,784	34,784

Environmental Services

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	\$ 33,921,857	\$ 30,712,190	\$ 31,866,974	1,154,784

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.46	2.04	2.04	\$ 32,530 - 39,170	\$ 73,067
20000012	Administrative Aide 1	1.50	2.20	2.20	38,181 - 46,002	99,077
20000024	Administrative Aide 2	1.26	1.30	1.30	43,983 - 53,028	68,374
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	52,513 - 62,697	62,697
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	59,775 - 72,022	130,917
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	32,788 - 179,712	36,121
20000143	Associate Engineer-Civil	3.55	5.00	5.00	68,821 - 83,109	400,841
20000119	Associate Management Analyst	1.89	2.39	2.39	55,843 - 67,489	147,395
20000649	Biologist 3	1.00	1.00	1.00	64,051 - 77,544	77,544
20000354	Custodian 2	0.34	0.34	0.69	27,116 - 32,273	18,706
20001168	Deputy Director	1.68	1.68	1.68	48,516 - 178,445	212,800
20000389	Disposal Site Representative	6.00	8.00	8.00	34,056 - 41,125	309,602
20000390	Disposal Site Supervisor	2.00	2.00	2.00	53,823 - 65,061	126,364
20001149	Environmental Services Director	0.34	0.34	0.34	61,107 - 231,494	56,197
20000430	Equipment Operator 2	7.00	8.00	8.00	42,715 - 51,095	401,533
20000418	Equipment Technician 1	1.00	0.00	0.00	37,193 - 44,563	-
20000423	Equipment Technician 2	1.00	1.00	1.00	40,803 - 48,645	48,645
20000431	Equipment Technician 3	1.00	1.00	1.00	44,799 - 53,523	53,523
20000924	Executive Secretary	0.34	0.34	0.34	44,993 - 54,404	17,579
20001049	General Utility Supervisor	3.00	3.00	3.00	61,301 - 74,128	222,384
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	56,896 - 68,971	252,748
20000494	Hazardous Materials Program Manager	0.00	0.10	0.10	75,374 - 91,468	9,145
20000502	Heavy Truck Driver 1	4.00	5.00	5.00	37,429 - 44,584	194,300
20000501	Heavy Truck Driver 2	3.00	4.00	4.00	38,804 - 46,797	183,788

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000178	Information Systems Administrator	0.34	0.34	0.34	75,890 - 91,919	25,801
20000290	Information Systems Analyst 2	1.02	1.02	1.02	55,843 - 67,489	61,388
20000293	Information Systems Analyst 3	0.34	0.34	0.34	61,322 - 74,128	20,845
20000998	Information Systems Analyst 4	0.68	0.68	0.68	68,971 - 83,561	54,983
20000589	Laborer	11.00	11.00	11.00	30,145 - 35,904	378,403
20000580	Landfill Equipment Operator	18.00	19.00	19.00	49,096 - 58,722	1,102,275
20001018	Land Surveying Assistant	1.00	0.00	0.00	59,775 - 72,022	-
20001019	Land Surveying Associate	0.00	1.00	1.00	68,821 - 83,109	81,783
20000439	Master Fleet Technician	1.00	1.00	1.00	51,676 - 61,903	61,903
20000172	Payroll Specialist 1	0.03	0.03	0.03	35,039 - 42,175	1,144
20000680	Payroll Specialist 2	1.33	1.34	1.34	36,647 - 44,245	57,620
20001187	Principal Planner	1.00	1.00	1.00	48,516 - 178,445	113,480
20001222	Program Manager	1.36	1.36	1.36	48,516 - 178,445	141,006
20000783	Public Information Clerk	1.68	1.68	1.68	32,530 - 39,170	65,055
20000776	Public Works Dispatcher	0.10	0.10	0.10	36,935 - 44,520	3,983
20001032	Public Works Supervisor	1.75	1.75	1.75	51,159 - 61,945	107,470
20000557	Recycling Program Manager	0.62	0.62	0.62	79,263 - 95,958	59,492
20000562	Recycling Specialist 2	5.54	5.54	4.54	55,843 - 67,489	292,209
20000565	Recycling Specialist 3	2.33	1.33	2.00	61,322 - 74,128	147,144
20001042	Safety and Training Manager	0.33	0.33	0.33	68,971 - 83,561	27,577
20000847	Safety Officer	0.34	0.34	0.34	59,818 - 72,237	23,580
20000854	Safety Representative 2	0.34	0.34	0.34	52,126 - 63,041	21,434
20000885	Senior Civil Engineer	0.80	0.90	0.90	79,328 - 95,915	86,327
20000927	Senior Clerk/Typist	0.89	0.89	0.89	37,257 - 44,950	33,154
20000907	Senior Disposal Site Representative	2.00	2.00	2.00	37,257 - 45,078	85,340
20000015	Senior Management Analyst	0.94	1.14	1.14	61,322 - 74,128	82,747
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	79,328 - 95,915	79,328
20000918	Senior Planner	1.00	1.00	1.00	70,042 - 84,688	84,688
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	40,996 - 49,548	90,544
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	68,885 - 83,539	83,539
20000970	Supervising Management Analyst	1.80	1.80	1.14	68,971 - 83,561	90,291

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000561	Supervising Recycling Specialist	0.00	1.00	1.00	68,971 - 83,561	82,375
20001051	Utility Worker 1	8.00	8.00	8.00	31,542 - 37,494	284,956
20001053	Utility Worker 2	13.00	13.00	13.00	34,421 - 40,975	513,532
20000756	Word Processing Operator	1.34	1.00	1.00	32,530 - 39,170	38,582
	Bilingual - Regular					5,764
	Budgeted Vacancy Savings					(396,154)
	Confined Space Pay					12,568
	Exceptional Performance Pay-Classified					926
	Overtime Budgeted					545,271
	Reg Pay For Engineers					25,401
	Special Pay Adjustment					2,908
	Termination Pay Annual Leave					15,683
FTE, Salaries, and Wages Subtotal		132.60	140.94	140.30		\$ 7,899,692

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 36,128	\$ 37,786	\$ 31,877	(5,909)
Flexible Benefits	1,233,841	1,579,508	1,571,204	(8,304)
Long-Term Disability	17,611	-	-	-
Medicare	109,172	101,115	103,447	2,332
Other Post-Employment Benefits	728,522	806,684	825,409	18,725
Retiree Medical Trust	4,019	4,424	5,897	1,473
Retirement 401 Plan	2,138	1,986	1,364	(622)
Retirement ADC	2,453,145	3,340,878	2,985,824	(355,054)
Retirement DROP	29,121	29,370	27,663	(1,707)
Risk Management Administration	126,791	136,051	141,932	5,881
Supplemental Pension Savings Plan	470,564	461,266	497,085	35,819
Unemployment Insurance	11,979	12,798	12,229	(569)
Workers' Compensation	225,924	237,114	258,289	21,175
Fringe Benefits Subtotal	\$ 5,448,954	\$ 6,748,980	\$ 6,462,220	(286,760)
Total Personnel Expenditures			\$ 14,361,912	

Environmental Services

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$	391,818 \$	50,000 \$	50,000 \$	-
Total	\$	391,818 \$	50,000 \$	50,000 \$	-

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,744,048	\$ 1,210,243	\$ 1,210,243
TOTAL BALANCE AND RESERVES	\$ 1,744,048	\$ 1,210,243	\$ 1,210,243
REVENUE			
Charges for Services	\$ 1,129,631	\$ 900,000	\$ 1,000,000
Revenue from Use of Money and Property	15,376	-	-
TOTAL REVENUE	\$ 1,145,007	\$ 900,000	\$ 1,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,889,055	\$ 2,110,243	\$ 2,210,243
OPERATING EXPENSE			
Supplies	\$ 950,230	\$ 950,000	\$ 1,150,000
Contracts	128,508	150,000	150,000
Other Expenses	73	-	-
Transfers Out	600,000	-	-
TOTAL OPERATING EXPENSE	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000
TOTAL EXPENSE	\$ 1,678,811	\$ 1,100,000	\$ 1,300,000
BALANCE	\$ 1,210,243	\$ 1,010,243	\$ 910,243
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,889,055	\$ 2,110,243	\$ 2,210,243

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 19,110,576	\$ 23,134,381	\$ 10,034,659
Continuing Appropriation - CIP	953,951	444,571	15,390,386
Operating Reserve	2,880,000	3,360,000	3,360,000
Pension Stability Reserve	202,967	202,967	-
TOTAL BALANCE AND RESERVES	\$ 23,147,494	\$ 27,141,919	\$ 28,785,045
REVENUE			
Charges for Services	\$ 19,184,351	\$ 18,346,551	\$ 18,446,551
Fines Forfeitures and Penalties	2,296,533	1,000,000	1,000,000
Other Local Taxes	934,201	2,060,000	2,060,000
Other Revenue	30,049	30,000	30,000
Revenue from Other Agencies	638,439	350,000	350,000
Revenue from Use of Money and Property	597,002	451,100	451,100
Transfers In	653,295	-	6,075
TOTAL REVENUE	\$ 24,333,870	\$ 22,237,651	\$ 22,343,726
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 47,481,364	\$ 49,379,570	\$ 51,128,771
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ -	\$ 55,200
TOTAL CIP EXPENSE	\$ -	\$ -	\$ 55,200
OPERATING EXPENSE			
Personnel Expenses	\$ 4,990,284	\$ 5,709,543	\$ 6,037,495
Fringe Benefits	3,910,392	5,189,367	5,012,512
Supplies	1,065,753	1,658,615	1,668,477
Contracts	8,809,630	10,882,431	11,254,846
Information Technology	228,051	641,153	303,201
Energy and Utilities	803,329	961,620	998,288
Other Expenses	22,385	27,089	27,562
Transfers Out	-	-	56,163
Capital Expenditures	241	440,831	247,902
Reserves	-	-	200,000
TOTAL OPERATING EXPENSE	\$ 19,830,065	\$ 25,510,649	\$ 25,806,446
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,329,380	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,329,380	\$ -	\$ -
TOTAL EXPENSE	\$ 21,159,445	\$ 25,510,649	\$ 25,861,646
RESERVES			
Continuing Appropriation - CIP	\$ (375,429)	\$ 444,571	\$ 15,390,386
Operating Reserve	3,360,000	3,360,000	3,360,000
Pension Stability Reserve	202,967	202,967	56,163

Environmental Services

Recycling Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
TOTAL RESERVES	\$ 3,187,538	\$ 4,007,538	\$ 18,806,549
BALANCE	\$ 23,134,381	\$ 19,861,383	\$ 6,460,576
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 47,481,364	\$ 49,379,570	\$ 51,128,771

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 15,185,088	\$ 9,519,785	\$ 8,000,281
Continuing Appropriation - CIP	18,491,137	44,685,044	31,685,044
Pension Stability Reserve	290,830	290,830	-
TOTAL BALANCE AND RESERVES	\$ 33,967,055	\$ 54,495,659	\$ 39,685,325
REVENUE			
Charges for Services	\$ 31,556,764	\$ 29,547,751	\$ 30,667,751
Fines Forfeitures and Penalties	150	15,000	15,000
Licenses and Permits	1,882	-	-
Other Revenue	785,397	690,000	690,000
Revenue from Use of Money and Property	770,230	459,439	459,439
Transfers In	807,434	-	34,784
TOTAL REVENUE	\$ 33,921,857	\$ 30,712,190	\$ 31,866,974
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 67,888,912	\$ 85,207,849	\$ 71,552,299
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 651,971	\$ 13,000,000	\$ 4,076,800
TOTAL CIP EXPENSE	\$ 651,971	\$ 13,000,000	\$ 4,076,800
OPERATING EXPENSE			
Personnel Expenses	\$ 7,679,524	\$ 7,793,521	\$ 7,899,692
Fringe Benefits	5,448,954	6,748,980	6,462,220
Supplies	576,596	901,786	973,560
Contracts	13,233,772	15,116,196	14,625,676
Information Technology	1,385,652	1,144,703	618,617
Energy and Utilities	903,699	1,324,215	1,357,990
Other Expenses	34,859	41,317	33,503
Transfers Out	669,551	1,000,000	1,071,962
Capital Expenditures	38,809	910,889	122,511
Debt Expenses	-	16,256	16,256
Reserves	-	920,000	500,000
TOTAL OPERATING EXPENSE	\$ 29,971,415	\$ 35,917,863	\$ 33,681,987
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 178	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 178	\$ -	\$ -
TOTAL EXPENSE	\$ 30,623,564	\$ 48,917,863	\$ 37,758,787
RESERVES			
Continuing Appropriation - CIP	\$ 26,663,746	\$ 31,685,044	\$ 31,685,044
Operating Reserve	4,600,000	-	-
Pension Stability Reserve	290,830	-	71,962
TOTAL RESERVES	\$ 31,554,576	\$ 31,685,044	\$ 31,757,006

Environmental Services

Refuse Disposal Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BALANCE	\$ 5,710,772	\$ 4,604,942	\$ 2,036,506
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 67,888,912	\$ 85,207,849	\$ 71,552,299

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 48,190,004	\$ 30,190,004	\$ 30,190,004
TOTAL BALANCE AND RESERVES	\$ 48,190,004	\$ 30,190,004	\$ 30,190,004
REVENUE			
Revenue from Use of Money and Property	\$ 391,818	\$ 50,000	\$ 50,000
TOTAL REVENUE	\$ 391,818	\$ 50,000	\$ 50,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 48,581,822	\$ 30,240,004	\$ 30,240,004
BALANCE	\$ 48,581,822	\$ 30,240,004	\$ 30,240,004
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 48,581,822	\$ 30,240,004	\$ 30,240,004

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Ethics Commission



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Ethics Commission



Commission Description

Founded in 2001, the Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws, which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms. For more information concerning the Ethics Commission, please visit the Commission's website at www.sandiego.gov/ethics.

The Commission's mission is:

The mission of the Ethics Commission is to preserve public confidence in City government through education, advice and the prompt and fair enforcement of local governmental ethics laws.

The Commission's vision is:

The vision of the Ethics Commission is to advance the principles of open government, transparency, and an informed citizenry through the timely disclosure of financial information by candidates, political committees, lobbyists, and City Officials.

Goals and Objectives

Goal 1: Educate City officials, City candidates and lobbyists about the various provisions in the City's governmental ethics laws

- Provide prompt, informal advice via telephone, email and in person
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Provide live and online training courses for City officials, candidates, and lobbyists
- Provide live training courses on the Election Campaign Control Ordinance for City candidates

Ethics Commission

Goal 2: Ensure compliance with the City’s governmental ethics laws through audit and enforcement activities

- Conduct efficient and thorough investigations into alleged violations of the City’s ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City’s governmental ethics laws are effective in preventing corruption and the appearance of corruption

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of authorized investigations completed within 180 calendar days	90%	96%	90%	96%	90%
Percentage of authorized investigations completed within 360 calendar days	100%	100%	100%	100%	100%
Percentage of complaints reviewed within 30 calendar days	100%	100%	100%	100%	100%
Percentage of educational materials updated within 30 days of legislative changes (both State and local)	100%	100%	100%	100%	100%
Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	100%	100%	100%	100%	100%

Ethics Commission

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	5.00	5.00	5.00	0.00
Personnel Expenditures	\$ 867,234	\$ 954,988	\$ 1,011,386	\$ 56,398
Non-Personnel Expenditures	105,254	274,159	272,124	(2,035)
Total Department Expenditures	\$ 972,488	\$ 1,229,147	\$ 1,283,510	\$ 54,363
Total Department Revenue	\$ 38,006	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Ethics Commission	\$ 972,488	\$ 1,229,147	\$ 1,283,510	\$ 54,363
Total	\$ 972,488	\$ 1,229,147	\$ 1,283,510	\$ 54,363

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Ethics Commission	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 56,398	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(330)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,705)	-
Total	0.00	\$ 54,363	-

Ethics Commission

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 516,762	\$ 526,710	\$ 558,406	31,696
Fringe Benefits	350,471	428,278	452,980	24,702
PERSONNEL SUBTOTAL	867,234	954,988	1,011,386	56,398
NON-PERSONNEL				
Supplies	\$ 7,436	\$ 8,602	\$ 9,629	1,027
Contracts	73,255	239,331	238,911	(420)
Information Technology	20,762	20,289	18,584	(1,705)
Other	3,773	5,000	5,000	-
Capital Expenditures	27	937	-	(937)
NON-PERSONNEL SUBTOTAL	105,254	274,159	272,124	(2,035)
Total	\$ 972,488	\$ 1,229,147	\$ 1,283,510	54,363

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 153	\$ -	\$ -	-
Fines Forfeitures and Penalties	37,612	-	-	-
Other Revenue	241	-	-	-
Total	\$ 38,006	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001220	Executive Director	1.00	1.00	1.00	\$ 48,516 - 178,445	\$ 159,469
20001234	Program Coordinator	1.00	1.00	1.00	23,764 - 142,455	74,118
20001222	Program Manager	3.00	3.00	3.00	48,516 - 178,445	324,819
FTE, Salaries, and Wages Subtotal		5.00	5.00	5.00		\$ 558,406

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,657	\$ 10,701	\$ 11,352	651

Ethics Commission

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Flexible Benefits	57,736	69,707	72,705	2,998
Insurance	1,086	-	-	-
Long-Term Disability	1,364	-	-	-
Medicare	7,819	7,637	8,096	459
Other Post-Employment Benefits	28,455	30,005	30,620	615
Retiree Medical Trust	385	425	450	25
Retirement ADC	201,304	264,679	274,533	9,854
Risk Management Administration	4,958	5,055	5,265	210
Supplemental Pension Savings Plan	33,620	34,842	36,933	2,091
Unemployment Insurance	935	943	939	(4)
Workers' Compensation	2,152	4,284	12,087	7,803
Fringe Benefits Subtotal	\$ 350,471	\$ 428,278	\$ 452,980	\$ 24,702
Total Personnel Expenditures		\$	1,011,386	



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Financial Management



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Financial Management



Department Description

The Financial Management (FM) Department provides services to the Mayor and serves as an internal fiscal consultant to the City. FM prepares the budget in accordance with the City Charter. Throughout the year, FM monitors the City's expenditures and revenues, oversees budget transfers and adjustments, and reviews requests for Council and Mayoral Actions for the operating budget and the Capital Improvements Program (CIP).

The Financial Management department and Office of the City Comptroller were merged to create the Department of Finance in Fiscal Year 2019. This merger maximizes efficiencies and minimizes redundancies within the fiscal management of the City.

Financial Management staff are organized into these functions:

Budget Development - Coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives.

Financial Planning & Analysis - Develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues.

Budget Monitoring - Produces reports to Council to forecast year-end results and aid in budget adjustments throughout the year to accommodate unforeseen budget changes. **Systems** - Maintains the Funds Management module of the SAP system to ensure data accuracy of budgetary, reporting, monitoring, and control system. **Capital Budget Development & Monitoring** Develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure.

Personnel Expenditure Planning - Develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe rates, and conducts analyses to support labor negotiations.

The Department's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

Financial Management

The Department's vision is:

To set the national standard for municipal financial management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of annual reserves targets achieved	100%	100%	100%	100%	100%
Percentage of departments with actuals within 5% of projections ¹	90%	84%	90%	86%	90%
Percentage variance between Major General Fund revenue projections versus year-end actuals ²	2.00 %	0.00 %	2.00 %	0.23 %	2.00 %
Percentage of Annual Adopted and Added CIP Budget expended/committed ³	100%	157%	100%	120%	100%

1. Estimated amount for FY 2018; actuals are not finalized until approval of the Audited FY 2018 Comprehensive Annual Financial Report.

2. Estimated amount for FY 2018; actuals are not finalized until approval of the Audited FY 2018 Comprehensive Annual Financial Report .

3. This includes expenditure commitment of prior year funds. Estimated amount for FY 2018; actuals are not finalized until approval of the Audited FY 2018 Comprehensive Annual Financial Report.

Financial Management

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	32.00	31.00	0.00	(31.00)
Personnel Expenditures	\$ 3,682,654	\$ 3,988,567	\$ -	(3,988,567)
Non-Personnel Expenditures	276,283	382,649	-	(382,649)
Total Department Expenditures	\$ 3,958,937	\$ 4,371,216	\$ -	(4,371,216)
Total Department Revenue	\$ 531	\$ -	\$ -	-

General Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Financial Management	\$ 3,958,937	\$ 4,371,216	\$ -	(4,371,216)
Total	\$ 3,958,937	\$ 4,371,216	\$ -	(4,371,216)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Financial Management	32.00	31.00	0.00	(31.00)
Total	32.00	31.00	0.00	(31.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department of Finance Restructure	(31.00)	(4,371,216)	-
Restructure of 31.00 FTE positions and non-personnel expenditures from the Financial Management Department to the newly created Department of Finance.			
Total	(31.00) \$	(4,371,216) \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				

¹ In the Fiscal Year 2019 Adopted Budget, the budgets for the Financial Management Department and the Office of the City Comptroller were consolidated into the Department of Finance.

Financial Management

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Personnel Cost	\$ 2,371,148	\$ 2,421,464	\$ -	(2,421,464)
Fringe Benefits	1,311,507	1,567,103	-	(1,567,103)
PERSONNEL SUBTOTAL	3,682,654	3,988,567	-	(3,988,567)
NON-PERSONNEL				
Supplies	\$ 10,365	\$ 11,827	\$ -	(11,827)
Contracts	140,537	136,469	-	(136,469)
Information Technology	94,423	202,398	-	(202,398)
Energy and Utilities	24,793	27,155	-	(27,155)
Other	6,035	4,800	-	(4,800)
Capital Expenditures	130	-	-	-
NON-PERSONNEL SUBTOTAL	276,283	382,649	-	(382,649)
Total	\$ 3,958,937	\$ 4,371,216	\$ -	(4,371,216)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$ 531	\$ -	\$ -	-
Total	\$ 531	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	0.00	\$ 43,983 - 53,028	\$ -
20001035	Associate Budget Development Analyst	10.00	9.00	0.00	61,430 - 74,236	-
20001101	Department Director	1.00	1.00	0.00	61,107 - 231,494	-
20001168	Deputy Director	1.00	1.00	0.00	48,516 - 178,445	-
20000924	Executive Secretary	1.00	1.00	0.00	44,993 - 54,404	-
90001073	Management Intern - Hourly	1.00	1.00	0.00	25,075 - 30,167	-
20001234	Program Coordinator	6.00	6.00	0.00	23,764 - 142,455	-
20001036	Senior Budget Development Analyst	11.00	11.00	0.00	67,446 - 81,541	-
FTE, Salaries, and Wages Subtotal		32.00	31.00	0.00	\$	-

Financial Management

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 15,634	\$ 14,199	- \$	(14,199)
Flexible Benefits	318,244	366,657	-	(366,657)
Insurance	539	-	-	-
Long-Term Disability	6,187	-	-	-
Medicare	35,604	34,552	-	(34,552)
Other Post-Employment Benefits	171,563	174,029	-	(174,029)
Retiree Medical Trust	3,462	3,434	-	(3,434)
Retirement 401 Plan	5,945	5,724	-	(5,724)
Retirement ADC	582,890	791,530	-	(791,530)
Retirement DROP	723	-	-	-
Risk Management Administration	29,879	29,319	-	(29,319)
Supplemental Pension Savings Plan	123,720	125,062	-	(125,062)
Unemployment Insurance	4,201	4,262	-	(4,262)
Workers' Compensation	12,915	18,335	-	(18,335)
Fringe Benefits Subtotal	\$ 1,311,507	\$ 1,567,103	- \$	(1,567,103)
Total Personnel Expenditures		\$	-	



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Fire-Rescue



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Fire-Rescue



Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.4 million, Fire-Rescue operates 49 fire stations, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Department's mission is:

To provide the highest level of emergency/rescue services, hazard prevention, and safety education, while ensuring the protection of life, property, and the environment

The Department's vision is:

To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods

Goals and Objectives

Goal 1: Rapidly respond to emergency situations

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

Goal 2: Ensure effective leadership and financial management for the efficient provision of fire-rescue services

- Identifying needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

- Meet the high internal and external customer expectations by treating each customer interaction with responsiveness, competency, and professionalism

Goal 4: Develop and maintain a skilled fire-rescue workforce

- Provide a comprehensive training program for employees
- Recruit a diverse applicant pool that mirrors the community served
- Retain a qualified workforce
- Ensure effective and efficient staffing and deployment models

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Cost/Loss Index (budget per capita + fire loss per capita)	< \$190	\$176	< \$190	\$191	< \$190
EMS customer satisfaction survey results (on a scale of 1-5) ⁸	≥ 4.0	4.7	≥ 4.0	4.7	≥ 4.0
Number of civilian fire deaths per 100,000 population ¹	0.24	0.07	0.24	0.21	0.24
Percentage of 911 calls answered in 15 seconds or less after transfer to Fire dispatch ²	95%	93%	95%	95%	95%
Percentage of Fire-Rescue first responder arrival on emergencies 7:30 minutes from the receipt of the 911 call in fire dispatch ³	90%	78%	90%	74%	90%
Percentage of Fire-Rescue first responder dispatch time within 1 minute from the receipt of the 911 call in fire dispatch to fire company notification	95%	78%	90%	73%	90%
Percentage of annual inspections completed within 90 days of annual inspection date ⁹	90%	82%	90%	85%	90%
Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes ⁴	90%	84%	90%	82%	90%

Fire-Rescue

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of privately owned parcels subject to brush management regulation inspected for compliance annually ⁵	36%	28%	36%	29%	36%
Percentage of structure fires confined to area or room of origin ⁶	80%	71%	80%	71%	80%
Percentage of vegetation fire confined to three or less acres ⁷	90%	99%	90%	98%	90%
Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:18M	2:16M	0:18M	0:17.8M	0:18M

1. Fire deaths can vary significantly from year to year.
2. The National Emergency Number Association (NENA) and National Fire Protection Agency (NFPA) have redefined this performance standard to 911 call answer within 15 seconds, 95% of the time. The Department has measured call answer performance by this new standard beginning in the second quarter of FY 2017. The previous performance standard was 911 call answer within 10 seconds, 90% of the time.
3. The Department's inability to meet response time goals is a direct result of an insufficient number of geographically distributed fire stations to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's fire station deployment plan was conducted and identified communities where additional fire stations are needed to achieve compliance.
4. Refer to footnote #3.
5. The Department was unable to meet target due to unfilled positions. For the second quarter of FY 2018, an average percentage of three quarters was used due to unavailable data.
6. Refer to footnote #3.
7. The Department began tracking this metric in FY 2017.
8. FY2018 Actual data is based on an average of the first two quarters of FY 2018. Data for the third and fourth quarters of Fiscal Year 2018 was unavailable.
9. The Department was unable to meet target due to unfilled positions.



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Fire-Rescue

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	1,252.53	1,248.65	1,258.52	9.87
Personnel Expenditures	\$ 213,486,212	\$ 225,936,101	\$ 238,423,528	\$ 12,487,427
Non-Personnel Expenditures	42,806,297	45,993,010	45,893,986	(99,024)
Total Department Expenditures	\$ 256,292,509	\$ 271,929,111	\$ 284,317,514	\$ 12,388,403
Total Department Revenue	\$ 43,723,013	\$ 49,341,936	\$ 57,273,248	\$ 7,931,312

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administrative Operations	\$ 5,575,075	\$ 4,710,970	\$ 4,779,139	\$ 68,169
Communications	14,790,246	17,146,393	17,676,094	529,701
Community Risk Reduction	7,790,159	8,209,523	8,027,217	(182,306)
Emergency Medical Services-Fire	671,152	716,000	1,045,680	329,680
Emergency Operations	179,683,686	194,233,186	204,413,740	10,180,554
Lifeguard Services	22,264,004	23,016,239	23,245,135	228,896
Logistics	2,637,886	2,373,560	2,418,296	44,736
Special Operations	7,817,917	7,205,386	8,127,684	922,298
Total	\$ 241,230,125	\$ 257,611,257	\$ 269,732,985	\$ 12,121,728

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administrative Operations	36.00	34.00	32.00	(2.00)
Communications	62.14	67.14	76.14	9.00
Community Risk Reduction	49.00	49.00	50.00	1.00
Emergency Medical Services-Fire	1.00	1.00	2.00	1.00
Emergency Operations	863.00	873.00	879.00	6.00
Lifeguard Services	175.39	172.51	170.38	(2.13)
Logistics	12.00	12.00	9.00	(3.00)
Special Operations	22.00	22.00	22.00	0.00

Fire-Rescue

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	1,220.53	1,230.65	1,240.52	9.87

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fire Rescue Zero-Based Overtime Budget Addition of personnel expenditures to align with historical overtime expenditure levels. For additional information on Overtime Budget please refer to Appendix B Section of Volume I.	0.00 \$	12,759,085 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	5.00	9,016,379	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,559,267	-
Addition of Fire Dispatchers Addition of 8.00 Fire Dispatchers to support constant staffing within the Emergency Command and Data Center.	8.00	663,086	-
Vessel Replacements Addition of one-time non-personnel expenditures for the replacement of two vessels in support of Lifeguard operations.	0.00	256,000	-
Expansion of Fire Academy Participants Addition of overtime and non-personnel expenditures to increase the one fire academy scheduled for Fiscal Year 2019 to thirty-six participants.	0.00	242,450	-
Personal Protective Equipment Addition of non-personnel expenditures for the replacement of structural personal protective equipment.	0.00	241,500	-
Lifeguard Academy Addition of 2.88 Lifeguard 1-Hourly and associated non-personnel expenditures for a lifeguard academy.	2.88	238,356	-
Command Center Battalion Chief Addition of 1.00 Fire Battalion Chief to manage dispatch and command operations of the Emergency Command and Data Center.	1.00	148,619	-
Addition of Program Manager Addition of 1.00 Program Manager and associated revenue to support the contract for emergency medical services with the Airport Authority.	1.00	119,917	119,754
Addition of Clerical Assistant 2 Addition of 1.00 Clerical Assistant 2 position to support Lifeguard Division operations.	1.00	53,276	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(5.01)	(85,056)	-

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Grant Funded Lifeguard Sergeant Reduction of 1.00 Lifeguard Sergeant as a result of grant completion.	(1.00)	(95,669)	-
Reduction of Helicopter Maintenance Reduction of non-personnel expenditures due to anticipated savings in helicopter maintenance and repair services.	0.00	(228,000)	-
Facility Maintenance Consolidation Transfer of 3.00 FTE positions and associated non-personnel expenditures to the Public Works Department for centralization of facilities maintenance functions.	(3.00)	(290,329)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(897,542)	-
Diesel Fuel Reclassification Reclassification of diesel fuel expenditures from discretionary to non-discretionary.	0.00	(1,400,000)	-
Reduction of Overtime Expenditures Reduction of overtime personnel expenditures due to anticipated operational efficiencies. For additional information on Overtime Budget please refer to Appendix B Section of Volume I.	0.00	(3,449,851)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(7,729,760)	(436,661)
Transient Occupancy Tax Transfer Increase in reimbursements to the Lifeguard Division for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax (TOT) Fund.	0.00	-	6,030,592
Fire/Emergency Medical Services Transport Transfer Addition of revenue associated with the transfer from the Fire/Emergency Medical Services Transport Fund into the General Fund.	0.00	-	722,761
Safety and Maintenance of Visitor-Related Facilities Addition of revenue reimbursements to the General Fund associated with the safety and maintenance of visitor related facilities.	0.00	-	600,000
GIS Revenue Reimbursements Addition of revenue associated with reimbursable expenditures related to GIS System.	0.00	-	410,000
Safety Sales Tax Allocation Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services and Debt Service Fund.	0.00	-	267,006
Revenue from New or Revised User Fees Adjustment to reflect anticipated revenue changes from the implementation of new or revised user fee charges.	0.00	-	197,689
Total	9.87 \$	12,121,728 \$	7,911,141

Fire-Rescue

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 124,443,130	\$ 128,376,322	\$ 137,010,860	8,634,538
Fringe Benefits	83,652,823	93,552,646	97,352,011	3,799,365
PERSONNEL SUBTOTAL	208,095,953	221,928,968	234,362,871	12,433,903
NON-PERSONNEL				
Supplies	\$ 4,868,350	\$ 4,290,808	\$ 4,117,752	(173,056)
Contracts	17,039,093	17,357,071	16,382,611	(974,460)
Information Technology	3,606,047	5,470,906	4,573,364	(897,542)
Energy and Utilities	5,490,952	5,938,388	6,518,077	579,689
Other	150,674	655,500	135,500	(520,000)
Transfers Out	37,923	40,174	40,174	-
Capital Expenditures	801,388	154,800	480,800	326,000
Debt	1,139,745	1,774,642	3,121,836	1,347,194
NON-PERSONNEL SUBTOTAL	33,134,172	35,682,289	35,370,114	(312,175)
Total	\$ 241,230,125	\$ 257,611,257	\$ 269,732,985	12,121,728

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 16,022,993	\$ 22,354,065	\$ 28,913,127	6,559,062
Licenses and Permits	661,934	430,000	693,990	263,990
Other Revenue	842,974	666,000	671,229	5,229
Rev from Federal Agencies	102,636	-	-	-
Rev from Other Agencies	2,520,847	1,530,000	2,059,754	529,754
Transfers In	9,128,770	10,024,318	10,577,424	553,106
Total	\$ 29,280,155	\$ 35,004,383	\$ 42,915,524	7,911,141

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	1.00	\$ 32,530 - 39,170	\$ 39,170
20000012	Administrative Aide 1	1.00	1.00	1.00	38,181 - 46,002	42,552
20000024	Administrative Aide 2	7.00	7.00	7.00	43,983 - 53,028	355,835

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000065	Air Operations Chief	1.00	1.00	1.00	85,451 - 103,414	103,414
20001119	Assistant Fire Chief	2.00	2.00	2.00	32,788 - 179,712	324,362
20000076	Assistant Fire Marshal-Civilian	1.00	1.00	2.00	85,451 - 103,414	204,648
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	48,516 - 178,445	118,795
20000311	Associate Department Human Resources Analyst	2.00	0.00	0.00	55,843 - 67,489	-
20000119	Associate Management Analyst	4.00	4.00	4.00	55,843 - 67,489	235,018
20000201	Building Maintenance Supervisor	1.00	1.00	0.00	63,901 - 77,265	-
20000224	Building Service Technician	2.00	2.00	0.00	34,421 - 40,975	-
20000539	Clerical Assistant 2	13.00	12.00	12.00	30,919 - 37,257	418,638
20000306	Code Compliance Officer	7.00	7.00	6.00	38,461 - 46,282	271,907
20000307	Code Compliance Supervisor	0.00	0.00	1.00	44,305 - 53,028	44,305
20000617	Construction Estimator	1.00	1.00	1.00	55,478 - 67,102	67,102
20001168	Deputy Director	1.00	0.00	0.00	48,516 - 178,445	-
20001189	Deputy Fire Chief	7.00	7.00	7.00	48,516 - 178,445	1,055,726
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	54,404
20000446	Fire Battalion Chief	28.00	30.00	32.00	85,451 - 103,414	3,298,738
20000449	Fire Captain	218.00	219.75	220.00	73,312 - 88,739	19,427,252
20000452	Fire Captain	1.00	1.00	1.00	73,312 - 88,739	88,739
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	3.00	73,312 - 88,739	266,217
20001125	Fire Chief	1.00	1.00	1.00	61,107 - 231,494	185,940
20001242	Fire Dispatch Administrator	1.00	1.00	1.00	62,578 - 75,576	75,576
20000460	Fire Dispatcher	39.00	43.00	51.00	44,670 - 53,928	2,595,439
90000460	Fire Dispatcher - Hourly	3.14	3.14	3.14	44,670 - 53,928	150,446
20000510	Fire Dispatch Supervisor	6.00	7.00	7.00	51,360 - 62,015	412,795
20000454	Fire Engineer	204.00	205.75	207.00	63,621 - 76,921	15,735,766

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	63,621 - 76,921	230,760
20000457	Fire Fighter 2	337.00	343.50	346.00	54,253 - 65,469	22,023,711
20001245	Fire Fighter 3	84.00	84.00	84.00	56,960 - 68,735	5,455,815
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	73,312 - 88,739	354,956
20000475	Fire Prevention Inspector 2	19.00	19.00	19.00	63,621 - 76,921	1,377,853
20000476	Fire Prevention Inspector 2-Civilian	9.00	9.00	9.00	63,621 - 76,921	664,151
20000477	Fire Prevention Supervisor	2.00	2.00	2.00	73,312 - 88,739	177,478
20000478	Fire Prevention Supervisor-Civilian	3.00	3.00	2.00	73,312 - 88,739	177,478
21000275	Helicopter Mechanic	2.00	2.00	2.00	72,817 - 87,879	175,758
20000290	Information Systems Analyst 2	6.00	6.00	6.00	55,843 - 67,489	377,790
20000293	Information Systems Analyst 3	3.00	3.00	3.00	61,322 - 74,128	207,938
20000998	Information Systems Analyst 4	1.00	1.00	1.00	68,971 - 83,561	68,971
90000603	Lifeguard 1 - Hourly	61.39	58.51	56.38	34,872 - 41,898	1,987,391
20000606	Lifeguard 2	59.00	59.00	59.00	50,772 - 61,451	3,492,271
20000619	Lifeguard 3	24.00	24.00	24.00	55,972 - 67,704	1,578,794
20001232	Lifeguard Chief	1.00	1.00	1.00	48,516 - 178,445	141,521
20000604	Lifeguard Sergeant	20.00	20.00	19.00	61,322 - 74,107	1,397,224
20000622	Marine Mechanic	2.00	2.00	2.00	45,830 - 54,962	109,924
20000599	Marine Safety Captain	1.00	1.00	1.00	88,975 - 107,389	107,389
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	73,913 - 89,255	357,020
20000680	Payroll Specialist 2	4.00	4.00	4.00	36,647 - 44,245	168,718
20000173	Payroll Supervisor	1.00	1.00	1.00	42,021 - 50,896	50,896
20001234	Program Coordinator	0.00	1.00	1.00	23,764 - 142,455	108,465
20001222	Program Manager	1.00	1.00	2.00	48,516 - 178,445	207,795
20000760	Project Assistant	1.00	1.00	1.00	59,775 - 72,022	66,301
20000763	Project Officer 2	1.00	1.00	1.00	79,328 - 95,915	95,915
20000869	Senior Account Clerk	1.00	1.00	1.00	37,257 - 44,950	41,476
20000927	Senior Clerk/Typist	1.00	2.00	2.00	37,257 - 44,950	88,428
20000400	Senior Drafting Aide	1.00	1.00	1.00	45,895 - 55,478	55,478

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000015	Senior Management Analyst	2.00	3.00	3.00	61,322 - 74,128	196,772
20000916	Senior Public Information Officer	1.00	1.00	1.00	55,843 - 67,489	66,477
20000313	Supervising Department Human Resources Analyst	1.00	0.00	0.00	68,971 - 83,561	-
20000970	Supervising Management Analyst	2.00	1.00	1.00	68,971 - 83,561	83,561
20000756	Word Processing Operator	2.00	1.00	1.00	32,530 - 39,170	35,793
	Air Operations Pay					99,299
	Airport Transfer					64,290
	Annual Pump Testing					89,138
	Battalion Medical Off					91,995
	Bilingual - Dispatcher					11,648
	Bilingual Pay Fire					179,711
	Bilingual - Regular					21,840
	Breathing Apparatus Rep					47,410
	Budgeted Vacancy Savings					(3,873,144)
	Cliff Rescue Inst Pay					29,821
	'D' Div Pay					143,595
	Dispatcher Training					1,872
	Dive Team Pay					102,893
	Emergency Medical Tech					6,282,225
	EMS Speciality Pay					83,268
	Explosive Ord Sqd					90,451
	Fire Admin Assign					844,909
	Hazardous Mat. Squad					212,999
	Hose Repair					90,954
	K-9 Handler Fire					14,036
	Ladder Repair					93,543
	Metro Arson Strike Team					24,849
	Night Shift Pay					101,338
	Overtime Budgeted					38,126,159
	Paramedic Pay					2,283,716
	Paramedic Splty Pay					592,094
	Sick Leave - Hourly					54,441

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
	Small Eq Repair					47,464
	Star Team Paramedic					60,800
	Termination Pay Annual Leave					1,136,747
	Urban Search & Rescue					267,289
	Vacation Pay In Lieu					2,290,158
FTE, Salaries, and Wages Subtotal		1,220.53	1,230.65	1,240.52		\$ 137,010,860

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,397,240	\$ 1,215,706	\$ 1,193,411	(22,295)
Flexible Benefits	12,575,698	14,387,247	14,736,412	349,165
Long-Term Disability	210,122	-	-	-
Medicare	1,711,096	1,691,854	1,256,348	(435,506)
Other Post-Employment Benefits	6,558,533	6,643,108	6,822,136	179,028
Retiree Health Contribution	585,295	-	-	-
Retiree Medical Trust	5,067	565,437	592,789	27,352
Retirement 401 Plan	4,611	3,899	3,508	(391)
Retirement ADC	49,019,710	56,783,486	61,441,708	4,658,222
Retirement DROP	393,382	410,671	413,838	3,167
Risk Management Administration	1,142,855	1,119,176	1,173,042	53,866
Supplemental Pension Savings Plan	3,553,610	4,020,929	3,437,069	(583,860)
Unemployment Insurance	144,447	143,352	140,065	(3,287)
Workers' Compensation	6,351,158	6,567,781	6,141,685	(426,096)
Fringe Benefits Subtotal	\$ 83,652,823	\$ 93,552,646	\$ 97,352,011	\$ 3,799,365
Total Personnel Expenditures			\$ 234,362,871	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fire and Lifeguard Facilities Fund	\$ 1,385,088	\$ 1,388,181	\$ 1,389,181	1,000

Fire-Rescue

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	\$ 1,385,088	\$ 1,388,181	\$ 1,389,181	1,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00 \$	1,000 \$	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00 \$	1,000 \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 1,519	5,212 \$	5,212	-
Transfers Out	1,383,569	1,382,969	1,383,969	1,000
NON-PERSONNEL SUBTOTAL	1,385,088	1,388,181	1,389,181	1,000
Total	\$ 1,385,088	\$ 1,388,181	\$ 1,389,181	1,000

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$ 2,644	- \$	- \$	-
Transfers In	1,383,570	1,383,570	1,383,570	-
Total	\$ 1,386,214	\$ 1,383,570	\$ 1,383,570	-

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fire/Emergency Medical Services Transport Program Fund	\$ 13,059,230	12,319,815 \$	12,580,310	260,495

Fire-Rescue

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	\$ 13,059,230	\$ 12,319,815	\$ 12,580,310	260,495

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Emergency Medical Services	31.00	17.00	17.00	0.00
Total	31.00	17.00	17.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Emergency Medical Services Revenue Transfer Addition of non-personnel expenditures associated with the transfer from the Fire/Emergency Medical Services Transport Fund into the General Fund.	0.00	\$ 722,761	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	71,998	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	48,934	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(36,184)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(547,014)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	14,898
Total	0.00	\$ 260,495	14,898

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 3,041,533	\$ 2,494,427	\$ 2,526,134	31,707
Fringe Benefits	2,211,495	1,361,569	1,378,796	17,227

Fire-Rescue

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL SUBTOTAL	5,253,028	3,855,996	3,904,930	48,934
NON-PERSONNEL				
Supplies	\$ 265,742	\$ 260,108	\$ 253,409	(6,699)
Contracts	1,656,254	1,325,851	1,398,557	72,706
Information Technology	492,628	709,484	162,470	(547,014)
Energy and Utilities	6,631	29,396	28,688	(708)
Other	59,675	42,710	42,710	-
Transfers Out	5,291,660	5,883,485	6,606,246	722,761
Capital Expenditures	33,613	212,785	183,300	(29,485)
NON-PERSONNEL SUBTOTAL	7,806,202	8,463,819	8,675,380	211,561
Total	\$ 13,059,230	\$ 12,319,815	\$ 12,580,310	260,495

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 12,521,602	\$ 11,904,871	\$ 11,904,871	-
Other Revenue	2,487	409,235	409,235	-
Rev from Money and Prop	22,542	30,000	30,000	-
Transfers In	-	-	14,898	14,898
Total	\$ 12,546,632	\$ 12,344,106	\$ 12,359,004	14,898

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 43,983 - 53,028	\$ 53,028
20001189	Deputy Fire Chief	1.00	1.00	1.00	48,516 - 178,445	150,818
20000509	Emergency Medical Technician	1.00	1.00	1.00	27,309 - 32,960	27,309
20000446	Fire Battalion Chief	1.00	1.00	1.00	85,451 - 103,414	103,414
20000449	Fire Captain	1.00	1.00	1.00	73,312 - 88,739	88,739
20000457	Fire Fighter 2	14.00	1.00	1.00	54,253 - 65,469	65,469
20000496	Paramedic 2	5.00	5.00	5.00	46,454 - 56,080	280,398
20001196	Paramedic Coordinator	1.00	1.00	1.00	23,764 - 142,455	92,970

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001222	Program Manager	2.00	2.00	2.00	48,516 - 178,445	185,940
20001126	Quality Management Coordinator	3.00	3.00	3.00	23,764 - 142,455	302,384
20000015	Senior Management Analyst	1.00	0.00	0.00	61,322 - 74,128	-
	Bilingual - Regular					1,456
	Emergency Medical Tech					45,733
	Fire Admin Assign					55,467
	Overtime Budgeted					843,775
	Paramedic Pay					33,258
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					11,148
FTE, Salaries, and Wages Subtotal		31.00	17.00	17.00		\$ 2,526,134

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 38,034	\$ 21,263	\$ 22,142	879
Flexible Benefits	334,353	238,720	230,926	(7,794)
Long-Term Disability	5,617	-	-	-
Medicare	42,913	19,231	20,626	1,395
Other	169,004	-	-	-
Other Post-Employment Benefits	174,905	102,017	104,108	2,091
Retiree Health Contribution	5,210	-	-	-
Retiree Medical Trust	551	9,660	720	(8,940)
Retirement ADC	1,066,798	729,578	753,306	23,728
Retirement DROP	5,020	4,109	10,111	6,002
Risk Management Administration	30,338	17,187	17,901	714
Supplemental Pension Savings Plan	147,890	72,030	58,595	(13,435)
Unemployment Insurance	3,829	2,365	2,267	(98)
Workers' Compensation	187,032	145,409	158,094	12,685
Fringe Benefits Subtotal	\$ 2,211,495	\$ 1,361,569	\$ 1,378,796	17,227
Total Personnel Expenditures			\$ 3,904,930	

Fire-Rescue

Junior Lifeguard Program Fund

Department Expenditures

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Junior Lifeguard Program Fund	\$	13,294	-	-	-
Lifeguard Services	\$	604,772	\$ 609,858	\$ 615,038	5,180
Total	\$	618,066	\$ 609,858	\$ 615,038	5,180

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 4,590	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	590	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	5,273
Total	0.00	\$ 5,180	5,273

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 72,036	\$ 71,760	\$ 74,128	2,368
Fringe Benefits	65,195	79,377	81,599	2,222
PERSONNEL SUBTOTAL	137,231	151,137	155,727	4,590
NON-PERSONNEL				
Supplies	\$ 18,403	\$ 21,400	\$ 21,400	-
Contracts	461,579	432,138	432,728	590

Fire-Rescue

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Information Technology	797	-	-	-
Energy and Utilities	56	183	183	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	480,835	458,721	459,311	590
Total	\$ 604,772 \$	609,858 \$	615,038 \$	5,180

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 508,204 \$	609,877 \$	615,150 \$	5,273
Other Revenue	1,809	-	-	-
Total	\$ 510,012 \$	609,877 \$	615,150 \$	5,273

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00 \$	61,322 - 74,128 \$	74,128
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 74,128

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,161 \$	2,153 \$	2,224 \$	71
Flexible Benefits	11,528	13,178	13,178	-
Long-Term Disability	193	-	-	-
Medicare	1,113	1,041	1,075	34
Other Post-Employment Benefits	5,966	6,001	6,124	123
Retirement ADC	40,795	53,246	53,780	534
Risk Management Administration	1,040	1,011	1,053	42
Supplemental Pension Savings Plan	1,932	2,153	2,224	71
Unemployment Insurance	132	128	125	(3)
Workers' Compensation	335	466	1,816	1,350
Fringe Benefits Subtotal	\$ 65,195 \$	79,377 \$	81,599 \$	2,222

Fire-Rescue

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total Personnel Expenditures		\$	155,727	

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 218,810	\$ 139,936	\$ 139,936
Continuing Appropriation - CIP	-	80,000	64,847
TOTAL BALANCE AND RESERVES	\$ 218,810	\$ 219,936	\$ 204,784
REVENUE			
Revenue from Use of Money and Property	\$ 2,644	\$ -	\$ -
Transfers In	1,383,570	1,383,570	1,383,570
TOTAL REVENUE	\$ 1,386,214	\$ 1,383,570	\$ 1,383,570
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,605,024	\$ 1,603,506	\$ 1,588,354
OPERATING EXPENSE			
Contracts	\$ 1,519	\$ 5,212	\$ 5,212
Transfers Out	1,383,569	1,382,969	1,383,969
TOTAL OPERATING EXPENSE	\$ 1,385,088	\$ 1,388,181	\$ 1,389,181
TOTAL EXPENSE	\$ 1,385,088	\$ 1,388,181	\$ 1,389,181
RESERVES			
Continuing Appropriation - CIP	\$ 80,000	\$ 80,000	\$ 64,847
TOTAL RESERVES	\$ 80,000	\$ 80,000	\$ 64,847
BALANCE	\$ 139,936	\$ 135,325	\$ 134,326
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,605,024	\$ 1,603,506	\$ 1,588,354

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 570,725	\$ 58,126	\$ 490,150
TOTAL BALANCE AND RESERVES	\$ 570,725	\$ 58,126	\$ 490,150
REVENUE			
Charges for Services	\$ 12,521,602	\$ 11,904,871	\$ 11,904,871
Other Revenue	2,487	409,235	409,235
Revenue from Use of Money and Property	22,542	30,000	30,000
Transfers In	-	-	14,898
TOTAL REVENUE	\$ 12,546,632	\$ 12,344,106	\$ 12,359,004
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,117,357	\$ 12,402,232	\$ 12,849,154
OPERATING EXPENSE			
Personnel Expenses	\$ 3,041,533	\$ 2,494,427	\$ 2,526,134
Fringe Benefits	2,211,495	1,361,569	1,378,796
Supplies	265,742	260,108	253,409
Contracts	1,656,254	1,325,851	1,398,557
Information Technology	492,628	709,484	162,470
Energy and Utilities	6,631	29,396	28,688
Other Expenses	59,675	42,710	42,710
Transfers Out	5,291,660	5,883,485	6,606,246
Capital Expenditures	33,613	212,785	183,300
TOTAL OPERATING EXPENSE	\$ 13,059,230	\$ 12,319,815	\$ 12,580,310
TOTAL EXPENSE	\$ 13,059,230	\$ 12,319,815	\$ 12,580,310
BALANCE	\$ 58,126	\$ 82,417	\$ 268,844
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,117,357	\$ 12,402,232	\$ 12,849,154

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Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 871,951	\$ 763,897	\$ 734,942
TOTAL BALANCE AND RESERVES	\$ 871,951	\$ 763,897	\$ 734,942
REVENUE			
Charges for Services	\$ 508,204	\$ 609,877	\$ 615,150
Other Revenue	1,809	-	-
TOTAL REVENUE	\$ 510,012	\$ 609,877	\$ 615,150
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,381,964	\$ 1,373,774	\$ 1,350,092
OPERATING EXPENSE			
Personnel Expenses	\$ 72,036	\$ 71,760	\$ 74,128
Fringe Benefits	65,195	79,377	81,599
Supplies	18,403	21,400	21,400
Contracts	461,579	432,138	432,728
Information Technology	797	-	-
Energy and Utilities	56	183	183
Capital Expenditures	-	5,000	5,000
TOTAL OPERATING EXPENSE	\$ 618,066	\$ 609,858	\$ 615,038
TOTAL EXPENSE	\$ 618,066	\$ 609,858	\$ 615,038
BALANCE	\$ 763,897	\$ 763,916	\$ 735,054
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,381,964	\$ 1,373,774	\$ 1,350,092

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Fleet Operations



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Fleet Operations



Department Description

The Fleet Operations Department provides City departments with comprehensive fleet management services, largely by providing a dependable fleet of over 4,300 motive vehicles and equipment. The Department also provides the following core services in support of the City's fleet:

- Repair and Maintenance of Motive Vehicles and Equipment
- Acquisition And Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fuel Islands
- 24 Hour Road Call Services
- Maintenance of 19 Car/Truck Wash Facilities
- Rental Fleet of 110 Motive Vehicles And Equipment
- Citywide Driver/Operator Training
- Metal Fabrication Services
- Body Shop Services
- Mobile Welding Services
- Motive Vehicle and Equipment Lifecycle Analysis
- Asset Management Including Maintenance and Repair Tracking and Lifecycle Analysis
- Forecasting, Analysis and Oversight of \$90.8M in Vehicle Replacement Funds

The Department's mission is:

Provide our customers, the employees of the City of San Diego, with comprehensive fleet management services by delivering environmentally-friendly, safe, and dependable vehicles, equipment, and fuel.

The Department's vision is:

An award-winning fleet recognized for its safety, dependability, and reduction of greenhouse gasses.

Fleet Operations

Goals and Objectives

Goal 1: Provide quality fleet services efficiently and economically

- Provide excellent customer service
- Improve communications to our customers
- Provide reliable vehicles

Goal 2: Advance a Green Fleet program

- Reduce greenhouse gas emissions
- Advance the knowledge of alternative fuel options

Goal 3: Continue to develop a trained and certified team of professionals

- Develop a new safety program
- Develop a new training program

Goal 4: Improve internal controls and accountability

- Improve internal fleet operations information system
- Improve policies and procedures

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of fleet within designated lifecycle ¹	N/A	N/A	85%	64%	85%
Greenhouse Gas reduction from municipal vehicles (metric tons) ²	N/A	N/A	6,072	15,389	17,989
Number of OSHA Reportable Cases ³	N/A	N/A	0	0	0
Completion of scheduled preventative maintenance on time ⁴	N/A	N/A	95%	N/A	95%
Maintain availability of Priority 1 vehicles ⁵	N/A	N/A	95%	N/A	95%

1. The Fleet Operations Department was created in FY 2017 and key performance indicators were not yet created. As such, prior year data is not available.

2. The Fleet Operations Department has met the GHG emissions goal FY 2020 of 12,144 metric tons primarily through the switch to renewable diesel fuel in mid FY 2017.

3. Refer to footnote #1.

4. The Fleet Operations Department completed phase I of the upgrade of its fleet asset management software in the first quarter of FY 2018. As of the date of this publication, parameters to report actual data are still in development.

5. Refer to footnote #4.

Fleet Operations

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	206.00	205.75	(0.25)
Personnel Expenditures	\$ -	\$ 21,398,096	\$ 22,648,272	\$ 1,250,176
Non-Personnel Expenditures	-	79,215,765	75,407,700	(3,808,065)
Total Department Expenditures	\$ -	\$ 100,613,861	\$ 98,055,972	\$ (2,557,889)
Total Department Revenue	\$ -	\$ 85,190,239	\$ 85,414,356	\$ 224,117

Fleet Operations Operating Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fleet Administration	\$ -	\$ 11,802,759	\$ 9,346,383	(2,456,376)
Fleet Maintenance	-	46,037,356	43,634,285	(2,403,071)
Vehicle Acquisition	-	-	315,554	315,554
Total	\$ -	\$ 57,840,115	\$ 53,296,222	(4,543,893)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fleet Administration	0.00	33.00	34.50	1.50
Fleet Maintenance	0.00	173.00	169.25	(3.75)
Vehicle Acquisition	0.00	0.00	2.00	2.00
Total	0.00	206.00	205.75	(0.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fuel Adjustment	0.00 \$	1,561,321 \$	1,561,321
Addition of non-personnel expenditures and associated revenue to reflect the inclusion of Fire-Rescue Department renewable diesel fuel purchases.			

¹ Beginning in Fiscal Year 2018, the Fleet Operations Operating Fund was budgeted in the Fleet Operations Department. As a result, Fiscal Year 2017 actuals are reflected in the Internal Operations Department.

Fleet Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,286,273	-
Fleet Paint Booth Addition of one-time non-personnel expenditures associated with repairs to the paint booth at Chollas Fleet Facility.	0.00	250,000	-
Transfer of Fleet Technician Transfer of 1.00 Fleet Technician and associated revenue from the Stadium Operations Fund to the Fleet Operations Department.	1.00	132,251	124,243
Addition of Associate Management Analyst Addition of 1.00 Associate Management Analyst to provide operational support and implement departmental procedures.	1.00	81,008	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.50	13,636	-
Reduction of Dump Trucks Reduction of 0.50 Fleet Technician, non-personnel expenditures, and revenue associated with the removal of 13 underutilized dump trucks.	(0.50)	(72,864)	(73,358)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(155,728)	-
Idling Policy Enforcement Reduction of non-personnel expenditures and associated revenue to reflect the enforcement of the City's idling policy.	0.00	(175,000)	(175,000)
Fleet Reduction Reduction of 2.25 Fleet Technician, non-personnel expenditures, and revenue associated with the reduction of 164 vehicles citywide.	(2.25)	(381,387)	(355,801)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(740,042)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(6,343,361)	(3,465,317)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(3,931,320)
Total	(0.25) \$	(4,543,893) \$	(6,315,232)

Fleet Operations

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 11,487,093	\$ 12,474,732	987,639
Fringe Benefits	-	9,911,003	10,173,540	262,537
PERSONNEL SUBTOTAL	-	21,398,096	22,648,272	1,250,176
NON-PERSONNEL				
Supplies	\$ -	\$ 7,645,527	\$ 9,810,464	2,164,937
Contracts	-	15,967,601	6,930,069	(9,037,532)
Information Technology	-	1,460,451	1,304,723	(155,728)
Energy and Utilities	-	10,853,146	12,019,230	1,166,084
Other	-	-	-	-
Capital Expenditures	-	250,000	450,000	200,000
Debt	-	265,294	133,464	(131,830)
NON-PERSONNEL SUBTOTAL	-	36,442,019	30,647,950	(5,794,069)
Total	\$ -	\$ 57,840,115	\$ 53,296,222	(4,543,893)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ -	\$ 49,516,104	\$ 46,448,333	(3,067,771)
Other Revenue	-	391,439	391,439	-
Transfers In	-	3,400,000	152,539	(3,247,461)
Total	\$ -	\$ 53,307,543	\$ 46,992,311	(6,315,232)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	3.00	2.00	\$ 32,530 - 39,170	\$ 67,859
20000024	Administrative Aide 2	0.00	0.00	1.00	43,983 - 53,028	43,781
20000253	Apprentice 1-Fleet Technician	0.00	0.00	2.00	31,478 - 41,963	79,698
20000088	Assistant Engineer-Mechanical	0.00	1.00	1.00	59,775 - 72,022	59,775
20000443	Assistant Fleet Technician	0.00	27.00	27.00	39,624 - 47,238	1,229,416
20000119	Associate Management Analyst	0.00	1.00	2.00	55,843 - 67,489	119,935
20000193	Body and Fender Mechanic	0.00	5.00	5.00	45,830 - 54,962	265,679
20001246	Business Systems Analyst 3	0.00	1.00	0.00	67,575 - 81,670	-

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001101	Department Director	0.00	1.00	1.00	61,107 - 231,494	162,181
20001168	Deputy Director	0.00	1.00	1.00	48,516 - 178,445	129,125
20000430	Equipment Operator 2	0.00	1.00	1.00	42,715 - 51,095	51,095
20000438	Equipment Painter	0.00	2.00	2.00	45,830 - 54,962	109,924
20000433	Equipment Trainer	0.00	1.00	1.00	49,139 - 59,431	59,431
21000191	Fleet Attendant	0.00	2.00	2.00	33,069 - 39,309	77,202
20000774	Fleet Manager	0.00	4.00	4.00	79,306 - 96,087	367,567
20000183	Fleet Parts Buyer	0.00	4.00	4.00	46,110 - 55,843	215,834
20000182	Fleet Parts Buyer Supervisor	0.00	1.00	1.00	53,050 - 64,502	64,502
20000062	Fleet Repair Supervisor	0.00	10.00	10.00	64,481 - 78,017	768,346
21000195	Fleet Team Leader	0.00	10.00	10.00	54,153 - 66,498	640,290
20000420	Fleet Technician	0.00	80.00	76.25	48,049 - 57,623	4,295,131
20000293	Information Systems Analyst 3	0.00	1.00	1.00	61,322 - 74,128	61,322
20000998	Information Systems Analyst 4	0.00	0.00	1.00	68,971 - 83,561	83,561
20000618	Machinist	0.00	1.00	1.00	47,657 - 57,089	57,089
20000439	Master Fleet Technician	0.00	17.00	17.00	51,676 - 61,903	990,989
20000644	Metal Fabrication Supervisor	0.00	2.00	2.00	56,101 - 67,833	132,919
20000445	Motive Service Technician	0.00	2.00	2.00	35,324 - 42,328	78,724
20000680	Payroll Specialist 2	0.00	1.00	1.00	36,647 - 44,245	36,698
20001222	Program Manager	0.00	1.00	1.00	48,516 - 178,445	111,564
20000847	Safety Officer	0.00	1.00	1.00	59,818 - 72,237	72,237
20000951	Stock Clerk	0.00	9.00	9.00	31,048 - 37,472	322,198
20000955	Storekeeper 1	0.00	4.00	4.00	35,753 - 42,887	163,453
90001146	Student Intern - Hourly	0.00	0.00	0.50	19,230 - 24,709	12,355
20000970	Supervising Management Analyst	0.00	1.00	1.00	68,971 - 83,561	83,561
20001041	Training Supervisor	0.00	1.00	1.00	61,322 - 74,128	71,308
20001058	Welder	0.00	10.00	10.00	45,830 - 54,962	546,626
	ASE Cert					36,718
	ASE Damage Estimate					936
	ASE Master Cert					180,447
	Budgeted Vacancy Savings					(134,400)
	Class B					51,211
	Collison Repair Cert					3,640

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
	Exceptional Performance Pay- Classified					3,000
	Night Shift Pay					167,238
	Overtime Budgeted					400,000
	Plant/Tank Vol Cert Pay					42,109
	Termination Pay Annual Leave					69,682
	Welding Certification					22,776
FTE, Salaries, and Wages Subtotal		0.00	206.00	205.75		\$ 12,474,732

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 23,132	\$ 37,376	14,244
Flexible Benefits	-	2,344,983	2,376,777	31,794
Medicare	-	150,180	165,313	15,133
Other Post-Employment Benefits	-	1,194,199	1,238,573	44,374
Retiree Medical Trust	-	8,442	10,337	1,895
Retirement 401 Plan	-	8,307	8,260	(47)
Retirement ADC	-	4,631,921	4,630,437	(1,484)
Retirement DROP	-	47,778	48,732	954
Risk Management Administration	-	201,189	212,968	11,779
Supplemental Pension Savings Plan	-	688,787	766,716	77,929
Unemployment Insurance	-	18,897	19,306	409
Workers' Compensation	-	593,188	658,745	65,557
Fringe Benefits Subtotal	\$ -	\$ 9,911,003	\$ 10,173,540	\$ 262,537
Total Personnel Expenditures			\$ 22,648,272	

Fleet Operations

Fleet Operations Replacement Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Vehicle Acquisition	-	42,773,746	44,759,750	1,986,004
Total	\$ -	42,773,746 \$	44,759,750 \$	1,986,004

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fleet Replacement Fund Transfer to the General Fund Addition of non-personnel expenditures for a one-time transfer to support the General Fund operations.	0.00 \$	3,400,000 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,986,004	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(3,400,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	7,315,087
Reduction of Dump Trucks Reduction of revenue associated with the removal of 13 underutilized dump trucks	0.00	-	(142,232)
Fleet Reduction Reduction of revenue associated with the reduction of 164 vehicles citywide.	0.00	-	(633,506)
Total	0.00 \$	1,986,004 \$	6,539,349

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Transfers Out	-	3,400,000	3,400,000	-
Capital Expenditures	-	28,279,215	28,279,215	-
Debt	-	11,094,531	13,080,535	1,986,004
NON-PERSONNEL SUBTOTAL	-	42,773,746	44,759,750	1,986,004
Total	\$ -	42,773,746 \$	44,759,750 \$	1,986,004

¹ Beginning in Fiscal Year 2018, the Fleet Operations Replacement Fund was budgeted in the Fleet Operations Department. As a result, Fiscal Year 2017 actuals are reflected in the Internal Operations Department.

Fleet Operations

Revenues by Category

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$	- \$	30,382,696 \$	36,922,045 \$	6,539,349
Other Revenue		-	1,500,000	1,500,000	-
Total	\$	- \$	31,882,696 \$	38,422,045 \$	6,539,349

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Operating Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,114,237	\$ 8,782,758	\$ 6,635,954
Continuing Appropriation - CIP	1,200,350	1,738,626	1,716,845
TOTAL BALANCE AND RESERVES	\$ 9,314,587	\$ 10,521,384	\$ 8,352,798
REVENUE			
Charges for Services	\$ 51,233,299	\$ 49,516,104	\$ 46,448,333
Other Revenue	425,555	391,439	391,439
Revenue from Use of Money and Property	112,161	-	-
Transfers In	-	3,400,000	152,539
TOTAL REVENUE	\$ 51,771,015	\$ 53,307,543	\$ 46,992,311
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 61,085,603	\$ 63,828,927	\$ 55,345,109
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ -	\$ 250,000
TOTAL CIP EXPENSE	\$ -	\$ -	\$ 250,000
OPERATING EXPENSE			
Personnel Expenses	\$ 11,105,721	\$ 11,487,093	\$ 12,474,732
Fringe Benefits	8,061,884	9,911,003	10,173,540
Supplies	13,963,950	7,645,527	9,810,464
Contracts	5,603,885	15,967,601	6,930,069
Information Technology	677,712	1,460,451	1,304,723
Energy and Utilities	10,164,864	10,853,146	12,019,230
Other Expenses	4,248	-	-
Transfers Out	1,001,633	-	-
Capital Expenditures	254,937	250,000	450,000
Debt Expenses	263,659	265,294	133,464
TOTAL OPERATING EXPENSE	\$ 51,102,495	\$ 57,840,115	\$ 53,296,222
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 461,725	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 461,725	\$ -	\$ -
TOTAL EXPENSE	\$ 51,564,219	\$ 57,840,115	\$ 53,546,222
RESERVES			
Continuing Appropriation - CIP	\$ 738,626	\$ 1,738,626	\$ 1,716,845
TOTAL RESERVES	\$ 738,626	\$ 1,738,626	\$ 1,716,845
BALANCE	\$ 8,782,758	\$ 4,250,186	\$ 82,042
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 61,085,603	\$ 63,828,927	\$ 55,345,109

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Replacement Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 48,357,108	\$ 90,848,470	\$ 98,251,300
Continuing Appropriation - Operating	41,061,492	-	-
TOTAL BALANCE AND RESERVES	\$ 89,418,600	\$ 90,848,470	\$ 98,251,300
REVENUE			
Charges for Services	\$ 33,916,328	\$ 30,382,696	\$ 36,922,045
Other Revenue	11,837,018	1,500,000	1,500,000
TOTAL REVENUE	\$ 45,753,346	\$ 31,882,696	\$ 38,422,045
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 135,171,945	\$ 122,731,166	\$ 136,673,345
OPERATING EXPENSE			
Supplies	\$ 2,095,157	\$ -	\$ -
Contracts	266,478	-	-
Information Technology	32,196	-	-
Transfers Out	-	3,400,000	3,400,000
Capital Expenditures	35,557,001	28,279,215	28,279,215
Debt Expenses	6,372,642	11,094,531	13,080,535
TOTAL OPERATING EXPENSE	\$ 44,323,474	\$ 42,773,746	\$ 44,759,750
TOTAL EXPENSE	\$ 44,323,474	\$ 42,773,746	\$ 44,759,750
BALANCE	\$ 90,848,471	\$ 79,957,420	\$ 91,913,595
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 135,171,945	\$ 122,731,166	\$ 136,673,345

* At the time of publication, audited financial statements for Fiscal Year 2017 were not available. Therefore, the Fiscal Year 2017 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2017 Adopted Budget, while the beginning Fiscal Year 2017 balance amount reflects the audited Fiscal Year 2016 ending balance.



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Gas Tax Fund



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Gas Tax Fund



Fund Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 29.7 cents per gallon. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Proposition 42 Replacement Fund previously collected revenue from a variable motor vehicle fuel excise tax. Starting in Fiscal Year 2018, these revenues will be deposited in the Gas Tax Fund, and the Proposition 42 Replacement Fund will be closed once accumulated balances from prior years have been fully spent.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 12 cent per gallon tax on gasoline and 20 cent a gallon tax on diesel, in addition to new fees charged on vehicles, starting in Fiscal Year 2018. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way. For Fiscal Year 2018, gas tax revenues have been allocated to support four departments: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs.

In addition, the Office of the City Comptroller is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.



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Gas Tax Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	37,493,099	38,752,695	46,696,605	7,943,910
Total Department Expenditures	\$ 37,493,099	\$ 38,752,695	\$ 46,696,605	\$ 7,943,910
Total Department Revenue	\$ 29,418,427	\$ 38,752,695	\$ 56,207,484	\$ 17,454,789

Gas Tax Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Gas Tax Fund	\$ 25,534,255	\$ 30,727,282	\$ 32,854,099	2,126,817
Total	\$ 25,534,255	\$ 30,727,282	\$ 32,854,099	2,126,817

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Gas Tax Allocations	0.00	\$ 2,176,171	\$ 2,126,817
Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2019 due to revised State of California Gas Tax projections.			
Non-Discretionary Adjustment	0.00	(49,354)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 2,126,817	\$ 2,126,817

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 12,549,848	\$ 17,691,941	\$ 19,566,423	1,874,482
Energy and Utilities	175,447	245,180	195,826	(49,354)
Other	9,767	-	-	-
Transfers Out	12,799,193	12,790,161	13,091,850	301,689

Gas Tax Fund

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL SUBTOTAL	25,534,255	30,727,282	32,854,099	2,126,817
Total	\$ 25,534,255 \$	30,727,282 \$	32,854,099 \$	2,126,817

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Local Taxes	\$ 23,012,523 \$	30,612,766 \$	32,739,583 \$	2,126,817
Other Revenue	2,402,704	-	-	-
Rev from Money and Prop	133,661	114,516	114,516	-
Total	\$ 25,548,888 \$	30,727,282 \$	32,854,099 \$	2,126,817

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Prop 42 Replacement - Transportation Relief Fund	\$ 11,958,843 \$	- \$	- \$	-
Total	\$ 11,958,843 \$	- \$	- \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 11,958,843 \$	- \$	- \$	-
NON-PERSONNEL SUBTOTAL	11,958,843	-	-	-
Total	\$ 11,958,843 \$	- \$	- \$	-

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Local Taxes	\$ 3,667,734 \$	- \$	- \$	-
Rev from Money and Prop	201,806	-	-	-
Total	\$ 3,869,539 \$	- \$	- \$	-

Gas Tax Fund

Road Maintenance and Rehabilitation Fund

Department Expenditures

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Road Maintenance and Rehabilitation Fund	\$	- \$	8,025,413 \$	13,842,506 \$	5,817,093
Total	\$	- \$	8,025,413 \$	13,842,506 \$	5,817,093

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Road Repair and Accountability Act Addition of revenue and expenditures in the Road Maintenance and Rehabilitation Fund due to the Road Repair and Accountability Act of 2017 (SB-1).	0.00 \$	5,817,093 \$	15,327,972
Total	0.00 \$	5,817,093 \$	15,327,972

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ - \$	8,025,413 \$	13,842,506 \$	5,817,093
NON-PERSONNEL SUBTOTAL	-	8,025,413	13,842,506	5,817,093
Total	\$ - \$	8,025,413 \$	13,842,506 \$	5,817,093

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Local Taxes	\$ - \$	8,025,413 \$	23,353,385 \$	15,327,972
Total	\$ - \$	8,025,413 \$	23,353,385 \$	15,327,972

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2017 Actual	FY2018* Budget	FY2019 ¹ Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 79,775	\$ 94,408	\$ -
Continuing Appropriation - CIP	6,762,649	6,622,255	4,621,925
Continuing Appropriation - Operating	-	-	4,784,637
TOTAL BALANCE AND RESERVES	\$ 6,842,424	\$ 6,716,663	\$ 9,406,562
REVENUE			
Other Local Taxes	\$ 23,012,523	\$ 30,612,766	\$ 32,739,583
Other Revenue	2,402,704	-	-
Revenue from Use of Money and Property	133,661	114,516	114,516
TOTAL REVENUE	\$ 25,548,888	\$ 30,727,282	\$ 32,854,099
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 32,391,312	\$ 37,443,945	\$ 42,260,661
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ -	\$ 3,000,000
TOTAL CIP EXPENSE	\$ -	\$ -	\$ 3,000,000
OPERATING EXPENSE			
Contracts	\$ 12,549,848	\$ 17,691,941	\$ 19,566,423
Energy and Utilities	175,447	245,180	195,826
Other Expenses	9,767	-	-
Transfers Out	12,799,193	12,790,161	13,091,850
TOTAL OPERATING EXPENSE	\$ 25,534,255	\$ 30,727,282	\$ 32,854,099
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 140,394	\$ -	\$ 4,621,925
Operating Expenditures	-	-	4,784,637
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 140,394	\$ -	\$ 9,406,562
TOTAL EXPENSE	\$ 25,674,649	\$ 30,727,282	\$ 45,260,661
RESERVES			
Continuing Appropriation - CIP	\$ 6,622,255	\$ 6,622,255	\$ -
TOTAL RESERVES	\$ 6,622,255	\$ 6,622,255	\$ -
BALANCE	\$ 94,408	\$ 94,408	\$ (3,000,000)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 32,391,312	\$ 37,443,945	\$ 42,260,661

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

¹The Fiscal Year 2019 capital improvement program budget for the Gas Tax will be reduced by up to \$4.6 million during Fiscal Year 2019, due to revised State Gas Tax projection from the State of California received after submission of the City Budget.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ 200,000	\$ -
Continuing Appropriation - CIP	12,288,014	11,615,299	6,056,819
Continuing Appropriation - Operating	12,858,551	4,588,287	866,158
TOTAL BALANCE AND RESERVES	\$ 25,146,565	\$ 16,403,586	\$ 6,922,977
REVENUE			
Other Local Taxes	\$ 3,667,734	\$ -	\$ -
Revenue from Use of Money and Property	201,806	-	-
TOTAL REVENUE	\$ 3,869,539	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 29,016,104	\$ 16,403,586	\$ 6,922,977
OPERATING EXPENSE			
Contracts	\$ 3,226,733	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 3,226,733	\$ -	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 653,675	\$ -	\$ 6,056,819
Operating Expenditures	8,732,110	-	866,158
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 9,385,785	\$ -	\$ 6,922,977
TOTAL EXPENSE	\$ 12,612,518	\$ -	\$ 6,922,977
RESERVES			
Continuing Appropriation - CIP	\$ 11,615,299	\$ 11,615,299	\$ -
TOTAL RESERVES	\$ 16,203,587	\$ 16,203,586	\$ -
BALANCE	\$ 200,000	\$ 200,000	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 29,016,104	\$ 16,403,586	\$ 6,922,977

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Road Maintenance and Rehabilitation Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Continuing Appropriation - Operating	\$ -	\$ -	\$ 3,711,752
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ 3,711,752
REVENUE			
Other Local Taxes	\$ -	\$ 8,025,413	\$ 23,353,385
TOTAL REVENUE	\$ -	\$ 8,025,413	\$ 23,353,385
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ 8,025,413	\$ 27,065,137
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ -	\$ 9,510,879
TOTAL CIP EXPENSE	\$ -	\$ -	\$ 9,510,879
OPERATING EXPENSE			
Contracts	\$ -	\$ 8,025,413	\$ 13,842,506
TOTAL OPERATING EXPENSE	\$ -	\$ 8,025,413	\$ 13,842,506
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ -	\$ -	\$ 3,711,752
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 3,711,752
TOTAL EXPENSE	\$ -	\$ 8,025,413	\$ 27,065,137
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 8,025,413	\$ 27,065,137

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Government Affairs



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Government Affairs



Department Description

The Government Affairs Department manages the City's state and federal legislative priorities as proposed by the Mayor and adopted by the City Council. The department directs the City's lobbying teams and collaborates with other local government entities such as SANDAG, the Port, and the County Water Authority. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, homelessness, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

The Government Affairs Department also maintains relationships with the Mexican government at all levels to facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.



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Government Affairs

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	5.00	5.00
Personnel Expenditures	\$ -	\$ -	\$ 787,335	\$ 787,335
Non-Personnel Expenditures	-	-	10,170	10,170
Total Department Expenditures	\$ -	\$ -	\$ 797,505	\$ 797,505
Total Department Revenue	\$ -	\$ -	\$ 147,260	\$ 147,260

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Government Affairs	\$ -	\$ -	\$ 797,505	\$ 797,505
Total	\$ -	\$ -	\$ 797,505	\$ 797,505

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Government Affairs	0.00	0.00	5.00	5.00
Total	0.00	0.00	5.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Government Affairs Restructure Transfer of 2.00 Mayor Representative 2s from the Office of the Mayor to the newly created Government Affairs Department.	2.00	\$ 343,030	\$ -
Transfer and Repurpose of Mayor Representative 2 to Department Director Transfer of 1.00 Mayor Representative 2 from the Office of the Mayor to repurpose to Department Director in the newly created Government Affairs Department.	1.00	164,676	-
Transfer of Program Manager Transfer of 1.00 Program Manager and associated revenue from the Public Utilities Department to the newly created Government Affairs Department.	1.00	147,306	147,260
Grants Program Coordinator Addition of 1.00 Program Coordinator for grants management support	1.00	132,323	-

Government Affairs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Non-Personnel Expenditures	0.00	10,170	-
Addition of non-personnel expenditures in support of miscellaneous office supplies and services for the Department.			
Total	5.00 \$	797,505 \$	147,260

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	539,476 \$	539,476
Fringe Benefits	-	-	247,859	247,859
PERSONNEL SUBTOTAL	-	-	787,335	787,335
NON-PERSONNEL				
Supplies	\$ -	\$ -	1,250 \$	1,250
Contracts	-	-	3,120	3,120
Other	-	-	5,800	5,800
NON-PERSONNEL SUBTOTAL	-	-	10,170	10,170
Total	\$ -	\$ -	797,505 \$	797,505

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ -	\$ -	147,260 \$	147,260
Total	\$ -	\$ -	147,260 \$	147,260

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	0.00	0.00	1.00 \$	61,107 - 231,494 \$	129,125
20001255	Mayor Representative 2	0.00	0.00	2.00	19,961 - 156,851	196,871
20001234	Program Coordinator	0.00	0.00	1.00	23,764 - 142,455	100,000
20001222	Program Manager	0.00	0.00	1.00	48,516 - 178,445	113,480
FTE, Salaries, and Wages Subtotal		0.00	0.00	5.00	\$	539,476

Government Affairs

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	3,254 \$	3,254
Flexible Benefits	-	-	68,315	68,315
Medicare	-	-	7,823	7,823
Other Post-Employment Benefits	-	-	30,621	30,621
Retiree Medical Trust	-	-	1,079	1,079
Retirement ADC	-	-	78,691	78,691
Risk Management Administration	-	-	5,265	5,265
Supplemental Pension Savings Plan	-	-	46,215	46,215
Unemployment Insurance	-	-	907	907
Workers' Compensation	-	-	5,689	5,689
Fringe Benefits Subtotal	\$ -	\$ -	247,859 \$	247,859
Total Personnel Expenditures			\$ 787,335	



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Human Resources



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Department Description

The Human Resources Department is comprised of various programs that include: Human Resources and Labor Relations; Talent Management; Leadership and Workforce Planning; Reasonable Accommodations and Temporary Light Duty; Employee Assistance (EAP); and Citywide Volunteer, Internship and Work Readiness. Each program serves to ensure the goals of the Department are met.

The Department's mission is:

To effectively serve, support, and partner with our customers for all human resources and labor services

The Department's vision is:

To be the foremost trusted authority for all human resources and labor services

Human Resources

Goals and Objectives

Goal 1: Provide prompt, courteous, and efficient services

- Respond to customer inquiries in a timely manner
- Conduct research, analyze, and evaluate inquiries/requests

Goal 2: Maintain collaborative relationships with our customers

- Develop and sustain frequent and open lines of communications with customers
- Build and maintain a working knowledge of our customers' businesses

Goal 3: Communicate effectively to ensure a well-informed workforce and community

- Provide concise and informative communications regarding employment-related information
- Ensure the Department's information and resources are accurate on the City's website

Goal 4: Sustain a strong, dynamic, and diverse workforce

- Provide opportunities for employee learning and development
- Develop our employees to be prepared for future leadership and career opportunities
- Provide trainings and other educational opportunities for employees and interns

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Increase volunteer service hours by 5% each fiscal year	100%	100%	100%	100%	100%
Percentage of City staff in compliance with mandatory and required trainings within established timeframes	100%	100%	100%	100%	100%
Percentage of Labor-Management Committee meetings scheduled and attended per fiscal year	100%	100%	100%	100%	100%
Percentage of Public Record Act requests responded to within the statutory timeframe ¹	N/A	N/A	100%	96%	N/A

1. The Public Records Administrative Program will transfer to the Communications department in Fiscal Year 2019.

Human Resources

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	25.50	32.92	29.72	(3.20)
Personnel Expenditures	\$ 3,614,736	\$ 5,221,985	\$ 4,637,094	\$ (584,891)
Non-Personnel Expenditures	362,462	376,584	359,821	(16,763)
Total Department Expenditures	\$ 3,977,199	\$ 5,598,569	\$ 4,996,915	\$ (601,654)
Total Department Revenue	\$ 5,339	\$ 249,901	\$ 320,081	\$ 70,180

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Human Resources	\$ 3,977,199	\$ 5,598,569	\$ 4,996,915	\$ (601,654)
Total	\$ 3,977,199	\$ 5,598,569	\$ 4,996,915	\$ (601,654)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Human Resources	25.50	32.92	29.72	(3.20)
Total	25.50	32.92	29.72	(3.20)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	21,216	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,021	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.20)	(586)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(40,000)	-

Human Resources

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(87,379)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Transfer of Public Records Act Program	(3.00)	(496,926)	-
Transfer of 3.00 FTE positions from the Human Resources Department to the Communications Department in support of the Public Records Act Program.			
Internship and Work Readiness Program Revenue	0.00	-	70,180
Revised revenue adjustment based on revenue projections from CDBG related projects.			
Total	(3.20) \$	(601,654) \$	70,180

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 2,148,655	\$ 2,805,925	\$ 2,533,332	(272,593)
Fringe Benefits	1,466,082	2,416,060	2,103,762	(312,298)
PERSONNEL SUBTOTAL	3,614,736	5,221,985	4,637,094	(584,891)
NON-PERSONNEL				
Supplies	\$ 30,016	\$ 41,973	\$ 41,876	(97)
Contracts	265,405	210,211	188,960	(21,251)
Information Technology	47,432	72,183	93,399	21,216
Energy and Utilities	12,418	10,970	15,271	4,301
Other	7,169	10,152	10,091	(61)
Transfers Out	-	31,095	10,224	(20,871)
Capital Expenditures	23	-	-	-
NON-PERSONNEL SUBTOTAL	362,462	376,584	359,821	(16,763)
Total	\$ 3,977,199	\$ 5,598,569	\$ 4,996,915	(601,654)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ -	\$ 244,901	\$ 244,901	-
Other Revenue	5,339	5,000	5,000	-
Rev from Other Agencies	-	-	70,180	70,180
Total	\$ 5,339	\$ 249,901	\$ 320,081	70,180

Human Resources

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	2.00	2.00	\$ 43,983 - 53,028	\$ 87,558
20000311	Associate Department Human Resources Analyst	0.00	5.00	5.00	55,843 - 67,489	314,153
20000119	Associate Management Analyst	1.00	0.00	0.00	55,843 - 67,489	-
90000539	Clerical Assistant 2 - Hourly	0.50	0.00	0.00	30,919 - 37,257	-
20001101	Department Director	1.00	1.00	1.00	61,107 - 231,494	165,280
20001168	Deputy Director	1.00	2.00	2.00	48,516 - 178,445	258,250
20000382	Employee Assistance Counselor	1.00	1.00	1.00	54,683 - 66,135	66,135
20000411	Employee Assistance Program Manager	1.00	1.00	1.00	68,971 - 83,561	83,561
20001221	Labor Relations Manager	1.00	0.00	0.00	48,516 - 178,445	-
90001073	Management Intern - Hourly	1.00	0.92	0.72	25,075 - 30,167	21,720
20000627	Organization Effectiveness Specialist 3	1.00	0.00	0.00	61,322 - 74,128	-
20000639	Organization Effectiveness Supervisor	1.00	0.00	0.00	68,971 - 83,561	-
20000025	Program Coordinator	0.00	0.00	1.00	23,764 - 142,455	82,640
20001234	Program Coordinator	4.00	7.00	4.00	23,764 - 142,455	334,128
20001222	Program Manager	8.00	9.00	8.00	48,516 - 178,445	870,293
20000779	Public Information Specialist	2.00	0.00	0.00	34,056 - 41,125	-
20001253	Secretary to Labor Relations	1.00	0.00	0.00	17,383 - 109,001	-
20000312	Senior Department Human Resources Analyst	0.00	1.00	1.00	61,322 - 74,128	74,128
20000313	Supervising Department Human Resources Analyst	0.00	2.00	2.00	68,971 - 83,561	167,122
20000756	Word Processing Operator	0.00	1.00	1.00	32,530 - 39,170	37,407
	Budgeted Vacancy Savings					(55,843)
	Vacation Pay In Lieu					26,800
FTE, Salaries, and Wages Subtotal		25.50	32.92	29.72		\$ 2,533,332

Human Resources

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 42,540	\$ 56,115	\$ 47,363	(8,752)
Flexible Benefits	283,683	438,349	395,037	(43,312)
Long-Term Disability	5,560	-	-	-
Medicare	29,926	37,450	33,410	(4,040)
Other Post-Employment Benefits	137,820	192,032	171,472	(20,560)
Retiree Medical Trust	713	1,132	1,569	437
Retirement ADC	791,872	1,436,207	1,201,581	(234,626)
Retirement DROP	10,389	11,416	6,236	(5,180)
Risk Management Administration	24,026	32,355	29,484	(2,871)
Supplemental Pension Savings Plan	124,168	172,124	167,305	(4,819)
Unemployment Insurance	3,824	4,976	4,213	(763)
Workers' Compensation	11,560	33,904	46,092	12,188
Fringe Benefits Subtotal	\$ 1,466,082	\$ 2,416,060	\$ 2,103,762	(312,298)
Total Personnel Expenditures		\$	4,637,094	

Infrastructure/Public Works



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Infrastructure/Public Works



Branch Description

The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch which includes the following departments: Environmental Services; Public Utilities; Public Works; and Transportation & Storm Water

The Branch's mission is:

To effectively manage the City's infrastructure and related services

The Branch's vision is:

World-class infrastructure and sustainable communities for all

Infrastructure/Public Works

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure and related services

- Protect the environment through timely and effective response
- Manage the water cycle
- Manage the solid waste system
- Manage the transportation and storm water networks
- Manage facilities
- Provide high-quality service

Goal 2: Effectively coordinate and invest in infrastructure

- Create and invest in citywide infrastructure asset management
- Provide timely and efficient delivery of projects
- Promote mobility improvements
- Develop smart and green infrastructure
- Coordinate with regional partners

Goal 3: Sustain a resilient organization

- Maximize water and wastewater independence
- Prepare and respond to climate change
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability
- Develop a balanced, multi-modal transportation network

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Number of days past planned go-live for I AM San Diego Project ¹	N/A	N/A	0	varies	N/A
Percent over budget for delivery of I AM San Diego Project	N/A	N/A	0%	0%	N/A
Percentage of timely awarded Infrastructure Asset Management contracts	100%	100%	100%	100%	N/A

1. New performance indicators and tracking systems were developed for FY 2018. The original I AM San Diego go-live date of late September 2017 was revised at the beginning of the fiscal year due to GIS-related issues. Three go-live date releases (December 4, 2017; March 12, 2018; and April 16, 2018) resulted instead.

Infrastructure/Public Works

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	5.00	5.00	2.00	(3.00)
Personnel Expenditures	\$ 620,263	\$ 666,091	\$ 324,363	(341,728)
Non-Personnel Expenditures	52,883	325,546	329,151	3,605
Total Department Expenditures	\$ 673,146	\$ 991,637	\$ 653,514	(338,123)
Total Department Revenue	\$ 146,923	\$ 73,457	\$ -	(73,457)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Infrastructure/Public Works	\$ 673,146	\$ 991,637	\$ 653,514	(338,123)
Total	\$ 673,146	\$ 991,637	\$ 653,514	(338,123)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Infrastructure/Public Works	5.00	5.00	2.00	(3.00)
Total	5.00	5.00	2.00	(3.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 49,403	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	4,709	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,104)	-
Transfer of Program Coordinator Transfer of 1.00 Program Coordinator to the Department of Information Technology to support SAP system security.	(1.00)	(151,496)	-

Infrastructure/Public Works

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Positions	(2.00)	(239,635)	-
Reduction of 1.00 Program Manager and 1.00 Associate Management Analyst associated with Phase 1 of Infrastructure Asset Management implementation project.			
One-Time Reductions and Annualizations	0.00	-	(73,457)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.			
Total	(3.00) \$	(338,123) \$	(73,457)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 490,020	\$ 504,610	\$ 253,391	(251,219)
Fringe Benefits	130,243	161,481	70,972	(90,509)
PERSONNEL SUBTOTAL	620,263	666,091	324,363	(341,728)
NON-PERSONNEL				
Supplies	\$ 583	\$ 2,220	\$ 2,220	-
Contracts	34,543	304,257	301,120	(3,137)
Information Technology	7,224	12,576	17,285	4,709
Energy and Utilities	4,513	3,493	3,526	33
Other	6,017	3,000	5,000	2,000
Capital Expenditures	2	-	-	-
NON-PERSONNEL SUBTOTAL	52,883	325,546	329,151	3,605
Total	\$ 673,146	\$ 991,637	\$ 653,514	(338,123)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 146,874	\$ 73,457	\$ -	(73,457)
Other Revenue	49	-	-	-
Total	\$ 146,923	\$ 73,457	\$ -	(73,457)

Infrastructure/Public Works

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	1.00	0.00	\$ 55,843 - 67,489	-
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	61,107 - 231,494	201,435
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	51,956
20001234	Program Coordinator	1.00	1.00	0.00	23,764 - 142,455	-
20001222	Program Manager	1.00	1.00	0.00	48,516 - 178,445	-
FTE, Salaries, and Wages Subtotal		5.00	5.00	2.00	\$	253,391

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Flexible Benefits	\$ 49,217	\$ 62,168	\$ 21,682	(40,486)
Long-Term Disability	1,343	-	-	-
Medicare	7,624	7,317	3,710	(3,607)
Other Post-Employment Benefits	22,946	30,005	12,248	(17,757)
Retiree Medical Trust	1,106	1,261	634	(627)
Retirement 401 Plan	1,811	2,291	520	(1,771)
Retirement ADC	16,198	23,261	6,017	(17,244)
Risk Management Administration	3,992	5,055	2,106	(2,949)
Supplemental Pension Savings Plan	22,758	25,342	18,532	(6,810)
Unemployment Insurance	904	903	425	(478)
Workers' Compensation	2,345	3,878	5,098	1,220
Fringe Benefits Subtotal	\$ 130,243	\$ 161,481	\$ 70,972	(90,509)
Total Personnel Expenditures			\$ 324,363	



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Infrastructure Fund



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Infrastructure Fund



Fund Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.



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Infrastructure Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	6,440,002	-	(6,440,002)
Total Department Expenditures	\$ -	6,440,002	\$ -	(6,440,002)
Total Department Revenue	\$ -	17,826,547	\$ 17,090,909	(735,638)

Infrastructure Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Infrastructure Fund	\$ -	6,440,002	\$ -	(6,440,002)
Total	\$ -	6,440,002	\$ -	(6,440,002)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	\$ (6,440,002)	\$ (17,826,547)
General Fund Transfer Addition of one-time revenue for the transfer from the General Fund to the Infrastructure Fund per City Charter Section 77.1.	0.00	-	17,090,909
Total	0.00	\$ (6,440,002)	\$ (735,638)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ -	6,440,002	\$ -	(6,440,002)
NON-PERSONNEL SUBTOTAL	-	6,440,002	-	(6,440,002)
Total	\$ -	6,440,002	\$ -	(6,440,002)

Infrastructure Fund

Revenues by Category

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Transfers In	\$	- \$	17,826,547 \$	17,090,909 \$	(735,638)
Total	\$	- \$	17,826,547 \$	17,090,909 \$	(735,638)

Infrastructure Fund

Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2017 Actual	FY2018* Budget	FY2019 ¹ Adopted
BEGINNING BALANCE AND RESERVES			
Continuing Appropriation - CIP	\$ -	\$ -	\$ 7,386,545
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ 7,386,545
REVENUE			
Transfers In	\$ -	\$ 17,826,547	\$ 17,090,909
TOTAL REVENUE	\$ -	\$ 17,826,547	\$ 17,090,909
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ 17,826,547	\$ 24,477,454
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ 11,386,545	\$ 17,091,068
TOTAL CIP EXPENSE	\$ -	\$ 11,386,545	\$ 17,091,068
OPERATING EXPENSE			
Contracts	\$ -	\$ 6,440,002	\$ -
TOTAL OPERATING EXPENSE	\$ -	\$ 6,440,002	\$ -
TOTAL EXPENSE	\$ -	\$ 17,826,547	\$ 17,091,068
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ -	\$ 7,386,545
TOTAL RESERVES	\$ -	\$ -	\$ 7,386,545
BALANCE	\$ -	\$ -	\$ (159)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 17,826,547	\$ 24,477,454

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

¹Due to rounding of appropriations for the FY 2019 Adopted Budget, this fund is in deficit. The deficit will be cleared by net-zero appropriations swap in the Capital Budget in FY 2019.



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Internal Operations



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Internal Operations



Branch Description

The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and oversees the day-to-day City operations for the Internal Operations Branch which includes the following departments: Fleet Operations, Human Resources, Information Technology, Purchasing & Contracting, and Real Estate Assets.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The Branch's mission is:

To actively support the mission-critical services of all City departments

The Branch's vision is:

To be a nationally-recognized industry leader in internal municipal service delivery

Internal Operations

Goals and Objectives

Goal 1: *Provide quality goods and services to City departments and employees*

- Improve IT cost effectiveness
- Procure goods and services in a fiscally responsible, timely, and cost effective manner

Goal 2: *Demonstrate continuous, customer-focused improvement*

- Ensure a high level of availability of mission-critical applications
- Improve customer satisfaction

Goal 3: *Attract and retain top quality staff*

- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Internal Operations

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	208.50	1.50	1.50	0.00
Personnel Expenditures	\$ 19,582,208	\$ 441,807	\$ 455,188	13,381
Non-Personnel Expenditures	76,279,309	18,931	18,277	(654)
Total Department Expenditures	\$ 95,861,517	\$ 460,738	\$ 473,465	12,727
Total Department Revenue	\$ 97,524,361	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Internal Operations	\$ 435,548	\$ 460,738	\$ 473,465	12,727
Total	\$ 435,548	\$ 460,738	\$ 473,465	12,727

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Internal Operations	1.50	1.50	1.50	0.00
Total	1.50	1.50	1.50	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 13,381	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,867	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in wireless stipend and travel.	0.00	(945)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,576)	-

Internal Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	0.00 \$	12,727 \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 232,613	\$ 220,944	\$ 228,229	7,285
Fringe Benefits	181,990	220,863	226,959	6,096
PERSONNEL SUBTOTAL	414,603	441,807	455,188	13,381
NON-PERSONNEL				
Supplies	\$ 869	\$ 1,250	\$ 1,250	-
Contracts	7,823	6,172	7,094	922
Information Technology	6,331	5,709	4,133	(1,576)
Other	5,919	5,800	5,800	-
Capital Expenditures	4	-	-	-
NON-PERSONNEL SUBTOTAL	20,946	18,931	18,277	(654)
Total	\$ 435,548	\$ 460,738	\$ 473,465	12,727

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	\$ 61,107 - 231,494	\$ 201,435
20000924	Executive Secretary	0.50	0.50	0.50	44,993 - 54,404	26,794
FTE, Salaries, and Wages Subtotal		1.50	1.50	1.50		\$ 228,229

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,128	\$ 6,114	\$ 6,321	207
Flexible Benefits	18,981	21,461	21,461	-
Insurance	1,420	-	-	-
Long-Term Disability	594	-	-	-
Medicare	394	382	394	12
Other Post-Employment Benefits	8,976	9,002	9,186	184

Internal Operations

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retirement ADC	125,614	164,229	165,882	1,653
Risk Management Administration	1,559	1,517	1,580	63
Supplemental Pension Savings Plan	17,082	16,194	16,729	535
Unemployment Insurance	407	396	389	(7)
Workers' Compensation	835	1,568	5,017	3,449
Fringe Benefits Subtotal	\$ 181,990	\$ 220,863	\$ 226,959	6,096
Total Personnel Expenditures		\$	455,188	

Fleet Operations Operating Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fleet Services	\$ 51,102,495	\$ -	\$ -	-
Total	\$ 51,102,495	\$ -	\$ -	-

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fleet Services	207.00	0.00	0.00	0.00
Total	207.00	0.00	0.00	0.00

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 11,105,721	\$ -	\$ -	-
Fringe Benefits	8,061,884	-	-	-
PERSONNEL SUBTOTAL	19,167,605	-	-	-
NON-PERSONNEL				
Supplies	\$ 13,963,950	\$ -	\$ -	-
Contracts	5,603,885	-	-	-
Information Technology	677,712	-	-	-

¹ The Fleet Operations Operating Fund is no longer budgeted in the Internal Operations Department. This fund is now budgeted in the Fleet Operations Department.

Internal Operations

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Energy and Utilities	10,164,864	-	-	-
Other	4,248	-	-	-
Transfers Out	1,001,633	-	-	-
Capital Expenditures	254,937	-	-	-
Debt	263,659	-	-	-
NON-PERSONNEL SUBTOTAL	31,934,889	-	-	-
Total	\$ 51,102,495 \$	- \$	- \$	-

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 51,233,299 \$	- \$	- \$	-
Other Revenue	425,555	-	-	-
Rev from Money and Prop	112,161	-	-	-
Total	\$ 51,771,015 \$	- \$	- \$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	0.00	0.00	\$ 32,530 - 39,170 \$	-
20000088	Assistant Engineer-Mechanical	1.00	0.00	0.00	59,775 - 72,022	-
20000443	Assistant Fleet Technician	27.00	0.00	0.00	39,624 - 47,238	-
20000154	Associate Engineer-Mechanical	1.00	0.00	0.00	68,821 - 83,109	-
20000119	Associate Management Analyst	1.00	0.00	0.00	55,843 - 67,489	-
20000193	Body and Fender Mechanic	5.00	0.00	0.00	45,830 - 54,962	-
20001101	Department Director	1.00	0.00	0.00	61,107 - 231,494	-
20001168	Deputy Director	1.00	0.00	0.00	48,516 - 178,445	-
20000430	Equipment Operator 2	1.00	0.00	0.00	42,715 - 51,095	-
20000438	Equipment Painter	2.00	0.00	0.00	45,830 - 54,962	-
20000433	Equipment Trainer	1.00	0.00	0.00	49,139 - 59,431	-
21000191	Fleet Attendant	2.00	0.00	0.00	33,069 - 39,309	-
20000774	Fleet Manager	3.00	0.00	0.00	79,306 - 96,087	-

Internal Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000183	Fleet Parts Buyer	4.00	0.00	0.00	46,110 - 55,843	-
20000182	Fleet Parts Buyer Supervisor	1.00	0.00	0.00	53,050 - 64,502	-
20000062	Fleet Repair Supervisor	10.00	0.00	0.00	64,481 - 78,017	-
21000195	Fleet Team Leader	10.00	0.00	0.00	54,153 - 66,498	-
20000420	Fleet Technician	80.00	0.00	0.00	48,049 - 57,623	-
20000293	Information Systems Analyst 3	1.00	0.00	0.00	61,322 - 74,128	-
20000998	Information Systems Analyst 4	1.00	0.00	0.00	68,971 - 83,561	-
20000618	Machinist	1.00	0.00	0.00	47,657 - 57,089	-
20000439	Master Fleet Technician	17.00	0.00	0.00	51,676 - 61,903	-
20000644	Metal Fabrication Supervisor	2.00	0.00	0.00	56,101 - 67,833	-
20000445	Motive Service Technician	2.00	0.00	0.00	35,324 - 42,328	-
20000680	Payroll Specialist 2	1.00	0.00	0.00	36,647 - 44,245	-
20001222	Program Manager	1.00	0.00	0.00	48,516 - 178,445	-
20000847	Safety Officer	1.00	0.00	0.00	59,818 - 72,237	-
20000015	Senior Management Analyst	1.00	0.00	0.00	61,322 - 74,128	-
20000950	Stock Clerk	2.00	0.00	0.00	31,048 - 37,472	-
20000951	Stock Clerk	7.00	0.00	0.00	31,048 - 37,472	-
20000955	Storekeeper 1	4.00	0.00	0.00	35,753 - 42,887	-
20001041	Training Supervisor	1.00	0.00	0.00	61,322 - 74,128	-
20001051	Utility Worker 1	1.00	0.00	0.00	31,542 - 37,494	-
20001058	Welder	10.00	0.00	0.00	45,830 - 54,962	-
FTE, Salaries, and Wages Subtotal		207.00	0.00	0.00	\$	-

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 28,911	\$ -	\$ -	-
Flexible Benefits	1,820,167	-	-	-
Long-Term Disability	25,427	-	-	-
Medicare	155,972	-	-	-
Other Post-Employment Benefits	1,064,946	-	-	-
Retiree Medical Trust	6,257	-	-	-
Retirement 401 Plan	9,051	-	-	-
Retirement ADC	3,576,359	-	-	-

Internal Operations

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retirement DROP	45,569	-	-	-
Risk Management Administration	185,563	-	-	-
Supplemental Pension Savings Plan	629,955	-	-	-
Unemployment Insurance	17,352	-	-	-
Workers' Compensation	496,358	-	-	-
Fringe Benefits Subtotal	\$ 8,061,884 \$	- \$	- \$	-
Total Personnel Expenditures		\$	-	

Fleet Operations Replacement Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fleet Services	\$ 44,323,474 \$	- \$	- \$	-
Total	\$ 44,323,474 \$	- \$	- \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Supplies	\$ 2,095,157 \$	- \$	- \$	-
Contracts	266,478	-	-	-
Information Technology	32,196	-	-	-
Capital Expenditures	35,557,001	-	-	-
Debt	6,372,642	-	-	-
NON-PERSONNEL SUBTOTAL	44,323,474	-	-	-
Total	\$ 44,323,474 \$	- \$	- \$	-

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 33,916,328 \$	- \$	- \$	-
Other Revenue	11,837,018	-	-	-

¹ The Fleet Operations Replacement Fund is no longer budgeted in the Internal Operations Department. This fund is now budgeted in the Fleet Operations Department.

Internal Operations

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	\$ 45,753,346	\$ -	\$ -	-

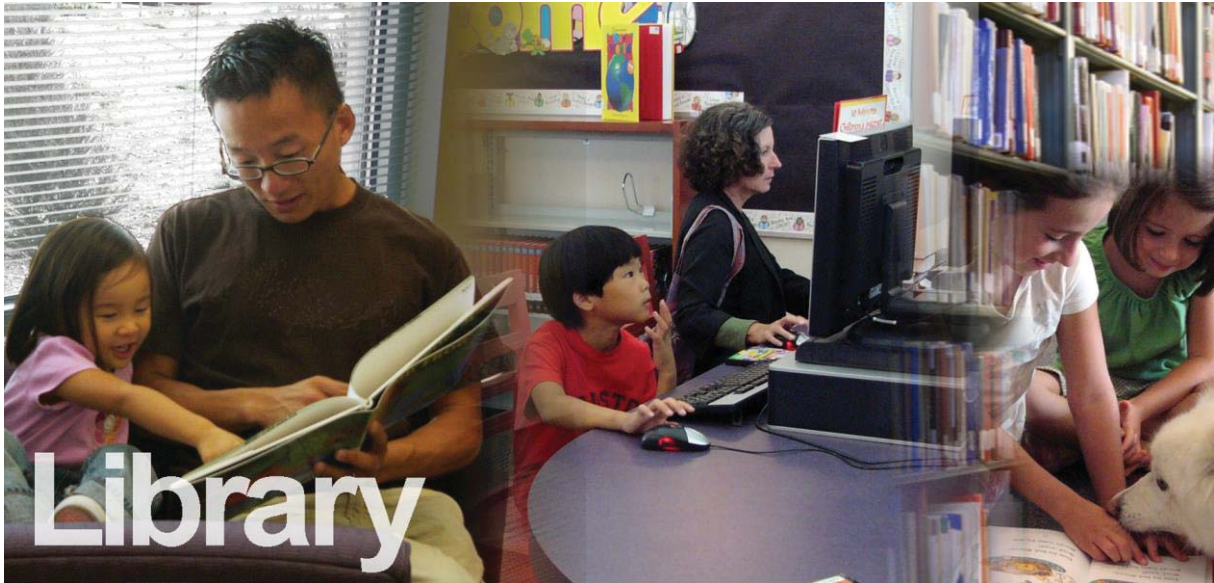


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Library



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Department Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.0 million items, including e-books and audiovisual materials, 3,136 periodical subscriptions, 1.9 million government publications, and over 235,347 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of over 1.3 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

The Department's vision is:

The place for opportunity, discovery, and inspiration

Goals and Objectives

Goal 1: Foster a safe and engaging environment

- Provide a high quality workforce
- Maintain and improve facilities
- Sustain a relevant and attractive collection

Goal 2: Broaden access to library resources

- Provide opportunities for the public to explore technology
- Develop an equitable approach to library services

Goal 3: Be a model for innovative programs and services

- Assess community needs
- Explore alternative service models
- Create an atmosphere for participation

Goal 4: Establish a strong library presence within San Diego

- Cultivate strategic partnerships
- Strengthen social media presence

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Annual attendance at adult programs ¹	200,000	154,605	205,000	129,447	150,000
Annual attendance at juvenile programs ²	310,000	262,692	315,000	269,511	300,000
Annual circulation per capita	5.00	4.83	5.00	5.95	5.00
Number of patrons using Internet resources provided by the Library ³	N/A	N/A	N/A	1,328,447	1,100,000
Percentage increase in number of library visitors	2.00%	-5.02%	2.00%	2.3%	2.00%
Percentage increase in participation in literacy and educational programs ⁴	10%	N/A	10%	N/A	10%
Percentage increase in participation in technology programs ⁵	10%	N/A	10%	N/A	10%
Percentage of overall satisfaction on program evaluations	75%	N/A	80%	96%	80%
Percentage of patron satisfaction ⁶	90%	N/A	90%	91%	90%
Percentage increase in social media presence ⁷	N/A	N/A	N/A	N/A	10%

1. Decrease in program attendance reflects a change from quantitative to more qualitative programs.

2. Refer to Footnote #1.

Library

3. Beginning in FY 2018, internet use consists of computer reservation sign-up report totals combined with Wi-Fi usage report totals.
4. Due to a hiring delay of key Library personnel, tracking of these performance indicators had not been implemented. A measurement system has been developed to track program satisfaction during FY 2018.
5. Refer to footnote #4.
6. A measurement system was developed to track patron satisfaction in FY 2018.
7. This was a new performance indicator for FY 2018. A measurement system was developed to track social media presence during FY 2018.



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Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	475.86	453.72	444.59	(9.13)
Personnel Expenditures	\$ 35,475,965	\$ 38,910,208	\$ 38,707,064	\$ (203,144)
Non-Personnel Expenditures	15,431,328	15,286,150	17,148,088	1,861,938
Total Department Expenditures	\$ 50,907,293	\$ 54,196,358	\$ 55,855,152	\$ 1,658,794
Total Department Revenue	\$ 4,613,794	\$ 4,532,285	\$ 2,384,919	\$ (2,147,366)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Branch Libraries	\$ 28,673,721	\$ 29,370,804	\$ 30,621,758	\$ 1,250,954
Central Library	18,198,453	20,793,568	21,459,486	665,918
Library Administration	4,035,119	4,031,986	3,773,908	(258,078)
Total	\$ 50,907,293	\$ 54,196,358	\$ 55,855,152	\$ 1,658,794

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Branch Libraries	295.93	283.65	290.02	6.37
Central Library	158.43	151.57	139.07	(12.50)
Library Administration	21.50	18.50	15.50	(3.00)
Total	475.86	453.72	444.59	(9.13)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	1,534,006	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

Library

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	373,144	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	364,091	-
Security Services Addition of one-time non-personnel expenditures to expand security services system wide.	0.00	288,000	-
Mission Hills Library Addition of 1.00 Librarian 2, 0.50 Library Clerk, 0.12 Library Aide, and associated non-personnel expenditures to support the new Mission Hills Library.	1.62	198,371	-
Janitorial Services Addition of non-personnel expenditures to support janitorial services at the Central Library.	0.00	129,744	-
San Ysidro Library Addition of 0.50 Librarian 2, 1.25 Library Aide, and associated non-personnel expenditures to support the new San Ysidro Library.	1.75	125,957	-
Library Programming Addition of non-personnel expenditures associated with system-wide programming.	0.00	100,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	52,441	-
Payment Services Addition of non-personnel expenditures associated with the new payment system at libraries.	0.00	20,000	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(102,725)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with transportation costs, office supplies, and miscellaneous services.	0.00	(382,205)	-
Facility Maintenance Consolidation Transfer of 12.50 FTE positions and associated non-personnel expenditures to the Public Works Department for the centralization of facilities maintenance functions.	(12.50)	(1,042,030)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	99,607
Revenue from New or Revised User Fees Adjustment to reflect anticipated revenue changes from the implementation of new or revised user fee charges.	0.00	-	(271,022)

Library

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Automatic Renewal Program Reduction of revenue due to the implementation of the automatic renewal program for library materials.	0.00	-	(475,951)
Library Foundation Revenue Reduction of revenue received from the San Diego Public Library Foundation.	0.00	-	(1,500,000)
Total	(9.13) \$	1,658,794 \$	(2,147,366)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 20,278,959	\$ 20,428,100	\$ 20,900,411	472,311
Fringe Benefits	15,197,005	18,482,108	17,806,653	(675,455)
PERSONNEL SUBTOTAL	35,475,965	38,910,208	38,707,064	(203,144)
NON-PERSONNEL				
Supplies	\$ 2,744,736	\$ 2,525,899	\$ 2,297,778	(228,121)
Contracts	6,160,281	6,252,444	6,603,340	350,896
Information Technology	2,565,902	2,421,798	3,955,804	1,534,006
Energy and Utilities	2,674,795	2,875,724	3,170,881	295,157
Other	85,879	125,150	65,150	(60,000)
Transfers Out	1,198,726	1,000,000	1,000,000	-
Capital Expenditures	1,009	30,000	-	(30,000)
Debt	-	55,135	55,135	-
NON-PERSONNEL SUBTOTAL	15,431,328	15,286,150	17,148,088	1,861,938
Total	\$ 50,907,293	\$ 54,196,358	\$ 55,855,152	1,658,794

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,557,456	\$ 1,579,053	\$ 930,751	(648,302)
Fines Forfeitures and Penalties	2,938	3,500	3,500	-
Other Revenue	2,025,833	2,018,200	519,136	(1,499,064)
Rev from Money and Prop	714,744	706,532	706,532	-
Rev from Other Agencies	312,541	225,000	225,000	-
Transfers In	283	-	-	-
Total	\$ 4,613,794	\$ 4,532,285	\$ 2,384,919	(2,147,366)

Library

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$ 32,530 - 39,170	\$ 113,919
20000012	Administrative Aide 1	1.00	1.00	1.00	38,181 - 46,002	46,002
20000024	Administrative Aide 2	6.00	7.00	7.00	43,983 - 53,028	355,396
20000048	Assistant Management Analyst	3.00	3.00	3.00	45,938 - 55,843	157,624
90000048	Assistant Management Analyst - Hourly	9.86	8.30	8.30	45,938 - 55,843	420,697
20000119	Associate Management Analyst	1.00	1.00	1.00	55,843 - 67,489	55,843
20000132	Associate Management Analyst	1.00	1.00	1.00	55,843 - 67,489	67,489
20000201	Building Maintenance Supervisor	1.00	1.00	0.00	63,901 - 77,265	-
20000224	Building Service Technician	4.00	4.00	0.00	34,421 - 40,975	-
20001108	City Librarian	1.00	1.00	1.00	32,788 - 179,712	160,115
20000539	Clerical Assistant 2	1.00	0.00	0.00	30,919 - 37,257	-
20000354	Custodian 2	7.50	7.50	0.00	27,116 - 32,273	-
20001174	Deputy Library Director	2.00	2.00	2.00	48,516 - 178,445	231,392
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	54,404
20000290	Information Systems Analyst 2	1.00	1.00	1.00	55,843 - 67,489	67,489
20000998	Information Systems Analyst 4	1.00	1.00	1.00	68,971 - 83,561	68,971
20000377	Information Systems Technician	3.00	3.00	3.00	43,983 - 53,028	150,039
20000594	Librarian 2	54.00	52.00	53.50	51,546 - 62,074	3,192,613
90000594	Librarian 2 - Hourly	11.57	9.25	9.25	51,546 - 62,074	523,306
20000910	Librarian 3	26.00	28.00	28.00	57,089 - 69,315	1,929,923
20000596	Librarian 4	26.00	26.00	26.00	62,740 - 76,191	1,959,179
20000600	Library Aide	33.00	33.00	34.00	21,615 - 25,934	879,683
90000600	Library Aide - Hourly	69.63	55.60	55.97	21,615 - 25,934	1,318,230
20000597	Library Assistant	54.00	54.00	54.00	42,199 - 50,880	2,671,002
90000597	Library Assistant - Hourly	8.63	6.90	6.90	42,199 - 50,880	320,678
20000602	Library Clerk	113.00	113.00	113.50	33,154 - 40,115	4,484,063
90000602	Library Clerk - Hourly	7.67	6.17	6.17	33,154 - 40,115	225,504
20000772	Library Technician	8.00	8.00	8.00	34,269 - 41,382	320,000
20000770	Literacy Program Administrator	1.00	1.00	1.00	75,181 - 91,059	91,059

Library

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000680	Payroll Specialist 2	2.00	2.00	2.00	36,647 - 44,245	80,892
20001222	Program Manager	2.00	2.00	2.00	48,516 - 178,445	222,095
20000927	Senior Clerk/Typist	2.00	2.00	2.00	37,257 - 44,950	74,514
20000312	Senior Department Human Resources Analyst	1.00	0.00	0.00	61,322 - 74,128	-
20000773	Senior Library Technician	1.00	1.00	1.00	39,328 - 47,587	47,587
20000015	Senior Management Analyst	2.00	2.00	2.00	61,322 - 74,128	148,256
20000992	Supervising Librarian	5.00	5.00	5.00	72,603 - 87,665	438,325
20000970	Supervising Management Analyst	1.00	1.00	1.00	68,971 - 83,561	83,561
	Bilingual - Regular					61,152
	Budgeted Vacancy Savings					(566,134)
	Master Library Degree					379,413
	Sick Leave - Hourly					53,715
	Termination Pay Annual Leave					12,415
FTE, Salaries, and Wages Subtotal		475.86	453.72	444.59		\$ 20,900,411

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 111,462	\$ 109,630	\$ 101,246	(8,384)
Flexible Benefits	4,291,530	5,316,060	5,223,293	(92,767)
Long-Term Disability	50,736	-	-	-
Medicare	313,130	285,466	292,990	7,524
Other Post-Employment Benefits	2,529,551	2,721,453	2,725,180	3,727
Retiree Medical Trust	14,443	14,797	17,253	2,456
Retirement 401 Plan	18,348	15,683	16,907	1,224
Retirement ADC	5,925,362	7,945,527	7,363,573	(581,954)
Retirement DROP	33,841	35,287	36,583	1,296
Risk Management Administration	440,777	458,489	468,585	10,096
Supplemental Pension Savings Plan	1,126,718	1,168,479	1,229,846	61,367
Unemployment Insurance	34,877	35,671	34,231	(1,440)
Workers' Compensation	306,232	375,566	296,966	(78,600)
Fringe Benefits Subtotal	\$ 15,197,005	\$ 18,482,108	\$ 17,806,653	(675,455)

Library

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total Personnel Expenditures		\$	38,707,064	

Long Range Property Management Fund



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Long Range Property Management Fund



Fund Description

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Housing Successor) of the City of San Diego. Although in existence since 2011, the Housing Successor is restructuring its budgetary procedures, related to the property management component of Housing Successor properties transferred to the City under the Long-Range Property Management Plan (LRPMP), to comply with the new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the State Assembly Bill 1484.



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Long Range Property Management Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	231,519	-	1,088,810	1,088,810
Total Department Expenditures	\$ 231,519	\$ -	\$ 1,088,810	\$ 1,088,810
Total Department Revenue	\$ 1,547,584	\$ -	\$ 805,650	\$ 805,650

Long Range Property Management Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
LRPMP Administration	\$ -	\$ -	454,096	454,096
LRPMP Capital Projects	231,519	-	634,714	634,714
Total	\$ 231,519	\$ -	\$ 1,088,810	\$ 1,088,810

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Property Management Support Addition of non-personnel expenditures to support consulting services and the repair and maintenance of roads and structures.	0.00	\$ 634,714	-
Administrative Services Addition of non-personnel expenditures for miscellaneous administration services for staff time associated with contractual requirements for Civic San Diego.	0.00	454,096	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	805,650
Total	0.00	\$ 1,088,810	\$ 805,650

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 229,291	\$ -	1,086,310	1,086,310

¹ Starting in Fiscal Year 2019, the Long Range Property Management Fund will be included in the Budget Development Process and the annual Appropriations Ordinance.

Long Range Property Management Fund

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Energy and Utilities	2,227	-	2,500	2,500
NON-PERSONNEL SUBTOTAL	231,519	-	1,088,810	1,088,810
Total	\$ 231,519	\$ -	\$ 1,088,810	\$ 1,088,810

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$ 37,631	\$ -	\$ -	-
Rev from Money and Prop	1,509,953	-	805,650	805,650
Total	\$ 1,547,584	\$ -	\$ 805,650	\$ 805,650

Long Range Property Management Fund

Revenue and Expense Statement (Non-General Fund)

Long Range Property Management Fund	FY2017 Actual	FY2018* Budget	FY2019 ¹ Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 303,047	\$ -	\$ 1,385,239
TOTAL BALANCE AND RESERVES	\$ 303,047	\$ -	\$ 1,385,239
REVENUE			
Other Revenue	\$ 37,631	\$ -	\$ -
Revenue from Use of Money and Property	1,509,953	-	805,650
TOTAL REVENUE	\$ 1,547,584	\$ -	\$ 805,650
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,850,631	\$ -	\$ 2,190,889
OPERATING EXPENSE			
Contracts	\$ 229,291	\$ -	\$ 1,086,310
Energy and Utilities	2,227	-	2,500
TOTAL OPERATING EXPENSE	\$ 231,519	\$ -	\$ 1,088,810
TOTAL EXPENSE	\$ 231,519	\$ -	\$ 1,088,810
BALANCE	\$ 1,619,112	\$ -	\$ 1,102,079
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,850,631	\$ -	\$ 2,190,889

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

¹In Fiscal Year 2019 this fund was added to the City's annual budget process in order to closely monitor and oversee the budget of this Fund. Therefore, the Fiscal Year 2018 budget column reflects no data.



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Low and Moderate Income Housing Asset Fund



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Low and Moderate Income Housing Asset Fund



Fund Description

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Housing Successor) of the City of San Diego. Although in existence since 2011, the Housing Successor is restructuring its budgetary procedures, related to affordable housing assets transferred to the City under the Low and Moderate Income Housing Asset Fund, to comply with new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the California Health & Safety Code section 34176.1.



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Low and Moderate Income Housing Asset Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	5,881,284	-	49,801,656	49,801,656
Total Department Expenditures	\$ 5,881,284	\$ -	\$ 49,801,656	\$ 49,801,656
Total Department Revenue	\$ 22,693,231	\$ -	\$ 3,558,119	\$ 3,558,119

Low and Moderate Income Housing Asset Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
LMIHAF Administration	\$ -	\$ -	1,451,497	1,451,497
LMIHAF Capital Projects	5,881,284	-	47,330,839	47,330,839
LMIHAF Project Management	-	-	1,019,320	1,019,320
Total	\$ 5,881,284	\$ -	\$ 49,801,656	\$ 49,801,656

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Capital Projects Addition of non-personnel expenditures associated with the low-income development housing loans.	0.00	\$ 47,330,839	-
Administrative Support Addition of non-personnel expenditures for miscellaneous administration support.	0.00	1,451,497	-
Project Management Support Addition of non-personnel expenditures to support consulting services, legal fees and contractual requirements.	0.00	1,019,320	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	3,558,119
Total	0.00	\$ 49,801,656	\$ 3,558,119

¹ Starting in Fiscal Year 2019, the Low and Moderate Income Housing Asset Fund will be included in the Budget Development Process and the annual Appropriations Ordinance.

Low and Moderate Income Housing Asset Fund

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 2,232,917	\$ -	\$ 49,800,556	49,800,556
Information Technology	6,744,982	-	-	1,100
Energy and Utilities	(3,096,616)	-	1,100	
NON-PERSONNEL SUBTOTAL	5,581,284	-	49,801,656	49,801,656
Total	\$ 5,881,284	\$ -	\$ 49,801,656	49,801,656

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$ 19,385,788	\$ -	\$ 2,504	2,504
Rev from Money and Prop	3,307,443	-	3,555,615	3,555,615
Total	\$ 22,693,231	\$ -	\$ 3,558,119	3,558,119

Low and Moderate Income Housing Asset Fund

Revenue and Expense Statement (Non-General Fund)

Low and Moderate Income Housing Asset Fund	FY2017 Actual	FY2018* Budget	FY2019 ¹ Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 32,429,976	\$ -	\$ 48,740,008
TOTAL BALANCE AND RESERVES	\$ 32,429,976	\$ -	\$ 48,740,008
REVENUE			
Other Revenue	\$ 19,385,788	\$ -	\$ 2,504
Revenue from Use of Money and Property	3,307,443	-	3,555,615
TOTAL REVENUE	\$ 22,693,231	\$ -	\$ 3,558,119
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 55,123,207	\$ -	\$ 52,298,127
OPERATING EXPENSE			
Contracts	\$ 2,232,917	\$ -	\$ 49,800,556
Information Technology	6,744,982	-	-
Energy and Utilities	(3,096,616)	-	1,100
TOTAL OPERATING EXPENSE	\$ 5,881,284	\$ -	\$ 49,801,656
TOTAL EXPENSE	\$ 5,881,284	\$ -	\$ 49,801,656
BALANCE	\$ 49,241,923	\$ -	\$ 2,496,471
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 55,123,207	\$ -	\$ 52,298,127

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¹In Fiscal Year 2019 this fund was added to the City's annual budget process in order to closely monitor and oversee the budget of this Fund. Therefore, the Fiscal Year 2018 budget column reflects no data



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Mission Bay/Balboa Park Improvement Fund



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Mission Bay/Balboa Park Improvement Fund



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Department of Finance.



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Mission Bay/Balboa Park Improvement Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	2,279,764	2,125,166	1,878,475	(246,691)
Total Department Expenditures	\$ 2,279,764	\$ 2,125,166	\$ 1,878,475	(246,691)
Total Department Revenue	\$ 2,025,000	\$ 2,029,225	\$ 1,883,684	(145,541)

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Mission Bay/Balboa Park Improvement Fund	\$ 2,279,764	\$ 2,125,166	\$ 1,878,475	(246,691)
Total	\$ 2,279,764	\$ 2,125,166	\$ 1,878,475	(246,691)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,309	-
Reduction to Debt Service Adjustment to the annual allocations which support debt service for Mission Bay/ Balboa Park Improvements.	0.00	(250,000)	(250,000)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	104,459
Total	0.00	(246,691)	(145,541)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 422,958	\$ 432,406	\$ 432,406	-
Energy and Utilities	(8,529)	22,594	22,594	-

Mission Bay/Balboa Park Improvement Fund

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Transfers Out	1,865,334	1,670,166	1,423,475	(246,691)
NON-PERSONNEL SUBTOTAL	2,279,764	2,125,166	1,878,475	(246,691)
Total	\$ 2,279,764 \$	2,125,166 \$	1,878,475 \$	(246,691)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Transfers In	\$ 2,025,000 \$	2,029,225 \$	1,883,684 \$	(145,541)
Total	\$ 2,025,000 \$	2,029,225 \$	1,883,684 \$	(145,541)

Mission Bay/Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 368,245	\$ 113,482	\$ 17,541
TOTAL BALANCE AND RESERVES	\$ 368,245	\$ 113,482	\$ 17,541
REVENUE			
Transfers In	\$ 2,025,000	\$ 2,029,225	\$ 1,883,684
TOTAL REVENUE	\$ 2,025,000	\$ 2,029,225	\$ 1,883,684
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,393,245	\$ 2,142,707	\$ 1,901,225
OPERATING EXPENSE			
Contracts	\$ 422,958	\$ 432,406	\$ 432,406
Energy and Utilities	(8,529)	22,594	22,594
Transfers Out	1,865,334	1,670,166	1,423,475
TOTAL OPERATING EXPENSE	\$ 2,279,764	\$ 2,125,166	\$ 1,878,475
TOTAL EXPENSE	\$ 2,279,764	\$ 2,125,166	\$ 1,878,475
BALANCE	\$ 113,482	\$ 17,541	\$ 22,750
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,393,245	\$ 2,142,707	\$ 1,901,225

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Mission Bay Park Improvement Fund



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Mission Bay Park Improvement Fund



Fund Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.



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Mission Bay Park Improvement Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 6,622,302	\$ 7,252,192	\$ 6,591,611	\$ (660,581)

Mission Bay Park Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	(660,581)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	(660,581)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$ 300,425	\$ -	\$ -	-
Transfers In	6,321,877	7,252,192	6,591,611	(660,581)
Total	\$ 6,622,302	\$ 7,252,192	\$ 6,591,611	(660,581)

Mission Bay Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Park Improvement Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 9,416,807	\$ 6,825,570	\$ -
Continuing Appropriation - CIP	20,250,554	28,991,925	31,059,846
TOTAL BALANCE AND RESERVES	\$ 29,667,361	\$ 35,817,495	\$ 31,059,846
REVENUE			
Revenue from Use of Money and Property	\$ 300,425	\$ -	\$ -
Transfers In	6,321,877	7,252,192	6,591,611
TOTAL REVENUE	\$ 6,622,302	\$ 7,252,192	\$ 6,591,611
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 36,289,663	\$ 43,069,687	\$ 37,651,457
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 472,168	\$ 6,825,570	\$ 6,591,611
TOTAL CIP EXPENSE	\$ 472,168	\$ 6,825,570	\$ 6,591,611
TOTAL EXPENSE	\$ 472,168	\$ 6,825,570	\$ 6,591,611
RESERVES			
Continuing Appropriation - CIP	\$ 28,991,925	\$ 28,991,925	\$ 31,059,846
TOTAL RESERVES	\$ 28,991,925	\$ 28,991,925	\$ 31,059,846
BALANCE	\$ 6,825,570	\$ 7,252,192	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 36,289,663	\$ 43,069,687	\$ 37,651,457

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Neighborhood Services



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Neighborhood Services



Branch Description

The Deputy Chief Operating Officer for Neighborhood Services oversees the day-to-day City operations for the Neighborhood Services Branch. This branch includes the following departments and functions: Corporate Partnership, Homelessness Coordination, Library, Parks and Recreation, and Special Events & Filming.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.



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Neighborhood Services

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	6.00	6.00
Personnel Expenditures	\$ -	\$ -	\$ 906,329	\$ 906,329
Non-Personnel Expenditures	-	-	40,671	40,671
Total Department Expenditures	\$ -	\$ -	\$ 947,000	\$ 947,000
Total Department Revenue	\$ -	\$ -	\$ 391,021	\$ 391,021

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Neighborhood Services	\$ -	\$ -	\$ 947,000	\$ 947,000
Total	\$ -	\$ -	\$ 947,000	\$ 947,000

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Neighborhood Services	0.00	0.00	6.00	6.00
Total	0.00	0.00	6.00	6.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Neighborhood Services Branch Restructure Transfer of 3.00 FTE positions from the Office of the Assistant Chief Operating Officer to support Corporate Partnerships & Development.	3.00	\$ 400,764	\$ 391,021
Neighborhood Services Branch Restructure Transfer of 2.00 FTE positions from the Office of the Chief Operating Officer in support of Homelessness Coordination.	2.00	296,646	-
Neighborhood Services Branch Restructure Transfer of 1.00 Deputy Chief Operating Officer from the Office of the Chief Operating Officer to oversee the Neighborhood Services Branch.	1.00	239,420	-
Addition of Non-Personnel Expenditures Addition of non-personnel expenditures for miscellaneous office supplies and services.	0.00	10,170	-
Total	6.00	\$ 947,000	\$ 391,021

Neighborhood Services

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	693,592	693,592
Fringe Benefits	-	-	212,737	212,737
PERSONNEL SUBTOTAL	-	-	906,329	906,329
NON-PERSONNEL				
Supplies	\$ -	\$ -	4,650	4,650
Contracts	-	-	24,625	24,625
Energy and Utilities	-	-	1,596	1,596
Other	-	-	9,800	9,800
NON-PERSONNEL SUBTOTAL	-	-	40,671	40,671
Total	\$ -	\$ -	947,000	947,000

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ -	\$ -	41,021	41,021
Other Revenue	-	-	350,000	350,000
Total	\$ -	\$ -	391,021	391,021

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$ 55,843 - 67,489	50,303
20001118	Deputy Chief Operating Officer	0.00	0.00	1.00	61,107 - 231,494	196,000
20001220	Executive Director	0.00	0.00	1.00	48,516 - 178,445	123,960
20001234	Program Coordinator	0.00	0.00	1.00	23,764 - 142,455	103,300
20001222	Program Manager	0.00	0.00	2.00	48,516 - 178,445	220,029
FTE, Salaries, and Wages Subtotal		0.00	0.00	6.00		\$ 693,592

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ -	78,987	78,987
Medicare	-	-	10,056	10,056
Other Post-Employment Benefits	-	-	36,744	36,744
Retiree Medical Trust	-	-	1,734	1,734

Neighborhood Services

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retirement 401 Plan	-	-	1,240	1,240
Retirement ADC	-	-	13,710	13,710
Risk Management Administration	-	-	6,318	6,318
Supplemental Pension Savings Plan	-	-	52,406	52,406
Unemployment Insurance	-	-	1,165	1,165
Workers' Compensation	-	-	10,377	10,377
Fringe Benefits Subtotal	\$ -	\$ -	212,737 \$	212,737
Total Personnel Expenditures		\$	906,329	



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Office of Boards & Commissions



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Office of Boards & Commissions



Office Description

The Office of Boards & Commissions, a new department for Fiscal Year 2019, supports the day-to-day operations for the City's 49 boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Accessibility Advisory Board; Commission for Arts and Culture; Citizens' Review Board on Police Practices; Commission on Gang Prevention & Intervention; and Human Relations Commission.

In Fiscal Year 2019, the Office will develop a tactical plan that defines the vision, mission, goals, and objectives of the office.



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Office of Boards & Commissions

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	18.00	18.00
Personnel Expenditures	\$ -	\$ -	\$ 2,249,878	\$ 2,249,878
Non-Personnel Expenditures	-	-	1,206,363	1,206,363
Total Department Expenditures	\$ -	\$ -	\$ 3,456,241	\$ 3,456,241
Total Department Revenue	\$ -	\$ -	\$ 578,410	\$ 578,410

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of Boards & Commissions	\$ -	\$ -	\$ 1,370,892	\$ 1,370,892
Total	\$ -	\$ -	\$ 1,370,892	\$ 1,370,892

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of Boards & Commissions	0.00	0.00	10.00	10.00
Total	0.00	0.00	10.00	10.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Office of Boards & Commissions Restructure Restructure of 9.00 FTE positions and non-personnel expenditures from the Office of ADA Compliance and Accessibility, Citizens' Review Board on Police Practices, Human Relations Commission, Commission on Gang Prevention & Intervention, and the Commission for Arts & Culture to the newly created Office of Boards & Commissions.	9.00	\$ 1,266,309	-
Addition of Associate Management Analyst Addition of 1.00 Associate Management Analyst to support the Office of Boards & Commissions offset by the reduction of 1.00 Associate Management Analyst from the Office of the Assistant Chief Operating Officer.	1.00	81,008	-

Office of Boards & Commissions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	23,575	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Total	10.00 \$	1,370,892 \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	797,541 \$	797,541
Fringe Benefits	-	-	451,056	451,056
PERSONNEL SUBTOTAL	-	-	1,248,597	1,248,597
NON-PERSONNEL				
Supplies	\$ -	\$ -	5,309 \$	5,309
Contracts	-	-	79,108	79,108
Information Technology	-	-	23,575	23,575
Energy and Utilities	-	-	5,103	5,103
Other	-	-	9,200	9,200
NON-PERSONNEL SUBTOTAL	-	-	122,295	122,295
Total	\$ -	\$ -	1,370,892 \$	1,370,892

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$ 43,983 - 53,028	50,457
20000119	Associate Management Analyst	0.00	0.00	1.00	55,843 - 67,489	55,843
20001220	Executive Director	0.00	0.00	4.00	48,516 - 178,445	439,025
20000924	Executive Secretary	0.00	0.00	1.00	44,993 - 54,404	44,993
20000760	Project Assistant	0.00	0.00	1.00	59,775 - 72,022	70,942
20000763	Project Officer 2	0.00	0.00	1.00	79,328 - 95,915	95,915
20000756	Word Processing Operator	0.00	0.00	1.00	32,530 - 39,170	38,582
	Bilingual - Regular					1,456
	Sick Leave - Hourly					328

Office of Boards & Commissions

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages Subtotal		0.00	0.00	10.00		\$ 797,541
		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ -	\$ 4,182		4,182
	Flexible Benefits	-	-	137,551		137,551
	Medicare	-	-	11,563		11,563
	Other Post-Employment Benefits	-	-	61,242		61,242
	Retiree Medical Trust	-	-	1,076		1,076
	Retirement ADC	-	-	145,522		145,522
	Retirement DROP	-	-	5,122		5,122
	Risk Management Administration	-	-	10,530		10,530
	Supplemental Pension Savings Plan	-	-	58,563		58,563
	Unemployment Insurance	-	-	1,339		1,339
	Workers' Compensation	-	-	14,366		14,366
Fringe Benefits Subtotal		\$ -	\$ -	\$ 451,056		\$ 451,056
Total Personnel Expenditures				\$ 1,248,597		

Public Art Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of Boards & Commissions	\$ -	\$ -	\$ 578,410	578,410
Total	\$ -	\$ -	\$ 578,410	578,410

¹ In the Fiscal Year 2019 Adopted Budget, the Public Art Fund was transferred from the Commission for Arts & Culture Department to the newly created Office of Boards & Commissions. Prior year actuals and budget can be found in the Commission for Arts & Culture Department.

Office of Boards & Commissions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Art Fund Allocation	0.00	\$ 423,767	\$ 423,767
Addition of non-personnel expenditures and associated revenue to support artwork repair, conservation, installation, and other professional art collections management practices.			
Office of Boards & Commissions Restructure	0.00	154,643	154,643
Restructure of non-personnel expenditures from the Commission for Arts & Culture to the newly created Office of Boards & Commissions.			
Total	0.00	\$ 578,410	\$ 578,410

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 578,410	578,410
NON-PERSONNEL SUBTOTAL	-	-	578,410	578,410
Total	\$ -	\$ -	\$ 578,410	578,410

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Transfers In	\$ -	\$ -	\$ 578,410	578,410
Total	\$ -	\$ -	\$ 578,410	578,410

Transient Occupancy Tax Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of Boards & Commissions	\$ -	\$ -	\$ 1,506,939	1,506,939
Total	\$ -	\$ -	\$ 1,506,939	1,506,939

¹ In the Fiscal Year 2019 Adopted Budget, the Transient Occupancy Tax Fund was transferred from the Commission for Arts & Culture Department to the newly created Office of Boards & Commissions. Prior year actuals and budget can be found in the Commission for Arts & Culture Department.

Office of Boards & Commissions

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of Boards & Commissions	0.00	0.00	8.00	8.00
Total	0.00	0.00	8.00	8.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Office of Boards & Commissions Restructure Restructure of 8.00 FTE positions and non-personnel expenditures from the Commission for Arts & Culture to the newly created Office of Boards & Commissions.	8.00	\$ 1,359,401	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	79,468	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	47,987	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,303	-
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building and the Civic Center Plaza.	0.00	7,780	-
Total	8.00	\$ 1,506,939	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 649,676	649,676
Fringe Benefits	-	-	351,605	351,605
PERSONNEL SUBTOTAL	-	-	1,001,281	1,001,281
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 11,092	11,092
Contracts	-	-	184,206	184,206
Information Technology	-	-	79,468	79,468
Energy and Utilities	-	-	4,500	4,500
Other	-	-	500	500
Transfers Out	-	-	225,892	225,892

Office of Boards & Commissions

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL SUBTOTAL	-	-	505,658	505,658
Total	\$ -	\$ -	1,506,939 \$	1,506,939

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000132	Associate Management Analyst	0.00	0.00	3.00	\$ 55,843 - 67,489 \$	199,833
20001220	Executive Director	0.00	0.00	1.00	48,516 - 178,445	120,861
20000924	Executive Secretary	0.00	0.00	1.00	44,993 - 54,404	48,380
20001222	Program Manager	0.00	0.00	1.00	48,516 - 178,445	113,480
20000778	Public Art Program Administrator	0.00	0.00	2.00	68,971 - 83,561	167,122
FTE, Salaries, and Wages Subtotal		0.00	0.00	8.00		\$ 649,676

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	4,122 \$	4,122
Flexible Benefits	-	-	89,929	89,929
Medicare	-	-	9,436	9,436
Other Post-Employment Benefits	-	-	48,992	48,992
Retiree Medical Trust	-	-	1,201	1,201
Retirement 401 Plan	-	-	836	836
Retirement ADC	-	-	132,927	132,927
Risk Management Administration	-	-	8,424	8,424
Supplemental Pension Savings Plan	-	-	41,590	41,590
Unemployment Insurance	-	-	1,091	1,091
Workers' Compensation	-	-	13,057	13,057
Fringe Benefits Subtotal	\$ -	\$ -	351,605 \$	351,605
Total Personnel Expenditures			\$ 1,001,281	

Office of Boards & Commissions

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,424,922	\$ 1,827,434	\$ 2,738,458
TOTAL BALANCE AND RESERVES	\$ 1,424,922	\$ 1,827,434	\$ 2,738,458
REVENUE			
Other Revenue	\$ 103,676	\$ -	\$ -
Transfers In	596,872	467,819	578,410
TOTAL REVENUE	\$ 700,548	\$ 467,819	\$ 578,410
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,125,470	\$ 2,295,253	\$ 3,316,868
OPERATING EXPENSE			
Contracts	\$ 276,992	\$ 467,819	\$ 578,410
Information Technology	21,044	-	-
TOTAL OPERATING EXPENSE	\$ 298,036	\$ 467,819	\$ 578,410
TOTAL EXPENSE	\$ 298,036	\$ 467,819	\$ 578,410
BALANCE	\$ 1,827,434	\$ 1,827,434	\$ 2,738,458
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,125,470	\$ 2,295,253	\$ 3,316,868

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Office of Homeland Security



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Office of Homeland Security



Office Description

The San Diego Office of Homeland Security (SD-OHS) was formed in 2003 and oversees the City's emergency Prevention and Protection Program; Mitigation and Finance Program; Response and Recovery Program; and Regional Training Program.

The Prevention and Protection Program supports and coordinates numerous risk management plans and activities throughout the City and the entire San Diego region, including the San Diego Urban Area (SDUA) Homeland Security Strategy; the SDUA Threat and Hazard Identification and Risk Assessment; and administration and support to the regional and statewide Risk Management Program.

The Mitigation and Finance Program manages federal Homeland Security grant funds for the entire San Diego region, other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness, and State and federal disaster cost recovery programs for the City.

The Response and Recovery Program leads the development and review of City-level emergency plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's two Emergency Operations Centers (EOCs), and coordinates and oversees relevant citywide emergency training and exercises.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

The Office's mission is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk

The Office's vision is:

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events

Office of Homeland Security

Goals and Objectives

Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community

- Develop and implement a shelter worker and manager training program for City staff
- Identify and prepare City facilities for shelter capability

Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness

Goal 3: Increase emergency coordination and collaboration with regional stakeholders

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance
- Enhance citywide staff training and exercise programs in emergency response

Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs

- Increase accountability in performing fiscal monitoring associated with regional grants
- Increase accountability in performing fiscal monitoring associated with cost recovery

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of designated City staff trained in emergency response roles	90%	94%	90%	95%	90%
Percentage of designated staff trained in their respective shelter roles	94%	89%	95%	100%	95%
Percentage of eligible recovery costs reimbursed to the City	100%	100%	100%	100%	100%
Percentage of identified facilities prepared for activation and operation	100%	94%	100%	100%	100%
Percentage of scheduled exercises completed with an After Action Report/Improvement Plan	100%	100%	100%	100%	100%

Office of Homeland Security

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	18.05	17.05	18.05	1.00
Personnel Expenditures	\$ 1,898,718	\$ 1,925,122	\$ 2,195,137	\$ 270,015
Non-Personnel Expenditures	574,705	679,597	623,182	(56,415)
Total Department Expenditures	\$ 2,473,423	\$ 2,604,719	\$ 2,818,319	\$ 213,600
Total Department Revenue	\$ 1,051,007	\$ 901,367	\$ 1,035,245	\$ 133,878

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of Homeland Security	\$ 2,473,423	\$ 2,604,719	\$ 2,818,319	213,600
Total	\$ 2,473,423	\$ 2,604,719	\$ 2,818,319	213,600

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of Homeland Security	18.05	17.05	18.05	1.00
Total	18.05	17.05	18.05	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Homeland Security Programs Addition of 2.00 Program Coordinators and supporting revenue to provide operational coordination related to countering local terrorism efforts and the Urban Area Security Initiative (UASI) program.	2.00	\$ 242,252	\$ 180,000
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	110,170	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	42,373	-

Office of Homeland Security

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	5,449	82,808
Reduction of Associate Management Analyst Reduction of 1.00 Associate Management Analyst within the Grant Management and Financial Compliance Section.	(1.00)	(87,856)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(98,788)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	-	(128,930)
Total	1.00 \$	213,600 \$	133,878

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 1,199,960	\$ 1,202,730	\$ 1,403,458	200,728
Fringe Benefits	698,758	722,392	791,679	69,287
PERSONNEL SUBTOTAL	1,898,718	1,925,122	2,195,137	270,015
NON-PERSONNEL				
Supplies	\$ 14,942	\$ 21,363	\$ 21,453	90
Contracts	191,700	209,474	239,181	29,707
Information Technology	298,756	363,048	264,260	(98,788)
Energy and Utilities	62,065	80,712	93,288	12,576
Other	7,093	5,000	5,000	-
Capital Expenditures	149	-	-	-
NON-PERSONNEL SUBTOTAL	574,705	679,597	623,182	(56,415)
Total	\$ 2,473,423	\$ 2,604,719	\$ 2,818,319	213,600

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,043,915	\$ 901,367	\$ 772,437	(128,930)
Other Revenue	7,092	-	-	-
Rev from Other Agencies	-	-	262,808	262,808

Office of Homeland Security

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	\$ 1,051,007	\$ 901,367	\$ 1,035,245	133,878

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	3.00	3.00	3.00	\$ 43,983 - 53,028	140,892
20000119	Associate Management Analyst	3.00	2.00	1.00	55,843 - 67,489	65,127
20001220	Executive Director	1.00	1.00	1.00	48,516 - 178,445	118,795
90001232	Lifeguard Chief - Hourly	0.35	0.35	0.35	48,516 - 178,445	39,718
90000718	Police Lieutenant - Hourly	0.35	0.35	0.35	108,339 - 129,674	45,386
20001234	Program Coordinator	0.00	2.00	4.00	23,764 - 142,455	376,270
20001222	Program Manager	1.00	1.00	1.00	48,516 - 178,445	108,465
90001222	Program Manager - Hourly	0.35	0.35	0.35	48,516 - 178,445	39,718
20000015	Senior Management Analyst	1.00	1.00	0.00	61,322 - 74,128	-
20000023	Senior Management Analyst	3.00	5.00	6.00	61,322 - 74,128	424,611
20000970	Supervising Management Analyst	1.00	0.00	0.00	68,971 - 83,561	-
20000986	Supervising Management Analyst	4.00	1.00	1.00	68,971 - 83,561	83,561
	Advanced Post Certificate					3,858
	Budgeted Vacancy Savings					(43,983)
	Sick Leave - Hourly					1,040
FTE, Salaries, and Wages Subtotal		18.05	17.05	18.05		\$ 1,403,458

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 13,170	\$ 8,279	\$ 10,967	2,688
Flexible Benefits	144,173	181,131	189,380	8,249
Long-Term Disability	3,152	-	-	-
Medicare	18,464	17,499	20,337	2,838
Other Post-Employment Benefits	86,904	90,015	97,984	7,969
Retiree Medical Trust	1,314	1,740	2,080	340

Office of Homeland Security

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retirement 401 Plan	2,310	1,527	2,558	1,031
Retirement ADC	334,950	303,269	351,804	48,535
Risk Management Administration	15,142	15,165	16,848	1,683
Supplemental Pension Savings Plan	59,737	74,538	82,153	7,615
Unemployment Insurance	2,168	2,142	2,350	208
Workers' Compensation	17,274	27,087	15,218	(11,869)
Fringe Benefits Subtotal	\$ 698,758	\$ 722,392	\$ 791,679	69,287
Total Personnel Expenditures		\$	2,195,137	

Office of the Assistant COO



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Office of the Assistant COO



Office Description

The Office of the Assistant Chief Operating Officer (ACOO) oversees the following branches: the Infrastructure/Public Works Branch; the Internal Operations Branch; the Neighborhood Services Branch, and the Smart and Sustainable Communities Branch.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

Office of the Assistant COO

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of ADA complaints resolved ¹	N/A	64%	68%	67%	69%
Number of ADA facility projects resolved ²	N/A	7	15	5	13
Total dollar value of corporate partnerships (in-kind, pass-through, cash) ³	\$1.30M	\$2.06M	\$2.00M	\$2.3M	\$2.3M

1. In FY 2019, this performance indicator will no longer be reported by the Office of the ACOO as the ADA program was transferred to the newly created Office of Boards and Commissions.

2. In FY 2019, this performance indicator will no longer be reported by the Office of the ACOO as the ADA program was transferred to the newly created Office of Boards and Commissions.

3. The increase in the FY 2018 Actual is primarily due to the Sharp marketing partnership agreement. The increase in the FY 2019 Target is primarily due to addition of an Aerometals Fire-Rescue Marketing Partnership Agreement. In FY 2019, this performance indicator will no longer be reported by the Office of the ACOO as the Corporate Partnership program was transferred to the Neighborhood Services Branch.

Office of the Assistant COO

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	12.00	12.00	2.00	(10.00)
Personnel Expenditures	\$ 1,501,908	\$ 1,864,207	\$ 552,919	\$ (1,311,288)
Non-Personnel Expenditures	146,269	182,416	87,701	(94,715)
Total Department Expenditures	\$ 1,648,177	\$ 2,046,623	\$ 640,620	\$ (1,406,003)
Total Department Revenue	\$ 375,499	\$ 391,021	\$ -	\$ (391,021)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of the Assistant COO	\$ 1,648,177	\$ 2,046,623	\$ 640,620	\$ (1,406,003)
Total	\$ 1,648,177	\$ 2,046,623	\$ 640,620	\$ (1,406,003)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of the Assistant COO	12.00	12.00	2.00	(10.00)
Total	12.00	12.00	2.00	(10.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 5,322	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(6,669)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,330)	-

Office of the Assistant COO

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(49,543)	-
Reduction of Associate Management Analyst Reduction of 1.00 Associate Management Analyst in the ADA Compliance Section.	(1.00)	(96,313)	-
Transfer of Assistant to the Director Transfer of 1.00 Assistant to the Director from the Office of the Assistant Chief Operating Officer to the Purchasing & Contracting Department to support the Animal Services Program.	(1.00)	(147,416)	-
Transfer of Program Manager Transfer of 1.00 Program Manager from the Office of the Assistant Chief Operating Officer to the Office of the Chief Operating Officer to support Homelessness Coordination.	(1.00)	(159,026)	-
Neighborhood Services Branch Restructure Transfer of 3.00 FTE positions from the Office of the Assistant COO to the Neighborhood Services Branch to support Corporate Partnerships & Development.	(3.00)	(400,764)	(391,021)
Office of Boards & Commissions Restructure Transfer of 4.00 FTE positions and non-personnel expenditures from the Office of ADA Compliance and Accessibility to the newly created Office of Boards & Commissions.	(4.00)	(543,264)	-
Total	(10.00) \$	(1,406,003) \$	(391,021)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 928,436	\$ 1,135,628	\$ 274,595	(861,033)
Fringe Benefits	573,473	728,579	278,324	(450,255)
PERSONNEL SUBTOTAL	1,501,908	1,864,207	552,919	(1,311,288)
NON-PERSONNEL				
Supplies	\$ 8,171	\$ 16,265	\$ 10,776	(5,489)
Contracts	85,093	100,100	30,872	(69,228)
Information Technology	28,115	35,539	28,870	(6,669)
Energy and Utilities	9,871	12,012	8,583	(3,429)
Other	15,006	18,500	8,600	(9,900)
Capital Expenditures	13	-	-	-
NON-PERSONNEL SUBTOTAL	146,269	182,416	87,701	(94,715)
Total	\$ 1,648,177	\$ 2,046,623	\$ 640,620	(1,406,003)

Office of the Assistant COO

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 38,956	\$ 41,021	\$ -	(41,021)
Other Revenue	336,543	350,000	-	(350,000)
Total	\$ 375,499	\$ 391,021	\$ -	(391,021)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	\$ 75,417 - 301,218	\$ 222,095
20001233	Assistant to the Director	1.00	1.00	0.00	48,516 - 178,445	-
20000119	Associate Management Analyst	2.00	2.00	0.00	55,843 - 67,489	-
20001220	Executive Director	2.00	2.00	0.00	48,516 - 178,445	-
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	52,500
20001222	Program Manager	2.00	2.00	0.00	48,516 - 178,445	-
20000760	Project Assistant	1.00	1.00	0.00	59,775 - 72,022	-
20000763	Project Officer 2	1.00	1.00	0.00	79,328 - 95,915	-
20000756	Word Processing Operator	1.00	1.00	0.00	32,530 - 39,170	-
FTE, Salaries, and Wages Subtotal		12.00	12.00	2.00		\$ 274,595

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,588	\$ 11,017	\$ 7,207	(3,810)
Flexible Benefits	119,507	163,077	29,476	(133,601)
Insurance	1,565	-	-	-
Long-Term Disability	2,440	-	-	-
Medicare	13,892	16,477	4,009	(12,468)
Other Post-Employment Benefits	59,403	72,012	12,248	(59,764)
Retiree Medical Trust	539	1,260	-	(1,260)
Retirement 401 Plan	1,144	1,200	-	(1,200)
Retirement ADC	291,753	362,725	200,600	(162,125)
Retirement DROP	5,849	4,959	-	(4,959)

Office of the Assistant COO

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Risk Management Administration	10,334	12,132	2,106	(10,026)
Supplemental Pension Savings Plan	47,978	71,825	16,613	(55,212)
Unemployment Insurance	1,676	2,029	461	(1,568)
Workers' Compensation	5,803	9,866	5,604	(4,262)
Fringe Benefits Subtotal	\$ 573,473	\$ 728,579	\$ 278,324	(450,255)
Total Personnel Expenditures		\$	552,919	

Office of the Chief Financial Officer



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Office of the Chief Financial Officer



Office Description

The Chief Financial Officer (CFO) oversees the Finance Branch which includes the City Treasurer, Debt Management, Department of Finance, and Risk Management departments. The CFO is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and establishment of internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The Office's mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The Office's vision is:

The leader in municipal financial management

Office of the Chief Financial Officer

Goals and Objectives

Goal 1: *Safeguard public assets through strong financial management*

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments

Goal 2: *Optimize financial resources through long-term fiscal planning*

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: *Provide excellent customer service*

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: *Strengthen the City's financial knowledge, skills, and abilities*

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Office of the Chief Financial Officer

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	2.00	2.00	2.00	0.00
Personnel Expenditures	\$ 485,986	\$ 530,266	\$ 538,218	7,952
Non-Personnel Expenditures	26,797	88,673	68,947	(19,726)
Total Department Expenditures	\$ 512,783	\$ 618,939	\$ 607,165	(11,774)
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of the Chief Financial Officer	\$ 512,783	\$ 618,939	\$ 607,165	(11,774)
Total	\$ 512,783	\$ 618,939	\$ 607,165	(11,774)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of the Chief Financial Officer	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 7,952	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,359)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(5,988)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in professional services.	0.00	(12,379)	-

Office of the Chief Financial Officer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	0.00 \$	(11,774) \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 288,768	\$ 290,434	294,399	3,965
Fringe Benefits	197,218	239,832	243,819	3,987
PERSONNEL SUBTOTAL	485,986	530,266	538,218	7,952
NON-PERSONNEL				
Supplies	\$ 1,128	\$ 3,150	3,150	-
Contracts	10,830	65,789	51,935	(13,854)
Information Technology	6,624	10,232	4,244	(5,988)
Energy and Utilities	2,277	2,502	2,618	116
Other	5,934	7,000	7,000	-
Capital Expenditures	2	-	-	-
NON-PERSONNEL SUBTOTAL	26,797	88,673	68,947	(19,726)
Total	\$ 512,783	\$ 618,939	\$ 607,165	(11,774)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001099	Chief Financial Officer	1.00	1.00	1.00	\$ 61,107 - 231,494	226,227
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	54,404
	Vacation Pay In Lieu					13,768
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 294,399

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,746	\$ 6,720	\$ 6,787	67
Flexible Benefits	24,581	27,881	29,476	1,595
Long-Term Disability	746	-	-	-
Medicare	4,303	4,012	4,069	57

Office of the Chief Financial Officer

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Post-Employment Benefits	11,932	12,002	12,248	246
Retiree Medical Trust	132	132	136	4
Retirement ADC	127,343	166,208	164,128	(2,080)
Risk Management Administration	2,079	2,022	2,106	84
Supplemental Pension Savings Plan	17,713	18,397	18,692	295
Unemployment Insurance	511	495	471	(24)
Workers' Compensation	1,133	1,963	5,706	3,743
Fringe Benefits Subtotal	\$ 197,218	\$ 239,832	\$ 243,819	\$ 3,987
Total Personnel Expenditures		\$	538,218	



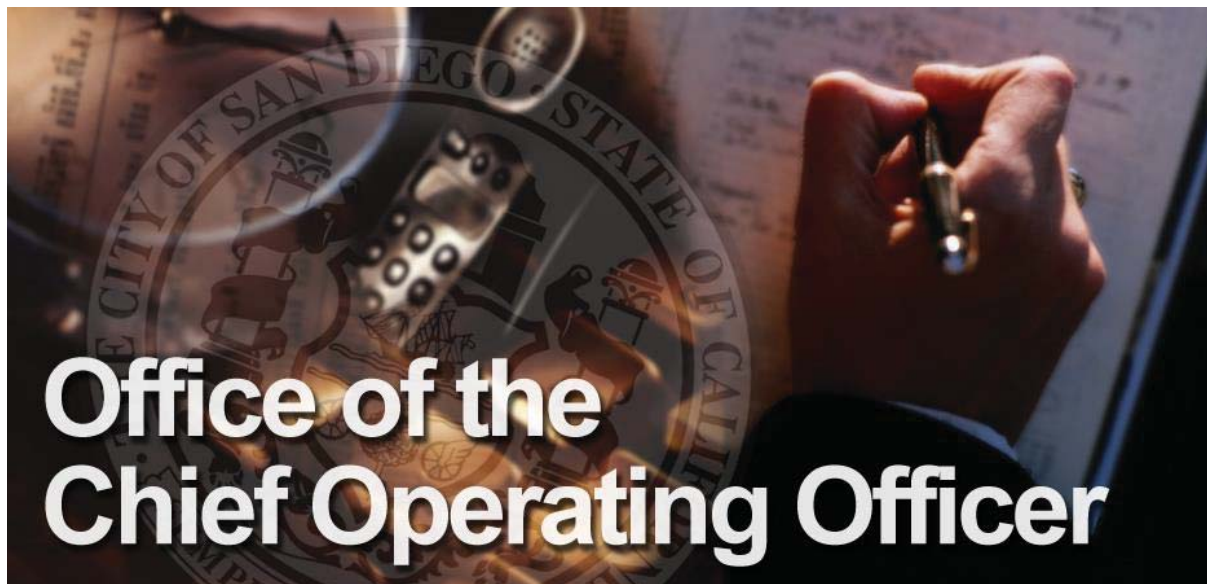
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Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Office Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer (COO) reports directly to the Mayor, who serves as the head of the executive branch of City government, and is responsible for managing the City's daily operations and implementing initiatives and objectives. The following functions report directly to the COO: the Office of the Assistant Chief Operating Officer, the Office of the Chief Financial Officer, the Communications Department, the Fire-Rescue Department, the Police Department, the Office of Homeland Security, and the Performance & Analytics Department.

The performance indicators for this office are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.



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Office of the Chief Operating Officer

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	5.35	6.35	5.00	(1.35)
Personnel Expenditures	\$ 1,065,163	\$ 1,364,788	\$ 1,143,004	\$ (221,784)
Non-Personnel Expenditures	84,574	86,949	105,222	18,273
Total Department Expenditures	\$ 1,149,736	\$ 1,451,737	\$ 1,248,226	\$ (203,511)
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Docket Office	\$ 363,444	\$ 398,637	\$ 523,147	124,510
Office of the Chief Operating Officer	786,293	1,053,100	725,079	(328,021)
Total	\$ 1,149,736	\$ 1,451,737	\$ 1,248,226	(203,511)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Docket Office	2.35	2.35	3.00	0.65
Office of the Chief Operating Officer	3.00	4.00	2.00	(2.00)
Total	5.35	6.35	5.00	(1.35)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Deputy Chief Operating Officer Addition of 1.00 Deputy Chief Operating Officer to oversee the Neighborhood Services Branch.	1.00	\$ 239,420	-
Addition of Program Manager Transfer of 1.00 Program Manager from the Office of the Assistant Chief Operating Officer to the Office of the Chief Operating Officer to support Homeless Coordination.	1.00	159,026	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	12,863	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,410	-

Office of the Chief Operating Officer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	1,342	-
Reduction of Hourly Support Reduction of 0.35 Program Manager-Hourly providing support for the legislative docketing process.	(0.35)	(42,168)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(43,338)	-
Neighborhood Services Branch Restructure Transfer of 1.00 Deputy Chief Operating Officer from the Office of the Chief Operating Officer to oversee the Neighborhood Services Branch.	(1.00)	(239,420)	-
Neighborhood Services Branch Restructure Transfer of 2.00 FTE positions from the Office of the Chief Operating Officer in support of Homeless Coordination.	(2.00)	(296,646)	-
Total	(1.35) \$	(203,511) \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 624,066	\$ 786,698	\$ 594,264	(192,434)
Fringe Benefits	441,097	578,090	548,740	(29,350)
PERSONNEL SUBTOTAL	1,065,163	1,364,788	1,143,004	(221,784)
NON-PERSONNEL				
Supplies	\$ 6,463	\$ 4,720	\$ 6,720	2,000
Contracts	34,666	46,139	46,797	658
Information Technology	14,608	9,805	22,668	12,863
Energy and Utilities	17,683	16,685	19,437	2,752
Other	11,148	9,600	9,600	-
Capital Expenditures	6	-	-	-
NON-PERSONNEL SUBTOTAL	84,574	86,949	105,222	18,273
Total	\$ 1,149,736	\$ 1,451,737	\$ 1,248,226	(203,511)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001096	Assistant to the Chief Operating Officer	0.00	1.00	0.00	\$ 75,417 - 301,218	-
20001109	Chief Operating Officer	1.00	1.00	1.00	75,417 - 301,218	263,415
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	17,383 - 109,001	82,640

Office of the Chief Operating Officer

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001222	Program Manager	1.00	1.00	1.00	48,516 - 178,445	116,729
90001222	Program Manager - Hourly	0.35	0.35	0.00	48,516 - 178,445	-
20000895	Senior Legislative Recorder	1.00	1.00	1.00	49,677 - 59,947	59,947
20000015	Senior Management Analyst	1.00	1.00	1.00	61,322 - 74,128	71,533
FTE, Salaries, and Wages Subtotal		5.35	6.35	5.00		\$ 594,264

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,385	\$ 12,338	\$ 12,745	407
Flexible Benefits	58,334	79,120	65,942	(13,178)
Insurance	1,856	-	-	-
Long-Term Disability	1,720	-	-	-
Medicare	9,330	11,437	8,616	(2,821)
Other Post-Employment Benefits	29,870	36,006	30,620	(5,386)
Retiree Medical Trust	213	638	207	(431)
Retirement ADC	281,097	369,362	373,067	3,705
Risk Management Administration	5,221	6,066	5,265	(801)
Supplemental Pension Savings Plan	36,613	54,017	37,804	(16,213)
Unemployment Insurance	1,147	1,407	999	(408)
Workers' Compensation	3,310	7,699	13,475	5,776
Fringe Benefits Subtotal	\$ 441,097	\$ 578,090	\$ 548,740	(29,350)
Total Personnel Expenditures			\$ 1,143,004	

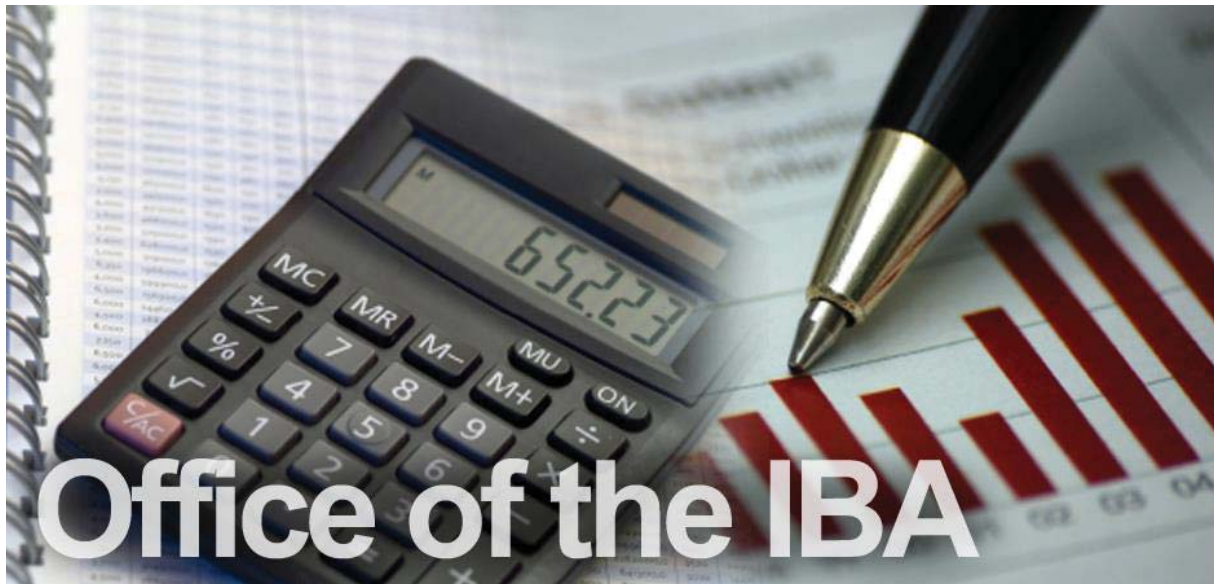


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Office of the IBA



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Office Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F, which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states “[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council,” and San Diego Municipal Code Section 22.2301 which states “[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions.”

For more information about our Office, please visit the Office of the Independent Budget Analyst website (<https://www.sandiego.gov/iba>).

The Office's mission is:

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego.

Goals and Objectives

Goal 1: *In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision-making process. Further, the IBA adds value by providing supplemental information, findings, and recommendations to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources, as well as preparation of well-developed recommendations.*

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	2	2	2
Percentage of City Council who find the financial trainings useful and informative	90%	96%	90%	97%	90%
Total number of City Council docket items reviewed ¹	588	632	677	677	677
Total number of IBA reports issued ²	40	53	45	35	40

1. The number of items docketed for City Council consideration fluctuates annually depending on numerous factors.

2. The number of reports issued fluctuates in relation to the number of items docketed and reports requested by the City Council.

Office of the IBA

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,789,304	\$ 2,036,057	\$ 2,001,179	\$ (34,878)
Non-Personnel Expenditures	81,395	116,878	128,470	11,592
Total Department Expenditures	\$ 1,870,698	\$ 2,152,935	\$ 2,129,649	\$ (23,286)
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of the IBA	\$ 1,870,698	\$ 2,152,935	\$ 2,129,649	\$ (23,286)
Total	\$ 1,870,698	\$ 2,152,935	\$ 2,129,649	\$ (23,286)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 11,609	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(17)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(34,878)	-
Total	0.00	\$ (23,286)	-

Office of the IBA

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 1,090,308	\$ 1,130,471	\$ 1,182,671	52,200
Fringe Benefits	698,996	905,586	818,508	(87,078)
PERSONNEL SUBTOTAL	1,789,304	2,036,057	2,001,179	(34,878)
NON-PERSONNEL				
Supplies	\$ 3,064	\$ 6,100	\$ 6,100	-
Contracts	42,446	73,860	85,937	12,077
Information Technology	26,650	28,550	28,533	(17)
Energy and Utilities	3,237	2,468	2,000	(468)
Other	5,984	5,900	5,900	-
Capital Expenditures	13	-	-	-
NON-PERSONNEL SUBTOTAL	81,395	116,878	128,470	11,592
Total	\$ 1,870,698	\$ 2,152,935	\$ 2,129,649	(23,286)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$ 19,961 - 156,851	\$ 716,675
20001166	Council Representative 2A	1.00	1.00	1.00	17,189 - 108,291	76,448
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	158,054
20001110	Independent Budget Analyst	1.00	1.00	1.00	61,107 - 231,494	231,494
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,182,671

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,677	\$ 22,626	\$ 18,631	(3,995)
Flexible Benefits	122,719	145,870	145,870	-
Insurance	1,631	-	-	-
Long-Term Disability	2,907	-	-	-
Medicare	16,345	16,392	17,148	756
Other Post-Employment Benefits	56,248	60,010	61,240	1,230
Retiree Medical Trust	813	941	1,009	68

Office of the IBA

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retirement ADC	387,994	559,606	450,552	(109,054)
Retirement DROP	1,974	-	4,821	4,821
Risk Management Administration	9,801	10,110	10,530	420
Supplemental Pension Savings Plan	71,122	77,990	79,006	1,016
Unemployment Insurance	1,978	2,024	1,987	(37)
Workers' Compensation	4,787	10,017	27,714	17,697
Fringe Benefits Subtotal	\$ 698,996	\$ 905,586	\$ 818,508	(87,078)
Total Personnel Expenditures		\$	2,001,179	



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Office of the Mayor



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Office of the Mayor



Office Description

The Office of the Mayor consists of a team of Communications, Community Engagement, and Policy professionals.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information to the community regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

The Policy team works closely with City staff and the City Council to develop and implement policies consistent with the Mayor's priorities for the benefit of the City and its residents.



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Office of the Mayor

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	29.50	28.50	24.32	(4.18)
Personnel Expenditures	\$ 3,577,688	\$ 3,809,083	\$ 3,376,522	(432,561)
Non-Personnel Expenditures	747,231	792,784	378,545	(414,239)
Total Department Expenditures	\$ 4,324,919	\$ 4,601,867	\$ 3,755,067	(846,800)
Total Department Revenue	\$ 328,426	\$ 328,245	\$ 180,000	(148,245)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
CityTV	\$ 562	\$ -	\$ -	-
Economic Growth Services	571	-	-	-
Intergovernmental Relations	699,381	673,348	10,340	(663,008)
Mayor/Community & Legislative Services	3,624,406	3,928,519	3,744,727	(183,792)
Total	\$ 4,324,919	\$ 4,601,867	\$ 3,755,067	(846,800)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Intergovernmental Relations	3.00	2.00	0.00	(2.00)
Mayor/Community & Legislative Services	26.50	26.50	24.32	(2.18)
Total	29.50	28.50	24.32	(4.18)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 110,500	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(28,856)	-

Office of the Mayor

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.44)	(16,043)	-
Reduction in Hourly Funding Reduction in hourly funding support.	(0.74)	(19,829)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures in miscellaneous supplies and services.	0.00	(58,613)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(326,770)	-
Government Affairs Restructure Transfer of 3.00 Mayor Representative 2s from the from the Office of the Mayor to the newly created Government Affairs Department.	(3.00)	(507,189)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(148,245)
Total	(4.18) \$	(846,800) \$	(148,245)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 2,360,133	\$ 2,349,613	\$ 2,159,615	(189,998)
Fringe Benefits	1,217,555	1,459,470	1,216,907	(242,563)
PERSONNEL SUBTOTAL	3,577,688	3,809,083	3,376,522	(432,561)
NON-PERSONNEL				
Supplies	\$ 40,872	\$ 49,781	\$ 30,584	(19,197)
Contracts	508,212	505,232	135,142	(370,090)
Information Technology	101,141	145,995	117,139	(28,856)
Energy and Utilities	88,982	87,197	91,101	3,904
Other	7,977	4,579	4,579	-
Capital Expenditures	48	-	-	-
NON-PERSONNEL SUBTOTAL	747,231	792,784	378,545	(414,239)
Total	\$ 4,324,919	\$ 4,601,867	\$ 3,755,067	(846,800)

Office of the Mayor

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 328,245	\$ 328,245	\$ 180,000	(148,245)
Other Revenue	181	-	-	-
Total	\$ 328,426	\$ 328,245	\$ 180,000	(148,245)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001081	Assistant Deputy Chief Operating Officer	1.00	1.00	1.00	\$ 61,107 - 231,494	\$ 149,785
90000544	Clerical Assistant 2 - Hourly	0.00	0.00	0.32	30,919 - 37,257	9,894
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	17,189 - 108,291	92,763
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	61,107 - 231,494	196,270
90001074	Management Intern- Mayor/Council - Hourly	1.50	1.50	0.00	25,075 - 30,167	-
20001072	Mayor	1.00	1.00	1.00	100,464 - 100,464	100,464
20001255	Mayor Representative 2 Bilingual - Regular	24.00	23.00	20.00	19,961 - 156,851	1,608,983 1,456
FTE, Salaries, and Wages Subtotal		29.50	28.50	24.32		\$ 2,159,615

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 28,669	\$ 30,044	\$ 18,230	(11,814)
Flexible Benefits	317,119	378,049	332,632	(45,417)
Insurance	2,963	-	-	-
Long-Term Disability	6,100	-	-	-
Medicare	35,731	34,050	31,294	(2,756)
Other Post-Employment Benefits	154,983	162,027	146,976	(15,051)
Retiree Medical Trust	3,349	3,212	3,557	345
Retirement 401 Plan	3,562	3,503	3,722	219
Retirement ADC	470,448	648,506	495,633	(152,873)
Retirement DROP	2,239	2,898	-	(2,898)
Risk Management Administration	27,008	27,297	25,272	(2,025)

Office of the Mayor

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Supplemental Pension Savings Plan	148,232	149,362	135,241	(14,121)
Unemployment Insurance	4,180	4,203	3,627	(576)
Workers' Compensation	12,973	16,319	20,723	4,404
Fringe Benefits Subtotal	\$ 1,217,555	\$ 1,459,470	\$ 1,216,907	(242,563)
Total Personnel Expenditures		\$	3,376,522	

Parks and Recreation



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Department Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space:

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting.

Recreational Facilities:

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature centers, gymnasiums, skate parks, launch ramps, piers, dog off-leash areas, golf complexes and more.

Recreational Programs:

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

The Department's mission is:

To provide healthy, sustainable, and enriching environments for all

The Department's vision is:

To connect all to the City's diverse world class park system

Parks and Recreation

Goals and Objectives

Goal 1: Protect and enhance natural and developed assets

- Protect and preserve existing assets
- Enhance existing assets

Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities

- Provide innovative program ideas
- Solicit feedback from customers and staff

Goal 3: Foster growth and development of our employees

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of park acreage assessed	20%	20%	14%	17%	14%
Percentage customer satisfaction with park system ¹	93%	93%	93%	91%	91%
Percentage of acres of brush management completed	95%	103%	95%	102%	95%
Number of park acres decommissioned converted to sustainable landscapes ²	2.37	6.18	2.37	1.00	2.37
Number of acres where habitat restoration occurred	5	17	5	15	5
Percentage of increase with on-line registration participation	1%	8%	1%	1%	1%
Percentage customer satisfaction with recreational program activities ³	94%	91%	93%	93%	92%
Number of aquatic users	320,000	321,751	320,000	315,315	320,000
Number of hours of operation of recreation centers	155,780	163,665	165,360	163,471	169,052
Number of acres of parks and open spaces per 1,000 population	32.26	32.35	32.53	32.35	32.55

1. The target is based on a five year average.

2. For FY 2019, the KPI was changed from "Percentage of park acres" to "Number of park acres" to simplify reporting and to improve the communication of data to the reader.

3. Refer to footnote #1.

Parks and Recreation

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	1,003.54	1,000.91	1,012.13	11.22
Personnel Expenditures	\$ 70,044,503	\$ 77,375,027	\$ 79,757,113	\$ 2,382,086
Non-Personnel Expenditures	70,790,782	65,323,765	70,814,406	5,490,641
Total Department Expenditures	\$ 140,835,286	\$ 142,698,792	\$ 150,571,519	\$ 7,872,727
Total Department Revenue	\$ 75,439,731	\$ 79,801,563	\$ 81,029,012	\$ 1,227,449

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administrative Services	\$ 3,370,673	\$ 3,769,436	\$ 4,227,316	\$ 457,880
Community Parks I	25,931,570	27,148,250	30,055,014	2,906,764
Community Parks II	25,270,418	26,759,662	28,529,915	1,770,253
Developed Regional Parks	39,151,184	39,454,942	40,478,759	1,023,817
Open Space	11,553,622	12,363,802	13,099,540	735,738
Total	\$ 105,277,466	\$ 109,496,092	\$ 116,390,544	\$ 6,894,452

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administrative Services	19.00	20.00	23.00	3.00
Community Parks I	209.06	207.56	216.26	8.70
Community Parks II	264.67	268.22	272.24	4.02
Developed Regional Parks	336.73	330.73	328.23	(2.50)
Open Space	70.32	70.32	68.32	(2.00)
Total	899.78	896.83	908.05	11.22

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,774,523	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.22	1,283,049	-
Downtown Portable Restrooms Addition of non-personnel expenditures to support eight portable restrooms in Downtown.	0.00	898,160	-
Brush Management Addition of one-time non-personnel expenditures to support an increase in the frequency of brush management services.	0.00	555,000	-
Pacific Highlands Ranch Facility Support Addition of 5.50 FTE positions and associated non-personnel expenditures to support the maintenance and operations of the Pacific Highlands Ranch Recreation Center and Community Park.	5.50	528,104	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	442,577	-
Addition of Non-Personnel Expenditures Addition of non-personnel expenditures associated with energy costs.	0.00	330,000	-
Addition of Grounds Maintenance Worker 2 Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Torrey Meadows Neighborhood Park.	1.00	148,719	-
Addition of Senior Park Ranger Addition of 1.00 Senior Park Ranger to manage operations of the ranger work unit at the San Diego River.	1.00	133,227	66,647
Addition of Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee the administration of recreation center funds.	1.00	133,129	-
Addition of Aquatic Technician 2 Addition of 1.00 Aquatic Technician 2 and associated non-personnel expenditures to support the maintenance and operations of the new pool at the Murphy Canyon Road Training Facility.	1.00	122,029	-
Transit Station Facilities Staff Addition of 1.00 Grounds Maintenance Supervisor and 1.00 Grounds Maintenance Worker 2 to support maintenance and operations at the Virginia Avenue, El Cajon Boulevard and University Avenue Transit Station facilities.	2.00	119,397	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Grounds Maintenance Worker 2 Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Pacific Trails Middle School joint-use park.	0.50	102,622	-
Addition of Senior Management Analyst Addition of 1.00 Senior Management Analyst and associated non-personnel expenditures to support the fiscal management of recreation center funds.	1.00	94,717	-
Addition of Grounds Maintenance Worker 2 Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Holmes Elementary joint-use park.	0.50	80,827	-
Addition of Grounds Maintenance Worker 2 Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Horton Elementary joint-use park.	0.50	80,459	-
Addition of Grounds Maintenance Worker 2 Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Marvin Elementary School joint-use park.	0.50	75,718	-
Brush Management Addition of non-personnel expenditures to support the increased contractual cost for brush management services.	0.00	72,847	-
Addition of Grounds Maintenance Worker 2 Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Linda Vista Elementary joint-use park.	0.50	65,827	-
Addition of Account Clerk Addition of 1.00 Account Clerk and associated non-personnel expenditures to support accounts payable and receivable of recreation center funds.	1.00	62,652	-
Handwashing Stations Addition of non-personnel expenditures to support 11 handwashing stations throughout the City of San Diego.	0.00	50,808	-
Civic Center Public Restroom Addition of non-personnel expenditures for security services at the Civic Center public restroom.	0.00	50,000	-
User Fee Study Addition of one-time non-personnel expenditures to support contractual services for a user fee study.	0.00	50,000	-
Addition of Grounds Maintenance Worker 2 Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Encanto Elementary joint-use park.	0.50	49,913	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Grounds Maintenance Worker 2 Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Hawk Pocket Park joint-use park.	0.50	49,074	-
Non-Standard Hour Positions Addition of 1.50 Grounds Maintenance Worker 1-Hourly to support 24-hour maintenance at restrooms in Balboa Park.	1.50	46,907	-
Addition of Grounds Maintenance Worker 2 Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Paradise Hills Elementary joint-use park.	0.50	46,670	-
Transfer to Maintenance Assessment Districts Increase in non-personnel expenditures associated with administrative costs for self-managed Maintenance Assessment Districts (MADs).	0.00	20,000	-
Mandatory General Benefit Contribution Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts (MADs).	0.00	19,949	-
Summer Movies in the Park Addition of non-personnel expenditures and offsetting revenue for the Summer Movies in the Park Program.	0.00	15,000	15,000
Joint-Use Security Services Addition of non-personnel expenditures associated with security services at the Gage Elementary and Creative and Performing Media Arts joint-use facilities.	0.00	14,000	-
Reduction of Senior Planner Reduction of 1.00 Senior Planner associated with supervision of the Code Compliance section in the Open Space Division.	(1.00)	(114,433)	-
Reduction of Habitat Restoration Services Reduction of non-personnel expenditures associated with habitat restoration services.	0.00	(155,000)	-
Citywide Park Maintenance Reduction of 4.00 FTE and associated non-personnel expenditures in the Developed Regional Parks and Open Space Divisions.	(4.00)	(266,831)	-
Facility Maintenance Consolidation Transfer of 3.00 FTE positions and associated non-personnel expenditures to the Public Works Department for centralization of facilities maintenance functions.	(3.00)	(275,357)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(293,654)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(315,057)	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Water Usage	0.00	(1,201,120)	-
Reduction of non-personnel expenditures associated with water usage to achieve 90 percent funding of Fiscal Year 2019 projected water usage.			
Total	11.22 \$	6,894,452 \$	81,647

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 36,124,464 \$	37,240,791 \$	39,503,841 \$	2,263,050
Fringe Benefits	26,299,629	31,848,238	31,895,245	47,007
PERSONNEL SUBTOTAL	62,424,094	69,089,029	71,399,086	2,310,057
NON-PERSONNEL				
Supplies	\$ 5,386,543 \$	4,895,685 \$	5,036,097 \$	140,412
Contracts	19,584,392	17,703,120	19,168,331	1,465,211
Information Technology	1,202,171	1,453,827	1,160,173	(293,654)
Energy and Utilities	14,361,002	13,134,718	16,441,062	3,306,344
Other	137,233	112,655	114,505	1,850
Transfers Out	1,551,017	2,076,884	2,116,833	39,949
Capital Expenditures	479,309	715,747	563,004	(152,743)
Debt	151,707	314,427	391,453	77,026
NON-PERSONNEL SUBTOTAL	42,853,373	40,407,063	44,991,458	4,584,395
Total	\$ 105,277,466 \$	109,496,092 \$	116,390,544 \$	6,894,452

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 41,196,103 \$	41,713,112 \$	42,699,077 \$	985,965
Fines Forfeitures and Penalties	44,658	84,395	70,145	(14,250)
Licenses and Permits	290,370	142,965	166,865	23,900
Other Revenue	135,275	42,739	57,739	15,000
Rev from Money and Prop	371,018	502,065	502,065	-
Rev from Other Agencies	97,241	-	100,000	100,000
Transfers In	748,136	1,781,968	753,000	(1,028,968)
Total	\$ 42,882,801 \$	44,267,244 \$	44,348,891 \$	81,647

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	5.00	\$ 32,530 - 39,170 \$	187,446
20000012	Administrative Aide 1	1.00	1.00	1.00	38,181 - 46,002	38,181
20000024	Administrative Aide 2	4.00	4.00	4.00	43,983 - 53,028	198,242
20000753	Aquatics Technician 1	3.00	3.00	3.00	40,803 - 48,645	145,935
20000749	Aquatics Technician 2	4.00	4.00	5.00	42,865 - 51,095	247,245
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	46,797 - 55,951	55,951
20000040	Area Manager 2	25.00	26.00	26.00	54,490 - 66,028	1,700,251
20001140	Assistant Department Director	1.00	1.00	1.00	32,788 - 179,712	135,323
20000108	Assistant Recreation Center Director	46.00	46.00	47.00	31,048 - 37,515	1,702,225
20000143	Associate Engineer-Civil	1.00	1.00	1.00	68,821 - 83,109	83,109
20000119	Associate Management Analyst	5.00	5.00	5.00	55,843 - 67,489	303,081
20000162	Associate Planner	1.00	1.00	1.00	60,791 - 73,453	71,984
20000657	Biologist 2	0.00	1.00	1.00	55,499 - 67,489	55,499
20000649	Biologist 3	4.00	4.00	4.00	64,051 - 77,544	293,500
20000202	Building Supervisor	1.00	1.00	0.00	41,082 - 49,311	-
20000234	Carpenter	1.00	1.00	0.00	44,885 - 53,716	-
20000236	Cement Finisher	1.00	1.00	0.00	46,568 - 55,820	-
20000539	Clerical Assistant 2	4.00	4.00	3.00	30,919 - 37,257	98,631
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.05	30,919 - 37,257	1,546
90000352	Custodian 1 - Hourly	2.94	2.94	2.94	24,838 - 29,673	75,195
20000354	Custodian 2	12.50	12.50	12.50	27,116 - 32,273	382,460
20000355	Custodian 3	4.00	4.00	4.00	29,673 - 35,087	128,942
20001168	Deputy Director	3.75	3.75	3.75	48,516 - 178,445	470,222
20000395	District Manager	14.00	14.00	14.00	64,416 - 77,716	1,085,812
20000426	Equipment Operator 1	11.00	11.00	11.00	38,933 - 46,604	494,242
20000430	Equipment Operator 2	9.00	9.00	9.00	42,715 - 51,095	453,838
20000418	Equipment Technician 1	9.00	9.00	9.00	37,193 - 44,563	393,846
20000423	Equipment Technician 2	7.00	7.00	7.00	40,803 - 48,645	330,141
20000431	Equipment Technician 3	1.00	1.00	1.00	44,799 - 53,523	51,650
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	48,265

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000675	Grounds Maintenance Manager	10.00	11.00	11.00	53,157 - 64,416	700,681
20000472	Grounds Maintenance Supervisor	10.00	10.00	11.00	39,062 - 46,991	490,538
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	29,630 - 35,109	296,015
90000467	Grounds Maintenance Worker 1 - Hourly	16.75	15.75	17.25	29,630 - 35,109	562,476
20000468	Grounds Maintenance Worker 2	266.48	267.78	277.50	32,810 - 39,019	10,517,680
90000468	Grounds Maintenance Worker 2 - Hourly	0.75	0.00	0.00	32,810 - 39,019	-
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	37,429 - 44,584	256,118
20000503	Horticulturist	4.00	4.00	4.00	54,812 - 66,264	240,579
20000290	Information Systems Analyst 2	1.00	1.00	1.00	55,843 - 67,489	67,489
20000293	Information Systems Analyst 3	1.00	1.00	0.00	61,322 - 74,128	-
20000998	Information Systems Analyst 4	0.00	0.00	1.00	68,971 - 83,561	83,561
20000497	Irrigation Specialist	1.00	1.00	1.00	39,062 - 46,754	46,754
20000589	Laborer	10.00	10.00	10.00	30,145 - 35,904	344,689
20000608	Light Equipment Operator	15.00	14.00	13.00	35,839 - 42,715	552,305
90001073	Management Intern - Hourly	2.32	2.32	2.32	25,075 - 30,167	58,173
20000660	Nursery Gardener	5.00	5.00	5.00	33,003 - 39,320	195,709
20000661	Nursery Supervisor	1.00	1.00	1.00	39,062 - 46,991	46,991
20001138	Park and Recreation Director	1.00	1.00	1.00	61,107 - 231,494	165,280
20000669	Park Designer	2.00	2.00	2.00	68,864 - 83,152	166,304
20000666	Park Ranger	33.00	33.00	33.00	42,414 - 51,524	1,618,954
20000680	Payroll Specialist 2	4.75	4.75	4.75	36,647 - 44,245	197,734
20000676	Pesticide Applicator	10.00	9.00	7.00	40,760 - 48,602	333,191
20000677	Pesticide Supervisor	1.00	1.00	1.00	43,360 - 52,169	51,386
90001015	Pool Guard 2 - Hourly	37.09	37.09	37.09	28,298 - 34,056	1,204,961
20000740	Principal Drafting Aide	1.00	1.00	1.00	51,653 - 62,547	61,296
20001222	Program Manager	2.00	2.00	3.00	48,516 - 178,445	296,435
20000763	Project Officer 2	2.00	2.00	2.00	79,328 - 95,915	191,830
20000783	Public Information Clerk	2.00	2.00	3.00	32,530 - 39,170	116,334
90000798	Recreation Aide - Hourly	6.42	6.42	6.42	19,230 - 24,709	158,633
20000921	Recreation Center Director 1	10.50	9.50	9.50	38,181 - 46,002	430,665

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000802	Recreation Center Director 2	14.00	14.00	14.00	41,082 - 49,397	683,660
20000751	Recreation Center Director 3	32.00	33.00	34.00	44,047 - 52,985	1,757,980
20000569	Recreation Leader 1	0.50	0.50	0.50	25,741 - 31,026	15,513
90000569	Recreation Leader 1 - Hourly	87.96	87.46	88.46	25,741 - 31,026	2,674,886
20000530	Recreation Leader 2	1.00	1.00	1.00	29,673 - 35,775	35,774
90000530	Recreation Leader 2 - Hourly	9.11	8.61	8.61	29,673 - 35,775	307,173
90000533	Recreation Leader 2 - Hourly	4.33	4.83	0.00	29,673 - 35,775	-
90000534	Recreation Leader 2 - Hourly	3.88	3.88	3.88	29,673 - 35,775	131,160
20000804	Recreation Specialist	1.00	1.00	1.00	44,047 - 52,985	52,986
20000806	Recreation Specialist	5.00	5.00	0.00	44,047 - 52,985	-
20000807	Recreation Specialist	1.00	1.00	1.00	44,047 - 52,985	48,222
20000811	Recreation Specialist	2.00	1.00	0.00	44,047 - 52,985	-
20001042	Safety and Training Manager	1.00	1.00	1.00	68,971 - 83,561	82,308
20000927	Senior Clerk/Typist	2.00	2.00	2.00	37,257 - 44,950	88,327
20000015	Senior Management Analyst	4.00	4.00	5.00	61,322 - 74,128	355,239
20000844	Senior Park Ranger	8.00	8.00	9.00	53,157 - 64,416	550,942
20000918	Senior Planner	3.00	3.00	2.00	70,042 - 84,688	165,989
20001046	Senior Utility Supervisor	1.00	1.00	1.00	48,774 - 59,023	58,138
20000928	Senior Zoning Investigator	1.00	1.00	1.00	57,716 - 69,921	68,872
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	38,933 - 46,604	459,752
20000970	Supervising Management Analyst	3.00	3.00	3.00	68,971 - 83,561	250,683
20001007	Supervising Recreation Specialist	4.00	4.00	5.00	50,686 - 61,430	291,640
20001010	Supervising Recreation Specialist	2.00	2.00	0.00	50,686 - 61,430	-
21000404	Supervising Therap Recreation Specialist	0.00	0.00	2.00	51,003 - 61,814	121,465
90000959	Swimming Pool Manager 1 - Hourly	5.20	5.20	5.20	32,487 - 39,084	193,739
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	38,031 - 45,916	265,696
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	41,856 - 50,515	348,531
91000407	Therapeutic Recreatn Leader - Hourly	0.00	0.00	4.83	29,858 - 35,998	165,622
21000406	Therap Recreatn Spec	0.00	0.00	5.00	44,322 - 53,317	255,860
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	37,773 - 45,014	42,763

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001039	Tree Trimmer	3.00	3.00	3.00	36,119 - 42,994	125,449
20001044	Utility Supervisor	4.00	4.00	4.00	44,907 - 53,695	212,950
20001045	Utility Supervisor	5.00	5.00	4.00	44,907 - 53,695	213,971
20001051	Utility Worker 1	7.00	5.00	4.00	31,542 - 37,494	148,476
20001053	Utility Worker 2	3.00	3.00	3.00	34,421 - 40,975	122,310
20000756	Word Processing Operator	3.00	3.00	3.00	32,530 - 39,170	114,963
90001067	Work Service Aide - Hourly	0.50	0.50	0.50	17,318 - 24,709	12,355
	Bilingual - Regular					49,504
	Budgeted Vacancy Savings					(696,569)
	Landscape Architect Lic					24,946
	Night Shift Pay					6,730
	Overtime Budgeted					373,518
	Reg Pay For Engineers					12,466
	Sick Leave - Hourly					77,806
	Special Pay Adjustment					11,244
	Termination Pay Annual Leave					25,479
	Vacation Pay In Lieu					509,800
FTE, Salaries, and Wages Subtotal		899.78	896.83	908.05		\$ 39,503,841

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 113,807	\$ 111,359	\$ 116,894	5,535
Flexible Benefits	6,416,654	7,940,396	8,186,429	246,033
Long-Term Disability	92,982	-	-	-
Medicare	532,815	505,656	540,013	34,357
Other Post-Employment Benefits	3,900,549	4,181,376	4,406,223	224,847
Retiree Medical Trust	21,631	24,107	29,064	4,957
Retirement 401 Plan	28,598	27,457	29,452	1,995
Retirement ADC	11,194,150	14,775,172	14,319,517	(455,655)
Retirement DROP	56,333	58,946	71,337	12,391
Risk Management Administration	679,672	704,445	757,635	53,190
Supplemental Pension Savings Plan	2,027,985	2,100,124	2,289,540	189,416
Unemployment Insurance	64,096	64,755	64,631	(124)

Parks and Recreation

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Workers' Compensation	1,170,357	1,354,445	1,084,510	(269,935)
Fringe Benefits Subtotal	\$ 26,299,629	\$ 31,848,238	\$ 31,895,245	47,007
Total Personnel Expenditures		\$	71,399,086	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Environmental Growth 1/3	\$ 8,170,421	\$ 4,406,822	4,854,402	447,580
Total	\$ 8,170,421	\$ 4,406,822	\$ 4,854,402	447,580

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 282,835	-
Transfers to Other Funds Transfer of non-personnel expenditures to better align the department financial structure with department operations.	0.00	178,000	-
Mandatory General Benefit Contribution Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	(13,255)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	353,450
Total	0.00	\$ 447,580	353,450

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 78,123	78,123	-
Contracts	1,547,536	216,425	211,036	(5,389)
Energy and Utilities	2,322,262	2,294,684	2,582,908	288,224
Transfers Out	4,300,623	1,817,590	1,982,335	164,745

Parks and Recreation

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL SUBTOTAL	8,170,421	4,406,822	4,854,402	447,580
Total	\$ 8,170,421 \$	4,406,822 \$	4,854,402 \$	447,580

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Local Taxes	\$ 4,637,178 \$	4,947,991 \$	5,301,441 \$	353,450
Rev from Money and Prop	48,450	9,000	9,000	-
Total	\$ 4,685,628 \$	4,956,991 \$	5,310,441 \$	353,450

Environmental Growth 2/3 Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Environmental Growth 2/3	\$ 10,149,554 \$	10,303,909 \$	10,203,909 \$	(100,000)
Total	\$ 10,149,554 \$	10,303,909 \$	10,203,909 \$	(100,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfers to Other Funds	0.00 \$	(100,000) \$	-
Transfer of non-personnel expenditures to better align the department financial structure with department operations.			
Revised Revenue	0.00	-	706,901
Adjustment to reflect revised revenue projections.			
Total	0.00 \$	(100,000) \$	706,901

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 10,149,554 \$	- \$	- \$	-
Transfers Out	-	10,303,909	10,203,909	(100,000)
NON-PERSONNEL SUBTOTAL	10,149,554	10,303,909	10,203,909	(100,000)
Total	\$ 10,149,554 \$	10,303,909 \$	10,203,909 \$	(100,000)

Parks and Recreation

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Local Taxes	\$ 9,274,676	\$ 9,895,981	\$ 10,602,882	706,901
Rev from Money and Prop	52,537	25,000	25,000	-
Total	\$ 9,327,213	\$ 9,920,981	\$ 10,627,882	706,901

Golf Course Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Golf Operations	\$ 17,006,017	\$ 18,229,824	\$ 18,856,067	626,243
Total	\$ 17,006,017	\$ 18,229,824	\$ 18,856,067	626,243

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Golf Operations	101.76	102.08	102.08	0.00
Total	101.76	102.08	102.08	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 498,785	-
Repurpose of Positions Addition of 2.00 Program Managers offset by the reduction of 2.00 Golf Course Superintendents to better align the position classifications with the needs of the department.	0.00	101,636	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	48,250	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	12,052	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	11,928	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(2,841)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(13,567)	-
Reduction of Overtime Reduction of overtime personnel expenditures associated with operational efficiencies.	0.00	(30,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	4,675
Total	0.00 \$	626,243 \$	4,675

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 4,273,194	\$ 4,344,280	\$ 4,640,132	295,852
Fringe Benefits	3,124,699	3,696,469	3,467,773	(228,696)
PERSONNEL SUBTOTAL	7,397,893	8,040,749	8,107,905	67,156
NON-PERSONNEL				
Supplies	\$ 1,146,921	\$ 1,458,930	\$ 1,459,201	271
Contracts	5,895,904	6,408,155	6,432,718	24,563
Information Technology	202,429	164,018	176,070	12,052
Energy and Utilities	2,264,777	2,084,237	2,558,188	473,951
Other	39,016	40,826	40,826	-
Transfers Out	-	10,259	58,509	48,250
Capital Expenditures	59,077	22,650	22,650	-
NON-PERSONNEL SUBTOTAL	9,608,124	10,189,075	10,748,162	559,087
Total	\$ 17,006,017	\$ 18,229,824	\$ 18,856,067	626,243

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 16,635,030	\$ 19,022,747	\$ 19,022,747	-
Other Revenue	438,091	179,500	179,500	-
Rev from Money and Prop	1,282,807	1,268,100	1,268,100	-

Parks and Recreation

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Transfers In	-	-	4,675	4,675
Total	\$ 18,355,928	\$ 20,470,347	\$ 20,475,022	4,675

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 32,530 - 39,170	\$ 38,582
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,764 - 142,455	100,201
20000119	Associate Management Analyst	1.00	1.00	1.00	55,843 - 67,489	55,843
20000539	Clerical Assistant 2	1.00	1.00	1.00	30,919 - 37,257	30,919
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	127,988
20000426	Equipment Operator 1	3.00	3.00	3.00	38,933 - 46,604	137,398
20000418	Equipment Technician 1	2.00	2.00	2.00	37,193 - 44,563	81,756
20000423	Equipment Technician 2	3.00	3.00	3.00	40,803 - 48,645	145,216
20000431	Equipment Technician 3	1.00	1.00	1.00	44,799 - 53,523	53,523
20000819	Golf Course Manager	2.00	2.00	2.00	61,451 - 74,128	146,986
20000498	Golf Course Superintendent	3.00	3.00	1.00	54,812 - 66,264	66,264
20000479	Golf Starter	14.50	14.50	14.50	30,919 - 37,257	533,892
90000479	Golf Starter - Hourly	7.59	7.58	5.77	30,919 - 37,257	206,342
20000481	Greenskeeper	11.00	11.00	16.00	31,542 - 37,494	567,545
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	39,062 - 46,991	232,270
20000467	Grounds Maintenance Worker 1	27.67	28.00	23.00	29,630 - 35,109	780,795
20000503	Horticulturist	1.00	1.00	1.00	54,812 - 66,264	66,276
20000497	Irrigation Specialist	3.00	3.00	3.00	39,062 - 46,754	129,113
20000608	Light Equipment Operator	3.00	3.00	3.00	35,839 - 42,715	126,167
20000172	Payroll Specialist 1	1.00	1.00	1.00	35,039 - 42,175	41,542
20000676	Pesticide Applicator	2.00	2.00	2.00	40,760 - 48,602	97,204
20001222	Program Manager	0.00	0.00	2.00	48,516 - 178,445	200,000
90000798	Recreation Aide - Hourly	0.00	0.00	1.81	19,230 - 24,709	44,724
20000818	Recreation Specialist	4.00	4.00	4.00	44,047 - 52,985	208,376
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	38,933 - 46,604	93,208

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	1.00	1.00	1.00	68,971 - 83,561	83,561
	Budgeted Vacancy Savings					(63,084)
	Grds/Greenskpr Eq Op					26,316
	Overtime Budgeted					216,523
	Sick Leave - Hourly					5,486
	Vacation Pay In Lieu					59,200
FTE, Salaries, and Wages Subtotal		101.76	102.08	102.08		\$ 4,640,132

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,725	\$ 9,720	\$ 6,944	(2,776)
Flexible Benefits	899,275	1,088,534	1,100,445	11,911
Long-Term Disability	10,441	-	-	-
Medicare	65,401	56,962	62,837	5,875
Other Post-Employment Benefits	540,092	570,095	587,904	17,809
Retiree Medical Trust	4,278	4,233	5,611	1,378
Retirement 401 Plan	7,347	6,882	6,773	(109)
Retirement ADC	1,162,401	1,531,825	1,242,460	(289,365)
Retirement DROP	3,347	2,577	7,874	5,297
Risk Management Administration	94,054	96,045	101,088	5,043
Supplemental Pension Savings Plan	224,958	216,295	258,839	42,544
Unemployment Insurance	7,115	7,175	7,281	106
Workers' Compensation	96,265	106,126	79,717	(26,409)
Fringe Benefits Subtotal	\$ 3,124,699	\$ 3,696,469	\$ 3,467,773	(228,696)
Total Personnel Expenditures			\$ 8,107,905	

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Los Penasquitos Reserve	\$ 231,828	\$ 262,146	\$ 266,597	4,451

Parks and Recreation

Department Expenditures

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	\$	231,828 \$	262,146 \$	266,597 \$	4,451

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	4,873 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(422)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	80,776
Total	0.00 \$	4,451 \$	80,776

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 113,329 \$	111,301 \$	114,652 \$	3,351
Fringe Benefits	109,188	133,948	135,470	1,522
PERSONNEL SUBTOTAL	222,517	245,249	250,122	4,873
NON-PERSONNEL				
Supplies	\$ 1,638 \$	4,125 \$	4,125 \$	-
Contracts	7,673	12,772	12,350	(422)
NON-PERSONNEL SUBTOTAL	9,311	16,897	16,475	(422)
Total	\$ 231,828 \$	262,146 \$	266,597 \$	4,451

Parks and Recreation

Revenues by Category

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$	38,160	\$ 36,000	\$ 36,000	-
Transfers In		150,000	150,000	230,776	80,776
Total	\$	188,160	\$ 186,000	\$ 266,776	80,776

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$ 42,414 - 51,524	\$ 51,524
20000844	Senior Park Ranger	1.00	1.00	1.00	53,157 - 64,416	63,128
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 114,652

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits					
Employee Offset Savings	\$	1,124	\$ 1,123	\$ 1,159	36
Flexible Benefits		20,110	23,410	23,410	-
Long-Term Disability		302	-	-	-
Medicare		1,562	1,627	1,662	35
Other Post-Employment Benefits		11,901	12,002	12,248	246
Retirement ADC		63,662	83,280	84,115	835
Risk Management Administration		2,074	2,022	2,106	84
Supplemental Pension Savings Plan		4,772	4,860	5,012	152
Unemployment Insurance		207	199	193	(6)
Workers' Compensation		3,476	5,425	5,565	140
Fringe Benefits Subtotal	\$	109,188	\$ 133,948	\$ 135,470	1,522
Total Personnel Expenditures			\$	250,122	

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,951,469	\$ 1,466,677	\$ 973,786
Continuing Appropriation - CIP	270,650	4,317,075	5,586,518
TOTAL BALANCE AND RESERVES	\$ 5,222,119	\$ 5,783,752	\$ 6,560,304
REVENUE			
Other Local Taxes	\$ 4,637,178	\$ 4,947,991	\$ 5,301,441
Revenue from Use of Money and Property	48,450	9,000	9,000
Transfers In	4,265,623	-	-
TOTAL REVENUE¹	\$ 8,951,251	\$ 4,956,991	\$ 5,310,441
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,173,370	\$ 10,740,743	\$ 11,870,745
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 219,198	\$ 1,927,365	\$ -
TOTAL CIP EXPENSE	\$ 219,198	\$ 1,927,365	\$ -
OPERATING EXPENSE			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts	1,547,536	216,425	211,036
Energy and Utilities	2,322,262	2,294,684	2,582,908
Transfers Out	4,300,623	1,817,590	1,982,335
TOTAL OPERATING EXPENSE	\$ 8,170,421	\$ 4,406,822	\$ 4,854,402
TOTAL EXPENSE¹	\$ 8,389,619	\$ 6,334,187	\$ 4,854,402
RESERVES			
Continuing Appropriation - CIP	\$ 2,482,825	\$ 4,317,075	\$ 5,586,518
TOTAL RESERVES	\$ 2,482,825	\$ 4,317,075	\$ 5,586,518
BALANCE	\$ 3,300,927	\$ 89,481	\$ 1,429,825
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,173,370	\$ 10,740,743	\$ 11,870,745

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

¹Total revenue and expenditures for Fiscal Year 2017 will not match department detail due to the inclusion of the Environmental Growth (1/3) CIP Fund.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,563,913	\$ 741,572	\$ 2,555,478
Continuing Appropriation - CIP	2,520,065	2,324,683	1,879,832
TOTAL BALANCE AND RESERVES	\$ 4,083,977	\$ 3,066,255	\$ 4,435,310
REVENUE			
Other Local Taxes	\$ 9,274,676	\$ 9,895,981	\$ 10,602,882
Revenue from Use of Money and Property	52,537	25,000	25,000
TOTAL REVENUE	\$ 9,327,213	\$ 9,920,981	\$ 10,627,882
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,411,190	\$ 12,987,236	\$ 15,063,192
OPERATING EXPENSE			
Contracts	\$ 10,149,554	\$ -	\$ -
Transfers Out	-	10,303,909	10,203,909
TOTAL OPERATING EXPENSE	\$ 10,149,554	\$ 10,303,909	\$ 10,203,909
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 195,382	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 195,382	\$ -	\$ -
TOTAL EXPENSE	\$ 10,344,936	\$ 10,303,909	\$ 10,203,909
RESERVES			
Continuing Appropriation - CIP	\$ 2,324,683	\$ 2,324,683	\$ 1,879,832
TOTAL RESERVES	\$ 2,324,683	\$ 2,324,683	\$ 1,879,832
BALANCE	\$ 741,572	\$ 358,644	\$ 2,979,451
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,411,190	\$ 12,987,236	\$ 15,063,192

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,766,309	\$ 13,303,611	\$ (352,757)
Continuing Appropriation - CIP	13,012,559	6,531,612	23,462,551
Operating Reserve	2,329,880	2,314,680	2,314,680
Pension Stability Reserve	182,015	182,015	-
TOTAL BALANCE AND RESERVES	\$ 26,290,764	\$ 22,331,918	\$ 25,424,474
REVENUE			
Charges for Services	\$ 16,635,030	\$ 19,022,747	\$ 19,022,747
Other Revenue	438,091	179,500	179,500
Revenue from Use of Money and Property	1,282,807	1,268,100	1,268,100
Transfers In	-	-	4,675
TOTAL REVENUE	\$ 18,355,928	\$ 20,470,347	\$ 20,475,022
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 44,646,692	\$ 42,802,265	\$ 45,899,496
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ 5,500,000	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 5,500,000	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 4,273,194	\$ 4,344,280	\$ 4,640,132
Fringe Benefits	3,124,699	3,696,469	3,467,773
Supplies	1,146,921	1,458,930	1,459,201
Contracts	5,895,904	6,408,155	6,432,718
Information Technology	202,429	164,018	176,070
Energy and Utilities	2,264,777	2,084,237	2,558,188
Other Expenses	39,016	40,826	40,826
Transfers Out	-	10,259	58,509
Capital Expenditures	59,077	22,650	22,650
TOTAL OPERATING EXPENSE	\$ 17,006,017	\$ 18,229,824	\$ 18,856,067
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 5,308,757	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 5,308,757	\$ -	\$ -
TOTAL EXPENSE	\$ 22,314,774	\$ 23,729,824	\$ 18,856,067
RESERVES			
Continuing Appropriation - CIP	\$ 6,531,612	\$ 6,531,612	\$ 23,462,551
Operating Reserve	2,314,680	2,314,680	2,314,680
Pension Stability Reserve	182,015	-	48,250
TOTAL RESERVES	\$ 9,028,307	\$ 8,846,292	\$ 25,825,481
BALANCE	\$ 13,303,611	\$ 10,226,149	\$ 1,217,948
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 44,646,692	\$ 42,802,265	\$ 45,899,496

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 117,098	\$ 73,430	\$ 9,922
TOTAL BALANCE AND RESERVES	\$ 117,098	\$ 73,430	\$ 9,922
REVENUE			
Revenue from Use of Money and Property	\$ 38,160	\$ 36,000	\$ 36,000
Transfers In	150,000	150,000	230,776
TOTAL REVENUE	\$ 188,160	\$ 186,000	\$ 266,776
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 305,258	\$ 259,430	\$ 276,698
OPERATING EXPENSE			
Personnel Expenses	\$ 113,329	\$ 111,301	\$ 114,652
Fringe Benefits	109,188	133,948	135,470
Supplies	1,638	4,125	4,125
Contracts	7,673	12,772	12,350
TOTAL OPERATING EXPENSE	\$ 231,828	\$ 262,146	\$ 266,597
TOTAL EXPENSE	\$ 231,828	\$ 262,146	\$ 266,597
BALANCE	\$ 73,430	\$ (2,716)	\$ 10,101
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 305,258	\$ 259,430	\$ 276,698

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Performance & Analytics



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Performance & Analytics



Department Description

Performance & Analytics improves the City's efficiency and effectiveness. The Department supports the improvement of City operations and customer service through innovative programs like Citywide Engagement, Data and Analytics, Operational Excellence, Performance Management, and the 311 Customer Experience project with its "Get it Done San Diego" web and mobile application. For more information on these programs, please visit the Performance & Analytics website (<https://www.sandiego.gov/panda>).

The Department's mission is:

To engage and empower City employees, elected officials, and the public through transparency, efficiency, and accountability

The Department's vision is:

Excellence in municipal service delivery

Performance & Analytics

Goals and Objectives

Goal 1: Facilitate a culture of continuous improvement and innovation

- Perform strategic planning and performance management
- Equip the workforce with tools for operational excellence
- Engage in proactive and collaborative problem-solving

Goal 2: Increase data-enabled decision-making and transparency

- Facilitate comprehensive data collection, management, and use
- Share data internally and publish externally

Goal 3: Provide simple and easy customer-focused solutions

- Utilize a customer-first approach to reduce the number of non-emergency calls handled by 911
- Expand Get It Done and explore other 311-inspired models that allow customers to engage with the City using their preferred communication channel or method

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Total percentage of key performance indicators (KPIs) published on the performance dashboard (cumulative)	19%	23%	40%	40%	75%
Percentage of City workforce participating in Operational Excellence initiatives	1%	3%	1%	2%	2%
Percentage of City workforce participating in Operational Excellence initiatives (cumulative)	2%	4%	5%	5%	8%
Average rating (on a 5 point scale) on all city resident satisfaction survey categories (e.g., customer service) ¹	N/A	N/A	4.0	3.4	N/A
Average rating (on a 5 point scale) on all Citywide employee satisfaction survey categories (e.g., access to the necessary tools, equipment, and materials) ²	4.0	3.6	N/A	N/A	4.0
Release percentage of high-value datasets to the web portal (cumulative)	27%	46%	66%	68%	80%
Number of Get It Done mobile app downloads (cumulative)	25,000	24,088	35,000	41,613	60,000
Percentage of Get It Done reports via web or mobile app (annual)	80%	83%	80%	89%	90%

1. The Resident Satisfaction Survey occurs every other year biennially, with the next effort anticipated scheduled for Fiscal Year 2020. This key performance indicator was previously reported as a percentage rated as "Excellent" and "Good."

2. The Citywide Employee Satisfaction Survey occurs every other year biennially, with the next effort anticipated scheduled for Fiscal Year 2019. This key performance indicator was previously reported as a percentage rated as "Agree" and "Strongly Agree."

Performance & Analytics

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	15.00	15.00	14.00	(1.00)
Personnel Expenditures	\$ 1,904,174	\$ 2,152,814	\$ 2,168,480	\$ 15,666
Non-Personnel Expenditures	871,635	658,836	1,703,883	1,045,047
Total Department Expenditures	\$ 2,775,808	\$ 2,811,650	\$ 3,872,363	\$ 1,060,713
Total Department Revenue	\$ 8,129	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Performance & Analytics	\$ 2,775,808	\$ 2,811,650	\$ 3,872,363	\$ 1,060,713
Total	\$ 2,775,808	\$ 2,811,650	\$ 3,872,363	\$ 1,060,713

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Performance & Analytics	15.00	15.00	14.00	(1.00)
Total	15.00	15.00	14.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 794,819	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	250,228	-
311 Get It Done Customer Experience Program Addition of 1.00 Program Coordinator to provide support to departments and the public using the 311 Get It Done Customer Experience Program.	1.00	126,724	-

Performance & Analytics

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	105,517	-
Reduction of Administrative Aide 2 Reduction of 1.00 Administrative Aide 2 in the Performance & Analytics Department.	(1.00)	(69,272)	-
Transfer of Program Manager Transfer of 1.00 Program Manager from the Performance & Analytics Department to the Police Department.	(1.00)	(147,303)	-
Total	(1.00) \$	1,060,713 \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 1,284,758 \$	1,433,615 \$	1,470,956 \$	37,341
Fringe Benefits	619,415	719,199	697,524	(21,675)
PERSONNEL SUBTOTAL	1,904,174	2,152,814	2,168,480	15,666
NON-PERSONNEL				
Supplies	\$ 7,904 \$	14,000 \$	14,000 \$	-
Contracts	279,314	458,336	829,936	371,600
Information Technology	351,050	70,828	531,347	460,519
Energy and Utilities	11,521	12,072	12,500	428
Other	4,148	3,600	3,600	-
Transfers Out	172,434	-	-	-
Capital Expenditures	45,263	100,000	100,000	-
Debt	-	-	212,500	212,500
NON-PERSONNEL SUBTOTAL	871,635	658,836	1,703,883	1,045,047
Total	\$ 2,775,808 \$	2,811,650 \$	3,872,363 \$	1,060,713

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 7,361 \$	- \$	- \$	-
Other Revenue	768	-	-	-
Total	\$ 8,129 \$	- \$	- \$	-

Performance & Analytics

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	0.00	\$ 43,983 - 53,028	\$ -
20001101	Department Director	1.00	1.00	1.00	61,107 - 231,494	173,544
20001234	Program Coordinator	5.00	8.00	9.00	23,764 - 142,455	843,925
20001222	Program Manager	4.00	5.00	4.00	48,516 - 178,445	453,487
20000015	Senior Management Analyst	3.00	0.00	0.00	61,322 - 74,128	-
20000970	Supervising Management Analyst	1.00	0.00	0.00	68,971 - 83,561	-
FTE, Salaries, and Wages Subtotal		15.00	15.00	14.00		\$ 1,470,956

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,292	\$ 9,438	\$ 9,793	355
Flexible Benefits	138,131	190,411	175,302	(15,109)
Long-Term Disability	3,406	-	-	-
Medicare	19,613	20,787	21,328	541
Other Post-Employment Benefits	78,041	90,015	85,736	(4,279)
Retiree Medical Trust	2,130	2,725	2,859	134
Retirement 401 Plan	1,563	1,500	1,735	235
Retirement ADC	257,631	270,563	256,018	(14,545)
Risk Management Administration	13,590	15,165	14,742	(423)
Supplemental Pension Savings Plan	84,204	102,889	109,079	6,190
Unemployment Insurance	2,326	2,566	2,471	(95)
Workers' Compensation	6,489	13,140	18,461	5,321
Fringe Benefits Subtotal	\$ 619,415	\$ 719,199	\$ 697,524	(21,675)
Total Personnel Expenditures			\$ 2,168,480	



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Personnel



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Personnel



Department Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter, Article VIII. The duties and responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees, and to maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of the following: the Liaison Section, the Exam Management & Recruiting Section, the Certification/Payroll Records Section, the Classification Section, the Services/Administration Section, and the Organizational Management/Personnel Administration Section, as well as the Equal Employment Investigation Office. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding personnel issues requiring knowledge and interpretation of City Charter and Civil Service Commission Rules and Regulations. The Exam Management & Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and coordinates recruitment processes. The Certification/Payroll Records Section reviews citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Equal Employment Investigation Office investigates complaints and charges of discrimination made by City employees, applicants, and others. The Classification Section conducts classification and compensation studies. The Services/Administration Section provides budget and administrative support to all other sections in the Department and coordinates the Civil Service Commission's monthly meetings and disciplinary appeal hearings. The Organizational Management/Personnel Administration Section manages positions and the citywide organizational structure and maintains employee master data.

Since its inception in 1915, the Civil Service Commission is committed to preserving a merit system that provides equal opportunity employment through the ethical and consistent application of Civil Service Commission rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers in order to develop a diverse and productive workforce.

The Department's mission is:

Excellence in personnel services

Personnel

The Department's vision is:

To view Personnel's fiscal year achievements visit <https://www.sandiego.gov/empopp/didyouknow>

Goals and Objectives

Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce

- Participating in career fairs throughout San Diego County.

Goal 2: Continue to provide excellent customer service tailored to the needs of our customers

- Responding to customer inquiries in a timely manner.

Goal 3: Facilitate the professional growth of our City employees through career development

- Providing the City's workforce with information on the resources available for career development.

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Number of Appointing Authority Interview Trainings offered (AAIT) ¹	15	25	15	19	15
Number of Employee Performance Evaluation Trainings offered (EPRP)	15	13	15	14	15
Number of days classification and compensation studies conducted and completed by Classification Section ²	19	19	23	19	19
Number of days to issue certification to hiring departments (without recruitment)	12	11	12	11	11
Number of days to issue certification to hiring departments when recruitment is required	59	58	59	57	57

1. The Personnel Department exceeded the Fiscal Year 2018 target by accommodating City departments' special requests for additional training courses.

2. Based on the FY 2018 Actual, the FY 2019 Target was revised from 22 to 19.

Personnel

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	71.00	69.99	69.99	0.00
Personnel Expenditures	\$ 7,163,557	\$ 7,606,397	\$ 8,077,357	\$ 470,960
Non-Personnel Expenditures	952,383	1,047,505	998,340	(49,165)
Total Department Expenditures	\$ 8,115,940	\$ 8,653,902	\$ 9,075,697	\$ 421,795
Total Department Revenue	\$ 5,811	\$ 1,000	\$ 6,200	\$ 5,200

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Classification & Liaison	\$ 3,033,830	\$ 3,167,667	\$ 3,514,078	\$ 346,411
Personnel	2,903,879	3,165,217	3,121,897	(43,320)
Recruiting & Exam Management	2,178,231	2,321,018	2,439,722	118,704
Total	\$ 8,115,940	\$ 8,653,902	\$ 9,075,697	\$ 421,795

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Classification & Liaison	27.00	26.00	26.00	0.00
Personnel	20.00	20.00	20.00	0.00
Recruiting & Exam Management	24.00	23.99	23.99	0.00
Total	71.00	69.99	69.99	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 450,317	-
Addition of Associate Personnel Analyst Addition of 1.00 Associate Personnel Analyst in the Classification & Liaison Division.	1.00	86,157	-

Personnel

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	3,539	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with contractual services for pre-employment medical evaluation services.	0.00	(10,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(13,560)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(25,605)	-
Reduction of Personnel Assistant 2 Reduction of 1.00 Personnel Assistant 2 from the Liaison Section.	(1.00)	(69,053)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	5,200
Total	0.00	\$ 421,795	\$ 5,200

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 4,292,969	\$ 4,362,710	\$ 4,667,784	305,074
Fringe Benefits	2,870,588	3,243,687	3,409,573	165,886
PERSONNEL SUBTOTAL	7,163,557	7,606,397	8,077,357	470,960
NON-PERSONNEL				
Supplies	\$ 43,426	\$ 69,551	\$ 69,822	271
Contracts	666,659	726,650	702,753	(23,897)
Information Technology	227,648	231,756	206,151	(25,605)
Energy and Utilities	7,958	7,767	7,833	66
Other	6,566	11,781	11,781	-
Capital Expenditures	127	-	-	-
NON-PERSONNEL SUBTOTAL	952,383	1,047,505	998,340	(49,165)
Total	\$ 8,115,940	\$ 8,653,902	\$ 9,075,697	\$ 421,795

Personnel

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 5,264	\$ 1,000	\$ 6,200	5,200
Other Revenue	548	-	-	-
Rev from Money and Prop	(2)	-	-	-
Total	\$ 5,811	\$ 1,000	\$ 6,200	5,200

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$ 35,839 - 214,048	\$ 149,804
20001233	Assistant to the Director	1.00	1.00	1.00	48,516 - 178,445	105,366
20000119	Associate Management Analyst	1.00	1.00	1.00	55,843 - 67,489	61,968
20000158	Associate Personnel Analyst	19.00	18.00	19.00	58,455 - 70,615	1,135,539
20001184	Deputy Personnel Director	2.00	2.00	2.00	26,213 - 153,091	264,448
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	19,961 - 156,851	126,026
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	51,412
20000290	Information Systems Analyst 2	1.00	1.00	1.00	55,843 - 67,489	67,489
20000681	Payroll Audit Specialist 2	9.00	9.00	9.00	42,021 - 50,896	429,339
20000936	Payroll Audit Supervisor	2.00	2.00	2.00	50,808 - 61,358	118,949
20000697	Personnel Assistant 2	1.00	1.00	0.00	43,983 - 53,028	-
20001131	Personnel Director	1.00	1.00	1.00	35,839 - 214,048	214,048
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	47,184 - 56,982	56,127
20001234	Program Coordinator	4.00	4.00	4.00	23,764 - 142,455	421,464
20001222	Program Manager	1.00	1.00	1.00	48,516 - 178,445	121,894
20000682	Senior Personnel Analyst	9.00	9.00	9.00	64,118 - 77,564	693,222
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	40,975 - 49,612	49,352
20000396	Test Administration Specialist	6.00	6.00	6.00	37,236 - 44,950	242,705
21000181	Test Monitor 2	1.00	1.00	1.00	30,919 - 37,257	37,257
91000181	Test Monitor 2 - Hourly	3.00	2.99	2.99	30,919 - 37,257	101,827
20000756	Word Processing Operator	5.00	5.00	5.00	32,530 - 39,170	195,262
	Bilingual - Regular					27,664

Personnel

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
	Budgeted Vacancy Savings					(37,236)
	Overtime Budgeted					18,212
	Sick Leave - Hourly					925
	Special Pay Adjustment					14,721
FTE, Salaries, and Wages Subtotal		71.00	69.99	69.99		\$ 4,667,784

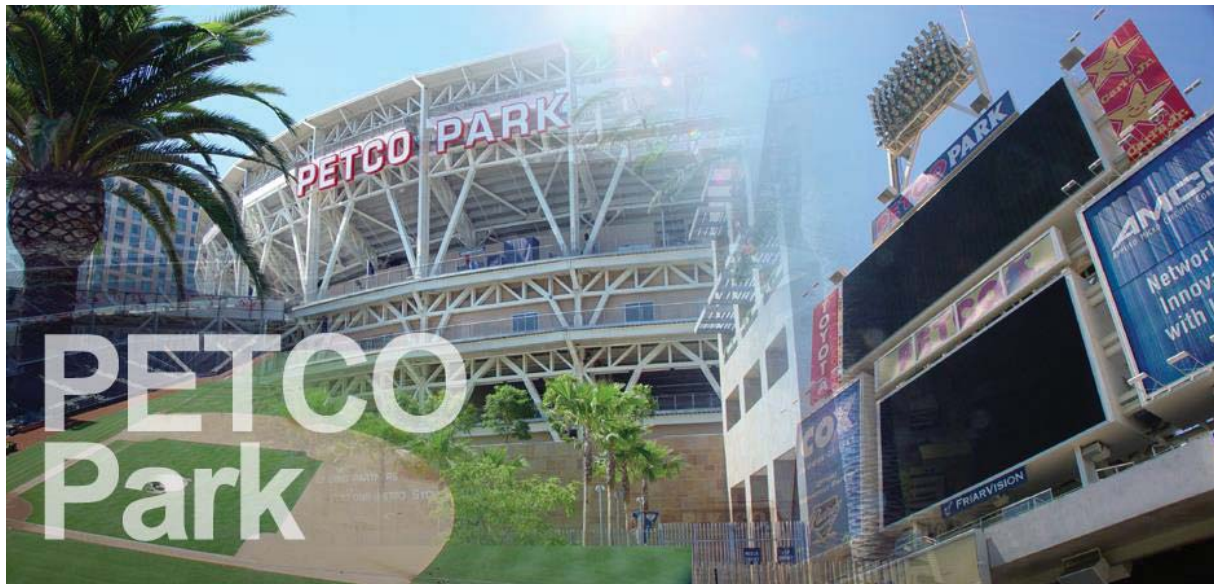
	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 48,691	\$ 45,358	\$ 49,669	4,311
Flexible Benefits	718,912	837,872	845,575	7,703
Long-Term Disability	11,292	-	-	-
Medicare	66,482	61,768	67,206	5,438
Other Post-Employment Benefits	383,639	396,066	404,184	8,118
Retiree Medical Trust	4,335	4,684	5,071	387
Retirement 401 Plan	5,436	4,083	4,784	701
Retirement ADC	1,217,457	1,480,668	1,573,823	93,155
Retirement DROP	10,888	10,855	13,246	2,391
Risk Management Administration	66,843	66,726	69,498	2,772
Supplemental Pension Savings Plan	243,316	267,457	291,881	24,424
Unemployment Insurance	24,653	7,595	7,741	146
Workers' Compensation	68,643	60,555	76,895	16,340
Fringe Benefits Subtotal	\$ 2,870,588	\$ 3,243,687	\$ 3,409,573	165,886
Total Personnel Expenditures			\$ 8,077,357	

PETCO Park



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PETCO Park



Fund Description

The Ballpark Administrator for PETCO Park has the responsibility of monitoring and maintaining the fiscal and personal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and numerous PETCO Park bond related documents. Management also monitors the use and security of the 26-seat City suite.

During the City Fiscal Year 2018, the Padres spent approximately \$4.5 million on Ballpark upgrades, such as a 297-kW canopy solar array, a new videoboard over right field, and structural steel refurbishing and recoating.

For City Fiscal Year 2017, the special event revenue was \$1.4 million, which is 470% the guaranteed \$300,000. The World Baseball Classic, Rock 'n' Roll Marathon, Monster Jam, Monster Energy AMA Supercross, Comic Con, Billy Joel concert, and other special events produced significant revenue and also drive substantial new revenue for local businesses. The 2016 Major League Baseball All-Star Game generated an overall local \ economic impact of approximately \$80 million.

The City expects the special event revenue to continue to increase over the coming years due to the attractiveness of PETCO Park as an entertainment venue, the effectiveness of the Padres Sales and Marketing staff, and increased new residential, hotel, and retail development of the East Village Area further enhancing the venue.



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PETCO Park

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 143,893	\$ 145,137	\$ 148,174	\$ 3,037
Non-Personnel Expenditures	15,685,717	16,615,968	17,113,663	497,695
Total Department Expenditures	\$ 15,829,610	\$ 16,761,105	\$ 17,261,837	\$ 500,732
Total Department Revenue	\$ 15,816,133	\$ 16,618,304	\$ 17,017,688	\$ 399,384

PETCO Park Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PETCO Park	\$ 15,829,610	\$ 16,761,105	\$ 17,261,837	\$ 500,732
Total	\$ 15,829,610	\$ 16,761,105	\$ 17,261,837	\$ 500,732

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Police Department Services Addition of non-personnel expenditures for Police Department services during PETCO Park events.	0.00	\$ 291,963	-
Joint Ballpark Operating Expense Addition of non-personnel expenditures associated with the joint ballpark operating expense per contractual agreement.	0.00	196,045	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	10,959	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	3,037	-

PETCO Park

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,272)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	399,384
Total	0.00 \$	500,732 \$	399,384

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 109,419	\$ 109,000	\$ 112,597	3,597
Fringe Benefits	34,473	36,137	35,577	(560)
PERSONNEL SUBTOTAL	143,893	145,137	148,174	3,037
NON-PERSONNEL				
Supplies	\$ 900	\$ 936	\$ 936	-
Contracts	6,389,572	7,317,080	7,811,310	494,230
Information Technology	2,242	3,486	2,214	(1,272)
Energy and Utilities	5,298	5,491	5,853	362
Transfers Out	9,287,704	9,288,975	9,293,350	4,375
Capital Expenditures	1	-	-	-
NON-PERSONNEL SUBTOTAL	15,685,717	16,615,968	17,113,663	497,695
Total	\$ 15,829,610	\$ 16,761,105	\$ 17,261,837	500,732

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$ 1,206,412	\$ 1,430,000	\$ 1,430,000	-
Rev from Money and Prop	2,136,307	1,852,285	1,847,518	(4,767)
Transfers In	12,473,414	13,336,019	13,740,170	404,151
Total	\$ 15,816,133	\$ 16,618,304	\$ 17,017,688	399,384

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

PETCO Park

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001222	Program Manager	1.00	1.00	1.00	\$ 48,516 - 178,445 \$	112,597
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00	\$	112,597

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Flexible Benefits	\$ 14,526	\$ 16,176	\$ 13,178	(2,998)
Long-Term Disability	294	-	-	-
Medicare	1,636	1,581	1,633	52
Other Post-Employment Benefits	5,966	6,001	6,124	123
Retiree Medical Trust	274	273	282	9
Risk Management Administration	1,040	1,011	1,053	42
Supplemental Pension Savings Plan	10,066	10,028	10,359	331
Unemployment Insurance	201	195	189	(6)
Workers' Compensation	471	872	2,759	1,887
Fringe Benefits Subtotal	\$ 34,473	\$ 36,137	\$ 35,577	(560)
Total Personnel Expenditures			\$ 148,174	

PETCO Park

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,199,523	\$ 1,186,046	\$ 1,012,952
TOTAL BALANCE AND RESERVES	\$ 1,199,523	\$ 1,186,046	\$ 1,012,952
REVENUE			
Other Revenue	\$ 1,206,412	\$ 1,430,000	\$ 1,430,000
Revenue from Use of Money and Property	2,136,307	1,852,285	1,847,518
Transfers In	12,473,414	13,336,019	13,740,170
TOTAL REVENUE	\$ 15,816,133	\$ 16,618,304	\$ 17,017,688
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 17,015,655	\$ 17,804,350	\$ 18,030,640
OPERATING EXPENSE			
Personnel Expenses	\$ 109,419	\$ 109,000	\$ 112,597
Fringe Benefits	34,473	36,137	35,577
Supplies	900	936	936
Contracts	6,389,572	7,317,080	7,811,310
Information Technology	2,242	3,486	2,214
Energy and Utilities	5,298	5,491	5,853
Transfers Out	9,287,704	9,288,975	9,293,350
Capital Expenditures	1	-	-
TOTAL OPERATING EXPENSE	\$ 15,829,610	\$ 16,761,105	\$ 17,261,837
TOTAL EXPENSE	\$ 15,829,610	\$ 16,761,105	\$ 17,261,837
BALANCE	\$ 1,186,046	\$ 1,043,245	\$ 768,803
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 17,015,655	\$ 17,804,350	\$ 18,030,640

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Planning



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Department Description

The Planning Department is responsible for maintaining the General Plan, creating and refining land use policies, amending community plans and furthering implementation of those plans. Updates take into account community values and priorities, state laws, development pressure and changing regional and citywide needs over time. Given the complex nature of these documents, the Department has been structured into three divisions, each having focused specialties and staff with varied technical disciplines: Long-Range Planning, Environment & Policy Analysis, and Financial & Administrative Services.

The Long-Range Planning Division is responsible for maintaining a comprehensive, citywide General Plan, Community Plans and other long-range plans. The Division also updates and amends the Land Development Code to implement the policy goals of these plans.

The Environment & Policy Analysis Division is responsible for creating and implementing General Plan policies related to recreation, land use, conservation, resource management and environmental protection. The Division establishes citywide CEQA-specific policies and thresholds, and conducts reviews of all City projects and other actions under CEQA for potential environment impacts and implementation of mitigation measures to reduce or avoid such environmental effects.

The Financial & Administrative Services (F&AS) Division serves as the center for all financial, technical, and administrative activities for the Department. This Division is responsible for developing, updating and administering programs and plans that provide funding sources to assist in the department's operations as well as the financing of community serving infrastructure, such as roads, parks, recreation facilities, libraries, and fire and police stations. The Division also administers the Development Impact Fee (DIF) program for the City.

The Department's mission is:

To envision, plan, and create a world-class city

The Department's vision is:

An innovative and collaborative leader in planning

Goals and Objectives

Goal 1: Balance growth, preservation, and conservation in our land use plans and programs

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

Goal 2: Foster public and community trust

- Improve transparency regarding our department efforts
- Promote inclusiveness, equity, and effective communication

Goal 3: Achieve operational efficiencies

- Enhance productivity
- Invest in staff development and technology

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percent of achieved major milestones associated with environmental resource initiatives ¹	80%	86%	80%	47%	80%
Percent of achieved major milestones associated with planning initiatives	80%	80%	80%	83%	80%

1. KPI is below targeted 80% primarily due to conducting additional analysis to address issue areas raised by stakeholders.

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	65.07	64.95	64.95	0.00
Personnel Expenditures	\$ 7,107,105	\$ 8,213,509	\$ 8,263,712	\$ 50,203
Non-Personnel Expenditures	2,372,821	4,535,830	4,293,589	(242,241)
Total Department Expenditures	\$ 9,479,926	\$ 12,749,339	\$ 12,557,301	\$ (192,038)
Total Department Revenue	\$ 3,511,687	\$ 4,012,454	\$ 3,973,287	\$ (39,167)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Environment & Policy Analysis	\$ 2,512,399	\$ 3,317,090	\$ 3,859,782	\$ 542,692
Long Range Planning	5,279,233	4,872,652	4,049,261	(823,391)
Planning	1,688,294	1,909,597	1,998,258	88,661
Total	\$ 9,479,926	\$ 10,099,339	\$ 9,907,301	\$ (192,038)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Environment & Policy Analysis	21.00	21.00	27.00	6.00
Long Range Planning	33.07	32.95	26.95	(6.00)
Planning	11.00	11.00	11.00	0.00
Total	65.07	64.95	64.95	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Mixed Income Housing Density Program Addition of one-time non-personnel expenditures for the preparation of an ordinance and environmental impact report to support the Mixed Income Housing Density Bonus Program.	0.00	\$ 250,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	49,070	-

Planning

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	17,345	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	1,133	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(9,586)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(500,000)	-
Otay Mesa Enhanced Infrastructure Financing District Addition of one-time reimbursable expenditures related to Otay Mesa Enhanced Infrastructure Financing District (EIFD) formation.	0.00	-	30,000
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(69,167)
Total	0.00 \$	(192,038) \$	(39,167)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 4,456,706 \$	4,857,306 \$	4,978,661 \$	121,355
Fringe Benefits	2,650,399	3,356,203	3,285,051	(71,152)
PERSONNEL SUBTOTAL	7,107,105	8,213,509	8,263,712	50,203
NON-PERSONNEL				
Supplies	\$ 41,436 \$	58,695 \$	58,785 \$	90
Contracts	2,074,160	1,569,811	1,335,141	(234,670)
Information Technology	241,337	242,479	232,893	(9,586)
Energy and Utilities	6,719	4,575	6,500	1,925
Other	9,035	10,270	10,270	-
Capital Expenditures	134	-	-	-
NON-PERSONNEL SUBTOTAL	2,372,821	1,885,830	1,643,589	(242,241)
Total	\$ 9,479,926 \$	10,099,339 \$	9,907,301 \$	(192,038)

Planning

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 727,904	\$ 1,361,954	\$ 1,323,187	(38,767)
Licenses and Permits	2,783,079	-	-	-
Other Revenue	704	500	100	(400)
Total	\$ 3,511,687	\$ 1,362,454	\$ 1,323,287	(39,167)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 32,530 - 39,170	\$ 37,799
20000024	Administrative Aide 2	1.00	1.00	1.00	43,983 - 53,028	50,802
20000116	Assistant Engineer-Traffic	3.00	3.00	3.00	59,775 - 72,022	213,541
20001083	Assistant Planning Director	1.00	1.00	1.00	32,788 - 179,712	144,620
20000167	Associate Engineer-Traffic	4.00	3.00	3.00	68,821 - 83,109	243,305
20000119	Associate Management Analyst	1.00	1.00	1.00	55,843 - 67,489	51,967
20000162	Associate Planner	9.00	9.00	9.00	60,791 - 73,453	586,554
20000539	Clerical Assistant 2	1.00	1.00	1.00	30,919 - 37,257	37,257
20000303	Community Development Specialist 4	1.00	1.00	1.00	68,971 - 83,561	68,971
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	129,125
20001179	Deputy Planning Director	1.00	1.00	1.00	48,516 - 178,445	129,125
20000105	Development Project Manager 3	3.00	4.00	4.00	79,328 - 95,915	345,519
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	54,404
20000290	Information Systems Analyst 2	1.00	1.00	2.00	55,843 - 67,489	123,332
20000998	Information Systems Analyst 4	1.00	1.00	1.00	68,971 - 83,561	83,561
20000669	Park Designer	4.00	4.00	4.00	68,864 - 83,152	308,820
20000680	Payroll Specialist 2	1.00	1.00	1.00	36,647 - 44,245	41,958
20001132	Planning Director	1.00	1.00	1.00	61,107 - 231,494	175,610
90001145	Planning Intern - Hourly	1.32	1.20	1.20	25,075 - 30,167	33,080
20000743	Principal Engineering Aide	2.00	2.00	1.00	51,653 - 62,547	62,547
20001222	Program Manager	3.00	3.00	3.00	48,516 - 178,445	318,014
20000015	Senior Management Analyst	2.00	2.00	2.00	61,322 - 74,128	147,144
20000918	Senior Planner	17.75	17.75	17.75	70,042 - 84,688	1,464,970

Planning

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000926	Senior Traffic Engineer	1.00	2.00	2.00	79,328 - 95,915	190,391
20000970	Supervising Management Analyst	1.00	1.00	1.00	68,971 - 83,561	83,561
20000756	Word Processing Operator	1.00	0.00	0.00	32,530 - 39,170	-
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(254,469)
	Landscape Architect Lic					12,473
	Overtime Budgeted					15,000
	Reg Pay For Engineers					75,312
FTE, Salaries, and Wages Subtotal		65.07	64.95	64.95		\$ 4,978,661

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 29,635	\$ 29,749	\$ 30,004	255
Flexible Benefits	562,049	745,313	718,835	(26,478)
Long-Term Disability	11,481	-	-	-
Medicare	66,225	69,702	71,495	1,793
Other Post-Employment Benefits	325,047	372,062	367,440	(4,622)
Retiree Medical Trust	4,860	5,922	6,280	358
Retirement 401 Plan	4,248	4,430	3,206	(1,224)
Retirement ADC	1,283,619	1,706,291	1,586,590	(119,701)
Retirement DROP	6,834	4,483	9,120	4,637
Risk Management Administration	56,645	62,682	63,180	498
Supplemental Pension Savings Plan	263,388	307,242	335,525	28,283
Unemployment Insurance	7,879	8,460	8,181	(279)
Workers' Compensation	28,489	39,867	85,195	45,328
Fringe Benefits Subtotal	\$ 2,650,399	\$ 3,356,203	\$ 3,285,051	(71,152)
Total Personnel Expenditures			\$ 8,263,712	

General Plan Maintenance Fund

Department Expenditures

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Environment & Policy Analysis	\$	- \$	906,492 \$	906,492 \$	-
Long Range Planning		-	1,743,508	1,743,508	-
Total	\$	- \$	2,650,000 \$	2,650,000 \$	-

Expenditures by Category

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL					
Contracts	\$	- \$	2,650,000 \$	2,650,000 \$	-
NON-PERSONNEL SUBTOTAL		-	2,650,000	2,650,000	-
Total	\$	- \$	2,650,000 \$	2,650,000 \$	-

Revenues by Category

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Licenses and Permits	\$	- \$	2,650,000 \$	2,650,000 \$	-
Total	\$	- \$	2,650,000 \$	2,650,000 \$	-

Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
REVENUE			
Licenses and Permits	\$ -	\$ 2,650,000	\$ 2,650,000
TOTAL REVENUE	\$ -	\$ 2,650,000	\$ 2,650,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ 2,650,000	\$ 2,650,000
OPERATING EXPENSE			
Contracts	\$ -	\$ 2,650,000	\$ 2,650,000
TOTAL OPERATING EXPENSE	\$ -	\$ 2,650,000	\$ 2,650,000
TOTAL EXPENSE	\$ -	\$ 2,650,000	\$ 2,650,000
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 2,650,000	\$ 2,650,000

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Facilities Financing Program

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	16.35	16.35	18.00	1.65
Personnel Expenditures	\$ 1,916,035	\$ 2,078,987	\$ 2,306,560	\$ 227,573
Non-Personnel Expenditures	631,532	829,124	765,401	(63,723)
Total Department Expenditures	\$ 2,547,568	\$ 2,908,111	\$ 3,071,961	\$ 163,850
Total Department Revenue	\$ 2,410,824	\$ 2,908,283	\$ 3,071,961	\$ 163,678

Facilities Financing Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Facilities Financing Program	\$ 2,547,568	\$ 2,908,111	\$ 3,071,961	163,850
Total	\$ 2,547,568	\$ 2,908,111	\$ 3,071,961	163,850

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Facilities Financing Program	16.35	16.35	18.00	1.65
Total	16.35	16.35	18.00	1.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Development Impact Fee Cost Estimate Services Addition of 1.00 Associate Engineer - Civil to improve management of project costs.	1.00	\$ 105,154	\$ 105,152
Fiscal and Internal Controls Support Addition of 1.00 Associate Management Analyst to improve internal controls and Development Impact Fee program.	1.00	87,101	87,099
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building.	0.00	71,975	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	65,338	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	29,434	-

Facilities Financing Program

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building.	0.00	7,380	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.35)	(30,020)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(71,975)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(100,537)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(28,573)
Total	1.65 \$	163,850 \$	163,678

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 1,120,278	\$ 1,125,150	\$ 1,321,054	195,904
Fringe Benefits	795,757	953,837	985,506	31,669
PERSONNEL SUBTOTAL	1,916,035	2,078,987	2,306,560	227,573
NON-PERSONNEL				
Supplies	\$ 5,145	\$ 12,611	\$ 10,000	(2,611)
Contracts	521,620	454,090	357,014	(97,076)
Information Technology	95,193	147,170	176,604	29,434
Energy and Utilities	-	1,246	1,190	(56)
Other	10	1,294	500	(794)
Transfers Out	-	212,563	219,943	7,380
Capital Expenditures	9,565	150	150	-
NON-PERSONNEL SUBTOTAL	631,532	829,124	765,401	(63,723)
Total	\$ 2,547,568	\$ 2,908,111	\$ 3,071,961	163,850

Facilities Financing Program

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 2,353,116	\$ 2,857,683	\$ 3,021,361	163,678
Licenses and Permits	59,000	50,000	50,000	-
Rev from Money and Prop	(1,292)	600	600	-
Total	\$ 2,410,824	\$ 2,908,283	\$ 3,071,961	163,678

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 43,983 - 53,028	\$ 43,983
20000143	Associate Engineer-Civil	0.00	0.00	1.00	68,821 - 83,109	75,632
20000119	Associate Management Analyst	2.00	2.00	3.00	55,843 - 67,489	190,879
20000290	Information Systems Analyst 2	0.00	0.00	1.00	55,843 - 67,489	55,843
20000743	Principal Engineering Aide	2.00	2.00	1.00	51,653 - 62,547	62,547
20001222	Program Manager	1.00	1.00	1.00	48,516 - 178,445	118,795
20000885	Senior Civil Engineer	1.00	1.00	1.00	79,328 - 95,915	95,915
20000015	Senior Management Analyst	6.00	6.00	6.00	61,322 - 74,128	441,061
20000970	Supervising Management Analyst	2.00	2.00	2.00	68,971 - 83,561	167,122
90000970	Supervising Management Analyst - Hourly	0.35	0.35	0.00	68,971 - 83,561	-
20000756	Word Processing Operator	1.00	1.00	1.00	32,530 - 39,170	39,170
	Overtime Budgeted					11,720
	Reg Pay For Engineers					14,387
	Vacation Pay In Lieu					4,000
FTE, Salaries, and Wages Subtotal		16.35	16.35	18.00		\$ 1,321,054

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,300	\$ 12,599	\$ 10,535	(2,064)
Flexible Benefits	167,217	189,180	225,768	36,588
Long-Term Disability	2,885	-	-	-
Medicare	15,722	14,942	17,766	2,824

Facilities Financing Program

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other	3,188	-	-	-
Other Post-Employment Benefits	90,178	90,015	110,232	20,217
Retiree Medical Trust	521	426	1,223	797
Retirement 401 Plan	828	610	1,391	781
Retirement ADC	405,932	540,405	496,745	(43,660)
Retirement DROP	4,687	5,988	4,810	(1,178)
Risk Management Administration	15,715	15,165	18,954	3,789
Supplemental Pension Savings Plan	62,734	66,593	78,403	11,810
Unemployment Insurance	1,989	1,956	2,171	215
Workers' Compensation	11,863	15,958	17,508	1,550
Fringe Benefits Subtotal	\$ 795,757	\$ 953,837	\$ 985,506	\$ 31,669
Total Personnel Expenditures		\$	2,306,560	

Facilities Financing Program

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 143,105	\$ 6,361	\$ 4,465
TOTAL BALANCE AND RESERVES	\$ 143,105	\$ 6,361	\$ 4,465
REVENUE			
Charges for Services	\$ 2,353,116	\$ 2,857,683	\$ 3,021,361
Licenses and Permits	59,000	50,000	50,000
Revenue from Use of Money and Property	(1,292)	600	600
TOTAL REVENUE	\$ 2,410,824	\$ 2,908,283	\$ 3,071,961
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,553,929	\$ 2,914,644	\$ 3,076,426
OPERATING EXPENSE			
Personnel Expenses	\$ 1,120,278	\$ 1,125,150	\$ 1,321,054
Fringe Benefits	795,757	953,837	985,506
Supplies	5,145	12,611	10,000
Contracts	521,620	454,090	357,014
Information Technology	95,193	147,170	176,604
Energy and Utilities	-	1,246	1,190
Other Expenses	10	1,294	500
Transfers Out	-	212,563	219,943
Capital Expenditures	9,565	150	150
TOTAL OPERATING EXPENSE	\$ 2,547,568	\$ 2,908,111	\$ 3,071,961
TOTAL EXPENSE	\$ 2,547,568	\$ 2,908,111	\$ 3,071,961
BALANCE	\$ 6,361	\$ 6,533	\$ 4,465
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,553,929	\$ 2,914,644	\$ 3,076,426

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Police



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Department Description

For 129 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

For more information on department programs, please visit the Police Department's website <https://www.sandiego.gov/police>.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

The Department's vision is:

A police department whose employees feel valued, works together in community partnerships to be a model of excellence in policing, and fosters the highest level of public trust and safety

Goals and Objectives

Goal 1: Improve quality of life for all

- Reduce violent crime
- Improve priority call response times
- Ensure effective policing

Goal 2: Ensure accountability to high standards of performance, ethics, and professional conduct

- Require professional and ethical behavior by employees
- Achieve sound decision making
- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce

Goal 3: Strive for continuous improvement in efficiency and effectiveness

- Ensure continuous improvement of operations
- Effectively utilize and manage our resources
- Efficiently manage staffing levels

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Part I violent crimes per 1,000	4.0	3.7	4.0	3.8	4.0
Part I violent crime clearance rate	50.0 %	46.7 %	50.0 %	43.0 %	50.0 %
Percentage of 911 calls answered within 10 seconds ¹	90%	91%	95%	90%	95%
Average response time to priority E calls (in minutes) ²	7.0	6.9	7.0	N/A	7.0
Average response time to priority 1 calls (in minutes) ³	14.0	16.3	14.0	N/A	14.0
Average response time to priority 2 calls (in minutes) ⁴	27.0	43.7	27.0	N/A	27.0
Average response time to priority 3 calls (in minutes) ⁵	80.0	102.6	80.0	N/A	80.0
Average response time to priority 4 calls (in minutes) ⁶	90.0	151.0	90.0	N/A	90.0
Number of community meetings attended by department members per month ⁷	140	198	140	175	140
Percentage increase in social media and Nextdoor participants ⁸	5%	102%	10%	38%	10%
Average rating on patrol customer survey results	> 4.0	4.5	> 4.0	4.7	> 4.0

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage change in number of citizen complaints compared to prior year ⁹	≥ 5.0%	-30.0%	≥ 5.0%	-23.0%	≥ 5.0%
Percentage of active employee's attendance for non-bias-based policing training	100%	100%	100%	100%	100%
Percentage of proactive time ¹⁰	15.0%	18.96%	20.0%	N/A	20%
Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities (Calendar Year) ¹¹	< 5	4	< 5	N/A	< 5
Number of persons killed from traffic collisions ¹²	47	54	41	43	0
Percentage reduction in severe and fatal traffic collisions each fiscal year from the baseline 2015 through 2025 ¹³	N/A	N/A	5%	10%	10%

1. Last year, the State and National standard was changed to 95% of 911 calls answered within 15 seconds. SDPD will continue to strive for excellence in this area and has chosen not to reduce this standard to the National Standard minimum.

2. FY2018 Actual data from this statistic from the new CAD system implemented in October 2017 is currently not available at this time.

3. Refer to footnote #2.

4. Refer to footnote #2.

5. Refer to footnote #2.

6. Refer to footnote #2.

7. SDPD is committed to community outreach and partnership to encourage community meetings with the public.

8. SDPD is committed to the sharing of information through social media sites and encourages the public to follow the Department. The increases included the following: Facebook (2.6% increase); Twitter (25.9% increase); NextDoor (39.7% increase); Instagram (35.7% increase).

9. Complaints have decreased from Fiscal Year 2017 to the current fourth quarter of Fiscal Year 2018. The target will continue to be zero discrimination complaints.

10. Refer to footnote #2.

11. Calendar year 2017 data will be available from the Federal Bureau of Investigation (FBI) in the fall of 2018

12. The target indicator is aligned with the City's Vision Zero initiative. The baseline number of traffic related fatalities in calendar year 2015 was 59. The goal of Vision Zero is to reduce traffic fatalities to zero by calendar year 2025 through changes in the roadway environment and through education and enforcement of roadway users. The annual projected values are based on a ten percent reduction goal per year of the initiative.

13. SDPD is committed to increasing the number of educational and enforcement events by 11 each year (10% of 2015) in order to achieve Vision Zero goals. The target indicator is aligned with the City's Vision Zero initiative. The baseline number of traffic related fatalities in calendar year 2015 was 59. The goal of Vision Zero is to reduce traffic fatalities to zero by calendar year 2025 through changes in the roadway environment and through education and enforcement of roadway users. The annual projected values are based on a ten percent reduction goal per year of the initiative.



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Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	2,644.01	2,653.01	2,657.01	4.00
Personnel Expenditures	\$ 370,288,032	\$ 401,015,822	\$ 411,674,314	\$ 10,658,492
Non-Personnel Expenditures	71,801,819	71,905,055	66,039,913	(5,865,142)
Total Department Expenditures	\$ 442,089,851	\$ 472,920,877	\$ 477,714,227	\$ 4,793,350
Total Department Revenue	\$ 51,601,302	\$ 49,743,911	\$ 51,058,041	\$ 1,314,130

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administrative Services	\$ (122,354)	- \$	- \$	-
Centralized Investigations Division	72,331,953	72,762,788	73,652,607	889,819
Department Operations Division	32,074,007	33,263,166	31,241,046	(2,022,120)
Neighborhood Policing Division	63,210,508	64,341,426	69,340,695	4,999,269
Patrol Operations Division	198,318,254	224,357,696	228,414,380	4,056,684
Traffic, Youth & Event Services	42,061,168	41,414,498	42,066,558	652,060
Training/Employee Development Division	31,768,595	32,901,741	29,107,077	(3,794,664)
Total	\$ 439,642,132	\$ 469,041,315	\$ 473,822,363	\$ 4,781,048

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Centralized Investigations Division	442.00	436.00	449.00	13.00
Department Operations Division	112.50	108.50	101.50	(7.00)
Neighborhood Policing Division	296.34	309.34	314.34	5.00
Patrol Operations Division	1,225.00	1,237.00	1,269.00	32.00
Traffic, Youth & Event Services	247.06	256.06	255.06	(1.00)
Training/Employee Development Division	321.11	306.11	268.11	(38.00)
Total	2,644.01	2,653.01	2,657.01	4.00

Police

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	11,551,845 \$	-
Police Zero-Based Overtime Budget Addition of personnel expenditures to align with historical overtime expenditure levels. For additional information on Overtime Budget please refer to Appendix B Section of Volume I.	0.00	4,972,000	-
Civilian Supplemental Positions Addition of 13.00 FTE supplemental civilian positions and associated non-personnel expenditures to support operations.	13.00	982,312	-
Towing Services Adjustment to reflect revised revenue and expenditure projections related to towing services.	0.00	500,000	500,000
Transfer and Repurpose to Assistant Police Chief Transfer and repurpose of 1.00 Program Manager from the Performance & Analytics Department to an Assistant Police Chief in the Police Department.	1.00	417,962	-
Neighborhood Policing Administration Addition of 1.00 Police Captain and 1.00 Supervising Management Analyst to support operations in the Neighborhood Policing Administration.	2.00	394,438	-
Addition of Police Captain Addition of 1.00 Police Captain to support operations in the Backgrounds/Recruiting Unit.	1.00	316,662	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	226,397	-
Information Technology Adjustment Technical correction of non-personnel expenditure accounts between IT and non-IT accounts.	0.00	151,815	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	89,953	-
Transfer of Family Justice Center Transfer of the Family Justice Center from the Police Department to the Office of the City Attorney.	(4.00)	(494,231)	-
Facility Maintenance Consolidation Transfer of 9.00 FTE positions and associated non-personnel expenditures to the Public Works Department for the centralization of facilities maintenance functions.	(9.00)	(942,883)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,499,205)	-
Extension of Shift Overtime Reduction of overtime associated with extension of shift of sworn positions. For additional information on Overtime Budget please refer to the Appendix B Section of Volume I.	0.00	(3,000,000)	-

Police

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(8,886,017)	(1,172,244)
Safety and Maintenance of Visitor-Related Facilities Reimbursements to the General Fund associated with the safety and maintenance of visitor related facilities.	0.00	-	1,000,000
National Incident Based Reporting System Addition of one-time revenue associated with the National Incident Based Reporting System grant.	0.00	-	814,000
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase or decrease from the implementation of new and/or revised user fee charges.	0.00	-	437,612
Safety Sales Tax Allocation Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services and Debt Service Fund.	0.00	-	267,006
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(532,244)
Total	4.00 \$	4,781,048 \$	1,314,130

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 215,731,012	\$ 215,220,936	\$ 231,942,523	16,721,587
Fringe Benefits	154,557,020	185,794,886	179,731,791	(6,063,095)
PERSONNEL SUBTOTAL	370,288,032	401,015,822	411,674,314	10,658,492
NON-PERSONNEL				
Supplies	\$ 12,865,912	\$ 11,527,585	\$ 6,984,594	(4,542,991)
Contracts	38,550,455	34,109,082	32,324,036	(1,785,046)
Information Technology	7,920,181	10,674,857	10,901,254	226,397
Energy and Utilities	9,806,212	10,823,838	11,237,841	414,003
Other	117,969	100,025	-	(100,025)
Transfers Out	21,458	-	-	-
Capital Expenditures	47,422	50,246	50,246	-
Debt	24,491	739,860	650,078	(89,782)
NON-PERSONNEL SUBTOTAL	69,354,100	68,025,493	62,148,049	(5,877,444)
Total	\$ 439,642,132	\$ 469,041,315	\$ 473,822,363	4,781,048

Police

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 15,682,835	\$ 15,587,973	\$ 16,780,251	1,192,278
Fines Forfeitures and Penalties	21,318,162	21,803,300	21,279,756	(523,544)
Licenses and Permits	3,948,363	1,894,094	2,169,627	275,533
Other Local Taxes	1,633,254	1,456,000	1,617,428	161,428
Other Revenue	618,446	638,698	620,879	(17,819)
Rev from Federal Agencies	-	220,000	-	(220,000)
Rev from Other Agencies	1,013,457	893,423	1,145,984	252,561
Transfers In	3,837,110	3,910,423	4,104,116	193,693
Total	\$ 48,051,628	\$ 46,403,911	\$ 47,718,041	1,314,130

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$ 32,530 - 39,170	\$ 191,732
20000012	Administrative Aide 1	1.00	1.00	1.00	38,181 - 46,002	42,941
20000024	Administrative Aide 2	12.00	13.00	13.00	43,983 - 53,028	656,940
20000041	Assistant Management Analyst	0.00	1.00	1.00	45,938 - 55,843	55,843
20000050	Assistant Management Analyst	2.00	2.00	0.00	45,938 - 55,843	-
20001190	Assistant Police Chief	5.00	5.00	6.00	48,516 - 178,445	1,025,408
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	55,843 - 67,489	123,332
20000119	Associate Management Analyst	17.00	17.00	17.00	55,843 - 67,489	1,063,990
20000134	Associate Management Analyst	2.00	3.00	3.00	55,843 - 67,489	201,404
20000201	Building Maintenance Supervisor	1.00	1.00	0.00	63,901 - 77,265	-
20000224	Building Service Technician	3.00	3.00	0.00	34,421 - 40,975	-
20000202	Building Supervisor	2.00	2.00	0.00	41,082 - 49,311	-
20000231	Cal-ID Technician	12.00	12.00	12.00	37,472 - 45,164	508,562
90000231	Cal-ID Technician - Hourly	0.88	0.88	0.88	37,472 - 45,164	32,976
20000539	Clerical Assistant 2	8.00	11.00	9.00	30,919 - 37,257	303,159
90000539	Clerical Assistant 2 - Hourly	2.63	2.63	2.63	30,919 - 37,257	81,317
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	17,383 - 109,001	66,683

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001175	Crime Laboratory Manager	1.00	1.00	1.00	48,516 - 178,445	134,290
20000441	Crime Scene Specialist	8.00	8.00	8.00	55,399 - 66,905	518,144
20000348	Criminalist 2	16.00	17.00	17.00	79,351 - 95,869	1,577,820
20000349	Criminalist 2	13.00	13.00	13.00	79,351 - 95,869	1,220,870
20000386	Dispatcher 2	74.00	74.00	83.00	40,548 - 48,927	3,906,252
90000386	Dispatcher 2 - Hourly	1.88	1.88	1.88	40,548 - 48,927	76,229
20000391	DNA Technical Manager	1.00	1.00	1.00	83,315 - 100,670	100,670
20000398	Documents Examiner 3	2.00	1.00	1.00	70,261 - 84,828	83,131
20000408	Electrician	1.00	1.00	0.00	48,645 - 58,400	-
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	61,107 - 231,494	183,239
20000924	Executive Secretary	2.00	2.00	1.00	44,993 - 54,404	54,404
20000178	Information Systems Administrator	2.00	2.00	2.00	75,890 - 91,919	183,838
20000290	Information Systems Analyst 2	5.00	5.00	5.00	55,843 - 67,489	327,312
20000293	Information Systems Analyst 3	5.00	5.00	5.00	61,322 - 74,128	357,834
20000998	Information Systems Analyst 4	3.00	3.00	3.00	68,971 - 83,561	250,683
20000730	Interview and Interrogation Specialist 3	3.00	3.00	3.00	64,309 - 77,544	232,632
20000590	Laboratory Technician	3.00	3.00	3.00	43,537 - 52,587	148,711
20000577	Latent Print Examiner 2	13.00	13.00	13.00	65,776 - 79,495	977,817
90001073	Management Intern - Hourly	0.75	0.75	0.75	25,075 - 30,167	18,806
20000672	Parking Enforcement Officer 1	39.00	40.00	40.00	38,588 - 46,404	1,792,922
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	42,350 - 51,000	917,194
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	47,235 - 56,746	340,476
20000680	Payroll Specialist 2	6.00	6.00	6.00	36,647 - 44,245	252,368
20000173	Payroll Supervisor	1.00	1.00	1.00	42,021 - 50,896	50,896
20000717	Police Captain	15.00	16.00	18.00	128,635 - 154,057	2,704,494
20001133	Police Chief	1.00	1.00	1.00	61,107 - 231,494	205,000
20000308	Police Code Compliance Officer	5.00	5.00	5.00	44,434 - 53,415	252,260
20000719	Police Detective	337.00	337.00	337.00	73,265 - 88,527	27,859,870
20000111	Police Dispatch Administrator	2.00	3.00	3.00	66,746 - 81,095	242,381
20000729	Police Dispatcher	61.00	59.00	59.00	48,995 - 59,064	3,385,030
90000729	Police Dispatcher - Hourly	1.21	1.21	1.21	48,995 - 59,064	59,284

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000987	Police Dispatch Supervisor	13.00	14.00	15.00	59,289 - 71,521	1,054,193
20000715	Police Investigative Service Officer 2	23.00	23.00	23.00	41,984 - 50,686	1,079,047
20000716	Police Investigative Service Officer 2	1.00	3.00	3.00	41,984 - 50,686	136,361
20000696	Police Lead Dispatcher	10.00	11.50	11.50	53,906 - 65,011	746,832
20000718	Police Lieutenant	55.00	55.00	55.00	108,339 - 129,674	7,068,065
20000721	Police Officer 2	1,328.00	1,328.00	1,326.00	69,755 - 84,302	105,780,081
20000723	Police Officer 3	9.00	9.00	11.00	73,265 - 88,527	970,964
20000734	Police Property and Evidence Clerk	14.50	15.00	15.00	35,753 - 42,887	631,827
20000735	Police Records Clerk	25.00	25.00	25.00	35,333 - 42,667	992,583
20000582	Police Records Data Specialist	10.00	9.00	9.00	33,132 - 40,115	318,715
20000585	Police Records Data Specialist Supervisor	2.00	2.00	2.00	40,115 - 48,215	91,516
20000724	Police Sergeant	288.00	288.00	288.00	84,671 - 102,358	28,620,911
20000329	Police Service Officer 2	7.00	7.00	7.00	40,480 - 48,688	327,421
20000331	Police Service Officer 2	2.00	2.00	2.00	40,480 - 48,688	84,543
20001234	Program Coordinator	4.00	4.00	5.00	23,764 - 142,455	536,708
20001222	Program Manager	5.00	4.00	3.00	48,516 - 178,445	360,001
20000761	Project Officer 1	1.00	1.00	0.00	68,821 - 83,109	-
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	44,090 - 53,093	156,359
20000783	Public Information Clerk	2.00	0.00	1.00	32,530 - 39,170	37,257
20000869	Senior Account Clerk	1.00	1.00	1.00	37,257 - 44,950	43,429
20000927	Senior Clerk/Typist	12.00	11.00	12.00	37,257 - 44,950	531,131
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	61,322 - 74,128	74,128
20000966	Senior HVACR Technician	1.00	1.00	0.00	52,372 - 62,877	-
20000015	Senior Management Analyst	2.00	2.00	2.00	61,322 - 74,128	139,005
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	57,681 - 69,519	69,519
20000882	Senior Police Records Clerk	3.00	4.00	4.00	40,549 - 49,065	187,744
90000882	Senior Police Records Clerk - Hourly	0.85	0.85	0.85	40,549 - 49,065	34,467
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	55,843 - 67,489	65,127

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
90001013	Special Event Traffic Controller 1 - Hourly	39.06	39.06	39.06	35,066 - 42,156	1,369,670
20001012	Special Event Traffic Control Supervisor	3.00	3.00	4.00	43,339 - 52,090	199,443
20001006	Supervising Cal-ID Technician	4.00	4.00	4.00	42,973 - 51,911	207,644
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	71,709 - 86,706	86,706
20000892	Supervising Criminalist	4.00	4.00	4.00	91,266 - 110,250	434,861
20000893	Supervising Criminalist	1.00	1.00	1.00	91,266 - 110,250	110,250
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	80,528 - 97,368	97,368
20000970	Supervising Management Analyst	2.00	2.00	3.00	68,971 - 83,561	227,308
20000756	Word Processing Operator	39.25	40.25	41.25	32,530 - 39,170	1,580,159
	2nd Watch Shift					1,227,876
	2-Wheel Motorcycle (POA)					130,163
	3rd Watch Shift					1,405,735
	3-Wheel Motorcycle (MEA)					97,344
	Acct Recon Pay					105,108
	Admin Assign Pay					81,888
	Advanced Post Certificate					8,709,827
	Air Support Trainer					16,019
	Bilingual - Dispatcher					40,768
	Bilingual - POA					692,376
	Bilingual - Regular					85,904
	Budgeted Vacancy Savings					(23,248,651)
	Canine Care					135,782
	Comm Relations					59,020
	Core Instructor Pay					9,485
	Detective Pay					511,800
	Dispatch Cert Pay					1,631,483
	Dispatcher Training					211,168
	Emergency Negotiator					69,880
	Field Training Pay					798,714
	Flight Pay					118,416
	Intermediate Post Certificate					1,624,046

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
	Latent Print Exam Cert					28,091
	Night Shift Pay					9,466
	Overtime Budgeted					24,570,000
	Sick Leave - Hourly					42,963
	Split Shift Pay					472,138
	Swat Team Pay					386,512
	Termination Pay Annual Leave					998,557
	Vacation Pay In Lieu					3,700,158
FTE, Salaries, and Wages Subtotal		2,644.01	2,653.01	2,657.01		\$ 231,942,523

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,827,057	\$ 3,452,264	\$ 3,513,851	61,587
Flexible Benefits	33,384,621	42,749,974	38,669,535	(4,080,439)
Long-Term Disability	458,415	-	-	-
Medicare	3,283,279	2,591,302	2,751,906	160,604
Other Post-Employment Benefits	14,029,333	14,402,399	13,953,534	(448,865)
Retiree Medical Trust	27,485	23,596	30,487	6,891
Retirement 401 Plan	18,517	18,546	17,718	(828)
Retirement ADC	80,655,631	105,651,623	106,228,619	576,996
Retirement DROP	924,759	927,882	972,672	44,790
Risk Management Administration	2,444,598	2,426,401	2,399,261	(27,140)
Supplemental Pension Savings Plan	2,342,109	2,229,929	2,475,846	245,917
Unemployment Insurance	314,428	313,465	309,366	(4,099)
Workers' Compensation	12,846,789	11,007,505	8,408,996	(2,598,509)
Fringe Benefits Subtotal	\$ 154,557,020	\$ 185,794,886	\$ 179,731,791	(6,063,095)
Total Personnel Expenditures			\$ 411,674,314	

Seized Assets - California Fund

Department Expenditures

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Department Operations Division	\$	- \$	11,919 \$	11,919 \$	-
Total	\$	- \$	11,919 \$	11,919 \$	-

Expenditures by Category

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL					
Contracts	\$	- \$	11,919 \$	11,919 \$	-
NON-PERSONNEL SUBTOTAL		-	11,919	11,919	-
Total	\$	- \$	11,919 \$	11,919 \$	-

Revenues by Category

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Federal Agencies	\$	- \$	11,881 \$	- \$	(11,881)
Rev from Money and Prop		673	-	-	-
Rev from Other Agencies		76,071	-	11,881	11,881
Total	\$	76,744 \$	11,881 \$	11,881 \$	-

Seized Assets - Federal DOJ Fund

Department Expenditures

		FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Department Operations Division	\$	774,194 \$	1,608,456 \$	1,620,758 \$	12,302
Total	\$	774,194 \$	1,608,456 \$	1,620,758 \$	12,302

Police

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00 \$	12,302 \$	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00 \$	12,302 \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Supplies	\$ 21,421	- \$	- \$	-
Contracts	378,873	705,171	719,654	14,483
Information Technology	70,603	-	-	-
Energy and Utilities	303,296	903,285	901,104	(2,181)
NON-PERSONNEL SUBTOTAL	774,194	1,608,456	1,620,758	12,302
Total	\$ 774,194	\$ 1,608,456	\$ 1,620,758	12,302

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Federal Agencies	\$ 538,038	1,069,307 \$	1,069,307 \$	-
Rev from Money and Prop	23,026	-	-	-
Rev from Other Agencies	17,208	-	-	-
Total	\$ 578,272	\$ 1,069,307	\$ 1,069,307	-

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Department Operations Division	\$ -	119,187 \$	119,187 \$	-
Total	\$ -	119,187 \$	119,187 \$	-

Police

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 119,187	\$ 119,187	-
NON-PERSONNEL SUBTOTAL	-	119,187	119,187	-
Total	\$ -	\$ 119,187	\$ 119,187	-

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Federal Agencies	\$ 23,694	\$ 118,812	\$ 118,812	-
Rev from Money and Prop	3,581	-	-	-
Total	\$ 27,275	\$ 118,812	\$ 118,812	-

State COPS

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Department Operations Division	\$ 1,673,524	\$ 2,140,000	\$ 2,140,000	-
Total	\$ 1,673,524	\$ 2,140,000	\$ 2,140,000	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Supplies	\$ 1,644,125	\$ 2,140,000	\$ 2,140,000	-
Contracts	8,119	-	-	-
Information Technology	21,280	-	-	-
NON-PERSONNEL SUBTOTAL	1,673,524	2,140,000	2,140,000	-
Total	\$ 1,673,524	\$ 2,140,000	\$ 2,140,000	-

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Federal Agencies	\$ -	\$ 2,140,000	\$ -	(2,140,000)

Police

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	31,249	-	-	-
Rev from Other Agencies	2,836,134	-	2,140,000	2,140,000
Total	\$ 2,867,383	\$ 2,140,000	\$ 2,140,000	-

Revenue and Expense Statement (Non-General Fund)

Seized Assets	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,751,357	\$ 2,648,059	\$ 1,817,291
TOTAL BALANCE AND RESERVES	\$ 2,751,357	\$ 2,648,059	\$ 1,817,291
REVENUE			
Revenue from Federal Agencies	\$ 561,732	\$ 1,200,000	\$ 1,188,119
Revenue from Other Agencies	93,278	-	11,881
Revenue from Use of Money and Property	27,280	-	-
TOTAL REVENUE	\$ 682,291	\$ 1,200,000	\$ 1,200,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,433,648	\$ 3,848,059	\$ 3,017,291
OPERATING EXPENSE			
Supplies	\$ 21,421	\$ -	\$ -
Contracts	378,873	836,277	850,760
Information Technology	70,603	-	-
Energy and Utilities	303,296	903,285	901,104
Transfers Out	-	8,091	-
Capital Expenditures	-	91,909	-
TOTAL OPERATING EXPENSE	\$ 774,194	\$ 1,839,562	\$ 1,751,864
TOTAL EXPENSE	\$ 774,194	\$ 1,839,562	\$ 1,751,864
BALANCE	\$ 2,659,454	\$ 2,008,497	\$ 1,265,427
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,433,648	\$ 3,848,059	\$ 3,017,291

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,478,677	\$ 3,672,536	\$ 4,370,854
TOTAL BALANCE AND RESERVES	\$ 2,478,677	\$ 3,672,536	\$ 4,370,854
REVENUE			
Revenue from Federal Agencies	\$ -	\$ 2,140,000	\$ -
Revenue from Other Agencies	2,836,134	-	2,140,000
Revenue from Use of Money and Property	31,249	-	-
TOTAL REVENUE	\$ 2,867,383	\$ 2,140,000	\$ 2,140,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,346,060	\$ 5,812,536	\$ 6,510,854
OPERATING EXPENSE			
Supplies	\$ 1,644,125	\$ 2,892,000	\$ 2,140,000
Contracts	8,119	-	-
Information Technology	21,280	-	-
TOTAL OPERATING EXPENSE	\$ 1,673,524	\$ 2,892,000	\$ 2,140,000
TOTAL EXPENSE	\$ 1,673,524	\$ 2,892,000	\$ 2,140,000
BALANCE	\$ 3,672,536	\$ 2,920,536	\$ 4,370,854
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,346,060	\$ 5,812,536	\$ 6,510,854

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Public Safety Services & Debt Service Fund



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Public Safety Services & Debt Service Fund



Fund Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.



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Public Safety Services & Debt Service Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	9,057,790	9,203,815	9,738,827	535,012
Total Department Expenditures	\$ 9,057,790	\$ 9,203,815	\$ 9,738,827	\$ 535,012
Total Department Revenue	\$ 9,048,750	\$ 9,203,815	\$ 9,738,827	\$ 535,012

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Safety Services & Debt Service Fund	\$ 9,057,790	\$ 9,203,815	\$ 9,738,827	535,012
Total	\$ 9,057,790	\$ 9,203,815	\$ 9,738,827	\$ 535,012

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation	0.00	\$ 535,012	\$ 535,012
Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Service Fund.			
Total	0.00	\$ 535,012	\$ 535,012

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Transfers Out	\$ 9,057,790	\$ 9,203,815	\$ 9,738,827	535,012
NON-PERSONNEL SUBTOTAL	9,057,790	9,203,815	9,738,827	535,012
Total	\$ 9,057,790	\$ 9,203,815	\$ 9,738,827	\$ 535,012

Public Safety Services & Debt Service Fund

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$ 12,688	\$ -	\$ -	-
Sales Tax	9,036,062	9,203,815	9,738,827	535,012
Total	\$ 9,048,750	\$ 9,203,815	\$ 9,738,827	535,012

Public Safety Services & Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 726,575	\$ 717,535	\$ 717,535
TOTAL BALANCE AND RESERVES	\$ 726,575	\$ 717,535	\$ 717,535
REVENUE			
Revenue from Use of Money and Property	\$ 12,688	\$ -	\$ -
Sales Tax	9,036,062	9,203,815	9,738,827
TOTAL REVENUE	\$ 9,048,750	\$ 9,203,815	\$ 9,738,827
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,775,325	\$ 9,921,350	\$ 10,456,362
OPERATING EXPENSE			
Transfers Out	\$ 9,057,790	\$ 9,203,815	\$ 9,738,827
TOTAL OPERATING EXPENSE	\$ 9,057,790	\$ 9,203,815	\$ 9,738,827
TOTAL EXPENSE	\$ 9,057,790	\$ 9,203,815	\$ 9,738,827
BALANCE	\$ 717,535	\$ 717,535	\$ 717,535
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,775,325	\$ 9,921,350	\$ 10,456,362

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Public Utilities



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Public Utilities



Department Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

The Department's mission is:

To provide reliable water utility services that protect the health of our communities and the environment

The Department's vision is:

A world-class water utility for a world-class city

Goals and Objectives

Goal 1: Water Supply and Environmental Stewardship

- Water supply and conservation
- Carbon footprint and energy management

Goal 2: Organization Excellence

- Rate structure optimization
- Safety
- Training and development
- Excellent organizational culture

Goal 3: Community Engagement

- Stakeholder understanding and support
- Customer service strategies

Goal 4: Infrastructure Management

- Asset management
- Infrastructure investment

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage reduction of per capita water consumption ¹	5%	5%	5%	5%	5%
Percentage reduction of imported water ²	5%	5%	5%	5%	5%
Percentage of Pure Water Phase 1 plan developed and implemented on schedule	100%	100%	100%	100%	100%
Average number of days to respond to and resolve customer-initiated service investigations ³	10.0	11.5	10.0	13.6	10.0
Miles of sewer mains replaced, repaired, or rehabilitated ⁴	45.0	47.4	45.0	39.9	40.0
Miles of water mains awarded for replacement ⁵	35.0	33.0	35.0	33.4	35.0
Average number of minutes for water main break response time ⁶	30	24	30	39	30
Number of acute sewer main defects identified ⁷	50	31	50	45	50
Number of sanitary sewer overflows (SSOs) ⁸	40	42	40	37	40
Number of water main breaks	77	76	77	72	77

1. Reduction of per capita consumption and imported water is an ongoing, long-term effort and is not a compounding annual target of a 5% reduction from prior fiscal year.

2. Refer to footnote #1

Public Utilities

3. The average number of days to complete field investigations increased to 13.6 in FY 2018 in large part due to the reallocation of resources to address high billing issues.
4. Mileage KPIs are based on a 5-year average (FY 2016 - FY 2020) programmatic level goals of 175 total awarded water miles and 215 replaced / rehabilitated sewer miles. The FY 2019 mileage goals reflect previously completed mileage as compared to these overall program goals, in addition to future system needs.
5. Refer to footnote #4
6. As of March 12, 2018 response time was calculated from when responders started travel to when responders arrived onsite. Prior to March 12th, the performance target and response times were calculated from when dispatch received calls and ended when responders arrived onsite
7. The Public Utilities Department annual estimate for acute sewer defects of 50 is based on industry best practices for comparable sized collection systems. Due to the City's robust sewer infrastructure CIP program and increased efficiency in completing in-house repairs the number of identified defects has been below industry average.
8. Refer to footnote #6

Public Utilities

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	1,644.73	1,650.92	1,655.92	5.00
Personnel Expenditures	\$ 157,087,658	\$ 172,990,858	\$ 176,351,727	\$ 3,360,869
Non-Personnel Expenditures	644,079,892	702,814,314	731,498,900	28,684,586
Total Department Expenditures	\$ 801,167,550	\$ 875,805,172	\$ 907,850,627	\$ 32,045,455
Total Department Revenue	\$ 1,006,309,878	\$ 1,121,258,423	\$ 1,159,478,841	\$ 38,220,418

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Utilities	\$ 2,501,889	\$ 2,495,029	\$ 2,606,490	\$ 111,461
Total	\$ 2,501,889	\$ 2,495,029	\$ 2,606,490	\$ 111,461

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Waste Pumping Contract Addition of non-personnel expenditures for restroom waste pumping at various City reservoirs.	0.00	\$ 100,417	-
San Dieguito Joint Powers Authority Addition of non-personnel expenditures for the annual San Dieguito River Park Joint Powers Authority (JPA) member agency contribution.	0.00	16,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,956)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	196,146
Total	0.00	\$ 111,461	\$ 196,146

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Supplies	\$ 114,009	\$ 61,800	\$ 61,800	-

Public Utilities

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Contracts	2,307,042	2,377,309	2,495,366	118,057
Energy and Utilities	63,167	55,920	49,324	(6,596)
Other	504	-	-	-
Capital Expenditures	17,166	-	-	-
NON-PERSONNEL SUBTOTAL	2,501,889	2,495,029	2,606,490	111,461
Total	\$ 2,501,889 \$	2,495,029 \$	2,606,490 \$	111,461

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,143,147 \$	889,000 \$	1,085,146 \$	196,146
Rev from Money and Prop	171,144	520,000	520,000	-
Total	\$ 1,314,291 \$	1,409,000 \$	1,605,146 \$	196,146

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Utilities	\$ 206,851,427 \$	224,055,992 \$	231,562,068 \$	7,506,076
Total	\$ 206,851,427 \$	224,055,992 \$	231,562,068 \$	7,506,076

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Utilities	462.20	458.86	473.24	14.38
Total	462.20	458.86	473.24	14.38

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pump Station and Treatment Plant Condition Assessments	0.00 \$	2,799,330 \$	-
Addition of non-personnel expenditures for condition assessments associated with large pump stations, treatment plants, and capital improvement project planning.			

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pure Water Program Addition of non-personnel expenditures for consulting services for the Pure Water Program.	0.00	2,700,000	-
Public Utilities Restructure Reallocation among funds associated with departmental efficiency efforts.	10.05	2,177,252	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,136,050	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,966,512	-
Programmatic Wastewater Pipeline Addition of non-personnel expenditures for condition assessments associated with programmatic wastewater pipelines and project planning.	0.00	1,300,000	-
Meanley Pump Station Repairs Addition of non-personnel expenditures to support the repair and maintenance of the Meanley Pump Station.	0.00	500,000	-
Recycled Water Master Plan Addition of non-personnel expenditures to support the Recycled Water Master Plan Update.	0.00	450,000	-
Pure Water Support Addition of 0.43 Senior Water Operations Supervisor, 0.43 Plant Process Control Supervisor, and 1.96 Senior Wastewater Plant Operator to support the Pure Water Program.	2.82	271,682	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	230,134	-
Addition of Plant Technician 3 Addition of 0.98 Plant Technician 3 to support Pump Station 1, Pump Station 2, and the Point Loma Wastewater Treatment Plant.	0.98	68,964	-
Addition of Assistant Chemist Addition of 0.56 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit.	0.56	50,178	-
Addition of Program Manager Addition of 0.30 Program Manager to support the External Affairs section.	0.30	44,190	-
IAM Consultant Services Addition of non-personnel expenditures to support the Infrastructure Asset Management (IAM) system.	0.00	43,318	-
Public Liability Claims Management Program Support Addition of non-personnel expenditures associated with the Supervising Claims Representative position in the Risk Management Department to support the Public Liability Claims Management Program.	0.00	39,478	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Government Affairs Support Transfer of 0.33 Program Manager to Government Affairs from the Public Utilities Department to support water related policies and issues.	(0.33)	(48,599)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(75,570)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(193,654)	-
Capital Expenditure Funding Reduction Reduction of capital expenditure funding based on historical savings.	0.00	(515,386)	-
COMMNET System Reduction to address wastewater collection/treatment system changes.	0.00	(825,000)	-
Contractual Funding Reduction Reduction in non-personnel expenditures based on historical savings.	0.00	(2,033,919)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(3,578,884)	(312,204)
State Revolving Fund Increase in State Revolving Fund loan proceeds to support the Pure Water Program.	0.00	-	58,246,800
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(1,271,096)
Total	14.38 \$	7,506,076 \$	56,663,500

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 29,325,756	\$ 29,474,819	\$ 32,166,735	2,691,916
Fringe Benefits	18,496,528	21,803,869	22,369,332	565,463
PERSONNEL SUBTOTAL	47,822,285	51,278,688	54,536,067	3,257,379
NON-PERSONNEL				
Supplies	\$ 27,792,742	\$ 21,662,766	\$ 21,333,645	(329,121)
Contracts	40,353,990	45,984,234	50,179,010	4,194,776
Information Technology	3,884,150	6,710,133	6,516,479	(193,654)
Energy and Utilities	17,054,151	16,265,567	16,275,777	10,210
Other	188,326	310,316	309,618	(698)

Public Utilities

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Contingencies	-	3,500,000	3,500,000	-
Transfers Out	66,772,825	74,743,616	76,191,918	1,448,302
Capital Expenditures	2,708,426	3,585,417	2,704,299	(881,118)
Debt	274,532	15,255	15,255	-
NON-PERSONNEL SUBTOTAL	159,029,142	172,777,304	177,026,001	4,248,697
Total	\$ 206,851,427 \$	224,055,992 \$	231,562,068 \$	7,506,076

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 81,127,000 \$	80,163,726 \$	86,388,022 \$	6,224,296
Other Revenue	1,341,318	100,000	100,000	-
Rev from Federal Agencies	1,580,800	1,350,000	-	(1,350,000)
Rev from Money and Prop	1,460,525	1,300,000	1,300,000	-
Rev from Other Agencies	40,509	-	-	-
Transfers In	4,628,718	10,889,900	62,679,104	51,789,204
Total	\$ 90,178,870 \$	93,803,626 \$	150,467,126 \$	56,663,500

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.33	0.33	0.33	\$ 63,622 - 76,908 \$	25,380
20000102	Accountant 4	0.33	0.33	0.33	71,558 - 95,366	31,476
90000102	Accountant 4 - Hourly	0.10	0.10	0.10	71,558 - 95,366	9,537
20000011	Account Clerk	4.89	4.56	4.08	32,530 - 39,170	155,739
20000012	Administrative Aide 1	0.44	0.77	1.60	38,181 - 46,002	65,474
20000024	Administrative Aide 2	5.85	6.51	7.47	43,983 - 53,028	373,631
20000057	Assistant Chemist	23.00	23.00	26.74	57,647 - 70,020	1,760,789
20001140	Assistant Department Director	1.16	1.16	1.10	32,788 - 179,712	159,091
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,764 - 142,455	118,795
90001202	Assistant Deputy Director - Hourly	0.35	0.35	0.00	23,764 - 142,455	-
20000070	Assistant Engineer-Civil	8.42	8.19	9.61	59,775 - 72,022	660,731

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000087	Assistant Engineer-Mechanical	0.61	0.61	0.61	59,775 - 72,022	36,458
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	36,113 - 43,514	43,514
20000041	Assistant Management Analyst	0.33	0.33	0.30	45,938 - 55,843	16,750
20001228	Assistant Metropolitan Wastewater Director	0.33	0.33	0.30	32,788 - 179,712	43,391
20000140	Associate Chemist	7.25	7.25	8.39	66,453 - 80,452	663,989
20000311	Associate Department Human Resources Analyst	1.65	0.66	0.60	55,843 - 67,489	40,512
20000143	Associate Engineer-Civil	10.73	10.95	13.03	68,821 - 83,109	1,052,948
20000145	Associate Engineer-Civil	1.16	1.33	1.26	68,821 - 83,109	103,119
20000150	Associate Engineer-Electrical	3.22	3.22	2.22	68,821 - 83,109	184,505
90000150	Associate Engineer-Electrical - Hourly	0.35	0.35	0.00	68,821 - 83,109	-
20000154	Associate Engineer-Mechanical	0.61	0.61	0.61	68,821 - 83,109	50,698
20000119	Associate Management Analyst	11.04	11.10	10.87	55,843 - 67,489	681,141
20000132	Associate Management Analyst	0.33	0.33	0.33	55,843 - 67,489	18,430
20000134	Associate Management Analyst	0.33	0.33	0.30	55,843 - 67,489	20,256
90000119	Associate Management Analyst - Hourly	0.08	0.08	0.00	55,843 - 67,489	-
20000162	Associate Planner	0.34	0.46	0.24	60,791 - 73,453	15,467
20000655	Biologist 2	6.00	7.00	8.56	55,499 - 67,489	541,897
20000648	Biologist 3	3.50	3.50	3.00	64,051 - 77,544	220,221
20000649	Biologist 3	0.24	0.24	0.24	64,051 - 77,544	16,472
20000195	Boat Operator	1.00	1.00	1.00	44,928 - 53,609	53,044
20000201	Building Maintenance Supervisor	0.00	0.33	0.33	63,901 - 77,265	24,984
20000205	Building Service Supervisor	1.34	1.34	0.64	47,227 - 57,111	36,554
20000224	Building Service Technician	2.34	1.34	0.64	34,421 - 40,975	26,228
20000539	Clerical Assistant 2	5.99	2.99	2.96	30,919 - 37,257	108,935
20000306	Code Compliance Officer	0.44	0.44	0.44	38,461 - 46,282	16,944
20000307	Code Compliance Supervisor	0.11	0.00	0.00	44,305 - 53,028	-
20000545	Contracts Processing Clerk	0.33	0.33	0.30	34,056 - 41,125	12,336

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001168	Deputy Director	2.44	2.44	2.36	48,516 - 178,445	302,866
20000434	Electronics Technician	0.33	0.33	0.33	48,645 - 58,400	19,141
20000438	Equipment Painter	2.00	2.00	2.00	45,830 - 54,962	109,924
20000924	Executive Secretary	0.33	0.33	0.30	44,993 - 54,404	15,293
20000461	Field Representative	0.55	0.55	1.00	33,390 - 40,201	36,511
20000184	Fleet Parts Buyer	1.00	1.00	0.30	46,110 - 55,843	16,751
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	38,804 - 46,797	139,689
20000178	Information Systems Administrator	0.34	0.34	0.30	75,890 - 91,919	22,776
20000290	Information Systems Analyst 2	2.04	2.04	1.68	55,843 - 67,489	104,834
20000293	Information Systems Analyst 3	2.38	2.38	1.96	61,322 - 74,128	145,327
20000998	Information Systems Analyst 4	1.36	1.36	1.12	68,971 - 83,561	93,560
20000999	Information Systems Analyst 4	1.00	1.00	1.00	68,971 - 83,561	83,561
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	58,271 - 70,475	70,475
20000515	Instrumentation and Control Technician	8.00	8.00	8.00	53,609 - 64,352	496,848
90000515	Instrumentation and Control Technician - Hourly	0.35	0.70	0.35	53,609 - 64,352	20,508
20000497	Irrigation Specialist	0.33	0.33	0.00	39,062 - 46,754	-
20000590	Laboratory Technician	20.00	20.00	19.90	43,537 - 52,587	996,801
20000618	Machinist	4.00	4.00	4.00	47,657 - 57,089	222,457
90001073	Management Intern - Hourly	0.74	1.34	3.10	25,075 - 30,167	84,212
20000624	Marine Biologist 2	17.00	17.00	15.56	57,581 - 70,020	1,041,923
20000625	Marine Biologist 2	1.00	0.00	0.00	57,581 - 70,020	-
20000626	Marine Biologist 3	4.00	4.00	4.00	66,453 - 80,452	321,808
20000634	Organization Effectiveness Specialist 2	0.99	0.88	0.88	55,843 - 67,489	55,546
20000627	Organization Effectiveness Specialist 3	0.55	0.66	0.66	61,322 - 74,128	48,916
20000639	Organization Effectiveness Supervisor	0.66	0.33	0.33	68,971 - 83,561	27,577
20000667	Painter	3.00	3.00	0.90	42,973 - 51,610	45,410
20000680	Payroll Specialist 2	3.30	3.30	3.15	36,647 - 44,245	133,551
20000173	Payroll Supervisor	0.66	0.66	0.63	42,021 - 50,896	32,066
20000701	Plant Process Control Electrician	19.00	19.00	19.00	53,609 - 64,352	1,191,931

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000703	Plant Process Control Supervisor	3.00	3.00	3.43	58,271 - 70,475	236,482
20000705	Plant Process Control Supervisor	6.33	7.33	7.33	58,271 - 70,475	512,286
20000687	Plant Technician 1	21.00	21.00	21.00	39,062 - 46,754	943,040
20000688	Plant Technician 2	25.00	25.00	25.00	42,822 - 51,138	1,267,306
20000689	Plant Technician 3	14.00	14.00	14.98	46,991 - 56,230	831,500
20000706	Plant Technician Supervisor	9.00	8.00	8.00	54,404 - 64,910	518,306
20000732	Power Plant Operator	4.00	4.00	4.00	51,353 - 61,301	222,539
20000733	Power Plant Supervisor	2.00	2.00	2.00	56,960 - 68,778	137,556
21000184	Principal Backflow & Cross Connection Specialist	0.11	0.22	2.00	51,653 - 62,547	113,512
20000740	Principal Drafting Aide	0.88	0.88	1.54	51,653 - 62,547	88,721
20000743	Principal Engineering Aide	2.01	1.68	1.53	51,653 - 62,547	93,411
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	65,104 - 78,554	157,108
20000227	Procurement Specialist	1.00	1.00	1.00	50,729 - 61,451	61,451
20001222	Program Manager	4.47	3.75	4.82	48,516 - 178,445	546,202
90001222	Program Manager - Hourly	0.00	0.00	0.35	48,516 - 178,445	39,718
20000760	Project Assistant	0.12	0.12	0.45	59,775 - 72,022	28,368
20000761	Project Officer 1	0.24	0.24	0.24	68,821 - 83,109	19,565
20000763	Project Officer 2	0.73	0.73	1.06	79,328 - 95,915	96,201
20000766	Project Officer 2	0.44	0.22	0.50	79,328 - 95,915	47,964
20000768	Property Agent	0.11	0.11	0.00	61,322 - 74,128	-
20000783	Public Information Clerk	0.77	0.77	0.60	32,530 - 39,170	23,075
20001150	Public Utilities Director	0.33	0.33	0.30	61,107 - 231,494	55,788
20000319	Pump Station Operator	10.00	10.00	10.00	44,928 - 53,630	516,514
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	49,247 - 58,765	58,765
20000559	Recycling Program Manager	0.11	0.11	0.00	79,263 - 95,958	-
20000560	Recycling Program Manager	0.22	1.00	1.30	79,263 - 95,958	119,731
20001042	Safety and Training Manager	0.99	0.99	0.90	68,971 - 83,561	73,484
90001042	Safety and Training Manager - Hourly	0.35	0.00	0.00	68,971 - 83,561	-
20000847	Safety Officer	0.66	0.66	0.33	59,818 - 72,237	23,362
20000850	Safety Officer	0.00	0.00	0.30	59,818 - 72,237	20,399

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000854	Safety Representative 2	3.31	3.31	3.22	52,126 - 63,041	198,667
20000869	Senior Account Clerk	0.76	0.76	0.68	37,257 - 44,950	29,959
21000183	Senior Backflow & Cross Connection Specialist	1.66	1.55	7.00	45,895 - 55,478	352,089
20000828	Senior Biologist	0.61	0.50	0.50	74,128 - 89,319	44,665
20000196	Senior Boat Operator	1.00	1.00	1.00	49,419 - 59,002	58,117
20000883	Senior Chemist	1.45	1.45	2.03	76,886 - 92,668	179,286
20000885	Senior Civil Engineer	3.87	3.87	4.76	79,328 - 95,915	437,164
20000890	Senior Civil Engineer	0.33	0.33	0.30	79,328 - 95,915	28,776
90000885	Senior Civil Engineer - Hourly	0.35	0.00	0.00	79,328 - 95,915	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	37,257 - 44,950	44,276
20000312	Senior Department Human Resources Analyst	0.33	0.00	0.00	61,322 - 74,128	-
20000400	Senior Drafting Aide	3.64	3.31	2.65	45,895 - 55,478	143,870
20000905	Senior Electrical Engineer	1.00	1.00	1.00	79,328 - 95,915	95,915
20000015	Senior Management Analyst	5.45	5.24	6.82	61,322 - 74,128	489,337
90000015	Senior Management Analyst - Hourly	0.08	0.08	0.00	61,322 - 74,128	-
20000880	Senior Marine Biologist	1.00	1.00	1.00	76,908 - 92,668	92,668
20000918	Senior Planner	0.34	0.34	0.12	70,042 - 84,688	10,165
20000920	Senior Planner	0.55	0.44	0.33	70,042 - 84,688	27,385
20000708	Senior Plant Technician Supervisor	7.33	7.33	6.33	62,053 - 74,859	473,372
20000968	Senior Power Plant Supervisor	1.00	1.00	1.00	65,448 - 78,963	78,963
90000968	Senior Power Plant Supervisor - Hourly	0.35	0.00	0.00	65,448 - 78,963	-
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	76,567 - 92,629	506,199
20000055	Senior Wastewater Plant Operator	2.00	2.00	3.96	64,053 - 76,614	266,211
20001060	Senior Water Operations Supervisor	0.00	0.00	0.43	79,843 - 96,603	34,333
20000950	Stock Clerk	5.34	5.34	1.84	31,048 - 37,472	66,030
20000955	Storekeeper 1	3.34	3.34	1.24	35,753 - 42,887	53,172
20000956	Storekeeper 2	2.00	2.00	0.60	39,084 - 47,227	28,053
20000954	Storekeeper 3	1.00	1.00	0.30	41,125 - 49,462	12,336
90000964	Student Engineer - Hourly	0.96	0.58	0.48	27,589 - 33,068	14,480

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000313	Supervising Department Human Resources Analyst	0.66	0.66	0.66	68,971 - 83,561	54,014
20000995	Supervising Economist	0.41	0.41	0.05	68,971 - 83,561	4,176
20000990	Supervising Field Representative	0.11	0.11	0.00	38,361 - 46,149	-
20000970	Supervising Management Analyst	4.01	4.51	4.76	68,971 - 83,561	396,121
20000985	Supervising Management Analyst	0.11	0.11	0.00	68,971 - 83,561	-
21000177	Trainer	1.98	1.98	1.98	55,843 - 67,489	125,343
20001041	Training Supervisor	0.22	0.55	0.55	61,322 - 74,128	40,157
20001051	Utility Worker 1	0.00	0.00	1.00	31,542 - 37,494	31,542
20000937	Wastewater Operations Supervisor	25.00	25.00	25.00	66,801 - 79,843	1,961,299
20000941	Wastewater Plant Operator	41.00	41.00	41.00	60,990 - 72,962	2,811,738
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	87,430 - 105,754	414,406
90000931	Wastewater Treatment Superintendent - Hourly	0.70	0.80	0.00	87,430 - 105,754	-
20000003	Water Systems Technician 3	0.00	0.00	4.00	42,822 - 51,138	196,236
20000004	Water Systems Technician 4	0.00	0.00	3.00	49,204 - 58,744	175,057
20001058	Welder	2.00	2.00	2.00	45,830 - 54,962	109,100
20000756	Word Processing Operator	7.21	9.10	7.35	32,530 - 39,170	275,885
	Bilingual - Regular					6,631
	Budgeted Vacancy Savings					(1,290,991)
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					4,449
	Night Shift Pay					65,902
	Overtime Budgeted					2,397,479
	Plant/Tank Vol Cert Pay					72,472
	Reg Pay For Engineers					173,248
	Sick Leave - Hourly					4,942
	Special Pay Adjustment					336
	Split Shift Pay					12,038

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
	Termination Pay Annual Leave					173,073
	Vacation Pay In Lieu					58,930
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		462.20	458.86	473.24		\$ 32,166,735

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 140,009	\$ 139,845	\$ 144,981	5,136
Flexible Benefits	4,155,386	4,978,365	5,210,320	231,955
Long-Term Disability	68,913	-	-	-
Medicare	413,744	364,801	405,917	41,116
Other Post-Employment Benefits	2,465,176	2,561,107	2,728,867	167,760
Retiree Medical Trust	19,890	18,900	24,053	5,153
Retirement 401 Plan	21,122	19,472	20,433	961
Retirement ADC	8,235,283	10,745,165	10,748,844	3,679
Retirement DROP	144,152	150,403	159,272	8,869
Risk Management Administration	428,735	431,919	469,329	37,410
Supplemental Pension Savings Plan	1,728,891	1,664,503	1,872,139	207,636
Unemployment Insurance	47,154	47,553	49,559	2,006
Workers' Compensation	628,074	681,836	535,618	(146,218)
Fringe Benefits Subtotal	\$ 18,496,528	\$ 21,803,869	\$ 22,369,332	\$ 565,463
Total Personnel Expenditures			\$ 54,536,067	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Utilities	\$ 124,142,838	\$ 128,128,232	\$ 131,035,630	\$ 2,907,398
Total	\$ 124,142,838	\$ 128,128,232	\$ 131,035,630	\$ 2,907,398

Public Utilities

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Utilities	400.71	401.04	398.50	(2.54)
Total	400.71	401.04	398.50	(2.54)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,989,942	-
Wastewater Treatment Contractual Expenses Addition of non-personnel expenditures for wastewater treatment and transportation agreements.	0.00	1,775,521	-
Programmatic Wastewater Pipeline Addition of non-personnel expenditures for condition assessments associated with programmatic wastewater pipelines and project planning.	0.00	1,500,000	-
Environmental Compliance Addition of non-personnel expenditures to support environmental compliance activities as required by local, state, and federal environmental laws and regulations.	0.00	1,100,000	-
Trunk Sewers Condition Assessment Addition of non-personnel expenditures for condition assessments associated with Trunk Sewers and project planning.	0.00	1,000,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	792,002	-
Customer Support Consultant Services Addition of ongoing non-personnel expenditures for consultant services necessary to evaluate and improve customer support services.	0.00	240,000	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	198,931	-
IAM Consultant Services Addition of non-personnel expenditures to support the Infrastructure Asset Management (IAM) system.	0.00	74,822	-
Addition of Program Manager Addition of 0.23 Program Manager to support the External Affairs Section.	0.23	33,879	-
Advanced Metering Infrastructure Project Addition of non-personnel expenditures to support the Advanced Metering Infrastructure (AMI) Project.	0.00	30,554	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Liability Claims Management Program Support Addition of non-personnel expenditures associated with the Supervising Claims Representative position in the Risk Management Department to support the Public Liability Claims Management Program.	0.00	21,533	-
Addition of Assistant Chemist Addition of 0.19 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit.	0.19	17,025	-
Pure Water Support Addition of 0.04 Senior Wastewater Plant Operator to support the Pure Water Program.	0.04	3,790	-
Addition of Plant Technician 3 Addition of 0.02 Plant Technician 3 to support Pump Station 1, Pump Station 2, and the Point Loma Wastewater Treatment Plant.	0.02	1,409	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(19,255)	-
Government Affairs Support Transfer of 0.18 Program Manager to Government Affairs from the Public Utilities Department to support water related policies and issues.	(0.18)	(26,531)	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	(2.84)	(296,243)	-
Contractual Funding Reduction Reduction in non-personnel expenditures based on historical budgetary savings.	0.00	(464,697)	-
COMMNET System Reduction of non-personnel expenditures associated with wastewater collection and treatment.	0.00	(1,030,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,268,727)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(2,766,557)	(539,262)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,047,141
Total	(2.54) \$	2,907,398 \$	507,879

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 21,159,030	\$ 22,182,890	\$ 23,146,488	963,598

Public Utilities

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits	15,040,835	18,109,510	17,842,128	(267,382)
PERSONNEL SUBTOTAL	36,199,865	40,292,400	40,988,616	696,216
NON-PERSONNEL				
Supplies	\$ 4,474,789	\$ 5,426,572	\$ 5,091,750	(334,822)
Contracts	33,894,981	37,175,902	40,750,640	3,574,738
Information Technology	2,767,241	4,528,011	3,259,284	(1,268,727)
Energy and Utilities	5,316,076	5,762,418	5,918,199	155,781
Other	134,405	120,475	117,769	(2,706)
Transfers Out	40,815,612	33,990,470	34,133,519	143,049
Capital Expenditures	446,351	625,927	569,797	(56,130)
Debt	93,519	206,057	206,056	(1)
NON-PERSONNEL SUBTOTAL	87,942,974	87,835,832	90,047,014	2,211,182
Total	\$ 124,142,838	\$ 128,128,232	\$ 131,035,630	\$ 2,907,398

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 280,913,851	\$ 279,785,362	\$ 280,208,600	423,238
Fines Forfeitures and Penalties	1,327	-	-	-
Other Revenue	176,350	-	-	-
Rev from Money and Prop	3,216,699	2,110,400	2,140,000	29,600
Rev from Other Agencies	14,792	-	-	-
Transfers In	2,314,156	-	55,041	55,041
Total	\$ 286,637,175	\$ 281,895,762	\$ 282,403,641	\$ 507,879

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.18	0.18	0.18	\$ 63,622 - 76,908	13,848
20000102	Accountant 4	0.18	0.18	0.18	71,558 - 95,366	17,161
90000102	Accountant 4 - Hourly	0.06	0.06	0.06	71,558 - 95,366	5,722
20000011	Account Clerk	2.82	2.64	2.52	32,530 - 39,170	96,219
20000012	Administrative Aide 1	0.68	0.86	0.96	38,181 - 46,002	41,530

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000024	Administrative Aide 2	5.38	5.74	4.83	43,983 - 53,028	251,472
20000057	Assistant Chemist	10.00	10.00	7.20	57,647 - 70,020	484,848
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	51,825 - 62,461	31,231
20001140	Assistant Department Director	0.36	0.36	0.46	32,788 - 179,712	66,526
20000070	Assistant Engineer-Civil	9.97	10.58	10.97	59,775 - 72,022	750,512
20000087	Assistant Engineer-Mechanical	0.16	0.16	0.16	59,775 - 72,022	9,565
20000041	Assistant Management Analyst	0.18	0.18	0.23	45,938 - 55,843	12,840
20001228	Assistant Metropolitan Wastewater Director	0.18	0.18	0.23	32,788 - 179,712	33,263
20000140	Associate Chemist	4.50	4.50	2.82	66,453 - 80,452	224,525
20000311	Associate Department Human Resources Analyst	0.90	0.36	0.46	55,843 - 67,489	31,056
20000143	Associate Engineer-Civil	8.31	8.31	8.67	68,821 - 83,109	688,312
20000145	Associate Engineer-Civil	0.62	0.70	0.82	68,821 - 83,109	67,202
20000150	Associate Engineer-Electrical	0.32	0.32	0.32	68,821 - 83,109	26,592
20000154	Associate Engineer-Mechanical	0.16	0.16	0.16	68,821 - 83,109	13,296
20000119	Associate Management Analyst	7.55	7.58	7.97	55,843 - 67,489	496,002
20000132	Associate Management Analyst	0.18	0.18	0.18	55,843 - 67,489	10,055
20000134	Associate Management Analyst	0.18	0.18	0.23	55,843 - 67,489	15,528
90000119	Associate Management Analyst - Hourly	0.05	0.05	0.00	55,843 - 67,489	-
20000162	Associate Planner	0.67	1.34	1.00	60,791 - 73,453	64,459
20000655	Biologist 2	0.00	0.00	0.17	55,499 - 67,489	11,472
20000648	Biologist 3	1.25	1.25	1.25	64,051 - 77,544	94,994
20000649	Biologist 3	1.34	1.34	1.00	64,051 - 77,544	68,485
20000201	Building Maintenance Supervisor	0.00	0.18	0.18	63,901 - 77,265	13,632
20000205	Building Service Supervisor	0.33	0.33	0.56	47,227 - 57,111	31,987
20000224	Building Service Technician	0.33	0.33	0.56	34,421 - 40,975	22,941
20000266	Cashier	2.50	2.50	2.50	32,530 - 39,170	93,826
20000236	Cement Finisher	1.00	1.00	1.00	46,568 - 55,820	54,983
20000539	Clerical Assistant 2	2.54	3.54	3.09	30,919 - 37,257	112,362

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000306	Code Compliance Officer	1.00	1.00	0.00	38,461 - 46,282	-
20000829	Compliance and Metering Manager	1.00	1.00	1.00	75,868 - 91,768	91,774
20000545	Contracts Processing Clerk	0.18	0.18	0.23	34,056 - 41,125	9,456
20000801	Customer Information and Billing Manager	1.00	1.00	1.00	75,868 - 91,768	90,914
20000369	Customer Services Representative	22.00	22.00	21.75	34,056 - 41,125	859,329
90000369	Customer Services Representative - Hourly	2.00	2.00	2.00	34,056 - 41,125	74,515
20000366	Customer Services Supervisor	2.00	2.00	2.00	59,689 - 72,087	143,634
20001168	Deputy Director	2.37	2.37	2.64	48,516 - 178,445	327,339
20000434	Electronics Technician	0.18	0.18	0.18	48,645 - 58,400	10,442
20000429	Equipment Operator 1	31.00	31.00	31.00	38,933 - 46,604	1,405,878
20000430	Equipment Operator 2	12.00	12.00	12.00	42,715 - 51,095	593,176
20000436	Equipment Operator 3	2.00	2.00	2.00	44,584 - 53,372	106,744
20000418	Equipment Technician 1	11.00	8.00	8.00	37,193 - 44,563	346,684
20000423	Equipment Technician 2	10.00	8.00	8.00	40,803 - 48,645	379,858
20000431	Equipment Technician 3	1.00	1.00	1.00	44,799 - 53,523	53,523
20000924	Executive Secretary	0.18	0.18	0.23	44,993 - 54,404	11,715
20000461	Field Representative	14.00	14.00	13.00	33,390 - 40,201	517,706
90000461	Field Representative - Hourly	1.63	1.63	2.08	33,390 - 40,201	76,601
20000184	Fleet Parts Buyer	0.00	0.00	0.23	46,110 - 55,843	12,839
20000483	General Water Utility Supervisor	4.00	4.00	4.00	61,301 - 74,128	296,512
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	37,429 - 44,584	44,584
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	38,804 - 46,797	46,797
20000178	Information Systems Administrator	0.19	0.19	0.23	75,890 - 91,919	17,460
20000290	Information Systems Analyst 2	1.64	1.64	1.94	55,843 - 67,489	123,631
20000293	Information Systems Analyst 3	1.83	1.83	2.18	61,322 - 74,128	161,642
20000998	Information Systems Analyst 4	0.76	0.76	0.96	68,971 - 83,561	80,260
20000377	Information Systems Technician	0.50	0.50	0.50	43,983 - 53,028	25,690
20000590	Laboratory Technician	8.00	8.00	8.10	43,537 - 52,587	408,414
90000589	Laborer - Hourly	2.00	2.00	2.00	30,145 - 35,904	60,291

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
90001073	Management Intern - Hourly	2.70	2.70	2.70	25,075 - 30,167	74,431
20000624	Marine Biologist 2	0.00	0.00	0.17	57,581 - 70,020	9,793
20000634	Organization Effectiveness Specialist 2	0.54	0.74	0.74	55,843 - 67,489	47,844
20000627	Organization Effectiveness Specialist 3	0.56	0.36	0.36	61,322 - 74,128	26,690
20000639	Organization Effectiveness Supervisor	0.36	0.18	0.18	68,971 - 83,561	15,037
20000667	Painter	0.00	0.00	0.69	42,973 - 51,610	34,813
20000680	Payroll Specialist 2	1.80	1.80	2.05	36,647 - 44,245	87,214
20000173	Payroll Supervisor	0.36	0.36	0.41	42,021 - 50,896	20,858
20000701	Plant Process Control Electrician	8.00	8.00	8.00	53,609 - 64,352	473,311
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	58,271 - 70,475	70,475
20000705	Plant Process Control Supervisor	5.18	6.18	6.18	58,271 - 70,475	433,651
20000689	Plant Technician 3	0.00	0.00	0.02	46,991 - 56,230	940
20000740	Principal Drafting Aide	0.74	0.74	1.10	51,653 - 62,547	64,661
20000743	Principal Engineering Aide	9.66	8.20	8.74	51,653 - 62,547	534,892
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	53,716 - 64,910	118,626
20001222	Program Manager	2.57	2.67	2.51	48,516 - 178,445	281,952
90001222	Program Manager - Hourly	0.00	0.35	0.00	48,516 - 178,445	-
20000760	Project Assistant	0.67	0.67	0.68	59,775 - 72,022	46,775
20000761	Project Officer 1	1.34	1.34	1.00	68,821 - 83,109	81,397
20000763	Project Officer 2	0.83	0.83	0.84	79,328 - 95,915	77,591
20000766	Project Officer 2	0.18	0.00	0.00	79,328 - 95,915	-
20000783	Public Information Clerk	0.36	0.36	0.46	32,530 - 39,170	17,699
20001150	Public Utilities Director	0.18	0.18	0.23	61,107 - 231,494	42,756
20000319	Pump Station Operator	5.00	5.00	5.00	44,928 - 53,630	268,150
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	49,247 - 58,765	58,765
20000560	Recycling Program Manager	0.38	0.00	0.23	79,263 - 95,958	18,229
20001042	Safety and Training Manager	0.54	0.54	0.69	68,971 - 83,561	56,338
20000847	Safety Officer	0.36	0.36	0.18	59,818 - 72,237	12,749
20000850	Safety Officer	0.00	0.00	0.23	59,818 - 72,237	15,635

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000854	Safety Representative 2	1.95	1.95	2.10	52,126 - 63,041	129,136
20000869	Senior Account Clerk	0.44	0.44	0.42	37,257 - 44,950	18,516
20000883	Senior Chemist	1.30	1.30	0.61	76,886 - 92,668	53,847
20000885	Senior Civil Engineer	2.44	2.44	2.44	79,328 - 95,915	232,736
20000890	Senior Civil Engineer	0.18	0.18	0.23	79,328 - 95,915	22,068
20000898	Senior Customer Services Representative	3.00	3.00	3.00	39,084 - 47,292	140,666
20000312	Senior Department Human Resources Analyst	0.18	0.00	0.00	61,322 - 74,128	-
20000400	Senior Drafting Aide	1.44	1.26	0.90	45,895 - 55,478	48,203
20000900	Senior Engineering Aide	11.00	11.00	11.00	45,895 - 55,478	593,270
20000015	Senior Management Analyst	3.69	3.56	3.45	61,322 - 74,128	253,276
90000015	Senior Management Analyst - Hourly	0.05	0.05	0.00	61,322 - 74,128	-
20000918	Senior Planner	0.67	0.67	0.50	70,042 - 84,688	42,337
20000920	Senior Planner	0.18	0.18	0.18	70,042 - 84,688	14,940
20000708	Senior Plant Technician Supervisor	0.18	0.18	0.18	62,053 - 74,859	13,201
20000055	Senior Wastewater Plant Operator	0.00	0.00	0.04	64,053 - 76,614	2,562
20000914	Senior Water Utility Supervisor	14.00	13.00	13.00	48,774 - 59,023	734,487
20000950	Stock Clerk	0.33	0.33	1.48	31,048 - 37,472	52,760
20000955	Storekeeper 1	0.33	0.33	1.02	35,753 - 42,887	43,746
20000956	Storekeeper 2	0.00	0.00	0.46	39,084 - 47,227	21,503
20000954	Storekeeper 3	0.00	0.00	0.23	41,125 - 49,462	9,456
20000313	Supervising Department Human Resources Analyst	0.36	0.36	0.36	68,971 - 83,561	29,451
20000995	Supervising Economist	0.23	0.23	0.05	68,971 - 83,561	4,176
20000990	Supervising Field Representative	0.50	0.50	0.50	38,361 - 46,149	23,074
20000970	Supervising Management Analyst	3.91	3.91	4.05	68,971 - 83,561	330,487
20000997	Supervising Meter Reader	1.00	1.00	1.00	38,482 - 46,196	46,079
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	3.00	68,885 - 83,539	234,710
21000177	Trainer	1.58	1.58	1.58	55,843 - 67,489	98,968
20001041	Training Supervisor	0.38	0.56	0.56	61,322 - 74,128	40,894

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001051	Utility Worker 1	38.00	43.00	42.00	31,542 - 37,494	1,469,873
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	8.00	56,896 - 68,971	474,871
20000325	Wastewater Pretreatment Inspector 3	4.00	4.00	4.00	62,676 - 75,933	287,437
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	1.00	62,676 - 75,933	75,933
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	75,374 - 91,468	91,468
20001063	Water Utility Supervisor	14.00	14.00	14.00	44,907 - 53,695	729,848
20001065	Water Utility Worker	31.00	31.00	31.00	34,421 - 40,975	1,227,419
20000756	Word Processing Operator	6.24	6.24	6.10	32,530 - 39,170	235,206
	Bilingual - Regular					22,861
	Budgeted Vacancy Savings					(1,179,582)
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					3,258
	Night Shift Pay					31,920
	Overtime Budgeted					2,883,693
	Plant/Tank Vol Cert Pay					42,600
	Reg Pay For Engineers					87,611
	Sick Leave - Hourly					6,431
	Special Pay Adjustment					1,388
	Split Shift Pay					14,579
	Termination Pay Annual Leave					46,624
	Vacation Pay In Lieu					25,530
FTE, Salaries, and Wages Subtotal		400.71	401.04	398.50		\$ 23,146,488

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 109,638	\$ 107,840	\$ 109,204	1,364
Flexible Benefits	3,456,893	4,199,685	4,253,881	54,196
Long-Term Disability	48,149	-	-	-

Public Utilities

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Medicare	297,252	262,278	277,922	15,644
Other Post-Employment Benefits	2,027,056	2,154,827	2,225,962	71,135
Retiree Medical Trust	10,977	10,491	13,709	3,218
Retirement 401 Plan	8,372	8,373	8,022	(351)
Retirement ADC	6,733,191	9,030,602	8,622,223	(408,379)
Retirement DROP	80,688	81,145	82,081	936
Risk Management Administration	353,050	362,863	383,071	20,208
Supplemental Pension Savings Plan	1,269,975	1,179,766	1,284,467	104,701
Unemployment Insurance	33,016	34,397	33,326	(1,071)
Workers' Compensation	612,580	677,243	548,260	(128,983)
Fringe Benefits Subtotal	\$ 15,040,835 \$	18,109,510 \$	17,842,128 \$	(267,382)
Total Personnel Expenditures		\$ 40,988,616		

Sewer Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Companion Unit Waiver Fee Pilot Addition of revenue related to reimbursements for Sewer Capacity Fees for the Companion Unit Waiver Fee Pilot.	0.00 \$	- \$	150,000
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	80,000
Total	0.00 \$	- \$	230,000

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 19,611,138 \$	16,080,000 \$	16,310,000 \$	230,000
Rev from Money and Prop	349,954	-	-	-
Total	\$ 19,961,091 \$	16,080,000 \$	16,310,000 \$	230,000

Public Utilities

Water Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Companion Unit Fee Waiver Pilot Addition of revenue related to reimbursements for Water Capacity Fees for the Companion Unit Waiver Fee Pilot.	0.00 \$	- \$	150,000
Total	0.00 \$	- \$	150,000

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 15,269,582 \$	12,000,000 \$	12,150,000 \$	150,000
Rev from Money and Prop	197,325	-	-	-
Total	\$ 15,466,907 \$	12,000,000 \$	12,150,000 \$	150,000

Water Utility Operating Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Utilities	\$ 467,671,397 \$	521,125,919 \$	542,646,439 \$	21,520,520
Total	\$ 467,671,397 \$	521,125,919 \$	542,646,439 \$	21,520,520

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Utilities	781.83	791.02	784.18	(6.84)
Total	781.83	791.02	784.18	(6.84)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Purchases Addition of non-personnel expenditures for the increase in fixed water purchase costs from the San Diego County Water Authority.	0.00 \$	19,327,888 \$	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	10,378,822	-
Pure Water Program Addition of non-personnel expenditures to support the Pure Water Program.	0.00	5,535,436	-
Dam and Reservoir Outlet Tower Condition Assessments Addition of non-personnel expenditures for condition assessments associated with Dams and Outlet Towers.	0.00	2,500,000	-
Advanced Metering Infrastructure Project Addition of non-personnel expenditures to support the Advanced Metering Infrastructure (AMI) Project.	0.00	1,283,550	-
Water Programmatic Condition Assessments Addition of non-personnel expenditures for condition assessments associated with programmatic water pipelines and project planning.	0.00	1,100,000	-
Addition of Non-Personnel Expenditures Addition of ongoing non-personnel expenditures for consultant services necessary to evaluate and improve customer support services.	0.00	560,000	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	378,546	-
Parkway Strips Replacement Pilot Project Addition of non-personnel expenditures to support the implementation of the Parkway Strips Replacement Pilot Project.	0.00	200,000	-
Water Meter Test Bench Addition of non-personnel expenditures to upgrade the water meter test bench to be used for water meter accuracy tests.	0.00	200,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	196,872	-
Feasibility Studies Addition of non-personnel expenditures related to storm water capture and use feasibility studies.	0.00	150,000	-
Senior Water Distribution Operations Supervisor Addition of 1.00 Senior Water Distribution Operations Supervisor to drive efficiencies in operations and maintenance within SWDOS.	1.00	127,046	-
Pure Water Support Addition of 0.57 Senior Water Operations Supervisor and 0.57 Plant Process Control Supervisor to support the Pure Water Program.	1.14	113,967	-
Reimbursement to Parks and Recreation for Sr. Park Ranger Addition of non-personnel expenditures for the reimbursement to the Parks and Recreation Department for allocated costs to support the San Diego River Park Master Plan.	0.00	88,350	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
IAM Consultant Services Addition of non-personnel expenditures to support the Infrastructure Asset Management (IAM) system.	0.00	78,760	-
Addition of Program Manager Addition of 0.47 Program Manager to support the External Affairs Section.	0.47	69,233	-
Public Liability Claims Management Program Support Addition of non-personnel expenditures associated with the Supervising Claims Representative position in the Risk Management Department to support the Public Liability Claims Management Program.	0.00	58,618	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	48,384	-
Addition of Assistant Chemist Addition of 0.25 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit.	0.25	22,401	-
Government Affairs Support Transfer of 0.49 Program Manager to Government Affairs from the Public Utilities Department to support water related policies and issues.	(0.49)	(72,176)	-
Reduction of Building Maintenance Technician and Clerical Assistant 2 Reduction of 1.00 Building Maintenance Technician and 1.00 Clerical Assistant 2 due to operational efficiencies.	(2.00)	(112,738)	-
Reduction of Capital Expenditures Reduction of capital expenditures based on historical savings.	0.00	(1,446,581)	-
Public Utilities Restructure Reallocation among funds as a result of departmental efficiency efforts.	(7.21)	(1,733,749)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,455,403)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with contractual expenditures based on historical budgetary savings.	0.00	(2,557,259)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(12,519,447)	(1,758,644)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(17,768,463)
Total	(6.84) \$	21,520,520 \$	(19,527,107)

Public Utilities

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 43,162,203	\$ 45,042,888	\$ 46,598,091	1,555,203
Fringe Benefits	29,903,305	36,376,882	34,228,953	(2,147,929)
PERSONNEL SUBTOTAL	73,065,509	81,419,770	80,827,044	(592,726)
NON-PERSONNEL				
Supplies	\$ 210,834,069	\$ 231,825,714	\$ 248,247,328	16,421,614
Contracts	94,639,374	106,966,132	112,542,365	5,576,233
Information Technology	4,946,008	9,948,244	7,492,841	(2,455,403)
Energy and Utilities	11,867,075	12,808,692	14,409,864	1,601,172
Other	2,644,703	2,700,692	2,893,335	192,643
Contingencies	-	3,500,000	3,500,000	-
Transfers Out	58,082,251	67,132,452	70,175,663	3,043,211
Capital Expenditures	1,252,545	4,613,589	2,347,365	(2,266,224)
Debt	10,339,862	210,634	210,634	-
NON-PERSONNEL SUBTOTAL	394,605,888	439,706,149	461,819,395	22,113,246
Total	\$ 467,671,397	\$ 521,125,919	\$ 542,646,439	21,520,520

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 499,909,229	\$ 524,028,635	\$ 555,532,191	31,503,556
Fines Forfeitures and Penalties	811	-	-	-
Other Revenue	71,848,019	117,345,000	93,607,200	(23,737,800)
Rev from Federal Agencies	3,359,200	3,650,000	90,000	(3,560,000)
Rev from Money and Prop	7,853,872	6,458,100	6,438,000	(20,100)
Rev from Other Agencies	1,615,941	1,191,000	74,500	(1,116,500)
Transfers In	8,164,473	63,397,300	40,801,037	(22,596,263)
Total	\$ 592,751,545	\$ 716,070,035	\$ 696,542,928	(19,527,107)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.49	0.49	0.49	\$ 63,622 - 76,908	\$ 37,680

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000102	Accountant 4	0.49	0.49	0.49	71,558 - 95,366	46,729
90000102	Accountant 4 - Hourly	0.17	0.17	0.17	71,558 - 95,366	16,212
20000011	Account Clerk	5.29	4.80	5.40	32,530 - 39,170	206,241
20000012	Administrative Aide 1	2.88	3.37	3.44	38,181 - 46,002	154,388
20000024	Administrative Aide 2	13.77	14.75	14.70	43,983 - 53,028	750,444
20000057	Assistant Chemist	13.00	15.00	15.06	57,647 - 70,020	1,018,998
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	51,825 - 62,461	31,230
20001140	Assistant Department Director	1.48	1.48	1.44	32,788 - 179,712	208,243
20001202	Assistant Deputy Director	0.00	1.00	1.00	23,764 - 142,455	83,109
20000070	Assistant Engineer-Civil	27.61	26.23	23.42	59,775 - 72,022	1,561,861
21000176	Assistant Engineer-Corrosion	1.00	1.00	1.00	59,775 - 72,022	72,022
20000087	Assistant Engineer-Mechanical	0.23	0.23	0.23	59,775 - 72,022	13,752
20000041	Assistant Management Analyst	0.49	0.49	0.47	45,938 - 55,843	26,253
20001228	Assistant Metropolitan Wastewater Director	0.49	0.49	0.47	32,788 - 179,712	67,967
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	36,097 - 43,037	338,696
20000140	Associate Chemist	4.25	6.25	6.79	66,453 - 80,452	514,749
20000311	Associate Department Human Resources Analyst	2.45	0.98	0.94	55,843 - 67,489	63,410
20000143	Associate Engineer-Civil	20.46	22.24	18.80	68,821 - 83,109	1,536,162
20000145	Associate Engineer-Civil	1.72	1.97	1.92	68,821 - 83,109	157,161
90000143	Associate Engineer-Civil - Hourly	0.00	0.00	0.35	68,821 - 83,109	26,471
20000350	Associate Engineer-Corrosion	2.00	2.00	2.00	68,821 - 83,109	166,218
20000150	Associate Engineer-Electrical	0.46	0.46	1.46	68,821 - 83,109	117,643
20000154	Associate Engineer-Mechanical	0.23	0.23	0.23	68,821 - 83,109	19,115
20000119	Associate Management Analyst	22.41	22.32	22.16	55,843 - 67,489	1,362,987
20000132	Associate Management Analyst	0.49	0.49	0.49	55,843 - 67,489	27,358
20000134	Associate Management Analyst	0.49	0.49	0.47	55,843 - 67,489	31,705
90000119	Associate Management Analyst - Hourly	0.22	0.22	0.00	55,843 - 67,489	-
20000162	Associate Planner	1.99	2.20	2.76	60,791 - 73,453	189,002

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000655	Biologist 2	8.00	8.00	7.27	55,499 - 67,489	480,453
20000648	Biologist 3	3.25	3.25	3.75	64,051 - 77,544	270,165
20000649	Biologist 3	0.42	0.42	0.76	64,051 - 77,544	52,083
20000201	Building Maintenance Supervisor	0.00	0.49	0.49	63,901 - 77,265	37,104
20000205	Building Service Supervisor	0.33	0.33	0.80	47,227 - 57,111	45,681
20000224	Building Service Technician	0.33	1.33	0.80	34,421 - 40,975	32,781
20000234	Carpenter	1.00	1.00	1.00	44,885 - 53,716	53,716
20000266	Cashier	2.50	2.50	2.50	32,530 - 39,170	93,818
20000236	Cement Finisher	1.00	1.00	1.00	46,568 - 55,820	55,820
20000539	Clerical Assistant 2	8.47	9.47	8.95	30,919 - 37,257	322,225
20000306	Code Compliance Officer	5.56	5.56	6.56	38,461 - 46,282	267,231
20000307	Code Compliance Supervisor	1.89	1.00	1.00	44,305 - 53,028	51,967
20000829	Compliance and Metering Manager	1.00	1.00	1.00	75,868 - 91,768	91,762
20000545	Contracts Processing Clerk	0.49	0.49	0.47	34,056 - 41,125	19,333
20000801	Customer Information and Billing Manager	1.00	1.00	1.00	75,868 - 91,768	90,914
20000369	Customer Services Representative	22.50	22.50	22.75	34,056 - 41,125	898,513
90000369	Customer Services Representative - Hourly	2.00	2.00	2.20	34,056 - 41,125	81,967
20000366	Customer Services Supervisor	2.00	2.00	2.00	59,689 - 72,087	143,633
20001168	Deputy Director	5.19	6.19	6.00	48,516 - 178,445	748,873
20000434	Electronics Technician	0.49	0.49	0.49	48,645 - 58,400	28,425
20000430	Equipment Operator 2	11.00	11.00	11.00	42,715 - 51,095	548,207
20000418	Equipment Technician 1	13.00	13.00	11.00	37,193 - 44,563	479,928
20000423	Equipment Technician 2	2.00	1.00	1.00	40,803 - 48,645	48,645
20000924	Executive Secretary	0.49	0.49	0.47	44,993 - 54,404	23,942
20000461	Field Representative	22.45	22.45	21.00	33,390 - 40,201	837,068
90000461	Field Representative - Hourly	1.63	1.63	3.78	33,390 - 40,201	139,208
20000184	Fleet Parts Buyer	0.00	0.00	0.47	46,110 - 55,843	26,253
20000822	Golf Course Manager	2.00	2.00	2.00	61,451 - 74,128	146,032
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	38,804 - 46,797	44,849
20000513	Hydrography Aide	1.00	1.00	0.00	43,940 - 52,942	-

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000178	Information Systems Administrator	0.47	0.47	0.47	75,890 - 91,919	35,654
20000290	Information Systems Analyst 2	3.32	3.32	3.38	55,843 - 67,489	213,525
20000293	Information Systems Analyst 3	3.79	3.79	3.86	61,322 - 74,128	286,055
20000998	Information Systems Analyst 4	1.88	1.88	1.92	68,971 - 83,561	160,424
20000999	Information Systems Analyst 4	1.00	1.00	1.00	68,971 - 83,561	83,561
20000377	Information Systems Technician	0.50	0.50	0.50	43,983 - 53,028	25,689
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	58,271 - 70,475	69,065
20000515	Instrumentation and Control Technician	8.00	8.00	8.00	53,609 - 64,352	511,599
20000497	Irrigation Specialist	4.67	4.67	5.00	39,062 - 46,754	225,143
20000590	Laboratory Technician	10.00	10.00	10.00	43,537 - 52,587	499,127
90000589	Laborer - Hourly	8.00	8.00	8.52	30,145 - 35,904	279,906
90000579	Lake Aide 1 - Hourly	0.70	0.70	0.70	24,258 - 28,684	20,079
20000564	Lake Aide 2	12.00	12.00	12.00	28,512 - 33,755	385,523
20000616	Lakes Program Manager	1.00	1.00	1.00	75,890 - 91,876	91,876
90001073	Management Intern - Hourly	9.80	9.47	7.42	25,075 - 30,167	204,547
20000624	Marine Biologist 2	0.00	0.00	0.27	57,581 - 70,020	15,542
20000622	Marine Mechanic	1.00	1.00	1.00	45,830 - 54,962	54,962
20000634	Organization Effectiveness Specialist 2	1.47	1.38	1.38	55,843 - 67,489	87,431
20000627	Organization Effectiveness Specialist 3	0.89	0.98	0.98	61,322 - 74,128	72,652
20000639	Organization Effectiveness Supervisor	0.98	0.49	0.49	68,971 - 83,561	40,947
20000667	Painter	0.00	0.00	1.41	42,973 - 51,610	71,179
20000680	Payroll Specialist 2	4.90	4.90	4.80	36,647 - 44,245	203,552
20000173	Payroll Supervisor	0.98	0.98	0.96	42,021 - 50,896	48,868
20000701	Plant Process Control Electrician	5.00	5.00	5.00	53,609 - 64,352	294,322
20000703	Plant Process Control Supervisor	1.00	2.00	2.57	58,271 - 70,475	161,961
20000705	Plant Process Control Supervisor	1.49	2.49	2.49	58,271 - 70,475	172,767
21000184	Principal Backflow & Cross Connection Specialist	0.89	1.78	3.00	51,653 - 62,547	166,688

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000740	Principal Drafting Aide	1.38	1.38	2.36	51,653 - 62,547	136,326
20000743	Principal Engineering Aide	6.33	6.12	4.73	51,653 - 62,547	293,975
20000746	Principal Engineering Aide	2.00	2.00	0.00	51,653 - 62,547	-
21000350	Principle Corrosion Engineering Aide	0.00	0.00	2.00	51,653 - 62,547	121,453
20001222	Program Manager	7.47	8.58	7.67	48,516 - 178,445	860,651
20000760	Project Assistant	0.21	0.21	0.87	59,775 - 72,022	56,665
20000761	Project Officer 1	0.42	0.42	0.76	68,821 - 83,109	61,932
20000763	Project Officer 2	0.44	0.44	1.10	79,328 - 95,915	97,366
20000766	Project Officer 2	1.38	1.78	1.50	79,328 - 95,915	140,143
20000768	Property Agent	0.89	0.89	1.00	61,322 - 74,128	72,645
20000783	Public Information Clerk	2.87	1.87	1.94	32,530 - 39,170	75,366
20001150	Public Utilities Director	0.49	0.49	0.47	61,107 - 231,494	87,396
20000373	Ranger/Diver 1	3.00	3.00	3.00	46,252 - 55,805	163,692
90000373	Ranger/Diver 1 - Hourly	0.35	0.35	0.00	46,252 - 55,805	-
20000375	Ranger/Diver 2	2.00	2.00	2.00	50,757 - 61,329	122,658
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	55,777 - 67,438	67,438
20000559	Recycling Program Manager	0.89	0.89	0.00	79,263 - 95,958	-
20000560	Recycling Program Manager	0.40	0.00	0.47	79,263 - 95,958	37,261
20000840	Reservoir Keeper	8.00	8.00	8.00	41,340 - 49,397	383,459
20001042	Safety and Training Manager	1.47	1.47	1.41	68,971 - 83,561	115,096
20000847	Safety Officer	0.98	0.98	0.49	59,818 - 72,237	34,692
20000850	Safety Officer	0.00	0.00	0.47	59,818 - 72,237	31,951
20000854	Safety Representative 2	4.74	4.74	4.68	52,126 - 63,041	288,551
20000869	Senior Account Clerk	0.80	0.80	0.90	37,257 - 44,950	39,629
21000183	Senior Backflow & Cross Connection Specialist	13.34	12.45	7.00	45,895 - 55,478	361,808
20000828	Senior Biologist	1.39	0.50	0.50	74,128 - 89,319	44,654
20000883	Senior Chemist	1.25	1.25	1.36	76,886 - 92,668	121,757
20000885	Senior Civil Engineer	4.69	4.69	3.80	79,328 - 95,915	355,652
20000890	Senior Civil Engineer	0.49	0.49	0.47	79,328 - 95,915	45,082
90000885	Senior Civil Engineer - Hourly	0.35	0.00	0.00	79,328 - 95,915	-
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	79,328 - 95,915	95,915
20000898	Senior Customer Services Representative	3.00	3.00	3.00	39,084 - 47,292	140,679

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000312	Senior Department Human Resources Analyst	0.49	0.00	0.00	61,322 - 74,128	-
20000400	Senior Drafting Aide	3.92	3.43	2.45	45,895 - 55,478	131,213
20000015	Senior Management Analyst	10.61	11.95	11.48	61,322 - 74,128	808,744
90000015	Senior Management Analyst - Hourly	0.22	0.22	0.00	61,322 - 74,128	-
20000918	Senior Planner	1.99	1.99	2.38	70,042 - 84,688	193,950
20000920	Senior Planner	2.27	1.38	1.49	70,042 - 84,688	120,430
20000708	Senior Plant Technician Supervisor	0.49	1.49	1.49	62,053 - 74,859	98,007
21000178	Senior Water Distribution Operations Supervisor	1.00	1.00	2.00	79,843 - 96,603	193,206
20001060	Senior Water Operations Supervisor	3.00	3.00	3.57	79,843 - 96,603	325,178
20000950	Stock Clerk	0.33	0.33	2.68	31,048 - 37,472	97,161
20000955	Storekeeper 1	0.33	0.33	1.74	35,753 - 42,887	74,630
20000956	Storekeeper 2	0.00	0.00	0.94	39,084 - 47,227	43,953
20000954	Storekeeper 3	0.00	0.00	0.47	41,125 - 49,462	19,333
90000964	Student Engineer - Hourly	1.94	1.84	1.46	27,589 - 33,068	45,494
20000313	Supervising Department Human Resources Analyst	0.98	0.98	0.98	68,971 - 83,561	80,195
20000995	Supervising Economist	0.36	0.36	0.90	68,971 - 83,561	75,209
20000990	Supervising Field Representative	1.39	1.39	1.50	38,361 - 46,149	69,224
20000970	Supervising Management Analyst	8.08	8.58	9.19	68,971 - 83,561	732,324
20000985	Supervising Management Analyst	0.89	0.89	1.00	68,971 - 83,561	83,561
20000997	Supervising Meter Reader	2.00	2.00	2.00	38,482 - 46,196	89,075
21000177	Trainer	3.44	3.44	3.44	55,843 - 67,489	216,714
20001041	Training Supervisor	0.40	0.89	0.89	61,322 - 74,128	64,993
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	56,574 - 67,532	67,532
20000316	Water Distribution Operator	6.00	6.00	6.00	49,204 - 58,744	340,574
20001059	Water Operations Supervisor	3.00	3.00	3.00	70,282 - 83,990	249,520
20001061	Water Plant Operator	24.00	24.00	24.00	61,086 - 73,032	1,676,591
20000932	Water Production Superintendent	2.00	4.00	4.00	84,270 - 101,931	372,402

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
90000932	Water Production Superintendent - Hourly	0.35	0.35	0.35	84,270 - 101,931	35,676
20000006	Water Systems District Manager	3.00	3.00	3.00	64,567 - 77,609	232,827
20000003	Water Systems Technician 3	199.00	200.00	198.00	42,822 - 51,138	8,872,878
20000004	Water Systems Technician 4	55.00	54.00	51.00	49,204 - 58,744	2,946,425
20000005	Water Systems Technician Supervisor	18.00	18.00	18.00	56,574 - 67,532	1,196,768
20001058	Welder	2.00	2.00	2.00	45,830 - 54,962	109,924
20000756	Word Processing Operator	11.55	10.66	11.55	32,530 - 39,170	425,857
	AWWA WDP Cert Pay					36,192
	Backflow Cert					10,400
	Bilingual - Regular					40,396
	Budgeted Vacancy Savings					(2,553,972)
	Cross Connection Cert					10,400
	Emergency Medical Tech					30,142
	Exceptional Performance Pay- Classified					18,949
	Exceptional Performance Pay- Unclassified					1,832
	Geographic Info Cert Pay					6,840
	Night Shift Pay					22,666
	Overtime Budgeted					4,076,770
	Plant/Tank Vol Cert Pay					27,512
	Reg Pay For Engineers					235,195
	Sick Leave - Hourly					18,725
	Special Pay Adjustment					1,057
	Split Shift Pay					87,528
	Termination Pay Annual Leave					116,633
	Vacation Pay In Lieu					370,540
	Welding Certification					7,780
FTE, Salaries, and Wages Subtotal		781.83	791.02	784.18		\$ 46,598,091

Public Utilities

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 224,271	\$ 223,881	\$ 204,678	(19,203)
Flexible Benefits	6,804,734	8,288,923	8,292,218	3,295
Long-Term Disability	101,187	-	-	-
Medicare	605,828	548,830	578,242	29,412
Other Post-Employment Benefits	4,010,821	4,267,562	4,335,433	67,871
Retiree Medical Trust	27,435	25,968	32,889	6,921
Retirement 401 Plan	26,485	23,993	23,652	(341)
Retirement ADC	13,432,840	18,209,424	16,207,803	(2,001,621)
Retirement DROP	151,258	145,939	181,612	35,673
Risk Management Administration	699,697	718,961	745,013	26,052
Supplemental Pension Savings Plan	2,553,443	2,469,097	2,655,845	186,748
Unemployment Insurance	69,192	71,391	69,724	(1,667)
Workers' Compensation	1,196,114	1,382,913	901,844	(481,069)
Fringe Benefits Subtotal	\$ 29,903,305	\$ 36,376,882	\$ 34,228,953	(2,147,929)
Total Personnel Expenditures		\$	80,827,044	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Municipal Sewer Revenue Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year ¹	\$ 158,297,402	\$ 75,942,901	\$ 1,857,011
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s) ²	-	12,980,830	128,232,766
Continuing Appropriation - CIP	135,519,275	169,883,012	185,378,223
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	48,279,555	48,279,555	46,017,835
Rate Stabilization Reserve	65,250,000	65,250,000	65,250,000
Pension Stabilization Reserve	1,693,461	1,693,461	-
Employee Efficiency Incentive Reserve	4,770,284	-	-
TOTAL BALANCE AND RESERVES	\$ 418,809,976	\$ 379,029,759	\$ 431,735,834
REVENUE			
Charges for Services	\$ 381,651,989	\$ 376,029,088	\$ 382,906,622
Fines Forfeitures and Penalties	1,327	-	-
Other Revenue	1,517,668	100,000	100,000
Revenue from Federal Agencies	1,580,800	1,350,000	-
Revenue from Other Agencies	55,301	-	-
Revenue from Use of Money and Property	5,027,177	3,410,400	3,440,000
Transfers In	6,942,874	10,889,900	62,734,145
TOTAL REVENUE	\$ 396,777,136	\$ 391,779,388	\$ 449,180,767
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 815,587,112	\$ 770,809,147	\$ 880,916,601
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 118,543,919	\$ 130,212,336	\$ 213,757,647
TOTAL CIP EXPENSE	\$ 118,543,919	\$ 130,212,336	\$ 213,757,647
OPERATING EXPENSE			
Personnel Expenses	\$ 50,484,786	\$ 51,657,709	\$ 55,313,223
Fringe Benefits	33,537,363	39,913,379	40,211,460
Supplies	32,267,531	27,089,338	26,425,395
Contracts	74,248,971	83,160,136	90,929,650
Information Technology	6,651,390	11,238,144	9,775,763
Energy and Utilities	22,370,227	22,027,985	22,193,976
Other Expenses	322,731	430,791	427,387
Transfers Out	107,588,437	108,734,086	110,325,437
Capital Expenditures	3,154,777	4,211,344	3,274,096
Debt Expenses	368,051	221,332	221,311
CIP Contingency	-	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 330,994,265	\$ 352,184,244	\$ 362,597,698
TOTAL EXPENSE	\$ 449,538,184	\$ 482,396,580	\$ 576,355,345
RESERVES			
Continuing Appropriation – CIP ¹	\$ 169,883,012	\$ 169,883,012	\$ 180,602,637

Public Utilities

Municipal Sewer Revenue Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
Capital Reserve	5,000,000	5,000,000	10,000,000
Operating Reserve / Contingency	48,279,555	48,279,555	48,279,555
Rate Stabilization Reserve	65,250,000	65,250,000	65,250,000
Pension Stabilization Reserve	1,693,461	-	429,065
TOTAL RESERVES	\$ 290,106,028	\$ 288,412,567	\$ 304,561,257
BALANCE	\$ 75,942,901	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 815,587,112	\$ 770,809,147	\$ 880,916,601

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

¹Continuing appropriations and any required additional funding will be generated through a variety of potential financing proceeds such as commercial paper, State Revolving Fund loan(s), bonds, and grants.

²Sewer Fund use of pay-go (ending cash & equivalents balance of \$375.7M for FY17) or need for current and future fiscal years financing proceeds for CIP expenditures. Financing proceeds may include future SRF (Council authorization for \$508M in Pure Water loans - O-20865/O-20866/O-20874), bonds, grants, etc. to fund current year and multi-year construction contract awards.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Continuing Appropriation - CIP	\$ 148,546,395	\$ 122,065,612	\$ 172,978,824
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	40,107,594	40,107,594	40,107,594
Rate Stabilization Reserve	38,617,000	62,117,000	62,117,000
Secondary Purchase Reserve	13,581,572	14,343,541	15,228,629
Pension Stabilization Reserve	1,487,358	1,487,358	-
Employee Efficiency Incentive Reserve	1,514,961	-	-
TOTAL BALANCE AND RESERVES	\$ 248,854,880	\$ 245,121,105	\$ 295,432,047
REVENUE			
Charges for Services	\$ 515,178,811	\$ 536,028,635	\$ 567,682,191
Fines Forfeitures and Penalties	811	-	-
Other Revenue	71,848,019	117,345,000	93,607,200
Revenue from Federal Agencies	3,359,200	3,650,000	90,000
Revenue from Other Agencies	1,615,941	1,191,000	74,500
Revenue from Use of Money and Property	8,051,196	6,458,100	6,438,000
Transfers In	8,164,473	63,397,300	40,801,037
TOTAL REVENUE	\$ 608,218,451	\$ 728,070,035	\$ 708,692,928
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 857,073,332	\$ 973,191,140	\$ 1,004,124,975
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 144,280,829	\$ 243,082,290	\$ 262,568,145
TOTAL CIP EXPENSE	\$ 144,280,829	\$ 243,082,290	\$ 262,568,145
OPERATING EXPENSE			
Personnel Expenses	\$ 43,162,204	\$ 45,042,888	\$ 46,598,091
Fringe Benefits	29,903,305	36,376,882	34,228,953
Supplies	210,834,069	231,825,714	248,247,328
Contracts	94,639,374	106,966,132	112,542,365
Information Technology	4,946,008	9,948,244	7,492,841
Energy and Utilities	11,867,076	12,808,692	14,409,864
Other Expenses	2,696,191	2,700,692	2,893,335
Transfers Out	58,030,763	67,132,452	70,175,663
Capital Expenditures	1,252,545	4,613,589	2,347,365
Debt Expenses	10,339,862	210,634	210,634
CIP Contingency	-	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 467,671,398	\$ 521,125,919	\$ 542,646,439
TOTAL EXPENSE	\$ 611,952,227	\$ 764,208,209	\$ 805,214,584
RESERVES			
Continuing Appropriation – CIP ¹	\$ 122,065,612	\$ 86,529,708	\$ 74,918,949
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	40,107,594	40,107,594	40,107,594

Public Utilities

Water Utility Operating Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
Rate Stabilization Reserve	62,117,000	62,117,000	62,117,000
Secondary Purchase Reserve	14,343,541	15,228,629	16,388,302
Pension Stabilization Reserve	1,487,358	-	378,546
TOTAL RESERVES	\$ 245,121,105	\$ 208,982,931	\$ 198,910,391
BALANCE¹	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 857,073,332	\$ 973,191,140	\$ 1,004,124,975

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

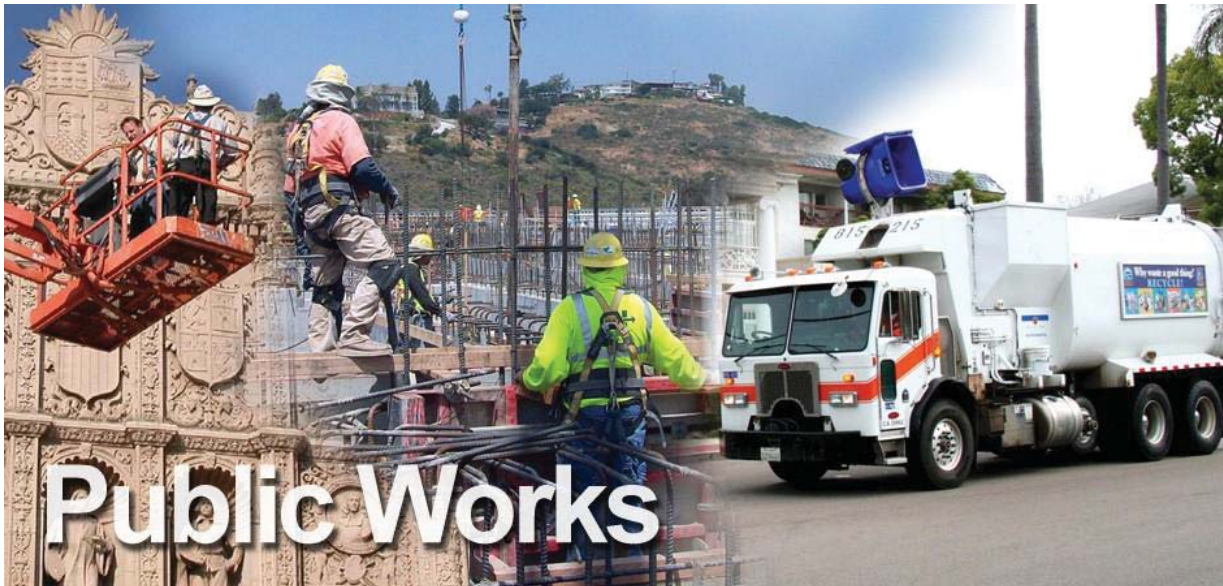
¹Continuing appropriations and any required additional funding will be generated through a variety of potential financing proceeds such as commercial paper, State Revolving Fund loan(s), Water Infrastructure Innovation Act loan(s), bonds, and grants.

Public Works



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Public Works



Department Description

The Public Works Department is comprised of three operational groups: Contracts Division, Engineering & Capital Projects (E&CP) Branch, and General Services Branch.

The Contracts Division is responsible for procurement of the Capital Improvement Program (CIP) construction, minor repairs, and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting City CIP needs. The Division manages the centralized advertising and award of CIP-related construction contracts and professional services in conformance with the City's Charter and Municipal Code.

The E&CP Branch activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. This branch provides a full range of engineering services for the City's capital investments in its various types of infrastructure. E&CP is responsible for planning, designing, project and construction management of public improvement projects; quality assurance and inspection of public and private work permitted in the right-of-way; and surveying and materials testing. E&CP supports a broad range of projects including Pure Water; libraries; fire, lifeguard, and police stations; parks and recreation centers, including outdoor lighting; street lights and traffic signals; street and sidewalk improvements, bikeways and other transportation projects; drainage and flood control facilities; water and sewer pipelines, treatment plants, and pump stations; and undergrounded utilities. E&CP is also responsible for asset management of citywide survey monumentation.

The General Services Branch is comprised of the following sections: Department Administration and Facilities Division, which provides a range of services including citywide facilities maintenance and repair and internally supports the Department's information technology, fiscal, training, outreach, and administrative activities.

The Department's mission is:

To deliver high quality public infrastructure systems by cultivating expertise and leveraging our engineering responsibility in a collaborative environment.

Public Works

The Department's vision is:

To be the innovative industry leader in developing public infrastructure systems.

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure and related services

- Maintain facilities
- Provide high quality customer service

Goal 2: Provide timely and efficient delivery of projects

- Deliver capital projects on time
- Deliver capital projects within budget
- Produce high quality capital projects

Goal 3: Effect change and promote innovation

- Establish common goals with other City departments
- Partner with City departments to improve organizational effectiveness
- Engage regularly with industries that support City infrastructure
- Explore and utilize new technology in information management

Goal 4: Increase departmental effectiveness and resiliency and expand individual employee expertise

- Provide training opportunities for staff
- Retain the workforce
- Actively recruit
- Support a positive culture/organization

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of preventative maintenance activities of overall facilities maintenance activities	30%	16%	20%	30%	20%
Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule	80.0 %	79.3 %	80.0 %	74.0 %	80.0 %
Average number of days to award contracts	90	77	90	98	90
Percentage difference between total combined actual expenditures versus total combined estimated expenditures	5.0%	0.0 %	5.0 %	0.0 %	5.0 %
Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors	N/A	N/A	4.0%	3.6%	4.0%

Public Works - Contracts

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	21.00	21.00	29.00	8.00
Personnel Expenditures	\$ 1,758,149	\$ 2,268,443	\$ 2,968,746	\$ 700,303
Non-Personnel Expenditures	97,482	71,330	446,872	375,542
Total Department Expenditures	\$ 1,855,631	\$ 2,339,773	\$ 3,415,618	\$ 1,075,845
Total Department Revenue	\$ 1,261,348	\$ 1,181,777	\$ 3,415,618	\$ 2,233,841

General Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Works - Contracts	\$ 1,855,631	\$ 2,339,773	- \$	(2,339,773)
Total	\$ 1,855,631	\$ 2,339,773	- \$	(2,339,773)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Works - Contracts	21.00	21.00	0.00	(21.00)
Total	21.00	21.00	0.00	(21.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Works-Contracts Restructure	(21.00)	\$ (2,339,773)	\$ (1,181,777)
Transfer of 21.00 FTE, associated non-personnel expenditures, and revenue from the Public Works-Contracts General Fund to the Engineering & Capital Projects Fund.			
Total	(21.00)	\$ (2,339,773)	\$ (1,181,777)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				

¹ In the Fiscal Year 2019 Adopted Budget, the budget for the General Fund was transferred to the Engineering & Capital Projects Fund in the Public Works-Contracts Department.

Public Works - Contracts

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Personnel Cost	\$ 1,062,561	\$ 1,271,226	\$ -	(1,271,226)
Fringe Benefits	695,588	997,217	-	(997,217)
PERSONNEL SUBTOTAL	1,758,149	2,268,443	-	(2,268,443)
NON-PERSONNEL				
Supplies	\$ 8,629	\$ 12,100	\$ -	(12,100)
Contracts	70,876	55,619	-	(55,619)
Information Technology	17,839	3,000	-	(3,000)
Energy and Utilities	139	111	-	(111)
Other	-	500	-	(500)
NON-PERSONNEL SUBTOTAL	97,482	71,330	-	(71,330)
Total	\$ 1,855,631	\$ 2,339,773	\$ -	(2,339,773)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,256,309	\$ 1,181,777	\$ -	(1,181,777)
Other Revenue	5,038	-	-	-
Total	\$ 1,261,348	\$ 1,181,777	\$ -	(1,181,777)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	3.00	3.00	0.00	\$ 38,181 - 46,002	\$ -
20000024	Administrative Aide 2	1.00	1.00	0.00	43,983 - 53,028	-
20000071	Assistant Engineer-Civil	7.00	7.00	0.00	59,775 - 72,022	-
20000145	Associate Engineer-Civil	2.00	2.00	0.00	68,821 - 83,109	-
20000119	Associate Management Analyst	1.00	1.00	0.00	55,843 - 67,489	-
20000539	Clerical Assistant 2	2.00	2.00	0.00	30,919 - 37,257	-
20000545	Contracts Processing Clerk	1.00	1.00	0.00	34,056 - 41,125	-
20001168	Deputy Director	1.00	1.00	0.00	48,516 - 178,445	-
20000890	Senior Civil Engineer	2.00	2.00	0.00	79,328 - 95,915	-
20000015	Senior Management Analyst	1.00	1.00	0.00	61,322 - 74,128	-
FTE, Salaries, and Wages Subtotal		21.00	21.00	0.00	\$	-

Public Works - Contracts

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,760	\$ 8,772	\$ -	(8,772)
Flexible Benefits	167,858	238,571	-	(238,571)
Long-Term Disability	2,759	-	-	-
Medicare	16,536	18,455	-	(18,455)
Other Post-Employment Benefits	91,494	120,020	-	(120,020)
Retiree Medical Trust	1,280	1,588	-	(1,588)
Retirement 401 Plan	2,125	2,607	-	(2,607)
Retirement ADC	320,487	499,120	-	(499,120)
Retirement DROP	60	-	-	-
Risk Management Administration	15,944	20,220	-	(20,220)
Supplemental Pension Savings Plan	57,567	69,952	-	(69,952)
Unemployment Insurance	1,910	2,277	-	(2,277)
Workers' Compensation	9,808	15,635	-	(15,635)
Fringe Benefits Subtotal	\$ 695,588	\$ 997,217	\$ -	(997,217)
Total Personnel Expenditures		\$ -	\$ -	

Engineering & Capital Projects Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Works - Contracts	\$ -	\$ -	\$ 3,415,618	3,415,618
Total	\$ -	\$ -	\$ 3,415,618	3,415,618

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Public Works - Contracts	0.00	0.00	29.00	29.00
Total	0.00	0.00	29.00	29.00

Public Works - Contracts

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Works-Contracts Restructure Transfer of 21.00 FTE positions, associated non-personnel expenditures, and revenue from the Public Works-Contracts General Fund to the Engineering & Capital Projects Fund.	21.00 \$	2,361,113 \$	1,181,777
Constructions and Repair Addition of 6.00 FTE positions and associated non-personnel expenditures to optimize contractual management and oversight.	6.00	580,708	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	358,076	-
Public Works-Contracts Restructure Transfer of 2.00 FTE positions and non-personnel expenditures from the Public Works-Engineering & Capital Projects Department.	2.00	87,065	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	28,656	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	2,233,841
Total	29.00 \$	3,415,618 \$	3,415,618

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	1,828,170 \$	1,828,170
Fringe Benefits	-	-	1,140,576	1,140,576
PERSONNEL SUBTOTAL	-	-	2,968,746	2,968,746
NON-PERSONNEL				
Supplies	\$ -	\$ -	40,660 \$	40,660
Contracts	-	-	47,636	47,636
Information Technology	-	-	358,076	358,076
Other	-	-	500	500
NON-PERSONNEL SUBTOTAL	-	-	446,872	446,872
Total	\$ -	\$ -	3,415,618 \$	3,415,618

Public Works - Contracts

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ -	\$ -	\$ 3,415,618	\$ 3,415,618
Total	\$ -	\$ -	\$ 3,415,618	\$ 3,415,618

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	2.00	\$ 38,181 - 46,002	\$ 84,183
20000024	Administrative Aide 2	0.00	0.00	1.00	43,983 - 53,028	46,094
20000071	Assistant Engineer-Civil	0.00	0.00	14.00	59,775 - 72,022	923,322
20000145	Associate Engineer-Civil	0.00	0.00	3.00	68,821 - 83,109	225,011
20000119	Associate Management Analyst	0.00	0.00	1.00	55,843 - 67,489	67,489
20000539	Clerical Assistant 2	0.00	0.00	2.00	30,919 - 37,257	73,955
20001168	Deputy Director	0.00	0.00	1.00	48,516 - 178,445	123,960
20000760	Project Assistant	0.00	0.00	1.00	59,775 - 72,022	59,775
20000890	Senior Civil Engineer	0.00	0.00	3.00	79,328 - 95,915	269,803
20000015	Senior Management Analyst	0.00	0.00	1.00	61,322 - 74,128	74,128
	Budgeted Vacancy Savings					(119,550)
FTE, Salaries, and Wages Subtotal		0.00	0.00	29.00		\$ 1,828,170

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 7,888	\$ 7,888
Flexible Benefits	-	-	320,506	320,506
Medicare	-	-	26,516	26,516
Other Post-Employment Benefits	-	-	165,348	165,348
Retiree Medical Trust	-	-	3,219	3,219
Retirement 401 Plan	-	-	1,905	1,905
Retirement ADC	-	-	413,493	413,493
Risk Management Administration	-	-	28,431	28,431

Public Works - Contracts

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Supplemental Pension Savings Plan	-	-	132,152	132,152
Unemployment Insurance Workers'	-	-	3,072	3,072
Compensation	-	-	38,046	38,046
Fringe Benefits Subtotal	\$ -	\$ -	1,140,576	\$ 1,140,576

Public Works – Engineering & Capital Projects

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	644.70	715.80	745.75	29.95
Personnel Expenditures	\$ 66,080,638	\$ 79,622,265	\$ 83,050,364	\$ 3,428,099
Non-Personnel Expenditures	10,320,359	15,685,504	15,771,962	86,458
Total Department Expenditures	\$ 76,400,998	\$ 95,307,769	\$ 98,822,326	\$ 3,514,557
Total Department Revenue	\$ 76,368,376	\$ 95,314,239	\$ 98,822,326	\$ 3,508,087

Engineering & Capital Projects Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Architectural Engineering & Parks	\$ 8,787,240	\$ 10,076,954	\$ 10,487,043	410,089
CIP Technical Support	-	-	7,310,500	7,310,500
Construction Management & Field Services	26,863,890	32,181,272	30,061,346	(2,119,926)
Engineering & Capital Projects	301,880	286,079	285,668	(411)
Project Implementation	10,735,671	15,486,141	6,057,476	(9,428,665)
Business Operations Support Services	13,193,565	18,826,709	26,179,232	7,352,523
Right-of-Way Design	16,518,751	18,450,614	18,441,061	(9,553)
Total	\$ 76,400,998	\$ 95,307,769	\$ 98,822,326	\$ 3,514,557

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Architectural Engineering & Parks	81.50	81.35	83.00	1.65
CIP Technical Support	0.00	0.00	59.00	59.00
Construction Management & Field Services	227.80	271.95	290.25	18.30
Engineering & Capital Projects	1.00	1.00	1.00	0.00
Project Implementation	93.00	125.50	54.50	(71.00)
Business Operations Support Services	84.35	80.50	100.50	20.00
Right-of-Way Design	157.05	155.50	157.50	2.00
Total	644.70	715.80	745.75	29.95

Public Works – Engineering & Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Asset Management Planning Addition of 1.00 Senior Engineer-Civil, 2.00 Associate Engineers-Civil, 4.00 Assistant Engineers-Civil, and 1.00 Project Assistant for asset management planning.	8.00 \$	807,884 \$	-
Pure Water Program Support Addition of 6.00 Associate Engineers-Civil and associated non-personnel expenditures to assist with construction management of the Pure Water Program.	6.00	617,916	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	582,777	-
Transfer of Prevailing Wage Program Transfer of 6.00 FTE and associated non-personnel expenditures from the Purchasing and Contracting Department to the Public Works Department related to the Prevailing Wage Program.	6.00	556,000	-
Survey Monuments Addition of 1.00 Principal Survey Aide and 3.00 Land Surveying Assistants and associated non-personnel expenditures to service survey monuments.	4.00	376,597	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	369,465	-
Materials Test Lab Support Addition of 3.00 Senior Engineering Aides and associated non-personnel expenditures to support the Materials Test Lab.	3.00	240,179	-
CIP Technical Support Division Assistance Addition of 1.00 Deputy Director to lead the new CIP Technical Support Division.	1.00	164,989	-
Regional Water Quality Control Board Penalty Adjustment for monetary penalties associated to the Construction Administrative Civil Liability issued by the Regional Water Quality Control Board.	0.00	130,303	-
Transfer to IT CIP Contributions Fund Transfer from General Fund to the IT CIP Contributions Fund in support of Infoworks ICM SE a fully-dynamic sewer network modeling solution and annual maintenance.	0.00	118,800	-
Architectural Engineering & Parks AMP Support Addition of 1.00 Assistant Engineer-Civil and associated non-personnel expenditures to support minor contracts and facility upgrades projects.	1.00	113,580	-
Department Outreach Support Addition of 1.00 Supervisor Management Analyst and associated non-personnel expenditures to oversee and coordinate the Department's public outreach efforts.	1.00	108,428	-
Addition of Associate Engineer - Mechanical Addition of 1.00 Associate Engineer-Mechanical and associated non-personnel expenditures to provide in house design services.	1.00	102,986	-

Public Works – Engineering & Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Assistant Engineer - Civil Addition of 1.00 Assistant Engineer-Civil position and associated non-personnel expenditures to provide design support to address increase in Americans with Disabilities Act (ADA) and utilities underground projects.	1.00	94,780	-
Right of Way for Drainage Support Addition of 1.00 Assistant Engineer- Civil and associated non-personnel expenditures to provide support for drainage projects.	1.00	94,780	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(57,824)	-
Public Works-Contracts Restructure Transfer of 2.00 FTE positions and non-personnel expenditures to the Public Works-Contracts Department.	(2.00)	(87,065)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(1.05)	(92,395)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(727,623)	(471,271)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	3,979,358
Total	29.95 \$	3,514,557 \$	3,508,087

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 40,717,912	\$ 46,519,788	\$ 49,571,795	3,052,007
Fringe Benefits	25,362,726	33,102,477	33,478,569	376,092
PERSONNEL SUBTOTAL	66,080,638	79,622,265	83,050,364	3,428,099
NON-PERSONNEL				
Supplies	\$ 477,567	\$ 932,500	\$ 1,033,983	101,483
Contracts	4,153,098	7,915,543	8,005,484	89,941
Information Technology	3,382,316	5,386,467	5,328,643	(57,824)
Energy and Utilities	369,644	368,662	347,296	(21,366)
Other	741,669	859,053	861,053	2,000
Transfers Out	473	158,080	130,303	(27,777)
Capital Expenditures	1,195,593	64,726	64,726	-

Public Works – Engineering & Capital Projects

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Debt	-	473	474	1
NON-PERSONNEL SUBTOTAL	10,320,359	15,685,504	15,771,962	86,458
Total	\$ 76,400,998 \$	95,307,769 \$	98,822,326 \$	3,514,557

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 76,345,935 \$	95,314,239 \$	98,803,051 \$	3,488,812
Fines Forfeitures and Penalties	24,900	-	-	-
Other Revenue	6,307	-	-	-
Rev from Money and Prop	(8,766)	-	-	-
Transfers In	-	-	19,275	19,275
Total	\$ 76,368,376 \$	95,314,239 \$	98,822,326 \$	3,508,087

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	4.00	4.00	\$ 32,530 - 39,170 \$	148,081
20000012	Administrative Aide 1	4.00	9.00	10.00	38,181 - 46,002	433,913
20000024	Administrative Aide 2	4.00	5.00	5.00	43,983 - 53,028	257,209
20001140	Assistant Department Director	1.00	1.00	1.00	32,788 - 179,712	144,620
20001202	Assistant Deputy Director	5.00	5.00	5.00	23,764 - 142,455	562,421
20000070	Assistant Engineer-Civil	186.75	205.75	216.75	59,775 - 72,022	14,716,542
90000070	Assistant Engineer-Civil - Hourly	1.05	0.35	0.00	59,775 - 72,022	-
20000077	Assistant Engineer-Electrical	6.00	10.00	8.00	59,775 - 72,022	522,619
20000116	Assistant Engineer-Traffic	7.00	7.00	6.00	59,775 - 72,022	414,710
20000143	Associate Engineer-Civil	110.00	118.00	126.00	68,821 - 83,109	10,095,201
90000143	Associate Engineer-Civil - Hourly	0.35	0.00	0.00	68,821 - 83,109	-
20000150	Associate Engineer-Electrical	3.00	3.00	4.00	68,821 - 83,109	312,921
20000154	Associate Engineer- Mechanical	1.00	0.00	1.00	68,821 - 83,109	68,821
20000167	Associate Engineer-Traffic	4.00	6.00	5.00	68,821 - 83,109	396,696
20000119	Associate Management Analyst	18.00	16.00	20.00	55,843 - 67,489	1,242,372

Public Works – Engineering & Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000162	Associate Planner	10.00	9.00	9.00	60,791 - 73,453	580,149
20000110	Auto Messenger 2	0.50	0.50	0.50	30,919 - 37,257	17,914
20000649	Biologist 3	1.00	2.00	2.00	64,051 - 77,544	136,752
20000539	Clerical Assistant 2	6.00	3.00	3.00	30,919 - 37,257	109,536
20000545	Contracts Processing Clerk	8.00	6.00	5.00	34,056 - 41,125	186,572
20001168	Deputy Director	5.00	5.00	6.00	48,516 - 178,445	766,493
20000178	Information Systems Administrator	0.00	1.00	1.00	75,890 - 91,919	75,890
20000290	Information Systems Analyst 2	3.00	3.00	3.00	55,843 - 67,489	196,159
20000293	Information Systems Analyst 3	2.00	2.00	2.00	61,322 - 74,128	148,256
20000998	Information Systems Analyst 4	1.00	1.00	1.00	68,971 - 83,561	83,561
20000377	Information Systems Technician	1.00	1.00	1.00	43,983 - 53,028	52,285
90000552	Junior Engineer-Civil - Hourly	0.35	0.00	0.00	51,653 - 62,547	-
20001018	Land Surveying Assistant	27.00	25.00	28.00	59,775 - 72,022	1,928,900
20001019	Land Surveying Associate	7.00	7.00	7.00	68,821 - 83,109	578,411
90001073	Management Intern - Hourly	6.00	6.00	6.00	25,075 - 30,167	150,448
20000627	Organization Effectiveness Specialist 3	0.00	1.00	1.00	61,322 - 74,128	61,322
20000669	Park Designer	4.00	4.00	4.00	68,864 - 83,152	315,826
90000669	Park Designer - Hourly	0.00	0.35	0.00	68,864 - 83,152	-
20000680	Payroll Specialist 2	2.00	3.00	4.00	36,647 - 44,245	167,803
20000173	Payroll Supervisor	1.00	1.00	0.00	42,021 - 50,896	-
20000743	Principal Engineering Aide	75.00	87.00	86.00	51,653 - 62,547	4,970,490
20001187	Principal Planner	1.00	0.00	0.00	48,516 - 178,445	-
20000518	Principal Survey Aide	17.00	18.00	19.00	51,653 - 62,547	1,109,327
20000748	Principal Traffic Engineering Aide	1.00	0.00	0.00	51,653 - 62,547	-
20001222	Program Manager	0.00	3.00	3.00	48,516 - 178,445	346,938
20000760	Project Assistant	24.00	27.00	26.00	59,775 - 72,022	1,790,977
20000761	Project Officer 1	7.00	17.00	16.00	68,821 - 83,109	1,168,462
20000763	Project Officer 2	5.00	6.00	6.00	79,328 - 95,915	553,879
90000779	Public Information Specialist - Hourly	0.35	0.00	0.00	34,056 - 41,125	-
20000869	Senior Account Clerk	1.00	1.00	1.00	37,257 - 44,950	37,257
20000885	Senior Civil Engineer	28.00	32.00	33.00	79,328 - 95,915	3,055,740
20000927	Senior Clerk/Typist	3.00	1.00	1.00	37,257 - 44,950	44,276

Public Works – Engineering & Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000904	Senior Electrical Engineer	0.00	1.00	1.00	79,328 - 95,915	79,328
20000900	Senior Engineering Aide	6.00	8.00	11.00	45,895 - 55,478	549,571
90000830	Senior Engineering Geologist - Hourly	0.35	0.35	0.00	79,328 - 95,915	-
20001014	Senior Land Surveyor	2.00	2.00	2.00	79,328 - 95,915	191,830
20000015	Senior Management Analyst	8.00	10.00	12.00	61,322 - 74,128	860,210
20000918	Senior Planner	5.00	5.00	5.00	70,042 - 84,688	416,238
20000929	Senior Survey Aide	3.00	4.00	4.00	45,895 - 55,478	198,591
20000926	Senior Traffic Engineer	2.00	2.00	2.00	79,328 - 95,915	190,391
90000964	Student Engineer - Hourly	4.00	4.50	4.50	27,589 - 33,068	124,150
20000970	Supervising Management Analyst	4.00	5.00	7.00	68,971 - 83,561	555,747
20001041	Training Supervisor	0.00	1.00	1.00	61,322 - 74,128	74,128
20000756	Word Processing Operator	7.00	10.00	10.00	32,530 - 39,170	364,989
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(4,092,616)
	Landscape Architect Lic					22,803
	Overtime Budgeted					329,096
	Reg Pay For Engineers					1,656,575
	Sick Leave - Hourly					3,273
	Special Pay Adjustment					2,784
	Termination Pay Annual Leave					92,046
FTE, Salaries, and Wages Subtotal		644.70	715.80	745.75		\$ 49,571,795

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 251,246	\$ 246,914	\$ 251,858	4,944
Flexible Benefits	5,565,047	7,685,752	7,848,792	163,040
Long-Term Disability	100,807	-	-	-
Medicare	609,485	650,953	693,154	42,201
Other	-	-	-	-
Other Post-Employment Benefits	3,248,611	3,912,652	4,072,460	159,808
Retiree Medical Trust	35,031	49,169	57,562	8,393
Retirement 401 Plan	36,187	36,169	42,146	5,977
Retirement ADC	12,016,038	16,181,374	15,878,723	(302,651)

Public Works – Engineering & Capital Projects

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retirement DROP	145,729	145,033	143,390	(1,643)
Risk Management Administration	566,090	659,172	700,245	41,073
Supplemental Pension Savings Plan	2,409,606	3,002,101	3,240,069	237,968
Unemployment Insurance	68,942	79,619	79,766	147
Workers' Compensation	309,908	453,569	470,404	16,835
Fringe Benefits Subtotal	\$ 25,362,726	\$ 33,102,477	\$ 33,478,569	\$ 376,092
Total Personnel Expenditures		\$	83,050,364	

Public Works – Engineering & Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (1,155,635)	\$ (1,188,257)	\$ (9,177,551)
TOTAL BALANCE AND RESERVES	\$ (1,155,635)	\$ (1,188,257)	\$ (9,177,551)
REVENUE			
Charges for Services	\$ 76,345,935	\$ 95,314,239	\$ 102,218,669
Fines Forfeitures and Penalties	24,900	-	-
Other Revenue	6,307	-	-
Revenue from Use of Money and Property	(8,766)	-	-
Transfers In	-	-	19,275
TOTAL REVENUE	\$ 76,368,376	\$ 95,314,239	\$ 102,237,944
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 75,212,741	\$ 94,125,982	\$ 93,060,393
OPERATING EXPENSE			
Personnel Expenses	\$ 40,717,913	\$ 46,519,788	\$ 51,399,965
Fringe Benefits	25,362,726	33,102,477	34,619,145
Supplies	477,567	932,500	1,074,643
Contracts	4,153,098	7,915,543	8,053,120
Information Technology	3,382,316	5,386,467	5,686,719
Energy and Utilities	369,644	368,662	347,296
Other Expenses	741,669	859,053	861,553
Transfers Out	473	158,080	130,303
Capital Expenditures	1,195,593	64,726	64,726
Debt Expenses	-	473	474
TOTAL OPERATING EXPENSE	\$ 76,400,998	\$ 95,307,769	\$ 102,237,944
TOTAL EXPENSE	\$ 76,400,998	\$ 95,307,769	\$ 102,237,944
BALANCE	\$ (1,188,257)	\$ (1,181,787)	\$ (9,177,551)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 75,212,741	\$ 94,125,982	\$ 93,060,393

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Public Works – General Services

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	184.00	178.00	223.50	45.50
Personnel Expenditures	\$ 13,274,157	\$ 15,147,158	\$ 19,947,786	\$ 4,800,628
Non-Personnel Expenditures	12,824,584	8,537,698	6,264,019	(2,273,679)
Total Department Expenditures	\$ 26,098,740	\$ 23,684,856	\$ 26,211,805	\$ 2,526,949
Total Department Revenue	\$ 6,298,062	\$ 7,327,339	\$ 6,574,799	\$ (752,540)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administration	\$ 1,302,495	\$ 1,174,453	\$ 1,224,915	50,462
Facilities	21,116,027	18,858,342	24,986,890	6,128,548
Total	\$ 22,418,522	\$ 20,032,795	\$ 26,211,805	6,179,010

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administration	8.00	8.00	9.00	1.00
Facilities	166.00	160.00	214.50	54.50
Total	174.00	168.00	223.50	55.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facility Maintenance Consolidation Transfer of 33.00 FTE positions, associated non-personnel expenditures, and revenue from the Stadium Operations Fund for centralization of facilities maintenance functions.	33.00	\$ 3,083,324	\$ 3,005,507
Facility Maintenance Consolidation Transfer of 12.50 FTE positions and associated non-personnel expenditures from the Library Department for centralization of facilities maintenance functions.	12.50	1,042,030	-
Facility Maintenance Consolidation Transfer of 9.00 FTE positions and associated non-personnel expenditures from the Police Department for centralization of facilities maintenance functions.	9.00	942,883	-

Public Works – General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	607,668	-
Facility Maintenance Consolidation Transfer of 3.00 FTE positions and associated non-personnel expenditures from the Fire-Rescue Department for centralization of facilities maintenance functions.	3.00	290,329	-
Facility Maintenance Consolidation Transfer of 3.00 FTE positions and associated non-personnel expenditures from the Parks and Recreation Department for centralization of facilities maintenance functions.	3.00	275,357	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	437,001	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(31,570)	(173,086)
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with capital equipment and contracts for carpet and window cleaning at the City Administration Building.	0.00	(55,852)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(55,967)	-
Reduction of Facilities Maintenance Staffing Reduction of 2.00 Carpenters, 1.00 Plumber, 1.00 Painter, 1.00 HVACR Technician and associated non-personnel expenditures in the Facilities Division.	(5.00)	(356,193)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	75,696
Total	55.50 \$	6,179,010 \$	2,908,117

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 7,722,397	\$ 8,429,569	\$ 11,710,888	3,281,319
Fringe Benefits	4,724,050	5,826,222	8,236,898	2,410,676
PERSONNEL SUBTOTAL	12,446,446	14,255,791	19,947,786	5,691,995
NON-PERSONNEL				
Supplies	\$ 2,266,850	\$ 1,819,171	\$ 2,005,133	185,962
Contracts	4,693,981	2,539,378	2,673,663	134,285

Public Works – General Services

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Information Technology	328,579	267,330	211,363	(55,967)
Energy and Utilities	882,234	952,076	1,026,369	74,293
Other	5,049	7,500	7,500	-
Transfers Out	1,500,000	-	-	-
Capital Expenditures	295,381	30,000	-	(30,000)
Debt	-	161,549	339,991	178,442
NON-PERSONNEL SUBTOTAL	9,972,075	5,777,004	6,264,019	487,015
Total	\$ 22,418,522 \$	20,032,795 \$	26,211,805 \$	6,179,010

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 2,680,976 \$	3,666,682 \$	3,493,596 \$	(173,086)
Other Revenue	28,331	-	-	-
Transfers In	-	-	3,081,203	3,081,203
Total	\$ 2,709,307 \$	3,666,682 \$	6,574,799 \$	2,908,117

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 32,530 - 39,170 \$	75,058
20000012	Administrative Aide 1	1.00	2.00	2.00	38,181 - 46,002	91,157
20000024	Administrative Aide 2	1.00	1.00	2.00	43,983 - 53,028	99,030
20000241	Apprentice 1-Electrician (5 Yr)	0.00	2.00	2.00	33,497 - 44,670	85,796
20000245	Apprentice 1-HVACR Technician	0.00	2.00	2.00	33,497 - 44,670	87,183
20000259	Apprentice 1-Plumber	0.00	1.00	1.00	33,497 - 44,670	42,192
20000242	Apprentice 2-Electrician (5 Yr)	1.00	0.00	0.00	47,463 - 55,843	-
20000246	Apprentice 2-HVACR Technician	1.00	0.00	0.00	41,877 - 53,050	-
21000175	Assistant Trainer	1.00	1.00	1.00	45,938 - 55,843	45,938
20000119	Associate Management Analyst	1.00	1.00	1.00	55,843 - 67,489	55,843
20000201	Building Maintenance Supervisor	6.00	6.00	10.00	63,901 - 77,265	749,958
20000224	Building Service Technician	13.00	11.00	25.00	34,421 - 40,975	1,008,563

Public Works – General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000202	Building Supervisor	1.00	1.00	6.00	41,082 - 49,311	291,553
20000232	Buyer's Aide 1	1.00	0.00	0.00	38,181 - 46,002	-
20000234	Carpenter	18.00	18.00	17.00	44,885 - 53,716	884,698
20000235	Carpenter Supervisor	2.00	2.00	2.00	50,815 - 61,537	111,120
20000236	Cement Finisher	0.00	0.00	1.00	46,568 - 55,820	55,820
20000539	Clerical Assistant 2	0.00	0.00	1.00	30,919 - 37,257	37,257
20000617	Construction Estimator	2.00	2.00	2.00	55,478 - 67,102	133,197
20000354	Custodian 2	13.00	10.00	18.50	27,116 - 32,273	569,151
20000355	Custodian 3	1.00	1.00	1.00	29,673 - 35,087	35,087
20001101	Department Director	1.00	1.00	1.00	61,107 - 231,494	175,610
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	128,092
20000408	Electrician	19.00	18.00	18.00	48,645 - 58,400	1,036,018
20000413	Electrician Supervisor	2.00	2.00	2.00	55,478 - 67,102	133,130
20000468	Grounds Maintenance Worker 2	0.00	0.00	5.00	32,810 - 39,019	192,363
20000499	Heating Technician	2.00	2.00	2.00	48,645 - 58,400	115,924
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	56,865 - 68,780	137,560
20000833	HVACR Technician	16.00	16.00	15.00	49,861 - 59,860	830,295
20000290	Information Systems Analyst 2	1.00	1.00	1.00	55,843 - 67,489	67,489
20000377	Information Systems Technician	1.00	1.00	1.00	43,983 - 53,028	50,549
20000613	Locksmith	3.00	3.00	3.00	45,680 - 54,597	156,700
20000667	Painter	18.00	18.00	18.00	42,973 - 51,610	879,877
20000668	Painter Supervisor	2.00	2.00	2.00	48,946 - 59,152	117,106
20000172	Payroll Specialist 1	0.00	0.00	1.00	35,039 - 42,175	35,040
20000680	Payroll Specialist 2	1.00	1.00	1.00	36,647 - 44,245	41,871
20000701	Plant Process Control Electrician	0.00	0.00	1.00	53,609 - 64,352	62,100
20000709	Plasterer	3.00	2.00	2.00	46,991 - 56,337	111,370
20000711	Plumber	13.00	13.00	14.00	48,645 - 58,400	799,917
20000713	Plumber Supervisor	1.00	1.00	1.00	55,478 - 67,102	67,102
20001222	Program Manager	2.00	2.00	2.00	48,516 - 178,445	220,029
20000760	Project Assistant	2.00	2.00	1.00	59,775 - 72,022	72,022
20000761	Project Officer 1	0.00	0.00	2.00	68,821 - 83,109	151,930
20000842	Roofer	7.00	6.00	7.00	40,975 - 49,096	325,131

Public Works – General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000841	Roofing Supervisor	0.00	0.00	1.00	46,583 - 56,359	53,204
20001042	Safety and Training Manager	1.00	1.00	1.00	68,971 - 83,561	80,667
20000847	Safety Officer	1.00	1.00	1.00	59,818 - 72,237	72,237
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	79,457 - 96,087	79,457
20000966	Senior HVACR Technician	5.00	5.00	8.00	52,372 - 62,877	480,423
20000826	Senior Locksmith	1.00	1.00	1.00	47,979 - 57,412	56,551
20000015	Senior Management Analyst	1.00	1.00	2.00	61,322 - 74,128	145,661
20000945	Stadium Groundskeeper	0.00	0.00	2.00	38,933 - 46,604	93,208
20000949	Stadium Maintenance Technician	0.00	0.00	5.00	38,933 - 46,604	232,797
20000943	Stadium Turf Manager	0.00	0.00	1.00	61,709 - 75,031	75,030
20000313	Supervising Department Human Resources Analyst	1.00	0.00	0.00	68,971 - 83,561	-
21000177	Trainer	1.00	1.00	1.00	55,843 - 67,489	61,865
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(313,049)
	Night Shift Pay					3,228
	Overtime Budgeted					132,948
	Split Shift Pay					40,824
	Termination Pay Annual Leave					45,643
FTE, Salaries, and Wages Subtotal		174.00	168.00	223.50		\$ 11,710,888

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 24,165	\$ 22,495	\$ 26,257	3,762
Flexible Benefits	1,335,810	1,766,432	2,462,584	696,152
Long-Term Disability	19,576	-	-	-
Medicare	116,238	117,944	165,337	47,393
Other Post-Employment Benefits	825,827	942,157	1,335,032	392,875
Retiree Medical Trust	9,641	11,573	15,633	4,060
Retirement 401 Plan	7,696	7,472	12,107	4,635
Retirement ADC	1,478,970	1,938,037	2,873,733	935,696
Retirement DROP	36,215	35,130	46,447	11,317
Risk Management Administration	143,944	158,727	229,554	70,827

Public Works – General Services

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Supplemental Pension Savings Plan	498,441	572,318	766,874	194,556
Unemployment Insurance	13,368	14,823	19,294	4,471
Workers' Compensation	214,159	239,114	284,046	44,932
Fringe Benefits Subtotal	\$ 4,724,050	\$ 5,826,222	\$ 8,236,898	2,410,676
Total Personnel Expenditures			\$ 19,947,786	

Publishing Services Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Publishing Services	\$ 3,680,218	\$ 3,652,061	- \$	(3,652,061)
Total	\$ 3,680,218	\$ 3,652,061	- \$	(3,652,061)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Publishing Services	10.00	10.00	0.00	(10.00)
Total	10.00	10.00	0.00	(10.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Publishing Services	(10.00)	\$ (3,652,061)	\$ (3,660,657)
Transfer of Publishing Services from the Public Works-General Services Department to the Purchasing & Contracting Department.			
Total	(10.00)	\$ (3,652,061)	\$ (3,660,657)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 484,624	\$ 497,726	- \$	(497,726)
Fringe Benefits	343,086	393,641	-	(393,641)

¹ In the Fiscal Year 2019 Adopted Budget, the Publishing Services Fund is no longer budgeted in the Public Works-General Services Department. This fund is now budgeted in the Purchasing & Contracting Department.

Public Works – General Services

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL SUBTOTAL	827,710	891,367	-	(891,367)
NON-PERSONNEL				
Supplies	\$ 226,908	\$ 334,594	\$ -	(334,594)
Contracts	2,429,666	2,130,504	-	(2,130,504)
Information Technology	66,437	137,817	-	(137,817)
Energy and Utilities	95,981	108,008	-	(108,008)
Transfers Out	4,492	3,279	-	(3,279)
Capital Expenditures	29,024	42,000	-	(42,000)
Debt	-	4,492	-	(4,492)
NON-PERSONNEL SUBTOTAL	2,852,508	2,760,694	-	(2,760,694)
Total	\$ 3,680,218	\$ 3,652,061	\$ -	(3,652,061)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 3,572,868	\$ 3,660,657	\$ -	(3,660,657)
Other Revenue	5,647	-	-	-
Rev from Money and Prop	10,240	-	-	-
Total	\$ 3,588,755	\$ 3,660,657	\$ -	(3,660,657)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	0.00	0.00	\$ 32,530 - 39,170	\$ -
20000012	Administrative Aide 1	0.00	1.00	0.00	38,181 - 46,002	-
20000024	Administrative Aide 2	1.00	1.00	0.00	43,983 - 53,028	-
20000487	Graphic Designer	2.00	2.00	0.00	44,692 - 53,695	-
20000752	Print Shop Supervisor	1.00	1.00	0.00	59,045 - 70,368	-
21000193	Publishing Specialist 2	2.00	2.00	0.00	32,831 - 38,869	-
20000912	Senior Offset Press Operator	2.00	2.00	0.00	39,363 - 46,840	-
21000194	Senior Publishing Specialist	1.00	1.00	0.00	38,181 - 46,002	-
FTE, Salaries, and Wages Subtotal		10.00	10.00	0.00		\$ -

Public Works – General Services

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,846	\$ 1,714	-	(1,714)
Flexible Benefits	94,251	113,855	-	(113,855)
Long-Term Disability	1,221	-	-	-
Medicare	5,791	5,683	-	(5,683)
Other Post-Employment Benefits	57,783	60,010	-	(60,010)
Retiree Medical Trust	389	436	-	(436)
Retirement ADC	126,153	155,123	-	(155,123)
Retirement DROP	2,777	2,766	-	(2,766)
Risk Management Administration	10,072	10,110	-	(10,110)
Supplemental Pension Savings Plan	28,547	29,708	-	(29,708)
Unemployment Insurance	843	848	-	(848)
Workers' Compensation	13,413	13,388	-	(13,388)
Fringe Benefits Subtotal	\$ 343,086	\$ 393,641	-	(393,641)
Total Personnel Expenditures		\$	-	

Purchasing & Contracting



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Purchasing & Contracting



Department Description

The Department manages Central Stores, the Living Wage and Equal Opportunity Contracting (EOC) programs, as well as Administrative Hearings, Publishing Services. Additionally, the Department oversees the City's Animal Services contract. The Living Wage Program ensures compliance with the City's Living Wage Ordinance through oversight of contract requirements, complaint investigations, and proactive contract reviews. The EOC Program assists businesses and the labor market with increased access to contracting opportunities with the City of San Diego. Working in partnership with City departments and other agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

The Department's mission is:

The Purchasing & Contracting Department administers the City's centralized procurement and materials management functions to ensure the availability of supplies, equipment, and services to meet the City's operational needs. The Department establishes and manages procurement standards that meet or exceed City, State, or federal regulations and requirements.

The Department's vision is:

Purchasing and Contracting staff strive to provide responsive customer service for internal (City departments) and external (bidders and proposers) clients and customers.

Goals and Objectives

Goal 1: Provide quality goods and services in a fiscally responsible manner

- Continuously improve sound procurement policies and procedures
- Optimize use of SAP
- Provide contract administration
- Procure goods and services expeditiously

Purchasing & Contracting

Goal 2: Ensure equality, non-discrimination, and compliance in the procurement of City contracts

- Encourage small and local businesses to participate in the City’s Small Local Business Enterprise (SLBE) Program
- Ensure non-discrimination in City procurement
- Monitor contracts subject to the Prevailing Wage Ordinance

Goal 3: Ensure the Living Wage Ordinance (LWO) requirements are understood and met

- Maintain records
- Monitor contracts
- Provide educational information to contractors and employees

Goal 4: Use best practices in the delivery of procured goods and mail

- Maintain optimum inventories
- Minimize loss
- Provide exceptional delivery services
- Discard or recycle used assets

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Average number of days to award a contract	65	66	65	66	65
Percent of Living Wage Ordinance violations investigated and addressed within 60 days	100%	100%	100%	100%	100%
Percent of total transactions on contract under \$150,000 ¹	50%	33%	40%	68%	34%
Percentage increase in customer satisfaction ²	5%	1%	5%	N/A	5%
Percentage of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SLBEs)	20%	31%	20%	20%	20%
Percentage of purchase orders processed within 10 days	90%	83%	90%	81%	88%

1. The increase in the percent of total transactions on contract under \$150,000 is attributable to Ariba process improvements.

2. Due to several business process changes, Purchasing and Contracting is in the process of revising the survey for use in the next fiscal year. The revised survey will provide a more thorough and current evaluation of department operations.

Purchasing & Contracting

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	82.96	79.96	81.96	2.00
Personnel Expenditures Non- Personnel Expenditures	\$ 6,223,623	\$ 7,416,497	\$ 7,652,906	\$ 236,409
	8,453,241	9,434,989	19,474,608	10,039,619
Total Department Expenditures	\$ 14,676,864	\$ 16,851,486	\$ 27,127,514	\$ 10,276,028
Total Department Revenue	\$ 10,455,184	\$ 11,401,962	\$ 11,126,306	\$ (275,656)

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Central Stores	\$ -	\$ 20,480	\$ -	(20,480)
Equal Opportunity Contracting	1,710,322	2,202,101	1,428,294	(773,807)
Purchasing & Contracting	3,952,088	4,507,935	15,667,804	11,159,869
Total	\$ 5,662,409	\$ 6,730,516	\$ 17,096,098	\$ 10,365,582

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Equal Opportunity Contracting	19.48	19.48	13.00	(6.48)
Purchasing & Contracting	40.48	38.48	39.96	1.48
Total	59.96	57.96	52.96	(5.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Animal Services Contract Transfer of non-personnel expenditures from Citywide Program Expenditures to the Purchasing & Contracting Department to support animal services.	0.00	\$ 10,503,418	-
Animal Services Contract Addition of expenditures to support the contract between the City of San Diego and the San Diego Humane Society for animal services.	0.00	450,717	-

Purchasing & Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Program Manager Transfer of 1.00 Program Manager from the Department of Information Technology to the Purchasing & Contracting Department for Information Technology services.	1.00	202,560	-
Transfer of Assistant to the Director Transfer of 1.00 Assistant to the Director from the Office of the Assistant Chief Operating Officer to the Purchasing & Contracting Department to support the Animal Services Program.	1.00	147,416	-
Administrative Appeals Hearing Program Addition of 1.00 Program Manager and associated revenue due to the expansion of the Administrative Appeals Hearing Program.	1.00	147,303	225,000
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	690	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(3,868)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(20,304)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(96,164)	-
Reduction of Associate Contract Officer Reduction of 2.00 Associate Procurement Contracting Officer and associated non-personnel expenditures related to the administration and management of goods & services contracts.	(2.00)	(168,016)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(242,170)	-
Transfer of Prevailing Wage Program Transfer of 6.00 FTE and associated non-personnel expenditures from the Purchasing & Contracting Department to the Public Works Department related to the Prevailing Wage Program.	(6.00)	(556,000)	(590,000)
Total	(5.00) \$	10,365,582 \$	(365,000)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				

Purchasing & Contracting

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Personnel Cost	\$ 3,046,559	\$ 3,533,721	\$ 3,332,355	(201,366)
Fringe Benefits	1,681,935	2,170,954	1,919,526	(251,428)
PERSONNEL SUBTOTAL	4,728,494	5,704,675	5,251,881	(452,794)
NON-PERSONNEL				
Supplies	\$ 64,731	\$ 67,791	\$ 55,062	(12,729)
Contracts	330,731	441,207	11,295,043	10,853,836
Information Technology	530,308	505,694	485,390	(20,304)
Energy and Utilities	4,215	3,838	3,411	(427)
Other	3,847	7,311	5,311	(2,000)
Capital Expenditures	82	-	-	-
NON-PERSONNEL SUBTOTAL	933,915	1,025,841	11,844,217	10,818,376
Total	\$ 5,662,409	\$ 6,730,516	\$ 17,096,098	10,365,582

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,478,976	\$ 1,458,716	\$ 1,093,716	(365,000)
Other Revenue	3,190	-	-	-
Total	\$ 1,482,166	\$ 1,458,716	\$ 1,093,716	(365,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	1.00	1.00	\$ 38,181 - 46,002	\$ 46,002
20001233	Assistant to the Director	0.00	0.00	1.00	48,516 - 178,445	113,480
20000119	Associate Management Analyst	12.00	13.00	9.00	55,843 - 67,489	516,916
21000328	Associate Procurement Contracting Officer	0.00	8.00	8.00	55,843 - 67,489	494,485
20000232	Buyer's Aide 1	1.00	1.00	1.00	38,181 - 46,002	46,002
90000539	Clerical Assistant 2 - Hourly	0.48	0.48	0.48	30,919 - 37,257	16,347
20000545	Contracts Processing Clerk	3.00	1.00	0.00	34,056 - 41,125	-
20001101	Department Director	1.00	1.00	1.00	61,107 - 231,494	160,115
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	129,125

Purchasing & Contracting

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	54,404
20000290	Information Systems Analyst 2	1.00	1.00	1.00	55,843 - 67,489	66,385
20000293	Information Systems Analyst 3	1.00	1.00	1.00	61,322 - 74,128	74,128
90001073	Management Intern - Hourly	0.48	0.48	0.48	25,075 - 30,167	13,232
20000680	Payroll Specialist 2	1.00	1.00	1.00	36,647 - 44,245	42,475
20000173	Payroll Supervisor	1.00	1.00	1.00	42,021 - 50,896	48,860
20000791	Principal Procurement Specialist	4.00	1.00	1.00	61,322 - 74,236	61,322
20000227	Procurement Specialist	12.00	3.00	0.00	50,729 - 61,451	-
20001234	Program Coordinator	1.00	1.00	1.00	23,764 - 142,455	96,069
20001222	Program Manager	1.00	2.00	4.00	48,516 - 178,445	447,139
20000927	Senior Clerk/Typist	1.00	0.00	0.00	37,257 - 44,950	-
20000015	Senior Management Analyst	6.00	5.00	5.00	61,322 - 74,128	329,257
21000329	Senior Procurement Contracting Officer	0.00	2.00	5.00	61,322 - 74,128	353,463
20000879	Senior Procurement Specialist	5.00	4.00	2.00	55,736 - 67,424	134,848
20000970	Supervising Management Analyst	3.00	3.00	2.00	68,971 - 83,561	160,152
21000330	Supervising Procurement Contracting Officer	0.00	4.00	4.00	68,971 - 83,561	302,967
20000756	Word Processing Operator	3.00	1.00	1.00	32,530 - 39,170	37,257
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(414,987)
FTE, Salaries, and Wages Subtotal		59.96	57.96	52.96		\$ 3,332,355

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 16,174	\$ 16,718	\$ 16,796	78
Flexible Benefits	481,700	649,841	541,613	(108,228)
Long-Term Disability	8,038	-	-	-
Medicare	47,576	51,434	48,417	(3,017)
Other Post-Employment Benefits	277,197	324,054	275,580	(48,474)
Retiree Medical Trust	5,145	6,213	6,067	(146)
Retirement 401 Plan	3,378	3,132	3,357	225
Retirement ADC	552,605	745,781	677,585	(68,196)

Purchasing & Contracting

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Retirement DROP	1,494	1,993	-	(1,993)
Risk Management Administration	48,277	54,594	47,385	(7,209)
Supplemental Pension Savings Plan	207,479	253,881	241,025	(12,856)
Unemployment Insurance	5,461	6,318	5,597	(721)
Workers' Compensation	27,411	56,995	56,104	(891)
Fringe Benefits Subtotal	\$ 1,681,935 \$	2,170,954 \$	1,919,526 \$	(251,428)
Total Personnel Expenditures		\$ 5,251,881		

Central Stores Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Central Stores	\$ 9,014,454 \$	10,120,354 \$	7,509,489 \$	(2,610,865)
Purchasing & Contracting	-	616	23,505	22,889
Total	\$ 9,014,454 \$	10,120,970 \$	7,532,994 \$	(2,587,976)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Central Stores	23.00	22.00	20.00	(2.00)
Total	23.00	22.00	20.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	72,557 \$	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	4,664	-
Reduction of Auto Messenger Reduction of 1.00 Auto Messenger providing delivery services in Central Stores.	(1.00)	(52,199)	-

Purchasing & Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(55,062)	-
Reduction of Stock Clerk Reduction of 1.00 Stock Clerk and associated non-personnel expenditures due to consolidation of stores locations.	(1.00)	(100,265)	-
Revised Revenue Adjustment based on revised non-personnel expenditures revenue projections.	0.00	(2,457,671)	(2,409,332)
Total	(2.00) \$	(2,587,976) \$	(2,409,332)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 747,169	\$ 786,129	\$ 783,662	(2,467)
Fringe Benefits	747,959	925,693	858,358	(67,335)
PERSONNEL SUBTOTAL	1,495,128	1,711,822	1,642,020	(69,802)
NON-PERSONNEL				
Supplies	\$ 6,737,743	\$ 7,716,980	\$ 5,307,919	(2,409,061)
Contracts	635,864	516,738	389,927	(126,811)
Information Technology	29,943	46,768	51,432	4,664
Energy and Utilities	115,724	127,734	140,768	13,034
Other	33	928	928	-
Capital Expenditures	19	-	-	-
NON-PERSONNEL SUBTOTAL	7,519,326	8,409,148	5,890,974	(2,518,174)
Total	\$ 9,014,454	\$ 10,120,970	\$ 7,532,994	(2,587,976)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 8,844,294	\$ 9,767,246	\$ 7,357,914	(2,409,332)
Other Revenue	115,075	176,000	176,000	-
Rev from Money and Prop	13,648	-	-	-
Total	\$ 8,973,017	\$ 9,943,246	\$ 7,533,914	(2,409,332)

Purchasing & Contracting

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 32,530 - 39,170	\$ 75,402
20000171	Auto Messenger 1	5.00	5.00	4.00	27,073 - 32,530	130,120
20000110	Auto Messenger 2	7.00	7.00	7.00	30,919 - 37,257	252,023
20000927	Senior Clerk/Typist	1.00	0.00	0.00	37,257 - 44,950	-
20000950	Stock Clerk	3.00	3.00	2.00	31,048 - 37,472	72,768
20000951	Stock Clerk	1.00	0.00	0.00	31,048 - 37,472	-
20000955	Storekeeper 1	2.00	3.00	3.00	35,753 - 42,887	126,461
20000956	Storekeeper 2	0.00	1.00	1.00	39,084 - 47,227	47,227
20000953	Storekeeper 3	1.00	0.00	0.00	41,125 - 49,462	-
20000538	Stores Operations Supervisor	1.00	1.00	1.00	47,077 - 56,896	56,896
	Night Shift Pay					3,489
	Overtime Budgeted					19,276
FTE, Salaries, and Wages Subtotal		23.00	22.00	20.00		\$ 783,662

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,614	\$ 5,802	\$ 5,381	(421)
Flexible Benefits	197,561	245,805	234,100	(11,705)
Long-Term Disability	1,867	-	-	-
Medicare	11,075	10,436	10,390	(46)
Other Post-Employment Benefits	117,183	126,021	122,480	(3,541)
Retiree Medical Trust	297	378	475	97
Retirement 401 Plan	45	-	-	-
Retirement ADC	317,831	432,881	392,779	(40,102)
Retirement DROP	1,161	1,157	1,195	38
Risk Management Administration	20,421	21,231	21,060	(171)
Supplemental Pension Savings Plan	41,691	45,017	46,815	1,798
Unemployment Insurance	1,297	1,366	1,283	(83)
Workers' Compensation	31,916	35,599	22,400	(13,199)
Fringe Benefits Subtotal	\$ 747,959	\$ 925,693	\$ 858,358	(67,335)
Total Personnel Expenditures			\$ 1,642,020	

Purchasing & Contracting

Publishing Services Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Publishing Services	\$ -	\$ -	\$ 2,101,344	2,101,344
Purchasing & Contracting	-	-	397,078	397,078
Total	\$ -	\$ -	\$ 2,498,422	2,498,422

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Publishing Services	0.00	0.00	9.00	9.00
Total	0.00	0.00	9.00	9.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Works Restructure Transfer of Publishing Services from the Public Works-General Services Department to the Purchasing & Contracting Department.	9.00	\$ 1,952,994	\$ 2,253,113
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	331,877	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	163,551	-
Transfer to IT Contributions Fund Transfer from the Information Technology Fund to the IT CIP Contributions Fund in support of docketing system enhancement.	0.00	50,000	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	245,563
Total	9.00	\$ 2,498,422	\$ 2,498,676

¹ In the Fiscal Year 2019 Adopted Budget, the Publishing Services Fund is being transferred from the Public Works-General Services Department. For prior year actuals and budget please refer to the Public Work-General Services Department.

Purchasing & Contracting

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	461,084	461,084
Fringe Benefits	-	-	297,921	297,921
PERSONNEL SUBTOTAL	-	-	759,005	759,005
NON-PERSONNEL				
Supplies	\$ -	\$ -	333,492	333,492
Contracts	-	-	1,026,241	1,026,241
Information Technology	-	-	163,551	163,551
Energy and Utilities	-	-	116,362	116,362
Transfers Out	-	-	53,279	53,279
Capital Expenditures	-	-	42,000	42,000
Debt	-	-	4,492	4,492
NON-PERSONNEL SUBTOTAL	-	-	1,739,417	1,739,417
Total	\$ -	\$ -	2,498,422	\$ 2,498,422

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ -	\$ -	2,498,676	2,498,676
Total	\$ -	\$ -	2,498,676	\$ 2,498,676

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	1.00	\$ 38,181 - 46,002	\$ 44,392
20000487	Graphic Designer	0.00	0.00	2.00	44,692 - 53,695	107,388
20000752	Print Shop Supervisor	0.00	0.00	1.00	59,045 - 70,368	70,368
21000193	Publishing Specialist 2	0.00	0.00	2.00	32,831 - 38,869	77,738
20000912	Senior Offset Press Operator	0.00	0.00	2.00	39,363 - 46,840	93,680
21000194	Senior Publishing Specialist	0.00	0.00	1.00	38,181 - 46,002	46,002
	Overtime Budgeted					17,516
	Vacation Pay In Lieu					4,000
FTE, Salaries, and Wages Subtotal		0.00	0.00	9.00		\$ 461,084

Purchasing & Contracting

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	1,164	1,164
Flexible Benefits	-	-	102,150	102,150
Medicare	-	-	5,132	5,132
Other Post-Employment Benefits	-	-	55,116	55,116
Retiree Medical Trust	-	-	346	346
Retirement ADC	-	-	84,427	84,427
Retirement DROP	-	-	5,681	5,681
Risk Management Administration	-	-	9,477	9,477
Supplemental Pension Savings Plan	-	-	27,260	27,260
Unemployment Insurance	-	-	738	738
Workers' Compensation	-	-	6,430	6,430
Fringe Benefits Subtotal	\$ -	\$ -	297,921	297,921
Total Personnel Expenditures			\$ 759,005	

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 466,438	\$ 425,002	\$ 382,455
TOTAL BALANCE AND RESERVES	\$ 466,438	\$ 425,002	\$ 382,455
REVENUE			
Charges for Services	\$ 8,844,294	\$ 9,767,246	\$ 7,357,914
Other Revenue	115,075	176,000	176,000
Revenue from Use of Money and Property	13,648	-	-
TOTAL REVENUE	\$ 8,973,017	\$ 9,943,246	\$ 7,533,914
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,439,456	\$ 10,368,248	\$ 7,916,369
OPERATING EXPENSE			
Personnel Expenses	\$ 747,169	\$ 786,129	\$ 783,662
Fringe Benefits	747,959	925,693	858,358
Supplies	6,737,743	7,716,980	5,307,919
Contracts	635,864	516,738	389,927
Information Technology	29,943	46,768	51,432
Energy and Utilities	115,724	127,734	140,768
Other Expenses	33	928	928
Capital Expenditures	19	-	-
TOTAL OPERATING EXPENSE	\$ 9,014,454	\$ 10,120,970	\$ 7,532,994
TOTAL EXPENSE	\$ 9,014,454	\$ 10,120,970	\$ 7,532,994
BALANCE	\$ 425,001	\$ 247,278	\$ 383,375
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,439,456	\$ 10,368,248	\$ 7,916,369

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 915,553	\$ 824,090	\$ 978,694
TOTAL BALANCE AND RESERVES	\$ 915,553	\$ 824,090	\$ 978,694
REVENUE			
Charges for Services	\$ 3,572,868	\$ 3,660,657	\$ 2,498,676
Other Revenue	5,647	-	-
Revenue from Use of Money and Property	10,240	-	-
TOTAL REVENUE	\$ 3,588,755	\$ 3,660,657	\$ 2,498,676
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,504,308	\$ 4,484,747	\$ 3,477,370
OPERATING EXPENSE			
Personnel Expenses	\$ 484,624	\$ 497,726	\$ 461,084
Fringe Benefits	343,086	393,641	297,921
Supplies	226,908	334,594	333,492
Contracts	2,429,666	2,130,504	1,026,241
Information Technology	66,437	146,321	163,551
Energy and Utilities	95,981	108,008	116,362
Transfers Out	4,492	3,279	53,279
Capital Expenditures	29,024	42,000	42,000
Debt Expenses	-	4,492	4,492
TOTAL OPERATING EXPENSE	\$ 3,680,218	\$ 3,660,565	\$ 2,498,422
TOTAL EXPENSE	\$ 3,680,218	\$ 3,660,565	\$ 2,498,422
BALANCE	\$ 824,090	\$ 824,182	\$ 978,948
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,504,308	\$ 4,484,747	\$ 3,477,370

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Real Estate Assets



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Real Estate Assets



Department Description

The Real Estate Assets Department (READ) manages the City's real estate portfolio and provides direction for the operations of the City's Airports Division, the City Concourse, and Stadium Operations. It also manages the City's role in the Joint Use Management Agreement for PETCO Park. READ's downtown group is organized to reflect its core business functions. The Acquisition Division acquires property for City needs such as sites for new fire stations, parks, and libraries, as well as the right-of-way for numerous City projects. The Disposition Division evaluates City assets to determine which properties are essential for the City's core mission and which may be considered surplus and then handles the disposition of properties that are determined to be surplus. The Asset Management Division manages the City's diverse agreement portfolio of more than 500 leased properties. Corporate Services administers the City's facility space needs. Additionally, READ's Valuation section provides appraisal services to support these core business units, as well as a number of other City departments.

For more information on department programs, please visit the Real Estate Assets Department website (<https://www.sandiego.gov/real-estate-assets>).

The Department's mission is:

To serve the San Diego community through excellence in stewardship of the City's real estate assets

The Department's vision is:

To be a nationally recognized model for municipal real estate services

Real Estate Assets

Goals and Objectives

Goal 1: Maximize revenue and overall benefit of the City's real estate assets

- Secure maximum revenue due to the City for leasehold agreements
- Ensure the best return for the City through long-term agreements where appropriate
- Identify underutilized assets for potential disposition

Goal 2: Attract and retain top quality staff

- Provide a productive, cohesive work atmosphere
- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Goal 3: Support the real estate needs of City departments in an effective and timely manner

- Provide support to City departments to ensure quality, consistency, and compliance in projects that involve City real estate assets
- Provide high-quality valuation and consulting services in a timely manner when requested
- Support City departments in planning their future real estate needs

Goal 4: Enhance information management about the City's real estate assets decision-making initiatives

- Inform decision makers regarding the state of the City's real estate assets
- Publish and enhance open data regarding the City's real estate assets on the City website

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Number of properties reviewed for potential disposition per year ¹	50	63	50	672	50
Percentage of appraisals completed within 90 days of commencement ²	90%	78%	90%	70%	85%
Percentage of lease agreements on a month-to-month holdover status ³	20%	24%	20%	25%	20%
Percentage of rent reviews completed on time per fiscal year ⁴	90%	77%	90%	87%	90%

1. City Councilmembers and the Mayor's office requested that more than 600 City-owned vacant or undeveloped property be reviewed to determine potential use for affordable housing purposes.

2. There were a number of highly complex appraisals required for projects in FY 2018. Completion of appraisals is influenced by the complexity of the assignment and the availability of independent appraisers.

3. Vacant staff positions made it difficult to reach target.

4. Refer to footnote #3.

Real Estate Assets

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	36.00	34.00	34.00	0.00
Personnel Expenditures	\$ 3,833,986	\$ 4,142,978	\$ 4,111,545	\$ (31,433)
Non-Personnel Expenditures	4,789,719	8,954,911	7,653,093	(1,301,818)
Total Department Expenditures	\$ 8,623,704	\$ 13,097,889	\$ 11,764,638	\$ (1,333,251)
Total Department Revenue	\$ 57,816,031	\$ 54,662,320	\$ 55,283,164	\$ 620,844

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Real Estate Assets	\$ 5,478,024	\$ 7,996,671	\$ 7,962,132	\$ (34,539)
Total	\$ 5,478,024	\$ 7,996,671	\$ 7,962,132	\$ (34,539)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Real Estate Assets	34.00	32.00	32.00	0.00
Total	34.00	32.00	32.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures for office relocation of various departments into the 101 Ash Street building.	0.00	\$ 2,100,000	\$ -
Civic Theatre Maintenance Addition of one-time non-personnel expenditures for the repair of electrical equipment at the San Diego Civic Theatre.	0.00	75,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	403	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(20,491)	-

Real Estate Assets

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Central Plant Maintenance Reduction of non-personnel expenditures for Central Plant maintenance projects.	0.00	(23,063)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(66,388)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(2,100,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	808,548
Total	0.00 \$	(34,539) \$	808,548

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 2,373,091	\$ 2,443,193	\$ 2,444,716	1,523
Fringe Benefits	1,285,551	1,522,901	1,454,990	(67,911)
PERSONNEL SUBTOTAL	3,658,641	3,966,094	3,899,706	(66,388)
NON-PERSONNEL				
Supplies	\$ 18,113	\$ 25,818	\$ 25,908	90
Contracts	1,651,257	3,232,624	3,264,090	31,466
Information Technology	129,904	134,474	134,877	403
Energy and Utilities	5,515	6,661	6,551	(110)
Other	14,542	31,000	31,000	-
Transfers Out	-	600,000	600,000	-
Capital Expenditures	53	-	-	-
NON-PERSONNEL SUBTOTAL	1,819,382	4,030,577	4,062,426	31,849
Total	\$ 5,478,024	\$ 7,996,671	\$ 7,962,132	(34,539)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 1,413,222	\$ 1,355,000	\$ 1,370,000	15,000
Licenses and Permits	256,711	283,724	283,724	-
Other Revenue	9,871	-	-	-

Real Estate Assets

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	52,428,730	48,842,166	49,635,714	793,548
Transfers In	19,000	-	-	-
Total	\$ 54,127,535	\$ 50,480,890	\$ 51,289,438	808,548

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 32,530 - 39,170	\$ 38,582
20000119	Associate Management Analyst	1.00	1.00	1.00	55,843 - 67,489	66,477
20000134	Associate Management Analyst	1.00	1.00	1.00	55,843 - 67,489	55,843
20000163	Associate Property Agent	2.00	2.00	2.00	55,843 - 67,489	129,930
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	131,191
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	53,588
20001222	Program Manager	5.00	5.00	5.00	48,516 - 178,445	573,315
20000768	Property Agent	12.00	10.00	10.00	61,322 - 74,128	716,983
20000783	Public Information Clerk	1.00	1.00	1.00	32,530 - 39,170	38,582
20001137	Real Estate Assets Director	1.00	1.00	1.00	32,788 - 179,712	160,115
20000869	Senior Account Clerk	1.00	1.00	1.00	37,257 - 44,950	44,276
20000970	Supervising Management Analyst	1.00	1.00	1.00	68,971 - 83,561	80,941
20001003	Supervising Property Agent	4.00	5.00	5.00	68,971 - 83,561	381,043
20001005	Supervising Property Agent	1.00	1.00	1.00	68,971 - 83,561	80,219
20000756	Word Processing Operator	1.00	0.00	0.00	32,530 - 39,170	-
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(117,165)
	Right Of Way Cert					7,884
FTE, Salaries, and Wages Subtotal		34.00	32.00	32.00		\$ 2,444,716

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 18,798	\$ 19,110	\$ 16,428	(2,682)

Real Estate Assets

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Flexible Benefits	325,659	384,655	372,747	(11,908)
Long-Term Disability	6,283	-	-	-
Medicare	34,895	34,236	34,402	166
Other Post-Employment Benefits	178,577	186,031	183,720	(2,311)
Retiree Medical Trust	3,460	3,679	4,208	529
Retirement 401 Plan	1,521	1,527	1,900	373
Retirement ADC	503,674	664,749	576,619	(88,130)
Retirement DROP	2,600	2,591	-	(2,591)
Risk Management Administration	31,121	31,341	31,590	249
Supplemental Pension Savings Plan	158,020	167,297	174,525	7,228
Unemployment Insurance	4,281	4,312	4,093	(219)
Workers' Compensation	16,660	23,373	54,758	31,385
Fringe Benefits Subtotal	\$ 1,285,551	\$ 1,522,901	\$ 1,454,990	(67,911)
Total Personnel Expenditures		\$ 3,899,706		

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Concourse & Parking Garage	\$ 3,145,681	\$ 5,101,218	3,802,506	(1,298,712)
Total	\$ 3,145,681	\$ 5,101,218	3,802,506	(1,298,712)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Power Washing Services	0.00	\$ 60,000	-
Addition of non-personnel expenditures for power washing services at the Concourse and Parkade.			

Real Estate Assets

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Maintenance Projects Addition of non-personnel expenditures for Concourse and Parkade maintenance projects.	0.00	50,000	-
Security Services Addition of non-personnel expenditures for increased security at the Concourse and Parkade.	0.00	44,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	34,955	-
Central Power Operations Addition of non-personnel expenditures to support Central Plant maintenance projects.	0.00	14,500	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,474	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(8,641)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(1,500,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(187,704)
Total	0.00 \$	(1,298,712) \$	(187,704)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 119,068	\$ 121,934	\$ 126,779	4,845
Fringe Benefits	56,277	54,950	85,060	30,110
PERSONNEL SUBTOTAL	175,345	176,884	211,839	34,955
NON-PERSONNEL				
Supplies	\$ 34,094	\$ 65,400	\$ 65,400	-
Contracts	1,707,418	1,846,322	2,014,267	167,945
Information Technology	7,074	21,780	13,139	(8,641)
Energy and Utilities	83,994	90,332	97,361	7,029
Other	89	500	500	-
Transfers Out	1,137,663	2,900,000	1,400,000	(1,500,000)

Real Estate Assets

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Capital Expenditures	4	-	-	-
NON-PERSONNEL SUBTOTAL	2,970,336	4,924,334	3,590,667	(1,333,667)
Total	\$ 3,145,681	\$ 5,101,218	\$ 3,802,506	(1,298,712)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$ 3,688,496	\$ 4,181,430	\$ 3,993,726	(187,704)
Total	\$ 3,688,496	\$ 4,181,430	\$ 3,993,726	(187,704)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 32,530 - 39,170	\$ 37,799
20001003	Supervising Property Agent	1.00	1.00	1.00	68,971 - 83,561	81,890
	Bilingual - Regular					2,912
	Right Of Way Cert					4,178
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 126,779

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 145	\$ -	\$ 392	392
Flexible Benefits	19,216	23,410	23,410	-
Long-Term Disability	303	-	-	-
Medicare	1,795	1,779	1,781	2
Other Post-Employment Benefits	11,390	12,002	12,248	246
Retiree Medical Trust	263	305	219	(86)
Retirement 401 Plan	1,040	1,220	875	(345)
Retirement ADC	17,989	12,518	39,339	26,821
Risk Management Administration	1,986	2,022	2,106	84
Supplemental Pension Savings Plan	842	-	2,375	2,375
Unemployment Insurance	213	208	201	(7)

Real Estate Assets

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Workers' Compensation	1,094	1,486	2,114	628
Fringe Benefits Subtotal	\$ 56,277	\$ 54,950	\$ 85,060	30,110
Total Personnel Expenditures		\$	211,839	

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 670,831	\$ 1,213,646	\$ 93,181
TOTAL BALANCE AND RESERVES	\$ 670,831	\$ 1,213,646	\$ 93,181
REVENUE			
Revenue from Use of Money and Property	\$ 3,688,496	\$ 4,181,430	\$ 3,993,726
TOTAL REVENUE	\$ 3,688,496	\$ 4,181,430	\$ 3,993,726
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,359,327	\$ 5,395,076	\$ 4,086,907
OPERATING EXPENSE			
Personnel Expenses	\$ 119,068	\$ 121,934	\$ 126,779
Fringe Benefits	56,277	54,950	85,060
Supplies	34,094	65,400	65,400
Contracts	1,707,418	1,846,322	2,014,267
Information Technology	7,074	21,780	13,139
Energy and Utilities	83,994	90,332	97,361
Other Expenses	89	500	500
Transfers Out	1,137,663	2,900,000	1,400,000
Capital Expenditures	4	-	-
TOTAL OPERATING EXPENSE	\$ 3,145,681	\$ 5,101,218	\$ 3,802,506
TOTAL EXPENSE	\$ 3,145,681	\$ 5,101,218	\$ 3,802,506
BALANCE	\$ 1,213,646	\$ 293,858	\$ 284,401
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,359,327	\$ 5,395,076	\$ 4,086,907

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Risk Management



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Risk Management



Department Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation, vehicle accidents, and public liability claims to City departments. This data provides City departments the information needed to monitor risk activities and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, safety and environmental health oversight, public liability claims management, and loss recovery which are administered through the Finance and Administration, Safety and Environmental Health, Employees Benefits, Public Liability and Loss Recovery, and Workers' Compensation Divisions.

The Department's mission is:

To effectively prevent, control, and minimize the City's financial risk and provide optimum services to the City's employees and the public through the centralized administration of employee benefits, loss control, and safety.

The Department's vision is:

To continue to improve the City's risk management program through close collaboration with City departments in identifying, analyzing, and implementing risk prevention and safety programs that reduce or mitigate exposure for the City.

Risk Management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound, balanced budgets and capital plans

Goal 2: Provide excellent customer service

- Own the problem until it is resolved

Goal 3: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Percentage of Public Liability Reports completed on schedule per Council Policy 000-09	100%	100%	100%	100%	100%
Ratio of open claims to closed claims for Workers' Compensation ¹	1:1	1:1	1:1	1.1:1	1:1

1. The target was not met in FY 2018 due to implementation of State regulations.

Risk Management

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	87.23	85.23	86.23	1.00
Personnel Expenditures	\$ 8,187,826	\$ 8,693,142	\$ 9,778,299	\$ 1,085,157
Non-Personnel Expenditures	2,107,026	2,314,124	2,143,079	(171,045)
Total Department Expenditures	\$ 10,294,852	\$ 11,007,266	\$ 11,921,378	\$ 914,112
Total Department Revenue	\$ 11,219,163	\$ 10,529,309	\$ 11,130,932	\$ 601,623

Risk Management Administration Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Risk Management	\$ 10,294,852	\$ 11,007,266	\$ 11,921,378	914,112
Total	\$ 10,294,852	\$ 11,007,266	\$ 11,921,378	914,112

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Risk Management	87.23	85.23	86.23	1.00
Total	87.23	85.23	86.23	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,002,201	-
Addition of Non-Personnel Expenditures Addition of non-personnel expenditures to support information technology enhancements to maximize the City's Claims Management System and claims management process.	0.00	112,476	-
Addition of Supervising Claims Representative Addition of 1.00 Supervising Claims Representative and associated revenue to support the Public Utilities Department public liability claims management program.	1.00	112,279	119,629

Risk Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Contract Administration Fees Addition of non-personnel expenditures for administration fees of contracted employee benefit programs.	0.00	85,000	-
Addition of Account Clerk Addition of 1.00 Account Clerk and associated non-personnel expenditures to support accounts payable functions.	1.00	62,050	-
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of Civic Center Plaza.	0.00	17,072	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	93	-
Investment Consulting Services Reduction of non-personnel expenditures due to anticipated savings in investment consulting services.	0.00	(25,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(46,167)	-
Reduction of Clerical Assistant 2 Reduction of 1.00 Clerical Assistant 2 in the Finance and Administration Division.	(1.00)	(86,466)	-
Workers' Compensation Temporary Staffing Reduction of non-personnel expenditures for workers' compensation temporary staffing.	0.00	(110,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(209,426)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	481,994
Total	1.00 \$	914,112 \$	601,623

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 4,911,472	\$ 5,110,677	\$ 5,716,585	605,908
Fringe Benefits	3,276,354	3,582,465	4,061,714	479,249
PERSONNEL SUBTOTAL	8,187,826	8,693,142	9,778,299	1,085,157
NON-PERSONNEL				
Supplies	\$ 85,134	\$ 79,882	\$ 89,092	9,210
Contracts	1,280,811	906,426	1,383,311	476,885

Risk Management

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Information Technology	710,602	842,132	632,706	(209,426)
Energy and Utilities	7,284	5,413	5,898	485
Other	22,754	24,125	15,000	(9,125)
Transfers Out	-	456,146	17,072	(439,074)
Capital Expenditures	441	-	-	-
NON-PERSONNEL SUBTOTAL	2,107,026	2,314,124	2,143,079	(171,045)
Total	\$ 10,294,852 \$	11,007,266 \$	11,921,378 \$	914,112

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 75,415 \$	39,402 \$	159,031 \$	119,629
Other Revenue	11,127,092	10,489,907	10,969,908	480,001
Rev from Money and Prop	16,656	-	-	-
Transfers In	-	-	1,993	1,993
Total	\$ 11,219,163 \$	10,529,309 \$	11,130,932 \$	601,623

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	1.00	\$ 32,530 - 39,170 \$	35,496
20000024	Administrative Aide 2	1.00	1.00	1.00	43,983 - 53,028	43,344
20000119	Associate Management Analyst	2.00	1.00	1.00	55,843 - 67,489	52,673
20000188	Benefits Representative 2	5.00	0.00	0.00	34,056 - 41,125	-
20000277	Claims Aide	2.00	2.00	2.00	38,181 - 46,002	91,314
90000277	Claims Aide - Hourly	0.35	0.00	0.00	38,181 - 46,002	-
20000278	Claims Clerk	13.00	13.00	13.00	32,530 - 39,170	476,662
20000285	Claims Representative 2	7.00	8.00	8.00	54,683 - 66,135	525,684
90000285	Claims Representative 2 - Hourly	0.38	0.00	0.00	54,683 - 66,135	-
20000539	Clerical Assistant 2	2.00	1.00	0.00	30,919 - 37,257	-
90000539	Clerical Assistant 2 - Hourly	0.50	0.23	0.23	30,919 - 37,257	7,833
20001168	Deputy Director	1.00	1.00	1.00	48,516 - 178,445	126,026

Risk Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000393	Employee Benefits Administrator	2.00	0.00	0.00	68,971 - 83,561	-
20000383	Employee Benefits Specialist 2	5.00	7.00	8.00	55,843 - 67,489	480,662
20000293	Information Systems Analyst 3	1.00	2.00	2.00	61,322 - 74,128	148,256
20000172	Payroll Specialist 1	1.00	1.00	1.00	35,039 - 42,175	41,073
20001234	Program Coordinator	2.00	8.00	8.00	23,764 - 142,455	774,786
20001222	Program Manager	6.00	6.00	6.00	48,516 - 178,445	653,889
20001122	Risk Management Director	1.00	1.00	1.00	32,788 - 179,712	165,280
20000847	Safety Officer	2.00	2.00	2.00	59,818 - 72,237	138,495
20000854	Safety Representative 2	4.00	3.00	3.00	52,126 - 63,041	181,555
20001016	Senior Claims Representative	2.00	2.00	2.00	60,183 - 72,753	145,506
20000927	Senior Clerk/Typist	1.00	1.00	1.00	37,257 - 44,950	44,276
20000015	Senior Management Analyst	0.00	1.00	1.00	61,322 - 74,128	74,128
21000188	Senior Workers' Compensation Claims Representative	3.00	5.00	5.00	63,193 - 76,391	378,517
20000358	Supervising Claims Representative	1.00	0.00	1.00	66,114 - 79,865	79,865
20000970	Supervising Management Analyst	0.00	1.00	1.00	68,971 - 83,561	82,841
21000189	Supervising Workers' Compensation Claims Representative	3.00	1.00	0.00	69,419 - 83,858	-
21000190	Workers' Compensation Claims Aide	5.00	5.00	4.00	38,181 - 46,002	180,564
21000186	Workers' Compensation Claims Representative 2	14.00	12.00	13.00	57,417 - 69,442	851,643
	Bilingual - Regular					7,280
	Budgeted Vacancy Savings					(115,639)
	Overtime Budgeted					39,224
	Sick Leave - Hourly					752
	Termination Pay Annual Leave					4,600
FTE, Salaries, and Wages Subtotal		87.23	85.23	86.23		\$ 5,716,585

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
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Fringe Benefits

Employee Offset Savings	\$ 50,650	\$ 37,294	\$ 50,429	13,135
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Risk Management

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Flexible Benefits	800,724	958,076	1,031,990	73,914
Insurance	1,165	-	-	-
Long-Term Disability	12,889	-	-	-
Medicare	73,760	73,631	82,287	8,656
Other Post-Employment Benefits	450,123	468,078	514,416	46,338
Retiree Medical Trust	4,865	6,905	7,363	458
Retirement 401 Plan	3,409	3,107	3,864	757
Retirement ADC	1,432,319	1,543,404	1,794,375	250,971
Retirement DROP	9,650	8,282	9,580	1,298
Risk Management Administration	78,430	78,858	88,452	9,594
Supplemental Pension Savings Plan	303,420	349,650	386,826	37,176
Unemployment Insurance	8,787	9,067	9,512	445
Workers' Compensation	46,162	46,113	82,620	36,507
Fringe Benefits Subtotal	\$ 3,276,354	\$ 3,582,465	\$ 4,061,714	\$ 479,249
Total Personnel Expenditures			\$ 9,778,299	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 596,472	\$ 1,520,783	\$ 890,588
TOTAL BALANCE AND RESERVES	\$ 596,472	\$ 1,520,783	\$ 890,588
REVENUE			
Charges for Services	\$ 75,415	\$ 39,402	\$ 159,031
Other Revenue	11,127,092	10,489,907	10,969,908
Revenue from Use of Money and Property	16,656	-	-
Transfers In	-	-	1,993
TOTAL REVENUE	\$ 11,219,163	\$ 10,529,309	\$ 11,130,932
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,815,635	\$ 12,050,092	\$ 12,021,520
OPERATING EXPENSE			
Personnel Expenses	\$ 4,911,472	\$ 5,110,677	\$ 5,716,585
Fringe Benefits	3,276,354	3,582,465	4,061,714
Supplies	85,134	79,882	89,092
Contracts	1,280,811	906,426	1,383,311
Information Technology	710,602	842,132	632,706
Energy and Utilities	7,284	5,413	5,898
Other Expenses	22,754	24,125	15,000
Transfers Out	-	456,146	17,072
Capital Expenditures	441	-	-
TOTAL OPERATING EXPENSE	\$ 10,294,852	\$ 11,007,266	\$ 11,921,378
TOTAL EXPENSE	\$ 10,294,852	\$ 11,007,266	\$ 11,921,378
BALANCE	\$ 1,520,783	\$ 1,042,826	\$ 100,142
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,815,635	\$ 12,050,092	\$ 12,021,520

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

San Diego Regional Parks Improvement Fund



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San Diego Regional Parks Improvement Fund



Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.



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San Diego Regional Parks Improvement Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 3,595,326	\$ 3,905,026	\$ 3,549,329	(355,697)

San Diego Regional Parks Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	(355,697)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	(355,697)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$ 128,346	\$ -	\$ -	-
Transfers In	3,466,980	3,905,026	3,549,329	(355,697)
Total	\$ 3,595,326	\$ 3,905,026	\$ 3,549,329	(355,697)

San Diego Regional Parks Improvement Fund

Revenue and Expense Statement (Non-General Fund)

San Diego Regional Parks Improvement Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,451,789	\$ 3,619,040	\$ 3,848,759
Continuing Appropriation - CIP	9,979,063	11,949,861	12,812,992
TOTAL BALANCE AND RESERVES	\$ 13,430,853	\$ 15,568,901	\$ 16,661,751
REVENUE			
Revenue from Use of Money and Property	\$ 128,346	\$ -	\$ -
Transfers In	3,466,980	3,905,026	3,549,329
TOTAL REVENUE	\$ 3,595,326	\$ 3,905,026	\$ 3,549,329
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 17,026,179	\$ 19,473,927	\$ 20,211,080
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 1,457,277	\$ 3,675,307	\$ 3,549,329
TOTAL CIP EXPENSE	\$ 1,457,277	\$ 3,675,307	\$ 3,549,329
TOTAL EXPENSE	\$ 1,457,277	\$ 3,675,307	\$ 3,549,329
RESERVES			
Continuing Appropriation - CIP	\$ 11,949,861	\$ 11,949,861	\$ 12,812,992
TOTAL RESERVES	\$ 11,949,861	\$ 11,949,861	\$ 12,812,992
BALANCE	\$ 3,619,040	\$ 3,848,759	\$ 3,848,759
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 17,026,179	\$ 19,473,927	\$ 20,211,080

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Smart and Sustainable Communities



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Smart and Sustainable Communities



Branch Description

The Deputy Chief Operating Officer for Smart and Sustainable Communities oversees the day-to-day City operations for the Smart and Sustainable Communities Branch which includes the following departments: Development Services, Economic Development, Planning, and Sustainability.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The Branch's mission is:

To enrich San Diego's diverse communities by fostering safe and thriving neighborhoods

The Branch's vision is:

A leader in engagement and innovation

Smart and Sustainable Communities

Goals and Objectives

Goal 1: *Create proactive, innovative, and engaging approaches to planning, investment, and development*

- Demystify the planning and development process
- Facilitate sustainable and equitable growth that includes affordable housing, multi-modal transportation, and in-fill development
- Encourage strategic investment in business and community

Goal 2: *Strengthen and protect our natural, physical, and cultural environment*

- Promote sustainable, responsible development and encourage preservation of our natural resources
- Ensure livability and safety in our neighborhoods and built environment
- Recognize, preserve, and enrich diverse cultures, communities, and landmarks

Goal 3: *Cultivate a globally competitive, sustainable, and resilient local economy*

- Create and leverage international relationships for economic development purposes
- Promote economic growth, job creation, and increased City revenues by expanding business activity
- Revitalize and support established, older business districts

Goal 4: *Provide safe and inviting spaces where everyone can connect, learn, and play*

- Connect everyone with educational, recreational, social, and cultural opportunities
- Provide access to nature and the arts
- Improve accessibility of public spaces and programs

Goal 5: *Foster inclusiveness, equity, and empowerment*

- Reduce inequity, conflict, and unsafe conditions in our communities
- Provide opportunities for everyone to be heard, respected, and appreciated
- Empower people and communities to affect positive change

Smart and Sustainable Communities

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	6.50	6.50	1.50	(5.00)
Personnel Expenditures	\$ 875,999	\$ 915,043	\$ 317,722	\$ (597,321)
Non-Personnel Expenditures	91,951	140,134	53,597	(86,537)
Total Department Expenditures	\$ 967,949	\$ 1,055,177	\$ 371,319	\$ (683,858)
Total Department Revenue	\$ 194	\$ -	\$ -	\$ -

General Fund¹

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Smart & Sustainable Communities	\$ 967,949	\$ 1,055,177	\$ 371,319	\$ (683,858)
Total	\$ 967,949	\$ 1,055,177	\$ 371,319	\$ (683,858)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Smart & Sustainable Communities	6.50	6.50	1.50	(5.00)
Total	6.50	6.50	1.50	(5.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 26,676	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,675	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(19,603)	-
Reduction of Contractual Services Reduction of contractual services related to the Citizens' Review Board on Police Practices. Starting in Fiscal Year 2019, Citizens Review Board expenditures will be supported by the Office of Boards & Commission's budget.	0.00	(21,104)	-

1. Starting in Fiscal Year 2019 this new organizations accounting was renamed to Smart and Sustainable Communities Branch (Previously named Neighborhood Services Branch).

Smart and Sustainable Communities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(49,505)	-
Office of Boards & Commissions Restructure Transfer of 5.00 FTE positions and non-personnel expenditures from the Citizens' Review Board on Police Practices, Human Relations Commission, and the Commission on Gang Prevention & Intervention to the newly created Office of Boards & Commissions.	(5.00)	(623,997)	-
Total	(5.00) \$	(683,858) \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 638,213	\$ 636,633	\$ 228,229	(408,404)
Fringe Benefits	237,785	278,410	89,493	(188,917)
PERSONNEL SUBTOTAL	875,999	915,043	317,722	(597,321)
NON-PERSONNEL				
Supplies	\$ 7,208	\$ 9,389	\$ 4,642	(4,747)
Contracts	43,921	77,215	19,841	(57,374)
Information Technology	28,698	41,197	21,594	(19,603)
Energy and Utilities	2,890	3,233	1,720	(1,513)
Other	9,219	9,100	5,800	(3,300)
Capital Expenditures	16	-	-	-
NON-PERSONNEL SUBTOTAL	91,951	140,134	53,597	(86,537)
Total	\$ 967,949	\$ 1,055,177	\$ 371,319	(683,858)

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$ 194	\$ -	\$ -	-
Total	\$ 194	\$ -	\$ -	-

Smart and Sustainable Communities

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	0.00	\$ 43,983 - 53,028	-
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	61,107 - 231,494	201,435
20001220	Executive Director	3.00	3.00	0.00	48,516 - 178,445	-
20000924	Executive Secretary	1.50	1.50	0.50	44,993 - 54,404	26,794
FTE, Salaries, and Wages Subtotal		6.50	6.50	1.50	\$	228,229

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 905	\$ 801	\$ 266	(535)
Flexible Benefits	77,020	96,578	23,618	(72,960)
Long-Term Disability	1,600	-	-	-
Medicare	9,332	9,217	3,304	(5,913)
Other Post-Employment Benefits	33,929	39,006	9,186	(29,820)
Retiree Medical Trust	1,343	1,392	504	(888)
Retirement 401 Plan	1,963	1,950	2,014	64
Retirement ADC	68,515	79,346	42,008	(37,338)
Retirement DROP	393	-	-	-
Risk Management Administration	5,922	6,595	1,579	(5,016)
Supplemental Pension Savings Plan	33,113	37,021	1,621	(35,400)
Unemployment Insurance	1,098	1,147	377	(770)
Workers' Compensation	2,653	5,357	5,016	(341)
Fringe Benefits Subtotal	\$ 237,785	\$ 278,410	\$ 89,493	(188,917)
Total Personnel Expenditures			\$ 317,722	



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Special Events and Filming



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Special Events and Filming



Department Description

The Special Events and Filming Department provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate hundreds of millions of dollars in economic impact and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Department is to provide permitting, technical support, and promotional services for special events and filming in San Diego. The Department also partners with visitor industry organizations such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center to support events and filming productions of national and international stature. Once a major special event or film production is secured, the Department provides support services to key entities such as the event organizer, location scout, producer, or host committee, business, and residential community, as well as City departments to ensure the success of the activity.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Department seeks to maximize civic and economic returns to the San Diego region.

The Department's mission is:

To enhance the vitality, quality, and economic prosperity of San Diego through the support of the special event and film industries

The Department's vision is:

To maintain and leverage collaborative partnerships within the economic development, visitor, event, and film industries to maximize civic and economic returns to the San Diego region

Special Events and Filming

Goals and Objectives

Goal 1: Provide leadership and coordination for the management of multi-disciplinary programs and projects

- Manage the multi-disciplinary/agency process for special events and filming held on outdoor City public property

Goal 2: Establish and maintain partnerships to enhance programs, services, and economic strength

- Provide leadership and coordination for the management of special events and filming in San Diego

Goal 3: Utilize technology solutions to support internal and external customers

- Promote technology that enables multi-disciplinary/agency online access for the review of permits
- Manage the online Special Events Calendar

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Average number of visits to the Special Events Calendar website ¹	80,000	107,500	90,000	159,000	200,000
Number of special event and filming dates permitted ²	2,000	1,985	2,000	2,322	2,200
Number of special event and filming permit applications submitted and reviewed online ³	700	820	725	963	900

1. FY 2018 Actuals increased due to placement of special events calendar information on the City's website.

2. FY 2018 Actuals increased as a result of marketing campaign targeting film industry.

3. FY 2018 Actuals increased as a result of marketing campaign targeting film industry. Also refer to footnote #1.

Special Events and Filming

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	6.00	6.00	6.00	0.00
Personnel Expenditures	\$ 733,364	\$ 736,001	\$ 744,809	\$ 8,808
Non-Personnel Expenditures	323,180	480,250	483,806	3,556
Total Department Expenditures	\$ 1,056,544	\$ 1,216,251	\$ 1,228,615	\$ 12,364
Total Department Revenue	\$ 108,167	\$ 75,000	\$ 75,000	-

Transient Occupancy Tax Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Special Events and Filming	\$ 1,056,544	\$ 1,216,251	\$ 1,228,615	\$ 12,364
Total	\$ 1,056,544	\$ 1,216,251	\$ 1,228,615	\$ 12,364

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Special Events and Filming	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 56,087	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	8,808	-
Rental Compensation Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza.	0.00	2,175	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures for supplies.	0.00	(3,025)	-

Special Events and Filming

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Regional Film Marketing	0.00	(21,300)	-
Reduction of non-personnel expenditures for regional film marketing.			
Non-Discretionary Adjustment	0.00	(30,381)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00 \$	12,364 \$	-

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 467,586 \$	468,568 \$	506,834 \$	38,266
Fringe Benefits	265,778	267,433	237,975	(29,458)
PERSONNEL SUBTOTAL	733,364	736,001	744,809	8,808
NON-PERSONNEL				
Supplies	\$ 14,775 \$	8,302 \$	5,367 \$	(2,935)
Contracts	162,985	111,981	60,298	(51,683)
Information Technology	142,626	299,751	355,838	56,087
Energy and Utilities	2,094	2,088	2,000	(88)
Other	288	-	-	-
Transfers Out	-	58,128	60,303	2,175
Capital Expenditures	412	-	-	-
NON-PERSONNEL SUBTOTAL	323,180	480,250	483,806	3,556
Total	\$ 1,056,544 \$	1,216,251 \$	1,228,615 \$	12,364

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Licenses and Permits	\$ 107,190 \$	75,000 \$	75,000 \$	-
Other Revenue	18	-	-	-
Rev from Money and Prop	960	-	-	-
Total	\$ 108,167 \$	75,000 \$	75,000 \$	-

Special Events and Filming

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	1.00	1.00	\$ 55,843 - 67,489	\$ 67,489
20001220	Executive Director	1.00	1.00	1.00	48,516 - 178,445	123,959
20001222	Program Manager	2.00	2.00	2.00	48,516 - 178,445	190,072
20000783	Public Information Clerk	1.00	1.00	1.00	32,530 - 39,170	39,170
20000918	Senior Planner	1.00	1.00	1.00	70,042 - 84,688	84,688
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 506,834

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,877	\$ 3,600	\$ 675	(2,925)
Flexible Benefits	62,437	80,072	80,072	-
Long-Term Disability	1,218	-	-	-
Medicare	6,911	6,795	7,349	554
Other Post-Employment Benefits	31,222	36,006	36,744	738
Retiree Medical Trust	292	439	334	(105)
Retirement ADC	113,437	89,039	48,963	(40,076)
Retirement DROP	4,059	5,277	9,326	4,049
Risk Management Administration	5,447	6,066	6,318	252
Supplemental Pension Savings Plan	32,738	35,241	36,281	1,040
Unemployment Insurance	824	838	848	10
Workers' Compensation	2,317	4,060	11,065	7,005
Fringe Benefits Subtotal	\$ 265,778	\$ 267,433	\$ 237,975	(29,458)
Total Personnel Expenditures			\$ 744,809	



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Special Promotional Programs



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Special Promotional Programs



Department Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.



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Special Promotional Programs

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Non-Personnel Expenditures	\$ 106,855,470	\$ 113,633,454	\$ 120,523,466	\$ 6,890,012
Total Department Expenditures	\$ 106,855,470	\$ 113,633,454	\$ 120,523,466	\$ 6,890,012
Total Department Revenue	\$ 105,522,120	\$ 114,299,588	\$ 120,648,415	\$ 6,348,827

Transient Occupancy Tax Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Arts, Culture, & Community Festivals	\$ 13,679,725	\$ 13,217,277	\$ 12,952,970	(264,307)
Discretionary Funding	20,626,628	21,602,046	22,939,763	1,337,717
Economic Development Programs	1,803,329	1,710,000	1,710,000	-
Safety & Maint - Visitor Related Facilities	70,745,877	77,104,131	82,920,733	5,816,602
Total	\$ 106,855,470	\$ 113,633,454	\$ 120,523,466	\$ 6,890,012

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety and Maintenance of Visitor-Related Facilities Reimbursements to the General Fund associated with the safety and maintenance of visitor related facilities.	0.00	\$ 25,116,678	\$ -
Transfer from the General Fund Addition of revenue for a one-time transfer from the General Fund to the Transient Occupancy Tax Fund for Arts, Culture, and Community Festival Programs.	0.00	3,949,600	-
One-Cent Discretionary Adjustment to reflect the increase in One-Cent Transient Occupancy Tax to support the General Fund.	0.00	1,337,717	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	35	-
Support to Other Funds Adjustment to the annual allocations which support operating costs for Mission Bay/ Balboa Park Improvements, Convention Center, SDCCU Stadium, PETCO Park, Trolley Extension Reserve, Public Art Fund and the Major Events Revolving Fund.	0.00	(863,990)	-

Special Promotional Programs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction to Debt Service Adjustment to the annual allocations which support debt service for Mission Bay/ Balboa Park Improvements, Convention Center, SDCCU Stadium, PETCO Park, and the Trolley Extension Reserve.	0.00	(950,000)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(21,700,028)	(4,213,942)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	10,562,769
Total	0.00 \$	6,890,012 \$	6,348,827

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018- 2019 Change
NON-PERSONNEL				
Supplies	\$ 289	\$ -	\$ -	-
Contracts	40,345,768	50,987,044	58,242,773	7,255,729
Information Technology	213	-	-	-
Other	6	-	-	-
Transfers Out	66,509,194	62,646,410	62,280,693	(365,717)
NON-PERSONNEL SUBTOTAL	106,855,470	113,633,454	120,523,466	6,890,012
Total	\$ 106,855,470	\$ 113,633,454	\$ 120,523,466	\$ 6,890,012

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Transfers In	\$ 163,121	\$ 4,213,942	\$ 3,949,600	(264,342)
Transient Occupancy Tax	105,358,999	110,085,646	116,698,815	6,613,169
Total	\$ 105,522,120	\$ 114,299,588	\$ 120,648,415	\$ 6,348,827

Special Promotions

Organization / Program	FY2017 Actual	FY2018 Budget	FY2019 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
A Ship in the Woods Foundation	\$ -	\$ 6,922	\$ 5,000
Adams Avenue Business Association	-	-	35,103
American Water Works Association	-	-	9,958
America's Finest City Dixieland Jazz Society	43,388	38,074	38,073
Armed Services YMCA- SD Branch	67,577	78,656	115,726

Special Promotional Programs

Special Promotions

Organization / Program	FY2017 Actual	FY2018 Budget	FY2019 Adopted
Asian Story Theater, Inc.	5,356	-	5,940
Balboa Park Conservancy	7608	81,277	-
BAME Renaissance Corporation	72,154	9,058	-
Biocom Institute	-	-	84,785
Bodhi Tree Concerts	-	5,000	5,000
Brazilian Institute for Arts & Culture	12,592	11,264	11,433
Cabrillo Festival, Inc.	5,713	5,000	5,000
California Lawyers for the Arts	3,738	5,000	-
Casa Familiar	6,993	-	5,000
Combat Arts San Diego	(141)	-	-
ContACT Arts dba San Diego Fringe Festival	62,614	-	87,411
COTA (Collaborations: Teachers and Artists)	-	5,000	5,805
Depositing Empowerment through Outreach and Urban	-	-	5,000
Diamond Business Association, Inc.	-	5,000	-
Friends of Balboa Park	-	-	5,000
Hillcrest Business Improvement Association	21,428	16,791	23,193
Indian Fine Arts Academy of San Diego	25,609	25,631	25,459
Italian American Art and Cultural Association of San Diego	21,696	17,490	19,036
Jacobs and Cushman San Diego Food Bank	43,060	56,288	61,103
Jacobs Center for Neighborhood Innovation	17,235	-	-
KARAMA	4,836	6,999	7,561
Karen Organization of San Diego	2,639	5,000	5,000
Kyoto Symposium Organization	-	45,475	-
La Maestra Family Clinic, Inc	4,894	7,181	7,625
Linda Vista Multi-Cultural Fair, Inc.	8,692	7,961	9,506
Little Italy Association	25,398	22,645	25,459
Little Saigon San Diego Foundation	34,257	22,388	-
Mandate Project Impact	-	-	25,218
Mariachi Juvenil de San Diego	37,068	52,958	48,952
Mariachi Scholarship Foundation	18,570	22,277	25,201
Martin Luther King Jr. Community Choir of San Diego	3,038	-	-
Media Heritage, Inc.	16,604	12,927	-
Musicians For Education, Inc.	16,076	14,674	17,397
Ocean Beach Merchants Association, Inc.	25,756	23,521	29,895
Operation Samahan	(6,638)	-	-
Pacific Beach Business Improvement Association	15,813	17,573	15,815
Pacific Beach Town Council	-	-	5,000
Parade Band Foundation	-	-	9,065
PASACAT, Inc.	6,482	5,000	-
Point Loma Summer Concerts	12,828	12,740	16,564
Rancho de los Penasquitos Town Council	7,699	7,465	-
Rolando Community Council, Inc.	6,103	-	7,591

Special Promotional Programs

Special Promotions

Organization / Program	FY2017 Actual	FY2018 Budget	FY2019 Adopted
San Diego Architectural Foundation	-	-	10,878
San Diego Audubon Society	17,711	-	23,145
San Diego City College Foundation	(225)	5,000	-
San Diego Earth Day	28,941	38,951	23,723
San Diego Film Foundation	81,226	116,878	137,143
San Diego Lesbian, Gay, Bisexual, Transgender Pride	118,984	116,878	138,893
San Diego Performing Arts League	5,453	5,000	5,000
San Diego Shakespeare Society	6,864	5,000	5,983
San Diego State University Research Foundation for KPBS	25,330	21,872	-
Sherman Heights Community Center	-	-	6,222
Sorrento Valley Town Council, Inc.	-	5,000	5,000
Space 4 Art, Inc.	5,614	-	-
Speed of Change, Inc. dba TedX San Diego	-	11,322	15,815
Spirit of the Fourth	-	-	11,186
Teatro Mascara Magica	-	-	6,581
The Bon Temps Social Club of San Diego	118,984	112,320	127,128
The Cooper Family Foundation	5,520	-	5,000
Torrey Pines Kiwanis Foundation	41,342	53,217	52,578
transcenDANCE Youth Arts Project	15,590	10,875	-
Via International	-	6,434	5,786
Write Out Loud	7,448	6,807	-
Creative Communities San Diego Subtotal	\$ 1,135,517	\$ 1,168,789	\$ 1,388,935

Organizational Support

Actors Alliance of San Diego	\$ (2,422)	\$ -	\$ -
Art of Elan	20,690	20,393	26,616
Art Reach	-	10,908	21,826
Arts for Learning San Diego (Young Audiences of San Diego)	-	113,566	139,098
Bach Collegium San Diego	32,747	46,724	32,700
Balboa Park Cultural Partnership	262,375	279,058	245,264
Balboa Park Online Collaborative, Inc.	91,886	93,983	85,137
California Ballet Association, Inc.	143,700	124,895	120,479
California Lawyers for the Arts	-	-	73,404
Camarada, Inc.	23,060	13,330	15,815
Center for World Music	25,264	22,363	25,706
Choral Club of San Diego	-	5,000	5,000
Choral Consortium of San Diego	1,830	5,000	5,000
City Ballet, Inc	86,047	83,268	84,883
Classics for Kids, Inc.	40,047	37,717	37,170
Culture Shock Dance Troupe, Inc.	17,924	23,907	23,206
Cygnnet Theatre Company	181,094	175,287	172,973
Diversionary Theater Productions, Inc.	68,206	71,878	77,533
Fern Street Community Arts, Inc.	16,012	23,412	21,021
Finest City Performing Arts, Inc.	45,281	55,198	56,555
Flying Leatherneck Historical Foundation	39,533	39,277	36,139
Gaslamp Quarter Historical Foundation	54,492	58,066	53,460
Intrepid Shakespeare Company	16,775	24,184	-
Ion Theatre Company	26,600	-	-
Japan Society of San Diego and Tijuana	-	-	28,729

Special Promotional Programs

Special Promotions

Organization / Program	FY2017 Actual	FY2018 Budget	FY2019 Adopted
Japanese Friendship Garden Society of San Diego	103,297	133,973	141,764
La Jolla Historical Society	92,982	78,937	78,939
La Jolla Music Society	267,208	523,488	212,062
La Jolla Symphony and Chorus Association	59,434	60,660	60,523
Lambda Archives of San Diego	11,388	9,819	18,054
Library Association of La Jolla dba Athenaeum Music & Arts	116,113	122,171	133,483
Mainly Mozart, Inc.	179,314	142,332	112,646
Malashock Dance & Company	63,420	49,629	57,961
Maritime Museum Association of San Diego	309,083	379,194	174,954
Media Arts Center San Diego	98,202	112,987	96,602
Mingei International, Inc.	233,496	186,910	196,511
Mojalet Dance Collective	-	15,432	15,189
Mo`olelo Performing Arts Company	(20,334)	-	-
Moxie Theatre, Inc.	29,620	26,815	27,075
Museum of Contemporary Art San Diego	402,967	427,047	267,441
Museum of Photographic Arts, Inc.	252,332	107,737	229,051
New Americans Museum	31,654	-	38,529
NTC Foundation	72,267	182,461	191,782
Old Globe Theatre	593,689	470,522	491,017
Opera Neo	-	5,611	17,902
Outside the Lens	45,239	44,306	55,231
Pacific Arts Movement	92,737	70,895	67,295
Persian Cultural Center	42,298	46,585	42,615
Playwrights Project	50,344	49,129	42,174
Poway Center for the Performing Arts Foundation	-	-	66,449
Prophet World Beat Productions	38,078	39,795	33,647
Putnam Foundation dba Timken Museum of Art	140,264	191,570	126,939
Resounding Joy, Inc.	-	17,665	26,942
Reuben H. Fleet Science Center	400,954	371,133	352,986
SACRA/PROFANA	17,184	13,122	15,042
San Diego Air & Space Museum	380,352	331,675	294,897
San Diego Archaeological Center	35,877	-	32,518
San Diego Art Institute	44,875	37,328	48,304
San Diego Automotive Museum	78,338	60,769	56,795
San Diego Ballet	63,414	55,745	48,322
San Diego Center for Jewish Culture	165,860	141,000	137,311
San Diego Children's Choir	54,983	58,095	62,497
San Diego Chinese Historical Society and Museum	23,732	41,154	-
San Diego Civic Youth Ballet. Inc.	70,543	56,747	77,077
San Diego Comic Convention	-	-	489,802
San Diego Dance Theater	54,639	47,492	45,419
San Diego Early Music Society	-	-	14,986
San Diego Guild of Puppetry, Inc.	11,530	11,126	12,887
San Diego Hall of Champions	73,818	119,472	115,775
San Diego Historical Society dba San Diego History Center	117,630	242,762	165,335
San Diego Junior Theatre	111,641	99,069	83,822
San Diego Master Chorale	15,149	-	12,923
San Diego Model Railroad Museum	86,835	59,254	70,057
San Diego Museum Council, Inc.	26,042	25,708	23,368
San Diego Museum of Art	452,284	394,518	366,448

Special Promotional Programs

Special Promotions

Organization / Program	FY2017 Actual	FY2018 Budget	FY2019 Adopted
San Diego Museum of Man	311,866	249,657	236,273
San Diego Musical Theatre	68,199	89,934	87,466
San Diego Opera Association	468,508	433,750	397,566
San Diego Pro Arte Voices	-	5,000	9,041
San Diego Repertory Theatre	215,021	196,027	203,636
San Diego Society of Natural History, dba San Diego Natural	593,753	483,505	426,696
San Diego Symphony Orchestra Association	594,219	469,902	490,787
San Diego Theatres, Inc	150,505	-	-
San Diego Watercolor Society	38,142	32,617	33,848
San Diego Winds	-	-	17,511
San Diego Women's Chorus	-	9,975	-
San Diego Writers, Ink	27,047	21,883	20,880
San Diego Young Artist Music Academy, Inc.	73,157	24,418	11,741
San Diego Youth Symphony and Conservatory	167,270	144,711	136,783
Save Our Heritage Organization	129,126	100,347	89,925
Scripps Ranch Theatre	25,008	23,203	26,833
Sledgehammer Theatre	3,664	-	-
So Say We All	9,464	10,895	10,024
Space 4 Art	-	-	35,184
Spreckels Organ Society	33,679	-	36,538
The AjA Project	47,726	44,143	43,013
The New Children's Museum	201,997	197,760	199,162
The PGK Project, Inc.	14,202	15,482	14,318
Theatre Arts Foundation of San Diego County dba La Jolla	548,622	514,537	454,036
transcenDANCE Youth Arts Project	-	-	21,781
Veteran's Memorial Center, Inc.	-	11,431	20,541
Villa Musica	71,303	85,743	78,490
Westwind Brass	-	5,262	5,824
Women's History Reclamation Project, Inc.	22,978	32,699	-
Write Out Loud	-	-	12,269
Youth Philharmonic Orchestra	2,195	5,013	8,397
Organizational Support Subtotal	\$ 10,599,564	\$ 10,197,147	\$ 10,065,625
Other			
Commission for Arts and Culture Department	\$ 866,089	\$ 1,392,608	\$ 1,506,939
Arts, Culture, and Community Festivals - Allocation	519,336	220,915	100,000
Arts, Culture, and Community Festivals - Horton Plaza	435,000	435,000	420,000
Arts, Culture, and Community Festivals - Mayor/City Council	393,437	400,000	400,000
Arts, Culture, and Community Festivals - Public Art Fund	596,872	795,426	578,410
Other Subtotal	\$ 2,810,734	\$ 3,243,949	\$ 3,005,349
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 14,545,814	\$ 14,609,885	\$ 14,459,909
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 12,560,450	\$ 12,556,450	\$ 12,561,050
Mission Bay Park/Balboa Park Improvements	1,665,941	1,670,166	1,423,475
PETCO Park	9,287,704	9,288,975	9,293,350
Stadium Operations	4,748,125	4,755,491	4,044,213
Trolley Extension Reserve	1,060,650	1,055,250	1,064,000
Capital Improvements Subtotal	\$ 29,322,870	\$ 29,326,332	\$ 28,386,088
TOTAL CAPITAL IMPROVEMENTS	\$ 29,322,870	\$ 29,326,332	\$ 28,386,088
ECONOMIC DEVELOPMENT PROGRAMS			

Special Promotional Programs

Special Promotions

Organization / Program	FY2017 Actual	FY2018 Budget	FY2019 Adopted
Citywide Economic Development			
CleanTECH San Diego	\$ 92,500	35,000	\$ 30,000
CyberHive, Inc.	40,000	50,000	85,000
Downtown San Diego Partnership Foundation	-	50,000	-
Economic Development Corporation San Diego County	-	-	35,000
EvoNexus (formerly CommNexus San Diego)	30,000	30,000	35,000
Hera Labs	30,000	30,000	35,000
LaunchBio, Inc.	-	25,000	-
Mission Trails Regional Park Foundation, Inc.	45,000	45,000	35,000
Old Town San Diego Chamber of Commerce	-	-	-
San Diego Regional Economic Development Corporation	25,500	-	-
Scintillon Institute	-	-	20,000
Swedish-American Chamber of Commerce	15,000	-	-
The Maritime Alliance	95,000	50,000	40,000
Citywide Economic Development Subtotal	\$ 373,000	\$ 315,000	\$ 315,000
Economic Development and Tourism Support			
Adams Avenue Business Association	56,908	50,000	-
American Youth Hostels, Inc. d.b.a. Hostelling International	56,908	50,000	35,000
Asian Business Association	43,471	32,078	-
Biocom	-	-	35,000
Biocom Institute	56,908	50,000	-
Cabrillo National Monument Foundation	56,908	50,000	35,000
California Western School of Law	-	-	20,000
City Heights Community Development Corporation	56,908	50,000	-
CONNECT Foundation	-	-	35,000
Downtown San Diego Partnership Foundation	-	-	35,000
Finnish-American Chamber of Commerce Cal. Chapter, Inc.	-	-	20,000
GRID Alternatives San Diego	-	-	23,629
Japan Society of San Diego and Tijuana	53,165	50,000	-
LaunchBio, Inc.	-	-	35,000
National Veterans Transition Services, Inc.	-	25,000	-
North Park Organization of Business	101,829	50,000	35,000
Old Town San Diego Chamber of Commerce	-	18,605	-
Otay Mesa Chamber of Commerce	56,908	50,000	35,000
Pacific Beach Town Council	-	10,265	-
Rosie Network	-	21,000	-
San Diego county Bicycle Coalition	-	-	35,000
San Diego Diplomacy Council	44,714	50,000	35,000
San Diego East Visitors Bureau	56,469	-	-
San Diego French-American Chamber of Commerce	-	-	30,000
San Diego Venture Group	-	-	35,000
South County Economic Development Council	15,414	50,000	35,000
Startup San Diego	-	-	35,000
Swedish-American Chamber of Commerce	-	12,830	16,000
Travelers Aid Society of San Diego	56,908	50,000	35,000
University of San Diego	-	-	35,000
Urban Corps of San Diego County	35,568	-	-
US Green Building Council SD Chapter	-	30,222	30,625
WOFI Honor	-	-	33,100
Unallocated	-	-	1,646
Economic Development and Tourism Support Subtotal	\$ 748,986	\$ 700,000	\$ 700,000

Special Promotional Programs

Special Promotions

	FY2017 Actual	FY2018 Budget	FY2019 Adopted
Other			
Business Expansion, Attraction, and Retention (BEAR)	554,281	515,000	515,000
Economic Development Program Administration	126,973	180,000	180,000
Other Subtotal	681,254	695,000	695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	1,803,240	1,710,000	1,710,000
MAJOR EVENTS			
Major Events			
Major Events Revolving Fund	\$ -	\$ -	\$ -
Major Events Subtotal	-	-	-
TOTAL MAJOR EVENTS	\$ -	\$ -	\$ -
SAFETY AND MAINTENANCE OF VISITOR RELATED			
Safety and Maintenance of Visitor- Related Facilities			
Discretionary Transient Occupancy Tax Support to General	\$ 20,626,628	\$ 21,609,984	\$ 22,939,763
Mission Bay Park/Balboa Park Improvements	359,059	359,059	460,209
Convention Center	4,283,543	3,883,543	2,575,968
PETCO Park	3,185,710	4,045,773	4,445,549
Stadium Operations	8,131,512	2,958,838	2,894,741
Special Events Department	1,056,544	1,216,251	1,228,615
Trolley Extension Reserve	3,000	3,000	-
TOT Administration and Promotional Activities	25,460,183	36,527,586	44,158,178
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$ 63,106,180	\$ 70,604,034	\$ 78,703,023
SUMMARY			
Arts, Culture, and Community Festivals	\$ 14,545,814	\$ 14,609,885	\$ 14,459,909
Capital Improvements	29,322,870	29,326,332	28,386,088
Economic Development Programs	1,803,240	1,710,000	1,710,000
Major Events	-	-	-
Safety and Maintenance of Visitor-Related Facilities	63,106,180	70,604,034	78,703,023
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 108,778,104	\$ 116,250,251	\$ 123,259,020

1 This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,778,159	\$ 4,648,457	\$ 2,541,929
TOTAL BALANCE AND RESERVES	\$ 7,778,159	\$ 4,648,457	\$ 2,541,929
REVENUE			
Charges for Services	\$ 130	\$ -	\$ -
Licenses and Permits	107,190	75,000	75,000
Other Revenue	18,001	-	-
Revenue from Use of Money and Property	960	-	-
Transfers In	163,121	4,213,942	3,949,600
Transient Occupancy Taxes	105,358,999	110,085,646	116,698,815
TOTAL REVENUE	\$ 105,648,400	\$ 114,374,588	\$ 120,723,415
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 113,426,560	\$ 119,023,045	\$ 123,265,343
OPERATING EXPENSE			
Personnel Expenses	\$ 892,885	\$ 1,093,213	\$ 1,156,510
Fringe Benefits	473,476	571,408	589,580
Supplies	23,437	16,604	16,459
Contracts	40,675,011	51,282,994	58,487,277
Information Technology	196,829	348,670	435,306
Energy and Utilities	6,134	6,235	6,500
Other Expenses	710	500	500
Transfers Out	66,509,194	62,922,650	62,566,888
Capital Expenditures	428	-	-
TOTAL OPERATING EXPENSE	\$ 108,778,103	\$ 116,242,274	\$ 123,259,020
TOTAL EXPENSE	\$ 108,778,103	\$ 116,242,274	\$ 123,259,020
BALANCE	\$ 4,648,457	\$ 2,780,771	\$ 6,324
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 113,426,560	\$ 119,023,045	\$ 123,265,344

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Stadium Operations



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Stadium Operations



Fund Description

The San Diego County Credit Union (SDCCU) Stadium special revenue fund supports daily operations at the stadium which has become an icon in the American sports and entertainment scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 2017 San Diego County Credit Union purchased the naming rights to the stadium for a period of one year.

SDCCU Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year. SDCCU Stadium has become a mecca for all types of soccer. Professional, CONCACAF, US National Men's and Women's Soccer teams and the Mexican National Soccer team play to large crowds on virtually every appearance. The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 188,000 square feet turf field area, host nearly 220 days of events annually generated by 70 different events. Stadium staff works closely with several agencies in the pursuit of new events for San Diego. SDCCU stadium works regularly with the largest concert promoter in the world, Live Nation, bringing the biggest concerts to the stadium. Artists such as Beyoncé, Guns n' Roses, U2 and Coldplay have brought over 200,000 people through its gates. More major concerts are planned for the upcoming year.



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Stadium Operations

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	38.00	36.00	2.00	(34.00)
Personnel Expenditures	\$ 3,487,717	\$ 3,613,998	\$ 553,189	\$ (3,060,809)
Non-Personnel Expenditures	18,494,617	20,247,282	14,502,917	(5,744,365)
Total Department Expenditures	\$ 21,982,334	\$ 23,861,280	\$ 15,056,106	\$ (8,805,174)
Total Department Revenue	\$ 34,953,459	\$ 13,844,638	\$ 10,619,263	\$ (3,225,375)

Stadium Operations Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administration	\$ 21,982,334	\$ 23,861,280	\$ 15,056,106	(8,805,174)
Total	\$ 21,982,334	\$ 23,861,280	\$ 15,056,106	(8,805,174)

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Administration	38.00	36.00	2.00	(34.00)
Total	38.00	36.00	2.00	(34.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facility Maintenance Consolidation Transfer of 33.00 FTE positions and associated non-personnel expenditures to the Public Works Department for centralization of facilities maintenance functions.	(33.00)	\$ (77,817)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	364,987	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	158,025	-

Stadium Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Fleet Technician Transfer of 1.00 Fleet Technician and associated non-personnel expenditures from the Stadium Operations Fund to the Fleet Operations Department.	(1.00)	(8,008)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(39,102)	-
Debt Service Reduction Adjustment to reflect the reduction in debt service payment.	0.00	(700,000)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(8,503,259)	(3,100,000)
Stadium Events Revenue Adjustment to reflect revised revenue based on recently booked events at the Stadium..	0.00	-	650,000
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(775,375)
Total	(34.00) \$	(8,805,174) \$	(3,225,375)

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 2,092,191	\$ 1,964,020	\$ 386,699	(1,577,321)
Fringe Benefits	1,395,526	1,649,978	166,490	(1,483,488)
PERSONNEL SUBTOTAL	3,487,717	3,613,998	553,189	(3,060,809)
NON-PERSONNEL				
Supplies	\$ 1,366,028	\$ 1,040,680	\$ 1,040,770	90
Contracts	7,663,571	3,810,572	3,965,157	154,585
Information Technology	56,556	70,309	31,207	(39,102)
Energy and Utilities	1,890,468	2,022,230	2,243,820	221,590
Other	59	-	-	-
Transfers Out	6,108,822	13,255,491	7,173,963	(6,081,528)
Capital Expenditures	1,409,113	48,000	48,000	-
NON-PERSONNEL SUBTOTAL	18,494,617	20,247,282	14,502,917	(5,744,365)
Total	\$ 21,982,334	\$ 23,861,280	\$ 15,056,106	(8,805,174)

Stadium Operations

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 255,479	\$ 48,809	\$ 48,809	-
Licenses and Permits	8,400	8,000	8,000	-
Other Revenue	1,187	1,000	1,000	-
Rev from Money and Prop	9,233,756	2,972,500	3,622,500	650,000
Rev from Other Agencies	12,575,000	-	-	-
Transfers In	12,879,637	10,814,329	6,938,954	(3,875,375)
Total	\$ 34,953,459	\$ 13,844,638	\$ 10,619,263	(3,225,375)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	0.00	\$ 43,983 - 53,028	-
20000201	Building Maintenance Supervisor	1.00	1.00	0.00	63,901 - 77,265	-
20000224	Building Service Technician	7.00	5.00	0.00	34,421 - 40,975	-
20000202	Building Supervisor	2.00	2.00	0.00	41,082 - 49,311	-
20000539	Clerical Assistant 2	1.00	1.00	0.00	30,919 - 37,257	-
20000354	Custodian 2	0.00	1.00	0.00	27,116 - 32,273	-
20000408	Electrician	1.00	1.00	0.00	48,645 - 58,400	-
20001171	Facility Manager	1.00	1.00	1.00	48,516 - 178,445	129,125
20000420	Fleet Technician	1.00	1.00	0.00	48,049 - 57,623	-
20000468	Grounds Maintenance Worker 2	5.00	5.00	0.00	32,810 - 39,019	-
20000833	HVACR Technician	2.00	1.00	0.00	49,861 - 59,860	-
20000667	Painter	1.00	1.00	0.00	42,973 - 51,610	-
20000172	Payroll Specialist 1	1.00	1.00	0.00	35,039 - 42,175	-
20000701	Plant Process Control Electrician	1.00	1.00	0.00	53,609 - 64,352	-
20000711	Plumber	2.00	2.00	0.00	48,645 - 58,400	-
20001234	Program Coordinator	1.00	1.00	1.00	23,764 - 142,455	92,970
20001222	Program Manager	1.00	0.00	0.00	48,516 - 178,445	-
20000966	Senior HVACR Technician	0.00	1.00	0.00	52,372 - 62,877	-
20000015	Senior Management Analyst	1.00	1.00	0.00	61,322 - 74,128	-
20000945	Stadium Groundskeeper	2.00	2.00	0.00	38,933 - 46,604	-

Stadium Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000949	Stadium Maintenance Technician	5.00	5.00	0.00	38,933 - 46,604	-
20000943	Stadium Turf Manager	1.00	1.00	0.00	61,709 - 75,031	-
	Overtime Budgeted					164,604
FTE, Salaries, and Wages Subtotal		38.00	36.00	2.00		\$ 386,699

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,916	\$ 4,625	\$ 3,874	(751)
Flexible Benefits	340,028	417,874	30,949	(386,925)
Long-Term Disability	4,887	-	-	-
Medicare	28,666	24,627	3,220	(21,407)
Other Post-Employment Benefits	204,291	216,036	12,248	(203,788)
Retiree Medical Trust	1,779	1,589	232	(1,357)
Retirement 401 Plan	3,697	3,995	-	(3,995)
Retirement ADC	607,761	791,371	93,680	(697,691)
Retirement DROP	5,223	4,721	-	(4,721)
Risk Management Administration	35,589	36,396	2,106	(34,290)
Supplemental Pension Savings Plan	108,864	88,489	16,365	(72,124)
Unemployment Insurance	3,326	3,128	373	(2,755)
Workers' Compensation	46,497	57,127	3,443	(53,684)
Fringe Benefits Subtotal	\$ 1,395,526	\$ 1,649,978	\$ 166,490	(1,483,488)
Total Personnel Expenditures			\$ 553,189	

Stadium Operations

Revenue and Expense Statement (Non-General Fund)

Stadium Operations Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,413,382	\$ 18,384,507	\$ 8,377,294
Continuing Appropriation - CIP	(466,322)	816,447	808,734
TOTAL BALANCE AND RESERVES	\$ 4,947,060	\$ 19,200,954	\$ 9,186,028
REVENUE			
Charges for Services	\$ 255,479	\$ 48,809	\$ 48,809
Licenses and Permits	8,400	8,000	8,000
Other Revenue	1,187	1,000	1,000
Revenue from Other Agencies	12,575,000	-	-
Revenue from Use of Money and Property	9,233,756	2,972,500	3,622,500
Transfers In	12,879,637	10,814,329	6,938,954
TOTAL REVENUE	\$ 34,953,459	\$ 13,844,638	\$ 10,619,263
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 39,900,519	\$ 33,045,592	\$ 19,805,291
OPERATING EXPENSE			
Personnel Expenses	\$ 2,092,191	\$ 1,964,020	\$ 386,699
Fringe Benefits	1,395,526	1,649,978	166,490
Supplies	1,366,028	1,040,680	1,040,770
Contracts	7,663,571	3,810,572	3,965,157
Information Technology	56,556	70,309	31,207
Energy and Utilities	1,890,468	2,022,230	2,243,820
Other Expenses	59	-	-
Transfers Out	6,108,822	13,255,491	7,173,963
Capital Expenditures	1,409,113	48,000	48,000
TOTAL OPERATING EXPENSE	\$ 21,982,334	\$ 23,861,280	\$ 15,056,106
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 217,359	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 217,359	\$ -	\$ -
TOTAL EXPENSE	\$ 22,199,693	\$ 23,861,280	\$ 15,056,106
RESERVES			
Continuing Appropriation - CIP	\$ (683,681)	\$ 816,447	\$ 808,734
TOTAL RESERVES	\$ (683,681)	\$ 816,447	\$ 808,734
BALANCE	\$ 18,384,507	\$ 8,367,865	\$ 3,940,451
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 39,900,519	\$ 33,045,592	\$ 19,805,291

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Storm Drain Fund



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Storm Drain Fund



Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.



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Storm Drain Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	6,077,211	5,700,000	5,700,000	-
Total Department Expenditures	\$ 6,077,211	\$ 5,700,000	\$ 5,700,000	\$ -
Total Department Revenue	\$ 5,616,646	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Storm Drain Fund	\$ 6,077,211	\$ 5,700,000	\$ 5,700,000	-
Total	\$ 6,077,211	\$ 5,700,000	\$ 5,700,000	\$ -

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 96,511	\$ 65,000	\$ 65,000	-
Transfers Out	5,980,699	5,635,000	5,635,000	-
NON-PERSONNEL SUBTOTAL	6,077,211	5,700,000	5,700,000	-
Total	\$ 6,077,211	\$ 5,700,000	\$ 5,700,000	\$ -

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 5,616,646	\$ 5,700,000	\$ 5,700,000	-
Total	\$ 5,616,646	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,258,757	\$ 798,194	\$ 798,194
TOTAL BALANCE AND RESERVES	\$ 1,258,757	\$ 798,194	\$ 798,194
REVENUE			
Charges for Services	\$ 5,616,646	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,616,646	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,875,404	\$ 6,498,194	\$ 6,498,194
OPERATING EXPENSE			
Contracts	\$ 96,511	\$ 65,000	\$ 65,000
Transfers Out	5,980,699	5,635,000	5,635,000
TOTAL OPERATING EXPENSE	\$ 6,077,211	\$ 5,700,000	\$ 5,700,000
TOTAL EXPENSE	\$ 6,077,211	\$ 5,700,000	\$ 5,700,000
BALANCE	\$ 798,193	\$ 798,194	\$ 798,194
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,875,404	\$ 6,498,194	\$ 6,498,194

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

TransNet



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Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40 year extension of the TransNet program that began in April 2008. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The Department of Finance and Transportation & Storm Water departments are reimbursed for administrative oversight of the Fund.



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Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	13,169,231	13,320,541	13,601,446	280,905
Total Department Expenditures	\$ 13,169,231	\$ 13,320,541	\$ 13,601,446	\$ 280,905
Total Department Revenue	\$ 11,156,060	\$ 32,473,000	\$ 33,388,000	\$ 915,000

TransNet ARRA Exchange Fund

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Sales Tax	\$ 1,217,141	\$ -	\$ -	-
Total	\$ 1,217,141	\$ -	\$ -	-

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
TransNet Extension Administration & Debt Fund	\$ 225,692	\$ 324,730	\$ 333,880	9,150
Total	\$ 225,692	\$ 324,730	\$ 333,880	9,150

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	9,150	9,150
Adjustment to reflect an increase of Fiscal Year 2019 expenditure and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water - Street Division.			
Total	0.00	9,150	9,150

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Supplies	\$ 4	\$ -	\$ -	-
Contracts	225,688	324,730	333,880	9,150
NON-PERSONNEL SUBTOTAL	225,692	324,730	333,880	9,150
Total	\$ 225,692	\$ 324,730	\$ 333,880	9,150

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Sales Tax	\$ 225,692	\$ 324,730	\$ 333,880	9,150
Total	\$ 225,692	\$ 324,730	\$ 333,880	9,150

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
TransNet Extension Congestion Relief Fund	\$ 3,351,330	\$ 3,351,330	\$ 3,351,330	-
Total	\$ 3,351,330	\$ 3,351,330	\$ 3,351,330	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ -	634,095
Adjustment to reflect an increase of Fiscal Year 2019 revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water - Street Division.			
Total	0.00	\$ -	634,095

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 3,351,330	\$ 3,351,330	\$ 3,351,330	-

TransNet

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL SUBTOTAL	3,351,330	3,351,330	3,351,330	-
Total	\$ 3,351,330 \$	3,351,330 \$	3,351,330 \$	-

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Revenue	\$ 170 \$	- \$	- \$	-
Rev from Money and Prop	48,285	-	-	-
Sales Tax	67,600	22,503,789	23,137,884	634,095
Transfers In	17,697	-	-	-
Total	\$ 133,752 \$	22,503,789 \$	23,137,884 \$	634,095

TransNet Extension Maintenance Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
TransNet Extension Maintenance Fund	\$ 9,592,209 \$	9,644,481 \$	9,916,236 \$	271,755
Total	\$ 9,592,209 \$	9,644,481 \$	9,916,236 \$	271,755

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00 \$	271,755 \$	271,755
Adjustment to reflect an increase of Fiscal Year 2019 expenditure and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water - Street Division.			
Total	0.00 \$	271,755 \$	271,755

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Transfers Out	\$ 9,592,209 \$	9,644,481 \$	9,916,236 \$	271,755

TransNet

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL SUBTOTAL	9,592,209	9,644,481	9,916,236	271,755
Total	\$ 9,592,209 \$	9,644,481 \$	9,916,236 \$	271,755

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$ 11,751 \$	- \$	- \$	-
Sales Tax	9,563,383	9,644,481	9,916,236	271,755
Transfers In	4,342	-	-	-
Total	\$ 9,579,476 \$	9,644,481 \$	9,916,236 \$	271,755

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 287,307	\$ 639,645	\$ 613,645
Continuing Appropriation - CIP	39,939,898	33,711,321	32,689,780
TOTAL BALANCE AND RESERVES	\$ 40,227,205	\$ 34,350,966	\$ 33,303,424
REVENUE			
Other Revenue	\$ 170	\$ -	\$ -
Revenue from Use of Money and Property	60,036	-	-
Sales Tax	32,373,187	32,473,000	33,388,000
Transfers In	38,079	-	-
TOTAL REVENUE¹	\$ 32,471,472	\$ 32,473,000	\$ 33,388,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 72,698,677	\$ 66,823,966	\$ 66,691,424
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 19,381,922	\$ 19,152,459	\$ 19,786,554
TOTAL CIP EXPENSE	\$ 19,381,922	\$ 19,152,459	\$ 19,786,554
OPERATING EXPENSE			
Contracts	\$ 3,599,061	\$ 3,676,060	\$ 3,685,210
Transfers Out	9,592,209	9,644,481	9,916,236
TOTAL OPERATING EXPENSE	\$ 13,191,270	\$ 13,320,541	\$ 13,601,446
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 6,228,578	\$ -	\$ 5,213,446
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 6,228,578	\$ -	\$ 5,213,446
TOTAL EXPENSE¹	\$ 38,801,770	\$ 32,473,000	\$ 38,601,446
RESERVES			
Continuing Appropriation - CIP	\$ 33,711,320	\$ 33,711,321	\$ 27,476,334
TOTAL RESERVES	\$ 33,711,320	\$ 33,711,321	\$ 27,476,334
BALANCE	\$ 185,587	\$ 639,645	\$ 613,644
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 72,698,677	\$ 66,823,966	\$ 66,691,424

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

¹Total revenue and expenditures for Fiscal Year 2017 will not match department detail due to the inclusion of the Proposition A - (1/2% Sales Tax) and ARRA Exchange Funds in this statement.



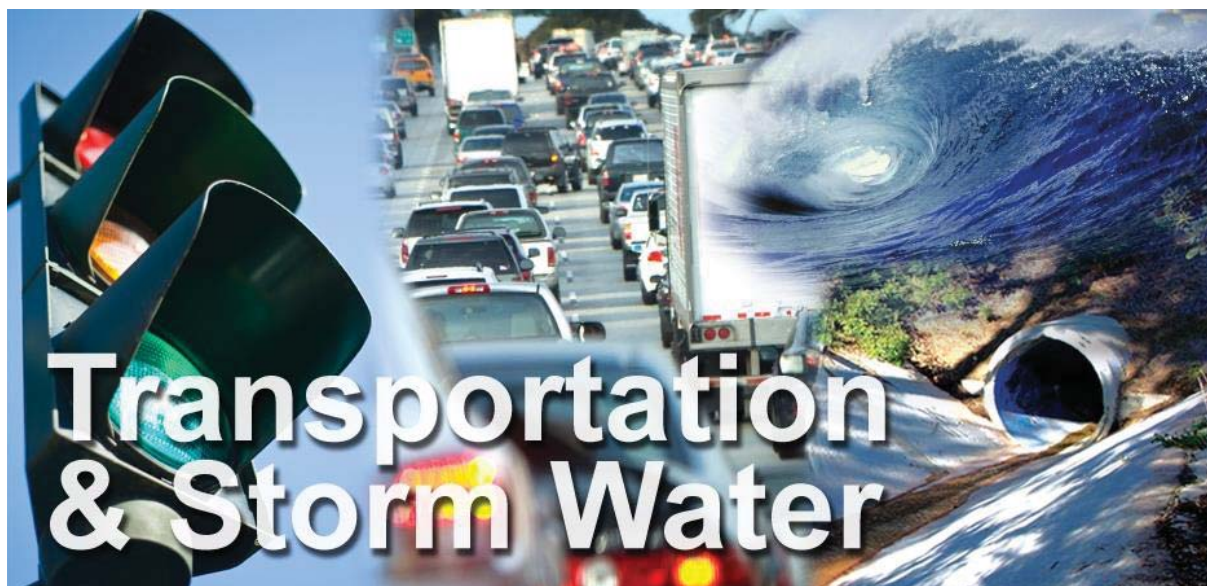
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Transportation & Storm Water



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Transportation & Storm Water



Department Description

The Department has four divisions: Right-of-Way Coordination, Storm Water, Street, and Transportation Engineering Operations.

The Right-of-Way Coordination Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards. The Division also provides code enforcement to ensure compliance with the Street Preservation Ordinance and other applicable right-of-way codes. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance.

The Storm Water Division is responsible for the maintenance of storm water facilities located within the public right-of-way and drainage easements dedicated to the City. In compliance with the 2013 Municipal Storm Water Permit, the Storm Water Division leads the City's efforts to protect and improve storm water quality by identifying and abating sources of pollution through implementation of innovative and efficient public education, employee training, water quality monitoring, pollution source identification, code enforcement, watershed management, and development and implementation of best management practices (BMPs).

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, street lights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic safety devices. The Division assists property owners with sidewalk repairs by offering them the opportunity to participate in the 50/50 Cost-Share Program. In addition, the Division manages the City's Graffiti Abatement Program and the Urban Forestry Program which maintains and protects trees and offers free trees in the public right-of-way to adjacent property owners.

The Transportation Engineering Operations Division manages the City's transportation network which provides the efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve traffic mobility and enhance safety for motorists, pedestrians, and cyclists. The Division coordinates its efforts with regional transportation agencies, such as San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

Transportation & Storm Water

The Department's mission is:

To effectively manage and enhance the City's transportation network, reduce flood risk, and improve storm water quality

The Department's vision is:

A world-class transportation and storm water network that improves quality of life for all

Goals and Objectives

Goal 1: Ensure proper coordination of projects within the public right-of-way

- Support the City's One Dig Strategy
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way.

Goal 2: Improve the quality of the City's street network

- Maintain an average pavement Overall Condition Index (OCI) of 70 or greater for the City's streets network
- Convert overhead utility lines to underground services
- Provide high quality maintenance of public right-of-way assets
- Improve the condition of the City's sidewalk network

Goal 3: Protect and improve storm water quality and reduce flood risk

- Deliver a highly functional storm water conveyance system
- Implement a proactive and efficient storm water program to comply with regulatory requirements and protect and improve water quality at beaches, bays, and other receiving waters

Goal 4: Develop a balanced, multi-modal network to improve mobility

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

Goal 5: Ensure excellence in customer service delivery

- Provide exceptional customer service
- Foster a high performance culture with a motivated and innovative workforce
- Promote fiscal stability

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Number of overlay/slurry seal moratorium violations	0	2	0	0	0
Number of street miles repaired ¹	308	268	349	330	390

Transportation & Storm Water

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Square feet of street milled and paved by in-house crews	800,000	826,058	800,000	1,109,162	800,000
Miles of overhead utilities relocated underground ²	15.0	15.5	15.0	2.3	15.0
Average number of days to mitigate a reported sidewalk hazard ³	5	23	15	63	20
Average number of days to abate graffiti in the right-of-way that has been reported ⁴	5	8	5	7	5
Average number of days to repair a street light that has been reported ⁵	12	36	15	48	35
Number of trees trimmed	44,000	39,054	44,000	43,506	44,000
Average number of days to repair a pothole that has been reported ⁶	5	18	10	19	10
Square feet of sidewalks replaced/repared	170,000	151,336	170,000	160,707	170,000
Percentage of storm water pump stations operating at 80% capacity	100%	100%	100%	100%	100%
Percentage of planned channel clearing completed on schedule ⁷	100%	80%	100%	75%	100%
Percentage of reported illegal discharge cases investigated	100%	98%	100%	100%	100%
Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented	100%	100%	100%	100%	100%
Percentage of funded storm drain inlet cleanings implemented	100%	100%	100%	100%	100%
Number of new and/or improved bike-friendly miles expanded ⁸	50	35	35	41	50
Number of traffic signal systems optimized ⁹	12	12	12	6	12
Number of non-communicating intersections added to the communication network	50	52	50	51	50
Percentage of Storm Water service requests responded to within assigned time frames	90%	92%	90%	90%	90%
Percentage of Street service requests responded to within assigned time frames ¹⁰	90%	55%	90%	58%	90%
Number of failed storm drain pipes	0	43	0	5	0

Transportation & Storm Water

Key Performance Indicators

Performance Indicator	FY2017 Target	FY2017 Actual	FY2018 Target	FY2018 Actual	FY2019 Target
Miles of streets swept annually	117,000	106,172	117,000	112,500	117,000
Percentage of progress towards achieving the final bacteria Total Maximum Daily Load (TMDL) wet weather storm sample compliance threshold.	80%	100%	81%	87%	81%

1. The miles completed in FY 2018 were lower than the target due to contractor delays in paving work. The Department is still on track to achieve the Mayor's goal of repairing 1,000 miles of streets in five years.
2. Because of limited program staff in past years there were very few new projects initiated in Fiscal Years 2013, 2014 and 2015. As a result, there are not enough projects that are approaching the stage of completion, which occurs around five to seven years after project initiation. In Fiscal Years 2016 and 2017 the Department increased program staffing levels and allocated significantly more new projects. The resulting increase in mileage from these actions will not materialize until around FY 2022. However, there are additional actions that the Department is currently taking shorten the timelines for completing projects, which could bring improved mileage results sooner.
3. In Fiscal Years 2017 and 2018 the Department has seen an average increase of approximately 40% in customer generated sidewalk repair requests since the implementation of the Get it Done application. FY 2018 Actuals include data from July 1, 2017 through March 12, 2018. The Department is currently converting and checking the accuracy of service request information that was transferred from the existing database into the new Enterprise Asset Management system. The Department will update FY 2018 Actuals with data for the entire year in the FY 2020 Proposed Budget document. High repair times are also attributed to the reallocation of resources to address a high volume of pothole requests.
4. The Department has seen nearly double the amount of service requests for graffiti abatement and abated nearly double the amount of square footage since the implementation of the Get it Done application.
5. In FY 2018, the Department has seen an average increase of approximately 30% in customer generated street light repair requests since the implementation of the Get it Done application. FY 2018 Actuals include data from July 1, 2017 through March 12, 2018. The Department is currently converting and checking the accuracy of service request information that was transferred from the existing database into the new Enterprise Asset Management system. The Department will update FY 2018 Actuals with data for the entire year in the FY 2020 Proposed Budget document.
6. In FY 2018, the Department has seen an average increase of approximately 60% in customer generated pothole repair requests since the implementation of the Get it Done application.
7. For FY 2018, work was conducted until weather prevented further activity. Three out of four planned channels were completed. Due to a lack of available mitigation, the Nestor channel is now projected for completion in FY 2019.
8. Staff has been redirected to fulfill the current highest priority, which is completing the preliminary engineering of the Downtown Mobility Plan implementation.
9. Target numbers were negatively impacted by an increase in service notifications for higher priority isolated signals in Fiscal Year 2018. Additionally, staff turnover resulted in additional need for training and delays were experienced in receiving traffic counts, which are necessary for signal optimization.
10. The Department has seen a significant increase in the number of service requests for potholes, street lights, graffiti, and sidewalk ramping since the implementation of the Get it Done application. In FY2017 and FY2018 the Department has seen an average increase of nearly 50% in customer generated sidewalk repair requests since the implementation of the Get it Done application.

Transportation & Storm Water

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	636.79	641.71	659.85	18.14
Personnel Expenditures	\$ 54,725,410	\$ 59,108,893	\$ 63,745,529	\$ 4,636,636
Non-Personnel Expenditures	101,900,017	122,654,137	122,357,893	(296,244)
Total Department Expenditures	\$ 156,625,428	\$ 181,763,030	\$ 186,103,422	\$ 4,340,392
Total Department Revenue	\$ 112,606,132	\$ 117,671,687	\$ 122,944,388	\$ 5,272,701

General Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Admin & Right-of-Way Coordination	\$ 5,246,270	\$ 5,320,678	\$ 5,813,476	492,798
Storm Water	62,424,705	53,044,354	52,100,268	(944,086)
Street	57,805,626	54,181,590	58,478,193	4,296,603
Transportation Engineering Operations	8,613,105	9,687,609	9,747,690	60,081
Total	\$ 134,089,706	\$ 122,234,231	\$ 126,139,627	\$ 3,905,396

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Admin & Right-of-Way Coordination	20.00	20.77	21.77	1.00
Storm Water	202.35	200.25	209.25	9.00
Street	333.44	334.44	337.43	2.99
Transportation Engineering Operations	70.00	69.25	69.25	0.00
Total	625.79	624.71	637.70	12.99

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 4,293,324	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Transportation & Storm Water

Significant Budget Adjustments

	FTE	Expenditures	Revenue
TSW Zero-Based Overtime Budget Addition of personnel expenditures to align with historical overtime expenditure levels. For additional information on Overtime Budget please refer to Appendix B Section of Volume I.	0.00	1,848,510	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,517,680	-
Broadleaf Tree Trimming Addition of non-personnel expenditures to support broadleaf tree trimming services.	0.00	882,000	-
Storm Water Pipe Repair Addition of 9.00 FTE positions and non-personnel expenditures to support Storm Water pipe repair.	9.00	877,566	-
RWQCB Penalty and Supplemental Environmental Projects Addition of expenditures and associated revenue related to Supplemental Environmental Projects and Regional Water Quality Control Board (RWQCB) penalty.	0.00	501,166	491,143
Sidewalk Repair and Replacement Addition of 2.00 Assistant Civil Engineers and associated revenue to support sidewalk repair and replacements.	2.00	198,011	98,948
Clean SD Addition of expenditures to support the Mayor's Clean SD Initiative. For additional information on Clean SD please refer to the Citywide Budget Overview section of Volume I.	0.00	150,000	-
Public Works Superintendent Addition of 1.00 Public Works Superintendent and supporting revenue to oversee the Trench Restoration section and other special assignments.	1.00	116,654	113,352
Transfer of Horticultrist Transfer of 1.00 Horticultrist from the Development Services Department to the Transportation & Storm Water Department to support the Urban Forestry Program.	1.00	81,405	-
Program Manager Addition of 1.00 Program Manager to support the Bike Master Plan, Vision Zero Program, Climate Action Plan, Downtown Mobility Plan, Capital Improvement Projects, and the Bridge Program. This position is partially offset by the reduction of 1.00 Assistant Engineer-Civil.	0.00	58,030	-
Storm Water Program Manager Addition of 1.00 Program Manager to support long-range storm water compliance planning and related long-range storm drain system planning and asset management functions. This position is partially offset by the reduction of 1.00 Associate Planner.	0.00	55,184	-

Transportation & Storm Water

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Non-Personnel Expenditures Addition of non-personnel expenditures associated with energy costs.	0.00	32,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.01)	(408)	-
Rain Harvesting Rebate Program Reduction of non-personnel expenditures associated with the Rain Harvesting Rebate Program.	0.00	(55,000)	-
Street Sweepers Heads Up Display Pilot Program Reduction of non-personnel expenditures associated with the Heads Up Display computer program displaying routes being swept by street sweepers.	0.00	(144,000)	-
Storm Water Long-Term Mitigation Reduction of non-personnel expenditures for long-term environmental mitigation cite searches.	0.00	(150,000)	-
Reduction of Overtime Expenditures Reduction of overtime expenditures due to operational efficiencies. For additional information on Overtime Budget please refer to Appendix B Section of Volume I.	0.00	(288,178)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(345,983)	-
Storm Water Mitigation Bank Reduction of non-personnel expenditures associated with the storm water mitigation bank used to offset environmental impacts on various city projects.	0.00	(690,000)	-
One-Time Reductions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018.	0.00	(5,032,565)	(1,743,968)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	637,892
Revenue from New or Revised User Fees Adjustment to reflect anticipated revenue changes from the implementation of new or revised user fee charges.	0.00	-	(5,327)
Revised Revenue Adjustment to reflect revised revenue projections from the San Diego Association of Governments (SANDAG).	0.00	-	(129,981)
Total	12.99 \$	3,905,396 \$	(537,941)

Transportation & Storm Water

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 32,438,638	\$ 32,010,755	\$ 36,356,206	4,345,451
Fringe Benefits	21,217,368	25,168,070	25,209,664	41,594
PERSONNEL SUBTOTAL	53,656,006	57,178,825	61,565,870	4,387,045
NON-PERSONNEL				
Supplies	\$ 7,368,143	\$ 7,751,950	\$ 7,881,052	129,102
Contracts	51,953,123	42,189,233	40,787,835	(1,401,398)
Information Technology	2,145,678	2,408,064	2,062,081	(345,983)
Energy and Utilities	6,514,184	6,811,457	7,502,651	691,194
Other	91,396	128,426	105,726	(22,700)
Transfers Out	10,574,375	3,141,242	1,000,000	(2,141,242)
Capital Expenditures	386,130	430,500	430,500	-
Debt	1,400,670	2,194,534	4,803,912	2,609,378
NON-PERSONNEL SUBTOTAL	80,433,700	65,055,406	64,573,757	(481,649)
Total	\$ 134,089,706	\$ 122,234,231	\$ 126,139,627	\$ 3,905,396

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Charges for Services	\$ 20,011,031	\$ 20,270,827	\$ 20,847,997	577,170
Fines Forfeitures and Penalties	5,253,926	5,526,439	5,426,439	(100,000)
Licenses and Permits	55,573	91,322	82,482	(8,840)
Other Revenue	646,907	602,000	602,000	-
Rev from Money and Prop	2,042	-	-	-
Rev from Other Agencies	1,979,868	974,289	902,414	(71,875)
Transfers In	28,426,095	29,642,482	28,708,086	(934,396)
Total	\$ 56,375,443	\$ 57,107,359	\$ 56,569,418	(537,941)

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	4.00	\$ 32,530 - 39,170	\$ 153,396
20000024	Administrative Aide 2	5.00	5.00	5.00	43,983 - 53,028	253,709

Transportation & Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20001140	Assistant Department Director	1.00	1.00	1.00	32,788 - 179,712	144,620
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,764 - 142,455	83,109
20000070	Assistant Engineer-Civil	24.00	23.00	25.00	59,775 - 72,022	1,629,436
20000116	Assistant Engineer-Traffic	30.00	32.00	32.00	59,775 - 72,022	2,072,493
20000143	Associate Engineer-Civil	13.00	13.00	14.00	68,821 - 83,109	1,137,993
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	68,821 - 83,109	1,058,310
20000119	Associate Management Analyst	3.00	4.00	4.00	55,843 - 67,489	253,196
20000162	Associate Planner	13.00	12.00	12.00	60,791 - 73,453	818,950
20000655	Biologist 2	5.00	5.00	5.00	55,499 - 67,489	312,695
20000236	Cement Finisher	24.00	24.00	25.00	46,568 - 55,820	1,314,499
20000539	Clerical Assistant 2	3.00	3.00	3.00	30,919 - 37,257	103,245
20000306	Code Compliance Officer	10.75	10.75	10.75	38,461 - 46,282	468,472
20000307	Code Compliance Supervisor	1.00	1.00	1.00	44,305 - 53,028	51,172
20001101	Department Director	1.00	1.00	1.00	61,107 - 231,494	170,445
20001168	Deputy Director	4.00	4.00	4.00	48,516 - 178,445	513,401
20000105	Development Project Manager 3	1.00	1.00	1.00	79,328 - 95,915	92,078
20000408	Electrician	15.00	15.00	15.00	48,645 - 58,400	863,733
20000413	Electrician Supervisor	2.00	2.00	2.00	55,478 - 67,102	134,204
20000434	Electronics Technician	1.00	1.00	1.00	48,645 - 58,400	56,356
20000426	Equipment Operator 1	6.00	7.00	9.00	38,933 - 46,604	405,550
20000429	Equipment Operator 1	2.00	2.00	2.00	38,933 - 46,604	92,043
20000430	Equipment Operator 2	22.00	22.00	23.00	42,715 - 51,095	1,128,961
20000436	Equipment Operator 3	5.00	5.00	5.00	44,584 - 53,372	244,626
20000418	Equipment Technician 1	5.00	5.00	5.00	37,193 - 44,563	220,365
20000423	Equipment Technician 2	4.00	4.00	4.00	40,803 - 48,645	189,124
20000924	Executive Secretary	1.00	1.00	1.00	44,993 - 54,404	54,404
20000461	Field Representative	2.00	2.00	2.00	33,390 - 40,201	78,794
20000502	Heavy Truck Driver 1	11.00	10.00	10.00	37,429 - 44,584	438,931
20000501	Heavy Truck Driver 2	45.00	46.00	47.00	38,804 - 46,797	2,102,972
20000503	Horticulturist	1.00	1.00	2.00	54,812 - 66,264	121,076
20000290	Information Systems Analyst 2	2.00	1.00	1.00	55,843 - 67,489	67,489
20000293	Information Systems Analyst 3	1.00	2.00	2.00	61,322 - 74,128	146,665

Transportation & Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000998	Information Systems Analyst 4	1.00	1.00	1.00	68,971 - 83,561	83,561
20000551	Junior Engineer-Civil	1.00	0.00	0.00	51,653 - 62,547	-
90000552	Junior Engineer-Civil - Hourly	1.00	0.75	0.75	51,653 - 62,547	38,740
90001073	Management Intern - Hourly	7.00	5.25	5.25	25,075 - 30,167	131,641
20000658	Motor Sweeper Operator	17.00	17.00	17.00	41,834 - 50,106	830,859
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	48,108 - 57,627	103,588
20000672	Parking Enforcement Officer 1	10.00	10.00	10.00	38,588 - 46,404	453,292
20000663	Parking Enforcement Officer 2	1.00	1.00	1.00	42,350 - 51,000	51,000
20000670	Parking Enforcement Supervisor	1.00	1.00	1.00	47,235 - 56,746	47,235
20000680	Payroll Specialist 2	3.00	4.00	4.00	36,647 - 44,245	164,076
20000701	Plant Process Control Electrician	4.00	4.00	4.00	53,609 - 64,352	249,412
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	58,271 - 70,475	70,475
20000743	Principal Engineering Aide	7.00	8.00	7.00	51,653 - 62,547	397,797
20000748	Principal Traffic Engineering Aide	2.00	2.00	2.00	51,653 - 62,547	123,752
20001222	Program Manager	5.00	6.00	8.00	48,516 - 178,445	896,615
90001222	Program Manager - Hourly	0.35	0.00	0.00	48,516 - 178,445	-
20000760	Project Assistant	0.00	1.00	1.00	59,775 - 72,022	70,929
20000761	Project Officer 1	1.00	1.00	1.00	68,821 - 83,109	83,109
20000763	Project Officer 2	1.00	1.00	1.00	79,328 - 95,915	95,915
20000783	Public Information Clerk	1.00	1.00	1.00	32,530 - 39,170	36,512
20000776	Public Works Dispatcher	8.50	8.50	8.50	36,935 - 44,520	378,029
90000776	Public Works Dispatcher - Hourly	2.19	2.19	2.18	36,935 - 44,520	80,519
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	42,436 - 51,202	51,202
20001050	Public Works Superintendent	5.00	5.00	6.00	72,323 - 87,321	503,512
20001032	Public Works Supervisor	22.00	22.00	22.00	51,159 - 61,945	1,349,938
20001042	Safety and Training Manager	1.00	1.00	1.00	68,971 - 83,561	83,561
20000885	Senior Civil Engineer	5.00	5.00	5.00	79,328 - 95,915	469,996
20000927	Senior Clerk/Typist	2.00	2.00	2.00	37,257 - 44,950	86,146
20000900	Senior Engineering Aide	4.00	2.00	2.00	45,895 - 55,478	97,941
20000015	Senior Management Analyst	5.00	5.00	5.00	61,322 - 74,128	370,640

Transportation & Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
20000918	Senior Planner	8.00	7.00	7.00	70,042 - 84,688	573,624
20000926	Senior Traffic Engineer	6.00	7.00	7.00	79,328 - 95,915	667,568
20000942	Sign Painter	2.00	2.00	2.00	43,897 - 52,448	102,581
21000182	Storm Water Environmental Specialist	1.00	1.00	1.00	64,051 - 77,544	72,284
21000400	Storm Water Inspection Manager	0.00	0.00	3.00	75,374 - 91,468	258,310
21000375	Storm Water Inspector II	0.00	0.00	8.00	56,896 - 68,971	483,004
21000402	Storm Water Inspector III	0.00	0.00	2.00	62,676 - 75,933	145,899
90000964	Student Engineer - Hourly	3.00	3.27	3.27	27,589 - 33,068	90,214
20000970	Supervising Management Analyst	2.00	2.00	2.00	68,971 - 83,561	167,122
21000401	Supervising Storm Water Inspector	0.00	0.00	2.00	68,885 - 83,539	164,990
20000334	Supervising Wastewater Pretreatment Inspector	2.00	2.00	0.00	68,885 - 83,539	-
20001029	Traffic Signal Supervisor	3.00	3.00	3.00	63,858 - 77,265	229,091
20001031	Traffic Signal Technician 2	18.00	18.00	18.00	55,951 - 67,166	1,137,947
20000659	Traffic Striper Operator	4.00	4.00	4.00	41,834 - 50,106	197,743
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	37,773 - 45,014	90,028
20001039	Tree Trimmer	3.00	3.00	3.00	36,119 - 42,994	128,982
20001044	Utility Supervisor	1.00	1.00	2.00	44,907 - 53,695	93,960
20001051	Utility Worker 1	78.00	78.00	79.00	31,542 - 37,494	2,780,906
20001053	Utility Worker 2	65.00	64.00	64.00	34,421 - 40,975	2,532,738
20000324	Wastewater Pretreatment Inspector 2	8.00	8.00	0.00	56,896 - 68,971	-
20000325	Wastewater Pretreatment Inspector 3	2.00	2.00	0.00	62,676 - 75,933	-
20000526	Wastewater Pretreatment Program Manager	3.00	3.00	0.00	75,374 - 91,468	-
20001058	Welder	1.00	1.00	1.00	45,830 - 54,962	51,276
20000756	Word Processing Operator	10.00	9.00	9.00	32,530 - 39,170	324,778
	Bilingual - Regular					13,104
	Budgeted Vacancy Savings					(1,790,712)
	Night Shift Pay					42,801
	Overtime Budgeted					2,715,585
	Plant/Tank Vol Cert Pay					2,808

Transportation & Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
	Reg Pay For Engineers					367,445
	Sick Leave - Hourly					7,393
	Termination Pay Annual Leave					19,494
	Vacation Pay In Lieu					308,739
FTE, Salaries, and Wages Subtotal		625.79	624.71	637.70		\$ 36,356,206

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 103,280	\$ 102,872	\$ 95,465	(7,407)
Flexible Benefits	5,308,905	6,485,894	6,744,771	258,877
Insurance	1,198	-	-	-
Long-Term Disability	77,166	-	-	-
Medicare	470,061	424,743	467,189	42,446
Other Post-Employment Benefits	3,218,983	3,390,565	3,588,664	198,099
Retiree Medical Trust	33,985	34,211	42,193	7,982
Retirement 401 Plan	30,047	28,121	28,993	872
Retirement ADC	8,143,212	10,830,217	9,982,734	(847,483)
Retirement DROP	76,929	74,289	85,991	11,702
Risk Management Administration	560,948	571,215	617,058	45,843
Supplemental Pension Savings Plan	2,014,672	1,975,572	2,240,478	264,906
Unemployment Insurance	52,707	54,108	55,250	1,142
Workers' Compensation	1,125,275	1,196,263	1,260,878	64,615
Fringe Benefits Subtotal	\$ 21,217,368	\$ 25,168,070	\$ 25,209,664	\$ 41,594
Total Personnel Expenditures			\$ 61,565,870	

Underground Surcharge Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Admin & Right-of-Way Coordination	\$ 22,535,722	\$ 59,528,799	\$ 59,963,795	\$ 434,996
Total	\$ 22,535,722	\$ 59,528,799	\$ 59,963,795	\$ 434,996

Transportation & Storm Water

Department Personnel

	FY2017 Budget	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Admin & Right-of-Way Coordination	11.00	17.00	22.15	5.15
Total	11.00	17.00	22.15	5.15

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Utilities Undergrounding Program Addition of 4.00 FTE positions and one-time non-personnel expenditures for to support the increase of Utilities Undergrounding Program projects.	4.00 \$	423,664 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	265,248	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.15	34,620	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(93,343)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(195,193)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	5,810,642
Total	5.15 \$	434,996 \$	5,810,642

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
PERSONNEL				
Personnel Cost	\$ 660,504 \$	1,162,181 \$	1,410,985 \$	248,804
Fringe Benefits	408,901	767,887	768,674	787
PERSONNEL SUBTOTAL	1,069,404	1,930,068	2,179,659	249,591
NON-PERSONNEL				
Supplies	\$ 22,575 \$	21,100 \$	25,200 \$	4,100
Contracts	7,340,037	17,373,942	17,648,341	274,399
Information Technology	65,412	192,938	99,595	(93,343)

Transportation & Storm Water

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Energy and Utilities	9,659	7,751	7,000	(751)
Other	14,019,594	40,003,000	40,004,000	1,000
Capital Expenditures	9,041	-	-	-
NON-PERSONNEL SUBTOTAL	21,466,318	57,598,731	57,784,136	185,405
Total	\$ 22,535,722 \$	59,528,799 \$	59,963,795 \$	434,996

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Other Local Taxes	\$ 54,949,816 \$	59,750,315 \$	63,775,970 \$	4,025,655
Other Revenue	-	-	1,279,000	1,279,000
Rev from Money and Prop	1,280,874	814,013	1,320,000	505,987
Total	\$ 56,230,690 \$	60,564,328 \$	66,374,970 \$	5,810,642

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$ 43,983 - 53,028 \$	53,028
20000070	Assistant Engineer-Civil	4.00	7.00	6.00	59,775 - 72,022	384,236
20000143	Associate Engineer-Civil	2.00	2.00	3.00	68,821 - 83,109	243,799
20000162	Associate Planner	0.00	0.00	1.00	60,791 - 73,453	73,453
20000290	Information Systems Analyst 2	0.00	0.00	1.00	55,843 - 67,489	67,489
20000556	Junior Engineering Aide	1.00	1.00	1.00	39,965 - 48,108	39,965
20000743	Principal Engineering Aide	1.00	1.00	1.00	51,653 - 62,547	51,653
20001222	Program Manager	0.00	1.00	1.00	48,516 - 178,445	113,480
20000760	Project Assistant	0.00	1.00	2.00	59,775 - 72,022	130,704
20000761	Project Officer 1	0.00	1.00	1.00	68,821 - 83,109	68,821
20000783	Public Information Clerk	1.00	1.00	1.00	32,530 - 39,170	38,582
20000885	Senior Civil Engineer	1.00	1.00	1.00	79,328 - 95,915	95,915
20000918	Senior Planner	1.00	1.00	1.00	70,042 - 84,688	83,418
90000964	Student Engineer - Hourly	0.00	0.00	1.15	27,589 - 33,068	31,727
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(119,550)

Transportation & Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2017 Budget	FY2018 Budget	FY2019 Adopted	Salary Range	Total
	Overtime Budgeted					15,000
	Reg Pay For Engineers					26,853
	Vacation Pay In Lieu					9,500
FTE, Salaries, and Wages Subtotal		11.00	17.00	22.15		\$ 1,410,985

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,918	\$ 4,066	\$ 3,029	(1,037)
Flexible Benefits	105,964	200,458	225,341	24,883
Long-Term Disability	1,666	-	-	-
Medicare	10,086	16,548	20,070	3,522
Other Post-Employment Benefits	57,755	102,017	116,356	14,339
Retiree Medical Trust	855	1,802	2,561	759
Retirement ADC	164,771	323,099	241,337	(81,762)
Risk Management Administration	10,066	17,187	20,007	2,820
Supplemental Pension Savings Plan	48,839	91,339	114,899	23,560
Unemployment Insurance	1,152	2,014	2,279	265
Workers' Compensation	4,829	9,357	22,795	13,438
Fringe Benefits Subtotal	\$ 408,901	\$ 767,887	\$ 768,674	787
Total Personnel Expenditures			\$ 2,179,659	

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 91,658,583	\$ 125,353,551	\$ 159,672,354
Continuing Appropriation - CIP	30,675,131	22,076,372	16,576,372
TOTAL BALANCE AND RESERVES	\$ 122,333,714	\$ 147,429,923	\$ 176,248,727
REVENUE			
Other Local Taxes	\$ 54,949,816	\$ 59,750,315	\$ 63,775,970
Other Revenue	-	-	1,279,000
Revenue from Use of Money and Property	1,280,874	814,013	1,320,000
TOTAL REVENUE	\$ 56,230,690	\$ 60,564,328	\$ 66,374,970
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 178,564,404	\$ 207,994,251	\$ 242,623,697
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ -	\$ 5,100,000
TOTAL CIP EXPENSE	\$ -	\$ -	\$ 5,100,000
OPERATING EXPENSE			
Personnel Expenses	\$ 660,504	\$ 1,162,181	\$ 1,410,985
Fringe Benefits	408,901	767,887	768,674
Supplies	22,575	21,100	25,200
Contracts	7,340,037	17,373,942	17,648,341
Information Technology	65,412	192,938	99,595
Energy and Utilities	9,659	7,751	7,000
Other Expenses	14,019,594	40,003,000	40,004,000
Capital Expenditures	9,041	-	-
TOTAL OPERATING EXPENSE	\$ 22,535,722	\$ 59,528,799	\$ 59,963,795
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 8,598,759	\$ -	\$ 5,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 8,598,759	\$ -	\$ 5,000,000
TOTAL EXPENSE	\$ 31,134,481	\$ 59,528,799	\$ 70,063,795
RESERVES			
Continuing Appropriation - CIP	\$ 22,076,372	\$ 22,076,372	\$ 11,576,372
TOTAL RESERVES	\$ 22,076,372	\$ 22,076,372	\$ 11,576,372
BALANCE	\$ 125,353,551	\$ 126,389,080	\$ 160,983,530
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 178,564,404	\$ 207,994,251	\$ 242,623,697

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

Trolley Extension Reserve Fund



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Trolley Extension Reserve Fund



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for state and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Department of Finance.



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Trolley Extension Reserve Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,061,305	1,058,250	1,067,000	8,750
Total Department Expenditures	\$ 1,061,305	\$ 1,058,250	\$ 1,067,000	\$ 8,750
Total Department Revenue	\$ 1,060,939	\$ 1,058,250	\$ 1,064,000	\$ 5,750

Trolley Extension Reserve Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Trolley Extension Reserve Fund	\$ 1,061,305	\$ 1,058,250	\$ 1,067,000	\$ 8,750
Total	\$ 1,061,305	\$ 1,058,250	\$ 1,067,000	\$ 8,750

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 8,750	\$ -
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	5,750
Total	0.00	\$ 8,750	\$ 5,750

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 655	\$ 3,000	\$ 3,000	-
Transfers Out	1,060,650	1,055,250	1,064,000	8,750
NON-PERSONNEL SUBTOTAL	1,061,305	1,058,250	1,067,000	8,750
Total	\$ 1,061,305	\$ 1,058,250	\$ 1,067,000	\$ 8,750

Trolley Extension Reserve Fund

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Rev from Money and Prop	\$ (2,711) \$	- \$	- \$	-
Transfers In	1,063,650	1,058,250	1,064,000	5,750
Total	\$ 1,060,939 \$	1,058,250 \$	1,064,000 \$	5,750

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 151,682	\$ 151,316	\$ 151,316
TOTAL BALANCE AND RESERVES	\$ 151,682	\$ 151,316	\$ 151,316
REVENUE			
Revenue from Use of Money and Property	\$ (2,711)	\$ -	\$ -
Transfers In	1,063,650	1,058,250	1,064,000
TOTAL REVENUE	\$ 1,060,939	\$ 1,058,250	\$ 1,064,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,212,621	\$ 1,209,566	\$ 1,215,316
OPERATING EXPENSE			
Contracts	\$ 655	\$ 3,000	\$ 3,000
Transfers Out	1,060,650	1,055,250	1,064,000
TOTAL OPERATING EXPENSE	\$ 1,061,305	\$ 1,058,250	\$ 1,067,000
TOTAL EXPENSE	\$ 1,061,305	\$ 1,058,250	\$ 1,067,000
BALANCE	\$ 151,316	\$ 151,316	\$ 148,316
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,212,621	\$ 1,209,566	\$ 1,215,316

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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Zoological Exhibits Maintenance Fund



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Zoological Exhibits Maintenance Fund



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Department of Finance.



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Zoological Exhibits Maintenance Fund

Department Summary

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	12,405,283	13,187,804	13,768,168	580,364
Total Department Expenditures	\$ 12,405,283	\$ 13,187,804	\$ 13,768,168	\$ 580,364
Total Department Revenue	\$ 13,089,757	\$ 13,187,804	\$ 13,768,168	\$ 580,364

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Zoological Exhibits Maintenance Fund	\$ 12,405,283	\$ 13,187,804	\$ 13,768,168	\$ 580,364
Total	\$ 12,405,283	\$ 13,187,804	\$ 13,768,168	\$ 580,364

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Zoological Tax	0.00	\$ 580,364	\$ 580,364
Adjustment to reflect revised revenue and non-personnel expenditures associated with zoological property tax.			
Total	0.00	\$ 580,364	\$ 580,364

Expenditures by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
NON-PERSONNEL				
Contracts	\$ 12,405,283	\$ 13,187,804	\$ 13,768,168	\$ 580,364
NON-PERSONNEL SUBTOTAL	12,405,283	13,187,804	13,768,168	580,364
Total	\$ 12,405,283	\$ 13,187,804	\$ 13,768,168	\$ 580,364

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Property Tax Revenue	\$ 13,089,757	\$ 13,187,804	\$ 13,768,168	\$ 580,364

Zoological Exhibits Maintenance Fund

Revenues by Category

	FY2017 Actual	FY2018 Budget	FY2019 Adopted	FY2018-2019 Change
Total	\$ 13,089,757 \$	13,187,804 \$	13,768,168 \$	580,364

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2017 Actual	FY2018* Budget	FY2019 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 69,251	\$ 753,724	\$ -
TOTAL BALANCE AND RESERVES	\$ 69,251	\$ 753,724	\$ -
REVENUE			
Property Taxes	\$ 13,089,757	\$ 13,187,804	\$ 13,768,168
TOTAL REVENUE	\$ 13,089,757	\$ 13,187,804	\$ 13,768,168
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,159,007	\$ 13,941,528	\$ 13,768,168
OPERATING EXPENSE			
Contracts	\$ 12,405,283	\$ 13,187,804	\$ 13,768,168
TOTAL OPERATING EXPENSE	\$ 12,405,283	\$ 13,187,804	\$ 13,768,168
TOTAL EXPENSE	\$ 12,405,283	\$ 13,187,804	\$ 13,768,168
BALANCE	\$ 753,724	\$ 753,724	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,159,007	\$ 13,941,528	\$ 13,768,168

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.



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FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER

Volume 3
Capital Improvements Program



ADOPTED
BUDGET



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morill

Executive Director

*California Society of
Municipal Finance Officers*

Certificate of Award

*Capital Budget Excellence Award
Fiscal Year 2017-2018*

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budget Excellence Award.

February 7, 2018



Drew Corbett

*Drew Corbett
CSMFO President*

Craig Boyer

*Craig Boyer, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2019 Adopted Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and maintain restored services throughout the city. This is a structurally-balanced plan that keeps the focus on core community services San Diegans value such as a Clean San Diego, road repair, parks, libraries, and public safety.

The Adopted Budget preserves neighborhood services added over the last four budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. I have directed departments to hold the line on spending in order to allocate critical funds needed to enhance neighborhood services and expand citywide cleanup efforts to keep San Diego neighborhoods clean and safe.

San Diego's economy remains strong, and the Adopted Budget projects moderate growth in all of the City's four Major General Fund revenue categories – Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees. The Adopted Budget balances the continuing trend of positive key economic indicators with a corresponding softening in the year-over-year rate of growth in some major revenues, including property tax and TOT.

The Adopted Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; police recruitment and retention; citywide coordination of the Climate Action Plan; staffing for new and expanded recreation facilities; staffing for new library facilities and protection of library and recreation center hours; increased homeless services and housing affordability initiatives; a lifeguard academy; library programming and increased funding for the Pure Water program that will create a drought-proof, independent local water supply.

Even though the City is projecting modest revenue growth in Fiscal Year 2019 to help fund these priorities, Fiscal Year 2019 continues to be a lean budget year. This Adopted Budget is fiscally responsible; we continue to fully fund our pension payment, which significantly grew last year due to actuarial changes and experience losses. We are fully funding General Fund and risk management reserves to their target levels and plan to contribute to the pension stability reserve. The difficult choices we made in Fiscal Year 2018, including a reduction of \$18 million in General Fund ongoing costs, have provided relief in this and future budgets so that we can expand funding for neighborhood services and programs San Diegans have told me are critical.

The Adopted Budget protects neighborhood services and expands the Clean SD initiative with more crews for cleaner communities. Public safety and investments in infrastructure continue to be funded as priorities in all communities. We have embraced new ideas and taken new approaches to address homelessness. This Adopted Budget has increased funding for Bridge Shelters, safe parking programs, transitional storage and operations of the new Housing Navigation Center.

Mayor's Budget Message

The Adopted Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

The Adopted Budget funds the largest infrastructure investment in City history and is the second year since implementation of Charter Section 77.1 (Proposition H), which requires the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges, and buildings, and requires the maintenance and repair of such infrastructure. The Adopted Budget includes a \$17.1 million transfer from the General Fund to the Infrastructure Fund. Supplementing other infrastructure funding throughout the Adopted Budget, this fund provides for critical road repairs, sidewalk repair and reconstruction, street lights and park security lighting, bike facilities and new infrastructure projects based on needs identified in recent facility condition assessments.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. On April 2, 2018 the City passed the 800th mile marker on my pledge to fix 1,000 miles of streets in five years. This is a record pace for road repair and well ahead of the five-year schedule. The Adopted Budget includes \$75.9 million in funding to pave, repair, and replace 390 miles of streets, which will help the City maintain the long-term goal of an average Overall Condition Index of 70, or good condition.

Other important infrastructure investments funded in the Adopted Budget include park improvements, streetlights, sidewalk repair and replacement, restoration of tree trimming funding, infrastructure to support energy and conservation elements of the Climate Action Plan, Pure Water, and water main replacements.

Clean, Safe and Livable Neighborhoods

Every neighborhood deserves clean streets and sidewalks. The Adopted Budget expands the Clean SD initiative by adding 16 positions and more than \$4 million in funding for responding more frequently to the removal of sidewalk debris, illegal dumping, street sweeping, on-call litter removal and expanding sidewalk sanitization in downtown and other areas based on need. There is also a new penalty structure with increased fines of up to \$1,000 for any individuals found illegally dumping trash and other waste in our neighborhoods. The Adopted Budget also includes funding for continued handwashing stations at 11 sites, 8 portable public restrooms with security services and security services at the civic center public restrooms.

San Diego is one of the safest big cities in the country, and overall crime is at its lowest point in half a century. The Adopted Budget includes \$28 million in salary and fringe benefit increases for the largest recruitment and retention package in San Diego Police Department (SDPD) history. This new police contract, approved by City Council on December 5, 2017, makes SDPD competitive with other law enforcement agencies, with a goal to fully staff SDPD by 2020.

The Adopted Budget also includes the addition of \$1 million for 13 civilian positions to support operations in SDPD's Communications and Special Events unit which are expected to increase officer availability to address crime and proactively contribute to public safety.

Mayor's Budget Message

Additions to the Neighborhood Policing Administration to provide support for police-related quality of life issues throughout the City are also proposed. As is the addition of one Police Captain to support police officer recruitment and retention.

The Adopted Budget funds resources to improve citywide response times by Fire-Rescue crews and other emergency first responders. Funding is provided for the expansion of the fire academy from 24 to 36 recruits; this will maintain projected full staffing levels throughout Fiscal Year 2019 which in turn will help control overtime costs. The Adopted Budget also includes funding for 9 Fire-Rescue Emergency Command and Data Center staff to support constant staffing and reduce mandatory overtime; funding to replace two specially designed lifeguard watercraft; a lifeguard academy and a clerical assistant for lifeguard division; additional funding for Fire-Rescue overtime and critical safety and communications equipment for firefighters.

Further, the Adopted Budget preserves the critical public safety staff additions from Fiscal Year 2017 of lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Adopted Budget protects all parks service enhancements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Adopted Budget also provides additional funding to support operation and maintenance needs for 60 additional hours per week at 10 new and expanded Parks and Recreation facilities opening to the public during Fiscal Year 2019. Funding is also included for transit station facility maintenance, additional funding for brush management, expanded restroom hours at Balboa Park, and recreation center council administration support.

The Adopted Budget protects our community centers for lifelong learning by maintaining library hours and the popular “Do Your Homework @ the Library” program. The Adopted Budget also includes funding for staff and operations of the new Mission Hills and San Ysidro libraries which will increase library hours citywide by 102 hours per week. Additional library funding is included to increase library programming, increase security services at the Central Library and for self-service kiosks hours.

We've taken new actions to address homelessness this year, focusing on our strategy to “Connect, Support, House.” The Adopted Budget includes \$8 million from the General Fund for homelessness programs and services. Three bridge shelters will continue to service up to 700 individuals per day with beds and supportive services, including housing navigators to help people find homes. Two safe parking zones with capacity for 120 total cars will continue to provide those temporarily living in their cars with a safe place to park at night.

The new Housing Navigation Center will open as the region's first comprehensive homeless facility; funding for its operations is included in this Adopted Budget. There is also funding for the Homeless Outreach Team (HOT) within the SDPD and San Diego Misdemeanants at Risk Track

Mayor's Budget Message

(SMART) program within the City Attorney's office.

There is also \$12.9 million in anticipated Community Development Block Grant (CDBG) program entitlement allocations and CDBG program income for the City's Reinvestment Initiative to fund homelessness programs and services. These allocations are contingent upon funding being secured and are proposed for Housing Navigation Center operations, homeless facility/permanent supportive housing acquisitions, and other homelessness programs.

Housing SD is a strategy to increase housing supply and boost affordability in San Diego. The Adopted Budget includes funding for the Affordable Housing Density Program which fully implements the housing plan for the middle-income residents as well as funding in the General Fund to allow for fee waivers for Companion Unit permits.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Adopted Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Adopted Budget continues to invest in the "Get It Done" customer experience platform and software implementation and staffing.

The Adopted Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong oversight promotes a healthy financial future as well as saves taxpayer money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to manage both pension and retiree healthcare costs.

Conclusion

The Adopted Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

The City is projecting modestly improving revenue from property, sales, hotel, and franchise taxes in the Adopted Budget, but that growth continues to soften when compared to previous fiscal years. That being considered, this is the 14th consecutive year of fully funding the City's annual pension payment. The Adopted Budget does so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to target levels and also contributes to the pension stability reserve, protects and expands current library and recreation center hours, increases funding for housing

Mayor's Budget Message

affordability initiatives, and funds key parks projects. It will add staff to operate and maintain new parks and library facilities, funds negotiated labor contracts – including the new police recruitment and retention package approved December 5, 2017, provides new public safety resources and invests in road repairs to maintain good street conditions.

Balancing the budget again involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every stakeholder who is helping to maintain the financial health of our City by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,

A handwritten signature in black ink that reads "Kevin Faulconer". The signature is written in a cursive style with a long horizontal flourish extending to the right.

Kevin L. Faulconer
Mayor



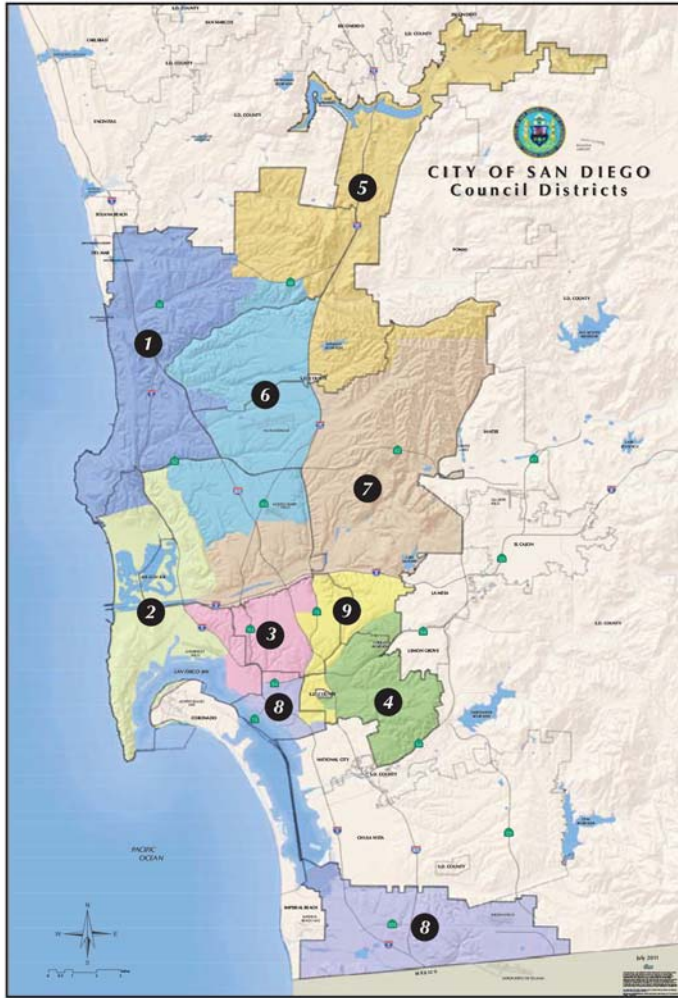
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Kevin L. Faulconer
Mayor



Barbara Bry
Council President Pro Tem
District 1



Myrtle Cole
Council President
District 4



Lorie Zapf
Councilmember
District 2



Mark Kersey
Councilmember
District 5



Christopher Ward
Councilmember
District 3



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Georgette Gómez
Councilmember
District 9



Kris Michell
Chief Operating Officer



Mara W. Elliott
City Attorney

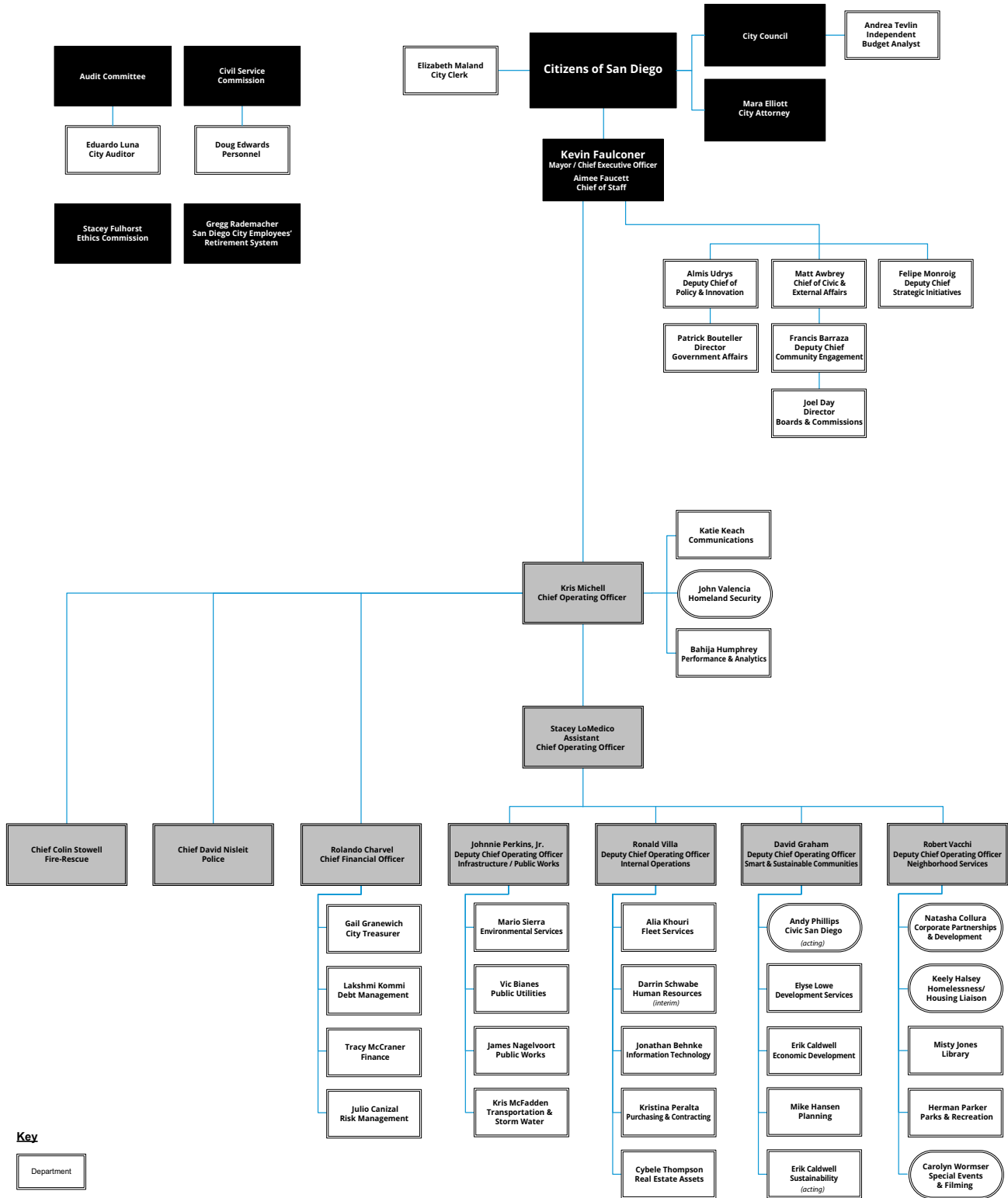


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Citywide Organizational Structure



ORGANIZATION (All City Functions)



Key



Revised 08/13/2018

City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- › Do the right thing
- › Be ethical, truthful, and fair
- › Take responsibility for our actions

People

- › Value customers and employees as partners
- › Recognize that an engaged City workforce is the key to quality customer service
- › Promote diversity as a strength

Service

- › Exhibit pride in all that we do
- › Treat others as we would like to be treated
- › Anticipate and promptly respond to requests

Excellence

- › Foster a high-performing culture
- › Establish clear standards and predictable processes
- › Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

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FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER

Capital Improvements
Program Summary



ADOPTED
BUDGET

Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been designed to provide the user with project-to-date information for the published 342 standalone and annual allocation type projects in or across by 10 asset managing departments. Additional capital project information can be found online on the City's CIP webpage (www.sandiego.gov/cip/projectinfo).

The **Fiscal Year 2019 Adopted Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that considers project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Adopted CIP Budget.

The **Profile of the City of San Diego's CIP** (page 27) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69].

The **Fiscal Year 2018 Budget Update** (page 43) details changes made to the CIP since the Fiscal Year 2018 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 50), **Project Types** (page 61), **Funding Sources** (page 67), and a **Glossary** (page 507) of terms have been included. The **Community Planning** section (page 75) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 79) details how the project pages are organized. Each asset managing department's narrative and project pages follow the Guide. Finally, **Indexes** (page 511) are available to help guide the user to specific projects within the budget document



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Capital Improvements Program

Fiscal Year 2019 Adopted Budget Summary

The Fiscal Year 2019 Adopted Capital Improvements Program (CIP) Budget is \$558.9 million. This Adopted Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP. The Adopted allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted budget is constrained by the availability of funds. The Fiscal Year 2019 Adopted CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, development impact fees (DIF), and park improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2019 Adopted CIP Budget can be found later in this section, beginning on page 8.

Table 1: Fiscal Year 2019 Adopted CIP Budget

Funding Source	FY 2019 Adopted	Percent of Total CIP Budget
Capital Outlay - Land Sales	\$ 2,300,000	0.41 %
Developer Funding	2,081,000	0.37 %
Enhanced Infrastructure Financing District Fund	369,048	0.07 %
Fleet Services Internal Service Fund	250,000	0.04 %
Gas Tax Fund	12,510,879	2.24 %
General Fund	1,218,800	0.22 %
Infrastructure Fund	17,091,068	3.06 %
Maintenance Assessment Districts	170,000	0.03 %
Mission Bay Park Improvement Fund	6,591,611	1.18 %
OneSD/ERP Funding	299,679	0.05 %
Other Funding	2,578,580	0.46 %
Recycling Fund	55,200	0.01 %
Redevelopment Funding	2,500,000	0.45 %
Refuse Disposal Fund	4,076,800	0.73 %
San Diego Regional Parks Improvement Fund	3,549,329	0.64 %
Sewer Funds	213,757,647	38.25 %
TransNet Funds	19,786,554	3.54 %
Trench Cut/Excavation Fee Fund	2,000,000	0.36 %
Utilities Undergrounding Program Fund	5,100,000	0.91 %
Water Fund	262,568,145	46.98 %
Grand Total	\$ 558,854,340	

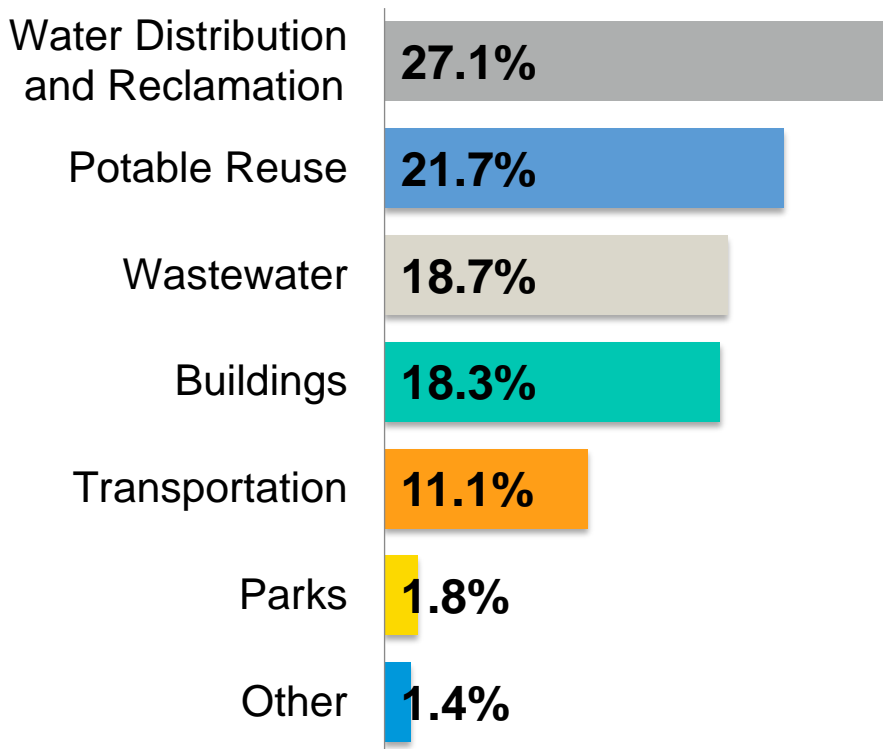
An additional \$138.1 million of funding is anticipated to be received during Fiscal Year 2019. This anticipated funding is not included in the Adopted Budget because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments (FBA), bonds, and

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

grants, or the funding sources are more tentative, and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of sources such as donations, grants, debt financing, developer funding, and FBA.

The Fiscal Year 2019 Adopted CIP Budget will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 95.9 percent of the Adopted CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet and gas taxes, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2019 Adopted Budget by Project Type



Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2019 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$473.9 million, or 84.8 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$61.6 million, or 11.0 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset managing department can be found later in this volume, beginning on page 87.

Table 2: Multi-Year CIP

Department	Prior Year	FY2019 Adopted	Future Years	Total
Airports	\$ 26,279,067	\$ -	\$ -	\$ 26,279,067
Citywide	58,118,486	3,974,479	681,640,478	743,733,443
Environmental Services	109,877,314	4,000,000	9,600,000	123,477,314
Fire-Rescue	100,697,427	-	62,383,965	163,081,392
Library	258,313,609	200,000	30,449,042	288,962,651
Parks & Recreation	431,579,506	12,255,940	216,663,210	660,498,656
Police	22,766,045	-	150,000	22,916,045
Public Utilities	1,413,559,982	473,851,792	1,728,012,631	3,615,424,405
Public Works - General Services	42,119,140	2,975,000	194,050,408	239,144,548
Real Estate Assets	18,005,384	-	7,875,024	25,880,408
Transportation & Storm Water	1,008,423,866	61,597,129	1,729,087,350	2,799,108,345
Grand Total	\$ 3,489,739,831	\$ 558,854,340	\$ 4,659,912,108	\$ 8,708,506,279

The Fiscal Year 2019 Adopted CIP Budget will add \$558.9 million to the City's \$8.71 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$3.49 billion towards projects that are continuing from previous fiscal years. An estimated \$4.66 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 29.

Capital Improvements Program

Fiscal Year 2019 Adopted Budget Summary

Funding Sources for the Fiscal Year 2019 Adopted CIP Budget

The Fiscal Year 2019 Adopted CIP Budget of \$558.9 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2019 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs, and priorities be evaluated within the requirements of the funding source. For more information on common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 69. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a funding source.

The Fiscal Year 2019 Adopted CIP Budget includes funding for 92 CIP projects, of which seven are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2019. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2019 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2019 Adopted Budget amount. Annual allocation projects are not scored. Refer to the Project Prioritization section on page 50 for more information on the scoring process.

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

Capital Outlay - Land Sales

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes. \$2.3 million of funding has been added to the CIP budget in one continuing project, Table 3.

Table 3: Capital Outlay - Land Sales

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Installation of City Owned Street Lights / AIH00001	450	Continuing	Annual	Annual	\$ 2,300,000
Total					\$ 2,300,000

Developer Funding

Contributions may be received from developers to support City CIP projects. These funds are provided to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas. For Fiscal Year 2019, \$2.1 million of developer funding has been added to the CIP budget in two continuing projects, Table 4.

Table 4: Developer Funding

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	441	Continuing	53	Medium	\$ 937,000
Via de la Valle Widening / RD11001	498	Continuing	N/A	N/A	1,144,000
Total					\$ 2,081,000

Enhanced Infrastructure Financing District Fund

Enhanced Infrastructure Financing District (EIFD) are authorized under California Government Code section 53398 to establish enhanced infrastructure financing districts and use specified property tax increment revenue generated within such districts to finance certain infrastructure and community benefit projects. In 2017, the City Council set up an EIFD in the Otay Mesa Community Planning Area. For Fiscal Year 2019, \$369,048 of Enhanced Infrastructure Financing District Fund has been added to the CIP budget, Table 5.

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

Table 5: Enhanced Infrastructure Financing District Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
La Media Road Improvements / S15018	455	Continuing	85	High	\$ 369,048
Total					\$ 369,048

Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund provides all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Internal Service Fund is funded by other City departments on a cost-reimbursement basis. A total of \$250,000 has been added to the Fiscal Year 2019 Adopted Budget as shown in Table 6.

Table 6: Fleet Services Internal Service Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Fleet Management Software Upgrade / P19000	101	New	N/A	N/A	\$ 250,000
Total					\$ 250,000

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that considers vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. A total of \$12.5 million has been added to the Fiscal Year 2019 Adopted Budget as shown in Table 7.

Table 7: Gas Tax Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Street Resurfacing and Reconstruction / AID00005	487	Continuing	Annual	Annual	\$ 12,510,879
Total					\$ 12,510,879

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales, and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2019 is \$1.2 million as shown in Table 8.

Table 8: General Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
311 Enhancements / T19000	108	New	N/A	N/A	\$ 358,000
Governmental Funded IT Projects / ATT00001	111	New	Annual	Annual	810,800
I AM Enhancements / T19001	112	New	N/A	N/A	50,000
Total					\$ 1,218,800

Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure projects. This amendment to the charter was passed by San Diego voters in June 2016. These funds are used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. For Fiscal Year 2019, a total amount of \$17.1 million has been allocated to twelve projects, as shown in Table 9.

Table 9: Infrastructure Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Chicano Park Recreation Center / S18008	209	Continuing	63	Low	\$ 500,000
City Facilities Improvements / ABT00001	400	Continuing	Annual	Annual	2,325,000
Encanto Comm Pk Security Lighting Upgrades / S16017	229	Continuing	52	Low	60,000
Installation of City Owned Street Lights / AIH00001	450	Continuing	Annual	Annual	1,271,068
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	240	Continuing	48	Low	40,000
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	244	Continuing	60	High	175,000
Minor Bike Facilities / AIA00001	461	Continuing	Annual	Annual	800,000
Park Improvements / AGF00007	266	Continuing	Annual	Annual	1,250,000
Sidewalk Repair and Reconstruction / AIK00003	477	Continuing	Annual	Annual	5,000,000
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	279	Continuing	58	Medium	70,000
Street Resurfacing and Reconstruction / AID00005	487	Continuing	Annual	Annual	5,000,000

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Tierrasanta Library Expansion / S15011	173	Continuing	60	Low	200,000
Traffic Calming / AIL00001	492	Continuing	Annual	Annual	200,000
Ysabel Creek Road Repair / P19001	413	New	61		200,000
Total					\$ 17,091,068

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in Table 10 are the \$170,000 of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2019 Adopted Budget.

Table 10: Maintenance Assessment Districts

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Convert RB Medians-Asphalt to Concrete / L12000	216	Continuing	50	Low	\$ 150,000
Talmadge Traffic Calming Infrastructure / S17001	289	Continuing	53	Medium	20,000
Total					\$ 170,000

Mission Bay Park Improvement Fund

The Mission Bay Park Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The Adopted Budget of \$6.6 million is based on current projections of the revenue to be received by the end of Fiscal Year 2019. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects per the City Charter and based on the actual amount of available revenue. For Fiscal Year 2019, \$6.6 million has been allocated in the Mission Bay Improvements annual allocation, as shown in Table 11.

Table 11: Mission Bay Park Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Mission Bay Improvements / AGF00004	250	Continuing	Annual	Annual	\$ 6,591,611
Total					\$ 6,591,611

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

OneSD/ERP Funding

The OneSD Support Fund is a special revenue fund which receives revenue from other City departments to manage and maintain the City's Enterprise Resource Planning (ERP) system. While most of the funding is used to maintain the existing system, efforts are also underway to implement and/or integrate additional modules into the ERP system. The Fiscal Year 2019 Adopted Budget includes \$299,679 of OneSD Support Funds, as shown in Table 12, to establish a new project to implement the Enterprise Asset Management (EAM) system.

Table 12: OneSD/ERP Funding

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Governmental Funded IT Projects / ATT00001	111	New	Annual	Annual	\$ 248,000
I AM Enhancements / T19001	112	New	N/A	N/A	51,679
Total					\$ 299,679

Other Funding

The East Village Pedestrian Bridge Fund is a restricted funding source that must be use for improvements inside the Park Boulevard and Harbor Drive Pedestrian Bridge Area. The Fiscal Year 2019 Adopted Budget includes \$2.6 million of East Village-Pedestrian Bridge funding.

Table 13: Other Funding

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Park Boulevard At-Grade Crossing / S15045	471	Continuing	53	Medium	\$ 2,578,580
Total					\$ 2,578,580

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, receiving revenue from a variety of fees associated with recycling. For Fiscal Year 2019, a total of \$55,200 has been allocated to one project as shown in Table 14.

Table 14: Recycling Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
311 Enhancements / T19000	108	New	N/A	N/A	\$ 55,200
Total					\$ 55,200

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

Redevelopment Funding

The Redevelopment Agency of the City of San Diego was created by the City Council in 1958 to alleviate conditions of urban blight in designated areas of the City and was dissolved by the State in 2012. These funds were transferred to the City as the Successor Agency. A total of \$2.5 million has been added to the Fiscal Year 2019 Adopted Budget as shown in Table 15.

Table 15: Redevelopment Funding

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Park Boulevard At-Grade Crossing / S15045	471	Continuing	53	Medium	\$ 2,500,000
Total					\$ 2,500,000

Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2019, \$4.1 million has been allocated, as shown in Table 16.

Table 16: Refuse Disposal Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
311 Enhancements / T19000	108	New	N/A	N/A	\$ 76,800
Minor Improvements to Landfills / AFA00001	124	Continuing	Annual	Annual	1,000,000
Miramar Landfill Facility Improvements / L17000	125	Continuing	77	Low	2,000,000
Miramar Landfill Storm Water Improvements / L18002	128	Continuing	90	Medium	1,000,000
Total					\$ 4,076,800

San Diego Regional Parks Improvement Fund

The San Diego Regional Parks Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Park & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. The Adopted Budget of \$3.7 million is based on current projections of

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

the revenue for Fiscal Year 2018. For Fiscal Year 2019, \$3.5 million has been allocated to six projects, which includes one annual allocation, as shown in Table 17.

Table 17: San Diego Regional Parks Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Chollas Lake Improvements / L18001	212	Continuing	64	High	\$ 350,000
City Facilities Improvements / ABT00001	400	Continuing	Annual	Annual	150,000
EB Scripps Pk Comfort Station Replacement / S15035	225	Continuing	66	Low	1,456,694
Mission Trails RP Cowles Mountain Trail / S10065	251	Continuing	54	Medium	150,000
Mission Trails RP Trail Realignment / S10066	253	Continuing	54	Medium	250,000
Museum of Man Seismic Retrofit / L12003	194	Continuing	68	High	400,000
Regional Park Improvements / AGF00005	269	Continuing	Annual	Annual	792,635
Total					\$ 3,549,329

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$213.8 million in Sewer Funds is added to the CIP budget for Fiscal Year 2019, as shown in Table 18. This funding will support projects to meet the requirements of the Clean Water Act, projects to replace and/or rehabilitate the aging sewer system infrastructure, and the Pure Water program.

Table 18: Sewer Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
311 Enhancements / T19000	108	New	N/A	N/A	\$ 60,000
Advanced Metering Infrastructure / S17008	327	Continuing	86	High	534,559
Alvarado Trunk Sewer Phase IV / S15019	329	Continuing	84	Medium	250,000
City Facilities Improvements / ABT00001	400	Continuing	Annual	Annual	386,650
EMTS Boat Dock Esplanade / S00319	337	Continuing	81	Medium	500,000
Enterprise Funded IT Projects / ATT00002	107	New	Annual	Annual	915,500
Harbor Dr TS Participation Agreement / RD16001	340	Continuing	89	Medium	3,000,000
I AM Enhancements / T19001	112	New	N/A	N/A	240,000
MBC Equipment Upgrades / S17013	349	Continuing	85	High	1,100,000
Metropolitan System Pump Stations / ABP00002	351	Continuing	Annual	Annual	500,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	352	Continuing	Annual	Annual	10,374,893
Project	Page No	Project Status	Priority Score	Priority Category	FY 2019

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

Metro Treatment Plants / ABO00001	350	Continuing	Annual	Annual	7,990,800
NCWRP Improvements to 30 mgd / S17012	358	Continuing	85	High	3,580,000
Pipeline Rehabilitation / AJA00002	365	Continuing	Annual	Annual	30,097,920
PS2 Power Reliability & Surge Protection / S00312	369	Continuing	90	High	19,950,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	370	Continuing	Annual	Annual	652,960
Pump Station Restorations / ABP00001	371	Continuing	Annual	Annual	700,000
PURE Water Program / ALA00001	372	Continuing	Annual	Annual	66,823,574
Sewer CIP Emergency Reserve / ABT00007	377	Continuing	Annual	Annual	5,000,000
Sewer Main Replacements / AJA00001	378	Continuing	Annual	Annual	60,600,791
South Metro Sewer Rehabilitation Ph 3B / S00317	379	Continuing	90	High	500,000
Total					\$ 213,757,647

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic signals. The City's transportation needs greatly outweigh the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2019 Adopted Budget of \$19.8 million, as shown in Table 19, adds funding to 17 projects, which includes 10 annual allocations.

Table 19: TransNet Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Bridge Rehabilitation / AIE00001	422	Continuing	Annual	Annual	\$ 600,000
Installation of City Owned Street Lights / AIH00001	450	Continuing	Annual	Annual	619,100
Install T/S Interconnect Systems / AIL00002	449	Continuing	Annual	Annual	100,000
Market St-Euclid to Pitta-Improvements / S16022	457	Underfunded	84	High	200,000
Median Installation / AIG00001	460	Continuing	Annual	Annual	750,000
Minor Bike Facilities / AIA00001	461	Continuing	Annual	Annual	100,000
Miramar Road-I-805 Easterly Ramps / S00880	462	Continuing	71	High	460,000
New Walkways / AIK00001	464	Continuing	Annual	Annual	1,182,000

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Otay Mesa Truck Route Phase 4 / S11060	466	Continuing	55	Medium	1,000,000
SR 163/Friars Road / S00851	480	Continuing	61	Medium	3,449,000
Streamview Drive Improvements Phase 2 / S18000	485	Continuing	67	High	900,000
Street Resurfacing and Reconstruction / AID00005	487	Continuing	Annual	Annual	5,311,454
Traffic Calming / AIL00001	492	Continuing	Annual	Annual	1,000,000
Traffic Signals - Citywide / AIL00004	493	Continuing	Annual	Annual	1,628,000
Traffic Signals Modification / AIL00005	494	Continuing	Annual	Annual	1,787,000
University Avenue Complete Street Phase1 / S18001	495	Continuing	81	High	200,000
University Avenue Mobility / S00915	496	Continuing	67	High	500,000
Total					\$ 19,786,554

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City because of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2019, \$2.0 million has been allocated to one annual allocation, as shown in Table 20.

Table 20: Trench Cut/Excavation Fee Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Street Resurfacing and Reconstruction / AID00005	487	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities. For Fiscal Year 2019, \$5.1 million has been allocated in the Utilities Undergrounding Program annual allocation, as shown in Table 21.

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

Table 21: Utilities Undergrounding Program Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Governmental Funded IT Projects / ATT00001	111	New	Annual	Annual	\$ 100,000
Utilities Undergrounding Program / AID00001	497	Continuing	Annual	Annual	5,000,000
Total					\$ 5,100,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2019 Adopted Budget of \$262.6 million from the Water Fund, as shown in Table 22, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act, projects to replace and/or rehabilitate the aging water system infrastructure, and the PURE Water Program.

Table 22: Water Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
30th Street Pipeline Replacement / S12010	325	Continuing	93	Medium	\$ 11,578,813
Advanced Metering Infrastructure / S17008	327	Continuing	86	High	1,247,305
Alvarado 2nd Extension Pipeline / S12013	328	Continuing	92	Medium	2,500,000
Chollas Building / S11025	333	Continuing	65	Low	8,380,251
Cielo & Woodman Pump Station / S12012	334	Continuing	90	High	4,146,000
City Facilities Improvements / ABT00001	400	Continuing	Annual	Annual	113,350
El Monte Pipeline No 2 / S10008	336	Continuing	96	High	1,000,000
Enterprise Funded IT Projects / ATT00002	107	New	Annual	Annual	598,500
Freeway Relocation / AKB00002	338	Continuing	Annual	Annual	500,000
Groundwater Asset Development Program / ABM00001	339	Continuing	Annual	Annual	150,000
I AM Enhancements / T19001	112	New	N/A	N/A	160,000
Instrumentation and Control / AKB00007	341	Continuing	Annual	Annual	300,000
La Jolla View Reservoir / S15027	343	Continuing	80	Low	500,000
Large Diameter Water Transmission PPL / AKA00003	344	Continuing	Annual	Annual	16,991,975
Lower Otay Outlet Tower / S12018	346	Continuing	89	High	990,811
Miramar Clearwell Improvements / S11024	353	Continuing	100	High	29,080,100
Montezuma/Mid-City Pipeline Phase II / S11026	355	Continuing	98	High	10,000,000
Morena Pipeline / S16027	356	Continuing	92	Medium	5,000,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	361	Continuing	91	Medium	9,700,000
Otay Second Pipeline Relocation-PA / S15016	362	Continuing	98	High	3,000,000

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Project	Page No	Project Status	Priority Score	Priority Category	FY 2019
Pacific Beach Pipeline South (W) / S12015	364	Continuing	92	Medium	10,491,262
Pressure Reduction Facility Upgrades / AKA00002	367	Continuing	Annual	Annual	200,000
PURE Water Program / ALA00001	372	Continuing	Annual	Annual	54,556,314
Recycled Water Systems Upgrades / AHC00004	373	Continuing	Annual	Annual	400,000
Standpipe and Reservoir Rehabilitations / ABL00001	380	Continuing	Annual	Annual	4,675,053
Tierrasanta (Via Dominique) Pump Station / S12040	382	Continuing	96	High	600,000
Upas St Pipeline Replacement / S11022	386	Continuing	93	Medium	500,000
Water Main Replacements / AKB00003	390	Continuing	Annual	Annual	77,121,574
Water Pump Station Restoration / ABJ00001	391	Continuing	Annual	Annual	6,401,328
Water & Sewer Group Job 816 (W) / S13015	387	Continuing	90	Low	1,485,509
Water Treatment Plants / ABI00001	392	Continuing	Annual	Annual	200,000
Total					\$ 262,568,145

Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases, a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 23**.

Table 23: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY2019	Future Fiscal Year	Funding Source Total
Black Mountain Ranch FBA²					
Black Mountain Rd Widening-SR-56 South to Mercy Rd	T-57	\$ -	\$ -	\$ 993,000.00	\$ 993,000.00
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	6,518,322	-	-	6,518,322
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road ⁵	T-12	3,402,768	-	-	3,402,768

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY2019	Future Fiscal Year	Funding Source Total
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur ³	T-6	3,142,673	-	-	3,142,673
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,694,000	3,424,316	-	5,118,316
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,910,406	-	-	4,910,406
Camino San Bernardo-Paseo Del Sur East to City Limit ⁵	T-47.2	2,001,553	-	-	2,001,553
Carmel Valley Rd East Wildlife Crossing Widening	T-27	2,393,155	-	-	2,393,155
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes ⁴	T-25.3	3,935,940	-	-	3,935,940
Black Mountain Ranch Community Park	P-1	5,066,304	4,838,821	4,838,821	14,743,946
North Fire Station - No. 48	F-2	-	6,695,654	6,695,653	13,391,307
North Neighborhood Park (NP #2)	P-5	1,813,113	1,868,932	409,116	4,091,161
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes ⁴	T-47.1	11,832,675	-	-	11,832,675
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes ⁴	T-47.3	2,088,362	-	-	2,088,362
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	527,500	2,692,300	357,755	3,577,555
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,401,395	2,569,382	3,970,778	7,941,555
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	282,500	807,745	11,013	1,101,258
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	185,000	457,119	71,347	713,465
Total Black Mountain Ranch FBA		\$ 51,195,666	\$ 23,354,269	\$ 17,347,483	\$ 91,897,417
Mission Valley DIF					
Central Park (14.28 Acres) - Land Acquisition, Design & Construction	P-6	\$ 21,635,610	\$ -	\$ 8,879,861	\$ 30,515,471
Creekside Park (1.30 Acres)	P-6	398,872	-	2,762,645	3,161,517
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	901,736	901,736
Phyllis Place Park (1.33 Acre)	P-6	-	-	1,944,471	1,944,471
Total Mission Valley DIF		\$ 22,034,482	\$ -	\$ 14,488,713	\$ 36,523,195
City of San Diego RTCIP Funding Program					
Friars Rd EB Ramp/Qualcomm Way	17	\$ 1,957,130	\$ -	\$ 1,296,750	\$ 3,253,880
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044

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Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY2019	Future Fiscal Year	Funding Source Total
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	426,469	1,306,881	2,613,762
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Total City of San Diego RTCIP Funding Program		\$ 2,837,542	\$ 426,469	\$ 24,896,450	\$ 28,160,461
Total		\$ 76,067,690	\$ 23,780,738	\$ 56,732,645	\$ 156,581,073

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

1. PFFP stands for Public Facilities Financing Plan.
2. A full description of each project is contained in the respective Public Facilities Financing Plan.
3. This is a completed project with remaining FBA credits scheduled for future years.
4. It is anticipated that final credits will be awarded for this project and used in Fiscal Year 2018.
5. A full description of each project is contained in the Quarry Falls Transportation Phasing Plan Project No. 49068.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects can proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts are no longer brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2019 is shown in Table 24; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract.

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

Table 24: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Airports				
Montgomery Field / AAA00001	93			
MYF Electrical System Upgrade / B18034		Design Bid Build	165,000	301,000
Airports Total			165,000	301,000
Fire-Rescue				
City Facility Improvements / ABT00001	400			
Fire Station 3 Improvements / B13187		Design Bid Build	907,200	1,367,748
Fire Station #8 Mission Hills / S10029	143	Design Bid Build	624,200	1,238,500
Fire-Rescue Air Operations Facility / S15012	152	Design Bid Build	3,433,601	4,923,601
Fire-Rescue Total			4,965,001	7,529,849
Library				
City Facility Improvements / ABT00001	400			
San Diego Central Library-Boiler Replac / B17103		Design Bid Build	1,003,000	1,600,000
Library Total			1,003,000	1,600,000
Parks and Recreation				
Pump Station Restorations / ABP00001	371			
Sewer Pump Station 33 Demolition / B16104		Design Bid Build	180,000	300,000
City Facility Improvements / ABT00001	400			
Carmel Creek Park Comft St ADA Access Im / B14153		Job Order Contract	246,891	384,000
William Heath Davis House ADA Accessibil / B15223		Design Bid Build	271,832	528,200
ADA Accessibility Improvements Group IV / B15230		Job Order Contract	275,950	620,000
Resource Based Open Space Parks / AGE00001	270			
West Sycamore Staging Area / B17180		Design Bid Build	503,000	772,000
Regional Park Improvements / AGF00005	269			
Thompson Med Library/Eddy Auditor Rehab / B17036		Design Bid Build	2,376,360	3,679,802
Coastal Erosion and Access / AGF00006	215			
Orchard Av, Capri by Sea & Old Salt Pool / B14073		Job Order Contract	290,000	514,200
California Tower Seismic Retrofit / L12003.2	194	Design Bid Build	2,402,748	2,915,748
Demolition of Loma Land Structures / L14005.1	285	Design Bid Build	320,000	835,000
Balboa Park Plaza De Panama Project / L17002.1	189	Design Bid Build	60,038,145	78,108,614
MBGC Clbhouse Demo/Prtbl Building Instl / S01090	245	Design Bid Build	3,283,152	4,390,650
North Park Mini-park and Streetscape Imp / S10050	255	Design Bid Build	1,738,884	3,224,003
MBGC Irrigation & Electrical Upgrades / S11010	248	Design Bid Build	2,807,051	4,460,000
Canyonside Community Park Improvements / S12004	197	Design Bid Build	713,832	1,001,125
El Cuervo Adobe Improvements / S14006	228	Design Bid Build	273,480	693,713
Salk Neighborhood Park & Joint Use Devel / S14007	275	Design Bid Build	4,276,686	5,936,686
Rancho Mission Neigh Pk Play Area Upgrade / S15004	268	Design Bid Build	1,650,868	2,324,695
Rolling Hills Neighborhood Park ADA Upgr / S15021	273	Design Bid Build	1,503,234	2,078,234
Taft Joint Use Facility Development / S15026	287	Design Bid Build	2,034,600	3,454,600
Olive Grove Community Park ADA Improvements / S15028	260	Design Bid Build	1,050,000	1,617,849
Junipero Serra Museum ADA Improvements / S15034	239	Design Bid Build	1,369,104	2,267,767
EB Scripps Park Comfort Stn Replacement / S15035	225	Design Bid Build	1,904,000	3,050,000
Skyline Hills Community Park ADA Improvements / S15038	280	Design Bid Build	2,116,286	2,859,853
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	240	Job Order Contract	103,602	187,332
Marie Widman Memorial Pk Sec Lighting / S16018	244	Job Order Contract	287,647	458,497
Skyline Hills Community Pk Security Lighting Upgrade / S16021	279	Job Order Contract	121,383	212,683
Carmel Creek NP Improvements / S16037	198	Design Bid Build	771,195	1,468,923
Villa Monserate Neigh Park Upgrade / S16048	300	Design Bid Build	897,636	1,425,636

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Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Chollas Community Park Comfort Station / S16058	211	Design Bid Build	2,676,000	3,587,469
Bay Terrace Senior Center / S16060	192	Design Bid Build	2,822,800	4,100,000
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	191	Design Bid Build	893,000	1,544,000
101 Ash Improvements / S17009	102	Design Bid Build	21,694,992	27,000,000
Palm Avenue Transitional Housing / S18003	401	Design Bid Build	5,397,073	6,500,000
Tierrasanta Sports Lighting PHII / S18004	290	Job Order Contract	120,000	209,855
Police Range Refurbishment Phase II / S18005	316	Design Bid Build	8,009,753	9,100,000
Parks and Recreation Total			135,421,184	181,811,134
Public Utilities				
Water Treatment Plants / ABI00001	392			
Otay WTP-Basin #1 Concrete Restoration / B17092		Design Bid Build	1,938,355	2,650,000
Metro Treatment Plants / ABO00001	350			
MBC Cooling Water System Chiller Upgrade / B16165		Design Bid Build	2,637,000	3,771,000
UV Disinfection System Replacement / B18031		Design Bid Build	2,600,000	4,520,000
Sewer Main Replacements / AJA00001	378			
Sewer & AC Water Group 697A (S) / B00346		Design Bid Build	2,979,400	4,149,893
SEWER & AC Water Group 797(S) / B00398		Design Bid Build	675,840	948,224
Sewer and AC Water Goup 807 (S) / B00403		Design Bid Build	2,714,998	4,685,468
SEWER GROUP JOB 830 / B11019		Design Bid Build	411,400	604,000
AC Water & Sewer Group 1027 (S) / B15118		Design Bid Build	30,100	40,200
Water and Sewer Group 967 (S) / B15145		Design Bid Build	64,000	100,000
AC Water & Sewer Group 1013 (S) / B15147		Design Bid Build	912,000	1,216,000
Sewer Group 776A / B16034		Design Bid Build	4,146,514	5,591,976
Sewer & AC Water Crown Point West (S) / B16145		Design Bid Build	6,663,931	10,250,711
Plaza De Panama Pipeline Replacements (S) / B17132		Design Bid Build	517,360	743,500
AC Water & Sewer Group 1042 (S) / B17176		Design Bid Build	371,300	776,100
Pipeline Rehabilitation / AJA00002	365			
Pipeline Rehabilitation AL-1 / B16001		Design Bid Build	5,865,000	7,156,000
Pipeline Rehabilitation AO-1 / B16161		Design Bid Build	4,359,000	5,582,500
Pipeline Rehabilitation AP-1 / B17064		Design Bid Build	3,294,000	3,726,000
Pipeline Rehabilitation AS-1 / B17184		Design Bid Build	3,634,000	4,432,000
Pipeline Rehabilitation AU-1 / B18037		Design Bid Build	4,401,000	5,367,000
South Bay Wtr Recl Plant Manhole Rehab / B18086		Job Order Contract	300,000	400,000
MWWD Trunk Sewers / AJB00001	352			
Mira Mesa Trunk Sewer Improvement / B16056		Design Bid Build	2,714,000	3,618,000
Large Diameter Water Transmission PPL / AKA00003	344			
Otay 2 nd Pipeline Phase 1 / B14092		Design Bid Build	5,889,000	7,832,000
Main Replacements / AKB00003	390			
Water Group Job 952 / B11048		Design Bid Build	5,300,000	6,939,181
Water Group 967 / B12058		Design Bid Build	489,000	795,000
Redwood Village Standpipe Main Replcm. / B15030		Design Bid Build	333,900	564,900
AC Water & Sewer Group 1027 (W) / B15121		Design Bid Build	4,892,700	6,523,600
AC Water & Sewer Group 1013 (W) / B15156		Design Bid Build	7,140,000	9,520,000
Sewer & AC Water Group 697A (W) / B15207		Design Bid Build	813,325	1,230,000
Remaining Small Diameter CI Water Ph2 / B16023		Design Bid Build	7,779,750	11,312,800
AC Water Group 1030 / B16042		Design Bid Build	4,343,118	5,865,455
Sewer & AC Water Group 807 (W) / B16087		Design Bid Build	2,668,316	4,389,928
Sewer & AC Water Group 797 (W) / B16129		Design Bid Build	1,347,032	1,978,696
Sewer & AC Water Crown Point West (W) / B16144		Design Bid Build	5,312,067	7,285,287
Remaining Small Diameter CI Water Ph 3 / B17091		Design Bid Build	1,800,000	2,665,000
Plaza De Panama Pipeline Replacements (W) / B17139		Design Bid Build	706,600	942,000

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Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
AC Water Group 1038 / B17153		Design Bid Build	11,210,067	16,624,538
AC Water & Sewer Group 1042 (W) / B17177		Design Bid Build	3,502,000	5,162,000
Pure Water Program / ALA00001	372			
North City Pure Water Facility (Package 1) / B15139		Design Bid Build	1,500,000	1,500,000
North City Pure Water Facility (Package 2) / B15139		Design Bid Build	374,000,000	473,500,000
North City Water Reclamation Plant Expansion (Package 1) / B15142		Design Bid Build	9,410,000	12,600,000
North City Water Reclamation Plant Expansion (Package 2) / B15142		Design Bid Build	146,760,000	191,000,000
North City Water Reclamation Plant Expansion (Package 4) / B15142		Design Bid Build	9,530,000	12,900,000
North City Pure Water Pipeline / B16035		Design Bid Build	88,069,525	102,239,039
North City Water Reclamation Plant Expansion (Package 3) / B16140		Design Bid Build	18,370,000	24,500,000
Metro Biosolids Center Improvements / B17006		Design Bid Build	27,840,000	38,000,000
Montezuma/Mid-City PL Ph2 / S11026	355	Design Bid Build	24,143,000	31,555,000
Cielo & Woodman Pump Station / S12012	334	Design Bid Build	4,678,000	6,678,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	361	Design Bid Build	21,080,400	29,440,500
Harbor Drive Trunk Sewer / S18006		Design Bid Build	10,000,000	13,000,000
Public Utilities Total			850,136,998	1,096,871,496
Transportation & Storm Water				
Drainage Projects / ACA00001	440			
Van Dyke Ave (4481) Storm Drain Replacement / B12034		Design Bid Build	1,284,383	2,005,550
Watershed CIP / ACC00001	500			
Ashley Falls Lg Scale Storm Flow Storage / B14007		Design Bid Build	592,870	1,019,870
Alamo, Salvation, 68th Street Basins LID / B14120		Design Bid Build	2,106,613	2,942,053
Green Infrastructure Group 1027 / B15103		Design Bid Build	1,496,000	2,000,000
Skyline (NW) Green Infrastructure / B15170		Design Bid Build	2,385,700	3,500,000
Minor Bike Facilities / AIA00001	461			
Camino del Este Path Xing Improvements / B13088		Design Bid Build	302,542	449,640
Bikeway Striping Improvements – Citywide / B14040		Job Order Contract	2,730,535	2,740,535
Utilities Undergrounding Program / AID00001	497			
Fanuel St Pl Archer to Tourmaline UUD / B00721		Job Order Contract	69,740	82,047
District 1 Block 1-J UUD / B00836		Job Order Contract	137,536	161,808
Stlight Design & Install 30th St - Ocean Vw - K St / B12001		Job Order Contract	107,100	126,000
31st Street UUD (Market St - L St) / B13143		Job Order Contract	14,000	18,000
Via De La Valle UUD (Highland Cv/City Limits-Polo) / B13150		Job Order Contract	60,000	81,000
Block 4-J1 UUD (Mid City) / B13152		Job Order Contract	324,000	405,000
Block 8C UUD (Greater Golden Hill) / B13155		Job Order Contract	345,600	1,209,601
Block 6H UUP / B15086		Job Order Contract	359,550	423,000
Block 4Y UUP - CIP / B15087		Design Bid Build	917,138	1,192,279
25 th (SB) Street UUP (Coronado-SB to Gro) / B15088		Job Order Contract	30,600	36,000
Baker St/Shawnee Rd UUP (Morena to Shawnee) / B15090		Job Order Contract	91,800	108,000
Seminole Drive UUP (Stanley to Estelle) / B15093		Job Order Contract	38,250	45,000
Hilltop Drive UUP (Boundary to Toyne) / B15095		Job Order Contract	107,100	126,000
Hancock Street UUP (Witherby to Tourquoise) - 20A / B15096		Job Order Contract	53,550	63,000
Block 8R UUP - CIP / B15097		Design Bid Build	1,254,924	1,595,000
Cass St (Grand-Pacific) SL UU143 - 6 lights / B17007		Job Order Contract	64,800	72,000
Coronado SB (27th-Madden) SL UU193 - 5 lights / B17008		Job Order Contract	54,000	60,000
Hughes St (58th St-Jodi St) SL UU101 - 11 lights / B17010		Job Order Contract	118,800	132,000
Ingraham St (Beryl-Garnet) SL UU141 - 15 lights / B17011		Job Order Contract	162,000	180,000
Mt Acadia (Mt Alifan-Mt Burnham) SL UU621 - 19 lights / B17012		Job Order Contract	205,200	228,000

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Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Seminole PH2 (El Cajon-Stanley) SL UU630 - 10 / B17013		Job Order Contract	108,000	120,000
Block 3HH (Talmadge 3) Rd Imp UU352 / B17068		Design Bid Build	1,000,306	1,368,257
Cardiff St (Wade-Carlisle) Rd Imp UU10 / B17069		Design Bid Build	175,808	253,561
28th St / B17070		Design Bid Build	205,586	287,978
Illion St (Gardena-Milton Rd) Imp UU624 / B17072		Design Bid Build	97,797	142,443
Mt Alifan (Genesee-Mt Everest) Rd Imp UU21 / B17073		Design Bid Build	135,241	196,098
Residential Project Block 8 - A / B17074		Design Bid Build	552,866	785,099
Woodrow (Calvocado-Armacost) Rd Imp UU16 / B17097		Design Bid Build	125,031	196,098
San Vicente St, Ph I & II / B17098		Design Bid Build	205,875	288,413
Resurfacing of City Streets / AID00005	487			
Street Paving Group 1601B / B17095		Design Bid Build	11,500,000	12,500,000
Bridge Rehabilitation / AIE00001	422			
Off FHWA System Bridge Rehabilitation / B15127		Design Bid Build	80,440	239,077
On System Bridge Rehabilitation / B15128		Design Bid Build	755,000	1,155,750
Nimitz Bridge at NTC Rehabilitation / B15198		Design Bid Build	648,000	971,600
Installation of City Owned Street Lights / AIH00001	450			
Citywide Street Lights Group 1601 / B16007		Design Bid Build	363,620	500,000
Citywide Street Lights Group 1602 / B16008		Design Bid Build	363,620	500,000
Citywide Street Lights Group 1701 / B17050		Design Bid Build	419,500	700,600
Citywide Street Lights Group 1702 / B17051		Design Bid Build	441,200	731,500
Street Light Circuit Upgrades / AIH00002	486			
Loma Palisades SL Series Circuit Conv / B16118		Design Bid Build	824,800	1,297,000
Plumosa Park Series Circuit / B17101		Design Bid Build	765,000	1,100,000
Abbott Street Series Circuit / B17145		Design Bid Build	275,000	422,500
Kensington Hts #2 Series Circuit Upgrad / B17146		Design Bid Build	554,950	799,950
Sidewalk Repair & Replacement / AIK00003	477			
Group Job 13F Linda Vista DIF CR / B13108		Design Bid Build	320,792	471,429
Sidewalk Replacement Group 1604 / B16030		Design Bid Build	1,010,000	1,418,000
ADACA Crown Point Missing Sidewalks GF 16 / B16095		Design Bid Build	556,800	726,000
ADA S/W La Jolla Shore & Calle Corta / B16101		Design Bid Build	350,500	661,800
Traffic Calming / AIL00001	492			
India St at West Palm St Hybrid Beacon / B17100		Design Bid Build	237,500	395,400
Traffic Signals - Citywide / AIL00004	493			
4th Ave & Date St Traffic Signal / B13137		Design Bid Build	214,589	275,000
Beyer Bl @ Smythe Ave Traffic Signal / B14015		Design Bid Build	235,900	320,000
Jackson Dr & Winding Creek Dr TS / B15009		Design Bid Build	194,787	286,000
Traffic Signals – Modify & Modernize / AIL00005	494			
Pacific Hwy & W Palm St Signal Mod / B13008		Job Order Contract	136,200	255,400
32 nd & Norman Scott Rd TS Upgrade / B15005		Design Bid Build	240,000	375,000
ADA APS Group 2 E – Washington St / B16099		Design Bid Build	349,622	488,664
Balboa Avenue Corridor Improvements / S00831	420	Design Bid Build	1,500,000	3,383,483
Miramar Road I-805 Easterly Ramps / S00880	462	Design Bid Build	4,947,049	7,998,202
Euclid Ave & Home Improvements / S00886	443	Job Order Contract	60,000	1,012,739
University Avenue Mobility / S00915	496	Design Bid Build	3,767,200	7,030,000
Bikeway Striping Improvements – Citywide / S00955	482	Job Order Contract	73,500	97,000
Hayes Ave Storm Drain / S11002	448	Design Bid Build	741,000	1,005,100
Otay Mesa Truck Route Phase 4 / S11060	466	Design Bid Build	4,820,000	12,430,000
Block 4Y UUP / 21003600		Design Bid Build	3,235,000	4,799,794
Block 8R UUP / 21003599		Design Bid Build	4,280,026	6,170,626
Transportation & Storm Water Total			62,282,436	95,156,945

Capital Improvements Program Fiscal Year 2019 Adopted Budget Summary

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Total			1,053,973,619	1,383,270,424

Conclusion

The Fiscal Year 2019 Adopted CIP Budget provides a \$558.9 million increase to the City's multi-year CIP. This budget will establish seven new projects and add funding to 85 continuing projects spanning a variety of departments and project types. The Fiscal Year 2019 Adopted CIP Budget also includes a list of projects which are anticipated to be entering into construction contracts during the fiscal year

Profile of the City of San Diego’s CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-31), the following pieces of information are included for all CIP projects that have completed preliminary engineering:

Table 1: Project Information

Items	Description
Description	Narration that clearly establishes the nature of the capital project. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects.
City Department	The Department responsible for managing the asset.
Project Type	A categorized breakdown of the type of facility being constructed or improved. Project types are discussed in greater detail on page 61.
Improvement Type	A Description of the project's impact on existing assets. A project may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvement Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 50.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds, lease purchase, or commercial paper may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each

Capital Improvements Program

Profile of the City of San Diego's CIP

stage. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset managing department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted, and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2019 Adopted CIP Budget document includes the following information.

Capital Improvements Program Profile of the City of San Diego's CIP

- A list of projects entering into construction contracts is provided on page 21, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2019 Adopted CIP Budget have been organized into four project status categories as shown in Table 3 at the end of this section on page 34. The project status categories are:
 - New: projects that are newly established as part of the Fiscal Year 2019 Adopted Budget
 - Continuing: projects initiated in Fiscal Year 2018, or in a prior year, and are currently in progress
 - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and Adopted Fiscal Year 2019 allocations for City Council approval can be found in the Fiscal Year 2019 Adopted CIP Budget Summary (pages 5-26).
- Department narratives have been included for each asset managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information that is readily available to the public.

In addition to the streamlining measures above, Financial Management released two Semi-Annual CIP Budget Monitoring Reports during Fiscal Year 2018; one was released in November 2017 (Report No: 18-242) and the other was released on May 2018 (Report No: 18-599). These CIP monitoring reports provided an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, pooling project contingencies, encumbrance policy improvements, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible. A total of more than \$219 million in project savings and reallocations from cash management and streamlining efforts were included in the Fiscal Year 2018 CIP Monitoring Reports.

Capital Improvements Program Profile of the City of San Diego's CIP

CIP Performance Measures

To evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction of assets in service.
- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

On January 24, 2018, the Public Works Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but reflects future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

Capital Improvements Program Profile of the City of San Diego's CIP

- Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, a certain portion of these fees may not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 2 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2019	FY 2019 Anticipated	FY2020	FY2021	FY2022	FY2023	Total by Source
Bond Financing	\$ -	\$ 46,903	\$ -	\$ -	\$ -	\$ -	\$ 46,903
Bus Stop Capital Improvement Fund	-	-	-	-	106	190	296
Capital Outlay - Land Sales	2,300	-	-	-	-	-	2,300
Deferred Capital Projects Bonds	-	126	-	-	-	-	126
Developer Funding	2,081	14	-	-	-	-	2,095
Development Impact Fees	-	(2,178)	-	-	-	-	(2,178)
Donations	-	30,250	-	-	-	-	30,250
EDCO Community Fund	-	-	75	75	75	75	300
Enhanced Infrastructure Financing District Fund	369	-	-	-	-	-	369
Facilities Benefit Assessments	-	29,099	-	-	-	-	29,099
Federal Grants	-	26,119	10,909	-	20,695	-	57,724
Fleet Services Internal Service Fund	250	-	-	-	-	-	250
Gas Tax Fund	12,510	-	3,336	2,902	4,063	2,763	25,577
General Fund	1,218	25	-	-	-	-	1,244
Infrastructure Fund	17,091	-	13,815	15,700	14,200	-	60,806
Maintenance Assessment Districts	170	-	-	-	-	-	170
Mission Bay Park Improvement Fund	6,591	-	7,734	8,149	8,572	9,003	40,052
OneSD/ERP Funding	299	-	-	-	-	-	299
Other Funding	2,578	-	-	-	-	-	2,578
Parking Meter Districts	-	4,700	-	-	-	-	4,700

Capital Improvements Program Profile of the City of San Diego's CIP

Funding Source	FY2019	FY 2019 Anticipated	FY2020	FY2021	FY2022	FY2023	Total by Source
Recycling Fund	55	-	-	-	-	-	55
Redevelopment Funding	2,500	196	10,000	7,049	-	-	19,746
Refuse Disposal Fund	4,076	-	3,200	3,200	3,200	-	13,676
Regional Transportation Congestion Improvement Program	-	2,585	3,093	3,468	-	-	9,147
San Diego Regional Parks Improvement Fund	3,549	-	3,193	2,500	4,100	5,400	18,742
Sewer Funds	213,757	-	305,118	214,441	125,519	32,943	891,780
TransNet Funds	19,786	-	20,625	21,514	22,437	23,372	107,736
Trench Cut/Excavation Fee Fund	2,000	-	2,000	2,000	2,000	2,000	10,000
Utilities Undergrounding Program Fund	5,100	-	5,000	5,000	5,000	5,000	25,100
Water Fund	262,568	210	492,696	352,316	156,538	47,477	1,311,806
Total	\$ 558,854	\$ 138,052	\$ 880,798	\$ 638,316	\$ 366,508	\$ 128,225	\$ 2,710,755

Note: Items may not foot due to rounding. This table excludes \$2.44 billion of unidentified funding and \$63.7 million in funding expected in Fiscal Year 2024 or later.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2019:

- 390 miles of City streets will be resurfaced, contributing to the goal of resurfacing 1,000 miles by 2020. Additionally, the Transportation and Storm Water Department's goal is to complete 50 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- The Public Utilities Department will continue to replace and rehab about 40 sewer miles and award 35 water miles. Additionally, advertisement and award will begin for Phase I of the Pure Water Project and start construction.
- About 20 Parks and Recreation projects will be put into service. Some of these projects include: California Tower Seismic Retrofit, Mission Bay Golf Course Clubhouse (Demolition), Rolling Hills Neighborhood Park Accessibility Upgrades, and Sunset Cliffs Natural Park Hillside Improvements Phase II.
- Complete construction of permanent Fire Station 5 in Hillcrest and Fire Station 22 in Point Loma will be completed. Additionally, land acquisition will be initiated, and construction will begin on new Fire Station 8 in Mission Hills.

Capital Improvements Program Profile of the City of San Diego's CIP

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset managing departments.

The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.
- **February - March:** In coordination with asset managing departments, Financial Management reviews all CIP project pages and prepares the proposed budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP budget.

Capital Improvements Program Profile of the City of San Diego's CIP

Table 3: Percent of Projects by Project Status

Project Name	Page No	FY 2019	Project Total
New			
311 Enhancements / T19000	108	\$ 550,000	\$ 550,000
Enterprise Funded IT Projects / ATT00002	107	1,514,000	1,514,000
Fleet Management Software Upgrade / P19000	101	250,000	250,000
Governmental Funded IT Projects / ATT00001	111	1,158,800	1,158,800
I AM Enhancements / T19001	112	501,679	501,679
Ysabel Creek Road Repair / P19001	413	200,000	200,000
Total		\$ 4,174,479	\$ 4,174,479
Continuing			
101 Ash Improvements / S17009	102	\$ -	\$ 25,880,408
30th Street Pipeline Replacement / S12010	325	11,578,813	27,500,000
69th & Mohawk Pump Station / S12011	326	-	15,088,594
Advanced Metering Infrastructure / S17008	327	1,781,864	67,568,898
Aerated Static Pile System / S16053	122	-	5,000,000
Airway Road Improvements / S16043	416	-	10,000
Alvarado 2nd Extension Pipeline / S12013	328	2,500,000	53,113,042
Alvarado Road Realignment / P18007	413	-	1,000,000
Alvarado Trunk Sewer Phase IV / S15019	329	250,000	45,299,000
Balboa Avenue Corridor Improvements / S00831	420	-	3,063,987
Balboa Park Golf Course / AEA00002	188	-	1,044,503
Balboa Park Plaza de Panama Project / L17002	189	-	79,000,000
Balboa Park West Mesa Comfort Station Replacement / S15036	190	-	1,892,573
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	191	-	3,365,544
Bay Terrace Senior Center / S16060	192	-	6,000,000
Bayview Reservoir Solar Project / S14021	331	-	1,325,000
Beyer Park Development / S00752	193	-	12,288,000
Bridge Rehabilitation / AIE00001	422	600,000	6,799,076
Brown Field / AAA00002	92	-	15,369,123
Bus Stop Improvements / AID00007	423	-	407,872
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	424	-	5,170,000
Camino Del Sur-SR-56 to Dormouse / S00872	426	-	1,204,893
Canon Street Pocket Park / S16047	195	-	1,390,000
Canyon Hills Resource Park Improvements / S15006	196	-	6,173,502
Canyonside Community Park Improvements / S12004	197	-	1,001,125
Carmel Country Road Low Flow Channel / S00969	427	-	2,712,000
Carmel Creek NP Improvements / S16037	198	-	1,468,923
Carmel Del Mar NP Comfort Station-Development / S16034	199	-	2,184,588
Carmel Grove NP Comfort Station and Park / S16038	200	-	1,561,532
Carmel Knolls NP Comfort Station-Development / S16033	201	-	978,729
Carmel Mission NP Comfort Station Development / S16039	202	-	978,729
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	428	-	1,800,000
Carmel Mountain Road (T-5.2) / RD15002	429	-	9,770,179
Carmel Valley CP-Turf Upgrades / S16029	203	-	4,274,121

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Project Name	Page No	FY 2019	Project Total
Carmel Valley Neighborhood Park #8 / S00642	204	-	6,630,526
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	431	-	7,085,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	430	-	14,000,000
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	432	-	2,919,577
Catalina 12inch Cast Iron Mains / S12008	332	-	12,480,000
Centralized Payment Processing Solution / T19002	103	-	255,000
Centrum Neighborhood Pk Improvements / RD16005	205	-	1,000,000
Cesar Solis Community Park / S00649	206	-	20,980,078
Chicano Park ADA Upgrades / S13003	208	-	1,900,835
Chicano Park Recreation Center / S18008	209	500,000	600,000
Children's Park Improvements / S16013	210	-	4,800,000
Chollas Building / S11025	333	8,380,251	40,476,870
Chollas Community Park Comfort Station / S16058	211	-	3,587,469
Chollas Lake Improvements / L18001	212	350,000	2,050,000
Chollas Lake Pk Playground Improvements / S14002	213	-	2,629,223
Cielo & Woodman Pump Station / S12012	334	4,146,000	6,678,000
CIP Emergency Reserve / ABT00006	104	-	1,000,000
City Facilities Improvements / ABT00001	400	2,975,000	232,644,548
City Heights Pedestrian Imp Phase 2 / S18009	435	-	596,041
City Heights Pedestrian Improvements / S15044	436	-	4,185,756
Citywide Energy Improvements / ABT00003	105	-	31,003,715
CNG Fueling Station for Refuse & Recycling / S15000	123	-	5,300,000
Coastal Erosion and Access / AGF00006	215	-	4,098,581
Coast Blvd Walkway Improvements / S15001	214	-	929,000
Convention Center Phase III Expansion / S12022	106	-	685,011,298
Convert RB Medians-Asphalt to Concrete / L12000	216	150,000	708,764
Corrosion Control / AKA00001	335	-	479,784
Crest Canyon Resource Management Plan / S10067	217	-	75,000
Del Mar Mesa Neighborhood Park / S13023	218	-	3,060,354
Del Sol Boulevard-Central / S00858	439	-	5,529,194
Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001	219	-	350,000
Denney Ranch Neighborhood Park / S00636	220	-	15,100,000
Downtown Greenways / L18000	221	-	1,000,000
Doyle Park Community Park ADA Upgrades / S15037	222	-	420,457
Drainage Projects / ACA00001	440	-	378,109,240
East Fortuna Staging Area Field Stn Blg / S14016	223	-	6,975,542
East Village Green Phase 1 / S16012	224	-	46,024,237
EB Scripps Pk Comfort Station Replacement / S15035	225	1,456,694	3,060,784
Egger/South Bay Community Park ADA Improvements / S15031	226	-	2,439,886
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	441	937,000	36,402,455
El Cuervo Adobe Improvements / S14006	228	-	606,000
El Monte Pipeline No 2 / S10008	336	1,000,000	9,611,558
EMTS Boat Dock Esplanade / S00319	337	500,000	2,018,535
Encanto Comm Pk Security Lighting Upgrades / S16017	229	60,000	464,559
Evans Pond Reclaimed Water Pipeline Inst / S13010	230	-	427,466
Fairbrook Neighborhood Park Development / S01083	231	-	4,992,700

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Project Name	Page No	FY 2019	Project Total
Fairmount Avenue Fire Station / S14018	153	-	16,150,000
Fire-Rescue Air Operations Facility / S15012	152	-	17,174,217
Fire Station No. 02 - Bayside / S15042	141	-	20,021,284
Fire Station No. 05 - Hillcrest / S00788	142	-	9,249,923
Fire Station No. 08 - Mission Hills / S10029	143	-	1,238,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	144	-	1,030,714
Fire Station No. 17 - Mid-City / S00783	145	-	9,153,624
Fire Station No. 22 - Point Loma / S00787	146	-	9,063,160
Fire Station No. 48 - Black Mountain Ranch / S15015	147	-	9,395,654
Fire Station No. 49 - Otay Mesa / S00784	148	-	8,399,999
Fire Station No. 50 - North University City / S13021	149	-	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	150	-	13,890,957
Fleet Services Elect & Fac Improvements / L14002	109	-	2,081,961
Freeway Relocation / AKB00002	338	500,000	2,989,774
Genesee Avenue Widen I-5 Crossing / S00839	445	-	22,587,667
Georgia Street Bridge Improvements / S00863	446	-	15,980,309
Get It Done Expansion (311 Customer Exp) / T18000	110	-	3,527,785
Golf Course Drive Improvements / S15040	233	-	6,141,163
Gonzales Canyon Resource Management Plan / S10068	234	-	60,000
Groundwater Asset Development Program / ABM00001	339	150,000	5,327,605
Guard Rails / AIE00002	447	-	5,279,141
Harbor Dr TS Participation Agreement / RD16001	340	3,000,000	13,422,832
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	235	-	4,571,106
Hayes Ave Storm Drain / S11002	448	-	1,320,100
Hendrix Pond/Aviary Park Development / P18003	185	-	300,000
Hickman Fields Athletic Area / S00751	236	-	9,560,312
Hidden Trails Neighborhood Park / S00995	237	-	5,850,000
Hiking & Equestrian Trail NP #10 / S00722	238	-	620,600
I AM San Diego Project / S14000	113	-	47,074,185
Installation of City Owned Street Lights / AIH00001	450	4,190,168	191,876,416
Install T/S Interconnect Systems / AIL00002	449	100,000	129,990,093
Instrumentation and Control / AKB00007	341	300,000	2,350,000
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	451	-	2,746,239
Junipero Serra Museum ADA Improvements / S15034	239	-	3,296,694
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	240	40,000	190,000
Kensington/Normal Heights Library / P18004	165	-	265,355
Kumeyaay Lakes Berm Restoration Dredging / P18006	185	-	32,277
La Jolla Scenic Drive 16inch Main / S12009	342	-	9,232,000
La Jolla View Reservoir / S15027	343	500,000	27,000,314
La Media Road Improvements / S15018	455	369,048	37,000,000
La Paz Mini Park / S11103	299	-	2,254,870
Large Diameter Water Transmission PPL / AKA00003	344	16,991,975	86,896,076
Linda Vista Skate Park / S15008	242	-	4,289,041
Little McGonigle Ranch Road Pipeline / S00069	345	-	6,000,000
Los Penasquitos Cyn Preserve STRI Restor / S13014	243	-	1,952,999
Lower Otay Outlet Tower / S12018	346	990,811	1,990,811

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2019	Project Total
Lower Otay Reservoir Emer Outlet Improve / S00044	347	-	1,179,971
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	244	175,000	475,000
Market Street-47th to Euclid-Complete Street / S16061	458	-	7,607,000
Martin Luther King Jr. Promenade / S13020	459	-	1,230,000
MBC Dewatering Centrifuges Replacement / S00339	348	-	12,122,443
MBC Equipment Upgrades / S17013	349	1,100,000	10,440,000
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	245	-	4,211,652
MBGC Irrigation & Electrical Upgrades / S11010	248	-	4,460,000
Median Installation / AIG00001	460	750,000	9,835,545
Memorial Comm Pk Playground ADA Upgrades / S16020	246	-	2,473,128
Metropolitan System Pump Stations / ABP00002	351	500,000	13,098,511
Metropolitan Waste Water Department Trunk Sewers / AJB00001	352	10,374,893	33,010,353
Metro Treatment Plants / ABO00001	350	7,990,800	15,740,449
Minor Bike Facilities / AIA00001	461	900,000	98,844,896
Minor Improvements to Landfills / AFA00001	124	1,000,000	4,434,975
Miramar Clearwell Improvements / S11024	353	29,080,100	120,328,744
Miramar Landfill Facility Improvements / L17000	125	2,000,000	27,200,000
Miramar Landfill Gas Recovery Improvemen / S16052	126	-	9,650,000
Miramar Landfill Storm Water Improvement / S16054	127	-	100,000
Miramar Landfill Storm Water Improvements / L18002	128	1,000,000	23,300,000
Miramar Road-I-805 Easterly Ramps / S00880	462	460,000	8,048,073
Mira Mesa Community Pk Improvements / L16002	247	-	30,339,846
Mira Mesa CP Expansion Phase I / S00667	187	-	16,839,506
Mission Bay Golf Course / AEA00003	249	-	826,096
Mission Bay Improvements / AGF00004	250	6,591,611	76,909,666
Mission Hills-Hillcrest Library / S13022	166	-	21,132,005
Mission Trails RP Cowles Mountain Trail / S10065	251	150,000	450,000
Mission Trails RP Master Plan Update / S01014	252	-	884,829
Mission Trails RP Trail Realignment / S10066	253	250,000	350,000
MOC Complex Solar Project / S14022	354	-	2,675,000
Mohnike Adobe and Barn Restoration / S13008	254	-	3,397,000
Montezuma/Mid-City Pipeline Phase II / S11026	355	10,000,000	31,555,000
Montgomery-Gibbs Executive Airport / AAA00001	93	-	10,909,944
Morena Pipeline / S16027	356	5,000,000	38,173,392
Morena Reservoir Outlet Tower Upgrade / S00041	357	-	26,500,000
Museum of Man Seismic Retrofit / L12003	194	400,000	6,828,660
NCWRP Improvements to 30 mgd / S17012	358	3,580,000	28,680,000
New 16" Water Mains (U-3) / RD15003	359	-	1,976,759
New Walkways / AIK00001	464	1,182,000	122,912,452
North Pacific Beach Lifeguard Station / S10119	155	-	7,257,600
North Park Mini Park and Streetscape Improvements / S10050	255	-	3,224,003
North Park Recreation Center Expansion / P18001	185	-	551,599
NTC Aquatic Center / S10000	257	-	9,486,726
Ocean Air Comfort Station and Park Improvements / S16031	258	-	1,881,793
Ocean Air CP - Turf Upgrades / S16030	259	-	6,523,953
Ocean Beach Branch Library / P18005	165	-	141,432

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2019	Project Total
Ocean Beach Lifeguard Station / P18008	139	-	445,111
Ocean Beach Pier Condition Assessment / P18002	185	-	3,869,147
Old Otay Mesa Road-Westerly / S00870	465	-	15,651,671
Olive Grove Community Park ADA Improve / S15028	260	-	1,617,849
Olive St Park Acquisition and Development / S10051	261	-	3,271,585
Otay 1st/2nd PPL West of Highland Avenue / S12016	361	9,700,000	29,440,500
Otay Mesa Truck Route Phase 4 / S11060	466	1,000,000	23,460,000
Otay Second Pipeline Relocation-PA / S15016	362	3,000,000	28,044,445
Pacific Beach Pipeline South (W) / S12015	364	10,491,262	40,110,443
Pacific Highlands Ranch Branch Library / S14023	167	-	21,839,178
Pacific Highlands Ranch Community Park / RD16002	262	-	37,400,901
Pacific Highlands Ranch Hiking & Biking / RD12003	263	-	5,512,810
Pacific Highlands Traffic Signals / S01062	467	-	2,400,000
Palm Avenue Interstate 805 Interchange / S00869	469	-	34,868,663
Palm Avenue Roadway Improvements / S00913	470	-	4,817,209
Palm Avenue Transitional Housing / S18003	401	-	6,500,000
Paradise Senior Center Improvements / S15002	264	-	700,000
Park Boulevard At-Grade Crossing / S15045	471	5,078,580	22,979,022
Park de la Cruz Neighborhood Park Improvements / S15003	265	-	15,141,903
Park Improvements / AGF00007	266	1,250,000	3,508,998
Piazza Famiglia Park / RD16000	267	-	1,000,000
Pipeline Rehabilitation / AJA00002	365	30,097,920	167,227,983
Point Loma Grit Processing Improvements / S00315	366	-	37,315,037
Police 911 Call Manager / S15024	313	-	1,230,275
Police HQs CoGeneration Repower Project / S10131	314	-	1,933,085
Police Range Refurbishment Phase II / S18005	316	-	9,100,000
Pressure Reduction Facility Upgrades / AKA00002	367	200,000	1,050,000
PS2 Power Reliability & Surge Protection / S00312	369	19,950,000	72,600,800
PUD SAP EHS Implementation / T18001	375	-	300,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	370	652,960	6,967,059
Pump Station Restorations / ABP00001	371	700,000	16,628,859
PURE Water Program / ALA00001	372	121,379,888	1,219,663,888
Rancho Mission Canyon Park Upgrades / S15004	268	-	2,324,695
Recycled Water Systems Upgrades / AHC00004	373	400,000	3,677,586
Recycled Water Tank Modifications / S12014	374	-	1,500,000
Regional Park Improvements / AGF00005	269	792,635	1,192,635
Resource-Based Open Space Parks / AGE00001	270	-	4,777,431
Riviera Del Sol Neighborhood Park / S00999	271	-	8,970,838
Rolando Joint Use Facility Development / S15029	272	-	2,250,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	273	-	2,028,182
Rosecrans Street Corridor Improvements / S00830	474	-	1,448,325
Sage Canyon NP Concession Bldg-Develop / S16035	274	-	1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	275	-	6,036,686
San Carlos Branch Library / S00800	168	-	23,124,000
San Ysidro Branch Library / S00802	170	-	13,537,000
SBWR Plant Demineralization / S00310	376	-	5,973,695

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2019	Project Total
School Traffic Safety Improvements / AIK00002	475	-	772,783
SD River Dredging Qualcomm Way to SR163 / S00606	277	-	1,089,000
Sewer CIP Emergency Reserve / ABT00007	377	5,000,000	10,000,000
Sewer Main Replacements / AJA00001	378	60,600,791	418,677,131
Sidewalk Repair and Reconstruction / AIK00003	477	5,000,000	73,309,908
Siempre Viva Road Improvements / S16044	478	-	10,000
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	278	-	1,142,759
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	279	70,000	220,000
Skyline Hills Community Park ADA Improve / S15038	280	-	2,859,854
Solana Highlands NP-Comfort Station Development / S16032	281	-	1,650,266
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	282	-	2,692,270
Southeastern Mini Park Improvements / L16000	283	-	5,511,000
South Metro Sewer Rehabilitation Ph 3B / S00317	379	500,000	9,214,957
South Mission Beach Lifeguard Station / S00791	156	-	6,982,125
Southwest Neighborhood Park / P18010	185	-	460,000
SR 163/Friars Road / S00851	480	3,449,000	60,993,656
SR94/Euclid Av Interchange Phase 2 / S14009	481	-	5,894,800
Stadium / ABG00001	114	-	808,734
Standpipe and Reservoir Rehabilitations / ABL00001	380	4,675,053	28,237,385
State Route 56 Bike Interchanges / S00955	482	-	536,094
State Route 56 Freeway Expansion / RD14000	483	-	123,579,843
Streamview Drive Improvements Phase 2 / S18000	485	900,000	8,150,000
Street Light Circuit Upgrades / AIH00002	486	-	22,846,655
Street Resurfacing and Reconstruction / AID00005	487	24,822,333	339,333,386
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	284	-	3,799,290
Sunset Cliffs Park Drainage Improvements / L14005	285	-	9,614,246
Taft Joint Use Facility Development / S15026	287	-	3,927,146
Talmadge Traffic Calming Infrastructure / S17001	289	20,000	1,399,993
Tecolote Canyon Trunk Sewer Improvement / S15020	381	-	16,860,000
Tierrasanta Library Expansion / S15011	173	200,000	1,619,000
Tierrasanta Sports Field Lighting Phase II / S18004	290	-	209,855
Tierrasanta (Via Dominique) Pump Station / S12040	382	600,000	15,253,996
Torrey Highlands Community ID & Enhance / S11009	291	-	375,000
Torrey Highlands NP Upgrades / S16036	292	-	785,000
Torrey Meadows Drive Overcrossing / S10015	489	-	15,215,000
Torrey Pines Golf Course / AEA00001	295	-	1,007,129
Torrey Pines Road Improvement Phase 2 / S15023	490	-	1,800,000
Torrey Pines Road Slope Restoration / S00877	491	-	4,172,720
TP South Golf Course Imp Renovation / S18002	296	-	17,150,000
Traffic Calming / AIL00001	492	1,200,000	13,720,420
Traffic Signals - Citywide / AIL00004	493	1,628,000	16,152,413
Traffic Signals Modification / AIL00005	494	1,787,000	21,722,946
Tubman Charter School JU Improvements / S13000	297	-	1,404,000
University Avenue Complete Street Phase1 / S18001	495	200,000	6,718,400
University Avenue Mobility / S00915	496	500,000	7,430,000
University Ave Pipeline Replacement / S11021	383	-	26,000,000

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2019	Project Total
University Heights Water Tower Seismic Retrofit / S17006	384	-	2,163,000
Unscheduled Projects / AJA00003	385	-	10,719,265
Upas St Pipeline Replacement / S11022	386	500,000	36,396,326
Utilities Undergrounding Program / AID00001	497	5,000,000	104,937,806
Via de la Valle Widening / RD11001	498	1,144,000	9,746,363
Villa Monserate Neighborhood Park Upgrades / S16048	300	-	1,425,636
Wangenheim Joint Use Facility / S15007	301	-	5,643,211
Water CIP Emergency Reserve / ABT00008	388	-	5,000,000
Water Department Security Upgrades / S00050	389	-	10,365,061
Water Main Replacements / AKB00003	390	77,121,574	513,069,781
Water Pump Station Restoration / ABJ00001	391	6,401,328	45,629,721
Water & Sewer Group Job 816 (W) / S13015	387	1,485,509	16,519,392
Watershed CIP / ACC00001	500	-	265,789,373
Water Treatment Plants / ABI00001	392	200,000	3,965,950
Westerly Extension of Hazard Center Dr / RD10001	501	-	1,000,000
West Miramar Landfill - Phase 2 / S00774	130	-	1,660,000
Wet Weather Storage Facility / S00314	393	-	7,272,127
Wightman Street Neighborhood Park / S00767	303	-	3,530,779
W Mission Bay Dr Bridge Over SD River / S00871	499	-	153,255,829
Total		\$ 554,479,861	\$ 8,087,552,560
Warranty			
25th Street Renaissance Project / S00985	414	\$	\$ 2,862,047
43rd St fr Logan to I805 St Widening / S00845	415	-	8,948,223
Alta La Jolla Drive Drainage Repair PhII / S10001	417	-	6,206,105
Angier Elementary School Joint Use / S00762	186	-	2,671,575
Avenida de la Playa Infrastructure-SD / S13018	418	-	12,462,507
Azalea Park Neighborhood Identification / S00699	419	-	388,002
Backup Generators at SPS's, TP & EMTS / S12036	330	-	15,345,600
Bayshore Bikeway / S00944	421	-	5,667,775
CAD System Replacement Project / S13100	312	-	8,254,821
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	425	-	50,000
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	433	-	21,058,000
Charles Lewis III Memorial Park / S00673	207	-	4,438,911
Cherokee Street Improvements / S00921	434	-	1,930,005
Children's Pool Lifeguard Station / S00644	140	-	4,543,674
Coolidge Street Storm Drain / S11003	438	-	1,184,874
El Cajon Blvd Streetscape Improvements / S00826	227	-	2,422,103
El Camino Real/SR 56 Bike Path Connector / S00981	442	-	555,340
Euclid Avenue & Home Improvements / S00886	443	-	1,012,739
Famosa Slough Salt Marsh Creation / S00605	232	-	556,397
Five Points Neighborhood Pedestrian Impr / S00988	444	-	925,000
Juan Street Concrete Street / S00602	452	-	8,529,843
La Jolla Cove Lifeguard Station / S00792	154	-	1,784,845
La Jolla Mesa Drive Sidewalk / S00928	453	-	616,000
La Jolla Village Drive-I-805 Ramps / S00857	454	-	23,974,536
Larsen Field ADA Improvements Phase II / S13004	241	-	1,767,059

Capital Improvements Program Profile of the City of San Diego's CIP

Project Name	Page No	FY 2019	Project Total
Linda Vista/Genesee Intersection Improve / S00907	456	-	1,053,000
North Park/Main St Sidewalk Improvements / S10040	256	-	635,000
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	463	-	14,630,652
Otay 1st/2nd PPL Abandon E of Highland / S11027	360	-	6,833,390
Otay WTP Concrete Work / S11059	363	-	4,751,305
Pacific Hwy Curb Ramp Barrier Removal / S11045	468	-	450,000
Police Range Refurbishment / S10118	315	-	2,397,864
Poway Road Bicycle Path - Class I / S00943	472	-	2,743,500
PS 84 Upgrade & PS 62 Abandon / S00308	368	-	10,320,400
Regents Rd Widening-Genesee to Executive / S00881	473	-	8,180,000
San Diego New Central Library / S00799	169	-	187,637,422
San Ysidro Community Park ADA Improvements / S15033	276	-	870,710
Skyline Hills Library / S00692	172	-	13,590,880
South Chollas Landfill Improvements / S00684	129	-	15,828,624
SR 163/Clairemont Mesa Blvd Interchange / S00905	479	-	18,421,200
Streamview Drive Improvements / S00864	484	-	4,449,950
Talbot Street Slope Restoration / S00609	488	-	3,672,435
Talmadge Historic Gates / L12001	288	-	453,726
Torrey Highlands Park Play Area Upgrades / S11020	293	-	942,735
Torrey Meadows Neighborhood Park / S00651	294	-	7,922,755
University Village Park Tot Lot / S13005	298	-	695,253
Waldo Waterman Park / S00760	302	-	1,265,964
Total		\$ -	\$ 445,902,755
Underfunded			
Coastal Rail Trail / S00951	437	\$	\$ 24,467,899
Fire Station No. 54 - Paradise Hills / S00785	151	-	13,299,999
Market St-Euclid to Pitta-Improvements / S16022	457	200,000	5,569,100
Scripps Miramar Ranch Library / S00811	171	-	6,076,376
Sea World Dr/I5 Interchange Improvement / S00888	476	-	120,163,108
Switzer Canyon Bridge Enhancement Prog / S10054	286	-	1,300,000
Total		\$ 200,000	\$ 170,876,485



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Fiscal Year 2018 Budget Update

Project Changes

Table 1 provides a summary of how the CIP budget has changed since the Fiscal Year 2018 Adopted Budget.

Table 1: Summary of Changes in the 2019 Adopted Budget

Description of Change	No.
Published Projects in 2018 Adopted Budget	367
Number of New Projects Initiated Since Adoption	18
Number of Projects Closed Since Adoption	43
Published Projects in 2019 Adopted Budget	342
Number of Active Projects (Including Sublets)	1368

Table 2 lists the newly published projects which includes seven newly published projects receiving funding for the first time in the Fiscal Year 2019 Adopted Budget.

Table 2: Projects Added to the Fiscal Year 2019 CIP Budget

Project	Prior Fiscal Years	FY 2019 Adopted	FY19 Anticipated
Governmental Funded IT Projects / ATT00001*	\$ -	\$1,158,800	\$ -
Enterprise Funded IT Projects / ATT00002*	-	1,514,000	-
Miramar Landfill Storm Water Improvements / L18002	19,300,000	1,000,000	-
Southwest Neighborhood Park / P18010	460,000	-	-
Fleet Management Software Upgrade / P19000*	-	250,000	-
Ysabel Creek Road Repair / P19001*	-	200,000	-
University Avenue Complete Street Phase1 / S18001	1,426,640	200,000	-
TP South Golf Course Imp Renovation / S18002	17,150,000	-	-
Palm Avenue Transitional Housing / S18003	6,500,000	-	-
Tierrasanta Sports Field Lighting Phase II / S18004	209,855	-	-
Police Range Refurbishment Phase II / S18005	18,200,000	-	-
Chicano Park Recreation Center / S18008*	-	500,000	100,000
City Heights Pedestrian Imp Phase 2 / S18009	596,042	-	-
Get It Done Expansion (311 Customer Exp) / T18000	3,527,785	-	-
PUD SAP EHS Implementation / T18001	300,000	-	-
311 Enhancements / T19000*	-	550,000	-
I AM Enhancements / T19001*	-	501,679	-
Centralized Payment Processing Solution / T19002	255,000	-	-

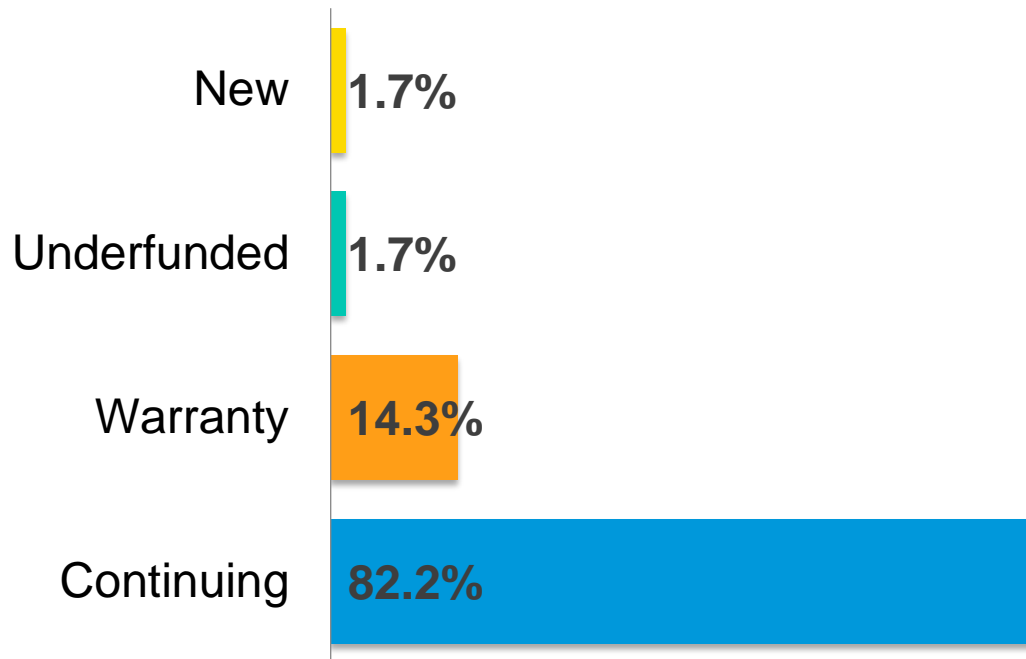
¹ New Projects for Fiscal Year 2019

Capital Improvements Program Fiscal Year 2018 Budget Update

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 27. The current breakdown is shown in **Figure 1** below

Figure 1: Projects by Project Status



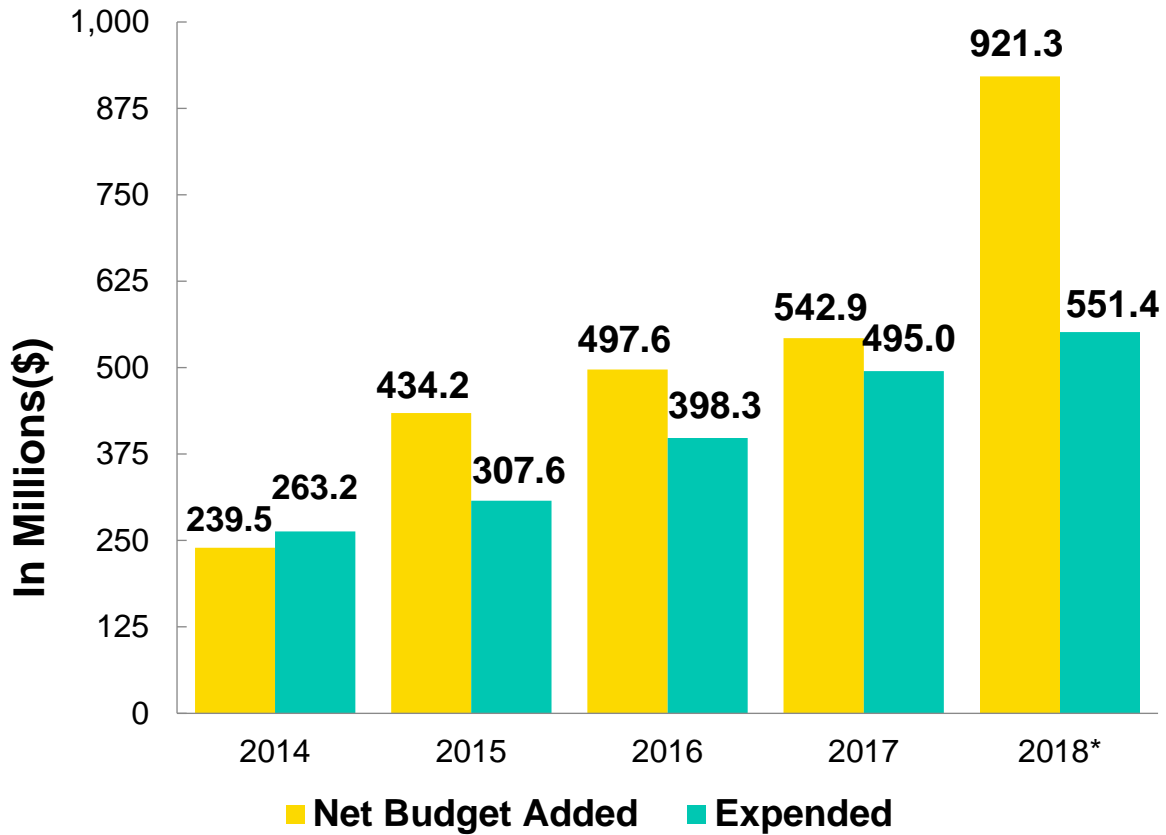
In Fiscal Year 2018, 42 projects have been closed and one project changed project accounting type. Approximately \$62.1 million in a variety of sources was returned to fund balances. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. **Table 3** at the end of this section lists the projects that have been closed and are no longer published; **Table 4** details projects that have changed accounting types.

Project Expenditures

Since Fiscal Year 2014, \$2.64 billion dollars has been added to the Capital Improvements Program budget and \$2.01 billion has been expended. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over several years. For Fiscal Year 2018, the largest portion of CIP dollars were spent on City buildings, transportation, water, wastewater and parks projects. These five project types represent 90.2 percent of the \$551.4 million in CIP expenditures during the Fiscal Year 2018

Capital Improvements Program Fiscal Year 2018 Budget Update

Figure 2: Budget Added and Expended by Year



* Fiscal Year 2018 Net Budget Added and Expended include unaudited activity through June 30, 2018.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department is responsible for the bid and award process for CIP contracts.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council can review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to twelve months. The list of projects expecting to enter into contracts during Fiscal Year 2019 can be found on page 21.

Capital Improvements Program Fiscal Year 2018 Budget Update

Table 3: Projects Removed from Capital Improvements Program since Fiscal Year 2018

Project	Department
Open Space Improvements / AGG00001	Park & Recreation
Reclaimed Water Extension / AHC00001	Public Utilities
North City Reclamation System / AHC00002	Public Utilities
Reclaimed Water Retrofit / AHC00003	Public Utilities
Building 619 at NTC - Rec Center / P18000	Park & Recreation
Del Mar Heights Pipeline Relocation / S00070	Public Utilities
NCWRP Sludge Pump Station Upgrade / S00309	Public Utilities
MBC Biosolids Storage Silos / S00322	Public Utilities
MBC Odor Control Facility Upgrades / S00323	Public Utilities
Old Mission Dam Preservation / S00611	Park & Recreation
Fire Station No. 45 - E Mission Valley / S00688	Fire-Rescue
Mission Beach Boardwalk Bulkhead / S00726	Transportation & Storm Water
Regents Road Bridge / S00729	Transportation & Storm Water
Wegeforth Elementary School Joint Use / S00764	Park & Recreation
Genesee Avenue-Nobel Dr to SR 52 / S00852	Transportation & Storm Water
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	Transportation & Storm Water
Del Mar Mesa Southern Multi-Use Trail / S00889	Park & Recreation
Del Mar Mesa N Hiking/Equestrian Trail / S00892	Park & Recreation
Sorrento Valley Rd & I5 Interchange / S00914	Transportation & Storm Water
34th & 35th @ Madison Ave Improvements / S00922	Transportation & Storm Water
San Diego River Multi-Use Path / S00958	Transportation & Storm Water
Montgomery Academy JU Improvements / S00973	Park & Recreation
Talmadge Decorative SL Restoration / S00978	Park & Recreation
Central Avenue MP Acquisition/Development / S00992	Park & Recreation
Triple Pipe Crossing Dennery Road / S10017	Transportation & Storm Water
Dennery Road East / S10018	Transportation & Storm Water
Palisades Park Comfort Station Replace / S10026	Park & Recreation
Pomerado Median Improve-N of R Bernardo / S10035	Park & Recreation
Mission Hills Historic Street Lighting / S11008	Park & Recreation
Tierrasanta CP Sports Field Lighting / S11011	Park & Recreation
Mountain View NP Area Upgrades / S11019	Park & Recreation
Florida Drive Median Improvements / S11057	Transportation & Storm Water
Rancho Penasquitos Towne Centre Park Imp / S12003	Park & Recreation
Midway Street Bluff Repair / S12005	Transportation & Storm Water
Trail for All People / S13001	Park & Recreation
Torrey Hills NP Development / S13007	Park & Recreation
Central Ave Mini Park Ph II Skate Plaza / S14010	Park & Recreation
Torrey Pines N. Golf Course-Improvements / S14019	Park & Recreation
Fire Station No. 07 - Barrio Logan / S15013	Fire-Rescue
Enterprise Radio/Phone Logger / S15025	Police

Capital Improvements Program Fiscal Year 2018 Budget Update

Project	Department
Memorial Community Building Clearance Activity / S15039	Park & Recreation
Beta Street Green Alley / S15041	Transportation & Storm Water
Pershing MidSch Joint Use Synthet Turf Replacement / S17007	Park & Recreation
Open Space Improvements / AGG00001	Park & Recreation

Table 4: Projects that have Changed Accounting Types since Fiscal Year 2018

Previous Project	Current Project	Department
Miramar Landfill Storm Water Improvements / S16054*	Miramar Landfill Storm Water Improvements / L18002	Environmental Services

*Project is in process of being closed and currently appears in this publication.



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Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The Council Policy addresses consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset managing departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high-level project score will be developed to aide in the determination of whether the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). All IT Projects (operating and capital projects) are ranked as part of the development of the Operating Budget. Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Capital Improvements Program Project Prioritization

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	92	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	93	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Building				
Miramar Clearwell Improvements / S11024	353	Continuing	100	High
69th & Mohawk Pump Station / S12011	326	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	382	Continuing	96	High
Children's Pool Lifeguard Station / S00644	140	Warranty	93	High
Fire Station No. 02 - Bayside / S15042	141	Continuing	93	High
La Jolla Cove Lifeguard Station / S00792	154	Warranty	93	High
Bayview Reservoir Solar Project / S14021	331	Continuing	90	High
Cielo & Woodman Pump Station / S12012	334	Continuing	90	High
MOC Complex Solar Project / S14022	354	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	357	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	369	Continuing	90	High
South Metro Sewer Rehabilitation Ph 3B / S00317	379	Continuing	90	High
Lower Otay Outlet Tower / S12018	346	Continuing	89	High
Advanced Metering Infrastructure / S17008	327	Continuing	86	High
Fairmount Avenue Fire Station / S14018	153	Continuing	86	High
Palm Avenue Transitional Housing / S18003	401	Continuing	86	High
PS 84 Upgrade & PS 62 Abandon / S00308	368	Warranty	86	High
MBC Equipment Upgrades / S17013	349	Continuing	85	High
NCWRP Improvements to 30 mgd / S17012	358	Continuing	85	High
Fleet Services Elect & Fac Improvements / L14002	109	Continuing	84	High
Fire Station No. 51 - Skyline Hills / S14017	150	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339	348	Continuing	83	Medium
North Pacific Beach Lifeguard Station / S10119	155	Continuing	83	Medium
Wet Weather Storage Facility / S00314	393	Continuing	83	Medium
EMTS Boat Dock Esplanade / S00319	337	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	143	Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	146	Continuing	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	148	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	151	Underfunded	81	Medium
Police Range Refurbishment / S10118	315	Warranty	81	Medium
South Mission Beach Lifeguard Station / S00791	156	Continuing	81	Medium
101 Ash Improvements / S17009	102	Continuing	80	Medium
Fire Station No. 05 - Hillcrest / S00788	142	Continuing	80	Medium
Fire Station No. 17 - Mid-City / S00783	145	Continuing	80	Medium
Fire-Rescue Air Operations Facility / S15012	152	Continuing	78	Medium
Police HQs CoGeneration Repower Project / S10131	314	Continuing	78	Medium
SBWR Plant Demineralization / S00310	376	Continuing	77	Medium
Lower Otay Reservoir Emer Outlet Improve / S00044	347	Continuing	75	Medium
Fire Station No. 50 - North University City / S13021	149	Continuing	74	Medium

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Fire Station No. 48 - Black Mountain Ranch / S15015	147	Continuing	71	Medium
Skyline Hills Library / S00692	172	Warranty	71	Medium
EB Scripps Pk Comfort Station Replacement / S15035	225	Continuing	66	Low
Chollas Building / S11025	333	Continuing	65	Low
North Park Recreation Center Expansion / P18001	185	Continuing	64	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	190	Continuing	63	Low
Chicano Park Recreation Center / S18008	209	Continuing	63	Low
Mission Hills-Hillcrest Library / S13022	166	Continuing	62	Low
Ocean Beach Branch Library / P18005	165	Continuing	62	Low
Paradise Senior Center Improvements / S15002	264	Continuing	62	Low
Police Range Refurbishment Phase II / S18005	316	Continuing	62	Low
San Ysidro Branch Library / S00802	170	Continuing	62	Low
Ocean Beach Lifeguard Station / P18008	139	Continuing	61	Low
Tierrasanta Library Expansion / S15011	173	Continuing	60	Low
Scripps Miramar Ranch Library / S00811	171	Underfunded	59	Low
Pacific Highlands Ranch Branch Library / S14023	167	Continuing	58	Low
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	191	Continuing	57	Low
NTC Aquatic Center / S10000	257	Continuing	56	Low
Mira Mesa Community Pk Improvements / L16002	247	Continuing	54	Low
Kensington/Normal Heights Library / P18004	165	Continuing	49	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	144	Continuing	44	Low
University Heights Water Tower Seismic Retrofit / S17006	384	Continuing	43	Low
CIP Emergency Reserve / ABT00006	104	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	400	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	105	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	339	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	351	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	350	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	370	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	371	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	377	Continuing	Annual	Annual
Stadium / ABG00001	114	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	380	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	388	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	391	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	392	Continuing	Annual	Annual
Backup Generators at SPS's, TP & EMTS / S12036	330	Warranty	N/A	N/A
Convention Center Phase III Expansion / S12022	106	Continuing	N/A	N/A
Otay WTP Concrete Work / S11059	363	Warranty	N/A	N/A
Point Loma Grit Processing Improvements / S00315	366	Continuing	N/A	N/A

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Police 911 Call Manager / S15024	313	Continuing	N/A	N/A
San Carlos Branch Library / S00800	168	Continuing	N/A	N/A
San Diego New Central Library / S00799	169	Warranty	N/A	N/A
Water Department Security Upgrades / S00050	389	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / S00774	130	Continuing	N/A	N/A
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	417	Warranty	91	Medium
Avenida de la Playa Infrastructure-SD / S13018	418	Warranty	73	Medium
SD River Dredging Qualcomm Way to SR163 / S00606	277	Continuing	69	Medium
Coolidge Street Storm Drain / S11003	438	Warranty	46	Medium
Hayes Ave Storm Drain / S11002	448	Continuing	41	Medium
Drainage Projects / ACA00001	440	Continuing	Annual	Annual
Watershed CIP / ACC00001	500	Continuing	Annual	Annual
Famosa Slough Salt Marsh Creation / S00605	232	Warranty	N/A	N/A
Golf Courses				
MB GC Clubhouse Demo/Prtbl Building Instl / S01090	245	Continuing	60	Medium
MBGC Irrigation & Electrical Upgrades / S11010	248	Continuing	54	Medium
Golf Course Drive Improvements / S15040	233	Continuing	50	Medium
TP South Golf Course Imp Renovation / S18002	296	Continuing	26	Medium
Balboa Park Golf Course / AEA00002	188	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	249	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	295	Continuing	Annual	Annual
Intangible Assets / Information Tech				
Enterprise Funded IT Projects / ATT00002	107	New	Annual	Annual
Governmental Funded IT Projects / ATT00001	111	New	Annual	Annual
Fleet Management Software Upgrade / P19000	101	New	N/A	N/A
311 Enhancements / T19000	108	New	N/A	N/A
I AM Enhancements / T19001	112	New	N/A	N/A
PUD SAP EHS Implementation / T18001	375	Continuing	N/A	N/A
Centralized Payment Processing Solution / T19002	103	Continuing	N/A	N/A
Get It Done Expansion (311 Customer Exp) / T18000	110	Continuing	N/A	N/A
I AM San Diego Project / S14000	113	Continuing	N/A	N/A
CAD System Replacement Project / S13100	312	Warranty	N/A	N/A
Landfills				
Aerated Static Pile System / S16053	122	Continuing	93	High
Miramar Landfill Storm Water Improvement / S16054	127	Continuing	90	Medium
Miramar Landfill Storm Water Improvements / L18002	128	Continuing	90	Medium
Miramar Landfill Gas Recovery Improvemen / S16052	126	Continuing	88	Medium
South Chollas Landfill Improvements / S00684	129	Warranty	85	Medium

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Miramar Landfill Facility Improvements / L17000	125	Continuing	77	Low
CNG Fueling Station for Refuse & Recycling / S15000	123	Continuing	55	Low
Minor Improvements to Landfills / AFA00001	124	Continuing	Annual	Annual
Parks				
Tierrasanta Sports Field Lighting Phase II / S18004	290	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / S11020	293	Warranty	90	High
Rancho Mission Canyon Park Upgrades / S15004	268	Continuing	77	High
East Fortuna Staging Area Field Stn Bldg / S14016	223	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	271	Continuing	73	High
Larsen Field ADA Improvements Phase II / S13004	241	Warranty	71	High
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	278	Continuing	71	High
Museum of Man Seismic Retrofit / L12003	194	Continuing	68	High
San Ysidro Community Park ADA Improvements / S15033	276	Warranty	68	High
Balboa Park Plaza de Panama Project / L17002	189	Continuing	66	High
Sunset Cliffs Park Drainage Improvements / L14005	285	Continuing	66	High
Olive Grove Community Park ADA Improve / S15028	260	Continuing	65	High
Chollas Lake Improvements / L18001	212	Continuing	64	High
Rolando Joint Use Facility Development / S15029	272	Continuing	64	High
Downtown Greenways / L18000	221	Continuing	63	High
Memorial Comm Pk Playground ADA Upgrades / S16020	246	Continuing	63	High
Angier Elementary School Joint Use / S00762	186	Warranty	62	High
Cesar Solis Community Park / S00649	206	Continuing	62	High
Linda Vista Skate Park / S15008	242	Continuing	62	High
Mohnike Adobe and Barn Restoration / S13008	254	Continuing	62	High
Park de la Cruz Neighborhood Park Improvements / S15003	265	Continuing	62	High
Skyline Hills Community Park ADA Improve / S15038	280	Continuing	62	High
Taft Joint Use Facility Development / S15026	287	Continuing	62	High
La Paz Mini Park / S11103	299	Continuing	61	High
Piazza Famiglia Park / RD16000	267	Continuing	61	High
Junipero Serra Museum ADA Improvements / S15034	239	Continuing	60	High
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	244	Continuing	60	High
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	282	Continuing	59	Medium
Wangenheim Joint Use Facility / S15007	301	Continuing	59	Medium
Canon Street Pocket Park / S16047	195	Continuing	58	Medium
Carmel Creek NP Improvements / S16037	198	Continuing	58	Medium
Carmel Del Mar NP Comfort Station-Development / S16034	199	Continuing	58	Medium
Carmel Grove NP Comfort Station and Park / S16038	200	Continuing	58	Medium
Carmel Knolls NP Comfort Station-Development / S16033	201	Continuing	58	Medium
Carmel Mission NP Comfort Station Development / S16039	202	Continuing	58	Medium
Carmel Valley CP-Turf Upgrades / S16029	203	Continuing	58	Medium

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Centrum Neighborhood Pk Improvements / RD16005	205	Continuing	58	Medium
Ocean Air Comfort Station and Park Improvements / S16031	258	Continuing	58	Medium
Ocean Air CP - Turf Upgrades / S16030	259	Continuing	58	Medium
Sage Canyon NP Concession Bldg-Develop / S16035	274	Continuing	58	Medium
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	279	Continuing	58	Medium
Solana Highlands NP-Comfort Station Development / S16032	281	Continuing	58	Medium
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	284	Continuing	58	Medium
Torrey Highlands NP Upgrades / S16036	292	Continuing	58	Medium
Villa Monserate Neighborhood Park Upgrades / S16048	300	Continuing	58	Medium
Bay Terrace Senior Center / S16060	192	Continuing	57	Medium
Chicano Park ADA Upgrades / S13003	208	Continuing	57	Medium
Olive St Park Acquisition and Development / S10051	261	Continuing	57	Medium
Southeastern Mini Park Improvements / L16000	283	Continuing	57	Medium
Carmel Valley Neighborhood Park #8 / S00642	204	Continuing	55	Medium
Del Mar Mesa Neighborhood Park / S13023	218	Continuing	55	Medium
Mira Mesa CP Expansion Phase I / S00667	187	Continuing	55	Medium
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	235	Continuing	54	Medium
Mission Trails RP Cowles Mountain Trail / S10065	251	Continuing	54	Medium
Mission Trails RP Trail Realignments / S10066	253	Continuing	54	Medium
El Cuervo Adobe Improvements / S14006	228	Continuing	53	Low
North Park Mini Park and Streetscape Improvements / S10050	255	Continuing	53	Low
Encanto Comm Pk Security Lighting Upgrades / S16017	229	Continuing	52	Low
Hendrix Pond/Aviary Park Development / P18003	185	Continuing	52	Low
Rolling Hills Neighborhood Park ADA Upgrades / S15021	273	Continuing	52	Low
Waldo Waterman Park / S00760	302	Warranty	52	Low
Beyer Park Development / S00752	193	Continuing	51	Low
Southwest Neighborhood Park / P18010	185	Continuing	51	Low
Charles Lewis III Memorial Park / S00673	207	Warranty	49	Low
Chollas Community Park Comfort Station / S16058	211	Continuing	49	Low
Wightman Street Neighborhood Park / S00767	303	Continuing	49	Low
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	240	Continuing	48	Low
Children's Park Improvements / S16013	210	Continuing	47	Low
Dennery Ranch Neighborhood Park / S00636	220	Continuing	47	Low
Hidden Trails Neighborhood Park / S00995	237	Continuing	47	Low
Ocean Beach Pier Condition Assessment / P18002	185	Continuing	47	Low
Canyon Hills Resource Park Improvements / S15006	196	Continuing	45	Low
Doyle Park Community Park ADA Upgrades / S15037	222	Continuing	45	Low
Hickman Fields Athletic Area / S00751	236	Continuing	44	Low
East Village Green Phase 1 / S16012	224	Continuing	42	Low
Chollas Lake Pk Playground Improvements / S14002	213	Continuing	40	Low

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Egger/South Bay Community Park ADA Improvements / S15031	226	Continuing	36	Low
Los Penasquitos Cyn Preserve STri Restor / S13014	243	Continuing	35	Low
Tubman Charter School JU Improvements / S13000	297	Continuing	31	Low
Kumeyaay Lakes Berm Restoration Dredging / P18006	185	Continuing	27	Low
University Village Park Tot Lot / S13005	298	Warranty	25	Low
Canyonside Community Park Improvements / S12004	197	Continuing	22	Low
Hiking & Equestrian Trail NP #10 / S00722	238	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	275	Continuing	19	Low
Coastal Erosion and Access / AGF00006	215	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	250	Continuing	Annual	Annual
Park Improvements / AGF00007	266	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	269	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	270	Continuing	Annual	Annual
Crest Canyon Resource Management Plan / S10067	217	Continuing	N/A	N/A
Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001	219	Continuing	N/A	N/A
Fairbrook Neighborhood Park Development / S01083	231	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / S10068	234	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / S01014	252	Continuing	N/A	N/A
Pacific Highlands Ranch Community Park / RD16002	262	Continuing	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / RD12003	263	Continuing	N/A	N/A
Torrey Meadows Neighborhood Park / S00651	294	Warranty	N/A	N/A
Potable Reuse				
PURE Water Program / ALA00001	372	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / S12014	374	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / S13010	230	Continuing	40	Medium
Recycled Water Systems Upgrades / AHC00004	373	Continuing	Annual	Annual
Transportation				
City Heights Pedestrian Imp Phase 2 / S18009	435	Continuing	91	High
City Heights Pedestrian Improvements / S15044	436	Continuing	91	High
Market Street-47th to Euclid-Complete Street / S16061	458	Continuing	87	High
La Media Road Improvements / S15018	455	Continuing	85	High
Market St-Euclid to Pitta-Improvements / S16022	457	Underfunded	84	High
University Avenue Complete Street Phase1 / S18001	495	Continuing	81	High
Sea World Dr/I5 Interchange Improvement / S00888	476	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	433	Warranty	73	High
Juan Street Concrete Street / S00602	452	Warranty	73	High
State Route 56 Bike Interchanges / S00955	482	Continuing	73	High
Coastal Rail Trail / S00951	437	Underfunded	72	High
Talbot Street Slope Restoration / S00609	488	Warranty	72	High

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Miramar Road-I-805 Easterly Ramps / S00880	462	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	479	Warranty	71	High
W Mission Bay Dr Bridge Over SD River / S00871	499	Continuing	70	High
Streamview Drive Improvements Phase 2 / S18000	485	Continuing	67	High
University Avenue Mobility / S00915	496	Continuing	67	High
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	451	Continuing	66	High
Old Otay Mesa Road-Westerly / S00870	465	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / S11045	468	Warranty	66	High
Airway Road Improvements / S16043	416	Continuing	65	Medium
Siempre Viva Road Improvements / S16044	478	Continuing	65	High
Alvarado Road Realignment / P18007	413	Continuing	63	Medium
25th Street Renaissance Project / S00985	414	Warranty	61	Medium
SR 163/Friars Road / S00851	480	Continuing	61	Medium
Ysabel Creek Road Repair / P19001	413	New	61	
Palm Avenue Roadway Improvements / S00913	470	Continuing	57	Medium
SR94/Euclid Av Interchange Phase 2 / S14009	481	Continuing	57	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	463	Warranty	56	Medium
Poway Road Bicycle Path - Class I / S00943	472	Warranty	56	Medium
Regents Rd Widening-Genesee to Executive / S00881	473	Warranty	56	Medium
43rd St fr Logan to I805 St Widening / S00845	415	Warranty	55	Medium
Otay Mesa Truck Route Phase 4 / S11060	466	Continuing	55	Medium
Talmadge Historic Gates / L12001	288	Warranty	55	Medium
Torrey Pines Road Improvement Phase 2 / S15023	490	Continuing	54	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	441	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / S00869	469	Continuing	53	Medium
Park Boulevard At-Grade Crossing / S15045	471	Continuing	53	Medium
Streamview Drive Improvements / S00864	484	Warranty	53	Medium
Talmadge Traffic Calming Infrastructure / S17001	289	Continuing	53	Medium
Linda Vista/Genesee Intersection Improve / S00907	456	Warranty	52	Medium
Bayshore Bikeway / S00944	421	Warranty	51	Low
Del Sol Boulevard-Central / S00858	439	Continuing	51	Low
Georgia Street Bridge Improvements / S00863	446	Continuing	51	Low
Convert RB Medians-Asphalt to Concrete / L12000	216	Continuing	50	Low
Five Points Neighborhood Pedestrian Impr / S00988	444	Warranty	48	Low
North Park/Main St Sidewalk Improvements / S10040	256	Warranty	47	Low
Switzer Canyon Bridge Enhancement Prog / S10054	286	Underfunded	47	Low
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	430	Continuing	46	Low
Torrey Meadows Drive Overcrossing / S10015	489	Continuing	46	Low
Genesee Avenue Widen I-5 Crossing / S00839	445	Continuing	44	Low
Cherokee Street Improvements / S00921	434	Warranty	43	Low

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Camino Del Sur-SR-56 to Dormouse / S00872	426	Continuing	42	Low
Coast Blvd Walkway Improvements / S15001	214	Continuing	42	Low
Torrey Pines Road Slope Restoration / S00877	491	Continuing	42	Low
Carmel Country Road Low Flow Channel / S00969	427	Continuing	41	Low
El Cajon Blvd Streetscape Improvements / S00826	227	Warranty	40	Low
La Jolla Mesa Drive Sidewalk / S00928	453	Warranty	33	Low
El Camino Real/SR 56 Bike Path Connector / S00981	442	Warranty	32	Low
Torrey Highlands Community ID & Enhance / S11009	291	Continuing	32	Low
Martin Luther King Jr. Promenade / S13020	459	Continuing	15	Low
Balboa Avenue Corridor Improvements / S00831	420	Continuing	12	Low
Bridge Rehabilitation / AIE00001	422	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	423	Continuing	Annual	Annual
Guard Rails / AIE00002	447	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	450	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	449	Continuing	Annual	Annual
Median Installation / AIG00001	460	Continuing	Annual	Annual
Minor Bike Facilities / AIA00001	461	Continuing	Annual	Annual
New Walkways / AIK00001	464	Continuing	Annual	Annual
School Traffic Safety Improvements / AIK00002	475	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	477	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	486	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	487	Continuing	Annual	Annual
Traffic Calming / AIL00001	492	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	493	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	494	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	497	Continuing	Annual	Annual
Azalea Park Neighborhood Identification / S00699	419	Warranty	N/A	N/A
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	424	Continuing	N/A	N/A
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	425	Warranty	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	428	Continuing	N/A	N/A
Carmel Mountain Road (T-5.2) / RD15002	429	Continuing	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	431	Continuing	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd) / RD15001	432	Continuing	N/A	N/A
Euclid Avenue & Home Improvements / S00886	443	Warranty	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	454	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	467	Continuing	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	474	Continuing	N/A	N/A
State Route 56 Freeway Expansion / RD14000	483	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	498	Continuing	N/A	N/A
Westerly Extension of Hazard Center Dr / RD10001	501	Continuing	N/A	N/A

Capital Improvements Program Project Prioritization

Project	Page No	Project Status	Priority Score	Priority Category
Wastewater				
Harbor Dr TS Participation Agreement / RD16001	340	Continuing	89	Medium
Alvarado Trunk Sewer Phase IV / S15019	329	Continuing	84	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	381	Continuing	84	Medium
Metropolitan Waste Water Department Trunk Sewers / AJB00001	352	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	365	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	378	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	385	Continuing	Annual	Annual
Water				
Catalina 12inch Cast Iron Mains / S12008	332	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	355	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	362	Continuing	98	High
El Monte Pipeline No 2 / S10008	336	Continuing	96	High
30th Street Pipeline Replacement / S12010	325	Continuing	93	Medium
University Ave Pipeline Replacement / S11021	383	Continuing	93	Medium
Upas St Pipeline Replacement / S11022	386	Continuing	93	Medium
Alvarado 2nd Extension Pipeline / S12013	328	Continuing	92	Medium
Morena Pipeline / S16027	356	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	364	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	361	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	387	Continuing	90	Low
La Jolla Scenic Drive 16inch Main / S12009	342	Continuing	82	Low
La Jolla View Reservoir / S15027	343	Continuing	80	Low
Otay 1st/2nd PPL Abandon E of Highland / S11027	360	Warranty	77	Low
Little McGonigle Ranch Road Pipeline / S00069	345	Continuing	70	Low
Corrosion Control / AKA00001	335	Continuing	Annual	Annual
Freeway Relocation / AKB00002	338	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	341	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	344	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	367	Continuing	Annual	Annual
Water Main Replacements / AKB00003	390	Continuing	Annual	Annual
New 16" Water Mains (U-3) / RD15003	359	Continuing	N/A	N/A



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Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in Table 1.

Table 1: Airport Assets

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Airport Assets	\$ 26,279,067	\$ -	\$ -	\$ 26,279,067
Total	\$ 26,279,067	\$ -	\$ -	\$ 26,279,067

Building

Buildings projects refer to the construction, expansion, or capital upgrade of any building the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in Table 2.

Table 2: Building

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Bldg - Community Centers	\$ -	\$ 500,000	\$ 100,000	\$ 600,000
Bldg - Libraries	258,313,609	200,000	30,449,042	288,962,651
Bldg - MWWWD - Administration Struct	2,491,626	-	4,780,501	7,272,127
Bldg - MWWWD - Laboratories	518,535	500,000	1,000,000	2,018,535
Bldg - MWWWD - Pump Stations	77,849,955	21,802,960	35,308,314	134,961,229
Bldg - MWWWD - Treatment Plants	64,515,567	13,170,800	41,800,215	119,486,582
Bldg - Operations Facility / Structures	58,667,064	8,380,251	9,675,024	76,722,339
Bldg - Other City Facility / Structures	165,219,336	11,213,558	875,690,886	1,052,123,780
Bldg - Parks - Recreation/Pool Centers	26,486,589	-	17,257,126	43,743,715
Bldg - Pub Safety - Fire Fac / Struct	86,003,766	-	56,064,268	142,068,034
Bldg - Pub Safety - Lifeguard Stations	14,693,661	-	6,319,697	21,013,358
Bldg - Pub Safety - Police Fac / Struct	14,511,224	-	150,000	14,661,224
Bldg - Stadium Facilities	808,734	-	-	808,734
Bldg - Water - Pump Stations	48,175,370	11,147,328	23,327,613	82,650,311
Bldg - Water - Reservoirs/Dams	6,159,971	990,811	22,520,000	29,670,782
Bldg - Water - Standpipes	99,368,778	33,755,153	17,605,198	150,729,129

Capital Improvements Program Project Type

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Bldg - Water - Treatment Plants	7,321,271	200,000	1,195,984	8,717,255
Bldg - Water - Wells	2,677,605	150,000	2,500,000	5,327,605
Total	\$ 933,782,665	\$ 102,010,861	\$ 1,145,743,868	\$ 2,181,537,394

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in Table 3.

Table 3: Drainage

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 26,150,170	\$ -	\$ 239,639,203	\$ 265,789,373
Drainage - Channels	1,095,397	-	550,000	1,645,397
Drainage - Storm Drain Pipes	94,415,158	-	304,867,669	399,282,827
Total	\$ 121,660,726	\$ -	\$ 545,056,872	\$ 666,717,598

Golf Courses

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seen below in Table 4.

Table 4: Golf Courses

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Golf Courses	\$ 26,978,892	\$ -	\$ 7,861,652	\$ 34,840,544
Total	\$ 26,978,892	\$ -	\$ 7,861,652	\$ 34,840,544

Intangible Assets / Information Tech

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Examples of intangible assets include: easements, water rights, patents, trademarks, and computer software. Currently the City only has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Types can be seen below in Table 5.

Table 5: Intangible Assets / Information Tech

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Intangible Assets / Information Tech	\$ 59,411,791	\$ 3,974,479	\$ -	\$ 63,386,270
Total	\$ 59,411,791	\$ 3,974,479	\$ -	\$ 63,386,270

Capital Improvements Program

Project Type

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. The Landfills Project Types can be seen below in Table 6. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

Table 6: Landfills

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Landfills	\$ 56,084,975	\$ 4,000,000	\$ 9,600,000	\$ 69,684,975
Landfills - Supporting Fac / Struct	21,128,624	-	-	21,128,624
Total	\$ 77,213,599	\$ 4,000,000	\$ 9,600,000	\$ 90,813,599

Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in Table 7.

Table 7: Parks

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Parks - Community	\$ 82,585,213	\$ 350,000	\$ 19,825,944	\$ 102,761,157
Parks - Developed Regional Park	11,900,835	-	69,000,000	80,900,835
Parks - Mini Parks	12,036,971	-	3,490,452	15,527,423
Parks - Miscellaneous Parks	142,040,955	8,979,246	65,046,397	216,066,598
Parks - Neighborhood	85,478,384	-	19,182,202	104,660,586
Parks - Open Space	6,653,318	150,000	1,583,973	8,387,291
Parks - Resource Based	15,800,205	400,000	8,554,931	24,755,136
Parks - Shorelines	3,869,147	-	-	3,869,147
Parks - Trails	6,320,870	250,000	1,865,540	8,436,410
Total	\$ 366,685,902	\$ 10,129,246	\$ 188,549,439	\$ 565,364,587

Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Types can be seen below in Table 8.

Capital Improvements Program Project Type

Table 8: Potable Reuse

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 153,000,312	\$ 121,379,888	\$ 945,283,688	\$ 1,219,663,888
Total	\$ 153,000,312	\$ 121,379,888	\$ 945,283,688	\$ 1,219,663,888

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in Table 9.

Table 9: Reclaimed Water System

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 2,655,052	\$ 400,000	\$ 1,050,000	\$ 4,105,052
Reclaimed Water System - Reservoirs	1,500,000	-	-	1,500,000
Total	\$ 4,155,052	\$ 400,000	\$ 1,050,000	\$ 5,605,052

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in Table 10.

Table 10: Transportation

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 27,301,107	\$ 900,000	\$ 110,072,638	\$ 138,273,745
Trans - Bridge - Vehicular	334,900,838	4,386,000	198,264,238	537,551,076
Trans - Ped Fac - Accessibility Improve	450,000	-	-	450,000
Trans - Ped Fac - Sidewalks	45,991,447	6,382,000	160,266,600	212,640,047
Trans - Roads/Widening/Reconfiguration	11,816,690	369,048	24,834,262	37,020,000
Trans - Roadway	392,329,728	38,604,913	320,038,332	750,972,973
Trans - Roadway - Enhance/Scape/Medians	18,295,213	1,420,000	16,498,909	36,214,122
Trans - Roadway - Erosion/Slope/Ret Wall	7,845,155	-	-	7,845,155
Trans - Roadway - GRails/BRails/Safety	7,671,918	600,000	3,806,300	12,078,218
Trans - Roadway - Street Lighting	10,623,071	4,190,168	199,909,832	214,723,071
Trans - Signals - Calming/Speed Abatemt	9,994,107	1,400,000	12,831,760	24,225,867
Trans - Signals - Traffic Signals	26,347,853	3,515,000	140,402,600	170,265,453
Total	\$ 893,567,131	\$ 61,767,129	\$ 1,186,925,471	\$ 2,142,259,731

Capital Improvements Program Project Type

Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in Table 11.

Table 11: Wastewater

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 337,367,698	\$ 90,698,711	\$ 168,557,970	\$ 596,624,379
Wastewater - Collection Sys - Trunk Swr	26,834,376	13,624,893	68,132,916	108,592,185
Total	\$ 364,202,075	\$ 104,323,604	\$ 236,690,886	\$ 705,216,565

Water

Water projects include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in Table 12.

Table 12: Water

Project Type	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 345,460,973	\$ 91,407,083	\$ 230,600,849	\$ 667,468,905
Water - Distribution Sys - Transmission	117,341,640	59,462,050	162,549,383	339,353,073
Total	\$ 462,802,613	\$ 150,869,133	\$ 393,150,232	\$ 1,006,821,978



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Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Developer Funding

Contributions may be received from developers to support City CIP projects. These funds are provided to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas

Enhanced Infrastructure Financing District Fund

Enhanced Infrastructure Financing District (EIFD) are authorized under California Government Code section 53398 to establish enhanced infrastructure financing districts and use specified property tax increment revenue generated within such districts to finance certain infrastructure and community benefit projects. In 2017, City Council set up an EIFD in the Otay Mesa Community Planning Area.

The Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund is utilized by the Public Works - General Services Department to provide all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Internal Service Fund is funded by other City departments on a cost-reimbursement basis.

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that considers vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

Capital Improvement Program Funding Sources

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-02, Community Development Block Grant Program (CDBG). CIP priorities are developed irrespective of whether CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Infrastructure Fund

The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure,” including the associated financing and personnel costs. The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure projects. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Capital Improvement Program Funding Sources

Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

OneSD/ERP Funding

The OneSD Support Fund is a special revenue fund which receives revenue from other City departments to manage and maintain the City's Enterprise Resource Planning (ERP) system. While most of the funding is used to maintain the existing system, efforts are also underway to implement and/or integrate additional modules into the ERP system.

Redevelopment Funding

The Redevelopment Agency of the City of San Diego was created by the City Council in 1958 to alleviate conditions of urban blight in designated areas of the City. Recently, the State of California passed legislation that impacted Redevelopment Agencies. Any redevelopment funding in the CIP was approved prior to the State's actions.

Refuse Disposal Fund

Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements.

Sewer Funds

Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans.

Capital Improvement Program Funding Sources

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. To further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City because of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2019	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 9,018,867	\$ -	\$ -	\$ 9,018,867
Antenna Lease Fund	1,250,000	-	-	1,250,000
Bond Financing	129,625,781	-	46,903,470	176,529,251
Bus Stop Capital Improvement Fund	111,872	-	296,000	407,872
Capital Outlay - Land Sales	34,010,655	2,300,000	-	36,310,655
Capital Outlay - Other	4,670,300	-	-	4,670,300
Capital Outlay - Police Decentralization Land Sales	1,012,864	-	-	1,012,864
Convention Center Funds	1,744,026	-	-	1,744,026
Deferred Capital Projects Bonds	180,780,511	-	126,090	180,906,601
Developer Funding	31,710,978	2,081,000	2,134,916	35,926,894
Development Impact Fees	160,262,820	-	(2,178,762)	158,084,058

Capital Improvement Program Funding Sources

Funding Source	Prior Fiscal Years	FY 2019	Future Fiscal Years	Funding Source Total
Donations	88,245,496	-	30,250,000	118,495,496
EDCO Community Fund	920,000	-	300,000	1,220,000
Energy Conservation Program Fund	3,263,045	-	-	3,263,045
Energy Upgrades CEC Loan Fund	30,273,755	-	-	30,273,755
Enhanced Infrastructure Financing District Fund	-	369,048	-	369,048
Environmental Growth Funds	9,676,102	-	-	9,676,102
Facilities Benefit Assessments	353,263,158	-	86,182,336	439,445,494
Federal Grants	188,133,867	-	57,222,188	245,356,055
Fleet Services Internal Service Fund	3,367,028	250,000	-	3,617,028
Gas Tax Fund	6,949,212	12,510,879	13,066,629	32,526,720
General Fund	82,571,086	1,218,800	25,464	83,815,350
Golf Course Enterprise Fund	25,737,729	-	-	25,737,729
Infrastructure Fund	10,962,560	17,091,068	43,715,520	71,769,148
Infrastructure Improvement Funds	7,651	-	-	7,651
Lease Purchase Fund	11,902,504	-	-	11,902,504
Library System Improvement Fund	13,136,378	-	-	13,136,378
Maintenance Assessment Districts	3,796,865	170,000	-	3,966,865
Mission Bay Park Improvement Fund	36,784,990	6,591,611	33,460,661	76,837,262
Mission Trails Regional Park Fund	1,551,126	-	-	1,551,126
Non-CIP Funds	300,000	-	-	300,000
OneSD/ERP Funding	6,187,815	299,679	-	6,487,494
Other Funding	58,694,011	2,578,580	-	61,272,591
Other Grants	767,429	-	-	767,429
Parking Meter Districts	-	-	4,700,000	4,700,000
Park Service District Funds	4,934,054	-	-	4,934,054
Proposition 42 Replacement - Transportation Relief Fund	15,482,454	-	-	15,482,454
Recycling Fund	17,020,000	55,200	-	17,075,200
Redevelopment Funding	89,286,500	2,500,000	17,246,349	109,032,849
Refuse Disposal Fund	49,056,677	4,076,800	9,600,000	62,733,477
Regional Transportation Congestion Improvement Program	37,038,654	-	14,181,510	51,220,164
San Diego Regional Parks Improvement Fund	18,479,548	3,549,329	15,193,127	37,222,004
San Diego Unified School District	21,141,657	-	-	21,141,657
Sea World Traffic Mitigation Fund	10,750,000	-	-	10,750,000
Sewer Funds	608,063,777	213,757,647	678,022,516	1,499,843,940
Stadium Fund	808,734	-	-	808,734

Capital Improvement Program Funding Sources

Funding Source	Prior Fiscal Years	FY 2019	Future Fiscal Years	Funding Source Total
State Grants	50,364,309	-	-	50,364,309
Sunset Cliffs Natural Park Fund	825,613	-	-	825,613
TransNet - Extension Bikeways	1,857,298	-	-	1,857,298
TransNet Funds	175,794,279	19,786,554	87,950,088	283,530,921
Trench Cut/Excavation Fee Fund	9,551,302	2,000,000	8,000,000	19,551,302
Unidentified Funding	-	-	2,444,275,650	2,444,275,650
Utilities Undergrounding Program Fund	79,843,270	5,100,000	20,000,000	104,943,270
Water Fund	808,751,207	262,568,145	1,049,238,356	2,120,557,708
Total	\$ 3,489,739,831	\$ 558,854,340	\$ 4,659,912,108	\$ 8,708,506,279

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department’s Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	PageNo	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	463	56	Medium	\$ 100,000	0.70 %
Pacific Highlands Ranch Branch Library / S14023	167	58	Low	500,846	2.30 %
Torrey Highlands NP Upgrades / S16036	292	58	Medium	21,784	2.80 %
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	441	53	Medium	2,965,000	8.20 %
Junipero Serra Museum ADA Improvements / S15034	239	60	High	296,694	9.00 %
University Avenue Complete Street Phase1 / S18001	495	81	High	622,180	9.30 %
Taft Joint Use Facility Development / S15026	287	62	High	472,546	12.00 %
Otay Mesa Truck Route Phase 4 / S11060	466	55	Medium	3,630,000	15.50 %
Street Resurfacing and Reconstruction / AID00005	487	Annual	Annual	70,295,963	20.70 %
Traffic Calming / AIL00001	492	Annual	Annual	3,740,000	27.30 %
Hickman Fields Athletic Area / S00751	236	44	Low	2,720,417	28.50 %
Villa Monserate Neighborhood Park Upgrades / S16048	300	58	Medium	434,517	30.50 %
Egger/South Bay Community Park ADA Improvements / S15031	226	36	Low	779,886	32.00 %
Traffic Signals - Citywide / AIL00004	493	Annual	Annual	5,414,200	33.50 %
Guard Rails / AIE00002	447	Annual	Annual	1,806,300	34.20 %
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	191	57	Low	1,228,417	36.50 %

Capital Improvement Program Funding Sources

Project	PageNo	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Market Street-47th to Euclid-Complete Street / S16061	458	87	High	2,901,916	38.20 %
Canon Street Pocket Park / S16047	195	58	Medium	550,000	39.60 %
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	451	66	High	1,116,010	40.60 %
Traffic Signals Modification / AIL00005	494	Annual	Annual	9,013,000	41.50 %
Rolando Joint Use Facility Development / S15029	272	64	High	1,030,000	45.80 %
Mohnike Adobe and Barn Restoration / S13008	254	62	High	1,583,973	46.60 %
SD River Dredging Qualcomm Way to SR163 / S00606	277	69	Medium	550,000	50.50 %
Median Installation / AIG00001	460	Annual	Annual	5,160,000	52.50 %
Sunset Cliffs Park Drainage Improvements / L14005	285	66	High	6,000,000	62.40 %
City Facilities Improvements / ABT00001	400	Annual	Annual	146,450,408	63.00 %
Sidewalk Repair and Reconstruction / AIK00003	477	Annual	Annual	47,000,000	64.10 %
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	245	60	Medium	2,811,652	66.80 %
La Media Road Improvements / S15018	455	85	High	24,834,262	67.10 %
Canyon Hills Resource Park Improvements / S15006	196	45	Low	4,454,932	72.20 %
Olive Grove Community Park ADA Improve / S15028	260	65	High	1,170,000	72.30 %
Street Light Circuit Upgrades / AIH00002	486	Annual	Annual	16,600,000	72.70 %
State Route 56 Freeway Expansion / RD14000	483	N/A	N/A	91,000,000	73.60 %
Palm Avenue Interstate 805 Interchange / S00869	469	53	Medium	27,500,000	78.90 %
Talmadge Traffic Calming Infrastructure / S17001	289	53	Medium	1,119,993	80.00 %
Drainage Projects / ACA00001	440	Annual	Annual	304,867,669	80.60 %
Martin Luther King Jr. Promenade / S13020	459	15	Low	1,005,000	81.70 %
Golf Course Drive Improvements / S15040	233	50	Medium	5,050,000	82.20 %
Market St-Euclid to Pitta-Improvements / S16022	457	84	High	4,651,600	83.50 %
NTC Aquatic Center / S10000	257	56	Low	8,000,000	84.30 %
New Walkways / AIK00001	464	Annual	Annual	104,615,000	85.10 %
Fairmount Avenue Fire Station / S14018	153	86	High	13,822,205	85.60 %
San Carlos Branch Library / S00800	168	N/A	N/A	20,128,201	87.00 %
North Pacific Beach Lifeguard Station / S10119	155	83	Medium	6,319,697	87.10 %
Coastal Rail Trail / S00951	437	72	High	21,425,628	87.60 %
Minor Bike Facilities / AIA00001	461	Annual	Annual	86,731,000	87.70 %
Watershed CIP / ACC00001	500	Annual	Annual	239,639,203	90.20 %
Beyer Park Development / S00752	193	51	Low	11,149,427	90.70 %
Install T/S Interconnect Systems / AIL00002	449	Annual	Annual	118,575,400	91.20 %
Fire Station No. 51 - Skyline Hills / S14017	150	83	Medium	12,890,957	92.80 %
Switzer Canyon Bridge Enhancement Prog / S10054	286	47	Low	1,225,000	94.20 %
Installation of City Owned Street Lights / AIH00001	450	Annual	Annual	182,509,832	95.10 %

Capital Improvement Program Funding Sources

Project	PageNo	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Los Penasquitos Cyn Preserve STRl Restor / S13014	243	35	Low	1,865,540	95.50 %
Sea World Dr/I5 Interchange Improvement / S00888	476	74	High	119,072,571	99.10 %
Fire Station No. 54 - Paradise Hills / S00785	151	81	Medium	13,216,346	99.40 %
Convention Center Phase III Expansion / S12022	106	N/A	N/A	681,640,478	99.50 %
Total				\$ 2,444,275,650	

Community Planning

The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, “toolboxes” to implement mobility strategies, and policies designed to further the preservation of San Diego’s historical and cultural resources. The General Plan was structured to work in concert with the City’s community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego’s natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided separately from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City’s population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

Capital Improvements Program

Community Planning

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

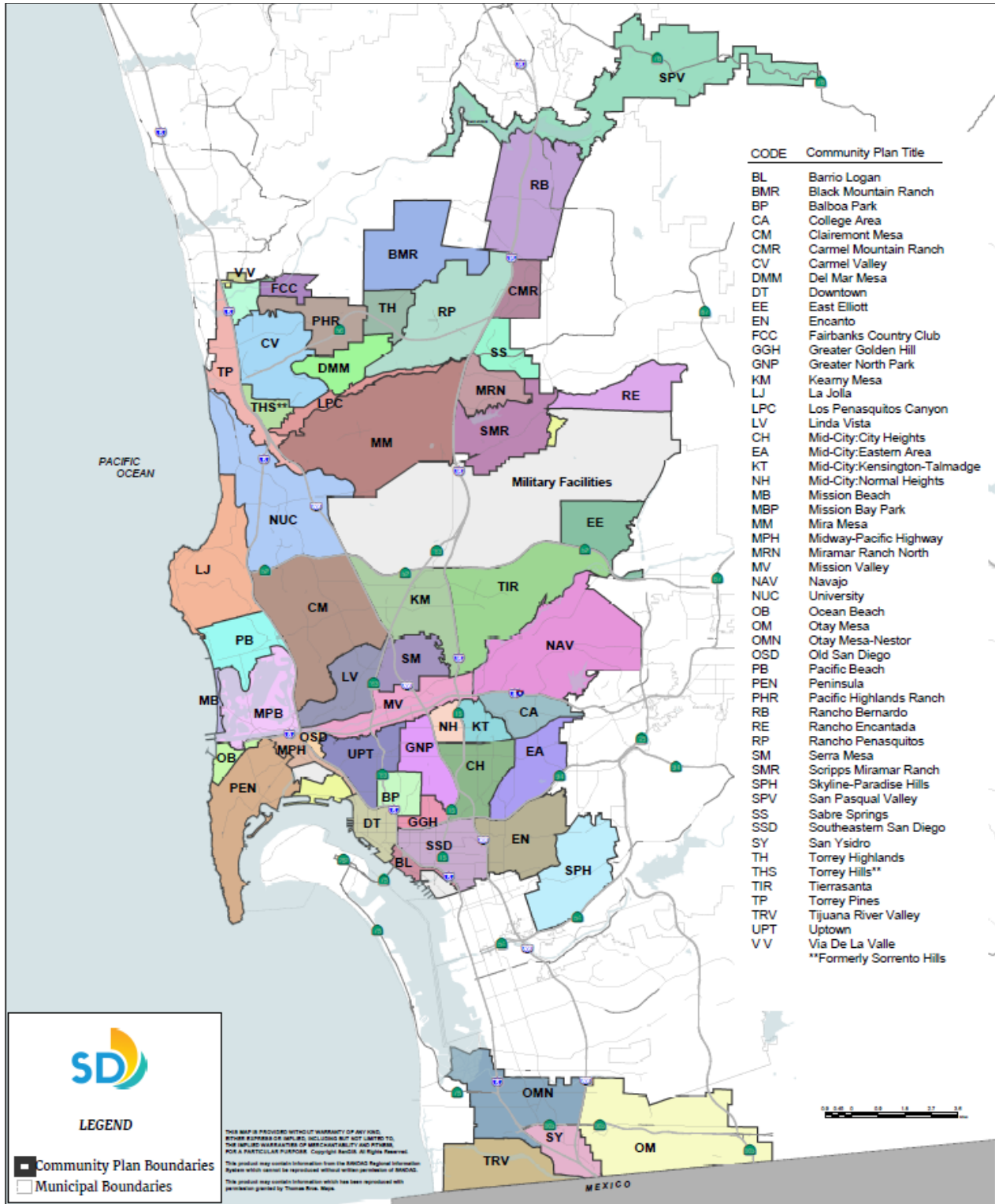
The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 00002 and General Plan Policy PF.A.4. a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

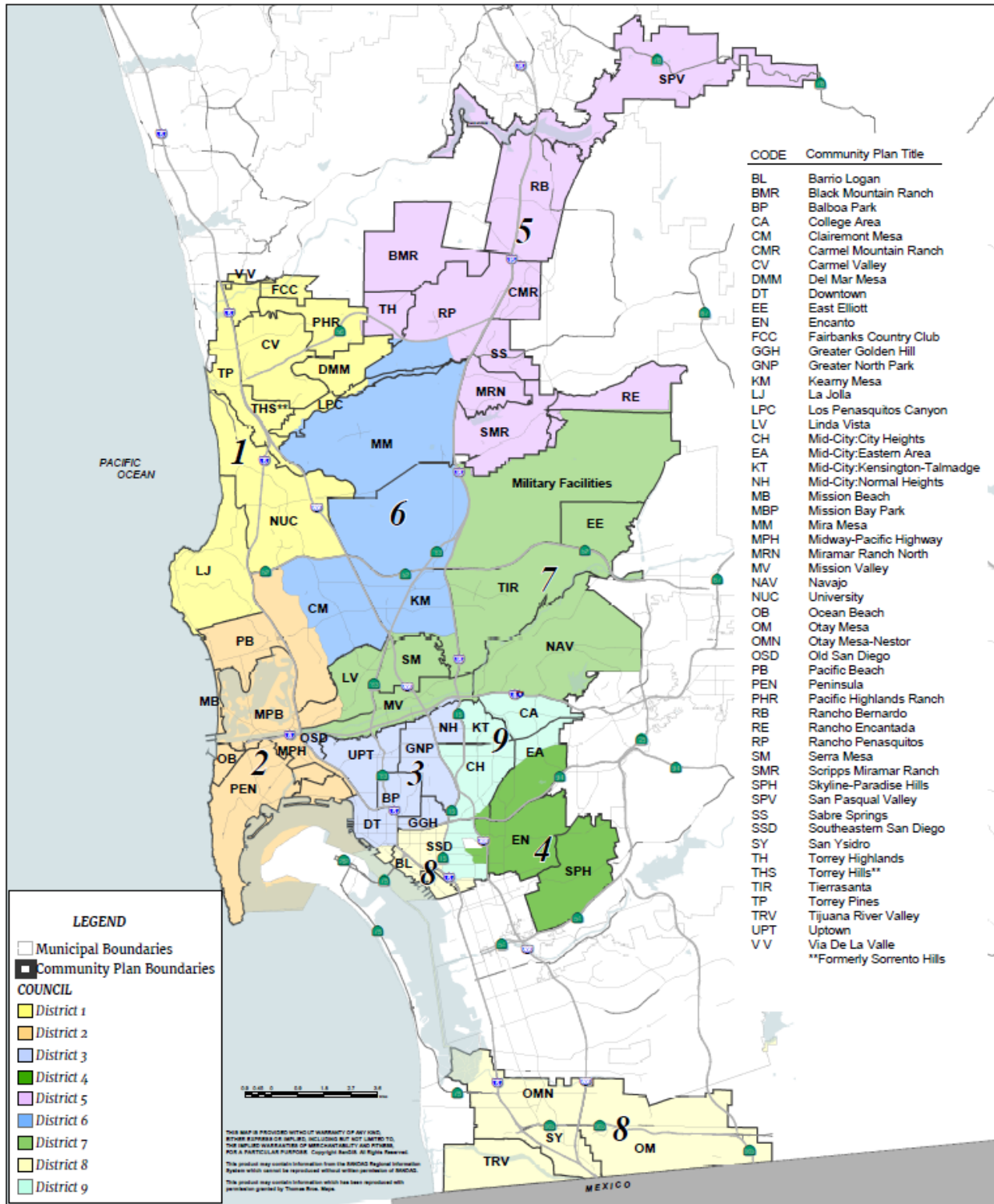
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of June 2018 are included in addition to new projects scheduled to begin in Fiscal Year 2019. Within the Capital Improvement Projects section, CIP project pages are organized by asset managing department, then alphabetically by project title. Refer to the Indexes beginning on page 511 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2018 accomplishments and Fiscal Year 2019 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Preliminary Engineering

The Preliminary Engineering projects are still in the planning phase of developing scope, schedule, and project cost, and will be converted to other project types once preliminary engineering is complete. Preliminary Engineering projects are located after each Department's Budget Narrative and before the start of the rest of the Department's project pages.

Building 619 at NTC - Rec Center

/ P18000

Priority Category: **Low**

Priority Score: **53**

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 8,806	\$ -135	\$ -	\$ 8,671
Total		\$ 8,806	\$ -135	\$ -	\$ 8,671

Technology Projects

Technology projects are citywide and focused on information systems projects. Due to the unique nature of these projects, there is no affiliated Council District, Community Plan, priority score, or priority category.

Project Status:	New	Contact Information:	Brumit, Samantha
Duration:	2019 - 2019		619-235-5826 sbrumit@sanidiego.gov

Project Attributes

Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	Priority Score:	93
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2000 - 2019		619-533-7525
Improvement Type:	Replacement		jgrani@sanidiego.gov

Capital Improvements Program Guide to the Capital Improvement Projects

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvement Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment District	MAD	Water Treatment Plant	WTP
Mini Park	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

L: Large - These projects are a combination of multiple assets into a single project to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

P: Preliminary Engineering - These projects are still in the planning phase of developing scope, schedule, and project cost. Projects will be converted to other project types once preliminary engineering is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

T: Technology – These projects are information systems projects.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 61. On the project pages, the

Capital Improvements Program

Guide to the Capital Improvement Projects

Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 75.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 75.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2019 Adopted Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2018, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically complete, and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 50.

Capital Improvements Program

Guide to the Capital Improvement Projects

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 50.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project also includes remodeling the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses increased by approximately \$182,500 annually during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project was completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2018, \$11,036 in General Fund and \$8,033 in Capital Outlay funding was allocated to this project. The project schedule has been updated for Fiscal Year 2019. Project closeout has been extended due to agency review.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 75.

Capital Improvements Program Guide to the Capital Improvement Projects

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2018 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 67.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated							Future FY	Unidentified Funding	Project Total
					FY 2019	FY 2020	FY 2021	FY 2022	FY 2023					
Capital Outlay Fund	400002	\$ 138,161	\$ 8,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 146,193
CIP Contributions from General Fund	400265	558,240	1,542	-	-	-	-	-	-	-	-	-	-	559,782
Deferred Maint Revenue 2009A-Project	400624	927,818	-	-	-	-	-	-	-	-	-	-	-	927,818
Deferred Maintenance Revenue 2012A-Project	400848	707,941	-	-	-	-	-	-	-	-	-	-	-	707,941
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	-	-	700,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	344,632	-	-	-	-	-	-	-	-	-	-	-	344,632
PFFA Lease Revenue Bonds 2015B-Project	400860	44,985	-	-	-	-	-	-	-	-	-	-	-	44,985
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	896,733	-	-	-	-	-	-	-	-	-	-	-	896,733
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	-	-	120,000
Total		\$ 4,534,999	\$ 9,575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,543,674

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2019 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2018. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2019, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2018.

FY 2019 - This is the amount of funding approved in the Fiscal Year 2019 Adopted CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2019 Anticipated - Funding that is uncertain to be received during Fiscal Year 2019 is reflected as anticipated funding. Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2019 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Capital Improvements Program Guide to the Capital Improvement Projects

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2019 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2019 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000	5,000

Full-time Equivalent (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 72.

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER
Capital Improvements Projects



ADOPTED
BUDGET

Airports



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The Airports Division of the Real Estate Asset Department manages Brown Field and Montgomery-Gibbs Executive Airport, which together cover 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which accommodate over 275,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport asset management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of runways, taxiways and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) and Caltrans matching grants, as well as airport enterprise funds

2018 CIP Accomplishments

The Airports Division had several accomplishments and successes in Fiscal Year 2018, including:

Montgomery-Gibbs Executive Airport (KMYF)

- Completed the Master Plan consultant studies for Montgomery-Gibbs Executive Airport
- Completed repaving repairs of Coast leasehold
- Began electrical upgrade of Coast leasehold hangars

Brown Field (KSDM)

- Completed rehabilitation of Runway 8L/26R, Phase 2
- Completed the Master Plan consultant studies for Brown Field Airport
- Began rehabilitation of Runway 8L/26R Phase 3

2019 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with federal, State, and local regulations and policies. To achieve this in Fiscal Year 2019, the Airports Division is pursuing the following goals:

Montgomery-Gibbs Executive Airport (KMYF)

- Complete the CEQA Documents as it relates to the Master Plan recommendation
- Repair, re-stucco and repaint the exterior airport terminal

Brown Field (KSDM)

- Complete rehabilitation of Runway 8L/26R, Phase 3
- Complete the CEQA Documents as it relates to the Master Plan recommendation



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Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 15,369,123	\$ -	\$ -	\$ 15,369,123
Montgomery-Gibbs Executive Airport / AAA00001	10,909,944	-	-	10,909,944
Total	\$ 26,279,067	\$ -	\$ -	\$ 26,279,067

Airports

Brown Field / AAA00002

Airport Assets

Council District:	8	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Propst, Rodney
Duration:	2002 - 2024		858-573-1441
Improvement Type:	Betterment		rpropst@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$5.6 million in Federal Aviation Grant Funding for Phase 3 of the rehabilitation of Runway 8L/26R at Brown Field Airport via Resolution R-309128.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 1,893,822	\$ 2,466,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,360,561
Grant Fund-Enterprise-Federal	710000	9,922,748	867,081	-	-	-	-	-	-	-	-	10,789,830
Grant Fund-Enterprise-State	710001	203,938	14,793	-	-	-	-	-	-	-	-	218,731
Total		\$ 12,020,509	\$ 3,348,614	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,369,123

Airports

Montgomery-Gibbs Executive Airport / AAA00001

Airport Assets

Council District:	6	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Propst, Rodney
Duration:	2002 - 2024		858-573-1441
Improvement Type:	Betterment		rpropst@san Diego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 6,251,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,251,638
Montgomery Field Special Aviation	700030	2,686,211	1,972,094	-	-	-	-	-	-	-	-	4,658,305
Total		\$ 8,937,850	\$ 1,972,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,909,944



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Citywide



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The Citywide Department Capital Program Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to fleet operations, infrastructure asset management, the stadium and the Convention Center.

2018 CIP Accomplishments

Under the sponsorship of the Deputy Chief Operating Officer (DCOO) Infrastructure/Public Works, the I AM San Diego Project is responsible for replacement of existing maintenance management systems within multiple City departments with a comprehensive IAM System that will transform the way the City prioritizes, plans, and delivers maintenance and capital projects.

The IAM System will be used for asset-based investment planning; capital asset management including the Five-Year Capital Infrastructure Planning Outlook and the City's financial plan for repair and/or construction of infrastructure; predictive, proactive and corrective maintenance operations; asset inspections; and condition assessments.

During Fiscal Year 2018, the I AM San Diego Project went live for all phase 1 departments:

- Information Technology – Wireless
- Public Utilities
- Public Works – Facilities
- Public Works – Engineering & Capital Projects
- Transportation & Storm Water

2019 CIP Goals

The following Citywide major capital projects are anticipated for Fiscal Year 2019:

- Cartegraph pavement management system replacement
- OnBase document routing system enhancements
- OpenText document storage and retention enhancements
- 311 and Get It Done system enhancements
- I AM system enhancements
- FleetFocus Fleet Management software
- Completion of improvements to Palm Avenue transitional housing
- Launch of enhanced 311 and Get It Done service



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Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
101 Ash Improvements / S17009	\$ 18,005,383-	\$ -	\$ 7,875,024	\$ 25,880,408
311 Enhancements / T19000	-	550,000	-	550,000
Centralized Payment Processing Solution / T19002	255,000	-	-	255,000
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Convention Center Phase III Expansion / S12022	3,370,820	-	681,640,478	685,011,298
Enterprise Funded IT Projects / ATT00002	-	1,514,000	-	1,514,000
Fleet Management Software Upgrade / P19000	-	250,000	-	250,000
Fleet Services Elect & Fac Improvements / L14002	2,081,961	-	-	2,081,961
Get It Done Expansion (311 Customer Exp) / T18000	3,527,785	-	-	3,527,785
Governmental Funded IT Projects / ATT00001	-	1,158,800	-	1,158,800
I AM Enhancements / T19001	-	501,679	-	501,679
I AM San Diego Project / S14000	47,074,185	-	-	47,074,185
Stadium / ABG00001	808,734	-	-	808,734
Total	\$ 76,123,869	\$ 3,974,479	\$ 689,515,502	\$ 769,613,851



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Citywide – Preliminary Engineering Projects

Fleet Management Software Upgrade / P19000

Priority Category: N/A

Priority Score: N/A

Expenditure by Funding Source						
Fund Name	Fund No	Exp/Enc	Con	Appn	FY 2019	Project Total
Fleet Services CIP Fund	400676	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000
Total		\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000

Citywide

101 Ash Improvements / S17009

Bldg - Operations Facility / Structures

Council District:	3	Priority Score:	80
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2017 - 2020		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for the architectural, electrical, plumbing, asbestos mitigation and mechanical tenant improvements to the 19 floors of 101 Ash Street for multiple City Departments, including tenants of the City Operations Building and former tenants of 1010 2nd Ave Building. Improvements will increase building's occupancy and bring the building into compliance with current Americans With Disabilities Act (ADA) standards.

Justification: These tenant improvements are needed to increase the occupancy of the building by approximately 356 employees and accommodate the office space requirements for a development permit center, as well as several City Departments. These improvements will provide the needed office space for the more than 500 employees that were displaced from the 1010 2nd Ave Building along with Development Services staff from the City Operations Building, which based on a 2014 estimate has more than \$90 million in deferred maintenance. The City estimates \$43 million in savings over a 20-year period, after accounting for the cost of these improvements and the lease-to-own agreement for the building, when compared to obtaining outside lease space in the Downtown area.

Operating Budget Impact: One-time moving expenses have been included in the Fiscal Year 2019 Operating Budget.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2018, with construction bidding and construction expected to start in Fiscal Year 2019.

Summary of Project Changes: Project total costs have been updated to \$25.9 million based on the completion of design.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
101 Ash Facility Improvements	400866	\$ 1,408,585	\$ 3,591,414	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Capital Outlay Fund	400002	-	9,517,649	-	-	-	-	-	-	-	-	9,517,649
CIP Contributions from General Fund	400265	-	3,415,760	-	1,554	-	-	-	-	-	-	3,417,314
Facilities Financing Fund	200001	-	71,975	-	-	-	-	-	-	-	-	71,975
SDTFC Series 2018C Tax Exempt	400868	-	-	-	7,873,470	-	-	-	-	-	-	7,873,470
Total		\$ 1,408,585	\$ 16,596,798	\$ -	\$ 7,875,024	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,880,408

Citywide

Centralized Payment Processing Solution / T19002

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Lonergan, Gerard
Duration:	2019 - 2019		619-236-7192 glonergan@sandiego.gov

Description: This project will provide a consolidated online payment and cashing solution for the City. Phase one will impact the City Treasurer and the Public Utilities Department.

Justification: Phase I will consolidate online payment processes from multiple back-end programs which will provide a higher higher quality service to the public.

Operating Budget Impact: This project was originally funded out of Public Utilities and Treasurer's operating budget but was transferred to the Capital Budget in Fiscal Year 2018.

Schedule: A Request for Proposals was completed in FY 2018 and Phase 1 is expected to be completed in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Muni Sewer Utility - CIP Funding Source	700008	-	60,000	-	-	-	-	-	-	-	-	60,000
Water Utility - CIP Funding Source	700010	-	60,000	-	-	-	-	-	-	-	-	60,000
Total		\$ -	\$ 255,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 255,000

Citywide

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Nagelvoort, James
Duration:	2010 - 2024		619-533-5100
Improvement Type:	Betterment		jnagelvoort@san diego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Environmental Services

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Olson, Bryan
Duration:	2010 - 2024		858-492-5059
Improvement Type:	Betterment		olsonb@sanidiego.gov

Description: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: There will be energy cost savings related to the energy efficiency projects for various City departments.

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 73,899	\$ 656,060	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 729,960
GEGF California Master Lease Agreement	400867	20,398,420	9,875,334	-	-	-	-	-	-	-	-	30,273,755
Total		\$ 20,472,319	\$ 10,531,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,003,715

Citywide

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Cetin, Elif
Duration:	2015 - 2019		619-533-3794
Improvement Type:	Expansion		ecetin@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The original estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: The total project cost has increased due to the increased labor and equipment inflation since project estimate was updated in Fiscal Year 2015 . The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,478,102	\$ 148,691	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626,794
Convention Center Exp Surety	200210	1,744,026	-	-	-	-	-	-	-	-	-	1,744,026
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	681,640,478	681,640,478
Total		\$ 3,222,129	\$ 148,691	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 681,640,478	\$ 685,011,298

Citywide

Enterprise Funded IT Projects / ATT00002

Intangible Assets Information Tech

Project Status:	New	Contact Information:	Bond, Debra
Duration:	2020 - 2024		619-533-3152 debrabond@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with enterprise funding sources. Individual projects are expected result in a city-owned asset, which can include but is not limited to equipment, system interfaces and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to IT projects that are solely funded with enterprise resources, and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ -	\$ 487,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 487,750
Muni Sewer Utility - CIP Funding Source	700008	-	-	427,750	-	-	-	-	-	-	-	427,750
Water Utility - CIP Funding Source	700010	-	-	598,500	-	-	-	-	-	-	-	598,500
Total		\$ -	\$ -	\$ 1,514,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,514,000

Citywide

311 Enhancements / T19000

Intangible Assets Information Tech

Project Status:	New	Contact Information:	Brumit, Samantha
Duration:	2019 - 2019		619-235-5826 sbrumit@sandiego.gov

Description: This project provides for enhancements and upgrades to the City's 311 system that either provide enhanced benefits or extend the useful life of the system.

Justification: This project will continue making minor enhancements that were not included in the original scope of work or were identified after initial development.

Operating Budget Impact: None.

Schedule: This project is scheduled to begin after T18000, Get It Done Expansion (311 Customer Exp) is closed in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 358,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358,000
Muni Sewer Utility - CIP Funding Source	700008	-	-	60,000	-	-	-	-	-	-	-	60,000
Recycling Fund CIP Fund	700049	-	-	55,200	-	-	-	-	-	-	-	55,200
Refuse Disposal CIP Fund	700040	-	-	76,800	-	-	-	-	-	-	-	76,800
Total		\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000

Citywide

Fleet Services Elect & Fac Improvements / L14002

Bldg - Other City Facility / Structures

Council District:	1 2 4	Priority Score:	84
Community Planning:	Clairemont Mesa; University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2015 - 2020		619-527-7594
Improvement Type:	Betterment		nsalamida@sanidiego.gov

Description: This project will provide improvements at various Fleet Operations repair facilities. The improvements include: 1) Electrical upgrades at the Miramar and Rose Canyon Repair Facilities to support the repair and maintenance of heavy duty fire apparatus, 2) Upgrades to the egress/ingress access gates to improve security to those same facilities, 3) Improvements to various car and truck wash facilities including replacing and repairing pump systems, sprayers, brushes etc. and truck and car wash buildings/awnings and surroundings structures.

Justification: This project is necessary to properly equip the existing repair facilities to support the repair and maintenance of heavy fire apparatus due to the closing of the heavy Fire repair facility at 3870 Kearny Villa Road and the transfer of heavy Fire apparatus repair to the Rose Canyon and Miramar Repair Facilities. Heavy fire apparatus require access to shore power while they are parked to maintain the charge on the vehicle electronic equipment battery systems. Additionally the car and truck washes at 20th & B and the Chollas Operations Yard are non-functional and in need of replacement. The other car and truck washes require a variety of repairs and upgrades. Washing city vehicles is a storm water compliance requirement to keep debris from falling in the roadway and the repairs and replacements are necessary to remain in compliance with storm water regulations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design for the electrical projects was completed in Fiscal Year 2017. Design for the Chollas Operations Yard began in Fiscal Year 2017 and construction will begin after design is completed.

Summary of Project Changes: The improvements in support of the heavy fire apparatus repairs has been placed on hold pending a review on overall fleet operations and facilities. The car and truck wash portions of the project was added in Fiscal Year 2017 via a \$1.0 million transfer of funding appropriated in the Fleet operating budget for the repair of the City's car and truck wash facilities. The funding was transferred to this project when the repairs were determined to be capital expenses. The Project Schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Fleet Services CIP Fund	400676	\$ 274,352	\$ 1,438,647	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,713,000
Gen Serv - Maint/Impr	400179	-	368,961	-	-	-	-	-	-	-	-	368,961
Total		\$ 274,352	\$ 1,807,608	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,081,961

Citywide

Get It Done Expansion (311 Customer Exp) / T18000

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Brumit, Samantha
Duration:	2018 - 2019		619-235-5826 sbrumit@sandiego.gov

Description: This project provides for the expansion of the current Get It Done pilot program. This project is a citywide, strategic initiative to improve customer service and the overall customer experience through the development and implementation of a cloud-based Customer Relationship Management (CRM) software solution.

Justification: The project will create simple and easy ways for customers to Get It Done. External customers will be able to easily access information and request services from or report problems to the City. City employees will be able to find the right answers, complete work orders, and resolve customer contacts more quickly and easily. Lastly, improved contact center operations will allow for better coordination between departments for a more seamless customer experience.

Operating Budget Impact: Ongoing Software Licenses purchases will be required to use the new platform. These costs have been included in the Fiscal Year 2019 Operating Budget.

Schedule: The project launched in November 2017. The planning phase led by the system implementer (Deloitte Consulting) was completed in November 2017. Project completion is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,156,571	\$ 57,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,213,891
CIP Lease Financing	200724	2,000,000	-	-	-	-	-	-	-	-	-	2,000,000
Muni Sewer Utility - CIP Funding Source	700008	202,144	111,750	-	-	-	-	-	-	-	-	313,894
Total		\$ 3,358,715	\$ 169,069	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,527,785

Citywide

Governmental Funded IT Projects / ATT00001

Intangible Assets Information Tech

Project Status:	New	Contact Information:	Bond, Debra
Duration:	2020 - 2024		619-533-3152 debrabond@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with governmental funding sources. Individual projects are expected to have a duration longer than one fiscal year and result in a city-owned asset, which can include but is not limited to equipment, system interfaces and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to IT projects that are solely funded with governmental resources, and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 810,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 810,800
IT CIP Contributions	200802	-	-	248,000	-	-	-	-	-	-	-	248,000
Underground Surcharge CIP Fund	200218	-	-	100,000	-	-	-	-	-	-	-	100,000
Total		\$ -	\$ -	\$ 1,158,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,158,800

Citywide

I AM Enhancements / T19001

Intangible Assets Information Tech

Project Status:	New	Contact Information:	Loneragan, Gerard
Duration:	2019 - 2019		619-236-7192 gloneragan@sandiego.gov

Description: The I AM San Diego Project is a Citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets. This project provides for enhancements and upgrades to I AM that either provide enhanced benefits or extend the useful life of the system.

Justification: I AM will replace 28 outdated applications and integrate with the City's existing SAP functions which will increase efficiencies in work management. This project will continue making minor enhancements that were not included in the original scope of work or were identified after initial development.

Operating Budget Impact: None.

Schedule: This project is scheduled to begin after S14000, I AM San Diego Project is closed in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
IT CIP Contributions	200802	-	-	51,679	-	-	-	-	-	-	-	51,679
Metro Sewer Utility - CIP Funding Source	700009	-	-	88,000	-	-	-	-	-	-	-	88,000
Muni Sewer Utility - CIP Funding Source	700008	-	-	152,000	-	-	-	-	-	-	-	152,000
Water Utility - CIP Funding Source	700010	-	-	160,000	-	-	-	-	-	-	-	160,000
Total		\$ -	\$ -	\$ 501,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 501,679

Citywide

I AM San Diego Project / S14000

Intangible Assets Information Tech

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Loneragan, Gerard
Duration:	2013 - 2019		619-236-7192
Improvement Type:	Replacement		gloneragan@sandiego.gov

Description: The I AM San Diego Project is a Citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets. The Infrastructure Asset Management (IAM) System will be used for asset-based planning; capital asset management including the CIP, Multi-Year Capital Plan, and City's financial plan for the repair and/or construction of municipal infrastructure; predictive, proactive and corrective maintenance of asset-intensive operations; asset inspections; and condition assessments.

Justification: The City owns and maintains a large and complex network of aging and deteriorating assets with a backlog of deferred maintenance and capital projects. I AM will replace 28 outdated applications and integrate with the City's existing SAP functions which will increase efficiencies in work management.

Operating Budget Impact: Based on the business case developed by the I AM San Diego Project Team, operating costs include 3.00 FTEs in the Department of Information Technology (DoIT) to support the system and \$1.46 million in ongoing software maintenance costs, which are already included in the operating budget. Bond payments for the CIP Lease Financing will be funded through the operating budgets of the three General Fund departments currently involved in this project.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The first release, went live on December 4, 2017 for the Department of Information Technology/Wireless Technology and Public Works Department/Facilities Division with a non-GIS solution. The second release which included GIS integration went live in March of 2018 for the- Public Utilities Department, Public Works Department/Engineering & Capital Projects Branch, and Transportation & Storm Water Department. Upon project completion, the system will be transferred to DoIT, which will manage and support the system. Enhancements to Phase 1 of I AM will occur in Project T19001, I AM Enhancements.

Summary of Project Changes: The project is expected to be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Lease Financing	200724	\$ 7,821,928	\$ 6,652	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,828,581
Metro Sewer Utility - CIP Funding Source	700009	7,269,299	3,415	-	-	-	-	-	-	-	-	7,272,714
Muni Sewer Utility - CIP Funding Source	700008	12,556,061	5,898	-	-	-	-	-	-	-	-	12,561,960
OneSD Support Fund	200610	6,187,815	-	-	-	-	-	-	-	-	-	6,187,815
Water Utility - CIP Funding Source	700010	13,216,904	6,209	-	-	-	-	-	-	-	-	13,223,114
Total		\$ 47,052,009	\$ 22,176	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,074,185

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Department of IT - SAP SUPPORT FUND	FTEs	0.00	0.00	0.00	0.00
Department of IT - SAP SUPPORT FUND	Total Impact \$	483	483	483	-
General Services - GENERAL FUND	FTEs	-	-	-	-
General Services - GENERAL FUND	Total Impact \$	799,319	799,319	799,319	-
Transp & Storm Water - GENERAL FUND	FTEs	-	-	-	-
Transp & Storm Water - GENERAL FUND	Total Impact \$	407,446	407,446	407,446	-

Citywide

Stadium / ABG00001

Bldg - Stadium Facilities

Council District:	6	Priority Score:	Annual
Community Planning:	Mission Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	McSweeney, Mike
Duration:	2010 - 2024		619-641-3126
Improvement Type:	Betterment		mmcsweeney@sandiego.gov

Description: This annual allocation provides for needed improvements at the stadium, including the emergency roof replacement, elevator modernization, and expansion joint repair.

Justification: The stadium enriches the quality of life through a variety of hosted events and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Stadium Operations-CIP Fund	200116	\$ -	\$ 808,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 808,734
Total		\$ -	\$ 808,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 808,734

Citywide

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	\$ 685,011,298	\$ 681,640,478	99.5 %	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
Total		\$ 681,640,478		



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Environmental Services



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The Environmental Services Department (ESD) ensures City of San Diego residents are provided with a clean and safe environment. The Department operates an active landfill and maintains eight inactive landfills and eight inactive burn sites.

2018 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

- Awarded a design-build construction contract for infrastructure required to utilize aerated static piles at the Miramar Landfill Greenery and Composting Facility.
- Initiated construction of the first of three projects for storm water at the Miramar Landfill.

2019 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2019:

- Complete design and initiate construction of the second of three planned projects to improve storm water quality at the Miramar Landfill.
- Complete the design, permitting, and construction of a consolidated modular office building and associated site improvements at the Miramar Landfill.
- Construct the final phases of the CNG fueling station at the ESD Collections Yard for the new CNG-powered refuse and recycling trucks.
- Complete design and construction of an aerated static pile system for composting at the Miramar Greenery and Composting Facility.
- Issue a Request for Proposal (RFP) for the design and construction of a Resource Recovery Facility (RRF) at the Miramar Landfill. The RRF will service existing self-haul customers and seek to increase the diversion of recyclable waste streams from the landfill in accordance with the Zero Waste Plan.
- Issue a Request for Expressions of Interest (RFEI) for the design and construction of a Material Recovery Facility (MRF) at the Miramar Landfill. The MRF will focus on commercial and franchise haulers and seek to increase the diversion of recyclable and organics waste streams from the landfill in accordance with the Zero Waste Plan.
- Begin the design of a back-up power source at the Miramar Landfill to ensure continuous operation of the landfill gas collection and control systems.
- Acquire landfill gas system infrastructure to provide the City with improved control of landfill gas collection at the Miramar Landfill.
- Construct a consolidated blower system and landfill gas wellfield improvements to facilitate the development of renewable energy utilization projects.



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Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
Aerated Static Pile System / S16053	\$ 5,000,000	\$ -	\$ -	\$ 5,000,000
Citywide Energy Improvements / ABT00003	31,003,715	-	-	31,003,715
CNG Fueling Station for Refuse & Recycling / S15000	5,300,000	-	-	5,300,000
Minor Improvements to Landfills / AFA00001	2,834,975	1,000,000	600,000	4,434,975
Miramar Landfill Facility Improvements / L17000	19,200,000	2,000,000	6,000,000	27,200,000
Miramar Landfill Gas Recovery Improvemen / S16052	9,650,000	-	-	9,650,000
Miramar Landfill Storm Water Improvement / S16054	99,999	-	-	100,000
Miramar Landfill Storm Water Improvements / L18002	19,300,000	1,000,000	3,000,000	23,300,000
South Chollas Landfill Improvements / S00684	15,828,624	-	-	15,828,624
West Miramar Landfill - Phase 2 / S00774	1,660,000	-	-	1,660,000
Total	\$ 109,877,314	\$ 4,000,000	\$ 9,600,000	\$ 123,477,314

Environmental Services

Aerated Static Pile System / S16053

Landfills

Council District:	6	Priority Score:	93
Community Planning:		Priority Category:	High
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2019		858-518-3008
Improvement Type:	New		jhay@saniego.gov

Description: This project provides for design and construction of covered organics processing system at West Miramar Landfill's Greenery and composting facility. This system will enhance the production and throughput of clean source separated food scraps and yard waste being composted and reduce the occurrence of nuisance odors in the surrounding community.

Justification: AB-1826 and the City's zero waste plan dictate significant increases in organic recycling. Stricter air emission and run-off water standards necessitate covered/in-door compost piles.

Operating Budget Impact: None.

Relationship to General and Community Plans: The West Miramar Landfill is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The project was advertised and awarded in Fiscal Year 2018. Construction will begin and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 4,472,747	\$ 527,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ 4,472,747	\$ 527,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Environmental Services

CNG Fueling Station for Refuse & Recycling / S15000

Landfills - Supporting Fac / Struct

Council District:	1	Priority Score:	55
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2015 - 2021		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG eventually replacing the entire fleet of low sulfur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach.

Justification: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas.

Operating Budget Impact: Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.

Relationship to General and Community Plans: This project is in conformance with the Conservation Element of the City's General Plan.

Schedule: Phase I of construction was completed in Fiscal Year 2017 providing capacity for fueling 50 refuse and recycling packers. Phase II of construction is expected to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 2,998,291	\$ 1,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Grant Fund - State	600001	250,000	-	-	-	-	-	-	-	-	-	250,000
Infrastructure Fund	100012	2,983	27,016	-	-	-	-	-	-	-	-	30,000
Recycling Fund CIP Fund	700049	1,918,724	101,275	-	-	-	-	-	-	-	-	2,020,000
Total		\$ 5,169,998	\$ 130,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,300,000

Environmental Services

Minor Improvements to Landfills / AFA00001

Landfills

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2010 - 2024		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: In Fiscal Year 2018, the total project cost increased by \$1.0 million due to anticipated future projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 14,240	\$ 2,820,735	\$ 1,000,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 4,434,975
Total		\$ 14,240	\$ 2,820,735	\$ 1,000,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 4,434,975

Environmental Services

Miramar Landfill Facility Improvements / L17000

Landfills

Council District:	6	Priority Score:	77
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides facility improvements at the West Miramar Landfill which potentially including items such as landfill infrastructure (liners, covers, gas-collection and processing, and monitoring systems), materials handling and processing facilities, fee booth/scale facilities, administrative offices/facilities, etc. Active projects include the development of a Resource Recovery Facility for Self-Haul customers at the Miramar Landfill, development of a Material Recovery Facility for commercial customers, and for the paving of haul roads at the Miramar Landfill.

Justification: The Environmental Services Department (ESD) is responsible for managing operations, maintenance, and compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The Resource Recovery Facility and Material Recovery Facility projects are currently in the planning stage. The Surface Improvements (paving) project is currently in construction.

Summary of Project Changes: The Project Schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Recycling Fund CIP Fund	700049	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
Refuse Disposal CIP Fund	700040	2,511,161	1,688,838	2,000,000	-	2,000,000	2,000,000	2,000,000	-	-	-	12,200,000
Total		\$ 2,511,161	\$ 16,688,838	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 27,200,000

Environmental Services

Miramar Landfill Gas Recovery Improvemen / S16052

Landfills

Council District:	6	Priority Score:	88
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2019		858-518-3008
Improvement Type:	New		jhay@sandiego.gov

Description: This project provides for a consolidated blower system and well field improvements to ensure all collectable landfill gas is extracted and distributed to energy utilization facilities.

Justification: This project is needed to ensure the landfill will meet regulatory requirements concerning gas emissions and greenhouse gas reduction measures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Construction will begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, the total project cost increased by \$1.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 31,324	\$ 9,618,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,650,000
Total		\$ 31,324	\$ 9,618,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,650,000

Environmental Services

Miramar Landfill Storm Water Improvement / S16054

Landfills

Council District:	6	Priority Score:	90
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2019		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the design and construction of storm water basin and Best Management Practices (BMP) improvements. To remain in compliance with new Industrial National Pollutant Elimination System (NPDES) requirements.

Justification: The storm water basin and associated BMP engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with NPDES requirements and to avoid regulatory violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is currently in the planning and design stage.

Summary of Project Changes: This Project is being converted to L18002, Miramar Landfill Storm Water Improvements, and will be closed by the end of Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Environmental Services

Miramar Landfill Storm Water Improvements / L18002

Landfills

Council District:	6	Priority Score:	90
Community Planning:	University	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2018 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the design and construction of storm water basin and Best Management Practices (BMP) improvements to remain in compliance with new Industrial National Pollutant Elimination System (NPDES) requirements.

Justification: The storm water basins and associated BMP engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with NPDES requirements and to avoid regulatory violations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project will be implemented in three phases. Construction of Phase 1 is expected to be completed in FY 2019. Design of Phase 2 is expected to be completed in FY 2019 and construction will begin in FY 2020. Design of Phase 3 is expected to be initiated in FY 2020.

Summary of Project Changes: This project started as S16054, Miramar Landfill Storm Water Improvement, and was converted to an L-Project to expedite and implement phased BMPs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 2,285,300	\$ 17,014,699	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 23,300,000
Total		\$ 2,285,300	\$ 17,014,699	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 23,300,000

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District:	4	Priority Score:	85
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Fergusson, Craig
Duration:	2000 - 2020		858-627-3311
Improvement Type:	Replacement		cfergusson@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2017. However, it has been determined that additional permanent storm water best management practice (BMP) controls will be needed. Efforts are currently being implemented to initiate the design of these required BMPs with construction anticipated to be completed by Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,049,279	\$ 84,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,134,000
Fleet Services CIP Fund	400676	1,396,378	257,649	-	-	-	-	-	-	-	-	1,654,028
Refuse Disposal CIP Fund	700040	5,726,716	584,985	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	2,358,950	369,943	-	-	-	-	-	-	-	-	2,728,894
Total		\$ 14,531,324	\$ 1,297,299	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,828,624

Environmental Services

West Miramar Landfill - Phase 2 / S00774

Bldg - Other City Facility / Structures

Council District:	6	Priority Score:	N/A
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	1996 - 2018		858-573-1208
Improvement Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Landfill - Phase 2. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill which is anticipated to close in Fiscal Year 2024. The next scheduled major project is the design and construction of a horizontal landfill gas collection system.

Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: This project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 1,511,693	\$ 148,306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,660,000
Total		\$ 1,511,693	\$ 148,306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,660,000

Fire-Rescue



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The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating Fire and Lifeguard station facilities and associated infrastructure in order to better serve our community. The Capital Improvement Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 49 fire stations, two 9-1-1 communications centers, an air operations facility, a training facility, nine permanent lifeguard stations, a boat dock, and 48 seasonal lifeguard towers.

2018 CIP Accomplishments

In Fiscal Year 2018, the Fire-Rescue Department completed many capital improvements that included:

- Completed Construction of Fire Station 2 (Bayside)
- Completed construction of Fire Station 5 (Hillcrest)
- Completed construction of Fire Stations 22 (Point Loma)
- Completed construction of Fire Station 17 (City Heights)
- Completed construction of Fire Station 50 (University City)
- Began reconstruction completion of Fire Station 9 (La Jolla) dorm and kitchen with ADA upgrades
- Began reconstruction of Fire Station 15 (Ocean Beach) with a new kitchen and dining/meeting room expansion with ADA upgrades
- Completed design for Phase I of the Fire Air Operations facility reconstruction at Montgomery Field Airport
- Began feasibility study, environmental surveys, and design development at Fairmount Avenue Fire Station (Mid-City)
- Resumed construction of South Mission Beach Lifeguard Station

2019 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Begin reconstruction of Fire Station 8 (Mission Hills) including a new kitchen, ready room, watch room expansion, and ADA upgrades.
- Begin construction of Phase I, and begin design for Phase 2 of the Fire Air Operations facility at Montgomery Field Airport
- Begin reconstruction of Fire Station 12 elevator
- Begin reconstruction of Fire Station 3 (Little Italy) including new dorms, kitchen, and American with Disability Act (ADA) upgrades

- Complete construction of Fire Station 15 (Ocean Beach) including a new kitchen, dining/meeting room and ADA upgrades
- Continue design of the North Pacific Beach Lifeguard Station
- Begin preliminary feasibility study for the Ocean Beach Lifeguard Station and comfort station facility
- Begin construction of Fire Air Operations Facility Phase I interior reconstruction
- Initiate design and environmental feasibility study for the new Fire Station 48 (Black Mountain Ranch)
- Initiate design of the Fairmount Avenue Fire Station (Mid-City)
- Initiate land acquisition and design for Fire Station Del Mar Mesa
- Initiate design of permanent Fire Station 51 (Skyline Hills)
- Initiate design for Lifeguard Headquarters Boating Safety Unit locker, bathrooms and garage reconstruction (Mission Beach)
- Initiate design for Lifeguard's Northern Boating Safety Unit new dorms, office and kitchen (La Jolla)
- Initiate environmental feasibility studies for UC San Diego Fire Station
- Initiate design of Fire Station 49 (Otay Mesa) through Development and Reimbursement Agreements
- Complete construction of South Mission Beach Lifeguard Station
- Initiate feasibility study for the new SDFD/SDPD Regional Training Facility (Kearny Mesa)
- Complete construction of Fire Station 15 (Ocean Beach) including a new kitchen, dining/meeting room and ADA upgrades
- Continue design of the North Pacific Beach Lifeguard Station
- Begin preliminary feasibility study for the Ocean Beach Lifeguard Station and comfort station facility
- Begin construction of Fire Air Operations Facility Phase I interior reconstruction
- Initiate design and environmental feasibility study for the new Fire Station 48 (Black Mountain Ranch)
- Initiate design of the Fairmount Avenue Fire Station (Mid-City)
- Initiate land acquisition and design for Fire Station Del Mar Mesa
- Initiate design of permanent Fire Station 51 (Skyline Hills)
- Initiate design for Lifeguard Headquarters Boating Safety Unit locker, bathrooms and garage reconstruction (Mission Beach)

- Initiate design for Lifeguard's Northern Boating Safety Unit new dorms, office and kitchen (La Jolla)
- Initiate environmental feasibility studies for UC San Diego Fire Station
- Initiate design of Fire Station 49 (Otay Mesa) through Development and Reimbursement Agreements
- Complete construction of South Mission Beach Lifeguard Station
- Initiate feasibility study for the new SDFD/SDPD Regional Training Facility (Kearny Mesa)



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Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 4,543,674	\$ -	\$ -	\$ 4,543,674
Fairmount Avenue Fire Station / S14018	2,327,795	-	13,822,205	16,150,000
Fire-Rescue Air Operations Facility / S15012	16,058,697	-	1,115,520	17,174,217
Fire Station No. 02 - Bayside / S15042	20,021,284	-	-	20,021,284
Fire Station No. 05 - Hillcrest / S00788	9,249,923	-	-	9,249,923
Fire Station No. 08 - Mission Hills / S10029	1,238,500	-	-	1,238,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	1,030,714	-	-	1,030,714
Fire Station No. 17 - Mid-City / S00783	9,153,624	-	-	9,153,624
Fire Station No. 22 - Point Loma / S00787	9,063,160	-	-	9,063,160
Fire Station No. 48 - Black Mountain Ranch / S15015	2,700,000	-	6,695,654	9,395,654
Fire Station No. 49 - Otay Mesa / S00784	76,413	-	8,323,586	8,399,999
Fire Station No. 50 - North University City / S13021	14,000,000	-	-	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	1,000,000	-	12,890,957	13,890,957
Fire Station No. 54 - Paradise Hills / S00785	83,653	-	13,216,346	13,299,999
La Jolla Cove Lifeguard Station / S00792	1,784,845	-	-	1,784,845
North Pacific Beach Lifeguard Station / S10119	937,903	-	6,319,697	7,257,600
Ocean Beach Lifeguard Station / P18008	445,111	-	-	445,111
South Mission Beach Lifeguard Station / S00791	6,982,125	-	-	6,982,125
Total	\$ 100,697,427	\$ -	\$ 62,383,965	\$ 163,081,392



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Fire-Rescue – Preliminary Engineering Projects

Ocean Beach Lifeguard Station

/ P18008

Priority Category: Low

Priority Score: 61

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total
Fire and Lifeguard Facilities Fund	200228	\$ 16,729	\$ 63,270	\$ -	\$ 80,000
Capital Outlay-Sales Tax	400000	\$ -	\$ 246	\$ -	\$ 246
Ocean Beach Urban Comm	400124	\$ 101,633	\$ 18,367	\$ -	\$ 120,000
CIP Contributions from General Fund	400265	\$ -	\$ 4,865	\$ -	\$ 4,865
GENERAL FUND COMMERCIAL PAPER NOTES	400869	\$ -	\$ 240,000	\$ -	\$ 240,000
Total		\$ 118,362	\$ 326,748	\$ -	\$ 445,111

Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	Priority Score:	93
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2000 - 2019		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project also includes remodeling the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses increased by approximately \$182,500 annually during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project was completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2018, \$11,036 in General Fund and \$8,033 in Capital Outlay funding was allocated to this project. The project schedule has been updated for Fiscal Year 2019. Project closeout has been extended due to agency review.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 138,161	\$ 8,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 146,193
CIP Contributions from General Fund	400265	558,240	1,542	-	-	-	-	-	-	-	-	559,782
Deferred Maint Revenue 2009A-Project	400624	927,818	-	-	-	-	-	-	-	-	-	927,818
Deferred Maintenance Revenue 2012A-Project	400848	707,941	-	-	-	-	-	-	-	-	-	707,941
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	700,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	344,632	-	-	-	-	-	-	-	-	-	344,632
PFFA Lease Revenue Bonds 2015B-Project	400860	44,985	-	-	-	-	-	-	-	-	-	44,985
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	896,733	-	-	-	-	-	-	-	-	-	896,733
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Total		\$ 4,534,099	\$ 9,575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,543,674

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000	5,000

Fire-Rescue

Fire Station No. 02 - Bayside / S15042

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	93
Community Planning:	Centre City - Little Italy	Priority Category:	High
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2015 - 2021		858-573-1362
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for the program, design, and construction of a new fire station of approximately 24,680 sq./ft of work and living spaces, underground parking, 3 apparatus bays, dorm rooms, kitchen, watch room, ready room, and station alerting system, to accommodate the 24-hour Fire crew of 12 and the acquisition of a new fire apparatus. The new fire station will comply with Fire's current station design and construction standards and specifications.

Justification: This project will adds a new fire station west of the existing railroad tracks in order to meet Fire's operational needs and response times. The new station will also meet future population growth of Downtown and the surrounding communities.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and the Downtown and Little Italy Community Plan.

Schedule: Design and permits are complete. Construction is in progress and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 1,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,284
CCE-2004A (TE) Bonds (Oper)	400369	2,459,772	-	-	-	-	-	-	-	-	-	2,459,772
Centre City DIF-Admin	400122	4,012,312	2,839,757	-	-	-	-	-	-	-	-	6,852,069
Excess Redevelopment Bond Proceeds Exp	400862	10,563,468	144,689	-	-	-	-	-	-	-	-	10,708,158
Total		\$ 17,036,836	\$ 2,984,447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,021,284

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	12.00	12.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	1,675,136	1,676,233	1,675,749	1,685,990	1,676,561

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	80
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2003 - 2022		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine and one aerial truck.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs estimated at \$5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2018, \$70,000 in Uptown Urban Community funding was allocated to this project. Increase in cost was due to increased construction cost. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 7,243	\$ 67,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,243
Deferred Maint Revenue 2009A-Project	400624	603,291	-	-	-	-	-	-	-	-	-	603,291
Deferred Maintenance Revenue 2012A-Project	400848	215,971	-	-	-	-	-	-	-	-	-	215,971
Infrastructure Fund	100012	19,875	462,909	-	-	-	-	-	-	-	-	482,785
PFFA Lease Revenue Bonds 2015A-Projects	400859	7,029,081	2,054	-	-	-	-	-	-	-	-	7,031,135
PFFA Lease Revenue Bonds 2015B-Project	400860	130,573	-	-	-	-	-	-	-	-	-	130,573
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	453,654	166,845	-	-	-	-	-	-	-	-	620,500
Total		\$ 8,551,113	\$ 698,809	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,249,923

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000	5,000

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	81
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2014 - 2021		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: This project will allow for the accommodation of modern fire apparatus to meet current operational requirements for emergency responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2019 and will be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	\$ -	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
Uptown Urban Comm	400121	363,332	500,167	-	-	-	-	-	-	-	-	863,500
Total		\$ 363,332	\$ 875,167	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,238,500

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	Priority Score:	44
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2014 - 2020		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, \$215,714 was allocated in Peninsula Urban Community funding and \$125,000 from the General Fund to this project. The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 816	\$ 124,183	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Peninsula Urban Comm	400118	905,714	-	-	-	-	-	-	-	-	-	905,714
Total		\$ 906,530	\$ 124,183	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,030,714

Fire-Rescue

Fire Station No. 17 - Mid-City / S00783

Bldg - Pub Safety - Fire Fac / Struct

Council District:	9	Priority Score:	80
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2003 - 2019		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire vehicles, and one paramedic unit.

Justification: Fire Station No. 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station No.17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Warranty period began in Fiscal Year 2018 and anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, approximately \$1.2 million was de-appropriated to fund other priority projects. The project's budget was reduced since a fire truck was not required for this existing fire station. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 15,509	\$ 114,936	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,445
CIP Contributions from General Fund	400265	-	63,314	-	-	-	-	-	-	-	-	63,314
Deferred Maint Revenue 2009A-Project	400624	548,654	-	-	-	-	-	-	-	-	-	548,654
Deferred Maintenance Revenue 2012A-Project	400848	248,737	-	-	-	-	-	-	-	-	-	248,737
PFFA Lease Revenue Bonds 2015A-Projects	400859	7,242,125	-	-	-	-	-	-	-	-	-	7,242,125
PFFA Lease Revenue Bonds 2015B-Project	400860	125,568	-	-	-	-	-	-	-	-	-	125,568
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	770,641	-	-	-	-	-	-	-	-	-	770,641
PFFA-FLSF 2002B-Const.	400157	24,136	-	-	-	-	-	-	-	-	-	24,136
Total		\$ 8,975,373	\$ 178,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,153,624

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	12.00	12.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	1,675,136	1,676,233	1,675,749	1,685,958	1,676,561

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	Priority Score:	81
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2002 - 2020		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for the demolition of an existing station and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 6,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,189
CIP Contributions from General Fund	400265	430,356	-	-	-	-	-	-	-	-	-	430,356
Deferred Maint Revenue 2009A-Project	400624	249,683	-	-	-	-	-	-	-	-	-	249,683
Deferred Maintenance Revenue 2012A-Project	400848	320,562	-	-	-	-	-	-	-	-	-	320,562
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
Infrastructure Fund	100012	516,459	47,662	-	-	-	-	-	-	-	-	564,122
Peninsula Urban Comm	400118	200,000	-	-	-	-	-	-	-	-	-	200,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,384,057	-	-	-	-	-	-	-	-	-	6,384,057
PFFA Lease Revenue Bonds 2015B-Project	400860	253,175	-	-	-	-	-	-	-	-	-	253,175
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	146,852	-	-	-	-	-	-	-	-	-	146,852
PFFA-FLSF 2002B-Const.	400157	108,160	-	-	-	-	-	-	-	-	-	108,160
Total		\$ 9,009,308	\$ 53,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,063,160

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District:	5	Priority Score:	71
Community Planning:	Black Mountain Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2015 - 2021		858-573-1362
Improvement Type:	Betterment		mshon@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent Fire Station of approximately 13,000 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one fire engine. The new station will be located at Carmel Valley Rd. and Winecreek Rd. in the Black Mountain Ranch Community. This is one of the new stations recommended in the Citygate Report. The new fire station will comply with Fire's current station design and construction standards and specifications.

Justification: This project will provide for the much-needed Fire Station to meet the emergency response times of the community. Refer to Black Mountain Ranch Facilities Financing Plan projects.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land Acquisition was completed in Fiscal Year 2017. This project will be designed and constructed by a developer per the terms of the reimbursement agreement. Design will be initiated in Fiscal Year 2019.

Summary of Project Changes: Project funding has been revised in conformance with the Black Mountain Ranch Public Facilities Financing Plan. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 110,000	\$ 2,590,000	\$ -	\$ 6,695,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,395,654
Total		\$ 110,000	\$ 2,590,000	\$ -	\$ 6,695,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,395,654

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs 0.00	12.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$ -	1,676,233	1,676,233	1,684,417	1,675,792

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	Priority Score:	81
Community Planning:	Otay Mesa - Nestor; Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2003 - 2022		858-573-1362
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room. This project will also include the cost for the purchase of one fire engine. The new fire station will comply with Fire's current station design & construction standards & specifications.

Justification: A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design and land acquisition is anticipated to begin in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 76,413	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,323,586	\$ -	\$ 8,399,999
Total		\$ 76,413	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,323,586	\$ -	\$ 8,399,999

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	1,676,233	1,684,455	1,675,792

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	74
Community Planning:	University	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2013 - 2025		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This new fire station will accommodate up to twelve crew members, a fire engine, service aerial truck, ambulance, and training room. The size of the station will be approximately 12,300 square feet. The building design will comply with Fire's design and construction standards.

Justification: An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with the North and South University Community Plan and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2021. A five-year revegetation mitigation and monitoring period will begin in Fiscal Year 2019 and will be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 12,112,454	\$ 1,887,545	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 12,112,454	\$ 1,887,545	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$ -	-	200,000	200,000	200,000

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	83
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2025		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of the 12 projects included in the Fire Rescue Facility Improvement Program.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

Operating Budget Impact: This station will be staffed by the employees that are currently working the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2020 and will be completed in Fiscal Year 2021. Funding for construction is currently unidentified.

Summary of Project Changes: In Fiscal Year 2018, \$578,957 in Commercial Paper funding was allocated in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 350	\$ 3,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,921
CIP Contributions from General Fund	400265	460	54,674	-	-	-	-	-	-	-	-	55,135
GENERAL FUND COMMERCIAL PAPER NOTES	400869	-	578,957	-	-	-	-	-	-	-	-	578,957
PFFA Lease Revenue Bonds 2015B-Project	400860	361,986	-	-	-	-	-	-	-	-	-	361,986
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,890,957	12,890,957
Total		\$ 362,798	\$ 637,202	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,890,957	\$ 13,890,957

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	81
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Abella-Shon, Michelle
Duration:	2001 - 2019		858-573-1362
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/ Skyline area as well as the purchase of a fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting, and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with Fire's current station design & construction standards & specifications.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures. Additionally, a new fire engine and truck will need to be purchased for this station.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,216,346	13,216,346
Total		\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,216,346	\$ 13,299,999

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	12.00	12.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	1,475,136	1,476,233	1,475,749	1,485,994	1,476,561

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Bldg - Pub Safety - Fire Fac / Struct

Council District:	6	Priority Score:	78
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2016 - 2023		619-533-5259
Improvement Type:	Betterment		cmeinhardt@sandiego.gov

Description: Phase I of this project provides for the planning, design and reconstruction of an existing building, formerly operated by FAA, as a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. The station area will provide approximately 8,136 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters. Phase II provides for two hangars & parking spaces for five helicopters, parking and shelter for a single Heli tender and three fueling tender vehicles. This project will also provide an additional helipad and a hangar support area that includes space for maintenance offices, overhaul, avionics and storage rooms.

Justification: Air Ops personnel currently operates from mobile trailers with no hangar space for the department's two helicopters. The proposed reconstructed facility will include offices and dormitories. This project will provide a much needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

Operating Budget Impact: The operating budget impact for non-personnel expenses is approximately \$200,000 once Phase I is completed.

Relationship to General and Community Plans: This is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element, Airport Land Use Compatibility Plan (ALUCP) and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

Schedule: Phase I design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019 and to be completed in Fiscal Year 2020. Phase II design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Phase II construction is anticipated to start in Fiscal Year 2020 with completion in Fiscal Year 2022 contingent upon appropriation of construction funding.

Summary of Project Changes: In Fiscal Year 2018, \$14.1 million of Tobacco Settlement Bond funding was allocated to this project. Phase I of the project costs have increased by \$3.0 million due to an updated construction cost estimate and an additional scope of work which includes, but not limited to, a feasibility study, new roofing, backup generator, sewer pump station, and IT/COMM upgrades.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 39,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,981
GENERAL FUND COMMERCIAL PAPER NOTES	400869	-	-	-	7,873,470	-	-	-	-	-	-	7,873,470
Infrastructure Fund	100012	-	-	-	-	1,115,520	-	-	-	-	-	1,115,520
Kearny Mesa-Urban Comm	400136	267,977	1,297,122	-	-	-	-	-	-	-	-	1,565,100
SDTFC Series 2018AB Debt Service (T)	300379	-	460,616	-	-	-	-	-	-	-	-	460,616
SDTFC Series 2018C Tax Exempt	400868	55,133	13,644,866	-	(7,873,470)	-	-	-	-	-	-	5,826,530
Serra Mesa - Urban Community	400132	292,633	366	-	-	-	-	-	-	-	-	293,000
Total		\$ 655,725	\$ 15,402,971	\$ -	\$ -	\$ 1,115,520	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,174,217

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	200,000	200,000	200,000

Fire-Rescue

Fairmount Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	86
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2025		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a new permanent fire station of approximately 13,000 square feet. The project will also include the purchase of a new fire engine apparatus. The facility will accommodate ten crews and will include apparatus bay, dorm rooms, kitchen, watch room, ready room and station alerting system . The new fire station will comply with Fire's current station design & construction standards & specifications. This project was included in the Citygate Report.

Justification: This project will provide for the much needed Fire Station to meet emergency response times for the community.

Operating Budget Impact: Once construction is complete annual operating costs to staff this station is will be \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition was completed in Fiscal Year 2017. Design is anticipated to be completed in Fiscal Year 2020. Funding for construction is anticipated to be identified prior to construction.

Summary of Project Changes: In Fiscal Year 2018, \$177,795 in Mid-City Urban Community funding and \$150,000 in Commercial Paper funding was allocated to this project. . The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 249,378	\$ 961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,339
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
CH RDA Contribution To CIP	200600	-	48,156	-	-	-	-	-	-	-	-	48,156
CIP Contributions from General Fund	400265	386,061	145,073	-	-	-	-	-	-	-	-	531,134
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
GENERAL FUND COMMERCIAL PAPER NOTES	400869	-	150,000	-	-	-	-	-	-	-	-	150,000
Mid City Urban Comm	400114	39,230	610,707	-	-	-	-	-	-	-	-	649,938
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,319	-	-	-	-	-	-	-	-	-	3,319
PFFA Lease Revenue Bonds 2015B-Project	400860	583,750	-	-	-	-	-	-	-	-	-	583,750
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,638	-	-	-	-	-	-	-	-	-	40,638
RDA Contributions to City Heights Project Fund	200347	28,662	3,769	-	-	-	-	-	-	-	-	32,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,822,205	13,822,205
Total		\$ 1,368,490	\$ 959,305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,822,205	\$ 16,150,000

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	-	-	1,676,561

Fire-Rescue

La Jolla Cove Lifeguard Station / S00792

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	Priority Score:	93
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2002 - 2019		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1160 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980, which is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty phase was completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019 due to legal challenges.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 4,753	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,753
CIP Contributions from General Fund	400265	-	225	-	-	-	-	-	-	-	-	225
Deferred Maint Revenue 2009A-Project	400624	251,563	-	-	-	-	-	-	-	-	-	251,563
Deferred Maintenance Revenue 2012A-Project	400848	910,090	-	-	-	-	-	-	-	-	-	910,090
La Jolla Urban Comm	400123	248,970	1,029	-	-	-	-	-	-	-	-	250,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	66,272	-	-	-	-	-	-	-	-	-	66,272
PFFA Lease Revenue Bonds 2015B-Project	400860	11,409	-	-	-	-	-	-	-	-	-	11,409
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	84,319	-	-	-	-	-	-	-	-	-	84,319
PFFA-FLSF 2002B-Const.	400157	206,212	-	-	-	-	-	-	-	-	-	206,212
Total		\$ 1,783,590	\$ 1,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,784,845

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000	5,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	83
Community Planning:	Pacific Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2011 - 2024		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: There is an estimated \$5,000 operating cost that will need to be added to the Lifeguard Division budget, after construction is complete. The funds will be needed to properly maintain this expanded facility.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2021. Construction will be scheduled upon identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 4,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,749
CIP Contributions from General Fund	400265	23,607	172,758	-	-	-	-	-	-	-	-	196,365
Deferred Maint Revenue 2009A-Project	400624	90,877	-	-	-	-	-	-	-	-	-	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
Pacific Beach Urban Comm	400117	149,999	-	-	-	-	-	-	-	-	-	150,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	239,421	-	-	-	-	-	-	-	-	-	239,421
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,319,697	6,319,697
Total		\$ 760,394	\$ 177,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,319,697	\$ 7,257,600

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	-	-	5,000

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	81
Community Planning:	Mission Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2003 - 2021		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and accommodate a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2018, \$2.0 million was allocated to this project due to delays caused by litigation, along with \$750,000 of Tobacco Settlement Bond funding. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 439,247	\$ 603,265	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,042,512
CIP Contributions from General Fund	400265	1,677,994	213,861	-	-	-	-	-	-	-	-	1,891,856
Deferred Maint Revenue 2009A-Project	400624	152,155	-	-	-	-	-	-	-	-	-	152,155
Deferred Maintenance Revenue 2012A-Project	400848	1,126,108	-	-	-	-	-	-	-	-	-	1,126,108
GENERAL FUND COMMERCIAL PAPER NOTES	400869	-	9,108	-	-	-	-	-	-	-	-	9,108
Infrastructure Fund	100012	681,224	276,955	-	-	-	-	-	-	-	-	958,179
Peg Fee (City Tv)	200595	-	31,070	-	-	-	-	-	-	-	-	31,070
PFFA Lease Revenue Bonds 2015A-Projects	400859	462,538	-	-	-	-	-	-	-	-	-	462,538
PFFA Lease Revenue Bonds 2015B-Project	400860	135,000	19,761	-	-	-	-	-	-	-	-	154,761
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	183,897	-	-	-	-	-	-	-	-	-	183,897
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
SDTFC Series 2018C Tax Exempt	400868	715,670	34,329	-	-	-	-	-	-	-	-	750,000
Total		\$ 5,793,773	\$ 1,188,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,982,125

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	5,000	5,000	5,000	5,000

Fire-Rescue

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fairmount Avenue Fire Station / S14018	\$ 16,150,000	\$ 13,822,205	85.6 %	This project will provide for a new fire station to serve the City Heights community. Funds needed for construction have not yet been secured.
North Pacific Beach Lifeguard Station / S10119	\$ 7,257,600	\$ 6,319,697	87.1 %	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Chalcedony Street, which will be a year-round facility replacing the current seasonal station. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	\$ 13,890,957	\$ 12,890,957	92.8 %	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	\$ 13,299,999	\$ 13,216,346	99.4 %	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Total		\$ 46,249,205		



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Library



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The Library Department serves over 1.4 million residents of the City of San Diego. The Department prioritizes creating and maintaining libraries that are valued for their accessibility, comfort, and beauty. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library system includes the Central Library and 35 branch libraries.

2018 CIP Accomplishments

In Fiscal Year 2018, the Library Department made progress on the following projects:

Mission Hills - Hillcrest Branch Library

The new 15,000 square-foot facility will be located at the southwest corner of Washington and Front streets. Construction of the two-story concrete underground parking structure is complete and work continues on construction of the new library.

Pacific Highlands Branch Library

This project provides for a new 18,000 square-foot branch library on a one and a half acre site in Pacific Highlands Ranch. This is a design-bid-build project. Land acquisition is complete. Project programming and community outreach was initiated.

San Ysidro Branch Library

This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Turner Construction with SVA Architects was selected as the design build team, using the community based competitive design method. The project broke ground in January of 2018.

San Carlos Branch Library

This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. The new building will serve as the District's flagship library. The project bridging documents were completed and reviewed in early 2018. Project cost and schedule including construction will be updated once additional funding has been identified.

Tierrasanta Branch Library

This project will enclose two areas under the existing roof (approximately 520 sq. ft. each) and provide an outdoor reading patio under a third roof area, resulting in an expansion of usable space totaling approximately 1,560 sq. feet. One enclosure will become two separate study rooms and the other enclosure will become an addition to the existing Community/Meeting Room. The construction documents were completed. Bids were awarded in Fiscal Year 2018.

2019 CIP Goals

The Library Department is looking forward to Fiscal Year 2019 with the following goals:

Mission Hills - Hillcrest Branch Library

Construction of the new library will be completed and the library will be opened.

Pacific Highlands Branch Library

The Design phase for the new 18,000 square-foot facility will continue through Fiscal Year 2019.

Tierrasanta Branch Library

Construction will begin and is expected to be completed in Fiscal Year 2019.

San Ysidro Branch Library

- Library will be under construction and will be completed in Fiscal Year 2020.

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
Kensington/Normal Heights Library / P18004	\$ 265,355	\$ -	\$ -	\$ 265,355
Mission Hills-Hillcrest Library / S13022	21,132,005	-	-	21,132,005
Ocean Beach Branch Library / P18005	141,432	-	-	141,432
Pacific Highlands Ranch Branch Library / S14023	11,678,337	-	10,160,841	21,839,178
San Carlos Branch Library / S00800	2,995,799	-	20,128,201	23,124,000
San Diego New Central Library / S00799	187,637,422	-	-	187,637,422
San Ysidro Branch Library / S00802	13,537,000	-	-	13,537,000
Scripps Miramar Ranch Library / S00811	6,076,376	-	-	6,076,376
Skyline Hills Library / S00692	13,590,880	-	-	13,590,880
Tierrasanta Library Expansion / S15011	1,259,000	200,000	160,000	1,619,000
Total	\$ 258,313,609	\$ 200,000	\$ 30,449,042	\$ 288,962,651



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Library – Preliminary Engineering Projects

Kensington/Normal Heights Library / P18004

Priority Category: Low Priority Score: 49

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total
Library System Improvement Fund	200209	\$ -	\$ 190,000	\$ -	\$ 190,000
Mid City Urban Comm	400114	\$ 11,911	\$ 63,088	\$ -	\$ 75,000
CIP Contributions from General Fund	400265	\$ -	\$ 355	\$ -	\$ 355
Total		\$ 11,911	\$ 253,444	\$ -	\$ 265,355

Ocean Beach Branch Library / P18005

Priority Category: Low Priority Score: 62

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total
Library System Improvement Fund	200209	\$ 95,373	\$ 4,627	\$ -	\$ 100,000
Ocean Beach Urban Comm	400124	\$ 15,167	\$ 26,265	\$ -	\$ 41,432
Total		\$ 110,540	\$ 30,892	\$ -	\$ 141,432

Library

Mission Hills-Hillcrest Library / S13022

Bldg - Libraries

Council District:	3	Priority Score:	62
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2014 - 2021		619-533-5259
Improvement Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004. Design work began in Fiscal Year 2006 and was completed in Fiscal Year 2017. A Request for Proposals (RFP) was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 26,607	\$ 17,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,679
Deferred Maintenance Revenue 2012A-Project	400848	244,129	-	-	-	-	-	-	-	-	-	244,129
Library System Improvement Fund	200209	192,767	83,547	-	-	-	-	-	-	-	-	276,314
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,017,191	-	-	-	-	-	-	-	-	-	2,017,191
PFFA Lease Revenue Bonds 2015B-Project	400860	3,346,400	-	-	-	-	-	-	-	-	-	3,346,400
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	156,150	-	-	-	-	-	-	-	-	-	156,150
Private & Others Contrib-CIP	400264	9,991,434	8,565	-	-	-	-	-	-	-	-	10,000,000
Uptown Urban Comm	400121	3,142,771	1,905,368	-	-	-	-	-	-	-	-	5,048,140
Total		\$ 19,117,451	\$ 2,014,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,132,005

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Library - GENERAL FUND	FTEs	1.62	4.00	4.00	4.00	4.00
Library - GENERAL FUND	Total Impact \$	198,371	369,697	383,915	391,817	399,914

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District:	1	Priority Score:	58
Community Planning:	Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia 619-533-5259 cmeinhardt@sandiego.gov
Duration:	2016 - 2023		
Improvement Type:	New		

Description: This project provides for a new 18,000 square foot branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as design is completed.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021. Schedule is contingent upon funding availability.

Summary of Project Changes: \$1,793,566 increase in total project cost reflects a revised cost estimate. \$6,237,422 in Pacific Highlands Ranch Facilities Benefit Assessment funding and \$774,915 in Del Mar Mesa Facilities Benefit Assessment funding was allocated to this project in Fiscal Year 2018. The project team and Design Review Committee of the Carmel Valley Planning Board are working together to refine the scope of the project. The project schedule and budget were updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,885,080	\$ -	\$ 8,885,080
Del Mar Mesa FBA	400089	10,000	774,915	-	774,915	-	-	-	-	-	-	1,559,830
Pacific Highlands Ranch FBA	400090	279,154	6,958,267	-	-	-	-	-	-	-	-	7,237,422
Torrey Highlands	400094	3,656,000	-	-	-	-	-	-	-	-	-	3,656,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,846	500,846
Total		\$ 3,945,154	\$ 7,733,182	\$ -	\$ 774,915	\$ -	\$ -	\$ -	\$ -	\$ 8,885,080	\$ 500,846	\$ 21,839,178

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District:	7	Priority Score:	N/A
Community Planning:	Navajo	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	1998 - 2021		619-533-5259
Improvement Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2020 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and was completed in Fiscal Year 2018. Project cost and schedule including construction will be revised once additional funding is identified.

Summary of Project Changes: The total project cost has increased by \$2.5 million due to an increase in construction costs. No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 141,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,000
CIP Contributions from General Fund	400265	50,000	231,073	-	-	-	-	-	-	-	-	281,073
Library Improvement Trust Fund	200369	-	155,605	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	503,877	1,251,834	-	-	-	-	-	-	-	-	1,755,711
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,256	-	-	-	-	-	-	-	-	-	6,256
PFFA Lease Revenue Bonds 2015B-Project	400860	613,363	-	-	-	-	-	-	-	-	-	613,363
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,128,201	20,128,201
Total		\$ 1,216,286	\$ 1,779,513	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,128,201	\$ 23,124,000

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Library - GENERAL FUND	FTEs	0.00	2.00	2.00	2.00	2.00
Library - GENERAL FUND	Total Impact \$	-	439,469	447,892	452,327	457,001

Library

San Diego New Central Library / S00799

Bldg - Libraries

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Lewis, Nikki
Duration:	2001 - 2019		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It is large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space has been leased for 40 years by San Diego Unified School District for a charter high school. The lobby is opens to the courtyard, which contains an outdoor cafe, and there is a 350-seat auditorium adjacent to the lobby. The top floor houses special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing library was too small to provide adequate library and informational services to the library system and the region, and could not support the technological and programmatic needs of the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in early Fiscal Year 2014. The grand opening occurred on Saturday, September 28, 2013. Post construction "as-built" drawings were completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed when litigation dispute is settled. and as as-builds drawings are submitted.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
Capital Outlay-Industrial Dev	400005	2,200,000	-	-	-	-	-	-	-	-	-	2,200,000
CCDC Contributions	200629	21,400,000	-	-	-	-	-	-	-	-	-	21,400,000
Centre City Contribution to City Tax Increment	200633	42,099,999	-	-	-	-	-	-	-	-	-	42,099,999
CIP Contributions from General Fund	400265	379,731	20,268	-	-	-	-	-	-	-	-	400,000
Contributions to Redevelopment Agency Fund	200338	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Grant Fund - State	600001	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Historical Fund	X999	6,500,000	-	-	-	-	-	-	-	-	-	6,500,000
Library Improvement Trust Fund	200369	750,000	-	-	-	-	-	-	-	-	-	750,000
Library System Improvement Fund	200209	6,617,908	-	-	-	-	-	-	-	-	-	6,617,908
New Central Library Contributions	400693	62,394,438	24,000	-	-	-	-	-	-	-	-	62,418,438
Peg Fee (City Tv)	200595	1,677,814	22,185	-	-	-	-	-	-	-	-	1,700,000
Private & Others Contrib-CIP	400264	109,027	391	-	-	-	-	-	-	-	-	109,419
SD Unified School Dist-Cap Out	400003	20,641,657	-	-	-	-	-	-	-	-	-	20,641,657
Total		\$ 187,570,576	\$ 66,845	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,637,422

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District:	8	Priority Score:	62
Community Planning:	San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2023		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. Design phase began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: \$710,000 in Library System Improvement Funding and \$750,000 in Private Donations was allocated to the project in Fiscal Year 2018, cash will be received as construction milestones are met. The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 300,000	\$ 25,532	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,532
CIP Contributions from General Fund	400265	2,384,041	314,210	-	-	-	-	-	-	-	-	2,698,252
Deferred Maintenance Revenue 2012A-Project	400848	42,292	-	-	-	-	-	-	-	-	-	42,292
Infrastructure Fund	100012	-	3,373	-	-	-	-	-	-	-	-	3,373
Library System Improvement Fund	200209	710,000	1,047,851	-	-	-	-	-	-	-	-	1,757,851
PFFA Lease Revenue Bonds 2015B-Project	400860	216,003	-	-	-	-	-	-	-	-	-	216,003
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	62,855	-	-	-	-	-	-	-	-	-	62,855
Private & Others Contrib-CIP	400264	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
RDA Contribution to San Ysidro Project Fund	200354	-	632,604	-	-	-	-	-	-	-	-	632,604
San Ysidro Urban Comm	400126	2,336,621	14,378	-	-	-	-	-	-	-	-	2,351,000
SY-TAB 2010A (TE) Proceeds	400698	2,616,879	-	-	-	-	-	-	-	-	-	2,616,879
SY-TAB 2010B (T) Proceeds	400699	1,309,589	20,764	-	-	-	-	-	-	-	-	1,330,354
Total		\$ 11,478,283	\$ 2,058,716	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,537,000

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Library - GENERAL FUND	FTEs	1.75	2.00	2.00	2.00	2.00
Library - GENERAL FUND	Total Impact \$	125,957	285,904	294,085	298,801	303,387

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District:	5	Priority Score:	59
Community Planning:	Scripps Miramar Ranch	Priority Category:	Low
Project Status:	Underfunded	Contact Information:	Meinhardt, Cynthia
Duration:	2003 - 2023		619-533-5259
Improvement Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$3,324,400 of Scripps Miramar Ranch Facilities Benefit Assessment funds, and \$1,076,376 of Scripps Miramar Ranch Development Impact Fee funds have been allocated to this project for Fiscal Year 2018. The project schedule and budget was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,858	\$ 1,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
Scripps Miramar Ranch DIF	400863	-	1,076,376	-	-	-	-	-	-	-	-	1,076,376
Scripps Miramar Ranch FBA	400086	99,707	4,864,692	-	-	-	-	-	-	-	-	4,964,400
Total		\$ 133,566	\$ 5,942,810	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,076,376

Library

Skyline Hills Library / S00692

Bldg - Libraries

Council District:	4	Priority Score:	71
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2003 - 2019		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for a new 15,000 square-foot library adjacent to the existing library location at 480 South Meadowbrook Drive. The existing 4,400 square foot Library will be demolished. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library was built in 1969 and is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: Operational budget increases were added Fiscal Year 2018 to reflect the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase was added in Fiscal Year 2018 to fund ongoing maintenance and contractual services.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Design began in Fiscal Year 2014 and construction was completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2018 \$300,000 was de-appropriated to fund other priority projects. This project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,870,848	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,870,848
Library System Improvement Fund	200209	3,092,335	8,734	-	-	-	-	-	-	-	-	3,101,069
Peg Fee (City Tv)	200595	76,973	19,849	-	-	-	-	-	-	-	-	96,823
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,547,438	-	-	-	-	-	-	-	-	-	3,547,438
PFFA Lease Revenue Bonds 2015B-Project	400860	116,916	-	-	-	-	-	-	-	-	-	116,916
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,312,782	-	-	-	-	-	-	-	-	-	4,312,782
Skyline/Paradise Urb Comm	400119	545,000	-	-	-	-	-	-	-	-	-	545,000
Total		\$ 13,562,296	\$ 28,583	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,590,880

Library

Tierrasanta Library Expansion / S15011

Bldg - Libraries

Council District:	7	Priority Score:	60
Community Planning:	Tierrasanta	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2015 - 2020		619-533-5259
Improvement Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. One enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing community meeting room. These improvements will necessitate remodel work to the existing men's and women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and path of travel compliance. This project will also include the roof replacement of the facility.

Justification: This project library expansion will meet the immediate needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings began in Fiscal Year 2013. Planning was completed in Fiscal Year 2015. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction will begin and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: \$200,000 on Infrastructure funds has been allocated to this project for Fiscal Year 2019. The total project cost has increased by \$360,000 due to increased construction costs. The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Library System Improvement Fund	200209	-	118,900	-	-	-	-	-	-	-	-	118,900
Tierrasanta - DIF	400098	300,496	839,603	-	160,000	-	-	-	-	-	-	1,300,100
Total		\$ 300,496	\$ 958,503	\$ 200,000	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,619,000

Library

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Pacific Highlands Ranch Branch Library / S14023	\$ 21,839,178	\$ 500,846	2.3 %	The project would provide an 18,000 square foot branch library facility on a 1.5 acre site in Pacific Highlands Ranch. Design is partially funded, and construction is unfunded.
San Carlos Branch Library / S00800	\$ 23,124,000	\$ 20,128,201	87.0 %	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Total		\$ 20,629,047		

Parks & Recreation



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The Parks and Recreation Department oversees over 42,000 acres of developed parks, open space, underwater park, golf courses, and two cemeteries. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities safe and available for recreational activities. With 57 recreation centers, 13 aquatic centers, approximately 275 playgrounds in 9,208 acres of developed parks, as well as over 26,000 acres of open space, and the 110-acre Mt. Hope Cemetery, the Department continually funds capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including facilities benefit assessments, development impact fees, maintenance assessment districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and grants.

The City of San Diego and the San Diego Unified School District improve and maximize the shared use of public facilities and resources to meet the recreational and physical education needs of the communities that both public agencies serve through joint use agreements. To date, the City and the District have 85 active joint use agreements which include school and park sites. These agreements provide recreational programs the use of multi-purpose fields, walking tracks, parking needs, and various play courts. Through the CIP, these joint use sites are designed through community input and then built and managed by the City and District. In the last five years, the City has built approximately six joint use projects throughout the city. Future goals include the design and construction of 47 new joint use sites in the next five to 10 years through the Mayor's Play All Day initiative. The Play All Day projects are also part of the Mayor's 50 Parks in Five Years initiative.

2018 CIP Accomplishments

In Fiscal Year 2018, the Parks and Recreation Department together with Public Works and Civic San Diego, completed many capital improvements within the overall park system. These improvements included:

- Park facilities improvements put into service:
 - 101-202 Coast Boulevard Access Stairs
 - Barrio Youth Facilities 2 & 3 Facility Improvements
 - Carmel Valley Recreation Center ADA Access Improvements
 - Chicano Park Restroom Upgrade
 - Evans Pond Reclaimed Water Pipeline Installation
 - Larsen Field Playground Accessibility Improvements Phase II
 - Memorial Girls Club Blight Mitigation (Demolition)
 - Museum of Art Elevator Modernization

Rancho Bernardo New Entry Monuments

San Ysidro Community Park Playground Improvements
Sunset Cliffs Natural Park Trail Improvements (Phase 1B)

Talmadge Historic Gates Restoration

Tierrasanta Community Park Sports Field Lighting Phase 1

Torrey Highlands New Entry Monuments

University Village Park Tot Lot

- New park facilities improvements put into service:

Elizabeth Rabbitt (Del Mar Mesa) Neighborhood Park

Linda Vista Skate Park

McKinley Elementary School Joint Use

Mira Mesa Community Park Expansion Phase I

Old San Ysidro Fire Station Mini Park

Park de la Cruz Skate Park

Piazza Famiglia

Southcrest Trails Neighborhood Park

Torrey Meadows Neighborhood Park

Waldo D. Waterman (West Maple Canyon) Mini Park

Wightman Street Neighborhood Park

Fiscal Year 2019 CIP Goals

The Parks and Recreation, Public Works and Planning Department will work in cooperation with each other on a variety of park related capital improvement projects in Fiscal Year 2019, which include:

- Park facilities improvements put into service:

Balboa Park Golf Course Fuel Tank Installation

Balboa Park West Mesa Comfort Station Replacement

California Tower Seismic Retrofit

Canyonside Community Park Upgrades

Centrum Neighborhood Park Improvements

Coast Boulevard Walkway Improvements

Doyle Community Park Playground Upgrades

La Jolla Parkway/Mount Soledad Erosion Control
La Jolla Recreation Center Electrical Upgrades
Mission Bay Golf Course Clubhouse (Demolition)
Mission Bay Golf Course Clubhouse Portable Building Installation
Mission Bay Golf Course Irrigation and Electrical Upgrade
Mission Bay Navigational Safety Dredging
Orchard Avenue, Capri by Sea, and Old Salt Pool Coastal Access Upgrades
Rancho Peñasquitos Towne Centre Park Improvements
Rolling Hills Neighborhood Park Accessibility Upgrades
Silver Wing Park Sports Field Lighting Phase 2
Skyline Hills Community Park Accessibility Upgrades
Sunset Cliffs Natural Park Hillside Improvements Phase 2
Thompson Medical Library Rehabilitation
Tierrasanta Community Park Sports Field Lighting Phase 2

- New park facilities improvements put into service:

Audubon Elementary Joint Use
Cesar Solis Community Park
Del Sur Neighborhood Park
Creative and Performing Media Arts Middle School Joint Use
Cubberley Elementary Joint Use
East Village Green Phase 1
Encanto Elementary Joint Use
Gage Elementary Joint Use
Hawk Pocket Park
Horton Elementary Joint Use
Holmes Elementary Joint Use
Linda Vista Elementary Joint Use
Longfellow Elementary Joint Use
Marvin Elementary Joint Use
Pacific Highlands Ranch Community Park
Pacific Trails Middle School Joint Use

Paradise Elementary Joint Use
Park de la Cruz Community Center
Rolando Park Elementary Joint Use

Parks & Recreation

Parks & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
Angier Elementary School Joint Use / S00762	\$ 2,671,575	\$ -	\$ -	\$ 2,671,575
Balboa Park Golf Course / AEA00002	1,044,503	-	-	1,044,503
Balboa Park Plaza de Panama Project / L17002	10,000,000	-	69,000,000	79,000,000
Balboa Park West Mesa Comfort Station Replacement / S15036	1,892,573	-	-	1,892,573
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	1,544,000	-	1,821,544	3,365,544
Bay Terrace Senior Center / S16060	1,000,000	-	5,000,000	6,000,000
Beyer Park Development / S00752	1,138,573	-	11,149,427	12,288,000
Canon Street Pocket Park / S16047	840,000	-	550,000	1,390,000
Canyon Hills Resource Park Improvements / S15006	1,718,570	-	4,454,932	6,173,502
Canyonside Community Park Improvements / S12004	1,001,125	-	-	1,001,125
Carmel Creek NP Improvements / S16037	1,468,923	-	-	1,468,923
Carmel Del Mar NP Comfort Station-Development / S16034	2,184,588	-	-	2,184,588
Carmel Grove NP Comfort Station and Park / S16038	1,561,532	-	-	1,561,532
Carmel Knolls NP Comfort Station-Development / S16033	978,729	-	-	978,729
Carmel Mission NP Comfort Station Development / S16039	978,729	-	-	978,729
Carmel Valley CP-Turf Upgrades / S16029	4,274,121	-	-	4,274,121
Carmel Valley Neighborhood Park #8 / S00642	6,630,526	-	-	6,630,526
Centrum Neighborhood Pk Improvements / RD16005	1,000,000	-	-	1,000,000
Cesar Solis Community Park / S00649	20,980,078	-	-	20,980,078
Charles Lewis III Memorial Park / S00673	4,438,911	-	-	4,438,911
Chicano Park ADA Upgrades / S13003	1,900,835	-	-	1,900,835
Chicano Park Recreation Center / S18008	-	500,000	100,000	600,000
Children's Park Improvements / S16013	4,800,000	-	-	4,800,000
Chollas Community Park Comfort Station / S16058	3,360,838	-	226,631	3,587,469
Chollas Lake Improvements / L18001	200,000	350,000	1,500,000	2,050,000
Chollas Lake Pk Playground Improvements / S14002	2,629,223	-	-	2,629,223
Coastal Erosion and Access / AGF00006	2,998,581	-	1,100,000	4,098,581
Coast Blvd Walkway Improvements / S15001	929,000	-	-	929,000
Convert RB Medians-Asphalt to Concrete / L12000	558,764	150,000	-	708,764
Crest Canyon Resource Management Plan / S10067	75,000	-	-	75,000
Del Mar Mesa Neighborhood Park / S13023	3,060,354	-	-	3,060,354
Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001	350,000	-	-	350,000
Dennerly Ranch Neighborhood Park / S00636	690,903	-	14,409,097	15,100,000
Downtown Greenways / L18000	1,000,000	-	-	1,000,000
Doyle Park Community Park ADA Upgrades / S15037	420,457	-	-	420,457

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Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
East Fortuna Staging Area Field Stn Blg / S14016	6,975,542	-	-	6,975,542
East Village Green Phase 1 / S16012	30,508,158	-	15,516,079	46,024,237
EB Scripps Pk Comfort Station Replacement / S15035	1,604,090	1,456,694	-	3,060,784
Egger/South Bay Community Park ADA Improvements / S15031	1,660,000	-	779,886	2,439,886
El Cajon Blvd Streetscape Improvements / S00826	2,422,103	-	-	2,422,103
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Encanto Comm Pk Security Lighting Upgrades / S16017	404,559	60,000	-	464,559
Evans Pond Reclaimed Water Pipeline Inst / S13010	427,466	-	-	427,466
Fairbrook Neighborhood Park Development / S01083	4,992,700	-	-	4,992,700
Famosa Slough Salt Marsh Creation / S00605	556,397	-	-	556,397
Golf Course Drive Improvements / S15040	1,091,163	-	5,050,000	6,141,163
Gonzales Canyon Resource Management Plan / S10068	60,000	-	-	60,000
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	4,571,106	-	-	4,571,106
Hendrix Pond/Aviary Park Development / P18003	300,000	-	-	300,000
Hickman Fields Athletic Area / S00751	6,839,895	-	2,720,417	9,560,312
Hidden Trails Neighborhood Park / S00995	1,533,196	-	4,316,804	5,850,000
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
Junipero Serra Museum ADA Improvements / S15034	1,500,000	-	1,796,694	3,296,694
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	150,000	40,000	-	190,000
Kumeyaay Lakes Berm Restoration Dredging / P18006	32,277	-	-	32,277
La Paz Mini Park / S11103	2,254,870	-	-	2,254,870
Larsen Field ADA Improvements Phase II / S13004	1,767,059	-	-	1,767,059
Linda Vista Skate Park / S15008	4,289,041	-	-	4,289,041
Los Penasquitos Cyn Preserve STRl Restor / S13014	87,459	-	1,865,540	1,952,999
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	300,000	175,000	-	475,000
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	1,400,000	-	2,811,652	4,211,652
MBGC Irrigation & Electrical Upgrades / S11010	4,460,000	-	-	4,460,000
Memorial Comm Pk Playground ADA Upgrades / S16020	2,473,128	-	-	2,473,128
Mira Mesa Community Pk Improvements / L16002	22,904,264	-	7,435,582	30,339,846
Mira Mesa CP Expansion Phase I / S00667	16,839,506	-	-	16,839,506
Mission Bay Golf Course / AEA00003	826,096	-	-	826,096
Mission Bay Improvements / AGF00004	36,857,394	6,591,611	33,460,661	76,909,666
Mission Trails RP Cowles Mountain Trail / S10065	300,000	150,000	-	450,000
Mission Trails RP Master Plan Update / S01014	884,829	-	-	884,829
Mission Trails RP Trail Realignment / S10066	100,000	250,000	-	350,000
Mohnike Adobe and Barn Restoration / S13008	1,813,027	-	1,583,973	3,397,000
Museum of Man Seismic Retrofit / L12003	2,328,661	400,000	4,099,999	6,828,660
North Park/Main St Sidewalk Improvements / S10040	635,000	-	-	635,000

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Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
North Park Mini Park and Streetscape Improvements / S10050	3,224,003	-	-	3,224,003
North Park Recreation Center Expansion / P18001	551,599	-	-	551,599
NTC Aquatic Center / S10000	1,486,726	-	8,000,000	9,486,726
Ocean Air Comfort Station and Park Improvements / S16031	1,881,793	-	-	1,881,793
Ocean Air CP - Turf Upgrades / S16030	6,523,953	-	-	6,523,953
Ocean Beach Pier Condition Assessment / P18002	3,869,147	-	-	3,869,147
Olive Grove Community Park ADA Improve / S15028	447,849	-	1,170,000	1,617,849
Olive St Park Acquisition and Development / S10051	3,271,585	-	-	3,271,585
Pacific Highlands Ranch Community Park / RD16002	37,400,901	-	-	37,400,901
Pacific Highlands Ranch Hiking & Biking / RD12003	5,512,810	-	-	5,512,810
Paradise Senior Center Improvements / S15002	700,000	-	-	700,000
Park de la Cruz Neighborhood Park Improvements / S15003	15,141,903	-	-	15,141,903
Park Improvements / AGF00007	2,258,998	1,250,000	-	3,508,998
Piazza Famiglia Park / RD16000	1,000,000	-	-	1,000,000
Rancho Mission Canyon Park Upgrades / S15004	2,324,695	-	-	2,324,695
Regional Park Improvements / AGF00005	-	792,635	400,000	1,192,635
Resource-Based Open Space Parks / AGE00001	4,777,431	-	-	4,777,431
Riviera Del Sol Neighborhood Park / S00999	8,970,838	-	-	8,970,838
Rolando Joint Use Facility Development / S15029	1,220,000	-	1,030,000	2,250,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	2,028,182	-	-	2,028,182
Sage Canyon NP Concession Bldg-Develop / S16035	1,310,500	-	-	1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	6,036,686	-	-	6,036,686
San Ysidro Community Park ADA Improvements / S15033	870,710	-	-	870,710
SD River Dredging Qualcomm Way to SR163 / S00606	539,000	-	550,000	1,089,000
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	1,142,759	-	-	1,142,759
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	150,000	70,000	-	220,000
Skyline Hills Community Park ADA Improve / S15038	2,859,854	-	-	2,859,854
Solana Highlands NP-Comfort Station Development / S16032	1,650,266	-	-	1,650,266
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	2,692,270	-	-	2,692,270
Southeastern Mini Park Improvements / L16000	2,020,548	-	3,490,452	5,511,000
Southwest Neighborhood Park / P18010	460,000	-	-	460,000
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	3,799,290	-	-	3,799,290
Sunset Cliffs Park Drainage Improvements / L14005	1,614,246	-	8,000,000	9,614,246
Switzer Canyon Bridge Enhancement Prog / S10054	75,000	-	1,225,000	1,300,000
Taft Joint Use Facility Development / S15026	3,454,600	-	472,546	3,927,146
Talmadge Historic Gates / L12001	453,726	-	-	453,726
Talmadge Traffic Calming Infrastructure / S17001	260,000	20,000	1,119,993	1,399,993
Tierrasanta Sports Field Lighting Phase II / S18004	209,855	-	-	209,855
Torrey Highlands Community ID & Enhance / S11009	375,000	-	-	375,000

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Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
Torrey Highlands NP Upgrades / S16036	763,216	-	21,784	785,000
Torrey Highlands Park Play Area Upgrades / S11020	942,735	-	-	942,735
Torrey Meadows Neighborhood Park / S00651	7,922,755	-	-	7,922,755
Torrey Pines Golf Course / AEA00001	1,007,129	-	-	1,007,129
TP South Golf Course Imp Renovation / S18002	17,150,000	-	-	17,150,000
Tubman Charter School JU Improvements / S13000	1,404,000	-	-	1,404,000
University Village Park Tot Lot / S13005	695,253	-	-	695,253
Villa Monserate Neighborhood Park Upgrades / S16048	991,119	-	434,517	1,425,636
Waldo Waterman Park / S00760	1,265,964	-	-	1,265,964
Wangenheim Joint Use Facility / S15007	5,643,211	-	-	5,643,211
Wightman Street Neighborhood Park / S00767	3,530,779	-	-	3,530,779
Total	\$ 431,579,506	\$ 12,255,940	\$ 216,663,210	\$ 660,498,656

Parks & Recreation – Preliminary Engineering Projects

Hendrix Pond/Aviary Park Development / P18003

Priority Category: Low Priority Score: 52

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total
Scripps Miramar Ranch FBA	400086	\$ 54,144	\$ 245,855	\$ -	\$ 300,000
Total		\$ 54,144	\$ 245,855	\$ -	\$ 300,000

Kumeyaay Lakes Berm Restoration Dredging / P18006

Priority Category: Low Priority Score: 27

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ 520	\$ -	\$ 520
Mission Trails Regional Park Fund	200403	\$ -	\$ 31,757	\$ -	\$ 31,757
Total		\$ -	\$ 32,277	\$ -	\$ 32,277

North Park Recreation Center Expansion / P18001

Priority Category: Low Priority Score: 64

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total
Park North-East - Park Dev Fd	400110	\$ 129,755	\$ 146,843	\$ -	\$ 276,599
North Park Urban Comm	400112	\$ -	\$ 275,000	\$ -	\$ 275,000
Total		\$ 129,755	\$ 421,843	\$ -	\$ 551,599

Ocean Beach Pier Condition Assessment / P18002

Priority Category: Low Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total
Ocean Beach Pier (Concessions) Fund	200402	\$ 546,859	\$ 218,324	\$ -	\$ 765,184
GENERAL FUND COMMERCIAL PAPER NOTES	400869	\$ -	\$ 3,103,963	\$ -	\$ 3,103,963
Total		\$ 546,859	\$ 3,322,287	\$ -	\$ 3,869,147

Southwest Neighborhood Park / P18010

Priority Category: Low Priority Score: 51

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total
Otay Mesa/Nestor Urb Comm	400125	\$ 10,389	\$ 449,610	\$ -	\$ 460,000
Total		\$ 10,389	\$ 449,610	\$ -	\$ 460,000

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Angier Elementary School Joint Use / S00762

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Serra Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2008 - 2019		619-533-5139
Improvement Type:	Betterment		koliver@sanidiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The project is in warranty until Fiscal Year 2019.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 1,729,008	\$ 991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,730,000
Serra Mesa - Major District	400035	252,723	36,851	-	-	-	-	-	-	-	-	289,575
Serra Mesa - Urban Community	400132	652,000	-	-	-	-	-	-	-	-	-	652,000
Total		\$ 2,633,731	\$ 37,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,671,575

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Mira Mesa CP Expansion Phase I / S00667

Parks - Neighborhood

Council District:	6	Priority Score:	55
Community Planning:	Mira Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2014 - 2021		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for Phase I, developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and wheels-friendly plaza via L16002 Mira Mesa Community Pk Improvements. The street between the two sites will include parking and street calming.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan was approved in June 2005. Funding for Phase I construction was made available in Fiscal Year 2013. Phase I construction by design-build contractor began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: Project schedule was updated for Fiscal Year 2019. Project was renamed Mira Mesa CP Expansion Phase I from Aquatic Complex - Mira Mesa CP Expansion.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
ANA - Blk Mtn Rd Bridge	400223	\$ 24,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,316
Mira Mesa - FBA	400085	14,973,669	1,838,609	-	-	-	-	-	-	-	-	16,812,278
Mira Mesa East-Major District	400028	38	-	-	-	-	-	-	-	-	-	38
Mira Mesa Pk Dev Fund	400105	2,265	-	-	-	-	-	-	-	-	-	2,265
Mira Mesa West-Major District	400027	606	-	-	-	-	-	-	-	-	-	606
Total		\$ 15,000,896	\$ 1,838,609	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,839,506

Parks & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District:	3	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Shelly Stowell
Duration:	2010 - 2024		858-581-7867
Improvement Type:	Betterment		sstowell@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 562,060	\$ 482,443	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,044,503
Total		\$ 562,060	\$ 482,443	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,044,503

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Balboa Park Plaza de Panama Project / L17002

Parks - Developed Regional Park

Council District:	3	Priority Score:	66
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Shackelford, Kris
Duration:	2017 - 2021		619-533-4121
Improvement Type:	New		kshackelford@sandiego.gov

Description: This project provides for the construction of pedestrian plazas, water features, accessible parking, bypass road and bridge, below-grade parking structure with rooftop park, landscaping, irrigation and associated improvements for Balboa Park. The project will be constructed in four phases. Phase I consists of utility relocation and construction of Centennial Road South. Phase II includes construction of the parking structure and the Centennial Bridge. Phase III includes reconstruction of the Alcazar Parking Lot. Phase IV includes construction of the rooftop park and reconstruction of Plaza de Panama, West El Prado, Plaza de California, Esplanade, and Pan American Promenade. Improvements in this final phase also include construction of ancillary structures, enhanced paving, water features, benches, decorative lighting, and landscaping.

Justification: The underlying purpose of the project is to restore pedestrian and park uses to the Central Mesa and alleviate pedestrian/vehicular conflicts (defined as vehicles and pedestrians crossing the same area at potentially the same time).

Operating Budget Impact: There will be an increase in the Park and Recreation Department operating budget of approximately \$160,000 per year for Fiscal Year 2018 and Fiscal Year 2019 for implementation of a parking management plan during construction. There will be an increase in the Parks and Recreation Department operating budget including a one-time expense of \$27,000 for maintenance of the newly constructed improvements.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, Central Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Construction will begin in the Fall of Fiscal Year 2019, with a construction duration of 26 months.

Summary of Project Changes: Project is currently in litigation; project schedule and costs will be updated upon the conclusion of litigation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000
Capital Outlay-Sales Tax	400000	6,138	1,391,285	-	-	-	-	-	-	-	-	1,397,423
Donations	9700	-	-	-	30,000,000	-	-	-	-	-	-	30,000,000
Other Debt Financing	9302	-	-	-	39,000,000	-	-	-	-	-	-	39,000,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	295,451	307,124	-	-	-	-	-	-	-	-	602,576
Total		\$ 301,589	\$ 9,698,410	\$ -	\$ 69,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,000,000

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	160,000	393,278	366,278	366,278	366,278

Parks & Recreation

Balboa Park West Mesa Comfort Station Replacement / S15036

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	63
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2016 - 2020		619-533-7449
Improvement Type:	Replacement		gfreiha@sandiego.gov

Description: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be pre-fabricated buildings.

Justification: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements, making park facilities available to users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park West Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: The project design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 will be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. \$200K in Regional Parks Improvement Funds were added to this project in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 1,678,725	\$ 196,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,875,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,573	-	-	-	-	-	-	-	-	-	17,573
Total		\$ 1,696,299	\$ 196,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,892,573

Parks & Recreation

Balboa Pk Bud Kearns Aquatic Complex Imp / S17000

Bldg - Parks - Recreation/Pool Centers

Council District:	3	Priority Score:	57
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2017 - 2020		619-533-7449
Improvement Type:	Replacement - Rehab		gfreiha@sandiego.gov

Description: This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements may include mechanical systems, fencing, accessibility upgrades, pool decking replacing an outdated steam boiler, platforms, and columns and pool coping.

Justification: The improvements are necessary to bring the aquatic complex into full compliance with the San Diego County Department of Environmental Health requirements.

Operating Budget Impact: There will be no operating budget impact. The existing aquatic complex is included in the Park and Recreation Department’s annual maintenance budget. The project will not increase pool use capacity.

Relationship to General and Community Plans: The project is consistent with the Balboa Park East Mesa Precise Plan and is in conformance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction schedule is contingent upon the identification of funds.

Summary of Project Changes: A \$1.2 million increase in total project cost reflects a revised cost estimate. \$450,873 in Commercial Paper financing was allocated in Fiscal Year 2018. \$593,127 in Development Impact Fees was added to this project via the Fiscal Year 2018 CIP Year-End action. The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
GENERAL FUND COMMERCIAL PAPER NOTES	400869	\$ -	\$ 450,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,873
North Park Urban Comm	400112	-	593,127	-	-	-	-	-	-	-	-	593,127
San Diego Regional Parks Improvement Fund	200391	306,639	193,360	-	-	593,127	-	-	-	-	-	1,093,127
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,228,417	1,228,417
Total		\$ 306,639	\$ 1,237,360	\$ -	\$ -	\$ 593,127	\$ -	\$ -	\$ -	\$ -	\$ 1,228,417	\$ 3,365,544

Parks & Recreation

Bay Terrace Senior Center / S16060

Parks - Community

Council District:	4	Priority Score:	57
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2021		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a senior center within Bay Terraces Community Park. The senior center will be approximately 3,500 square feet and will contain a multi-purpose area, restrooms, one staff office, a kitchen, and storage closet.

Justification: The improvements are necessary to meet the needs of the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: The project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019 and will be completed in Fiscal Year 2020.

Summary of Project Changes: \$500,000 of Community Development Block Grant funds were allocated to this project in Fiscal Year 2018 and \$5,000,000 is anticipated to be received in Fiscal Year 2019. Project cost increased due to revised project scope. The project description and schedule were updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 206,389	\$ 293,610	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Grant Fund - Federal	600000	386,341	113,658	-	5,000,000	-	-	-	-	-	-	5,500,000
Total		\$ 592,731	\$ 407,268	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs 0.00	2.00	2.00	2.00	2.00
Parks & Recreation - GENERAL FUND	Total Impact \$ -	147,621	155,125	159,126	163,105

Parks & Recreation

Beyer Park Development / S00752

Parks - Community

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa; San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2002 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sanidiego.gov

Description: This project provides for the acquisition, design, and construction of approximately eight useable acres, out of approximately 43 total acres, of a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. The General Development Plan began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: \$46,573 in San Ysidro Urban Community Development Impact Fee funding has been allocated to this project in Fiscal Year 2018. The project description and schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Otay Mesa Facilities Benefit Assessment	400856	73,906	326,093	-	-	-	-	-	-	-	-	400,000
Otay Mesa-West (From 39067)	400093	211,999	-	-	-	-	-	-	-	-	-	212,000
San Ysidro Urban Comm	400126	291,381	35,192	-	-	-	-	-	-	-	-	326,573
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,149,427	11,149,427
Total		\$ 777,287	\$ 361,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,149,427	\$ 12,288,000

Parks & Recreation

Museum of Man Seismic Retrofit / L12003

Parks - Resource Based

Council District:	3	Priority Score:	68
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2019 - 2023		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower and Museum of Man within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower. Phase III of this project provides for the seismic retrofit for the Museum of Man building.

Justification: The California Tower and Museum of Man was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the museum and tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2015. Phase II design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Phase II construction is scheduled to begin in Fiscal Year 2019. Phase III project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: The project name was changed from California Tower Seismic Retrofit to Museum of Man Seismic Retrofit. The project description and schedule have been updated for Fiscal Year 2019. A total of \$3.5 million in Regional Parks Improvement Fund is anticipated to be allocated to the project as follows: \$400,000 in Fiscal Year 2019, \$300,000 in Fiscal Year 2020, and \$2.8 million for the seismic retrofitting of the Museum of Man building.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 22,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,001
EGF CIP Fund 1/3	200110	-	235,000	-	-	-	-	-	-	-	-	235,000
Environmental Growth 2/3 Fund	200109	-	150,000	-	-	-	-	-	-	-	-	150,000
Grant Fund - Federal	600000	-	-	-	999,999	-	-	-	-	-	-	999,999
San Diego Regional Parks Improvement Fund	200391	357,190	1,564,469	400,000	-	300,000	-	-	2,800,000	-	-	5,421,660
Total		\$ 357,190	\$ 1,971,470	\$ 400,000	\$ 999,999	\$ 300,000	\$ -	\$ -	\$ 2,800,000	\$ -	\$ -	\$ 6,828,660

Parks & Recreation

Canon Street Pocket Park / S16047

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a pocket park, approximately 0.75 acre, and will provide park amenities such a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2020. Construction is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: \$550,000 of unidentified funding has been added to this project due to increases in construction costs. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 415,819	\$ 424,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 840,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	550,000	550,000
Total		\$ 415,819	\$ 424,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000	\$ 1,390,000

Parks & Recreation

Canyon Hills Resource Park Improvements / S15006

Parks - Resource Based

Council District:	6	Priority Score:	45
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2015 - 2020		619-533-7449
Improvement Type:	New		gfreiha@sandiego.gov

Description: This project provides for the establishment of the General Development Plan for the Canyon Hills Resource Park. This park is intended to supplement existing 16.25 park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan process began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019. Design and construction of improvements will be scheduled when funding is identified.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 432,324	\$ 1,286,245	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,718,570
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,454,932	4,454,932
Total		\$ 432,324	\$ 1,286,245	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,454,932	\$ 6,173,502

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	1.14	1.14
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	-	155,137	159,101

Parks & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District:	6	Priority Score:	22
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2012 - 2021		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the western parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to begin and be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Penasquitos South-Major Dist	400023	51,125	-	-	-	-	-	-	-	-	-	51,125
PV Est-Other P & R Facilities	400221	200,049	99,950	-	-	-	-	-	-	-	-	300,000
Rancho Penasquitos FBA	400083	-	350,000	-	-	-	-	-	-	-	-	350,000
Total		\$ 251,175	\$ 749,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,001,125

Parks & Recreation

Carmel Creek NP Improvements / S16037

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2021		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of ADA improvements to an existing children's play area and path of travel, one new group picnic area (six picnic tables), and one new shade structure.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019 and be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 163,262	\$ 1,305,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,468,923
Total		\$ 163,262	\$ 1,305,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,468,923

Parks & Recreation

Carmel Del Mar NP Comfort Station-Development / S16034

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2022		619-533-6653
Improvement Type:	New		nlewis@saniego.gov

Description: This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station and providing accessibility improvements to the children's play area and path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction will begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: \$282,365.90 of Development Impact Fees (DIF) funding was allocated to this project in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 217,278	\$ 1,684,944	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,902,223
Carmel Valley Development Impact Fee	400855	9,683	272,682	-	-	-	-	-	-	-	-	282,365
Total		\$ 226,961	\$ 1,957,627	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,184,588

Parks & Recreation

Carmel Grove NP Comfort Station and Park / S16038

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 1,200 square feet prefab comfort station, two new picnic shelters with a single table, and one new shade structure within a neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project description and schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 45,326	\$ 1,516,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,561,532
Total		\$ 45,326	\$ 1,516,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,561,532

Parks & Recreation

Carmel Knolls NP Comfort Station-Development / S16033

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a new 1,200 square foot comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Design began in Fiscal Year 2018 and be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project description and schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 45,939	\$ 932,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729
Total		\$ 45,939	\$ 932,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729

Parks & Recreation

Carmel Mission NP Comfort Station Development / S16039

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station, within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The project is currently in the design phase, which includes six months for a General Development Plan amendment and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 38,518	\$ 940,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729
Total		\$ 38,518	\$ 940,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729

Parks & Recreation

Carmel Valley CP-Turf Upgrades / S16029

Parks - Miscellaneous Parks

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2017 - 2022		619-533-5259
Improvement Type:	Expansion		cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and associated accessible path of travel upgrades.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 277,020	\$ 2,880,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,157,786
Del Mar Hills/Carmel Vly-Maj D	400026	-	1,116,335	-	-	-	-	-	-	-	-	1,116,335
Total		\$ 277,020	\$ 3,997,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,274,121

Parks & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Parks - Neighborhood

Council District:	1	Priority Score:	55
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Muto, Alyssa
Duration:	2007 - 2024		619-533-3103
Improvement Type:	New		amuto@sandiego.gov

Description: This project provides for acquisition, design, and construction of approximately four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well as enhance the visual quality of the area.

Operating Budget Impact: Operating budget impact will be determined once the land has been conveyed to the City.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 1994 through the Carmel Valley Restoration and Enhancement Project. Design is anticipated to begin in Fiscal Year 2020 and construction to be completed in Fiscal Year 2024. The adjacent parcel that will provide access to the park, approximately eight acres, will be deeded to the City through an Irrevocable Offer of Dedication when the required restoration for the Multiple Habitat Preservation Act (MHPA) land is completed and accepted by the City. Conveyance to the City is expected in 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 25,270	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,533,046
Carmel Valley South FBA	400087	97,479	-	-	-	-	-	-	-	-	-	97,479
Total		\$ 122,749	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,630,526

Parks & Recreation

Centrum Neighborhood Pk Improvements / RD16005

Parks - Neighborhood

Council District:	6	Priority Score:	58
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Hafetepe, Benjamin
Duration:	2016 - 2020		619-533-3913
Improvement Type:	Betterment		bhafertepe@sandiego.gov

Description: This developer-built project provides for the design and construction of improvements to a neighborhood park, approximately two acres, and will provide park amenities such as additional shade structures, expanded children's play area with play elements, an enhanced seating area with additional seating, wayfinding, a dog park, and enhanced pathways and seating areas.

Justification: This project will expand the use of the park and contribute to satisfying population-based park requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: Operating impact will be determined upon completion of design.

Relationship to General and Community Plans: The project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer and is dependent upon developer activity. Construction and conveyance of the completed park to the City is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 24,142	\$ 975,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 24,142	\$ 975,857	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Parks & Recreation

Cesar Solis Community Park / S00649

Parks - Community

Council District:	8	Priority Score:	62
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2002 - 2020		619-533-5301
Improvement Type:	Betterment		smahmalji@saniego.gov

Description: This project provides for the acquisition, design, and construction of the Cesar Solis Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: Schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 80,078	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,078
Otay Mesa Facilities Benefit Assessment	400856	6,588,134	66,959	-	-	-	-	-	-	-	-	6,655,094
Otay Mesa-West (From 39067)	400093	14,193,812	51,093	-	-	-	-	-	-	-	-	14,244,906
Total		\$ 20,781,946	\$ 198,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,980,078

Parks & Recreation

Charles Lewis III Memorial Park / S00673

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2005 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into Charles Lewis III Neighborhood Park. Amenities include: walkways, a half-court basketball court, a fenced dog-off leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: The park was opened for use in December 2015, which began the five-year mitigation and monitoring period.

Summary of Project Changes: \$50,000 in Environmental Growth Fund 2/3 was transferred from this project to S00767 Wightman Street Neighborhood Park via the Fiscal Year 2018 Year-End CIP Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 272,722	\$ 14,923	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,646
Grant Fund - State	600001	2,800,150	-	-	-	-	-	-	-	-	-	2,800,150
Mid City Urban Comm	400114	79,680	120,319	-	-	-	-	-	-	-	-	200,000
Mid-City - Park Dev Fund	400109	609,699	-	-	-	-	-	-	-	-	-	609,699
TransNet Extension Congestion Relief Fund	400169	541,350	66	-	-	-	-	-	-	-	-	541,416
Total		\$ 4,303,602	\$ 135,309	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,438,911

Parks & Recreation

Chicano Park ADA Upgrades / S13003

Parks - Developed Regional Park

Council District:	8	Priority Score:	57
Community Planning:	Barrio Logan	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2015 - 2019		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accessibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, drinking fountains, park furniture, and construction of a new comfort station. A skateboard plaza, park lighting, and sports field lighting would expand the use of the existing park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began was completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. \$149,979.85 in Regional Park Improvement Funds are anticipated to be transferred from this project to Ladera Street Beach Access Stairway via Council Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 471,503	\$ 478,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 950,000
Grant Fund - Federal	600000	740,000	-	-	-	-	-	-	-	-	-	740,000
Memorial(Southeast SD)Maj Dist	400061	10,835	-	-	-	-	-	-	-	-	-	10,835
San Diego Regional Parks Improvement Fund	200391	20	199,979	-	-	-	-	-	-	-	-	200,000
Total		\$ 1,222,359	\$ 678,476	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900,835

Parks & Recreation

Chicano Park Recreation Center / S18008

Bldg - Community Centers

Council District:	8	Priority Score:	63
Community Planning:	Barrio Logan	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2019 - 2023		
Improvement Type:	Replacement - Rehab		nantoun@san Diego.gov

Description: Project funds the capital improvements for office, museum, cultural center, and community center located at 1960 National Avenue. It focuses on key building systems that benefit the City such as roof, plumbing and electrical improvements in accordance with the lease Chicano Park Museum and Cultural Center.

Justification: Improvements are based on the results on the Facilities Condition Assessment for the building. Per the terms of the lease the Chicano Park Museum and Cultural Center is responsible for the expense of all maintenance, repairs and capital improvements at the property with the City having the option to improve key building systems that benefit the City.

Operating Budget Impact: N/A

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Project is will start preliminary engineering in Fiscal year 2019, which will determine the final scope, schedule and costs associated with the improvements.

Summary of Project Changes: This is a new project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified	Project
					Anticipated						Funding	Total
Barrio Logan	400128	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Infrastructure Fund	100012	-	-	500,000	-	-	-	-	-	-	-	500,000
Total		\$ -	\$ -	\$ 500,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Parks & Recreation

Children's Park Improvements / S16013

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	47
Community Planning:	Centre City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2017 - 2020		619-533-7138
Improvement Type:	Betterment		brand@civicsd.com

Description: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building.

Justification: This project implements the Downtown Community Plan Policy 4.1-P-11, Implement a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities and/or are in need of activity and revitalization.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and should be completed in Fiscal Year 2019. Construction is estimated to begin in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, \$1.2 million in Development Impact Fee funds were added to this project via the Fiscal Year 2018 CIP Mid-Year Action, City Council Resolution R-311466. The Project Schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 234,652	\$ 4,565,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,800,000
Total		\$ 234,652	\$ 4,565,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,800,000

Parks & Recreation

Chollas Community Park Comfort Station / S16058

Parks - Community

Council District:	4	Priority Score:	49
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2021		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the continuation of the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Project will consist of a comfort station with a concession area. Future phases may include a tot lot, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and an off-leash dog area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$28,277 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design documents are being updated to meet current requirement codes. Construction is anticipated to begin in Fiscal Year 2019.

Summary of Project Changes: \$100,000 in Mid-City Park Development Impact Fee funding has been allocated to this project in Fiscal Year 2018. \$196,631 in Crossroads Redevelopment CIP Contributions Fund and \$30,000 in CR-TAB 2010A (TE) Proceeds are anticipated to be allocated in Fiscal Year 2019 which will fully fund this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ -	\$ 446	\$ -	\$ 196,631	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 197,077
CR-TAB 2010A (TE) Proceeds	400696	309,738	2,904,535	-	30,000	-	-	-	-	-	-	3,244,274
Mid-City - Park Dev Fund	400109	15,790	130,328	-	-	-	-	-	-	-	-	146,118
Total		\$ 325,528	\$ 3,035,310	\$ -	\$ 226,631	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,587,469

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	28,272	29,951	30,861	31,861	31,857

Parks & Recreation

Chollas Lake Improvements / L18001

Parks - Community

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2018 - 2022		619-533-4852
Improvement Type:	Betterment		nantoun@san diego.gov

Description: This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security.

Justification: Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and by supplying the park rangers with additional resources to enhance their patrol duties.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I will continue in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2021.

Summary of Project Changes: Project Schedule has been updated for Fiscal Year 2019. \$350,000 in Regional Park Improvement Funds will be added to this project in Fiscal Year 2019. In Fiscal Year 2018, City Council transferred \$300,000 from this project to S14002 Chollas Lake Park Playground.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 27,231	\$ 172,768	\$ 350,000	\$ -	\$ -	\$ 1,000,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,050,000
Total		\$ 27,231	\$ 172,768	\$ 350,000	\$ -	\$ -	\$ 1,000,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,050,000

Parks & Recreation

Chollas Lake Pk Playground Improvements / S14002

Parks - Community

Council District:	4	Priority Score:	40
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2014 - 2020		619-533-5301
Improvement Type:	Replacement		smahmalji@san Diego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: Eastern Area and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began and was completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2018, City Council added \$300,000 in Regional Park Improvement Fund to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ 223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 223
EGF CIP Fund 1/3	200110	590,000	-	-	-	-	-	-	-	-	-	590,000
Grant Fund - Federal	600000	750,000	-	-	-	-	-	-	-	-	-	750,000
San Diego Regional Parks Improvement Fund	200391	1,194,374	94,625	-	-	-	-	-	-	-	-	1,289,000
Total		\$ 2,534,598	\$ 94,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,629,223

Parks & Recreation

Coast Blvd Walkway Improvements / S15001

Trans - Ped Fac - Sidewalks

Council District:	1	Priority Score:	42
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2014 - 2020		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the design and construction of widened walkways, enhanced paving, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 Preliminary Plan for the La Jolla Coastline.

Justification: This project will provide improved walkway access and enhanced landscaping along Coast Boulevard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was initiated by the community in Fiscal Year 2012. After conceptual plans were completed, the design task was transferred to the City in Fiscal Year 2016. City Design phase began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. \$50,000 in Environmental Growth Fund 2/3 was transferred from this project to S00767 Wightman Street Neighborhood Park via the Fiscal Year 2018 Year-End CIP Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 52,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,000
La Jolla Urban Comm	400123	415,253	461,746	-	-	-	-	-	-	-	-	877,000
Total		\$ 415,253	\$ 513,746	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 929,000

Parks & Recreation

Coastal Erosion and Access / AGF00006

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Balboa Park	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2010 - 2024		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Parks - Miscellaneous Parks

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2019. \$350,000 in Regional Park Improvement Funds were transferred from B18026 Narragansett Avenue Access and B18027 Santa Cruz Ave Access Stairs and Walkway to Ladera Street Beach Access Stairway via Council Action. An additional \$1,450,000 in Regional Park Improvements Funds and Environmental Growth Funds 2/3 were transferred from S15034 Junipero Serra Museum, S13003 Chicano Park ADA Upgrade, S13008 Monhike Adobe and Barn Restoration, AGF00005 Regional Park Improvements, and Regional Park Improvement Fund balance to Ladera Street Beach Access Stairway via Council Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 75,760	\$ 22,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,073
Environmental Growth 2/3 Fund	200109	116,861	10,227	-	-	-	-	-	-	-	-	127,088
Ocean Beach - Major District	400050	28	-	-	-	-	-	-	-	-	-	28
San Diego Regional Parks Improvement Fund	200391	1,411,319	1,362,070	-	-	500,000	500,000	-	100,000	-	-	3,873,389
Total		\$ 1,603,969	\$ 1,394,611	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 100,000	\$ -	\$ -	\$ 4,098,581

Parks & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	Priority Score:	50
Community Planning:	Rancho Bernardo	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Sirois, Paul
Duration:	2012 - 2016		619-685-1307
Improvement Type:	Replacement		psirois@sanidiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection of Rancho Bernardo Road. Phases three and four included additional existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, and Pomerado Road. Phase five will include additional identified locations along Rancho Bernardo Road with the Rancho Bernardo Maintenance Assessment District boundaries. The scope of phase five includes work to convert asphalt medians to stamped concrete medians was added to include the following locations: Rancho Bernardo Road, Pomerado Road, and Bernardo Center Drive.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and was completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and were completed in Fiscal Year 2017. New identified median locations along Rancho Bernardo Road as requested by the Rancho Bernardo Community group, are anticipated to be completed as a part of phase five and are anticipated to be completed by Fiscal Year 2019.

Summary of Project Changes: An additional \$150,000 in MAD funding is allocated to this project in Fiscal Year 2019. The Project Schedule was updated for Fiscal Year 2019. The project will be completed by Transportation and Storm Water.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000
Rancho Bernardo MAD Fund	200038	117,460	436,304	150,000	-	-	-	-	-	-	-	703,764
Total		\$ 117,460	\$ 441,304	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 708,764

Parks & Recreation

Crest Canyon Resource Management Plan / S10067

Parks - Open Space

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Pines	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Miller, Betsy
Duration:	2011 - 2020		619-685-1314
Improvement Type:	New		bmiller@sanidiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011 and will be completed in Fiscal Year 2019.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 47,479	\$ 27,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Total		\$ 47,479	\$ 27,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Parks & Recreation

Del Mar Mesa Neighborhood Park / S13023

Parks - Neighborhood

Council District:	1	Priority Score:	55
Community Planning:	Del Mar Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2014 - 2020		619-533-5139
Improvement Type:	New		koliver@sanidiego.gov

Description: This project provides for the design and construction of neighborhood park in the community of Del Mar Mesa. This new 3.7 acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

Summary of Project Changes: This project was formerly listed as Elizabeth Rabbitt NP Phase II.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 2,536,617	\$ 523,736	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,354
Total		\$ 2,536,617	\$ 523,736	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,354

Parks & Recreation

Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Abeyta, Angela
Duration:	2017 - 2019		619-533-3685
Improvement Type:	New		wcrane@sandiego.gov

Description: This project provides for the purchase of a 5.0-acre site in Black Mountain Ranch for the Del Sur Neighborhood Park. The transfer of the land title from the developer (CalAtlantic) to the City will occur at project completion.

Justification: The Del Sur Neighborhood Park land acquisition is expected to occur by the end of Fiscal Year 2018.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch subarea plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016 and construction is anticipated to be completed by the end of calendar year 2018. This project is being constructed by a developer pursuant to the terms of a reimbursement agreement.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total		\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Parks & Recreation

Dennery Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District:	8	Priority Score:	47
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	January, Frank
Duration:	2005 - 2021		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Pardee Homes. Construction and conveyance of the completed park to the City is expected to be completed in Fiscal Year 2021.

Summary of Project Changes: \$6,703,803 of Otay Mesa Facilities Benefit Assessment (FBA) is anticipated to be received in Fiscal Year 2019, per the Otay Mesa Public Facilities Financing Plan (PFFP). \$689,000 of FBA was added to this project via the Fiscal Year 2018 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ 689,000	\$ -	\$ 6,703,803	\$ -	\$ -	\$ -	\$ -	\$ 7,705,294	\$ -	\$ 15,098,097
Otay Mesa-West (From 39067)	400093	1,903	-	-	-	-	-	-	-	-	-	1,903
Total		\$ 1,903	\$ 689,000	\$ -	\$ 6,703,803	\$ -	\$ -	\$ -	\$ -	\$ 7,705,294	\$ -	\$ 15,100,000

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.00	1.23	1.23	1.23
Parks & Recreation - GENERAL FUND	Total Impact \$ -	-	176,898	181,170	183,414

Parks & Recreation

Downtown Greenways / L18000

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	63
Community Planning:	Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2018 - 2022		619-533-7138
Improvement Type:	Betterment		brand@civicsd.com

Description: This project provides for the design and construction of urban trails within the available public right-of-way, creating pedestrian-oriented streetscapes with prominent landscaping and expanded sidewalk widths. The system of greenways improves connections to existing and proposed parks and open space in Downtown.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan, the Downtown San Diego Mobility Plan, and is in conformance with the City's General Plan.

Schedule: This project will be overseen and completed by Civic San Diego in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Parks & Recreation

Doyle Park Community Park ADA Upgrades / S15037

Parks - Community

Council District:	1	Priority Score:	45
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the installation of path of travel and accessibility improvements to the rear entrance at Doyle Community Park adjacent to the dog off-leash area and future community garden. It may include a small parking area, walkway improvements, and accessibility signage.

Justification: The current parking area located in the rear cul-de-sac and adjacent walkways leading into the dog off-leash area and park are not compliant with current accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2018. Construction is anticipated to begin and be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 92,175	\$ 307,824	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Univ City Central-Major Dist	400044	2,641	-	-	-	-	-	-	-	-	-	2,641
Univ City North - Sub Dist	400045	17,816	-	-	-	-	-	-	-	-	-	17,816
Total		\$ 112,633	\$ 307,824	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,457

Parks & Recreation

East Fortuna Staging Area Field Stn Bldg / S14016

Parks - Resource Based

Council District:	7	Priority Score:	73
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2014 - 2021		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the development and construction of an administration building (approximately 5,000 square feet) that could include, but not be limited to staff offices, kitchen, showers, conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 square feet) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the equestrian and multi-use staging area that was originally approved by the Mission Trails Citizens Advisory Committee.

Justification: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current operating cost for similar facilities.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan and implements the Mission Trails Regional Park Master Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$1.5 million in Mission Trails Park funds was allocated to the project. The project schedule has been updated for Fiscal Year 2019. \$393,638.09 in Environmental Growth Fund 1/3 was transferred to this project from S13014 Los Penasquitos Cyn Preserve STRl Restor, \$90,962.46 in Environmental Growth Fund 1/3 from AGG00001 Open Space Improvements, and \$614,570.58 in Environmental Growth Fund 2/3 from S13008 Monhike Adobe and Barn Restoration via the Fiscal Year 2018 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ 3,812,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,812,338
Environmental Growth 2/3 Fund	200109	128	795,535	-	-	-	-	-	-	-	-	795,664
Mission Trails Park	400258	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
Mission Trails Regional Park Fund	200403	720,072	147,467	-	-	-	-	-	-	-	-	867,540
Total		\$ 720,201	\$ 6,255,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,975,542

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	38,000	38,000

Parks & Recreation

East Village Green Phase 1 / S16012

Council District:	3
Community Planning:	Centre City - East Village
Project Status:	Continuing
Duration:	2016 - 2020
Improvement Type:	New

Parks - Miscellaneous Parks

Priority Score:	42
Priority Category:	Low
Contact Information:	Brand, Kathleen 619-533-7138 brand@civicsd.com

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, a leash free dog park, children's play area, outdoor seating, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and will be complete by Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$3.0 million in Development Impact Fee funds to this project. \$10 million in Excess Redevelopment Bond Proceeds, and \$4.7 million in Parking Meter District funds for the construction of the parking garage are expected to be allocated to this project in Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 5,377,442	\$ 25,130,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,508,158
Excess Redevelopment Bond Proceeds Exp	400862	-	-	-	10,816,079	-	-	-	-	-	-	10,816,079
Parking Meter District - Downtown	200489	-	-	-	4,700,000	-	-	-	-	-	-	4,700,000
Total		\$ 5,377,442	\$ 25,130,715	\$ -	\$ 15,516,079	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,024,237

Parks & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	66
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2016 - 2023		619-533-7449
Improvement Type:	Replacement		gfreiha@sandiego.gov

Description: This project provides for the design and construction of a replacement comfort station located in EB Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

Justification: The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design has been initiated through community efforts. The design was completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule and operating budget impact were updated for Fiscal Year 2019. The \$629,594 increase in total project cost reflects a revised cost estimate. \$1.45 million in Regional Park Improvement Funds will be added to this project in Fiscal Year 2019 and \$443,306 in Commercial Paper financing was added in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
GENERAL FUND COMMERCIAL PAPER NOTES	400869	\$ -	\$ 443,306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 443,306
La Jolla - Major District	400046	35,784	-	-	-	-	-	-	-	-	-	35,784
San Diego Regional Parks Improvement Fund	200391	564,262	560,737	1,456,694	-	-	-	-	-	-	-	2,581,694
Total		\$ 600,047	\$ 1,004,043	\$ 1,456,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,784

Parks & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District:	8	Priority Score:	36
Community Planning:	Otay Mesa - Nestor	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2017 - 2022		619-533-5301
Improvement Type:	Betterment		smahmalji@san Diego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: This project is currently in the design phase with construction scheduled to begin in Fiscal Year 2020.

Summary of Project Changes: \$61,000 in Otay Mesa/Nestor Urban Community Development Impact Fee funding has been allocated to this project in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Otay Mesa/Nestor Urb Comm	400125	\$ 29,529	\$ 1,630,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,660,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	779,886	779,886
Total		\$ 29,529	\$ 1,630,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 779,886	\$ 2,439,886

Parks & Recreation

El Cajon Blvd Streetscape Improvements / S00826

Trans - Roadway - Enhance/Scape/Medians

Council District:	3 9	Priority Score:	40
Community Planning:	Mid-City: Normal Heights; Mid-City: Kensington # Talmadge; Mid-City: City Heights; North Park	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Sirois, Paul 619-533-6670 lqasem@sandiego.gov
Duration:	1994 - 2019		
Improvement Type:	New		

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project.

Relationship to General and Community Plans: This project implements the Mid-City: Normal Heights, Mid-City: Kensington - Talmadge, Mid-City: City Heights and Mid-City: North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Construction of the second phase of the streetlight installation was completed in Fiscal Year 2018. The construction duration was from April 2017 to September 2017. The project is in the warranty period and will be closed out in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, per Appropriation Ordinance 20837, Section 2 C 11, \$1.16 was appropriated, from fund balance, to fully expend and close the fund. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
El Cajon Boulevard MAD Fund	200095	\$ -	\$ 366,022	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,022
Mid-City CIP Fund	200050	923,977	-	-	-	-	-	-	-	-	-	923,977
Normal Hgts/Kensington Maj Dis	400056	-	6,881	-	-	-	-	-	-	-	-	6,881
NP 2000 TE Bonds Rf-Oper	400306	27,463	-	-	-	-	-	-	-	-	-	27,463
NP 2003A (T)Bonds Rf Oper	400312	5,292	126,992	-	-	-	-	-	-	-	-	132,285
NP 2003B(TE)Bonds Oper	400317	215,473	-	-	-	-	-	-	-	-	-	215,473
NP-Tab 2009A (TE) Proceeds	400672	726,347	23,652	-	-	-	-	-	-	-	-	750,000
Total		\$ 1,898,554	\$ 523,548	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,422,103

Parks & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District:	6	Priority Score:	53
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2014 - 2022		619-533-5139
Improvement Type:	Replacement - Rehab		koliver@sandiego.gov

Description: This project provides for the analysis of drainage and environmental conditions and based on conditions, provide stabilization of the El Cuervo Adobe wall ruins.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Environmental analysis and design will begin in Fiscal Year 2019. Project costs are to be updated upon completion of design.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 349,441	\$ 156,558	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 506,000
Environmental Growth 2/3 Fund	200109	-	100,000	-	-	-	-	-	-	-	-	100,000
	Total	\$ 349,441	\$ 256,558	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 606,000

Parks & Recreation

Encanto Comm Pk Security Lighting Upgrades / S16017

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	52
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sanidiego.gov

Description: This project provides for security lighting upgrades within Encanto Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Parks and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED will minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan, Encanto Neighborhoods and is in conformance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2019.

Summary of Project Changes: Total project costs has increased by \$60,000 due to increases in construction costs. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Encanto - Major District	400064	\$ 1,687	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,687
Infrastructure Fund	100012	-	-	60,000	-	-	-	-	-	-	-	60,000
S.E. San Diego Urban Comm	400120	281,560	121,311	-	-	-	-	-	-	-	-	402,872
Total		\$ 283,248	\$ 121,311	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	464,559

Parks & Recreation

Evans Pond Reclaimed Water Pipeline Inst / S13010

Reclaimed Water System - Pipelines

Council District:	5	Priority Score:	40
Community Planning:	Scripps Miramar Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2013 - 2020		619-533-5259
Improvement Type:	New		cmeinhardt@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water pipeline reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately \$18,500. If this project is implemented, water costs are expected to decrease to approximately \$2,000 annually under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.
Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2017. Construction was completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 95,027	\$ 2,439	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,466
Scripps/Miramar Misc	400257	162,439	2,561	-	-	-	-	-	-	-	-	165,000
Scripps/Miramar Ranch MAD Fund	200028	149,324	15,675	-	-	-	-	-	-	-	-	165,000
Total		\$ 406,791	\$ 20,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 427,466

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - SCRIPPS/MIRAMAR MISC	FTEs 0.00	0.00	0.00	0.00	0.00
Parks & Recreation - SCRIPPS/MIRAMAR MISC	Total Impact \$ -	(16,500)	(16,500)	(16,500)	(16,500)

Parks & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Scripps Miramar Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for development of an approximately three-acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per the Vesting Tentative Map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements were completed by developer per the VTM condition in Fiscal Year 2014. Acquisition of site occurred in Fiscal Year 2015. Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction will begin when funding has been identified.

Summary of Project Changes: \$80,535 in Scripps/Miramar Park Service District Funds has been allocated to this project in Fiscal Year 2018. \$553,860 in Commercial Paper financing was added in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019. \$365,606 in Facilities Benefit Assessment were added to this project via the Fiscal Year 2018 Year-End CIP Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
GENERAL FUND COMMERCIAL PAPER NOTES	400869	\$ -	\$ 553,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 553,860
Scripps Miramar Ranch FBA	400086	23	1,791,625	-	-	-	-	-	-	-	-	1,791,649
Scripps/Miramar-Major District	400029	635,967	2,011,223	-	-	-	-	-	-	-	-	2,647,191
Total		\$ 635,991	\$ 4,356,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,992,700

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.21	0.21	0.21	0.21
Parks & Recreation - GENERAL FUND	Total Impact \$ -	28,615	29,347	29,733	30,147

Parks & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District:	2	Priority Score:	N/A
Community Planning:	C37 Peninsula	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Purcell, Carrie
Duration:	2003 - 2023		619-533-5124
Improvement Type:	Betterment		cpurcell@sandiego.gov

Description: The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required to obtain site approval. Additional measures are needed to be funded for additional maintenance and monitoring to be completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2018, City Council Appropriated \$193,041 of General Fund to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 193,041	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 193,041
Street Division CIP Fund	200202	22,612	7,743	-	-	-	-	-	-	-	-	30,356
TransNet (Prop A 1/2% Sales Tax)	400156	242,000	-	-	-	-	-	-	-	-	-	242,000
TransNet Extension Congestion Relief Fund	400169	91,000	-	-	-	-	-	-	-	-	-	91,000
Total		\$ 355,612	\$ 200,784	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 556,397

Parks & Recreation

Golf Course Drive Improvements / S15040

Golf Courses

Council District:	3	Priority Score:	50
Community Planning:	Greater Golden Hill	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2016 - 2023		619-533-5120
Improvement Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design will begin once a suitable alternative and funding are identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. \$832,000 in Development Impact Fees was added to this project via the Fiscal Year 2018 CIP Year-End Action. The unidentified funding was increased to reflect the total price of the alternative selected.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Golden Hill - Major District	400060	\$ 9,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,163
Golden Hill Urban Comm	400111	184,361	897,638	-	-	-	-	-	-	-	-	1,082,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,050,000	5,050,000
Total		\$ 193,525	\$ 897,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,050,000	\$ 6,141,163

Parks & Recreation

Gonzales Canyon Resource Management Plan / S10068

Parks - Open Space

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Miller, Betsy
Duration:	2009 - 2019		619-685-1314
Improvement Type:	New		bmiller@sanidiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the Resource Management Plan began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant changes have been made to this project or Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 37,351	\$ 22,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total		\$ 37,351	\$ 22,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Parks & Recreation

Hawk Pocket Prk & Horton ES Joint UseDev / S16045

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	54
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2019		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of 0.7 acres of park and 1.4 acres of joint use facilities.

Justification: This project provides for public parks in a community deficit in population-based parks per the General Plan standards.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the South East San Diego/Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 525,961	\$ 134,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 660,656
Grant Fund - State	600001	3,610,450	300,000	-	-	-	-	-	-	-	-	3,910,450
Total		\$ 4,136,411	\$ 434,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,571,106

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.15	0.15	0.15	0.15	0.15
Parks & Recreation - GENERAL FUND	Total Impact \$	44,593	44,894	45,165	45,461	45,465

Parks & Recreation

Hickman Fields Athletic Area / S00751

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	44
Community Planning:	Kearny Mesa; Serra Mesa; Clairemont Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2010 - 2022		619-533-5139
Improvement Type:	Replacement		koliver@sandiego.gov

Description: This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children’s play areas, and comfort stations/concession stands, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City’s General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City’s General Plan.

Schedule: The General Development Plan Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017 which is expected to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019. Phase II will be completed under a new project contingent on funding availability.

Summary of Project Changes: \$8,863 in Kearny Mesa Improvements has been allocated to this project in Fiscal Year 2018. \$2,720,417 in unidentified funding has been added to this project due to increased project scope. The project schedule has been updated for Fiscal Year 2019. \$275,000 in Development Impact Fees and \$4,583 in developer funds were added to this project via the Fiscal Year 2018 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 150,000	\$ 216,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,000
Developer Contributions CIP	200636	548,003	4,058,420	-	-	-	-	-	-	-	-	4,606,423
Gen Dyna-Community Improvement	400250	237,310	-	-	-	-	-	-	-	-	-	237,310
GENERAL FUND COMMERCIAL PAPER NOTES	400869	-	900,000	-	-	-	-	-	-	-	-	900,000
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprvmnts 20%	400259	83,428	437,561	-	-	-	-	-	-	-	-	520,990
Kearny Mesa-Urban Comm	400136	150,000	59,000	-	-	-	-	-	-	-	-	209,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,720,417	2,720,417
Total		\$ 1,168,913	\$ 5,670,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,720,417	\$ 9,560,312

Parks & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District:	8	Priority Score:	47
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2018 - 2023		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area and children's play area, picnic areas, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. In the general development plan phase.

Summary of Project Changes: This project received \$400,000 in Facilities Benefit Assessment funding in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 22,504	\$ 377,495	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,316,804	\$ -	\$ 4,716,804
Otay Mesa-West (From 39067)	400093	1,132,554	641	-	-	-	-	-	-	-	-	1,133,196
Total		\$ 1,155,058	\$ 378,137	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,316,804	\$ -	\$ 5,850,000

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.40	0.40
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	-	51,673	53,061

Parks & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Parks - Trails

Council District:	1	Priority Score:	19
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2008 - 2019		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley, beginning at Carmel Country Road and traveling south between Carmel Valley Neighborhood #10 on the west and Del Mar Mesa on the east terminating at an entrance into Los Penasquitos Canyon Preserve just south of Carmel Mountain bridge.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan and is in conformance with the City's General Plan.

Schedule: The schedule is contingent upon the City of San Diego obtaining property rights. Currently, the north and south ends of the trail require access easements.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 135,386	\$ 384,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,206
Carmel Valley South FBA	400087	100,393	-	-	-	-	-	-	-	-	-	100,393
Total		\$ 235,780	\$ 384,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 620,600

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	2,200	2,200	2,200	2,200	2,200

Parks & Recreation

Junipero Serra Museum ADA Improvements / S15034

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	60
Community Planning:	Old San Diego	Priority Category:	High
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2016 - 2022		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to be completed and the new facilities open to the public by Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. The total project cost has increased and will change as project requirements become known. \$296,693.76 in Regional Park Improvement Funds were transferred from this project to Ladera Street Beach Access Stairway via Council Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 369,374	\$ 1,130,625	\$ -	\$ -	\$ 500,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	296,694	296,694
Total		\$ 369,374	\$ 1,130,625	\$ -	\$ -	\$ 500,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ 296,694	\$ 3,296,694

Parks & Recreation

Kelly St Neighborhood Pk Security Lighting Upgrade / S16016

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	48
Community Planning:	Linda Vista	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sanidiego.gov

Description: This project provides for security lighting upgrades within Kelly Street Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Parks and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Linda Vista Community Plan and is in conformance with the City’s General Plan.

Schedule: This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2019.

Summary of Project Changes: Total project costs has increased by \$40,000 due to increases in construction costs. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 31,689	\$ 118,310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Infrastructure Fund	100012	-	-	40,000	-	-	-	-	-	-	-	40,000
Total		\$ 31,689	\$ 118,310	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 190,000

Parks & Recreation

Larsen Field ADA Improvements Phase II / S13004

Parks - Miscellaneous Parks

Council District:	8	Priority Score:	71
Community Planning:	San Ysidro	Priority Category:	High
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2014 - 2019		619-533-5301
Improvement Type:	Replacement		smahmalji@sanidiego.gov

Description: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

Justification: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

Summary of Project Changes: \$30,000 in Antenna Lease Revenue funding was being de-appropriated in Fiscal Year 2018 and transferred to S-15021 Rolling Hills Neighborhood Park ADA Upgrades. The project schedule was updated for Fiscal Year 2019. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Grant Fund - Federal	600000	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
San Ysidro - Major District	400071	5,967	-	-	-	-	-	-	-	-	-	5,967
San Ysidro Urban Comm	400126	601,993	78,006	-	-	-	-	-	-	-	-	680,000
San Ysidro-Sub Dist	400078	3,298	-	-	-	-	-	-	-	-	-	3,298
South Bay - Major District	400070	7,793	-	-	-	-	-	-	-	-	-	7,793
Total		\$ 1,619,053	\$ 148,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,767,059

Parks & Recreation

Linda Vista Skate Park / S15008

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Linda Vista	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2020		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a multi-generational skate park at the existing Linda Vista Community Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was processed in Fiscal Year 2015. Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

Summary of Project Changes: \$30,000 in General Fund was added to this project from S17007, Pershing MidSch Joint Use Synthetic Turf via the Fiscal Year 2018 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 7,468	\$ 39,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,986
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	4,187,283	12,716	-	-	-	-	-	-	-	-	4,200,000
Linda Vista-Major District	400036	2,055	-	-	-	-	-	-	-	-	-	2,055
Total		\$ 4,236,807	\$ 52,234	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,289,041

Parks & Recreation

Los Penasquitos Cyn Preserve STri Restor / S13014

Parks - Trails

Council District:	1	Priority Score:	35
Community Planning:	Los Penasquitos Canyon Preserve	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2017 - 2025		619-235-5257
Improvement Type:	Betterment		jwinter@sandiego.gov

Description: This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve.

Justification: The existing trail consistently washes out, which results in trail closures after inclement weather.

Operating Budget Impact: None.

Relationship to General and Community Plans: The main trail is depicted in the Los Penasquitos Canyon Preserve Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. The project cost has been increased to \$1,953,000. \$393,638.09 in Environmental Growth Fund 1/3 was transferred from this project to S14016 East Fortuna Staging Area Field Stn Bldg via the Fiscal Year 2018 CIP Year-End CIP Action. This project is currently on hold.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 87,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,459
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,865,540	1,865,540
Total		\$ 87,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,865,540	\$ 1,952,999

Parks & Recreation

Marie Widman Memorial Pk Security Lighting Upgrade / S16018

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	60
Community Planning:	Skyline - Paradise Hills	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Marie Widman Memorial Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Parks and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City’s General Plan.

Schedule: This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2019.

Summary of Project Changes: Total project costs has increased by \$175,000 due to increases in construction costs. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 40,890	\$ 259,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Infrastructure Fund	100012	-	-	175,000	-	-	-	-	-	-	-	175,000
Total		\$ 40,890	\$ 259,109	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 475,000

Parks & Recreation

MB GC Clubhouse Demo/Prtbl Building Instl / S01090

Golf Courses

Council District:	2	Priority Score:	60
Community Planning:	Mission Bay Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2013 - 2020		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. One building will house the golf operations and retail shop and the other will be a bar and grill element. This project will also include ancillary site improvements including patio area, lighting, shade element, island renovation including replacing two pedestrian bridges, perimeter lighting and landscaping. The design and construction of a new practice center, parking lot, and new clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the modular building and portables began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to begin when funding has been identified.

Summary of Project Changes: \$2,811,652 in unidentified funding has been added to this project due to construction costs. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 529,446	\$ 870,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,811,652	2,811,652
Total		\$ 529,446	\$ 870,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,811,652	\$ 4,211,652

Parks & Recreation

Memorial Comm Pk Playground ADA Upgrades / S16020

Parks - Miscellaneous Parks

Council District:	8	Priority Score:	63
Community Planning:	Southeastern San Diego	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades to the existing playground and comfort station within Memorial Community Park as well as the associated ADA path of travel requirements. The ADA upgrades may include new play equipment, upgraded comfort station, accessible safety surfacing, benches, picnic tables, a drinking fountain, and walkway improvements to meet local, State and federal accessibility requirements.

Justification: The existing playground and the play equipment within is not accessible to park users with various forms of disabilities. The improvements will help bring the park facilities into compliance with the ADA and will replace playground equipment which has exceeded its useful life.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and will be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 29,865	\$ 420,134	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Grant Fund - Federal	600000	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
S.E. San Diego Urban Comm	400120	445,147	277,980	-	-	-	-	-	-	-	-	723,128
Total		\$ 1,775,012	\$ 698,115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,473,128

Parks & Recreation

Mira Mesa Community Pk Improvements / L16002

Bldg - Parks - Recreation/Pool Centers

Council District:	6	Priority Score:	54
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for Phase II and Phase III improvements at Mira Mesa Community Park. Phase II will include an aquatic complex with a standard 25 meter by 25 yard swimming pool and other water amenities, new basketball courts, and a 12,000 square foot wheelchair-friendly plaza. Phase III will include a new, approximately 17,000 square foot recreation center and new children’s play area(s).

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City’s General Plan.

Operating Budget Impact: These facilities will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the projects will be determined as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City’s General Plan.

Schedule: Design is anticipated to begin Fiscal Year 2019 and be completed in Fiscal Year 2020. Construction of Phase II improvements is scheduled to start in Fiscal Year 2020.

Summary of Project Changes: \$1,463,529 in Mira Mesa Facilities Benefit Assessment funds are anticipated to be received in Fiscal Year 2019 per the Mira Mesa Public Facilities Financing Plan. \$16,136,471 in Facilities Benefit Assessment funds were added to this project in Fiscal Year 2019. \$5,972,053 is anticipated to be available from the Mira Mesa Public Facilities Financing Plan when needed for construction. \$656,844.88 in Development Impact Fees was added to this project via the Fiscal Year 208 CIP Year-End Action. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 131,521	\$ 22,115,897	\$ -	\$ 1,463,529	\$ -	\$ -	\$ -	\$ -	\$ 5,972,053	\$ -	\$ 29,683,001
MIRA MESA DEVELOPMENT IMPACT FEE	400858	-	656,844	-	-	-	-	-	-	-	-	656,844
Total		\$ 131,521	\$ 22,772,742	\$ -	\$ 1,463,529	\$ -	\$ -	\$ -	\$ -	\$ 5,972,053	\$ -	\$ 30,339,846

Parks & Recreation

MBGC Irrigation & Electrical Upgrades / S11010

Golf Courses

Council District:	2	Priority Score:	54
Community Planning:	Mission Bay Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2011 - 2021		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and may consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2018, City council appropriated \$1.5 million in Golf Course Enterprise funding to this project. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 573,156	\$ 3,886,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,460,000
Total		\$ 573,156	\$ 3,886,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,460,000

Parks & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District:	2	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Shelly Stowell
Duration:	2010 - 2024		858-581-7867
Improvement Type:	Betterment		sstowell@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 826,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 826,096
Total		\$ -	\$ 826,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 826,096

Parks & Recreation

Mission Bay Improvements / AGF00004

Council District:	2	Priority Score:	Annual
Community Planning:	Balboa Park	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Van Deerlin, Jeff
Duration:	2010 - 2024		619-235-1189
Improvement Type:	New		jvandeerlin@sandiego.gov

Parks - Miscellaneous Parks

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Construction for B-10163 Mission Bay Navigational Safety Dredging is anticipated to be completed in early Fiscal Year 2019.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Mission Bay - Major District	400048	\$ -	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125
Mission Bay Park Improvement Fund	200386	10,722,591	26,062,399	6,591,611	-	7,734,786	8,149,482	8,572,472	9,003,921	-	-	76,837,262
Pacific Beach Urban Comm	400117	-	72,277	-	-	-	-	-	-	-	-	72,277
Total		\$ 10,722,591	\$ 26,134,802	\$ 6,591,611	\$ -	\$ 7,734,786	\$ 8,149,482	\$ 8,572,472	\$ 9,003,921	\$ -	\$ -	\$ 76,909,666

Parks & Recreation

Mission Trails RP Cowles Mountain Trail / S10065

Parks - Open Space

Council District:	7	Priority Score:	54
Community Planning:	Navajo; Tierrasanta	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2011 - 2019		619-685-1301
Improvement Type:	Betterment		lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and significant trail work was completed in Fiscal Year 2014. Work is ongoing and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: \$150,000 in Regional Park Improvement Funds are being allocated to this project in Fiscal Year 2019. The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 201,345	\$ 98,654	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Total		\$ 201,345	\$ 98,654	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Parks & Recreation

Mission Trails RP Master Plan Update / S01014

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	N/A
Community Planning:	Navajo; Tierrasanta; Rancho Encantada; East Elliott	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Muto, Alyssa
Duration:	2010 - 2019		619-533-3103
Improvement Type:	Betterment		amuto@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997. The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 645,632	\$ 6,196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 651,829
San Diego Regional Parks Improvement Fund	200391	233,000	-	-	-	-	-	-	-	-	-	233,000
Total		\$ 878,632	\$ 6,196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 884,829

Parks & Recreation

Mission Trails RP Trail Realignments / S10066

Parks - Trails

Council District:	7	Priority Score:	54
Community Planning:	Navajo; Tierrasanta	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2009 - 2020		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increase recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: New realignment will provide for improved safety to visitors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and construction began in Fiscal Year 2012 and is awaiting completion of the Mission Trails Regional Park Master Plan Update. This project is currently on hold due to Mission Trails Regional Park Master Plan Update.

Summary of Project Changes: \$250,000 of Regional Park Improvement Funds are being allocated to this project in Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 7,858	\$ 92,141	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total		\$ 7,858	\$ 92,141	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Parks & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District:	6	Priority Score:	62
Community Planning:	Los Penasquitos Canyon Preserve	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2022		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn until a rehabilitation/restoration plan can be prepared and implemented was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005 consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report was completed in Fiscal Year 2017. Design will begin and be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and completed in Fiscal Year 2021.

Summary of Project Changes: \$170,000 of Environmental Growth Funds was de-appropriated in Fiscal Year 2018 to fund other priority projects. The project schedule has been updated for Fiscal Year 2019. \$614,570.58 in Environmental Growth Fund 2/3 was transferred from this project to S14016 East Fortuna Staging Area Field Stn Bldg via the Fiscal Year 2018 CIP Year-End Action. \$633,651 in Regional Park Improvement Funds and \$66,349 in Environmental Growth Funds 2/3 were transferred from this project to Ladera Street Beach Access Stairway via Council Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 76,706	\$ 588,722	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 665,429
San Diego Regional Parks Improvement Fund	200391	513,946	633,651	-	-	-	-	-	-	-	-	1,147,597
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,583,973	1,583,973
Total		\$ 590,653	\$ 1,222,373	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,583,973	\$ 3,397,000

Parks & Recreation

North Park Mini Park and Streetscape Improvements / S10050

Parks - Mini Parks

Council District:	3	Priority Score:	53
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019.

Summary of Project Changes: The project description and project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ 41,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,038
North Park Urban Comm	400112	-	393,569	-	-	-	-	-	-	-	-	393,569
NP - Redevelopment CIP Contributions Fund	200356	136,477	-	-	-	-	-	-	-	-	-	136,477
NP-Tab 2009A (TE) Proceeds	400672	38,325	-	-	-	-	-	-	-	-	-	38,325
Park North-East - Park Dev Fd	400110	592,043	2,022,549	-	-	-	-	-	-	-	-	2,614,593
Total		\$ 807,885	\$ 2,416,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,224,003

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.10	0.10	0.10	0.10	0.10
Parks & Recreation - GENERAL FUND	Total Impact \$	9,655	9,991	10,171	10,369	10,373

Parks & Recreation

North Park/Main St Sidewalk Improvements / S10040

Trans - Ped Fac - Sidewalks

Council District:	3	Priority Score:	47
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2012 - 2019		619-533-5120
Improvement Type:	Betterment		bjohnson@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began and was substantially completed in Fiscal Year 2017. The warranty period began in October 2017. The project is anticipated to close out in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. The warranty period began in October 2017 and will continue for one year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 72,875	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,875
North Park MAD Fund	200063	99,108	38,015	-	-	-	-	-	-	-	-	137,124
NP 2003A (T)Bonds Rf Oper	400312	175,000	-	-	-	-	-	-	-	-	-	175,000
NP-Tab 2009A (TE) Proceeds	400672	250,000	-	-	-	-	-	-	-	-	-	250,000
Total		\$ 596,984	\$ 38,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 635,000

Parks & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District:	2	Priority Score:	56
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2009 - 2020		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include but will not be limited to two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility may require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Alternative methods of project delivery and maintenance are being explored.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan Midway Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon identification of adequate funding or alternative project delivery method. No schedule has been established.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	53,775	392,950	-	-	-	-	-	-	-	-	446,726
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	8,000,000
Total		\$ 53,775	\$ 1,432,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 9,486,726

Parks & Recreation

Ocean Air Comfort Station and Park Improvements / S16031

Parks - Community

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2017 - 2022		619-533-5259
Improvement Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of a comfort station/concession/storage building, approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 250,414	\$ 1,631,378	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,881,793
Total		\$ 250,414	\$ 1,631,378	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,881,793

Parks & Recreation

Ocean Air CP - Turf Upgrades / S16030

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2017 - 2022		619-533-5259
Improvement Type:	New		cmeinhardt@sandiego.gov

Parks - Community

Description: This project provides for the design and construction of approximately five acres of multi-purpose synthetic turf fields on the joint use field and associated accessible paths of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: Operating budget will be determined at the conclusion of the design.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 263,441	\$ 6,260,511	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,523,953
Total		\$ 263,441	\$ 6,260,511	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,523,953

Parks & Recreation

Olive Grove Community Park ADA Improve / S15028

Parks - Community

Council District:	6	Priority Score:	65
Community Planning:	Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2021		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, children's play areas, and associated paths of travel to comply with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction will begin when additional funding is identified.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$25,000 in Clairemont Mesa Urban Community Development Impact Fee to this project. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 151,745	\$ 123,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Olive Grove - Major District	400040	172,849	-	-	-	-	-	-	-	-	-	172,849
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,170,000	1,170,000
Total		\$ 324,594	\$ 123,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,170,000	\$ 1,617,849

Parks & Recreation

Olive St Park Acquisition and Development / S10051

Parks - Mini Parks

Council District:	3	Priority Score:	57
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include, multi-purpose turf areas, children's play area, AIDS Memorial, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The project requires a site development permit and will delay the project one year.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$500,000 in General Fund to this project. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Grant Fund - State	600001	201,585	-	-	-	-	-	-	-	-	-	201,585
Uptown Urban Comm	400121	1,716,880	853,119	-	-	-	-	-	-	-	-	2,570,000
Total		\$ 1,918,465	\$ 1,353,119	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,271,585

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.16	0.16	0.16	0.16
Parks & Recreation - GENERAL FUND	Total Impact \$ -	9,027	21,384	21,688	21,994

Parks & Recreation

Pacific Highlands Ranch Community Park / RD16002

Parks - Community

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	January, Frank
Duration:	2016 - 2020		619-533-3684
Improvement Type:	New		vburgess@sandiego.gov

Description: This reimbursement project provides for the acquisition, design, and construction of a 20.0 useable acre community park and 17,000 square foot recreational building to be located in Pacific Highlands Ranch, to serve residents in the Del Mar Mesa and Pacific Highlands Ranch communities at full projected community development. This project may be developed adjacent to the proposed middle school. If joint-use of the school recreational facilities is obtained, then this project will be reduced to 13.0 useable acres; if not, then full 20.0 useable acres of parkland will be required. The project includes half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

Justification: This project is in conformance with the City's General Plan guidelines for population based park acreage, implements the recommendations of the Del Mar Mesa and Pacific Highlands Ranch sub-area plans, and is needed to serve the community. See the Del Mar Mesa and Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$468,061 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Pacific Highlands Ranch Plan, and is in conformance with the City's General Plan.

Schedule: The schedule is dependent upon the actual rate of development within those residential projects located in the immediate vicinity of this site. Design began in Fiscal Year 2016. Construction began in Fiscal Year 2017 and development will be completed in Fiscal Year 2019.

Summary of Project Changes: The park is scheduled to open in September 2018. Operating Budget Impact has been updated for Fiscal Year 2019. \$1,304,550 in Del Mar Mesa FBA and \$11,543,175 in Pacific Highlands Ranch FBA was received via Fiscal Year 2018 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,682	\$ 1,312,867	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,314,550
Pacific Highlands Ranch FBA	400090	19,261,807	16,824,543	-	-	-	-	-	-	-	-	36,086,351
Total		\$ 19,263,489	\$ 18,137,411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,400,901

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	5.51	5.51	5.51	5.51	5.51
Parks & Recreation - GENERAL FUND	Total Impact \$	476,497	495,794	506,495	517,532	517,548

Parks & Recreation

Pacific Highlands Ranch Hiking & Biking / RD12003

Parks - Trails

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	January, Frank
Duration:	2012 - 2020		619-533-3684
Improvement Type:	New		vburgess@sandiego.gov

Description: This reimbursement project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle Canyon, provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signage.

Justification: This project will provide the community with additional recreational opportunities. See Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,927,904	\$ 584,906	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,512,810
Total		\$ 4,927,904	\$ 584,906	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,512,810

Parks & Recreation

Paradise Senior Center Improvements / S15002

Bldg - Other City Facility / Structures

Council District:	8	Priority Score:	62
Community Planning:	Barrio Logan	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2020		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot and walkways.

Justification: This project will mitigate existing major barriers to accessibility in the parking area, path of travel to the building and major building areas such as the restrooms.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design of accessibility improvements began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction of the ADA barrier removals began in Fiscal Year 2018 and will complete as many barrier removals as funding allows. Construction is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 465,247	\$ 234,752	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Total		\$ 465,247	\$ 234,752	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000

Parks & Recreation

Park de la Cruz Neighborhood Park Improvements / S15003

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	62
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2014 - 2019		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for improvements to Park de la Cruz Neighborhood Park. The first phase provides for a General Development Plan amendment, design, and construction of a skate park, landscaped connection between Cherokee Park and Park de la Cruz, and associated accessibility improvements within the park and around the former Copley YMCA building. Phase II will be for tenant improvements and accessibility of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services program.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was completed in Fiscal Year 2015. Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Phase 1 projects have been completed, phase 2 is expected to be completed in Fiscal Year 2019.

Summary of Project Changes: \$300,000 in Developer Impact Fees were added to this project via the Fiscal Year 2018 Year-End CIP Action for Phase 2.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ 663,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 663,045
CH-TAB 2010B (T) Proceeds	400695	1,373,880	63,236	-	-	-	-	-	-	-	-	1,437,117
Grant Fund - Federal	600000	8,546,310	153,689	-	-	-	-	-	-	-	-	8,700,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	3,804,000	-	-	-	-	-	-	-	-	-	3,804,000
Mid City Urban Comm	400114	-	300,000	-	-	-	-	-	-	-	-	300,000
Mid-City - Park Dev Fund	400109	188,520	9,219	-	-	-	-	-	-	-	-	197,740
Total		\$ 14,615,757	\$ 526,145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,141,903

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	43,372	45,051	45,961	46,953	46,957

Parks & Recreation

Park Improvements / AGF00007

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Balboa Park	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2010 - 2024		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include: playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

Justification: This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$340,000 in grant funding for conversion of Mountain View Community Center sports courts and \$235,000 in General Fund for Doyle Playground Replacement. \$1.25 million in Infrastructure funding is being allocated to repair basketball courts in several parks. \$50,000 in Developer Impact Fees were added for the John F. Kennedy Neighborhood Park Restroom and Playground Improvement and \$56,422 in General Fund was transferred from S17007 Pershing MidSch Joint Use Synthetic Turf for the Linda Vista Skate Park Phase II project via the Fiscal Year 2018 Year-End CIP Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 45,613	\$ 104,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
CIP Contributions from General Fund	400265	195,846	111,823	-	-	-	-	-	-	-	-	307,670
Encanto Neighborhoods DIF	400864	206,360	93,639	-	-	-	-	-	-	-	-	300,000
Grant Fund - State	600001	-	340,000	-	-	-	-	-	-	-	-	340,000
Infrastructure Fund	100012	-	-	1,250,000	-	-	-	-	-	-	-	1,250,000
Midway/Pacific Hwy Urban Comm	400115	25,413	1,135,915	-	-	-	-	-	-	-	-	1,161,328
Total		\$ 473,233	\$ 1,785,765	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,508,998

Parks & Recreation

Piazza Famiglia Park / RD16000

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	61
Community Planning:	Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2017 - 2019		619-533-3901
Improvement Type:	New		smahmalji@sandiego.gov

Description: This developer-built project provides for the design and construction of a public plaza/park on vacated public right-of-way on Date Street between India and Columbia streets. The design includes street trees, flexible seating, signature water feature, moveable mercato stalls and stage, moveable planters, and enhanced paving with chalk squares for yearly art exhibits. The plaza/park is located in the Little Italy neighborhood of Downtown San Diego.

Justification: The project implements the Downtown Community Plan's recommendation for the creation of public plazas, pocket parks, and linear parks in conjunction with development projects.

Operating Budget Impact: The plaza/park will be maintained by the Little Italy Association.

Relationship to General and Community Plans: The project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer and is dependent upon developer activity. Construction and conveyance of the completed park to the City is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Parks & Recreation

Rancho Mission Canyon Park Upgrades / S15004

Parks - Neighborhood

Council District:	7	Priority Score:	77
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2015 - 2021		619-533-5301
Improvement Type:	Betterment		smahmalji@sanidiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within Rancho Mission Neighborhood Park to comply with Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park Play Area Upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction will begin and be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. The project was renamed Rancho Mission Canyon Park Upgrades from Rancho Mission Neighborhood Park Play Area Upgrades. \$250,000 in Development Impact Fees was added to this project via the Fiscal Year 2018 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Allied Gardens-Major District	400034	\$ 2,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,705
Navajo Urban Comm	400116	353,534	1,967,465	-	-	-	-	-	-	-	-	2,321,000
Pk/Rec Bldg Permit Fee Dist C	400075	989	-	-	-	-	-	-	-	-	-	989
Total		\$ 357,229	\$ 1,967,465	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,324,695

Parks & Recreation

Regional Park Improvements / AGF00005

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Balboa Park	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2010 - 2024		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks. These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$443,000 in Regional Park Improvement Funds funding is allocated in Fiscal Year 2019 for ADA improvements to Dog Beach in Ocean Beach. \$300,000 in Regional Park Improvement Funds were transferred from this project to Ladera Street Beach Access Stairway via Council Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ -	\$ 792,635	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 1,192,635
Total		\$ -	\$ -	\$ 792,635	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 1,192,635

Parks & Recreation

Resource-Based Open Space Parks / AGE00001

Parks - Resource Based

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Nguyen, Donny
Duration:	2010 - 2024		619-685-1309
Improvement Type:	New		dqnguyen@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: The financial schedules have been updated for the Environmental Growth funding and Regional Park Improvement funds per the latest revenue projections. The following changes were made to this project via the Fiscal Year 2018 CIP Year-End Action, City Council Resolution R-311782: \$147,897.96 in Environmental Growth Fund 1/3 was transferred to S15021 Rolling Hills Neighborhood Park ADA Upgrades, \$101,683.09 was transferred to this annual allocation from S00892 Del Mar Mesa Northern Hiking as the project will now be a sublet of this annual allocation, \$355,495.96 was transferred to this annual allocation from S00899 Del Mar Mesa Southern Multi-Use Trail as the project will now be a sublet of this annual allocation, \$24,024.93 in Environmental Growth Fund was transferred from AGG00001 Open Space Improvements, and \$90,962.46 in Environmental Growth Fund 1/3 was transferred to S14016 East Fortuna Staging Area Field Stn Blg.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
CIP Contributions from General Fund	400265	500,000	-	-	-	-	-	-	-	-	-	500,000
Deferred Maintenance Revenue 2012A-Project	400848	527,998	-	-	-	-	-	-	-	-	-	527,998
Del Mar Mesa FBA	400089	-	1,071,683	-	-	-	-	-	-	-	-	1,071,683
EGF CIP Fund 1/3	200110	185,208	1,016,193	-	-	-	-	-	-	-	-	1,201,401
Environmental Growth 2/3 Fund	200109	477,011	155,242	-	-	-	-	-	-	-	-	632,253
San Diego Regional Parks Improvement Fund	200391	399,285	144,808	-	-	-	-	-	-	-	-	544,094
Total		\$ 2,389,504	\$ 2,387,926	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,777,431

Parks & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District:	8	Priority Score:	73
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2017 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sanidiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Park amenities may include playgrounds, open turf area, picnic facilities, and other park furnishings.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018, with construction anticipated to begin in Fiscal Year 2020. Construction is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: Project Schedule was updated for Fiscal Year 2019. \$700,000 of Facilities Benefit Assessment was received in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ 7,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,050,000
Otay Mesa-West (From 39067)	400093	1,839,792	81,045	-	-	-	-	-	-	-	-	1,920,838
Total		\$ 1,839,792	\$ 7,131,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,970,838

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.70	0.70	0.70	0.70
Parks & Recreation - GENERAL FUND	Total Impact \$ -	104,694	107,132	108,396	109,799

Parks & Recreation

Rolando Joint Use Facility Development / S15029

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Daniels, Charles
Duration:	2016 - 2019		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Rolando Park Elementary School consisting of east and west fields.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid City - Eastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. The General Development Plan (GDP) was completed in Fiscal Year 2018. Construction plans and funding for the east field will be completed by the San Diego Unified School District. Construction for the west field will begin when funding is identified.

Summary of Project Changes: The project description and schedule has been updated for Fiscal Year 2019. \$840,000 in Development Impact Fees was added to this project via the Fiscal Year 2018 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ 207,984	\$ 1,002,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,210,000
Mid-City - Park Dev Fund	400109	10,000	-	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,030,000	1,030,000
Total		\$ 217,984	\$ 1,002,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,030,000	\$ 2,250,000

Parks & Recreation

Rolling Hills Neighborhood Park ADA Upgrades / S15021

Parks - Neighborhood

Council District:	5	Priority Score:	52
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2020		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades within the park, including, but not limited to, accessible street parking and pedestrian curb ramp, path of travel improvements within the park, children’s playground accessible play equipment and safety surfacing, accessible drinking fountains, rehabilitation of adjacent slope and other miscellaneous improvements to enhance ADA accessibility to existing park facilities. The rehabilitation of adjacent slope was added to scope since the erosion of slope has to be addressed to meet the State’s Water Quality Control Board’s requirements.

Justification: The improvements will help bring the park into compliance with State and federal safety and accessibility guidelines, thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City’s General Plan.

Schedule: This project was being coordinated with community fund-raising efforts. Design scope was transferred to the City in Fiscal Year 2016. Design was completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2019 and will be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$180,000 of Antenna Lease Revenue funding, \$293,054 of Penasquitos East-Park Development funding, and \$30,119 of Black Mountain Ranch Development Agreement funding to this project. \$9,913.28 of General Fund and \$14,000 in developer funds from S13001 Trail for All People, \$147,897.96 of Environmental Growth Fund 1/3 from AGE00001 Resource Based Open Space Parks, \$94,241.71 in Facilities Benefit Assessment, \$154,231.33 in Penasquitos Trust, and \$3,629 in developer funds were added to this project via the Fiscal Year 2018 CIP Year-End Action. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Blk Mtn Ranch Dev Agreement	400245	8,886	35,711	-	-	-	-	-	-	-	-	44,598
CIP Contributions from General Fund	400265	14	16,515	-	-	-	-	-	-	-	-	16,530
EGF CIP Fund 1/3	200110	-	147,897	-	-	-	-	-	-	-	-	147,897
Penasquitos East Trust	400192	-	599,371	-	-	-	-	-	-	-	-	599,371
Penasquitos East-Pk Dev Fund	400106	-	147,913	-	-	-	-	-	-	-	-	147,913
PV Est-Other P & R Facilities	400221	-	17,629	-	-	-	-	-	-	-	-	17,629
Rancho Penasquitos FBA	400083	349,320	524,920	-	-	-	-	-	-	-	-	874,241
Total		\$ 358,221	\$ 1,669,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,028,182

Parks & Recreation

Sage Canyon NP Concession Bldg-Develop / S16035

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a new concession building within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. The project cost and construction schedule to be determined after engineer's estimate has been completed by design consultant.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. \$331,771 of Carmel Valley Facilities Benefit Assessment (FBA) was received in Fiscal Year 2019, per the Carmel Valley Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 146,786	\$ 1,096,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,243,563
Carmel Valley Development Impact Fee	400855	-	66,936	-	-	-	-	-	-	-	-	66,936
Total		\$ 146,786	\$ 1,163,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,310,500

Parks & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District:	6	Priority Score:	19
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf-ed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019. \$100,000 in Recreation Center Funds were added to this project via the Fiscal Year 2018 Year-End CIP Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 1,157,880	\$ 2,044,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
HOURLASS FIELD RECREATION CENTER	200758	-	100,000	-	-	-	-	-	-	-	-	100,000
Mira Mesa - FBA	400085	-	2,734,737	-	-	-	-	-	-	-	-	2,734,737
Total		\$ 1,157,880	\$ 4,878,805	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,036,686

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.00	1.03	1.03	1.03	1.03
Parks & Recreation - GENERAL FUND	Total Impact \$	-	58,115	124,425	126,282	128,350

Parks & Recreation

San Ysidro Community Park ADA Improvements / S15033

Parks - Community

Council District:	8	Priority Score:	68
Community Planning:	San Ysidro	Priority Category:	High
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2019		619-533-5301
Improvement Type:	Betterment		smahmalji@sanidiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play area and paths of travel at San Ysidro Community Park to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA improvements to comply with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 561,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 561,000
Otay Mesa South-Major District	400072	159,710	-	-	-	-	-	-	-	-	-	159,710
San Ysidro Urban Comm	400126	142,599	7,400	-	-	-	-	-	-	-	-	150,000
Total		\$ 863,309	\$ 7,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 870,710

Parks & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District:	7	Priority Score:	69
Community Planning:	C28 Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oriqat, Mahmoud
Duration:	2007 - 2024		619-533-5232
Improvement Type:	Betterment		morigat@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Project is currently awaiting approval of a mitigation site. Construction was anticipated in Fiscal Year 2014, but mitigation was required in order to meet permit requirements. Construction is anticipated to begin after the mitigation site has been approved and funding has been identified for the construction phase.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$50,000 in General Fund to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 41,786	\$ 57,126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,912
Deferred Maintenance Revenue 2012A-Project	400848	15,087	-	-	-	-	-	-	-	-	-	15,087
First SD River Imp. Project CIP Fund	200054	271,191	-	-	-	-	-	-	-	-	-	271,191
First SD River Imp. Project MAD Fund	200053	111,323	42,485	-	-	-	-	-	-	-	-	153,808
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	550,000	550,000
Total		\$ 439,388	\$ 99,611	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000	\$ 1,089,000

Parks & Recreation

Silver Wing Pk Ballfield Lighting - Ph 2 / S16051

Parks - Neighborhood

Council District:	8	Priority Score:	71
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of ball field lighting and Americans with Disabilities Act (ADA) access upgrades within the existing 13-acre Silver Wing Neighborhood Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth and bring the park facilities into compliance with ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2017 and Phase II construction of the sports field lighting is estimated to be completed in Fiscal Year 2019.

Summary of Project Changes: \$435,000 in Community Development Block Grant (CDBG) Federal funding was allocated to this project in Fiscal Year 2018. No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 543,732	\$ 136,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 679,951
Grant Fund - Federal	600000	435,000	-	-	-	-	-	-	-	-	-	435,000
Montgomery/Waller-Major Dist	400069	27,808	-	-	-	-	-	-	-	-	-	27,808
Total		\$ 1,006,540	\$ 136,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,142,759

Parks & Recreation

Skyline Hills Comm Pk Security Lighting Upgrades / S16021

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	58
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Skyline Hills Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Parks and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City’s General Plan.

Schedule: This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2019.

Summary of Project Changes: Total project cost has increased by \$70,000 due to increases in construction costs. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 33,282	\$ 116,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Infrastructure Fund	100012	-	-	70,000	-	-	-	-	-	-	-	70,000
Total		\$ 33,282	\$ 116,717	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000

Parks & Recreation

Skyline Hills Community Park ADA Improve / S15038

Parks - Community

Council District:	4	Priority Score:	62
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2021		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel at Skyline Hills Community Park to comply with Americans with Disabilities Act (ADA) and accessibility guidelines. A picnic shelter will also be added to this location. The restroom in the recreation center will also be upgraded to comply with ADA.

Justification: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction is anticipated to begin and be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, \$106,808 of General Fund funding was de-appropriated for priority/emergency project and was replaced with commercial paper. \$1.4 million of State grant dollars for park improvements tied to affordable housing was added to this project in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358
CIP Contributions from General Fund	400265	157,511	980,146	-	-	-	-	-	-	-	-	1,137,657
GENERAL FUND COMMERCIAL PAPER NOTES	400869	-	106,808	-	-	-	-	-	-	-	-	106,808
Grant Fund - State	600001	-	1,480,650	-	-	-	-	-	-	-	-	1,480,650
Skyline Hills - Major District	400066	7,729	-	-	-	-	-	-	-	-	-	7,729
Skyline/Paradise Urb Comm	400119	126,650	-	-	-	-	-	-	-	-	-	126,650
Total		\$ 292,249	\$ 2,567,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,859,854

Parks & Recreation

Solana Highlands NP-Comfort Station Development / S16032

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a 1,200 square foot prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan (GDP) amendment began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Design is anticipated to begin in Fiscal Year 2019 and be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project description and schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 44,631	\$ 1,605,634	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650,266
Total		\$ 44,631	\$ 1,605,634	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650,266

Parks & Recreation

Southcrest Trails 252 Corr Park Imp-Ph2 / S01071

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	59
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2009 - 2021		619-533-7138
Improvement Type:	New		brand@civicsd.com

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in a park deficient area.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Plant establishment and site amenity maintenance periods will extend to Fiscal Year 2021.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 47,515	\$ 2,484	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
SC/TE T1 Bonds 2007B	400309	1,898,682	443,587	-	-	-	-	-	-	-	-	2,342,270
SC-RDA Contribution to CIP Fund	200353	299,683	317	-	-	-	-	-	-	-	-	300,000
Total		\$ 2,245,881	\$ 446,388	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,692,270

Parks & Recreation

Southeastern Mini Park Improvements / L16000

Parks - Mini Parks

Council District:	8	Priority Score:	57
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2023		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park (formerly S15032 Gamma Street Mini-Park ADA Improvements)) to make each Americans with Disabilities Act (ADA) accessible.

Justification: The improvements are necessary to meet accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design for Gamma Street Mini Park Improvements began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Designs for Island Avenue, Clay Avenue and J Street began in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2019. Construction for all four locations are contingent upon identification of funding.

Summary of Project Changes: \$160,000 in EDCO Community funding and \$650,548 in Southeastern San Diego Urban Community Development Impact Fee funding has been allocated to this project in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 574,227	\$ 345,772	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ 1,220,000
Grant Fund - Federal	600000	-	-	-	-	3,190,452	-	-	-	-	-	3,190,452
S.E. San Diego Urban Comm	400120	220,721	879,826	-	-	-	-	-	-	-	-	1,100,548
Total		\$ 794,949	\$ 1,225,598	\$ -	\$ -	\$ 3,265,452	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ 5,511,000

Parks & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

Parks - Open Space

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2016 - 2024		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. A five-year mitigation and monitoring began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021. Phase II design was completed in Fiscal Year 2018. Phase II construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. The five-year maintenance and monitoring period for Phase II is scheduled to be completed in Fiscal Year 2024.

Summary of Project Changes: \$800,000 from the San Diego Regional Parks Improvement fund was added to this project from fund balance and L14005 Sunset Cliffs Park Drainage Improvements via City Council. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 89,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,001
Grant Fund - State	600001	800,000	-	-	-	-	-	-	-	-	-	800,000
San Diego Regional Parks Improvement Fund	200391	1,769,740	770,936	-	-	-	-	-	-	-	-	2,540,676
Sunset Cliffs Natural Park	200463	360,997	8,615	-	-	-	-	-	-	-	-	369,613
Total		\$ 3,019,738	\$ 779,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,799,290

Parks & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	66
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2015 - 2022		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park, Hillside section, including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I includes the removal of 4 existing homes located in the Sunset Cliffs Natural Park, the restoration and re-vegetation of these areas, ADA parking, and the inclusion of trails and look outs per the community master plan. Phase II includes the evaluation of the drainage within the Sunset Cliffs Natural Park and the implementation of a complete drainage system.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment for Phase I began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Design for Phase II began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction of Phase I and Phase II is contingent upon identification of funding.

Summary of Project Changes: Additional funds are projected for Fiscal Year 2020 as scope is identified. The project schedule was updated for Fiscal Year 2019. \$841,753 was de-appropriated from L14005 Sunset Cliffs Park Drainage Improvements in Fiscal Year 2018 and transferred to AGF00006 Coastal Erosion and Access and L16001 Sunset Cliffs Natural Park Hillside Improvement Preservation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 930,125	\$ 228,121	\$ -	\$ -	\$ 400,000	\$ -	\$ 1,000,000	\$ 600,000	\$ -	\$ -	\$ 3,158,246
Sunset Cliffs Natural Park	200463	456,000	-	-	-	-	-	-	-	-	-	456,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,000,000	6,000,000
Total		\$ 1,386,125	\$ 228,121	\$ -	\$ -	\$ 400,000	\$ -	\$ 1,000,000	\$ 600,000	\$ -	\$ 6,000,000	\$ 9,614,246

Parks & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	47
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Underfunded	Contact Information:	Sirois, Paul
Duration:	2013 - 2018		619-685-1307
Improvement Type:	Betterment		psirois@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. It will be going to the North Park Planning Group for community input in Fiscal Year 2019. Design and construction will be scheduled as additional funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 13,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,692
North Park MAD Fund	200063	34,139	27,168	-	-	-	-	-	-	-	-	61,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,225,000	1,225,000
Total		\$ 47,831	\$ 27,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000	\$ 1,300,000

Parks & Recreation

Taft Joint Use Facility Development / S15026

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Serra Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2015 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sanidiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Junior High School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been changed for Fiscal Year 2019. \$472,546 in unidentified funding has been added to this project due to an increase in construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 556,953	\$ 2,797,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Serra Mesa - Urban Community	400132	-	100,000	-	-	-	-	-	-	-	-	100,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	472,546	472,546
Total		\$ 556,953	\$ 2,897,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 472,546	\$ 3,927,146

Parks & Recreation

Talmadge Historic Gates / L12001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	55
Community Planning:	Mid-City: Kensington # Talmadge	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Qasem, Labib
Duration:	2012 - 2020		619-533-6670
Improvement Type:	Replacement		lqasem@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of a new gate along the sidewalk in the Talmadge neighborhood at Estrella Avenue south of Monroe Avenue.

Justification: The neighborhood of Talmadge is defined by historic gates located in the sidewalks. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates and installation of a new gate at Estrella Avenue south of Monroe Avenue.

Operating Budget Impact: Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. The project's construction was extended to cover the needed additional work items. The warranty period for this project will be completed in Fiscal Year 2019.

Summary of Project Changes: This project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 10,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,625
Talmadge CIP Fund	200077	120,794	-	-	-	-	-	-	-	-	-	120,794
Talmadge MAD Fund	200076	290,107	32,198	-	-	-	-	-	-	-	-	322,306
Total		\$ 421,527	\$ 32,198	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 453,726

Parks & Recreation

Talmadge Traffic Calming Infrastructure / S17001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	53
Community Planning:	Mid-City: Kensington # Talmadge	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Sirois, Paul
Duration:	2018 - 2022		619-533-4615
Improvement Type:	Betterment		jdiab@saniego.gov

Description: This project provides for the design, installation and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District boundaries.

Justification: The Talmadge Maintenance Assessment District (MAD) Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

Operating Budget Impact: The Talmadge MAD will fund any maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary drawings and a traffic feasibility study have been completed. This project is on hold until further funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. \$20,000 in MAD funding will be allocated to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Talmadge MAD Fund	200076	\$ 23,889	\$ 236,110	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,119,993	1,119,993
Total		\$ 23,889	\$ 236,110	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,119,993	\$ 1,399,993

Parks & Recreation

Tierrasanta Sports Field Lighting Phase II / S18004

Parks - Community

Council District:	7	Priority Score:	91
Community Planning:	Tierrasanta	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2018 - 2020		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of Little League sports field lighting standards for the multi-purpose sports fields at Tierrasanta Community Park

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 with construction being complete in Fiscal Year 2019.

Summary of Project Changes: This is a new project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated						Future FY	Unidentified Funding	Project Total
					FY 2019	FY 2020	FY 2021	FY 2022	FY 2023				
CIP Contributions from General Fund	400265	\$ -	\$ 69,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 69,000
Tierrasanta - DIF	400098	29,601	111,253	-	-	-	-	-	-	-	-	-	140,855
Total		\$ 29,601	\$ 180,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 209,855

Parks & Recreation

Torrey Highlands Community ID & Enhance / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	Priority Score:	32
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2013 - 2019		619-533-5120
Improvement Type:	New		bjohnson@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands MAD Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary engineering were completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. The warranty period was extended due to additional parts that had to be ordered and installed by the construction contractor at the end of construction. The project is anticipated to close out in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Torrey Highlands MAD Fund	200074	\$ 343,303	\$ 31,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
Total		\$ 343,303	\$ 31,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000

Parks & Recreation

Torrey Highlands NP Upgrades / S16036

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.5-acre additional parking area and one new shade structure with four benches.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to start in Fiscal Year 2020 and will be completed in Fiscal Year 2021.

Summary of Project Changes: The total unidentified fund has decreased by \$213,294 due to changes in the project scope. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 47,308	\$ 715,907	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 763,216
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	21,784	21,784
Total		\$ 47,308	\$ 715,907	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	21,784	\$ 785,000

Parks & Recreation

Torrey Highlands Park Play Area Upgrades / S11020

Parks - Neighborhood

Council District:	1	Priority Score:	90
Community Planning:	Carmel Valley	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2011 - 2019		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessibility upgrades to existing comfort station.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. This project will be in warranty phase through Fiscal Year 2019.

Summary of Project Changes: This project has ongoing legal issues and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 602,326	\$ 2,103	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 604,430
Carmel Valley Development Impact Fee	400855	338,305	-	-	-	-	-	-	-	-	-	338,305
Total		\$ 940,631	\$ 2,103	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 942,735

Parks & Recreation

Torrey Meadows Neighborhood Park / S00651

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2011 - 2020		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands. Proposed improvements include a multi-purpose turf field, half-court basketball court, children’s play areas, walkways, landscaping, drainage, security lighting, comfort station and Americans with Disabilities Act (ADA) accessibility improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is complete. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 7,863,630	\$ 59,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755
Total		\$ 7,863,630	\$ 59,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.95	0.95	0.95	0.95	0.95
Parks & Recreation - GENERAL FUND	Total Impact \$	113,590	115,211	117,103	117,107	117,103

Parks & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District:	1	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Shelly Stowell
Duration:	2010 - 2024		858-581-7867
Improvement Type:	Betterment		sstowell@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 73,197	\$ 933,931	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,007,129
Total		\$ 73,197	\$ 933,931	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,007,129

Parks & Recreation

TP South Golf Course Imp Renovation / S18002

Golf Courses

Council District:	1	Priority Score:	26
Community Planning:	University	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2022		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: The project provides for the upgrade to the irrigation system, turf renovation, redesign of tee boxes and bunkers, cart path addition, and addresses deferred golf course maintenance needs.

Justification: The project will enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. Improvements are needed in advance of the 2021 U.S. Open Tournament.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Torrey Pines Golf Course CIP Fund	700045	15,189,677	1,810,322	-	-	-	-	-	-	-	-	17,000,000
Total		\$ 15,189,677	\$ 1,960,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,150,000

Parks & Recreation

Tubman Charter School JU Improvements / S13000

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	31
Community Planning:	College Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2013 - 2021		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Preparation of construction documents and construction of the joint use facility will be carried out by San Diego Unified School District (SDUSD). Design is anticipated to begin in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

Summary of Project Changes: The City is proposing to reimburse SDUSD \$1.2 million for the construction of the facility per the terms of a joint use agreement currently in negotiation. In Fiscal Year 2018, City Council appropriated \$74,000 in Development Impact Fees to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 118,955	\$ 1,285,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,404,000
Total		\$ 118,955	\$ 1,285,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,404,000

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.15	0.15	0.15
Parks & Recreation - GENERAL FUND	Total Impact \$ -	-	21,912	22,438	22,707

Parks & Recreation

University Village Park Tot Lot / S13005

Parks - Neighborhood

Council District:	1	Priority Score:	25
Community Planning:	University	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2014 - 2019		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for a new children's play area where no playground currently exists. The new play area would be geared toward children between two and five years of age, including path of travel accessibility improvements. This project will also provide a new Americans with Disabilities Act (ADA) accessible picnic table and drinking fountain.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Project is in warranty through Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, City Council deappropriated \$150,000 of Antenna Lease Revenue from this project. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 135,354	\$ 14,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
PFFA Lease Revenue Bonds 2015B-Project	400860	150,000	-	-	-	-	-	-	-	-	-	150,000
Pk/Rec Bldg Permit Fee Dist-B	400074	253	-	-	-	-	-	-	-	-	-	253
University City So.-Urban Comm	400134	395,000	-	-	-	-	-	-	-	-	-	395,000
Total		\$ 680,607	\$ 14,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 695,253

Parks & Recreation

La Paz Mini Park / S11103

Parks - Mini Parks

Council District:	4	Priority Score:	61
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2015 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with recommendations of the Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction will begin when funding has been identified.

Summary of Project Changes: The project was renamed La Paz Mini Park and was formerly published as Valencia Park Acquisition & Development. \$588,033 in Development Impact Fees was added to this project via the Fiscal Year 2018 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,496
Encanto Neighborhoods DIF	400864	-	939,020	-	-	-	-	-	-	-	-	939,020
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	381,467	696,532	-	-	-	-	-	-	-	-	1,078,000
Valencia Park - Major District	400065	8,489	-	-	-	-	-	-	-	-	-	8,489
Total		\$ 619,318	\$ 1,635,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,254,870

Operating Budget Impact

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.19	0.19	0.19
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	21,720	22,382	22,727

Parks & Recreation

Villa Monserate Neighborhood Park Upgrades / S16048

Parks - Neighborhood

Council District:	7	Priority Score:	58
Community Planning:	Tierrasanta	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	Replacement		smahmalji@san Diego.gov

Description: This project provides for the design and construction of an expansion to the existing park by upgrading the two children's play areas and associated path of travel to meet accessibility requirements and providing a picnic shelter to expand the park use.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction will begin when funding has been identified.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$201,219 in Lusk-General Traffic Improvements Developer funding to this project. Unidentified funding has decreased by \$830,583 in Fiscal Year 2019, due to revised preliminary cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Lusk-Gen'l Traffic Imprvmts	400211	\$ -	\$ 201,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,219
Tierrasanta - DIF	400098	188,477	601,422	-	-	-	-	-	-	-	-	789,900
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	434,517	434,517
Total		\$ 188,477	\$ 802,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 434,517	\$ 1,425,636

Parks & Recreation

Wangenheim Joint Use Facility / S15007

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	59
Community Planning:	Mira Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction to expand the existing joint use facility by an approximately 4.0 acres at Wagenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines. Facility may include a comfort station if desired by the community.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction documents are anticipated to be completed in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 924,310	\$ 4,718,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,643,211
Total		\$ 924,310	\$ 4,718,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,643,211

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.32	0.32	0.32
Parks & Recreation - GENERAL FUND	Total Impact \$ -	-	40,409	41,528	42,105

Parks & Recreation

Waldo Waterman Park / S00760

Parks - Mini Parks

Council District:	3	Priority Score:	52
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2006 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. The scope of work includes demolition, grading, seat walls, retaining walls, fencing, paving, planting, irrigation, lighting, electrical, drainage, signage, and ADA improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2018, City council appropriated \$50,000 in San Diego Park District Number 3 funds to this project. The project was to be renamed to Waldo Waterman Park and was previously published as West Maple Canyon MP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Balboa Park West-Major Dist	400054	\$ 295,964	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 295,964
San Diego Park Dist. No 3	400305	217,020	7,979	-	-	-	-	-	-	-	-	225,000
Uptown Urban Comm	400121	745,000	-	-	-	-	-	-	-	-	-	745,000
Total		\$ 1,257,984	\$ 7,979	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,265,964

Parks & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2007 - 2023		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turfed areas, and natural vegetation.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. A five-year vegetation maintenance and monitoring period began January 2017 and will extend until January 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. \$50,000 in Environmental Growth Fund 2/3 was transferred to this project from S00673 Charles Lewis III Memorial Park via the Fiscal Year 2018 Year-End CIP Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 437,639	\$ 2,035	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 439,675
Environmental Growth 2/3 Fund	200109	287,402	50,000	-	-	-	-	-	-	-	-	337,402
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,634	-	-	-	-	-	-	-	-	-	1,126,634
PFFA Lease Revenue Bonds 2015A-Projects	400859	374,151	-	-	-	-	-	-	-	-	-	374,151
PFFA Lease Revenue Bonds 2015B-Project	400860	162,916	-	-	-	-	-	-	-	-	-	162,916
Total		\$ 3,478,743	\$ 52,035	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,530,779

Parks & Recreation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Torrey Highlands NP Upgrades / S16036	\$ 785,000	\$ 21,784	2.8 %	This project provides for the design and construction of new park amenities. Funds needed for revised scope of work and construction have not yet been identified.
Junipero Serra Museum ADA Improvements / S15034	\$ 3,296,694	\$ 296,694	9.0 %	This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. Construction is unfunded.
Taft Joint Use Facility Development / S15026	\$ 3,927,146	\$ 472,546	12.0 %	This project provides for the design and construction of a joint-use facility at Taft Junior High School. Construction is unfunded.
Hickman Fields Athletic Area / S00751	\$ 9,560,312	\$ 2,720,417	28.5 %	This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas, and comfort stations/concession stands, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area. Phase II is unfunded.
Villa Monserate Neighborhood Park Upgrades / S16048	\$ 1,425,636	\$ 434,517	30.5 %	This project provides for the replacement of children's play equipment and ADA accessibility upgrades. Funding has not been identified for construction.
Egger/South Bay Community Park ADA Improvements / S15031	\$ 2,439,886	\$ 779,886	32.0 %	This project provides for the design and construction of Americans with Disability Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with federal and State accessibility requirements. Construction is unfunded.
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	\$ 3,365,544	\$ 1,228,417	36.5 %	This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. A portion of construction is currently unfunded.
Canon Street Pocket Park / S16047	\$ 1,390,000	\$ 550,000	39.6 %	This project provides for the design and construction of a pocket park, approximately 0.75 acre, and will provide park amenities such a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs. A portion of construction is unidentified.
Rolando Joint Use Facility Development / S15029	\$ 2,250,000	\$ 1,030,000	45.8 %	This project provides for the design and construction of a joint use facility at Rolando Park Elementary. Construction is unfunded.
Mohnike Adobe and Barn Restoration / S13008	\$ 3,397,000	\$ 1,583,973	46.6 %	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Peñasquitos Equestrian Center on the eastern end of the Los Peñasquitos Canyon Preserve. Construction phase is currently unfunded.
SD River Dredging Qualcomm Way to SR163 / S00606	\$ 1,089,000	\$ 550,000	50.5 %	This project provides for removal of a small island of sediment within the San Diego River. The unidentified funding is needed for construction of this project.
Sunset Cliffs Park Drainage Improvements / L14005	\$ 9,614,246	\$ 6,000,000	62.4 %	This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I and Phase II of construction is unfunded. The unidentified amount is subject to change depending upon completion of design and input from the community.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
MB GC Clubhouse Demo/Prtbl Building Instl / S01090	\$ 4,211,652	\$ 2,811,652	66.8 %	This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and new clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course. A portion of construction funding is unidentified.
Canyon Hills Resource Park Improvements / S15006	\$ 6,173,502	\$ 4,454,932	72.2 %	This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping. Construction will be scheduled when funding is identified.
Olive Grove Community Park ADA Improve / S15028	\$ 1,617,849	\$ 1,170,000	72.3 %	This project provides for the design and construction of Americans with Disability Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
Talmadge Traffic Calming Infrastructure / S17001	\$ 1,399,993	\$ 1,119,993	80.0 %	This project provides for the design, installation and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District boundaries. Construction funding is currently unidentified.
Golf Course Drive Improvements / S15040	\$ 6,141,163	\$ 5,050,000	82.2 %	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
NTC Aquatic Center / S10000	\$ 9,486,726	\$ 8,000,000	84.3 %	This project provides for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements. Design is currently unfunded.
Beyer Park Development / S00752	\$ 12,288,000	\$ 11,149,427	90.7 %	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Switzer Canyon Bridge Enhancement Prog / S10054	\$ 1,300,000	\$ 1,225,000	94.2 %	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.
Los Penasquitos Cyn Preserve STri Restor / S13014	\$ 1,952,999	\$ 1,865,540	95.5 %	This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve. Construction is unfunded
Total		\$ 52,514,778		



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Police



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The San Diego Police Department serves over 1.4 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from ten area commands located throughout the City. For policing purposes, the City is divided into 19 service areas and 123 neighborhoods.

The following ten area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, Traffic Division, and Western Division. The two largest area command facilities are Central Division and Mid-City Division, which provide service to 9.7 square miles and 12.8 square miles, respectively. The Northeastern Division covers 103.8 square miles, the largest single area in the City. The Capital Improvement Program plays an important role in addressing the Police Department's facility needs.

2018 CIP Accomplishments

In Fiscal Year 2018, the Police Department accomplished the following:

- Completed parking lot resurfacing projects at: Eastern, Traffic, Southeastern, Northwestern, Southern, Canine, Northern, Northeastern, Mid-City, and Western Divisions.
- Completed emergency generator switch gear replacement at three area stations: Western, Northern, and Eastern.
- Completed construction of the initial phase of the Police Range Refurbishment Project, which included Americans with Disabilities Act (ADA) improvements to restrooms, walkways, and disabled parking spaces; drainage improvements; underground of all utilities; public restroom; and construction of a new trash collection area.
- Completed installation and configuration of the hardware and delivery of the software for the Computer Aided Dispatch System Replacement Project.
- Completed the Enterprise Radio/Phone Logger project.
- Completed Phase II of the feasibility study for a new permanent Traffic Division.
- Completed air conditioning unit replacement at five area stations: Western, Northeastern, Air Support, Headquarters and Central.
- Completed parking lot lighting replacement at two area stations: Mid-City and Western.
- Completed construction of an ADA accessible sidewalk at the Western Division.

2019 CIP Goals

In Fiscal Year 2019, the Police Department anticipates accomplishing the following:

- Completion of design and initiation of construction for the Police Range Refurbishment Project Phase II.
- Completion of Police and Fire-Rescue Training Facility joint feasibility study.



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Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
CAD System Replacement Project / S13100	\$ 8,254,821	\$ -	\$ -	\$ 8,254,821
Police 911 Call Manager / S15024	1,230,275	-	-	1,230,275
Police HQs CoGeneration Repower Project / S10131	1,933,085	-	-	1,933,085
Police Range Refurbishment Phase II / S18005	9,100,000	-	-	9,100,000
Police Range Refurbishment / S10118	2,247,864	-	150,000	2,397,864
Total	\$ 22,766,045	\$ -	\$ 150,000	\$ 22,916,045

Police

CAD System Replacement Project / S13100

Intangible Assets # Information Tech

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Chen, Steve
Duration:	2013 - 2019		619-533-5762
Improvement Type:	Replacement		schen@pd.sandiego.gov

Description: This project provides for the replacement of the Police Department Computer Aided Dispatch (CAD) system that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past 25 years, the CAD system has been modified numerous times, and technical support for the aging system has become difficult to acquire and has become increasingly expensive.

Operating Budget Impact: Non-personnel expenditures for maintenance are projected to be \$922,000 in Fiscal Year 2019 and increase to \$999,000 by Fiscal Year 2023. Maintenance will be funded through the Police Department operating budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2013. The configuration and implementation began in Fiscal Year 2016, with project completion scheduled in Fiscal Year 2019.

Summary of Project Changes: The Operating Budget Impact has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 6,041,239	\$ 139,658	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,180,898
CIP Lease Financing	200724	1,669,941	403,981	-	-	-	-	-	-	-	-	2,073,923
Total		\$ 7,711,180	\$ 543,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,254,821

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Police - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
Police - GENERAL FUND	Total Impact \$ 922,076	930,000	939,000	967,000	999,000

Police

Police 911 Call Manager / S15024

Bldg - Pub Safety - Police Fac / Struct

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Chen, Steve
Duration:	2015 - 2019		619-533-5762
Improvement Type:	Replacement		schen@pd.sandiego.gov

Description: The Police 9-1-1 Call Manager is the phone system used by the Police Department to receive 9-1-1 and non-emergency calls from the public.

Justification: The Police Department currently uses an older version of the VESTA/9-1-1 Call Manager system that is based on the unsupported Windows XP operating system. It is critical that this system be replaced with a system that is Windows 7 compatible.

Operating Budget Impact: Non-personnel expenditure for the main 9-1-1 Call manager were removed for Fiscal Year 2019 and beyond and will be paid by the State of California.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015. The main 9-1-1 Call Manager was accepted and completed in Fiscal Year 2017. The Vesta 9-1-1 system for the Backup Dispatch Center is scheduled for installation and completion in Fiscal Year 2019.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total	
CIP Contributions from General Fund	400265	\$ 1,230,275	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ 1,230,275
Total		\$ 1,230,275	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ -	-	\$ 1,230,275

Police

Police HQs CoGeneration Repower Project / S10131

Bldg - Pub Safety - Police Fac / Struct

Council District:	3	Priority Score:	78
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Meinhardt, Cynthia
Duration:	2014 - 2019		619-533-5259
Improvement Type:	New		cmeinhardt@sandiego.gov

Description: This project will replace existing chiller system components necessary to provide for system reliability. The Co-generation equipment will be removed and the existing chillers will be replaced with high efficiency screw chillers. In addition, the existing cooling towers will be replaced to ensure the cooling loads required for the Police Headquarters are met.

Justification: This project will provide the facility with a more reliable system.

Operating Budget Impact: The equipment will be maintained by City staff. Associated maintenance expenses are estimated to not exceed \$15,000, annually and will be absorbed with the current operating budget.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction was completed in Fiscal Year 2018. The project's warranty phase began in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. The Operating Impact has been updated for Fiscal Year 2023.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 1,231,914	\$ 1,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,233,085
Tow Dispatch Computer Interface Fund	200312	682,125	17,874	-	-	-	-	-	-	-	-	700,000
Total		\$ 1,914,039	\$ 19,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,933,085

Police

Police Range Refurbishment / S10118

Bldg - Pub Safety - Police Fac / Struct

Council District:	9	Priority Score:	81
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Freiha, George
Duration:	2011 - 2019		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: Phase I of this project will include improvements, such as ADA restrooms, path of travel, sewer, and gas and electric utility improvements.

Justification: This project will provide for the refurbishment of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Construction of Phase I started and completed in Fiscal Year 2018. The warranty phase of this project will be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$126,090 in deferred capital bond funding and \$23,910 of General Fund funding due to a change in the scope of work. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	\$ 822,374	\$ 489	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 822,864
Capital Outlay Fund	400002	45,711	-	-	-	-	-	-	-	-	-	45,711
CIP Contributions from General Fund	400265	209,959	4,994	-	23,910	-	-	-	-	-	-	238,863
Deferred Maint Revenue 2009A-Project	400624	10,924	-	-	-	-	-	-	-	-	-	10,924
Deferred Maintenance Revenue 2012A-Project	400848	74,592	-	-	-	-	-	-	-	-	-	74,592
PFFA Lease Revenue Bonds 2015A-Projects	400859	406,089	-	-	41,198	-	-	-	-	-	-	447,287
PFFA Lease Revenue Bonds 2015B-Project	400860	602,950	-	-	84,892	-	-	-	-	-	-	687,842
Tow Dispatch Computer Interface Fund	200312	69,778	-	-	-	-	-	-	-	-	-	69,778
Total		\$ 2,242,380	\$ 5,483	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,397,864

Police

Police Range Refurbishment Phase II / S18005

Bldg - Pub Safety - Police Fac / Struct

Council District:	9	Priority Score:	62
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Freiha, George
Duration:	2018 - 2022		619-533-7449
Improvement Type:	Betterment		gfreiha@sandiego.gov

Description: This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems and other needed improvements throughout the facility.

Justification: This project will enhance safety and provide usability as a training academy for the San Diego Police, multiple enforcement agencies and is also open to the public through the Revolver Club.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Due to lack of funding, this project was put on hold. Updating the design of this project began in Fiscal Year 2018 and anticipated to be completed in Fiscal Year 2019. Construction of Phase II is anticipated to begin in Fiscal Year 2020. Construction is anticipated to be completed at the end of Fiscal Year 2020.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019. In Fiscal Year 2018, City Council appropriated \$9.10 million in tobacco bond proceeds to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
SDTFC Series 2018C Tax Exempt	400868	\$ 35,397	\$ 9,064,602	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,100,000
Total		\$ 35,397	\$ 9,064,602	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,100,000

Public Utilities



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The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 171 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls. The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area; stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is launching proven innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20-year cost effective, integrated water and wastewater capital improvement program. The program is designated to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water using water purification technology.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, commercial paper financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

2018 CIP Accomplishments

As of June 30, 2018, the Department awarded 33.44 miles of water mains and completed the replacement and rehabilitation of 39.94 miles of sewer mains. The Department has also televised 61.1 miles of sewer mains as of June 30, 2018. To date, over 2,070 miles of sewer mains have been assessed and more than 785 miles have been identified for replacement or rehabilitation.

The Public Utilities Department, in cooperation with the Public Works Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments occurred in Fiscal Year 2018:

- Construction began on the 30th Street Pipeline Replacement, which consists of the replacement of 16,500 linear feet of the 30th Street cast iron pipeline in the Greater North Park and Golden Hill communities. The construction is anticipated to be completed by June 2020.

- Construction began on the Mid-City Pipeline Phase 2A, which consist of the installation of 820 feet of 66-inch steel pipeline from the 69th & Mohawk Pump Station to the intersection of 68th Street and El Cajon Boulevard. This project is in the Navajo, College Area, and Mid-City communities and is anticipated to be completed by April 2019.
- Construction began on the Soledad Pump Station Upgrade, which consist of building improvements, pump installation and replacement, motor replacements, and electrical upgrades. The pump station is in the La Jolla community and is anticipated to be completed by February 2020.
- Construction began on the La Jolla Country Club Reservoir Project in the La Jolla Community. This project will replace the existing 500,000 gallon reservoir with a new 880,000 gallon concrete rectangular reservoir. The Pump Station will be upgraded with three new pumps that will be able to provide over 3 million gallons per day. The construction is anticipated to be completed by November 2019.
- Construction began on the Sewer and Water Group Job 764A, which consists of the replacement of 8,302 linear feet of sewer mains and 5,709 linear feet of water mains in the Peninsula community.
- Construction began on the Sewer Pump Station No. 2 Power Reliability & Surge Protection Project. This project will improve power reliability and provide standby power at the Pump Station, thus protecting against surges during outages and ultimately preventing sewage spills. The project is anticipated to be completed by December 2021.
- Construction was completed on the SBWRP Demineralization Project, which consisted of the relocation of two trailer mounted Electrodialysis Reversal units from North City Water Reclamation Plant to the South Bay Reclamation Plant to reduce Chloride and overall Total Dissolved Solids in the reclaimed water. This project was in the Tijuana River Valley community.
- Construction was completed on the Pump Station 65 Capacity Upgrade, which consisted of the replacement of two 400 HP motors with two new 500 HP motors and adding one new 500 HP motor and pump, all controlled by variable speed drives. It also included the modification of the wet well and removal of two 150 HP motors and pumps. This project was in the Torrey Pines community.
- Construction was completed on the Sewer and Water Group Job 815, which consisted of the replacement of 5,496 linear feet and rehabilitation of 351 linear feet of existing sewer mains, as well as the replacement of 810 linear feet of water mains in the Mission Beach and Mission Bay Park areas.
- Construction was completed on the False Bay RR Trunk Sewer Project, which consisted of the relocation and encasement of existing 30" sewer main under the railroad tracks along Morena Blvd. at Littlefield St., and the replacement of existing 8" sewer main under the railroad tracks along Morena Blvd, and Knoxville St. with a new 18" sewer in a 30-inch steel encasement. This project was in the Clairemont Mesa community.

Pure Water:

- A majority of the design phase was completed for Phase 1 of the Pure Water Project.
- Finalization of the phase 1 designs and obtain necessary permits from Development Services Department (DSD).
- The Pure Water Program Environmental Impact Report for Phase 1 was adopted by City Council.
- Construction management services for Phase 1 of Pure Water were awarded in FY 2018.
- The Title 22 Engineering Report (required to obtain Division of Drinking Water approval) was finalized in June 2018.
- The application for the NPDES Permit for Miramar Reservoir was submitted to the Regional Board in May 2018. The Regional Board responded in June 2018 that they found it to be complete and are in the process of writing the City's permit.

2019 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.4 million residents of San Diego, and regional wastewater treatment and disposal services for 2.5 million wastewater customers in the San Diego region.

To improve its aging infrastructure, the Public Utilities Department continues to replace and rehab about 40 sewer miles and award 35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 50-60 miles of sewer mains per fiscal year.

In Fiscal Year 2019, the Department anticipates accomplishing the following for the Pure Water:

- Begin advertisement and award of all Phase 1 Pure Water Projects and start construction
- Obtain final regulatory approval from the Division of Drinking Water and Regional Water Quality Control Board.
- Award the North City Renewable Energy Design-Build-Finance-Operate-Maintain Project.



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Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 10,921,187	\$ 11,578,813	\$ 5,000,000	\$ 27,500,000
69th & Mohawk Pump Station / S12011	15,088,594	-	-	15,088,594
Advanced Metering Infrastructure / S17008	65,787,034	1,781,864	-	67,568,898
Alvarado 2nd Extension Pipeline / S12013	4,203,986	2,500,000	46,409,056	53,113,042
Alvarado Trunk Sewer Phase IV / S15019	5,200,000	250,000	39,849,000	45,299,000
Backup Generators at SPS's, TP & EMTS / S12036	15,345,600	-	-	15,345,600
Bayview Reservoir Solar Project / S14021	1,325,000	-	-	1,325,000
Catalina 12inch Cast Iron Mains / S12008	12,480,000	-	-	12,480,000
Chollas Building / S11025	32,096,619	8,380,251	-	40,476,870
Cielo & Woodman Pump Station / S12012	2,532,000	4,146,000	-	6,678,000
Corrosion Control / AKA00001	479,784	-	-	479,784
El Monte Pipeline No 2 / S10008	2,948,000	1,000,000	5,663,558	9,611,558
EMTS Boat Dock Esplanade / S00319	518,535	500,000	1,000,000	2,018,535
Freeway Relocation / AKB00002	2,089,774	500,000	400,000	2,989,774
Groundwater Asset Development Program / ABM00001	2,677,605	150,000	2,500,000	5,327,605
Harbor Dr TS Participation Agreement / RD16001	1,791,250	3,000,000	8,631,582	13,422,832
Instrumentation and Control / AKB00007	200,000	300,000	1,850,000	2,350,000
La Jolla Scenic Drive 16inch Main / S12009	9,232,000	-	-	9,232,000
La Jolla View Reservoir / S15027	3,925,000	500,000	22,575,314	27,000,314
Large Diameter Water Transmission PPL / AKA00003	30,514,451	16,991,975	39,389,650	86,896,076
Little McGonigle Ranch Road Pipeline / S00069	6,000,000	-	-	6,000,000
Lower Otay Outlet Tower / S12018	1,000,000	990,811	-	1,990,811
Lower Otay Reservoir Emer Outlet Improve / S00044	1,179,971	-	-	1,179,971
MBC Dewatering Centrifuges Replacement / S00339	12,122,443	-	-	12,122,443
MBC Equipment Upgrades / S17013	1,200,000	1,100,000	8,140,000	10,440,000
Metropolitan System Pump Stations / ABP00002	11,193,703	500,000	1,404,808	13,098,511
Metropolitan Waste Water Department Trunk Sewers / AJB00001	14,163,126	10,374,893	8,472,334	33,010,353
Metro Treatment Plants / ABO00001	5,636,885	7,990,800	2,112,764	15,740,449
Miramar Clearwell Improvements / S11024	81,332,844	29,080,100	9,915,800	120,328,744
MOC Complex Solar Project / S14022	2,675,000	-	-	2,675,000
Montezuma/Mid-City Pipeline Phase II / S11026	8,018,200	10,000,000	13,536,800	31,555,000
Morena Pipeline / S16027	5,998,115	5,000,000	27,175,277	38,173,392
Morena Reservoir Outlet Tower Upgrade / S00041	3,980,000	-	22,520,000	26,500,000
NCWRP Improvements to 30 mgd / S17012	2,110,000	3,580,000	22,990,000	28,680,000
New 16" Water Mains (U-3) / RD15003	1,225,000	-	751,759	1,976,759
Otay 1st/2nd PPL Abandon E of Highland / S11027	6,833,390	-	-	6,833,390

Public Utilities

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
Otay 1st/2nd PPL West of Highland Avenue / S12016	4,113,051	9,700,000	15,627,449	29,440,500
Otay Second Pipeline Relocation-PA / S15016	1,834,092	3,000,000	23,210,353	28,044,445
Otay WTP Concrete Work / S11059	4,751,305	-	-	4,751,305
Pacific Beach Pipeline South (W) / S12015	23,881,583	10,491,262	5,737,598	40,110,443
Pipeline Rehabilitation / AJA00002	92,130,063	30,097,920	45,000,000	167,227,983
Point Loma Grit Processing Improvements / S00315	37,315,037	-	-	37,315,037
Pressure Reduction Facility Upgrades / AKA00002	850,000	200,000	-	1,050,000
PS2 Power Reliability & Surge Protection / S00312	24,345,232	19,950,000	28,305,568	72,600,800
PS 84 Upgrade & PS 62 Abandon / S00308	10,320,400	-	-	10,320,400
PUD SAP EHS Implementation / T18001	300,000	-	-	300,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	6,314,099	652,960	-	6,967,059
Pump Station Restorations / ABP00001	10,330,921	700,000	5,597,938	16,628,859
PURE Water Program / ALA00001	153,000,312	121,379,888	945,283,688	1,219,663,888
Recycled Water Systems Upgrades / AHC00004	2,227,586	400,000	1,050,000	3,677,586
Recycled Water Tank Modifications / S12014	1,500,000	-	-	1,500,000
SBWR Plant Demineralization / S00310	5,973,695	-	-	5,973,695
Sewer CIP Emergency Reserve / ABT00007	5,000,000	5,000,000	-	10,000,000
Sewer Main Replacements / AJA00001	234,518,370	60,600,791	123,557,970	418,677,131
South Metro Sewer Rehabilitation Ph 3B / S00317	157,506	500,000	8,557,451	9,214,957
Standpipe and Reservoir Rehabilitations / ABL00001	15,872,934	4,675,053	7,689,398	28,237,385
Tecolote Canyon Trunk Sewer Improvement / S15020	5,680,000	-	11,180,000	16,860,000
Tierrasanta (Via Dominique) Pump Station / S12040	14,653,996	600,000	-	15,253,996
University Ave Pipeline Replacement / S11021	26,000,000	-	-	26,000,000
University Heights Water Tower Seismic Retrofit / S17006	2,163,000	-	-	2,163,000
Unscheduled Projects / AJA00003	10,719,265	-	-	10,719,265
Upas St Pipeline Replacement / S11022	35,896,326	500,000	-	36,396,326
Water CIP Emergency Reserve / ABT00008	5,000,000	-	-	5,000,000
Water Department Security Upgrades / S00050	8,565,061	-	1,800,000	10,365,061
Water Main Replacements / AKB00003	250,124,789	77,121,574	185,823,418	513,069,781
Water Pump Station Restoration / ABJ00001	15,900,780	6,401,328	23,327,613	45,629,721
Water & Sewer Group Job 816 (W) / S13015	15,033,883	1,485,509	-	16,519,392
Water Treatment Plants / ABI00001	2,569,966	200,000	1,195,984	3,965,950
Wet Weather Storage Facility / S00314	2,491,626	-	4,780,501	7,272,127
Total	\$ 1,413,559,982	\$ 473,851,792	\$ 1,728,012,631	\$ 3,615,424,405

Public Utilities

30th Street Pipeline Replacement / S12010

Water - Distribution Sys - Transmission

Council District:	3 8	Priority Score:	93
Community Planning:	Greater North Park; Greater Golden Hill; Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2014 - 2022		619-533-4698
Improvement Type:	Replacement		sbose@sandiego.gov

Description: This project will replace approximately 6 miles of existing cast iron mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$5 million. Additionally, the project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 7,868,298	\$ 3,052,888	\$ 11,578,813	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,500,000
Total		\$ 7,868,298	\$ 3,052,888	\$ 11,578,813	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,500,000

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District:	4 9	Priority Score:	96
Community Planning:	College Area; Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2013 - 2020		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Pressure Zone.

Justification: This project will replace the existing 40 year old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017.

Construction began in Fiscal Year 2017 and is anticipated be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost decreased by \$3.4 million due to a lower construction bid than the original cost estimate. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$3.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 12,932,418	\$ 2,156,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,088,594
Total		\$ 12,932,418	\$ 2,156,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,088,594

Public Utilities

Advanced Metering Infrastructure / S17008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	86
Community Planning:	Citywide	Priority Category:	High
Project Status:	Continuing	Contact Information:	Bryant, David
Duration:	2017 - 2020		619-533-6967
Improvement Type:	Betterment		dbryant@sandiego.gov

Description: This project deploys Advanced Metering Infrastructure (AMI) technology to approximately 270,000 water meters citywide. This allows meters to be read electronically rather than by direct visual inspection by field staff and helps to implement the City's Climate Action Plan.

Justification: This project streamlines the collection of water meter information, provides near real time data, assists with promptly solving water usage and billing questions, and provides customers with a tool to conserve and manage their water consumption.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans, is in conformance with the City's General Plan, and helps to implement the City's Climate Action Plan.

Schedule: Pre-installation work is underway. The installation is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 11,935,930	\$ 7,800,179	\$ 534,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,270,669
Water Utility - CIP Funding Source	700010	27,431,531	18,619,392	1,247,305	-	-	-	-	-	-	-	47,298,228
Water Utility Operating Fund	700011	1,505	(1,505)	-	-	-	-	-	-	-	-	-
Total		\$ 39,368,966	\$ 26,418,067	\$ 1,781,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,568,898

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Water - Distribution Sys - Transmission

Council District:	2 3 7	Priority Score:	92
Community Planning:	Mission Valley; Mission Bay Park; Old San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2016 - 2023		619-533-4698
Improvement Type:	Expansion		sbose@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline Project is proposing to build a new 48-inch and a 30-inch main extending the existing Alvarado 2nd westerly connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd and Sea World Dr intersection. An existing 12-inch Asbestos Concrete (AC) pipe just northwest of the West Mission Bay Dr Bridge within the Pacific Beach 307 Zone will be relocated along Sea World Dr, connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. This project also includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 3.90 miles). Total length of this project is approximately 10.32 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Extension Pipeline will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado Water Treatment Plant (WTP), the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11 which currently feed those zones will greatly reduce. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Old Town San Diego, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost decreased by \$5.9 million due to revised requirements. Additionally, the project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,680,018	\$ 523,967	\$ 2,500,000	\$ -	\$ 5,000,000	\$ 20,000,000	\$ 20,000,000	\$ 1,409,056	\$ -	\$ -	\$ 53,113,042
Total		\$ 3,680,018	\$ 523,967	\$ 2,500,000	\$ -	\$ 5,000,000	\$ 20,000,000	\$ 20,000,000	\$ 1,409,056	\$ -	\$ -	\$ 53,113,042

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Wastewater - Collection Sys - Trunk Swr

Council District:	7 9	Priority Score:	84
Community Planning:	Navajo; College Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Batta-Hajjawi, Nabil
Duration:	2015 - 2024		858-614-4254
Improvement Type:	Replacement		nbatta@sanidiego.gov

Description: This project replaces and upsizes 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

Justification: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$16.4 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 3,460,890	\$ 1,739,110	\$ 250,000	\$ -	\$ 6,670,000	\$ 21,660,000	\$ 11,519,000	\$ -	\$ -	\$ -	\$ 45,299,000
Total		\$ 3,460,890	\$ 1,739,110	\$ 250,000	\$ -	\$ 6,670,000	\$ 21,660,000	\$ 11,519,000	\$ -	\$ -	\$ -	\$ 45,299,000

Public Utilities

Backup Generators at SPS's, TP & EMTS / S12036

Bldg - MWWD - Pump Stations

Council District:	1 5 8	Priority Score:	N/A
Community Planning:	University; Miramar Ranch North; Barrio Logan; Torrey Pines	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Dadachanji, Chisti
Duration:	2012 - 2019		858-654-4493
Improvement Type:	New		pdadachanji@sandiego.gov

Description: This project purchases seven generators and provides a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University, Miramar Ranch North, Barrio Logan, and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and was completed in Fiscal Year 2014. Design and construction began in Fiscal Year 2013 and were completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,717,160	\$ 19,061	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,736,222
Muni Sewer Utility - CIP Funding Source	700008	8,534,816	74,561	-	-	-	-	-	-	-	-	8,609,378
Total		\$ 15,251,976	\$ 93,623	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,345,600

Public Utilities

Bayview Reservoir Solar Project / S14021

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	90
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2020		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project includes the design, installation, and interconnection of approximately 300 kilowatts (kw) solar photovoltaic system on the deck of the Bayview Reservoir.

Justification: Project complies with the City's Solar Implementation Plan and will provide enough solar electricity to lower the electricity expenses of the facility pump stations by approximately 31%.

Operating Budget Impact: The department is anticipating energy cost savings of approximately \$26,490 on an annual basis.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were awarded in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost decreased by \$1.0 million due to the design/build bids coming in lower than anticipated. In Fiscal Year 2018, the City Council authorized the deappropriation of \$1.0 million. Additionally, the project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Water Utility - CIP Funding Source	700010	745,375	254,624	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 1,070,375	\$ 254,624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,325,000

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Metro Wastewtr Metro - WATER UTILITY - CIP FUNDING SOURCE	FTEs 0.00	0.00	0.00	0.00	0.00
Metro Wastewtr Metro - WATER UTILITY - CIP FUNDING SOURCE	Total Impact \$ -	(26,490)	(26,490)	(26,490)	(26,490)

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	98
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ninh, Michael
Duration:	2014 - 2020		619-533-7443
Improvement Type:	Replacement		mninh@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 3,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,433
Water Utility - CIP Funding Source	700010	12,308,975	167,591	-	-	-	-	-	-	-	-	12,476,566
Total		\$ 12,312,408	\$ 167,591	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,480,000

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District:	4	Priority Score:	65
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2010 - 2021		619-533-6653
Improvement Type:	Replacement		nlewis@sanidiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop. In addition, new compartment material storage bins will be constructed.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the existing use as referenced in Mid-City Area Community Plan.

Schedule: Design and construction began in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost decreased by \$1.0 million. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$2.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 28,380,241	\$ 3,465,902	\$ 8,380,251	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,226,395
Water Utility Operating Fund	700011	250,474	-	-	-	-	-	-	-	-	-	250,474
Total		\$ 28,630,716	\$ 3,465,902	\$ 8,380,251	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,476,870

Public Utilities

Cielo & Woodman Pump Station / S12012

Bldg - Water - Pump Stations

Council District:	4	Priority Score:	90
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2014 - 2022		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a total capacity of 15.84 million gallons per day to improve efficiency and reliability. The Cielo and Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,384,231	\$ 1,147,768	\$ 4,146,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,678,000
Total		\$ 1,384,231	\$ 1,147,768	\$ 4,146,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,678,000

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 206,773	\$ 273,011	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 479,784
Total		\$ 206,773	\$ 273,011	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 479,784

Public Utilities

EI Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District:	7	Priority Score:	96
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Antoun, Nevien
Duration:	2018 - 2023		619-533-4852
Improvement Type:	Replacement - Rehab		nantoun@sanidiego.gov

Description: This project consists of the replacement of two pipe segments as well as the repair of the Grossmont tunnel liner as identified in the 2015 condition assessment report. This project also includes spot repair of pipe walls and joints for the pipeline and raising the air release and the air/vacuum relief valves above grade.

Justification: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce leakage. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction is scheduled to start in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost decreased by \$8.3 million due to revised requirements. Additionally, the project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,713,795	\$ 233,225	\$ 1,000,000	\$ -	\$ 3,000,000	\$ 2,663,558	\$ -	\$ -	\$ -	\$ -	\$ 9,610,578
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 2,714,774	\$ 233,225	\$ 1,000,000	\$ -	\$ 3,000,000	\$ 2,663,558	\$ -	\$ -	\$ -	\$ -	\$ 9,611,558

Public Utilities

EMTS Boat Dock Esplanade / S00319

Bldg - MWWD - Laboratories

Council District:	2	Priority Score:	81
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2018 - 2023		619-533-6651
Improvement Type:	New		dvanmartin@sandiego.gov

Description: This project provides for the design and construction of the Environmental Monitoring and Technical Services (EMTS) Laboratory Boat esplanade. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Per the terms of the land transfer from the federal government, Metropolitan Wastewater Department (MWWD) designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. This project will fulfill the City's commitment to develop the esplanade as required.

Operating Budget Impact: Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will be decreased by \$14,040 when the project is complete.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The design will be completed in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020. The design and construction of the boat dock is currently on hold pending habitat mitigation issues.

Summary of Project Changes: The steam line relocation has been removed from the scope of the project. As a result, the name of this project will be changed by the end of Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 97,850	\$ 420,684	\$ 500,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535
Total		\$ 97,850	\$ 420,684	\$ 500,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Metro Wastewtr Metro - METRO SEWER UTILITY - CIP FUNDING SOURCE	FTEs 0.00	0.00	0.00	0.00	0.00
Metro Wastewtr Metro - METRO SEWER UTILITY - CIP FUNDING SOURCE	Total Impact \$	-	-	-	(14,040)

Public Utilities

Freeway Relocation / AKB00002

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 increased by \$400,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,251,601	\$ 838,172	\$ 500,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,989,774
	Total	\$ 1,251,601	\$ 838,172	\$ 500,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,989,774

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Adrian, George
Duration:	2010 - 2024		619-533-4680
Improvement Type:	Replacement		gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 85 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2024.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 decreased by \$1.4 million due to sub-project schedules.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,609,032	\$ 1,068,572	\$ 150,000	\$ -	\$ 1,900,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 5,327,605
Total		\$ 1,609,032	\$ 1,068,572	\$ 150,000	\$ -	\$ 1,900,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 5,327,605

Public Utilities

Harbor Dr TS Participation Agreement / RD16001

Wastewater - Collection Sys - Trunk Swr

Council District:	3 8	Priority Score:	89
Community Planning:	Barrio Logan	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2016 - 2020		619-446-5421
Improvement Type:	Expansion		llwilson@sandiego.gov

Description: This project is a participation agreement with Ballpark Village LLC to upsize the existing 12-inch, 15-inch, 18-inch, and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch and 30-inch diameter sewer mains for a total length of 4,650 lineal feet. The term of the agreement is four (4) years. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work.

Justification: The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known to be a high risk for catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Plan and is in conformance with the City's General Plan.

Schedule: Design began in December 2015 and was completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 994,300	\$ 796,949	\$ 3,000,000	\$ -	\$ 8,631,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,422,832
Total		\$ 994,300	\$ 796,949	\$ 3,000,000	\$ -	\$ 8,631,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,422,832

Public Utilities

Instrumentation and Control / AKB00007

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

Justification: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 decreased by \$200,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 200,000	\$ 300,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 350,000	\$ -	\$ -	\$ 2,350,000
Total		\$ -	\$ 200,000	\$ 300,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 350,000	\$ -	\$ -	\$ 2,350,000

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	82
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ninh, Michael
Duration:	2015 - 2020		619-533-7443
Improvement Type:	Expansion		mninh@saniego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 8,417,680	\$ 814,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,232,000
Total		\$ 8,417,680	\$ 814,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,232,000

Public Utilities

La Jolla View Reservoir / S15027

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	80
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2012 - 2024		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will provide for the construction of a new 3.11 million gallons (MG) prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and be completed in Fiscal Year 2023.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set new reservoir to appropriate health guide lines, and improve fire flow capacity in the 610 Zone.

Summary of Project Changes: Total project cost increased by \$1.7 million. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$1.0 million. The project schedule was updated for Fiscal Year 2019.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in compliance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,981,999	\$ 943,000	\$ 500,000	\$ -	\$ 305,000	\$ 12,000,000	\$ 10,270,314	\$ -	\$ -	\$ -	\$ 27,000,314
Total		\$ 2,981,999	\$ 943,000	\$ 500,000	\$ -	\$ 305,000	\$ 12,000,000	\$ 10,270,314	\$ -	\$ -	\$ -	\$ 27,000,314

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 increased by \$5.1 million due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$2.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 21,246,118	\$ 9,268,333	\$ 16,991,975	\$ -	\$ 9,945,083	\$ 14,346,178	\$ 14,346,178	\$ 752,211	\$ -	\$ -	\$ 86,896,076
Total		\$ 21,246,118	\$ 9,268,333	\$ 16,991,975	\$ -	\$ 9,945,083	\$ 14,346,178	\$ 14,346,178	\$ 752,211	\$ -	\$ -	\$ 86,896,076

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	70
Community Planning:	Del Mar Mesa; Pacific Highlands Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2004 - 2021		619-446-5421
Improvement Type:	Expansion		llwilson@sandiego.gov

Description: This reimbursement project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch. Project was divided in 5 Phases, Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way), Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road), Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road), Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court) and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary).

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1, Phase 2, Phase 4, and Phase 5 are complete. The design of Phase 3 is not scheduled at this time.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 756,999	\$ 743,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Pacific Highlands Ranch FBA	400090	2,891,811	1,608,188	-	-	-	-	-	-	-	-	4,500,000
Total		\$ 3,648,810	\$ 2,351,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Public Utilities

Lower Otay Outlet Tower / S12018

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	89
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Hong, Vien
Duration:	2014 - 2026		858-292-6473
Improvement Type:	Betterment		vhong@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2020 and be completed in Fiscal Year 2025. Construction is being evaluated and may be combined with another project, S00044 - Lower Otay Reservoir Emer Outlet Improve.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 301,015	\$ 698,984	\$ 990,811	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,990,811
Total		\$ 301,015	\$ 698,984	\$ 990,811	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,990,811

Public Utilities

Lower Otay Reservoir Emer Outlet Improve / S00044

Bldg - Water - Reservoirs/Dams

Council District:	8	Priority Score:	75
Community Planning:	Non City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2003 - 2018		858-292-6425
Improvement Type:	Betterment		tphung@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve drawdown capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir requires 56 days for 10 percent drawdown.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2018. Project may be combined with project S12018 - Lower Otay Outlet Tower.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 403,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 403,219
Water Utility - CIP Funding Source	700010	398,333	135,080	-	-	-	-	-	-	-	-	533,414
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		\$ 1,044,890	\$ 135,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,179,971

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District:	6	Priority Score:	83
Community Planning:	Non City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2012 - 2020		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolid flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolid flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and the installation of the six centrifuges will be completed by Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 934
Metro Sewer Utility - CIP Funding Source	700009	11,421,469	687,414	-	-	-	-	-	-	-	-	12,108,883
Metropolitan Sewer Utility Fund	700001	12,624	-	-	-	-	-	-	-	-	-	12,624
Total		\$ 11,435,029	\$ 687,414	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,122,443

Public Utilities

MBC Equipment Upgrades / S17013

Bldg - MWW - Treatment Plants

Council District:	6	Priority Score:	85
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Barhoumi, Amer
Duration:	2017 - 2022		858-292-6364
Improvement Type:	Replacement		abarhoumi@sandiego.gov

Description: This project ensures that the plant operates reliably and efficiently, equipment associated with anaerobic digestion and the sludge dewatering process must be replaced. This project entails the replacement of the following equipment: recirculation pumps, mixing pumps, axial mixing pumps, sludge feed pumps and polymer feed pumps.

Justification: To ensure that the plant operates reliably and efficiently, process equipment associated with anaerobic digestion and sludge dewatering must be replaced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in June 2017 and is anticipated to be completed in August 2018. Construction is scheduled to begin in April 2019 and is anticipated to be completed in December 2021.

Summary of Project Changes: The total project cost increased by \$8.8 million in Fiscal Year 2019 due to additional scope added for replacement of existing inadequate equipment. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$100,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 627,705	\$ 572,294	\$ 1,100,000	\$ -	\$ 4,400,000	\$ 3,080,000	\$ 660,000	\$ -	\$ -	\$ -	\$ 10,440,000
Total		\$ 627,705	\$ 572,294	\$ 1,100,000	\$ -	\$ 4,400,000	\$ 3,080,000	\$ 660,000	\$ -	\$ -	\$ -	\$ 10,440,000

Public Utilities

Metro Treatment Plants / ABO00001

Bldg - MWWD - Treatment Plants

Council District:	2 6 7 8	Priority Score:	Annual
Community Planning:	Peninsula; University; Tijuana River Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2018, the City Council authorized the appropriation of \$100,000. Additionally, the annual project cost for Fiscal Year 2019 increased by \$7.4 million due to updated to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 4,559,861	\$ 1,077,024	\$ 7,990,800	\$ -	\$ 1,991,500	\$ 121,264	\$ -	\$ -	\$ -	\$ -	\$ 15,740,449
Total		\$ 4,559,861	\$ 1,077,024	\$ 7,990,800	\$ -	\$ 1,991,500	\$ 121,264	\$ -	\$ -	\$ -	\$ -	\$ 15,740,449

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 decreased by \$1.2 million due to updated to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 871,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 871,254
Metro Sewer Utility - CIP Funding Source	700009	4,281,828	139,384	500,000	-	807,840	316,968	140,000	140,000	-	-	6,326,021
Metropolitan Sewer Utility Fund	700001	5,901,235	-	-	-	-	-	-	-	-	-	5,901,235
Total		\$ 11,054,318	\$ 139,384	\$ 500,000	\$ -	\$ 807,840	\$ 316,968	\$ 140,000	\$ 140,000	\$ -	\$ -	\$ 13,098,511

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 increased by \$5.8 million due to updated to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 5,220,040	\$ 2,995,234	\$ 4,277,500	\$ -	\$ 469,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,962,639
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	4,438,464	1,486,327	6,097,393	-	631,596	1,634,689	3,762,983	1,973,202	-	-	20,024,655
Total		\$ 9,681,564	\$ 4,481,562	\$ 10,374,893	\$ -	\$ 1,101,460	\$ 1,634,689	\$ 3,762,983	\$ 1,973,202	\$ -	\$ -	\$ 33,010,353

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District:	5	Priority Score:	100
Community Planning:	Scripps Miramar Ranch; Miramar Ranch North	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2012 - 2022		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will construct two new potable water storage clearwells, associated piping, and facilities for a total storage capacity of 58.3 million gallons (MG), demolish clearwells Nos. 1 and 2, and associated piping and facilities, construct a new chlorine contact chamber with an adjoining lift station for the maximum plant capacity of 215 million gallons per day (mgd), construct a new maintenance building, new guard shack, and install one megawatt Photovoltaic System on the roof of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: The department is anticipating energy cost savings of approximately \$164,740.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 76,221,361	\$ 5,106,987	\$ 29,080,100	\$ -	\$ 9,915,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,324,248
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 76,225,856	\$ 5,106,987	\$ 29,080,100	\$ -	\$ 9,915,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,328,744

Public Utilities

MOC Complex Solar Project / S14022

Bldg - Other City Facility / Structures

Council District:	6	Priority Score:	90
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2020		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project includes the design, installation, and interconnection of approximately 500 kilowatts (kw) worth of solar photovoltaics at various locations throughout the Metropolitan Operations Complex (MOC) in Kearny Mesa.

Justification: Project complies with the City's Solar Implementation Plan and will provide solar electricity to offset energy used at the MOC Complex buildings when averaged over the year.

Operating Budget Impact: The department is anticipating energy savings from the project and is currently assessing the operational impacts.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction was awarded in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 974,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Metro Sewer Utility - CIP Funding Source	700009	252,244	104,755	-	-	-	-	-	-	-	-	357,000
Muni Sewer Utility - CIP Funding Source	700008	612,593	254,406	-	-	-	-	-	-	-	-	867,000
Water Utility - CIP Funding Source	700010	336,325	139,674	-	-	-	-	-	-	-	-	476,000
Total		\$ 2,176,164	\$ 498,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,675,000

Operating Budget Impact

Department - Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Metro Wastewtr Metro - WATER UTILITY - CIP FUNDING SOURCE	FTEs 0.00	0.00	0.00	0.00	0.00
Metro Wastewtr Metro - WATER UTILITY - CIP FUNDING SOURCE	Total Impact \$ -	(81,500)	(81,500)	(81,500)	(81,500)

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7 9	Priority Score:	98
Community Planning:	College Area; Mid-City; Eastern Area; Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2013 - 2022		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 5,685 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, Mid-City, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2018. Easement acquisition began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,091,244	\$ 4,711,843	\$ 10,000,000	\$ -	\$ 13,536,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,339,888
Water Utility Operating Fund	700011	215,111	-	-	-	-	-	-	-	-	-	215,111
Total		\$ 3,306,356	\$ 4,711,843	\$ 10,000,000	\$ -	\$ 13,536,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,555,000

Public Utilities

Morena Pipeline / S16027

Water - Distribution Sys - Transmission

Council District:	2 6 7	Priority Score:	92
Community Planning:	Linda Vista; Clairemont Mesa; Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Batta-Hajjawi, Nabil
Duration:	2015 - 2023		858-614-4524
Improvement Type:	Expansion		wgamboa@sandiego.gov

Description: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 18,247 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

Justification: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with Linda Vista, Mission Valley, and Clairemont Mesa community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$3.5 million due to an updated cost estimate. Additionally, the project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,594,087	\$ 2,404,027	\$ 5,000,000	\$ -	\$ 12,000,000	\$ 10,175,277	\$ 5,000,000	\$ -	\$ -	\$ -	\$ 38,173,392
Total		\$ 3,594,087	\$ 2,404,027	\$ 5,000,000	\$ -	\$ 12,000,000	\$ 10,175,277	\$ 5,000,000	\$ -	\$ -	\$ -	\$ 38,173,392

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	90
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2011 - 2023		619-533-6651
Improvement Type:	Betterment		dvanmartin@sandiego.gov

Description: This project replaces the existing outlet tower to meet seismic requirements. It will add a 120-foot long, 6-foot wide pedestrian bridge from the dam to the new outlet tower, enlarge the existing outlet tunnel, and raise the dam crest.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility. The tower is 100 years old and seismically inadequate. This project is required by the California Division of Safety of Dams (DSOS).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project increased by \$6.0 million due to increases in scope of work required. The project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,485
Water Utility - CIP Funding Source	700010	2,761,145	881,693	-	-	11,000,000	11,520,000	-	-	-	-	26,162,838
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 3,098,306	\$ 881,693	\$ -	\$ -	\$ 11,000,000	\$ 11,520,000	\$ -	\$ -	\$ -	\$ -	\$ 26,500,000

Public Utilities

NCWRP Improvements to 30 mgd / S17012

Bldg - MWWD - Treatment Plants

Council District:	1	Priority Score:	85
Community Planning:	University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Barhoumi, Amer
Duration:	2017 - 2022		858-292-6364
Improvement Type:	Replacement		abarhoumi@sandiego.gov

Description: The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliability at its design capacity of 30 million gallons per day (mgd).

Justification: This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 mgd.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the applicable community plans and is in conformance with the City's General plan.

Schedule: Design began in November 2016 and is scheduled to be completed in June 2018. Construction is scheduled to begin in February 2019 and is anticipated to be completed in December 2021.

Summary of Project Changes: The total project cost increased by \$27.0 million in Fiscal Year 2019. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$410,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,485,164	\$ 624,835	\$ 3,580,000	\$ -	\$ 14,080,000	\$ 6,710,000	\$ 2,200,000	\$ -	\$ -	\$ -	\$ 28,680,000
Total		\$ 1,485,164	\$ 624,835	\$ 3,580,000	\$ -	\$ 14,080,000	\$ 6,710,000	\$ 2,200,000	\$ -	\$ -	\$ -	\$ 28,680,000

Public Utilities

New 16" Water Mains (U-3) / RD15003

Water - Distribution Sys - Distribution

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Abeyta, Angela
Duration:	2015 - 2021		619-533-3674
Improvement Type:	Expansion		aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the construction of approximately 16,636 linear feet of 16-inch diameter water mains within the Camino Del Sur (Watson Ranch Road to Dormouse) and along Carmel Mountain Road from Camino Del Sur to Sundance Avenue. This is Project U-3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project is required to provide primary distribution facilities to serve the community.

Operating Budget Impact: The operations and maintenance funding for this project will be included in the Public Utilities budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: A portion of the waterline was completed by the developer in Fiscal Year 2008. Construction of the other portions of the Carmel Mountain Road waterline began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019. The remaining portions of the Camino Del Sur and the Carmel Mountain Road waterline is expected to be completed by the developer as part of a future reimbursement agreement anticipated to be approved in Fiscal Year 2019 with project completion anticipated in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$751,759 and the project schedule was updated to reflect the Fiscal Year 2019 Torrey Highlands Public Facilities Financing Plan expected to be approved in late 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 702,868	\$ 522,131	\$ -	\$ 751,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,976,759
Total		\$ 702,868	\$ 522,131	\$ -	\$ 751,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,976,759

Public Utilities

Otay 1st/2nd PPL Abandon E of Highland / S11027

Water - Distribution Sys - Transmission

Council District:	4 9	Priority Score:	77
Community Planning:	Mid-City: Eastern Area; Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2011 - 2019		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

Justification: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health’s compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,689,913	\$ 98,993	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,788,906
Water Utility Operating Fund	700011	44,483	-	-	-	-	-	-	-	-	-	44,483
Total		\$ 6,734,396	\$ 98,993	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,833,390

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Water - Distribution Sys - Transmission

Council District:	3 9	Priority Score:	91
Community Planning:	Mid-City: City Heights; Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2014 - 2022		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron with a new 42-inch pipeline.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,339,728	\$ 773,322	\$ 9,700,000	\$ -	\$ 10,000,000	\$ 5,627,449	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500
Total		\$ 3,339,728	\$ 773,322	\$ 9,700,000	\$ -	\$ 10,000,000	\$ 5,627,449	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	98
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2015 - 2025		619-446-5421
Improvement Type:	Replacement		llwilson@sandiego.gov

Description: This project will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated into the City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 began in Fiscal Year 2015 and construction of Phase 1 will begin in Fiscal Year 2019. Subsequent design and construction phases will continue through calendar year 2025.

Summary of Project Changes: The total project cost decreased by \$48,780 due to developer's revised construction schedule.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,584,411	\$ 249,680	\$ 3,000,000	\$ -	\$ 8,262,079	\$ 10,218,802	\$ 729,472	\$ 4,000,000	\$ -	\$ -	\$ 28,044,445
Total		\$ 1,584,411	\$ 249,680	\$ 3,000,000	\$ -	\$ 8,262,079	\$ 10,218,802	\$ 729,472	\$ 4,000,000	\$ -	\$ -	\$ 28,044,445

Public Utilities

Otay WTP Concrete Work / S11059

Bldg - Water - Treatment Plants

Council District:	Non-City	Priority Score:	N/A
Community Planning:	Non City	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2012 - 2019		619-533-5105
Improvement Type:	Betterment		bvitelle@sandiego.gov

Description: This project includes the surface preparation, resurfacing, and the application of protective coating for basins one and two at the Otay Water Treatment Plant (WTP). Coating includes concrete floors, walls, columns, valves, piping, metal supports, and moving bridges.

Justification: The existing coating of the two basins is over 15 years old, it is in poor condition and needs to be replaced. The new protective coating applications will prevent concrete corrosion and ensure continual operation of the treatment plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The design and construction for the Otay WTP concrete work began in Fiscal Year 2013 and was completed in Fiscal Year 2018.

Summary of Project Changes: This project is completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 4,578,967	\$ 164,227	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,743,194
Water Utility Operating Fund	700011	8,111	-	-	-	-	-	-	-	-	-	8,111
Total		\$ 4,587,078	\$ 164,227	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,751,305

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	92
Community Planning:	Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Batta-Hajjawi, Nabil 619-533-4145 nbatta@sandiego.gov
Duration:	2012 - 2022		
Improvement Type:	Expansion		

Description: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73-year-old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: Total project cost increased by \$1.0 million due to several unforeseen site conditions and utility conflicts discovered during construction. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$1.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 23,273,055	\$ 608,527	\$ 10,491,262	\$ -	\$ 5,737,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,110,443
Total		\$ 23,273,055	\$ 608,527	\$ 10,491,262	\$ -	\$ 5,737,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,110,443

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2018, the City Council authorized the deappropriation of \$5.0 million. Additionally, the annual project cost for Fiscal Year 2019 increased \$13.0 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 83,593,548	\$ 8,536,286	\$ 30,097,920	\$ -	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 167,227,755
Municipal Sewer Revenue Fund	700000	228	-	-	-	-	-	-	-	-	-	228
Total		\$ 83,593,776	\$ 8,536,286	\$ 30,097,920	\$ -	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 167,227,983

Public Utilities

Point Loma Grit Processing Improvements / S00315

Bldg - MWWD - Treatment Plants

Council District:	2	Priority Score:	N/A
Community Planning:	Peninsula	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2000 - 2019		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2018, the City Council authorized the appropriation of \$220,000. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,727,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,727,066
Metro Sewer Utility - CIP Funding Source	700009	30,637,205	59,614	-	-	-	-	-	-	-	-	30,696,820
Metropolitan Sewer Utility Fund	700001	1,891,149	-	-	-	-	-	-	-	-	-	1,891,149
Total		\$ 37,255,422	\$ 59,614	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,315,037

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 increased by \$200,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 248,702	\$ 601,297	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,050,000
Total		\$ 248,702	\$ 601,297	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,050,000

Public Utilities

PS 84 Upgrade & PS 62 Abandon / S00308

Bldg - MWWD - Pump Stations

Council District:	5	Priority Score:	86
Community Planning:	Rancho Bernardo; Rancho Penasquitos	Priority Category:	High
Project Status:	Warranty	Contact Information:	Van Martin, Debbie
Duration:	2008 - 2020		619-533-6651
Improvement Type:	Replacement		dvanmartin@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012.

Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. This project is complete and will be closed by the end of the fiscal year. Project close out was extended for thorough as-built drawings.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,939
Muni Sewer Utility - CIP Funding Source	700008	9,055,415	256,138	-	-	-	-	-	-	-	-	9,311,554
Municipal Sewer Revenue Fund	700000	1,004,906	-	-	-	-	-	-	-	-	-	1,004,906
Total		\$ 10,064,261	\$ 256,138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,320,400

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWD - Pump Stations

Council District:	2	Priority Score:	90
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2011 - 2023		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project improves the reliability of Pump Station 2 and provides the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. This project also provides the required building upgrades (ADA compliant restrooms and offices). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$27.2 million in Fiscal Year 2019 due to additions to the project scope which include: Distribution Control Systems (DCS) upgrades, increased commissioning and testing, added staff space conversions and associated ADA improvements, increased fire alarm and protection systems, added permanent Storm Water facilities, inflation/cost increases, increase in construction duration projection (1 year), and an increase in design and administration. Additionally, the project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 22,703,308	\$ 1,577,757	\$ 19,950,000	\$ -	\$ 15,350,000	\$ 12,955,568	\$ -	\$ -	\$ -	\$ -	\$ 72,536,633
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 22,767,474	\$ 1,577,757	\$ 19,950,000	\$ -	\$ 15,350,000	\$ 12,955,568	\$ -	\$ -	\$ -	\$ -	\$ 72,600,800

Public Utilities

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Bldg - MWW - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 increased \$652,960 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,508
Muni Sewer Utility - CIP Funding Source	700008	5,786,883	55,306	652,960	-	-	-	-	-	-	-	6,495,150
Municipal Sewer Revenue Fund	700000	458,400	-	-	-	-	-	-	-	-	-	458,400
Total		\$ 6,258,792	\$ 55,306	\$ 652,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,967,059

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2018, the City Council authorized the appropriation of \$2.7 million. Additionally, the annual project cost for Fiscal Year 2019 increased by \$28,917 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 40,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	40,008
Muni Sewer Utility - CIP Funding Source	700008	7,601,937	2,688,974	700,000	-	2,257,204	3,340,734	-	-	-	-	16,588,850
Total		\$ 7,641,946	\$ 2,688,974	\$ 700,000	\$ -	\$ 2,257,204	\$ 3,340,734	\$ -	\$ -	\$ -	\$ -	\$ 16,628,859

Public Utilities

PURE Water Program / ALA00001

Potable Reuse

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dorman, Amy
Duration:	2015 - 2035		858-614-5504
Improvement Type:	New		adorman@sandiego.gov

Description: The Pure Water Program will be implemented in two phases. This annual allocation provides funding for phase I of the Program and it includes the design and construction of several facilities including a 30 million gallons per day (mgd) Pure Water Facility, expansion of the existing North City Water Reclamation Plant from 30mgd to 52 mgd, 30 mgd Pure Water Pump Station and Conveyance system to deliver pure water to Miramar Reservoir, and a 37 mgd pump station and forcemain on Morena Blvd, which will convey additional wastewater from the central area of San Diego to the North City Water Reclamation Plant. The capacity and location of the Phase II Pure Water will be determined once Phase II Pure Water Program validation is complete.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 increased by \$20.6 million due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the deappropriation of \$20.8 million to fund other high priority projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 39,393,625	\$ 30,874,326	\$ 66,823,574	\$ -	\$ 182,527,174	\$ 110,652,092	\$ 59,670,765	\$ 5,592,569	\$ -	\$ -	\$ 495,534,126
Water Utility - CIP Funding Source	700010	53,461,891	29,270,468	54,556,314	-	331,121,758	204,768,729	46,318,163	4,632,438	-	-	724,129,762
Total		\$ 92,855,517	\$ 60,144,794	\$ 121,379,888	\$ -	\$ 513,648,932	\$ 315,420,821	\$ 105,988,928	\$ 10,225,007	\$ -	\$ -	\$ 1,219,663,888

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Expansion		tphung@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 increased by \$400,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,887,000	\$ 340,585	\$ 400,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ -	\$ -	\$ 3,677,586
Total		\$ 1,887,000	\$ 340,585	\$ 400,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ -	\$ -	\$ 3,677,586

Public Utilities

Recycled Water Tank Modifications / S12014

Reclaimed Water System - Reservoirs

Council District:	5 8	Priority Score:	90
Community Planning:	Scripps Miramar Ranch; Rancho Penasquitos; Tijuana River Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2014 - 2019		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The three tanks being modified: (9 million gallon Miramar Recycled Water Tank, 3 million gallon Black Mountain Ranch Tank, and .75 million gallon South Bay Reclamation Tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2016 and were completed in Fiscal Year 2018.

Summary of Project Changes: Total project cost increased by \$100,000 due to construction operations and additional street paving extended beyond the original schedule due to unforeseen conditions. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$100,000. The project schedule was updated for Fiscal Year 2019. This project is anticipated to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,309,923	\$ 190,076	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total		\$ 1,309,923	\$ 190,076	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Public Utilities

PUD SAP EHS Implementation / T18001

Intangible Assets # Information Tech

Project Status:	Continuing	Contact Information:	Stanley, Vichai
Duration:	2018 - 2019		858-292-6358 vstanley@sandiego.gov

Description: This project is for the replacement of Public Utilities Department legacy Occupational Unified City Health (OUCH) application. This application reports industrial leave, injury, accident and light duty status by classification, injury type, environment and chronology. It is used to generate the Cal OSHA 300 log required by the State of California. It also maintains audit trail of doctor visits and manage release forms.

Justification: OUCH is a legacy application written in a technology that is obsolete, is no longer supported, and is not in compliance with the City's IT Technology Roadmap. The ERP project is to replace OUCH in order to be in compliance with the Technology Roadmap. It has since been determined that the replacement of the OUCH application is a capital project in nature due to the high cost to replace the current obsolete application and its extended useful life. In addition, it has been recommended by the Strategic Technology Advisory Committee that the replacement of this application to be set up as an IT CIP project.

Operating Budget Impact: There will be an increase in the annual non-discretionary allocation for SAP Support (GL 512162), estimated at \$200,000.

Schedule: Implementation began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019. This project is anticipated to be completed by Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 95,493	\$ 3,506	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 99,000
Muni Sewer Utility - CIP Funding Source	700008	52,087	1,912	-	-	-	-	-	-	-	-	54,000
Water Utility - CIP Funding Source	700010	141,792	5,207	-	-	-	-	-	-	-	-	147,000
Total		\$ 289,373	\$ 10,626	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWD - Treatment Plants

Council District:	8	Priority Score:	77
Community Planning:	Tijuana River Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2013 - 2020		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrolysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 5,381,480	\$ 591,814	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,295
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 5,381,880	\$ 591,814	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,695

Public Utilities

Sewer CIP Emergency Reserve / ABT00007

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2024		858-654-4112
Improvement Type:	Betterment		srashid@sandiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: In Fiscal Year 2018, the City Council authorized the appropriation of \$580,000 to replenish the reserve. Additionally, the annual project cost for Fiscal Year 2019 increased by \$5.0 million to set aside reserves for Metro and Muni Sewer funding sources..

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 5,000,000
Muni Sewer Utility - CIP Funding Source	700008	-	-	5,000,000	-	-	-	-	-		-	5,000,000
Total		\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 10,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2018, the City Council authorized the appropriation of \$2.2 million. Additionally, the annual project cost for Fiscal Year 2019 increased by \$22.6 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 10,240,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,240,843
Muni Sewer Utility - CIP Funding Source	700008	199,367,113	22,708,345	60,600,791	-	38,301,625	30,009,242	30,009,242	25,237,861	-	-	406,234,220
Municipal Sewer Revenue Fund	700000	2,202,067	-	-	-	-	-	-	-	-	-	2,202,067
Total		\$ 211,810,024	\$ 22,708,345	\$ 60,600,791	\$ -	\$ 38,301,625	\$ 30,009,242	\$ 30,009,242	\$ 25,237,861	\$ -	\$ -	\$ 418,677,131

Public Utilities

South Metro Sewer Rehabilitation Ph 3B / S00317

Bldg - MWWD - Treatment Plants

Council District:	2	Priority Score:	90
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Hong, Vien
Duration:	2014 - 2019		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This project rehabilitates the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2019 and construction is scheduled to begin in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 346	\$ 157,159	\$ 500,000	\$ -	\$ 2,000,000	\$ 4,000,000	\$ 2,557,451	\$ -	\$ -	\$ -	\$ 9,214,957
Total		\$ 346	\$ 157,159	\$ 500,000	\$ -	\$ 2,000,000	\$ 4,000,000	\$ 2,557,451	\$ -	\$ -	\$ -	\$ 9,214,957

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

Justification: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 decreased by \$238,698 due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$5.4 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 18,071	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,071
Water Utility - CIP Funding Source	700010	12,474,787	3,156,425	4,675,053	-	6,567,358	1,122,040	-	-	-	-	27,995,663
Water Utility Operating Fund	700011	223,649	-	-	-	-	-	-	-	-	-	223,649
Total		\$ 12,716,508	\$ 3,156,425	\$ 4,675,053	\$ -	\$ 6,567,358	\$ 1,122,040	\$ -	\$ -	\$ -	\$ -	\$ 28,237,385

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Wastewater - Collection Sys - Trunk Swr

Council District:	2	Priority Score:	84
Community Planning:	Clairemont Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ninh, Michael
Duration:	2015 - 2024		619-533-7443
Improvement Type:	Replacement - Rehab		mninh@saniego.gov

Description: This project upsizes approximately 3.3 miles of existing 18- to 24-inch vitrified clay (VC) sewer pipe in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.4 miles of existing 15-inch VC sewer pipe. An access path is also being designed and constructed as part of the project.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed by Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed by Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 1,351,198	\$ 4,328,801	\$ -	\$ -	\$ 10,000,000	\$ 1,180,000	\$ -	\$ -	\$ -	\$ -	\$ 16,860,000
Total		\$ 1,351,198	\$ 4,328,801	\$ -	\$ -	\$ 10,000,000	\$ 1,180,000	\$ -	\$ -	\$ -	\$ -	\$ 16,860,000

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Bldg - Water - Pump Stations

Council District:	7	Priority Score:	96
Community Planning:	Tierrasanta	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2010 - 2020		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (mgd), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$600,000 due to costs associated with the emergency generator upgrade.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 14,410,818	\$ 243,177	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,253,996
Total		\$ 14,410,818	\$ 243,177	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,253,996

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District:	3	Priority Score:	93
Community Planning:	Uptown; Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2021		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: This project will replace the existing deteriorated cast iron pipe. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 25,437,472	\$ 432,323	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,869,796
Water Utility Operating Fund	700011	130,203	-	-	-	-	-	-	-	-	-	130,203
Total		\$ 25,567,676	\$ 432,323	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,000,000

Public Utilities

University Heights Water Tower Seismic Retrofit / S17006

Bldg - Water - Standpipes

Council District:	3	Priority Score:	43
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2016 - 2020		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will replace the exterior structural elements which includes replacing the corroded anchor bolt washers, excavating two (2) feet of soil at two (2) column footings to determine embedment depth, removing and replacing existing tie-rods with new tie-rods, and installing new gusset plates and pin connectors.

Justification: This project is being driven by the need to repair and retrofit the existing historical University Heights Water Tower to maintain the current state of structural elements and allow for safer performance during seismic events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design started in Fiscal Year 2017 and was completed in early Fiscal Year 2018. Construction began in the later part of Fiscal Year 2018 and scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: Total project costs increased by \$300,000 due to higher construction bids and additional anticipated work. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$300,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,574,980	\$ 588,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,163,000
Total		\$ 1,574,980	\$ 588,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,163,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the repair and replacement of municipal and metropolitan sewers in need of emergency repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal and Metropolitan Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated						Unidentified Funding	Project Total
					FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Future FY		
Historical Fund	X999	\$ 552,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 552,840
Metro Sewer Utility - CIP Funding Source	700009	331,620	97,053	-	-	-	-	-	-	-	-	428,674
Muni Sewer Utility - CIP Funding Source	700008	9,102,239	607,121	-	-	-	-	-	-	-	-	9,709,361
Municipal Sewer Revenue Fund	700000	28,389	-	-	-	-	-	-	-	-	-	28,389
Total		\$ 10,015,089	\$ 704,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,719,265

Public Utilities

Upas St Pipeline Replacement / S11022

Water - Distribution Sys - Distribution

Council District:	2 3	Priority Score:	93
Community Planning:	Uptown; Greater North Park; Midway - Pacific Highway	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2021		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: Total project cost increased by \$1.5 million due to unexpected conditions at the site and project delays. In Fiscal Year 2018, the City Council authorized the appropriation of \$950,000. Additionally, the project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,440,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,440,361
Water Utility - CIP Funding Source	700010	32,325,835	1,017,025	500,000	-	-	-	-	-	-	-	33,842,861
Water Utility Operating Fund	700011	113,102	-	-	-	-	-	-	-	-	-	113,102
Total		\$ 34,879,300	\$ 1,017,025	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,396,326

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District:	2	Priority Score:	90
Community Planning:	Pacific Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Demich, Andrea
Duration:	2013 - 2020		619-533-5126
Improvement Type:	Expansion		ademich@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2019. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 13,626,438	\$ 1,407,444	\$ 1,485,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,519,392
Total		\$ 13,626,438	\$ 1,407,444	\$ 1,485,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,519,392

Public Utilities

Water CIP Emergency Reserve / ABT00008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2024		858-654-4112
Improvement Type:	Betterment		srashid@sandiego.gov

Description: This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: In Fiscal Year 2018, the City Council authorized the appropriation of \$3.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2001 - 2021		619-533-6651
Improvement Type:	Betterment		dvanmartin@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2020.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 decreased by \$3.0 million due to updates to the schedule of sub-projects. Additionally, the project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,468,272	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,468,272
Water Utility - CIP Funding Source	700010	1,042,664	3,023,138	-	-	1,800,000	-	-	-	-	-	5,865,803
Water Utility Operating Fund	700011	30,986	-	-	-	-	-	-	-	-	-	30,986
Total		\$ 5,541,923	\$ 3,023,138	\$ -	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,365,061

Public Utilities

Water Main Replacements / AKB00003

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 increased by \$26.2 million due to schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$22.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,174,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,174,913
PFFA-Water Rev Bonds Series 2016A	700095	6,773,928	182,457	-	-	-	-	-	-	-	-	6,956,385
Water Utility - CIP Funding Source	700010	220,529,582	20,468,719	77,121,574	-	50,000,000	50,000,000	50,000,000	35,823,418	-	-	503,943,294
Water Utility Operating Fund	700011	995,187	-	-	-	-	-	-	-	-	-	995,187
Total		\$ 229,473,612	\$ 20,651,176	\$ 77,121,574	\$ -	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 35,823,418	\$ -	\$ -	\$ 513,069,781

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 increased by \$3.9 million due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$200,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 14,639,761	\$ 1,223,510	\$ 6,401,328	\$ -	\$ 6,091,349	\$ 8,618,132	\$ 8,618,132	\$ -	\$ -	\$ -	\$ 45,592,212
Water Utility Operating Fund	700011	37,508	-	-	-	-	-	-	-	-	-	37,508
Total		\$ 14,677,269	\$ 1,223,510	\$ 6,401,328	\$ -	\$ 6,091,349	\$ 8,618,132	\$ 8,618,132	\$ -	\$ -	\$ -	\$ 45,629,721

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District:	5 7 Non-City	Priority Score:	Annual
Community Planning:	Scripps Miramar Ranch; Navajo; Non City	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2013 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance under the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2019 increased by \$56,507 due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of \$1.1 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 272,260	\$ 2,297,705	\$ 200,000	\$ -	\$ 703,600	\$ 246,192	\$ 246,192	\$ -	\$ -	\$ -	\$ 3,965,950
Total		\$ 272,260	\$ 2,297,705	\$ 200,000	\$ -	\$ 703,600	\$ 246,192	\$ 246,192	\$ -	\$ -	\$ -	\$ 3,965,950

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District:	1 2 6	Priority Score:	83
Community Planning:	University; Clairemont Mesa; Mission Bay Park; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Hong, Vien
Duration:	2010 - 2018		(858) 654-4494
Improvement Type:	Expansion		mllagas@saniego.gov

Description: This project includes the implementation of the emergency live stream discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The project design and construction may be adjusted pending the Regional Water Quality Control Board (RWQCB) approval of the National Pollutant Discharge Elimination System (NPDES) permit, expected in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,853,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,853,216
Metro Sewer Utility - CIP Funding Source	700009	148,935	109,721	-	-	1,000,000	3,780,501	-	-	-	-	5,039,158
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		\$ 2,381,904	\$ 109,721	\$ -	\$ -	\$ 1,000,000	\$ 3,780,501	\$ -	\$ -	\$ -	\$ -	\$ 7,272,127



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Public Works - General Services



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The Public Works - General Services Department's Facilities Division provides maintenance, repair, modernization, and improvement services to over 1,700 municipal facilities encompassing nine million square feet of floor space.

Facilities Division CIP projects include minor and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements, compliance with the Americans with Disabilities Act (ADA), and other facilities improvements. The Public Works - General Services CIP is funded by a variety of sources including, deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, Developer Impact Fees, and federal grants.

2018 CIP Accomplishments

Projects throughout the City completed under the City Facilities Improvements Annual Allocation and managed by the Public Works Department included:

- Carmel Mountain Library Roof Replacement
- San Ysidro Community Center ADA Barrier Removal
- Bay Bridge Community Center ADA Barrier Removal
- Gaslamp Comfort Station ADA Upgrades
- Carmel Valley Recreation Center ADA Upgrades
- Barrio Youth Facilities 2 & 3 ADA Upgrades
- Gaines Street and Napa Street ADA Upgrades
- Pacific Beach Library HVAC & Roof Replacement
- Tierrasanta Recreation Center Roof and HVAC Replacement
- Marston House Roof Replacement
- La Jolla Recreation Center Electrical Upgrades
- Fire Station 14 Roof & HVAC Replacement
- Fire Station 19 Roof & HVAC Replacement
- Police Department Northern Division Generator Upgrade
- Police Department Air Support HVAC & Mechanical Upgrade
- Police Department Central Division HVAC & Mechanical Upgrade
- Police Department Headquarters HVAC & Mechanical Upgrade
- Police Department Northeastern Division HVAC & Mechanical Upgrade
- Police Department Mid-City Parking and Lighting Improvements
- Police Department Western Division Parking and Lighting Improvements

Projects completed under the City Facilities Improvements Annual Allocation and managed by other Departments include:

- Police Department Western Division Generator & HVAC Upgrade
- Police Department Eastern Division Generator Upgrade

2019 CIP Goals

Under the City Facilities Improvements Annual Allocation, the Public Works Department plans to implement the following capital improvement projects:

- City Administration Building Elevator Modernization
- Mira Mesa Library Foundation Repair
- Casa De Balboa Fire Alarm Replacement
- Citywide Roof Replacements
- William Heath Davis House ADA Upgrades
- Fire Station 3 HVAC, Electrical & Plumbing Upgrades

Under the City Facilities Improvements Annual Allocation, other Departments plan to implement the following capital improvement projects:

- Fire Station 9 Kitchen & Dorm Room Remodel
- Public Utilities Facility Upgrades and Improvement Projects

Public Works – General Services

Public Works - General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
City Facilities Improvements / ABT00001	\$ 35,619,140	\$ 2,975,000	\$ 194,050,408	\$ 232,644,548
Palm Avenue Transitional Housing / S18003	6,500,000	-	-	6,500,000
Total	\$ 42,119,140	\$ 2,975,000	\$ 194,050,408	\$ 239,144,548

Public Works - General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Kirby, Roy
Duration:	2010 - 2024		619-525-8501
Improvement Type:	Betterment		rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include improvements to roofs, heating, ventilation, air-conditioning, elevator replacements, adjacent parking lots, expansions and new facilities.

Justification: Several City-owned facilities are in need of repair or major improvements. High-priority repairs and high-priority city improvements will be completed with this allocation. Funding for this annual allocation will ensure the facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: This annual is anticipated to receive \$2.1 million in Infrastructure Funds, to address deferred maintenance needs at various facilities, which includes roof and HVAC replacements, and complete rehabilitations, \$150,000 in Regional Park Improvements funds for upgrades to the Fire Alarm replacement at Casa De Balboa, and \$500,000 in Water and Sewer Utility CIP funds for preliminary work on PUD facility upgrades and improvement projects. \$7.4 million in Commercial Paper financing was received in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
C.O.-Pueblo Land/Pol. Decentra	400006	178,183	11,817	-	-	-	-	-	-	-	-	190,000
CANYONSIDE RECREATION CENTER	200746	-	200,000	-	-	-	-	-	-	-	-	200,000
Capital Outlay Fund	400002	3,780,745	455,568	-	-	-	-	-	-	-	-	4,236,314
Capital Outlay-Sales Tax	400000	25,888	-	-	-	-	-	-	-	-	-	25,888
Carmel Valley Development Impact Fee	400855	714,909	259,724	-	-	-	-	-	-	-	-	974,634
Centre City DIF-Admin	400122	23,495	1,141,504	-	-	-	-	-	-	-	-	1,165,000
CIP Contributions from General Fund	400265	2,963,602	922,957	-	-	-	-	-	-	-	-	3,886,560
Deferred Maint Revenue 2009A-Project	400624	107,402	-	-	-	-	-	-	-	-	-	107,402
Deferred Maintenance Revenue 2012A-Project	400848	1,077,407	-	-	-	-	-	-	-	-	-	1,077,407
GENERAL FUND COMMERCIAL PAPER NOTES	400869	912	6,859,542	-	-	-	-	-	-	-	-	6,860,455
Grant Fund - Federal	600000	782,056	-	-	-	-	-	-	-	-	-	782,056
Infrastructure Fund	100012	1,158,044	1,068,659	2,325,000	-	12,700,000	15,700,000	14,200,000	-	-	-	47,151,703
Linda Vista Urban Comm	400113	-	165,919	-	-	-	-	-	-	-	-	165,919
Metro Sewer Utility - CIP Funding Source	700009	-	100,000	166,650	-	-	-	-	-	-	-	266,650
Mid City Urban Comm	400114	22,130	267,869	-	-	-	-	-	-	-	-	290,000
Muni Sewer Utility - CIP Funding Source	700008	-	100,000	220,000	-	-	-	-	-	-	-	320,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,709,547	-	-	-	-	-	-	-	-	-	1,709,547
PFFA Lease Revenue Bonds 2015B-Project	400860	7,554,225	-	-	-	-	-	-	-	-	-	7,554,225
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	413,969	-	-	-	-	-	-	-	-	-	413,969
Presidio - Major District	400053	7,172	-	-	-	-	-	-	-	-	-	7,172
Private & Others Contrib-CIP	400264	71,051	18,879	-	-	-	-	-	-	-	-	89,930
Public Safety Training Instructions Fund	200313	-	125,482	-	-	-	-	-	-	-	-	125,482
PV Est-Other P & R Facilities	400221	189,663	131,025	-	-	-	-	-	-	-	-	320,688
PV Est-Penasquitos Library	400222	-	4,234	-	-	-	-	-	-	-	-	4,234
Rancho Bernardo-Fac Dev Fund	400099	5,759	894,240	-	-	-	-	-	-	-	-	900,000
Rancho Bernardo-Pk Dev Fund	400107	-	31,377	-	-	-	-	-	-	-	-	31,377
San Diego Regional Parks Improvement Fund	200391	170,130	616,752	150,000	-	900,000	1,000,000	1,200,000	1,900,000	-	-	5,936,882
San Ysidro Urban Comm	400126	200,000	-	-	-	-	-	-	-	-	-	200,000
SD Unified School Dist-Cap Out	400003	148,225	351,774	-	-	-	-	-	-	-	-	500,000
Torrey Hills Dev Agmt Fund	400209	5,665	456,622	-	-	-	-	-	-	-	-	462,288
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	146,450,408	146,450,408
Uptown Urban Comm	400121	25,000	-	-	-	-	-	-	-	-	-	25,000
Water Utility - CIP Funding Source	700010	-	-	113,350	-	-	-	-	-	-	-	113,350
Total		\$ 21,335,189	\$ 14,283,950	\$ 2,975,000	\$ -	\$ 13,600,000	\$ 16,700,000	\$ 15,400,000	\$ 1,900,000	\$ -	\$ 146,450,408	\$ 232,644,548

Public Works - General Services

Palm Avenue Transitional Housing / S18003

Bldg - Other City Facility / Structures

Council District:	8	Priority Score:	86
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2018 - 2020		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for the design and construction of an existing motel building into a transitional housing community for the SMART Program.

Justification: SMART is an innovative program that provides homeless low-level misdemeanor offenders with housing, case management, job training and other supportive services required to end the cycle of homelessness.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2018. Design started in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2018. Construction contract awarded for \$5,397,073 on July 31, 2018 and is expected to be completed in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 63,770	\$ 6,436,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
Total		\$ 63,770	\$ 6,436,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

Public Works - General Services

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 232,644,548	\$ 146,450,408	63.0 %	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total		\$ 146,450,408		

Transportation & Storm Water



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The Transportation & Storm Water Department's Capital Improvements Program provides for the installation and improvements of various transportation and storm water drainage infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle and vehicular improvements, upgrading obsolete street light circuits, and improvements to storm water infrastructure, including installation of green infrastructure.

2018 CIP Accomplishments

In Fiscal Year 2018, the Transportation & Storm Water Department, in coordination with the Public Works Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. In Fiscal Year 2018, the City paved 88.8 miles and slurry sealed 239.3 miles of streets, and 1.8 miles of concrete streets.

Transportation projects that completed construction in Fiscal Year 2018 include:

- Regents Rd Widening-Genesee to Executive
- SR163/Clairemont Mesa Blvd Interchange
- La Jolla Mesa Drive Sidewalk
- Juan Street Concrete Street

In Fiscal Year 2018, the Department funded and programmed approximately 20,000 linear feet of new sidewalk, pedestrian countdown timers for 140 intersections, and 65 new street lights throughout the City.

The Department has initiated the preparation of a Vision Zero Strategy for engineering improvements of pedestrian corridors.

In Fiscal Year 2018, approximately 41 bike lane miles of striping plans were completed.

In addition, the West Mission Bay Drive Bridge Over San Diego River project awarded its construction contract in Fiscal Year 2018 and will begin construction early in Fiscal Year 2019.

To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with Public Works, completed construction of the following Storm Water projects:

- Jean Drive Storm Drain Replacement
- Hornblend Alley (1761) Storm Drain Upgrade
- Burroughs & W Dunlop Sts Storm Dr Repl
- Whitney & Genesee Ct Storm Drain Repl
- Otay Mesa Storm Drain Upgrade
- Storm Drain Group 1008

During Fiscal Year 2018, as part of the Utilities Undergrounding Program, the Department:

- Relocated approximately 2.3 miles of overhead utilities underground

- Installed approximately 213 street lights
- Resurfaced/slurry seal approximately 21 miles of streets in project areas
- Installed approximately 368 curb ramps

2019 CIP Goals

The City has a goal of repairing 1,000 miles of streets by the year 2020 and maintaining the average pavement overall condition index (OCI) at 70. To reach these goals, in Fiscal Year 2019, the Department plans to repair 390 miles of streets. Additionally, the Department's goal is to complete 50 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.

Goals also include establishment of new transportation projects including sidewalk and street light installation, street light circuit conversion, signal modifications, bridge rehabilitation, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2019 include:

- Nimitz Bridge at NTC Rehabilitation
- University Avenue Mobility

Transportation projects scheduled to complete construction in Fiscal Year 2019 include:

- SR94/Euclid Av Interchange Phase 2
- Voltaire St Bridge Rehabilitation/Nimitz Blvd
- El Cajon Blvd. Median Improvements
- Old Otay Mesa Road - Westerly

To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with Public Works, is scheduled to begin construction in Fiscal Year 2019 for the following storm water projects:

- Logan Heights LID (South)
- Alamo, Salvation, 68th Street Basins LID
- Skyline (NW) Green Infrastructure
- Green Infrastructure Group 1012

In addition, the Department is scheduled to complete construction for flood risk management and green infrastructure projects in Fiscal Year 2019 including:

- 4709 Clairemont Mesa Blvd SD Replacement
- Van Dyke Ave (4481) Storm Drain Replacement

In Fiscal Year 2019, the Department's Utilities Undergrounding Program plans to:

Transportation & Storm Water

- Relocate approximately 15 miles of overhead utilities underground
- Install approximately 282 street lights
- Resurface/slurry seal approximately eight miles of streets in project areas
- Install approximately 224 curb ramps



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Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
25th Street Renaissance Project / S00985	\$ 2,862,047	\$ -	\$ -	\$ 2,862,047
43rd St fr Logan to I805 St Widening / S00845	8,948,223	-	-	8,948,223
Airway Road Improvements / S16043	10,000	-	-	10,000
Alta La Jolla Drive Drainage Repair PhII / S10001	6,206,105	-	-	6,206,105
Alvarado Road Realignment / P18007	1,000,000	-	-	1,000,000
Avenida de la Playa Infrastructure-SD / S13018	12,462,507	-	-	12,462,507
Azalea Park Neighborhood Identification / S00699	388,002	-	-	388,002
Balboa Avenue Corridor Improvements / S00831	3,063,987	-	-	3,063,987
Bayshore Bikeway / S00944	5,667,775	-	-	5,667,775
Bridge Rehabilitation / AIE00001	4,199,076	600,000	2,000,000	6,799,076
Bus Stop Improvements / AID00007	111,872	-	296,000	407,872
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	3,245,000	-	1,925,000	5,170,000
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	50,000	-	-	50,000
Camino Del Sur-SR-56 to Dormouse / S00872	1,204,893	-	-	1,204,893
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	1,800,000	-	-	1,800,000
Carmel Mountain Road (T-5.2) / RD15002	2,700,000	-	7,070,179	9,770,179
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	7,085,000	-	-	7,085,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	14,000,000	-	-	14,000,000
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	1,774,058	-	1,145,519	2,919,577
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	21,058,000	-	-	21,058,000
Cherokee Street Improvements / S00921	1,930,005	-	-	1,930,005
City Heights Pedestrian Imp Phase 2 / S18009	596,041	-	-	596,041
City Heights Pedestrian Improvements / S15044	4,185,756	-	-	4,185,756
Coastal Rail Trail / S00951	3,042,271	-	21,425,628	24,467,899
Coolidge Street Storm Drain / S11003	1,184,874	-	-	1,184,874
Del Sol Boulevard-Central / S00858	5,529,194	-	-	5,529,194
Drainage Projects / ACA00001	73,241,571	-	304,867,669	378,109,240
El Camino Real/SR 56 Bike Path Connector / S00981	555,340	-	-	555,340
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	10,694,797	937,000	24,770,658	36,402,455
Euclid Avenue & Home Improvements / S00886	1,012,739	-	-	1,012,739
Five Points Neighborhood Pedestrian Impr / S00988	925,000	-	-	925,000
Genesee Avenue Widen I-5 Crossing / S00839	22,587,667	-	-	22,587,667
Georgia Street Bridge Improvements / S00863	15,170,309	-	810,000	15,980,309
Guard Rails / AIE00002	3,472,841	-	1,806,300	5,279,141

Transportation & Storm Water

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
Hayes Ave Storm Drain / S11002	1,320,100	-	-	1,320,100
Installation of City Owned Street Lights / AIH00001	4,376,416	4,190,168	183,309,832	191,876,416
Install T/S Interconnect Systems / AIL00002	10,914,693	100,000	118,975,400	129,990,093
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	1,630,229	-	1,116,010	2,746,239
Juan Street Concrete Street / S00602	8,529,843	-	-	8,529,843
La Jolla Mesa Drive Sidewalk / S00928	616,000	-	-	616,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Road Improvements / S15018	11,796,690	369,048	24,834,262	37,000,000
Linda Vista/Genesee Intersection Improve / S00907	1,053,000	-	-	1,053,000
Market St-Euclid to Pitta-Improvements / S16022	717,500	200,000	4,651,600	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	1,058,084	-	6,548,916	7,607,000
Martin Luther King Jr. Promenade / S13020	225,000	-	1,005,000	1,230,000
Median Installation / AIG00001	2,485,545	750,000	6,600,000	9,835,545
Minor Bike Facilities / AIA00001	10,413,896	900,000	87,531,000	98,844,896
Miramar Road-I-805 Easterly Ramps / S00880	7,588,073	460,000	-	8,048,073
New Walkways / AIK00001	13,115,452	1,182,000	108,615,000	122,912,452
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	14,530,652	-	100,000	14,630,652
Old Otay Mesa Road-Westerly / S00870	15,651,671	-	-	15,651,671
Otay Mesa Truck Route Phase 4 / S11060	12,250,000	1,000,000	10,210,000	23,460,000
Pacific Highlands Traffic Signals / S01062	2,400,000	-	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	450,000	-	-	450,000
Palm Avenue Interstate 805 Interchange / S00869	7,368,663	-	27,500,000	34,868,663
Palm Avenue Roadway Improvements / S00913	4,817,209	-	-	4,817,209
Park Boulevard At-Grade Crossing / S15045	14,105,565	5,078,580	3,794,877	22,979,022
Poway Road Bicycle Path - Class I / S00943	2,743,500	-	-	2,743,500
Regents Rd Widening-Genesee to Executive / S00881	7,930,000	-	250,000	8,180,000
Rosecrans Street Corridor Improvements / S00830	1,448,325	-	-	1,448,325
School Traffic Safety Improvements / AIK00002	772,783	-	-	772,783
Sea World Dr/I5 Interchange Improvement / S00888	1,090,537	-	119,072,571	120,163,108
Sidewalk Repair and Reconstruction / AIK00003	21,309,908	5,000,000	47,000,000	73,309,908
Siempre Viva Road Improvements / S16044	10,000	-	-	10,000
SR 163/Clairemont Mesa Blvd Interchange / S00905	18,421,200	-	-	18,421,200
SR 163/Friars Road / S00851	56,458,878	3,449,000	1,085,778	60,993,656
SR94/Euclid Av Interchange Phase 2 / S14009	5,894,800	-	-	5,894,800
State Route 56 Bike Interchanges / S00955	536,094	-	-	536,094
State Route 56 Freeway Expansion / RD14000	14,670,843	-	108,909,000	123,579,843
Streamview Drive Improvements Phase 2 / S18000	150,000	900,000	7,100,000	8,150,000
Streamview Drive Improvements / S00864	4,449,950	-	-	4,449,950
Street Light Circuit Upgrades / AIH00002	6,246,655	-	16,600,000	22,846,655

Transportation & Storm Water

Project	Prior Fiscal Years	FY 2019 Adopted	Future Fiscal Years	Project Total
Street Resurfacing and Reconstruction / AID00005	162,738,373	24,822,333	151,772,680	339,333,386
Talbot Street Slope Restoration / S00609	3,672,435	-	-	3,672,435
Torrey Meadows Drive Overcrossing / S10015	15,215,000	-	-	15,215,000
Torrey Pines Road Improvement Phase 2 / S15023	1,800,000	-	-	1,800,000
Torrey Pines Road Slope Restoration / S00877	4,172,720	-	-	4,172,720
Traffic Calming / AIL00001	4,780,420	1,200,000	7,740,000	13,720,420
Traffic Signals - Citywide / AIL00004	6,110,213	1,628,000	8,414,200	16,152,413
Traffic Signals Modification / AIL00005	6,922,946	1,787,000	13,013,000	21,722,946
University Avenue Complete Street Phase1 / S18001	1,426,640	200,000	5,091,760	6,718,400
University Avenue Mobility / S00915	6,930,000	500,000	-	7,430,000
Utilities Undergrounding Program / AID00001	79,937,806	5,000,000	20,000,000	104,937,806
Via de la Valle Widening / RD11001	1,037,286	1,144,000	7,565,077	9,746,363
Watershed CIP / ACC00001	26,150,170	-	239,639,203	265,789,373
Westerly Extension of Hazard Center Dr / RD10001	1,000,000	-	-	1,000,000
W Mission Bay Dr Bridge Over SD River / S00871	128,330,598	-	24,925,231	153,255,829
Ysabel Creek Road Repair / P19001	-	200,000	-	200,000
Total	\$ 1,008,423,866	\$ 61,597,129	\$ 1,729,087,350	\$ 2,799,108,345



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Transportation & Storm Water

Transportation & Storm Water – Preliminary Engineering Projects

Alvarado Road Realignment / P18007

Priority Category: Medium

Priority Score: 63

Expenditure by Funding Source						
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total	
Developer Contributions CIP	200636	\$ -	\$ 581,351	\$ -	\$ 581,351	
Navajo Urban Comm	400116	\$ 53,050	\$ 365,598	\$ -	\$ 418,649	
Total		\$ 53,050	\$ 946,949	\$ -	\$ 1,000,000	

Ysabel Creek Road Repair / P19001

Priority Category:

Priority Score: 61

Expenditure by Funding Source						
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	Project Total	
Infrastructure Fund	100012	\$ -	\$ -	\$ 200,000	\$ 200,000	
Total		\$ -	\$ -	\$ 200,000	\$ 200,000	

Transportation & Storm Water

25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatement

Council District:	3	Priority Score:	61
Community Planning:	Greater Golden Hill	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2009 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Project construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty period for this project will continue through Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 396,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,047
TransNet Extension Congestion Relief Fund	400169	2,341,778	124,221	-	-	-	-	-	-	-	-	2,466,000
Total		\$ 2,737,826	\$ 124,221	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,862,047

Transportation & Storm Water

43rd St fr Logan to I805 St Widening / S00845

Trans - Roadway

Council District:	4 9	Priority Score:	55
Community Planning:	C48 Southeastern San Diego	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2002 - 2019		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the region.

Justification: The street currently handles approximately 12,000 daily trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project close out activities are expected to continue through Fiscal Year 2019 to process and record changes to the public street easement.

Summary of Project Changes: The warranty period is scheduled to end and the project is anticipated to be closed out by the end of Fiscal Year 2019. The schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 116,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,981
CIP Contributions from General Fund	400265	327,840	26,068	-	-	-	-	-	-	-	-	353,908
Grant Fund - State	600001	2,513,803	-	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,524	-	-	-	-	-	-	-	-	-	3,362,524
TransNet Extension Congestion Relief Fund	400169	2,575,000	-	-	-	-	-	-	-	-	-	2,575,000
Total		\$ 8,922,154	\$ 26,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,948,223

Transportation & Storm Water

Airway Road Improvements / S16043

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	65
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2020		619-533-3770
Improvement Type:	Widening		gchui@sandiego.gov

Description: This project will provide for the design and construction of modifying the existing road to a four-lane major roadway from La Media Road to Harvest Road.

Justification: These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in planning phase. Project schedule will be provided upon completion of the pre-design phase.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
Total		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair PhII / S10001

Drainage - Storm Drain Pipes

Council District:	1	Priority Score:	91
Community Planning:	La Jolla	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2009 - 2023		619-533-5232
Improvement Type:	Betterment		moriqat@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with State and Federal permits received in Fiscal Year 2014. Updated design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. A five-year maintenance and monitoring period is required by the project permits and will closeout by Fiscal Year 2023.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 6,108,854	\$ 97,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105
Total		\$ 6,108,854	\$ 97,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105

Transportation & Storm Water

Avenida de la Playa Infrastructure-SD / S13018

Drainage - Storm Drain Pipes

Council District:	1	Priority Score:	73
Community Planning:	La Jolla	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Bose, Sheila
Duration:	2009 - 2019		619-533-4698
Improvement Type:	Replacement		sbose@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 636-linear feet of storm drain double box culvert.

Justification: Reports indicated the low-flow diversion was not functioning as needed, resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was scheduled to be completed in Fiscal Year 2016. However, due to winter storm damage, additional construction was required. Construction was completed in Fiscal Year 2018. The warranty period for this project will end in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, \$200,000 in Infrastructure funding was transferred to S15023, Torrey Pines Road Improvement Phase 2 and \$200,000 in Infrastructure funding was transferred to S00871, West Mission Bay Drive Bridge over San Diego River. This project is complete and is scheduled to be closed by the end of Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 45,856	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,856
CIP Contributions from General Fund	400265	685,004	294,894	-	-	-	-	-	-	-	-	979,898
Deferred Maintenance Revenue 2012A-Project	400848	1,937,369	-	-	-	-	-	-	-	-	-	1,937,369
Grant Fund - Federal	600000	285,133	-	-	-	-	-	-	-	-	-	285,133
Grant Fund - State	600001	1,722,234	-	-	-	-	-	-	-	-	-	1,722,234
Infrastructure Fund	100012	35,257	-	-	-	-	-	-	-	-	-	35,257
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,301,757	-	-	-	-	-	-	-	-	-	1,301,757
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	155,000	-	-	-	-	-	-	-	-	-	155,000
TransNet Extension Congestion Relief Fund	400169	5,504,743	495,256	-	-	-	-	-	-	-	-	6,000,000
Total		\$ 11,626,500	\$ 836,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,462,507

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	N/A
Community Planning:	Mid-City: City Heights	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2004 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The construction of the community identification sign was completed in Fiscal Year 2018. The warranty period will be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. Project completion was delayed due to an artistic component that had to be finished.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,176	\$ 4,946	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,123
Grant Fund - Federal	600000	91,879	-	-	-	-	-	-	-	-	-	91,879
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	156,000	-	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	107,112	2,887	-	-	-	-	-	-	-	-	110,000
Total		\$ 380,168	\$ 7,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 388,002

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District:	2 6	Priority Score:	12
Community Planning:	Clairemont Mesa; Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2015 - 2021		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, and bicycle facility improvements and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median and various pedestrian improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase of this project was scheduled to be completed in Fiscal Year 2015 and has been completed in Fiscal Year 2018. Construction of the second phase was therefore rescheduled to start in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020. The warranty period will begin in Fiscal Year 2020 and the project is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2018, City Council approved to increase the project total by \$75,000 due to increased construction costs. The project schedule has been updated for Fiscal Year 2019 due to second phase of design which continued through Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,000
SR 209 & 274 Coop with State	400633	1,141,119	1,881,868	-	-	-	-	-	-	-	-	3,022,987
Total		\$ 1,141,119	\$ 1,922,868	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,063,987

Transportation & Storm Water

Bayshore Bikeway / S00944

Trans - Bicycle Facilities (All Class.)

Council District:	8	Priority Score:	51
Community Planning:	C34 Otay Mesa - Nestor	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2002 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration to mitigate impacts from the Bayshore Bikeway Project.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Locating the mitigation site and design of the mitigation was completed in Fiscal Year 2014. A five-year mitigation maintenance period will continue through Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 16,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,775
Grant Fund - Other	600002	611,306	12,693	-	-	-	-	-	-	-	-	624,000
Historical Fund	X999	50,000	-	-	-	-	-	-	-	-	-	50,000
Prop A-(Bikeway)	400158	818,000	-	-	-	-	-	-	-	-	-	818,000
TransNet ARRA Exchange Fund	400677	148,273	1,726	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	184,789	15,210	-	-	-	-	-	-	-	-	200,000
TransNet Extension Major Corri	400173	3,767,413	41,586	-	-	-	-	-	-	-	-	3,809,000
Total		\$ 5,596,557	\$ 71,217	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,667,775

Transportation & Storm Water

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2024		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding will be allocated to this project in Fiscal Year 2019 through Fiscal Year 2023.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 258,524	\$ 264,556	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 523,080
Grant Fund - Federal	600000	347,866	196,027	-	-	-	-	-	-	-	-	543,894
Grant Fund - State	600001	100,708	9,084	-	-	-	-	-	-	-	-	109,792
North Bay Redevelopment CIP Contribution Fund	200346	170,000	-	-	-	-	-	-	-	-	-	170,000
Prop 42 Replacement - Transportation Relief Fund	200306	518,863	14,559	-	-	-	-	-	-	-	-	533,422
TransNet (Prop A 1/2% Sales Tax)	400156	97,010	-	-	-	-	-	-	-	-	-	97,010
TransNet Extension Congestion Relief Fund	400169	1,691,291	30,586	600,000	-	500,000	500,000	500,000	500,000	-	-	4,321,878
TransNet Extension RTCI Fee	400174	6,756	493,243	-	-	-	-	-	-	-	-	500,000
Total		\$ 3,191,021	\$ 1,008,055	\$ 600,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 6,799,076

Transportation & Storm Water

Bus Stop Improvements / AID00007

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2024		619-527-7527
Improvement Type:	Betterment		epuente@sandiego.gov

Description: This project will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ 51,661	\$ 60,211	\$ -	\$ -	\$ -	\$ -	\$ 106,000	\$ 190,000	\$ -	\$ -	\$ 407,872
Total		\$ 51,661	\$ 60,211	\$ -	\$ -	\$ -	\$ -	\$ 106,000	\$ 190,000	\$ -	\$ -	\$ 407,872

Transportation & Storm Water

Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Abeyta, Angela
Duration:	2015 - 2021		619-533-3674
Improvement Type:	Widening		aabeyta@saniego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino Del Sur from Carmel Mountain Road to 1,600 feet north of Park Village Road as a 2-lane roadway. This is Project T-3A in the Torrey Highlands Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. This project will be constructed by the developer per the terms of a future reimbursement agreement.

Summary of Project Changes: \$3,245,000 in Torrey Highlands Facilities Benefit Assessment funding was allocated to this project in Fiscal Year 2018 The financial schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ -	\$ 3,245,000	\$ -	\$ 1,925,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,170,000
Total		\$ -	\$ 3,245,000	\$ -	\$ 1,925,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,170,000

Transportation & Storm Water

Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Abeyta, Angela
Duration:	2011 - 2019		619-533-3674
Improvement Type:	New		aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the Facilities Benefit Assessment (FBA) credit program. Phase II began in Fiscal Year 2012 and construction was completed in Fiscal Year 2014. Final reimbursement to developer is anticipated in Fiscal Year 2019. Budgeted funds are for city oversight and verification of final costs.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 39,623	\$ 10,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 39,623	\$ 10,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Transportation & Storm Water

Camino Del Sur-SR-56 to Dormouse / S00872

Trans - Roadway

Council District:	6	Priority Score:	42
Community Planning:	C40 Rancho Penasquitos; C51 Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Abeyta, Angela
Duration:	2002 - 2019		619-533-3674
Improvement Type:	New		aabeyta@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road. This is project T-4B in the Rancho Penasquitos Financing Plan and T-3A in the Torrey Highlands Financing Plan.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, and is in conformance with the City's General Plan.

Schedule: Early environmental and design work was completed. It is anticipated that the project will be constructed by developers per the terms of a future reimbursement agreement under a new WBS number.

Summary of Project Changes: Project will be closed by the end of Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Rancho Penasquitos FBA	400083	\$ 1,204,893	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,204,893
Total		\$ 1,204,893	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,204,893

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	41
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2012 - 2021		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water pooling under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to a revised project scope, preliminary engineering was completed in Fiscal Year 2014 which studied multiple alternatives with preliminary environmental analysis in order to improve the ponding conditions that occur on the existing bike path crossing over the Carmel Creek. Design began again in Fiscal Year 2015 for the selected alternative from the preliminary engineering study and is scheduled to be completed in Fiscal Year 2020 due to a revision in the project scope, including the environmental footprint and operations and maintenance access. Construction is scheduled to begin in Fiscal Year 2021 and is scheduled to be completed by Fiscal Year 2022. The warranty period is scheduled to be complete in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019 due to a revision in the project scope which will include the environmental footprint and operations and maintenance access. These actions have extended the construction schedule to begin in Fiscal Year 2021, and the project is anticipated to be completed in Fiscal Year 2023.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 916,668	\$ 1,795,331	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Total		\$ 916,668	\$ 1,795,331	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000

Transportation & Storm Water

Carmel Mountain Rd to Del Mar Mesa Rd / S00846

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Del Mar Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Galvez III, Oscar
Duration:	2003 - 2019		858-533-3863
Improvement Type:	New		galvezo@sandiego.gov

Description: This reimbursement project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lane at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length. See Project T-43-1 in the Del Mar Mesa Financing Plan.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Subdivider completed land acquisition, design and construction in Fiscal Year 2016. Project design and construction were completed by the developer in accordance with a Reimbursement Agreement.

Summary of Project Changes: This project was completed by the developer (Pardee). Upon final reimbursement to the developer, per the terms of a Reimbursement Agreement through the Facilities Benefit Assessment credit program, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,505,656	\$ 294,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Total		\$ 1,505,656	\$ 294,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Transportation & Storm Water

Carmel Mountain Road (T-5.2) / RD15002

Trans - Roadway

Council District:	5 6	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Abeyta, Angela
Duration:	2015 - 2020		619-533-3674
Improvement Type:	Widening		aabeyta@saniego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of this roadway in Rancho Penasquitos. This is Project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed in two phases. The first phase covering of the first two travel lanes from Sundance Avenue to Via Panacea has been completed. The second phase, completion of the four-lane facility for entire length, will be completed in three increments. The first two increments are under construction under the terms of two separate reimbursement agreements with a developer. The third increment, from Via Panacea to Camino Del Sur, will be completed under the terms of a future reimbursement agreement with a different developer.

Summary of Project Changes: The financial schedules have been updated based on updated revenue projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 2,331,098	\$ 368,901	\$ -	\$ 7,070,179	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,770,179
Total		\$ 2,331,098	\$ 368,901	\$ -	\$ 7,070,179	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,770,179

Transportation & Storm Water

Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934

Trans - Roadway

Council District:	1	Priority Score:	46
Community Planning:	Pacific Highlands Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Burgess, Vicky
Duration:	2008 - 2019		619-533-3684
Improvement Type:	New		vburgess@sanidiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2014. Phase II was completed in Fiscal Year 2016. Reimbursement to the developer is programmed for Fiscal Year 2014 through Fiscal Year 2019 per the terms of a reimbursement agreement.

Summary of Project Changes: No significant change is anticipated to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 12,529,505	\$ 1,470,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 12,529,505	\$ 1,470,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000

Transportation & Storm Water

Carmel Valley Rd 4/6 Lanes s of Street A / S00900

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Burgess, Vicky
Duration:	2004 - 2019		619-533-3684
Improvement Type:	New		vburgess@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Pacific Highlands Ranch Public Facilities Financing Plan Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch (PHR) and Torrey Highlands Public Facilities Financing Plans (PFFP) and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2004. Phase II was completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,554,059	\$ 2,530,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 4,554,059	\$ 2,530,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000

Transportation & Storm Water

Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Abeyta, Angela
Duration:	2015 - 2019		619-533-3674
Improvement Type:	Widening		aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of two additional travel lanes for Carmel Valley Road. The first increment occurred at each end of this reach to accommodate intersection requirements. The second increment extends the widening in the middle portion of this roadway to accommodate future transit use per the community plan. Timing of each increment of widening will be based on the transportation phasing plan. This is Project T-4.4 in the Torrey Highlands Public Facilities Financing Plan (PFFP) and Project T-22.2 in the Black Mountain Ranch PFFP.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: The developer of Black Mountain Ranch (BMR) will construct this project under the terms of a reimbursement agreement and is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The financial schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 887,029	\$ 887,029	\$ -	\$ 1,145,519	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,919,577
Total		\$ 887,029	\$ 887,029	\$ -	\$ 1,145,519	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,919,577

Transportation & Storm Water

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1 6	Priority Score:	73
Community Planning:	C24 Mira Mesa; Torrey Pines	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2000 - 2020		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic is pushed to Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2018. The warranty period will end in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 6,131,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,131,929
Mira Mesa - FBA	400085	2,105,780	287,096	-	-	-	-	-	-	-	-	2,392,877
Mitigation Funds for Carroll Canyon Road	400843	2,700,000	-	-	-	-	-	-	-	-	-	2,700,000
Torrey Pines - Urban Community	400133	149,522	477	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,478,347	204,846	-	-	-	-	-	-	-	-	9,683,193
Total		\$ 20,565,579	\$ 492,420	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,058,000

Transportation & Storm Water

Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District:	3	Priority Score:	43
Community Planning:	Mid-City: Normal Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2009 - 2020		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015.

Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Warranty period will continue through Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
TransNet Extension Congestion Relief Fund	400169	1,881,708	18,296	-	-	-	-	-	-	-	-	1,900,005
Total		\$ 1,911,708	\$ 18,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,930,005

Transportation & Storm Water

City Heights Pedestrian Imp Phase 2 / S18009

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2018 - 2021		619-533-7113
Improvement Type:	New		sutherlin@civicsd.com

Description: This project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved.

Justification: This project will improve public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements and ADA pedestrian ramps; providing essential capital improvements for an area.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ -	\$ 434,731	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 434,731
CH-TAB 2010B (T) Proceeds	400695	-	161,310	-	-	-	-	-	-	-	-	161,310
Total		\$ -	\$ 596,041	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 596,041

Transportation & Storm Water

City Heights Pedestrian Improvements / S15044

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2020		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in Colina Del Sol and on East Euclid Avenue.

Justification: This project will advance the visions and goals of the community by improving public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements and ADA pedestrian ramps; providing essential capital improvements for an area with a high percentage of low- and moderate-income families as well as disabled persons who rely heavily on walking as a means of travel while helping to develop a cohesive and attractive walking system within that provides links within the area and to surrounding neighborhoods.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
99A(TE)Bonds(Oper)-City Hts	400308	\$ 19,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,372
CH-TAB 2010A (TE) Proceeds	400694	3,549,971	503,958	-	-	-	-	-	-	-	-	4,053,929
CH-TAB 2010B (T) Proceeds	400695	63,520	48,933	-	-	-	-	-	-	-	-	112,454
Total		\$ 3,632,864	\$ 552,892	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,185,756

Transportation & Storm Water

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	72
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Nutter, Daniel
Duration:	2002 - 2028		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project is the Gilman Drive segment of the regional 40-mile bicycle corridor. The proposed alignment will follow Gilman Drive between La Jolla Village Drive and Interstate 5, installing a one-way protected cycle-track in each direction and a continuous sidewalk on the west side of the road.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental document were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2016. The environmental and design phases are scheduled to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2019 and scheduled to be completed by Fiscal Year 2022. A five-year mitigation period will follow construction with project close out expected in Fiscal Year 2027. This schedule is contingent upon the identification of funding to complete the project.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. Unidentified funding cost was reduced to \$21,425,628 during the design phase.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,468
Grant Fund - Federal	600000	1,379,604	-	-	-	-	-	-	-	-	-	1,379,604
Grant Fund - Other	600002	63,429	-	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	81,770	-	-	-	-	-	-	-	-	-	81,770
TransNet Extension Congestion Relief Fund	400169	1,075,015	424,984	-	-	-	-	-	-	-	-	1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	21,425,628	21,425,628
Total		\$ 2,617,287	\$ 424,984	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,425,628	\$ 24,467,899

Transportation & Storm Water

Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District:	7	Priority Score:	46
Community Planning:	Linda Vista	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2011 - 2020		619-533-5232
Improvement Type:	Replacement		moriqat@saniego.gov

Description: This project provides for improved flood control by upgrading the existing pipe between Coolidge Street and Ulrich Street, in addition to re-constructing the inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events because of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015.

Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017, but additional construction was deemed necessary to address settled areas. The additional construction was completed in Fiscal Year 2018. The warranty period will be completed and the project will be closed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, City Council authorized \$529,650 for post-construction trench settlement expenses to close project out. Project has been extended one year due to post-construction trench settlement repairs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 238	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 238
CIP Contributions from General Fund	400265	192,779	86,997	-	-	-	-	-	-	-	-	279,776
Deferred Maintenance Revenue 2012A-Project	400848	42,396	-	-	-	-	-	-	-	-	-	42,396
Infrastructure Fund	100012	284,364	-	-	-	-	-	-	-	-	-	284,364
Linda Vista Urban Comm	400113	75,000	-	-	-	-	-	-	-	-	-	75,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,665	-	-	-	-	-	-	-	-	-	6,665
PFFA Lease Revenue Bonds 2015B-Project	400860	294,201	2,387	-	-	-	-	-	-	-	-	296,589
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	199,843	-	-	-	-	-	-	-	-	-	199,843
Total		\$ 1,095,489	\$ 89,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,184,874

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Trans - Roadway

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2004 - 2022		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This reimbursement project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II of this project will be constructed in a new project.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period was completed in Fiscal Year 2016. Phase I will be closed pending fulfillment of the reimbursement agreement obligations by the school district. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. The schedule of Phase II will be represented in a future project.

Summary of Project Changes: In Fiscal Year 2018, the City Council authorized the appropriation of \$441,000 in Otay Mesa FBA funding for this project. Phase I will be closed pending fulfillment of the reimbursement agreement obligations by the school district.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 441,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441,000
Otay Mesa-West (From 39067)	400093	4,524,322	563,871	-	-	-	-	-	-	-	-	5,088,194
Total		\$ 4,965,322	\$ 563,871	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,529,194

Transportation & Storm Water

Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Torres, Sean
Duration:	2010 - 2024		858-541-4348
Improvement Type:	New		satorres@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc.). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: In Fiscal Year 2018, the City Council authorized the allocation of \$6.0 million from various funding sources including Infrastructure Fund, DIF Funds, Lease Revenue Bonds, Capital Outlay Funds, and CIP Contributions from the General Fund. \$11.2 million in Commercial Paper financing is anticipated in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 2,130,547	\$ 154,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,284,580
CIP Contributions from General Fund	400265	11,328,876	1,437,071	-	-	-	-	-	-	-	-	12,765,948
Deferred Maint Revenue 2009A-Project	400624	1,926,103	-	-	-	-	-	-	-	-	-	1,926,103
Deferred Maintenance Revenue 2012A-Project	400848	4,903,482	-	-	-	-	-	-	-	-	-	4,903,482
GENERAL FUND COMMERCIAL PAPER NOTES	400869	414	11,150,277	-	-	-	-	-	-	-	-	11,150,691
Grant Fund - State	600001	250,000	-	-	-	-	-	-	-	-	-	250,000
Infrastructure Fund	100012	4,354,734	130,907	-	-	-	-	-	-	-	-	4,485,641
Midway/Pacific Hwy Urban Comm	400115	13,359	1,565,265	-	-	-	-	-	-	-	-	1,578,625
Navajo Urban Comm	400116	141,891	1,679,919	-	-	-	-	-	-	-	-	1,821,810
North Park Urban Comm	400112	255,375	585,708	-	-	-	-	-	-	-	-	841,084
PFFA Lease Revenue Bonds 2015A-Projects	400859	10,436,619	9,637	-	-	-	-	-	-	-	-	10,446,257
PFFA Lease Revenue Bonds 2015B-Project	400860	10,091,021	17	-	-	-	-	-	-	-	-	10,091,039
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,837,608	-	-	-	-	-	-	-	-	-	4,837,608
Street Division CIP Fund	200202	65,000	-	-	-	-	-	-	-	-	-	65,000
Torrey Pines - Urban Community	400133	10,651	567,348	-	-	-	-	-	-	-	-	578,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,019,260	-	-	-	-	-	-	-	-	-	1,019,260
TransNet ARRA Exchange Fund	400677	1,169,455	-	-	-	-	-	-	-	-	-	1,169,455
TransNet Extension Congestion Relief Fund	400169	2,920,318	106,663	-	-	-	-	-	-	-	-	3,026,981
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	304,867,669	304,867,669
Total		\$ 55,854,721	\$ 17,386,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 304,867,669	\$ 378,109,240

Transportation & Storm Water

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	53
Community Planning:	C15 Future Urbanizing Area - Subarea 2	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2000 - 2026		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process for CEQA began in Fiscal Year 2007 and was completed in Fiscal Year 2017. NEPA was completed in Fiscal Year 2018. Design is anticipated to begin in Fiscal Year 2019 and will be completed in Fiscal Year 2021. Land acquisition is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and the project is anticipated to be closed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. The Environmental Process took longer than anticipated delaying the start of design. Developer contributions in the amount of \$937,000 will be appropriated to this project in Fiscal Year 2019. In Fiscal Year 2018, the City Council authorized the appropriation of \$58,000 in Fairbanks Country Club-Fac Dev Funds, and \$377,000 in Sub Area-2 Funds and authorized the transfer of \$100,000 in TransNet funding from this project to other projects with current needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ 714,354	\$ 937,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,110,000	\$ -	\$ 2,761,354
Fairbanks Country Club-Fac Dev	400097	675,560	58,000	-	-	-	-	-	-	-	-	733,560
Grant Fund - Federal	600000	3,500,500	1,772,953	-	-	-	-	20,695,658	-	-	-	25,969,111
Pacific Highlands Ranch FBA	400090	121,454	674,845	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	6,645	150,354	-	-	-	-	-	-	-	-	157,000
Sub Area-2	400101	-	1,669,000	-	-	-	-	-	-	-	-	1,669,000
TransNet (Prop A 1/2% Sales Tax)	400156	499,743	26,385	-	-	-	-	-	-	-	-	526,129
TransNet Extension Congestion Relief Fund	400169	577,895	247,104	-	-	-	-	-	-	-	-	825,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,965,000	2,965,000
Total		\$ 5,381,799	\$ 5,312,997	\$ 937,000	\$ -	\$ -	\$ -	\$ 20,695,658	\$ -	\$ 1,110,000	\$ 2,965,000	\$ 36,402,455

Transportation & Storm Water

El Camino Real/SR 56 Bike Path Connector / S00981

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	32
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2009 - 2019		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: The project provides a new bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began and was completed in Fiscal Year 2016. A 25-month maintenance and monitoring period will continue through Fiscal Year 2018. The project is anticipated to be closed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 445,234	\$ 16,405	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 461,640
TransNet Extension Congestion Relief Fund	400169	93,700	-	-	-	-	-	-	-	-	-	93,700
Total		\$ 538,934	\$ 16,405	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 555,340

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District:	9	Priority Score:	N/A
Community Planning:	Mid-City: Normal Heights	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2002 - 2019		619-533-5232
Improvement Type:	New		moriqat@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open to traffic. Landscaping began in Fiscal Year 2017, will be completed in Fiscal Year 2019, and will be closed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,000
Mid City Urban Comm	400114	202,211	72,419	-	-	-	-	-	-	-	-	274,630
Private & Others Contrib-CIP	400264	1,176	18,323	-	-	-	-	-	-	-	-	19,500
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
TransNet (Prop A 1/2% Sales Tax)	400156	402,608	-	-	-	-	-	-	-	-	-	402,608
Total		\$ 921,996	\$ 90,743	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,012,739

Transportation & Storm Water

Five Points Neighborhood Pedestrian Impr / S00988

Trans - Signals - Calming/Speed Abatement

Council District:	2 3	Priority Score:	48
Community Planning:	Uptown; Midway - Pacific Highway	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2009 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Project construction began and was substantially completed in Fiscal Year 2017. Project warranty period began in Fiscal Year 2018 and is expected to end in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, City Council approved the appropriation of \$35,000 to finish construction and close out the project. Total project cost increased by \$35,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
North Bay Redevelopment CIP Contribution Fund	200346	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,645	-	-	-	-	-	-	-	-	-	1,645
TransNet Extension Congestion Relief Fund	400169	770,757	2,597	-	-	-	-	-	-	-	-	773,355
Total		\$ 922,402	\$ 2,597	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 925,000

Transportation & Storm Water

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	44
Community Planning:	C53 University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	1999 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2014. Construction of the Genesee Overcrossing and ramps began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2020. Caltrans is funding most of the construction phase of this project.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 591,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,775,247	124,752	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	2,150,073
Total		\$ 22,462,914	\$ 124,752	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,587,667

Transportation & Storm Water

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	Priority Score:	51
Community Planning:	C17 Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	1999 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. The project is anticipated to close out in Fiscal Year 2020.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, City Council approved the appropriation of \$700,000 to this project to fund additional construction needs. In Fiscal Year 2018, City Council also authorized \$810,000 in Grant to fully fund construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 167,833	\$ 114,166	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 282,000
Grant Fund - Federal	600000	11,627,442	400,064	-	810,000	-	-	-	-	-	-	12,837,507
TransNet (Prop A 1/2% Sales Tax)	400156	452,434	-	-	-	-	-	-	-	-	-	452,434
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	2,232,022	125,344	-	-	-	-	-	-	-	-	2,357,367
Total		\$ 14,530,732	\$ 639,576	\$ -	\$ 810,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,980,309

Transportation & Storm Water

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2010 - 2024		619-533-3092
Improvement Type:	Replacement		jfuentes@san Diego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$450,000 in Commercial Paper financing was allocated in Fiscal Year 2018. Unidentified funding increased due to the increase in the number of guard rail projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
GENERAL FUND COMMERCIAL PAPER NOTES	400869	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Grant Fund - Federal	600000	613,924	29,075	-	-	-	-	-	-	-	-	643,000
Grant Fund - State	600001	411,320	-	-	-	-	-	-	-	-	-	411,320
Infrastructure Improvement - CD 5	400685	2,255	-	-	-	-	-	-	-	-	-	2,255
Prop 42 Replacement - Transportation Relief Fund	200306	658,908	13,654	-	-	-	-	-	-	-	-	672,563
TransNet (Prop A 1/2% Sales Tax)	400156	654,543	14,159	-	-	-	-	-	-	-	-	668,702
TransNet Extension RTCI Fee	400174	126,808	498,191	-	-	-	-	-	-	-	-	625,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,806,300	1,806,300
Total		\$ 2,467,760	\$ 1,005,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,806,300	\$ 5,279,141

Transportation & Storm Water

Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District:	3	Priority Score:	41
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oriqat, Mahmoud
Duration:	2011 - 2020		619-533-5232
Improvement Type:	Replacement		moriqat@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events because of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2019. Environmental was protested, which delayed completion by one year. Construction is scheduled to begin in Fiscal Year 2019 and to be completed in Fiscal Year 2018. The warranty period will be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2018, City Council authorized increased appropriations of \$765,100 to fund construction. Total project increased due to revised construction cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 108	\$ 4,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,784
CIP Contributions from General Fund	400265	-	398,720	-	-	-	-	-	-	-	-	398,720
Deferred Maintenance Revenue 2012A-Project	400848	6,849	-	-	-	-	-	-	-	-	-	6,849
PFFA Lease Revenue Bonds 2015B-Project	400860	160,645	-	-	-	-	-	-	-	-	-	160,645
TransNet Extension Congestion Relief Fund	400169	15,000	-	-	-	-	-	-	-	-	-	15,000
Uptown Urban Comm	400121	163,796	570,303	-	-	-	-	-	-	-	-	734,100
Total		\$ 346,399	\$ 973,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,320,100

Transportation & Storm Water

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2010 - 2024		619-533-3141
Improvement Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet Extension funding will be allocated in Fiscal Year 2019 through Fiscal Year 2023 and will be utilized to implement the City's Signal Communication Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
CIP Contributions from General Fund	400265	829,543	1,194,395	-	-	-	-	-	-	-	-	2,023,938
College Area	400127	-	110,000	-	-	-	-	-	-	-	-	110,000
Infrastructure Fund	100012	109,325	-	-	-	-	-	-	-	-	-	109,325
Lusk-Gen'l Traffic Imprvmts	400211	-	69,000	-	-	-	-	-	-	-	-	69,000
Olay Mesa/Nestor Urb Comm	400125	12,015	287,984	-	-	-	-	-	-	-	-	300,000
TransNet Extension Congestion Relief Fund	400169	1,389,751	1,112,678	100,000	-	100,000	100,000	100,000	100,000	-	-	3,002,429
TransNet Extension RTCI Fee	400174	2,146,537	3,453,462	-	-	-	-	-	-	-	-	5,600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	118,575,400	118,575,400
Total		\$ 4,487,172	\$ 6,427,521	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 118,575,400	\$ 129,990,093

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2010 - 2024		619-533-3141
Improvement Type:	New		drhughes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet Extension funding of \$200,000 will be allocated to this project in Fiscal Years 2020 through 2023. \$1,271,068 of Infrastructure funding is being allocated to this project in Fiscal year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ -	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
CIP Contributions from General Fund	400265	985,846	1,219,021	-	-	-	-	-	-	-	-	2,204,868
Deferred Maintenance Revenue 2012A-Project	400848	45,463	-	-	-	-	-	-	-	-	-	45,463
Infrastructure Fund	100012	-	-	1,271,068	-	-	-	-	-	-	-	1,271,068
Infrastructure Improvement - CD 4	400684	1,496	-	-	-	-	-	-	-	-	-	1,496
PFFA Lease Revenue Bonds 2015A-Projects	400859	63,436	-	-	-	-	-	-	-	-	-	63,436
Prop 42 Replacement - Transportation Relief Fund	200306	-	13,088	-	-	-	-	-	-	-	-	13,088
Street Division CIP Fund	200202	-	4,012	-	-	-	-	-	-	-	-	4,012
TransNet (Prop A 1/2% Sales Tax)	400156	428,392	-	-	-	-	-	-	-	-	-	428,392
TransNet Extension Congestion Relief Fund	400169	689,413	926,244	619,100	-	200,000	200,000	200,000	200,000	-	-	3,034,757
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	182,509,832	182,509,832
Total		\$ 2,214,048	\$ 2,162,367	\$ 4,190,168	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 182,509,832	\$ 191,876,416

Transportation & Storm Water

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	66
Community Planning:	Carmel Valley	Priority Category:	High
Project Status:	Continuing	Contact Information:	Genovese, Brian
Duration:	2009 - 2021		619-533-3836
Improvement Type:	New		bgenovese@sandiego.gov

Description: This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan. The project is also consistent with the City's 2011 Bicycle Master Plan and SANDAG's Regional Bicycle Plan.

Schedule: Caltrans has included this project as part of the Interstate 5 North Coast Corridor (NCC) Project and will be applying for Cycle 4 Statewide Active Transportation Program (ATP) Grant funds to augment existing funding sources. The project is environmentally cleared under the I-5 NCC Project. Caltrans is currently working on a cooperative agreement for submittal to the City. Design will be scheduled upon execution of the cooperative agreement and construction will be scheduled upon securement of funds required for project completion. City expenditure is contingent upon approval of cooperative/reimbursement agreement.

Summary of Project Changes: Project scope has increased due feedback from Caltrans design staff. Additional work includes silt removal and drainage improvements, as well as utility avoidance.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ -	\$ 1,630,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,630,229
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,116,010	1,116,010
Total		\$ -	\$ 1,630,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,116,010	\$ 2,746,239

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District:	3	Priority Score:	73
Community Planning:	Old San Diego; Uptown	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2009 - 2023		619-533-7492
Improvement Type:	Replacement		dnutter@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. The warranty period will go through Fiscal Year 2021 due to an unforeseen emergency gas leak declared by SDGE.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,222,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,222,723
Deferred Maintenance Revenue 2012A-Project	400848	1,450,094	-	-	-	-	-	-	-	-	-	1,450,094
PFFA Lease Revenue Bonds 2015A-Projects	400859	997	-	-	-	-	-	-	-	-	-	997
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	448,760	-	-	-	-	-	-	-	-	-	448,760
Private & Others Contrib-CIP	400264	868,262	31,737	-	-	-	-	-	-	-	-	900,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,258,560	-	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	2,019,551	229,156	-	-	-	-	-	-	-	-	2,248,707
Total		\$ 8,268,949	\$ 260,893	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,529,843

Transportation & Storm Water

La Jolla Mesa Drive Sidewalk / S00928

Trans - Roadway

Council District:	1	Priority Score:	33
Community Planning:	C20 La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2008 - 2019		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides widening of the street and installs new curb, gutter, and sidewalk on the east side of La Jolla Mesa Drive south of Deer Hill Court and north of Baja Mar.

Justification: This project is required to provide safer pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but because of existing conditions at the location, the project scope was revised. Design was rescheduled and completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2018 the total project was reduced by \$210,000, of which \$110,000 was transferred to CIP S00915 University Avenue Mobility via approved City Council Resolution, and \$100,000 was transferred to CIP AID00005 Resurfacing of City Streets via Fiscal Year 2018 Appropriation Ordinance 20837 section 2, (C3). The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 226,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 226,000
TransNet Extension Congestion Relief Fund	400169	312,086	77,913	-	-	-	-	-	-	-	-	390,000
Total		\$ 538,086	\$ 77,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 616,000

Transportation & Storm Water

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	N/A
Community Planning:	C53 University	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2001 - 2022		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. Plant establishment and monitoring period will continue through Fiscal Year 2022 due to additional maintenance required by Caltrans.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 22,731,363	\$ 1,107,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	135,914	-	-	-	-	-	-	-	-	-	135,914
Total		\$ 22,867,277	\$ 1,107,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation & Storm Water

La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	85
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2015 - 2026		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project will widen La Media Road between SR-905 to the Otay Truck Route. La Media Road will be widened to a six-lane primary arterial from SR-905 to Airway Road, a five lane major between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes, and a three lane collector from Siempre Viva Road to the Otay Truck Route with two southbound lanes and one northbound lane. This project will also improve drainage at the intersection of La Media Road and Airway Road. This project may be built in phases, which will be determined by design and funding at a later date.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design phase began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2023. The construction phase is anticipated to begin in Fiscal Year 2023. The schedule will be updated once a new estimate has been created.

Summary of Project Changes: In Fiscal year 2018, City Council approved the appropriation of \$5,540,000 to this project. The project total cost increased by \$30,743,310.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Otay Mesa EIFD	200803	\$ -	\$ -	\$ 369,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 369,048
Otay Mesa Facilities Benefit Assessment	400856	-	5,504,000	-	-	-	-	-	-	-	-	5,504,000
Otay Mesa-East (From 39062)	400092	-	5,229,690	-	-	-	-	-	-	-	-	5,229,690
Otay Mesa-Eastern DIF	400100	404,330	658,669	-	-	-	-	-	-	-	-	1,063,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	24,834,262	24,834,262
Total		\$ 404,330	\$ 11,392,359	\$ 369,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,834,262	\$ 37,000,000

Transportation & Storm Water

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District:	6	Priority Score:	52
Community Planning:	P09 Linda Vista	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2009 - 2020		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. The project will be closed out in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, City Council approved the appropriation of \$15,000 to complete and close the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Linda Vista Urban Comm	400113	53,000	-	-	-	-	-	-	-	-	-	53,000
TransNet (Prop A 1/2% Sales Tax)	400156	67,600	-	-	-	-	-	-	-	-	-	67,600
TransNet Extension Congestion Relief Fund	400169	917,312	87	-	-	-	-	-	-	-	-	917,400
Total		\$ 1,037,912	\$ 15,087	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,053,000

Transportation & Storm Water

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District:	4	Priority Score:	84
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2016 - 2023		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

Justification: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2018 and is anticipated to end in Fiscal Year 2020. The project construction schedule will be determined upon the receipt of additional funding.

Summary of Project Changes: In Fiscal Year 2018, City Council authorized the transfer of \$282,000 of CIP Contributions from the General Fund from this project to Hayes Ave Storm Drain, S11002, and \$500 to Poway Road Bike Path - Class I, S00943. Funding in an amount of \$200,000 has been allocated in Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 513,839	\$ 203,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 717,500
TransNet Extension Congestion Relief Fund	400169	-	-	200,000	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,651,600	4,651,600
Total		\$ 513,839	\$ 203,660	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,651,600	\$ 5,569,100

Transportation & Storm Water

Market Street-47th to Euclid-Complete Street / S16061

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	87
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2017 - 2022		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

Justification: The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation to move within the community and access various destinations.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2019. Property Acquisition for this project began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. The project is scheduled to be closed out in Fiscal Year 2022. The project schedule is dependent upon the appropriation of sufficient funding.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, City Council appropriated an additional \$97,907 to this project. It is anticipated that Grant contributions in an amount of \$900,000 will be appropriated to this project in Fiscal Year 2019. Additional funding in an amount of \$2,747,000 is anticipated in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
CI/Taxable TI Bonds 2007A	400337	177	-	-	-	-	-	-	-	-	-	177
Grant Fund - Federal	600000	171,037	88,962	-	900,000	2,747,000	-	-	-	-	-	3,907,000
TransNet Extension Congestion Relief Fund	400169	569	97,336	-	-	-	-	-	-	-	-	97,906
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,901,916	2,901,916
Total		\$ 871,784	\$ 186,299	\$ -	\$ 900,000	\$ 2,747,000	\$ -	\$ -	\$ -	\$ -	\$ 2,901,916	\$ 7,607,000

Transportation & Storm Water

Martin Luther King Jr. Promenade / S13020

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	15
Community Planning:	Southeastern San Diego	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schoenfisch, Brian
Duration:	2013 - 2020		619-533-6457
Improvement Type:	New		bschoenfisch@saniego.gov

Description: This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls.

Justification: This project will provide for a cultural gathering area for educational and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018. Project scope and construction cost will be updated following completion of design. Construction is expected to be complete in Fiscal Year 2019.

Summary of Project Changes: Project schedule was updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 224,958	\$ 41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,005,000	1,005,000
Total		\$ 224,958	\$ 41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,005,000	\$ 1,230,000

Transportation & Storm Water

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Joseph Jimenez
Duration:	2010 - 2024		619-533-3761
Improvement Type:	New		jjimenez@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians citywide.

Justification: This project provides for safety improvements where medians are warranted.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet Extension funding will be allocated to this project in Fiscal Year 2019 through Fiscal Year 2023.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ 292,660	\$ 2,153	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 294,814
Prop 42 Replacement - Transportation Relief Fund	200306	38,152	229,326	-	-	-	-	-	-	-	-	267,478
TransNet (Prop A 1/2% Sales Tax)	400156	27,713	-	-	-	-	-	-	-	-	-	27,713
TransNet Extension Congestion Relief Fund	400169	1,182,197	713,341	750,000	-	1,140,000	100,000	100,000	100,000	-	-	4,085,539
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,160,000	5,160,000
Total		\$ 1,540,724	\$ 944,821	\$ 750,000	\$ -	\$ 1,140,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 5,160,000	\$ 9,835,545

Transportation & Storm Water

Minor Bike Facilities / AIA00001

Trans - Bicycle Facilities (All Class.)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Genovese, Brian
Duration:	2010 - 2024		619-533-3836
Improvement Type:	New		bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.

Justification: This project will provide funding for various bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$800,000 of Infrastructure funding is being allocated in Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 447,880	\$ 7,052,119	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,500,000
CIP Contributions from General Fund	400265	-	58,333	-	-	-	-	-	-	-	-	58,333
Grant Fund - State	600001	651,051	96,948	-	-	-	-	-	-	-	-	748,000
Infrastructure Fund	100012	-	-	800,000	-	-	-	-	-	-	-	800,000
Prop 42 Replacement - Transportation Relief Fund	200306	-	9,921	-	-	-	-	-	-	-	-	9,921
TransNet (Prop A 1/2% Sales Tax)	400156	39,989	-	-	-	-	-	-	-	-	-	39,989
TransNet Extension Congestion Relief Fund	400169	1,199,873	857,779	100,000	-	200,000	200,000	200,000	200,000	-	-	2,957,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	86,731,000	86,731,000
Total		\$ 2,338,794	\$ 8,075,102	\$ 900,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 86,731,000	\$ 98,844,896

Transportation & Storm Water

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District:	1	Priority Score:	71
Community Planning:	C53 University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2001 - 2020		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Construction of Phase II is dependent on the completion of eminent domain proceedings.

Summary of Project Changes: In Fiscal Year 2018, City Council approved a total project increase of \$1.0 million due to increased Right of Way Acquisition and construction cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
GENERAL FUND COMMERCIAL PAPER NOTES	400869	\$ -	\$ 540,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 540,000
North University City-FBA	400080	5,416,642	808,357	-	-	-	-	-	-	-	-	6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	323,073	-	-	-	-	-	-	-	-	-	323,073
TransNet Extension Congestion Relief Fund	400169	-	-	460,000	-	-	-	-	-	-	-	460,000
TransNet Extension RTCI Fee	400174	28,740	471,259	-	-	-	-	-	-	-	-	500,000
Total		\$ 5,768,456	\$ 1,819,616	\$ 460,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,048,073

Transportation & Storm Water

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	56
Community Planning:	Torrey Pines	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2000 - 2022		619-533-7492
Improvement Type:	Replacement - Retrofit		dnutter@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary as a secondary phase to the project. Design of the access ramp and approval of the Coastal Development Permit is expected to be completed in Fiscal Year 2019. Construction of Phase II is anticipated to be completed in Fiscal Year 2020. The warranty period will end in Fiscal Year 2022.

Summary of Project Changes: Due to the Coastal Development Permit implementation, the project schedule and description have been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Gas Tax Fund	200117	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Grant Fund - Federal	600000	10,000,000	150,000	-	-	-	-	-	-	-	-	10,150,000
Torrey Pines - Urban Community	400133	68,000	-	-	-	-	-	-	-	-	-	68,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,816,995	86,004	-	-	-	-	-	-	-	-	2,903,000
TransNet Extension Congestion Relief Fund	400169	680,781	588,870	-	-	-	-	-	-	-	-	1,269,652
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,000	100,000
Total		\$ 13,705,777	\$ 824,875	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 14,630,652

Transportation & Storm Water

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2024		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This annual allocation provides for the construction of new sidewalks citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Summary of Project Changes: In Fiscal Year 2018, \$946,000 in DIF funding was appropriated to this project. TransNet funding will be allocated to this project from Fiscal Year 2019 through Fiscal Year 2023.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 249,268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 249,268
CIP Contributions from General Fund	400265	183,312	22,091	-	-	-	-	-	-	-	-	205,403
College Area	400127	-	90,000	-	-	-	-	-	-	-	-	90,000
Encanto Neighborhoods DIF	400864	4,813	451,186	-	-	-	-	-	-	-	-	456,000
Golden Hill Urban Comm	400111	8,022	91,977	-	-	-	-	-	-	-	-	100,000
Grant Fund - Federal	600000	557,273	736,774	-	-	-	-	-	-	-	-	1,294,048
Navajo Urban Comm	400116	131,299	18,700	-	-	-	-	-	-	-	-	150,000
NP-Tab 2009A (TE) Proceeds	400672	130,845	2,704,829	-	-	-	-	-	-	-	-	2,835,674
Otay Mesa/Nestor Urb Comm	400125	161,590	138,409	-	-	-	-	-	-	-	-	300,000
Private & Others Contrib-CIP	400264	109,547	302	-	-	-	-	-	-	-	-	109,850
Serra Mesa - Urban Community	400132	100,000	-	-	-	-	-	-	-	-	-	100,000
TransNet (Prop A 1/2% Sales Tax)	400156	534,424	-	-	-	-	-	-	-	-	-	534,424
TransNet ARRA Exchange Fund	400677	65,996	30,394	-	-	-	-	-	-	-	-	96,390
TransNet Extension Congestion Relief Fund	400169	4,021,169	855,289	1,182,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	10,058,458
TransNet Extension RTCI Fee	400174	655,560	1,062,374	-	-	-	-	-	-	-	-	1,717,935
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	104,615,000	104,615,000
Total		\$ 6,913,122	\$ 6,202,330	\$ 1,182,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 104,615,000	\$ 122,912,452

Transportation & Storm Water

Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District:	8	Priority Score:	66
Community Planning:	C33 Otay Mesa; Otay Mesa - Nestor	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2009 - 2023		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing two-lane undivided road to a modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped vehicular travel lanes; two buffers; two Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$950,000 to meet increased construction costs, \$550,000 of this amount was transferred from Otay Mesa Truck Route. The project schedule has been updated for Fiscal Year 2019 due to the additional construction need.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ 153,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 153,000
Otay Mesa-West (From 39067)	400093	4,941,932	259,067	-	-	-	-	-	-	-	-	5,201,000
Otay Mesa-Western DIF	400102	314,200	231,799	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	37,569	1,775	-	-	-	-	-	-	-	-	39,345
TransNet ARRA Exchange Fund	400677	613,293	136,706	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	7,554,859	1,407,466	-	-	-	-	-	-	-	-	8,962,325
Total		\$ 13,461,855	\$ 2,189,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,651,671

Transportation & Storm Water

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District:	8	Priority Score:	55
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2012 - 2025		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road.

Justification: The Otay Truck Route Eastern and Western Phases will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process was completed in Fiscal Year 2018. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2018. Right-of-way acquisition began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2019. Construction for the Eastern Phase is scheduled to begin in Fiscal Year 2019 and will be completed in Fiscal Year 2020. The schedule for the Otay Truck Route Western Phase is not yet determined. The schedule will be determined once full funding is identified.

Summary of Project Changes: The Description and Schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, City Council authorized the transfer of \$900,000 of TransNet funding to other Transportation and Storm Water projects with a current need. In Fiscal Year 2019, Federal grant funding in an amount of \$6,580,000 is anticipated to be allocated to this project for the construction phase of the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 385,231	\$ 1,014,768	\$ -	\$ 6,580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,980,000
Grant Fund - State	600001	1,800,000	-	-	-	-	-	-	-	-	-	1,800,000
TransNet Extension Congestion Relief Fund	400169	1,674,490	7,375,509	1,000,000	-	-	-	-	-	-	-	10,050,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,630,000	3,630,000
Total		\$ 3,859,722	\$ 8,390,277	\$ 1,000,000	\$ 6,580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,630,000	\$ 23,460,000

Transportation & Storm Water

Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	January, Frank
Duration:	2004 - 2020		619-533-3684
Improvement Type:	New		vburgess@sandiego.gov

Description: This reimbursement project provides for installing up to 17 different traffic signals within the Pacific Highlands Ranch Community.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community. See Pacific Highlands Ranch Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan Project and is in conformance with the City's General Plan.

Schedule: All traffic signals have been completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019. Final reimbursement to developer will be made in Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,847,020	\$ 552,980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Total		\$ 1,847,020	\$ 552,980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000

Transportation & Storm Water

Pacific Hwy Curb Ramp Barrier Removal / S11045

Trans - Ped Fac - Accessibility Improve

Council District:	2	Priority Score:	66
Community Planning:	Midway - Pacific Highway	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2012 - 2019		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: This project will provide for curb ramps, curbs & gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway Frontage Road at Bandini Street, Wright Street, Estudillo Street, and Sutherland Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Schedule: Design and environmental document began in Fiscal Year 2013. Due to resource reallocation, construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The warranty period was completed in Fiscal Year 2018.

Summary of Project Changes: The project will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 418,030	\$ 31,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Total		\$ 418,030	\$ 31,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District:	8	Priority Score:	53
Community Planning:	C33 Otay Mesa; C34 Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2008 - 2033		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge widening to the south, installation of sidewalk and signals; restriping; and signage modifications. The second phase will also add a Class IV bicycle facility along Palm Avenue within the project's limits. The third phase, which will be completed in a separate project once funding is identified, consists of construction of the bridge widening to the north, relocation of north bound on/off ramps and widening of the two on-ramps. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated due to development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II - Preliminary Engineering and Environmental Document Phase were completed in Fiscal Year 2019. The construction of Phase II is dependent on identification of funding and the rate of development and fees collected in the community or when other funding sources have been identified. Phase III will be completed under a separate project when funding has been identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, total project cost has been increased by \$13.0 million. The determination was made in the design phase to include a Class IV bicycle facility which has caused the need for additional bridge widening.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 4,222,295	\$ 346,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,568,571
Otay Mesa-West (From 39067)	400093	2,300,380	499,711	-	-	-	-	-	-	-	-	2,800,092
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	27,500,000	27,500,000
Total		\$ 6,522,675	\$ 845,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,500,000	\$ 34,868,663

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District:	8	Priority Score:	57
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2007 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase I began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design of Phase 2 was completed in Fiscal Year 2016. Construction of Phase 2 began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Warranty period will continue through Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019 due to additional change orders. In Fiscal Year 2018, City Council authorized the appropriation of \$200,000 in TransNet funding to this project from Annual Allocation AIK00001 to finish construction and close out the project. Total project cost increased by \$200,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TransNet Extension Congestion Relief Fund	400169	4,453,633	13,575	-	-	-	-	-	-	-	-	4,467,209
TransNet Extension RTCI Fee	400174	9,525	190,474	-	-	-	-	-	-	-	-	200,000
Total		\$ 4,613,159	\$ 204,049	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,817,209

Transportation & Storm Water

Park Boulevard At-Grade Crossing / S15045

Trans - Roadway

Council District:	3 8	Priority Score:	53
Community Planning:	Barrio Logan; Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2019		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project provides for the extension of Park Boulevard to Harbor Drive. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

Justification: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: \$2,578,500 from East Village Pedestrian Bridge was identified for this project from remaining funds Civic San Diego is moving forward additional funds from Redevelopment Obligation Retirement. Total project cost increased to \$22,997,022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,656
Ballpark Infra-2001 Bonds	400159	22,712	-	-	-	-	-	-	-	-	-	22,713
Ballpark Land/Infra-Port	400161	84,852	-	-	-	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	23,246	-	-	-	-	-	-	-	-	-	23,246
Centre City DIF-Admin	400122	7,314	2,432,457	-	(2,438,762)	-	-	-	-	-	-	1,010
East Village-Pedestrian Bridge	400429	-	-	2,578,580	-	-	-	-	-	-	-	2,578,580
Excess Redevelopment Bond Proceeds Exp	400862	975,843	10,271,481	-	(10,816,079)	-	-	-	-	-	-	431,246
Redevelopment Obligation Retirement Fund	200700	-	-	2,500,000	-	10,000,000	7,049,718	-	-	-	-	19,549,718
Total		\$ 1,401,626	\$ 12,703,939	\$ 5,078,580	\$ (13,254,841)	\$ 10,000,000	\$ 7,049,718	\$ -	\$ -	\$ -	\$ -	\$ 22,979,022

Transportation & Storm Water

Poway Road Bicycle Path - Class I / S00943

Trans - Bicycle Facilities (All Class.)

Council District:	5	Priority Score:	56
Community Planning:	C41 Sabre Springs	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2007 - 2019		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length.

Justification: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2018. A 25-month maintenance and monitoring period began in Fiscal Year 2016 and was completed in Fiscal Year 2018. The project is anticipated to close in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2018, City Council approved the appropriation of \$150,000 of additional funding to this project. The funding is needed for change orders due to additional post-construction work and project close out. Total project cost increased by \$163,500.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 497,502	\$ 2,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Sabre Springs-FBA	400082	1,042,744	207,255	-	-	-	-	-	-	-	-	1,250,000
TransNet Extension Congestion Relief Fund	400169	980,000	-	-	-	-	-	-	-	-	-	980,000
TransNet Extension RTCI Fee	400174	-	13,500	-	-	-	-	-	-	-	-	13,500
Total		\$ 2,520,246	\$ 223,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,743,500

Transportation & Storm Water

Regents Rd Widening-Genesee to Executive / S00881

Trans - Roadway

Council District:	1	Priority Score:	56
Community Planning:	C53 University	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2003 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. The warranty period is anticipated to end in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$250,000 of North University City DIF and \$300,000 in FBA funding to this project. For Fiscal Year 2019, a reimbursement from AT&T in the amount not to exceed \$250,000 is anticipated. Additional funding in this project was required to complete the initial project funding requirements and to fully fund construction. Total project cost increased by \$800,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
North University City DIF	400849	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
North University City-FBA	400080	5,386,926	288,073	-	-	-	-	-	-	-	-	5,675,000
Private & Others Contrib-CIP	400264	755,000	-	-	250,000	-	-	-	-	-	-	1,005,000
Total		\$ 7,641,926	\$ 288,073	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,180,000

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District:	2	Priority Score:	N/A
Community Planning:	C23 Midway - Pacific Highway; C37 Peninsula	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2003 - 2019		619-533-3141
Improvement Type:	Betterment		drhughes@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The evaluation of this project was completed in Fiscal Year 2014. Implementation of traffic signal improvements including interconnect upgrades and the installation of the adaptive traffic signal system began in Fiscal Year 2016 and were completed in Fiscal Year 2017. Additional improvements include extending the adaptive signal system to include Rosecrans and Kurtz St; a new adaptive traffic signal system at Rosecrans and Talbot/Canon/Shelter Island; and median beautification along Rosecrans between N Harbor Dr. and Avenida de Portugal and are projected to be closed in Fiscal Year 2019.

Summary of Project Changes: Remaining funds have been reprogrammed with the projects listed above.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 1,003,721	\$ 444,603	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325
Total		\$ 1,003,721	\$ 444,603	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325

Transportation & Storm Water

School Traffic Safety Improvements / AIK00002

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2010 - 2024		619-533-3092
Improvement Type:	New		jfuentes@sanidiego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation will be closed upon completion of the final subproject in Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 310,503	\$ 7,796	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 318,300
TransNet (Prop A 1/2% Sales Tax)	400156	298	-	-	-	-	-	-	-	-	-	298
TransNet Extension Congestion Relief Fund	400169	446,253	7,931	-	-	-	-	-	-	-	-	454,185
Total		\$ 757,055	\$ 15,727	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 772,783

Transportation & Storm Water

Sea World Dr/I5 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	74
Community Planning:	C26 Mission Bay Park	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Chui, Gary
Duration:	2006 - 2021		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$119.1 million is on hold until funding can be identified.

Summary of Project Changes: In Fiscal Year 2018, the City Council approved the transfer of \$2.9 million to West Mission Bay Drive Bridge Over SD River, S00871.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,537
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,072,571	119,072,571
Total		\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,072,571	\$ 120,163,108

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2024		619-527-7527
Improvement Type:	New		epuente@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters, as well as the installation of curb ramps, Citywide.

Justification: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: In Fiscal Year 2018, the City Council approved the appropriation of approximately \$1.3 million in DIF funding to this project to support the installation of curb ramps Citywide.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 67,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,000
Capital Outlay Fund	400002	1,744,055	1,955,463	-	-	-	-	-	-	-	-	3,699,519
Centre City DIF-Admin	400122	136,264	1,616,135	-	-	-	-	-	-	-	-	1,752,400
CIP Contributions from General Fund	400265	2,597,626	2,852,108	-	-	-	-	-	-	-	-	5,449,734
Clairemont Mesa - Urban Comm	400129	105,459	41,023	-	-	-	-	-	-	-	-	146,483
College Area	400127	141,254	56,095	-	-	-	-	-	-	-	-	197,350
CR-TAB 2010A (TE) Proceeds	400696	975,388	155,035	-	-	-	-	-	-	-	-	1,130,423
Deferred Maintenance Revenue 2012A-Project	400848	216,558	-	-	-	-	-	-	-	-	-	216,558
Encanto Neighborhoods DIF	400864	-	55,500	-	-	-	-	-	-	-	-	55,500
Golden Hill Urban Comm	400111	8,154	81,503	-	-	-	-	-	-	-	-	89,657
Grant Fund - State	600001	492,000	-	-	-	-	-	-	-	-	-	492,000
Infrastructure Fund	100012	341,376	-	5,000,000	-	-	-	-	-	-	-	5,341,376
Kearny Mesa-Urban Comm	400136	49,665	234	-	-	-	-	-	-	-	-	49,900
La Jolla Urban Comm	400123	171,447	81,802	-	-	-	-	-	-	-	-	253,250
Linda Vista Urban Comm	400113	127,923	267,567	-	-	-	-	-	-	-	-	395,491
Mid City Urban Comm	400114	180,209	429,790	-	-	-	-	-	-	-	-	610,000
Midway/Pacific Hwy Urban Comm	400115	127,767	20,532	-	-	-	-	-	-	-	-	148,300
Mission Beach - Urban Comm	400130	26,367	39,414	-	-	-	-	-	-	-	-	65,781
Navajo Urban Comm	400116	22,349	225,650	-	-	-	-	-	-	-	-	248,000
North Park Urban Comm	400112	639,817	594,542	-	-	-	-	-	-	-	-	1,234,360
Ocean Beach Urban Comm	400124	55,000	-	-	-	-	-	-	-	-	-	55,000
Otay Mesa/Nestor Urb Comm	400125	4,657	152,197	-	-	-	-	-	-	-	-	156,855
Pacific Beach Urban Comm	400117	92,441	254,875	-	-	-	-	-	-	-	-	347,317
Parking Meter Operations Fund	200712	-	30,000	-	-	-	-	-	-	-	-	30,000
Peninsula Urban Comm	400118	258,415	34,384	-	-	-	-	-	-	-	-	292,800
PFFA Lease Revenue Bonds 2015A-Projects	400859	437,062	-	-	-	-	-	-	-	-	-	437,062
PFFA Lease Revenue Bonds 2015B-Project	400860	1,435,002	-	-	-	-	-	-	-	-	-	1,435,002
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	348,790	-	-	-	-	-	-	-	-	-	348,790
Prop 42 Replacement - Transportation Relief Fund	200306	63,051	273,541	-	-	-	-	-	-	-	-	336,593
Rancho Bernardo-Fac Dev Fund	400099	110,445	171,077	-	-	-	-	-	-	-	-	281,523
S.E. San Diego Urban Comm	400120	94,999	44,450	-	-	-	-	-	-	-	-	139,450
Serra Mesa - Urban Community	400132	161,512	253,986	-	-	-	-	-	-	-	-	415,499
Skyline/Paradise Urb Comm	400119	-	18,000	-	-	-	-	-	-	-	-	18,000
Torrey Pines - Urban Community	400133	-	155,000	-	-	-	-	-	-	-	-	155,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	47,000,000	47,000,000
University City So.-Urban Comm	400134	-	25,950	-	-	-	-	-	-	-	-	25,950
Uplown Urban Comm	400121	116,925	75,053	-	-	-	-	-	-	-	-	191,979
Total		\$ 11,281,991	\$ 10,027,916	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,000,000	\$ 73,309,908

Transportation & Storm Water

Siempre Viva Road Improvements / S16044

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	65
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2020		619-533-3770
Improvement Type:	Widening		gchui@sandiego.gov

Description: This project will provide for the design and construction of modifying the existing road to a six-lane primary arterial road from La Media Road to Otay Center Drive

Justification: These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Project is currently in planning phase. Project schedule will be provided upon completion of the pre-design phase.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
Total		\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000

Transportation & Storm Water

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	71
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2002 - 2023		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction also began in Fiscal Year 2015 and was completed in Fiscal Year 2018. There will be a five-year plant establishment and monitoring period through Fiscal Year 2023.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
Kearny Mesa-Urban Comm	400136	593,553	6,446	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,827,478	521	-	-	-	-	-	-	-	-	7,828,000
TransNet Extension RTCI Fee	400174	2,067,200	482,799	-	-	-	-	-	-	-	-	2,550,000
Total		\$ 17,931,432	\$ 489,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,421,200

Transportation & Storm Water

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District:	7	Priority Score:	61
Community Planning:	C28 Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2002 - 2022		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase 1 began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Phase II and Phase III are planned to be designed and constructed in future fiscal years as a separate project by Caltrans.

Summary of Project Changes: In Fiscal Year 2018, City Council approved to de-appropriate \$1.4 million from the project due to lower than anticipated revenue from Development Impact Fees Fund. \$1.1 million is anticipated in federal grant funding. The schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,504,343	\$ -	\$ -	\$ 1,085,778	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,590,121
Mission Valley Develop Contrib	400196	20,773	7,476	-	-	-	-	-	-	-	-	28,250
Mission Valley-Urban Comm.	400135	17,038,114	1,090,373	-	-	-	-	-	-	-	-	18,128,488
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	26,408,120	-	3,449,000	-	-	-	-	-	-	-	29,857,120
TransNet Extension RTCI Fee	400174	7,929,927	-	-	-	-	-	-	-	-	-	7,929,927
Total		\$ 55,361,028	\$ 1,097,850	\$ 3,449,000	\$ 1,085,778	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,993,656

Transportation & Storm Water

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District:	4	Priority Score:	57
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2015 - 2021		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2012 and were completed in Fiscal Year 2013 for SR-94/Euclid Avenue Interchange Improvements, S11046. Design and the environmental documentation for the project began in Fiscal Year 2014 and were completed in Fiscal Year 2017. Construction has been rescheduled from Fiscal Year 2016 to Fiscal Year 2018 due to additional design analysis and is expected to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$1.5 million in Regional Transportation Congestion Improvement Program (RTCIP) funding for construction needs. Total project cost increased by \$1.5 million due to higher construction contract bids. The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 187,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,258
Infrastructure Fund	100012	243,741	-	-	-	-	-	-	-	-	-	243,741
TransNet Extension Congestion Relief Fund	400169	3,050,000	69,000	-	-	-	-	-	-	-	-	3,119,000
TransNet Extension RTCI Fee	400174	1,448,063	896,736	-	-	-	-	-	-	-	-	2,344,800
Total		\$ 4,741,804	\$ 1,152,995	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,894,800

Transportation & Storm Water

State Route 56 Bike Interchanges / S00955

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	73
Community Planning:	Black Mountain Ranch; Del Mar Mesa; Pacific Highlands Ranch; Rancho Penasquitos	Priority Category:	High
Project Status:	Continuing	Contact Information:	Qasem, Labib 619-533-6670 lqasem@sandiego.gov
Duration:	2015 - 2019		
Improvement Type:	New		

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path have to contend with high volumes of conflicting vehicular traffic when crossing through the interchange areas. This project will expedite the movements along the bicycle path through the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for the location at SR-56 and Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. The design for SR-56 and Camino Del Sur began in Fiscal Year 2016 and was completed in Fiscal Year 2018. The project will be transferred to Caltrans. Future phases to complete the bicycle paths at Rancho Del Sol Way and Torrey Meadows Drive along State Route 56 will be completed under a future project.

Summary of Project Changes: The State Route 56 and Camino Del Sur project will be transferred to Caltrans and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 457,528	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 457,528
Rancho Penasquitos FBA	400083	25,566	-	-	-	-	-	-	-	-	-	25,566
TransNet Extension Congestion Relief Fund	400169	6,255	46,744	-	-	-	-	-	-	-	-	53,000
Total		\$ 489,350	\$ 46,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 536,094

Transportation & Storm Water

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh 619-533-3781 mashrafzadeh@sandiego.gov
Duration:	2014 - 2020		
Improvement Type:	Widening		

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began in Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project and was completed in Fiscal Year 2018. The schedule will be updated once new estimates have been received.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. Total project cost has decreased by \$29.0 million due to a new cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Bmr Development-SR-56	400246	\$ -	\$ 129,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 129,216
Del Mar Mesa FBA	400089	-	-	-	-	-	-	-	-	567,000	-	567,000
Developer Contributions CIP	200636	-	12,091,000	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	-	11,546,000	-	11,546,000
SR-56 Participation Agree.	400181	-	450,627	-	-	-	-	-	-	-	-	450,627
Torrey Highlands	400094	467,954	1,532,045	-	-	-	-	-	-	5,796,000	-	7,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	91,000,000	91,000,000
Total		\$ 467,954	\$ 14,202,888	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,909,000	\$ 91,000,000	\$ 123,579,843

Transportation & Storm Water

Streamview Drive Improvements / S00864

Trans - Roadway

Council District:	4	Priority Score:	53
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2011 - 2020		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project is on Streamview Drive between Gayle Street and Lynn/Michael Streets.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is estimated to be completed in Fiscal Year 2018. The project was substantially completed in Fiscal Year 2017 and is expected to be closed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 459,902	\$ 89,399	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 549,302
Infrastructure Fund	100012	298,648	-	-	-	-	-	-	-	-	-	298,648
TransNet (Prop A 1/2% Sales Tax)	400156	170,735	-	-	-	-	-	-	-	-	-	170,735
TransNet ARRA Exchange Fund	400677	186,264	-	-	-	-	-	-	-	-	-	186,264
TransNet Extension Congestion Relief Fund	400169	3,245,000	-	-	-	-	-	-	-	-	-	3,245,000
Total		\$ 4,360,551	\$ 89,399	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,449,950

Transportation & Storm Water

Streamview Drive Improvements Phase 2 / S18000

Trans - Roadway

Council District:	4	Priority Score:	67
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Diab, Joseph
Duration:	2018 - 2023		619-533-4615
Improvement Type:	New		JDiab@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project, Streamview Drive between Gayle Street and Lynn/Michael Streets has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Schedule information will be provided upon completion of pre-design phase.

Summary of Project Changes: In Fiscal Year 2018, total project cost increased by \$8.0 million due to revised estimates from the pre-design phase.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ 88,535	\$ 61,464	\$ 900,000	\$ -	\$ -	\$ 6,598,050	\$ -	\$ -	\$ -	\$ -	\$ 7,648,050
Grant Fund - Federal	600000	-	-	-	-	501,950	-	-	-	-	-	501,950
Total		\$ 88,535	\$ 61,464	\$ 900,000	\$ -	\$ 501,950	\$ 6,598,050	\$ -	\$ -	\$ -	\$ -	\$ 8,150,000

Transportation & Storm Water

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2024		619-527-7527
Improvement Type:	New		epuente@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 292,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 292,724
CIP Contributions from General Fund	400265	258,132	3,090,411	-	-	-	-	-	-	-	-	3,348,544
Deferred Maintenance Revenue 2012A-Project	400848	53,692	-	-	-	-	-	-	-	-	-	53,692
Infrastructure Fund	100012	183,825	-	-	-	-	-	-	-	-	-	183,825
PFFA Lease Revenue Bonds 2015B-Project	400860	693,189	-	-	-	-	-	-	-	-	-	693,189
Prop 42 Replacement - Transportation Relief Fund	200306	1,553,072	121,607	-	-	-	-	-	-	-	-	1,674,680
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	16,600,000	16,600,000
Total		\$ 2,741,911	\$ 3,504,743	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,600,000	\$ 22,846,655

Transportation & Storm Water

Street Resurfacing and Reconstruction / AID00005

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2024		619-527-7509
Improvement Type:	Betterment		jlahmann@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet, Trench Cut Fee, and Road Maintenance and Rehabilitation appropriations for this project have been revised in accordance with the City's Five-Year Capital Outlook. \$47.7 million in Commercial Paper financing was allocated in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 197,905	\$ 59,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 257,814
Capital Outlay-Sales Tax	400000	3,175	2,225	-	-	-	-	-	-	-	-	5,400
CIP Contributions from General Fund	400265	461,966	174,165	-	-	-	-	-	-	-	-	636,132
Deferred Maint Revenue 2009A-Project	400624	3,852,691	-	-	-	-	-	-	-	-	-	3,852,691
Deferred Maintenance Revenue 2012A-Project	400848	15,037,450	-	-	-	-	-	-	-	-	-	15,037,450
Gas Tax Fund	200118	4,393,182	2,415,906	3,000,000	-	-	-	-	-	-	-	9,809,089
GENERAL FUND COMMERCIAL PAPER NOTES	400869	1,471,190	46,228,809	-	-	-	-	-	-	-	-	47,700,000
Infrastructure Fund	100012	38,745	416	5,000,000	-	-	-	-	-	-	-	5,039,161
Infrastructure Improvement - CD 1	400681	3,899	-	-	-	-	-	-	-	-	-	3,899
PFFA Lease Revenue Bonds 2015A-Projects	400859	20,878,184	9,284	-	-	-	-	-	-	-	-	20,887,468
PFFA Lease Revenue Bonds 2015B-Project	400860	17,705,092	-	-	-	-	-	-	-	-	-	17,705,092
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	10,924,550	-	-	-	-	-	-	-	-	-	10,924,550
Prop 42 Replacement - Transportation Relief Fund	200306	10,021,888	1,418,466	-	-	-	-	-	-	-	-	11,440,355
Road Maintenance and Rehabilitation Fund	200731	-	-	9,510,879	-	3,336,903	2,902,644	4,063,374	2,763,708	-	-	22,577,508
SR 209 & 274 Coop with State	400633	908,612	-	-	-	-	-	-	-	-	-	908,612
TransNet (Prop A 1/2% Sales Tax)	400156	134,526	-	-	-	-	-	-	-	-	-	134,526
TransNet Extension Congestion Relief Fund	400169	16,811,087	33,738	5,311,454	-	14,735,777	9,564,203	17,587,972	18,522,136	-	-	82,566,368
Trench Cut Fees/Excavation Fee Fund	200203	8,748,569	802,733	2,000,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	19,551,302
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	70,295,963	70,295,963
Total		\$ 111,592,718	\$ 51,145,654	\$ 24,822,333	\$ -	\$ 20,072,680	\$ 14,466,847	\$ 23,651,346	\$ 23,285,844	\$ -	\$ 70,295,963	\$ 339,333,386

Transportation & Storm Water

Talbot Street Slope Restoration / S00609

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	2	Priority Score:	72
Community Planning:	C37 Peninsula	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2005 - 2020		619-533-5232
Improvement Type:	Betterment		moriqat@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Administration (FHWA) reimbursement.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014. The warranty period will continue through Fiscal Year 2019. The project is complete and is currently in litigation.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 92,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	92,835
Grant Fund - Federal	600000	1,826,902	136,697	-	-	-	-	-	-	-	-	1,963,600
TransNet (Prop A 1/2% Sales Tax)	400156	456,313	3,686	-	-	-	-	-	-	-	-	460,000
TransNet Extension Congestion Relief Fund	400169	1,082,619	73,380	-	-	-	-	-	-	-	-	1,156,000
Total		\$ 3,458,670	\$ 213,764	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,672,435

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District:	5	Priority Score:	46
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2010 - 2022		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for the design and construction of a two-lane over crossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with developer to provide design plans and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed-use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9) and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2014 and will be completed during Fiscal Year 2019. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and Developer. The warranty period will be completed in Fiscal Year 2022.

Summary of Project Changes: In Fiscal Year 2018, \$6.1 million in additional funding was allocated to the project in conformance with the Torrey Public Facilities Plan. Total project cost increased due to a revised Caltrans estimate. The schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 2,237,613	\$ 12,364,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,602,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		\$ 2,237,613	\$ 12,977,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,215,000

Transportation & Storm Water

Torrey Pines Road Improvement Phase 2 / S15023

Trans - Ped Fac - Sidewalks

Council District:	1	Priority Score:	54
Community Planning:	Torrey Pines	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2015 - 2020		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increase safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Amalfi Drive, and provide gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2015. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. The warranty period is scheduled to begin in Fiscal Year 2019 and the project is anticipated to be closed out in Fiscal Year 2020.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2019. In Fiscal Year 2018, City Council appropriated \$200,000 of Infrastructure funding to this project. This amount was re-allocated from Avenida de la Playa Infrastructure-SD, S13018 in order to fully fund construction. Total project cost increased by \$200,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 35,588	\$ 164,411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
TransNet Extension Congestion Relief Fund	400169	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
TransNet Extension RTCI Fee	400174	300,000	-	-	-	-	-	-	-	-	-	300,000
Total		\$ 1,635,588	\$ 164,411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	1	Priority Score:	42
Community Planning:	C20 La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oriqat, Mahmoud
Duration:	2000 - 2020		619-533-5232
Improvement Type:	Betterment		moriqat@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and will be completed in Fiscal Year 2019. The warranty period will be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2018, City Council appropriated \$486,500 to this project. Additional funding in this project was required to fully fund construction. Total project was increased by \$486,500.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 121,088	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,088
PFFA Lease Revenue Bonds 2015A-Projects	400859	102,988	-	-	-	-	-	-	-	-	-	102,988
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	55,922	-	-	-	-	-	-	-	-	-	55,922
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	711,285	2,795	-	-	-	-	-	-	-	-	714,081
TransNet Extension RTCI Fee	400174	2,180,851	671,567	-	-	-	-	-	-	-	-	2,852,419
Total		\$ 3,498,356	\$ 674,363	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,172,720

Transportation & Storm Water

Traffic Calming / AIL00001

Trans - Signals - Calming/Speed Abatement

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2024		619-533-3184
Improvement Type:	Replacement		gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 13,657	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,657
Capital Outlay-Sales Tax	400000	5,587	12,411	-	-	-	-	-	-	-	-	17,998
Centre City DIF-Admin	400122	-	300,000	-	-	-	-	-	-	-	-	300,000
CIP Contributions from General Fund	400265	25,133	161,441	-	-	-	-	-	-	-	-	186,575
GENERAL FUND COMMERCIAL PAPER NOTES	400869	-	300,000	-	-	-	-	-	-	-	-	300,000
Grant Fund - Federal	600000	208,270	-	-	-	-	-	-	-	-	-	208,270
Infrastructure Fund	100012	-	-	200,000	-	-	-	-	-	-	-	200,000
Lusk-Gen'l Traffic Imprvmts	400211	-	92,000	-	-	-	-	-	-	-	-	92,000
Navajo Urban Comm	400116	102,479	176,711	-	-	-	-	-	-	-	-	279,191
PFFA Lease Revenue Bonds 2015B-Project	400860	142,829	-	-	-	-	-	-	-	-	-	142,829
Prop 42 Replacement - Transportation Relief Fund	200306	140,584	141,638	-	-	-	-	-	-	-	-	282,223
Rancho Penasquitos FBA	400083	-	4,895	-	-	-	-	-	-	-	-	4,895
TransNet (Prop A 1/2% Sales Tax)	400156	479,066	28,638	-	-	-	-	-	-	-	-	507,704
TransNet Extension Congestion Relief Fund	400169	1,456,592	988,481	1,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,445,073
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,740,000	3,740,000
Total		\$ 2,560,544	\$ 2,219,875	\$ 1,200,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 3,740,000	\$ 13,720,420

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2010 - 2024		619-533-3141
Improvement Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$300,000 in Commercial Paper financing was allocated in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 53,834	\$ 1,401,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,455,000
Navajo Urban Comm	400116	78,453	207,546	-	-	-	-	-	-	-	-	286,000
Rancho Bernardo-Fac Dev Fund	400099	54,920	245,079	-	-	-	-	-	-	-	-	300,000
S.E. San Diego Urban Comm	400120	317,927	232,072	-	-	-	-	-	-	-	-	550,000
TransNet Extension Congestion Relief Fund	400169	2,521,737	654,896	1,628,000	-	750,000	750,000	750,000	750,000	-	-	7,804,634
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,414,200	5,414,200
University City So.-Urban Comm	400134	-	27,079	-	-	-	-	-	-	-	-	27,079
Uptown Urban Comm	400121	315,500	-	-	-	-	-	-	-	-	-	315,500
Total		\$ 3,342,373	\$ 2,767,839	\$ 1,628,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 5,414,200	\$ 16,152,413

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2010 - 2024		619-533-3141
Improvement Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 188,923	\$ 417,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 606,300
Capital Outlay Fund	400002	442,368	289,833	-	-	-	-	-	-	-	-	732,201
Centre City DIF-Admin	400122	156,013	355,986	-	-	-	-	-	-	-	-	512,000
CIP Contributions from General Fund	400265	259,082	131,258	-	-	-	-	-	-	-	-	390,340
Clairemont Mesa - Urban Comm	400129	14,423	10,576	-	-	-	-	-	-	-	-	25,000
College Area	400127	115,000	-	-	-	-	-	-	-	-	-	115,000
Encanto Neighborhoods DIF	400864	-	77,956	-	-	-	-	-	-	-	-	77,956
Grant Fund - Federal	600000	-	71,019	-	-	-	-	-	-	-	-	71,019
La Jolla Urban Comm	400123	85,674	-	-	-	-	-	-	-	-	-	85,674
Mid City Urban Comm	400114	387	31,612	-	-	-	-	-	-	-	-	32,000
Midway/Pacific Hwy Urban Comm	400115	212,312	13,178	-	-	-	-	-	-	-	-	225,490
Navajo Urban Comm	400116	-	17,500	-	-	-	-	-	-	-	-	17,500
North Park Urban Comm	400112	-	90,000	-	-	-	-	-	-	-	-	90,000
Otay Mesa/Nestor Urb Comm	400125	20,340	39,659	-	-	-	-	-	-	-	-	60,000
Rancho Bernardo-Fac Dev Fund	400099	-	22,450	-	-	-	-	-	-	-	-	22,450
S.E. San Diego Urban Comm	400120	88,552	201,947	-	-	-	-	-	-	-	-	290,500
Serra Mesa - Urban Community	400132	3,251	7,748	-	-	-	-	-	-	-	-	11,000
Torrey Pines - Urban Community	400133	-	22,450	-	-	-	-	-	-	-	-	22,450
TransNet (Prop A 1/2% Sales Tax)	400156	729,709	-	-	-	-	-	-	-	-	-	729,709
TransNet ARRA Exchange Fund	400677	10,005	-	-	-	-	-	-	-	-	-	10,005
TransNet Extension Congestion Relief Fund	400169	1,610,699	514,149	1,787,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,911,848
TransNet Extension RTCI Fee	400174	65,496	384,503	-	-	-	-	-	-	-	-	450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,013,000	9,013,000
Uptown Urban Comm	400121	154,905	66,594	-	-	-	-	-	-	-	-	221,500
Total		\$ 4,157,144	\$ 2,765,801	\$ 1,787,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 9,013,000	\$ 21,722,946

Transportation & Storm Water

University Avenue Complete Street Phase1 / S18001

Trans - Signals - Calming/Speed Abatement

Council District:	9	Priority Score:	81
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2017 - 2022		(619) 533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue.

Justification: This corridor has been identified as a high frequency pedestrian crash segment. It is part of the Mayor's Vision Zero strategy to eliminate severe and fatal crashes in the City.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2020. Construction is anticipated to start in Fiscal Year 2020 and end in Fiscal Year 2022.

Summary of Project Changes: This is a newly published project for Fiscal Year 2019. The total project cost increased due to a revised cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 50,184	\$ 921,455	\$ -	\$ -	\$ 4,469,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,441,220
Prop 42 Replacement - Transportation Relief Fund	200306	24,705	175,295	-	-	-	-	-	-	-	-	200,000
TransNet Extension Congestion Relief Fund	400169	116,368	138,631	200,000	-	-	-	-	-	-	-	455,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	622,180	622,180
Total		\$ 191,258	\$ 1,235,381	\$ 200,000	\$ -	\$ 4,469,580	\$ -	\$ -	\$ -	\$ -	\$ 622,180	\$ 6,718,400

Transportation & Storm Water

University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	67
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2006 - 2021		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020. Project warranty period will continue through Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, Council approved the appropriation of \$400,000 to this project. due to the updated construction cost estimate. The total project cost increased by \$900,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,000
CIP Contributions from General Fund	400265	-	110,500	-	-	-	-	-	-	-	-	110,500
Grant Fund - Federal	600000	354,120	-	-	-	-	-	-	-	-	-	354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	107,725	41,960	-	-	-	-	-	-	-	-	149,686
Prop 42 Replacement - Transportation Relief Fund	200306	-	52,128	-	-	-	-	-	-	-	-	52,128
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,339,987	571,697	500,000	-	-	-	-	-	-	-	2,411,685
TransNet Extension RTCI Fee	400174	-	3,700,000	-	-	-	-	-	-	-	-	3,700,000
Total		\$ 2,427,713	\$ 4,502,286	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,430,000

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Nabong, James
Duration:	2010 - 2024		619-533-3721
Improvement Type:	Betterment		jnabong@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,509
Capital Outlay-Sales Tax	400000	10,368	-	-	-	-	-	-	-	-	-	10,368
CIP Contributions from General Fund	400265	60,000	-	-	-	-	-	-	-	-	-	60,000
Gas Tax Fund	200117	122	-	-	-	-	-	-	-	-	-	122
TransNet (Prop A 1/2% Sales Tax)	400156	22,536	-	-	-	-	-	-	-	-	-	22,536
Underground Surcharge CIP Fund	200218	67,399,546	12,443,724	5,000,000	-	5,000,000	5,000,000	5,000,000	5,000,000	-	-	104,843,270
Total		\$ 67,494,082	\$ 12,443,724	\$ 5,000,000	\$ -	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ 104,937,806

Transportation & Storm Water

Via de la Valle Widening / RD11001

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Abeyta, Angela
Duration:	2011 - 2020		619-533-3674
Improvement Type:	Widening		aabeyta@san Diego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design is on-going, with final design and construction currently scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2020.

Summary of Project Changes: The financing schedule has been updated for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 50,000	\$ -	\$ 2,569,383	\$ -	\$ -	\$ -	\$ -	\$ 3,970,778	\$ -	\$ 6,590,161
Developer Contributions CIP	200636	-	-	1,144,000	-	-	-	-	-	1,010,298	-	2,154,298
San Andres Cost Reim. Dist.	400272	-	987,286	-	14,618	-	-	-	-	-	-	1,001,904
Total		\$ -	\$ 1,037,286	\$ 1,144,000	\$ 2,584,001	\$ -	\$ -	\$ -	\$ -	\$ 4,981,076	\$ -	\$ 9,746,363

Transportation & Storm Water

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District:	2	Priority Score:	70
Community Planning:	C23 Midway - Pacific Highway; C26 Mission Bay Park; C37 Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel 619-533-7492 dnutter@sandiego.gov
Duration:	2000 - 2026		
Improvement Type:	Replacement		

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. The existing bridge has been determined to be functionally obsolete and structurally deficient.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and the Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018. Construction of the bridge is anticipated to be completed in Fiscal Year 2022. The scope of the project includes approximately 12 acres of compensatory mitigation work with a five-year maintenance and monitoring period. The completion of the mitigation work is expected to conclude in Fiscal Year 2024. Project close out is expected to be completed in Fiscal Year 2025.

Summary of Project Changes: In Fiscal Year 2018, the total project cost estimate was further refined and updated to be \$153 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 95,204,072	\$ 15,198,756	\$ -	\$ 10,743,721	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,146,550
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
Infrastructure Fund	100012	200,000	-	-	-	-	-	-	-	-	-	200,000
Sea World Traffic Mitigation Fund	200385	8,862,795	796,667	-	-	-	-	-	-	-	-	9,659,462
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	1,087,757	1,549	-	-	-	-	-	-	-	-	1,089,307
TransNet Extension RTCI Fee	400174	5,308,280	296,719	-	2,585,738	3,093,369	3,970,293	-	-	4,532,110	-	19,786,510
Total		\$ 112,036,906	\$ 16,293,692	\$ -	\$ 13,329,459	\$ 3,093,369	\$ 3,970,293	\$ -	\$ -	\$ 4,532,110	\$ -	\$ 153,255,829

Transportation & Storm Water

Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Clairemont Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Torres, Sean
Duration:	2010 - 2024		858-541-4348
Improvement Type:	Betterment		satorres@sandiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: \$6.5 million in Commercial Paper financing is anticipated in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 396,532	\$ 717,486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,114,019
CIP Contributions from General Fund	400265	6,928,280	2,901,532	-	-	-	-	-	-	-	-	9,829,813
Deferred Maintenance Revenue 2012A-Project	400848	1,256,863	-	-	-	-	-	-	-	-	-	1,256,863
GENERAL FUND COMMERCIAL PAPER NOTES	400869	-	6,461,977	-	-	-	-	-	-	-	-	6,461,977
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
Infrastructure Fund	100012	463,909	12,144	-	-	-	-	-	-	-	-	476,053
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,675,362	-	-	-	-	-	-	-	-	-	2,675,362
PFFA Lease Revenue Bonds 2015B-Project	400860	1,550,058	-	-	-	-	-	-	-	-	-	1,550,058
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,824,063	-	-	-	-	-	-	-	-	-	1,824,063
Rose & Tecolote Creek Water Quality	400631	183,284	-	-	-	-	-	-	-	-	-	183,284
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	239,639,203	239,639,203
Water Utility - CIP Funding Source	700010	50,000	-	-	-	-	-	-	-	-	-	50,000
Total		\$ 16,057,029	\$ 10,093,141	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 239,639,203	\$ 265,789,373

Transportation & Storm Water

Westerly Extension of Hazard Center Dr / RD10001

Trans - Roadway

Council District:	7	Priority Score:	N/A
Community Planning:	Mission Valley	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Galvez III, Oscar
Duration:	2010 - 2019		619-533-3683
Improvement Type:	New		GalvezO@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two-lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. This project is being designed and constructed by a developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2019	FY 2019 Anticipated	FY 2020	FY 2021	FY 2022	FY 2023	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	\$ 14,630,652	\$ 100,000	0.7 %	This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. A portion of the construction is currently unfunded
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 36,402,455	\$ 2,965,000	8.2 %	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
University Avenue Complete Street Phase1 / S18001	\$ 6,718,400	\$ 622,180	9.3 %	This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. Construction phase is currently unfunded
Otay Mesa Truck Route Phase 4 / S11060	\$ 23,460,000	\$ 3,630,000	15.5 %	This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court. Construction phase is currently unfunded.
Street Resurfacing and Reconstruction / AID00005	\$ 339,333,386	\$ 70,295,963	20.7 %	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Traffic Calming / AIL00001	\$ 13,720,420	\$ 3,740,000	27.3 %	This annual allocation provides for installing traffic control measures. Design and construction phases of additional locations are currently unfunded.
Traffic Signals - Citywide / AIL00004	\$ 16,152,413	\$ 5,414,200	33.5 %	This annual allocation provides for the installation of traffic signals at high-priority locations. Design and construction phases of additional locations are currently unfunded.
Guard Rails / AIE00002	\$ 5,279,141	\$ 1,806,300	34.2 %	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of identified guard rail needs is currently unfunded.
Market Street-47th to Euclid-Complete Street / S16061	\$ 7,607,000	\$ 2,901,916	38.2 %	This project provides pedestrian and bicycle focused infrastructure improvements. Construction phase is currently unfunded.
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	\$ 2,746,239	\$ 1,116,010	40.6 %	This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded.
Traffic Signals Modification / AIL00005	\$ 21,722,946	\$ 9,013,000	41.5 %	This annual allocation provides for upgrading existing traffic signals. Design and construction phases of additional locations are currently unfunded.
Median Installation / AIG00001	\$ 9,835,545	\$ 5,160,000	52.5 %	This annual allocation provides for the installation and improvements of medians citywide. Design and construction phases of additional locations are currently unfunded.
Sidewalk Repair and Reconstruction / AIK00003	\$ 73,309,908	\$ 47,000,000	64.1 %	This project provides for the replacement of damaged sidewalks, curbs and gutters Citywide. Unidentified funding has been revised per the Sidewalk Condition Assessment.
La Media Road Improvements / S15018	\$ 37,000,000	\$ 24,834,262	67.1 %	This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road. Portions of the Design and Construction phase are currently unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Street Light Circuit Upgrades / AIH00002	\$ 22,846,655	\$ 16,600,000	72.7 %	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
State Route 56 Freeway Expansion / RD14000	\$ 123,579,843	\$ 91,000,000	73.6 %	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$152 million includes an unfunded amount of \$119 million.
Palm Avenue Interstate 805 Interchange / S00869	\$ 34,868,663	\$ 27,500,000	78.9 %	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost of Phase II is currently unfunded.
Drainage Projects / ACA00001	\$ 378,109,240	\$ 304,867,669	80.6 %	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects for the next five fiscal years based on condition assessments.
Martin Luther King Jr. Promenade / S13020	\$ 1,230,000	\$ 1,005,000	81.7 %	This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls. The construction phase currently is unfunded.
Market St-Euclid to Pitta-Improvements / S16022	\$ 5,569,100	\$ 4,651,600	83.5 %	This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street. Construction phase is currently unfunded.
New Walkways / AIK00001	\$ 122,912,452	\$ 104,615,000	85.1 %	This annual allocation provides for the construction of new sidewalks citywide. Design and construction phases of additional locations are currently unfunded.
Coastal Rail Trail / S00951	\$ 24,467,899	\$ 21,425,628	87.6 %	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Minor Bike Facilities / AIA00001	\$ 98,844,896	\$ 86,731,000	87.7 %	This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City. Design and construction phases of additional locations are currently unfunded.
Watershed CIP / ACC00001	\$ 265,789,373	\$ 239,639,203	90.2 %	This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported watershed projects for the next five fiscal years.
Install T/S Interconnect Systems / AIL00002	\$ 129,990,093	\$ 118,575,400	91.2 %	This project provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Installation of City Owned Street Lights / AIH00001	\$ 191,876,416	\$ 182,509,832	95.1 %	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Sea World Dr/I5 Interchange Improvement / S00888	\$ 120,163,108	\$ 119,072,571	99.1 %	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Total		\$ 1,496,791,734		

FISCAL YEAR
2019

MAYOR KEVIN L. FAULCONER

Glossary and Indexes



ADOPTED
BUDGET

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA):

Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE: Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT: Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

Capital Improvements Program Glossary

CAPITAL IMPROVEMENT PROJECT: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC): This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset-owning department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT

(CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS: Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF): Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA): An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

Capital Improvements Program Glossary

FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT:

Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT: A contribution by a government or other organization to support a function.

INFRASTRUCTURE: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS: An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PRELIMINARY ENGINEERING: These projects are still in the planning phase of developing scope, schedule, and project cost.

PROJECT TYPE: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP): These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP): Fees that were established to ensure that new development directly invests in the region's transportation system

Capital Improvements Program Glossary

to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG): A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SEMI-ANNUAL CIP MONITORING REPORT: A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

SMART GROWTH: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

TRANSNET FUNDS: Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to

roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING: An amount required for project completion, but for which no funding source has been identified.

Capital Improvements Program

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