

Adopted Budget
Fiscal Year
2020

Volume 1

Budget Overview and Schedules

MAYOR KEVIN L. FAULCONER



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Adopted Budget Fiscal Year 2020

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MAYOR KEVIN L. FAULCONER



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**The Government Finance Officers Association
of the United States and Canada**

presents this

CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

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**Finance Department
City of San Diego, California**

The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Christopher P. Morrill

Date **March 11, 2019**



Budget Awards

*California Society of
Municipal Finance Officers*

Certificate of Award

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December 19, 2018



Margaret Moggia

*Margaret Moggia
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Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2020 Adopted Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, creates a better quality of life for all communities, and maintains service levels throughout the City. This is a structurally-balanced plan that keeps the focus on the core community services San Diegans value such as a clean San Diego, parks, libraries, and public safety.

The Adopted Budget preserves neighborhood services added over the last five budget years and continues major investments in streets and infrastructure while maintaining responsible financial management. I directed departments to once again hold the line on spending to allocate critical funds needed to protect and expand neighborhood services, including expanding the Clean San Diego initiative to keep neighborhoods clean and safe.

San Diego's economy remains strong, and the Adopted Budget projects moderate growth in all of the City's four Major General Fund revenue categories – Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees. The Adopted Budget balances the continuing trend of positive key economic indicators with a corresponding softening in the year-over-year rate of growth in some major revenues, including property tax and TOT.

The Adopted Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; police recruitment and retention and increased overtime for Neighborhood Policing; funding to support the annual reporting for the Climate Action Plan and the Climate Resiliency Plan; staffing for new and expanded recreation facilities; staffing and supplies for two new library facilities and preservation of restored library and recreation center hours; increased homeless services and housing affordability initiatives; a lifeguard academy; arts and culture funding; mobility related projects and services, and increased funding for the Pure Water program that will create a drought-proof, independent local water supply.

Even though the City is projecting revenue growth to help fund these priorities, Fiscal Year 2020 continues to be a lean budget year. This Adopted Budget is fiscally responsible. We are fully funding General Fund and Risk Management reserves to their target levels and will contribute to the Pension Payment Stabilization Reserve per the City's Reserve Policy. We continue to fully fund our pension payment, which significantly grew this year due to actuarial changes and experience losses. The difficult choices we made in both Fiscal Year 2018 and Fiscal Year 2019, including combined strategic reductions of \$31.8 million in General Fund ongoing costs, have provided relief in this budget so that we can expand funding for neighborhood services and programs San Diegans have said are critical. Previous budget reductions as well as those included in this year's budget are expected to strengthen the City's financial position for future years.

The Adopted Budget protects neighborhood services and expands the Clean SD initiative with more crews to keep our communities clean. Public safety and investments in infrastructure

Mayor's Budget Message

continue to be funded as priorities in all communities. We have embraced new ideas and taken new approaches to address homelessness. This Adopted Budget has increased funding for Bridge Shelters and homelessness coordination staff, and maintains funding for the Housing Navigation Center which is anticipated to open in the fall. The City is leveraging \$14.1 million from the State to expand landlord engagement, rapid rehousing efforts, safe parking, and storage facilities, and create a flexible spending pool for housing solutions.

The Adopted Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

The Adopted Budget includes funding of \$24.1 million for infrastructure per Charter Section 77.1 (Proposition H), which requires the City to dedicate specific revenue sources to fund General Fund infrastructure such as streets, sidewalks, bridges and buildings, and requires the maintenance and repair of such infrastructure. The infrastructure funding will support critical road repairs and resurfacing, sidewalk repair and reconstruction, including ADA curb ramps, parks and recreation center improvements, as well as new infrastructure projects for storm drain pipe lining and the City Heights pool reconstruction.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. On October 29, 2018, I announced that City road crews had fixed 1,000 miles of streets in a three-year period, a record pace for road repair, and two years earlier than the pledge I made in January 2015 at my first State of the City Address. The Adopted Budget includes \$79.9 million in funding to pave, repair and replace 430 miles of streets, which will help the City maintain the long-term goal of an average Overall Condition Index of 70, or good condition.

The Pure Water Program is one of the most significant infrastructure projects in San Diego history and will deliver clean, reliable water to our residents for decades to come. The Adopted Budget includes the addition of \$386.8 million in funding for Pure Water infrastructure and is an investment made to significantly reduce San Diego's dependence on outside sources of water.

Other important infrastructure investments funded in the Adopted Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support elements of the Climate Action Plan, and water main replacements.

Clean, Safe and Livable Neighborhoods

Every neighborhood deserves clean streets and sidewalks. The Adopted Budget expands the Clean SD initiative by increasing funding by \$6.5 million for additional focus in the highest demand areas throughout the City, including canyons. The additional funding increases contractual services to include litter removal 24 hours per day, seven days per week, and waste abatements associated with illegal encampments on two shifts, seven days a week. Two additional code compliance officers and a supervisor will monitor contractor performance. In addition, this funding includes \$3.5 million in additional Police Department overtime specifically for Clean SD .

Making San Diego the greenest city in America is the goal of our Climate Action Plan (CAP). The Adopted Budget includes \$396.0 million in new funding across city departments that support the

Mayor's Budget Message

key strategies of the CAP. This investment supports new actions to combat climate change locally by creating a community choice energy program for San Diego, changing the way San Diegans move around the city with new bike lanes and mobility projects, funding the Pure Water Program to support the City's climate resiliency efforts, and working with our local partners to transform our regional transportation network. There is also new funding in the Sustainability Department to support annual CAP reporting requirements and the Climate Resiliency plan.

San Diego is one of the safest big cities in the country, and overall crime is at its lowest point in half a century. The Adopted Budget includes funding for the July 1, 2019 and January 1, 2020 salary increases for the largest recruitment and retention package in San Diego Police Department (SDPD) history. This police contract, approved by the City Council on December 5, 2017, makes SDPD more competitive with other law enforcement agencies.

The Adopted Budget also includes the addition of \$7.9 million in overtime for the Neighborhood Policing Division for expanded neighborhood patrols and expansion of Clean SD. There is also funding for three civilian positions for crime lab and information system units, continuation of the Lateral and Recruitment Incentive Programs, a Police Officer Homebuyer Down Payment Assistance Program pilot, and funding for the maintenance and utility costs for a new Police facility in Kearny Mesa.

The Adopted Budget funds resources to improve citywide response times by Fire-Rescue crews and other emergency first responders. Funding is provided for 37 new firefighters, three fire academies, nine dedicated fire academy instructors, and lower overtime costs to establish a vacation relief pool that will result in savings in future fiscal years. There is also funding for a lifeguard academy, increased funding for helicopter maintenance and pilot training, and a dedicated bomb squad unit.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Adopted Budget protects all parks service enhancements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 45 over the last few budget years. The Adopted Budget also provides additional funding to support operation and maintenance needs for five new park facilities. Funding is also included for one tree trimmer and a boom truck for the park forestry program, one pesticide applicator, new park rangers, brush management, and several maintenance workers to maintain increased acreage throughout the Parks System.

The Adopted Budget protects our community centers for lifelong learning by maintaining library hours and the popular “Do Your Homework @ the Library” program. The Adopted Budget also includes funding for the operations of the new Mission Hills/Hillcrest and San Ysidro branch libraries, library programming to maintain equity throughout the library system, and library technology upgrades.

Mayor's Budget Message

The Fiscal Year 2020 Adopted Budget includes \$10.0 million in funding for homeless programs and services, with \$9.8 million budgeted in the General Fund and \$250,000 budgeted in the Low to Moderate Income Housing Asset Fund. It also includes \$3.1 million for the three bridge shelters to provide up to 674 beds a day and supply meals, showers, restrooms, laundry facilities, 24-hour security, alcohol and substance abuse counseling, job training, and mental health services. There is \$550,000 in funding for Housing Navigation Center operations, and funding to add three positions to support the Chief of Homelessness Strategies.

An additional \$12.6 million in Community Development Block Grant (CDBG) funding is programmed for homelessness and housing related programs, services, and projects for Fiscal Year 2020. CDBG funding will provide continued support for interim housing programs, and the Day Center for Homeless Adults, and new funding for multifamily rehabilitation, homeless program operations, and other affordable housing programs and facility improvements.

In September 2018, the State of California approved the City's application for \$14.1 million from the Homeless Emergency Aid Program (HEAP). The HEAP funding includes \$4.3 million for new storage facilities, safe parking programs, expanded family reunification efforts, the Housing Commission's Diversion program, and the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) pilot program. In addition, there is \$5.2 million for rental assistance or subsidies, \$3.2 million for the deconstruction, relocation, and reconstruction of the Single Women and Families Bridge Shelter, and \$705,521 for youth-serving homeless programs.

Housing SD is a strategy to remove the roadblocks to housing. Housing SD reforms will remove height restrictions outside coastal zones, create generous incentives to build affordable housing, and eliminate parking requirements to lower housing costs. The Adopted Budget includes funding for the Affordable Housing Density Program, which fully implements the housing plan for middle-income residents as well as funding in the General Fund to expand the successful program to provide fee waivers for Companion Unit permits.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Adopted Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The "Get It Done" customer experience platform continues to receive resources to implement feature requests that will improve customer satisfaction.

The Adopted Budget includes \$1.0 million in additional funding for a citywide Disparity Study. The intention of a disparity study is to identify whether any gaps exist in an agency's contracting with traditionally underrepresented groups, and includes recommendations on how to remedy those gaps.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong oversight promotes a healthy financial future while saving taxpayer money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and

Mayor's Budget Message

comprehensive efforts to manage both pension and retiree healthcare costs. The Adopted Budget continues the fiscally responsible practice of funding and maintaining reserves to policy target levels.

Conclusion

The Adopted Budget keeps the focus on key services that the public, City Council and I have worked hard to prioritize. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

The City is projecting improving revenue from property, sales, hotel, and franchise taxes in the Adopted Budget, but that growth continues to soften when compared to previous fiscal years. That being considered, this is the 15th consecutive year of fully funding the City's annual pension payment. The Adopted Budget does so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This budget fully funds reserves to target levels and contributes to the Pension Payment Stabilization Reserve, protects current library and recreation center hours, increases funding for housing affordability initiatives, and funds key parks projects. It will add staff to operate and maintain new parks, funds salary increases, including the police recruitment and retention package, provides new public safety resources and invests in road repairs to maintain good street conditions.

Balancing the budget again involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every stakeholder who is helping to maintain the financial health of our City by contributing to this budget. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,

A handwritten signature in black ink, appearing to read "Kevin Faulconer", with a long horizontal flourish extending to the right.

Kevin L. Faulconer Mayor



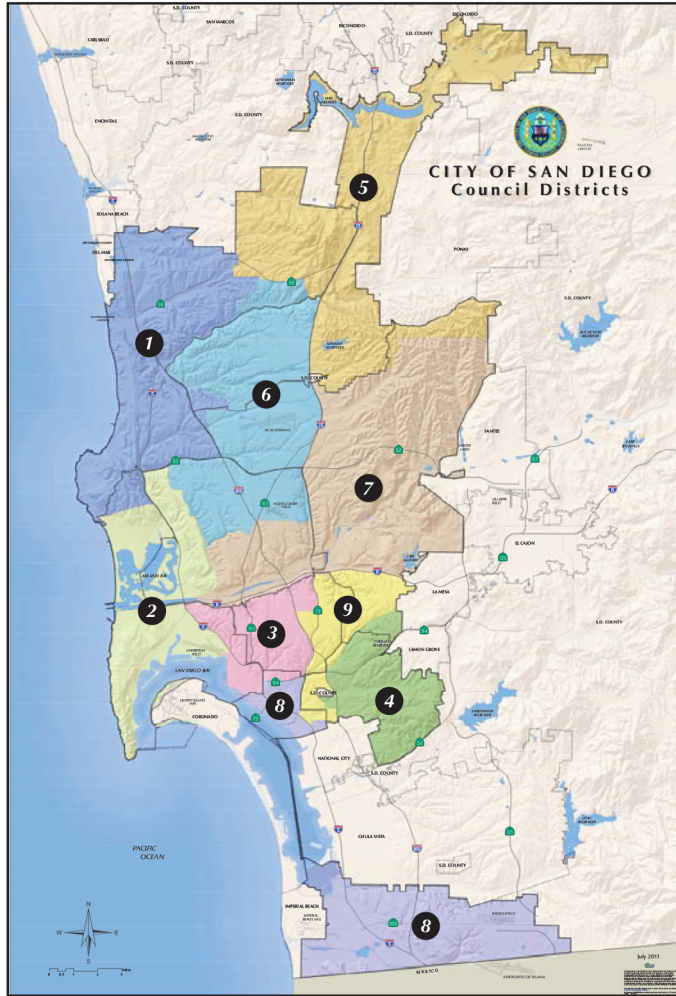
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Kevin L. Faulconer
Mayor



Barbara Bry
Council President Pro Tem
District 1



Monica Montgomery
Councilmember
District 4



Jennifer Campbell
Councilmember
District 2



Mark Kersey
Councilmember
District 5



Christopher Ward
Councilmember
District 3



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Georgette Gómez
Council President
District 9



Kris Michell
Chief Operating Officer



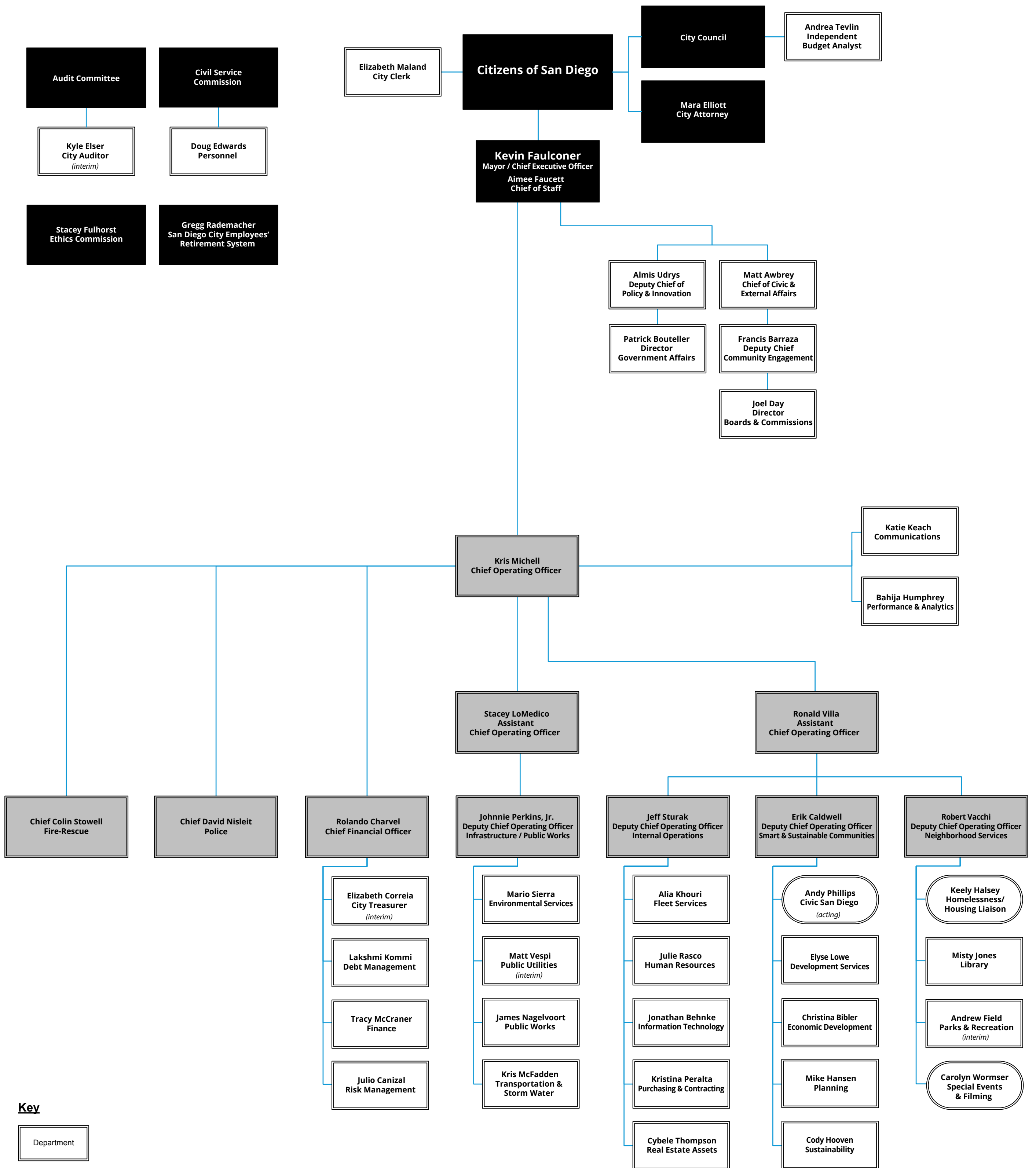
Mara W. Elliott
City Attorney



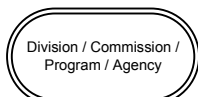
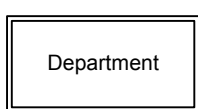
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ORGANIZATION

(All City Functions)



Key





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City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

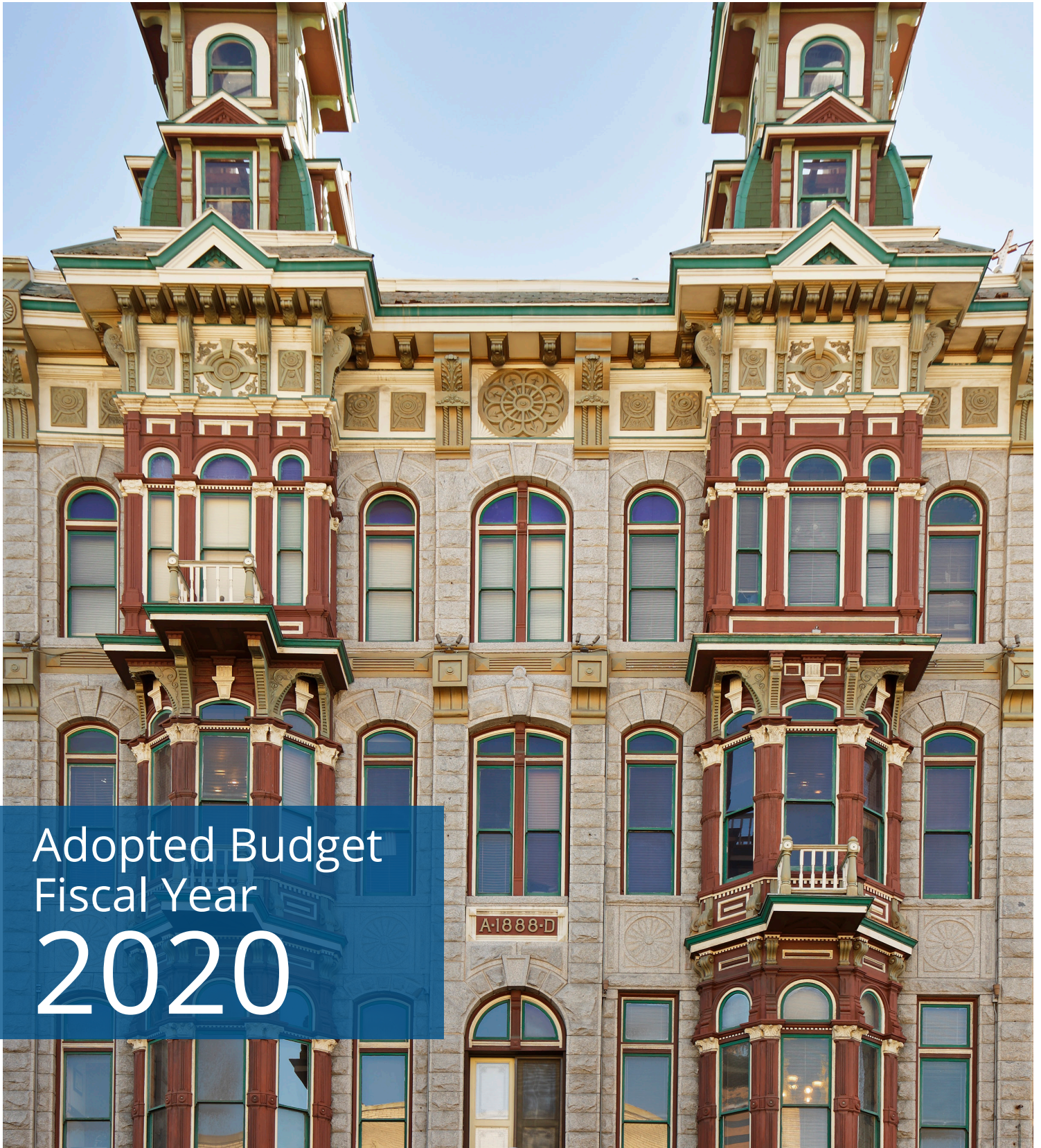
Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*



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Executive Summary

The City of San Diego's Fiscal Year 2020 Adopted Budget is \$4.3 billion and is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds; and
- Internal Service Funds.

This represents an increase of \$509.5 million or 13.3 percent compared to the Fiscal Year 2019 Adopted Budget. This increase is primarily in support of funding and positions for the Pure Water Program, contractual obligations with Recognized Employee Organizations (REOs), and funding for enhancements to other critical programs and services.

The Fiscal Year 2020 Adopted Budget includes a total of 11,820.42 Full-Time Equivalent (FTE) positions, representing an increase of 275.19 FTE positions or 2.4 percent compared to the Fiscal Year 2019 Adopted Budget. This increase is primarily due to new positions in the Development Services Fund, Engineering and Capital Projects Fund, Fire-Rescue Department, and Public Utilities Department.

Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and public input. The Budget Process consists of three main phases: budget development, budget review, and budget adoption.

The Budget Development phase began with the release of the Fiscal Year 2020-2024 Five-Year Financial Outlook, which created

the framework for the development of the Fiscal Year 2020 Adopted Budget.

Total City Expenditures Fiscal Years 2019-2020 by Fund Type/Program (in millions)

Fund Type/Program	FY 2019	FY 2020
General Fund	\$ 1,459.2	\$ 1,590.0
Special Revenue Funds	617.0	755.9
Capital Project Funds	13.6	17.6
Enterprise Funds	1,061.5	1,118.7
Internal Service Funds	124.9	151.6
Capital Improvements Program	558.9	710.8
Total	\$ 3,835.1	\$ 4,344.6

Total City FTE Positions Fiscal Years 2019-2020 by Fund Type

Fund Type	FY 2019	FY 2020
General Fund	7,614.12	7,727.86
Special Revenue Funds	1,019.90	1,075.37
Enterprise Funds	2,501.88	2,607.46
Internal Service Funds	346.33	346.73
Other Funds	63.00	63.00
Total	11,545.23	11,820.42

Next, City departments submitted budget requests and reduction proposals that were analyzed, reviewed, and prioritized by City management. Projected General Fund revenues and expenditures were balanced through the budgeting process and included in the Fiscal Year 2020 Proposed Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council held a series of public meetings to obtain input from San Diego residents on spending priorities. The Mayor and City Council used this public input to recommend changes to the Fiscal Year 2020 Proposed Budget. On June 18, 2019, the City Council modified and approved the budget. On June

25, 2019, the City Council adopted the Fiscal Year 2020 Adopted Budget via the Appropriation Ordinance.

General Fund Overview

The Fiscal Year 2020 Adopted Budget includes General Fund expenditures of \$1.59 billion to provide core community services, as well as funding for new critical strategic expenditures. These expenditures are primarily supported by major General Fund revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.12 billion or 72.2 percent of the revenue in the Fiscal Year 2020 Adopted Budget. Projected growth rates for these revenue sources are as follows:

- Property Tax: 5.25 percent
- Sales Tax: 3.75 percent
- Transient Occupancy Tax: 3.0 percent
- Franchise Fees:
 - SDG&E: 3.2 percent
 - Cable: -2.2 percent

The remainder of revenues in the General Fund are generated by a variety of sources and are discussed in the General Fund Revenues section of this Volume. Additionally, the Fiscal Year 2020 General Fund Adopted Budget includes the use of one-time fund balance (Excess Equity) based on the Fiscal Year 2019 Year-End Budget Monitoring Report (Third Quarter Report). After incorporating all adjustments, the Fiscal Year 2020 Adopted Budget adheres to the City's Budget Policy, maintaining a structurally balanced budget. Additional details on both revenue and expenditure adjustments are provided later in this Volume.

Critical Strategic Expenditures

The Fiscal Year 2020 Adopted Budget includes critical expenditures that focus on three strategic goals:

- Achieve clean, safe, and livable neighborhoods
- Create an economically prosperous City
- Provide high quality public service

The list below highlights some of the General Fund critical strategic expenditures.

Achieve Clean, Safe, and Livable Neighborhoods

Advanced Lifeguard Academy: funding and positions for advanced training in disciplines that include law enforcement, cliff rescue, and swift water rescue.

Bomb Squad Unit: funding and positions to support a dedicated Bomb Squad Unit for required coverage without placing a unit out-of-service.

Brush Management and Abatement: funding to support brush management and abatement activities in City parks and the public rights-of-way in the Parks and Recreation and Transportation and Storm Water Departments.

Clean SD: funding and positions to enhance the Mayor's Clean SD initiative in the Environmental Services and Police Departments.

Fire-Rescue Staffing Model and Relief Pool: funding and positions to create a permanent full-time Relief Pool.

Infrastructure Fund: funding for the transfer to the Infrastructure Fund in support of General Fund infrastructure.

Mission Beach Summer Trash Collection: funding for biweekly waste collection in Mission Beach due to increased activity in the summer months.

Mobility Action Plan: funding to support the development of a Mobility Action Plan.

Neighborhood Policing Division Overtime: funding in support of the neighborhood policing division to address community impact strategies and quality of life issues.

Zero-Based Budgeting Overtime: funding in the Fire-Rescue and Police Departments to maintain current service levels.

Create an Economically Prosperous City

Bridge Shelters: funding for various services at three Bridge Shelter locations.

Climate Action Plan: funding to support the reporting and monitoring of the Climate Action Plan, and the Climate Resiliency Plan.

Companion Unit Fee Waiver Program: funding for a transfer to the Public Utilities Department for waived costs related to water and sewer capacity fees for the construction of companion units.

Disparity Study: funding for a citywide disparity study.

Homeless Services Coordination: funding and positions to support the management of Homeless Emergency Aid Program (HEAP) grant funds and homelessness initiatives.

Police Officer Down Payment Assistance Program: funding to support down payment assistance to qualified police officers purchasing a residence within City limits.

Provide High Quality Public Service

Contractual Obligations with REOs: funding to support current Memoranda of Understanding (MOU) with all six REOs, including special salary adjustments for select job classifications to support employee recruitment and retention.

Commission for Arts and Culture Allocation: one-time funding for the Commission for Arts and Culture.

Dockless Mobility Enforcement: one-time funding for the enforcement of dockless devices.

Franchise Agreement Consultant: funding for professional services to support the City during the evaluation and negotiations of the gas and electric franchise agreement.

Library New Facilities: funding and positions to support the opening of the Mission Hills/Hillcrest and San Ysidro branch libraries.

Library Programming: one-time and ongoing funding to support library programming.

Library Technology: one-time funding to support technology upgrades at branch libraries.

Mobility Program Coordinator and Get It Done Enhancements: funding and positions to support the mobility and enhancements to the Get It Done application.

Parks and Recreation New Facilities: funding and positions to support maintenance and operations of new park facilities.

Park Rangers–Chollas Lakes and Downtown: funding for park ranger support for Chollas Lakes and Downtown parks.

Short Term Residential Occupancy Tax Compliance Program: funding, positions and associated revenue to support the administration of the Short Term Residential Occupancy Tax Compliance Program.

Transfer to the Capital Improvements Program (CIP) Budget: one-time transfer to support capital project funding for park and library facilities, Vision Zero projects, storm drain pipe lining(s), and the Downtown Mobility Plan.

Budget Reductions

In order to support critical new General Fund expenditures, the Fiscal Year 2020 Adopted Budget includes budget reductions that were strategically chosen to minimize impacts to core service levels and do not impact public safety and public health. The list below includes budgeted reductions grouped by organizational branch. For more information, please see the General Fund Expenditures section of this Volume.

Infrastructure / Public Works

City Reservoirs: reduction of funding related to the closure of City reservoirs by one additional day a month.

Environmental Services Staff: reduction of funding and positions related to maintenance, fleet management, solid waste code enforcement, and contractual services.

Facilities Maintenance: reduction of funding and positions related to facilities services.

Storm Water Channel Maintenance: reduction of funding to support storm water channel maintenance.

Storm Water Compliance Monitoring: reduction of funding for pro-active storm water compliance monitoring studies and investigations.

Storm Water Habitat Mitigation Credits: reduction of funding for mandated habitat mitigation and restoration as channel clearings are completed.

Storm Water Policy Consultant: reduction of funding for storm water policy consultant services.

Tipping Fee Reduction: reduction of funding to continue a \$3 per ton tipping fee discount to City forces for refuse disposed at the Miramar Landfill.

Neighborhood Services

Corporate Partnership and Development Program: reduction of funding to support City municipal marketing partnership programs.

Public Safety

Civilian Positions: reduction of funding and civilian positions in the Police Department.

Emergency Medical Services Division: reduction of funding and a position related to continuing paramedic education and supervision.

Paramedic School Participants: reduction of funding resulting in fewer participants in the paramedic school.

Patrol Staffing Backfill Overtime: reduction of funding related to overtime for patrol staffing backfill.

Special Weapons and Tactics (SWAT) Training Overtime: reduction of funding related to overtime training for officers who provide additional support to the dedicated SWAT unit.

Smart & Sustainable Communities

Citywide Planning: reduction of funding for the coordination of citywide planning efforts.

Economic Development Program

Support: reduction of funding for select programs and agencies including CONNECT2Careers, San Diego Regional Economic Development Corporation, and the San Diego Housing Commission.

Non-General Fund Overview

In addition to the General Fund, the Fiscal Year 2020 Adopted Budget includes the following major changes in other non-general funds:

Development Services: funding to support additional residential, downtown, and 5th generation (5G) wireless communication related permitting.

Engineering & Capital Projects: additional funding and positions to support the Capital Improvements Program.

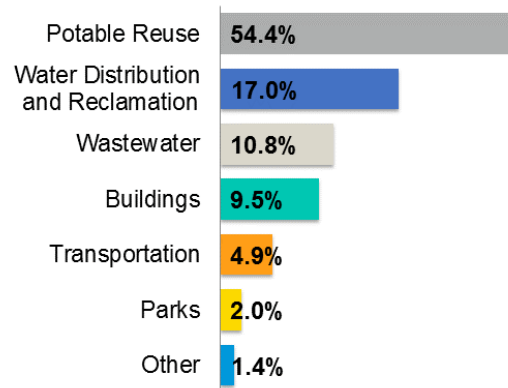
Public Utilities: funding for Pure Water, customer service support, and condition assessments, offset by budget reduction proposals and reorganization changes.

Utilities Undergrounding Program: Additional funding for the acceleration of undergrounding work performed by San Diego Gas & Electric and the City as part of the Utilities Undergrounding Program.

Capital Improvements Program Overview

The Fiscal Year 2020 Adopted CIP Budget for all funds is \$710.8 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

Adopted Fiscal Year 2020 CIP Budget by Project



Conclusion

The Fiscal Year 2020 Adopted Budget continues to focus on the City's strategic plan goals. This budget includes funding for core community services, new critical strategic expenditures, budget reductions with minimal service level impacts, and is structurally balanced. Additional details are included throughout this Volume.



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City Profile

San Diego at a Glance

The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class attractions. San Diego is considered one of the top five leisure destinations in the U.S. and a top 10 business destination.¹ As the eighth largest city in the nation and the second largest city in California, the City's total population was estimated at 1,420,572 as of January 1, 2019.² San Diego's population is estimated to grow by approximately nine percent between the 2010 Census and the estimated 2019 population for an aggregate increase of 113,743.³



San Diego presently covers 325 square miles of land area and an additional 47 square miles of water area for an aggregate total of 372 square miles.⁴ The coast has 70 miles of beaches, including famous destinations such as Mission Beach and La Jolla Shores. The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad, Black Mountain, and Cowles Mountain which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to the mid to upper 80s in the inland areas. In Water Year (October-September) 2018, annual rainfall was 3.3 inches, or 32 percent of the normal rainfall of approximately 10.3 inches per year.⁵

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California San Diego (UC San Diego) are the most well-known higher education institutions in San Diego. UC San Diego is internationally recognized as an important center for research and development (R&D).⁶ Research centers under the umbrella of UC San Diego include the Scripps Institution of Oceanography (Scripps Oceanography), San Diego Supercomputer Center, California Institute for Telecommunications and Information Technology (Calit2), and the newly opened Center for Energy Research, and Office of Innovation & Commercialization Center. Scripps Oceanography is one of the largest and most important centers for ocean, earth, and atmospheric science research in the world. The Scripps Oceanography fleet of four oceanographic research vessels and the 355 foot long FLoating

¹ Homepage. San Diego Regional Economic Development Corporation (EDC) website. Retrieved July 2019.

² Forecasting - E1 Population Estimates. California Department of Finance website. Retrieved July 2019.

³ California State Data Center. Census 2010. California Department of Finance website. Retrieved July 2019.

⁴ QuickFacts San Diego City. United States Census Bureau website. Retrieved March 2019.

⁵ Annual rainfall - Lindbergh Field. San Diego County Water Authority website. Retrieved March 2019.

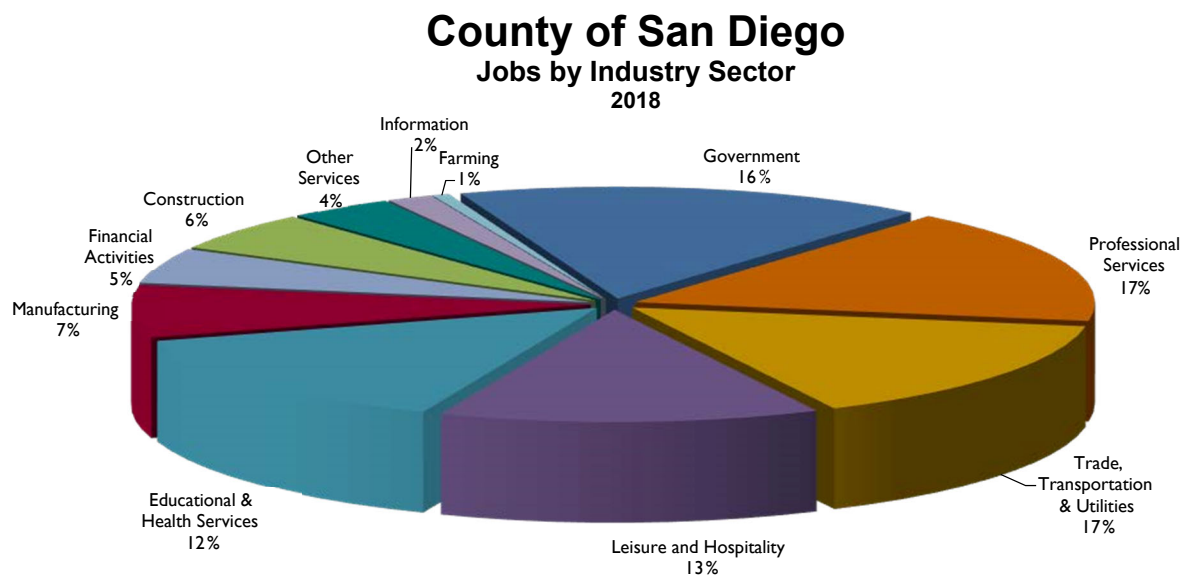
⁶ Rankings by Total R&D expenditures. Academic Institution Profiles - National Science Foundation. Retrieved March 2019.

City Profile

Instrument Platform (FLIP) make up one of the largest academic fleets in the world.⁷ San Diego is also served by the San Diego Community College District, which includes San Diego City College, San Diego Mesa College, San Diego Miramar College, and seven San Diego continuing education campuses serving approximately 100,000 students.⁸ San Diego continues to attract unique, world class business ventures with a highly educated workforce attracting \$2.7 billion in venture capital in 2018.⁹

Economic Diversity

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem, consisting of some of the world's smartest companies, a talented and loyal workforce, and easy access to international markets. San Diego's local economy accounts for 50 percent of the regional economy, and includes healthcare, retailers and restaurants, and professional and business service providers with expertise in technology sectors.



Source: State of California Employment Development Department, Labor Market Information Division.

San Diego offers cutting edge healthcare and is considered a leader in technology-driven health innovation, including the emerging wireless health sub-sector.¹⁰ At the forefront of developments in aerospace technology are ViaSat, Brain Corporation, 5D Robotics and the Center of Excellence for Northrop Grumman's autonomous systems division.

San Diego's economic base, which in the past had a greater reliance on federal defense spending, has undergone a transformation in recent years to become more diversified. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in international trade, high-tech manufacturing and research, and a growing tourism industry. In addition, other contributors to the San Diego economy are basic manufacturing, health services, and local government.

⁷ Office of Research Affairs. University of California, San Diego website. Retrieved March 2019.

⁸ About the District. San Diego Community College District. Retrieved March 2019.

⁹ National Aggregate Data MoneyTree Report, Historical Trend Investment Data. PricewaterhouseCoopers website. Retrieved March 2019.

¹⁰ Ibid.

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In 2017, the City pledged \$2.5 million over four years to open the first business accelerator designed to grow local early-stage businesses in San Diego's most underserved communities. The partnership with the Jacobs Center for Neighborhood Innovation and CONNECT is helping entrepreneurs, startups and early-stage businesses gain access to the resources they need for success. Businesses will have access to a dedicated flexible co-working space with office equipment, as well as business management assistance, mentorship, and capital to foster their development at an "accelerated" pace.¹¹

The defense and military industries continue to play a significant role in the San Diego economy. The San Diego Military Advisory Council (SDMAC) issued a Military Economic Impact Study in November 2018 (SDMAC Study) estimating that in 2018, defense-related activities and spending will generate approximately \$50 billion of Gross Regional Product (GRP) for San Diego County, or 22 percent of the region's total GRP. In 2018, the military was responsible for approximately 340,000 jobs in the region, or 22 percent of all employment in the region. The SDMAC Study further estimates that \$26 billion in federal defense funds were allocated to San Diego County, an increase of 3.2 percent from the previous year. This direct spending is estimated to rise approximately four percent in fiscal year 2019.¹²

San Diego is also the home port to more than 60 percent of the ships in the Pacific Fleet and as a result, is a leader in U.S. defense and homeland security initiatives, with prominent companies such as the Naval Warfare Systems Command (NWSC), Lockheed Martin, Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, General Dynamics NASSCO, L-3 Technologies, BAE Systems, Booz Allen Hamilton, Viasat, and General Atomics.¹³

As a national leader in providing resources and support for service members, the City of San Diego was also recognized in 2017 as one of the best places for improving the quality of life for members of the military and their families. The Association of Defense Communities named the San Diego region to the 2018 class of Great American Defense Communities.¹⁴

The City has a history of collaboration and innovation through its Smart City Initiatives. Earlier this year, the City partnered with the United States Marine Corps Installations Command to work together on "Smart City" technologies, such as unmanned aircraft systems, smart streetlights, renewable energy, and the City's "Get It Done" application.¹⁵ Since the City was named one of the "World's Smartest Cities" by National Geographic in 2015, the City has implemented several advanced technologies to improve city operations, customer service, and public safety. For instance, in 2018 the City was selected to participate in a pilot program by the U.S. Department of Transportation to advance the testing of unmanned aircraft systems, which will help grow the innovation economy and create jobs. In 2019, the City plans to bolster San Diego's smart city status with a multi-million dollar agreement to accelerate small-cell deployment for additional

¹¹ First Business Accelerator to Open in Southeastern San Diego. Mayor Kevin Faulconer Newsroom. City of San Diego website. Retrieved March 2018.

¹² Annual Military Economic Impact Study. San Diego Military Advisory Council website. November 2018. Retrieved March 2019.

¹³ Our Economy. San Diego Regional EDC website. Retrieved March 2019.

¹⁴ San Diego Named Among Best Places for Service Members and Military Families. Communications Department Newsroom, City of San Diego website. Retrieved March 2018.

¹⁵ City of San Diego, Marine Corps Sign Cooperative Agreement for Smart City Initiatives. Mayor Kevin Faulconer Newsroom, City of San Diego website. Retrieved March 2019.

wireless capacity. This agreement also lays the groundwork for future introduction of 5G next-generation technology that offers cutting-edge resources to enhance public safety, increase services to the public, expand smart city capabilities, and bolster San Diego's economic competitiveness.¹⁶

International Trade

The Port of San Diego's transportation and economic initiatives have made San Diego a center for international trade. The Port of San Diego offers world class maritime facilities built around a natural harbor. According to the International Trade Administration, \$18.6 billion worth of exports passed through the San Diego-Carlsbad metropolitan statistical area in 2017.¹⁷

The San Diego Association of Governments (SANDAG), Caltrans and a number of local, state and federal agencies are working on identifying funding sources to construct a new border crossing in the San Diego/Baja California region known as the State Route 11/Otay Mesa East Port of Entry Project. The new port of entry will connect roadways in the United States and Mexico east of the existing Otay Mesa border crossing and will reduce congestion. The goal of the project is to have minimal wait time to arrive at the primary inspection. The port of entry is expected to feature a four-lane toll road to help fund construction and reduce the need to public funds.¹⁸

The Cross Border Xpress allows ticketed airline passengers to pay a toll to travel between Tijuana, Mexico's A.L. Rodriguez International Airport and a secure passenger facility in Otay Mesa. The Cross Border Xpress has served more than four million passengers to date. The Cross Border Xpress helps alleviate traffic congestion at the San Ysidro and Otay Mesa border crossings and improves economic activity in the region by reducing border crossing delays.¹⁹

In 2018, the U.S.-Mexico Border Mayors Associations convened and signed two formal resolutions pledging support for internal trade and continued funding for border infrastructure programs. Specifically, the resolutions seek to enhance the legal flow of goods, services, and people; support the modernization of the North American Free Trade Agreement (NAFTA); and engage federal leaders about the importance of cross-border and inter-agency coordination.²⁰

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States, with companies focused on information and communication technology, biotech and life sciences, clean-tech, and maritime technology. According to the Connect San Diego Innovation Report, San Diego continues to have growth within the Innovation sector which accounts for more than \$55 billion, or 25.0 percent, of San Diego's economic activity. In 2017, San Diego's innovation economy growth included 462 new startups, 271 software companies, 93 life sciences companies, 59 communications, computer and electronics companies, and 11 new recreational goods manufacturing companies.²¹

¹⁶ Mayor Faulconer & Verizon Announce Partnership to Bolster San Diego's Smart City Status. Mayor Kevin Faulconer Newsroom, City of San Diego website. Retrieved July 2019

¹⁷ Data & Analysis. Metro Exports Home. International Trade Administration website. Retrieved March 2019.

¹⁸ State Route 11 and Otay Mesa East Port of Entry. Borders. Programs. SANDAG website. Retrieved March 2019.

¹⁹ Cross Border Xpress website. Retrieved July 2019.

²⁰ U.S.-Mexico Border Mayors Sign Resolutions in Support of Trade and Infrastructure Funding. Mayor Kevin Faulconer Newsroom, City of San Diego website. Retrieved March 2019.

²¹ San Diego Innovation Report 2017. CONNECT website. Retrieved July 2019.

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In 2015, San Diego was selected as the only North American city to be featured in the “World Smart Cities” documentary cities due to its strong technology sector, local innovators, green practices, smart public planning, and quality of life.²² An example of this is the City’s deployment



of 3,200 smart sensors. In partnership with GE, the City is upgrading streetlights to reduce energy costs by 60 percent as well as transform them into a connected digital network that can optimize parking and traffic, enhance public safety and track air quality. The smart nodes can use real-time anonymous sensor data to do things such as direct drivers to open parking spaces, help first responders during emergencies, track carbon emissions and identify intersections that can be improved for pedestrians and cyclists.

In 2018, the Center for Digital Government ranked the City of San Diego second nationally for innovation in government.²³ The ranking echoes the City’s focus on increasing the use of data and technology to create a more efficient and effective city government. Specifically, the City has deployed the “Get It Done” application to allow residents to report neighborhood issues, and has created an interactive visualization of the City’s operating and capital budgets to provide residents with an understanding of the City’s budget and operations. The City of San Diego continues to



advance towards its climate action goals dedicated to a healthier and greener future. San Diego has received recognition for pursuing projects to reduce carbon emissions and by joining global commitments and partnerships with organizations with similar climate action goals.²⁴ In 2018, the City of San Diego signed the “We are Still In” declaration to demonstrate a continued commitment to reducing greenhouse

²² Smart City San Diego. San Diego Tourism Authority website. Retrieved March 2019.

²³ San Diego Ranks 2nd Nationally for Innovation in Government. Mayor Kevin Faulconer Newsroom., City of San Diego website. Retrieved March 2019.

²⁴ 2018 Annual Report: Climate Action Plan. City of San Diego website. Retrieved March 2019.

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emissions while creating jobs to strengthen the economy.²⁵ San Diego continues to demonstrate its commitment to a greener future, according to the Environment America Research & Policy Center's Shining Cities Report, San Diego was ranked second in the nation for total installed solar photovoltaic units. San Diego is playing a key role in clean energy adoption and reaping benefits from smart policies all while advancing towards reaching its ambitious climate action goals.²⁶ In an effort to meet the City's Climate Action Plan (CAP), the City of San Diego has installed 42 solar power installations at City facilities. Furthermore, the City has focused on easing the permitting process for solar projects in order to help meet the CAP goal of 100 percent use of renewable energy citywide by 2035.²⁷

Additionally, it was announced in 2017 that San Diego will become a "2030 District" – an urban area where the private sector and local building industry leaders commit to sustainability and economic growth. The goal is to have a 50 percent reduction in energy, water and transportation emissions in participating buildings by 2030. The City of San Diego is an official partner of the 2030 District which is managed by Cleantech San Diego, clean technology businesses, real estate organizations and other local business leaders.²⁸

San Diego's innovation economy is recognized around the world as a center for scientific breakthroughs and discoveries as a result of its research institutions, scientific research and development. Research institutions as well as commercial research and development businesses are one of the largest and most significant economic contributors to the region, generating \$14.4 billion in GRP.²⁹

In 2018, a team from Rady Children's Institute for Genomic Medicine set a new world record when they sequenced a genome in 19.5 hours, using San Diego based company Illumina's sequencing system. This specific genome sequencing saved the life of a one-year old baby, who was born with a rare genetic disorder that went undiagnosed.³⁰ Other research institutes include The Scripps Research Institute, Sanford-Burnham Medical Research Institute, Salk Institute for Biological Studies, and the J. Craig Venter Institute. These major independent research institutes are a reminder that San Diego boasts a dense concentration of research and development and has become a scientific mecca for the world's best researchers. Some highlights include the Sanford-Burnham Medical Research Institute, which focuses their research on cancer, neuroscience, infectious and inflammatory diseases, diabetes, obesity and children's health.³¹

²⁵ 2018 Annual Report: Climate Action Plan. City of San Diego website. Retrieved March 2019.

²⁶ Shining Cities Report 2018. April 2018. Environment America Research & Policy Center. Retrieved March 2019.

²⁷ San Diego Flips Solar Switch at 17 City Facilities. Mayor Kevin Faulconer Newsroom, City of San Diego website. Retrieved July 2019

²⁸ 2018 Annual Report: Climate Action Plan. City of San Diego website. Retrieved March 2019.

²⁹ Research Institutes: Economic Impact Study. Our Economy. San Diego Regional Economic Development Corp website. Retrieved March 2019.

³⁰ New GUINNESS World Records™ Title for Fastest Genetic Diagnosis. February 12, 2018. Rady Children's Hospital website. Retrieved March 2019.

³¹ Research Institutes: Economic Impact Study. Our Economy. San Diego Regional Economic Development Corp website. Retrieved March 2019.

Tourism

In 2018, San Diego had approximately 35.8 million visitors, who spent over \$11.5 billion at thousands of San Diego area businesses.³² San Diego is a top ten travel destination for Americans, and the 11th most visited City by overseas visitors.³³ TripAdvisor ranked San Diego 7th of the top 25 United States travel destinations by travelers in the 2018 Travelers' Choice Awards because San Diego embodies the laid-back California culture and outstanding food.³⁴ San Diego is home to



the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park is a 1,200-acre urban park with 17 museums and cultural institutions, several performing arts venues, gardens, hikes, and various cultural attractions that bring millions of people to visit the park each year.

The San Diego Convention Center (Convention Center) is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego's historic Gaslamp Quarter. During Fiscal Year 2018, the Convention Center drew more than 785,460 attendees participating in one of the 133 events, with attendees directly spending \$651.9 million in our region.³⁵ In 2019, Comic-Con International agreed to stay in San Diego through 2024.³⁶ Other major revenue contributors included 13 medical meetings that accounted for 38 percent of the Convention Center's regional economic impact. In 2018, the Convention Center is projected to generate \$27.5 million in tax revenue to the City of San Diego, and have a \$1.2 billion regional impact, making it one of San Diego's most important economic drivers for growth in sales, lodging and tourism revenue.³⁷ The number of people in attendance is projected to exceed 862,408, each participating in one of the 108 projected events hosted at the Convention Center. In Fiscal Year 2018, the Convention Center is expected to host 17 medical meetings. The top four medical meetings that took place in 2018 are the Society for Neuroscience, American Society of Hematology, American Academy of Dermatology, and American Thoracic Society.³⁸

³² 2019 Visitor Industry General Facts. San Diego Tourism Authority website. Retrieved March 2019.

³³ 2017 Annual Report. San Diego Tourism Authority website. Retrieved March 2019.

³⁴ 2018 Travelers Choice Awards. Top 25 Destinations -United States. TripAdvisor website. Retrieved March 2019.

³⁵ San Diego Convention Center FY 2018 Annual Report. Retrieved March 2019.

³⁶ Comic-Con is Staying in San Diego – at least through 2024. San Diego Union Tribune website. Retrieved July 2019.

³⁷ San Diego Convention Center 2018 Forecast. San Diego Convention Center Corporation website. Retrieved March 2019.

³⁸ San Diego Convention Center 2018 Forecast. San Diego Convention Center Corporation website. Retrieved March 2019.



Major Events

Aside from the many permanent attractions available to visitors, San Diego is also the host to several annual major sporting events such as the Rock 'n' Roll San Diego Marathon, the San Diego Crew Classic, and the Holiday Bowl. San Diego's Torrey Pines Municipal Golf Course is home to the annual Farmers Insurance Open played each January.³⁹ In addition, United States Golf Associated

announced Torrey Pines Golf Course as the site of the 2021 U.S. Open Championship. With the announcement of the U.S. Open, it is expected that Torrey Pines will be a tourist destination in the coming years and serve as a major benefit to the local economy. It is projected to have similar attendance as the previous U.S. Open held in San Diego in 2008 with approximately 295,000 attendees.⁴⁰ PETCO Park in downtown San Diego is home to the San Diego Padres and is one of the top ballparks in the country. PETCO Park is also the host to concerts and other special events that are held outside the Padres regular season. Other sporting venues include the San Diego County Credit Union (SDCCU) Stadium and the Pechanga Arena San Diego. The SDCCU Stadium in Mission Valley is the home of the San Diego State Aztec's Football team. The Pechanga Arena San Diego located in Point Loma is home to the San Diego Gulls, the San Diego Seals and the San Diego Sockers.

In addition to hosting major sporting events, San Diego supports a thriving arts and culture community, which is featured in the annual Mission Federal ArtWalk. The ArtWalk features more than 300 artists filling 17 square blocks of Little Italy.⁴¹ San Diego hosts major holiday celebrations including the Big Bay Boom on the Fourth of July and Balboa Park's December Nights during the winter holiday season. San Diego is also home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft, and the annual San Diego Pride Festival and Parade, which is among the largest in the United States.

This year, the City of San Diego is celebrating its 250th anniversary. This occasion will be celebrated with four events, three of which are free public events.⁴²

Transportation

San Diego is well connected to the Southern California region by interstates, trains and light rail. San Diego benefits from eight major interstate systems; four of which run north and south, and four that run east and west. The region is served by the San Diego International Airport at Lindbergh Field. The San Diego International Airport broke traffic records for the fifth consecutive

³⁹ A Year-Round Golf Paradise. San Diego Tourism Authority website. Retrieved March 2019.

⁴⁰ U.S. Open Returns to Torrey Pines in 2021. San Diego Tourism Authority website. Retrieved March 2019.

⁴¹ San Diego's ArtWalk. ArtWalk Mission Federal website. Retrieved March 2019.

⁴² San Diego Celebrates 250th Anniversary. San Diego 250 website. Retrieved March

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year with 24 million passengers recorded for 2018, which is an increase of nearly 10 percent over 2017's total of 21.1 million passengers. Of the 24 million passengers, more than 1 million were international passengers.⁴³ The recent growth is contributed to a variety of factors including an increase in the number of nonstop flights, new routes and destinations, enhancements of airport facilities and airline capacities. San Diego International Airport is focused on advancing the Airport Development Plan, which includes facility renovations and easier access to the airport, to further support air travel in San Diego.

Besides its system of freeways and surface streets, San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. The Coaster Commuter rail line links communities along the coast from Oceanside to downtown San Diego, and is a service provided by the North County Transit District. Additionally, the Sprinter is a light rail system that connects Oceanside, Vista, San Marcos and Escondido. The Coaster and Amtrak trains provide passenger rail service to San Diego along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego. The Mid-Coast Corridor Transit Project began in fall of 2016, with service projecting to begin in 2021. The trolley project will extend Trolley service from the Santa Fe Depot in Downtown San Diego to the University City community.⁴⁴ Metropolitan Transit System also operates 95 bus routes, including eight high-frequency, limited-stop Rapid bus service lines. In March 2018, Metropolitan Transit System opened the region's first freeway-level transit stations to enhance reliability and efficiency of a service that connects the Mid-City communities with Downtown San Diego, as well as Escondido. In 2018 the Metropolitan Transit System introduced limited South Bay Rapid bus service to the South Bay community, which connects the southern community to downtown San Diego. The South Bay Rapid full service began in 2019.⁴⁵

San Diego is providing greater access to efficient and sustainable transit options. The "Free Ride Everywhere Downtown" also known as FRED is designed to increase existing transportation options and facilitate trips within Downtown to residents and visitors for free via electrically powered vehicles.⁴⁶

The City is currently working on the first phase of its Downtown Mobility Plan. The plan calls for the installation of two-way cycle tracks on major arteries in downtown for use by cyclists and scooter riders, and the creation of a safe passage from Balboa Park to the San Diego Convention Center and other popular destinations.⁴⁷

⁴³ San Diego Passenger Traffic Record. San Diego International Airport website. Retrieved March 2019.

⁴⁴ Mid-Coast Trolley. Transportation. SANDAG website, Retrieved March 2019.

⁴⁵ South Bay Rapid. Metropolitan Transit System website. Retrieved March 2019.

⁴⁶ Civic San Diego, Downtown San Diego Partnership Team Up to Launch Downtown Circulator Program. August 09, 2016. City of San Diego website. Retrieved March 2018.

⁴⁷ City Begins Reshaping Downtown Transportation Network to Improve Safety. Communications Department Newsroom, City of San

Achievements

In May 2019, San Diego was ranked number one nationally by Governing Magazine for innovative initiatives and high-performance government based on the City's fiscal responsibility, racial equity, residential engagement and evidence-based policy making. The City also earned top performer in the race-informed category and landed in the top five cities for the following categories: dynamically planned, broadly partnered, resident-involved, employee-engaged and data-driven.⁴⁸

In January 2018, the City of San Diego was honored with a first-of-its-kind national certification for using data to drive effective results for residents. Bloomberg Philanthropies' What Works Cities Initiative recognized the City for its use of innovative public outreach tools including resident satisfaction surveys, the Get It Done mobile app and a progressive open data policy. The award encourages cities across the country to emulate awardees in their approach to using data and evidence to enhance government effectiveness.⁴⁹

The City's Get It Done app is another data-based innovation to facilitate effective resource allocation. With over 34,000 downloads on the Apple and Android app stores to date, Get It Done allows the public to report issues and send accompanying photos directly to the City. Since the launch of Get It Done, the City has used the app to address complaints and provide responses once the work has been completed. For example, in an effort to address graffiti, City workers utilize smart tablets to locate the complaint and upload a work summary with an "after" photo. As a result, customer satisfaction scores for graffiti have increased by nearly 40 percent. This year, the City will offer additional services on Get It Done by expanding functionality across 10 City departments.⁵⁰

The City of San Diego is also pioneering automation in the use of open data to increase transparency and efficiency for its customers. San Diego's Open Data Policy mandates that all high value public datasets in the City's inventory be released by 2020. Forty-four datasets were released with the launch of the Open Data Portal (<https://data.sandiego.gov>) in 2016, and 30 more datasets were added in 2017 when City staff recoded the portal to maximize speed and efficiency. Today the City's online open data inventory holds 155 datasets, allowing customers and City staff to avoid otherwise cumbersome searches by locating the City information they need within minutes.⁵¹

Diego. Retrieved April 2019.

⁴⁸ San Diego Ranks No. 1 Nationally for Innovative Initiatives and High – Performance Government. Mayor Kevin Faulconer Newsroom, City of San Diego website. Retrieved July 2019.

⁴⁹ City of San Diego Recognized for Effective Modern Governance. Communications Department Newsroom, City of San Diego website. Retrieved March 2018.

⁵⁰ City of San Diego Recognized for Effective Modern Governance. Communications Department Newsroom, City of San Diego website. Retrieved March 2018.

⁵¹ San Diego Ranks No. 1 Nationally for Data Driven Solutions in Government. Mayor Faulconer News Room, City of San Diego website. Retrieved July 2018.

General City Statistics

The following tables provide general statistics for the City of San Diego as of the publication date. The statistics are provided by the Parks and Recreation, Library, Public Safety, and Public Utilities Departments.

General Information ¹	
Area of City (square miles) ²	325
Population ³	1,419,845
Median Age	36.6
Housing Units	535,510
2017 Median Household Income	\$78,515
Ethnicity-Persons	
Hispanic	30.9%
Non-Hispanic	69.1%
White	43.7%
Asian & Pacific Islander	15.7%
Black	5.4%
Other	4.3%

¹ Demographic and Socioeconomic Profile 2010. SANDAG Website. Retrieved July 2019, unless otherwise footnoted.

² 2018 Census Gazetteer Files – Places. United States Census Bureau Website. Retrieved March 2018.

³ E-1 Population Estimates. Demographics. California Department of Finance website. Retrieved March 2019.

Parks and Recreation	
Acres of Park Land (excluding water acres)	36,286
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails)	12,607
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	58
Golf Courses	3
Swimming Pools	13
Tennis Courts	149
Seniors Centers	10
Skate Parks	7
Libraries	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,060,196
Government Documents	1,680,000
Items Checked-Out (Circulation)	8,047,378

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Public Safety	
Fire Equipment	
Number of Fire Stations	49
Type I Engines	49
Truck Companies	13
Crash Rescue (Airport)	2
Type III Engines	11
Water Tenders	3
Water Fire Hydrants	25,534
Lifeguard Equipment	
4-wheel Drive/All-terrain Vehicles	58
Surf Rescue Patrol Vessels	11
Fire Boats	3
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
Police Equipment	
Police Vehicles	1,368
Motorcycles and Scooters	124
Canines	41
Aircraft	4
Police Stations	10
Public Utilities	
Miles of Water Mains	3,295
Number of Meters in Service	282,318
Number of Impounding Dams and Reservoirs	10
Number of Water Treatment Plants	3
Miles of Sewer Mains	3,034
Millions of Gallons of Sewage Treated Per Day (on average)	150



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Budget Development Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2020. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



Budget Development Process

The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

November 2018: Fiscal Planning

The Five-Year Financial Outlook for Fiscal Years 2020 through 2024 was released on November 9, 2018 and served as the framework for the development of the Fiscal Year 2020 Proposed Budget by incorporating a variety of economic assumptions, and priority initiative expenditure requirements into the budget document.

November - December 2018: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget development process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2020 Proposed Budget.

December 2018 - January 2019: Budget Submission

Departments developed and submitted proposed budget requests for the coming fiscal year. Department of Finance staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

February 2019: Budget Meetings

The EBRs took place throughout the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Department of Finance Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.

February - March 2019: Budget Development

Based on information provided by management, Department of Finance staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

Budget Development Process

March - April 2019: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2020 Proposed Budget numbers were finalized. The budget document was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2020 Proposed Budget to the public on April 11, 2019 in compliance with the City of San Diego Charter [Article VII, Section 69, Item (c)]. The Mayor presented the Proposed Budget to the City Council on April 15, 2019. The Office of the Independent Budget Analyst (IBA) reviewed the Fiscal Year 2019 Proposed Budget and issued a preliminary report on April 26, 2019.

Budget Review

May 2019: City Council Budget Hearings

During the month of May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2020 Proposed Budget.

May - June 2019: Mayor's/IBA Recommended Revision Reports

On May 14, 2019, the Mayor's May Revision to the Fiscal Year 2020 Proposed Budget was released. In this report, the Mayor recommended changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2019 year-end revenue and expenditure projections. On May 31, 2019, the IBA issued a report of recommended City Council modifications to the Mayor's Proposed Fiscal Year 2020 Budget.

Budget Adoption

May - June 2019: Adopted Budget

On May 17, 2019, the Budget Review Committee began their review of the Mayor's May Revision and the Year-End Budget Monitoring Report. The final modifications to the budget were presented to the City Council on June 10, 2019. The Mayor's veto period began on June 11, 2019 and ended on June 17, 2019.

Budget Development Process

June 2019: Adopted Budget Finalized

In June, the final changes to the Fiscal Year 2020 budget were implemented. Once these changes were made, the Fiscal Year 2020 Adopted Budget was completed. The Change Letter was created to summarize the May Revision and Council Action changes to the Fiscal Year 2020 Proposed Budget by fund and department.

June 2019 Appropriation Ordinance

On June 19, 2019, the Fiscal Year 2020 Appropriation Ordinance was presented to the Budget and Government Efficiency Committee. On June 25, 2019, the Appropriation Ordinance was presented and adopted by the City Council, codifying the Fiscal Year 2020 Adopted Budget into law.



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Citywide Budget Overview

The City of San Diego's Fiscal Year 2020 Adopted Budget of \$4.3 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program.

Table 1 shows the change in expenditures from Fiscal Year 2018 to Fiscal Year 2020 by fund type or program.

Table 1: Change in Total City Expenditures from Fiscal Years 2018 - 2020 by Fund Type/Program

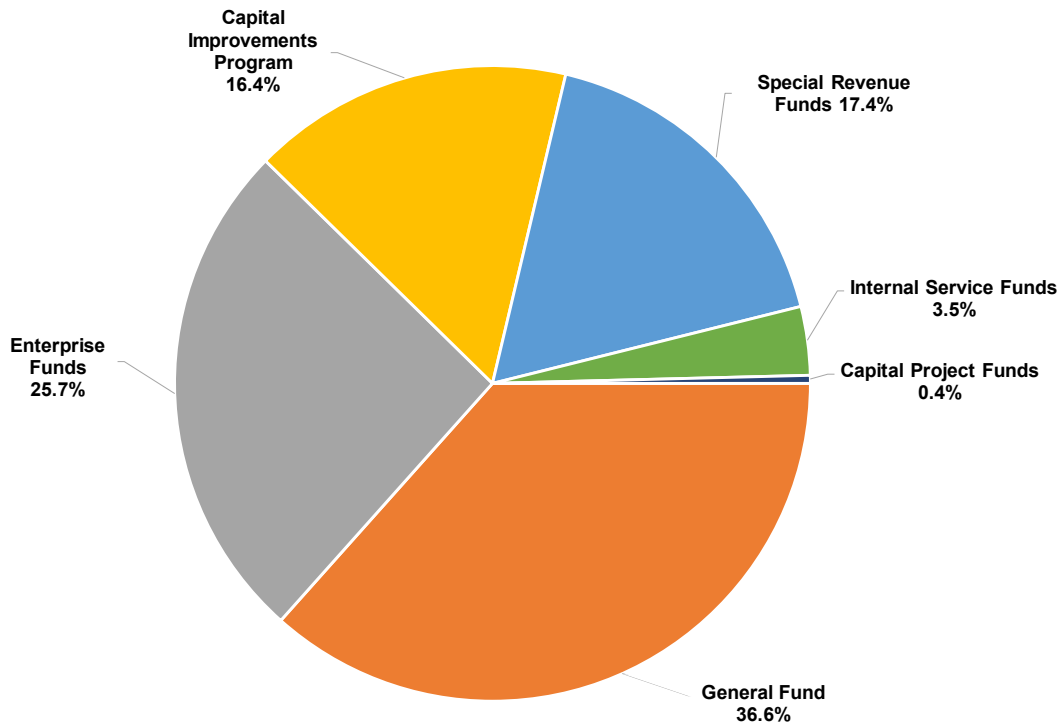
Fund Type	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FY 2019 - FY 2020 Change	Percent Change
General Fund	\$ 1,418,216,257	\$ 1,459,227,163	\$ 1,589,984,689	\$ 130,757,526	9.0%
Special Revenue Funds	502,206,319	616,962,242	755,910,131	138,947,889	22.5%
Capital Project Funds	21,904,924	13,601,446	17,593,606	3,992,160	29.4%
Enterprise Funds	965,359,414	1,061,471,832	1,118,672,626	57,200,794	5.4%
Internal Service Funds	120,202,141	124,949,932	151,580,954	26,631,022	21.3%
Capital Improvements Program	552,573,203	558,854,340	710,812,155	151,957,815	27.2%
Total	\$ 3,580,462,258	\$ 3,835,066,955	\$ 4,344,554,161	\$ 509,487,206	13.3%



Citywide Budget Overview

Figure 1 displays the Fiscal Year 2020 Adopted Expenditure Budget by Fund Type/Program.

Figure 1: Fiscal Year 2020 Adopted Expenditure Budget by Fund Type/Program



Note: Percentages may not sum to 100% due to rounding.

Table 2: Changes in Total City Revenue from Fiscal Years 2018 – 2020 by Fund Type

Fund Type	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FY 2019 - FY 2020 Change	Percent Change
General Fund	\$ 1,427,502,290	\$ 1,436,540,860	\$ 1,549,226,498	\$ 112,685,638	7.8%
Special Revenue Funds	539,907,677	579,012,311	656,120,577	77,108,266	13.3%
Capital Project Funds	55,616,726	43,528,940	47,029,997	3,501,057	8.0%
Enterprise Funds	1,309,375,367	1,302,023,029	1,781,535,967	479,512,938	36.8%
Internal Service Funds	122,868,821	111,020,422	158,293,430	19,022,846	42.6%
Total¹	\$ 3,455,270,881	\$ 3,472,125,562	\$ 4,192,206,469	\$ 720,080,907	20.7%

¹Operating revenues may be less than operating expenditures due to the use of fund balance in excess of reserves.

Expenditure Overview by Fund Type/Program

General Fund

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2020 Adopted Budget reflects General Fund expenditures totaling \$1.59 billion, which is an increase of \$130.8 million



or 9.0 percent from the Fiscal Year 2019 Adopted Budget. Details on the total net increase in the General Fund are described in the General Fund Expenditures section of this Volume.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The two largest special revenue funds are Transient Occupancy Tax (TOT) and Engineering & Capital Projects. The Fiscal Year 2020 Adopted Budget for Special Revenue Funds is \$755.9 million, representing an increase of \$138.9 million or 22.5 percent from the Fiscal Year 2019 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$48.9 million in the Information Technology Fund primarily related to the centralization of existing citywide information technology expenditures within the fund to improve accounting and procurement processes;
- \$42.4 million in the Underground Surcharge Fund, \$42.0 million of which is to support the underground utility projects performed by the Utilities Undergrounding Program service provider and the City.
- \$16.5 million in the Infrastructure Fund for slurry seal and public right-of-way operations and maintenance;
- \$13.5 million in the Engineering & Capital Projects Fund related to: a citywide disparity study, Pure Water Program support, federal and state mandates (e.g. 5G and Prevailing Wage compliance), and improvements in the management and oversight of contracting functions that support the Capital Improvements Program;
- \$10.5 million in the Gas Tax Funds related to revised State of California Gas Taxes projections; and
- \$5.5 million in the Transient Occupancy Tax Fund to support the safety and maintenance of visitor-related facilities, and arts and culture.

Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall CIP, which can be supported by all fund types. The Fiscal Year 2020 Adopted Budget for Capital Project Funds is \$17.6 million, which is an increase of \$4.0 million or 29.4 percent from the Fiscal Year 2019 Adopted Budget. This increase is primarily due to the following additions:

- \$2.9 million for one-time expenditures in the Capital Outlay Fund related to debt service payments for deferred capital bonds; and
- \$1.1 million related to allowable operating TransNet expenditures such as projects to relieve traffic congestion, which qualify as reimbursable activities.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2020 Adopted Budget for Enterprise Funds is \$1.12 billion, representing an increase of \$57.2 million or 5.4 percent from the Fiscal Year 2019 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$27.7 million in the Water Utility Operating Fund primarily for additional positions to support infrastructure upgrades, repair and preventative maintenance, a reorganization to improve customer service, heavy machinery and equipment, and a sustainable groundwater maintenance plan;
- \$9.3 million in the Development Services Fund primarily for increases in personnel costs, contractual services, and permitting related to 5G communication facilities, residential units, and development in the downtown area;
- \$8.2 million in the Metropolitan Sewer Utility Fund primarily for the mandatory removal of waste, facilities and heavy machinery maintenance, increased security services and equipment, and a reorganization to improve customer service;
- \$5.5 million in the Refuse Disposal Fund primarily to support and extend the life of the Miramar Landfill;
- \$3.7 million in the Municipal Sewer Revenue Fund primarily for a reorganization to improve customer service, service-level agreement increases with Public Works, credit payment processing customer support, and heavy equipment replacement;
- \$1.3 million in the Recycling Fund primarily for increases in personnel costs and contractual services;
- \$1.1 million in the Golf Course Fund primarily for increases in personnel cost and contractual services;
- \$600,000 in the Airports Fund for consulting services related the completion of an Environmental Impact Report for the Airport Master Plan and the addition of 1.00 Asset Manager to assist with real estate lease agreements.

Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2020 Adopted Budget for Internal Service Funds totals \$151.6 million, which is an increase of \$26.6 million or 21.3 percent from the Fiscal Year 2019 Adopted Budget. This net increase is primarily due to the following additions:

- \$21.1 million in the Fleet Operations Replacement Fund primarily for vehicle replacement purchases in Fiscal Year 2020; and
- \$4.9 million in the Fleet Operations Operating Fund primarily to support an increase in auto parts and increases in the price of fuels.

Capital Improvements Program

The CIP budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital assets. This fiscal year's budget is comprised of various funding sources such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2020 Adopted CIP Budget totals \$710.8 million. This is an increase of \$152.0 million or 27.2 percent from the Fiscal Year 2019 Adopted CIP Budget of \$558.9 million, primarily due to an increase in Public Utilities Department Enterprise Fund projects for the Pure Water Program and water main replacements.



The CIP budget projects *anticipated funding* in the CIP project pages. For Fiscal Year 2020, a total of \$191.1 million in *anticipated funding* for CIP projects is included but will not be appropriated in the Fiscal Year 2020 Adopted Budget. Anticipated funding may include a variety of sources such as commercial paper, lease revenue bonds, donations, grants, developer funding, and Facilities Benefit Assessments. As anticipated sources of funds are received, a separate City Council action will be brought forward to appropriate any anticipated funding during Fiscal Year 2020.

Citywide Reorganization/Restructuring

The Fiscal Year 2020 Adopted Budget reflects the restructures of several departments and programs as a result of executive management decisions and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and are intended to increase the overall efficiency and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2020 Adopted Budget.

Corporate Partnerships and Development

Corporate Partnerships and Development Program functions have been transferred from the Neighborhood Services Branch to the Economic Development Department. The Corporate Partnerships and Development Program seeks to create new cooperative corporate partnerships

and revenue opportunities to benefit residents and services in the General Fund.

Downtown Parking, Permitting and Planning

A settlement related to Civic San Diego (CivicSD) will result in the integration of its planning and permitting and parking programs functions into the City's Smart & Sustainable Communities Branch. The addition of 9.00 FTE positions in the branch will allow the City to support these functions going forward. The planning and permitting functions include the operation and management of downtown Community Plan implementation studies, jobs, and consultant agreements, in addition to the provision of development entitlement services, including review of new project designs and discretionary property use permits. Parking programs include investing in and managing public parking assets within downtown San Diego, with the objective of increasing the supply of parking and managing the current public on-street and off-street parking, easing traffic, reducing congestion, encouraging walking and biking, providing pedestrian safety improvements, and improving community appearance in the downtown area.

Facilities Services Division – Real Estate Assets Department

The Facilities Services Division provides maintenance and repair services to City facilities. Beginning in April 2019, the Facilities Services Division was transferred from the Public Works Department to the Real Estate Assets Department to align the procurement, disposition, and management of real estate with ongoing preventative maintenance.

Office of ADA Compliance and Accessibility

The Office of ADA Compliance and Accessibility and its functions have been transferred to the Neighborhood Services Branch from the Office of Boards and Commissions to align and focus branch goals with the Americans with Disabilities Act.

Office of Homeland Security Division

The Office of Homeland Security Division (OHS Division) has been transferred to the Police Department to help support the City's mission to achieve safe and livable neighborhoods by promoting cross training and improving efficiencies in homeland security operations through the allocation of resources where they are needed. The current accounting structure for OHS Division will continue to exist in Fiscal Year 2020, with any changes being implemented as part of the Fiscal Year 2021 budget process.

Office of the Assistant COO

The Fiscal Year 2020 Adopted Budget includes the addition of 1.00 Assistant Chief Operating Officer who will oversee the Internal Operations, Neighborhood Services, and Smart and Sustainable Communities Branches. The preexisting Assistant Chief Operating Officer will now oversee the operations of the Infrastructure Branch. The addition of this position was effective in February 2019.

Public Facilities Planning

The Facilities Financing Program Division of the Planning Department has been renamed the Public Facilities Planning Division. This new naming convention more accurately describes the strategic and organizational components, and actual activities performed by the program.

Public Utilities Department

The Public Utilities Department, at the direction of the Mayor, has undergone a thorough and comprehensive internal review of staff and processes, and the Department will continue to look for opportunities to enhance customer service, while restoring stability and confidence in the Department. The Fiscal Year 2020 Adopted Budget reflects a number of changes to the organizational structure of the Department including the following: addition of an Executive Assistant Director for direct supervision of daily water and wastewater operations and monitoring of the Customer Support Division; the unwinding of the Long-Range Planning & Water Resources Division; creation of the Pure Water Operations Division to manage related functions as they are implemented; transfer of the water meter program to the Water Construction and Maintenance Division to align related functions and increase speed and efficiency for the repair and installation of water meters; and the centralization of internal support functions to encourage consistency and decrease redundancies. Please see the Appendix for the updated Public Utilities Department Organization Chart.



Short Term Rental Occupancy Program

The Short Term Residential Occupancy (STRO) Program is a newly established program in the Office of the City Treasurer that is expected to generate revenue due to enhanced compliance activities.

Sustainability Department

The Sustainability Department was created as part of the Fiscal Year 2019 Adopted Budget to centralize the City's effort to reach Climate Action Plan (CAP) goals. For the Fiscal Year 2020 Adopted Budget, a General Fund component is being created to allow for CAP related work that benefits the City's achievement of greenhouse gas reduction targets. These efforts will promote renewable electricity; water and energy efficiency; zero waste; bicycling, walking, transit, smart growth and land use; and resiliency measures.

Transportation Alternatives Program (TAP)

The Transportation Alternatives Program (TAP) functions have been transferred from the Transportation & Storm Water Department to the Risk Management Department. The Risk Management Department will continue to provide transportation alternatives to City of San Diego employees. These functions have been integrated with other employee benefit programs managed by the Risk Management Department.

Summary of Adjustments in the General Fund

The Fiscal Year 2020 Adopted Budget includes General Fund expenditures of \$1.59 billion to provide core community services, as well as funding for new critical strategic expenditures. These expenditures are primarily supported by major General Fund revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.12 billion or 72.2 percent of the revenue in the Fiscal Year 2020 Adopted Budget, with the remainder of revenues generated by a variety of sources. In total, the Fiscal Year 2020 Adopted Budget includes General Fund revenues of \$1.55 billion, which are discussed in detail in the General Fund Revenues Section of this Volume. Additionally, the Fiscal Year 2020 General Fund Adopted Budget includes the use of one-time fund balance (Excess Equity) of \$40.8 million. The \$40.8 million in Excess Equity is composed of \$38.1 million, which was estimated in the Fiscal Year 2019 Year-End Budget Monitoring Report (Third Quarter Report), and \$2.7 million of the \$3.0 million in one-time Redevelopment Property Tax Trust Fund (RPTTF) revenue noted in the Independent Budget Analyst's Reports 19-12 and 19-14. After incorporating all adjustments, the Fiscal Year 2020 Adopted Budget adheres to the City's Budget Policy, maintaining a structurally balanced budget with ongoing revenues supporting ongoing expenditures.

The following sections provide a summary of select initiatives, budget reduction proposals, and other fiscal actions included in the Fiscal Year 2020 Adopted Budget for the General Fund. For a summary of all significant budget adjustments included in the General Fund, please refer to the General Fund Expenditures Section of this Volume.

Clean SD Expansion

In May of 2017, the City began a pilot program for litter and graffiti abatements throughout the City called Clean SD. The program proactively addresses illegal dumping throughout the City and responds to public requests. The objective of Clean SD is to maintain the public right of way, keep City property clear of waste, and ensure that private property owners and other public agencies comply with the City's Municipal Code. The program utilizes City staff and non-profit contractors to conduct waste abatements associated with illegal encampments, remove illegal dumping and litter, and enforce applicable municipal codes.

The Fiscal Year 2020 Adopted Budget includes additional funding of \$6.5 million to expand the Clean SD Program, including \$2.9 million in the Environmental Services Department and \$3.5 million in the Police Department. In the Environmental Services Department the additional funding increases contractual services to expand Clean SD services to include litter removal 24 hours per day, seven days per week, and waste abatements associated with illegal encampments on two shifts, seven days per week. Provisional staff, including two additional Code Compliance Officers and one Code Compliance Supervisor, will monitor contractor performance on litter removal activities.

The Police Department's Neighborhood Policing Division (NPD) is tasked with managing quality of life complaints in all City of San Diego neighborhoods and business districts. The Division is staffed with eight enforcement teams and three outreach teams that cover all seven days per week. Most of NPD staffing works the morning shift starting at 5:00 am, which creates a need for additional staffing in the afternoon and evening hours. To provide a consistent presence during

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off peak hours, NPD supplements its staffing with overtime. The shifts are assigned to areas where greater police services are needed. This allows the Police Department to be flexible and quickly adapt to a constantly changing environment within our neighborhoods and business districts.

The addition of \$3.5 million in funding for overtime staffing will allow NPD to dedicate one additional Sergeant and six additional Police Officers during the day and night shifts. The additional staffing will work in collaboration with ESD in the Clean SD program. NPD focuses the majority of their efforts on addressing homelessness through outreach, enforcement and ensuring that neighborhoods and business districts heavily impacted by homelessness are clean, safe and sanitary. NPD also works hand-in-hand with ESD and reports to them any areas where litter and trash need to be removed and sanitized. Additionally, NPD will provide as needed security for staff when conducting abatements of unattended property.

Table 3: Clean SD Expansion

General Fund	FY 2020 Adopted Budget	
Environmental Services		
Litter Removal and Abatements Contractor	\$	2,670,415
Compliance Positions		230,196
Environmental Services Total	\$	2,900,611
Police Department		
Neighborhood Policing Overtime		3,549,407
Police Department Total	\$	3,549,407
General Fund Total	\$	6,450,018

Homeless Programs and Services

The Fiscal Year 2020 Adopted Budget includes \$10.0 million in funding for homeless programs and services, with \$9.8 million budgeted in the General Fund and \$250,000 budgeted in the Low to Moderate Income Housing Asset Fund. Additionally, in April the City Council approved an item that included \$12.6 million in Community Development Block Grant (CDBG) for homelessness- and housing related programs, services, and projects for Fiscal Year 2020. In addition to these three funding sources, the City will leverage \$14.1 million from the State’s Homeless Emergency Aid Program (HEAP) in Fiscal Years 2019-2021 to address the immediate emergency needs of individuals and families experiencing homelessness or at imminent risk of homelessness.

Table 4 displays the Fiscal Year 2020 Adopted Budget for homeless programs and services by department and fund.

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Table 4: Homeless Programs and Services by Department and Fund¹

General Fund	FY 2020 Adopted Budget ¹
Neighborhood Services Branch	
Coordination of City Homeless Programs and Services	\$ 746,149
Neighborhood Services Branch Total	\$ 746,149
Citywide Program Expenditures Department	
Bridge Shelters	3,066,385
Citywide Program Expenditures Department Total	\$ 3,066,385
Economic Development Department	
Homeless Shelters and Services Programs	2,218,493
Housing Navigation Center Operations	300,000
Transfer to San Diego Housing Commission	420,106
Economic Development Department Total	\$ 2,938,599
Police Department	
Homeless Outreach Team (HOT)	3,010,475
Police Department Total	\$ 3,010,475
General Fund Total	\$ 9,761,608
Low to Moderate Income Housing Asset Fund	
Housing Navigation Center Operations	250,000
Low to Moderate Income Housing Asset Fund Total	\$ 250,000
Citywide Budgeted Resources Total	\$ 10,011,608

¹ Table is not intended to capture all staff related costs.

Coordination of Homeless Programs and Services

The Fiscal Year 2020 Adopted Budget includes \$746,149 in the Neighborhood Services Branch for personnel and non-personnel expenditures associated with staff coordinating citywide homeless programs and services. In Fiscal Year 2020, the department added three analysts to support the Chief of Homelessness Strategies in managing these efforts. The General Fund will be reimbursed \$160,929 using the Homeless Emergency Aid Program (HEAP) grant funds for the administration of the block grant.

Bridge Shelters

On November 14, 2017, the San Diego City Council authorized a Memorandum of Understanding for the San Diego Housing Commission (Housing Commission) to oversee, administer, and manage the City's three Bridge Shelters that are operated by Alpha Project, Veterans Village of San Diego, and Father Joe's Villages. The bridge shelters offer a safe place for individuals and families experiencing homelessness to receive shelter and supportive services while they await permanent housing placements. In total, the three locations provide up to 674 beds per day and supply meals, showers, restrooms, laundry facilities, 24-hour security, alcohol and substance abuse counseling, job training, and mental health services.

The Fiscal Year 2020 Adopted Budget includes \$3.1 million from the General Fund in the Citywide Program Expenditures budget for the three bridge shelters, which represents a \$304,385 increase

over Fiscal Year 2019. This budget continues to fund the rental of mobile offices, restrooms, showers, laundry units, storage units, and equipment. Additional funding will support new services including laundry and storage units that are needed at the new Single Women and Families Bridge Shelter site.

Homeless Shelters and Services Program

The Fiscal Year 2020 Adopted Budget includes \$2.2 million from the General Fund in the Economic Development Department for the following four homeless programs and services:

- Year-Round Interim Housing Program
- Connections Housing/PATH Interim Bed Program
- Serial Inebriate Program (SIP)
- Transitional Storage Center located at 252 16th Street

The Housing Commission administers these programs through a Memorandum of Understanding with the City that was authorized by City Council on July 1, 2010. The \$2.2 million included in the Fiscal Year 2020 Adopted Budget includes a reduction of \$68,613 from the amount budgeted in Fiscal Year 2019.

Housing Navigation Center

On November 13, 2018, the City Council authorized a Memorandum of Understanding for the Housing Commission to oversee and manage the City's Housing Navigation Center that will be operated by the Family Health Centers of San Diego. The Housing Navigation Center, which is expected to open in Fall 2019, will provide individuals and families experiencing homelessness with onsite intake, assessment, triage, and referrals for permanent housing opportunities. The Housing Navigation Center will deploy mobile outreach teams throughout the city to bring homeless individuals into the regional care network, and will provide an array of services from multiple agencies under one roof.

The Fiscal Year 2020 Adopted Budget includes \$550,000 for Housing Navigation Center operations, including \$300,000 from the General Fund and \$250,000 from the Low to Moderate Income Housing Asset Fund. An additional \$1.0 million in CDBG funding was approved for Housing Navigation Center operations in Fiscal Year 2019, which is anticipated to be used in Fiscal Year 2020.

Safe Parking Program

The Safe Parking Program provides individuals and families who are temporarily living in their vehicles with a safe and secure place to park at night. The program, operated by Jewish Family Services of San Diego, offers a total of 120 spots at two locations. Participants are provided with case management, food assistance, access to restrooms and showers, and assistance in finding permanent housing.

The Fiscal Year 2020 Adopted Budget includes a reduction of \$410,667 from the General Fund in the Economic Development Department due to the use of HEAP block grant funding that will now support the program, as authorized by City Council resolution R-312127.

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Transfer to San Diego Housing Commission for Homelessness

The Fiscal Year 2020 Adopted Budget includes the transfer \$420,106 to the San Diego Housing Commission for homelessness related efforts.

Homeless Outreach Team

The Police Department’s Homeless Outreach Team (HOT) together with the Psychiatric Emergency Response Team (PERT) and the Health and Human Services Association (HHS) provides homeless outreach and engagement services through the City of San Diego. The purpose of HOT is to seek out and engage chronically homeless persons in the field, and for those that are willing, place them in supportive services.

The Fiscal Year 2020 Adopted Budget includes \$3.0 million from the General Fund to fund the personnel and non-personnel costs associated with City police officers. This budget represents an increase of \$1.3 million to the General Fund from the Fiscal Year 2019 Adopted Budget primarily due to the transfer of 5.15 FTE positions from other Police Department units, and general salary increases.

Community Development Block Grant Funding

In Fiscal Year 2020, \$12.6 million in CDBG program entitlement allocations are anticipated to fund homeless programs, services, and projects, and the rehabilitation of multifamily housing. **Table 5** displays the Fiscal Year 2020 CDBG entitlement allocations related to homeless and housing programs, services, and projects.

Table 5: Adopted CDBG Entitlement Allocations for Homeless and Housing Programs, Services, and Projects

Program, Service, and Project	Fiscal Year 2020
CDBG Entitlement Allocations	
Multifamily Rehabilitation	\$ 10,000,000
Homeless Facility Acquisition and/or Operations	1,000,000
Day Center for Homeless Adults	541,251
Connections Housing Interim Bed Program	303,575
Interim Housing for Homeless Adults	267,351
Cortez Hill Family Center	205,902
Homeless related Public Services projects proposed for funding ¹	329,227
Total CDBG Entitlement Allocations	\$ 12,647,306

¹CDBG entitlement funds recommended for homelessness related activities to be carried out by community nonprofit organizations based on a competitive application process.

Homeless Emergency Aid Program (HEAP) Funding

In September 2018, the State of California approved the City's application for \$14.1 million from the Homeless Emergency Aid Program (HEAP), and in December 2018, the City Council voted to accept, appropriate, and expend the block grant. The HEAP funding allows the City to address the immediate emergency needs of individuals experiencing homelessness and individuals at imminent risk of homelessness. This funding must be 50 percent contractually obligated by January 1, 2020 and fully expended by June 30, 2021. Between Fiscal Years 2019 and 2021, the City anticipates using HEAP funding for the following homeless programs and services:

- \$5.2 million for rental assistance or subsidies including: creation of a flexible spending pool for housing solutions, and expansion of landlord engagement and rapid re-housing efforts;
- \$4.3 million for services including the continuation and creation of new storage facilities and safe parking programs, expansion of family reunification efforts, the Housing Commission's Diversion program, and the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) pilot program;
- \$1.6 million for the operation of a fourth bridge shelter located at 17th and Imperial;
- \$1.6 million for the deconstruction, relocation, and reconstruction of the Single Women and Families Bridge Shelter;
- \$705,521 for youth-serving homeless programs; and
- \$705,521 for administrative costs such as grant administration, monitoring, and program coordination.

Infrastructure Fund (Charter Section 77.1)

The Fiscal Year 2020 Adopted Budget includes a total of \$24.1 million for the Infrastructure Fund, of which \$20.7 million is required under Charter section 77.1 to be dedicated to new General Fund infrastructure such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure. In addition to the required amount, the Adopted Budget includes \$474,000 to further address the City's backlog of infrastructure needs, and \$2.9 million to reconcile with Fiscal Year 2018 actuals.

The calculation to fund the new Infrastructure Fund is based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022.
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2042.
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042.

Based on the definitions in Charter Section 77.1, the only required deposit to the Infrastructure Fund for Fiscal Year 2020 is the Major Revenues Increment, unless the Mayor requests the suspension of section 77.1 for one fiscal year and two-thirds of the City Council approves that

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suspension. **Table 6** displays the Fiscal Year 2020 Adopted Budget for the Infrastructure Fund from the Major Revenues Increment:

Table 6: Infrastructure Fund Components

Revenue Type	FY 2020 Adopted Budget
Property Tax	\$ 17,699,349
Transient Occupancy Tax	2,543,707
Franchise Fees	456,480
FY 2020 Major Revenues Increment	\$ 20,699,536
Fiscal Year 2020 Additional Major Revenue Contribution	473,722
Fiscal Year 2018 Actual Reconciliation	2,900,013
Total	\$ 24,073,271

The planned uses for the \$24.1 million are as follows:

- \$12.5 million for slurry seal maintenance;
- \$4.0 million for supplies to support sidewalks, street lights, traffic signals, and signage;
- \$1.0 million for Olive Grove Community Park ADA improvements;
- \$1.0 million for the repair and reconstruction of sidewalks;
- \$1.0 million for Hickman Fields Athletic Area improvements;
- \$866,600 for storm drain projects;
- \$821,600 for overlay and reconstruction of streets and roads;
- \$800,000 for Egger/South Bay Community Park ADA improvements;
- \$450,000 for City Heights Pool reconstruction;
- \$400,000 for Ward Canyon Phase II;
- \$300,000 for Citrus and Conifer reconstruction;
- \$264,500 for Martin Luther King Jr., Recreation Center moisture intrusion;
- \$250,000 for Rancho Penasquitos Library skylight replacement;
- \$250,000 for citywide traffic calming;
- \$150,000 for CNG Fueling Station for refuse and recycling.

Vision Zero

In June 2015, Mayor Kevin Faulconer and Councilmembers joined Circulate San Diego, to announce the City's support for the Vision Zero campaign to eliminate all traffic fatalities and severe injuries in San Diego by 2025. Vision Zero is supported through the integration of the 3 E's of traffic safety: Engineering, Education, and Enforcement.

- Engineering – to develop and implement a data driven strategy that employs best practices for planning and design.
- Education – to develop and implement an array of educational strategies that will serve to inform bicyclists, pedestrians, drivers and regional stakeholders about the Vision Zero campaign in an effort to decrease severe injuries and fatalities across all modes of transportation.

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- Enforcement – ensure the City of San Diego employs proven methods of traffic safety enforcement and proactively seeks opportunities to enhance existing techniques.

In Fiscal Year 2020, \$13.0 million will be allocated to promote the City’s Vision Zero goals, including over \$2.8 million for bicycle facilities and \$2.4 million for the installation of new sidewalks. **Table 7** displays the allocation of funds to applicable Vision Zero projects.

Table 7: Vision Zero Projects

Vision Zero Project Type/Grouping	Project ID	FY 2020 Adopted Budget ¹
Bicycle Facilities		
Bike Counters Citywide	New	\$ 50,000
Bike Racks Citywide	New	50,000
Bike Striping Citywide	New	100,000
Coastal Rail Trail	S00951	2,000,000
Bicycle Facilities	AIA00001	635,000
<i>Chollas Creek to Bayshore Multi-Use Path</i>	B17113	335,000
<i>Downtown Complete Streets - Phase 3</i>	B19144	300,000
Bicycle Facilities Total		\$ 2,835,000
Communications		
Vision Zero Education	N/A	\$ 100,000
Communications Total		\$ 100,000
Medians		
Median Installation	AIG00001	\$ 1,550,000
<i>Adams Ave & 49th Street Splitter Islands</i>	B17205	310,000
<i>Crown Point Drive Roundabouts</i>	B18009	480,000
<i>El Cajon Boulevard and 68th Street RRFB & Pedestrian Refuge Island</i>	New	100,000
<i>El Cajon Boulevard and Aragon Drive RRFB & Pedestrian Refuge Island</i>	New	100,000
<i>Moraga Traffic Circles</i>	B16178	90,000
<i>Sixth Avenue and Juniper Roundabout</i>	New	270,000
<i>Sixth Avenue and Nutmeg Pedestrian Refuge Island</i>	New	100,000
<i>Sixth Avenue and Palm Street Pedestrian Refuge Island</i>	New	100,000
Medians Total		\$ 1,550,000
Roadway - Improvements		
Market St--47th St to Euclid Complete Street	S16061	2,900,000
Streamview Drive Improvements Phase 2	S18000	760,000
Roadway - Improvements Total		\$ 3,660,000
Sidewalks		
New Walkways	AIK00001	\$ 2,375,000
<i>54th--Market to Santa Margarita Sidewalk</i>	B18158	150,000

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Vision Zero Project Type/Grouping	Project ID	FY 2020 Adopted Budget ¹
<i>63rd St from Broadway to Imperial Ave (West Side)</i>	<i>B14039</i>	<i>100,000</i>
<i>ADA Mid-City MS TSW-1</i>	<i>B18054</i>	<i>200,000</i>
<i>Cordero Rd Boquita to Mira Montana Sidewalk</i>	<i>B15024</i>	<i>50,000</i>
<i>Date St--28th to Granada Sidewalk</i>	<i>B18156</i>	<i>200,000</i>
<i>Howard Ave--Village Pine to Iris Sidewalk</i>	<i>B18019</i>	<i>150,000</i>
<i>La Media Improvements--Siempre Viva to Truck Route</i>	<i>B19020</i>	<i>900,000</i>
<i>San Diego Av--Wright to Noell Sidewalk</i>	<i>B14157</i>	<i>25,000</i>
<i>Seaworld Dr Sidewalk</i>	<i>New</i>	<i>100,000</i>
<i>Thermal Ave--Donax Av to Palm Ave Sidewalk</i>	<i>B18157</i>	<i>200,000</i>
<i>Tourmaline and Pacific Beach Dr Sidewalk</i>	<i>B16052</i>	<i>50,000</i>
<i>Wabaska--Voltaire St to Tennyson Sidewalk</i>	<i>B19030</i>	<i>100,000</i>
<i>Woodman St--Cielo to Pagel Pl Sidewalk</i>	<i>B18159</i>	<i>150,000</i>
Sidewalks Total		\$ 2,375,000
Signals - Calming/Speed Abatement		
Traffic Calming	AIL00001²	\$ 500,000
<i>2nd & Cedar RRFB and Ped Refuge</i>	<i>B18047</i>	<i>20,000</i>
<i>Electronic Speed Signs 6 locations</i>	<i>New</i>	<i>98,000</i>
<i>Kettner & Palm Hybrid Beacon</i>	<i>B18046</i>	<i>125,000</i>
<i>Mira Monte Refuge Island</i>	<i>New</i>	<i>30,000</i>
<i>RRFBs 12 locations</i>	<i>New</i>	<i>120,000</i>
<i>Torrey Pines Rd--Ped Hybrid Beacon</i>	<i>New</i>	<i>67,000</i>
<i>W. San Ysidro Bl & Sunset Lane RRFB</i>	<i>B18048</i>	<i>40,000</i>
Signals - Calming/Speed Abatement Total		\$ 500,000
Streetlights - Citywide		
Installation of City-Owned Streetlights	AIH00001	\$ 200,000
<i>Streetlights various locations</i>	<i>New</i>	<i>200,000</i>
Streetlights - Citywide Total		\$ 200,000
Traffic Signals		
Traffic Signals -- Citywide	AIL00004	\$ 750,000
<i>31st Street/National Ave</i>	<i>B17019</i>	<i>150,000</i>
<i>47th Street/Solola Avenue</i>	<i>New</i>	<i>150,000</i>
<i>4th Ave and Date St</i>	<i>B13137</i>	<i>100,000</i>
<i>Beyer Blvd and Smythe Ave</i>	<i>B14015</i>	<i>100,000</i>
<i>Division/Osbourn</i>	<i>B15047</i>	<i>100,000</i>
<i>Mississippi Street/El Cajon Boulevard</i>	<i>New</i>	<i>150,000</i>
Traffic Signals Modification	AIL00005	\$ 750,000
<i>14th St & Broadway -- new mast arm</i>	<i>New</i>	<i>30,000</i>
<i>32nd & Normal Scott Rd TS Upgrade</i>	<i>B15005</i>	<i>100,000</i>
<i>45th St & Market St -- 2 Street lights on signal poles</i>	<i>New</i>	<i>50,000</i>

Citywide Budget Overview

Vision Zero Project Type/Grouping	Project ID	FY 2020 Adopted Budget ¹
<i>62nd & Imperial TS Upgrade</i>	<i>New</i>	<i>100,000</i>
<i>ADA APS Group 2E Washington St & Normal</i>	<i>B16099</i>	<i>100,000</i>
<i>Mid-City & Eastern Area Signal Mods</i>	<i>B17128</i>	<i>220,000</i>
<i>Mira Mesa Blvd & Marbury Dr/Westmore Rd 2 new signal mast arms</i>	<i>New</i>	<i>50,000</i>
<i>Signal Mods in Barrio Logan @ National & Sampson</i>	<i>B13010</i>	<i>100,000</i>
Traffic Signal Mods -- Citywide	New	\$ 300,000
Traffic Signals Total		\$ 1,800,000
Total Vision Zero Project Type/Grouping		\$ 13,020,000

¹Parent projects are in **bold** and contain the sum of the *child* projects which are indented and *italicized*

²Does not include \$250,000 related to flood gates which are not part of Vision Zero

Implementation of the Climate Action Plan

In December 2015, the City Council adopted the Climate Action Plan (CAP). The CAP set greenhouse gas (GHG) emissions reduction targets for 2020 (15% reduction) and 2035 (50% reduction) from a 2010 baseline. The CAP identifies goals and actions in the following five strategic areas to reach or exceed GHG targets and ensure the City is prepared for a changing climate:

- Energy & Water Efficient Buildings
- Clean & Renewable Energy
- Bicycling, Walking, Transit & Land Use
- Zero Waste
- Climate Resiliency

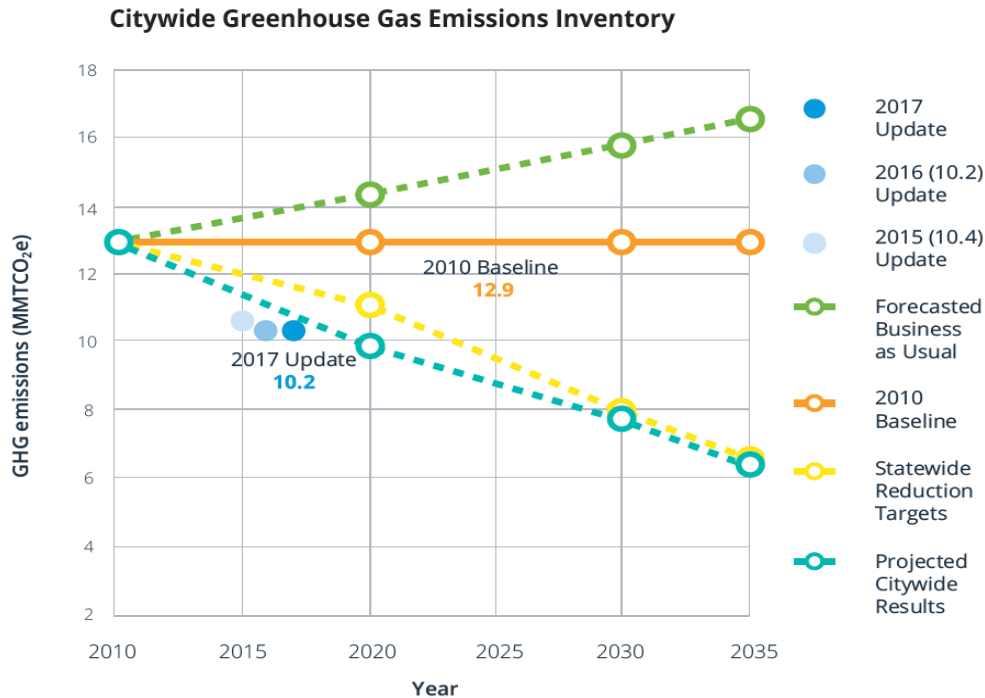
Principles of sustainability and projects that reduce GHG emissions or improve the economic, social, or environmental sustainability of the City are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments and not by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new funding which is requested through the City's official budget process to support the different strategic areas of the CAP in order to facilitate a discussion about implementation of the CAP. It is important to note that throughout the year there are other sources of funding (e.g. Community Development Block Grants) or budget adjustments that are not captured in this report but do assist in achieving the City's CAP goals.

San Diego's CAP is considered a national model. The City is breaking new ground in policies, programs, and methodologies to implement the plan. As a national leader, techniques for implementing evolve and improve over time as processes are established, metrics are created or improved, and annual monitoring begins. The Fiscal Year 2020 Adopted Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

Progress Towards Achieving Climate Action Plan Goals

Figure 2 shows the citywide GHG inventory. In 2017, total GHG emissions have remained at similar levels when compared to the updated 2016 inventory or 21 percent below the 2010 baseline. In 2017, GHG emissions from water use decreased due to less reliance on imports. Since 2010, emissions from the use of natural gas remain the only category with an overall increase.

Figure 2: Citywide Greenhouse Emissions Inventory and Projections



Summary of Climate Action Plan Adopted Budget

Table 8 is a summary of investments across City departments that support the five strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2020 Adopted Budget. These new resources are added to existing CAP investment in the departments' base budgets (continuing appropriations).

Table 8: Funding Across City Departments

Climate Action Plan Fiscal Year 2020 Adopted Budget ¹			
Strategy	Direct	Indirect	Total
Overarching Implementation	\$ 261,798	\$ 122,544	\$ 384,341
Strategy 1 - Water & Energy Efficient Buildings	966,550	-	966,550
Strategy 2 - Clean & Renewable Energy	800,000	-	800,000
Strategy 3 - Bicycling, Walking, Transit, and Land Use	8,444,559	\$ 7,973,651	16,418,210
Strategy 4 - Zero Waste	\$ 9,805,097	\$ 35,105	\$ 9,840,202
Strategy 5 - Climate Resiliency	\$ 1,261,698	\$ 366,307,204	\$ 367,568,902
Grand Total	\$ 21,539,701	\$ 374,438,504	\$ 395,978,205

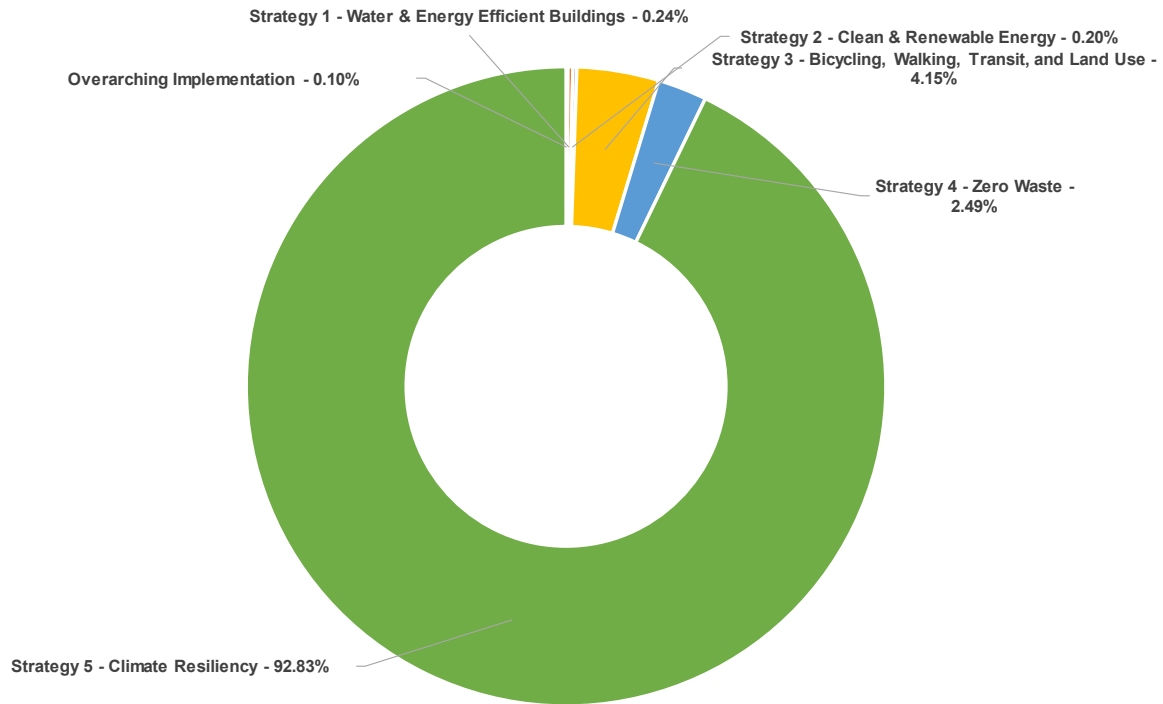
¹Table may not foot due to rounding

Citywide Budget Overview

This budget analysis identifies both *direct* and *indirect* CAP efforts. *Direct* CAP efforts are explicitly identified as actions in the CAP (e.g. landfill gas capture) or directly support the CAP GHG reduction goals (e.g. increasing sidewalks or bikeways to increase walking or biking). *Indirect* CAP efforts are not explicitly referenced in the CAP or only partially support the CAP through climate change efforts (e.g. funding for the Pure Water Program, which supports climate resiliency through a diversified water supply and water results to help prepare or prevent periods of drought).

Figure 3 is a representation of these investments as a percentage by each CAP strategy.

Figure 3: Climate Action Plan Fiscal Year 2020 Adopted Budget



Public Safety Overtime

Public Safety overtime personnel expenditures for the Fiscal Year 2020 Adopted Budget total \$72.5 million with \$68.7 million budgeted in the General Fund and \$3.9 million budgeted in Seized Assets. This reflects an increase of \$9.8 million or 15.7 percent from the Fiscal Year 2019 Adopted Budget. **Table 9** shows changes in overtime in the Fire-Rescue and Police Departments.

Table 9: Fiscal Year 2020 Adopted Budget - Public Safety Overtime

Public Safety Overtime	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FY 2019 - FY 2020 Change	Percent Change
General Fund				
Fire-Rescue	\$ 38,126,159	\$ 36,589,653	\$ (1,536,506)	(4.0%)
Police	24,570,000	32,062,338	7,492,338	30.5%
General Fund Total	\$ 62,696,159	\$ 68,651,991	\$ 5,955,832	9.5%
Seized Assets Fund				
Fire-Rescue	\$ -	\$ -	\$ -	0.0%
Police	-	3,880,000	3,880,000	0.0%
Seized Assets Fund Total	\$ -	\$ 3,880,000	\$ 3,880,000	0.0%
Public Safety Overtime Total	\$ 62,696,159	\$ 72,531,991	\$ 9,835,832	15.7%

For more information, please see the General Fund Expenditures section in this Volume.

Budget Reductions

As part of the budget development process, General Fund departments were required to submit budget reduction proposals equating to 3.0 percent of the department's Fiscal Year 2019 Adopted Budget. Approximately \$35.8 million in budget reduction proposals were submitted and reviewed by City management to ensure the overall impact to service levels provided to residents would be minimal.

Of the \$35.8 million in budget reduction proposals submitted, the Fiscal Year 2020 Adopted Budget includes \$13.8 million of ongoing expenditure budget reductions, including the elimination of 36.35 FTE positions. The budget reductions identified in the Fiscal Year 2020 Adopted Budget are focused on efficiencies and minimizing the impact to service levels. These ongoing expenditure budget reductions are required to allow ongoing expenditures to be funded by ongoing revenues, ensuring the City maintains a structurally balanced budget.

Table 10 provides the total for budget reductions by department included in the Fiscal Year 2020 Adopted Budget.

Citywide Budget Overview

Table 10: General Fund Budget Reductions by Department

Department	Budgeted FTE Positions	FY 2020 Adopted Budget
City Treasurer	1.00	\$ 140,791
Communications	1.00	96,546
Debt Management	-	5,000
Department of Finance	1.00	105,347
Department of Information Technology	-	899,200
Development Services	3.00	264,658
Economic Development	-	493,500
Environmental Services	3.60	1,502,336
Fire-Rescue	1.00	1,360,000
Human Resources	1.00	100,274
Infrastructure/Public Works	-	112,949
Internal Operations	-	850
Library	-	128,360
Neighborhood Services	2.00	218,856
Office of Boards and Commissions	-	41,127
Office of Homeland Security	1.00	116,619
Office of the Assistant COO	-	4,051
Office of the Chief Financial Officer	-	18,215
Office of the Chief Operating Officer	-	10,250
Office of the Mayor	-	112,652
Parks and Recreation	1.00	119,258
Performance & Analytics	-	117,000
Planning	-	297,219
Police	8.75	3,618,494
Public Utilities	-	78,195
Purchasing & Contracting	-	280,085
Real Estate Assets	12.00	976,707
Smart & Sustainable Communities	-	11,140
Transportation & Storm Water	-	2,605,000
Total	36.35	\$ 13,834,679

For additional information about General Fund budget reductions, please refer to the General Fund Expenditures section of this Volume.

Other Fiscal Actions

City staff strategically evaluated all available funding sources as part of the FY 2020 Adopted Budget to ensure those resources were deployed as effectively as possible to maintain and minimize impact to public safety and neighborhood services. In addition to the budget reduction proposals noted previously, the Fiscal Year 2020 Adopted Budget includes the following one-time fiscal actions while maintaining a structurally balanced General Fund budget:

- Use of \$40.8 million in ending fund balance (Excess Equity), \$38.1 million of which was estimated in the Fiscal Year 2019 Third Quarter Report.
- Use of \$12.5 million in additional Gas Tax revenue associated with the reallocation of slurry seal expenditures from the Gas Tax Fund to the Infrastructure Fund and a one-time transfer of \$4.0 million in expenditures to the Infrastructure Fund for operations and maintenance of the public right-of-way.
- Use of \$2.7 million in excess Long-Term Disability Fund reserves to support long-term disability operating expenses, of which approximately \$2.0 million will provide relief to the General Fund. The remaining excess Long-Term Disability Fund reserves of \$6.5 million will be returned to contributing funds in Fiscal Year 2020, \$4.8 million of which will return to the General Fund.
- Use of \$2.6 million in excess Public Liability Fund reserves to support Public Liability pay-go claims in Fiscal Year 2020.
- One-time reallocation of \$2.5 million in General Fund deferred capital bond debt service due to a transfer of the Fiscal Year 2020 payment to the Capital Outlay Fund.
- Use of \$1.2 million in remaining excess Workers' Compensations Fund reserves to support workers' compensation operating expenses. This is the final portion of the \$5.2 million in the excess that were identified in the Fiscal Year 2018 Adopted Budget.

Special Revenue and Internal Service Fund Budget Reduction Proposals

As part of the budget development process, non-general fund departments that impact the General Fund were required to submit budget reduction proposals. The non-general fund budget reduction proposals that impact the General Fund are as follows:

Central Stores Fund

The Fiscal Year 2020 Adopted Budget includes the reduction of \$67,500 in non-personnel expenditures for miscellaneous contracts and supplies.

Energy Conservation Program Fund

The Fiscal Year 2020 Adopted Budget includes the reduction of \$25,000 in the Energy Conservation Program Fund primarily due to historical savings in the maintenance of City-owned solar equipment.

Fire/Emergency Medical Services Transport Fund

The Fiscal Year 2020 Adopted Budget includes the reduction of 1.00 Emergency Medical Technician (EMT) and \$66,631 in associated personnel expenditures. Impacts to services are not anticipated because the position's duties have been reassigned to the City's 9-1-1 ambulance contractor.

Citywide Budget Overview

Information Technology Fund

The Fiscal Year 2020 Adopted Budget includes the reduction of \$512,889 in non-personnel expenditures primarily related to the consolidation of disk storage, consolidation of proxy and Structured Query Language (SQL) servers, implementation of a modernized telephone system, and other miscellaneous contractual expenditures.

OneSD Support Fund

The Fiscal Year 2020 Adopted Budget includes the reduction of \$846,808 in non-personnel expenditures associated with the consolidation of SAP servers, consulting services, and replacement of computers and hardware.

Publishing Services Fund

The Fiscal Year 2020 Adopted Budget includes the reduction of \$75,000 for as needed equipment and paper in the Print Shop.

Risk Management Administration Fund

To better align with Department operations, the Fiscal Year 2020 Adopted Budget includes the reduction of \$110,546 in personnel expenditures associated with the reduction of 1.00 Employee Benefits Specialist 2 and the repurpose of 1.00 Supervising Management Analyst to 1.00 Associate Management Analyst. The Fiscal Year 2020 Adopted Budget also includes the addition of 1.00 Claims Representative 2 and \$82,332 in personnel expenditures in the Loss Prevention section of the Department; \$185,000 in revenue associated with this position is anticipated to more than offset the cost of the addition.

Transient Occupancy Tax Fund - Commission for Arts & Culture

The Fiscal Year 2020 Adopted Budget includes the reduction of \$45,208 from the Public Art Fund and the Arts, Culture, and Community Festivals (ACCF) allocations within Special Promotional Programs. This will reduce funding available for department initiated public art projects and for the Arts Education Enrichment Initiative.

Stadium Operations Fund

The Fiscal Year 2020 Adopted Budget includes the reduction of \$214,536 due to a reduction in budgeted overtime, capital equipment expenditures, and auto repair supplies that are not expected to impact Stadium operations.

Wireless Communications Technology Fund

The Fiscal Year 2020 Adopted Budget includes the reduction of \$36,000 from the Wireless Communications Technology Fund's overtime budget.

Enterprise Fund Budget Reduction Proposals

As part of the budget development process, certain enterprise funds were required to submit budget reduction proposals. The enterprise funds budget reduction proposals are as follows:

Development Services Fund

The Fiscal Year 2020 Adopted Budget includes an expenditure reduction of \$400,000 in the Development Services Fund associated with reduced printing services, various contracts for as needed technical studies, and for janitorial services at the City Operations building.

Citywide Budget Overview

Recycling Fund

The Fiscal Year 2020 Adopted Budget includes an expenditure reduction of \$546,609 in the Recycling Fund including the reduction of 0.50 Utility Worker 2, 0.40 Assistant Engineer-Mechanical, in addition to various contracts and supplies that are anticipated to have minimal to no impact on service levels.

Refuse Disposal Fund

The Fiscal Year 2020 Adopted Budget includes an expenditure reduction of \$418,189 in the Refuse Disposal Fund associated with various supplies, contracts, and overtime expenditures.

Sewer Funds

The Fiscal Year 2020 Adopted Budget includes an expenditure reduction of \$8.0 million in the Metropolitan Sewer Utility and Municipal Sewer Revenue Funds. These budget reduction proposals include:

- \$5.8 million in contractual expenditures for Pure Water, facility and equipment maintenance funding for wastewater treatment plants, and historical savings in capital expenditures; and
- \$2.2 million in contractual expenditures for wastewater condition assessments, the use of Escondido's Hale Avenue Resource Recovery Facility (HARRF), and other contracts based on historical savings.

Water Utility Operating Fund

The Fiscal Year 2020 Adopted Budget includes an expenditure reduction of \$13.0 million in the Water Utility Operating Fund. These budget reduction proposals include:

- \$6.5 million for department-wide capital expenditures, contracts in the Long Range Planning Division, and projects that have been completed including the Reynolds Desalination Plant;
- \$4.3 million for water purchases and contractual services to align with the City's Cost of Service Study; and
- \$2.2 million for the reduction of 23.67 FTE positions that will be redundant in Fiscal Year 2020 or whose processes will be incorporated into existing positions in other divisions.

Citywide Personnel Expenditures

The Fiscal Year 2020 Adopted Budget includes a total of \$928.6 million in budgeted salaries and wages, and \$653.8 million for fringe expenditures, resulting in a total personnel budget of \$1.58 billion in personnel expenditures citywide. **Table 11** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fundtype.

Table 11: Fiscal Year 2020 Adopted Personnel Expenditures Budget

Fund Type ¹	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenditures
General Fund	7,727.86	\$ 645,083,533	\$ 466,832,928	\$ 1,111,916,461
Special Revenue Funds	1,075.37	85,753,854	51,208,480	136,962,334
Enterprise Funds	2,607.46	169,598,449	115,251,130	284,849,579
Internal Service Funds	346.73	22,584,802	17,024,421	39,609,223
Other Funds	63.00	5,556,090	3,489,911	9,046,001
Total	11,820.42	\$ 928,576,728	\$ 653,806,870	\$ 1,582,383,598

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Total City Personnel

The Fiscal Year 2020 Adopted Budget includes a total of 11,820.42 FTE positions with 7,727.86 or 65.4 percent of these positions budgeted within the General Fund. While overall FTE positions are increasing, there are some departments and programs reducing FTE positions. A summary of FTE changes is summarized below.

Table 12 presents the change in positions based within job classifications from Fiscal Year 2019 to Fiscal Year 2020.

Table 12: Total City FTE Position Changes Fiscal Year 2019 - 2020

Fund Type	FY 2019 Adopted Budget	Additions	Reductions	Reorganizations	FY 2020 Adopted Budget	FY 2019-FY 2020 Change	Percent Change
General Fund	7,614.12	141.38	(35.35)	7.71	7,727.86	113.74	1.5 %
Special Revenue Funds ¹	1,019.90	53.47	(3.00)	5.00	1,075.37	55.47	5.4 %
Enterprise Funds	2,501.88	149.19	(33.90)	(9.71)	2,607.46	105.58	4.2 %
Internal Service Funds	346.33	4.40	(1.00)	(3.00)	346.73	0.40	0.1 %
Other Funds ²	63.00	-	-	-	63.00	0.00	0.0 %
Total	11,545.23	348.44	(73.25)	-	11,820.42	275.19	2.3 %

¹Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

²Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to Attachment A - Fiscal Year 2020 Changes in Full-time Equivalent (FTE) Positions in the Appendix.

Citywide Budget Overview

Salaries and Wages

The Fiscal Year 2020 Adopted Budget includes \$928.6 million in budgeted salaries and wages, with \$645.1 million or 69.5 percent budgeted in the General Fund. **Table 13** represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 34.8 percent of General Fund positions and 44.9 percent of all City positions. **Table 14** displays the Fiscal Year 2020 Adopted Budget for salaries and wages by fund type.

Table 13: Fiscal Year 2020 Adopted FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Labor Group Total
MEA	2,692.12	878.54	1,562.66	140.23	37.00	5,310.55
AFSCME LOCAL 127	1,056.71	41.00	871.52	160.25	-	2,129.48
POA	2,038.23	-	-	-	-	2,038.23
IAFF LOCAL 145	993.00	8.00	-	-	-	1,001.00
Unclassified / Unrepresented	464.55	100.00	99.59	29.25	19.00	712.39
Classified / Unrepresented	143.64	47.83	73.69	17.00	7.00	289.16
Teamsters Local 911	166.38	-	-	-	-	166.38
DCAA	162.23	-	-	-	-	162.23
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	7,727.86	1,075.37	2,607.46	346.73	63.00	11,820.42

¹ Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions

Table 14: Fiscal Year 2020 Adopted Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 589,209,235	\$ 82,216,241	\$ 164,236,062	\$ 22,285,250	\$ 5,567,966	\$ 866,514,754
Vacancy Factor	(37,996,009)	(5,634,413)	(9,150,826)	(379,300)	-	(53,160,548)
Salary Savings	(2,037,502)	(325,731)	(767,889)	(54,898)	(14,254)	(3,200,274)
Vacation Pay In Lieu	6,601,344	759,407	1,117,052	108,114	-	8,585,917
Termination Pay/Annual Leave	2,189,922	193,898	307,987	83,518	-	2,775,325
Hourly Wages	14,244,765	318,939	1,517,874	41,232	2,378	16,125,188
Overtime	72,871,778	5,225,513	12,338,189	500,886	-	90,936,366
Total	\$ 645,083,533	\$ 85,753,854	\$ 169,598,449	\$ 22,584,802	\$ 5,556,090	\$ 928,576,728

¹ Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions

Citywide Budget Overview

The Fiscal Year 2020 Adopted Budget reflects the current Memoranda of Understanding (MOU) with the City's six Recognized Employee Organizations (REOs). The current MOUs between the City and the Municipal Employees Association (MEA), International Association of Firefighters (Local 145), American Federation of State, County, and Municipal Employees (Local 127), and Teamsters (Local 911) provide for a 3.3 percent general salary increase on July 1, 2019. The MOU between the City and Deputy City Attorneys Association (DCAA) provides for a general salary increase of 8.5 percent for all Deputy City Attorneys (DCA) I and II, and 7.5 percent for DCAs III, IV, V and Senior Deputy positions on July 1, 2019. The Fiscal Year 2020 Adopted Budget includes \$19.9 million for the negotiated salary increases with these five REOs. Additionally, the City reached an agreement with the San Diego Police Officers Association (POA) on October 18, 2017 which provides that POA members receive a 7.3 percent general salary increase effective July 1, 2019 and 5.0 percent general salary increase effective January 1, 2020. Furthermore, on July 1, 2019, POA members who have 20 or more years of sworn service will receive an additional 5.0 percent salary increase. The Fiscal Year 2020 Adopted Budget includes \$20.7 million in increased salaries for the members of POA. In addition to the agreed upon salary increases in the current MOUs between the City and the six REOs, the Fiscal Year 2020 Adopted Budget includes additional funding for: salaries which are attributable to increased staffing; infrastructure premium pay for engineering services; overtime to align budget with current service levels; and salary adjustments to select job classifications. Offsetting these adjustments, is an increase in the vacancy factor associated with projected personnel savings by department.

Vacancy Factor

Vacancy factor is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2020 Adopted Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to normal attrition, extended leaves of absence, under-filled positions, and newly hired employees that may start at a lower salary than the salary of the prior incumbent. Savings from vacant reimbursable positions have been excluded from the estimated vacancy factor as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates will require that departments monitor Fiscal Year 2020 personnel expenditures against available allocated appropriations; however, this does not prohibit departments from filling any budgeted positions. The Fiscal Year 2020 vacancy factor is \$53.2 million, representing an increase of \$6.3 million or 13.5 percent from the Fiscal Year 2019 Adopted Budget. **Table 15** displays the budgeted vacancy factor from Fiscal Year 2018 to Fiscal Year 2020.

Table 15: Budgeted Vacancy Factor Fiscal Year 2018 - 2020

Departments/Funds	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2020 Adopted Budget
City Attorney	\$ 602,112	\$ 603,241	\$ 2,489,386
City Clerk	74,797	39,084	40,373
City Comptroller	93,745	-	-
City Council	-	-	64,803
City Treasurer	211,286	265,548	276,872
Communications	87,028	44,950	85,849
Debt Management	54,059	-	57,691

Citywide Budget Overview

Departments/Funds	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Department of Finance	-	189,005	-
Development Services	141,773	179,540	326,226
Economic Development	254,634	120,152	128,940
Environmental Services	332,592	355,877	498,444
Facilities Services	466,648	313,049	857,936
Financial Management	65,291	-	-
Fire-Rescue	3,398,859	3,873,144	6,616,559
Human Resources	-	55,843	57,691
Library	541,547	566,134	587,508
Office of Homeland Security	59,363	43,983	-
Parks and Recreation	970,217	696,569	1,407,745
Performance & Analytics	-	-	85,849
Personnel	53,893	37,236	-
Planning	153,588	254,469	545,318
Police	19,860,629	23,248,651	21,248,895
Public Works - Contracts	57,866	-	-
Purchasing & Contracting	157,019	414,987	535,820
Real Estate Assets	54,059	117,165	57,691
Transportation & Storm Water	2,008,505	1,790,712	2,026,413
Total General Fund	\$ 29,699,510	\$ 33,209,339	\$ 37,996,009
Airports Fund	\$ 59,363	\$ 32,810	\$ 43,068
Central Stores Fund	30,056	-	-
Development Services Fund	3,534,927	2,987,202	1,326,664
Energy Conservation Program Fund	31,491	-	-
Engineering & Capital Projects Fund	2,998,684	4,212,166	5,323,300
Facilities Financing Fund	50,003	-	-
Fleet Operations Operating Fund	325,185	134,400	229,518
Golf Course Fund	163,528	63,084	56,187
Information Technology Fund	80,454	144,431	85,849
Local Enforcement Agency Fund	60,674	-	-
Metropolitan Sewer Utility Fund	1,546,641	1,290,991	2,085,092
Municipal Sewer Revenue Fund	1,583,690	1,179,582	1,955,768
OneSD Support Fund	80,454	-	-
Parking Meter Operations Fund	41,330	-	-
Recycling Fund	369,700	307,275	431,956
Refuse Disposal Fund	382,729	396,154	345,953
Risk Management Administration Fund	318,615	115,639	149,782
Stadium Operations Fund	59,363	-	-
Underground Surcharge Fund	-	119,550	123,504
Water Utility Operating Fund	2,851,234	2,553,972	2,906,138
Wireless Communications Technology Fund	58,157	109,624	101,760
Total Non-General Fund	\$ 14,626,278	\$ 13,646,880	\$ 15,164,539
Total	\$ 44,325,788	\$ 46,856,219	\$ 53,160,548

Citywide Budget Overview

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE position count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC), as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$461.3 million or 70.5 percent of budgeted fringe in Fiscal Year 2020. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases. **Table 16** displays the citywide fringe allocation which totals \$653.8 million for Fiscal Year 2020, of which \$466.8 million or 71.4 percent is budgeted in the General Fund.

Table 16: Fiscal Year 2020 Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Retirement ADC	\$ 264,834,113	\$ 24,518,268	\$ 51,900,334	\$ 7,579,910	\$ 1,671,657	\$ 350,504,282
Flexible Benefits	84,679,251	11,717,786	27,848,560	3,992,013	780,430	129,018,040
Retiree Health/Other Post-Employment Benefits	42,294,990	5,943,338	14,689,550	2,065,656	385,875	65,379,409
Supplemental Pension Savings Plan	22,220,150	5,298,239	10,684,708	1,483,037	385,521	40,071,655
Workers' Compensation	26,479,946	497,718	3,363,755	934,014	29,245	31,304,678
Risk Management Administration	8,320,868	1,169,263	2,890,005	406,386	75,915	12,862,437
Medicare	8,088,040	1,137,743	2,199,886	312,956	78,436	11,817,061
Employee Offset Savings	6,246,093	419,893	660,375	110,649	47,744	7,484,754
Retirement DROP	1,733,416	225,704	522,852	71,341	14,382	2,567,695
Unemployment Insurance	808,322	115,348	235,017	32,777	8,541	1,200,005
Retiree Medical Trust	900,749	99,575	173,539	24,016	7,337	1,205,216
Retirement 401 Plan	226,990	65,605	82,549	11,666	4,828	391,638
Fund Type Totals	\$ 466,832,928	\$ 51,208,480	\$ 115,251,130	\$ 17,024,421	\$ 3,489,911	\$ 653,806,870

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Citywide Budget Overview

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2020 Adopted Budget is \$350.5 million and is described below:

- In September 2017, the SDCERS Board of Administration (Board) approved the lowering of the discount rate from 7.0 percent to 6.75 percent, for the June 30, 2017 Actuarial Valuation, which was further reduced from 6.75 percent to 6.5 percent for the June 30, 2018 Actuarial Valuation. Also, the Board approved incorporating a five year layering method for certain components of the unfunded actuarial liability (UAL) to improve the projected stability of future employer contributions. Based on the assumptions accepted by the Board, Cheiron prepared the City's Actuarial Valuation Report as of June 30, 2018, which includes the City's ADC for Fiscal Year 2020. The City's pension payment for Fiscal Year 2020 is \$350.5 million, an increase of \$27.6 million from the Fiscal Year 2019 Adopted Budget; approximately \$264.8 million or 75.6 percent of the ADC is budgeted in the General Fund. The significant offsetting changes which led to the increase in the pension payment was the discount rate decrease from 6.75 percent to 6.5 percent which increased the ADC by \$18.4 million, and the liability experience loss, driven largely by salary increases for POA members, which increased the ADC by \$17.5 million. Additionally, offsetting the increases were a net asset experience gain, which decreased the ADC by \$2.5 million and a reduction of \$5.6 million in the ADC that had been anticipated based on the prior year's actuarial valuation.
- \$1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 16**.
- \$1.7 million has been budgeted citywide (\$1.3 million in the General Fund) to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was established by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75 percent of their original purchasing power. The City funds the supplemental COLA benefit annually in accordance with Ordinance O-20282. Note this figure is not reflected in **Table 16**.

Retiree Healthcare/Other Post Employment Benefits

The Retiree Health or Other Post Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2018 is approximately \$467.7 million and the Actuarially Determined Contribution (ADC) for Fiscal Year 2020 was determined to be \$43.4 million. In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees regarding



reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's annual OPEB budget at \$57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. The City has budgeted \$65.4 million in Fiscal Year 2020 for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed \$65.4 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Employee Offset Savings (EOS) The Fiscal Year 2020 Adopted Budget includes Employee Offset Savings of \$7.5 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$7.5 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2020 Adopted Budget for Retirement DROP contributions is \$2.6 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City.

In February 2017, City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to reduce the Workers' Compensation Reserve target from 25 percent to 12 percent of the three-year average of outstanding actuarial liabilities. As a result of this amendment to the Reserve Policy, the remaining excess Worker's Compensation Reserve available for use is \$1.4 million, which will be used to reduce workers' compensation operating expenses in Fiscal Year 2020. The workers' compensation contribution in the Fiscal Year 2020 Adopted Budget is \$31.3 million.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Fiscal Year 2019 ending reserve balance is projected to be \$13.2 million, exceeding the policy goal of \$3.9 million, which is the current three-year average of the annual actuarial liability. The Fiscal Year 2020 Adopted Budget includes the use of \$2.7 million in excess reserves from the Long-Term Disability (LTD) Fund to support LTD operating expenses. The remaining excess Long-Term Disability Fund reserves of \$6.5 million will be returned to the contributing funds in Fiscal Year 2020.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2020 Adopted Budget for Flexible Benefits is \$129.0 million, representing a decrease of \$8.0 million from the Fiscal Year 2019 Adopted Budget. This decrease is primarily the result of the reduction in flexible benefit allotments for sworn police officers who have eight or more years of service as outlined in the labor agreement between the City and POA.

Through the Flexible Benefits Plan, the City currently offers healthcare coverage to all of its full time, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2020 Adopted Budget for SPSP is \$15.9 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2020 Adopted Budget for the City's contribution match is \$391,638, based on 560.50 FTE general members.

New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. The Fiscal Year 2020 Adopted Budget for the

Citywide Budget Overview

City's Interim Defined Contribution Retirement Plan is \$23.3 million, which represents an increase of \$5.2 million over the Fiscal Year 2019 Adopted Budget. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Interim Defined Contribution Retirement Plan. Additionally, the Fiscal Year 2020 Adopted Budget includes \$934,776 in the SPSP-H account for hourly employees. **Table 16** reflects a total budgeted amount of \$40.1 million which includes SPSP, SPSP-H and hourly SPSP-H contributions.

Retiree Medical Trust (RMT)

The Fiscal Year 2020 Adopted Budget for retiree health trust contributions is \$1.2 million. General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2020 Adopted Budget for the City's contribution match to general members is \$621,584. In addition, \$583,632 is included in the Fiscal Year 2020 Adopted Budget for contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

Risk Management Administration

The Risk Management Administration rate was established to support the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2020 Adopted Budget for Risk Management Administration is \$12.9 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2020 Adopted Budget for Medicare is \$11.8 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2020 Adopted Budget for Unemployment Insurance is \$1.2 million.

California Supreme Court Ruling on Proposition B

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan.

In December 2015, the Public Employment Relations Board (PERB) issued a decision (PERB Order) in an Unfair Practice Charge (UPC) filed by certain of the City's labor unions (Unions) ruling that the City had violated the Meyers-Milias-Brown Act (MMBA) when it failed to meet and confer with the Unions over the language of Proposition B prior to placing it on the June 2012 ballot.



Between January 2016 and March 2019, the matter was adjudicated at both the California Appellate Court and Supreme Court levels. The California Supreme Court ultimately upheld PERB's determination of an MMBA violation, and remanded the matter back to the Court of Appeal for further proceedings to determine the appropriate judicial remedy. The City sought review with the United States Supreme Court, however, it was denied.

On March 25, 2019, the Court of Appeal affirmed the PERB Order with the following modifications (Modified PERB Order): (1) The City must meet and confer with the Unions over the effects of Proposition B. (2) Until the completion of the bargaining process (including the exhaustion of impasse measures, if an impasse occurs), the City must pay the affected current and former employees represented by the Unions the difference, plus seven percent annual interest, between the compensation (including retirement benefits) the employees would have received prior to when Proposition B took effect and the compensation those employees received after Proposition B took effect (Make-Whole Provision). (3) The City must meet and confer at the Unions' request and is precluded from placing a charter amendment on the ballot that is advanced by the City that affects employee pension benefits and/or other negotiable subjects until the bargaining process is complete.

The Unions requested that the Court of Appeal invalidate Proposition B, however, the court declined to do so concluding that the question of Proposition B's validity would be more appropriately decided in a separate *quo warranto* proceeding. On June 25, 2019, the Unions served the California Attorney General with an Application for Leave to Sue in *Quo Warranto*. Assuming the Attorney General grants leave to sue, the *quo warranto* action will be filed in Superior Court. Depending on the nature of the Proposition B proponents' opposition and potential appeals, it could take until 2024 before there is final resolution of Proposition B's validity if the case is reviewed by the California Supreme Court.

Neither PERB nor the Appellate Court clearly defined how the value of the benefits under the

Neither PERB nor the Appellate Court clearly defined how the value of the benefits under the

Citywide Budget Overview

Make-Whole Provision should be calculated; meaning the ultimate cost to the City, if any, will likely be the subject of negotiations between the City and the Unions. The City's preliminary analysis and work performed by SDCERS' actuary has provided a preliminary understanding of what disparity exists between the benefits provided under Proposition B versus what employees would have otherwise received under the City's defined benefit plan. That preliminary analysis identified several assumptions that would be the subject of negotiations between the City and Unions including, but not limited to, the investment rate of return, the discount rate, and how interest earnings are calculated. Any one of these assumptions could significantly alter the estimated one-time and ongoing costs to the City. A further consideration in implementing any compensatory remedy is compliance with federal tax laws and regulations, which may also restrict the remedies available through labor negotiations. Accordingly, it would not be meaningful or informative for the City to provide any such preliminary costs estimates at this time. The Fiscal Year 2020 Adopted Budget does not include any potential costs associated with implementation of the remedy.



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Adopted Budget
Fiscal Year
2020



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General Fund Revenues

The Fiscal Year 2020 General Fund revenue budget is \$1.55 billion, which represents an increase of \$112.7 million or 7.8 percent from the Fiscal Year 2019 Adopted Budget. A detailed description of the revenue categories is listed to the right on this page. This section provides background information describing trends, economic factors, and methods of allocation for each revenue source. This information provides insight into the formulation of the Fiscal Year 2020 Adopted Budget for the General Fund revenues, which funds essential City services including police, fire, refuse collection, library services, and parks and recreation programs. Volume II of the Budget details the revenues that are generated by departments. These revenues are included in categories listed to the right on this page which are discussed in this section of the budget document.

Table 1: Fiscal Year 2020 General Fund Revenue Change illustrates the components of the projected \$112.7 million, or 7.8 percent increase, in General Fund revenues from the Fiscal Year 2019 Adopted Budget.

Table 1: Fiscal Year 2020 General Fund Revenue Change

	Percent Change from FY 2019 Adopted Budget	Change (in millions)
Major Revenues	6.6%	\$ 69.4
Other Revenue Sources	11.2%	43.3
Total	7.8%	\$ 112.7

The four major General Fund revenue sources are property taxes, sales taxes, transient occupancy taxes (TOT), and franchise fees. These sources account for 72.2 percent of the City's General Fund revenue in the Fiscal Year 2020 Adopted Budget and are projected to increase by \$69.4 million, or 6.6 percent, from the Fiscal Year 2019 Adopted Budget.

- Economic Environment
- Property Tax
- General Fund Transient Occupancy Tax (TOT)
- Franchise Fees
- Property Transfer Tax
- Licenses and Permits
- Fines, Forfeitures, and Penalties
- Revenue from Money and Property
 - Rents and Concessions
 - Interest Earnings
- Revenue from Federal & Other Agencies
- Charges for Current Services
- Transfers In
- Other Revenue
- State of California Budget Impacts
- Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

Table 2: Fiscal Year 2020 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2018 actual amounts, as well the Fiscal Year 2019 Adopted Budget.

Table 2: Fiscal Year 2020 General Fund Revenues (in millions)

Revenue Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FY 2019 - FY 2020 Change	Percent Change ¹	% of Total General Fund Revenue
Property Tax	\$ 535.5	\$ 560.0	\$ 601.9	\$ 41.9	7.5%	38.9%
Sales Tax	272.9	282.1	297.9	15.8	5.6%	19.2%
Transient Occupancy Tax	121.9	128.4	136.9	8.5	6.6%	8.8%
Franchise Fees	80.2	78.8	82.0	3.2	4.1%	5.3%
Property Transfer Tax	10.7	11.0	10.3	(0.8)	(6.8%)	0.7%
Licenses & Permits	22.0	25.8	34.7	8.9	34.4%	2.2%
Fines, Forfeitures, and Penalties	30.7	31.4	31.1	(0.2)	(0.8%)	2.0%
Revenue from Money and Property	63.0	59.3	61.4	2.1	3.5%	4.0%
Interest Earnings	2.3	0.7	3.0	2.4	367.7%	0.2%
Revenue from Other Agencies	8.2	5.5	6.4	0.9	16.2%	0.4%
Charges for Current Services	155.2	160.3	176.4	16.1	10.0%	11.4%
Transfers In	118.1	90.2	104.1	13.9	15.4%	6.7%
Other Revenue	5.4	3.1	3.2	0.1	3.2%	0.2%
Total	\$ 1,427.5	\$ 1,436.5	\$ 1,549.2	\$ 112.7	7.8%	100.0%

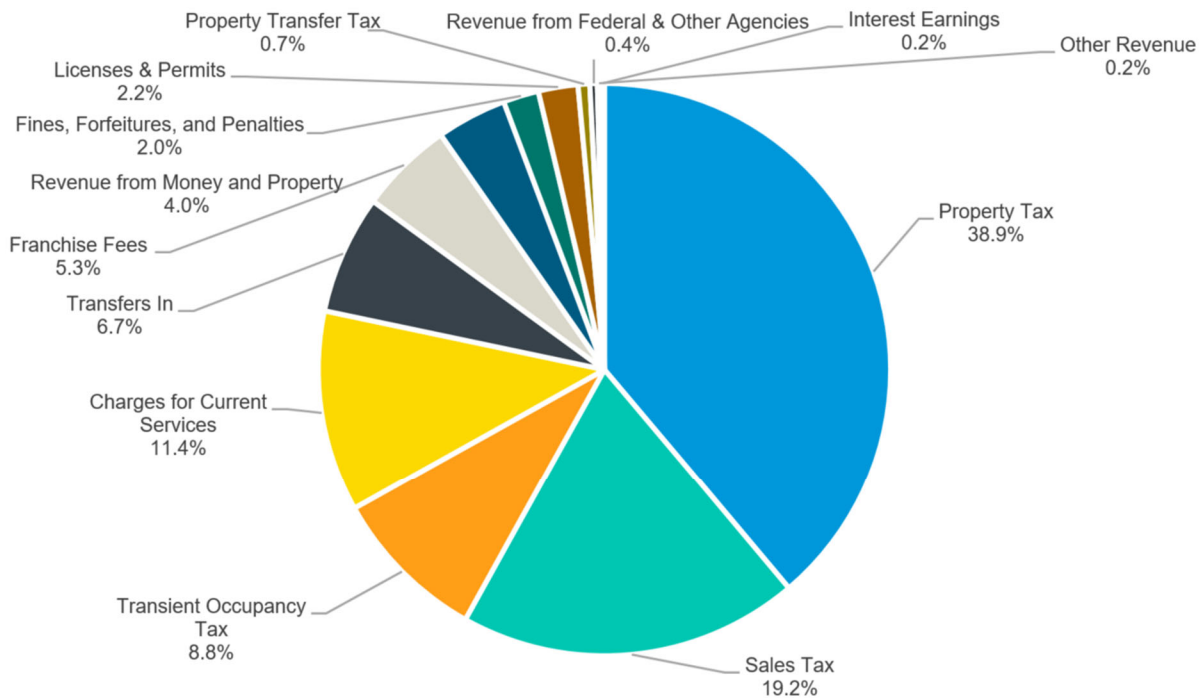
Numbers may not foot due to rounding.

¹ Percent change represents the change from FY 2019 Adopted to FY 2020 Adopted Budget. Budgeted growth rates for revenues may differ, as FY 2020 Adopted Budget amounts are based on updated Fiscal Year 2019 projections.

The major General Fund revenue projections included in the Fiscal Year 2020 Adopted Budget are based on Fiscal Year 2019 year-end projections and economic data through May 2019, the most recent information available at the time the Adopted Budget was developed. Since actual economic and financial conditions may differ materially from those assumed, the Department of Finance tracks and incorporates these changes in quarterly monitoring reports. The First Quarter Monitoring Report will be released in October 2019. Changes in the local, State, and national economies can impact each of the General Fund revenue sources and the possible effects on the City's finances in Fiscal Year 2020 are outlined below. As such, the City maintains its strong financial position by developing prudent estimates, adhering to reserve policies and closely monitoring revenue receipts.

General Fund Revenues

Figure 1: Fiscal Year 2020 General Fund Revenues - \$1.55 Billion



San Diego's Economic Environment¹

Development of the Fiscal Year 2020 Adopted Budget incorporates a positive economic outlook that balances the continuing trend of positive key economic factors with the corresponding softening in the year-over-year rate of growth in property tax, base sales tax, and transient occupancy tax. Local economic indicators are improving in Fiscal Year 2019; however, the rate of improvement is lower than in prior years. Additionally, uncertainty exists with inflation, interest rates, and federal policies that may affect these indicators in the future. The overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, the UCLA Anderson School of Management Forecast and California independent research firm, Beacon Economics.

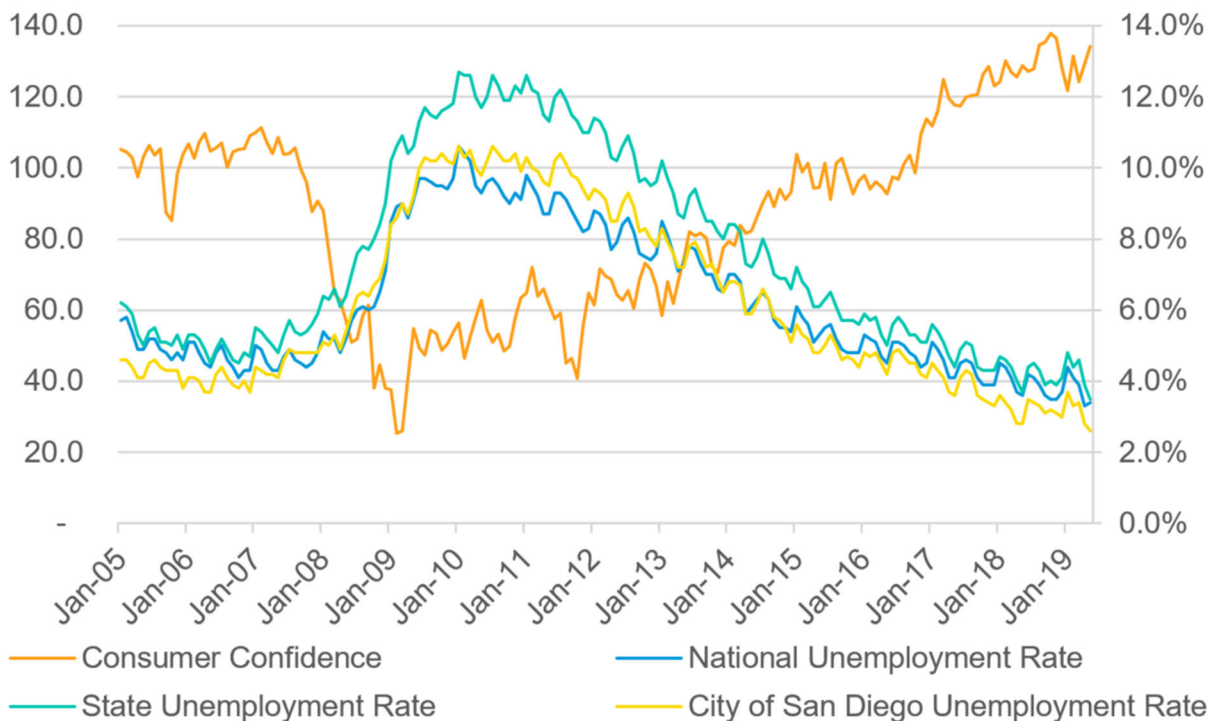
In comparison to the Fiscal Year 2019 Adopted Budget, the Fiscal Year 2020 Adopted Budget includes projected increases to the four General Fund major revenues - property tax, sales tax, TOT and franchise fees - based on the continued, yet tempered, improvement in local economic indicators. The Fiscal Year 2020 Adopted Budget for base property tax assumes that the City will experience 5.25 percent growth based on increasing home prices offset by fewer home sales as projected in the Fiscal Year 2020-2024 Five-Year Financial Outlook (Outlook). The Fiscal Year 2020 Adopted Budget for sales tax assumes a 3.75 percent growth rate, primarily from increases in sales tax receipts from out-of-state businesses due to the recent Supreme Court of the United States decision in *South Dakota v. Wayfair*. The overall growth rate is higher than projected in the

¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, CoreLogic®, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, Beacon Economics, San Diego Tourism Authority, Colliers International, and The Conference Board.

General Fund Revenues

Outlook, however, the base sales tax growth from businesses not impacted by the decision is lower than projected based on increased volatility in consumer confidence and softening growth in the economy. The Fiscal Year 2020 Adopted Budget projected growth rate for TOT is 3.0 percent. This growth rate has been lowered from the Outlook, to account for lower tourism activity as forecasted by the San Diego Tourism Authority. The Fiscal Year 2020 Adopted Budget for franchise fees is based on updated Fiscal Year 2019 projections and are anticipated to grow moderately. The four General Fund major revenues are discussed in further detail in the following sections.

Figure 2: Consumer Confidence and Unemployment



Source: Conference Board, Bureau of Labor Statistics, California Employment Development Department

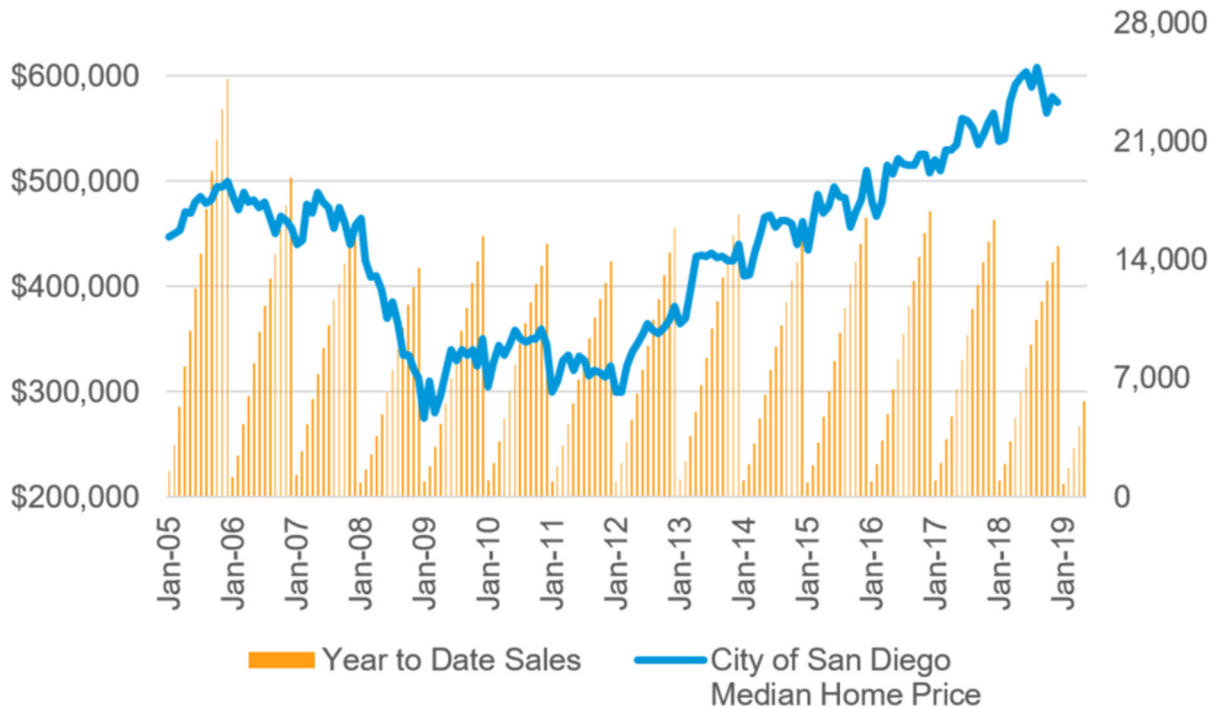
The main economic drivers of General Fund revenues include consumer discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by employment levels and consumer confidence. Consumer confidence has increased steadily since its low in March 2009 to a new high of 137.9 in October 2018, and before settling at 134.1 in May 2019. The employment rate for the City of San Diego reached its lowest levels since 2001 in May 2019 at 2.6 percent and remains near historical lows. In May 2019, State and national unemployment rates also reached the lowest levels since 2001.

While mortgage rates have increased in the past couple of years, mortgage rates are still historically low, which supports a healthy real estate market. Citywide median home prices continue to rise, and again reached a new high of \$608,000 in August 2018, before settling at \$595,000 in May 2019. The average median sales price for the period of June 2018 through May 2019 is \$583,667, representing an increase of 4.4 percent when compared to June 2017 through May 2018. The number of home sales for the same period, however, fell to 14,309, an 11.6

General Fund Revenues

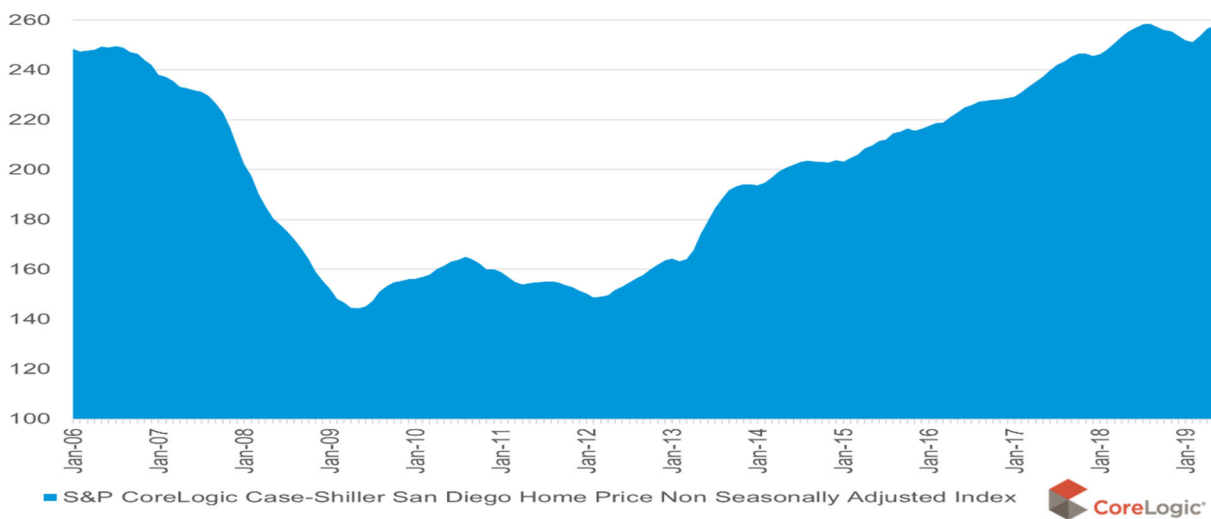
percent decrease. As reported by CoreLogic, a data and analytics company, the S&P/Case-Shiller San Diego Home Price Non-Seasonally Adjusted Index also reached new highs in Calendar Year (CY) 2018 of 258.5 in July 2018. The home price index as of April 2019 was 257.7, which is a 0.8 percent increase over the April 2018 index of 255.59. The index provides historical data on the change in home prices for the San Diego Metro area.

Figure 3: County of San Diego Monthly Median Home Price and Home Sales



Source: CoreLogic ©

Figure 4: City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index Graph



Source: CoreLogic © S&P Dow Jones Indices LLC / Case-Shiller

General Fund Revenues

Development of the Fiscal Year 2020 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2020 Adopted Budget.

Table 3: Key Economic Indicators

Economic Indicator	May 2018	May 2019
City of San Diego 12 month Home Sales (Source: CoreLogic ®)	16,191	14,309
City of San Diego 12 month Median Home Price (Source: CoreLogic ®)	\$559,250	\$583,667
S&P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego (Source: S&P Dow Jones Indices / CoreLogic ® Case-Shiller)	255.6	257.7
Countywide Foreclosures (12 month) (Source: County of San Diego)	691	680
Countywide Notices of Default (12 month) (Source: County of San Diego)	3,166	3,336
City of San Diego Unemployment Rates (Source: State of California Economic Development Department)	2.7%	2.6%
Consumer Confidence (Source: Conference Board)	128.8	134.1

According to the UCLA Anderson Forecast for the Nation and California March 2019 Report forecasts that national *“real GDP growth will slow to below 2% in 2019 and around 1% in 2020 with a modest rebound in 2021. The jolt from the very expansionary fiscal policies of the Trump Administration will soon exhaust itself and there is a very real risk of a recession in late 2020.”*

The Spring 2019 Beacon Economics United States Forecast notes that *“U.S. economic growth will slow from its pace in 2018, falling to the low 2% range”* and that *“Eventually, the current economic expansion the United States is experiencing will come to an end. When it does, that ending will be driven by a large, negative shock to the economy, which in turn, will be driven by some major internal imbalance that has formed. To date, Beacon Economics has yet to see any imbalance develop within the U.S. economy that has the capacity to cause a downturn, much less a recession, in the near term.”*

Both UCLA and Beacon Economics agree that that economic growth is expected to slow in Fiscal Year 2020; however, consensus has not been reached on when a recession may develop. This budget incorporates the slowing economic growth into revenue projections.

Property Tax Background

Property tax revenue is the City's largest revenue source, representing 38.9 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a

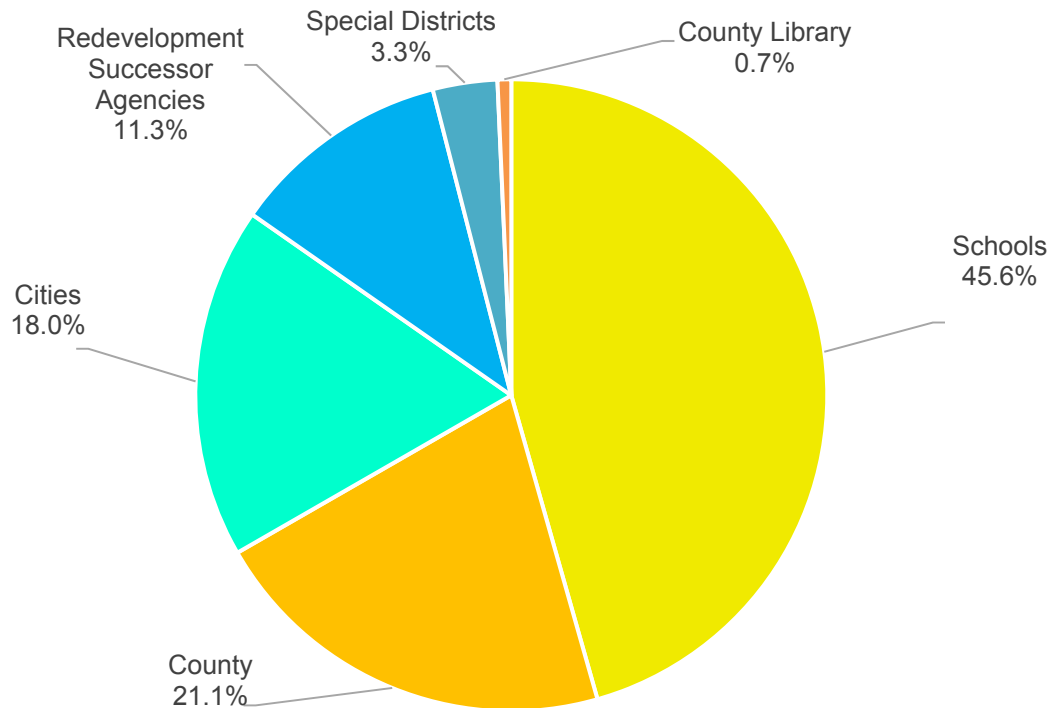
**General Fund Revenue
\$601.9 million**

**Percent of
General Fund Revenues
38.9 percent**

General Fund Revenues

new assessed value. The 1.0 percent property tax levy is collected and distributed to a number of agencies including the County, the City, school districts, and special districts. According to the County of San Diego Assessor's Office, for every \$100 collected in Fiscal Year 2019, the allocation to the cities in San Diego County total \$18.00. Additionally, per City Charter requirement, a special tax levy, held separate from the General Fund, of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

Figure 5: Fiscal Year 2019 Countywide Property Tax Distribution



Source: San Diego County Property Tax Services

As a result of the dissolution of redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF) after the Recognized Obligations Payment Schedule (ROPS) is met. These residual funds in the RPTTF are distributed to the local taxing entities per their individual allocation formulas at a rate ranging from 17.0 to 22.0 percent.

There are two outstanding lawsuits regarding the distribution of residual funds in the RPTTF. Both lawsuits have the potential to correct certain prior residual distributions. One correction could positively impact property tax, while the other could negatively impact property tax. Further, one of the lawsuits contests the methodology of residual distributions and could increase the City's allocated percentage of future residual distributions.

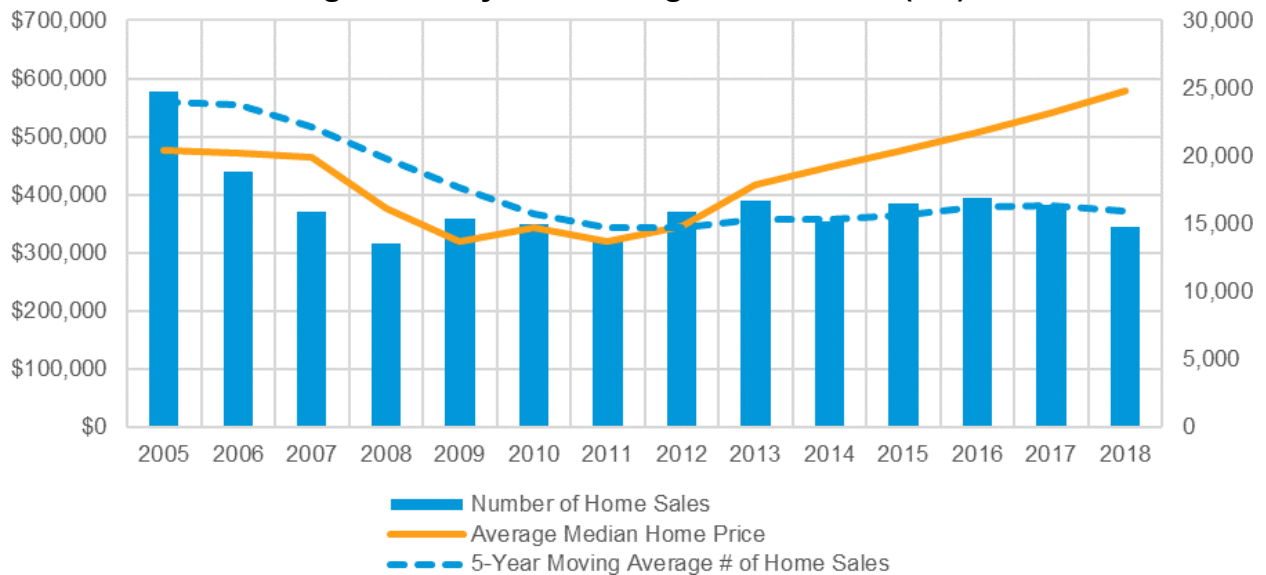
General Fund Revenues

Economic Trends

Property Tax growth for Fiscal Year 2020 Adopted Budget is based on real estate activity through CY 2018. This is due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. The assessed value of each property is determined as of January 1st each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December and April of the following year. Due to this delay, property tax revenue projections do not fully reflect recent market activity. The local real estate market continues to see increasing prices; however, the volume of looks to be slowing. Foreclosures continue to decline, while notices of default have slightly increased.

Home sales in the City of San Diego decreased in CY 2018, as the City recorded 14,826 sales, which is a 9.4 percent decrease over the CY 2017 home sales total of 16,372. Home sales in CY 2018 were slightly below the five-year average. Median home sales price showed continued modest improvement during CY 2018. The median home price reached a new all-time high in August 2018 at \$608,000 but has decreased to \$575,000 as of December 2018.

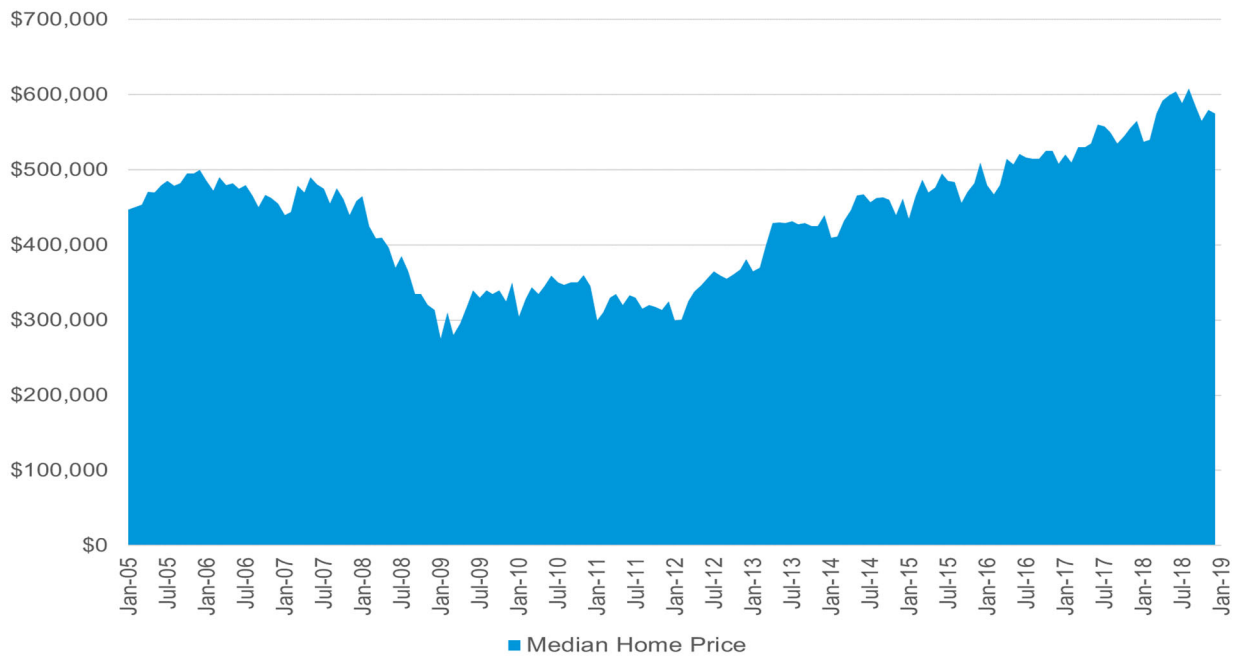
Figure 6: City of San Diego Home Sales (CY)



Source: CoreLogic ©

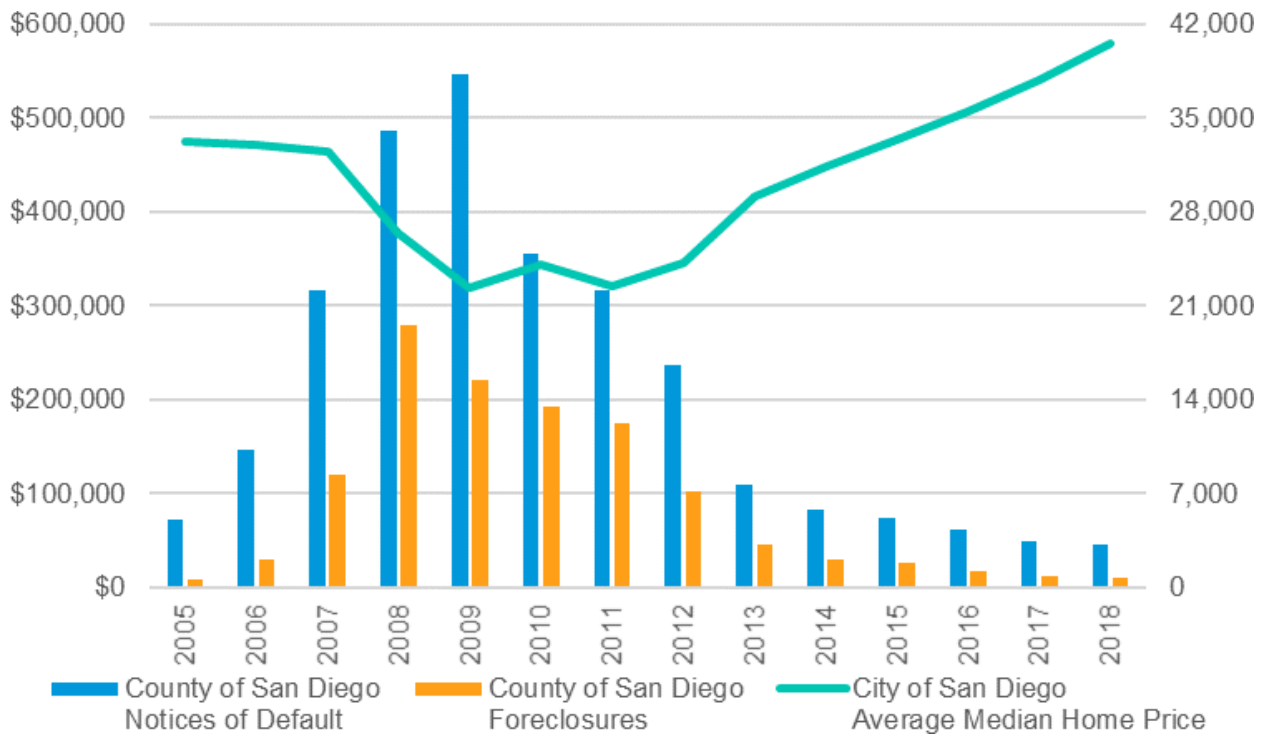
General Fund Revenues

Figure 7: City of San Diego Annual Median Home Price



Source: CoreLogic®

Figure 8: San Diego County Home Foreclosures (CY)



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic®

The CCPI plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. Revenue and Taxation Code section 51 provides that a

General Fund Revenues

property's value may increase at the rate of the October CCPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2018 was 275.7, which is a 3.8 percent increase over the October 2017 CCPI of 265.5. Therefore, assessed value for those properties, not otherwise sold or improved, will increase by 2.0 percent. Improvements to the labor market has lowered unemployment rates contributing to the continued growth in the local real estate market. The City of San Diego's unemployment rate reached a low in May 2019 at 2.6 percent. The State of California's unemployment rate also achieved a low of 3.5 percent in May 2019.

According to Colliers International Fourth Quarter 2018 Research & Forecast Report, a periodic publication of local commercial & industrial real estate information, completed commercial construction in San Diego County during CY 2018 was 131,608 square feet, which is a decrease from the previous CY construction of 635,461 square feet; however, 1,072,906 square feet of office space was still under construction. Industrial construction increased in square footage from 850,935 to 2.5 million in 2018 with 1.8 million square feet still under construction. Commercial and industrial property represents approximately 19.9 and 6.4 percent, respectively, of the assessed property value within the City.

Lastly, while the 30-year mortgage rate had steadily decreased through 2016, CY 2017 and CY 2018 have generally experienced higher rates. Mortgage rates are likely to follow the adjustments to the federal funds rate in the future.

The Federal Open Market Committee (FOMC) began raising the target range for the federal funds rate, for the first time in nine years in December 2015 and has continued increasing the rate at quarter percent intervals. The FOMC target range, at the time of the development of the City's budget, was 2.50 percent. The committee notes in its May 1, 2019 press release that *"The Committee continues to view sustained expansion of economic activity, strong labor market conditions, and inflation near the Committee's symmetric 2 percent objective as the most likely outcomes. In light of global economic and financial developments and muted inflation pressures, the Committee will be patient as it determines what future adjustments to the target range for the federal funds rate may be appropriate to support these outcomes."* Since the development of this budget the federal funds rate target has decreased; however, this section reflects the latest information available at the time of the adoption of the budget.

Fiscal Year 2020 Adopted Budget

The increase in the October 2018 CCPI, increased median home prices, low unemployment, and continued strength in the real estate market, are expected to drive the growth in assessed valuation for Fiscal Year 2020 and result in increased base property tax receipts. While the number of home sales in 2018 decreased compared to 2017, the volume of home sales continues to support growth in property for Fiscal Year 2020. The Fiscal 2020 growth rate also incorporated relatively low borrowing costs that prevailed in CY 2018, however future property tax revenue could be affected by changes in mortgage borrowing costs.

The Fiscal Year 2020 Adopted Budget for property tax is \$601.9 million, which assumes 5.25 percent growth for the base property tax (which is covered by Proposition 13) and "in-lieu of motor vehicle license fee" payment. The property tax in lieu of motor vehicle license fee is property tax from the State of California that is provided to the City to replace the Motor Vehicle License fee

General Fund Revenues

(MVLFF) that was repealed in 2004. This growth rate is consistent with the rate projected in the Outlook as the market conditions have remained relatively unchanged. The \$601.9 million property tax budget consists of an estimated \$415.7 million in base property tax, \$153.5 million "in-lieu of motor vehicle license fee" payment, \$8.0 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$24.7 million in anticipated residual property tax payments. The total property tax for the Fiscal Year 2020 Adopted Budget is \$4.1 million higher than the Outlook due to updated projections, and updated ROPS activity.

Table 4: Fiscal Year 2020 Adopted Property Tax Budget

Property Tax Segments	Revenue (In Millions)
Base Property Tax	\$ 415.7
Property Tax "In-Lieu" of MVLFF	153.5
Residual Tax Sharing	24.7
Tax Sharing Distribution	8.0
Total Property Tax	\$ 601.9

Sales Tax

Background

Sales tax is the second largest General Fund revenue source, representing 19.2 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

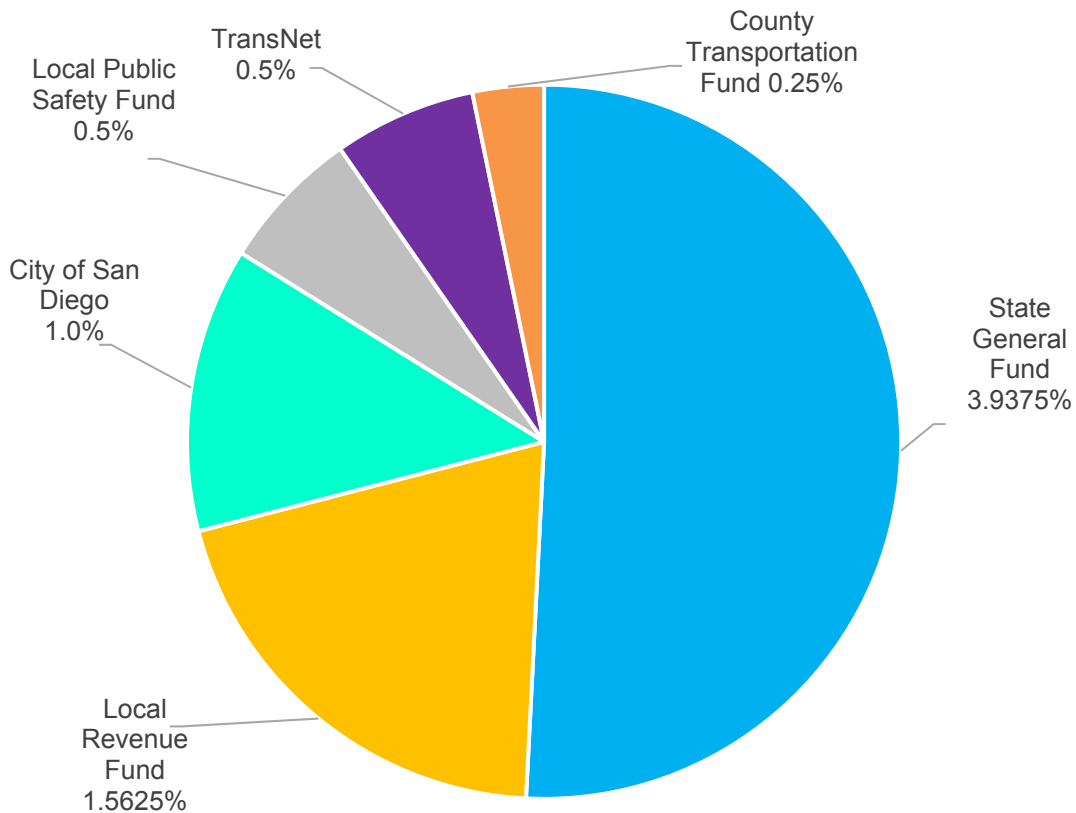
**General Fund Revenues
\$297.9 million**

**Percent of
General Fund Revenues
19.2 percent**

The total citywide sales tax rate in San Diego is 7.75 percent. Included in the 7.75 percent sales tax rate are two voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet) and safety sales tax. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures.

General Fund Revenues

Figure 9: City of San Diego Sales Tax Rate (7.75 percent)



Source: California Department of Tax and Fee Administration

Economic Trends

The Fiscal Year 2020 Adopted Budget for Sales Tax was developed utilizing an overall 3.75 percent growth rate, which includes a 2.0 percent growth rate from a recent Supreme Court of the United States decision of *South Dakota v. Wayfair*, which provides for the collection of additional sales taxes from out-of-state businesses, plus a 1.75 percent in base sales tax growth rate of local taxable sales. To implement the Wayfair decision, the California Department of Tax and Fee requires the payment a use tax if during the preceding or current CY the retailer's sales into California exceed \$100,000, or the retailer made sales into California in two hundred (200) or more separate transactions. The 2.0 percent growth represents an anticipated \$6.0 million in new sales tax from out-of-state businesses based on the city's portion of economic activity from out-of-state taxable sales.

Economic indicators that drive spending and growth in sales tax receipts include unemployment rate, total number of persons employed, and consumer confidence. While CY 2018 showed record numbers for these indicators, recent uncertainty, volatility, and slower growth estimates have tempered our projections. The City of San Diego had 696,300 persons employed as of May 2019 resulting in an all-time low Unemployment Rate of 2.6 percent.

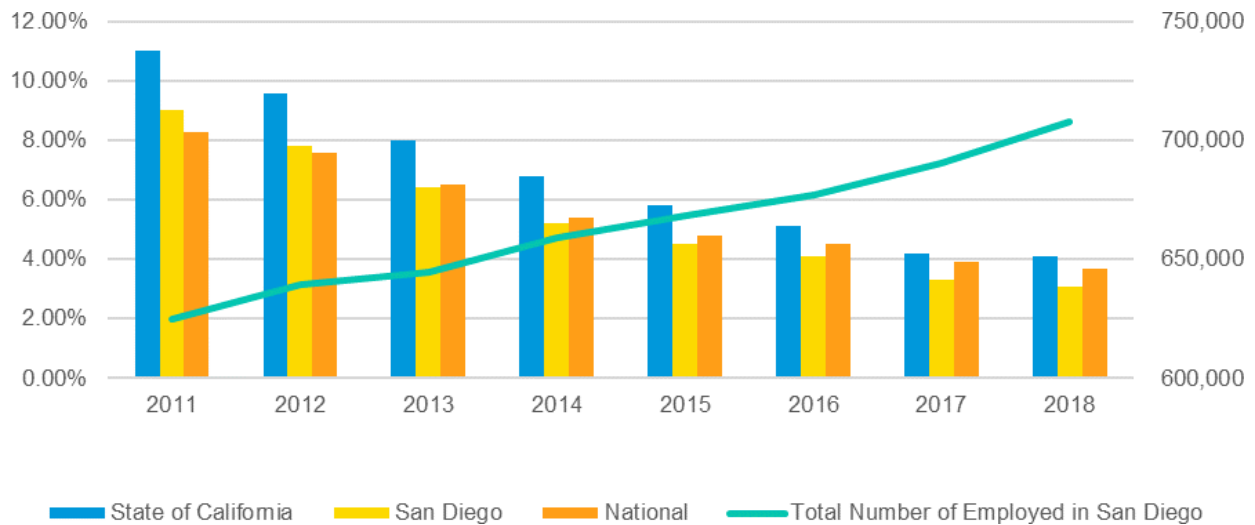
General Fund Revenues

Consumer confidence, which is highly correlated with sales tax, reached a new high of 137.9 in October 2018 before settling at 134.1 in May 2019, a 4.1 percent increase over the 128.8 reported in May 2018.

The May 2019 San Diego Consumer Price Index has also increased by 3.8 percent from 289.2 to 300.3, leading to higher prices of goods, and therefore sales tax.

While the leading sales tax indicators are positive, the larger economics forecast is for slower growth than in prior fiscal years. It is unclear how long the highs experienced within the last year will continue and the City will closely monitor sales tax revenues and adjust the projections as necessary.

Figure 10: Unemployment Rates



Source: State of California-Employment Development Department, Bureau of Labor Statistics

Fiscal Year 2020 Adopted Budget

The growth rate for sales tax for Fiscal Year 2020 is 3.75 percent, which is higher than the 2.4 percent forecasted in the Outlook. As mentioned earlier, this increased growth rate reflects the United States Supreme Court’s decision in *South Dakota v. Wayfair* along with a lower base sales tax growth due to weakening consumer confidence, full employment, and overall slower economic growth. The Fiscal Year 2020 Adopted Budget for sales tax is \$297.9 million.

General Fund Revenues

General Fund Transient Occupancy Tax (TOT)

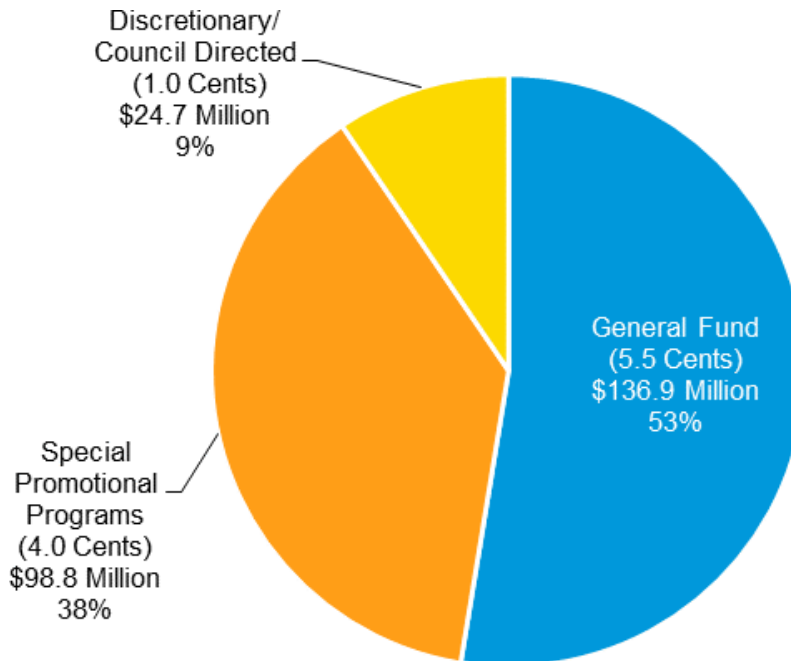
Background

Transient Occupancy Tax makes up 8.9 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. TOT totals \$260.3 million, of which, \$136.9 million is applied directly to the General Fund.

General Fund Revenues
\$136.9 million

Percent of
General Fund Revenues
8.8 percent

Figure 11: City of San Diego Transient Occupancy Tax Allocation



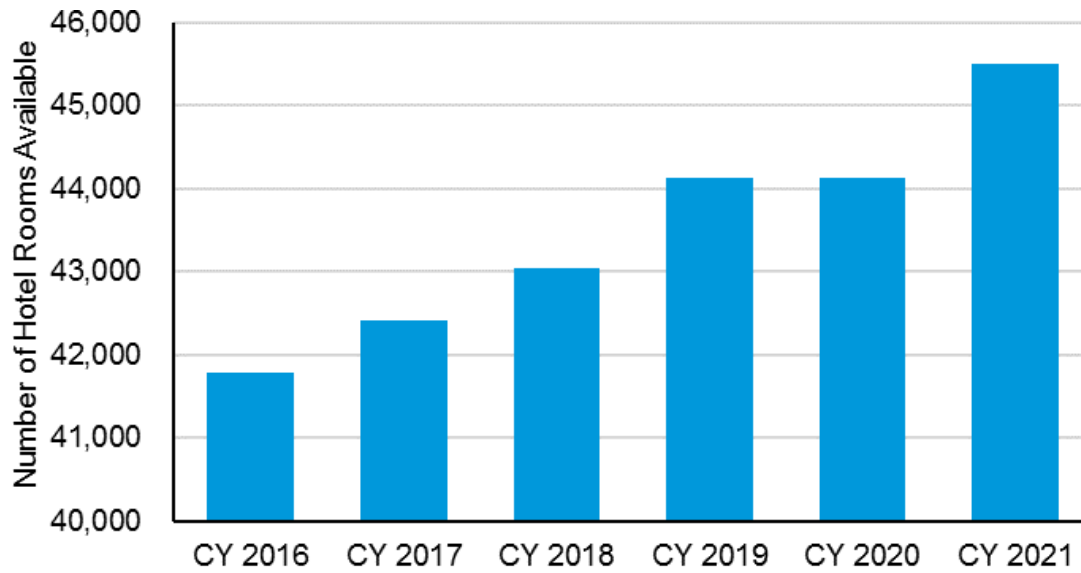
Economic Indicators

The San Diego hotel sector, which generates the majority of TOT receipts, has performed strongly over the past several years. However, according to the December 2018 San Diego Travel Forecast prepared for the San Diego Tourism Authority (Travel Forecast), *“Calendar year 2018 was likely a peak in the tourism market.”* While the City is projected to see continued growth in TOT revenue in Fiscal Year 2020, growth is projected at a lower rate than previous years as a result of slowing growth of TOT related economic indicators.

According to the Travel Forecast, overnight visits to San Diego County are projected to grow by 2.0 percent in CY 2019 and CY 2020. Even with increased overnight visits, the projected average hotel occupancy rate in CY 2019 and 2020 is projected to average 77.5 percent, which is decrease from prior year hotel occupancy rate of 78.3. These indicators drive the projected growth in room demand in CY 2019 to 2.0 percent and decreasing to 1.4 percent in CY 2020.

General Fund Revenues

Figure 12: Total Projected Hotel Rooms In San Diego CY 2016 - 2021



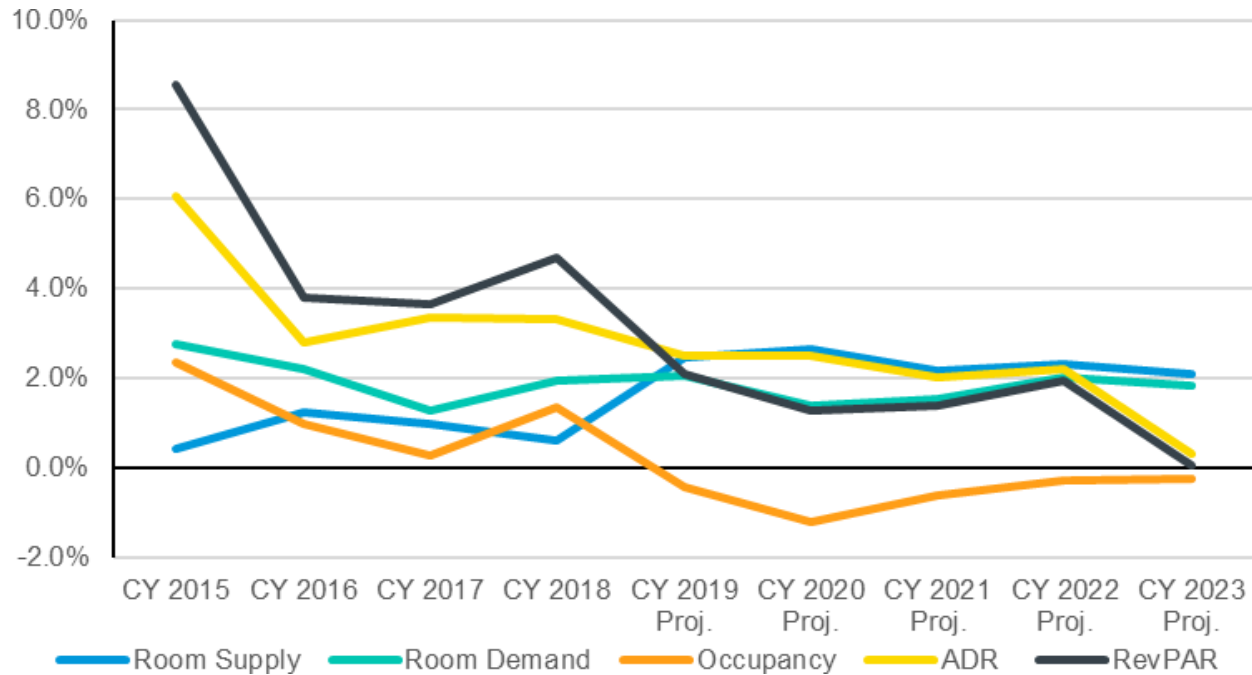
Source: San Diego Tourism Authority and Tourism Economics

The supply of rooms is projected to increase over the next several years. As illustrated in the graph above, the total supply of rooms in the City is projected to grow in CY 2019. There is an increase of approximately 2,400 hotel rooms within the City by CY 2021.

Finally, the Average Daily Rate (ADR) and the revenue per available room (RevPAR) are also projected to show slower growth. As seen in the table below, the ADR is projected to grow an average of 2.5 percent in CY 2019 and CY 2020.

General Fund Revenues

Figure 13: Year-Over-Year Percentage Growth in Key Hotel Sector Indicators



	CY 2015	CY 2016	CY 2017	CY 2018	CY 2019 ¹	CY 2020 ¹
Visitors						
Total Visits (millions)	34.3	34.9	35.0	35.8	36.5	37.3
Overnight Visits (millions)	17.2	17.4	17.6	17.9	18.3	18.7
Hotel Sector						
Avg. Occupancy	76.3%	77.1%	77.3%	78.3%	78.0%	77.0%
Avg. Daily Rate	\$ 150.7	\$ 154.9	\$ 160.1	\$ 165.4	\$ 169.6	\$ 173.8
Rev PAR ²	\$ 115.0	\$ 119.4	\$ 123.7	\$ 129.5	\$ 132.2	\$ 133.9
Room Demand (growth)	2.8%	2.2%	1.3%	2.0%	2.0%	1.4%

Source: San Diego Tourism Authority and Tourism Economics

¹ Forecast - Tourism Economics, December 2018

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

With the slowing growth in related economic indicators projected for CY 2019 and CY 2020, the Fiscal Year 2020 growth rate for the City's TOT revenue is projected at 3.0 percent increase to the monthly rates observed in Fiscal Year 2019.

Fiscal Year 2020 Adopted Budget

The Fiscal Year 2020 total Transient Occupancy Tax (TOT) budget for the City of San Diego is \$260.3 million which reflects a 3.0 percent growth rate. The Fiscal Year 2020 projected growth rate of 3.0 percent is a decrease from the projected growth rate of 4.8 percent as reported in the Outlook. This decrease is primarily due to a decline in occupancy levels and weaker growth in average daily room rates and revenue per available room as projected by the San Diego Tourism

General Fund Revenues

Authority. The decline in occupancy levels is attributed to slower visitor growth and continued supply growth, coupled with a slowdown in demand. The Fiscal Year 2020 growth rate reflects a slower growth in TOT receipts as a result of projected declines in TOT related economic indicators.

Of the \$260.3 million of total TOT, \$136.9 million represents the 5.5 cents allocable to the general government purposes, will be recognized in the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and other TOT allocated for reimbursement of General Fund tourism-related expenditures.

In Fiscal Year 2019, the City issued compliance letters for Short Term Residential Occupancy (STRO) units under existing TOT regulations. The budget estimates that 1,900 units will begin paying TOT in Fiscal Year 2020 based on Treasurer's analysis. The new revenue resulting from these actions is budgeted at \$2.4 million, of which \$1.3 million will be received in the General Fund, and is in addition to the base 3.0 percent growth rate for TOT.

Franchise Fees

Background

Franchise fee revenue makes up 5.3 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. The largest of the franchise fee payers in the City are San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum TV, AT&T U-verse, and California American Water (Cal AM). In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage. SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0%) and the Environmental Growth Funds (25.0%) based on the City Charter. Cable providers, which are the second largest contributors to franchise fees, remit 5.0 percent of gross revenues.

**General Fund Revenues
\$82.0 million**

**Percent of
General Fund Revenues
5.3 percent**

Fiscal Year 2020 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2020 Adopted Budget for total SDG&E franchise fee revenue of \$68.1 million is based on updated Fiscal Year 2019 projections and assumes a 3.2 percent growth rate for Fiscal Year 2020. The projected growth rate is consistent with historical growth rates from the past 15 years and with the Outlook.

In accordance with the City Charter, 75.0 percent of the revenue received from SDG&E, or \$51.1 million, is allocated to the General Fund. The remaining 25.0 percent of revenue received from SDG&E, or \$17.0 million, is deposited into the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt

General Fund Revenues

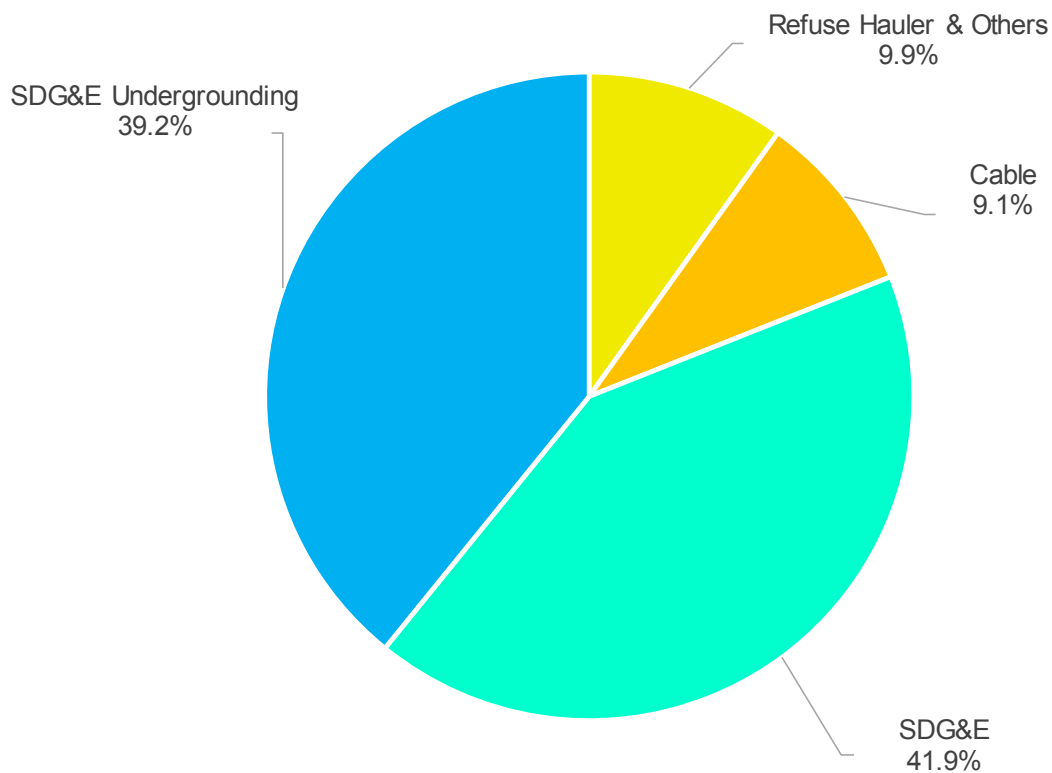
currently outstanding in the EGF, this will provide funding for park and open space maintenance in Fiscal Year 2020.

The City also receives an undergrounding utility franchise fee from SDG&E. The Fiscal Year 2020 Adopted Budget for SDG&E undergrounding utility fee revenue of \$63.8 million. This revenue is budgeted in the Underground Surcharge Fund.

CABLE COMPANIES. The Fiscal Year 2020 Adopted Budget for cable franchise fee revenue of \$14.8 million is based on updated Fiscal Year 2019 projections and assumes a negative 2.2 percent growth rate for Fiscal Year 2020. The projected growth rate is based on current market conditions and lower revenues from cable providers experienced over the past couple of years.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2020 Adopted Budget for refuse hauler and other franchise fee revenues is \$16.1 million and is based on updated Fiscal Year 2019 projections. The City anticipates \$13.5 million from refuse collection fees, \$1.6 million in revenue related to the Police Department vehicle tow program, \$0.5 million in franchise fees from the EDCO facilities, and \$0.5 million from other franchise fee sources.

Figure 14: Franchise Fee Revenue Breakdown



General Fund Revenues

Property Transfer Tax

Background

Property transfer tax makes up 0.7 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

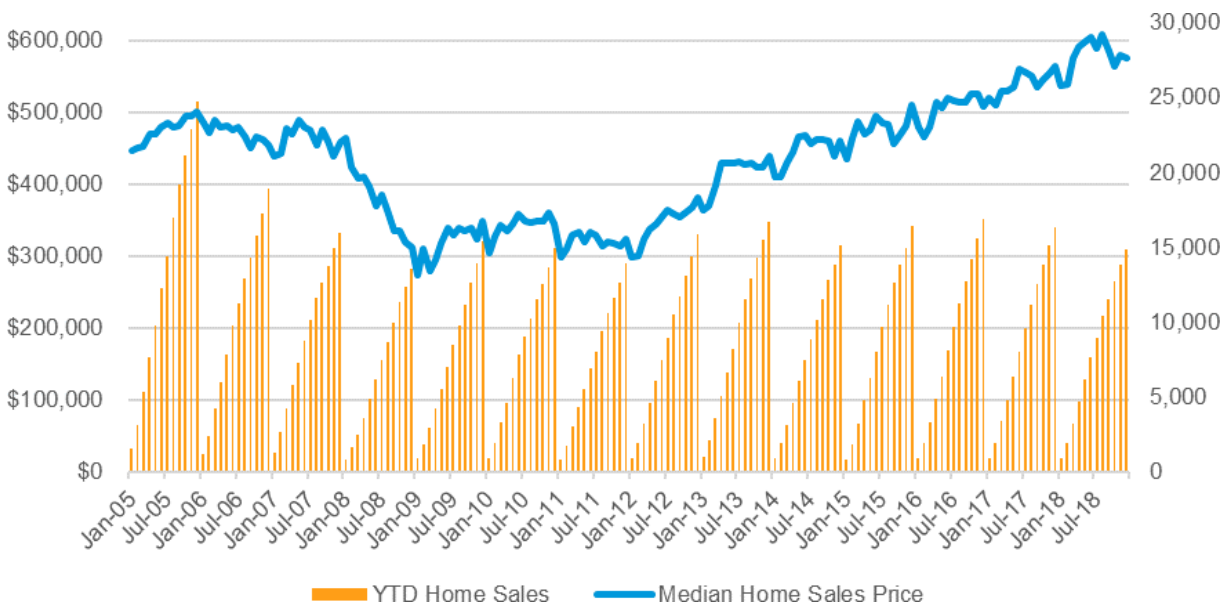
**General Fund Revenues
\$10.3 million**

**Percent of
General Fund Revenues
0.7 percent**

Economic Trends

Unlike property tax revenue, property transfer tax revenue reflects changes to current economic conditions since it does not experience a time lag as with property tax. The economic factors that primarily affect property transfer tax revenue are home sales and prices. These factors are discussed in detail in the earlier property tax section and are summarized in the figure below.

Figure 15: City of San Diego Home Sales



Source: CoreLogic®

While the number of homes sold has decreased slightly, the overall volume of sales, expected mortgage rate stability, and increasing prices will continue to provide sustained levels of property transfer tax. The Department of Finance will continue to closely monitor Property Transfer Tax and adjust projections as necessary.

Fiscal Year 2020 Adopted Budget

The Fiscal Year 2020 Adopted property transfer tax budget of \$10.3 million is based on the Fiscal Year 2019 year-end projections and assumes a 1.5 percent growth rate. The positive growth rate is based on anticipated continued growth in median home prices Fiscal Year 2020 tempered by

General Fund Revenues

slowing number of home sales.

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

General Fund Revenues
\$34.7 million

Percent of
General Fund Revenues
2.2 percent

Fiscal Year 2020 Adopted Budget

The Fiscal Year 2020 Adopted Budget for licenses and permits is \$34.7 million or 2.2 percent of the General Fund revenue budget. This represents an increase of \$8.9 million or 34.4 percent from the Fiscal Year 2019 Adopted Budget. The primary reason for the variance in revenue is the increase of cannabis business tax rate from 5.0 percent to 8.0 percent per the Municipal Code, along with the opening of two additional outlets, and the collection of tax from related ancillary cannabis business resulting in an increase of \$6.2 million. An additional \$2.4 million is revenue from the regulation of shared dockless mobility devices and \$165,000 from increased revenue from refuse business tax and increased revenue from instructional beach camp fees.

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

General Fund Revenues
\$31.1 million

Percent of
General Fund Revenues
2.0 percent

Fiscal Year 2020 Adopted Budget

The Fiscal Year 2020 Adopted Budget for fines, forfeitures, and penalties revenue is \$31.1 million or 2.0 percent of the General Fund revenue budget. The Fiscal Year 2020 Adopted Budget for fines, forfeitures, and penalties revenue is \$247,000 or 0.8 percent lower than in the Fiscal Year 2019 Adopted Budget. The decrease for fines, forfeitures, and penalties is primarily due to a projected decrease of \$230,000 in parking citation revenue.

General Fund Revenues

Revenue from Money and Property

Rents and Concessions

Revenue from Money and Property is primarily comprised of rents and concessions revenue generated from Mission Bay Park, Balboa Park, City Pueblo Lands, and Torrey Pines Golf Course.

The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for Midway/Frontier property and City Pueblo lands.

**General Fund Revenues
\$61.4 million**

**Percent of
General Fund Revenues
4.0 percent**

Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2020 Adopted Budget

The Fiscal Year 2020 Adopted Budget for revenue from rents and concessions is \$61.4 million or 4.0 percent of the General Fund revenue budget. This represents a \$2.1 million or 3.5 percent increase from the Fiscal Year 2019 Adopted Budget.

An increase of \$2.1 million is primarily due to the increased rents and concessions of city owned property due to increasing activity at the Mission Bay hotels, SeaWorld, and City Pueblo Lands. In addition, there is a \$194,000 increase from library parking revenue and rent from non-general funds. This is offset by a decrease of \$295,000 in revenue from Public Utilities' lakes concessions to reflect current receipts.

Interest and Dividends

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past

**General Fund Revenues
\$3.0 million**

**Percent of
General Fund Revenues
0.2 percent**

General Fund Revenues

interest earnings performance is no guarantee or indicator of future results. Interest earnings of the Fund are allocated to the participating City funds based on their pro rata share.

Interest Earnings Outlook

The interest rate that the City earns on its investments are likely to follow the Federal Funds Rate. As previously discussed, The FOMC began raising the target range for the federal funds rate for the first time in nine years in December 2015 to a range of 0.25 to 0.50 percent. Subsequently, the FOMC raised the target range to 2.25 to 2.50 percent with increases in eight of the last twelve meetings. The committee notes in its June 19, 2019 press release that *“The Committee continues to view sustained expansion of economic activity, strong labor market conditions, and inflation near the Committee’s symmetric 2 percent objective as the most likely outcomes, but uncertainties about this outlook have increased. In light of these uncertainties and muted inflation pressures, the Committee will closely monitor the implications of incoming information for the economic outlook and will act as appropriate to sustain the expansion, with a strong labor market and inflation near its symmetric 2 percent objective.”*

Fiscal Year 2020 Adopted Budget

The Fiscal Year 2020 Adopted Budget for interest earnings revenue has increased to \$3.0 million, due to the increase in assumed interest rates on the City’s pooled investments.

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2020 Adopted Budget

The Fiscal Year 2020 Adopted Budget for revenue from federal and other agencies is \$6.4 million or 0.4 percent of the General Fund revenue budget. This represents an approximate \$900,000 or 16.2 percent increase from the Fiscal Year 2019 Adopted Budget. The increase from the Fiscal Year 2019 Adopted Budget is primarily attributable to reimbursements and user fee revenue for Fire-Rescue.

General Fund Revenues
\$6.4 million

Percent of
General Fund Revenues
0.4 percent

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, Department of Finance, City Attorney, and City Clerk to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts

allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments. Transient

General Fund Revenues
\$176.4 million

Percent of
General Fund Revenues
11.4 percent

General Fund Revenues

Occupancy Tax (TOT) revenue is allocated to several departments for General Fund reimbursable expenditures for the safety and maintenance of visitor related facilities.

Fiscal Year 2020 Adopted Budget

The Fiscal Year 2020 Adopted Budget for charges for current services revenue is \$176.4 million or 11.4 percent of the General Fund revenue budget. This represents a net increase of \$16.1 million or 10.0 percent increase from the Fiscal Year 2019 Adopted Budget. The Fire-Rescue Lifeguard Division and Transportation and Storm Water are anticipated to receive an increase of \$9.2 million and \$1.1 million, respectively in TOT revenues to support the safety and maintenance of visitor related facilities. Revenues for the Smart and Sustainable Communities increased \$1.6 million due to the transfer of downtown permitting, planning, and parking programs functions from Civic San Diego (CivicSD). Parks and Recreation revenue from the Environmental Growth Fund has increased by \$1.0 million. Also included is revenue from inspection and repair activity on: high-rises, new construction, water pipes, and sidewalks totaling \$1.3 million, a disparity study in the amount of \$800,000, Fire-Rescue revenue of \$670,000 for dispatch services, and \$730,000 in revenues from Facilities for services provided to Public Utilities. These increases are offset by a reduction of Police revenue from joint agency operations in the amount of \$640,000.

Transfers In

Background

The transfers in revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

General Fund Revenues
\$104.1 million

Percent of
General Fund Revenues
6.7 percent

Fiscal Year 2020 Adopted Budget

The Fiscal Year 2020 Adopted Budget for transfers in is \$104.1 million or 6.7 percent of the General Fund revenue budget. This represents an increase of \$13.9 million or 15.4 percent from the Fiscal Year 2019 Adopted Budget. The change is primarily attributed to a \$13.9 million increases Gas Tax revenue, \$558,000 in TransNet Revenue, a \$448,000 increase in Safety Sales Tax revenue, and a \$554,000 in reimbursable revenue from the Non-General Funds for branch management positions that support non-general fund services. Transfers from other funds also include a \$4.8 million one-time fund transfer from the Long-Term Disability Fund and increases in transfers in totaling \$1.7 million from the Golf Enterprise and the TOT 1-cent discretionary transfer. These increases are offset by the removal of \$8.2 million one-time fund contributions included in the Fiscal Year 2019 Adopted Budget.

Other Revenue

Fiscal Year 2020 Adopted Budget

Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The Fiscal Year 2020 Adopted Budget for other revenue remains unchanged at \$3.2 million or 0.2 percent of the General Fund revenue budget.

General Fund Revenues
\$3.2 million

Percent of
General Fund Revenues
0.2 percent

General Fund Revenues

State of California Budget Impacts

On June 27, 2019, Governor Newsom enacted the 2019-2020 Budget appropriating \$215 billion, including \$148 billion in the State's General Fund. The Governor's budget includes more than \$5.1 billion in increases to the State's General Fund spending. Additionally, the 2019-2020 general fund budget will see revenue growth of 3.1 percent, or \$4.4 billion, due to the increase in the personal income and sales use tax revenue. In accordance with Proposition 2, which sets a goal of having 10 percent of tax revenues to save for the next recession, the budget proposal provides an additional \$1.6 billion to the Rainy-Day Fund this fiscal year. The Budget dedicates \$4.5 billion to eliminate debts and reverse deferrals, \$5.5 billion to build reserves, and \$4.3 billion to reduce unfunded retirement liabilities. Increases in revenues also provide for an increase over last year's spending on education per Proposition 98. The budget allocates \$1.75 billion toward housing production, including \$250 million for technical support to regional jurisdictions and an additional \$500 million for capital improvement grants. The remaining \$1 billion is allocated to bolster further development of low- and moderate-income housing. The budget also includes expanding earned income tax credit program by \$1 billion. However, the cost is dependent on the overall health of the economy and is difficult to estimate with a high level of confidence.

The State Adopted Budget includes financial commitment to finishing construction on several Projects in the City of San Diego, including a \$21 million on Park Boulevard at-grade vehicle crossing that connects Park Boulevard with Harbor Drive, \$8 million for restoration of Balboa Park's Botanical Building and \$9 million earmarked for repairs at Liberty station.

The Budget commits \$918 million to improve wildfires emergency responses, including: \$ 240.3 million to enhance protection capabilities; \$225.8 million for prevention efforts; more than \$159 million to bolster the state's emergency preparedness, response, and recovery capacity; \$75 million in one-time resources to protect vulnerable communities and improve resiliency; with the remaining funds devoted to supporting local recovery.

While the Governor's Budget does not assume a recession in the budget estimate, the administration does discuss the likely and potential impacts of a recession. The administration's current recession scenario assumes a greater slowdown than the 2001 recession, but a smaller slowdown than the 2009 recession. A one-year recession in 2019-20 could result in nearly \$70 billion revenue loss and a \$40 billion deficit over three years. Revenue loss from a single year recession is forecasted to average \$25 billion in the first year and following year, then \$15 to \$20 billion in the third year.

The City does not anticipate any negative impacts to the City's General Fund Revenues as a result of the State's Budget Proposal.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Gann Limit was based on actual appropriations during the Fiscal Years 1978- 79 and was increased each year using the growth in population and inflation.

General Fund Revenues

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Gann Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2019 that established the City's Tax Appropriations Limit for Fiscal Year 2020 at \$3,374,445,439. Using the Fiscal Year 2020 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) were calculated to be \$1.17 billion, which was \$2.2 billion lower than the Gann Limit.



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Adopted Budget
Fiscal Year
2020



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General Fund Expenditures

The Fiscal Year 2020 Adopted Budget for General Fund expenditures is \$1.59 billion, which represents an increase of \$130.8 million or 9.0 percent from the Fiscal Year 2019 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2018 to Fiscal Year 2020.

Table 1: General Fund Expenditure Summary Fiscal Years 2018 - 2020

	FY 2018 Actuals	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Total General Fund Budget	1,418,216,257	1,459,227,163	1,589,984,689
Percent Change from Previous Year		2.9%	9.0%

Table 2: Fiscal Year 2020 General Fund Expenditures (in millions)

Expenditure Category	FY2018 Actuals	FY2019 Adopted Budget	FY2020 Adopted Budget	FY2019-2020 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 551.9	\$ 589.1	\$ 645.1	56.0	9.5%
Fringe Benefits	441.2	438.0	466.8	28.8	6.6%
PERSONNEL SUBTOTAL	993.1	1,027.1	1,111.9	84.8	8.3%
NON-PERSONNEL					
Supplies	\$ 33.5	\$ 30.2	\$ 27.3	(2.9)	(9.7%)
Contracts	232.5	240.7	246.9	6.3	2.6%
Information Technology	28.9	32.0	39.1	7.1	22.2%
Energy and Utilities	47.0	49.3	51.5	2.2	4.5%
Other	5.1	5.2	5.3	0.1	2.7%
Transfers Out	62.9	63.1	86.1	23.0	36.5%
Capital Expenditures	1.9	2.1	1.7	(0.4)	(19.4%)
Debt	13.3	9.6	20.1	10.5	109.6%
NON-PERSONNEL SUBTOTAL	425.2	432.1	478.1	45.9	10.6%
Total	\$ 1,418.2	\$ 1,459.2	\$ 1,590.0	130.8	9.0%

Personnel Cost

The General Fund Fiscal Year 2020 Adopted Budget includes a total of \$645.1 million for personnel cost, which reflects a net increase of \$56.0 million or 9.5 percent from the Fiscal Year 2019 Adopted Budget. This increase is primarily due to terms of the current Memoranda of Understanding (MOU) with the City's six Recognized Employee Organizations (REOs). The current MOUs between the City and the Municipal Employees Association (MEA), International Association of Firefighters (Local 145), American Federation of State, County, and Municipal Employees (Local 127), and Teamsters (Local 911) provide for a 3.3 percent general salary increase on July 1, 2019. The MOU between the City and Deputy City Attorneys Association (DCAA) provides for a general salary increase of 8.5 percent for all Deputy City Attorneys (DCA) I and II, 7.5

General Fund Expenditures

percent for DCAs III, IV, V and Senior Deputy positions on July 1, 2019. The Fiscal Year 2020 Adopted Budget includes \$11.8 million for the negotiated salary increases with these five REOs. Additionally, the City reached an agreement with the San Diego Police Officers Association (POA) on October 18, 2017 which provides that POA members receive a 7.3 percent general salary increase effective July 1, 2019 and 5.0 percent general salary increase effective January 1, 2020. Furthermore, on July 1, 2019 POA members who have 20 or more years of sworn service will receive an additional 5.0 percent salary increase. The Fiscal Year 2020 Adopted Budget includes \$20.7 million in increased salaries for members of POA. In addition to the agreed upon salary increases in the current MOUs between the City and its six REOs, this increase is due to the following adjustments:

- \$12.9 million increase in salaries of which \$5.0 million is associated with the projected compensation to employees in-lieu of the use of annual leave, \$4.8 million is associated with the addition of positions in the Fire-Rescue Department for the Fire Suppression Relief Pool (offset by associated reductions in overtime and is included in variance mentioned below) and operational support; the remaining increase in salaries is due to additions in the General Fund to address key operational requirements, and wage increases associated with reclassifications and annual employee pay adjustments;
- \$6.0 million increase in overtime in Public Safety departments to align with current service levels, offset by reductions in overtime for the Fire Suppression Relief Pool;
- \$984,895 million for special salary adjustments to select job classifications that were approved by the City Council in Fiscal Year 2019;
- \$855,425 related to a settlement resulting in the integration of Civic San Diego’s planning and permitting, and parking programs functions into the City’s Smart & Sustainable Communities Branch;
- \$533,255 in infrastructure premium pay for engineering services; and
- \$571,866 for anticipated special salary adjustments to select job classifications that were approved by the City Council in April 2019.

The General Fund Fiscal Year 2020 Adopted Budget includes a total of 7,727.86 FTE positions, which reflects a net increase of 113.74 or 1.5 percent from the Fiscal Year 2019 Adopted Budget. While overall FTE positions are increasing, there are some departments and programs reducing positions. **Table 3** provides a summary of the change in the number of budgeted positions in the General Fund over the last three fiscal years.

Table 3: General Fund FTE Position Summary Fiscal Years 2018 – 2020

	FY 2018 Adopted Budget	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Total General Fund Budget FTE Positions	7,527.43	7,614.12	7,727.86
Percent Change from Previous Year		1.2%	1.5%

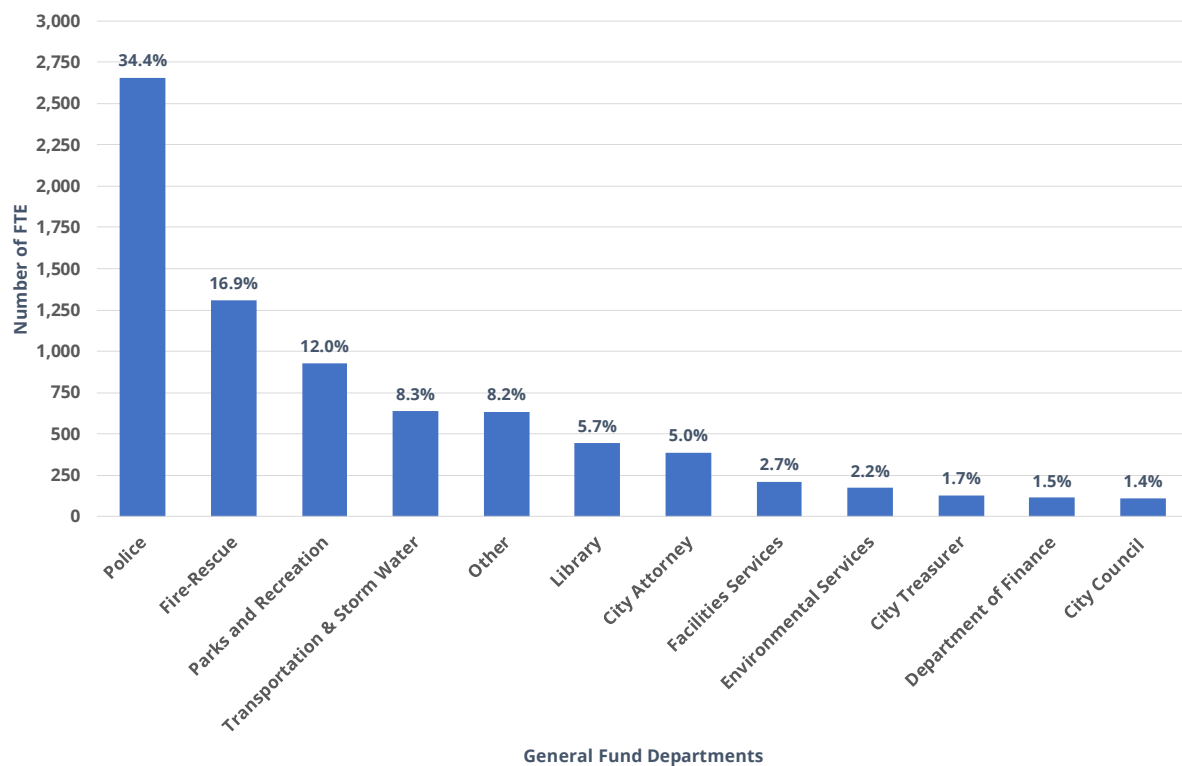
The General Fund Fiscal Year 2020 Adopted Budget includes the addition of 153.37 FTE positions based on changes within job classifications. The increase is primarily due to the addition of positions for staffing in the Fire-Rescue department associated with the department’s Fire Suppression Relief Pool, two additional Fire Academies, dedicated Bomb Squad Technicians and

General Fund Expenditures

Unmanned Aerial System Pilots, helicopter mechanics for helicopter maintenance, and operational support. Also, positions were added in the Parks & Recreation Department to support the maintenance and operations of new and existing park facilities, the Office of the City Treasurer for the administration of the Short Term Residential Occupancy Tax Compliance Program, and in the Smart & Sustainable Communities Branch to coordinate the planning, permitting, and parking district functions for the downtown area. Additionally, the Fiscal Year 2020 Adopted Budget includes the addition of 7.96 FTE positions due to reorganizations from non-general funds. Offsetting these additions are reductions of 47.59 FTE positions within job classifications. These position changes are described in detail later in this section and by Department in Volume II of this budget document. In total, General Fund positions in the Fiscal Year 2020 Adopted Budget increased by a net 113.74 FTE positions or 1.5 percent from the Fiscal Year 2019 Adopted Budget. Further details on position changes in the General Fund are reflected in Attachment A - Fiscal Year 2020 Changes in Full-time Equivalent (FTE) Positions in the Appendix.

Figure 1 summarizes the Fiscal Year 2020 Adopted General Fund FTE positions by department. Only those departments with over 100.00 FTE budgeted positions are displayed. All other General Fund departments are combined under the Other category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

Figure 1: Fiscal Year 2020 Adopted General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, Communications, Debt Management, Development Services, Economic Development, Ethics Commission, Government Affairs, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Boards & Commissions, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Purchasing & Contracting, Real Estate Assets, Smart & Sustainable Communities, and Sustainability.

General Fund Expenditures

As displayed in **Figure 1**, the Police Department and the Fire-Rescue Department account for 3,962.66 FTE positions or 51.3 percent of the total budgeted positions in the General Fund for Fiscal Year 2020.

Fringe Benefits

The General Fund Fiscal Year 2020 Adopted Budget includes fringe benefit expenditures totaling \$466.8 million, which reflects an increase of \$28.8 million or 6.6 percent from the Fiscal Year 2019 Adopted Budget. This net increase is primarily due to adjustments in the following fringe benefits:

- \$26.0 million increase in Retirement Actuarially Determined Contribution (ADC) due to a decrease in the discount rate from 6.75 percent to 6.50 percent, and liability experience loss, driven largely by salary increases for POA members, which increased the ADC by \$17.5 million;
- \$6.8 million increase in Workers' Compensation primarily due to the one-time usage of excess workers' compensation reserves in Fiscal Year 2019 and increased operating costs of the program in Fiscal Year 2020; and
- \$2.7 million increase in Supplemental Pension Savings Plan due to the increase in employee participation in the plan. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Interim Defined Contribution Retirement Plan.

Offsetting these increases is a reduction of \$9.5 million in flexible benefit allotments primarily for sworn police officers who have eight or more years of service as outlined in the agreement between the City and POA. These POA flexible benefit reductions were offset by salary increases per the current MOU.

Table 4 shows the change in fringe benefits in the General Fund from the Fiscal Year 2019 Adopted Budget by fringe type.

Table 4: Fiscal Year 2020 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FY 2019–FY 2020 Change	Percent Change
Fixed					
Long-Term Disability	\$ 102	\$ -	\$ -	\$ -	0.0%
Other Post-Employment Benefits	41,438,075	41,653,791	42,294,990	641,199	1.5%
Retirement ADC ¹	238,357,696	238,922,952	264,834,113	25,911,161	10.8%
Risk Management Administration	6,822,842	7,162,260	8,320,868	1,158,608	16.2%
Unemployment Insurance	818,562	807,572	808,322	750	0.1%
Workers' Compensation	23,385,593	19,707,040	26,479,946	6,772,906	34.4%
Fixed Subtotal	310,822,870	308,253,615	342,738,239	34,484,624	11.2%
Variable					
Employee Offset Savings	\$ 6,190,933	\$ 6,031,194	\$ 6,246,093	\$ 214,899	3.6%
Flexible Benefits	94,184,671	94,141,584	84,679,251	(9,462,333)	(10.1%)
Medicare	8,383,327	7,053,666	8,088,040	1,034,374	14.7%

General Fund Expenditures

Fringe Type	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FY 2019–FY 2020 Change	Percent Change
Retiree Medical Trust	825,175	860,576	900,749	40,173	4.7%
Retirement 401 Plan	216,501	219,777	226,990	7,213	3.3%
Retirement DROP	1,726,607	1,860,675	1,733,416	(127,259)	(6.8%)
Supplemental Pension Savings Plan	18,834,252	19,564,786	22,220,150	2,655,364	13.6%
Variable Subtotal	130,361,466	129,732,258	124,094,689	(5,637,569)	(4.3%)
Fringe Benefits	\$ 441,184,337	\$ 437,985,873	\$ 466,832,928	\$ 28,847,055	6.6%

¹ Based on actuarial valuation prepared for SDCERS by Cheiron as of June 30, 2018

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials and other operational supplies. The Supplies category for the Fiscal Year 2020 Adopted Budget totals \$27.3 million, a decrease of \$2.9 million or 9.7 percent from the Fiscal Year 2019 Adopted Budget. This net decrease is primarily attributed to the reduction of \$3.0 million for the one-time transfer of material budget for repair and maintenance of sidewalks, street lights, signage and traffic signals from the Transportation and Storm Water Department to the Infrastructure Fund.

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The Contracts category for the Fiscal Year 2020 Adopted Budget totals \$246.9 million, an increase of \$6.3 million or 2.6 percent from the Fiscal Year 2019 Adopted Budget. This increase is primarily due to the following adjustments:

- \$3.3 million in the Transportation and Storm Water Department for brush management and abatement services in the public right-of-way, mobility related services and support, and private property graffiti abatement;
- \$3.1 million in the Purchasing and Contracting Department related to the animal services contract with the San Diego Humane Society and a Disparity Study;
- \$2.7 million in the Environmental Services Department for the expansion of Clean SD. For additional information on the Clean SD expansion please refer to the Citywide Budget Overview Section of this Volume;
- \$2.4 million in the Citywide Program Expenditures Department associated with Citywide Elections, Bridge Shelters, a consultant for energy franchise agreement negotiations, and SANDAG Member Agency assessments;
- \$2.0 million in the Fire-Rescue Department for helicopter general maintenance plans and fuel costs, helicopter pilot training, diversity training and firefighter wellness services; and
- \$1.2 million in the Parks and Recreation Department for brush management and abatement services and support for new and existing park facilities.

General Fund Expenditures

This amount is offset by the following reductions:

- \$3.0 million in the Transportation and Storm Water Department associated with channel maintenance and storm water support;
- \$2.6 million in the Citywide Program Expenditures Department for public liability insurance premiums;
- \$900,000 in the Environmental Services Department associated with a \$3 per ton tipping fee discount to City forces for loads disposed of at the Miramar Landfill;
- \$899,200 in the Department of Information Technology related to General Fund PC replacements;
- \$600,000 in the Real Estate Assets Department associated with a settlement related to the Mission Bay RV Park; and
- \$410,667 in the Economic Development Department for the Safe Parking Program which will be supported by State of California Homeless Emergency Aid Program (HEAP) funding.

Information Technology

The Information Technology category includes costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2020 Adopted Budget totals \$39.1 million, an increase of \$7.1 million or 22.2 percent from the Fiscal Year 2019 Adopted Budget. This increase is primarily due to the following additions:

- \$4.2 million in all departments related to citywide information technology services such as cybersecurity, desktop, network, and application support; and
- \$3.0 million in IT expenditures in the following departments:
 - \$1.1 million in the Office of the City Treasurer for maintenance and support related to the Parking Administration System which was previously budgeted in the Contracts category, a solution for compliance related to the Short Term Residential Occupancy program, and support and enhancements for Payment Card Industry (PCI) compliance;
 - \$1.0 million in the Police Department primarily related to the second year of a phased purchase plan for ruggedized laptops;
 - \$472,501 in IT expenditures in various General Fund Departments associated with the Get It Done expansion, and hardware replacement; and
 - \$421,053 in the Transportation and Storm Water Department primarily due to interface software and support related to the Get It Done expansion.

Energy and Utilities

The Energy and Utilities category includes the costs of electricity, fuel, gas, and other related expenditures. The Energy and Utilities category for the Fiscal Year 2020 Adopted Budget totals \$51.5 million, an increase of \$2.2 million or 4.5 percent from the Fiscal Year 2019 Adopted Budget. This net increase is primarily due to anticipated rate and consumption increases in electric services.

General Fund Expenditures

Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories. The Fiscal Year 2020 Adopted Budget for the Other category totals \$5.3 million, an increase of \$142,581 or 2.7 percent from the Fiscal Year 2019 Adopted Budget. This net increase is primarily due to the addition of \$400,000 in the Police Department for the Lateral and Recruitment Incentive Programs, which is offset by reductions of \$236,387 for the payment related to the Supplemental Cost of Living Adjustment (COLA) for retirees.

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the allocation of funds to City reserves and transfers of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2020 Adopted Budget totals \$86.1 million, an increase of \$23.0 million or 36.5 percent from the Fiscal Year 2019 Adopted Budget.

This increase is primarily due to the following adjustments:

- \$24.1 million related to the contribution to the Infrastructure Fund per Charter Section 77.1, including \$2.9 million to reconcile the Fiscal Year 2018 adjustment with actual activity;
- \$11.9 million for the General Fund Contribution to the General Fund Reserve to achieve the Fiscal Year 2020 target of 15.5 percent;
- \$5.6 million for the one-time transfer to the Capital Improvements Program for the following projects: \$2.7 million for park and library facilities, \$1.8 million for storm drain linings, \$1.1 for Vision Zero and Phase 3 of the Downtown Mobility Plan;
- \$4.3 million to replenish the Pension Payment Stabilization Reserve;
- \$3.9 million in one-time funding to support the Commission for Arts & Culture annual allocation; and
- \$1.6 million for the contribution to the Mission Bay Park and Regional Park Improvement Fund per City Charter Section 55.2.

This amount is partially offset by the following reductions:

- \$26.9 million for the removal of one-time expenditures budgeted in Fiscal Year 2019 primarily for contributions to the Infrastructure Fund, General Fund Reserve and the Public Liability Reserve;
- \$2.5 million related to the General Fund deferred capital bond debt service expenditures; and
- \$500,000 in the Transportation and Storm Water Department for a decrease in the transfer to the Trench Cut/Excavation Fee Fund related to street damage fees.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2020 Adopted Budget totals \$1.7 million, a decrease of \$409,700 or 19.4 percent from the Fiscal Year 2019 Adopted Budget. This net decrease is primarily related to the removal of one-time expenditures budgeted in Fiscal Year 2019 in the Environmental Services Department for Clean SD vehicle and equipment purchases and for vessel replacement in the Lifeguard Operations Division in the Fire-Rescue Department.

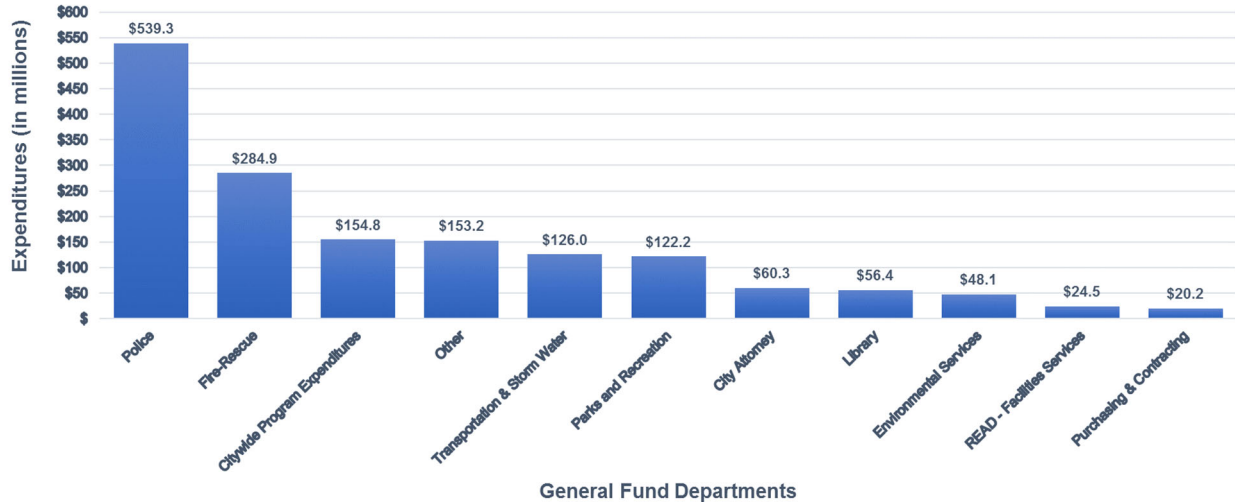
General Fund Expenditures

Debt

The Debt category for the Fiscal Year 2020 Adopted Budget totals \$20.1 million, an increase of \$10.5 or 109.6 percent from the Fiscal Year 2019 Adopted Budget. This net increase is primarily due to the addition of \$10.0 million in the Citywide Program Expenditures Department related to the recategorization of expenditures from the Transfers Out category to the Debt category for the City building lease-to-own agreements of 101 Ash Street and Civic Center Plaza.

Figure 2 summarizes the Fiscal Year 2020 Adopted General Fund budgeted expenses by department. The ten largest General Fund expenditure budgets by department are displayed individually. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2020 Adopted General Fund Expenditures by Department (in millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, City Treasurer, Communications, Debt Management, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, Government Affairs, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Boards and Commissions, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Public Utilities, Real Estate Assets, Smart & Sustainable Communities, and Sustainability.

General Fund Expenditures

Significant Budget Adjustments

The following is a summary of critical strategic expenditures and budget reduction proposals included in the Fiscal Year 2020 Adopted Budget. After incorporating all adjustments, the Fiscal Year 2020 Adopted Budget adheres to the City's Budget Policy, maintaining a structurally balanced budget, where ongoing expenditures are supported by ongoing revenues.

Critical Strategic Expenditures

City Attorney

Deputy City Attorneys Association Potential MOU Adjustment

This adjustment includes the addition of \$1.5 million in personnel expenditures associated with salary adjustments for Deputy City Attorneys Association (DCAA) members. This adjustment reflects the funding related to the Memoranda of Understanding (MOU) with DCAA that was approved by the City Council.

Supplemental Positions

This adjustment includes the addition of 9.25 FTE positions and expenditures of \$1.3 million in the Office of the City Attorney associated with the addition of supplemental positions that were filled but had not been budgeted. This adjustment is being offset by the Department's vacancy factor and is expected to have a net zero budgetary impact to the General Fund.

Assistant City Attorney – Administration Division

This adjustment includes the addition of 1.00 Assistant City Attorney and expenditures of \$230,979 in the Administration Division to support day-to-day operations by providing oversight for the Office's administrative functions.

City Council

Community Projects, Programs, and Services

This adjustment includes the addition of \$1.5 million of one-time non-personnel expenditures related to anticipated Community Projects, Programs, and Services (CPPS) funds. The funding level for each City Council office was determined based on the projected savings from the Fiscal Year 2019 Council Districts' budgets as detailed in the Third-Quarter Report. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

City Council Administration

This adjustment includes the addition of 1.00 Program Manager and 1.00 Program Coordinator in the Council Administration for the coordination and management of government affairs and public communications-related activities.

City Treasurer

Short Term Residential Occupancy Tax Compliance Program

This adjustment includes the addition of 5.00 FTE positions and expenditures of \$604,514 in the Office of the City Treasurer related to the administration of the Short Term Residential Occupancy Tax Compliance program in accordance with the current Municipal Code and is anticipated to generate approximately \$2.4 million in additional revenue due to enhanced compliance activities.

General Fund Expenditures

Citywide Program Expenditures

Transfer to Infrastructure Fund

This adjustment includes the addition of \$24.1 million in one-time non-personnel expenditures for the transfer to the Infrastructure Fund per City Charter Section 77.1. This contribution includes \$21.2 million for Fiscal Year 2020 and \$2.9 million to align the budgeted contribution for Fiscal Year 2018 with actual activity.

General Fund Reserve

This adjustment includes the addition of \$11.9 million in one-time non-personnel expenditures related to the contribution to the General Fund Reserve. This contribution includes \$8.6 million to maintain the Fiscal Year 2019 policy target of 15.25 percent and an additional \$3.3 million to achieve the policy target level of 15.5 percent for Fiscal Year 2020.

Transfer to the Capital Improvements Program (CIP) Budget

This adjustment includes the addition of \$5.6 million in one-time non-personnel expenditures for a transfer to the Capital Improvements Program (CIP) Budget for the following projects: \$1.8 million for Storm Drain Pipe re-lining; \$750,000 for citywide Vision Zero projects; \$500,000 for Trolley Barn Park; \$500,000 for the Ocean Beach Library; \$400,000 for Beyer Park; \$400,000 for the Emerald Park General Development Plan Amendment; \$300,000 for the City Heights Pool; \$300,000 for the preliminary design phase of the Mobility Plan; \$250,000 for Chicano Park Museum improvements; \$250,000 for the Oak Park Library Feasibility Study; and \$100,000 for North Kellogg Comfort Station repairs.

Pension Payment Stabilization Reserve

This adjustment includes the addition of \$4.3 million in one-time non-personnel expenditures for the planned replenishment of the Pension Payment Stabilization Reserve Fund over the course of five fiscal years. This is the second year of this plan to achieve the City Council's Reserve Policy target level.

Commission for Arts and Culture Allocation

This adjustment includes the addition of \$3.9 million in one-time non-personnel expenditures for a transfer to the Transient Occupancy Tax (TOT) Fund for the Commission for Arts and Culture Allocation in support of Arts, Culture, and Community Festivals programming.

Franchise Agreement Consultant

This adjustment includes the addition of \$1.0 million in one-time non-personnel expenditures for professional services to prepare for and advise the City during the evaluation and negotiation of the gas and electric franchise agreement. San Diego Gas and Electric (SDG&E) currently operates under a 50-year City franchise agreement that is set to expire by January 2021. SDG&E is the largest franchise by revenue in the City, representing \$68.1 million in annual operating revenue and \$65.2 million in annual revenue for undergrounding of utility lines.

Pay in Lieu

This adjustment includes the addition of \$1.0 million in citywide personnel expenditures associated with projected compensation to employees in-lieu of the use of annual leave.

General Fund Expenditures

Companion Unit Fee Waiver Program

This adjustment includes the addition of \$800,000 in one-time non-personnel expenditures for the Companion Unit Fee Waiver Program. This addition is a transfer to the Public Utilities funds to cover the cost of the waived water and sewer capacity fees related to the construction of new companion units.

Citywide Elections

This adjustment includes the addition of \$429,664 in non-personnel expenditures for anticipated citywide elections for Mayor, City Attorney, Council Districts 1, 3, 5, 7, 9, four measures, and two petitions.

Bridge Shelters

This adjustment includes the addition of \$304,385 in non-personnel expenditures for operational supplies and services at three Bridge Shelter locations. For additional information about Homeless Programs and Services, please refer to the Citywide Budget Overview section of this Volume.

Replacement of Delinquent Accounts System

This adjustment includes the addition of \$258,000 in one-time transfer to the Capital Improvements Program in support of the replacement of the Debt Collection System in the Office of the City Treasurer.

San Diego Association of Governments (SANDAG) Member Agency Assessment

This adjustment includes the addition of \$234,817 in non-personnel expenditures related to a consumer price index increase in the member agency assessments charged by SANDAG.

Zuniga Jetty Shoal Patrol

This adjustment includes the addition of \$200,000 in non-personnel expenditures in the Citywide Program Expenditures Department related to the enforcement, monitoring, towing, and abatement of vessels at the Zuniga Jetty Shoal.

Communications

Public Records Administration Program Support

This adjustment includes the addition of 1.00 Program Coordinator and expenditures of \$136,362 to support the Public Record Administration Program and the increase of related requests. This addition will enhance the City's compliance with the California Public Records Act.

Vision Zero Education

This adjustment includes the addition of \$100,000 in one-time non-personnel expenditures for Vision Zero Education, including social media promotions and outreach to support the City's goal of zero traffic related fatalities and severe injuries by 2025. Revenue from the regulation of shared dockless mobility devices will be used to support these efforts.

Department of Finance

Internal Controls Support

This adjustment includes the addition of 1.00 supplemental Finance Analyst 2 and expenditures of \$90,450 in the Department of Finance to maintain citywide internal controls support for City departments.

General Fund Expenditures

Reclassification of Positions

This adjustment includes the addition of 1.00 Principal Accountant, 3.00 Program Coordinators, and 1.00 Information Systems Analyst 3 and the reduction of 1.00 Deputy Director, 1.00 Finance Analyst 4, 2.00 Finance Analyst 3s, and 1.00 Executive Assistant for a net reduction of \$2,739 in expenditures to better align the position classifications with the operations of the newly merged Department of Finance.

Economic Development

San Diego Housing Commission Homelessness Initiatives Support

This adjustment includes the addition of \$420,106 in non-personnel expenditures for contractual services associated with the oversight and delivery of programs and services for individuals experiencing homelessness.

Assistant Deputy Director

This adjustment includes the addition of 1.00 Assistant Deputy Director and \$165,918 in expenditures with associated revenue to support the Community Development and Promise Zone Divisions in the Economic Development Department. This position will be fully reimbursed by Community Block Development Grant and Successor Agency funding sources.

Development Services

Code Compliance Officers

This adjustment includes the addition of 2.00 Code Compliance Officers and total expenditures of \$147,839 in the Development Services Department to support operations.

Environmental Services

Clean SD Expansion

This adjustment includes the addition of 3.00 FTE positions and one-time expenditures of \$2.9 million in the Environmental Services Department to expand the Clean SD program. For additional information about Clean SD, please refer to the Citywide Budget Overview section of this Volume.

Compressed Natural Gas (CNG) Fueling Station

This adjustment includes the addition of \$210,000 in non-personnel expenditures in the Environmental Services Department associated with a maintenance contract for the CNG Fueling Station. This addition will support the conversion of the refuse and recycling trucks fleet from diesel to CNG fuel and provide fueling for approximately 125 CNG trucks.

Mission Beach Summer Trash Collection

This adjustment includes the addition of \$70,000 in one-time non-personnel expenditures and associated revenue in the Environmental Services Department for waste collection in Mission Beach during the summer months. This addition will increase waste collection services from one collection to two collections per week.

Collections Program Administrative Support

This adjustment includes the addition of 0.60 Associate Management Analyst and expenditures of \$50,209 to support the bi-weekly residential recycling and yard waste collection programs.

General Fund Expenditures

Ethics Commission

Program Manager – Education and Training Programs

This adjustment includes the addition of 1.00 Program Manager and expenditures of \$154,734 to support education and training programs. The 0.50 FTE position and expenditures of \$77,367 are annualized in Fiscal Year 2020 to reflect a projected start date of January 2020.

Fire-Rescue

Fire-Rescue Zero-Based Overtime Budget

This adjustment includes the addition of \$6.1 million in overtime expenditures to the zero-based overtime budget included in the Fiscal Year 2019 Adopted Budget. This increase in overtime maintains current service levels and includes a 3.3 percent general salary increase and fiscal impacts associated with the Local 145 MOU provision which provides that non-productive hours taken during a 28-day, 212 hour cycle be counted as hours worked towards Fair Labor Standards Act (FLSA) overtime.

Fire-Rescue Staffing Model and Relief Pool

This adjustment includes the addition of 46.00 FTE positions and net expenditures of \$696,637 in the Fire-Rescue Department to support the constant staffing model through the establishment of the Fire Suppression Relief Pool (Relief Pool). The Relief Pool is intended to be a unit that provides full-time staffing to cover shifts for sworn personnel that are on annual leave, compensatory leave, discretionary leave or other leave, or holiday.

As part of the establishment of the Relief Pool the following adjustments have been included in the Fiscal Year 2020 Adopted Budget:

- Addition of 37.00 FTE positions and personnel expenditures of \$4.4 million to create permanent, full-time positions for the Relief Pool to be filled by fire suppression staff dedicated to backfilling existing positions with straight time pay. This addition is offset by an expected reduction of \$4.7 million in overtime personnel expenditures due to existing positions no longer covering those shifts with overtime pay;
- Addition of \$1.4 million in expenditures for two additional fire academies for a total of three fire academies in the Fiscal Year 2020 Adopted Budget. The two additional academies are designed to achieve and maintain minimum constant staffing levels and provide fire suppression personnel for the Relief Pool; and
- Addition of 9.00 FTE positions and \$1.1 million for the permanent, full-time administration of fire academies to replace the current method of using existing positions to support instruction through overtime pay. The expected result of this action is a corresponding decrease in overtime personnel expenditures of \$1.6 million.

New Helicopter Maintenance

This adjustment includes the addition of \$820,000 in non-personnel expenditures in the Fire-Rescue Department associated with general maintenance plans and increased fuel costs for the new Sikorsky helicopter.

General Fund Expenditures

Bomb Squad Unit

This adjustment includes the addition of 6.00 FTE positions and expenditures of \$773,258 for dedicated Bomb Squad Technicians and Unmanned Aerial System Pilots to ensure adequate coverage without placing a unit out-of-service. This addition is partially offset by a reduction of \$392,314 in overtime personnel expenditures associated with the current method of backfilling positions.

Firefighter Wellness Contract

This adjustment includes the addition of \$503,500 in non-personnel expenditures in the Fire-Rescue Department associated with a contractual increase for firefighter wellness program services. This adjustment includes \$300,000 in one-time expenditures for contractual enhancements.

Lifeguard Services Support - Boating Safety Unit and La Jolla Cove/Children's Pool

This adjustment includes the addition of 4.00 Lifeguard 3s and expenditures of \$431,914 to support the Boating Safety Unit and La Jolla Cove/Children's Pool.

Helicopter Pilot Training

This adjustment includes the addition of \$334,652 in ongoing non-personnel expenditures and \$185,400 in one-time non-personnel expenditures associated with required flight trainings for Helicopter Pilot positions.

Advanced Lifeguard Academy

This adjustment includes the addition of 2.88 Lifeguard 1-Hourly positions and \$242,490 in one-time expenditures in the Fire-Rescue Department for an Advanced Lifeguard Academy to support advanced training in disciplines that include law enforcement, cliff rescue, and swift water rescue.

Fire Prevention Inspectors - Marijuana Processing Facilities (MPF) and Combustible, Explosive, and Dangerous Materials (CEDMAT) Inspections Program

This adjustment includes the addition of 2.00 Fire Prevention Inspector 2s and expenditures of \$270,201 with associated revenue in the Fire-Rescue Department. These positions will inspect new Marijuana Processing Facilities (MPF) and assist the Combustible, Explosive, and Dangerous Materials (CEDMAT) Program.

Fire Prevention Inspectors – High-Rise Program

This adjustment includes the addition of 2.00 Fire Prevention Inspector 2s and expenditures of \$270,201 with associated revenue in the Fire-Rescue Department. These positions will assist with the inspection of high-rise buildings which require annual inspections.

Helicopter Mechanics

This adjustment includes the addition of 2.00 Helicopter Mechanics and expenditures of \$165,519 in the Fire-Rescue Department offset by reduced contractual services for helicopter maintenance which will decrease by \$260,000. This adjustment is expected to be a net decrease of \$94,481 in related budgeted expenditures.

Emergency Command and Data Center (ECDC) Expansion

This adjustment includes the addition of \$160,000 in one-time non-personnel expenditures in the Fire-Rescue Department associated with the expansion of additional emergency dispatch workstations and improvements needed at the ECDC.

General Fund Expenditures

Fire Battalion Chief – San Diego Urban Area All Hazard Incident Management Team

This adjustment includes the addition of 1.00 Fire Battalion Chief and expenditures of \$152,941 with associated revenue in the Fire-Rescue Department to manage and oversee the administrative functions of the San Diego Urban All Hazard Incident Management Team (SDUA IMT) funded by the Urban Area Securities Initiative (UASI) grant.

Diversity Training

This adjustment includes the addition of \$150,000 in one-time non-personnel expenditures for a consultant to design and facilitate a workplace diversity training program to be implemented department wide with a focus on gender inclusion, internal communications and an equitable selection process.

Citygate Consulting Services

This adjustment includes the addition of \$138,000 in one-time non-personnel expenditures and \$80,751 in revenue in the Fire-Rescue Department for Citygate consulting services associated with the multi-agency Emergency Command & Data Center (ECDC) facility condition assessment.

Fire Prevention Inspector – Technical Services Program

This adjustment includes the addition of 1.00 Fire Prevention Inspector 2 and \$135,100 in expenditures with associated revenue in the Fire-Rescue Department. This position will review plans and conduct field inspections to improve the Department's review and inspection response times for construction projects and meet State mandates.

Fire Prevention Inspector – New Facilities Construction Liaison

This adjustment includes the addition of 1.00 Fire Prevention Inspector 2 and expenditures of \$135,100 with associated revenue in the Fire-Rescue Department to support an increase in inspections and plan reviews of construction projects.

Fire-Rescue Payroll Support

This adjustment includes the addition of 2.00 Payroll Specialists and expenditures of \$128,352 in the Fire-Rescue Department to support the complex payroll needs of the Department.

Government Affairs

Program Manager – Immigrant Affairs

This adjustment includes the addition of 1.00 Program Manager and expenditures of \$143,547 in the Government Affairs Department to manage immigrant affairs policies and programs. This position will work with immigrant and refugee communities, intergovernmental agencies, and service providers to recommend policies and programs that facilitate successful integration of immigrants and refugees into the civic, economic, and cultural life of the City.

Operational Expenditures

This adjustment includes the addition of \$30,000 in non-personnel expenditures in the Government Affairs Department for travel related expenditures critical to the operations of the Department. The Department was created in Fiscal Year 2019 and the increase is to align budget with the current year trend.

General Fund Expenditures

Human Resources

Program Managers – Citywide Human Resource Support

This adjustment includes the addition of 2.00 supplemental Program Managers and expenditures of \$295,215 in the Human Resources Department required to support critical labor and employment issues.

Program Managers – PUD Support

This adjustment includes the addition of 2.00 Program Managers and expenditures of \$295,215 with associated revenue in the Human Resources Department. This adjustment will increase human resources support for the Public Utilities Department.

Employee Assistance Program (EAP) Expansion

This adjustment includes the addition of \$250,000 in non-personnel expenditures associated with the expansion of Employee Assistance Program services to include employees, immediate family members and members of their households.

Program Coordinator – Child Care Services

This adjustment includes the addition of 1.00 Child Care Program Coordinator and expenditures of \$116,620. The coordinator will update City Council Policy 300-12: Child Care and the City's 1995 Child Care Work Plan, and pursue ways to increase the accessibility of child care facilities and services for City employees and the City of San Diego.

Program Coordinator – Employee Assistance Program

This adjustment includes the addition of 1.00 Program Coordinator and expenditures of \$116,620 in the Human Resources Department to support the Employee Assistance Program. This addition is offset with the reduction of 1.00 Employee Assistance Counselor and expenditures of \$93,419.

Library

New Library Branch Support

This adjustment includes the addition of \$345,333 in non-personnel expenditures in the Library Department to provide branch library support at the Mission Hills/Hillcrest Branch Library and the San Ysidro Branch Library. This addition will provide funding for ongoing operations of the new libraries.

Library Programming

This adjustment includes the addition of \$300,000 in non-personnel expenditures in the Library Department to support additional programming, \$200,000 of which is one-time funding.

Library Technology Upgrades

This adjustment includes the addition of \$200,000 in one-time non-personnel expenditures in the Library Department to support technology upgrades.

Mission Hills/Hillcrest Library Parking Services

This adjustment includes the addition of \$50,000 in non-personnel expenditures and \$78,468 in associated revenue in the Library Department to support parking garage operations of the new Mission Hills/Hillcrest Branch Library.

General Fund Expenditures

Neighborhood Services Branch

Positions for Homeless Services Coordination

This adjustment includes the addition of 1.00 Associate Management Analyst, 1.00 limited Associate Management Analyst, 1.00 limited Senior Management Analyst, and expenditures of \$275,552 with \$160,929 in associated revenue in the Neighborhood Services branch. These positions will assist in the management of Homeless Emergency Aid Program (HEAP) grant funds and citywide homelessness initiatives and are critical to maintaining operations and providing strategic oversight of homelessness programs. It is anticipated that approximately 75 percent of the cost of the limited positions, and 25 percent of the permanent position will be reimbursed by the HEAP grant.

Homeless Administration Support

This adjustment includes the addition of \$10,500 in non-personnel expenditures in the Neighborhood Services Branch including office supplies, training and travel, and transportation allowance to support the coordination of homeless services.

Office of Boards and Commissions

Outside Legal Counsel

This adjustment includes the addition of \$25,000 in non-personnel expenditures in the Office of Boards and Commissions associated with a contract for outside legal support for the Community Review Board on Police Practices (CRB).

Office of Homeland Security

Program Coordinator

This adjustment includes the addition of 1.00 Program Coordinator and \$130,372 in expenditures with associated revenue in the Office of Homeland Security Division. This position will coordinate and provide expertise for the development and review of City emergency plans and policies in support of City and regional policies.

Associate Management Analyst

This adjustment includes the addition of 1.00 Associate Management Analyst and \$97,162 in expenditures with associated revenue in the Office of Homeland Security Division. This position will assist with the development and review of City emergency plans and policies in support of City and regional policies.

Management Intern

This adjustment includes the addition of 1.28 Management Interns-Hourly and \$35,524 in expenditures with associated revenue in the Office of Homeland Security Division. These hourly positions will provide support to all areas within the Division including assistance with emergency procedures, manuals, training and curriculum development.

Office of Homeland Security Division Restructure – Program Manager

This adjustment includes the repurpose of 1.00 Executive Director to 1.00 Program Manager in the Office of Homeland Security Division associated with the organizational structural change to align with the Police Department and the overarching public safety goals of the City. This adjustment is expected to have a net budget reduction impact of \$82,085.

General Fund Expenditures

Office of the Assistant COO

Assistant Chief Operating Officer

This adjustment includes the addition of 1.00 Assistant Chief Operating Officer and expenditures of \$465,930 in the Office of the Assistant Chief Operating Officer and will oversee the operations of Neighborhood Services, Smart and Sustainable Communities, and Internal Operations Branch Departments.

Parks and Recreation

Citywide Park Maintenance – Parks

This adjustment includes the addition of 1.00 Equipment Operator 1, 2.00 Utility Worker 1s, 1.00 Equipment Technician 1, 1.67 Ground Maintenance Worker 2s, 2.00 Light Equipment Operators, 0.50 Recreation Specialist, 1.00 Tree Trimmer and 1.00 Pesticide Applicator and \$1.6 million in total expenditures, including \$761,350 in one-time non-personnel expenditures, and \$1,000 in associated revenue in the Parks and Recreation Department to support the expansion, maintenance, and operations of the following new joint use facilities and parks: Audubon Elementary, East Fortuna Staging Area Field Station, Longfellow Elementary, MacDowell Middle School, and North Park Mini Park.

Brush Management and Abatement

This adjustment includes the addition of \$626,000 in non-personnel expenditures in the Parks and Recreation Department to restore brush management services to Fiscal Year 2019 service levels. This addition will increase the frequency of brush abatement activity to high priority Open Space areas citywide and result in 509 acres of brush abatement annually.

Park Rangers – Chollas Lake and Downtown

This adjustment includes the addition of 2.00 Park Rangers and expenditures of \$136,692 in the Parks and Recreation Department to support activities to the Downtown and Chollas Lake areas.

Performance and Analytics

Mobility Program Coordinator and Get It Done Enhancements

This adjustment includes the addition of 1.00 Program Coordinator and expenditures of \$499,856 in the Performance and Analytics Department to support development of new applications related to mobility devices to integrate scooter enforcement reporting and data into Get It Done and facilitate mobility data coordination. The additions include associated revenue from the regulation of shared dockless mobility devices.

Pay Equity Study

This adjustment includes the addition of \$250,000 in one-time non-personnel expenditures in the Performance and Analytics Department to perform a citywide pay equity study which will analyze qualitative and quantitative data on compensation. This addition is expected to identify any pay disparities that may exist based on either gender, race, or ethnicity and will include recommendations to remedy inequities.

General Fund Expenditures

Planning

Long-Range Planning Support

This adjustment includes the addition of 1.00 Senior Traffic Engineer, 1.00 Associate Planner, and expenditures of \$237,028 with associated revenue in the Planning Department to support additional work programs such as the Transit Priority Area Non-Residential study, community plan updates and various feasibility studies, and is associated with an increase to the General Plan Maintenance Fee.

Civic Engagement and Community Outreach

This adjustment includes the addition of 1.00 Program Manager and expenditures of \$151,634 with associated revenue to develop and manage a new Civic Engagement and Community Outreach program. This program is intended to proactively engage and educate residents ahead of several long-range planning initiatives and is associated with an increase to the General Plan Maintenance Fee.

Community Planning Group Translation Services

This adjustment includes the addition of \$50,000 in non-personnel expenditures in the Planning Department for translation services for Community Planning Groups.

Police

Police Zero-Based Overtime Budget

This adjustment includes the addition of \$5.5 million in overtime expenditures to the zero-based overtime budget prepared for the Fiscal Year 2019 Adopted Budget. This increase in overtime maintains current service levels and accounts for approved salary increases to POA members, 5.0 percent salary increase to POA members with 20 years of sworn service, and adjustments to extension of shift overtime.

Clean SD Expansion

This adjustment includes the addition of \$3.5 million in overtime personnel expenditures in the Police Department to expand the Clean SD program. For additional information about Clean SD, please refer to the Citywide Budget Overview section of this Volume.

Neighborhood Policing Division - Overtime

This adjustment includes the addition of \$447,050 in one-time personnel overtime in the Police Department to support the newly centralized Neighborhood Policing Division to address community impact strategies and quality of life issues. It should be noted that \$3.9 million is also budgeted in the Seized Assets Fund to support Neighborhood Policing Division overtime.

San Diego Police Plaza Facility

This adjustment includes the addition of \$408,139 in non-personnel expenditures in the Police Department for maintenance of the San Diego Police Plaza Facility. This facility currently houses the Neighborhood Policing Division and will be renovated for several divisions/units.

General Fund Expenditures

Lateral and Recruitment Incentive Programs

This adjustment includes the addition of \$400,000 in one-time non-personnel expenditures in the Police Department to support the Lateral and Recruitment Incentive Programs approved by Council in December 2018 (R-312149). The Lateral Police Officer 2 Incentive Program provides an incentive to join the department to applicants who qualify as a Police Officer 2 and are hired after the start of the program. The Police Officer Recruitment Incentive Program is available to active, sworn police personnel who recruit applicants for classifications of Police Recruit, Police Officer 1, or Police Officer 2.

Provisional Sworn Positions

This adjustment includes the addition of provisional 1.15 Police Officer 2s, 1.73 Police Detectives, and \$316,190 in expenditures in the Police Department. These sworn positions will provide additional support for the following units: Homeless Outreach Team, Sex Crimes, Domestic Violence, Backgrounds, and Collision Investigation Bureau.

Supplemental Civilian Positions – Crime Lab and Information Services Units

This adjustment includes the addition of 3.00 FTE supplemental civilian positions and \$293,674 in expenditures in the Police Department. These civilian positions will provide additional support in the Crime Lab and Information Services Units.

Promotional Examination Process Support

This adjustment includes the addition of \$270,200 in one-time non-personnel expenditures in the Police Department for the bi-annual promotional examination process for Police Officer III, Detective, Sergeant and Lieutenant ranks that is overseen by the Personnel Department.

Police Officer Homebuyer Down-Payment Assistance Pilot

This adjustment includes the addition of \$250,000 in one-time non-personnel expenditures in the Police Department for a Police Officer Homebuyer Down Payment Assistance Pilot program that will provide down-payment assistance in the form of a subordinated loan to qualified SDPD police officers, who are also first-time homebuyers, purchasing a residence within the City limits. This pilot is intended to provide an additional incentive to police officers to join the Department and assist in the retention of police officers.

Dockless Mobility Enforcement

This adjustment includes the addition of \$150,000 in one-time non-personnel expenditures in the Police Department for the creation of a dockless mobility enforcement program. This addition will be used to match a state grant to reduce dockless mobility violations to improve safety for all roadway users, and is expected to be supported by revenue from the regulation of shared dockless mobility devices.

Supplemental Civilian Positions – Communications and Internal Affairs Sections

This adjustment includes the addition of 0.50 Word Processing Operator, 0.50 Police Lead Dispatcher and expenditures of \$70,655 in the Police Department. These positions have been increased from part-time to full-time and will maintain current service levels in the Communications and Internal Affairs sections.

General Fund Expenditures

Office of Homeland Security Division Restructure – Police Captain

This adjustment includes the repurpose of 1.00 Police Lieutenant to 1.00 Police Captain and expenditures of \$29,512 in the Police Department to support the Office of Homeland Security Division organizational change which is intended to position homeland security services within the overarching public safety goals of the City.

Public Utilities

Wastewater Disposal Services

This adjustment includes the addition of \$150,000 in non-personnel expenditures in the Public Utilities Department for wastewater disposal services of portable toilets and holding tanks at nine lakes.

Purchasing and Contracting

Animal Control and Services Program

This adjustment includes the addition of \$2.2 million in one-time non-personnel expenditures in the Purchasing and Contracting Department. This funding is to support the City's contractual agreement with the San Diego Humane Society for start-up costs for animal services, which include animal sheltering, adoptions, medical or veterinary care, and animal control.

Disparity Study

This adjustment includes the addition of \$1.0 million in one-time non-personnel expenditures and \$800,000 in associated revenue in the Purchasing & Contracting Department to perform a citywide disparity study. A disparity study is a report that analyzes qualitative and quantitative data on businesses within a defined market area, within the context of applicable governing laws and regulations and the purchasing program of the agency that commissions the report. This analysis is done with the intent of identifying whether any gaps exist in an agency's contracting with traditionally underrepresented groups and includes recommendations on how to remedy those gaps.

Program Coordinator – Core Procurement

The adjustment includes the addition of 1.00 Program Coordinator, offset by the reduction of 1.00 Principal Procurement Specialist and expenditures of \$26,609 in the Procurement Division of the Purchasing & Contracting Department to better align the position classifications with the operations of the Department.

Real Estate Assets

Relocation to 101 Ash Street

This adjustment includes the addition of \$689,152 in one-time non-personnel expenditures for the relocation of various General Fund departments into the 101 Ash Street building.

Central Plant Maintenance

This adjustment includes the addition of \$180,786 in non-personnel expenditures in the Real Estate Assets Department. This addition is the General Fund's contribution for maintenance of the central power plant which provides power, air conditioning and heating for multiple buildings located in the Civic Center concourse.

General Fund Expenditures

Supervising Property Agent for Real Estate Leasing and Disposition

This adjustment includes the addition of 1.00 Supervising Property Agent and expenditures of \$98,801 with offsetting revenue in the Real Estate Assets Department associated with the demand for creative utilization and increase disposition of City real estate assets.

Property Agent

This adjustment includes the addition of 1.00 Property Agent and \$90,011 in expenditures in the Real Estate Assets Department. This position will support the leasing of property to telecommunications carriers to meet federal mandated requirements.

Stadium Sales Negotiation Contract

This adjustment includes the addition of \$60,450 in one-time non-personnel expenditures associated with the contract for stadium sales negotiations. This addition represents the General Fund portion of this contract, and with a corresponding adjustment in the Water Utility Operating Fund, represents total expenditures of \$97,500 in Fiscal Year 2020 for this contract.

Real Estate Assets – Facilities Services Division

Facilities Services Division Restructure

This adjustment includes the addition of 1.00 Information Systems Analyst 2, the repurpose of 1.00 Deputy Director to 1.00 Assistant Director and 1.00 Clerical Assistant 2 to 1.00 Payroll Specialist 2 and expenditures of \$135,474 to support the transfer of the Facilities Services Division from the Public Works Department to the Real Estate Assets Department. This addition is expected to provide the required administrative, managerial, and technical support for day-to-day operations of the Facilities Services Division and, with the Airports Division, will report to the repurposed Assistant Director.

Smart and Sustainable Communities Branch

Downtown Planning, Permitting and Parking

This adjustment includes the addition of 9.00 FTE positions and expenditures of \$1.6 million with offsetting revenue in the Smart and Sustainable Communities Branch for the absorption of downtown planning and permitting, and parking programs functions from Civic San Diego. This addition to City operations will be supported by the General Plan Maintenance Fund, parking district revenue, and permitting and planning fee revenues.

Sustainability

Climate Resiliency Plan

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures in the Sustainability Department for professional services to support the Climate Resiliency Plan.

Climate Action Plan Reporting and Monitoring

This adjustment includes the addition of \$100,000 in one-time non-personnel expenditures in the Sustainability Department for professional services to support the reporting, monitoring, and expansion of additional metrics for the Climate Action Plan.

General Fund Expenditures

Transportation & Storm Water

Brush Management and Abatement

This adjustment includes the addition of \$1.3 million in non-personnel expenditures, of which \$350,000 is one-time, in the Transportation and Storm Water Department for brush management and abatement in the public right-of-way. This addition is expected to dedicate \$200,000 in funding to high priority cases referred by the Fire Marshall, with the remaining \$1.1 million to be used for 300 locations citywide.

RWQCB Penalty and Supplemental Environmental Projects

This adjustment includes the addition of \$501,411 in one-time non-personnel expenditures and \$491,383 in associated revenue associated with a Regional Water Quality Control Board (RWQCB) penalty and Supplemental Environmental Projects (SEPs). The SEPs scheduled to take place in Fiscal Year 2020 will be partially reimbursed by the Development Services and Public Works Departments.

Enterprise Asset Management and Get It Done Support

This adjustment includes the addition of 1.00 Principal Utility Supervisor, 1.00 Dispatcher, and expenditures of \$361,664 in the Transportation and Storm Water Department to support Enterprise Asset Management (EAM) and Get It Done related requests to schedule mobility related repairs and service work and will be supported by revenue from the regulation of shared dockless mobility devices.

Private Property Graffiti Abatement

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures related to contractual services for private property graffiti abatement services.

Mobility Action Plan

This adjustment includes the addition of \$250,000 in one-time non-personnel expenditures related to contractual services for the development of a citywide Mobility Action Plan. The Mobility Action Plan will serve as guidance for planning, prioritization, implementation and operation of future transportation projects. This addition is expected to support Vision Zero and will be supported by revenue from the regulation of shared dockless mobility devices.

Street Corral Painting and Dedicated Bus Lane Pilot

This adjustment includes the addition of \$250,000 in one-time non-personnel expenditures of which \$150,000 is for street corral painting for scooters and \$100,000 is to pilot a dedicated bus lane on El Cajon Boulevard (Park Boulevard to Fairmont Avenue), and will be supported by revenue from the regulation of shared dockless mobility devices.

Mobility Monitoring

This adjustment includes the addition of \$225,000 in the Transportation and Storm Water Department for mobility monitoring services.

Horticulturist

This adjustment includes the addition of 1.00 Horticulturist and expenditures of \$95,743 in the Transportation and Storm Water Department to oversee ongoing tree maintenance and planning in support of the City's Climate Action Plan goal to plant 2,000 trees.

General Fund Expenditures

Budget Reduction Proposals

In order to balance the General Fund, a total of \$13.8 million of ongoing operating expenditure reductions were included in the Fiscal Year 2020 Adopted Budget.

City Treasurer

Senior Clerk and Cannabis Business Tax Audit Contract

This adjustment includes the reduction of 1.00 Senior Clerk/Typist and \$140,791 in expenditures in the Office of the City Treasurer associated with Cannabis Business Tax contractual audit services. The reduction of non-personnel expenditures will require the department to rotate audits on an annual audit plan while the functions performed by the position have been absorbed by existing staff.

Communications

Reduction of Senior Public Information Officer

This adjustment includes the reduction of 1.00 Senior Public Information Officer and \$96,546 in expenditures in the Public Information section in the Communications Department.

Debt Management

Reduction of Miscellaneous Supplies and Services

This adjustment includes the reduction of \$5,000 in non-personnel expenditures in the Debt Management Department for miscellaneous supplies and services critical to the operations of the Department.

Department of Finance

Reduction in Annual Budget Development Support

This adjustment includes the reduction of 1.00 Finance Analyst 2 and expenditures of \$105,347 in the Department of Finance (DoF). The reduction reflects the department wide support for various annual budget development activities and is not expected to impact current service levels due to anticipated efficiencies and additional staff resources resulting from the newly merged DoF. As part of these efficiencies, DoF will forgo the written and visual presentations of the City Agency Budgets to focus on the technical review and analysis of the components of each respective budget. The corresponding budget narratives and programmatic budgetary detail changes will continue to be communicated through direct reporting by Agency staff.

Department of Information Technology

Reduction of General Fund Personal Computer (PC) Replacement

This adjustment includes the reduction of \$899,200 in non-personnel expenditures in the Department of Information Technology associated with the General Fund PC Replacement Program transitioning to a lease purchase program which extends the cost of PCs over the useful life of the equipment.

General Fund Expenditures

Development Services

Reduction of Code Enforcement Staff

This adjustment includes the reduction of 2.00 Combination Inspector 2s, 1.00 Zoning Investigator 2 and expenditures of \$264,658 in the Development Services Department. These positions perform building inspections for one and two-family residential structures. The reduction of these positions will not impact current service levels as the positions have remained vacant and do not affect high priority services including imminent health and safety hazards, and significant code violations.

Economic Development

Safe Parking Program

This adjustment includes the reduction of \$410,667 in non-personnel expenditures in the Economic Development Department associated with the Safe Parking Program. Beginning in Fiscal Year 2020, the expenditures for this program will be supported by State of California Homeless Emergency Aid Program (HEAP) funding, as authorized by City Council Resolution R-312127.

Reduction of Economic Development Program Support

This adjustment includes the reduction of \$82,833 in non-personnel expenditures in the Economic Development Department associated with a 3 percent reduction in funding for the following programs and agencies: CONNECT2Careers, San Diego Regional Economic Development Corporation, and the San Diego Housing Commission.

Environmental Services

Tipping Fee Reduction

This adjustment includes the reduction of \$900,000 in non-personnel expenditures in the Environmental Services Department associated with the continuation of the \$3 per ton tipping fee discount to City forces for loads disposed at the Miramar Landfill.

Reduction of Asbestos and Lead Program Inspector

This adjustment includes the reduction of 1.00 Asbestos and Lead Program Inspector and expenditures of \$150,092 in expenditures in the Environmental Services Department. This reduction is not expected to impact current service levels.

Miscellaneous Supplies and Services

This adjustment includes the reduction of \$115,519 in non-personnel expenditures in the Environmental Services Department associated with various supplies and contractual services. This reduction is expected to have a minimal impact to current service levels.

Reduction of Assistant Engineer-Mechanical

This adjustment includes the reduction of 0.60 Assistant Engineer-Mechanical and \$92,820 in expenditures in the Environmental Services Department associated with fleet management activities in the Collection Services Division. This reduction is expected to require the Fleet Operations Department to assume additional fleet management activities.

General Fund Expenditures

Reduction of Senior Code Compliance Supervisor

This adjustment includes the reduction of 1.00 Senior Code Compliance Supervisor and expenditures of \$75,447 in the Environmental Services Department associated with solid waste code enforcement activities. This reduction is expected to have a minimal impact to current service levels and existing duties will be transferred to current supervisory staff.

Reduction of Utility Worker 2

This adjustment includes the reduction of 1.00 Utility Worker 2 and expenditures of \$63,424 in expenditures in the Environmental Services Department, which is expected to reduce the number of rover crews available and slow response time for litter removal requests.

Professional Technical Services

This adjustment includes the reduction of \$50,000 in non-personnel expenditures in the Environmental Services Department for repair services at the Environmental Services Operations Station (ESOS). This reduction is not expected to impact current service levels.

Security Services

This adjustment includes the reduction of \$45,000 in non-personnel expenditures in the Environmental Services Department related to security services not anticipated to be needed at the ESOS.

Overtime Expenditures

This adjustment includes the reduction of \$10,034 in overtime personnel expenditures in the Environmental Services Department. This reduction is not expected to impact service levels.

Fire-Rescue

Paramedic School Participants

This adjustment includes the reduction of \$802,700 in personnel expenditures in the Fire-Rescue Department associated with a reduction in the number of participants in Fire-Rescue's paramedic school. This adjustment is expected to lengthen the time required for the Fire-Rescue Department to receive accreditation as a licensed paramedic school and may delay hiring and maintaining licensed paramedics in Emergency Operations.

Reduction of EMS Fire Captain/Paramedic

This adjustment includes the reduction of 1.00 Fire Captain and \$325,341 in expenditures in the Emergency Medical Services Division of the Fire-Rescue Department. This reduction will require current duties to be absorbed by existing staff.

Emergency Medical Services Continuing Education

This adjustment includes the reduction of \$231,959 in overtime personnel expenditures in the Fire-Rescue Department associated with instructor and student expenses for the Emergency Medical Services continuing paramedic education program. There are no anticipated service level impacts as training will be provided through an online training solution.

Human Resources

Program Manager - Employee Assistance Program

This adjustment includes the reduction of 1.00 Employee Assistance Program Manager and \$100,274 in expenditures in the Human Resources Department. This position coordinates the

General Fund Expenditures

Employee Assistance Program and is not expected to impact current service levels.

Infrastructure/Public Works

Reduction of Miscellaneous Professional Services

This adjustment includes the reduction of \$112,949 in non-personnel expenditures in the Infrastructure/Public Works Branch Department related to contractual services associated with Phase 1 of the Enterprise Asset Management (EAM) implementation project that has now concluded.

Internal Operations

Reduction of Miscellaneous Supplies and Services

This adjustment includes the reduction of \$850 in the Internal Operations Branch Department related to miscellaneous supplies and services. This reduction is not expected to impact service levels.

Library

Reduction of Miscellaneous Supplies and Services

This adjustment includes the reduction of \$128,360 in non-personnel expenditures in the Library Department associated with transportation costs, office supplies, and other miscellaneous services. This reduction will delay maintenance and repairs for equipment and materials system-wide. This reduction will also reduce landscaping services and tree trimming services currently provided at Central and Branch libraries.

Neighborhood Services

Corporate Partnership and Development Program

This adjustment includes the reduction of 1.00 Program Manager, 1.00 Associate Management Analyst and \$218,856 in expenditures related to the Corporate Partnership and Development Program. These positions coordinate and support City municipal marketing partnership programs.

Office of Boards and Commissions

Reduction of Miscellaneous Supplies and Services

This adjustment includes the reduction of \$41,127 in non-personnel expenditures in the Office of Boards and Commissions associated with miscellaneous supplies and services for the following programs and commissions: Office of ADA Compliance and Accessibility, Community Review Board on Police Practices, Human Relations Commission, and Commission on Gang Prevention and Intervention.

Office of the Assistant COO

Reduction of Miscellaneous Supplies and Services

This adjustment includes the reduction of \$4,051 in non-personnel expenditures in the Office of the Assistant Chief Operating Officer associated with historical savings for miscellaneous supplies and services. This reduction is not expected to impact service levels.

General Fund Expenditures

Office of the Chief Financial Officer

Professional Contractual Services

This adjustment includes the reduction of \$18,215 in non-personnel expenditures in the Office of the Chief Financial Officer associated with historical savings for professional contractual services. This reduction is not expected to impact service levels.

Office of the Chief Operating Officer

Reduction of Miscellaneous Supplies and Services

This adjustment includes the reduction of \$10,250 in non-personnel expenditures in the Office of the Chief Operating Officer associated with historical savings for miscellaneous supplies and services. This reduction is not expected to impact service levels.

Office of Homeland Security

Reduction of Supervising Management Analyst

This adjustment includes the reduction of 1.00 Supervising Management Analyst and \$116,619 in expenditures with associated revenue of \$41,777 in the Office of Homeland Security Division related to operational efficiencies and streamlining efforts.

Office of the Mayor

Reduction of Personnel Expenditures

This adjustment includes the reduction of \$80,652 in personnel expenditures in the Office of the Mayor related to anticipated salary adjustments to unclassified staff in Fiscal Year 2020.

Reduction of Non-Personnel Expenditures

This adjustment includes the reduction of \$32,000 in non-personnel expenditures in the Office of the Mayor related to office supplies, parking stamps, travel, and print shop services.

Parks and Recreation

Reduction of Aquatic Technician

Reduction of 1.00 Aquatics Technician 1 and total expenditures of \$119,258 in the Developed Regional Parks and Open Space Division of the Parks and Recreation Department. This reduction is expected to reduce response times related to fountain repairs and similar maintenance citywide.

Performance and Analytics

Reduction to Get It Done and Open Data Enhancements

This adjustment includes the reduction of \$117,000 in non-personnel expenditures in the Performance & Analytics Department associated with service enhancements to Get It Done, Open Data, and the Resident Satisfaction Survey.

Planning

Contractual Services - Citywide Planning

This adjustment includes the reduction of \$297,219 in non-personnel expenditures in the Planning Department associated with contractual services for the coordination of citywide planning efforts. This reduction is not expected to impact service levels.

General Fund Expenditures

Police

Reduction of Patrol Staffing Backfill Overtime

This adjustment includes a reduction of \$2.3 million in overtime personnel expenditures in the Police Department for patrol staffing backfill. The reduction in patrol staffing backfill requires patrol commands to continue efforts to assist each other with staffing needs. Patrol supervisors will proactively evaluate minimum staffing levels compared to available patrol officers and temporarily reassign staff to fill shortages, when possible, to minimize the need to backfill officers on overtime.

Reduction of Civilian Positions

This adjustment includes a reduction of 8.75 FTE and \$618,273 in expenditures in the Police Department. The positions include: 2.00 Cal-ID Technicians and 0.75 Word Processing Operator in Records; 1.00 Clerical Assistant 2, 1.00 Police Service Officer 2, and 3.00 Police Investigative Service Officer 2s in the Patrol Operations Unit; and 1.00 Word Processing Operator in Communications. This ongoing reduction in civilian positions will affect the department's staffing goals, but is not expected to impact current service levels since the positions are currently vacant.

Reduction of Special Weapons and Tactics (SWAT) Training on Overtime

This adjustment includes the reduction of \$450,000 in overtime personnel expenditures in the Police Department for SWAT training. The reduction in funding will require officers, who are assigned to provide additional support to the dedicated SWAT unit, to train during regular working hours, which will reduce their availability to perform regularly assigned duties.

Reduction of Miscellaneous Contractual Services

This adjustment includes the reduction of \$221,711 in non-personnel expenditures in the Police Department associated with contractual services, including travel and training, print shop, and other miscellaneous services which will result in a reduction of available resources for departmental operational needs.

Reduction of Miscellaneous Supplies

This adjustment includes the reduction of \$78,510 in non-personnel expenditures in the Police Department associated with ammunition and miscellaneous office supplies. This reduction limits available ammunition for SWAT training and available resources for department operational needs.

Public Utilities

City Reservoirs – Reduced Hours for Public Use

This adjustment includes the reduction of \$78,195 in non-personnel expenditures in the Public Utilities Department associated with the closure of City reservoirs by one additional day a month. The Department will work to implement this reduction in a way that minimizes the impacts to recreational users of City reservoirs and that ensures reservoirs are open during higher use periods.

General Fund Expenditures

Real Estate Assets

Reduction of Property Agent

This adjustment includes the reduction of 1.00 Property Agent and \$103,062 in expenditures in the Real Estate Assets Department. This position examines property to be acquired, sold, appraised or leased; and negotiates the acquisition of rights-of-way and agreements for the purchase, use, sale, or exchange of real property and property rights. The work performed by this position will be absorbed by existing staff and will extend response times related to property acquisitions.

Reduction of Associate Management Analyst

This adjustment includes the reduction of 1.00 Associate Management Analyst and \$83,681 in expenditures in the Real Estate Assets Department associated with the tracking of City-owned land inventory. The work performed by this position will be absorbed by existing staff, which may impact the tracking of City-owned land inventory.

Real Estate Assets – Facilities Services Division

Facilities Maintenance

This adjustment includes the reduction of 10.00 FTE positions and expenditures of \$775,739 in the Real Estate Assets – Facilities Services Division. This reduction is expected to require the division to reallocate existing staff to maintain core facilities and limit the division's ability to perform preventative maintenance, including infrastructure preservation, tenant Improvements, ADA compliance work, and maintenance efforts at SDCCU Stadium.

Maintenance Supplies

This adjustment includes a reduction of \$14,225 in non-personnel expenditures in the Real Estate Assets – Facilities Services Division associated with miscellaneous maintenance supplies for sustainability efforts, preventative maintenance and component replacements.

Smart and Sustainable Communities

Reduction of Miscellaneous Supplies and Services

This adjustment includes a reduction of \$11,140 in non-personnel expenditures in the Smart and Sustainable Communities Branch associated with historical savings for miscellaneous supplies and services. This reduction is not expected to impact service levels.

Transportation and Storm Water

Storm Water Channel Maintenance

This adjustment includes the reduction of \$1.0 million in non-personnel expenditures in the Transportation and Storm Water Department associated with technical and engineering consultant support for storm water channel maintenance. This reduction will result in a decrease in the number of storm water channels maintained from six to four per year.

Storm Water Habitat Mitigation Credits

This adjustment includes the reduction of \$495,000 in non-personnel expenditures in the Transportation and Storm Water Department associated with mandated habitat mitigation and restoration expenditures as channel maintenance is completed. This reduction will reduce funding to purchase habitat mitigation credits when they become available.

General Fund Expenditures

Storm Water Compliance Monitoring

This adjustment includes the reduction of \$310,000 of non-personnel expenditures in the Transportation and Storm Water Department for proactive storm water compliance monitoring studies and investigations.

Street Sweeping

This adjustment includes the reduction of \$150,000 in overtime and non-personnel expenditures in the Transportation and Storm Water Department due to efficiencies in the street sweeping program.

Storm Water Policy Consultant

This adjustment includes the reduction of \$150,000 in non-personnel expenditures in the Transportation and Storm Water Department associated with storm water policy consultant services. The reduction will reduce consultant support to analyze and comment on proposed updates to federal and State proposed regulations and rules.

One-Time Resources and Uses

The Fiscal Year 2020 Adopted Budget includes \$59.4 million in one-time resources as displayed in **Table 5**.

Table 5: Fiscal Year 2020 One-Time Resources

One-Time Resources	Amount
Use of Excess Equity	\$ 40,758,191
TOT Excess Fund Balance	10,900,000
Transfer of Excess Long-Term Disability Reserves	4,833,310
Reimbursement for Disparity Study from Engineering & Capital Projects Fund	800,000
Use Fund Balances from Non-General Funds	641,652
Reimbursement for Supplemental Environmental Projects - RWQCB	491,383
Redevelopment Property Trust Fund (RPTTF) Distributions	328,440
Facility Franchise Agreement Revenue	290,000
Reimbursement for Debt Management services from Public Utilities Department	137,981
Office of Homeland Security Department revenue for zero based positions	111,699
Reimbursement for Fire-Rescue Citygate Consulting Services	80,751
Reimbursement for Mission Bay Summer Trash Collection from TOT Revenue	70,000
Otay Mesa Enhanced Infrastructure Financing District (EIFD) Reimbursements	1,500
One-Time Resources Total	\$ 59,444,907

This compares to approximately \$60.1 million in one-time uses as displayed in **Table 6**. The information shown in the following table reflects that there are \$676,928 more in one-time uses than one-time resources being utilized. In keeping with the City's Budget Policy and best practices in governmental budgeting; ongoing expenditures are supported by ongoing revenues.

Table 6: Fiscal Year 2020 One-Time Uses

One-Time Uses	Amount
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$ 24,073,271
Contribution to General Fund Reserve - FY2019 Reserve Target of 15.25%	8,600,000
Clean SD Expansion	6,450,018
Transfer to the Capital Budget (<i>see Significant Budget Adjustments section</i>)	5,550,000

General Fund Expenditures

One-Time Uses	Amount
Transfer to Replenish the Pension Payment Stabilization Reserve	4,334,238
Commission for Arts & Culture Funding	3,949,600
Contribution to General Fund Reserve - FY2020 Reserve Target of 15.50%	3,300,000
Animal Control and Services Program	2,174,519
Community Projects, Programs, and Services (CPPS) Funds	1,491,803
Consultant for Energy Franchise Agreement Negotiations	1,000,000
Disparity Study	1,000,000
Fire Rescue Staffing Model and Relief Pool - Supplies for Two (2) Fire Academies	862,648
Companion Unit Fee Waiver Program	800,000
Various Information Technology Expenditures	787,802
New Parks and Recreation Facilities	761,350
Relocation to 101 Ash Street Building	689,152
RWQCB Penalty and Supplemental Environmental Projects	501,411
Neighborhood Policing Overtime	447,050
Citywide Election Costs	429,664
Lateral and Recruitment Incentive Programs	400,000
Library Programming and Technology Upgrades	400,000
Brush Management and Abatement	350,000
Mobility: Enterprise Asset Management and Get it Done Support	350,000
Climate Action Resiliency Plan	300,000
Fire-Rescue Wellness Program	300,000
Private Property Graffiti Abatement	300,000
Police Promotional Examinations	270,200
Mobility: Mobility Action Plan	250,000
Pay Equity Study	250,000
Police Officer Homebuyer Down Payment Assistance Pilot	250,000
Mobility: Street Corral Painting and Dedicated Bus Lane Pilot	250,000
Mobility: Mobility Monitoring	225,000
Fire-Rescue Helicopter Pilot Training	185,400
Emergency Command and Data Center (ECDC) Expansion	160,000
Mobility: Dockless Mobility Enforcement	150,000
Diversity Training	150,000
Citygate Consulting Services for ECDC	138,000
Advanced Lifeguard Academy	113,350
Consulting Support for Climate Action Plan (CAP)	100,000
Tree Trimming	100,000
Mobility: Vision Zero Education	100,000
Mission Beach Trash Collection	70,000
Real Estate Consultant for Sale of San Diego County Credit Union (SDCCU) Stadium	60,450
Supplies for Police Supplemental Civilian Positions	6,060
Supplies for Homeless Coordination Positions in Neighborhood Services	3,600
Supplies for Fire-Rescue Fire Company Inspection Program (FCIP)	2,160
Use of Excess Workers' Compensation Reserves for Expenditure Rate Relief	(1,190,000)
Use of Excess Long-Term Disability (LTD) Reserves for Expenditure Rate Relief	(2,029,713)
Use of Capital Outlay Fund for Deferred Capital Bond Debt Service	(2,500,000)

General Fund Expenditures

One-Time Uses	Amount
Use of Excess Public Liability Reserves for Expenditure Rate Relief	(2,600,000)
Use of Infrastructure Funds for Right of Way Maintenance	(3,995,198)
One-Time Uses Total	\$ 60,121,835



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Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place which guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

(Charter Section 69)

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

Planning – Five-Year Financial Outlook

(Council Policy 000-02)

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2018 and presents a comprehensive examination of the City's fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Since its inception, the Outlook has guided the City in developing the adopted budgets and has served as the basis for the City's long-term fiscal decision-making. The Outlook continues to communicate the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

Interim Financial Reporting

(Charter Sections 39 and 89, Council Policy 000-02)

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

The Department of Finance provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the Adopted Budget, the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenditures may be included.

Fiscal Policies

Mid-Year Budget Adjustments

(Municipal Code section 22.0229)

During any fiscal year after the City has five or six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor on the General Fund and is an important planning tool for the City.

Budget Policy

(Council Policy 000-02)

The City adopted a Budgetary Policy in March of 1962 to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Budget Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). The Budget Policy was last amended on November 20, 2017.

Balanced Budget

(Charter Section 69)

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, Capital Project Funds, and Internal Service Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Enterprise Funds and Internal Service Funds shall be prepared on the full accrual basis of accounting for all operating revenues and most operating expenses (revenues are recognized when they are earned, and expenses are recognized when the liability is incurred). Certain expenses for long-term liabilities, such as net-pension liability, are budgeted on the modified accrual basis of accounting.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in

fair value of investments.

Community Projects, Programs, and Services

(Council Policy 100-06)

The City Council adopted a policy on July 7, 2011, which was amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Councilmember during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council office is included each year in the Mayor's Adopted Budget. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances and prior year results for the General Fund and reserves.

Capital Improvements Program (CIP) Prioritization

(Council Policy 800-14)

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007 and last amended by City Council on November 13, 2013. This Policy establishes an objective process for evaluating CIP projects with respect to the overall needs of the City through the ranking of CIP projects. The ranking of projects is used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

CIP Transparency

(Council Policy 000-31)

The Capital Improvements Program Transparency Policy was adopted by City Council on April 5, 2012. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's website. This Policy was developed as part of the CIP streamlining process.

Proceeds of Sale of City-Owned Real Property

(Charter Section 77)

Proceeds of Sale of City-Owned Real Property, Charter Section 77, was amended by voters in June 2016, establishing that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any,

Fiscal Policies

associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

Debt Management

(City Debt Policy)

The City adopted a Debt Policy in November 2007, which was last amended by the City Council in May 2019. The Policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; debt ratios guidelines; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance compliance and administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems, and Conduit Financing Bonds.

Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also included in the Debt Policy is the San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program (Appendix B to the Debt Policy).

Infrastructure Fund

(Charter Section 77.1)

The Infrastructure Fund section of the Charter, Section 77.1, was approved by voters in June 2016, requiring¹ the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculations to fund the Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022;
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2043; and
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2043.

¹ Per Charter section 77.1(g), the Mayor may request to suspend this requirement for one fiscal year, provided that the City Council approves the one-year suspension by a vote of two-thirds.

Fiscal Policies

Investment

(City Treasurer's Investment Policy)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The Investment Policy was last adopted on January 1, 2019.

Reserves Policy

(Council Policy 100-20)

The City adopted a Reserve Policy in October 2002, which was last amended by City Council on June 22, 2018. The Policy defines the City's reserves and sets policy targets for reserves across City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for strong fiscal management for future City decisions.

General Fund Reserves

The City's Reserve Policy (Council Policy 100-20) includes a funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2025. The Mayor and/or City Council may reevaluate the funding schedule for achieving the General Fund Reserve goal in budget surplus years to accelerate reserve contributions to achieve the reserve goal in a shorter time period. Total General Fund Reserves consist of the total of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent, and the Stability Reserve shall be set at a target level of 8.7 percent, by June 30, 2025.

Total General Fund Reserves will be based on, and reconciled to, fund balance for the General Fund. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/ or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and property. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the Policy level.

Fiscal Policies

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Council Policy 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

Pension Payment Stabilization Reserve

(Council Policy 100-20)

A Pension Reserve will be maintained to mitigate service delivery risk due to increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. The purpose of the Pension Reserve is to provide a source of funding for the ADC when these conditions occur and the ADC has increased year over year.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. The budgeting of an amount from the Pension Reserve as described by this policy may occur when the City is faced with an increase in the ADC payment, and as warranted based on the current fiscal conditions of the City. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Pension Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level.

Fiscal Policies

Workers' Compensation Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 12 percent of the value of the outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level.

Public Liability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding public liability claims for purposes of calculating the reserve level.

Long-Term Disability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 100 percent of the value of outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self-insurance.

User Fees

(Council Policy 100-05)

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study of the General Fund user fees during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2021 with implementation taking place with the commencement of Fiscal Year 2022.

Fiscal Policies

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.



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MAYOR KEVIN L. FAULCONER



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Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

City Strategic Plan

The City Strategic Plan is the foundation of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees perform work and conduct themselves. The goals are broad areas of focus for the City supported by each mayoral department. Objectives are more specific, mid-term achievements that will help the City achieve its goals. Key performance indicators demonstrate the targets and results associated with the City's performance.

The current City Strategic Plan focuses on Fiscal Years 2017 - 2021. With a five-year lifecycle, it is designed to be evaluated annually and updated as necessary. It provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop more detailed tactical plans.

Tactical Plans

Along with the City Strategic Plan and newly-developed branch tactical plans came the citywide effort to update department tactical plans for all mayoral departments which occurred between July 2015 and January 2016. The citywide department tactical plan updates resulted in new and modified key performance indicators for Fiscal Year 2017 and continue to be used for Fiscal Year 2020. Please refer to Volume II for more details.

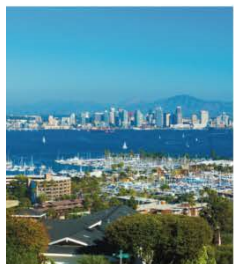
The City of San Diego launched the PerformSD dashboard (<http://performance.sandiego.gov/>) to visualize performance measures (i.e. KPIs) and organized them to align with the City Strategic Plan. The KPIs are both City-wide and also department-level KPIs categorized into the City's Strategic Plan goals and objectives.

City Strategic Plan



MISSION

To effectively serve and support our communities



VISION

A world-class city for all



VALUES

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



GOALS

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous city with opportunity in every community*

Key Performance Indicators

To measure the City's progress in meeting goals and objectives, the City uses performance indicators to show results against expectations. These indicators help stakeholders and decision-makers understand how well the City is delivering its services.

The City Strategic Plan contains the following citywide performance indicators:

Goal #1 Provide high quality public service

Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services

- Completion of biennial training on professional customer service by all employees
- Average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

Objective: 1.2 Improve external and internal coordination and communication

- Percentage of customers satisfied with process of reporting problems (e.g. potholes) to the City
- Number of visits to the City's public website, sandiego.gov
- Number of visits to the City's internal website, citynet.sandiego.gov

Objective: 1.3 Consistently collect meaningful customer feedback

- Percentage of public-facing City departments that routinely collect feedback

Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service

- Percentage of City employees that "Agree" and "Strongly Agree" that they have access to the necessary tools, equipment, and materials per the Citywide employee satisfaction survey

Goal #2 Work in partnership with all of our communities to achieve safe and livable neighborhoods

Objective: 2.1 Protect lives, property, and the environment through timely and effective response in all communities

- Improve police, fire, and emergency medical response times
- Decrease the fire cost/loss index
- Percentage of fire & life safety annual inspections completed

Objective: 2.2 Reduce and prevent crime

- Reduce the total number and per capita rate of Part 1 crimes
- Increase Part I crime clearance rates

Objective: 2.3 Invest in quality infrastructure

- Miles of streets repaired as a percentage of the Mayor's 1,000-mile by 2020 goal
- Miles of streets repaired by fiscal year

Performance Management

- Increase streets overall condition index
- Improve timeliness of project delivery

Objective: 2.4 Foster services that improve quality of life

- City library program attendance
- Recreation center program enrollment

Objective: 2.5 Cultivate civic engagement and participation

- Develop civic applications and tools to connect government with those we serve
- Increase community policing efforts

Objective: 2.6 Decrease unsheltered homelessness

- Rate of unsheltered homeless individuals

Goal #3 Create and sustain a resilient and economically prosperous City with opportunity in every community

Objective: 3.1 Create dynamic neighborhoods that incorporate mobility, connectivity, and sustainability

- Expand the number of bike-friendly miles
- Increase opportunities for alternative modes of transportation
- Increase accessibility of streets, sidewalks, and buildings for people with disabilities

Objective: 3.2 Increase water independence

- Implement the Pure Water program on schedule
- Reduce percentage of water demand met with imported water

Objective: 3.3 Diversify and grow the local economy

- Increase the number of businesses and associated jobs in the traded sectors
- Increase outreach efforts to diverse business sectors

Objective: 3.4 Prepare and respond to climate change

- Implement the City's Climate Action Plan
- Implement Zero Waste Plan

Objective: 3.5 Enhance San Diego's global standing

- Number of governments and organizations with which the City has a partnership
- Number of San Diego businesses that are exporting
- Value of San Diego exported products

Objective: 3.6 Maintain strong reserves across City operations

- Percentage meeting targets

Objective: 3.7 Increase net supply of affordable housing

- Implement HousingSD initiatives



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Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on short term and long-term financing instruments can facilitate better allocation of resources and increased financial flexibility and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's Outstanding Long-Term Debt Obligations¹ *Outstanding Principal as of June 30, 2019*

- General Fund backed Lease-Revenue Bonds: \$523.7 million
- Public Utilities - Wastewater (Sewer) System Bonds and Loans: \$824.4 million
- Public Utilities - Water System Bonds and Loans: \$928.8 million

Table 1: Credit Ratings as of June 2019

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
General Fund Bond Obligations			
Implied General Obligation/Issuer Credit Rating	AA	Aa2	AA
Outlook	Stable	Stable	Positive
Lease Revenue Bonds	AA-	Not Rated	AA-
Outlook	Stable	--	Positive
Public Utilities Bond Obligations			
Wastewater System Bonds (Senior Bonds)	AA	Aa2	AA+
Outlook	Stable	Stable	Stable
Water System Bonds (Subordinate Bonds)	AA-	Aa3	Not Rated
Outlook	Stable	Stable	--

Long Term Bond Obligations

Lease Revenue Bonds are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which usage and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts. See the City's Fiscal Year 2018 Comprehensive Annual Financial Report for a complete list of outstanding liabilities of the City and its related agencies.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

Other Short and Long-Term Debt Instruments

Federal and State Infrastructure Loans are an important funding source for capital projects in addition to the bond proceeds. State Revolving Funds (SRFs) and the Water Infrastructure Finance and Innovation Act (WIFIA) program make low cost loans available to local agencies to fund certain public infrastructure projects. The City has utilized low cost SRF funding for various water and wastewater projects. In November 2018, the City secured the WIFIA Loan in an amount totaling \$614.0 million for the Water Utility portion of Phase I of the Pure Water Program. The repayment terms of the loans range from 20 to 40 years depending on the loan criteria and useful life of the projects receiving funding.

Commercial Paper Notes provide an as needed borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on a short-term basis as capital project spending occurs. Note maturity ranges between one and six months and up to 270 days, and the notes hold short-term rates of interest. Commercial Paper obligations are ultimately refinanced with long term debt.

- Water Commercial Paper Note Program (not-to-exceed \$250.0 million at any time) – In 2017, the City established a Water Revenue Commercial Paper Notes Program, which is utilized to finance Water Utility capital projects. The program costs and issuance expenses are paid by the Water Utility Fund.
- General Fund Commercial Paper Note Program (not-to-exceed \$88.5 million at any time) – In 2018, the City established a General Fund Lease Revenue Commercial Paper Note Program. This program is utilized to finance General Fund capital projects and program costs, and interest expenses are paid by the General Fund.

Capital Leases are utilized by the City to finance various equipment and projects via lease-to-own or lease purchase agreements. The City's Equipment and Vehicle Financing Program (EVFP) provides a mechanism for the lease purchase of essential equipment/vehicles in addition to pay-as-you-go funding. The repayment terms of the lease purchases or capital leases are typically five to ten years and based on the useful life expectancy of the equipment/vehicles. These purchases include a variety of essential assets and span various lease terms. Examples include fire trucks, refuse packers, service trucks, Information Technology (IT) projects and equipment, and public safety helicopters. In addition, the City from time to time will enter into capital leases via equipment vendors to finance eligible projects, and lease-to-own agreements to acquire buildings for City operations.

Table 2: Summary of Debt Obligations summarizes the City's outstanding debt obligations as of June 30, 2019, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2020.

Table 2: Summary of Debt Obligations

		Principal Outstanding 6/30/2019	Projected FY 2020 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Bonds, Capital Leases, and Commercial Paper Note Obligations					
Lease Revenue Bonds					
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project) ¹	\$ 6,707,716	\$ 1,304,769	FY 2026	Street Light Energy and Maintenance Cost Savings
2012A	Convention Center Expansion Refunding Bonds	\$ 90,430,000	\$ 12,560,300	FY 2028	Transient Occupancy Tax
2012A	Deferred CIP Lease Revenue Bonds	\$ 63,520,000	\$ 4,590,725	FY 2042	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 13,995,000	\$ 1,386,769	FY 2032	Safety Sales Tax
2013A	Lease Revenue Bonds • General Fund CIP Bonds • 2003 Old Town Light Rail Extension Refunding	\$ 30,795,000 \$ 3,855,000	\$ 2,154,581 \$ 1,065,375	FY 2043 FY 2023	General Fund Transient Occupancy Tax
2013B	Lease Revenue Bonds • 2003 Balboa Park/Mission Bay Park Refunding	\$ 3,260,000	\$ 738,250	FY 2024	Transient Occupancy Tax
2015A & B	General Fund CIP Bonds	\$ 100,385,000	\$ 6,901,000	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$ 88,845,000	\$ 9,292,250	FY 2032	Transient Occupancy Tax
2018A	Series 2010A Refunding Bonds • General Fund CIP Bonds • 1996A Stadium Bonds • 1996B Balboa Park/Mission Bay Park Refunding COPs	\$ 91,610,000 \$ 28,285,000 \$ 1,980,000	\$ 6,429,532 \$ 4,045,907 \$ 692,501	FY 2039 FY 2027 FY 2022	General Fund Stadium Fund Transient Occupancy Tax
Total Lease Revenue Bonds		\$ 523,667,716	\$ 51,161,959		
General Fund Supported Capital Leases²					
	Equipment and Vehicle Financing Program	\$ 87,836,650	\$ 20,564,168	FY 2029	Fleet Replacement Fund and General Fund
	101 Ash Street Capital Lease	\$ 71,764,520	\$ 6,416,724	FY 2037	General Fund
	Civic Center Plaza Capital Lease	\$ 41,608,908	\$ 3,583,799	FY 2035	General Fund
	Other Capital Leases ³	\$ 17,936,060	\$ 1,896,715	FY 2033	General Fund
Total General Fund Supported Capital Leases		\$ 219,146,138	\$ 32,461,406		
General Fund Commercial Paper Notes⁴					

¹ Full lease payment. Does not include estimated \$232,980 in federal subsidy to off-set the lease payment.

² In addition to the General Fund backed Capital Leases, the City has approximately \$4.6 million in outstanding Capital Leases backed by various Enterprise Funds (Water, Wastewater, and Development Services) as of June 30, 2019.

³ Other Capital Leases include General Electric Street Lights and SAP Hana/Open Text Licenses.

⁴ The FY 2020 interest costs and program fees are an estimate based on the projected note issuance activity through June 30, 2020.

		Principal Outstanding 6/30/2019	Projected FY 2020 Debt/Lease Payment	Final Maturity	Primary Funding Source
	General Fund Commercial Paper Notes Program (\$88.5 million)	\$ 15,889,000	\$ 900,000		General Fund
Total General Fund Commercial Paper Notes		\$ 15,889,000	\$ 900,000		
Public Utilities - Sewer and Water Revenue Bonds, Commercial Paper Notes, and Loan Obligations					
Sewer Revenue Bonds and Federal and State Loans					
2015	Sewer Revenue Refunding Bonds	\$ 308,435,000	\$ 14,658,900	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$ 396,605,000	\$ 80,405,400	FY 2039	Net Wastewater System Revenues
	Sewer State Revolving Fund Loans	\$ 119,333,472	\$ 11,568,030	FY 2052	Net Wastewater System Revenues
Total Sewer Revenue Bonds and Loans		\$ 824,373,472	\$ 106,632,330		
Water Revenue Bonds and Federal and State Loans					
2012A	Subordinated Water Revenue Bonds	\$ 119,360,000	\$ 11,828,900	FY 2033	Net Water System Revenues
2016A	Subordinated Water Revenue Bonds	\$ 39,115,000	\$ 2,610,875	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$ 448,290,000	\$ 46,306,785	FY 2040	Net Water System Revenues
2018A	Subordinated Water Revenue Bonds	\$ 243,180,000	\$ 16,023,175	FY 2048	Net Water System Revenues
	Water State Revolving Fund Loans	\$ 78,812,859	\$ 5,571,374	FY 2050	Net Water System Revenues
	WIFIA Loan (\$614 million) ⁵	\$ --	\$ --		Net Water System Revenues
Total Water Revenue Bonds and Federal and State Loans		\$ 928,757,859	\$ 82,341,109		
Water Revenue Commercial Paper Notes					
	Subordinated Commercial Paper Notes Program (not to exceed \$250 million at any time) ⁶	\$ 53,597,000	\$ 3,490,000		Net Water System Revenues
Total Water Revenue Commercial Paper Notes		\$ 53,597,000	\$ 3,490,000		

⁵ The City has not yet requested disbursements and there is no principal outstanding under the WIFIA Loan.

⁶ The FY 2020 interest costs and program fees are an estimate based on the projected note issuance activity through 2020.



Adopted Budget
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Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's total combined budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

This schedule summarizes General Fund FTE positions by department.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2020 Financial Summary and Schedules* may not add exactly due to rounding.



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Financial Summary and Schedules

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Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
City Attorney	\$ 3,550,369	\$ 4,215,963	\$ 3,911,796
City Auditor	1,235	-	-
City Clerk	223,243	157,582	155,582
City Comptroller	2,203,406	-	-
City Council	9,375	20,000	-
City Treasurer	23,329,234	26,915,957	33,311,506
Communications	482,754	417,384	417,384
Debt Management	974,587	1,041,456	874,000
Department of Finance	-	2,004,808	2,100,000
Department of Information Technology	239	-	-
Development Services	514,566	600,369	3,000,369
Economic Development	5,696,727	5,590,753	6,186,684
Environmental Services	1,233,318	1,329,345	1,619,345
Ethics Commission	29,790	-	-
Financial Management	357	-	-
Fire-Rescue	46,856,539	42,915,524	54,845,241
Government Affairs	-	147,260	319,094
Human Resources	143,673	320,081	614,280
Infrastructure/Public Works	46,490	-	292,221
Internal Operations	-	-	15,632
Library	3,474,704	2,384,919	2,742,773
Major Revenues	1,129,321,901	1,136,344,257	1,205,380,186
Neighborhood Services	-	391,021	178,995
Office of Homeland Security	1,300,058	1,035,245	1,249,911
Office of the Assistant COO	460,129	-	-
Office of the Mayor	175,383	180,000	180,000
Parks and Recreation	43,590,406	44,348,891	45,672,621
Performance & Analytics	561,620	-	-
Personnel	6,566	6,200	6,200
Planning	1,249,634	1,323,287	1,602,166
Police	46,144,713	47,718,041	46,322,260
Public Utilities	1,261,970	1,605,146	1,345,146
Public Works - Contracts	1,388,510	-	-
Purchasing & Contracting	1,354,361	1,093,716	1,893,716
Real Estate Assets	53,570,573	51,289,438	53,603,163
Real Estate Assets - Facilities Services	3,073,402	6,574,799	7,304,653
Smart & Sustainable Communities	112	-	1,846,784
Transportation & Storm Water	55,272,347	56,569,418	72,234,790
Total General Fund Revenues	\$ 1,427,502,290	\$ 1,436,540,860	\$ 1,549,226,498

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
City Attorney	\$ 53,829,026	\$ 58,674,764	\$ 60,303,573
City Auditor	3,863,538	4,095,240	4,016,417
City Clerk	5,467,928	5,875,171	5,991,511
City Comptroller	12,029,233	-	-
City Council	12,667,643	15,066,832	15,958,800
City Treasurer	15,583,066	17,552,082	18,294,845
Citywide Program Expenditures	122,161,188	125,700,764	153,233,189
Communications	3,955,833	4,691,777	4,964,179
Debt Management	2,907,225	3,103,919	2,932,336
Department of Finance	-	16,562,858	19,743,271
Department of Information Technology	232,253	1,139,200	267,172
Development Services	7,168,156	8,126,998	8,046,497
Economic Development	13,368,834	13,252,755	13,710,133
Environmental Services	40,570,930	44,619,080	48,133,005
Ethics Commission	1,127,053	1,283,510	1,298,098
Facilities Services	19,135,718	26,211,805	24,531,875
Financial Management	3,994,497	-	-
Fire-Rescue	271,400,851	269,732,985	284,905,725
Government Affairs	-	797,505	1,253,756
Human Resources	5,301,408	4,996,915	5,853,406
Infrastructure/Public Works	896,633	653,514	561,299
Internal Operations	481,771	473,465	481,022
Library	52,862,378	55,855,152	56,408,923
Neighborhood Services	-	947,000	1,925,024
Office of Boards & Commissions	-	1,370,892	801,684
Office of Homeland Security	2,784,914	2,818,319	3,080,300
Office of the Assistant COO	1,645,819	640,620	1,065,364
Office of the Chief Financial Officer	596,909	607,165	606,371
Office of the Chief Operating Officer	1,616,198	1,248,226	1,260,557
Office of the IBA	1,993,191	2,129,649	2,189,081
Office of the Mayor	4,360,370	3,755,067	4,100,118
Parks and Recreation	114,450,283	116,390,544	122,248,277
Performance & Analytics	3,178,629	3,872,363	4,661,541
Personnel	8,903,844	9,075,697	9,716,560
Planning	9,332,454	9,907,301	9,976,245
Police	476,559,990	473,822,363	539,262,929
Public Utilities	2,648,514	2,606,490	2,712,536
Public Works - Contracts	2,029,993	-	-
Purchasing & Contracting	5,824,280	17,096,098	20,150,112
Real Estate Assets	8,873,392	7,962,132	6,342,319
Smart & Sustainable Communities	1,003,284	371,319	1,978,255
Sustainability	-	-	1,054,467
Transportation & Storm Water	123,409,033	126,139,627	125,963,917
Total General Fund Expenditures	\$ 1,418,216,257	\$ 1,459,227,163	\$ 1,589,984,689

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
General Fund			
General Fund	\$ 1,427,502,290	\$ 1,436,540,860	\$ 1,549,226,498
Total General Fund	\$ 1,427,502,290	\$ 1,436,540,860	\$ 1,549,226,498
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,269,092	\$ 1,000,000	\$ 1,000,000
Concourse and Parking Garages Operating Fund	3,905,669	3,993,726	4,244,226
Convention Center Expansion Administration Fund	13,073,522	13,003,993	12,498,305
Engineering & Capital Projects Fund	78,424,473	102,237,944	115,836,658
Environmental Growth 1/3 Fund	5,407,940	5,310,441	5,688,126
Environmental Growth 2/3 Fund	10,721,289	10,627,882	11,383,252
Facilities Financing Fund	2,710,025	3,071,961	3,100,248
Fire and Lifeguard Facilities Fund	1,387,650	1,383,570	1,383,570
Fire/Emergency Medical Services Transport Program Fund	12,157,737	12,359,004	12,344,106
Gas Tax Fund	33,810,333	32,854,099	37,356,140
General Plan Maintenance Fund	2,483,423	2,650,000	3,961,000
GIS Fund	2,345,896	2,581,074	3,767,988
Information Technology Fund	11,437,822	13,188,511	60,326,593
Infrastructure Fund	17,826,547	17,090,909	24,073,271
Junior Lifeguard Program Fund	561,769	615,150	615,150
Local Enforcement Agency Fund	750,540	786,417	786,417
Long Range Property Management Fund	1,385,755	805,650	1,034,365
Los Penasquitos Canyon Preserve Fund	194,614	266,776	186,000
Low & Moderate Income Housing Asset Fund	6,600,019	3,558,119	4,396,270
Maintenance Assessment District (MAD) Funds	24,370,411	24,351,085	25,803,632
Major Events Revolving Fund	32,986	-	-
Mission Bay/Balboa Park Improvement Fund	2,029,225	1,883,684	1,855,453
New Convention Facility Fund	3,436,000	2,133,025	2,126,840
OneSD Support Fund	26,323,111	27,824,407	25,124,081
Parking Meter Operations Fund	11,455,594	11,017,852	11,297,852
PETCO Park Fund	16,718,487	17,017,688	16,232,066
Prop 42 Replacement - Transportation Relief Fund	164,712	-	-
Public Art Fund	1,999,176	578,410	555,771
Public Safety Services & Debt Service Fund	9,461,261	9,738,827	10,104,026
Road Maintenance and Rehabilitation Fund	8,258,405	23,353,385	23,500,757
Seized Assets - California Fund	150,945	11,881	11,881
Seized Assets - Federal DOJ Fund	264,850	1,069,307	1,069,307

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Seized Assets - Federal Treasury Fund	45,232	118,812	118,812
Stadium Operations Fund	13,807,105	10,619,263	7,050,373
State COPS	3,047,013	2,140,000	2,140,000
Storm Drain Fund	5,809,224	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,389,465	2,023,757	1,934,326
Transient Occupancy Tax Fund	114,240,060	120,723,415	127,448,322
Trolley Extension Reserve Fund	1,054,725	1,064,000	925,799
Underground Surcharge Fund	67,144,379	66,374,970	65,195,970
Wireless Communications Technology Fund	8,997,461	10,115,149	9,129,456
Zoological Exhibits Maintenance Fund	13,253,735	13,768,168	14,814,168
Total Special Revenue Funds	\$ 539,907,677	\$ 579,012,311	\$ 656,120,577

Capital Project Funds

Capital Outlay Fund	\$ 10,593,980	\$ -	\$ -
Mission Bay Park Improvement Fund	8,654,483	6,591,611	7,645,298
San Diego Regional Parks Improvement Fund	4,604,146	3,549,329	4,116,699
TransNet ARRA Exchange Fund	496,112	-	-
TransNet Extension Administration & Debt Fund	289,190	333,880	352,680
TransNet Extension Congestion Relief Fund	21,293,624	23,137,884	24,440,724
TransNet Extension Maintenance Fund	9,685,191	9,916,236	10,474,596
Total Capital Project Funds	\$ 55,616,726	\$ 43,528,940	\$ 47,029,997

Enterprise Funds

Airports Fund	\$ 5,311,725	\$ 4,934,289	\$ 4,881,882
Development Services Fund	65,940,859	64,479,323	78,351,692
Golf Course Fund	23,933,357	20,475,022	20,470,347
Metropolitan Sewer Utility Fund	99,849,321	150,467,126	312,796,522
Municipal Sewer Revenue Fund	288,273,881	282,403,641	280,616,100
Recycling Fund	29,696,993	22,343,726	23,631,760
Refuse Disposal Fund	36,405,024	31,916,974	33,044,373
Sewer Utility - AB 1600 Fund	20,061,546	16,310,000	17,500,000
Water Utility - AB 1600 Fund	17,636,309	12,150,000	14,400,000
Water Utility Operating Fund	722,266,351	696,542,928	995,843,291
Total Enterprise Funds	\$ 1,309,375,367	\$ 1,302,023,029	\$ 1,781,535,967

Internal Service Funds

Central Stores Fund	\$ 9,066,442	\$ 7,533,914	\$ 7,633,347
Energy Conservation Program Fund	3,304,291	4,442,544	4,180,739
Fleet Operations Operating Fund	50,786,822	46,992,311	58,919,709

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Fleet Replacement	45,563,353	38,422,045	71,860,666
Publishing Services Fund	3,788,525	2,498,676	2,498,676
Risk Management Administration Fund	10,359,387	11,130,932	13,200,293
Total Internal Service Funds	\$ 122,868,821	\$ 111,020,422	\$ 158,293,430
Total Combined Budget Revenues	\$ 3,455,270,881	\$ 3,472,125,562	\$ 4,192,206,469

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
General Fund			
General Fund	\$ 1,418,216,257	\$ 1,459,227,163	\$ 1,589,984,689
Total General Fund	\$ 1,418,216,257	\$ 1,459,227,163	\$ 1,589,984,689
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,085,980	\$ 1,300,000	\$ 1,333,324
Concourse and Parking Garages Operating Fund	5,133,525	3,802,506	4,321,921
Convention Center Expansion Administration Fund	13,308,697	13,401,050	13,879,301
Engineering & Capital Projects Fund	86,862,909	102,237,944	115,708,740
Environmental Growth 1/3 Fund	5,616,442	4,854,402	5,254,180
Environmental Growth 2/3 Fund	10,925,743	10,203,909	10,903,909
Facilities Financing Fund	2,715,625	3,071,961	3,099,854
Fire and Lifeguard Facilities Fund	1,388,704	1,389,181	1,391,981
Fire/Emergency Medical Services Transport Program Fund	12,048,467	12,580,310	12,170,687
Gas Tax Fund	26,408,656	32,854,099	36,177,762
General Plan Maintenance Fund	2,078,681	2,650,000	4,365,000
GIS Fund	2,314,980	2,643,379	3,793,850
Information Technology Fund	11,413,225	12,954,174	61,891,341
Infrastructure Fund	4,952,795	-	16,472,649
Junior Lifeguard Program Fund	604,241	615,038	618,842
Local Enforcement Agency Fund	1,006,919	1,150,243	1,009,689
Long Range Property Management Fund	772,428	1,088,810	1,398,096
Los Penasquitos Canyon Preserve Fund	261,368	266,597	236,757
Low & Moderate Income Housing Asset Fund	9,006,204	49,801,656	42,048,360
Maintenance Assessment District (MAD) Funds	24,574,353	41,779,016	42,459,311
Mission Bay/Balboa Park Improvement Fund	2,113,972	1,878,475	1,885,751
New Convention Facility Fund	3,436,000	2,133,025	2,133,025
OneSD Support Fund	25,015,222	28,225,091	27,129,825
Parking Meter Operations Fund	11,386,298	10,597,640	10,857,870
PETCO Park Fund	16,397,474	17,261,837	17,337,201
Prop 42 Replacement - Transportation Relief Fund	3,299,573	-	-
Public Art Fund	254,976	578,410	555,771
Public Safety Services & Debt Service Fund	9,463,236	9,738,827	10,104,026
Road Maintenance and Rehabilitation Fund	4,984,849	13,842,506	20,522,849
Seized Assets - California Fund	18,931	11,919	11,919
Seized Assets - Federal DOJ Fund	948,313	1,620,758	5,529,910
Seized Assets - Federal Treasury Fund	-	119,187	119,187
Stadium Operations Fund	23,269,666	15,056,106	14,350,466

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
State COPS	2,288,055	2,140,000	2,140,000
Storm Drain Fund	5,693,506	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,389,465	2,023,757	1,934,326
Transient Occupancy Tax Fund	116,064,090	123,259,020	128,752,350
Trolley Extension Reserve Fund	1,060,405	1,067,000	1,068,375
Underground Surcharge Fund	29,644,120	59,963,795	102,322,016
Wireless Communications Technology Fund	9,101,160	9,332,446	10,105,542
Zoological Exhibits Maintenance Fund	13,897,061	13,768,168	14,814,168
Total Special Revenue Funds	\$ 502,206,319	\$ 616,962,242	\$ 755,910,131
Capital Project Funds			
Capital Outlay Fund	\$ 6,050,831	\$ -	2,915,000
TransNet Extension Administration & Debt Fund	289,190	333,880	352,680
TransNet Extension Congestion Relief Fund	5,920,422	3,351,330	3,851,330
TransNet Extension Maintenance Fund	9,644,481	9,916,236	10,474,596
Total Capital Project Funds	\$ 21,904,924	\$ 13,601,446	\$ 17,593,606
Enterprise Funds			
Airports Fund	\$ 4,535,162	\$ 5,438,025	\$ 6,001,481
Development Services Fund	70,495,630	72,445,170	81,726,481
Golf Course Fund	17,938,067	18,856,067	19,911,781
Metropolitan Sewer Utility Fund	209,208,133	231,562,068	239,732,321
Municipal Sewer Revenue Fund	119,566,671	131,035,630	134,722,429
Recycling Fund	21,834,254	25,806,446	27,059,886
Refuse Disposal Fund	34,263,057	33,681,987	39,213,129
Water Utility Operating Fund	487,518,439	542,646,439	570,305,118
Total Enterprise Funds	\$ 965,359,414	\$ 1,061,471,832	\$ 1,118,672,626
Internal Service Funds			
Central Stores Fund	\$ 9,690,295	\$ 7,532,994	\$ 7,489,187
Energy Conservation Program Fund	3,591,808	4,941,166	4,668,804
Fleet Operations Operating Fund	52,705,664	53,296,222	58,237,015
Fleet Replacement	39,796,856	44,759,750	65,864,521
Publishing Services Fund	3,469,668	2,498,422	2,205,276
Risk Management Administration Fund	10,947,849	11,921,378	13,116,151
Total Internal Service Funds	\$ 120,202,141	\$ 124,949,932	\$ 151,580,954
Total Combined Budget Expenditures	\$ 3,027,889,055	\$ 3,276,212,615	\$ 3,633,742,006

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ 146,806	\$ -	-
CIP Lease Financing	6,967,117	-	-
Convention Center Exp Surety	16,167	-	-
Developer Contributions CIP	698,114	2,081,000	-
EGF CIP Fund 1/3	657,922	-	-
Energy Conservation Program CIP Fund	1,029,963	-	-
Environmental Growth 2/3 Fund	279,423	-	-
Fire and Lifeguard Facilities Fund	16,730	-	-
Gas Tax Fund	2,000,411	3,000,000	1,178,378
Infrastructure Fund	7,522,505	17,091,068	7,600,622
IT CIP Contributions	-	299,679	-
Library System Improvement Fund	127,817	-	-
Maintenance Assessment District (MAD) Funds	401,210	170,000	-
Mission Bay Improvements Fund	6,266,591	6,591,611	7,734,786
Mission Trails Regional Park Fund	199,609	-	195,332
NP - Redevelopment CIP Contributions Fund	11,477	-	-
Ocean Beach Pier (Concessions) Fund	111,886	-	-
OneSD Support Fund	162,952	-	-
Otay Mesa EIFD	-	369,048	-
Peg Fee (City Tv)	35,099	-	-
Prop 42 Replacement - Transportation Relief Fund	6,244,561	-	-
QUALCOMM Stadium Operations CIP Fund	7,713	-	-
RDA Contributions to City Heights Project Fund	33,163	-	-
Redevelopment Obligation Retirement Fund	-	2,500,000	-
Regional Park Improvements Fund	2,862,328	3,549,329	3,500,000
Road Maintenance and Rehabilitation Fund	-	9,510,879	2,977,908
SC-RDA Contribution to CIP Fund	5,000	-	-
Sea World Traffic Mitigation Fund	1,715,979	-	-
Street Division CIP Fund	19,999	-	-
Sunset Cliffs Natural Park	473,901	-	-
Tow Dispatch Computer Interface Fund	178,144	-	-
Trench Cut Fees/Excavation Fee Fund	1,505,151	2,000,000	2,000,000
Unappropriated Reserve - Balboa Park CIP Fund	150,116	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Underground Surcharge CIP Fund	9,775,826	5,100,000	5,000,000
Total Special Revenue Funds	\$ 49,623,680 \$	52,262,614 \$	30,187,026
Enterprise Funds			
Balboa Park Golf Course CIP Fund	\$ 26,037	\$ -	-
Brown Field Special Aviation	931,532	-	-
EDCO Community Fund	332,180	-	-
Metro Sewer Utility - CIP Funding Source	47,099,299	105,964,274	227,961,644
Mission Bay Golf Course CIP Fund	168,091	-	3,000,000
Montgomery Field Special Aviation	156,501	-	-
Muni Sewer Utility - CIP Funding Source	68,331,111	107,793,373	82,316,816
PFFA-Water Rev Bonds Series 2016A	182,457	-	-
Recycling Fund CIP Fund	54,193	55,200	1,100,000
Refuse Disposal CIP Fund	1,250,399	4,076,800	4,300,000
Refuse Disposal - Enterprise	178	-	-
Torrey Pines Golf Course CIP Fund	1,170,007	-	-
Water Utility - CIP Funding Source	193,237,264	262,568,145	344,777,064
Total Enterprise Funds	\$ 312,573,978 \$	480,457,792 \$	663,455,524
Capital Project Funds			
101 Ash Facility Improvements	\$ 972,330	\$ -	-
ANA - Blk Mtn Rd Bridge	24,317	-	-
Ballpark Land/Infra-Port	3,555	-	-
Barrio Logan	315,865	-	-
Blk Mtn Ranch Development Agreement	8,887	-	-
Bus Stop Capital Improvement Fund	32,468	-	-
C.O.-Pueblo Land/Pol. Decentra	159,798	-	-
Capital Outlay Fund	3,382,371	2,300,000	-
Capital Outlay-Sales Tax	549,863	-	-
Carmel Valley Consolidated FBA	551,130	-	-
Carmel Valley Development Impact Fee	290,902	-	-
Centre City DIF-Admin	6,203,885	-	-
CH-TAB 2010A (TE) Proceeds	823,276	-	-
CH-TAB 2010B (T) Proceeds	618,520	-	-
CIP Contributions from General Fund	12,789,011	1,218,800	258,000
Clairemont Mesa - Urban Comm	147,222	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
College Area	11,489	-	-
CR-TAB 2010A (TE) Proceeds	332,768	-	-
Del Mar Mesa FBA	758,254	-	-
East Village-Pedestrian Bridge	-	2,578,580	-
Encanto Neighborhoods DIF	59,596	-	-
Excess Redevelopment Bond Proceeds Exp	5,077,272	-	-
Fleet Services CIP Fund	21,800	250,000	1,270,598
FY09 Sunset Cliffs Natural Par	53,921	-	-
GEGF California Master Lease Agreement	13,990,310	-	-
Gen Dyna-Community Improvement	3,316	-	-
Golden Hill Urban Comm	36,368	-	-
Kearny Mesa Improvements 20%	79,023	-	-
Kearny Mesa-Urban Comm	201,176	-	-
La Jolla Urban Comm	331,191	-	-
Linda Vista Urban Comm	20,947	-	-
Linda Vista-Major District	2,056	-	-
Mid-City Urban Comm	323,066	-	-
Mid-City - Park Dev Fund	104,779	-	-
Midway/Pacific Hwy Urban Comm	50,726	-	-
Mira Mesa - FBA	5,741,111	-	-
Mira Mesa Pk Dev Fund	2,266	-	-
Mission Beach - Urban Comm	1,269	-	-
Mission Valley Develop Contribution	20,773	-	-
Mission Valley-Urban Comm.	565,601	-	-
Montgomery/Waller-Major Distribution	3,830	-	-
Navajo Urban Comm	428,569	-	-
North Park - Major District	41,038	-	-
North Park Urban Comm	249,216	-	-
North University City DIF	1,141,120	-	-
North University City-FBA	1,210,556	-	-
NP 2000 TE Bonds Rf-Oper	-	-	-
NP 2003B(TE)Bonds Oper	1	-	-
NP-Tab 2009A (TE) Proceeds	262,957	-	-
Ocean Beach Urban Comm	15,167	-	-
Olive Grove - Major District	16,747	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Otay Mesa Facilities Benefit Assessment	5,255,890	-	-
Otay Mesa South-Major District	10,536	-	-
Otay Mesa/Nestor Urb Comm	225,588	-	-
Otay Mesa-East (From 39062)	413,704	-	-
Otay Mesa-Eastern DIF	54,595	-	-
Otay Mesa-West (From 39067)	4,609,360	-	-
Pacific Highlands Ranch FBA	9,436,681	-	-
Park North-East - Park Dev Fd	213,050	-	-
Peninsula Urban Comm	575,406	-	-
PFFA Lease Revenue Bonds 2015A-Projects	15,911,605	-	-
PFFA Lease Revenue Bonds 2015B-Project	26,019,844	-	-
Private & Others Contrib-CIP	7,342,606	-	-
PV Est-Other P & R Facilities	95,720	-	-
Rancho Bernardo-Fac Dev Fund	171,126	-	-
Rancho Penasquitos FBA	136,173	-	-
S.E. San Diego Urban Comm	355,591	-	-
Sabre Springs-FBA	30,291	-	-
San Diego Park Dist. No 3	145,066	-	-
San Ysidro Urban Comm	1,069,945	-	-
SC/TE TI Bonds 2007B	1,243,228	-	-
Scripps Miramar Ranch FBA	124,565	-	-
Scripps/Miramar Misc	5,335	-	-
Scripps/Miramar-Major District	140,190	-	-
SD Unified School Dist-Cap Out	133,964	-	-
SDTFC Series 2018C Tax Exempt	606,202	-	-
Serra Mesa - Major District	88,383	-	-
Serra Mesa - Urban Community	177,563	-	-
Skyline/Paradise Urb Comm	97,720	-	-
SR 209 & 274 Coop with State	1,120,898	-	-
SY-TAB 2010A (TE) Proceeds	947,481	-	-
SY-TAB 2010B (T) Proceeds	1,302,023	-	-
Tierrasanta - DIF	171,443	-	-
Torrey Highlands	3,015,645	-	-
Torrey Hills Dev Agmt Fund	5,665	-	-
Torrey Pines - Urban Community	10,652	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
TransNet (Prop A 1/2% Sales Tax)	780,517	-	-
TransNet ARRA Exchange Fund	497,035	-	-
TransNet Extension Congestion Relief Fund	18,903,892	19,786,554	20,589,394
TransNet Extension Major Corri	5,897	-	-
TransNet Extension RTCI Fee	4,116,949	-	-
Univ City Central-Major Dist	2,642	-	-
Univ City North - Sub Dist	15,483	-	-
University City So.-Urban Comm	4,908	-	-
Uptown Urban Comm	2,699,123	-	-
San Carlos – Major District	853	-	-
CI/Taxable TI Bonds 2007A	177	-	-
General Fund Commercial Paper Notes	1,472,518	-	-
Total Capital Project Funds	\$ 167,795,410 \$	26,133,934 \$	22,117,992
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	\$ 5,056,984 \$	-	-
Grant Fund-Enterprise-State	-	-	-
Total Grant Enterprise Funds	\$ 5,056,984 \$	- \$	-
Grant Government Funds			
Grant Fund - Federal	\$ 11,767,137 \$	-	-
Grant Fund - Other	43,458	-	-
Grant Fund - State	5,712,556	-	-
Total Grant Government Funds	\$ 17,523,151 \$	- \$	-
Total Capital Budget Expenditures	\$ 552,573,203 \$	558,854,340 \$	715,760,542
Total Combined Operating and Capital Budget Expenditures	\$ 3,580,445,280 \$	3,835,066,955 \$	4,349,502,548

Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
City Attorney	358.73	375.73	385.98
City Auditor	22.00	22.00	22.00
City Clerk	47.32	47.32	47.32
City Comptroller	87.26	0.00	-
City Council	106.37	107.37	109.37
City Treasurer	119.70	124.00	128.00
Communications	31.00	33.00	33.00
Debt Management	21.00	20.00	20.00
Department of Finance	-	113.27	113.27
Development Services	69.00	73.00	72.00
Economic Development	63.85	59.35	61.00
Environmental Services	155.56	171.72	172.68
Ethics Commission	5.00	5.00	5.50
Financial Management	31.00	0.00	-
Fire-Rescue	1,230.65	1,240.52	1,307.52
Government Affairs	-	5.00	7.00
Human Resources	32.92	29.72	33.72
Infrastructure/Public Works	5.00	2.00	2.00
Internal Operations	1.50	1.50	1.50
Library	453.72	444.59	444.22
Neighborhood Services	-	6.00	11.00
Office of Boards & Commissions	-	10.00	5.00
Office of Homeland Security	17.05	18.05	20.27
Office of the Assistant COO	12.00	2.00	3.00
Office of the Chief Financial Officer	2.00	2.00	2.00
Office of the Chief Operating Officer	6.35	5.00	5.00
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	28.50	24.32	24.00
Parks and Recreation	896.83	908.05	924.97
Performance & Analytics	15.00	14.00	15.00
Personnel	69.99	69.99	69.99
Planning	64.95	64.95	65.75
Police	2,653.01	2,657.01	2,655.14
Public Works - Contracts	21.00	0.00	-
Purchasing & Contracting	57.96	52.96	52.96
Real Estate Assets	32.00	32.00	32.00
Real Estate Assets - Facilities Services	168.00	223.50	211.50
Smart & Sustainable Communities	6.50	1.50	10.50
Sustainability	-	-	4.00
Transportation & Storm Water	624.71	637.70	639.70
Total Budget FTE Positions	7,527.43	7,614.12	7,727.86

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
General Fund			
General Fund	7,527.43	7,614.12	7,727.86
Total General Fund	7,527.43	7,614.12	7,727.86
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	715.80	774.75	825.50
Facilities Financing Fund	16.35	18.00	18.00
Fire/Emergency Medical Services Transport Program Fund	17.00	17.00	15.00
GIS Fund	2.00	2.00	9.83
Information Technology Fund	44.00	45.00	45.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	6.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Management Fund	25.00	25.00	24.50
OneSD Support Fund	28.00	29.00	30.00
Parking Meter Operations Fund	15.00	15.00	13.00
PETCO Park Fund	1.00	1.00	1.00
Stadium Operations Fund	36.00	2.00	2.00
Transient Occupancy Tax Fund	14.00	14.00	14.00
Underground Surcharge Fund	17.00	22.15	22.16
Wireless Communications Technology Fund	46.00	44.00	44.38
Total Special Revenue Funds	988.15	1,019.90	1,075.37
Enterprise Funds			
Airports Fund	22.00	22.00	23.00
Development Services Fund	472.65	470.10	505.50
Golf Course Fund	102.08	102.08	104.83
Metropolitan Sewer Utility Fund	458.86	473.24	486.38
Municipal Sewer Revenue Fund	401.04	398.50	422.34
Recycling Fund	111.76	111.48	114.08
Refuse Disposal Fund	140.94	140.30	142.50
Water Utility Operating Fund	791.02	784.18	808.83
Total Enterprise Funds	2,500.35	2,501.88	2,607.46
Internal Service Funds			
Central Stores Fund	22.00	20.00	20.00
Energy Conservation Program Fund	17.35	25.35	22.25
Fleet Operations Operating Fund	206.00	205.75	206.25
Publishing Services Fund	10.00	9.00	9.00
Risk Management Administration Fund	85.23	86.23	89.23
Total Internal Service Funds	340.58	346.33	346.73
Other Funds			

Financial Summary and Schedules

City Employee's Retirement System Fund	63.00	63.00	63.00
Total Other Funds	63.00	63.00	63.00
Total Budget FTE Positions	11,419.51	11,545.23	11,820.42

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 535,480,992	\$ 560,025,220	\$ 601,925,242
Property Taxes	535,480,992	560,025,220	601,925,242
Sales Tax	\$ 272,885,700	\$ 282,061,831	\$ 297,858,391
Sales Tax	272,885,700	282,061,831	297,858,391
Transient Occupancy Tax	\$ 121,903,824	\$ 128,368,696	\$ 136,880,341
Transient Occupancy Taxes	121,903,824	128,368,696	136,880,341
Other Local Taxes	\$ 90,934,229	\$ 89,830,347	\$ 92,284,166
Property Transfer Taxes	10,719,488	11,009,669	10,257,563
SDG&E	47,865,709	47,711,759	51,112,134
CATV	15,748,802	15,641,491	14,821,560
Refuse Collection Franchise	12,960,625	12,700,000	13,500,000
Other Franchises	3,639,605	2,767,428	2,592,909
Licenses and Permits	\$ 22,000,385	\$ 25,810,583	\$ 34,679,512
Business Tax	10,123,492	13,486,297	19,965,206
Rental Unit Tax	7,279,027	7,459,502	7,284,502
Refuse Collector Business Tax	1,217,814	1,100,000	1,215,000
Other Licenses and Permits	3,380,052	3,764,784	6,214,804
Fines Forfeitures and Penalties	\$ 30,684,226	\$ 31,363,846	\$ 31,116,979
Parking Citations	22,083,787	22,362,006	22,132,006
Municipal Court	4,796,970	4,812,505	4,713,638
Other Fines & Forfeitures	3,803,469	4,189,335	4,271,335
Rev from Money and Prop	\$ 65,289,253	\$ 59,980,796	\$ 64,435,847
Interest and Dividends	2,259,007	650,000	3,040,254
Mission Bay	32,575,945	30,140,940	31,761,997
Pueblo Lands	6,935,099	6,887,451	7,550,703
Other Rents and Concessions	23,519,203	22,302,405	22,082,893
Rev from Federal Agencies	\$ 1,483,367	\$ -	\$ -
Revenue from Federal Agencies	1,483,367	-	-
Rev from Other Agencies	\$ 8,189,849	\$ 5,545,990	\$ 6,444,316
Motor Vehicle License Fees	741,388	-	-
Revenue from Other Agencies	7,448,462	5,545,990	6,444,316
Charges for Services	\$ 155,172,979	\$ 160,287,025	\$ 176,371,747
Charges for Current Services	155,172,979	160,287,025	176,371,747
Other Revenue	\$ 5,367,159	\$ 3,058,083	\$ 3,155,083
Other Revenue	5,367,159	3,058,083	3,155,083
Transfers In	\$ 118,110,327	\$ 90,208,443	\$ 104,074,874

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Transfers In	118,110,327	90,208,443	104,074,874
Total General Fund	\$ 1,427,502,290	\$ 1,436,540,860	\$ 1,549,226,498
Total General Fund	\$ 1,427,502,290	\$ 1,436,540,860	\$ 1,549,226,498

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 19,759	\$ -	\$ -
Interest and Dividends	19,759	-	-
Charges for Services	\$ 1,248,816	\$ 1,000,000	\$ 1,000,000
Charges for Current Services	1,248,816	1,000,000	1,000,000
Other Revenue	\$ 516	\$ -	\$ -
Other Revenue	516	-	-
Total Automated Refuse Container Fund	\$ 1,269,092	\$ 1,000,000	\$ 1,000,000
Concourse and Parking Garages Operating Fund			
Rev from Money and Prop	\$ 3,905,050	\$ 3,993,726	\$ 4,244,226
Other Rents and Concessions	3,905,050	3,993,726	4,244,226
Charges for Services	\$ 75	\$ -	\$ -
Charges for Current Services	75	-	-
Transfers In	\$ 543	\$ -	\$ -
Transfers In	543	-	-
Total Concourse and Parking Garages Operating Fund	\$ 3,905,669	\$ 3,993,726	\$ 4,244,226
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 69,529	\$ -	\$ -
Interest and Dividends	69,529	-	-
Transfers In	\$ 13,003,993	\$ 13,003,993	\$ 12,498,305
Transfers In	13,003,993	13,003,993	12,498,305
Total Convention Center Expansion Administration Fund	\$ 13,073,522	\$ 13,003,993	\$ 12,498,305
Engineering & Capital Projects Fund			
Fines Forfeitures and Penalties	\$ 9,500	\$ -	\$ -
Other Fines & Forfeitures	9,500	-	-
Rev from Money and Prop	\$ (70,816)	\$ -	\$ -
Interest and Dividends	(70,816)	-	-
Charges for Services	\$ 78,357,310	\$ 102,218,669	\$ 115,836,658
Charges for Current Services	78,357,310	102,218,669	115,836,658
Other Revenue	\$ 4,119	\$ -	\$ -
Other Revenue	4,119	-	-
Transfers In	\$ 124,360	\$ 19,275	\$ -
Transfers In	124,360	19,275	-
Total Engineering & Capital Projects Fund	\$ 78,424,473	\$ 102,237,944	\$ 115,836,658
Environmental Growth 1/3 Fund			

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Other Local Taxes	\$ 5,330,684	\$ 5,301,441	\$ 5,679,126
SDG&E	5,318,412	5,301,441	5,679,126
Other Franchises	12,272	-	-
Rev from Money and Prop	\$ 77,256	\$ 9,000	\$ 9,000
Interest and Dividends	77,256	9,000	9,000
Total Environmental Growth 1/3 Fund	\$ 5,407,940	\$ 5,310,441	\$ 5,688,126
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 10,661,739	\$ 10,602,882	\$ 11,358,252
SDG&E	10,636,824	10,602,882	11,358,252
Other Franchises	24,915	-	-
Rev from Money and Prop	\$ 59,549	\$ 25,000	\$ 25,000
Interest and Dividends	59,549	25,000	25,000
Total Environmental Growth 2/3 Fund	\$ 10,721,289	\$ 10,627,882	\$ 11,383,252
Facilities Financing Fund			
Licenses and Permits	\$ 53,000	\$ 50,000	\$ 50,000
Other Licenses and Permits	53,000	50,000	50,000
Rev from Money and Prop	\$ (3,321)	\$ 600	\$ 600
Interest and Dividends	(3,321)	600	600
Charges for Services	\$ 2,655,171	\$ 3,021,361	\$ 3,049,648
Charges for Current Services	2,655,171	3,021,361	3,049,648
Transfers In	\$ 5,176	\$ -	\$ -
Transfers In	5,176	-	-
Total Facilities Financing Fund	\$ 2,710,025	\$ 3,071,961	\$ 3,100,248
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 4,080	\$ -	\$ -
Interest and Dividends	4,080	-	-
Transfers In	\$ 1,383,570	\$ 1,383,570	\$ 1,383,570
Transfers In	1,383,570	1,383,570	1,383,570
Total Fire and Lifeguard Facilities Fund	\$ 1,387,650	\$ 1,383,570	\$ 1,383,570
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 33,595	\$ 30,000	\$ 30,000
Interest and Dividends	33,595	30,000	30,000
Charges for Services	\$ 11,771,889	\$ 11,904,871	\$ 11,904,871
Charges for Current Services	11,771,889	11,904,871	11,904,871
Other Revenue	\$ 267,347	\$ 409,235	\$ 409,235
Other Revenue	267,347	409,235	409,235
Transfers In	\$ 84,905	\$ 14,898	\$ -
Transfers In	84,905	14,898	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Total Fire/Emergency Medical Services Transport Program Fund	\$ 12,157,737	\$ 12,359,004	\$ 12,344,106
Gas Tax Fund			
Other Local Taxes	\$ 33,648,931	\$ 32,739,583	\$ 37,191,624
Other Local Tax	33,648,931	32,739,583	37,191,624
Rev from Money and Prop	\$ 161,402	\$ 114,516	\$ 164,516
Interest and Dividends	122,909	50,000	100,000
Other Rents and Concessions	38,493	64,516	64,516
Total Gas Tax Fund	\$ 33,810,333	\$ 32,854,099	\$ 37,356,140
General Plan Maintenance Fund			
Licenses and Permits	\$ 2,475,543	\$ 2,650,000	\$ 3,961,000
Other Licenses and Permits	2,475,543	2,650,000	3,961,000
Rev from Money and Prop	\$ 7,879	\$ -	\$ -
Interest and Dividends	7,879	-	-
Total General Plan Maintenance Fund	\$ 2,483,423	\$ 2,650,000	\$ 3,961,000
GIS Fund			
Rev from Money and Prop	\$ (1,209)	\$ -	\$ -
Interest and Dividends	(1,209)	-	-
Rev from Other Agencies	\$ 258,561	\$ 195,303	\$ 195,303
Revenue from Other Agencies	258,561	195,303	195,303
Charges for Services	\$ 2,088,247	\$ 2,385,771	\$ 3,572,685
Charges for Current Services	2,088,247	2,385,771	3,572,685
Transfers In	\$ 297	\$ -	\$ -
Transfers In	297	-	-
Total GIS Fund	\$ 2,345,896	\$ 2,581,074	\$ 3,767,988
Information Technology Fund			
Rev from Money and Prop	\$ 31,414	\$ -	\$ -
Interest and Dividends	31,414	-	-
Charges for Services	\$ 11,396,460	\$ 13,128,511	\$ 60,266,593
Charges for Current Services	11,396,460	13,128,511	60,266,593
Other Revenue	\$ 1,308	\$ 60,000	\$ 60,000
Other Revenue	1,308	60,000	60,000
Transfers In	\$ 8,640	\$ -	\$ -
Transfers In	8,640	-	-
Total Information Technology Fund	\$ 11,437,822	\$ 13,188,511	\$ 60,326,593
Infrastructure Fund			
Transfers In	\$ 17,826,547	\$ 17,090,909	\$ 24,073,271
Transfers In	17,826,547	17,090,909	24,073,271
Total Infrastructure Fund	\$ 17,826,547	\$ 17,090,909	\$ 24,073,271

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Junior Lifeguard Program Fund			
Charges for Services	\$ 561,638	\$ 615,150	\$ 615,150
Charges for Current Services	561,638	615,150	615,150
Transfers In	\$ 131	\$ -	-
Transfers In	131	-	-
Total Junior Lifeguard Program Fund	\$ 561,769	\$ 615,150	\$ 615,150
Local Enforcement Agency Fund			
Licenses and Permits	\$ 540,408	\$ 501,830	\$ 501,830
Other Licenses and Permits	540,408	501,830	501,830
Rev from Money and Prop	\$ 7,434	\$ 10,724	\$ 10,724
Interest and Dividends	7,434	10,724	10,724
Charges for Services	\$ 200,767	\$ 273,863	\$ 273,863
Charges for Current Services	200,767	273,863	273,863
Other Revenue	\$ 239	\$ -	-
Other Revenue	239	-	-
Transfers In	\$ 1,692	\$ -	-
Transfers In	1,692	-	-
Total Local Enforcement Agency Fund	\$ 750,540	\$ 786,417	\$ 786,417
Long Range Property Management Fund			
Rev from Money and Prop	\$ 1,376,232	\$ 805,650	\$ 1,034,365
Interest and Dividends	29,023	10,650	29,843
Other Rents and Concessions	1,347,208	795,000	1,004,522
Other Revenue	\$ 9,523	\$ -	-
Other Revenue	9,523	-	-
Total Long Range Property Management Fund	\$ 1,385,755	\$ 805,650	\$ 1,034,365
Los Penasquitos Canyon Preserve Fund			
Rev from Money and Prop	\$ 43,471	\$ 36,000	\$ 36,000
Other Rents and Concessions	43,471	36,000	36,000
Transfers In	\$ 151,143	\$ 230,776	\$ 150,000
Transfers In	151,143	230,776	150,000
Total Los Penasquitos Canyon Preserve Fund	\$ 194,614	\$ 266,776	\$ 186,000
Low & Moderate Income Housing Asset Fund			
Rev from Money and Prop	\$ 3,158,838	\$ 3,555,615	\$ 1,896,270
Interest and Dividends	935,844	2,150,057	836,900
Other Rents and Concessions	2,222,994	1,405,558	1,059,370
Other Revenue	\$ 3,441,182	\$ 2,504	-
Other Revenue	3,441,182	2,504	-
Transfers In	\$ -	\$ -	\$ 2,500,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Transfers In	-	-	2,500,000
Total Low & Moderate Income Housing Asset Fund	\$ 6,600,019	\$ 3,558,119	\$ 4,396,270
Maintenance Assessment District (MAD) Funds			
Property Tax Revenue	\$ 15,665,698	\$ 16,567,582	\$ 17,995,957
Property Taxes	15,665,698	16,567,582	17,995,957
Special Assessments	\$ 923,388	\$ 3,000	\$ 3,000
Special Assessments	923,388	3,000	3,000
Rev from Money and Prop	\$ 284,381	\$ 112,190	\$ 129,611
Interest and Dividends	284,381	112,190	129,611
Charges for Services	\$ 2,622,271	\$ 2,687,184	\$ 2,633,959
Charges for Current Services	2,622,271	2,687,184	2,633,959
Other Revenue	\$ 212,775	\$ -	\$ -
Other Revenue	212,775	-	-
Transfers In	\$ 4,661,898	\$ 4,981,129	\$ 5,041,105
Transfers In	4,661,898	4,981,129	5,041,105
Total Maintenance Assessment District (MAD) Funds	\$ 24,370,411	\$ 24,351,085	\$ 25,803,632
Major Events Revolving Fund			
Other Revenue	\$ 32,986	\$ -	\$ -
Other Revenue	32,986	-	-
Total Major Events Revolving Fund	\$ 32,986	\$ -	\$ -
Mission Bay/Balboa Park Improvement Fund			
Transfers In	\$ 2,029,225	\$ 1,883,684	\$ 1,855,453
Transfers In	2,029,225	1,883,684	1,855,453
Total Mission Bay/Balboa Park Improvement Fund	\$ 2,029,225	\$ 1,883,684	\$ 1,855,453
New Convention Facility Fund			
Transfers In	\$ 3,436,000	\$ 2,133,025	\$ 2,126,840
Transfers In	3,436,000	2,133,025	2,126,840
Total New Convention Facility Fund	\$ 3,436,000	\$ 2,133,025	\$ 2,126,840
OneSD Support Fund			
Rev from Money and Prop	\$ 63,223	\$ -	\$ -
Interest and Dividends	63,223	-	-
Charges for Services	\$ 26,256,278	\$ 27,824,407	\$ 25,124,081
Charges for Current Services	26,256,278	27,824,407	25,124,081
Transfers In	\$ 3,610	\$ -	\$ -
Transfers In	3,610	-	-
Total OneSD Support Fund	\$ 26,323,111	\$ 27,824,407	\$ 25,124,081

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Parking Meter Operations Fund			
Licenses and Permits	\$ 11,388,753	\$ 11,017,852	\$ 11,297,852
Parking Meters	11,318,193	10,847,852	11,297,852
Other Licenses and Permits	70,560	170,000	-
Rev from Money and Prop	\$ 53,830	\$ -	-
Interest and Dividends	53,830	-	-
Other Revenue	\$ 334	\$ -	-
Other Revenue	334	-	-
Transfers In	\$ 12,678	\$ -	-
Transfers In	12,678	-	-
Total Parking Meter Operations Fund	\$ 11,455,594	\$ 11,017,852	\$ 11,297,852
PETCO Park Fund			
Rev from Money and Prop	\$ 2,279,948	\$ 1,847,518	\$ 2,074,189
Interest and Dividends	(10,286)	-	-
Other Rents and Concessions	2,290,234	1,847,518	2,074,189
Other Revenue	\$ 1,103,586	\$ 1,430,000	\$ 1,430,000
Other Revenue	1,103,586	1,430,000	1,430,000
Transfers In	\$ 13,334,953	\$ 13,740,170	\$ 12,727,877
Transfers In	13,334,953	13,740,170	12,727,877
Total PETCO Park Fund	\$ 16,718,487	\$ 17,017,688	\$ 16,232,066
Prop 42 Replacement - Transportation Relief Fund			
Rev from Money and Prop	\$ 164,712	\$ -	-
Interest and Dividends	164,712	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 164,712	\$ -	-
Public Art Fund			
Other Revenue	\$ 1,131,333	\$ -	-
Other Revenue	1,131,333	-	-
Transfers In	\$ 867,843	\$ 578,410	\$ 555,771
Transfers In	867,843	578,410	555,771
Total Public Art Fund	\$ 1,999,176	\$ 578,410	\$ 555,771
Public Safety Services & Debt Service Fund			
Sales Tax	\$ 9,435,202	\$ 9,738,827	\$ 10,104,026
Safety Sales Tax	9,435,202	9,738,827	10,104,026
Rev from Money and Prop	\$ 26,059	\$ -	-
Interest and Dividends	26,059	-	-
Total Public Safety Services & Debt Service Fund	\$ 9,461,261	\$ 9,738,827	\$ 10,104,026
Road Maintenance and Rehabilitation Fund			

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Other Local Taxes	\$ 8,240,399	\$ 23,353,385	\$ 23,500,757
Other Local Tax	8,240,399	23,353,385	23,500,757
Rev from Money and Prop	\$ 18,005	\$ -	\$ -
Interest and Dividends	18,005	-	-
Total Road Maintenance and Rehabilitation Fund	\$ 8,258,405	\$ 23,353,385	\$ 23,500,757
Seized Assets - California Fund			
Rev from Money and Prop	\$ 2,427	\$ -	\$ -
Interest and Dividends	2,427	-	-
Rev from Other Agencies	\$ 148,518	\$ 11,881	\$ 11,881
Revenue from Other Agencies	148,518	11,881	11,881
Total Seized Assets - California Fund	\$ 150,945	\$ 11,881	\$ 11,881
Seized Assets - Federal DOJ Fund			
Rev from Money and Prop	\$ 22,117	\$ -	\$ -
Interest and Dividends	22,117	-	-
Rev from Federal Agencies	\$ 230,592	\$ 1,069,307	\$ 1,069,307
Revenue from Federal Agencies	230,592	1,069,307	1,069,307
Other Revenue	\$ 12,141	\$ -	\$ -
Other Revenue	12,141	-	-
Total Seized Assets - Federal DOJ Fund	\$ 264,850	\$ 1,069,307	\$ 1,069,307
Seized Assets - Federal Treasury Fund			
Rev from Money and Prop	\$ 5,289	\$ -	\$ -
Interest and Dividends	5,289	-	-
Rev from Federal Agencies	\$ 39,943	\$ 118,812	\$ 118,812
Revenue from Federal Agencies	39,943	118,812	118,812
Total Seized Assets - Federal Treasury Fund	\$ 45,232	\$ 118,812	\$ 118,812
Stadium Operations Fund			
Licenses and Permits	\$ 5,250	\$ 8,000	\$ 8,000
Other Licenses and Permits	5,250	8,000	8,000
Rev from Money and Prop	\$ 6,446,378	\$ 3,622,500	\$ 4,890,292
Interest and Dividends	202,352	20,000	20,000
Other Rents and Concessions	6,244,027	3,602,500	4,870,292
Charges for Services	\$ 980	\$ 48,809	\$ -
Charges for Current Services	980	48,809	-
Other Revenue	\$ 263,555	\$ 1,000	\$ 567,000
Other Revenue	263,555	1,000	567,000
Transfers In	\$ 7,090,942	\$ 6,938,954	\$ 1,585,081
Transfers In	7,090,942	6,938,954	1,585,081
Total Stadium Operations Fund	\$ 13,807,105	\$ 10,619,263	\$ 7,050,373

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
State COPS			
Rev from Money and Prop	\$ 50,545	\$ -	-
Interest and Dividends	50,545	-	-
Rev from Other Agencies	\$ 2,996,468	\$ 2,140,000	2,140,000
Revenue from Other Agencies	2,996,468	2,140,000	2,140,000
Total State COPS	\$ 3,047,013	\$ 2,140,000	2,140,000
Storm Drain Fund			
Charges for Services	\$ 5,809,224	\$ 5,700,000	5,700,000
Charges for Current Services	5,809,224	5,700,000	5,700,000
Total Storm Drain Fund	\$ 5,809,224	\$ 5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund			
Rev from Other Agencies	\$ 1,389,465	\$ 2,023,757	1,934,326
Revenue from Other Agencies	1,389,465	2,023,757	1,934,326
Total Successor Agency Admin & Project - CivicSD Fund	\$ 1,389,465	\$ 2,023,757	1,934,326
Transient Occupancy Tax Fund			
Transient Occupancy Tax	\$ 109,958,969	\$ 116,698,815	123,423,722
Transient Occupancy Taxes	109,958,969	116,698,815	123,423,722
Licenses and Permits	\$ 57,985	\$ 75,000	75,000
Other Licenses and Permits	57,985	75,000	75,000
Fines Forfeitures and Penalties	\$ 6,950	\$ -	-
Other Fines & Forfeitures	6,950	-	-
Rev from Money and Prop	\$ (143)	\$ -	-
Interest and Dividends	(143)	-	-
Other Revenue	\$ 519	\$ -	-
Other Revenue	519	-	-
Transfers In	\$ 4,215,779	\$ 3,949,600	3,949,600
Transfers In	4,215,779	3,949,600	3,949,600
Total Transient Occupancy Tax Fund	\$ 114,240,060	\$ 120,723,415	127,448,322
Trolley Extension Reserve Fund			
Rev from Money and Prop	\$ (3,525)	\$ -	-
Interest and Dividends	(3,525)	-	-
Transfers In	\$ 1,058,250	\$ 1,064,000	925,799
Transfers In	1,058,250	1,064,000	925,799
Total Trolley Extension Reserve Fund	\$ 1,054,725	\$ 1,064,000	925,799
Underground Surcharge Fund			
Other Local Taxes	\$ 63,872,620	\$ 63,775,970	63,775,970
SDG&E	63,872,620	63,775,970	63,775,970

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Rev from Money and Prop	\$ 1,954,850	\$ 1,320,000	\$ 1,320,000
Interest and Dividends	1,954,850	1,320,000	1,320,000
Other Revenue	\$ 1,315,364	\$ 1,279,000	\$ 100,000
Other Revenue	1,315,364	1,279,000	100,000
Transfers In	\$ 1,546	\$ -	\$ -
Transfers In	1,546	-	-
Total Underground Surcharge Fund	\$ 67,144,379	\$ 66,374,970	\$ 65,195,970
Wireless Communications Technology Fund			
Rev from Money and Prop	\$ 51,007	\$ 48,261	\$ 48,261
Interest and Dividends	3,459	-	-
Other Rents and Concessions	47,548	48,261	48,261
Rev from Other Agencies	\$ 11,392	\$ -	\$ -
Revenue from Other Agencies	11,392	-	-
Charges for Services	\$ 8,853,755	\$ 10,064,011	\$ 9,081,195
Charges for Current Services	8,853,755	10,064,011	9,081,195
Other Revenue	\$ 61,817	\$ -	\$ -
Other Revenue	61,817	-	-
Transfers In	\$ 19,490	\$ 2,877	\$ -
Transfers In	19,490	2,877	-
Total Wireless Communications Technology Fund	\$ 8,997,461	\$ 10,115,149	\$ 9,129,456
Zoological Exhibits Maintenance Fund			
Property Tax Revenue	\$ 13,253,735	\$ 13,768,168	\$ 14,814,168
Property Taxes	13,253,735	13,768,168	14,814,168
Total Zoological Exhibits Maintenance Fund	\$ 13,253,735	\$ 13,768,168	\$ 14,814,168
Total Special Revenue Funds	\$ 539,907,677	\$ 579,012,311	\$ 656,120,577

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	\$ 10,593,980	\$ -	-
Other Revenue	10,593,980	-	-
Total Capital Outlay Fund	\$ 10,593,980	\$ -	-
Mission Bay Park Improvement Fund			
Rev from Money and Prop	\$ 440,725	\$ -	-
Interest and Dividends	440,725	-	-
Transfers In	\$ 8,213,759	\$ 6,591,611	\$ 7,645,298
Transfers In	8,213,759	6,591,611	7,645,298
Total Mission Bay Park Improvement Fund	\$ 8,654,483	\$ 6,591,611	\$ 7,645,298
San Diego Regional Parks Improvement Fund			
Rev from Money and Prop	\$ 181,353	\$ -	-
Interest and Dividends	181,353	-	-
Transfers In	\$ 4,422,793	\$ 3,549,329	\$ 4,116,699
Transfers In	4,422,793	3,549,329	4,116,699
Total San Diego Regional Parks Improvement Fund	\$ 4,604,146	\$ 3,549,329	\$ 4,116,699
TransNet ARRA Exchange Fund			
Sales Tax	\$ 496,112	\$ -	-
Sales Tax	496,112	-	-
Total TransNet ARRA Exchange Fund	\$ 496,112	\$ -	-
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 289,190	\$ 333,880	\$ 352,680
Sales Tax	289,190	333,880	352,680
Total TransNet Extension Administration & Debt Fund	\$ 289,190	\$ 333,880	\$ 352,680
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 21,244,001	\$ 23,137,884	\$ 24,440,724
Sales Tax	21,244,001	23,137,884	24,440,724
Rev from Money and Prop	\$ 49,623	\$ -	-
Interest and Dividends	49,623	-	-
Total TransNet Extension Congestion Relief Fund	\$ 21,293,624	\$ 23,137,884	\$ 24,440,724
TransNet Extension Maintenance Fund			
Sales Tax	\$ 9,672,307	\$ 9,916,236	\$ 10,474,596
Sales Tax	9,672,307	9,916,236	10,474,596
Rev from Money and Prop	\$ 12,884	\$ -	-
Interest and Dividends	12,884	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2018 Actual		FY 2019 Adopted Budget		FY 2020 Adopted Budget
Total TransNet Extension Maintenance Fund	\$	9,685,191	\$	9,916,236	\$	10,474,596
Total Capital Project Funds	\$	55,616,726	\$	43,528,940	\$	47,029,997

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Enterprise Funds			
Airports Fund			
Rev from Money and Prop	\$ 4,619,230	\$ 4,293,677	\$ 4,301,786
Interest and Dividends	211,084	110,000	110,000
Other Rents and Concessions	4,408,145	4,183,677	4,191,786
Charges for Services	\$ 675,241	\$ 640,612	\$ 580,096
Charges for Current Services	675,241	640,612	580,096
Other Revenue	\$ 8,622	\$ -	\$ -
Other Revenue	8,622	-	-
Transfers In	\$ 8,632	\$ -	\$ -
Transfers In	8,632	-	-
Total Airports Fund	\$ 5,311,725	\$ 4,934,289	\$ 4,881,882
Development Services Fund			
Licenses and Permits	\$ 54,024,570	\$ 53,427,616	\$ 68,040,456
Other Licenses and Permits	54,024,570	53,427,616	68,040,456
Fines Forfeitures and Penalties	\$ 5,500	\$ -	\$ -
Other Fines & Forfeitures	5,500	-	-
Rev from Money and Prop	\$ 354,938	\$ 110,072	\$ 110,072
Interest and Dividends	354,938	110,072	110,072
Charges for Services	\$ 8,928,990	\$ 9,482,173	\$ 8,785,141
Charges for Current Services	8,928,990	9,482,173	8,785,141
Other Revenue	\$ 1,112,939	\$ 1,216,023	\$ 1,216,023
Other Revenue	1,112,939	1,216,023	1,216,023
Transfers In	\$ 1,513,921	\$ 243,439	\$ 200,000
Transfers In	1,513,921	243,439	200,000
Total Development Services Fund	\$ 65,940,859	\$ 64,479,323	\$ 78,351,692
Golf Course Fund			
Rev from Money and Prop	\$ 1,908,476	\$ 1,268,100	\$ 1,268,100
Interest and Dividends	375,471	143,000	143,000
Other Rents and Concessions	1,533,005	1,125,100	1,125,100
Charges for Services	\$ 21,801,479	\$ 19,022,747	\$ 19,022,747
Charges for Current Services	21,801,479	19,022,747	19,022,747
Other Revenue	\$ 178,966	\$ 179,500	\$ 179,500
Other Revenue	178,966	179,500	179,500
Transfers In	\$ 44,436	\$ 4,675	\$ -
Transfers In	44,436	4,675	-
Total Golf Course Fund	\$ 23,933,357	\$ 20,475,022	\$ 20,470,347
Metropolitan Sewer Utility Fund			
Fines Forfeitures and Penalties	\$ 979,491	\$ -	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Other Fines & Forfeitures	979,491	-	-
Rev from Money and Prop	\$ 1,931,570	\$ 1,300,000	\$ 800,000
Interest and Dividends	1,270,501	1,100,000	600,000
Other Rents and Concessions	661,069	200,000	200,000
Rev from Federal Agencies	\$ 1,344,000	\$ -	-
Revenue from Federal Agencies	1,344,000	-	-
Rev from Other Agencies	\$ 46,175	\$ -	-
Revenue from Other Agencies	46,175	-	-
Charges for Services	\$ 84,730,762	\$ 86,388,022	\$ 86,235,922
Charges for Current Services	84,730,762	86,388,022	86,235,922
Other Revenue	\$ 248,196	\$ 100,000	\$ 100,000
Other Revenue	248,196	100,000	100,000
Transfers In	\$ 10,569,127	\$ 62,679,104	\$ 225,660,600
Transfers In	10,569,127	62,679,104	225,660,600
Total Metropolitan Sewer Utility Fund	\$ 99,849,321	\$ 150,467,126	\$ 312,796,522
Municipal Sewer Revenue Fund			
Rev from Money and Prop	\$ 3,291,797	\$ 2,140,000	\$ 1,296,000
Interest and Dividends	3,148,569	2,100,000	1,100,000
Other Rents and Concessions	143,228	40,000	196,000
Charges for Services	\$ 284,147,007	\$ 280,208,600	\$ 279,320,100
Charges for Current Services	284,147,007	280,208,600	279,320,100
Other Revenue	\$ 534,767	\$ -	-
Other Revenue	534,767	-	-
Transfers In	\$ 300,311	\$ 55,041	-
Transfers In	300,311	55,041	-
Total Municipal Sewer Revenue Fund	\$ 288,273,881	\$ 282,403,641	\$ 280,616,100
Recycling Fund			
Other Local Taxes	\$ 2,525,978	\$ 2,060,000	\$ 3,410,000
Other Franchises	2,525,978	2,060,000	3,410,000
Fines Forfeitures and Penalties	\$ 3,860,120	\$ 1,000,000	\$ 2,083,103
Other Fines & Forfeitures	3,860,120	1,000,000	2,083,103
Rev from Money and Prop	\$ 743,360	\$ 451,100	\$ 611,100
Interest and Dividends	566,486	240,000	400,000
Other Rents and Concessions	176,874	211,100	211,100
Rev from Other Agencies	\$ 1,142,804	\$ 350,000	\$ 600,000
Revenue from Other Agencies	1,142,804	350,000	600,000
Charges for Services	\$ 20,086,760	\$ 18,446,551	\$ 16,207,557
Charges for Current Services	20,086,761	18,446,551	16,207,557
Other Revenue	\$ 670,077	\$ 30,000	\$ 30,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Other Revenue	670,077	30,000	30,000
Transfers In	\$ 667,892	\$ 6,075	\$ 690,000
Transfers In	667,892	6,075	690,000
Total Recycling Fund	\$ 29,696,993	\$ 22,343,726	\$ 23,631,760
Refuse Disposal Fund			
Fines Forfeitures and Penalties	\$ 128,835	\$ 15,000	\$ 105,000
Other Fines & Forfeitures	128,835	15,000	105,000
Rev from Money and Prop	\$ 1,462,572	\$ 509,439	\$ 896,622
Interest and Dividends	1,301,450	350,000	650,000
Other Rents and Concessions	161,122	159,439	246,622
Charges for Services	\$ 33,955,575	\$ 30,667,751	\$ 31,292,751
Charges for Current Services	33,955,575	30,667,751	31,292,751
Other Revenue	\$ 749,548	\$ 690,000	\$ 750,000
Other Revenue	749,548	690,000	750,000
Transfers In	\$ 108,494	\$ 34,784	\$ -
Transfers In	108,494	34,784	-
Total Refuse Disposal Fund	\$ 36,405,024	\$ 31,916,974	\$ 33,044,373
Sewer Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 516,587	\$ -	\$ -
Interest and Dividends	516,587	-	-
Charges for Services	\$ 19,544,959	\$ 16,310,000	\$ 17,500,000
Charges for Current Services	19,544,959	16,310,000	17,500,000
Total Sewer Utility - AB 1600 Fund	\$ 20,061,546	\$ 16,310,000	\$ 17,500,000
Water Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 92,888	\$ -	\$ -
Interest and Dividends	92,888	-	-
Charges for Services	\$ 17,543,421	\$ 12,150,000	\$ 14,400,000
Charges for Current Services	17,543,421	12,150,000	14,400,000
Total Water Utility - AB 1600 Fund	\$ 17,636,309	\$ 12,150,000	\$ 14,400,000
Water Utility Operating Fund			
Rev from Money and Prop	\$ 9,022,788	\$ 6,438,000	\$ 6,238,000
Interest and Dividends	2,933,785	800,000	600,000
Other Rents and Concessions	6,089,004	5,638,000	5,638,000
Rev from Federal Agencies	\$ 2,856,000	\$ 90,000	\$ -
Revenue from Federal Agencies	2,856,000	90,000	-
Rev from Other Agencies	\$ 4,227,400	\$ 74,500	\$ -
Revenue from Other Agencies	4,227,400	74,500	-
Charges for Services	\$ 566,184,899	\$ 555,532,191	\$ 605,822,191
Charges for Current Services	566,184,899	555,532,191	605,822,191

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Other Revenue	\$ 126,433,761	\$ 93,607,200	\$ 330,643,200
Other Revenue	126,433,761	93,607,200	330,643,200
Transfers In	\$ 13,541,503	\$ 40,801,037	\$ 53,139,900
Transfers In	13,541,503	40,801,037	53,139,900
Total Water Utility Operating Fund	\$ 722,266,351	\$ 696,542,928	\$ 995,843,291
Total Enterprise Funds	\$ 1,309,375,367	\$ 1,302,023,029	\$ 1,781,535,967

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Internal Service Funds			
Central Stores Fund			
Rev from Money and Prop	\$ 12,843	\$ -	-
Interest and Dividends	12,843	-	-
Charges for Services	\$ 8,891,546	\$ 7,357,914	\$ 7,457,347
Charges for Current Services	8,891,546	7,357,914	7,457,347
Other Revenue	\$ 148,155	\$ 176,000	\$ 176,000
Other Revenue	148,155	176,000	176,000
Transfers In	\$ 13,897	\$ -	-
Transfers In	13,897	-	-
Total Central Stores Fund	\$ 9,066,442	\$ 7,533,914	\$ 7,633,347
Energy Conservation Program Fund			
Rev from Money and Prop	\$ 46,848	\$ -	-
Interest and Dividends	46,848	-	-
Rev from Other Agencies	\$ 3,840	\$ -	\$ 116,629
Revenue from Other Agencies	3,840	-	116,629
Charges for Services	\$ 3,248,067	\$ 4,442,544	\$ 4,064,110
Charges for Current Services	3,248,067	4,442,544	4,064,110
Other Revenue	\$ 2,290	\$ -	-
Other Revenue	2,290	-	-
Transfers In	\$ 3,248	\$ -	-
Transfers In	3,248	-	-
Total Energy Conservation Program Fund	\$ 3,304,291	\$ 4,442,544	\$ 4,180,739
Fleet Operations Operating Fund			
Rev from Money and Prop	\$ 128,223	\$ -	\$ 110,000
Interest and Dividends	128,223	-	110,000
Charges for Services	\$ 50,130,434	\$ 46,448,333	\$ 58,162,709
Charges for Current Services	50,130,434	46,448,333	58,162,709
Other Revenue	\$ 321,304	\$ 391,439	\$ 647,000
Other Revenue	321,304	391,439	647,000
Transfers In	\$ 206,862	\$ 152,539	-
Transfers In	206,862	152,539	-
Total Fleet Operations Operating Fund	\$ 50,786,822	\$ 46,992,311	\$ 58,919,709
Fleet Replacement			
Charges for Services	\$ 29,850,123	\$ 36,922,045	\$ 42,110,504
Charges for Current Services	29,850,123	36,922,045	42,110,504
Other Revenue	\$ 15,713,230	\$ 1,500,000	\$ 29,750,162
Other Revenue	15,713,230	1,500,000	29,750,162
Total Fleet Replacement	\$ 45,563,353	\$ 38,422,045	\$ 71,860,666

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Publishing Services Fund			
Rev from Money and Prop	\$ 14,136	\$ -	\$ -
Interest and Dividends	14,136	-	-
Charges for Services	\$ 3,694,987	\$ 2,498,676	\$ 2,498,676
Charges for Current Services	3,694,987	2,498,676	2,498,676
Other Revenue	\$ 74,695	\$ -	\$ -
Other Revenue	74,695	-	-
Transfers In	\$ 4,707	\$ -	\$ -
Transfers In	4,707	-	-
Total Publishing Services Fund	\$ 3,788,525	\$ 2,498,676	\$ 2,498,676
Risk Management Administration Fund			
Rev from Money and Prop	\$ 13,927	\$ -	\$ -
Interest and Dividends	13,927	-	-
Charges for Services	\$ 80,492	\$ 159,031	\$ 159,031
Charges for Current Services	80,492	159,031	159,031
Other Revenue	\$ 10,245,822	\$ 10,969,908	\$ 13,041,262
Other Revenue	10,245,822	10,969,908	13,041,262
Transfers In	\$ 19,146	\$ 1,993	\$ -
Transfers In	19,146	1,993	-
Total Risk Management Administration Fund	\$ 10,359,387	\$ 11,130,932	\$ 13,200,293
Total Internal Service Funds	\$ 122,868,821	\$ 111,020,422	\$ 158,293,430
Total Combined Budget Revenues	\$ 3,455,270,881	\$ 3,472,125,562	\$ 4,192,206,469

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
General Fund			
General Fund			
PERSONNEL	\$ 993,054,481	\$ 1,027,083,451	\$ 1,111,916,461
Personnel Cost	551,853,078	589,097,578	645,083,533
Fringe Benefits	441,201,403	437,985,873	466,832,928
NON-PERSONNEL	\$ 425,161,776	\$ 432,143,712	\$ 478,068,228
Supplies	33,261,082	30,233,172	27,297,110
Contracts	232,356,093	240,658,394	246,944,205
Information Technology	28,916,743	31,967,402	39,073,334
Energy and Utilities	46,958,398	49,316,269	51,520,422
Other	4,696,942	5,189,190	5,331,771
Transfers Out	62,937,384	63,089,930	86,131,863
Capital Expenditures	2,741,838	2,114,450	1,704,750
Debt	13,293,295	9,574,905	20,064,773
Total General Fund	\$ 1,418,216,257	\$ 1,459,227,163	\$ 1,589,984,689

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 1,085,980	\$ 1,300,000	\$ 1,333,324
Supplies	889,901	1,150,000	1,150,000
Contracts	189,509	150,000	150,000
Information Technology	6,333	-	33,324
Other	237	-	-
Total Automated Refuse Container Fund	\$ 1,085,980	\$ 1,300,000	\$ 1,333,324
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 209,259	\$ 211,839	\$ 219,052
Personnel Cost	122,960	126,779	130,856
Fringe Benefits	86,299	85,060	88,196
NON-PERSONNEL	\$ 4,924,265	\$ 3,590,667	\$ 4,102,869
Supplies	59,505	65,400	61,800
Contracts	1,963,341	2,014,267	2,385,735
Information Technology	13,872	13,139	37,856
Energy and Utilities	87,107	97,361	216,978
Other	441	500	500
Transfers Out	2,800,000	1,400,000	1,400,000
Total Concourse and Parking Garages Operating Fund	\$ 5,133,525	\$ 3,802,506	\$ 4,321,921
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,308,697	\$ 13,401,050	\$ 13,879,301
Contracts	752,247	840,000	1,319,001
Transfers Out	12,556,450	12,561,050	12,560,300
Total Convention Center Expansion Administration Fund	\$ 13,308,697	\$ 13,401,050	\$ 13,879,301
Engineering & Capital Projects Fund			
PERSONNEL	\$ 75,606,815	\$ 86,019,110	\$ 96,831,251
Personnel Cost	43,943,791	51,399,965	59,462,142
Fringe Benefits	31,663,024	34,619,145	37,369,109
NON-PERSONNEL	\$ 11,256,094	\$ 16,218,834	\$ 18,877,489
Supplies	328,674	1,074,643	1,072,737
Contracts	6,196,917	8,053,120	9,480,478
Information Technology	3,535,908	5,686,719	6,959,870

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Energy and Utilities	337,841	347,296	367,548
Other	751,986	861,553	866,553
Transfers Out	75,473	130,303	130,303
Capital Expenditures	29,295	64,726	-
Debt	-	474	-
Total Engineering & Capital Projects Fund	\$ 86,862,909	\$ 102,237,944	\$ 115,708,740
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 5,616,442	\$ 4,854,402	\$ 5,254,180
Supplies	7,024	78,123	78,123
Contracts	3,011,891	211,036	211,036
Energy and Utilities	2,562,527	2,582,908	2,766,016
Transfers Out	35,000	1,982,335	2,199,005
Total Environmental Growth 1/3 Fund	\$ 5,616,442	\$ 4,854,402	\$ 5,254,180
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 10,925,743	\$ 10,203,909	\$ 10,903,909
Contracts	8,996,498	-	-
Transfers Out	1,929,245	10,203,909	10,903,909
Total Environmental Growth 2/3 Fund	\$ 10,925,743	\$ 10,203,909	\$ 10,903,909
Facilities Financing Fund			
PERSONNEL	\$ 2,031,576	\$ 2,306,560	\$ 2,310,727
Personnel Cost	1,131,261	1,321,054	1,361,164
Fringe Benefits	900,315	985,506	949,563
NON-PERSONNEL	\$ 684,049	\$ 765,401	\$ 789,127
Supplies	10,062	10,000	8,000
Contracts	544,061	357,014	677,666
Information Technology	129,051	176,604	101,621
Energy and Utilities	395	1,190	1,190
Other	480	500	500
Transfers Out	-	219,943	-
Capital Expenditures	-	150	150
Total Facilities Financing Fund	\$ 2,715,625	\$ 3,071,961	\$ 3,099,854
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,388,704	\$ 1,389,181	\$ 1,391,981
Contracts	6,039	5,212	5,212

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Transfers Out	1,382,665	1,383,969	1,386,769
Total Fire and Lifeguard Facilities Fund	\$ 1,388,704	\$ 1,389,181	\$ 1,391,981
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 3,424,417	\$ 3,904,930	\$ 3,550,477
Personnel Cost	1,993,084	2,526,134	2,424,166
Fringe Benefits	1,431,332	1,378,796	1,126,311
NON-PERSONNEL	\$ 8,624,050	\$ 8,675,380	\$ 8,620,210
Supplies	327,787	253,409	253,409
Contracts	1,339,935	1,398,557	1,392,319
Information Technology	758,293	162,470	307,437
Energy and Utilities	1,690	28,688	28,688
Other	25,026	42,710	42,710
Transfers Out	6,134,429	6,606,246	6,412,347
Capital Expenditures	36,891	183,300	183,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 12,048,467	\$ 12,580,310	\$ 12,170,687
Gas Tax Fund			
NON-PERSONNEL	\$ 26,408,656	\$ 32,854,099	\$ 36,177,762
Contracts	13,374,869	19,566,423	8,889,269
Energy and Utilities	227,943	195,826	246,939
Other	15,684	-	-
Transfers Out	12,790,161	13,091,850	27,041,554
Total Gas Tax Fund	\$ 26,408,656	\$ 32,854,099	\$ 36,177,762
General Plan Maintenance Fund			
NON-PERSONNEL	\$ 2,078,681	\$ 2,650,000	\$ 4,365,000
Contracts	2,078,681	2,650,000	4,365,000
Total General Plan Maintenance Fund	\$ 2,078,681	\$ 2,650,000	\$ 4,365,000
GIS Fund			
PERSONNEL	\$ 214,161	\$ 216,440	\$ 1,240,876
Personnel Cost	123,094	127,156	744,226
Fringe Benefits	91,067	89,284	496,650
NON-PERSONNEL	\$ 2,100,819	\$ 2,426,939	\$ 2,552,974
Supplies	-	-	41,500
Contracts	941,196	817,845	820,282
Information Technology	1,159,623	1,609,094	1,691,192

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Total GIS Fund	\$ 2,314,980	\$ 2,643,379	\$ 3,793,850
Information Technology Fund			
PERSONNEL	\$ 6,660,839	\$ 7,034,149	\$ 7,183,665
Personnel Cost	3,984,360	4,336,757	4,671,196
Fringe Benefits	2,676,479	2,697,392	2,512,469
NON-PERSONNEL	\$ 4,752,386	\$ 5,920,025	\$ 54,707,676
Supplies	12,359	14,174	22,669
Contracts	1,374,715	2,068,663	53,012,159
Information Technology	2,767,130	3,104,848	1,634,002
Energy and Utilities	18,569	20,405	29,346
Other	6,196	9,500	9,500
Transfers Out	573,417	702,435	-
Total Information Technology Fund	\$ 11,413,225	\$ 12,954,174	\$ 61,891,341
Infrastructure Fund			
NON-PERSONNEL	\$ 4,952,795	\$ -	\$ 16,472,649
Supplies	389	-	3,006,140
Contracts	4,952,406	-	13,466,509
Total Infrastructure Fund	\$ 4,952,795	\$ -	\$ 16,472,649
Junior Lifeguard Program Fund			
PERSONNEL	\$ 153,440	\$ 155,727	\$ 160,563
Personnel Cost	70,380	74,128	76,578
Fringe Benefits	83,060	81,599	83,985
NON-PERSONNEL	\$ 450,801	\$ 459,311	\$ 458,279
Supplies	13,604	21,400	21,400
Contracts	437,130	432,728	431,696
Energy and Utilities	67	183	183
Capital Expenditures	-	5,000	5,000
Total Junior Lifeguard Program Fund	\$ 604,241	\$ 615,038	\$ 618,842
Local Enforcement Agency Fund			
PERSONNEL	\$ 684,406	\$ 697,528	\$ 754,955
Personnel Cost	400,132	421,445	444,814
Fringe Benefits	284,274	276,083	310,141
NON-PERSONNEL	\$ 322,513	\$ 452,715	\$ 254,734
Supplies	5,156	6,000	6,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Contracts	288,150	203,494	217,104
Information Technology	23,615	13,737	21,675
Energy and Utilities	3,265	2,967	3,381
Other	2,325	6,574	6,574
Transfers Out	-	219,943	-
Total Local Enforcement Agency Fund	\$ 1,006,919	\$ 1,150,243	\$ 1,009,689
Long Range Property Management Fund			
NON-PERSONNEL	\$ 772,428	\$ 1,088,810	\$ 1,398,096
Contracts	769,503	1,086,310	1,392,723
Energy and Utilities	2,925	2,500	5,373
Total Long Range Property Management Fund	\$ 772,428	\$ 1,088,810	\$ 1,398,096
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 249,915	\$ 250,122	\$ 220,502
Personnel Cost	109,232	114,652	117,769
Fringe Benefits	140,682	135,470	102,733
NON-PERSONNEL	\$ 11,453	\$ 16,475	\$ 16,255
Supplies	1,720	4,125	4,125
Contracts	9,733	12,350	12,130
Total Los Penasquitos Canyon Preserve Fund	\$ 261,368	\$ 266,597	\$ 236,757
Low & Moderate Income Housing Asset Fund			
NON-PERSONNEL	\$ 9,006,204	\$ 49,801,656	\$ 42,048,360
Contracts	9,005,462	49,800,556	42,047,561
Energy and Utilities	742	1,100	799
Total Low & Moderate Income Housing Asset Fund	\$ 8,997,023	\$ 49,801,656	\$ 42,048,360
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 3,049,399	\$ 3,057,775	\$ 3,194,544
Personnel Cost	1,612,492	1,653,803	1,760,052
Fringe Benefits	1,436,906	1,403,972	1,434,492
NON-PERSONNEL	\$ 21,524,954	\$ 38,721,241	\$ 39,264,767
Supplies	123,437	448,930	428,260
Contracts	13,865,016	19,855,266	21,402,212
Information Technology	61,103	60,385	54,801
Energy and Utilities	3,938,805	3,503,203	4,481,955
Other	3,469,500	3,653,216	4,100,496

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Contingencies	41,358	11,175,741	8,765,543
Transfers Out	25,734	24,500	31,500
Total Maintenance Assessment District (MAD) Funds	\$ 24,574,353	\$ 41,779,016	\$ 42,459,311
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 2,113,972	\$ 1,878,475	\$ 1,885,751
Contracts	427,942	432,406	432,406
Energy and Utilities	18,586	22,594	22,594
Transfers Out	1,667,444	1,423,475	1,430,751
Total Mission Bay/Balboa Park Improvement Fund	\$ 2,113,972	\$ 1,878,475	\$ 1,885,751
New Convention Facility Fund			
NON-PERSONNEL	\$ 3,436,000	\$ 2,133,025	\$ 2,133,025
Contracts	3,436,000	2,133,025	2,133,025
Total New Convention Facility Fund	\$ 3,436,000	\$ 2,133,025	\$ 2,133,025
OneSD Support Fund			
PERSONNEL	\$ 4,767,054	\$ 5,177,677	\$ 5,487,720
Personnel Cost	3,062,310	3,373,924	3,579,745
Fringe Benefits	1,704,745	1,803,753	1,907,975
NON-PERSONNEL	\$ 20,248,168	\$ 23,047,414	\$ 21,642,105
Supplies	7,182	15,092	19,437
Contracts	3,271,819	3,012,227	1,851,205
Information Technology	16,310,131	18,833,009	19,065,645
Energy and Utilities	9,319	6,500	6,500
Other	399	-	-
Transfers Out	-	481,268	-
Capital Expenditures	-	50,000	50,000
Debt	649,318	649,318	649,318
Total OneSD Support Fund	\$ 25,015,222	\$ 28,225,091	\$ 27,129,825
Parking Meter Operations Fund			
PERSONNEL	\$ 1,436,077	\$ 1,578,566	\$ 1,490,398
Personnel Cost	738,277	867,078	808,778
Fringe Benefits	697,800	711,488	681,620
NON-PERSONNEL	\$ 9,950,222	\$ 9,019,074	\$ 9,367,472
Supplies	76,474	44,417	44,612

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Contracts	3,303,846	2,577,874	3,137,256
Information Technology	11,778	14,386	17,695
Energy and Utilities	32,730	14,808	15,255
Other	20,220	-	-
Transfers Out	6,505,174	6,152,154	6,152,154
Capital Expenditures	-	215,435	500
Total Parking Meter Operations Fund	\$ 11,386,298	\$ 10,597,640	\$ 10,857,870
PETCO Park Fund			
PERSONNEL	\$ 133,137	\$ 148,174	\$ 158,305
Personnel Cost	102,974	112,597	122,709
Fringe Benefits	30,163	35,577	35,596
NON-PERSONNEL	\$ 16,264,337	\$ 17,113,663	\$ 17,178,896
Supplies	-	936	936
Contracts	6,998,004	7,811,310	7,877,478
Information Technology	2,356	2,214	2,681
Energy and Utilities	5,248	5,853	5,551
Transfers Out	9,258,730	9,293,350	9,292,250
Total PETCO Park Fund	\$ 16,397,474	\$ 17,261,837	\$ 17,337,201
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 3,299,573	\$ -	\$ -
Contracts	3,299,573	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 3,299,573	\$ -	\$ -
Public Art Fund			
NON-PERSONNEL	\$ 254,976	\$ 578,410	\$ 555,771
Contracts	234,628	578,410	555,771
Information Technology	20,348	-	-
Total Public Art Fund	\$ 254,976	\$ 578,410	\$ 555,771
Public Safety Services & Debt Service Fund			
NON-PERSONNEL	\$ 9,463,236	\$ 9,738,827	\$ 10,104,026
Transfers Out	9,463,236	9,738,827	10,104,026
Total Public Safety Services & Debt Service Fund	\$ 9,463,236	\$ 9,738,827	\$ 10,104,026
Road Maintenance and Rehabilitation Fund			
NON-PERSONNEL	\$ 4,984,849	\$ 13,842,506	\$ 20,522,849

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Supplies	324	-	-
Contracts	4,984,525	13,842,506	20,522,849
Total Road Maintenance and Rehabilitation Fund	\$ 4,984,849	\$ 13,842,506	\$ 20,522,849
Seized Assets - California Fund			
NON-PERSONNEL	\$ 18,931	\$ 11,919	\$ 11,919
Contracts	-	11,919	11,919
Transfers Out	18,931	-	-
Total Seized Assets - California Fund	\$ 18,931	\$ 11,919	\$ 11,919
Seized Assets - Federal DOJ Fund			
PERSONNEL	\$ -	\$ -	\$ 3,880,000
Personnel Cost	-	-	3,880,000
NON-PERSONNEL	\$ 948,313	\$ 1,620,758	\$ 1,649,910
Supplies	118,867	-	-
Contracts	362,254	719,654	748,877
Information Technology	117,393	-	-
Energy and Utilities	333,590	901,104	901,033
Capital Expenditures	16,210	-	-
Total Seized Assets - Federal DOJ Fund	\$ 948,313	\$ 1,620,758	\$ 5,529,910
Seized Assets - Federal Treasury Fund			
NON-PERSONNEL	\$ -	\$ 119,187	\$ 119,187
Contracts	-	119,187	119,187
Total Seized Assets - Federal Treasury Fund	\$ -	\$ 119,187	\$ 119,187
Stadium Operations Fund			
PERSONNEL	\$ 3,180,301	\$ 553,189	\$ 408,473
Personnel Cost	1,679,882	386,699	237,447
Fringe Benefits	1,500,419	166,490	171,026
NON-PERSONNEL	\$ 20,089,366	\$ 14,502,917	\$ 13,941,993
Supplies	338,233	1,040,770	599,033
Contracts	4,475,844	3,965,157	7,065,442
Information Technology	57,167	31,207	48,333
Energy and Utilities	1,984,457	2,243,820	2,183,278
Other	24	-	-
Transfers Out	13,230,085	7,173,963	4,045,907
Capital Expenditures	3,556	48,000	-

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Total Stadium Operations Fund	\$ 23,269,666	\$ 15,056,106	\$ 14,350,466
State COPS			
NON-PERSONNEL	\$ 2,288,055	\$ 2,140,000	\$ 2,140,000
Supplies	2,139,557	2,140,000	2,140,000
Contracts	14,523	-	-
Information Technology	110,810	-	-
Capital Expenditures	23,165	-	-
Total State COPS	\$ 2,288,055	\$ 2,140,000	\$ 2,140,000
Storm Drain Fund			
NON-PERSONNEL	\$ 5,693,506	\$ 5,700,000	\$ 5,700,000
Contracts	58,506	65,000	65,000
Transfers Out	5,635,000	5,635,000	5,635,000
Total Storm Drain Fund	\$ 5,693,506	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project - CivicSD Fund			
NON-PERSONNEL	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326
Contracts	1,389,465	2,023,757	1,934,326
Total Successor Agency Admin & Project - CivicSD Fund	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,406,754	\$ 1,746,090	\$ 1,666,781
Personnel Cost	941,995	1,156,510	1,200,245
Fringe Benefits	464,759	589,580	466,536
NON-PERSONNEL	\$ 114,657,337	\$ 121,512,930	\$ 127,085,569
Supplies	13,938	16,459	23,649
Contracts	49,560,596	58,487,277	70,124,611
Information Technology	300,391	435,306	368,839
Energy and Utilities	8,858	6,500	8,100
Other	558	500	500
Transfers Out	64,772,997	62,566,888	56,559,870
Total Transient Occupancy Tax Fund	\$ 116,064,090	\$ 123,259,020	\$ 128,752,350
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,060,405	\$ 1,067,000	\$ 1,068,375
Contracts	5,155	3,000	3,000
Transfers Out	1,055,250	1,064,000	1,065,375

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Total Trolley Extension Reserve Fund	\$ 1,060,405	\$ 1,067,000	\$ 1,068,375
Underground Surcharge Fund			
PERSONNEL	\$ 1,483,059	\$ 2,179,659	\$ 2,514,623
Personnel Cost	884,959	1,410,985	1,563,710
Fringe Benefits	598,100	768,674	950,913
NON-PERSONNEL	\$ 28,161,062	\$ 57,784,136	\$ 99,807,393
Supplies	20,756	25,200	22,200
Contracts	7,611,860	17,648,341	59,598,670
Information Technology	70,627	99,595	173,523
Energy and Utilities	10,227	7,000	9,000
Other	20,439,795	40,004,000	40,004,000
Capital Expenditures	7,797	-	-
Total Underground Surcharge Fund	\$ 29,644,120	\$ 59,963,795	\$ 102,322,016
Wireless Communications Technology Fund			
PERSONNEL	\$ 5,406,136	\$ 5,530,406	\$ 5,689,422
Personnel Cost	2,904,781	3,030,378	3,168,257
Fringe Benefits	2,501,355	2,500,028	2,521,165
NON-PERSONNEL	\$ 3,695,023	\$ 3,802,040	\$ 4,416,120
Supplies	251,623	320,795	320,795
Contracts	2,001,686	2,033,689	2,663,667
Information Technology	240,506	208,650	217,043
Energy and Utilities	305,827	356,344	383,650
Other	-	1,400	1,400
Transfers Out	-	51,679	-
Capital Expenditures	66,267	-	-
Debt	829,115	829,483	829,565
Total Wireless Communications Technology Fund	\$ 9,101,160	\$ 9,332,446	\$ 10,105,542
Zoological Exhibits Maintenance Fund			
NON-PERSONNEL	\$ 13,897,061	\$ 13,768,168	\$ 14,814,168
Contracts	13,897,061	13,768,168	14,814,168
Total Zoological Exhibits Maintenance Fund	\$ 13,897,061	\$ 13,768,168	\$ 14,814,168

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Special Revenue Funds			
PERSONNEL	\$ 110,096,745	\$ 120,767,941	\$ 136,962,334
Personnel Cost	63,805,965	72,440,044	85,753,854
Fringe Benefits	46,290,780	48,327,897	51,208,480
NON-PERSONNEL	\$ 392,109,574	\$ 496,194,301	\$ 618,947,797
Supplies	4,746,571	6,729,873	9,324,825
Contracts	175,430,588	238,755,748	355,336,949
Information Technology	25,696,434	30,451,363	30,735,537
Energy and Utilities	9,890,717	10,348,150	11,683,357
Other	24,732,871	44,580,453	45,032,733
Contingencies	41,358	11,175,741	8,765,543
Transfers Out	149,909,420	152,107,087	156,351,020
Capital Expenditures	183,182	566,611	238,950
Debt	1,478,433	1,479,275	1,478,883
Total Special Revenue Funds	\$ 502,206,319	\$ 616,962,242	\$ 755,910,131

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 1,991,982	\$ 2,199,731	\$ 2,445,936
Personnel Cost	1,157,710	1,310,205	1,511,427
Fringe Benefits	834,272	889,526	934,509
NON-PERSONNEL	\$ 2,543,180	\$ 3,238,294	\$ 3,555,545
Supplies	176,554	166,223	214,113
Contracts	1,944,258	2,759,360	2,970,564
Information Technology	196,793	50,861	91,146
Energy and Utilities	205,180	233,766	225,630
Other	6,531	5,251	5,251
Transfers Out	756	12,077	13,841
Capital Expenditures	13,107	10,000	35,000
Debt	-	756	-
Total Airports Fund	\$ 4,535,162	\$ 5,438,025	\$ 6,001,481
Development Services Fund			
PERSONNEL	\$ 49,750,902	\$ 51,535,205	\$ 61,016,169
Personnel Cost	29,739,890	31,051,565	38,158,538
Fringe Benefits	20,011,012	20,483,640	22,857,631
NON-PERSONNEL	\$ 20,744,728	\$ 20,909,965	\$ 20,710,312
Supplies	1,866,211	1,403,118	1,405,843
Contracts	11,428,803	9,614,446	12,654,710
Information Technology	2,400,382	2,120,642	3,456,431
Energy and Utilities	731,173	678,108	310,257
Other	486,656	483,127	483,127
Transfers Out	-	4,625,579	415,000
Capital Expenditures	1,846,561	-	-
Debt	1,984,943	1,984,945	1,984,944
Total Development Services Fund	\$ 70,495,630	\$ 72,445,170	\$ 81,726,481
Golf Course Fund			
PERSONNEL	\$ 7,961,590	\$ 8,107,905	\$ 8,774,492
Personnel Cost	4,417,872	4,640,132	5,076,879
Fringe Benefits	3,543,718	3,467,773	3,697,613
NON-PERSONNEL	\$ 9,976,477	\$ 10,748,162	\$ 11,137,289

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Supplies	1,368,381	1,459,201	1,469,785
Contracts	6,317,980	6,432,718	6,805,348
Information Technology	157,287	176,070	188,607
Energy and Utilities	2,023,658	2,558,188	2,543,985
Other	38,136	40,826	40,826
Transfers Out	-	58,509	66,088
Capital Expenditures	71,035	22,650	22,650
Total Golf Course Fund	\$ 17,938,067	\$ 18,856,067	\$ 19,911,781

Metropolitan Sewer Utility Fund

PERSONNEL	\$ 50,662,649	\$ 54,536,067	\$ 57,416,897
Personnel Cost	28,934,233	32,166,735	34,476,083
Fringe Benefits	21,728,416	22,369,332	22,940,814
NON-PERSONNEL	\$ 158,545,484	\$ 177,026,001	\$ 182,315,424
Supplies	19,315,476	21,333,645	21,725,688
Contracts	42,478,891	50,179,010	54,869,588
Information Technology	4,714,342	6,516,479	7,179,649
Energy and Utilities	14,263,292	16,275,777	15,447,026
Other	172,050	309,618	317,368
Contingencies	-	3,500,000	3,500,000
Transfers Out	76,061,039	76,191,918	73,642,106
Capital Expenditures	1,808,254	2,704,299	5,633,999
Debt	(267,861)	15,255	-
Total Metropolitan Sewer Utility Fund	\$ 209,208,133	\$ 231,562,068	\$ 239,732,321

Municipal Sewer Revenue Fund

PERSONNEL	\$ 38,212,982	\$ 40,988,616	\$ 44,239,964
Personnel Cost	20,894,044	23,146,488	25,757,646
Fringe Benefits	17,318,939	17,842,128	18,482,318
NON-PERSONNEL	\$ 81,353,689	\$ 90,047,014	\$ 90,482,465
Supplies	4,239,753	5,091,750	5,285,759
Contracts	33,541,820	40,750,640	40,963,067
Information Technology	2,563,325	3,259,284	3,098,820
Energy and Utilities	5,675,069	5,918,199	6,587,549
Other	178,826	117,769	118,344
Transfers Out	34,753,957	34,133,519	33,211,436

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Capital Expenditures	299,741	569,797	1,099,347
Debt	101,197	206,056	118,143
Total Municipal Sewer Revenue Fund	\$ 119,566,671	\$ 131,035,630	\$ 134,722,429
Recycling Fund			
PERSONNEL	\$ 10,016,304	\$ 11,050,007	\$ 11,155,227
Personnel Cost	5,318,131	6,037,495	6,196,076
Fringe Benefits	4,698,173	5,012,512	4,959,151
NON-PERSONNEL	\$ 11,817,950	\$ 14,756,439	\$ 15,904,659
Supplies	1,002,306	1,668,477	1,571,037
Contracts	9,668,652	11,254,846	12,687,950
Information Technology	391,889	303,201	321,826
Energy and Utilities	733,652	998,288	1,232,822
Other	21,452	27,562	24,407
Reserves	-	200,000	-
Transfers Out	-	56,163	66,617
Capital Expenditures	-	247,902	-
Total Recycling Fund	\$ 21,834,254	\$ 25,806,446	\$ 27,059,886
Refuse Disposal Fund			
PERSONNEL	\$ 14,741,481	\$ 14,361,912	\$ 15,117,228
Personnel Cost	8,121,375	7,899,692	8,409,593
Fringe Benefits	6,620,106	6,462,220	6,707,635
NON-PERSONNEL	\$ 19,521,576	\$ 19,320,075	\$ 24,095,901
Supplies	1,616,901	973,560	1,559,044
Contracts	14,832,430	14,625,676	17,379,015
Information Technology	864,398	618,617	600,747
Energy and Utilities	1,274,173	1,357,990	1,593,961
Other	33,518	33,503	30,574
Reserves	-	500,000	-
Transfers Out	588,759	1,071,962	682,560
Capital Expenditures	311,398	122,511	2,250,000
Debt	-	16,256	-
Total Refuse Disposal Fund	\$ 34,263,057	\$ 33,681,987	\$ 39,213,129
Water Utility Operating Fund			
PERSONNEL	\$ 77,871,243	\$ 80,827,044	\$ 84,683,666

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Personnel Cost	43,248,321	46,598,091	50,012,207
Fringe Benefits	34,622,923	34,228,953	34,671,459
NON-PERSONNEL	\$ 409,647,196	\$ 461,819,395	\$ 485,621,452
Supplies	211,264,931	248,247,328	248,880,868
Contracts	108,495,923	112,542,365	113,707,527
Information Technology	5,658,113	7,492,841	8,314,714
Energy and Utilities	13,534,863	14,409,864	15,968,264
Other	2,750,308	2,893,335	3,165,758
Contingencies	-	3,500,000	3,500,000
Transfers Out	67,214,900	70,175,663	88,244,103
Capital Expenditures	1,014,299	2,347,365	3,564,553
Debt	(286,142)	210,634	275,665
Total Water Utility Operating Fund	\$ 487,518,439	\$ 542,646,439	\$ 570,305,118

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Enterprise Funds			
PERSONNEL	\$ 251,209,133	\$ 263,606,487	\$ 284,849,579
Personnel Cost	141,831,576	152,850,403	169,598,449
Fringe Benefits	109,377,557	110,756,084	115,251,130
NON-PERSONNEL	\$ 714,150,281	\$ 797,865,345	\$ 833,823,047
Supplies	240,850,513	280,343,302	282,112,137
Contracts	228,708,758	248,159,061	262,037,769
Information Technology	16,946,529	20,537,995	23,251,940
Energy and Utilities	38,441,060	42,430,180	43,909,494
Other	3,687,478	3,910,991	4,185,655
Contingencies	-	7,000,000	7,000,000
Reserves	-	700,000	-
Transfers Out	178,619,412	186,325,390	196,341,751
Capital Expenditures	5,364,394	6,024,524	12,605,549
Debt	1,532,137	2,433,902	2,378,752
Total Enterprise Funds	\$ 965,359,414	\$ 1,061,471,832	\$ 1,118,672,626

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,772,131	\$ 1,642,020	\$ 1,711,306
Personnel Cost	795,767	783,662	812,797
Fringe Benefits	976,363	858,358	898,509
NON-PERSONNEL	\$ 7,918,164	\$ 5,890,974	\$ 5,777,881
Supplies	6,579,819	5,307,919	5,303,503
Contracts	1,163,680	389,927	283,883
Information Technology	67,338	51,432	44,877
Energy and Utilities	107,158	140,768	144,690
Other	168	928	928
Total Central Stores Fund	\$ 9,690,295	\$ 7,532,994	\$ 7,489,187
Energy Conservation Program Fund			
PERSONNEL	\$ 2,150,311	\$ 3,381,123	\$ 3,146,050
Personnel Cost	1,198,344	2,109,113	1,977,717
Fringe Benefits	951,967	1,272,010	1,168,333
NON-PERSONNEL	\$ 1,441,497	\$ 1,560,043	\$ 1,522,754
Supplies	9,004	12,242	12,437
Contracts	971,696	1,094,363	1,140,061
Information Technology	436,254	137,484	253,510
Energy and Utilities	17,185	14,875	6,100
Other	6,491	5,300	5,300
Transfers Out	-	287,363	101,130
Capital Expenditures	868	8,416	4,216
Total Energy Conservation Program Fund	\$ 3,591,808	\$ 4,941,166	\$ 4,668,804
Fleet Operations Operating Fund			
PERSONNEL	\$ 20,763,752	\$ 22,648,272	\$ 23,183,447
Personnel Cost	11,154,741	12,474,732	12,951,863
Fringe Benefits	9,609,010	10,173,540	10,231,584
NON-PERSONNEL	\$ 31,941,913	\$ 30,647,950	\$ 35,053,568
Supplies	13,798,965	9,810,464	13,531,018
Contracts	5,046,662	6,930,069	6,424,219
Information Technology	570,336	1,304,723	1,859,767
Energy and Utilities	12,188,430	12,019,230	13,094,488

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Other	4,646	-	3,478
Transfers Out	1,633	-	-
Capital Expenditures	67,581	450,000	140,598
Debt	263,659	133,464	-
Total Fleet Operations Operating Fund	\$ 52,705,664	\$ 53,296,222	\$ 58,237,015

Fleet Replacement

NON-PERSONNEL	\$ 39,796,856	\$ 44,759,750	\$ 65,864,521
Supplies	1,092,059	-	-
Contracts	200,236	-	-
Information Technology	4,963	-	-
Transfers Out	-	3,400,000	-
Capital Expenditures	30,095,727	28,279,215	52,420,305
Debt	8,403,871	13,080,535	13,444,216
Total Fleet Replacement	\$ 39,796,856	\$ 44,759,750	\$ 65,864,521

Publishing Services Fund

PERSONNEL	\$ 870,796	\$ 759,005	\$ 753,144
Personnel Cost	492,610	461,084	481,758
Fringe Benefits	378,186	297,921	271,386
NON-PERSONNEL	\$ 2,598,872	\$ 1,739,417	\$ 1,452,132
Supplies	293,034	333,492	300,492
Contracts	2,077,665	1,026,241	1,011,640
Information Technology	90,713	163,551	83,545
Energy and Utilities	100,653	116,362	53,176
Transfers Out	4,492	53,279	3,279
Capital Expenditures	32,314	42,000	-
Debt	-	4,492	-
Total Publishing Services Fund	\$ 3,469,668	\$ 2,498,422	\$ 2,205,276

Risk Management Administration Fund

PERSONNEL	\$ 9,042,275	\$ 9,778,299	\$ 10,815,276
Personnel Cost	5,136,155	5,716,585	6,360,667
Fringe Benefits	3,906,121	4,061,714	4,454,609
NON-PERSONNEL	\$ 1,905,573	\$ 2,143,079	\$ 2,300,875
Supplies	88,853	89,092	86,287
Contracts	1,062,482	1,383,311	1,421,626

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Information Technology	728,245	632,706	771,272
Energy and Utilities	7,906	5,898	6,690
Other	18,088	15,000	15,000
Transfers Out	-	17,072	-
Total Risk Management Administration Fund	\$ 10,947,849	\$ 11,921,378	\$ 13,116,151

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Internal Service Funds			
PERSONNEL	\$ 34,599,265	\$ 38,208,719	\$ 39,609,223
Personnel Cost	18,777,617	21,545,176	22,584,802
Fringe Benefits	15,821,648	16,663,543	17,024,421
NON-PERSONNEL	\$ 85,602,876	\$ 86,741,213	\$ 111,971,731
Supplies	21,861,734	15,553,209	19,233,737
Contracts	10,522,422	10,823,911	10,281,429
Information Technology	1,897,849	2,289,896	3,012,971
Energy and Utilities	12,421,333	12,297,133	13,305,144
Other	29,392	21,228	24,706
Transfers Out	6,125	3,757,714	104,409
Capital Expenditures	30,196,490	28,779,631	52,565,119
Debt	8,667,531	13,218,491	13,444,216
Total Internal Service Funds	\$ 120,202,141	\$ 124,949,932	\$ 151,580,954

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ 6,050,831	\$ -	\$ 2,915,000
Transfers Out	6,050,831	-	2,915,000
Total Capital Outlay Fund	\$ 6,050,831	\$ -	\$ 2,915,000
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 289,190	\$ 333,880	\$ 352,680
Contracts	289,190	333,880	352,680
Total TransNet Extension Administration & Debt Fund	\$ 289,190	\$ 333,880	\$ 352,680
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 5,920,422	\$ 3,351,330	\$ 3,851,330
Contracts	5,920,422	3,351,330	3,851,330
Total TransNet Extension Congestion Relief Fund	\$ 5,920,422	\$ 3,351,330	\$ 3,851,330
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 9,644,481	\$ 9,916,236	\$ 10,474,596
Transfers Out	9,644,481	9,916,236	10,474,596
Total TransNet Extension Maintenance Fund	\$ 9,644,481	\$ 9,916,236	\$ 10,474,596

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Capital Project Funds			
NON-PERSONNEL	\$ 21,904,924	\$ 13,601,446	\$ 17,593,606
Contracts	6,209,612	3,685,210	4,204,010
Transfers Out	15,695,312	9,916,236	13,389,596
Total Capital Project Funds	\$ 21,904,924	\$ 13,601,446	\$ 17,593,606

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2018 Actual	FY 2019 Adopted Budget	FY 2020 Adopted Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,388,959,625	\$ 1,449,666,598	\$ 1,573,337,597
Personnel Cost	776,268,236	835,933,201	923,020,638
Fringe Benefits	612,691,388	613,733,397	650,316,959
NON-PERSONNEL	\$ 1,638,929,431	\$ 1,826,546,017	\$ 2,060,404,409
Supplies	300,719,899	332,859,556	337,967,809
Contracts	653,227,473	742,082,324	878,804,362
Information Technology	73,457,555	85,246,656	96,073,782
Energy and Utilities	107,711,508	114,391,732	120,418,417
Other	33,146,683	53,701,862	54,574,865
Contingencies	41,358	18,175,741	15,765,543
Reserves	-	700,000	-
Transfers Out	407,167,654	415,196,357	452,318,639
Capital Expenditures	38,485,904	37,485,216	67,114,368
Debt	24,971,396	26,706,573	37,366,624
Total Operating Budget Expenditures	\$ 3,027,889,055	\$ 3,276,212,615	\$ 3,633,742,006
Total Capital Budget Expenditures	\$ 552,573,203	\$ 558,854,340	\$ 715,760,542
Total Combined Operating and Capital Budget Expenditures	\$ 3,580,462,285	\$ 3,835,066,955	\$ 4,349,502,548



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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/19	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2020
General Fund									
General Fund	\$ 223,480,368	\$ 1,549,226,498	\$ 1,772,706,866	-	\$ 1,578,078,556	\$ 1,578,078,556	-	\$ 194,628,310	-
Total General Fund	\$ 223,480,368	\$ 1,549,226,498	\$ 1,772,706,866	-	\$ 1,578,078,556	\$ 1,578,078,556	-	\$ 194,628,310	-
Special Revenue Funds									
Automated Refuse Container Fund	\$ 1,218,355	\$ 1,000,000	\$ 2,218,355	-	\$ 1,333,324	\$ 1,333,324	-	-	\$ 885,031
Concourse and Parking Garages Operating Fund	564,907	4,244,226	4,809,133	-	4,321,921	4,321,921	-	-	487,212
Convention Center Expansion Administration Fund	918,795	12,498,305	13,417,100	-	13,879,301	13,879,301	-	-	(462,201)
Engineering & Capital Projects Fund	(11,600,265)	115,836,658	104,236,393	-	115,708,740	115,708,740	-	-	(11,472,347)
Environmental Growth 1/3 Fund	2,620,682	5,688,126	8,308,808	-	5,254,180	5,254,180	616,000	1,002,988	1,435,640
Environmental Growth 2/3 Fund	2,356,479	11,383,252	13,739,731	-	10,903,909	10,903,909	837,000	1,914,544	84,278
Facilities Financing Fund	187,847	3,100,248	3,288,095	-	3,099,854	3,099,854	-	-	188,241
Fire and Lifeguard Facilities Fund	196,541	1,383,570	1,580,111	-	1,391,981	1,391,981	-	-	188,130
Fire/Emergency Medical Services Transport Program Fund	143,785	12,344,106	12,487,891	-	12,170,687	12,170,687	-	-	317,204
Gas Tax Fund	18,496,515	37,356,140	55,852,655	1,178,378	36,177,762	37,356,140	18,496,515	-	-
General Plan Maintenance Fund	448,282	3,961,000	4,409,282	-	4,365,000	4,365,000	-	-	44,282
GIS Fund	98,047	3,767,988	3,866,035	-	3,793,850	3,793,850	-	-	72,185
Information Technology Fund	1,769,964	60,326,593	62,096,557	-	61,891,341	61,891,341	-	202,679	2,537
Infrastructure Fund	14,267,511	20,073,271	38,340,782	7,600,622	16,472,649	24,073,271	-	-	14,267,511
Junior Lifeguard Program Fund	697,766	615,150	1,312,916	-	618,842	618,842	-	-	694,074
Local Enforcement Agency Fund	559,297	786,417	1,345,714	-	1,009,689	1,009,689	-	-	336,025
Long Range Property Management Fund	3,234,447	1,034,365	4,268,812	-	1,398,096	1,398,096	-	-	2,870,716
Los Penasquitos Canyon Preserve Fund	54,116	186,000	240,116	-	236,757	236,757	-	-	3,359
Low and Moderate Income Housing Asset Fund	51,711,657	4,396,270	56,107,927	-	42,048,360	42,048,360	-	-	14,059,567

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/19	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2020
Maintenance Assessment District Funds	17,598,268	25,803,632	43,401,900	-	42,459,311	42,459,311	-	936,512	6,077
Mission Bay Improvements Fund	38,205,387	7,645,298	45,850,685	7,734,786	-	7,734,786	-	31,613,776	6,502,123
Mission Bay/Balboa Park Improvement Fund	39,398	1,855,453	1,894,851	-	1,885,751	1,885,751	-	-	9,100
New Convention Facility Fund	6,185	2,126,840	2,133,025	-	2,133,025	2,133,025	-	-	-
OneSD Support Fund	3,015,182	25,124,081	28,139,263	-	27,129,825	27,129,825	-	10,620	998,818
Parking Meter Operations Fund	1,238,464	11,297,852	12,536,316	-	10,857,870	10,857,870	-	30,000	1,648,446
PETCO Park Fund	2,108,085	16,232,066	18,340,151	-	17,337,201	17,337,201	-	-	1,002,950
Prop 42 Replacement - Transportation Relief Fund	3,402,079	-	3,402,079	-	-	-	3,402,079	-	-
Public Art Fund	3,614,927	555,771	4,170,698	-	555,771	551,771	-	-	3,614,927
Public Safety Services & Debt Service Fund	715,560	10,104,026	10,819,586	-	10,104,026	10,104,026	-	-	715,560
Regional Park Improvements Fund	17,310,720	4,116,699	21,427,419	3,500,000	-	3,500,000	-	13,761,391	4,166,028
Road Maintenance and Rehabilitation Fund	12,801,440	23,500,757	36,302,197	2,977,908	20,522,849	12,801,440	-	-	-
Seized Assets	15,142,623	1,200,000	16,342,623	-	5,661,016	5,661,016	-	-	10,681,607
Stadium Operations Fund	8,428,225	7,050,373	15,478,598	-	14,350,466	14,350,466	-	808,734	319,398
State COPS	4,231,130	2,140,000	6,371,130	-	2,140,000	2,140,000	-	-	4,231,130
Storm Drain Fund	1,088,402	5,700,000	6,788,402	-	5,700,000	5,700,000	-	-	1,088,402
Successor Agency Admin & Project - CivicSD Fund	-	1,934,326	1,934,326	-	1,934,326	1,934,326	-	-	-
Transient Occupancy Tax Fund	2,746,443	127,448,322	130,194,765	-	128,752,350	128,752,350	-	-	1,442,415
Trolley Extension Reserve Fund	142,636	925,799	1,068,435	-	1,068,375	1,068,375	-	-	60
Underground Surcharge Fund	203,600,155	65,195,970	268,796,125	5,000,000	102,322,016	107,322,016	5,000,000	12,878,737	143,595,372
Wireless Communications Technology Fund	1,477,766	9,129,456	10,607,222	-	10,105,542	10,105,542	-	-	501,680
Zoological Exhibits Maintenance Fund	110,399	14,814,168	14,924,567	-	14,814,168	14,814,168	-	-	110,399
Total Special Revenue Funds	\$ 424,968,202	\$ 667,882,574	\$ 1,092,850,776	\$ 27,991,694	\$ 755,910,131	\$ 783,901,825	\$ 41,153,034	\$ 63,159,981	\$ 204,635,936

Enterprise Funds

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/19	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2020
Airports Fund	\$ 14,208,567	\$ 4,881,882	\$ 19,090,449	\$ -	\$ 6,001,481	\$ 6,001,481	\$ -	\$ 24,230	\$ 13,064,738
Development Services Fund	6,362,913	78,351,692	84,714,605	-	81,726,481	81,726,481	-	1,322,600	1,665,524
Golf Course Fund	22,232,069	20,470,347	42,702,416	3,000,000	19,911,781	22,911,781	-	16,512,622	3,278,013
Recycling Fund	36,245,482	23,631,760	59,877,242	1,100,000	27,059,886	28,159,886	-	18,513,159	13,204,197
Refuse Disposal Fund	40,865,364	32,994,373	73,859,737	4,300,000	39,213,129	43,513,129	-	30,401,903	(55,295)
Refuse Disposal Fund - Miramar Closure Fund	31,252,184	50,000	31,302,184	-	-	-	-	-	31,302,184
Sewer	486,157,421	610,912,622	1,097,070,043	304,465,573	374,454,750	678,920,323	-	418,149,720	-
Water	549,744,565	1,010,243,291	1,559,987,856	339,793,064	570,305,118	910,098,182	-	550,202,215	99,687,459
Total Enterprise Funds	\$ 1,187,068,565	\$ 1,781,535,967	\$ 2,968,604,532	\$ 652,658,637	\$ 1,118,672,626	\$ 1,771,331,263	\$ -	\$ 1,035,126,44	\$ 162,146,820
Capital Project Funds									
Capital Outlay Fund	\$ 24,754,457	\$ -	\$ 24,754,457	\$ -	\$ 2,915,000	\$ 2,915,000	\$ -	\$ -	\$ 21,839,457
TransNet Extension Maintenance Fund	25,971,618	35,268,000	61,239,618	20,589,394	14,678,606	35,268,000	4,410,606	21,561,012	-
Other Capital Projects	2,453,332	-	2,453,332	2,453,332	-	2,453,332	-	-	-
Total Capital Project Funds	\$ 53,179,407	\$ 35,268,000	\$ 88,447,407	\$ 23,042,726	\$ 17,593,606	\$ 40,636,332	\$ 4,410,606	\$ 21,561,012	\$ 21,839,457
Internal Service Funds									
Central Stores Fund	\$ 18,898	\$ 7,633,347	\$ 7,652,245	\$ -	\$ 7,489,187	\$ 7,489,187	\$ -	\$ -	\$ 163,058
Energy Conservation Program Fund	1,193,537	4,180,739	5,374,276	-	4,668,804	4,668,804	-	-	705,472
Fleet Services Operating Fund	2,784,607	58,919,709	61,704,316	1,270,598	58,237,015	59,507,613	-	1,890,531	306,172
Fleet Services Replacement Fund	94,367,638	71,860,666	166,228,304	-	65,864,521	65,864,521	-	47,079,990	53,283,793
Publishing Services Fund	428,259	2,498,676	2,926,935	-	2,205,276	2,205,276	-	-	721,659
Risk Management Administration Fund	601,973	13,200,293	13,802,266	-	13,116,151	13,116,151	-	-	686,115
Total Internal Service Funds	\$ 99,394,912	\$ 158,293,430	\$ 257,688,342	\$ 1,270,598	\$ 151,580,954	\$ 152,851,552	\$ -	\$ 48,970,521	\$ 55,866,269
Total Combined Budget	\$ 1,988,091,454	\$ 4,192,206,469	\$ 6,180,297,923	\$ 704,963,655	\$ 3,621,835,873	\$ 4,326,799,528	\$ 45,563,640	\$ 1,363,446,273	\$ 444,488,482



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Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2020 Adopted Budget
Adams Avenue MAD Fund	- \$	- \$	68,500 \$	68,500
Barrio Logan Community Benefit MAD Fund	-	-	538,611	538,611
Bay Terraces - Honey Drive MAD Fund	-	-	35,193	35,193
Bay Terraces - Parkside MAD Fund	-	-	126,588	126,588
Bird Rock MAD Fund	-	-	413,314	413,314
Black Mountain Ranch North MAD Fund	-	-	475,057	475,057
Black Mountain Ranch South MAD Fund	-	-	1,142,401	1,142,401
Calle Cristobal MAD Fund	-	-	352,336	352,336
Camino Santa Fe MAD Fund	-	-	233,184	233,184
Campus Point MAD Fund	-	-	71,969	71,969
Carmel Mountain Ranch MAD Fund	-	-	864,488	864,488
Carmel Valley MAD Fund	-	-	4,258,690	4,258,690
Carmel Valley NBHD #10 MAD Fund	-	-	447,742	447,742
C&ED MAD Management Fund	-	-	425,000	425,000
Central Commercial MAD Fund	-	-	315,061	315,061
City Heights MAD Fund	-	-	503,626	503,626
Civita MAD Fund	-	-	1,206,693	1,206,693
College Heights Enhanced MAD Fund	-	-	479,964	479,964
Coral Gate MAD Fund	-	-	197,592	197,592
Coronado View MAD Fund	-	-	64,377	64,377
Del Mar Terrace MAD Fund	-	-	558,026	558,026
Eastgate Technology Park MAD Fund	-	-	255,197	255,197
El Cajon Boulevard MAD Fund	-	-	647,902	647,902
First SD River Imp. Project MAD Fund	-	-	485,352	485,352
Gateway Center East MAD Fund	-	-	375,010	375,010
Genesee/North Torrey Pines Road MAD Fund	-	-	522,186	522,186
Hillcrest Commercial Core MAD Fund	-	-	111,518	111,518
Hillcrest MAD Fund	-	-	40,186	40,186
Kensington Heights MAD	-	-	168,089	168,089
Kensington Manor MAD	-	-	121,273	121,273
Kensington Park North MAD	-	-	95,102	95,102
Kings Row MAD Fund	-	-	22,099	22,099
La Jolla Self-Managed MAD	-	-	502,378	502,378
La Jolla Village Drive MAD Fund	-	-	99,675	99,675
Liberty Station/NTC MAD Fund	-	-	146,178	146,178
Linda Vista Community MAD Fund	-	-	364,175	364,175

Financial Summary and Schedules

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2020 Adopted Budget
Little Italy MAD Fund	-	-	1,241,440	1,241,440
Maintenance Assessment District (MAD) Management Fund	24.50	3,194,544	1,136,913	4,331,457
Miramar Ranch North MAD Fund	-	-	1,795,752	1,795,752
Mira Mesa MAD Fund	-	-	1,334,456	1,334,456
Mission Boulevard MAD Fund	-	-	172,560	172,560
Mission Hills Special Lighting MAD Fund	-	-	44,503	44,503
Newport Avenue MAD Fund	-	-	89,675	89,675
North Park MAD Fund	-	-	896,067	896,067
Ocean View Hills MAD Fund	-	-	923,719	923,719
Otay International Center MAD Fund	-	-	617,493	617,493
Pacific Highlands Ranch MAD Fund	-	-	693,693	693,693
Park Village MAD Fund	-	-	669,455	669,455
Penasquitos East MAD Fund	-	-	646,312	646,312
Rancho Bernardo MAD Fund	-	-	1,827,676	1,827,676
Rancho Encantada MAD Fund	-	-	185,628	185,628
Remington Hills MAD Fund	-	-	75,659	75,659
Robinhood Ridge MAD Fund	-	-	185,990	185,990
Sabre Springs MAD Fund	-	-	389,425	389,425
Scripps/Miramar Ranch MAD Fund	-	-	2,485,056	2,485,056
Stonecrest Village MAD Fund	-	-	763,790	763,790
Street Light District #1 MAD Fund	-	-	907,903	907,903
Talmadge MAD Fund	-	-	303,561	303,561
Talmadge Park North MAD	-	-	31,597	31,597
Talmadge Park South MAD	-	-	69,019	69,019
Tierrasanta MAD Fund	-	-	2,201,058	2,201,058
Torrey Highlands MAD Fund	-	-	894,353	894,353
Torrey Hills MAD Fund	-	-	1,661,732	1,661,732
University Heights MAD Fund	-	-	100,922	100,922
Washington Street MAD Fund	-	-	126,180	126,180
Webster-Federal Boulevard MAD Fund	-	-	58,448	58,448
Total Combined Budget	24.50	\$ 3,194,544	\$ 39,264,767	\$ 42,459,311



Adopted Budget
Fiscal Year
2020



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Capital Improvements Program

The Fiscal Year 2020 Adopted Capital Improvements Program (CIP) Budget is \$710.8 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City’s \$9.55 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City’s CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds.



The Fiscal Year 2020 Adopted CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, General Fund Infrastructure and park improvement funds. Further details on these funding sources and the specific projects included in the Adopted CIP Budget can be found in Volume III of the Fiscal Year 2020 Adopted Budget.

Table 1: Fiscal Year 2020 Adopted CIP Budget

Funding Source	2020 Adopted Budget	Percent of Total CIP Budget
Development Impact Fees	\$ 48,500	0.01 %
Fleet Services Internal Service Fund	1,270,598	0.18 %
Gas Tax Fund	4,156,286	0.58 %
General Fund	6,058,000	0.85 %
Golf Course Enterprise Fund	3,000,000	0.42 %
Infrastructure Fund	7,600,622	1.07 %
Mission Bay Park Improvement Fund	7,734,786	1.09 %
Mission Trails Regional Park Fund	195,332	0.03 %
Recycling Fund	1,100,000	0.15 %
Refuse Disposal Fund	4,300,000	0.60 %
San Diego Regional Parks Improvement Fund	3,500,000	0.49 %
Sewer Funds	304,465,573	42.83 %
TransNet Funds	20,589,394	2.90 %
Trench Cut/Excavation Fee Fund	2,000,000	0.28 %
Utilities Undergrounding Program Fund	5,000,000	0.70 %
Water Fund	339,793,064	47.80 %
Grand Total	\$ 710,812,155	

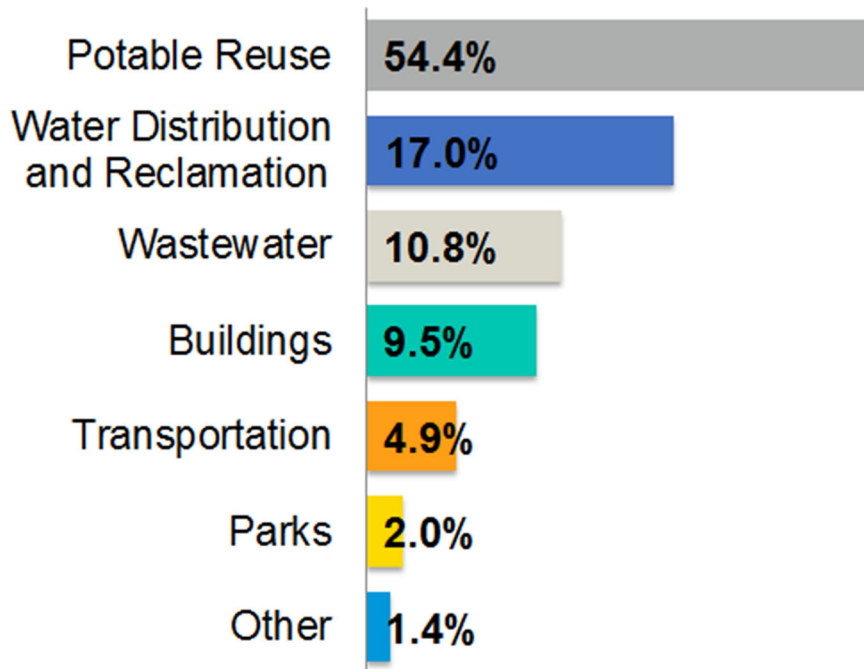
An additional \$191.1 million of funding is anticipated to be received during Fiscal Year 2020. This anticipated funding is not included in the Adopted Budget amount of \$710.8 million because the funding sources either require additional City Council approval, such as Facilities Benefit

Capital Improvements Program

Assessments and grants, or the funding sources are tentative, and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments.

The Fiscal Year 2020 Adopted CIP Budget of \$710.8 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 88.9 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfill, airport, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2020 Adopted Budget by Project Type



Capital Improvements Program

The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2**. The largest funding allocation in the Fiscal Year 2020 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$644.3 million, or 90.6 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$38.1 million, or 5.4 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Year	2020 Proposed	Future Years	Total
Airports	\$ 19,213,963	\$ -	\$ -	\$ 19,213,963
Citywide	54,848,945	1,528,598	691,238,385	747,615,928
Department of Information Technology	501,679	-	-	501,679
Environmental Services	81,028,879	3,550,000	4,600,000	89,178,879
Fire-Rescue	119,287,710	-	56,187,695	175,475,405
Library	63,046,068	798,500	29,868,800	93,713,368
Parks & Recreation	455,647,904	19,527,951	128,610,643	603,786,498
Police	18,585,096	-	-	18,585,096
Public Utilities	1,761,350,819	644,258,637	2,179,624,343	4,585,233,799
Real Estate Assets - Facilities Services	39,251,746	3,064,500	87,401,000	129,717,246
Sustainability	31,732,349	-	2,000,000	33,732,349
Transportation & Storm Water	1,056,412,452	38,083,969	1,961,880,908	3,056,377,329
Grand Total	\$ 3,700,907,610	\$ 710,812,155	\$ 5,141,411,774	\$ 9,553,131,539

The Fiscal Year 2020 Adopted CIP Budget will add \$710.8 million to the City's \$9.55 billion multi-year CIP. The City Council previously approved \$3.70 billion towards projects that are continuing from previous fiscal years. An estimated \$5.14 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2020 Adopted Budget.

Capital Improvements Program

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

On January 24, 2019, the Public Works Department released its Fiscal Year 2020-2024 Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.



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City Agencies

The detailed Fiscal Year 2020 Adopted Budgets for the four City agencies (Civic San Diego, San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each respective agency.

Civic San Diego:

Mission: To foster innovative community partnerships to improve the quality of life in San Diego's neighborhoods.

To explore Civic San Diego's budget visit:

<https://civicsd.com/departments/financial-information-overview/annual-budgets/>

San Diego Housing Commission (SDHC):

Mission: To provide affordable, safe and quality homes for low- and moderate-income families and individuals in the City of San Diego and to provide opportunities to improve the quality of life for the families that the San Diego Housing Commission serves.

To explore SDHC's budget visit:

<https://www.sdhc.org/about-us/budget-finance/>

San Diego City Employees' Retirement System (SDCERS):

Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

To explore SDCERS' budget visit:

[https://board.sdcers.org/OnBaseAgendaOnline/Documents/DownloadFile/PRESENTATION OF SDCERS FY 2020 BUDGET](https://board.sdcers.org/OnBaseAgendaOnline/Documents/DownloadFile/PRESENTATION_OF_SDCERS_FY_2020_BUDGET)

San Diego Convention Center Corporation (SDCCC):

Mission: To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

To explore SDCCC's budget visit:

<https://visitsandiego.com/about/current-budget>



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Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC): The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM: In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION: An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE): Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION: A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CALENDAR YEAR (CY): A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP): A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

COMMERCIAL PAPER: Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project spending occurs. The notes have maturities of 270 days or less and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR): A report prepared by the Department of Finance that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI): An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS: This expenditure category consists of contractual agreement expenses for services provided.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lumpsum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS: Funds actually expended.

DISCRETIONARY FUNDS: Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION: An organizational component of a department, possibly sub-divided into sections and groups.

EMERGENCY RESERVE: This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released, and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP): A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE: The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY: Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES: Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, threequarters, or full-time status employees.

FRANCHISE FEES: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4): Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL FUND RESERVES: The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

GENERAL GOVERNMENT SERVICES BILLING (GGSB): A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the Department of Finance to the Water Department based on an auditable formula.

GRANT: A contribution by a government or other organization to support a particular function.

GROWTH RATE: The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM): HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT): This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INFRASTRUCTURE FUND (CHARTER 77.1): This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

INTEREST AND RENTS: These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY: To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS: This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANDATED PROGRAM: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING: A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE: Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF): Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY: Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

NON-GENERAL FUND: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

ONESD: A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES: Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES: Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balance whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES: Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB): Post-employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE: An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PROPERTY TAX: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX: A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF): The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION: Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred, and revenues are collected.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT:

The revenue and expense statement reflect financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY:

This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES:

This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT:

Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES:

This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS):

The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES:

The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA):

A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SPECIAL DISTRICT: A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS: These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE: This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

STATEMENT OF WORK (SOW): A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS: Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES: Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE:

The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES: This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S): Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS): Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT): A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL): A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE: A charge for services provided by the City to residents and businesses.

VACANCY SAVINGS: Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION: State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING: Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

ZOOLOGICAL EXHIBITS FUND: This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.



Adopted Budget
Fiscal Year
2020

Appendix

Fiscal Year 2020 Changes in Full-Time Equivalent (FTE) Positions	ATTACHMENT A
Information reflecting changes in FTE positions from the Fiscal year 2019 Adopted Budget by fund and department.	
Public Utilities Department’s Organization Chart	ATTACHMENT B
The Public Utilities Department, at the direction of the Mayor, has undergone a thorough and comprehensive internal review of staff and processes in place to ensure a customer-focused, mission-driven utility while restoring stability and confidence in the Department.	
May Revision to the Fiscal Year 2020 Proposed Budget	ATTACHMENT C
A memorandum that presents the Mayor’s recommended revisions to the Fiscal Year 2020 Proposed Budget, dated May 14, 2019.	
Recommended City Council Modifications to the Mayor’s Proposed FY 2020 Budget and Review of May Revision and FY 2019 Third Quarter Reports	ATTACHMENT D
Office of the Independent Budget Analyst, Report Number 19-12, dated May 31, 2019.	
Addendum to IBA Report 19-12: Recommended City Council Modifications to the Mayor’s Proposed FY 2020 Budget	ATTACHMENT E
Office of the Independent Budget Analyst, Report Number 19-14, dated June 5, 2019.	
Resolution R-312506	ATTACHMENT F
Resolution of the Council of the City of San Diego adopting the Fiscal Year 2020 Budget, including approving the Mayor’s Fiscal Year 2020 Proposed Budget, the May Revision to the Proposed Budget, the Independent Budget Analyst’s recommended revisions to the Proposed Budget and other changes as approved by the City Council.	
Proposed Fiscal Year 2020 Statement of Budgetary Principles	ATTACHMENT G
Office of the Independent Budget Analyst, Report Number 19-17, dated July 17, 2019.	
Appropriation Ordinance O-21091	ATTACHMENT H
An ordinance adopting the annual budget for Fiscal Year 2020 and appropriating the necessary money to operate the City of San Diego for Fiscal Year 2020, dated June 25, 2019.	
Fiscal Year 2020-2024 Five-Year Financial Outlook	ATTACHMENT I
A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2020 Adopted Budget.	



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Attachment A

Table 1 below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2019 Adopted Budget to the Fiscal Year 2020 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes by Department

Department	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FTE Change
City Attorney	375.73	385.98	10.25
City Auditor	22.00	22.00	-
City Clerk	47.32	47.32	-
City Treasurer	124.00	128.00	4.00
Communications	33.00	33.00	-
Council Administration	17.37	19.37	2.00
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	10.00	10.00	-
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	20.00	20.00	-
Department of Finance	113.27	113.27	-
Development Services	73.00	72.00	(1.00)
Economic Development	59.35	61.00	1.65
Environmental Services	171.72	172.68	0.96
Ethics Commission	5.00	5.50	0.50
Fire-Rescue	1,240.52	1,307.52	67.00
Government Affairs	5.00	7.00	2.00
Human Resources	29.72	33.72	4.00
Infrastructure/Public Works	2.00	2.00	-
Internal Operations	1.50	1.50	-
Library	444.59	444.22	(0.37)
Neighborhood Services	6.00	11.00	5.00
Office of Boards & Commissions	10.00	5.00	(5.00)
Office of Homeland Security	18.05	20.27	2.22
Office of the Assistant COO	2.00	3.00	1.00
Office of the Chief Financial Officer	2.00	2.00	-
Office of the Chief Operating Officer	5.00	5.00	-
Office of the IBA	10.00	10.00	-
Office of the Mayor	24.32	24.00	(0.32)
Parks and Recreation	908.05	924.97	16.92
Performance & Analytics	14.00	15.00	1.00
Personnel	69.99	69.99	-
Planning	64.95	65.75	0.80
Police	2,657.01	2,655.14	(1.87)
Purchasing & Contracting	52.96	52.96	-
Real Estate Assets	32.00	32.00	-

Attachment A

Department	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FTE Change
Real Estate Assets - Facilities Services	223.50	211.50	(12.00)
Smart & Sustainable Communities	1.50	10.50	9.00
Sustainability	-	4.00	4.00
Transportation & Storm Water	637.70	639.70	2.00
Total General Fund FTE Changes	7,614.12	7,727.86	113.74

General Fund FTE Changes**City Attorney: 10.25 FTE Increase**

- 1.00 Addition of 1.00 Assistant City Attorney to support the Administration Division.
- 9.25 Addition of 9.25 FTE positions for supplemental positions currently filled to support the City Attorney's Office, and a corresponding increase in budgeted vacancy savings.

City Council: 2.00 FTE Increase

- 1.00 Addition of 1.00 Program Coordinator to support government affairs for the City Council.
- 1.00 Addition of 1.00 Program Manager to support public communication efforts.

City Treasurer: 4.00 FTE Increase

- (1.00) Reduction of 1.00 Senior Clerk/Typist from the Business Tax Program associated with Cannabis Business Tax contractual audit service.
- 5.00 Addition of 5.00 FTE positions associated with the administration of the Short Term Residential Occupancy Tax Compliance Program.

Development Services: 1.00 FTE Decrease

- (3.00) Reduction of 3.00 FTE positions in the Code Enforcement Division.
- 2.00 Addition of 2.00 Code Compliance Officers to support operations.

Economic Development: 1.65 FTE Increase

- (0.35) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 1.00 Addition of 1.00 Assistant Deputy Director to support the Community Development and Promise Zone Divisions. This position will be fully supported by successor agency and Community Block Development Grant funding sources.
- 1.00 Transfer of 1.00 Executive Director from the Neighborhood Services branch to the Economic Development Department.

Environmental Services: 0.96 FTE Increase

- (1.00) Reduction of 1.00 Asbestos and Lead Inspector 2 in the Disposal & Environmental Protection Division.
- (1.00) Reduction of 1.00 Senior Code Compliance Supervisor in the Waste Reduction Division.
- (1.00) Reduction of 1.00 Utility Worker 2 in the Waste Reduction Division.
- (0.60) Reduction of 0.60 Assistant Engineer-Mechanical position that supports the weekly residential refuse collection program.
- 0.60 Addition of 0.60 Associate Management Analyst to support the biweekly residential recycling and yard waste collection programs.
- 0.96 Redistribution of positions to better align budget with department operations.
- 3.00 Addition of 3.00 FTE positions to support the expansion of Clean SD services.

Ethics Commission: 0.50 FTE Increase

- 0.50 Addition of 1.00 Program Manager to support the Commission's education and training programs. The FY2020 FTE position is annualized to reflect the projected start date throughout the fiscal year.

Fire-Rescue: 67.00 FTE Increase

(2.88)	Funding allocated according to a zero-based annual review of hourly funding requirements.
(1.00)	Reduction of 1.00 Emergency Medical Services Fire Captain/Paramedic in the Emergency Medical Services Division.
1.00	Addition of 1.00 Fire Prevention Inspector 2 in the Community Risk Reduction Division supported by user fee program.
1.00	Addition of 1.00 Fire Prevention Inspector 2 to serve as a liaison for new construction plan review and inspection of projects supported by user fee program.
1.00	Addition of 1.00 Fire Battalion Chief to oversee the San Diego Urban All Hazard Incident Management Team supported by the Urban Area Securities Initiative (UASI) grant.
1.00	Transfer of 1.00 Paramedic Coordinator from the Emergency Medical Service Fund to the Fire-Rescue Department.
2.00	Addition of 2.00 Fire Prevention Inspector 2s for the Combustible, Explosive, and Dangerous Materials (CEDMAT) Program supported by user fee program .
2.00	Addition of 2.00 Helicopter Mechanics for helicopter maintenance, offset by a reduction of contract services and overtime expenditures.
2.00	Addition of 2.00 Fire Prevention Inspector 2s for the High-Rise Program supported by user fee program.
2.00	Addition of 2.00 Payroll Specialists 2 to process payroll.
2.88	Addition of 2.88 Lifeguard 1 - Hourly for an advanced lifeguard academy.
4.00	Addition of 4.00 Lifeguard 3s to support the Boating Safety Unit and the Children's Pool/La Jolla Cove.
6.00	Addition of 6.00 FTE positions and a reduction of overtime expenditures associated with dedicated Bomb Squad technicians and Unmanned Aerial System pilots.
9.00	Addition of 9.00 FTE positions and a reduction of overtime expenditures associated with full-time coordination, instruction and support of year-round fire academies.
37.00	Addition of 37.00 FTE positions for a Relief Pool to be filled by full time fire suppression staff dedicated to backfilling existing positions, offset by a reduction of overtime expenditures associated with existing positions no longer covering shifts with overtime pay.

Government Affairs: 2.00 FTE Increase

1.00	Transfer of 1.00 Program Manager from the Neighborhood Services Branch to the Government Affairs Department for grants management support.
1.00	Addition of 1.00 Program Manager to manage immigrant affairs policies and programs.

Human Resources: 4.00 FTE Increase

(1.00)	Reduction of 1.00 Employee Assistance Program Manager in the Employee Assistance Program section.
1.00	Addition of 1.00 Program Coordinator to provide coordination related to child care services.
2.00	Addition of 2.00 Program Managers to provide guidance, training, and assistance on human resources issues.
2.00	Addition of 2.00 Program Managers to provide human resources support to the Public Utilities Department.

Library: 0.37 FTE Decrease

(0.37)	Funding allocated according to a zero-based annual review of hourly funding requirements.
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Neighborhood Services: 5.00 FTE Increase

(1.00)	Reduction of 1.00 Associate Management Analyst in the Corporate Partnerships and Development Program.
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- (1.00) Transfer of 1.00 Program Manager from the Corporate Partnerships and Development Program to Government Affairs Department.
- (1.00) Transfer of 1.00 Executive Director from the Neighborhood Services branch to the Economic Development Department.
- 3.00 Addition of 2.00 Associate Management Analysts, 1.00 Senior Management Analyst to assist in the coordination of homeless services.
- 5.00 Transfer of the Office of the ADA and Accessibility from the Office of Boards & Commissions to the Neighborhood Services Branch to better align with services provided by this Office.

Office of Boards & Commissions: 5.00 FTE Decrease

- (5.00) Transfer of the Office of the ADA and Accessibility from the Office of Boards & Commissions to the Neighborhood Services Branch to better align with services provided by this Office.

Office of Homeland Security: 2.22 FTE Increase

- (1.00) Reduction of 1.00 Supervising Management Analyst associated with operational efficiencies and streamlining efforts.
- (0.06) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 1.00 Addition of 1.00 Program Coordinator to provide support for the Cyber-Security, Unmanned Aircraft System (UAS), and Smart City efforts and provide subject matter expertise, maintenance, and operational coordination.
- 1.00 Addition of 1.00 Associate Management Analyst to provide support for the Advanced Initiatives section and subject matter expertise, maintenance, and operational coordination.
- 1.28 Addition of 1.28 Management Interns to support all mission areas in the Homeland Security Division.

Office of the Assistant COO: 1.00 FTE Increase

- 1.00 Addition of 1.00 Assistant Chief Operating Officer to oversee operations in the Internal Operations, Neighborhood Services, and Smart and Sustainable Communities Branches.

Office of the Mayor: 0.32 FTE Decrease

- (0.32) Funding allocated according to a zero-based annual review of hourly funding requirements.

Parks and Recreation: 16.92 FTE Increase

(1.00)	Reduction of 1.00 Aquatic Technician 1 in the Developed Regional Parks Division.
(0.25)	Addition of 1.00 Program Coordinator offset by the reduction of 1.00 Safety and Training Manager to support training and human resources functions within the Administrative Services Division. This position will be funded 75% in the General Fund and 25% in the Golf Course Fund.
0.17	Addition of 0.17 Grounds Maintenance Worker 2 to maintain the new half-acre mini park in North Park.
0.50	Addition of 0.50 Recreation Specialist to support operations and maintenance at the East Fortuna Staging Area Field Station.
0.50	Addition of 0.50 Grounds Maintenance Worker 2 to support maintenance and operations at Audubon Elementary Joint Use Park.
0.50	Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the Innovation (MacDowell) Middle School Joint Use Park.
0.50	Addition of 0.50 FTE positions to support the maintenance and operations of the Longfellow Elementary School Joint Use Park.
2.00	Addition of 2.00 Park Rangers to support the Downtown and Chollas Lake areas.
3.00	Transfer of 3.00 FTE positions from the READ - Facilities Services Division to the Parks and Recreation Department for parks and recreation specific facilities.
3.00	Transfer of 3.00 FTE positions from the Public Works Engineering & Capital Projects Department, Development Services Department and Planning Department to the Parks and Recreation Department.
8.00	Addition of 1.00 Equipment Operator 1, 2.00 Utility Worker 2s, 1.00 Equipment Technician 1, 2.00 Light Equipment Operators, 1.00 Tree Trimmer and 1.00 Pesticide Applicator to support the expansion, maintenance, and operations of parks.

Performance & Analytics: 1.00 FTE Increase

1.00	Addition of 1.00 Program Manager to support Get it Done enhancements related to dockless devices.
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Planning: 0.80 FTE Increase

(1.20)	Funding allocated according to a zero-based annual review of hourly funding requirements.
(1.00)	Transfer of 1.00 FTE position from the Planning Department to the Parks and Recreation Department
1.00	Addition of 1.00 Program Manager to manage the Civic Engagement and the Community Outreach Program.
2.00	Addition of 1.00 Associate Planner, 1.00 Senior Traffic Engineer to support Transit Priority Area Non-Residential study, community plan updates and various feasibility studies.

Police: 1.87 FTE Decrease

(8.75)	Reduction of 2.00 Cal-ID Technicians, 1.75 Word Processing Operator, 1.00 Clerical Assistant 2, 1.00 Police Service Officer 2, and 3.00 Police Investigative Service Officer 2s, within the Communications and Patrol Operations units.
1.00	Addition of 0.50 Police Lead Dispatcher and 0.50 Word Processing Operator to support Communications and Internal Affairs.
2.88	Addition of 1.73 Police Detective - Hourly and 1.15 Police Officer 2 - Hourly to support the following Units: Homeless Outreach Team, Sex Crimes, Domestic Violence, Backgrounds, and Collision Investigation Bureau.
3.00	Addition of 1.00 Interview and Interrogation Specialist 3, 1.00 Geographic Information Systems Specialist 3, and 1.00 Information Systems Specialist 3 to support operations.

Real Estate Assets - Facilities Services: 12.00 FTE Decrease

- (10.00) Reduction of 10.00 FTE positions associated with the maintenance of City facilities.
- (4.00) Transfer of 4.00 FTE positions from the READ - Facilities Services Division to the Business Operations Support Services Division in the Public Works Department.
- (3.00) Transfer of 3.00 FTE positions from the READ - Facilities Services Division to the Parks and Recreation Department for parks and recreation specific facilities.
- (2.00) Transfer of 2.00 FTE positions from the READ - Facilities Services Division to the Engineering & Capital Projects Division in the Public Works Department.
- (2.00) Transfer of 2.00 FTE positions from the READ - Facilities Services Division to the Engineering Support & Technical Services Division in the Public Works Department.
- 1.00 Addition of 1.00 Information Systems Analyst II to support EAM.
- 8.00 Transfer of 8.00 FTE positions from the Public Utilities Department to the READ - Facilities Services Division for centralization of facilities maintenance functions.

Smart & Sustainable Communities: 9.00 FTE Increase

- 9.00 Addition of 9.00 FTE positions for the absorption of CivicSD's planning, permitting, and parking functions.

Sustainability: 4.00 FTE Increase

- 4.00 Transfer of 4.00 FTE positions from the Energy Conservation Program Fund to the General Fund.

Transportation & Storm Water: 2.00 FTE Increase

- (1.00) Transfer of 1.00 Account Clerk from the Transportation & Storm Water Department to the Risk Management Administration Fund.
- 1.00 Addition of 1.00 Horticulturalist to support tree maintenance, planning, and the City's goal of planting 2,000 trees as a part of the Climate Action Plan.
- 2.00 Addition of 1.00 Principal Utility Supervisor, 1.00 Public Works Dispatcher to support the planning and scheduling of repair work for Street Division.

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Table 2 below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Fund from the Fiscal Year 2019 Adopted Budget to the Fiscal Year 2020 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes by Fund

Fund	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FTE Change
Airports Fund	22.00	23.00	1.00
Central Stores Fund	20.00	20.00	-
City Employee's Retirement System Fund	63.00	63.00	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	470.10	505.50	35.40
Energy Conservation Program Fund	25.35	22.25	(3.10)
Engineering & Capital Projects Fund	774.75	825.50	50.75
Facilities Financing Fund	18.00	18.00	-
Fire/Emergency Medical Services Transport Program Fund	17.00	15.00	(2.00)
Fleet Operations Operating Fund	205.75	206.25	0.50
GIS Fund	2.00	9.83	7.83
Golf Course Fund	102.08	104.83	2.75
Information Technology Fund	45.00	45.00	-
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	6.00	6.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	25.00	24.50	(0.50)
Metropolitan Sewer Utility Fund	473.24	486.38	13.14
Municipal Sewer Revenue Fund	398.50	422.34	23.85
OneSD Support Fund	29.00	30.00	1.00
Parking Meter Operations Fund	15.00	13.00	(2.00)
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	9.00	9.00	-
Recycling Fund	111.48	114.08	2.60
Refuse Disposal Fund	140.30	142.50	2.20
Risk Management Administration Fund	86.23	89.23	3.00
Stadium Operations Fund	2.00	2.00	-
Transient Occupancy Tax Fund	14.00	14.00	-
Underground Surcharge Fund	22.15	22.16	0.01
Water Utility Operating Fund	784.18	808.83	24.64
Wireless Communications Technology Fund	44.00	44.38	0.38
Total Non-General Fund FTE Changes	3,931.11	4,092.56	161.45

Non-General Fund FTE Changes**Airports Fund: 1.00 FTE Increase**

- 1.00 Addition of 1.00 Program Manager to oversee upcoming real estate lease agreements for the Airports Division.

Development Services Fund: 35.40 FTE Increase

- (4.60) Funding allocated according to a zero-based annual review of hourly funding requirements.
- (1.00) Transfer of 1.00 FTE position from the Development Services Department to the Parks and Recreation Department.
- 3.00 Addition of 3.00 Program Coordinators to develop, maintain and support Accela and the Project Tracking System.
- 4.00 Addition of 4.00 FTE positions to provide analytical and organizational support related to department operations.
- 10.00 Addition of 10.00 FTE positions to support residential permitting.
- 24.00 Addition of 24.00 FTE positions to support the permit approval process associated with 5th generation (5G) wireless communication facilities.

Energy Conservation Program Fund: 3.10 FTE Decrease

- (4.00) Transfer of 4.00 FTE positions from the Energy Conservation Program Fund to the General Fund.
- (1.10) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 1.00 Addition of 1.00 Program Coordinator to support grant related energy efficiency projects.
- 1.00 Addition of 1.00 Senior Management Analyst to support energy billing.

Engineering & Capital Projects Fund: 50.75 FTE Increase

- (2.50) Funding allocated according to a zero-based annual review of hourly funding requirements.
- (1.00) Transfer of 1.00 Information System Analyst 2 from the Public Works Department to the READ - Facilities Services Division to support EAM and IT related needs.
- (1.00) Transfer of 1.00 FTE position from the Public Works Engineering & Capital Projects Department to the Parks and Recreation Department.
- 0.25 Addition of 0.25 Assistant Engineer-Civil to provide increased material inspections.
- 1.00 Addition of 1.00 Supervising Management Analyst to analyze and coordinate developer permit fees related to inspection services.
- 1.00 Addition of 1.00 Associate Engineer-Civil to support City park capital improvement projects.
- 1.00 Addition of 1.00 Assistant Deputy Director to support the Capital Asset Management Division.
- 1.00 Addition of 1.00 Project Officer 1 to monitor and track Capital Improvement Program projects schedules.
- 1.00 Addition of 1.00 Program Manager to support centralized department operations and functions.
- 1.00 Addition of 1.00 Executive Assistant to provide administrative support to the Public Works Department Director.
- 1.00 Addition of 1.00 Information Systems Analyst 4 to oversee information technology installations and maintenance.
- 2.00 Transfer of 2.00 FTE positions from the READ - Facilities Services Division to the Engineering & Capital Projects Division in the Public Works Department.

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- 2.00 Transfer of 2.00 FTE positions from the READ - Facilities Services Division to the Engineering Support & Technical Services Division in the Public Works Department.
- 2.00 Addition of 1.00 Senior Civil Engineer, 1.00 Associate Engineer-Civil to support the Underground Utility Program.
- 3.00 Addition of 1.00 Associate Engineer Civil, 1.00 Assistant Engineer-Civil, 1.00 Project Officer to support in the asset management planning on Citywide facilities capital improvement projects.
- 4.00 Addition of 1.00 Project Officer, 3.00 Project Assistants for graphic information systems support for capital improvement projects.
- 4.00 Addition of 2.00 Associate Engineer-Civils, 2.00 Principal Engineering Aides to assist with the planning and design of transportation, water and sewer capital improvement projects.
- 4.00 Transfer of 4.00 FTE positions from the READ - Facilities Services Division to the Business Operations Support Services Division in the Public Works Department.
- 5.00 Addition of 5.00 Assistant Engineer-Civils to coordinate and assist the development of Pure Water project contracts.
- 6.00 Addition of 2.00 Associate Engineer-Civils, 4.00 Assistant Engineer-Civils to coordinate and support high speed 5G internet permits inspections.
- 6.00 Addition of 5.00 Associate Management Analysts, 1.00 Word Processing Operator to provide inspections to comply with new Prevailing Wage requirements.
- 10.00 Addition of 2.00 Principal Survey Aides, and 8.00 Land Surveying Assistants to address the increase in surveys for the right-of-way of public and private utilities and easement acquisitions.

Fire/Emergency Medical Services Transport Program Fund: 2.00 FTE Decrease

- (1.00) Reduction of 1.00 Emergency Medical Technician in the Fire-Rescue Department.
- (1.00) Transfer of 1.00 Paramedic Coordinator from the Emergency Medical Service Fund to the Fire-Rescue Department.

Fleet Operations Operating Fund: 0.50 FTE Increase

- (0.50) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 1.00 Addition of 1.00 Program Coordinator to manage, provide operational support and implement policies and procedures in support of the Fleet Focus Enterprise Asset Management System.

GIS Fund: 7.83 FTE Increase

- 2.00 Restructure of 1.00 Information Systems Analyst 4, 1.00 Program Manager from the Information Technology Fund to the GIS Fund.
- 5.83 Addition of 10.00 FTE positions to support citywide Enterprise Geographic Information System (GIS) services. The FY 2020 FTE positions are annualized to reflect the projected start dates throughout the fiscal year.

Golf Course Fund: 2.75 FTE Increase

- 0.25 Addition of 0.25 Program Coordinator to support training and human resources functions for the Golf Course Fund.
- 0.50 Addition of 0.50 Golf Starter to support golf operations.
- 1.00 Addition of 1.00 Account Clerk to support accounts payable and receivable functions.
- 1.00 Addition of 1.00 Golf Starter Supervisor to support operations at the Torrey Pines Golf Course.

Maintenance Assessment District (MAD) Management Fund: 0.50 FTE Decrease

(0.50) Funding allocated according to a zero-based annual review of hourly funding requirements.

Metropolitan Sewer Utility Fund: 13.14 FTE Increase

(5.25) Reduction of 5.25 FTE positions to support the reorganization of water and wastewater operations within the department.

(2.51) Transfer of 2.51 FTE positions from the Public Utilities Department to the READ - Facilities Services Division for centralization of facilities maintenance functions.

0.52 Funding allocated according to a zero-based annual review of hourly funding requirements.

0.60 Addition of 0.60 Storekeeper 2 to support inventory expansion and improve procurement processes across the department.

0.90 Addition of 0.90 Associate Department Human Resources Analyst to support hiring, performance management, and Occupational Health Services (OHS).

1.04 Addition of 1.04 Assistant Chemist to provide analytical lab support for the Pure Water Program.

1.12 Addition of 1.05 Program Manager and 0.35 Program Coordinator partially offset by the reduction of 0.28 Information System Analyst II to support the Information Technology Management Section.

1.15 Addition of 1.15 FTE positions to maintain industry required certifications to continue performing scientific and technical analyses.

1.20 Addition of 0.30 Plant Process Control Supervisor and 0.90 Program Coordinator to support Enterprise Asset Management.

2.63 Reallocation among funds associated with moving Long Range Planning Division functions to other divisions to increase efficiency and support the reorganization of water and wastewater operations within the department.

3.00 Addition of 1.00 Plant Technician 2, 1.00 Plant Technician 3 and 1.00 Instrumentation and Control Technician to support the Wastewater Treatment and Disposal Division.

8.74 Addition of 8.74 FTE positions to support the reorganization of water and wastewater operations within the department.

Municipal Sewer Revenue Fund: 23.85 FTE Increase

(2.08) Reduction of 2.08 FTE positions to support the reorganization of water and wastewater operations within the department.

(1.99) Transfer of 1.99 FTE positions from the Public Utilities Department to the READ - Facilities Services Division for centralization of facilities maintenance functions.

(1.72) Funding allocated according to a zero-based annual review of hourly funding requirements.

0.06 Addition of 0.60 Program Manager and 0.20 Program Coordinator partially offset by the reduction of 0.74 Information System Analyst II to support the Information Technology Management Section.

0.46 Addition of 0.46 Assistant Chemist to provide analytical lab support for the Pure Water Program.

0.46 Addition of 0.46 Storekeeper 2 to support inventory expansion and improve procurement processes across the department.

0.69 Addition of 0.69 Associate Department Human Resources Analyst to support hiring, performance management, and Occupational Health Services (OHS).

0.92 Addition of 0.23 Plant Process Control Supervisor and 0.69 Program Coordinator to support Enterprise Asset Management.

1.50 Personnel adjustments to increase efficiency and align Customer Support Division services as related to the reorganization of the department.

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- 2.60 Addition of 2.60 FTE positions to maintain industry required certifications to continue performing scientific and technical analyses.
- 7.45 Addition of 7.45 FTE positions to support the reorganization of water and wastewater operations within the department.
- 15.50 Reallocation among funds associated with moving Long Range Planning Division functions to other divisions to increase efficiency and support the reorganization of water and wastewater operations within the department.

OneSD Support Fund: 1.00 FTE Increase

- 1.00 Addition of 1.00 Program Coordinator to support the City's payroll system.

Parking Meter Operations Fund: 2.00 FTE Decrease

- (2.00) Reduction of 2.00 Parking Meter Technicians in the Parking Meter Operations Fund.

Recycling Fund: 2.60 FTE Increase

- (0.50) Reduction of 0.50 Utility Worker 2 in the Environmental Services Division.
- (0.40) Reduction of 0.40 Assistant Engineer-Mechanical that supports the weekly residential refuse collection program.
- (0.16) Redistribution of positions to better align budget with department operations.
- 0.40 Addition of 0.40 Associate Management Analyst to support the biweekly residential recycling and yard waste collection programs.
- 1.00 Addition of 1.00 Associate Management Analyst to support the Construction and Demolition Ordinance.
- 1.00 Addition of 1.00 Public Information Clerk to support the Customer Service Contact Center.
- 1.26 Funding allocated according to a zero-based annual review of hourly funding requirements.

Refuse Disposal Fund: 2.20 FTE Increase

- (0.80) Redistribution of positions to better align budget with department operations.
- 1.00 Addition of 1.00 Senior Civil Engineer to support customer service and efforts to extend the life of the Miramar Landfill.
- 1.00 Addition of 1.00 Public Information Clerk to support the Customer Service Contact Center.
- 1.00 Addition of 1.00 Senior Disposal Site Representative to support high quality public service at the Miramar Landfill.

Risk Management Administration Fund: 3.00 FTE Increase

- (1.00) Reduction of 1.00 Employee Benefits Specialist 2 in the Employee Benefits Division.
- 1.00 Addition of 1.00 Program Coordinator to support the administration of health insurance benefits for City retirees.
- 1.00 Addition of 1.00 Program Coordinator to support the administration of the Public Liability Claims Management System.
- 1.00 Addition of 1.00 Claims Representative 2 to support the Loss Prevention Section.
- 1.00 Transfer of 1.00 Account Clerk from the Transportation & Storm Water Department to the Risk Management Administration Fund.

Underground Surcharge Fund: 0.01 FTE Increase

- (0.57) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 0.58 Addition of 0.58 hourly Junior Engineer-Civil to support the Utilities Undergrounding Program (UUP).

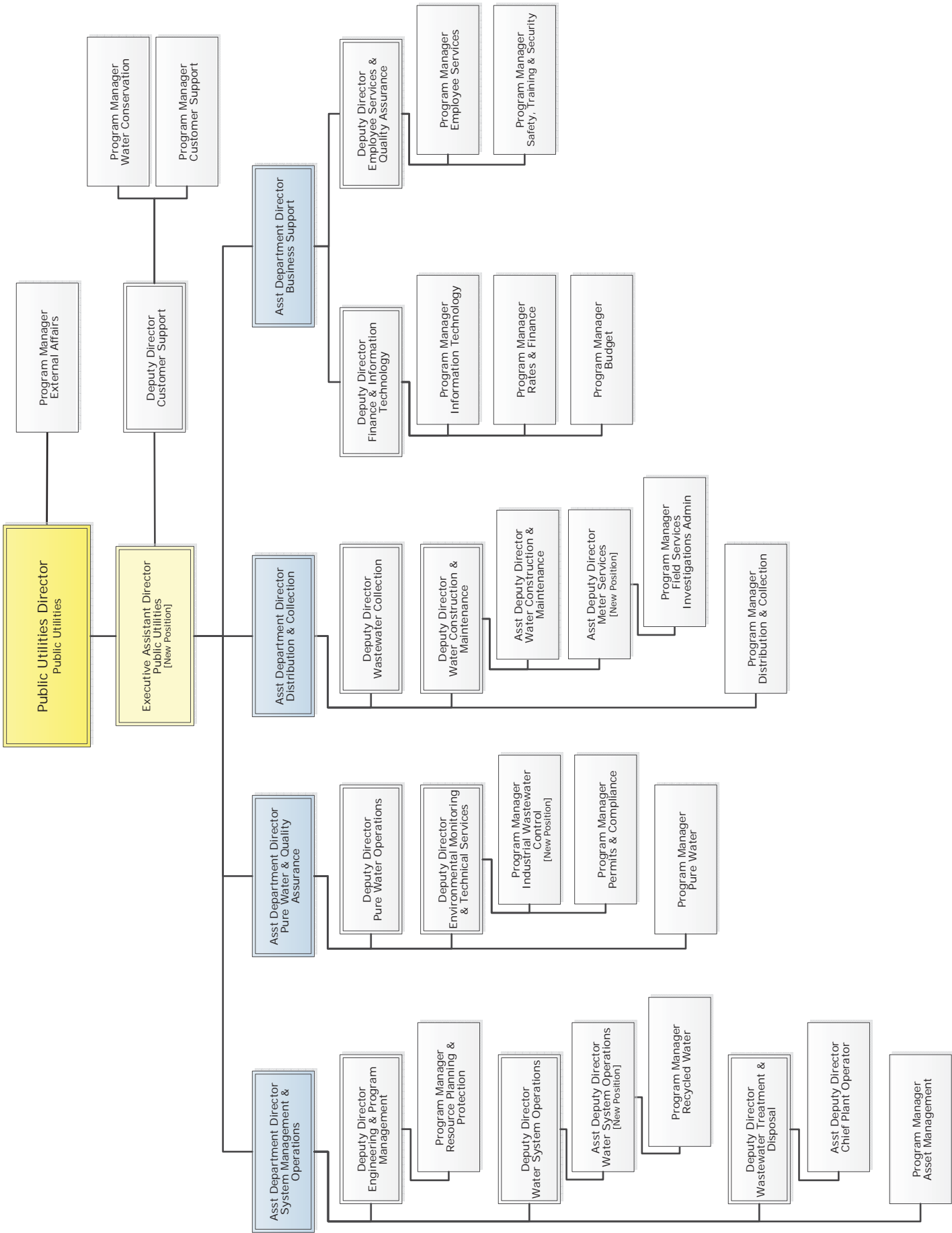
Water Utility Operating Fund: 24.64 FTE Increase

- (23.67) Reduction of 23.67 FTE positions to support the reorganization of water and wastewater operations within the department.
- (18.13) Reallocation among funds associated with moving Long Range Planning Division functions to other divisions to increase efficiency and support the reorganization of water and wastewater operations within the department.
- (3.50) Transfer of 3.50 FTE positions from the Public Utilities Department to the READ - Facilities Services Division for centralization of facilities maintenance functions.
- (3.40) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 0.50 Addition of 0.50 Assistant Chemist to provide analytical lab support for the Pure Water program.
- 0.82 Addition of 1.35 Program Manager and 0.45 Program Coordinator partially offset by the reduction 0.98 Information System Analyst II to support the Information Technology Management Section.
- 0.94 Addition of 0.94 Storekeeper 2 to support inventory expansion and improve procurement processes across the department.
- 1.00 Addition of 1.00 Assistant Deputy Director to support the Water System Operations Division.
- 1.25 Addition of 1.25 FTE positions to maintain industry required certifications to continue performing scientific and technical analyses.
- 1.41 Addition of 1.41 Associate Department Human Resources Analyst to support hiring, performance management, and Occupational Health Services (OHS).
- 1.50 Personnel adjustments to increase efficiency and align Customer Support Division services as related to the reorganization of the department.
- 1.88 Addition of 0.47 Plant Process Control Supervisor and 1.41 Program Coordinator to support Enterprise Asset Management.
- 2.00 Addition of 1.00 Assistant Engineer-Corrosion and 1.00 Associate Engineer-Corrosion to provide support for water main break preventative services.
- 3.00 Addition of 1.00 Plant Process Control Supervisor, 1.00 Instrumentation and Control Supervisor, and 1.00 Plant Technician Supervisor to support the Demo Pure Water Facility and maintenance of Pump Station 64.
- 15.04 Addition of 15.04 FTE positions to support the reorganization of water and wastewater operations within the department.
- 19.00 Addition of 19.00 FTE positions to support the Water System Operations Division.
- 25.00 Addition of 25.00 FTE positions to support the Water Operations - Construction and Maintenance Division.

Wireless Communications Technology Fund: 0.38 FTE Increase

- 0.38 Addition of 0.38 Associate Communications Engineer to support the Public Safety Radio System.

SAN DIEGO PUBLIC UTILITIES DEPARTMENT





THE CITY OF SAN DIEGO
M E M O R A N D U M

DATE: May 14, 2019

TO: Honorable Council President Georgette Gómez and Members of the City Council

FROM: Kris Michell, Chief Operating Officer
Rolando Charvel, Chief Financial Officer
Tracy McCraner, Department of Finance Director and City Comptroller

SUBJECT: May Revision to the Fiscal Year 2020 Proposed Budget

This memorandum presents the Mayor's recommended revisions (May Revision) to the Fiscal Year 2020 Proposed Budget. The May Revision is based on the most current financial information and economic assumptions available after the development of the Fiscal Year 2020 Proposed Budget (Proposed Budget). The May Revision contains recommended changes to the Proposed Budget based on current year revenue and expenditure projections as projected in the Fiscal Year 2019 Year-End Budget Monitoring Report (Third Quarter Report), and adjustments to projects within the Capital Improvements Program (CIP). The May Revision continues to maintain core services and includes funding for additional critical strategic expenditures, such as: brush management, increased funding for fee waivers for companion units, mobility related positions and projects, restoration of funding for programs and services, department reorganizations, and technical revisions to department budgets to align with the most current information.

The May Revision for the General Fund increases expenditures by \$6.7 million and 30.10 Full-Time Equivalent (FTE) positions over the Proposed Budget. These additional expenditures and positions are supported by minimal increases in ongoing revenue primarily related to permits for dockless mobility devices, reductions in ongoing expenditures, and one-time revenue from the use of fund balance in excess of reserves (Excess Equity) from Fiscal Year 2019. Per the Third-Quarter Report, issued on May 14, 2019, approximately \$38.1 million in Excess Equity is projected, of which \$30.7 million was used in the Proposed Budget and \$4.9 million in the May Revision, for a total of \$35.6 million to support one-time expenditures in Fiscal Year 2020. The total projected Excess Equity remaining after the May Revision proposal is \$2.5 million. It is important to note that Excess Equity projections reflect nine months of actual activity and three months of projections. Final numbers for Fiscal Year 2019 will not be available until the completion of the audited financial statements in the winter of 2019.

After incorporating all adjustments, the May Revision adheres to the City's Budget Policy, maintaining a structurally balanced budget, where ongoing expenditures are supported by ongoing revenue.

The following information provides a summary of significant adjustments to the Proposed Budget. For a summary of all adjustments included in the May Revision refer to *Attachment 1*.

Summary of the Fiscal Year 2020 General Fund May Revision

The May Revision for the General Fund represents an increase of \$4.9 million in additional Excess Equity and an increase of \$1.8 million in revenue for a total of \$6.7 million in new resources. These resources support \$6.7 million in expenditures over the Proposed Budget for a total budget of \$1.58 billion. For a summary of the adjustments included in the May Revision for the General Fund by resources and expenditures, refer to *Attachment 2*.

	Expenditures	Resources ¹
Proposed Budget	\$ 1,574,769,943	\$ 1,574,769,943
May Revision	\$ 6,712,341	\$ 6,712,341
Total Budget	\$ 1,581,482,284	\$ 1,581,482,284

¹ Resources reflects the sum of revenue plus the use of Excess Equity

As is reflected in the following table, the May Revision maintains a structurally balanced budget, as the combined May Revision and Proposed Budget of \$54.8 million in one-time expenditures exceed the \$54.3 million in one-time resources, reflecting that ongoing expenditures are supported by ongoing revenue as required by the City’s Budget Policy. For a list of all General Fund one-time resources and expenditures included in the Proposed Budget and May Revision refer to *Attachment 3*.

Expenditures / Resources	Amount
One-Time Expenditures (Fiscal Year 2020 Proposed Budget and May Revision)	\$ 54,754,817
One-Time Resources (Fiscal Year 2020 Proposed Budget and May Revision)	54,253,678
One-Time Expenditures Exceed One-Time Resources	\$ 501,139

Excess Equity

As stated earlier, the Excess Equity is projected to be approximately \$38.1 million. Of this amount, \$30.7 million was included in the Proposed Budget and \$4.9 million is included in the May Revision, for a total of \$35.6 million to support one-time expenditures. The total projected Excess Equity remaining after the proposal in the May Revision is \$2.5 million. These estimates reflect nine months of actual activity and three months of projections and final numbers will not be available until the completion of the audited financial statements in the winter of 2019. For additional information about the projected Excess Equity calculation, please refer to the Third Quarter Report.

Citywide Adjustments

The following sections summarize May Revision adjustments with a citywide impact.

Citywide Reorganization/Restructuring

The May Revision includes citywide reorganizations of divisions and programs for the overall efficiency and effectiveness of City operations. There are few significant reorganizations impacting the departments and Civic San Diego (CivicSD), including transferring the following:

- The Office of Homeland Security (OHS) Division to the Police Department;
- Permitting and planning, and parking programs functions from Civic San Diego (CivicSD) to the Smart & Sustainable Communities Branch; and
- The Facilities Services Division from the Public Works Department to the Real Estate Assets Department.

The May Revision includes the required budget adjustments for the reorganizations, which are discussed in more detail in the Department Adjustments section of this report. The net additions to the General Fund from these reorganizations are 9.00 FTE positions, with total expenditures of \$1.6 million and an equal amount in offsetting revenue. These net additions are primarily related to the transfer of the planning and permitting, and parking programs functions from CivicSD to the City, which is slightly offset by budgetary savings of \$52,520 from the repurposing of 2.00 FTE positions for the OHS Division reorganization.

The OHS Division will be transferred into the Police Department to help support the City's mission to achieve safe and livable neighborhoods by promoting cross training and improving efficiencies in homeland security operations through the allocation of resources. The current accounting structure for the OHS Division will continue to exist in Fiscal Year 2020; however, operationally the OHS Division will report as a unit to the Police Department. Updates to the accounting structure will be evaluated in Fiscal Year 2020, and changes will be considered as part of the Fiscal Year 2021 budget development process.

A settlement related to CivicSD will result in the integration of its planning and permitting, and parking programs functions into the City's Smart & Sustainable Communities Branch. The addition of 9.00 FTE positions in the branch will allow the City to support these functions going forward. The permit and planning functions include the operation and management of downtown Community Plan implementation studies, jobs, and consultant agreements, as well as the provision of development entitlement services, including review of new project designs and discretionary property use permits. Parking programs include investing in and managing public parking assets within downtown San Diego, with the objective of increasing the supply of parking and managing the current public on-street and off-street parking, easing traffic, reducing congestion, encouraging walking and biking, providing pedestrian safety improvements, and improving community appearance in the downtown area.

The May Revision also includes the transfer of the Facilities Services Division and its services from the Public Works Department to the Real Estate Assets Department to align programmatic goals and produce synergies and efficiencies with property management services. Facilities Services will continue to have the same accounting structure but will operationally report to the Real Estate Assets Department.

Lastly, the Office of ADA Compliance and Accessibility and its functions will be transferred from the Office of Boards and Commissions to the Neighborhood Services Branch.

Salary and Fringe Benefit Adjustments

The May Revision includes the implementation of salary adjustments to select job classifications approved by the City Council on April 9, 2019. The citywide amount of these salary adjustments in the May Revision is \$2.2 million, with \$571,866 in the General Fund. These adjustments are offset by a corresponding reduction of \$2.5 million, with \$525,081 in the General Fund, which was included as part of the Proposed Budget for the anticipated

adjustments pending approval by City Council in April. The net impact of these salary adjustments after the implementation in the budget system is a reduction of \$332,419 citywide, with an increase of \$46,785 in the General Fund when compared to the Proposed Budget. The primary reason for the citywide variance is due to anticipated vacancy savings associated with classifications receiving special salary adjustments. The primary reason for the variance in the General Fund is due to the addition of job classifications receiving a special salary adjustment after implementation of the budget adjustment in the Proposed Budget.

As a result of the implementation of the select salary adjustments mentioned above and the increase of 77.43 FTE positions citywide, a citywide fringe benefit adjustment was included in the May Revision to ensure that the Actuarially Determined Contribution (ADC) pension payment to SDCERS, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration, and Unemployment Insurance are correctly allocated to all funds and departments.

Revenue from the Regulation of Shared Dockless Mobility Devices

On May 14, 2019, the City Council is expected to approve an ordinance regulating shared dockless mobility devices, which was first introduced and reviewed by the City Council on April 23, 2019. The additions to the San Diego Municipal Code establish a permitting process and regulate shared dockless mobility use in the City of San Diego. The City is proposing to charge a fee to recover the cost of administering these permits and for the use of City-owned property by each shared mobility device put into operation by these companies. The revenue associated with fees charged for the use of City-owned property is projected to total \$2.4 million¹ in Fiscal Year 2020 and is included in the May Revision to support a variety of mobility-related projects and services, including:

- \$750,000 transfer to the CIP for citywide Vision Zero projects to be completed by the Transportation & Storm Water Department (TSW);
- \$300,000 transfer to the Capital Improvements Program (CIP) for the preliminary design of phase III of the Downtown Mobility Plan by the Public Works Department;
- \$250,000 for the Mobility Action Plan² in the TSW Department;
- \$150,000 in the Police Department for the creation of a dockless mobility enforcement program in Fiscal Year 2020, which will be used to match a State grant to reduce dockless mobility violations and improve safety for all roadway users;
- \$100,000 in the Communications Department for Vision Zero education including social media promotions and outreach;
- \$150,000 for scooter and dockless mobility device corral painting. Sites are currently being identified and will be prioritized based on impact and need;
- \$100,000 for a dedicated bus lane pilot on El Cajon Boulevard from Park Blvd to Fairmont Ave. An evaluation of the pilot will be conducted by San Diego Metropolitan Transit System (MTS) to determine if this treatment provides any operational benefits (i.e. travel time & reliability) along the corridor;

¹ The May Revision conservatively assumes 18,000 estimated permitted devices and that shared dockless mobility companies will have an approved equity program, resulting in a per device fee of \$135.

² Formally the Strategic Transportation Optimization Program (STOP) Guide.

- \$162,000 for 1.00 Principal Utility Supervisor and 1.00 Dispatcher in the TSW Department to support Enterprise Asset Management (EAM) and Get it Done related requests to schedule repairs and services work in the public right-of-way; and
- \$500,000 in the Performance & Analytics Department, including:
 - \$150,000 in total expenditures for 1.00 Mobility Program Coordinator who will integrate scooter enforcement reporting and data into Get it Done, manage and analyze scooter datasets, and facilitate mobility data coordination; and
 - \$350,000 in one-time non-personnel expenditures to develop new applications related to scooters and other mobility issues that will enhance the customer experience with Get it Done.

Departmental Adjustments

The following sections include department or fund specific adjustments included in the May Revision. It should be noted that the amounts in the tables below include all departmental specific adjustments, as well as salary and fringe benefit adjustments completed in the department or fund. For a summary of all adjustments included in the May Revision refer to *Attachment 1*.

General Fund

Major General Fund Revenues

All major General Fund revenue projections for the May Revision have been updated based on the most recent economic indicators and current year-end revenue projections found in the Third Quarter Report.

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ (1,580,479)

Property Tax Revenue

The May Revision includes reduction of \$2.0 million in property tax due to updated projections based on the most recent information from the county and economic indicators.

These adjustments include a reduction of \$1.1 million of current secured supplemental property tax. Current secured supplemental property tax is generated from changes in ownership or new construction. Due to fewer home sales and slower growth in home price, this component of property tax has been adjusted down. This is offset by an increase of \$105,000 of the remaining components of property tax based on Third Quarter Report revenue projections.

In April 2019, the City Council did not approve the sale of the Successor Agency owned property at 6901 Linda Vista Road, known as “Skateworld”. The Fiscal Year 2020 Proposed Budget had projected Redevelopment Property Tax Trust Fund (RPTTF) residual distributions of \$845,000 from the sale of Skateworld and \$486,000 from other properties. Based on updated projections and scheduling of the sale of various properties, the May Revision includes a total reduction of \$1.0 million RPTTF residual distributions from the Fiscal Year 2020 Proposed Budget.

Sales Tax Revenue

Addition of \$191,000 in Sales Tax revenue primarily due updated Third Quarter Report revenue projections and adjustments.

Transient Occupancy Tax Revenue

Reduction of \$44,000 in Transient Occupancy Tax revenue based on updated Fiscal Year 2019 receipts.

Franchises Fee Revenue

Addition of \$287,000 in Franchise Fee revenue based on updated Fiscal Year 2019 receipts.

Other Revenue Categories

Other revenue categories include adjustments to transfers in from other funds, revenue from money and property (including office rent), and property transfer tax. The May Revision adjustments reflect the most recent available information and projections for these categories. The net addition of \$32,000 in Other Revenue Categories is due to a reduction of \$764,000 in property transfer tax from fewer home sales and slower growth in property values, an increase of \$804,000 in interest earnings due to higher interest rates and reserve balances, and a reduction of \$8,000 in TOT 1-cent discretionary transfers-in based on updated TOT projections.

City Attorney

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 201,021	\$ -

Assistant City Attorney – Administration Division

Addition of 1.00 Assistant City Attorney and total expenditures of \$230,996 in the Administration Division to support day-to-day operations by providing oversight of the Office’s administrative functions.

City Council

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (142,293)	\$ -

Community Projects, Programs, and Services Adjustment

Reduction of \$126,172 in the Council Districts’ budgets for Community Projects, Programs, and Services (CPPS) based on the updated savings from the Fiscal Year 2019 Council Districts’ budgets as detailed in the Third-Quarter Report.

Citywide Program Expenditures

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (290,264)	\$ -

Transfer to the Capital Improvements Program (CIP) Budget

Addition of \$1.4 million for a one-time transfer to the CIP including \$750,000 for citywide Vision Zero projects, \$300,000 for storm drain lining projects, and \$300,000 for the preliminary design of phase III of the Downtown Mobility Plan. The citywide Vision Zero CIP projects and the Downtown Mobility Plan will be supported by revenue from the regulation of shared dockless mobility devices.

Companion Unit Fee Waiver Program

Addition of \$300,000 in additional one-time non-personnel expenditures, for a total of \$600,000 in Fiscal Year 2020, for a transfer to Public Utilities to cover the cost of Water and Sewer Capacity fees for the Companion Unit Fee Waiver Program. The funding will support the construction of approximately 166 units in Fiscal Year 2020.

San Diego Association of Governments (SANDAG) Member Agency Assessment

Addition of \$234,817 in non-personnel expenditures related to a consumer price index increase in the member agency assessments charged by SANDAG.

Zuniga Jetty Shoal Patrol Transfer

Transfer of \$200,000 in non-personnel expenditures from the Fire-Rescue Department to Citywide Program Expenditures for the enforcement, monitoring, towing, and abatement of abandoned vessels at the Zuniga Jetty Shoal.

Stadium Sale Negotiations Contract

Transfer of \$250,000 in non-personnel expenditures to the Real Estate Assets Department and Public Utilities Department from Citywide Program Expenditures associated with the contract for stadium sale negotiations. This adjustment is further modified in the Real Estate Assets section of this report.

Salary Adjustments

Reduction of \$525,081 in personnel expenditures associated with the removal of a placeholder adjustment for salary adjustments to select job classifications not yet final at the time of the development of the Proposed Budget. As discussed earlier in this Report, the salary adjustments have been allocated to impacted departments as part of the May Revision.

Transfer to the Mission Bay and Regional Park Improvement Funds

Reduction of \$1.6 million in non-personnel expenditures related to the transfer to the park improvement funds based on projected Mission Bay rents and concessions revenue per the Mission Bay Ordinance.

City Treasurer

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (271,348)	\$ 400,000

Revised Revenue

Addition of \$400,000 in revenue associated with Business Tax, Cannabis Business Tax, and Rental Unit Business Tax due to updated Third Quarter revenue projections.

Short-Term Residential Occupancy (STRO) Compliance Software License

Reduction of \$250,000 in non-personnel expenditures for a contract related to a compliance software license that was not renewed. The Department has the STRO data it currently needs, but if it requires additional STRO data analytic services, it will conduct an RFP and request funding via the Fiscal Year 2020 Mid-Year Budget Monitoring Report, or the Fiscal Year 2021 budget development process.

Communications

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 228,228	\$ -

Public Records Administration Program Support

Addition of 1.00 Program Coordinator and total expenditures of \$136,378 to support Public Record Administration Program and the increase of related requests. This addition will enhance the City’s compliance with the California Public Records Act.

Vision Zero Education

Addition of \$100,000 in one-time non-personnel expenditures for Vision Zero education, including social media promotions and outreach to support the City’s goal of zero traffic related fatalities and severe injuries by 2025. Revenue from the regulation of shared dockless mobility devices will be used to support these efforts.

Development Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (10,573)	\$ 2,400,000

Revised Revenue

Addition of \$2.4 million in revenue related to the regulation of shared dockless mobility devices. As discussed earlier in this report, revenue from the regulation of shared dockless mobility devices will be used to support a variety of mobility-related projects and services.

Economic Development

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 33,196	\$ 38,979

Revised Revenue

Addition of \$38,979 in revised revenue associated with the Corporate Partnerships and Development Program.

Environmental Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.60	\$ 230,462	\$ -

Clean San Diego (Clean SD) Expansion

Addition of \$200,000 in one-time non-personnel expenditures for contractual services to increase area coverage for litter and waste abatement. This is in addition to the funding included in the Proposed Budget for litter removal 24 hours per day, seven days per week, and waste abatements associated with illegal encampments on two shifts, seven days per week.

Collection Programs Administrative Support

Addition of 0.60 Associate Management Analyst and total expenditures of \$50,219 to support the bi-weekly residential recycling and yard waste collection programs.

Ethics Commission

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.50	\$ 75,724	\$ -

Program Manager – Education and Training Programs

Addition of 1.00 Program Manager and total expenditures of \$154,748 to support education and training programs. The 0.50 FTE position and expenditures of \$77,374 are annualized in Fiscal Year 2020 to reflect a projected start date of January 2020.

Fire-Rescue

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
2.00	\$ (220,941)	\$ -

Helicopter Mechanics

Addition of 2.00 Helicopter Mechanics and total expenditures of \$165,551 offset by a reduction of \$260,000 in associated contractual services for helicopter maintenance. The net decrease of these adjustments is \$94,449 in total expenditures.

Diversity Training

Addition of \$150,000 in one-time non-personnel expenditures for a consultant to design and facilitate a workplace diversity training program to be implemented department wide with a focus on gender inclusion, internal communications and an equitable selection process.

Zuniga Jetty Shoal Patrol Transfer

Transfer of \$200,000 in non-personnel expenditures from the Fire-Rescue Department to Citywide Program Expenditures for the enforcement, monitoring, towing, and abatement of abandoned vessels at the Zuniga Jetty Shoal.

Government Affairs

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 133,729	\$ -

Grants Management Support

Transfer of 1.00 Program Manager and personnel expenditures of \$127,981 from the Neighborhood Services Branch to Government Affairs to support grants management. The adjustment also includes the addition of \$7,203 in non-personnel expenditures for travel, training, and other miscellaneous expenditures, for total expenditures of \$135,184.

Human Resources

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 241,254	\$ -

Employee Assistance Program (EAP) Expansion

Addition of \$250,000 in non-personnel expenditures associated with the expansion of Employee Assistance Program services to include employees, immediate family members and members of their households.

Internal Operations

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 210,790	\$ -

DCOO Salary and Benefit Adjustment

During the development of the Fiscal Year 2020 Proposed Budget, the Deputy Chief Operating Officer position within the Internal Operations Branch was vacant and assigned default system values for salaries and fringe. Since that time, the position has been filled and the budget has been adjusted to reflect the anticipated expenditures for the position in Fiscal Year 2020.

Neighborhood Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
7.00	\$ 1,046,403	\$ -

Homelessness Coordination

Addition of 2.00 Program Managers, 1.00 Program Coordinator, and total expenditures of \$420,106 to oversee the operations and delivery of programs and services for individuals and families experiencing homelessness. One Program Manager will develop new policies and programs to support individuals and families experiencing homelessness, engage with community stakeholders, develop citywide housing strategies, lead efforts to identify and pursue grant opportunities, and integrate efforts to address homelessness across City departments and working with regional partners. The second Program Manager will oversee financial and administrative operations; develop and manage program budgets; provide grant oversight; perform data analysis and implement improvements to existing programs; oversee contracts, monitoring, and reporting efforts; and will be supported by the additional Program Coordinator.

Office of the ADA Compliance and Accessibility Restructure

Transfer of 5.00 FTE positions and total expenditures of \$756,490 from the Office of Boards and Commissions to the Neighborhood Services Branch.

Grants Management Support

Transfer of 1.00 Program Manager and personnel expenditures of \$127,981 from the Neighborhood Services Branch to Government Affairs to support grants management.

Office of Boards and Commissions

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
(5.00)	\$ (758,637)	\$ -

Office of the ADA Compliance and Accessibility Restructure

Transfer of 5.00 FTE positions and total expenditures of \$756,490 from the Office of Boards and Commissions to the Neighborhood Services Branch.

Office of Homeland Security

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (85,313)	\$ -

Office of Homeland Security Division Restructure – Program Manager

Repurpose of 1.00 Executive Director to 1.00 Program Manager in the Office of Homeland Security Division associated with the organizational structural change to align with the Police Department and the overarching public safety goals of the City.

Office of the Mayor

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 110,920	\$ (148,245)

LGBTQ+ Coordinator

Addition of 1.00 Program Coordinator and total expenditures of \$116,786 in the Office of the Mayor associated with the coordination of LGBTQ+ policies and programs. This position will work with the community to recommend policies and programs that promote LGBTQ+ opportunities and resources.

Revised Revenue

Adjustment to reflect revised revenue projections.

Parks and Recreation

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
3.00	\$ 529,464	\$ 209,291

Brush Management and Abatement

Addition of \$626,000 in non-personnel expenditures in the Parks and Recreation Department to restore brush management services to Fiscal Year 2019 service levels. This addition will increase the frequency of brush abatement activity in high priority Open Space areas citywide and result in an increase in the number of acres of brush abatement from 452 acres to 509 acres annually.

Restoration of Park Rangers

Restoration of 3.00 Park Rangers and total expenditures of \$205,086 to support the Developed Regional Parks and Open Space Divisions to meet several key performance measures such as customer satisfaction with the park system and the amount of habitat restoration areas.

Revised Revenue

Addition of \$209,291 in reimbursable revenue for services supporting Non-General Fund departments.

Citywide Maintenance for New Facilities Revision

Addition of \$4,102 in personnel expenditures associated with a technical correction to a job classification included in the Proposed Budget. The job classification should have been a Utility Worker 2 instead of the Utility Worker 1 as was included in the Proposed Budget.

Contributions to Maintenance Assessment Districts

Reduction of \$227,736 in non-personnel expenditures associated with the State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts (MADs). These adjustments reflect the results from a recently completed Engineer’s Assessment Report of the general benefit obligation to MADs.

Performance & Analytics

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 747,302	\$ -

Mobility Program Coordinator and Get it Done Enhancements

Addition of \$499,872 in the Performance & Analytics Department, including \$149,872 in total expenditures for 1.00 mobility Program Coordinator, and \$350,000 in one-time non-personnel expenditures for Get it Done enhancements. The mobility Program Coordinator will integrate scooter enforcement reporting and data into Get it Done, manage and analyze scooter datasets, and facilitate mobility data coordination. The \$350,000 in one-time non-personnel expenditures will support the development of new applications related to scooters and other mobility issues that will enhance the customer experience with Get it Done. Revenue from the regulation of shared dockless mobility devices will be used to support these efforts.

Pay Equity Study

Addition of \$250,000 in one-time non-personnel expenditures in the Performance & Analytics Department to perform a citywide pay equity study. A pay equity study is a report that analyzes qualitative and quantitative data on compensation. This analysis is done with the intent of identifying whether pay disparities exist by gender, race, or ethnicity, and includes recommendations on how to remedy inequities.

Personnel

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 82,460	\$ -

Restoration of Associate Personnel Analyst

Restoration of 1.00 Associate Personnel Analyst and total expenditures of \$95,306 for additional support for classification and compensation studies. This position was reduced in Fiscal Year 2020 Proposed Budget.

Planning

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
3.00	\$ 281,258	\$ 388,879

Long-Range Planning Support

Addition of 1.00 Senior Traffic Engineer, 1.00 Associate Planner, total expenditures of \$237,060, and associated revenue to support additional work programs such as the Transit Priority Area Non-Residential study, community plan updates and various feasibility studies and is associated with an increase to the General Plan Maintenance Fee.

Civic Engagement and Community Outreach

Addition of 1.00 Program Manager and total expenditures of \$151,651 and associated revenue to develop and manage a new Civic Engagement and Community Outreach (CECO) program. This program is intended to proactively engage and educate residents ahead of several long-range planning initiatives and is associated with an increase to the General Plan Maintenance Fee.

Housing Affordability Program

Reduction of \$100,000 in non-personnel expenditures for contractual services related to the Housing Affordability Program which will now be budgeted in the General Plan Maintenance Fund associated with an increase to the General Plan Maintenance Fee.

Police

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 217,341	\$ -

Police Officer Homebuyer Down Payment Assistance Pilot

Addition of \$250,000 in one-time non-personnel expenditures for a Police Officer Homebuyer Down Payment Assistance Program pilot to provide down-payment assistance in the form of a subordinate loan to qualified SDPD police officers who are buying a home in the City of San Diego for the first time. This program is intended to provide an additional incentive for police officers to join the Department and assist in the recruitment and retention of SDPD officers.

Dockless Mobility Enforcement

Addition of \$150,000 in one-time non-personnel expenditures in the Police Department for the creation of a dockless mobility enforcement program in Fiscal Year 2020, which will be used to match a State grant to reduce dockless mobility violations and improve safety for all roadway users. Revenue from the regulation of shared dockless mobility devices will be used to support these efforts.

Office of Homeland Security Division Restructure – Police Captain

Repurpose of 1.00 Police Lieutenant to 1.00 Police Captain in the Police Department and the net addition of \$29,570 in total expenditures to support the Office of Homeland Security Division organizational change which is intended to position homeland security services within the overarching public safety goals of the City.

Civilian Positions

Addition of \$15,185 in personnel expenditures due to the revised budget reduction proposal submission related to civilian positions. The Department will reduce 1.00 Word Processing Officer instead of 1.00 Police Investigative Service Officer 2. This revised proposal minimizes the operational impacts of the reduction included in the Proposed Budget.

Purchasing & Contracting

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 193,523	\$ -

Disparity Study

Addition of \$200,000 in one-time non-personnel expenditures for contractual services related to a citywide disparity study. The Purchasing and Contracting Department does not anticipate spending the \$200,000 appropriated in the Fiscal Year 2019 Mid-Year Budget Monitoring Report. This addition, in conjunction with the \$800,000 already included in the Proposed Budget, would provide the department with \$1.0 million to complete a citywide disparity study to identify whether any gaps exist in the City’s contracting with traditionally underrepresented groups and would include recommendations on how to remedy any gaps identified.

Real Estate Assets Department

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ (446,847)	\$ (1,501,128)

Supervising Property Agent for Property Dispositions

Addition of 1.00 Supervising Property Agent and total expenditures of \$98,816 with offsetting revenue associated with demand for creative utilization and increased disposition (sales) of City property assets.

Stadium Sale Negotiations Contract

Net transfer of \$60,450 in one-time non-personnel expenditures associated with the contract for stadium sale negotiations from Citywide Program Expenditures. This net addition is due to the reduction of the contract amount as approved in the Proposed Budget and the expectation that 50 percent of the contractual obligation would be expended in the current

year with the remaining 50 percent expended in Fiscal Year 2020. Of the Fiscal Year 2020 amount, \$37,050 will be assumed by the Public Utilities Department.

Mission Bay RV Park Settlement Agreement

Reduction of \$600,000 in non-personnel expenditures for contractual services and revenue of \$1.6 million associated with a settlement agreement to exchange rent credits for contractual services related to debris removal and improvements that the City would have performed prior to this agreement. The item is expected to be heard by the City Council in June.

Real Estate Assets- Facilities Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 135,878	\$ -

Facilities Services Division Restructure

Addition of 1.00 Information Systems Analyst 2, the repurpose of 1.00 Deputy Director to 1.00 Assistant Director and 1.00 Clerical Assistant 2 to 1.00 Information Systems Analyst 2 and total expenditures of \$135,878 to support the restructure of the Facilities Services Division from the Public Works Department to the Real Estate Assets Department. The newly restructured Facilities Services Division requires additional administrative, technical, and managerial support for day to day operations. With the Airports Division, the Facilities Division will report directly to the repurposed Assistant Director.

Smart & Sustainable Communities

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
9.00	\$ 1,618,078	\$ 1,618,450

Downtown Planning, Permitting, and Parking

Addition of 9.00 FTE positions and total expenditures of \$1.6 million with offsetting revenue for the absorption of Civic San Diego (CivicSD) downtown planning and permitting, and parking programs functions into City operations which will be supported by the General Plan Maintenance Fund, parking district revenue, and permitting and planning fee revenues.

Transportation & Storm Water

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
2.00	\$ 2,449,391	\$ -

Brush Management and Abatement

Addition of \$1.3 million in non-personnel expenditures for brush management and abatement in the public right-of-way. Of the \$1.3 million, \$200,000 will be used for high priority cases referred to the department from the Fire Marshal, and \$1.1 million will be used for 300 locations citywide in Fiscal Year 2020 to assist with the increased growth in brush from the above average wet season this year. Of the 300 citywide locations, 200 sites will be funded on an on-going basis.

Private Property Graffiti Abatement

Addition of \$300,000 in one-time non-personnel expenditures related to contractual services for private property graffiti abatement services.

Mobility Action Plan

Addition of \$250,000 in one-time non-personnel expenditures for the development of a citywide Mobility Action Plan³. The Mobility Action plan will serve as guidance for planning, prioritization, implementation and operation of future transportation projects. The plan will support the City's commitment to Vision Zero, aiming to make San Diego's roadways safer for pedestrians and bicyclists through the identification of short-term, intermediate, and long-term transportation priorities and provide guidance for progressive transportation planning, decision-making, and implementation of multi-modal transportation projects throughout the City. Revenue from the regulation of shared dockless mobility devices will be used to support these efforts.

Street Corral Painting and Dedicated Bus Lane Pilot

Addition of \$250,000 in one-time non-personnel expenditures, including \$150,000 for street corral painting for scooters, and \$100,000 to pilot a dedicated bus lane on El Cajon Boulevard from Park Boulevard to Fairmont Avenue. An evaluation of the dedicated bus lane pilot will be conducted by San Diego Metropolitan Transit System (MTS) to determine if this treatment provides any operational benefits (i.e. travel time & reliability) along the corridor. Sites for scooter corral painting are currently being identified in collaboration with stakeholders and will be prioritized based on impact and need. Revenue from the regulation of shared dockless mobility devices will be used to support these efforts.

Enterprise Asset Management and Get it Done Support

Addition of 1.00 Principal Utility Supervisor, 1.00 Dispatcher, and total expenditures of \$161,695 in the TSW Department to support Enterprise Asset Management (EAM) and Get it Done related requests to schedule mobility related repairs and service work. This would include both routine maintenance and requests from the public to repair sidewalks, roadways, bike paths and other infrastructure in the public right-of-way. Revenue from the regulation of shared dockless mobility devices will be used to support these additions.

Restoration of Tree Planting Services

Addition of \$77,800 in non-personnel expenditures to fully restore contractual services for tree planting services which will result in approximately 650 trees planted annually. Of this addition, \$22,200 will be utilized as a grant match for the recently awarded CalFire Urban Forestry Grant.

Non-General Funds

The May Revision increased non-general fund expenditures by \$51.3 million. The following describes the significant adjustments within each non-general fund.

³ Formally the Strategic Transportation Optimization Program (STOP) Guide.

Convention Center Expansion Administration Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 479,001	\$ -

Dewatering Expenses

Addition of \$479,001 in non-personnel expenditures to support increased expenses for dewatering the convention center property which were identified in the Third Quarter Report. Expenditures will be supported with fund balance.

Development Services Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
41.00	\$ 4,710,884	\$ 4,468,039

5G Permitting Staff

Addition of 24.00 FTE positions and total expenditures of \$2,171,876 to support department permit approval processes associated with 5th generation (5G) wireless communication facilities. These positions will serve as a resource to State Utility Franchise companies and internal City asset owning departments in the administration and management of ministerial public right-of-way permits associated with the 5G Program including technical reviews in conformance with local, State, and federal regulations. The positions will help the department conform with City and Federal Communications Commission regulations, as current staffing levels cannot sustain industry expectations for increased review assignments without adversely impacting current department non-5G assignments.

Residential Permitting Staff

Addition of 10.00 FTE positions and total expenditures of \$952,014 to support department permit approval processes associated with one and two-family residential structures, townhomes, and accessory dwelling units to maintain safe occupancy standards.

Downtown Permitting

Addition of \$905,147 in non-personnel expenditures and associated revenue to support the permitting functions in the downtown area previously performed by Civic San Diego. Expenditures will be used to support staff in the Smart and Sustainable Communities Branch.

Accela and Project Tracking System Support

Addition of 3.00 Program Coordinators and total expenditures of \$414,228 to develop, maintain and support Accela and the Project Tracking System. This includes developing reports and creating interfaces with other City systems.

Analytics and Organizational Support

Addition of 4.00 FTE positions and total expenditures of \$318,313 to measure service levels, study permit response times, review fee structures and transfer records.

Revised Revenue

Addition of \$3,562,892 in revenue due to new revenue generating positions and updated revenue projections, including an expected user fee increase.

Engineering and Capital Projects Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
(1.00)	\$ (113,191)	\$ -

Prevailing Wage Compliance

Transfer of 6.00 FTE positions and personnel expenditures of \$22,752 from Public Works-Engineering & Capital Projects to Public Works-Contracts to support inspections in accordance with Prevailing Wage requirements.

Facilities Services Division Restructure

Transfer of 1.00 Information System Analyst 2 and total expenditures of \$86,755 from Public Works-Engineering & Capital Projects to the Facilities Services Division in the Real Estate Assets Department to support the Enterprise Asset Management (EAM) System.

Facilities Financing Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 3,260	\$ (5,423)

Revised Revenue

Reduction of \$5,423 in revenue to properly align with department expenditures.

Fleet Operations Replacement Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ 28,250,162

Revised Revenue

Addition of \$28,250,162 in revenue associated with debt reimbursement payments for General Fund vehicle purchases from the Equipment and Vehicle Financing Program.

Gas Tax Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (51,113)	\$ -

Water and Electricity

Reduction of \$51,113 to reflect final water and electrical allocations in the Fiscal Year 2020 Proposed Budget publication.

General Plan Maintenance Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 1,761,000	\$ 1,761,000

General Plan Maintenance Fee Increase

Addition of \$1.8 million in non-personnel expenditures and associated revenue to support the Parks Master Plan, Community Plan Updates, Housing Affordability Program, and other Planning Department initiatives. Revenue is generated by user fees that were increased after the development of the Proposed Budget.

Golf Course Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.50	\$ 88,158	\$ -

Overtime

Addition of \$60,000 in overtime expenditures to enhance golf course maintenance for tournaments including the US Open in 2021 and anticipated salary increase of 9 percent for Greenskeepers. This addition is supported by fund balance

Golf Starter

Addition of 0.50 Golf Starter and total expenditures of \$40,707 to supplement an existing vacant 0.50 Golf Starter and create one full-time position. Increasing the Golf Starter to a full-time position will assist with recruitment and retention of personnel, and provide a higher level of customer service to better serve increases in the volume of golfers. This addition is supported by fund balance.

La Jolla Self-Managed Maintenance Assessment District (MAD) Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 502,378	\$ 502,378

La Jolla MAD

Addition of \$502,378 in non-personnel expenditures and associated revenue to maintain service levels per the MAD Assessment Engineer’s Report.

Long Range Property Management Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 1,012,723	\$ (7,818)

Property Management Support

Addition of \$740,000 in non-personnel expenditures in the Long-Range Property Management Fund associated with the property management of the Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP).

ROPs/Civic San Diego Administrative Support

Addition of \$272,723 in non-personnel expenditures to support potential changes to the Recognized Obligation Payment (ROPs) scheduled allotments and administrative services provided by Civic San Diego associated with contractual requirements.

Revised Revenue

Reduction of \$7,818 to reflect revised revenue projections to interest on pooled investments.

Mission Bay Park Improvement Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ 1,053,687

Revised Revenue

Addition of \$1,053,687 to reflect revised revenue projections on Mission Bay Leases.

Recycling Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
(0.40)	\$ (79,490)	\$ -

Assistant Engineer-Mechanical

Reduction of \$61,877 in personnel expenditures associated with the reduction of 0.40 Assistant Engineer-Mechanical. The General Fund portion was already reduced in the Proposed Budget.

San Diego Regional Parks Improvement Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ 567,370

Revised Revenue

Addition of \$567,370 to reflect revised revenue projections on Mission Bay Leases.

Successor Agency Admin & Project - CivicSD Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (89,431)	\$ (89,431)

Successor Agency Transfer

Reduction of \$89,431 in non-personnel expenditures and associated revenue to be in line with the Successor Agency Fiscal Year 2020 Budget.

Transient Occupancy Tax (TOT) Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (9,705)	\$ (40,161)

Per Council Policy 100-03, funding recommendations and amounts for: Organizational Support, Creative Communities San Diego, Citywide Economic Development, and Economic Development and Tourism Support, are provided to the City Council for consideration and final approval as *Attachment 4*.

Revised Revenue

Reduction of \$40,161 because of updated TOT revenue projections for Fiscal Year 2020.

One-Cent Discretionary

Reduction of \$8,033 in the one-cent discretionary funding transfers to the General Fund due to updated TOT revenue projections for Fiscal Year 2020.

Support to Other Funds

Reduction of \$35 in the transfer to the Public Art Fund due to a reduction in non-discretionary expenditures.

Underground Surcharge Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 42,004,591	\$ -

Utilities Undergrounding Program

Addition of \$42.0 million in non-personnel expenditures to support the expected accelerated pace of undergrounding work performed by SDG&E and the City as part of the Utilities Undergrounding Program.

Wireless Communication Technology Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 88,051	\$ 100,000

Motorola Contractual Support

Addition of \$100,000 in non-personnel expenditures and associated revenue to support the maintenance of the public safety radio system.

Public Utilities Department

The May Revision includes revisions to the Public Utilities Department's budget in the Metropolitan Sewer Utility Fund, Municipal Sewer Revenue Fund, and Water Utility Operating Fund. These adjustments focus on increased efficiency in the Department's Information Technology and Customer Services functions and support the continued reorganization of water and wastewater operations within the department.

Metropolitan Sewer Utility Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
2.02	\$ 324,656	\$ -

Information Technology Management Support

Addition of 1.05 Program Manager and 0.35 Program Coordinator and \$200,055 in personnel expenditures in the Information Technology Management Section to support, increase efficiency, and align internal IT services with Department needs by moving the IT branch into its own division.

Public Utilities Reorganization

Addition of 0.90 FTE positions and \$93,181 in personnel expenditure adjustments that were reduced during the Fiscal Year 2020 Proposed Budget development. These positions will support the reorganization of water and wastewater operations within the department.

Repurpose of Laboratory Technician

Addition of 1.00 Laboratory Technician and \$13,118 in personnel expenditures, offset by the reduction of 1.00 Assistant Laboratory Technician, to support the reorganization of water and wastewater operations within the department.

Reduction of Information Technology Personnel

Reduction of 0.28 Information System Analyst 2 and \$26,305 in personnel expenditures to partially offset the Information Technology position additions to increase efficiency and align internal IT services within the department.

Municipal Sewer Revenue Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
2.42	\$ 362,835	\$ -

Customer Support

Net addition of 1.50 FTE positions and personnel expenditures of \$205,514 to increase efficiency and address the reorganization of the Customer Support Division. The reorganization and adjustments are needed to improve the customer experience with the department.

Information Technology Management Support

Addition of 0.60 Program Manager and 0.20 Program Coordinator and \$114,320 in personnel expenditures in the Information Technology Management Section to support, increase efficiency, and align internal IT services with Department needs by moving the IT branch into its own division.

Public Utilities Reorganization

Addition of 0.86 FTE positions and personnel expenditures of \$57,090 that were reduced during the Fiscal Year 2020 Proposed Budget development. These positions will support the reorganization of water and wastewater operations within the department.

Reduction of Information Technology Personnel

Reduction of 0.74 Information System Analyst 2 positions and \$65,937 in personnel expenditures to partially offset the Information Technology position additions to increase efficiency and align internal IT services within the department.

Water Utility Operating Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
2.79	\$ 344,040	\$ -

Information Technology Management Support

Addition of 1.35 Program Manager, 0.45 Program Coordinator, and \$257,213 in personnel expenditures in the Information Technology Management Section to support, increase efficiency, and align internal IT services with Department needs by moving the IT branch into its own division.

Customer Support

Net addition of 1.50 FTE positions and \$178,410 in personnel expenditures to increase efficiency and address the reorganization of the Customer Support Division. The reorganization and adjustments are needed to improve the customer experience with the department.

Stadium Sale Negotiations Contract

Transfer of \$37,050 in non-personnel expenditures related to the negotiation of appropriate terms and conditions for the sale and development of the stadium site from the Real Estate Assets Department to the Public Utilities Department.

Public Utilities Reorganization

Addition of 0.47 FTE positions and \$31,416 in personnel expenditure adjustments that were reduced in the Fiscal Year 2020 Proposed Budget. These positions will support the reorganization of water and wastewater operations within the department.

Reduction of Information Technology Personnel

Reduction of 0.98 Information System Analyst 2 positions and \$88,471 in personnel expenditures to partially offset the Information Technology position additions to increase efficiency and align internal IT services within the department.

Capital Improvements Program

Adjustments to capital improvement projects are primarily due to the identification of additional funding and adjustments to bring project budgets in line with revised project schedules. The Fiscal Year 2020 May Revision CIP adjustments total a net decrease of \$9.15 million to the Fiscal Year 2020 Proposed CIP Budget. Significant adjustments include:

- \$48,500 allocation from the Ocean Beach Urban Community Fund for the Ocean Beach Branch Library.
- \$4.2 million deappropriation from the Water Fund for Cielo & Woodman Pump Station due to funds not being needed at this time.

- \$316,000 allocation from the Water Fund for Muirlands Pump Station design changes.
- \$3.6 million allocation from the Sewer Fund for the Mira Mesa Trunk Sewer project to support the construction contract award.
- \$4.0 million deappropriation from the Water Fund for Otay 1st/2nd PPL West of Highland Avenue due to funds not being needed at this time.
- \$9.4 million deappropriation from the Sewer Fund for Pipeline Replacement due to funds not being needed at this time.
- \$500,000 appropriation from the Water Fund for the University Heights Reservoir Rehabilitation to support consultant costs.
- \$1.0 million allocation from the Water Fund for the Navajo Pump Station needed to support the additional design.
- \$1.4 million allocation from the Water Fund for Pressure Reducing Lifting Vault as a result of project scope changes and project cost increases.
- \$300,000 Infrastructure Fund transfer from the Street Resurfacing and Reconstruction Annual Allocation to Citrus and Conifer Road Reconstruction.
- \$300,000 allocation from the CIP contributions from the General Fund for the Drainage Annual Allocation.
- \$250,000 allocation from the CIP contributions from the General Fund for the Maple Canyon storm drain upgrade.
- \$750,000 allocation from the CIP contributions from the General Fund for the Median Installation Annual Allocation for the following projects:
 - Sixth Avenue and Juniper roundabout
 - Sixth Avenue and Nutmeg Pedestrian Refuge Island
 - Sixth Avenue and Palm Street Pedestrian Refuge Island
 - El Cajon Boulevard and Aragon Drive (RRFB & Ped Refuge Island, TUNL 7391)
 - El Cajon Boulevard and 68th Street (RRFB & Ped Refuge Island, TUNL 8173)
- \$300,000 allocation from the CIP contributions from the General Fund for Minor Bike Facilities Annual Allocation for the Downtown Complete Street Implementation project.
- \$2.0 million TransNet Fund transfer from the Street Resurfacing and Reconstruction annual allocation to SR163/Friars Road.

Attachment 5 – FY 2020 CIP May Revision Adjustments provides an itemized list of the changes by project along with a brief description of each change.

Attachments:

1. FY 2020 May Revision Summary Table
2. FY 2020 Summary of General Fund May Revision Adjustments
3. FY 2020 One-Time Resources and Expenditures List
4. FY 2020 Transient Occupancy Tax Fund Allocations
5. FY 2020 CIP May Revision Adjustments

cc: Honorable Mayor Kevin L. Faulconer
Honorable City Attorney Mara Elliott
Aimee Faucett, Chief of Staff, Office of the Mayor
Andrea Tevlin, Independent Budget Analyst
Ronald H. Villa, Assistant Chief Operating Officer

Stacey LoMedico, Assistant Chief Operating Officer
Matt Awbrey, Deputy Chief of Staff & Chief of Communications, Office of the Mayor
Almis Udrys, Deputy Chief of Staff - Innovation & Policy, Office of the Mayor
Felipe Monroig, Deputy Chief of Staff & Strategic Initiatives, Office of the Mayor
Jessica Lawrence, Director of Finance Policy and Council Affairs, Office of the Mayor
Robert Vacchi, Deputy Chief Operating Officer, Neighborhood Services
Jeff Sturak, Deputy Chief Operating Officer, Internal Operations
Johnnie Perkins, Deputy Chief Operating Officer, Infrastructure / Public Works
Erik Caldwell, Deputy Chief Operating Officer, Smart & Sustainable Communities
Department Directors /Assistant Directors
Deputy Directors / Assistant Deputy Directors
Department Analysts
Department of Finance Staff

FY 2020 MAY REVISION SUMMARY TABLE

ATTACHMENT C

ATTACHMENT 1

GENERAL FUND						
Department Title	Budget Adjustment	FTE	PE	NPE	EXP	REV
City Attorney	Assistant City Attorney - Administration Division	1.00	\$ 228,496	\$ 2,500	\$ 230,996	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (29,975)	\$ -	\$ (29,975)	\$ -
City Attorney Total		1.00	\$ 198,521	\$ 2,500	\$ 201,021	\$ -
City Auditor	Salary and Fringe Benefit Adjustment	-	\$ (4,899)	\$ -	\$ (4,899)	\$ -
City Auditor Total		-	\$ (4,899)	\$ -	\$ (4,899)	\$ -
City Clerk	Salary and Fringe Benefit Adjustment	-	\$ (8,184)	\$ -	\$ (8,184)	\$ -
City Clerk Total		-	\$ (8,184)	\$ -	\$ (8,184)	\$ -
City Treasurer	Salary and Fringe Benefit Adjustment	-	\$ (21,348)	\$ -	\$ (21,348)	\$ -
	Short Term Residential Occupancy Compliance Software License	-	\$ -	\$ (250,000)	\$ (250,000)	\$ -
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 400,000
City Treasurer Total		-	\$ (21,348)	\$ (250,000)	\$ (271,348)	\$ 400,000
Citywide Program Expenditures	Transfer to the Capital Improvements Program (CIP) Budget	-	\$ -	\$ 1,350,000	\$ 1,350,000	\$ -
	Companion Unit Fee Waiver Program	-	\$ -	\$ 300,000	\$ 300,000	\$ -
	SANDAG Member Agency Assessment	-	\$ -	\$ 234,817	\$ 234,817	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (525,081)	\$ -	\$ (525,081)	\$ -
	Zuniga Jetty Shoal Patrol Transfer	-	\$ -	\$ 200,000	\$ 200,000	\$ -
	Stadium Sale Negotiations Contract	-	\$ -	\$ (250,000)	\$ (250,000)	\$ -
	Transfer to the Mission Bay and Regional Park Improvement Funds	-	\$ -	\$ (1,600,000)	\$ (1,600,000)	\$ -
Citywide Program Expenditures Total		-	\$ (525,081)	\$ 234,817	\$ (290,264)	\$ -
Communications	Salary and Fringe Benefit Adjustment	-	\$ (8,150)	\$ -	\$ (8,150)	\$ -
	Public Records Act Program Support	1.00	\$ 132,478	\$ 3,900	\$ 136,378	\$ -
	Vision Zero Education	-	\$ -	\$ 100,000	\$ 100,000	\$ -
Communications Total		1.00	\$ 124,328	\$ 103,900	\$ 228,228	\$ -
Council Administration	Salary and Fringe Benefit Adjustment	-	\$ (4,533)	\$ -	\$ (4,533)	\$ -
Council Administration Total		-	\$ (4,533)	\$ -	\$ (4,533)	\$ -
Council District 1	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (22,854)	\$ (22,854)	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (2,027)	\$ -	\$ (2,027)	\$ -
Council District 1 Total		-	\$ (2,027)	\$ (22,854)	\$ (24,881)	\$ -
Council District 2	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 6,674	\$ 6,674	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (1,185)	\$ -	\$ (1,185)	\$ -
Council District 2 Total		-	\$ (1,185)	\$ 6,674	\$ 5,489	\$ -
Council District 3	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (24,610)	\$ (24,610)	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (927)	\$ -	\$ (927)	\$ -
Council District 3 Total		-	\$ (927)	\$ (24,610)	\$ (25,537)	\$ -

FY 2020 MAY REVISION SUMMARY TABLE

ATTACHMENT C

ATTACHMENT 1

GENERAL FUND						
Department Title	Budget Adjustment	FTE	PE	NPE	EXP	REV
Council District 4	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (30,925)	\$ (30,925)	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (895)	\$ -	\$ (895)	\$ -
Council District 4 Total		-	\$ (895)	\$ (30,925)	\$ (31,820)	\$ -
Council District 5	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (11,930)	\$ (11,930)	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (963)	\$ -	\$ (963)	\$ -
Council District 5 Total		-	\$ (963)	\$ (11,930)	\$ (12,893)	\$ -
Council District 6	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (12,404)	\$ (12,404)	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (1,056)	\$ -	\$ (1,056)	\$ -
Council District 6 Total		-	\$ (1,056)	\$ (12,404)	\$ (13,460)	\$ -
Council District 7	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (82,198)	\$ (82,198)	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (918)	\$ -	\$ (918)	\$ -
Council District 7 Total		-	\$ (918)	\$ (82,198)	\$ (83,116)	\$ -
Council District 8	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 51,404	\$ 51,404	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (1,516)	\$ -	\$ (1,516)	\$ -
Council District 8 Total		-	\$ (1,516)	\$ 51,404	\$ 49,888	\$ -
Council District 9	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 671	\$ 671	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (2,101)	\$ -	\$ (2,101)	\$ -
Council District 9 Total		-	\$ (2,101)	\$ 671	\$ (1,430)	\$ -
Debt Management	Salary and Fringe Benefit Adjustment	-	\$ (3,828)	\$ -	\$ (3,828)	\$ -
Debt Management Total		-	\$ (3,828)	\$ -	\$ (3,828)	\$ -
Department of Finance	Salary and Fringe Benefit Adjustment	-	\$ (35,468)	\$ -	\$ (35,468)	\$ -
Department of Finance Total		-	\$ (35,468)	\$ -	\$ (35,468)	\$ -
Development Services	Salary and Fringe Benefit Adjustment	-	\$ (10,573)	\$ -	\$ (10,573)	\$ -
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 2,400,000
Development Services Total		-	\$ (10,573)	\$ -	\$ (10,573)	\$ 2,400,000
Economic Development	Salary and Fringe Benefit Adjustment	-	\$ 33,196	\$ -	\$ 33,196	\$ -
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 38,979
Economic Development Total		-	\$ 33,196	\$ -	\$ 33,196	\$ 38,979
Environmental Services	Clean SD Expansion	-	\$ -	\$ 200,000	\$ 200,000	\$ -
	Collection Programs Administrative Support	0.60	\$ 50,219	\$ -	\$ 50,219	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (19,757)	\$ -	\$ (19,757)	\$ -
Environmental Services Total		0.60	\$ 30,462	\$ 200,000	\$ 230,462	\$ -
Ethics Commission	Program Manager - Education and Training Programs	0.50	\$ 77,374	\$ -	\$ 77,374	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (1,650)	\$ -	\$ (1,650)	\$ -
Ethics Commission Total		0.50	\$ 75,724	\$ -	\$ 75,724	\$ -
Fire-Rescue	Diversity Training	-	\$ -	\$ 150,000	\$ 150,000	\$ -
	Helicopter Mechanics	2.00	\$ 165,551	\$ (260,000)	\$ (94,449)	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (76,492)	\$ -	\$ (76,492)	\$ -
	Zuniga Jetty Shoal Patrol Transfer	-	\$ -	\$ (200,000)	\$ (200,000)	\$ -
Fire-Rescue Total		2.00	\$ 89,059	\$ (310,000)	\$ (220,941)	\$ -

FY 2020 MAY REVISION SUMMARY TABLE

ATTACHMENT C

ATTACHMENT 1

GENERAL FUND							
Department Title	Budget Adjustment	FTE	PE	NPE	EXP	REV	
Government Affairs	Salary and Fringe Benefit Adjustment	-	\$ (1,455)	\$ -	\$ (1,455)	\$ -	
	Grants Management Support	1.00	\$ 127,981	\$ 7,203	\$ 135,184	\$ -	
Government Affairs Total		1.00	\$ 126,526	\$ 7,203	\$ 133,729	\$ -	
Human Resources	Employee Assistance Program Expansion	-	\$ -	\$ 250,000	\$ 250,000	\$ -	
	Salary and Fringe Benefit Adjustment	-	\$ (8,746)	\$ -	\$ (8,746)	\$ -	
Human Resources Total		-	\$ (8,746)	\$ 250,000	\$ 241,254	\$ -	
Infrastructure/Public Works	Salary and Fringe Benefit Adjustment	-	\$ (313)	\$ -	\$ (313)	\$ -	
Infrastructure/Public Works Total		-	\$ (313)	\$ -	\$ (313)	\$ -	
Internal Operations	DCOO Salary and Benefit Adjustment	-	\$ 210,790	\$ -	\$ 210,790	\$ -	
Internal Operations Total		-	\$ 210,790	\$ -	\$ 210,790	\$ -	
Library	Salary and Fringe Benefit Adjustment	-	\$ 234,214	\$ -	\$ 234,214	\$ -	
Library Total		-	\$ 234,214	\$ -	\$ 234,214	\$ -	
Major General Fund Revenues	Major General Fund Revenues	-	\$ -	\$ -	\$ -	\$ (1,580,479)	
Major General Fund Revenues Total		-	\$ -	\$ -	\$ -	\$ (1,580,479)	
Neighborhood Services	Office of ADA Compliance and Accessibility Restructure	5.00	\$ 727,747	\$ 28,743	\$ 756,490	\$ -	
	Homelessness Coordination	3.00	\$ 414,006	\$ 6,100	\$ 420,106	\$ -	
	Salary and Fringe Benefit Adjustment	-	\$ (2,212)	\$ -	\$ (2,212)	\$ -	
	Grants Management Support	(1.00)	\$ (127,981)	\$ -	\$ (127,981)	\$ -	
Neighborhood Services Total		7.00	\$ 1,011,560	\$ 34,843	\$ 1,046,403	\$ -	
Office of Boards & Commissions	Office of ADA Compliance and Accessibility Restructure	(5.00)	\$ (727,747)	\$ (28,743)	\$ (756,490)	\$ -	
	Salary and Fringe Benefit Adjustment	-	\$ (2,147)	\$ -	\$ (2,147)	\$ -	
Office of Boards & Commissions Total		(5.00)	\$ (729,894)	\$ (28,743)	\$ (758,637)	\$ -	
Office of Homeland Security	Salary and Fringe Benefit Adjustment	-	\$ (3,223)	\$ -	\$ (3,223)	\$ -	
	Office of Homeland Security Division Restructure - Program Manager	-	\$ (82,090)	\$ -	\$ (82,090)	\$ -	
Office of Homeland Security Total		-	\$ (85,313)	\$ -	\$ (85,313)	\$ -	
Office of the Assistant COO	Salary and Fringe Benefit Adjustment	-	\$ (2,233)	\$ -	\$ (2,233)	\$ -	
Office of the Assistant COO Total		-	\$ (2,233)	\$ -	\$ (2,233)	\$ -	
Office of the Chief Financial Officer	Salary and Fringe Benefit Adjustment	-	\$ (1,200)	\$ -	\$ (1,200)	\$ -	
Office of the Chief Financial Officer Total		-	\$ (1,200)	\$ -	\$ (1,200)	\$ -	
Office of the Chief Operating Officer	Salary and Fringe Benefit Adjustment	-	\$ (2,692)	\$ -	\$ (2,692)	\$ -	
Office of the Chief Operating Officer Total		-	\$ (2,692)	\$ -	\$ (2,692)	\$ -	
Office of the IBA	Salary and Fringe Benefit Adjustment	-	\$ (3,872)	\$ -	\$ (3,872)	\$ -	
Office of the IBA Total		-	\$ (3,872)	\$ -	\$ (3,872)	\$ -	
Office of the Mayor	LGBTQ+ Coordinator	1.00	\$ 115,686	\$ 1,100	\$ 116,786	\$ -	
	Salary and Fringe Benefit Adjustment	-	\$ (5,866)	\$ -	\$ (5,866)	\$ -	
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ (148,245)	
Office of the Mayor Total		1.00	\$ 109,820	\$ 1,100	\$ 110,920	\$ (148,245)	
Parks & Recreation	Brush Management and Abatement	-	\$ -	\$ 626,000	\$ 626,000	\$ -	
	Restoration of Park Rangers	3.00	\$ 205,086	\$ -	\$ 205,086	\$ -	
	Citywide Maintenance for New Facilities Revision	-	\$ 4,102	\$ -	\$ 4,102	\$ -	
	Salary and Fringe Benefit Adjustment	-	\$ (77,988)	\$ -	\$ (77,988)	\$ -	
	Contributions to Maintenance Assessment Districts	-	\$ -	\$ (227,736)	\$ (227,736)	\$ -	
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 209,291	
Parks & Recreation Total		3.00	\$ 131,200	\$ 398,264	\$ 529,464	\$ 209,291	

FY 2020 MAY REVISION SUMMARY TABLE

ATTACHMENT C

ATTACHMENT 1

GENERAL FUND						
Department Title	Budget Adjustment	FTE	PE	NPE	EXP	REV
Performance & Analytics	Mobility Program Coordinator and Get it Done Enhancements	1.00	\$ 149,272	\$ 350,600	\$ 499,872	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (2,570)	\$ -	\$ (2,570)	\$ -
	Pay Equity Study	-	\$ -	\$ 250,000	\$ 250,000	\$ -
Performance & Analytics Total		1.00	\$ 146,702	\$ 600,600	\$ 747,302	\$ -
Personnel	Restoration of Associate Personnel Analyst	1.00	\$ 95,306	\$ -	\$ 95,306	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (12,846)	\$ -	\$ (12,846)	\$ -
Personnel Total		1.00	\$ 82,460	\$ -	\$ 82,460	\$ -
Planning	Long-Range Planning Support	2.00	\$ 237,060	\$ -	\$ 237,060	\$ 237,172
	Civic Engagement and Community Outreach	1.00	\$ 151,651	\$ -	\$ 151,651	\$ 151,707
	Salary and Fringe Benefit Adjustment	-	\$ (7,453)	\$ -	\$ (7,453)	\$ -
	Housing Affordability Program	-	\$ -	\$ (100,000)	\$ (100,000)	\$ -
Planning Total		3.00	\$ 381,258	\$ (100,000)	\$ 281,258	\$ 388,879
Police	Police Officer Homebuyer Down Payment Assistance Pilot	-	\$ -	\$ 250,000	\$ 250,000	\$ -
	Dockless Mobility Enforcement	-	\$ -	\$ 150,000	\$ 150,000	\$ -
	Office of Homeland Security Division Restructure - Police Captain	-	\$ 29,570	\$ -	\$ 29,570	\$ -
	Civilian Positions	-	\$ 15,185	\$ -	\$ 15,185	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (227,414)	\$ -	\$ (227,414)	\$ -
Police Total		-	\$ (182,659)	\$ 400,000	\$ 217,341	\$ -
Purchasing & Contracting	Salary and Fringe Benefit Adjustment	-	\$ (6,477)	\$ -	\$ (6,477)	\$ -
	Disparity Study	-	\$ -	\$ 200,000	\$ 200,000	\$ -
Purchasing & Contracting Total		-	\$ (6,477)	\$ 200,000	\$ 193,523	\$ -
Real Estate Assets	Supervising Property Agent for Property Dispositions	1.00	\$ 98,816	\$ -	\$ 98,816	\$ 98,872
	Stadium Sales Negotiations Contract	-	\$ -	\$ 60,450	\$ 60,450	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (6,113)	\$ -	\$ (6,113)	\$ -
	Mission Bay RV Park Settlement Agreement	-	\$ -	\$ (600,000)	\$ (600,000)	\$ (1,600,000)
Real Estate Assets Total		1.00	\$ 92,703	\$ (539,550)	\$ (446,847)	\$ (1,501,128)
Real Estate Assets - Facilities Division	Facilities Services Division Restructure	1.00	\$ 136,768	\$ -	\$ 136,768	\$ -
Real Estate Assets - Facilities Division Total		1.00	\$ 136,768	\$ -	\$ 136,768	\$ -
Smart & Sustainable Communities	Downtown Planning, Permitting, and Parking	9.00	\$ 1,141,904	\$ 476,546	\$ 1,618,450	\$ 1,618,450
	Salary and Fringe Benefit Adjustment	-	\$ (372)	\$ -	\$ (372)	\$ -
Smart & Sustainable Communities Total		9.00	\$ 1,141,532	\$ 476,546	\$ 1,618,078	\$ 1,618,450
Sustainability Department	Salary and Fringe Benefit Adjustment	-	\$ (280)	\$ -	\$ (280)	\$ -
Sustainability Department Total		-	\$ (280)	\$ -	\$ (280)	\$ -
Transportation & Storm Water	Brush Management and Abatement	-	\$ -	\$ 1,250,000	\$ 1,250,000	\$ -
	Private Property Graffiti Abatement	-	\$ -	\$ 300,000	\$ 300,000	\$ -
	Mobility Action Plan	-	\$ -	\$ 250,000	\$ 250,000	\$ -
	Street Corral Painting and Dedicated Bus Lane Pilot	-	\$ 250,000	\$ -	\$ 250,000	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ 159,896	\$ -	\$ 159,896	\$ -
	Enterprise Asset Management and Get it Done Support	2.00	\$ 155,695	\$ 6,000	\$ 161,695	\$ -
	Restoration of Tree Planting Services	-	\$ -	\$ 77,800	\$ 77,800	\$ -
Transportation & Storm Water Total		2.00	\$ 565,591	\$ 1,883,800	\$ 2,449,391	\$ -
Grand Total		30.10	\$ 3,273,233	\$ 3,439,108	\$ 6,712,341	\$ 1,825,747

FY 2020 MAY REVISION SUMMARY TABLE

ATTACHMENT C

ATTACHMENT 1

NON-GENERAL FUNDS						
Fund Name	Budget Adjustment	FTE	PE	NPE	EXP	REV
Airports Fund	Salary and Fringe Benefit Adjustment	-	\$ (3,676)	\$ -	\$ (3,676)	\$ -
Airports Fund Total		-	\$ (3,676)	\$ -	\$ (3,676)	\$ -
Central Stores Fund	Salary and Fringe Benefit Adjustment	-	\$ (3,247)	\$ -	\$ (3,247)	\$ -
Central Stores Fund Total		-	\$ (3,247)	\$ -	\$ (3,247)	\$ -
City Employee's Retirement System Fund	Salary and Fringe Benefit Adjustment	-	\$ (5,931)	\$ -	\$ (5,931)	\$ -
City Employee's Retirement System Fund Total		-	\$ (5,931)	\$ -	\$ (5,931)	\$ -
Concourse and Parking Garages Operating Fund	Salary and Fringe Benefit Adjustment	-	\$ (345)	\$ -	\$ (345)	\$ -
Concourse and Parking Garages Operating Fund Total		-	\$ (345)	\$ -	\$ (345)	\$ -
Convention Center Expansion Administration Fund	Dewatering Expenses	-	\$ -	\$ 479,001	\$ 479,001	\$ -
Convention Center Expansion Administration Fund Total		-	\$ -	\$ 479,001	\$ 479,001	\$ -
Development Services Fund	5G Permitting Staff	24.00	\$ 2,171,876	\$ -	\$ 2,171,876	\$ -
	Residential Permitting Staff	10.00	\$ 952,014	\$ -	\$ 952,014	\$ -
	Downtown Permitting	-	\$ -	\$ 905,147	\$ 905,147	\$ 905,147
	Accela and Project Tracking System Support	3.00	\$ 414,228	\$ -	\$ 414,228	\$ -
	Analytics and Organizational Support	4.00	\$ 318,313	\$ -	\$ 318,313	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (50,694)	\$ -	\$ (50,694)	\$ -
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 3,562,892
Development Services Fund Total		41.00	\$ 3,805,737	\$ 905,147	\$ 4,710,884	\$ 4,468,039
Energy Conservation Program Fund	Salary and Fringe Benefit Adjustment	-	\$ (32,091)	\$ -	\$ (32,091)	\$ -
Energy Conservation Program Fund Total		-	\$ (32,091)	\$ -	\$ (32,091)	\$ -
Engineering & Capital Projects Fund	Prevailing Wage Compliance	-	\$ 22,752	\$ -	\$ 22,752	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (49,188)	\$ -	\$ (49,188)	\$ -
	Facilities Services Division Restructure	(1.00)	\$ (86,755)	\$ -	\$ (86,755)	\$ -
Engineering & Capital Projects Fund Total		(1.00)	\$ (113,191)	\$ -	\$ (113,191)	\$ -
Facilities Financing Fund	Salary and Fringe Benefit Adjustment	-	\$ 3,260	\$ -	\$ 3,260	\$ -
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ (5,423)
Facilities Financing Fund Total		-	\$ 3,260	\$ -	\$ 3,260	\$ (5,423)
Fire/Emergency Medical Services Transport Program Fund	Salary and Fringe Benefit Adjustment	-	\$ (2,800)	\$ -	\$ (2,800)	\$ -
Fire/Emergency Medical Services Transport Program Fund Total		-	\$ (2,800)	\$ -	\$ (2,800)	\$ -
Fleet Operations Operating Fund	Salary and Fringe Benefit Adjustment	-	\$ 96,495	\$ -	\$ 96,495	\$ -
Fleet Operations Operating Fund Total		-	\$ 96,495	\$ -	\$ 96,495	\$ -
Fleet Operations Replacement Fund	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 28,250,162
Fleet Operations Replacement Fund Total		-	\$ -	\$ -	\$ -	\$ 28,250,162
Gas Tax Fund	Water and Electricity	-	\$ -	\$ (51,113)	\$ (51,113)	\$ -
Gas Tax Fund Total		-	\$ -	\$ (51,113)	\$ (51,113)	\$ -
General Plan Maintenance Fund	General Plan Maintenance Fee Increase	-	\$ -	\$ 1,761,000	\$ 1,761,000	\$ 1,761,000
General Plan Maintenance Fund Total		-	\$ -	\$ 1,761,000	\$ 1,761,000	\$ 1,761,000
GIS Fund	Salary and Fringe Benefit Adjustment	-	\$ (1,763)	\$ -	\$ (1,763)	\$ -
GIS Fund Total		-	\$ (1,763)	\$ -	\$ (1,763)	\$ -

FY 2020 MAY REVISION SUMMARY TABLE

ATTACHMENT C

ATTACHMENT 1

NON-GENERAL FUNDS							
Fund Name	Budget Adjustment	FTE	PE	NPE	EXP	REV	
Golf Course Fund	Overtime	-	\$ 60,000	\$ -	\$ 60,000	\$ -	
	Golf Starter	0.50	\$ 40,707	\$ -	\$ 40,707	\$ -	
	Salary and Fringe Benefit Adjustment	-	\$ (12,549)	\$ -	\$ (12,549)	\$ -	
Golf Course Fund Total		0.50	\$ 88,158	\$ -	\$ 88,158	\$ -	
Information Technology Fund	Salary and Fringe Benefit Adjustment	-	\$ (10,761)	\$ -	\$ (10,761)	\$ -	
Information Technology Fund Total		-	\$ (10,761)	\$ -	\$ (10,761)	\$ -	
Junior Lifeguard Program Fund	Salary and Fringe Benefit Adjustment	-	\$ (409)	\$ -	\$ (409)	\$ -	
Junior Lifeguard Program Fund Total		-	\$ (409)	\$ -	\$ (409)	\$ -	
La Jolla Self-Managed Maintenance Assessment District (MAD) Fund	La Jolla MAD	-	\$ -	\$ 502,378	\$ 502,378	\$ -	
Los Penasquitos Canyon Preserve Fund Total		-	\$ -	\$ 502,378	\$ 502,378	\$ -	
Local Enforcement Agency Fund	Salary and Fringe Benefit Adjustment	-	\$ (1,416)	\$ -	\$ (1,416)	\$ -	
Local Enforcement Agency Fund Total		-	\$ (1,416)	\$ -	\$ (1,416)	\$ -	
Long Range Property Management Fund	Property Management Adjustment	-	\$ -	\$ 740,000	\$ 740,000	\$ -	
	ROPs/Civic San Diego Administrative Support	-	\$ -	\$ 272,723	\$ 272,723	\$ -	
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ (7,818)	
Long Range Property Management Fund Total		-	\$ -	\$ 1,012,723	\$ 1,012,723	\$ (7,818)	
Los Penasquitos Canyon Preserve Fund	Salary and Fringe Benefit Adjustment	-	\$ (358)	\$ -	\$ (358)	\$ -	
Los Penasquitos Canyon Preserve Fund Total		-	\$ (358)	\$ -	\$ (358)	\$ -	
Maintenance Assessment District (MAD) Management Fund	Salary and Fringe Benefit Adjustment	-	\$ (5,515)	\$ -	\$ (5,515)	\$ -	
Maintenance Assessment District (MAD) Management Fund Total		-	\$ (5,515)	\$ -	\$ (5,515)	\$ -	
Metropolitan Sewer Utility Fund	Information Technology Management Support	1.40	\$ 200,055	\$ -	\$ 200,055	\$ -	
	Public Utilities Reorganization	0.90	\$ 93,181	\$ -	\$ 93,181	\$ -	
	Salary and Fringe Benefit Adjustment	-	\$ 44,607	\$ -	\$ 44,607	\$ -	
	Repurpose of Laboratory Technician	-	\$ 13,118	\$ -	\$ 13,118	\$ -	
	Reduction of Information Technology Personnel	(0.28)	\$ (26,305)	\$ -	\$ (26,305)	\$ -	
Metropolitan Sewer Utility Fund Total		2.02	\$ 324,656	\$ -	\$ 324,656	\$ -	
Mission Bay Park Improvement Fund	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 1,053,687	
Mission Bay Park Improvement Fund Total		-	\$ -	\$ -	\$ -	\$ 1,053,687	
Municipal Sewer Revenue Fund	Customer Support	1.50	\$ 205,514	\$ -	\$ 205,514	\$ -	
	Information Technology Management Support	0.80	\$ 114,320	\$ -	\$ 114,320	\$ -	
	Public Utilities Reorganization	0.86	\$ 57,090	\$ -	\$ 57,090	\$ -	
	Salary and Fringe Benefit Adjustment	-	\$ 51,848	\$ -	\$ 51,848	\$ -	
	Reduction of Information Technology Personnel	(0.74)	\$ (65,937)	\$ -	\$ (65,937)	\$ -	
Municipal Sewer Revenue Fund Total		2.42	\$ 362,835	\$ -	\$ 362,835	\$ -	

FY 2020 MAY REVISION SUMMARY TABLE

ATTACHMENT C

ATTACHMENT 1

NON-GENERAL FUNDS						
Fund Name	Budget Adjustment	FTE	PE	NPE	EXP	REV
OneSD Support Fund	Salary and Fringe Benefit Adjustment	-	\$ (7,836)	\$ -	\$ (7,836)	\$ -
OneSD Support Fund Total		-	\$ (7,836)	\$ -	\$ (7,836)	\$ -
Parking Meter Operations Fund	Salary and Fringe Benefit Adjustment	-	\$ (2,790)	\$ -	\$ (2,790)	\$ -
Parking Meter Operations Fund Total		-	\$ (2,790)	\$ -	\$ (2,790)	\$ -
PETCO Park Fund	Salary and Fringe Benefit Adjustment	-	\$ (154)	\$ -	\$ (154)	\$ -
PETCO Park Fund Total		-	\$ (154)	\$ -	\$ (154)	\$ -
Publishing Services Fund	Salary and Fringe Benefit Adjustment	-	\$ (1,019)	\$ -	\$ (1,019)	\$ -
Publishing Services Fund Total		-	\$ (1,019)	\$ -	\$ (1,019)	\$ -
Recycling Fund	Salary and Fringe Benefit Adjustment	-	\$ (17,613)	\$ -	\$ (17,613)	\$ -
	Assistant Engineer Mechanical	(0.40)	\$ (61,877)	\$ -	\$ (61,877)	\$ -
Recycling Fund Total		(0.40)	\$ (79,490)	\$ -	\$ (79,490)	\$ -
Refuse Disposal Fund	Salary and Fringe Benefit Adjustment	-	\$ (14,690)	\$ -	\$ (14,690)	\$ -
Refuse Disposal Fund Total		-	\$ (14,690)	\$ -	\$ (14,690)	\$ -
Risk Management Administration Fund	Salary and Fringe Benefit Adjustment	-	\$ (17,798)	\$ -	\$ (17,798)	\$ -
Risk Management Administration Fund Total		-	\$ (17,798)	\$ -	\$ (17,798)	\$ -
San Diego Regional Parks Improvement Fund	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 567,370
San Diego Regional Parks Improvement Fund Total		-	\$ -	\$ -	\$ -	\$ 567,370
Stadium Operations Fund	Salary and Fringe Benefit Adjustment	-	\$ (770)	\$ -	\$ (770)	\$ -
Stadium Operations Fund Total		-	\$ (770)	\$ -	\$ (770)	\$ -
Successor Agency Admin & Project - CivicSD Fund	Successor Agency Transfer	-	\$ -	\$ (89,431)	\$ (89,431)	\$ (89,431)
Successor Agency Admin & Project - CivicSD Fund Total		-	\$ -	\$ (89,431)	\$ (89,431)	\$ (89,431)
Transient Occupancy Tax Fund	Support to Other Funds	-	\$ -	\$ (35)	\$ (35)	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (1,637)	\$ -	\$ (1,637)	\$ -
	One-Cent Discretionary	-	\$ -	\$ (8,033)	\$ (8,033)	\$ -
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ (40,161)
Transient Occupancy Tax Fund Total		-	\$ (1,637)	\$ (8,068)	\$ (9,705)	\$ (40,161)
Underground Surcharge Fund	Utilities Undergrounding Program	-	\$ -	\$ 42,000,000	\$ 42,000,000	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ 4,591	\$ -	\$ 4,591	\$ -
Underground Surcharge Fund Total		-	\$ 4,591	\$ 42,000,000	\$ 42,004,591	\$ -
Water Utility Operating Fund	Customer Support	1.50	\$ 178,410	\$ -	\$ 178,410	\$ -
	Information Technology Management Support	1.80	\$ 257,213	\$ -	\$ 257,213	\$ -
	Stadium Sale Negotiations Contract	-	\$ -	\$ 37,050	\$ 37,050	\$ -
	Public Utilities Reorganization	0.47	\$ 31,416	\$ -	\$ 31,416	\$ -
	Salary and Fringe Benefit Adjustment	-	\$ (71,578)	\$ -	\$ (71,578)	\$ -
	Reduction of Information Technology Personnel	(0.98)	\$ (88,471)	\$ -	\$ (88,471)	\$ -
Water Utility Operating Fund Total		2.79	\$ 306,990	\$ 37,050	\$ 344,040	\$ -
Wireless Communications Technology Fund	Motorola Contractual Support	-	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
	Salary and Fringe Benefit Adjustment	-	\$ (11,949)	\$ -	\$ (11,949)	\$ -
Wireless Communications Technology Fund Total		-	\$ (11,949)	\$ 100,000	\$ 88,051	\$ 100,000
Grand Total		47.33	\$ 4,673,086	\$ 46,648,687	\$ 51,321,773	\$ 36,057,425
City Total		77.43	\$ 7,946,319	\$ 49,544,998	\$ 57,491,317	\$ 39,464,155

Summary of General Fund May Revision Adjustments

Resources	May Revision
Ongoing Resources	
Department Revenue	\$ 3,406,226
Major General Fund Revenue	(578,268)
Proposed Departmental Revenues Determined to be One-Time	(111,699)
One-Time Resources	
Proposed Departmental Revenues Determined to be One-Time	111,699
Major General Fund Revenue (One-time Loss of Residual RPTTF)	(1,002,211)
Use of Excess Equity	\$ 4,886,594
Total Resources	\$ 6,712,341

Expenditures	
Ongoing Expenditures	
Downtown Planning, Permitting and Parking	\$ 1,618,450
Brush Management and Abatement	1,526,000
Homelessness Coordination	420,106
Employee Assistance Program Expansion	250,000
Long-Range Planning Support	237,060
SANDAG Member Agency Assessment	234,817
Assistant City Attorney - Administration Division	230,996
Restoration of Park Rangers	205,086
Mobility: Enterprise Asset Management and Get it Done Support	161,695
Civic Engagement and Community Outreach	151,651
Mobility: Program Coordinator Data Manager	149,872
Public Records Act Program Support	136,378
Facilities Services Division Restructure	135,878
LGBTQ+ Coordinator	116,786
Supervising Property Agent for Property Dispositions	98,816
Restoration of Associate Personnel Analyst	95,306
Tree Planting Services	77,800
Program Manager - Education and Training Programs	77,374
Collection Programs Administrative Support	50,219
Office of Homeland Security Division Restructure - Police Captain	29,570
Civilian Position Proposed Reduction Revision	15,185
Grants Management Support	7,203
Citywide Maintenance for New Facilities Revision	4,102
Office of Homeland Security Division Restructure - Program Manager	(82,090)
Helicopter Mechanics	(94,449)
Housing Affordability Program	(100,000)
Contributions to Maintenance Assessment Districts	(227,736)
Short Term Residential Occupancy Compliance Software License	(250,000)
Salary and Fringe Benefit Adjustment	(498,012)
Mission Bay RV Park Settlement	(600,000)
Transfer to the Mission Bay and Regional Park Improvement Funds	(1,600,000)
Subtotal Ongoing Expenditures	\$ 2,578,063
One-Time Expenditures	
Mobility (partial) : Transfer to Capital Budget	1,350,000
Mobility: Get It Done Mobility Development Resources	350,000
Brush Management and Abatement	350,000
Companion Unit Fee Waiver Program	300,000
Private Property Graffiti Abatement	300,000
Mobility: Mobility Action Plan	250,000
Mobility: Street Corral Painting and Dedicated Bus Lane Pilot	250,000

Summary of General Fund May Revision Adjustments

<i>One-Time Expenditures (continued)</i>	
Pay Equity Study	250,000
Police Officer Homebuyer Down Payment Assistance Pilot	250,000
Clean SD Expansion	200,000
Disparity Study	200,000
Diversity Training	150,000
Mobility: Dockless Mobility Traffic Enforcement	150,000
Mobility: Vision Zero Education	100,000
Community Projects, Programs, and Services Adjustment	(126,172)
Reduction of excess General Fund in Stadium Negotiation Contract in Proposed Budget	(189,550)
Subtotal One-Time Expenditures	\$ 4,134,278
Total Expenditures	\$ 6,712,341
One-Time Expenditures (Fiscal Year 2020 Proposed Budget and May Revision)	
	\$ 54,754,817
One-Time Resources (Fiscal Year 2020 Proposed Budget and May Revision)	
	\$ 54,253,678
One-Time Expenditures Exceed One-Time Resources	
	\$ 501,139

One-Time Resources	
FY 2020 Proposed Budget	
Use of Excess Equity	\$ 30,680,368
TOT Excess Fund Balance	10,900,000
Transfer of Excess Long-Term Disability Reserves	4,833,310
Redevelopment Property Trust Fund (RPTTF) Distributions	1,330,651
Reimbursement for Disparity Study from Engineering & Capital Projects Fund	800,000
Use of Non-General Fund Fund Balances	641,652
Reimbursement for Supplemental Environmental Projects - RWQCB	491,383
Facility Franchise Agreement Revenue	290,000
Reimbursement for Debt Management services from Public Utilities Department	137,981
Reimbursement for Fire-Rescue Citygate Consulting Services	80,751
Reimbursement for Mission Bay Summer Trash Collection from TOT Revenue	70,000
Otay Mesa Enhanced Infrastructure Financing District (EIFD) Reimbursements	1,500
FY 2020 Proposed Budget Subtotal	\$ 50,257,596
FY 2020 May Revision	
Use of Excess Equity	\$ 4,886,594
Proposed Departmental Revenues Determined to be One-Time	\$ 111,699
Major General Fund Revenue (One-time Loss of Residual RPTTF)	\$ (1,002,211)
FY 2020 May Revision Subtotal	3,996,082
Total	\$ 54,253,678

One-Time Expenditures	
FY 2020 Proposed Budget	
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$ 24,073,271
Contribution to General Fund Reserve - FY2019 Reserve Target of 15.25%	8,600,000
Clean SD Expansion	6,250,000
Transfer to Replenish the Pension Payment Stabilization Reserve	4,334,238
Commission for Arts & Culture Funding	3,949,600
Contribution to General Fund Reserve - FY2020 Reserve Target of 15.50%	3,300,000
Animal Control and Services Program	2,174,519
Community Projects, Programs, and Services (CPPS) Funds	1,617,975
Consultant for Energy Franchise Agreement Negotiations	1,000,000
Fire Rescue Staffing Model and Relief Pool - Supplies for Two (2) Fire Academies	862,648
Disparity Study	800,000
Various Information Technology Expenditures	787,802
New Parks and Recreation Facilities	761,350
Relocation to 101 Ash Street Building	689,152
RWQCB Penalty and Supplemental Environmental Projects	501,411
Neighborhood Policing Overtime	447,050
Citywide Election Costs	429,664
Lateral and Recruitment Incentive Programs	400,000
Companion Unit Fee Waiver Program	300,000
Police Promotional Examinations	270,200
Contributions to the Capital Improvements Program for IT Projects	258,000
Real Estate Consultant for Sale of San Diego County Credit Union (SDCCU) Stadium	250,000
Fire-Rescue Helicopter Pilot Training	185,400
Emergency Command and Data Center (ECDC) Expansion	160,000
Citygate Consulting Services for ECDC	138,000
Advanced Lifeguard Academy	113,350
Housing Affordability Program	100,000
Consulting Support for Climate Action Plan (CAP) - Sustainability Department	100,000
Mission Beach Trash Collection	70,000
Supplies for Police Supplemental Civilian Positions	6,060
Supplies for Homeless Coordination Positions in Neighborhood Services	3,600
Supplies for Fire-Rescue Fire Company Inspection Program (FCIP)	2,160
Use of Excess Workers' Compensation Reserves for Expenditure Rate Relief	(1,190,000)
Use of Excess Long-Term Disability (LTD) Reserves for Expenditure Rate Relief	(2,029,713)
Use of Capital Outlay Fund for Deferred Capital Bond Debt Service	(2,500,000)
Use of Excess Public Liability Reserves for Expenditure Rate Relief	(2,600,000)
Use of Infrastructure Funds for Right of Way Maintenance	(3,995,198)
FY 2020 Proposed Budget Subtotal	\$ 50,620,539

FY 2020 May Revision	
Mobility (partial): Transfer to Capital Budget	\$ 1,350,000
Mobility: Get It Done Mobility Development Resources	350,000
Brush Management and Abatement	350,000
Companion Unit Fee Waiver Program	300,000
Private Property Graffiti Abatement	300,000
Mobility: Mobility Action Plan	250,000
Mobility: Street Corral Painting and Dedicated Bus Lane Pilot	250,000
Pay Equity Study	250,000
Police Officer Homebuyer Down Payment Assistance Pilot	250,000
Clean SD Expansion	200,000
Disparity Study	200,000
Diversity Training	150,000
Mobility: Dockless Mobility Traffic Enforcement	150,000
Mobility: Vision Zero Education	100,000
Community Projects, Programs, and Services Adjustment	(126,172)
Reduction of excess General Fund in Stadium Negotiation Contract in Proposed Budget	(189,550)
FY 2020 May Revision Subtotal	\$ 4,134,278
Total	\$ 54,754,817

Fiscal Year 2020 Transient Occupancy Tax Fund Allocations ATTACHMENT C

ATTACHMENT 4

ORGANIZATION/PROGRAM	FY 20 Allocation
Arts, Culture, and Community Festivals - Organizational Support	
Art of Elan	22,985
ArtReach	26,687
Bach Collegium San Diego	31,705
Backyard Renaissance	7,171
Balboa Park Cultural Partnership	229,911
Balboa Park Online Collaborative	34,782
Black Mountain Dance Foundation	46,028
California Ballet Association, Inc.	141,140
CAMARADA	13,253
Center for World Music	20,963
Choral Club of San Diego	5,000
Choral Consortium of San Diego	5,000
City Ballet, Inc	86,206
Classics for Kids, Inc	33,833
Cygnets Theatre Company	166,434
David's Harp Foundation	14,667
Diversions Theater Productions Inc.	64,475
Fern Street Community Arts, Inc.	23,556
Finest City Performing Arts, Inc.	57,379
Flying Leatherneck Historical Foundation	36,982
Friends of Balboa Park	65,682
Gaslamp Quarter Historical Foundation	48,344
Guitars in the Classroom	23,439
Intrepid Shakespeare Company	34,674
Japan Society of San Diego and Tijuana	29,294
Japanese Friendship Garden Society of San Diego	176,630
La Jolla Historical Society	74,272
La Jolla Music Society	254,464
La Jolla Symphony and Chorus Association	49,562

Fiscal Year 2020 Transient Occupancy Tax Fund Allocations ATTACHMENT C

ATTACHMENT 4

ORGANIZATION/PROGRAM	FY 20 Allocation
Lambda Archives of San Diego	19,222
Lao Community Cultural Center of San Diego	5,925
Library Association of La Jolla dba Athenaeum Music & Arts Library	119,783
Mainly Mozart, Inc.	106,136
Malashock Dance & Company	46,973
Maritime Museum Association of San Diego	227,278
Media Arts Center San Diego	95,601
Mingei International	148,343
Mojalet Dance Collective	13,803
Moxie Theatre, Inc	33,035
Museum of Contemporary Art San Diego	280,383
Museum of Photographic Arts	113,441
New Americans Museum	34,205
NTC Foundation	184,119
Old Globe Theatre	459,050
Opera Neo	22,141
Outside the Lens	51,676
Pacific Arts Movement	72,099
Persian Cultural Center	40,156
Playwrights Project	46,615
Poway Center for the Performing Arts Foundation	62,924
Prophet World Beat Productions	35,607
Putnam Foundation dba Timken Museum of Art	144,678
Resounding Joy Inc	27,826
Reuben H. Fleet Science Center	293,786
SACRA/PROFANA	16,974
San Diego Air & Space Museum	296,615
San Diego Archaeological Center	30,307
San Diego Art Institute	51,634
San Diego Automotive Museum	54,352

Fiscal Year 2020 Transient Occupancy Tax Fund Allocations

ORGANIZATION/PROGRAM	FY 20 Allocation
San Diego Ballet	45,702
San Diego Center for Jewish Culture	125,468
San Diego Children's Choir	55,691
San Diego Chinese Historical Society & Museum	18,134
San Diego Civic Youth Ballet	65,423
San Diego Comic Convention dba Comic-Con International	370,237
San Diego Dance Theater	48,500
San Diego Early Music Society	12,205
San Diego Guild of Puppetry, Inc.	12,058
San Diego Historical Society	176,850
San Diego Junior Theatre	89,822
San Diego Model Railroad Museum	74,551
San Diego Museum Council, Inc.	25,219
San Diego Museum of Art	392,310
San Diego Museum of Man	228,835
San Diego Musical Theatre	105,780
San Diego Opera Association	392,006
San Diego Pro Arte Voices	7,758
San Diego Repertory Theatre	173,705
San Diego Society of Natural History Balboa Park	392,101
San Diego Sports Association	65,310
San Diego Symphony Orchestra Association	458,799
San Diego Theatres, Inc.	340,741
San Diego Watercolor Society	30,301
San Diego Winds	16,346
San Diego Women's Chorus	14,712
San Diego Writers, Ink	24,861
San Diego Young Artists Music Academy	8,428
San Diego Youth Symphony and Conservatory	132,666
Save Our Heritage Organisation	88,688

Fiscal Year 2020 Transient Occupancy Tax Fund Allocations

ORGANIZATION/PROGRAM	FY 20 Allocation
Scripps Ranch Theatre	22,888
So Say We All	15,402
Space 4 Art	26,028
Spreckels Organ Society	27,834
The A A Project	49,488
The New Children's Museum	204,476
The PGK Project, Inc.	16,387
Theater and Arts Foundation of San Diego County	457,525
transcendANCE Youth Arts Project	38,624
Veterans Memorial Center, Inc	24,715
Villa Musica	77,564
Westwind Brass	6,133
Women's History Reclamation Project	17,894
Write Out Loud	20,128
Young Audiences of San Diego dba Arts for Learning	97,083
Youth Philharmonic Orchestra	11,044
Arts, Culture, and Community Festivals - Organizational Support Total*	10,065,625
Arts, Culture, and Community Festivals - Creative Communities San Diego	
A Ship in the Woods Foundation	5,000
Adams Avenue Business Association	35,071
Amateur Pianists	5,000
American Water Works Association	12,256
Armed Services YMCA of the USA- San Diego Branch	126,548
Asian Story Theater	5,000
Balboa Park Conservancy	27,189
Biocom Institute	98,562
Bodhi Tree Concerts	5,000
Brazilian Institute for Arts & Culture	10,906
Cabrillo Festival	5,000
California Lawyers for the Arts	51,226

Fiscal Year 2020 Transient Occupancy Tax Fund Allocations

ORGANIZATION/PROGRAM	FY 20 Allocation
Casa Familiar	5,000
CoTA (Collaborations: Teachers and Artists)	5,000
Depositing Empowerment through Outreach and Urban Redevelopment	5,000
Hillcrest Business Improvement Association	21,693
Indian Fine Arts Academy of San Diego	25,201
Italian American Art and Cultural Association of San Diego	17,843
Jacobs & Cushman San Diego Food Bank	57,272
Karama	7,145
Karen Organization of San Diego	5,000
Kyoto Symposium	16,993
La Maestra Family Clinic, Inc.	7,147
Linda Vista Multi-Cultural Fair, Inc.	8,866
Little Italy Association	19,408
Little Saigon San Diego Foundation	25,454
Mandate Project Impact	20,694
Mariachi Scholarship Foundation	27,529
Media Heritage, Inc.	16,568
Musicians for Education	19,757
Ocean Beach Merchants Association	28,021
Old Town Chamber of Commerce	12,915
Options for All	11,895
Pacific Beach Business Improvement Association	15,105
Pacific Beach Town Council	5,000
Paving Great Futures	9,039
Point Loma Summer Concerts	20,790
Rancho de los Penasquitos Town Council	8,496
Rolando Community Council	7,231
San Diego Architectural Foundation	14,444
San Diego Audubon Society	27,117
San Diego Earth Day	39,085

Fiscal Year 2020 Transient Occupancy Tax Fund Allocations

ATTACHMENT C

ATTACHMENT 4

ORGANIZATION/PROGRAM	FY 20 Allocation
San Diego Film Foundation	85,184
San Diego Lesbian, Gay, Bisexual, Transgender Pride	138,894
San Diego Performing Arts League	5,000
San Diego Shakespeare Society	5,000
San Diego State University Foundation for KPBS	42,484
San Ysidro Improvement Corporation	10,304
Spirit of the Fourth	11,545
Teatro Mascara Magica	5,000
The Bon Temps Social Club of San Diego	119,316
The Cooper Family Foundation	11,215
Torrey Pines Kiwanis Foundation	50,369
Via International	7,158
Arts, Culture, and Community Festivals - Creative Communities Total *	1,388,935
Arts, Culture, and Community Festivals - Public Art Fund	555,771
Arts, Culture, and Community Festivals - Horton Plaza Theatre Foundation	420,000
Arts, Culture, and Community Festivals - Allocation Adjustment	77,396
Arts, Culture, and Community Festivals - Mayor and City Council Allocations	400,000
Office of Boards and Commissions - Arts and Culture Division Administration	1,337,556
Citywide Economic Development	
California Western School of Law	40,000
CONNECT Foundation	40,000
Economic Development Corporation San Diego County	60,000
EvoNexus (formerly CommNexus San Diego)	45,000
Mission Trails Regional Park Foundation, Inc.	40,000
San Diego Venture Group	40,000
Startup San Diego	50,000
Citywide Economic Development Total	315,000
Economic Development and Tourism Support	
Biocom San Diego	40,000
Cabrillo National Monument, Inc	38,200

Fiscal Year 2020 Transient Occupancy Tax Fund Allocations

ATTACHMENT C

ATTACHMENT 4

ORGANIZATION/PROGRAM	FY 20 Allocation
CleanTECH San Diego	38,200
CyberHive, Inc.	38,200
Downtown San Diego Partnership Foundation	38,200
Finnish-American Chamber of Commerce Cal. Chapter, Inc.	28,600
LaunchBio, Inc.	40,000
North Park Organization of Business	40,000
Otay Mesa Chamber of Commerce	40,000
Pro Kids Golf Academy	25,800
San Diego Diplomacy Council	40,000
San Diego French-American Chamber of Commerce	39,500
South County Economic Development Council	40,000
The Maritime Alliance	40,000
The Scintillon Institute	38,200
The Swedish-American Chamber of Commerce in San Diego	20,000
Travelers Aid Society of San Diego	40,000
University of San Diego	40,000
US Green Building Council San Diego Chapter	35,100
Economic Development and Tourism Support Subtotal	700,000
Other	
Business Expansion, Attraction, and Retention (BEAR)	847,200
Economic Development Program Administration	180,000
Other Subtotal	1,027,200
Economic Development - Economic Development and Tourism Support Total	2,042,200
*Funding award recommendations are tentative until June 30, 2019 because a variety of factors in the City's budget process can cause fluctuations in the numbers.	

FY 2020 Capital Improvements Program (CIP) May Revision Adjustment

Attachment 5 (Rev. 5/16/19)

Library

Ocean Beach Branch Library - P18005

Fund		Proposed	Change	Revised
400124	Ocean Beach Urban Comm	\$0	\$48,500	\$48,500

Funding has been added to this project to support the initiation of design efforts. Additionally, CPPS funds from Council District 2 in the amount of \$25,000 have been identified for planned allocation in Fiscal Year 2020. With these allocations a project schedule can be developed, and the project will be converted to a stand-alone project.

Public Utilities

Cielo & Woodman Pump Station - S12012

Fund		Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	\$4,200,000	(\$4,200,000)	\$0

Funding has been removed from this project due to scope changes during design that have delayed construction, and funds are not needed in the project at this time.

La Jolla Scenic Drive 16inch Main - S12009

Fund		Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	\$0	\$316,000	\$316,000

Funding has been added to this project to support construction management for the duration of the project.

*** Metropolitan Waste Water Department Trunk Sewers - AJB00001**

Fund		Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	\$845,801	\$3,578,909	\$4,424,710
700008	Muni Sewer Utility - CIP Funding Source	\$845,801	\$3,578,909	\$4,424,710

Funding has been added to this project to support expected construction contract awards in FY 2020.

*Revisions made to align with page 24 of the report.

*** Otay 1st/2nd PPL West of Highland Avenue - S12016**

Fund		Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	\$10,000,000	(\$4,000,000)	\$6,000,000
700010	Water Utility - CIP Funding Source	\$10,000,000	(\$4,000,000)	\$6,000,000

Funding has been removed from this project to realign the budget to reflect current cost estimates.

*Revisions made to align with page 24 of the report.

Pipeline Rehabilitation - AJA00002

Fund		Proposed	Change	Revised
700008	Muni Sewer Utility - CIP Funding Source	\$35,066,239	(\$9,391,796)	\$25,674,443

Funding has been removed from this project to realign the budget to reflect current cost estimates.

University Heights Reservoir Rehabilitation - S20002

Fund		Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	\$500,000	\$500,000	\$1,000,000

Funding has been added to this project to support increased design cost estimates.

Water Pump Station Restoration - ABJ00001

Fund		Proposed	Change	Revised
700010	Water Utility - CIP Funding Source	\$477,453	\$1,000,000	\$1,477,453

Funding has been added to this project to support the design phase of a sub-project.

ATTACHMENT C

FY 2020 Capital Improvements Program (CIP) May Revision Adjustment

Attachment 5 (Rev. 5/16/19)

Water & Sewer Group Job 816 (W) - S13015

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$0	\$1,400,000	\$1,400,000

Funding has been added to this project to support increased scope changes and cost estimates.

Transportation Storm Water

Citrus & Conifer Reconstruction Study - P20002

Fund	Proposed	Change	Revised
100012 Infrastructure Fund	\$0	\$300,000	\$300,000

Funding has been added to this project to support the preliminary engineering phase.

Drainage Projects - ACA00001

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$300,000	\$300,000

Funding has been added to this project to support additional storm drain linings in sub-projects.

Maple Canyon Storm Drain Upgrade - S20003

Fund	Proposed	Change	Revised
400265 CIP Contributions from the General Fund	\$0	\$250,000	\$250,000

Funding has been added to this project to support the design phase.

Median Installation - AIG00001

Fund	Proposed	Change	Revised
400265 CIP Contributions from the General Fund	\$0	\$750,000	\$750,000

Funding has been added to this project to support the sub-projects related to Vision Zero.

Minor Bike Facilities - AIA00001

Fund	Proposed	Change	Revised
400265 CIP Contributions from the General Fund	\$0	\$300,000	\$300,000

Funding has been added to this project to support the sub-project related to Phase 3 Downtown Mobility Plan.

SR163/Friars Road - S00851

Fund	Proposed	Change	Revised
400169 TransNet Extension Congestion Relief Fund	\$0	\$2,200,000	\$2,200,000

Funding has been added to this project to support the construction phase.

Street Resurfacing and Reconstruction - AID00005

Fund	Proposed	Change	Revised
100012 Infrastructure Fund	\$1,121,622	(\$300,000)	\$821,622
400169 TransNet Extension Congestion Relief Fund	\$8,919,394	(\$2,200,000)	\$6,719,394

Funding has been removed from this project and transferred to SR163/Friars Road - S00851 to support the construction phase.

Funding has been removed from this project and transferred to Citrus & Conifer Reconstruction Study - P20002 to support the preliminary engineering phase.

Total CIP	\$715,760,542	(\$9,569,478)	\$706,191,064
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THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: May 31, 2019

IBA Report Number: 19-12

City Council Docket Date: June 10, 2019

Item Number: TBD

Recommended City Council Modifications to the Mayor's Proposed FY 2020 Budget and Review of May Revision and FY 2019 Third Quarter Reports

This report presents the Office of the Independent Budget Analyst's final FY 2020 budget review and recommendations for Council budget modifications. The recommendations are based on the following: our analysis of the May Revision to the FY 2020 Proposed Budget (May Revision), the FY 2019 Year-End Budget Monitoring Report (Third Quarter Report), the FY 2019 CIP Year-End Budget Monitoring Report, and the FY 2020 Proposed Budget. Recommendations also reflect our review of Councilmember budget modification memoranda that were submitted to our Office on May 20, 2019 and released separately as IBA Report 19-13, as well as consideration of feedback from the public, City staff, and City Councilmembers received during the Budget Review Committee (BRC) hearings.

This report is released at the end of a budget development process that has included extensive reviews of the Mayor's FY 2020 Proposed Budget by the City Council and the IBA, including:

- The IBA's review of the Mayor's FY 2020 Proposed Budget issued on April 26, 2019 as IBA Report No. 19-06
- Departmental and agency budget hearings with the BRC that took place on May 1-3 and May 6-7, 2019
- An evening BRC meeting held on May 1, 2019 and an evening City Council meeting held on May 13, 2019, in order to solicit input from the community on the Mayor's budget proposals and City Council's budget priorities for FY 2020
- The discussion of the May Revision and Third Quarter Report (both of which were released on May 14, 2019) at the BRC on May 17, 2019
- The discussion of the FY 2019 CIP Year-End Budget Monitoring Report at the Active Transportation and Infrastructure Committee on May 22, 2019
- Department of Finance responses to BRC requests for additional information released following BRC hearings

In addition to approving final budget modifications, our Office recommends that the City Council designate any modifications made as either one-time or ongoing expenditures, in order to avoid confusion about their funding status in future budgets. This, and other requests for Council authority, are itemized in the concluding section of this report.

OVERVIEW OF THE FY 2019 THIRD QUARTER REPORT, THE RESULTING EXCESS EQUITY, AND ADDITIONAL RESOURCES FOR FY 2020

The Third Quarter Report describes revenue and expenditure year-end projections based on actual (unaudited) data from July 2018 through March 2019 and includes several requests for authority for City Council approval. We address select components of the Third Quarter Report including General Fund revenues and salaries and wages expenditures, as well as other significant issues, such as homelessness and the Engineering & Capital Projects Fund deficit in Attachment 2 to this report.

Additionally, the Third Quarter Report provides an updated estimate of General Fund Excess Equity, which increased by \$7.4 million since the Mid-Year Report – from \$30.7 million to \$38.1 million. The FY 2020 Proposed Budget and May Revision incorporate the use of most of this Excess Equity into the FY 2020 budget, leaving \$2.5 million in Excess Equity, which is shown in the following table.

Excess Equity Estimate (\$ in millions)	
FY 2019 Beginning Reserve Balance	\$ 227.5
FY 2019 Projected Revenues in Excess of Expenditures ¹	3.4
FY 2019 Year-End Reserve Estimate	\$ 230.9
FY 2019 15.25% Reserve Requirement (includes FY 2019 contribution)	(192.8)
FY 2019 Year-End Excess Equity Estimate	\$ 38.1
FY 2020 Proposed Budget Use of Excess Equity	(30.7)
FY 2020 May Revision Use of Excess Equity	(4.9)
Estimated Available Excess Equity (as of the May Revision)	\$ 2.5

¹ FY 2019 Projected Revenues in Excess of Expenditures does not include the FY 2019 General Fund Reserve contribution, which is incorporated in the "FY 2019 15.25% Reserve Requirement" line.

Subsequent to the Third Quarter Report, the City received a California Department of Finance determination on the 13th Recognized Obligation Payment Schedule (ROPS 13), which disallowed the Park Boulevard At-Grade Crossing project. This disallowance results in an estimated \$1.7 million in additional residual Redevelopment Property Tax Trust Fund (RPTTF) *one-time* funds for FY 2019. It also produces an estimated \$1.8 million in *ongoing* residual RPTTF revenues. For further discussion of the disallowed project see Attachment 2 to this report, under General Fund Revenues. Combining the additional RPTTF monies with the Third Quarter Excess Equity estimate yields \$6.0 million in resources for final Council budget modifications as shown on the following page.

RESOURCES AVAILABLE FOR COUNCIL MODIFICATIONS

The following table summarizes the funding available to City Council for consideration of final budget adjustments and identifies if the resources are one-time or ongoing.

Resources for Final Budget Modifications			
(\$ in millions)	One-time	Ongoing	Total
FY 2019 Excess Equity per Third Quarter Report	\$ 2.0	\$ 0.5	\$ 2.5
Additional RPTTF Revenues	1.7	1.8	3.5
Housing Affordability Program Expenditure Correction ¹	0.1	(0.1)	-
Total Resources	\$ 3.8	\$ 2.2	\$ 6.0

¹ The May Revise includes a \$100,000 reduction to Housing Affordability Program expenditures that was incorrectly included as an ongoing expenditure reduction (a resource in this table), when it should have been a one-time expenditure reduction. This General Fund expenditure was reduced because it is being funded by the General Plan Maintenance Fund. See the Discussion of Selected Significant May Revise Adjustments in Attachment 1 of this report for more information.

RESULTS OF COUNCILMEMBERS' FINAL BUDGET MEMOS AND IBA-RECOMMENDED BUDGET MODIFICATIONS

Following the release of the May Revision and Council's subsequent review at the BRC hearing on May 17, 2019, Councilmembers submitted budget modification memoranda to our Office on May 20, 2019. These memos identified expenditure priorities and potential new funding sources that were not included in the FY 2020 Proposed Budget or May Revision.

Our Office reviewed all budget priorities mentioned in Councilmembers' memos. **We recommend funding those items which are supported by a majority (five or more) of the Council.** Council memos also identified a number of funding opportunities; however, none of them received majority support.

Our recommended additions total \$4.3 million from the General Fund and include all items which received majority support from the Councilmembers and several items that are high priority and/or high impact and can be supported by the available funding discussed above. The table on the following page, titled "Recommended Modifications to the Mayor's FY 2020 Budget", specifies whether items are ongoing or one-time and what resources are available to fund them. Descriptions of the recommended expenditures are discussed following the table. As shown in the table, **\$1.7 million remains available for Council allocation.**

Recommended Modifications to the Mayor's FY 2020 Budget

\$4.3M General Fund	
Ongoing Expenditure Items	Amount
Tree Trimming	\$ 971,000
Lifeguard Positions - 4.00 FTE Lifeguard IIIs	533,000
Deputy City Attorneys Association MOU	478,000
Child Care Coordinator - 1.00 FTE	118,000
Library Programming	100,000
City Attorney - Convert 9.25 FTEs Supplemental to Permanent	-
Total Ongoing Expenditures	\$ 2,200,000
Ongoing Resources	Amount
Ongoing RPTTF	\$ 1,800,000
Ongoing Excess Equity	500,000
Correction to May Revise - Housing Affordability Program	(100,000)
Total Ongoing Resources	\$ 2,200,000
Balance of Ongoing Expenditures/Resources	\$ -

One-Time Expenditure Items	Amount
Storm Water Pipe Re-Lining	\$ 1,100,000
Fire-Rescue Wellness Program	300,000
Chicano Park Museum & Cultural Center Improvements	250,000
Oak Park Library Feasibility Study	250,000
Library Programming	200,000
Total One-Time Expenditures	\$ 2,100,000
One-time Resources	Amount
One-Time Excess Equity	\$ 2,000,000
One-Time RPTTF	1,700,000
Correction to May Revise - Housing Affordability Program	100,000
Total One-Time Resources	\$ 3,800,000
Balance of One-Time Expenditures/Resources	\$ 1,700,000

Grand Total of All General Fund Expenditures	\$ 4,300,000
Grand Total of All General Fund Resources	\$ 6,000,000
Final Balance of All General Fund Expenditures/Resources	\$ 1,700,000

Non-General Fund	
Ongoing Expenditure Items	Amount
Public Utilities - 2.00 FTE Corrosion Engineers (Water Fund)	\$ 187,500

Recommended General Fund Expenditure Additions**Tree Trimming - \$971,000 Ongoing**

The Proposed Budget reduced all funding for routine non-palm tree trimming services with a reduction totaling \$1.1 million. As noted in our analysis, this reduction has been in previous proposed budgets but subsequently restored by Council on a one-time basis. **Our final recommendations include partially restoring this funding at \$971,000 on an ongoing basis.** This would increase the number of non-palm trees trimmed by approximately 14,000, from 4,000 to 18,000. A further increase to the \$1.1 million amount would restore funding for an additional 2,000 trees.

Lifeguard Positions (4.00 FTEs) - \$533,000 Ongoing

This item will fund 4.00 FTE Lifeguard III positions on an ongoing basis. Council memos specifically requested adding Lifeguards to the Boating Safety Unit and the Children's Pool/La Jolla Cove on a year-round basis to enhance public safety. The addition of 4.00 FTEs allows for increased staffing of two Lifeguard III positions, assigned seven days per week, to both locations (one for the Boating Safety Unit and one for Children's Pool/La Jolla Cove).

Deputy City Attorneys Association MOU - \$478,000 Ongoing

The FY 2020 Proposed Budget included \$1.0 million as a placeholder for compensation increases for Deputy City Attorneys Association (DCAA) members. Based on recent negotiations with DCAA regarding its FY 2020 labor contract with the City, the \$1.0 million included in the Proposed Budget will need to be increased by \$478,000, for a total of approximately \$1.5 million. **Our budget recommendation includes the \$478,000.**

Child Care Coordinator (1.00 FTE) - \$118,000 Ongoing

Several Council budget memos supported funding to reinstate the Child Care Coordinator position that existed in the City in 2005. **Our office recommends \$118,000 in ongoing funding to create this position.** The Coordinator's role would be to update City Council Policy 300-12: Child Care and the City's 1995 Child Care Work Plan, and pursue ways to increase the accessibility of child care facilities and services for City employees and the City of San Diego. While this item did not achieve majority support, it is a relatively low-cost item that could potentially benefit many City employees and possibly others in need of child care services.

Library Programming - \$300,000 (\$100,000 Ongoing and \$200,000 One-Time)

Our Office recommends \$300,000 (including \$100,000 in ongoing funding and \$200,000 one-time) be added to the Library Department budget to further library programming. This would bring the total library programming budget for FY 2020 up to \$400,000.

City Attorney Supplemental Positions (9.25 FTEs) – \$0 Ongoing

During our review of the FY 2020 Proposed Budget, we noted that the City Attorney's Office had requested to convert 10.25 FTE supplemental positions to permanent positions. Current staff have held these positions since as early as March 2012 to as recently as March 2018. The May Revision adds one of these positions, the Assistant City Attorney. **Our office recommends adding the remaining filled supplemental positions of 7.25 FTE Deputy City Attorneys and 2.00 FTE Program Coordinators for \$1,285,703, with an offsetting increase in budgeted vacancy savings, resulting in a net zero impact to the General Fund budget.**

Storm Water Pipe Re-Lining - \$1.1M One-Time

Several budget memos expressed a desire to restore funding for storm water channel maintenance, which is reduced in the Proposed Budget from 6 to 4 channels per year (a total reduction of \$1,000,000). The Transportation & Storm Water Department indicates that, even with enhanced funding, it is unlikely that they will be able to address more than 4 storm water channels this year due to current renegotiations regarding storm water channel permits.

In lieu of additional funding for channel maintenance, we recommend providing additional funding for storm drain lining projects. The Proposed Budget and the May Revision contain a total of \$1,167,000 for storm drain lining projects, as discussed in Attachment 1. This funding is enough for approximately 6.5 locations, or 2,275 linear feet of pipe repair. However, this is still less than half of the \$2.6 million requested by the department, which is facing a significant backlog in projects related to storm drain infrastructure. **Our final recommendations include increasing the transfer to the CIP by an additional \$1.1 million on a one-time basis.** This would increase the total amount of locations addressed to 13, covering approximately 4,550 linear feet of pipe repair.

Fire-Rescue Wellness Program - \$300,000 One-Time

An additional \$300,000 is needed to fully fund the contract for the Fire-Rescue Wellness Program and avoid reducing health and wellness services for the City's Fire-Rescue personnel. **Our final recommendations include adding this \$300,000 as one-time funding for the Fire-Rescue Wellness Program.**

Chicano Park Museum & Cultural Center Improvements - \$250,000 One-Time

Our Office recommends \$250,000 for Chicano Park Museum and Cultural Center improvements. This is a current capital improvement project (S18008). The FY 2020 Proposed Budget reflects almost \$1.0 million available for the project but there are many needed improvements, including asbestos abatement and roof repair. This funding would support HVAC replacement and an enhanced HVAC system to be installed in some parts of the facility.

Oak Park Library Feasibility Study - \$250,000 One-Time

Our Office recommends \$250,000 for a feasibility study for the Oak Park Library. This would result in the creation of a new capital improvement project. The feasibility study would examine the library's needs and evaluate the suitability of the existing site, including associated constraints. The study would also offer program layout options which would become the basis of the design.

Recommended Non-General Fund Expenditure AdditionsPublic Utilities Corrosion Engineers (2.00 FTEs) - \$187,500 Ongoing

This item will fund 1.00 Associate Engineer – Corrosion and 1.00 Assistant Engineer – Corrosion for a total of \$187,499 in ongoing funding in the Water Operations Fund of the Public Utilities Department. The department currently has 6.00 FTE corrosion engineering positions (1.00 FTE Senior Corrosion Specialist, 2.00 FTE Associate Engineer-Corrosion, 1.00 FTE Assistant Engineer-Corrosion, and 2.00 FTE Principle Corrosion Engineering Aides). This addition will bring the total up to 8.00 FTE positions working towards identifying and preventing water main breaks in the City.

POTENTIAL USES FOR REMAINING \$1.7M IN ONE-TIME RESOURCES

As discussed earlier in our report, after funding our recommended items which total \$4.3 million, \$1.7 million in one-time funding remains available for Council allocation.

Option 1	Department	Amount
Remain as Excess Equity for FY 2020		\$ 1,700,000
Total Option 1		\$ 1,700,000

Option 2	Department	Amount
Additional Storm Water Pipe Re-Lining (for total \$1.5 million)	Transportation & Storm Water	\$ 400,000
Initiate Emerald Park General Development Plan Amendment	Planning	400,000
Climate Action Resiliency Study	Sustainability	300,000
Additional Companion Unit Fee Waivers (for total \$800,000)	Citywide Program Expenditures	200,000
1.00 City Council Government Affairs Coordinator ¹	Council Administration	150,000
1.00 City Council Public Communications Position ¹	Council Administration	150,000
Additional Tree Trimming (for total \$1.1 million)	Transportation & Storm Water	100,000
Total Option 2		\$ 1,700,000

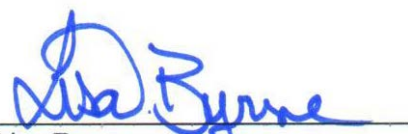
¹ For one or both Council Administration positions to be funded as an ongoing expenditure, one-time funds could be swapped for a portion of ongoing tree trimming funds. This would not change the amount of tree trimming funding for FY 2020.


FINAL BUDGET ACTIONS

In order to approve the FY 2020 budget, the City Council is being asked to approve the following three actions:

1. Approve the Mayor’s FY 2020 Proposed Budget, as modified by the Mayor’s May Revision.
2. Approve the Independent Budget Analyst’s recommended final budget modifications included in IBA Report 19-12 in the table entitled “Recommended Modifications to the Mayor’s FY 2020 Budget”, and as modified by the City Council.
3. Approve the Independent Budget Analyst’s Option 1 or Option 2 for the remaining \$1.7 million available as reflected in IBA Report 19-12, and as modified by the City Council.


 Chris Olsen
 Fiscal & Policy Analyst


 Lisa Byrne
 Fiscal & Policy Analyst



Angela Colton
Fiscal & Policy Analyst




Baku Patel
Fiscal & Policy Analyst



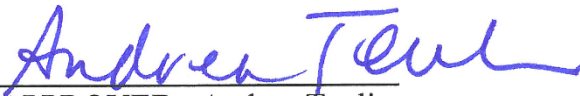
Jillian Kisse
Fiscal & Policy Analyst



Jordan More
Fiscal & Policy Analyst



Jeff Kavar
Deputy Director



APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachments:

1. IBA Review of the May Revision to the FY 2020 Proposed Budget
2. IBA Review of the FY 2019 Third Quarter Budget Monitoring Report

IBA Review of the May Revision to the FY 2020 Proposed Budget

Our Office has reviewed the additions included in the May Revision and notes no significant concerns. In the discussion that follows, we highlight selected items included in the May Revision that may be of particular interest to the City Council or provide additional information.

General Fund Adjustments

The May Revision increases the Mayor's FY 2020 General Fund expenditures budget to approximately \$1.58 billion, a \$6.7 million or 0.4% increase over the Proposed Budget. This increase in expenditures is supported by \$4.9 million of Excess Equity and a net increase of \$1.8 million in General Fund revenues, as displayed in the table below. Overall, our Office considers the use of these resources to be appropriate.

Resources for May Revise Expenditures	
Use of Excess Equity	\$ 4,886,594
Department Revenue ¹	3,406,226
Major General Fund Revenue ²	(1,580,479)
Total Resources	\$ 6,712,341

¹ The largest increases in department revenue include \$2.4 million related to shared dockless mobility device regulations and \$1.6 million in revenue from CivicSD downtown planning/permitting and parking program functions, which are being restructured into the General Fund. The largest offsetting decrease includes \$1.6 million in Mission Bay area lease revenues resulting from the exchange of rent credits for contractual services.

² The net decrease in major General Fund revenue includes a \$2.0 million decrease in Property Tax revenue due to updated projections and the removal of residual RPTTF that had been anticipated from the sale of "Skateworld" and other properties. The largest offsetting increases include \$287,000 in Franchise Fee revenue and \$191,000 in Sales Tax revenue.

In the table on the following page, we summarize all General Fund revenue and expenditure adjustments included in the May Revision. This table identifies the Department and any positions and/or revenue associated with each line item.

Summary of General Fund May Revision Adjustments				
Ongoing Revenue & Expenditure Adjustments	Department	FTE	EXP	REV
Shared Dockless Mobility Device Permit Revenue	Development Services	-	\$ -	\$ 2,400,000
Other Departmental Revenue	Various	-	-	500,025
Franchise Fees	Major Revenue	-	-	287,256
Sales Tax	Major Revenue	-	-	191,206
Other Major General Fund Revenue	Major Revenue	-	-	31,830
Transient Occupancy Tax	Major Revenue	-	-	(44,178)
Property Tax	Major Revenue	-	-	(1,044,382)
Downtown Planning, Permitting and Parking	Smart & Sustainable Comm.	9.00	1,618,450	1,618,450
Brush Management and Abatement ¹	Transp. & Storm Water	-	900,000	-
Brush Management and Abatement ¹	Parks & Recreation	-	626,000	-
Homelessness Coordination	Neighborhood Services	3.00	420,106	-
Employee Assistance Program Expansion	Human Resources	-	250,000	-
Long-Range Planning Support	Planning	2.00	237,060	237,172
SANDAG Member Agency Assessment	Citywide Program Exp.	-	234,817	-
Assistant City Attorney - Administration Division	City Attorney	1.00	230,996	-
Restoration of Park Rangers	Parks & Recreation	3.00	205,086	-
Enterprise Asset Management & Get it Done	Transp. & Storm Water	2.00	161,695	-
Civic Engagement and Community Outreach	Planning	1.00	151,651	151,707
Program Coordinator Data Manager	Performance & Analytics	1.00	149,872	-
Public Records Act Program Support	Communications	1.00	136,378	-
Facilities Services Division Restructure	Real Estate Assets	1.00	135,878	-
LGBTQ+ Coordinator	Office of the Mayor	1.00	116,786	-
Property Dispositions	Real Estate Assets	1.00	98,816	98,872
Restoration of Associate Personnel Analyst	Personnel	1.00	95,306	-
Tree Planting Services	Transp. & Storm Water	-	77,800	-
Education and Training Programs	Ethics Commission	0.50	77,374	-
Collection Programs Administrative Support	Environmental Services	0.60	50,219	-
Civilian Position Proposed Reduction Revision	Police	-	15,185	-
Grants Management Support	Government Affairs	-	7,203	-
Citywide Maintenance for New Facilities Revision	Parks & Recreation	-	4,102	-
Office of Homeland Security Restructure	Police & Homeland Security	-	(52,520)	-
Helicopter Mechanics	Fire-Rescue	2.00	(94,449)	-
Contributions to Maintenance Assessment Districts	Parks & Recreation	-	(227,736)	-
STRO Compliance Software License	City Treasurer	-	(250,000)	-
Salary and Fringe Benefit Adjustment	All	-	(498,012)	-
Mission Bay RV Park Management ²	Real Estate Assets & Citywide	-	(2,200,000)	(1,600,000)
Subtotal Ongoing Adjustments		30.10	\$ 2,678,063	\$ 2,827,958
One-Time Revenue & Expenditure Adjustments	Department	FTE	EXP	Revenue
Property Tax (One-time Loss of Residual RPTTF)	Major Revenue	-	\$ -	\$ (1,002,211)
Vision Zero CIP Projects	Citywide Program Exp.	-	750,000	-
Get It Done Mobility Development Resources	Performance & Analytics	-	350,000	-
Brush Management and Abatement ¹	Transp. & Storm Water	-	350,000	-
Downtown Mobility Plan Phase III CIP Project	Citywide Program Exp.	-	300,000	-
Storm Drain Lining CIP Projects	Citywide Program Exp.	-	300,000	-
Companion Unit Fee Waiver Program	Citywide Program Exp.	-	300,000	-
Private Property Graffiti Abatement	Transp. & Storm Water	-	300,000	-
Mobility Action Plan	Transp. & Storm Water	-	250,000	-
Pay Equity Study	Performance & Analytics	-	250,000	-
Police Officer Homebuyer Down Payment Assistance	Police	-	250,000	-
Clean SD Expansion	Environmental Services	-	200,000	-
Disparity Study	Purchasing & Contracting	-	200,000	-
Corral Painting for Dockless Mobility Devices	Transp. & Storm Water	-	150,000	-
Diversity Training	Fire-Rescue	-	150,000	-
Dockless Mobility Traffic Enforcement	Police	-	150,000	-
Dedicated Bus Lane Pilot on El Cajon Blvd	Transp. & Storm Water	-	100,000	-
Vision Zero Education	Communications	-	100,000	-
Housing Affordability Program ³	Planning	-	(100,000)	-
Community Projects, Programs, and Services	Council Districts 1-9	-	(126,172)	-
Reduction of Excess Stadium Negotiation Contract	Citywide & Real Estate Assets	-	(189,550)	-
Subtotal One-Time Adjustments		-	\$ 4,034,278	\$ (1,002,211)
Total Adjustments		30.10	\$ 6,712,341	\$ 1,825,747

¹ Total Brush Management and Abatement adjustment is \$1,876,000.

² Combines the reductions in Property Management (\$600,000) and Transfer to the Mission Bay Park Improvements Fund (\$1.6 million).

³ Recategorized from Ongoing to One-Time

Discussion of Select General Fund May Revision Adjustments**Mobility Programming - \$2.4 million**

On May 14, 2019, Council approved an ordinance regulating shared dockless mobility devices, which included a charge for the use of City-owned property by each shared mobility device put into operation. The revenue associated with this charge is estimated to total \$2.4 million in FY 2020 on an ongoing basis. For FY 2020, the May Revision has proposed additional mobility-related items, as further described below.

- \$750,000 for a transfer to the CIP to complete various Vision Zero projects
- \$350,000 in one-time non-personnel expenditures for the Performance & Analytics Department to enhance Get It Done to accommodate user reporting related to the new regulations
- \$300,000 transfer to the CIP for the preliminary design of the Phase III Downtown Mobility Plan
- \$250,000 for the Mobility Action Plan in the Transportation & Storm Water Department. This funding was mentioned in our analysis as an unfunded request, and the project was previously known as the Strategic Transportation Optimization Program (STOP) Guide
- \$150,000 in Police for the creation of a dockless mobility enforcement program, which will be matched with grant funds
- \$150,000 for scooter and dockless mobility device corral painting. This is part of the overall dockless mobility directive
- \$150,000 for 1.00 FTE Program Coordinator who will serve as a data manager, responsible for overseeing enhancements to Get It Done and to coordinate data analysis among City departments and private mobility device companies
- \$162,000 for 2.00 FTE positions in Transportation & Storm Water, including a Principal Utility Supervisor and a Dispatcher to support Enterprise Asset Management and Get It Done related work. These positions were noted in our analysis as unfunded requests of the department
- \$100,000 for a dedicated bus lane pilot on El Cajon Boulevard from Park Boulevard to Fairmont Avenue
- \$100,000 in the Communications Department for Vision Zero Education

Brush Management - \$1.9 million

The May Revision includes \$1.9 million in additional expenditures for brush management and abatement, of which \$350,000 is one-time. The expenditures are allocated within the budgets for the Parks and Recreation Department and Transportation & Storm Water Department.

For Transportation & Storm Water, \$900,000 in ongoing expenditures and \$350,000 in one-time expenditures will be utilized for brush management and abatement in the public right-of way. This includes \$200,000 that will be used for high priority cases referred to the department from the Fire Marshal, with the balance of the funding to be used to mitigate 300 locations citywide in FY 2020. On an ongoing basis, funding will be included for the Fire Marshal cases as well as 200 locations citywide.

For Parks and Recreation, \$626,000 in ongoing expenditures will maintain brush abatement in Open Space areas at FY 2019 service levels, which equates to 509 acres per year.

Downtown Planning, Permitting, and Parking - \$1.6 million

Due to a legal settlement between the City, Civic San Diego, and the San Diego Building & Construction Trades Council, the City will be reassuming the planning, permitting, and parking district functions for the downtown area. In order to take on these responsibilities, the May Revision adds 9.00 FTE positions and \$1.6 million in expenditures to support these functions. This action also adds \$1.6 million in revenue which is derived from permitting revenue, parking district revenue, and the General Plan Maintenance Fund. The City Council still needs to approve the final terms of the settlement, which will be presented on June 4th.

Additional Positions for Homelessness Coordination - \$420,000

The May Revision provides an additional 3.00 FTE positions and \$420,000 in General Funds to support the City's homelessness programs. This is in addition to the 3.00 FTE positions and \$286,000 provided in the FY 2020 Proposed Budget. The May Revision positions are ongoing while two of the three positions provided in the Proposed Budget are limited-term. If the positions provided in the Proposed Budget and the May Revision are approved, the City would have a total of 8.00 FTE positions to support homelessness programs. With the combined positions, staff intends to, among other things:

- Better respond to existing issues and requests
- Develop and implement programs approved by Council funded by state Homeless Emergency Aid Program (HEAP) funds
- Monitor the effectiveness of City programs and whether they meet the needs of homeless individuals
- Ensure programs align with an overarching strategy, including alignment with housing policies
- Implement recommendations from the City's Strategic Plan on Homelessness expected to be released in summer 2019

More specifically, two analyst positions provided in the Proposed Budget would largely develop and monitor programs, manage related contracts, and ensure compliance related to state HEAP funds. The third analyst position, which is currently filled, will also do limited work on HEAP programs. However, this position will primarily work on broader program development, stakeholder engagement, and strategic planning. One Program Manager proposed in the May Revision would oversee these functions. The May Revision also proposes another Program Manager to oversee financial and administrative activities, as well as provide program monitoring and performance improvement. The third position proposed in the May Revision, a Program Coordinator, would support these functions. Staff intends to adjust position duties based on needs.

Planning Department Positions - \$389,000

The May Revision includes the addition of 1.00 Program Manager and \$152,000 in expenses for the Planning Department to develop and manage a new Civic Engagement and Community Outreach program within the Planning Department. The program is expected to be focused on engaging with residents, Community Planning Groups, and other stakeholders to share

information, solicit feedback, and drive public participation as the department prepares long range planning initiatives. It is also anticipated that the Program Manager will manage reform efforts in response to both the City Auditor's Performance Audit and the Grand Jury's report on Community Planning Groups.

Also included in the May Revision is the addition of 2.00 FTEs and \$237,000 in expenses to support the Planning Department's long-range planning initiatives, including community plan updates. The positions include 1.00 Senior Traffic Engineer and 1.00 Associate Planner.

Revenue from the General Plan Maintenance Fund fee increase are included as a transfer to fully support all three positions added in the May Revision.

Storm Drain Lining Projects - \$300,000

The May Revision includes an additional \$300,000 in General Fund support to the CIP for storm drain lining projects. This funding is in addition to the \$867,000 included in the Proposed Budget for this purpose from the Infrastructure Fund. As mentioned in our analysis, the Transportation & Storm Water department initially requested \$2.6 million in funding for this purpose, which is used to repair and extend the useful life of a pipe that is currently minimally impacted or compromised. This potentially precludes the need for emergency repairs of these pipes in the future, and this practice was highlighted in the most recent audit of the Storm Water Division.

Companion Unit Fee Waiver Program - \$300,000

The May Revision includes the addition of \$300,000 in one-time funds within the Citywide Program Expenditures budget to provide additional funding for the Companion Unit Fee Waiver Program. The funding for this Program is utilized to reimburse the Public Utilities Department for water and sewer capacity fees that cannot be waived and that otherwise would need to be paid by companion unit permittees. This addition, together with \$300,000 in one-time funds that were included in the Proposed Budget, brings the total budget to \$600,000 for FY 2020.

In FY 2019, the Adopted Budget included \$300,000 for the Program. According to the Development Services Department, this funding was spent down within six months supporting the permitting of 84 companion units. Based on this experience, the FY 2020 funding level is reasonable.

Private Property Graffiti Abatement - \$300,000

As mentioned in our analysis, the Proposed Budget removed one-time funding for private property graffiti abatement, which had been reduced in prior proposed budgets and restored by the Council. The May Revision restores this funding for FY 2020, again on a one-time basis.

Restoration of Park Rangers - \$205,000

The May Revision includes the restoration of 3.00 Park Rangers and \$205,000 in expenses that were reduced in the FY 2020 Proposed Budget as a budget reduction measure for the Parks and Recreation Department.

Clean SD Expansion - \$200,000

The May Revision includes an additional \$200,000 in one-time expenditures within the Environmental Services Department (ESD) for the Clean SD Program. This program was expanded in the Proposed Budget with one-time funds totaling \$2.7 million specifically intended to increase service levels for litter removal to occur 24 hours, 7 days per week and to add a second waste abatement shift. With this addition in the May Revision, service areas are expected to be increased. A draft workplan has been prepared which identifies specific service areas that will be targeted given the total \$2.9 million in additional funding for FY 2020. The department plans to provide a briefing to each Council office on the work plan prior to Council's final budget deliberations on June 10th.

Disparity Study - \$200,000

During our review of the FY 2020 Proposed Budget, we noted that the \$200,000 of General Fund budget in FY 2019 for a disparity study would not be spent and recommended it be re-budgeted in FY 2020. This adjustment is included as one-time funding in the May Revision. This brings the total allocation for the disparity study to \$1.0 million for FY 2020, of which \$800,000 is from the Engineering and Capital Projects Fund for study of CIP contracts.

The full cost of a disparity study is still unknown. Our office had estimated \$1.0 million minimum cost in FY 2016 and noted that the scope of the study would impact the cost. Based on the discussion at the Budget Hearing on May 3, 2019, Council supports a broad RFP to evaluate conducting the study on the full scope of City contracts. In addition, the study is likely to span multiple fiscal years. Further discussion of the costs and appropriate allocation among all impacted funded sources is expected to occur in the fall, following the results of the RFP.

Tree Planting - \$77,800

As mentioned in our analysis, the Proposed Budget contained a reduction for tree planting services that was made in error. The May Revision restored this funding.

Housing Affordability Program

The Proposed Budget included \$100,000 in one-time expenditures in the Planning Department's General Fund budget to support the development of additional Housing Affordability Program initiatives under the Housing SD plan. The May Revision replaces this funding with an equal amount of revenue projected from the General Plan Maintenance Fund fee increase, thereby reducing the General Fund expenditure. We note that the May Revision incorrectly reflected this adjustment as a reduction to *ongoing* expenditures, when it should be a *one-time* reduction. As a result, ongoing resources available for final budget modifications must be adjusted downward by \$100,000 and available one-time resources are increased by \$100,000. This correction is accounted for in our discussion of available resources for final budget modifications earlier in this report.

Discussion of Select Non-General Fund May Revision Adjustments**Development Services Fund - \$4.7 million**

The May Revision includes the addition of 41.00 FTEs and \$4.7 million in expenditures in the Development Services Fund (DSF). The majority of these additions, 24.00 FTEs and \$2.2 million in expenditures, is for dedicated 5G permitting staff. The additional staff is necessary to be

compliant with federal and state laws, including the Spectrum Act, which imposes mandated review and approval timeframes for wireless carrier facilities. Consequences of not meeting these timeframes may result in some permit applications to be “deemed granted” under federal and state law, as well as the potential for litigation to force the City to approve applications based on a failure to process the application in a timely manner.

The proposed staffing level was determined by DSD based on projected workload information provided by each wireless carrier estimated to result in approximately 6,500 – 10,000 additional permits annually. Given that this new staff will be expected to fully address all the Department’s 5G workload, existing staff will have a greater capacity to complete SDG&E and other non-utility driven permits. According to the Department, SDG&E projects are currently limited to 20 per week; it is the Department’s goal to increase this to 40-60 projects weekly. Expenditures for this additional staff is expected to be fully offset by revenue from permitting activities; we note, however, that revenue generated from these positions is budgeted at 50% of budget expenditures (or \$1.1 million) given the department’s expectation of filling these positions mid-fiscal year.

Also notable is the addition of 10.00 FTEs and \$952,000 in expenditures for residential permitting staff. The additional staff will accelerate turnaround times for the inspection of structural, plumbing, mechanical, electrical and fire sprinkler installations associated with one and two-family residential homes, townhomes, and accessory dwelling/companion units. Similar to the assumption for the 5G permitting staff, revenue generated from these positions is budgeted at 50% of budget expenditures (or \$476,000).

In addition to \$1.5 million in revenue generated from the positions discussed above, \$2.0 million of additional revenue is included in the May Revision from a 3.3% user fee increase. This increase percentage was determined in order to offset recently approved special salary increases (\$1.6 million) and pension cost increases (\$400,000). The City Attorney’s Office has indicated that authority to implement this fee increase currently exists through a 2009 Council Resolution (R-305326) which allowed for annual adjustments to DSD’s fees to account for Council approved changes in staff salary and fringe benefit costs, as well as overhead.

General Plan Maintenance Fund - \$1.8 million

The City Council approved the Planning Department’s Fee and Deposit schedule on April 8, 2019, which included an increase to the General Plan Maintenance Fund (GPMF) Fee from \$275 to \$450 per applicable permit application. The May Revision includes \$1.8 million in additional revenue projected as a result of the fee increase. This additional revenue will be utilized to offset General Fund funding that would otherwise be necessary for several adjustments to the Planning Department’s General Fund budget in the May Revision. As discussed earlier (in Attachment 1), this includes a total of \$389,000 in funding for 3.00 FTEs added to the Planning Department’s General Fund budget, as well as \$100,000 to replace funding for Housing Affordability Program initiatives that was reduced in the General Fund budget in the May Revision. GPMF funds will also be used to entirely mitigate impacts from the reduction of \$297,000 of NPE for long-range planning that was included in the Proposed Budget.

IBA Review of the FY 2019 Third Quarter Budget Monitoring Report

Overall, our Office concurs with the year-end expenditure and revenue projections included in the FY 2019 Third Quarter Report. Additionally, the Third Quarter Report appropriation adjustment requests appear reasonable. Note that any remaining deficits at year-end are planned to be remedied through use of the annual year-end budget control authorities requested in the report. Details of select revenue and expenditure projections included in the Third Quarter Report, including major General Fund revenue projections, expenditure variances in salaries and wages, as well as significant issues identified by our Office, are discussed in the following sections.

General Fund Revenues

FY 2019 General Fund revenues are projected to be approximately \$1.48 billion at fiscal year-end, \$44.9 million or 3.1% above the FY 2019 Adopted Budget, and \$3.7 million over the FY 2019 Mid-Year Budget Monitoring Report projection, as displayed on the following table.

FY 2019 Projected General Fund Revenue (\$ in millions)					
Revenue Source	Adopted Budget	Mid-Year Projection	Year-End Projection	Variance: Adopted to Year-End	Variance: Mid-Year to Year-End
Major General Fund Revenues					
Property Tax	\$ 560.0	\$ 566.7	\$ 567.8	\$ 7.8	\$ 1.1
Sales Tax	282.1	301.9	302.1	20.0	0.2
Transient Occupancy Tax	128.4	130.3	131.8	3.4	1.5
Franchise Fees	77.1	79.1	79.3	2.2	0.2
Other Major Revenues	88.8	89.7	92.3	3.5	2.6
Subtotal Major Revenues	\$ 1,136.4	\$ 1,167.7	\$ 1,173.3	\$ 36.9	\$ 5.6
Department Revenues	300.2	310.1	308.2	8.0	(1.9)
Total	\$ 1,436.6	\$ 1,477.8	\$ 1,481.5	\$ 44.9	\$ 3.7

Note: Table may not total due to rounding.

Our Office agrees with the revenue projections in the Third Quarter Report. Generally, projections were revised from the Mid-Year Report based on actual revenue receipts through the third quarter of FY 2019. This results in minor increases for Sales Tax and Franchise Fees and a \$1.5 million increase in Transient Occupancy Tax projected for FY 2019.

Property Tax is projected to be \$1.1 million higher than projected in the Mid-Year Report due to higher than anticipated residual Redevelopment Property Tax Trust Fund (RPTTF) dollars from property sales closing more quickly than expected, as well as higher anticipated revenues due to an adjustment made by the State Department of Finance (DOF) for a prior period adjustment.

Subsequent to the release of the Third Quarter Report, a letter was issued containing the final determinations from the State DOF concerning the Recognized Enforceable Obligations Schedule (ROPS) 13. In this letter, the State DOF has denied the eligibility for the capital project known as Park Boulevard At-Grade Crossing to be funded through the RPTTF allocation. This denial

reduces the ROPS RPTTF commitment by \$9.5 million in FY 2019, which results in an additional amount of Excess Equity to the City’s General Fund of \$1.7 million (the City receives 18% of the total apportionment). In addition, the FY 2020 Proposed Budget and May Revision for Property Tax assumed that the next ROPS schedule would also include \$9.7 million for this project. With this denial, the residual RPTTF funding is estimated to increase by an additional \$1.8 million on an ongoing basis.

General Fund Expenditures

As of the Third Quarter Report, projected year-end General Fund expenditures of \$1.48 billion are \$19.4 million higher than the FY 2019 Adopted Budget¹, or 1.33%. A portion of the variance was addressed with \$11.9 million in mid-year budget adjustments, including the addition of the following Police Department appropriations: \$4.2 million for fixed fringe, \$3.0 million for overtime, and \$3.4 million for supplies and contracts. Other General Fund expenditure increases since the Mid-Year Report include \$4.9 million in additional fringe benefits and \$3.4 million in additional NPE. The Department of Finance has provided explanations for many of the budget variances in the Third Quarter Report.

Salaries and wages are projected to be lower than the Adopted Budget by a net \$504,000. However, there are significant overages in overtime and other wage components which are offset by additional vacancy savings that are above budgeted vacancy savings. Our report discusses those aspects in the following pages.

Salaries and Wages

The following table compares the FY 2019 Third Quarter expenditure projections to the Adopted Budget for various salaries and wages categories. The fourth column shows that salaries and wages in total are projected to be \$504,000 lower than what was included in the FY 2019 Adopted Budget.

Looking at the separate rows in the table, we can see that there is \$19.5 million in salary savings, primarily related to higher vacancies than anticipated in the Adopted Budget. We can also see that this \$19.5 million in vacancy savings offsets overages in other salaries and wages categories: special pay, overtime, hourly wages, vacation pay-in-lieu, and termination pay.

The most significant overage, \$13.7 million in overtime, is largely related to the Fire-Rescue and Police Departments – \$7.4 million and \$4.6 million, respectively. Note that an additional \$2.7 million in Police overtime is being projected in the Seized Assets Fund, for a total overage of \$7.3 million for the Police Department. This is a departure from past practice, where all Police overtime was included in the General Fund. We have concerns regarding transparency and year-over-year comparability with overtime split between two funds. Note that the FY 2020 Proposed Budget also includes Police overtime in the Seized Assets Fund.

¹ Budget and projected expenditures totals in this analysis and the Third Quarter Report do not include amounts for the FY 2019 General Fund reserve contribution.

FY 2019 Salaries and Wages Expenditures - General Fund				
	Adopted Budget	3d Quarter Projections	Variance: 3d Quarter to Adopted ¹	Variance %: 3d Qtr. to Adopted
Salaries	\$ 467,332,700	\$ 447,805,800	\$ (19,526,900)	-4.2%
Special Pay	32,345,900	34,025,900	1,680,000	5.2%
Overtime	66,633,600	80,344,600	13,711,000	20.6%
Hourly	13,534,800	14,180,200	645,400	4.8%
Vacation Pay-in-Lieu of Annual Leave	6,881,900	8,529,100	1,647,200	23.9%
Termination Pay	2,368,700	3,708,100	1,339,400	56.5%
Total	\$ 589,097,600	\$ 588,593,700	\$ (503,900)	-0.1%

Note: Table may not total due to rounding.

¹Positive variances are overages, or spending above budget levels. Negative variances are spending below budget levels.

The next table displays FY 2019 projected departmental spending variances (as compared to the Adopted Budget) for various salaries and wages categories. The total salaries and wages spending variance of \$504,000 – which is the net of all categories’ overages and under-budget spending – is shown in the right-most column. A majority of departments’ under-budget salaries more than offset over-spending in the other salaries and wages categories. However, the Police Department has a net overage of \$6.1 million, which is largely related to overtime.

Variances for Salaries and Wages Expenditures - General Fund							
Variations: FY 2019 Third Quarter to Adopted Budget	Salaries	Overtime	Special Pay	Hourly	Vacation Pay- in-Lieu	Termination Pay	Total Salaries and Wages
Fire-Rescue	\$ (8,113,000)	\$ 7,350,700	\$ 665,800	\$ 430,700	\$ (868,200)	\$ (133,100)	\$ (667,100)
Police	(480,200)	4,621,200	886,400	136,700	337,600	555,600	6,057,300
Parks and Recreation	(1,801,700)	443,400	55,800	(98,100)	189,200	55,900	(1,155,500)
Facilities Services	(1,259,900)	412,800	22,600	200	132,800	9,200	(682,300)
Transportation & Storm Water	(1,755,300)	62,000	471,500	(57,000)	181,700	45,600	(1,051,500)
City Treasurer	(521,600)	(15,200)	(5,400)	(800)	48,100	(20,600)	(515,500)
Environmental Services	(695,800)	674,100	1,800	600	127,900	13,500	122,100
City Attorney	(802,400)	27,700	(375,600)	258,000	389,700	206,600	(296,000)
Development Services	(463,100)	(59,300)	1,600	9,200	41,900	21,200	(448,500)
Planning	(408,900)	5,000	8,400	(3,500)	55,000	7,200	(336,800)
Purchasing & Contracting	(450,400)	20,000	700	(29,600)	44,600	41,300	(373,400)
Library	(498,700)	55,900	(44,800)	4,900	97,000	50,400	(335,300)
Other Departments	(2,276,100)	112,800	(8,600)	(6,000)	869,700	486,500	(821,700)
Total	\$ (19,527,100)	\$ 13,711,100	\$ 1,680,200	\$ 645,300	\$ 1,647,000	\$ 1,339,300	\$ (504,200)

Note: Table may not total due to rounding.

¹Positive variances are overages, or spending above budget levels. Negative variances are spending below budget levels.

Vacancy Savings

Under-budget salaries – again primarily due to vacancies and totaling \$19.5 million – are shown in the second column of the table above. This \$19.5 million in vacancy savings is *in addition* to the \$33.2 million in budgeted vacancy savings for 2019. Adding the budgeted vacancy savings to

the additional vacancy savings yields a total vacancy savings of \$52.7 million. This \$52.7 million in projected vacancy savings is approximately \$9.0 million higher than the \$43.8 million projected in the Mid-Year Report, as shown in the following table.

Variations for Salaries Expenditures - General Fund			
Department	Mid-year Projection	3d Quarter Projection	Projection Change
Fire-Rescue	\$ 77,289,700	\$ 73,179,100	\$ (4,110,600)
Police	181,719,100	181,818,900	99,800
Parks and Recreation	31,848,500	31,064,800	(783,700)
Facilities Services	10,473,200	10,224,000	(249,200)
Transportation & Storm Water	31,794,100	30,782,500	(1,011,600)
City Treasurer	7,438,200	6,890,900	(547,300)
Environmental Services	8,371,300	8,182,700	(188,600)
City Attorney	30,896,600	30,610,400	(286,200)
Development Services	4,008,200	3,817,000	(191,200)
Planning	4,606,800	4,429,500	(177,300)
Purchasing & Contracting	3,083,400	2,849,400	(234,000)
Library	17,531,700	17,086,600	(445,100)
Other Departments	47,714,100	46,869,900	(844,200)
Total	\$ 456,774,900	\$ 447,805,700	\$ (8,969,200)

Note: Table may not total due to rounding.

Additionally, for a historical perspective, the City’s actual vacancy savings has been trending higher than budgeted amounts as shown in the table below.

Vacancy Savings Comparison - General Fund			
<i>(\$ in millions)</i>	Budgeted Vacancy Savings	Additional Vacancy Savings	Actual/ Projected Vacancy Savings ¹
FY 2019	\$33.2	\$19.5	\$52.7
FY 2018	\$29.7	\$19.9	\$49.6
FY 2017	\$30.4	\$15.7	\$46.1
FY 2016	\$21.5	\$21.9	\$43.4

Note: Table may not total due to rounding.

¹FY 2016 through FY 2018 are actual amounts; FY 2019 is the 3d Quarter projected amount.

Adjustments have been made within the FY 2020 Proposed Budget. Vacancy savings has increased to \$36.4 million (which reduces budget for salaries by that amount); and there have been 44.35 FTE reductions, which decrease budgeted salaries expenditures by \$2.4 million. Any additional reduction in expenditures for salaries could free up budget for other program areas.

We caution, however, that for several years, higher vacancy savings have served as a funding source for overages in other salaries and wages categories. Ensuring that all other salaries and

wage expenditures (overtime, special pays, hourly wages, vacation pay-in-lieu, termination pay) have sufficient funding levels will be important if positions are eliminated and salaries are reduced. Reducing total salaries and wages by eliminating funded positions (or alternatively, by increasing vacancy savings) could leave less of a cushion for other salaries and wages overages – which could pose a difficulty if those other salaries and wage types do not have sufficient budget.

At the Budget & Government Efficiency Committee (B&GE) meeting on January 31, 2019, Chair Bry commented that she would like to have a working group analyze a process to address staffing and vacancy issues, as well as how much more compensation is needed to attract talent. During the April 10, 2019 B&GE meeting, the Department of Finance took the first step related to pending analysis of vacancies and staffing issues by presenting a “Vacancies 101” informational report to the Committee (Item 5, Introduction to the Vacancy Factor).

B&GE has requested that a working group, consisting of staff from a number of City offices, including the IBA, be convened to begin analyzing issues related to staffing and vacancies. Chair Bry has requested the IBA lead this effort, working closely with the appropriate City staff. A citywide examination of the issues of hiring, vacancies, overtime, and staffing is a large and complex task; and it is difficult to determine which issues and departments to examine first. The working group will help to identify which departments and issues are of greatest concern and report potential solutions to B&GE. Due to the timetable of the upcoming budget process, the working group will be formed and work will begin after the budget process is completed in June.

Significant Issues

Homelessness: Bridge Shelters

The Third Quarter Report reflects significant projected over-budget expenditures for operation of the Temporary Bridge Shelter Program. Total City costs are projected to exceed the current \$3.0 million budget by \$670,000 in General Funds (excluding costs related to the winter storm). We note that an additional \$11.1 million is budgeted for the bridge shelters in the FY 2019 San Diego Housing Commission Budget. The projected over-budget expenditures are associated with laundry pumping services, diesel fuel for lighting, and electricity. If costs continue as projected, there may be an appropriation made during the FY 2019 year-end close process in which budget control authority could be used to increase appropriations from fund balance or unanticipated revenues.

Though there are significant over-budget expenditures projected for FY 2019, staff does not anticipate needing additional funds in the FY 2020 budget for the bridge shelters, as other ways to reduce costs are being explored.

In addition, on December 4, 2018 Council approved the appropriation of \$14.1 million in state Homeless Emergency Aid Program (HEAP) funds. Included in this action, was \$1.6 million for the relocation of the Father Joe’s Villages bridge shelter serving families and single women, to accommodate a planned permanent supportive housing project. The Third Quarter Report projects costs to exceed this allocation by \$540,000 in General Funds for a total relocation cost of about \$2.2 million. The report attributes this cost increase to City labor expenses that were not previously factored in, and costs related to state rules, which were adopted by the City, that increase building

requirements for emergency housing under a shelter crisis declaration. The initial \$1.6 million estimate to relocate the shelter was done prior to receiving construction bids.

Finally, \$20,000 in City Concourse Funds is projected for the temporary relocation of the Father Joe's Villages bridge shelter to Golden Hall, prior to its permanent relocation. We note that this is roughly in line with estimated costs provided to our Office at the time that Council approved this action.

Engineering and Capital Projects Fund Deficit

The Engineering and Capital Projects (E&CP) Fund supports the Public Works Department. The E&CP Fund receives revenue largely from staff billing their time working on implementing capital improvement projects. The fund is supposed to be fully cost recoverable, where expenditures equal revenues it receives. However, the Third Quarter Report projects a \$1.8 million deficit at the end of FY 2019. This reflects the fund's projected deficit within a single year, which is in addition to deficits accumulated over previous years.

The FY 2020 Proposed Budget reports the accumulated fund deficit of \$9.6 million, as of FY 2018. Together, with the FY 2019 projected negative fund balance, the total fund deficit at the end of FY 2019 is estimated at \$11.4 million. This estimate is consistent with the estimate provided by the Public Works Department and included in our Office's review of the FY 2020 Proposed Budget.

As our Office's review of the Proposed Budget discusses, Public Works is increasing the overhead rate of the E&CP Fund to recapture revenue that has fallen short in recent years. This rate is applied when staff charges against the Capital Improvements Program (CIP) for work on projects and is intended to account for indirect costs of doing business such as rent and personnel costs that are not directly attributable to an individual CIP project, like management. We note that recent increases to the overhead rate have contributed to the improvement in the single-year fund deficit for FY 2019 of \$1.8 million, as compared to the \$8.0 million deficit reflected in last year's report for FY 2018. Staff also anticipates mitigating the deficit further as more billable positions are hired.



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 5, 2019

IBA Report Number: 19-14

City Council Docket Date: June 10, 2019

Item Number: 201

Addendum to IBA Report 19-12: Recommended City Council Modifications to the Mayor's Proposed FY 2020 Budget


This report serves as an addendum to our previous report, IBA Report 19-12, issued on May 31, regarding the Recommended City Council Modifications to the Mayor's Proposed FY 2020 Proposed Budget. In that report, our Office identified additional revenue from the Redevelopment Property Tax Trust Fund (RPTTF) as a result of the disallowance of the Park Boulevard At-Grade Crossing project from the 13th Recognized Obligation Payment Schedule (ROPS). This disallowance resulted in additional revenue, subsequent to the May Revise, of \$1.7 million in one-time funds in FY 2019 and \$1.8 million in ongoing funds in FY 2020.

Following the release of IBA Report 19-12, on June 3, the County Auditor-Controller released the final distributions for the RPTTF for the City of San Diego. In addition to the project disallowance on the ROPS 13 schedule, the total RPTTF deposits are higher than anticipated, at \$159 million for the June distribution, versus the projection used in the Proposed Budget of \$153.5 million. This increases the City's share of the distributions by a total of \$1.3 million in one-time funds in FY 2019, and \$1.5 million in ongoing funds in FY 2020 above the projections provided in our report.

Our Office recommends these funds, which total \$2.8 million, remain in fund balance for the future.



Jordan More
Fiscal & Policy Analyst



APPROVED: Andrea Tevlin
Independent Budget Analyst

RESOLUTION NUMBER R- 312508DATE OF FINAL PASSAGE JUN 18 2019

A RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE FISCAL YEAR 2020 BUDGET, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2020 PROPOSED BUDGET, THE MAY REVISION TO THE PROPOSED BUDGET, THE INDEPENDENT BUDGET ANALYST'S RECOMMENDED REVISIONS TO THE PROPOSED BUDGET AND OTHER CHANGES AS APPROVED BY THE CITY COUNCIL

WHEREAS, pursuant to San Diego Charter section 69, prior to June 15 of each year and after holding a minimum of one public hearing, the City Council shall adopt a resolution approving the City's budget as proposed by the Mayor or modified in whole or part; and

WHEREAS, on April 15, 2019, the Mayor's proposed budget (Proposed Budget) was presented to the City Council; and

WHEREAS, on May 17, 2019, the Mayor's May revision (May Revision) to the Proposed Budget, dated May 14, 2019, was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, on May 31, 2019, the Independent Budget Analyst issued Report No. 19-12 titled "Recommended City Council Modifications to the Mayor's Proposed FY 2020 Budget and Review of May Revision and FY 2019 Third Quarter Reports" (IBA FY 2020 Budget Report); and

WHEREAS, on June 5, 2019, the Independent Budget Analyst released Report No. 19-14 titled "Addendum to IBA Report 19-12: Recommended City Council Modifications to the Mayor's Proposed FY 2020 Budget" (Addendum); and

WHEREAS, between May 1 and May 17, 2019, the City Council held more than one public hearing to consider the City's Fiscal Year 2020 budget in accordance with San Diego Charter section 69; and

WHEREAS, the City Council has determined to approve the City's Fiscal Year 2020 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including certain recommendations contained in both the IBA FY 2020 Budget Report and the Addendum (together, the IBA Budget Report); NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego that the Mayor's Proposed Budget, as modified by the May Revision, is hereby approved including the recommendations contained in the IBA Budget Report, except as follows:

1. Council rejects Option 1 and accepts Option 2 in the IBA Budget Report;
2. The funding of \$420,106 for the 2.00 FTE Program Managers and 1.00 FTE Program Coordinator included in the May Revision shall be transferred to the San Diego Housing Commission (SDHC) and be part of the SDHC's Fiscal Year 2020 budget;
3. The 2 FTE Council Administration positions delineated in Option 2 shall be funded from Ongoing Revenues;
4. The FTE LGBTQ position included in the May Revision is defunded;
5. Ongoing Revenues shall be utilized as follows in the General Fund:
 - a. Funding for 2 FTE Code Compliance Officers in the Development Services Department not to exceed \$148,000;
 - b. Funding for 1 FTE Horticulturist in the Transportation & Storm Water Department not to exceed \$100,000;

- c. \$200,000 for support for Get It Done Application requests in the Transportation & Storm Water Department;
 - d. Funding for 2 FTE Park Rangers (1 Downtown, 1 Chollas Lake) in the Parks and Recreation Department not exceed \$136,000;
 - e. \$50,000 for translation services for Community Planning Groups in the Planning Department; and
 - f. \$25,000 for outside legal counsel services to support the Citizen's Review Board in the Office of Boards and Commissions Department; and
6. One-Time Revenues shall be utilized as follows in the General Fund:
- a. Transfer of \$400,000 to S00752 Beyer Park, District 8 (Parks and Recreation);
 - b. Transfer of \$500,000 to AGF00007, Park Improvements, for Trolley Barn Park, District 3 (Parks and Recreation);
 - c. Transfer of \$500,000 to P18005, Ocean Beach Library, District 2 (Library);
 - d. Transfer of \$300,000 to AGF00007, Park Improvements, for City Heights Pool (B19068), District 9 (Parks and Recreation);
 - e. Transfer of \$100,000 to ABT00001, City Facility Improvements, for North Kellogg Comfort Station Repairs, District 1 (Parks and Recreation);
 - f. \$200,000 for Library Technology Upgrades in the Library Department; and
 - g. \$225,000 for mobility monitoring services, Citywide in the Transportation & Storm Water Department; and

7. The \$9,300,000 transferred from CIP L17002 - Balboa Park Plaza De Panama Project to CIP AGF00005 - Regional Park Improvements within Funds 400002 and 400000 shall be specifically allocated as follows:
 - a. \$300,000 for Implementation Plan;
 - b. \$3,500,000 for Facilities Improvement (Federal Building Roof);
 - c. \$4,300,000 for Restrooms (Organ Pavilion, South Palisades, Casa del Prado Theatre and Morley Field); and
 - d. \$1,200,000 for Palisades Projects (Phase I); and

8. Council reverses the reclassification of positions in the Purchasing & Contracting Department as follows:
 - a. The 11 FTE positions in the Proposed Budget shall be funded;
 - b. The 7 FTE Program Coordinator positions in Proposed Budget shall be unfunded; and
 - c. Budgeted vacancy savings shall be increased to offset the net increase in expenditures associated with sections 8.a and 8.b immediately above.


BE IT FURTHER RESOLVED, that the Mayor is directed to present to the City Council the Fiscal Year 2020 First Quarter Budget Monitoring Report (First Quarter Budget Monitoring Report), along with the Five Year Financial Outlook, no later than November 29, 2019.

ATTACHMENT F

(R-2019-674 REV.)

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Approved Budget to the Mayor in accordance with section 69 of the Charter.

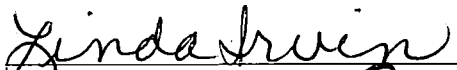
APPROVED: MARA W. ELLIOTT, City Attorney

By 
Bret A. Bartolotta
Deputy City Attorney

BAB:jdf
05/30/19
06/11/19 REV.
Or.Dept: IBA
Doc. No.: 2016109_2

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 10 2019.

ELIZABETH S. MALAND
City Clerk

By 
Deputy City Clerk

Approved: 6/18/19
(date)


KEVIN L. FAULCONER, Mayor

Vetoed: _____
(date)

KEVIN L. FAULCONER, Mayor

ATTACHMENT F

Passed by the Council of The City of San Diego on JUN 10 2019, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Barbara Bry	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Jennifer Campbell	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Ward	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Monica Montgomery	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Vivian Moreno	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Georgette Gómez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 18 2019.

(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By Ginda Driven, Deputy



Office of the City Clerk, San Diego, California

312506

Resolution Number R-_____



OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: July 9, 2019**IBA Report Number:** 19-17**Budget & Government Efficiency Committee Docket Date:** July 17, 2019**Item Number:** TBD

Proposed FY 2020 Statement of Budgetary Principles

OVERVIEW

The Statement of Budgetary Principles (Principles) was first put into place in FY 2008 to address issues of budgetary authority and to provide a means to communicate budget changes between the Executive and Legislative branches following budget adoption each year. For the past twelve fiscal years, the Principles have been adopted by the City Council as a companion resolution to the Appropriation Ordinance (AO), which was approved by the City Council on June 25, 2019. The purpose of the Principles is to preserve the intent of the AO as a true appropriation setting document rather than a policy document. The Principles represent an annual agreement between the City Council and the Mayor, which we recommend be continued in FY 2020.

In 2004, the voters approved a Strong Mayor/Strong Council form of government for the City of San Diego. The change from a City Manager to a Strong Mayor/Strong Council form of government necessitated clarifications of the roles and responsibilities of the Executive and Legislative branches of City government. The Principles were enacted in order to designate areas of Mayoral and Council authority, and to establish the processes by which budget and administrative information would be communicated between the two branches in order to support the effective and efficient governance of the City.¹

The proposed FY 2020 Principles closely mirror the FY 2019 Principles with only minor revisions reflecting date changes and a reference to a report addendum released by our Office on June 5, 2019.

¹ The Principles were part of a larger movement that has, over time, codified areas of authority and practice in relation to budget and administrative City governance after the Strong Mayor/Strong Council form of government was put in place. Other documents that have clarified the roles of the Executive and Legislative branches include the City's Budget Policy (Council Policy 000-02) and the addition of the ability of the Mayor (and subsequently the City Council) to make changes to the Adopted Budget via the Mid-Year Budget Monitoring Report, to the City's Municipal Code (Section 22.0229, amended by O-20551).

This draft of the Principles is provided for the July 17, 2019 Budget and Government Efficiency Committee for review with a recommendation to forward the item, with any desired modifications, to the full City Council for review and adoption. Since this is an agreement between the City's two branches of government, any proposed revisions will also be subject to Mayoral approval.



Chris Olsen
Fiscal & Policy Analyst



Andrea Tevlin
Independent Budget Analyst

- Attachments: 1. FY 2020 Statement of Budgetary Principles – Clean Copy
2. FY 2020 Statement of Budgetary Principles – Redline Copy

FY 2020 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to sections 69(c) and 265(b)(14) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 11, 2019, the Mayor released the Fiscal Year 2020 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2020 Budget; and

WHEREAS, between April 15 and June 10, 2019 the City Council held more than one public hearing to consider the City's Fiscal Year 2020 Budget in accordance with City Charter section 69(d), and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2020 Budget; and

WHEREAS, on May 14, 2019, the Financial Management Director provided the City Council with their May Revision to the Fiscal Year 2020 Proposed Budget (May Revision) in accordance with City Charter Section 69(e); and

WHEREAS, on May 17, 2019, the May Revision was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, Councilmembers submitted their budget priorities to the Independent Budget Analyst on May 20, 2019 to assist with the development of final budget recommendations; and

WHEREAS, on May 31, 2019, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY 2020 Budget (IBA Report #19-12 *Recommended City Council Modifications to the Mayor's Proposed FY 2020 Budget and Review of May Revision and FY 2019 Third Quarter Report*) was issued; and

WHEREAS, on June 5, 2019, the Independent Budget Analyst released Report #19-14 titled "Addendum to IBA Report 19-12: Recommended City Council Modifications to the Mayor's Proposed FY 2020 Budget"; and

WHEREAS, on June 10, 2019, the City Council approved the City's Fiscal Year 2020 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including the recommendations in the IBA Final Report on the FY 2020 Budget, dated May 31, 2019, and the IBA's Addendum, dated June 5, 2019, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 69(f)(2); and

WHEREAS, on June 18, 2019, the Mayor signed Budget Resolution R-312508, which is the Fiscal Year 2020 Adopted Budget, in accordance with Charter section 69(g); and

WHEREAS, pursuant to Charter section 69(k), the Council is required to adopt an appropriation ordinance no later than June 30, to establish budgetary appropriations for the Fiscal Year 2020 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2020 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, in accordance with Chapter 2, Article 2, Division 2 of the Municipal Code, mid-year budget adjustments shall be reported to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2020 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs; and

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, subsequently signed by the Mayor, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego ("Ten Fundamental Principles").

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2020 Budget:

Fiscal Year 2020 Budget—Communication on Proposed Program/Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council, and public.
2. The Council President will provide time on the Council's agenda for the Report of the Mayor.
3. Consistent with Chapter 2, Article 2, Division 2 of the Municipal Code, prior to any reduction in service levels or elimination of programs or

services as represented and funded in the FY 2020 Adopted Budget, the Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the foregoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year 2020 Budget—Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2020 Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2020 Budget, including the appropriations reflected in the Fiscal Year 2020 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2020 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter section 28, the Mayor has the authority to allocate Fiscal Year 2020 Budget appropriations within departments in order to best carry out the Council's legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year 2020 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations, and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the

Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year 2020 Budget—“Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November 2019 and present the results to the Budget and Government Efficiency Committee and City Council.
3. In FY 2020 the City’s performance dashboard, PerformSD, will display historical information and targets for performance measures in the following areas: civic engagement, communication, customer satisfaction, economy and finance, infrastructure, public safety, recreation and culture, sustainability, and transportation and mobility. The performance measure data available as part of the performance dashboard will be discussed and reviewed by the Budget and Government Efficiency Committee by the end of the first quarter of FY 2020. The data will be evaluated for updates quarterly in FY 2020, and will be a subset of the performance measures included in the Proposed and Adopted Budgets. Additional performance measures may be evaluated and added to the performance dashboard in FY 2020.
4. The Mayor will address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

FY ~~2019~~2020 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to sections 69(c) and 265(b)(14) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April ~~12~~11, ~~2018~~2019, the Mayor released the Fiscal Year ~~2019~~2020 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year ~~2019~~2020 Budget; and

WHEREAS, between April ~~16~~15 and June ~~11~~10, ~~2018~~2019 the City Council held more than one public hearing to consider the City's Fiscal Year ~~2019~~2020 Budget in accordance with City Charter section 69(d), and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year ~~2019~~2020 Budget; and

WHEREAS, on May ~~15~~14, ~~2018~~2019, the Financial Management Director provided the City Council with their May Revision to the Fiscal Year ~~2019~~2020 Proposed Budget (May Revision) in accordance with City Charter Section 69(e); and

WHEREAS, on May 17, ~~2018~~2019, the May Revision was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, Councilmembers submitted their budget priorities to the Independent Budget Analyst on May ~~21~~20, ~~2018~~2019 to assist with the development of final budget recommendations; and

WHEREAS, on May 31, ~~2018~~2019, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY ~~2019~~2020 Budget (IBA Report #~~18-13~~19-12 *Recommended City Council Modifications to the Mayor's Proposed FY 2019 2020 Budget and Review of May Revision and FY 2019 Third Quarter Report*) was issued; and

WHEREAS, on June 5, 2019, the Independent Budget Analyst released Report #19-14 titled "Addendum to IBA Report 19-12: Recommended City Council Modifications to the Mayor's Proposed FY 2020 Budget"; and

WHEREAS, on June ~~11~~10, ~~2018~~2019, the City Council approved the City's Fiscal Year ~~2019~~2020 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including the recommendations in the IBA Final Report on the FY ~~2019~~2020 Budget, dated May 31, ~~2018~~2019, and the IBA's Addendum, dated June 5, ~~2019~~2019, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 69(f)(2); and

WHEREAS, on June ~~1318~~, ~~2018~~2019, the Mayor signed Budget Resolution R-~~311783312508~~, which is the Fiscal Year ~~2019-2020~~ Adopted Budget, in accordance with Charter section 69(g); and

WHEREAS, pursuant to Charter section 69(k), the Council is required to adopt an appropriation ordinance no later than June 30, to establish budgetary appropriations for the Fiscal Year ~~2019-2020~~ Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year ~~2019~~ 2020 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, in accordance with Chapter 2, Article 2, Division 2 of the Municipal Code, mid-year budget adjustments shall be reported to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year ~~2019-2020~~ Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City’s financial affairs; and

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, subsequently signed by the Mayor, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego (“Ten Fundamental Principles”).

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year ~~2019-2020~~ Budget:

Fiscal Year ~~2019-2020~~ Budget—Communication on Proposed Program/Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council, and public.
2. The Council President will provide time on the Council’s agenda for the Report of the Mayor.
3. Consistent with Chapter 2, Article 2, Division 2 of the Municipal Code, prior to any reduction in service levels or elimination of programs or

services as represented and funded in the FY ~~2019-2020~~ Adopted Budget, the Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the foregoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year ~~2019-2020~~ Budget—Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year ~~2019-2020~~ Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year ~~2019-2020~~ Budget, including the appropriations reflected in the Fiscal Year ~~2019-2020~~ Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council’s stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year ~~2019-2020~~ Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter section 28, the Mayor has the authority to allocate Fiscal Year ~~2019-2020~~ Budget appropriations within departments in order to best carry out the Council’s legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year ~~2019-2020~~ Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations, and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the

Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year ~~2019-2020~~ Budget—“Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November ~~2018-2019~~ and present the results to the Budget and Government Efficiency Committee and City Council.
3. In FY ~~2019-2020~~ the City’s performance dashboard, PerformSD, will display historical information and targets for performance measures in the following areas: civic engagement, communication, customer satisfaction, economy and finance, infrastructure, public safety, recreation and culture, sustainability, and transportation and mobility. The performance measure data available as part of the performance dashboard will be discussed and reviewed by the Budget and Government Efficiency Committee by the end of the first quarter of FY ~~2019-2020~~. The data will be evaluated for updates quarterly in FY ~~2019-2020~~, and will be a subset of the performance measures included in the Proposed and Adopted Budgets. Additional performance measures may be evaluated and added to the performance dashboard in FY ~~2019-2020~~.
4. The Mayor will address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

ORDINANCE NUMBER O- 21091 (NEW SERIES)

DATE OF FINAL PASSAGE JUN 25 2019

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2020 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR FISCAL YEAR 2020.

WHEREAS, San Diego City Charter (Charter) section 69 requires that the form, arrangement and itemization of the Appropriation Ordinance be determined and prescribed by the Chief Financial Officer and the City Attorney; and

WHEREAS, in accordance with Charter sections 69, and 290, the annual Salary Ordinance and the adopted budget are controlling documents for the preparation of the Appropriation Ordinance; and

WHEREAS, on April 23, 2019 San Diego Ordinance No. O-21069, the Salary Ordinance, was approved by the City Council in accordance with Charter section 290; and

WHEREAS, on June 10, 2019, the City Council adopted San Diego Resolution R-312506, (Budget Resolution) approving the Mayor's Fiscal Year 2020 Budget, including the May Revise, the recommendations in the IBA's Fiscal Year 2020 Budget Report as addended and specific changes made by the City Council, as set forth in the Budget Resolution; NOW, THEREFORE,

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. The budget for the expense of conducting the affairs of the City of San Diego (City) for the fiscal year commencing July 1, 2019, and ending June 30, 2020 (Fiscal Year), heretofore prepared and submitted to this City Council by the Mayor is hereby adopted as the Annual Budget for the Fiscal Year.

Section 2. There is hereby appropriated for expenditure out of the funds of the City for municipal purposes the amounts set forth in Attachment I, and in the approved Capital Improvements Program (CIP) Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

A. GENERAL FUND

1. The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes, if issued, for the purpose of funding expenditures related to their issuance, including interest costs.
2. The provisions in the Library Ordinance, San Diego Municipal Code section 22.0228, restricting funding are hereby waived.
3. The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.
4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Charter or City Council Policy approved programs:
 - Business and Industry Incentive Program (Council Policy 900-12)
 - Small Business Enhancement Program (Council Policy 900-15)
 - Storefront Improvement Program (Council Policy 900-17), and
 - Mission Bay and Other Regional Park Improvements (San Diego Charter section 55.2b).
5. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council

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(COR. COPY)

approved Community Parking District Policy (Council Policy 100-18).

The CFO is authorized to transfer funds from Community Parking District Funds to the General Fund, and to appropriate and expend those funds for the purpose of implementing City Council approved Community Parking District Plans in accordance with the Community Parking District Policy (Council Policy 100-18).

6. The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.
7. City Council Community Projects, Programs and Services
 - (a) The City Council Community Projects, Programs and Services funds shall be administered in accordance with Council Policy 100-06.
 - (b) Upon written direction from the City Councilmember, the CFO is authorized to transfer and appropriate funds from that Councilmember's Community Projects, Programs and Services account to other General Fund departments, Non General Funds, and/or existing capital improvement projects to supplement the project, program, or service identified by the Councilmember.
 - (c) Upon written direction from the City Councilmember, the CFO is authorized to transfer excess non-personnel appropriations from the administration of that Councilmember's office to the

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(COR. COPY)

Councilmember's Community Projects, Programs and Services
account.

8. Upon written direction from the City Councilmember, the CFO is authorized to transfer funds from EDCO Community Fund (Fund No. 700042) to the General Fund and to appropriate and expend those funds for the purpose that fund was created which is to enhance community activities (Parks and Recreation and Library) in neighborhoods near the EDCO Transfer Station.
9. The CFO is authorized to modify revenue and expenditure appropriations for the purpose of transferring funds to Civic San Diego in accordance with any approved adjustments to the Fiscal Year 2020 Budget for the City of San Diego, solely in its capacity as the designated successor agency to the former Redevelopment Agency (Successor Agency).

B. SPECIAL REVENUE FUNDS

1. Transient Occupancy Tax Fund (Fund No. 200205)
 - (a) The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this Ordinance, are deemed and declared to be complied with by the adoption of this Ordinance. Notwithstanding the foregoing, the City Council hereby waives certain provisions of Council Policy 100-03, as specified, for the entity set forth below:

Horton Plaza Theatres Foundation B-1, B-2, and B-4

- (b) The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations for Fiscal Year 2020. It is the intent of the City Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with Council Policy 100-03.
- 2. Public Art Fund (Fund No. 200002)
 - (a) The CFO is authorized to transfer, appropriate, and expend Arts, Culture, & Community Festivals funds between the Transient Occupancy Tax (TOT) Fund and the Public Art Fund, in accordance with the budget.
 - (b) The CFO is authorized to appropriate and expend unbudgeted revenues or fund balance in the Public Art Fund to support public art and civic enhancement-related programs, projects, administration costs and activities in accordance with San Diego Municipal Code section 26.0701.
- 3. Environmental Growth Funds (Fund Nos. 200110, 200111, 200109)
 - (a) It is the intent of the City Council that the Environmental Growth Fund(s) appropriations are to be expended for those purposes described in Charter section 103.1a. The provisions in San Diego Municipal Code section 63.30 are hereby waived.
 - (b) Any monies deposited in the Environmental Growth Fund(s) in excess of estimated revenue as described in Charter section 103.1a and any carryover monies from the previous fiscal year are hereby

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(COR. COPY)

appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by City Council resolution. The City Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Charter section 103.1a. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by City Council.

4. Maintenance Assessment District Funds

- (a) The CFO is authorized to transfer allocations from contributing Maintenance Assessment District (MAD) Funds excess revenue or reserves to increase the appropriations to reimburse the MAD Management Fund (Fund No. 200023) accordingly, in the event that actual expenses related to administration exceed budgeted levels.
- (b) The CFO is authorized to appropriate and expend any monies deposited in the MAD Funds in excess of estimated revenue and any carryover monies from the previous fiscal year for which each Fund(s) was created.

5. Zoological Exhibits Fund (Fund No. 200219)

The CFO is authorized to appropriate and expend unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with Charter section 77A.

6. Utilities Undergrounding Program Fund (Fund No. 200217)

The CFO is authorized to reallocate appropriations among the Utilities Undergrounding Program Fund's capital improvement project (AID00001) and the annual operating budget for costs associated with San Diego Gas and Electric provided that such reallocation does not increase or decrease the total Utilities Undergrounding Program Fund appropriations.

7. Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306), Gas Tax Fund (Fund No. 200118), and Road Maintenance and Rehabilitation Fund (Fund No. 200731)

The CFO is authorized to adjust operating appropriations in the Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306), Gas Tax Fund (Fund No. 200118), and the Road Maintenance and Rehabilitation Fund (Fund No. 200731) at the end of the Fiscal Year based on actual revenues received and/or available fund balance.

8. Recreation Center Funds

The CFO is authorized to appropriate and expend any monies deposited in the Recreation Center Funds in excess of City Council approved budgeted revenue and to appropriate any carryover monies from the prior fiscal year

and expend in accordance with the purpose for which each Fund was created.

C. CAPITAL PROJECTS FUNDS AND CAPITAL IMPROVEMENTS PROGRAM

1. The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the CIP.
2. The CFO is authorized to close completed CIP projects and transfer unexpended balances to the appropriate reserve, or to fund balance, or up to \$100,000 to an Annual Allocation of the same asset type (e.g., water/sewer mains, facilities, streets or storm drains).
3. Once an asset has been put into service (Technically Completed "TECO"), the CFO is authorized to transfer unexpended balances not required to close the project to the appropriate reserve, or to fund balance, or up to \$100,000 to an Annual Allocation of the same asset type (e.g., water/sewer mains, facilities, streets or storm drains).
4. The CFO is authorized to return unexpended balances that were allocated to an Annual Allocation in a prior fiscal year and are not allocated to a specific sub-project in the current Fiscal Year to the appropriate reserve or to fund balance. The CFO shall report transfers that are made using this authority to the City Council.
5. Once an asset has been put in service, the CFO is authorized to transfer and appropriate a maximum of \$200,000 per project not to exceed 10% of the project budget from Annual Allocations, earned interest or unappropriated fund balances to CIP projects to support remaining project

costs in excess of approved appropriations in order to complete and/or close the project.

6. The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range CIP Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. In addition, the CFO is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.
7. The CFO is authorized to reallocate revenue sources between CIP projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.
8. The CFO is authorized to appropriate revenue sources to CIP projects from fund balance, in accordance with the restrictions placed on various revenues, and to return existing revenue sources to fund balance within the same CIP project where the net change in funding does not result in a net change to the project budget.
9. Development Impact Fee Community Funds and Developer Contributions-CIP (Fund Nos. 400080-400095, 400111-400137, 400097-400110, 400849, 400855-400858, 400863-400864, and 200636).

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- (a) The CFO is authorized to modify individual project appropriations, close projects, and/or add new projects to the CIP in accordance with City Council-approved Development Impact Fee plans (Public Facilities Financing Plans and Impact Fee Studies) provided funding is available for such action.
 - (b) The CFO is authorized to reallocate Development Impact Fee (DIF) Community Funds funded appropriations between City Council-approved projects to expedite the use of DIF Community Funds in accordance with AB1600 requirements.
 - (c) The CFO is authorized to appropriate in the DIF Community Funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.
10. Mission Bay Park Improvement Fund (Fund No. 200386) and San Diego Regional Parks Improvement Fund (Fund No. 200391)
- (a) Capital Improvements in Mission Bay, as recommended and prioritized by the Mission Bay Park Improvement Fund Oversight Committee, pursuant to Charter section 55.2, are hereby approved as set forth below.

CIP Project	Amount
Mission Bay Improvements / AGF00004	
Adult Fitness Course East Shore / B18223	\$1,500,000
Beautification of Traffic Islands Group 1 / B19130	\$100,000
Bonita Cove East Comfort Station / B19177	\$200,000
Bonita Cove East Playground / B19178	\$100,000
Crown Point Parking Lot Improvements / B19022	\$100,000
Crown Point Playground Improvements / B19021	\$100,000
DeAnza North Parking Lot Improvements / B18220	\$100,000
DeAnza South Parking Lot Improvements / B18222	\$100,000
Dusty Rhodes Comfort Station / B19180	\$200,000

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Dusty Rhodes Parking Lot Improvements / B19158	\$100,000
Dusty Rhodes Playground / B19181	\$100,000
Hospitality Point Parking Lot Improvement / B19156	\$100,000
Mission Point Comfort Station	\$200,000
Mission Point Parking Lot	\$100,000
Mission Point Playground	\$200,000
N Bank SD Riv Bike Path & Park Lot Resur / B18221	\$100,000
Playa Pacifica Comfort Station / B19172	\$200,000
Playa Pacifica Playground and Basketball Court / B19173	\$100,000
Robb Field Comfort Station / B19174	\$200,000
Robb Field Playground / B19175	\$100,000
Robb Field Recreation Center / B19187	\$1,100,000
Robb Field Turf & Irrigation Improvement / B19133	\$200,000
Rose Marie Starns Parking Lot Improvements / B19163	\$100,000
Santa Clara Playground Improvements / B19029	\$100,000
Sustainable Lighting	\$1,000,000
Tecolote North Playground Improvements / B18232	\$100,000
Tecolote South Playground Improvements / B19016	\$100,000
Regional Park Improvements / AGF00005	
OB Dog Beach Accessibility Improvements / B19000	\$100,000

- (b) Capital Improvements in San Diego Regional Parks, as recommended and prioritized by the San Diego Regional Parks Improvement Fund Oversight Committee, pursuant to Charter section 55.2, are hereby approved as set forth below.

CIP Project	Amount
Bud Kearns Aquatic Center Improvements / S17000	\$1,000,000
Coastal Erosion and Access / AGF00006	
Bermuda Ave. Coastal Access / B17110	\$335,000
Orchard Avenue, Capri-by-the-Sea, and Old Salt Pool / B14073	\$230,000
EB Scripps Park Comfort Station Replacement / S15035	\$1,085,000
Museum of Man Seismic Retrofit / L12003	\$100,000
Regional Park Improvements / AGF00005	
Balboa Park West Mesa Water Infrastructure Upgrades	\$300,000
Cowles Mountain Comfort Station Improvements	\$450,000

- (c) The CFO is authorized to increase and/or decrease appropriations in the Mission Bay Improvements project (AGF00004) and Regional Park Improvements project (AGF00005) at the end of the

Fiscal Year based on actual revenues received and/or available
fund balance to support capital improvements in accordance with
Charter section 55.2.

11. The CFO is authorized to appropriate and expend the remaining fund balances and/or interest earnings from funds up to \$25,000 for the purpose of fully expending and closing that fund. Funds shall be used solely for their intended or restricted purpose and for previously Council-approved projects.
12. The CFO is authorized to appropriate and expend interest earnings from any bond construction funds for the purpose of transferring bond construction fund interest earned to support debt service payments as permitted in the respective bond indenture(s).
13. The CFO is authorized to transfer unexpended capital bond fund appropriations from TECO, completed, and closed CIP projects to an Annual Allocation for the same asset type (e.g., facilities, streets or storm drains) in order to expedite the expenditure of capital bond funds.
14. The CFO is authorized to modify the accounting of CIP projects to ensure the use of the most appropriate project type among the following types: P: Preliminary Engineering, S: Standalone, L: Large, and RD: Reimbursement to Developer.

15. The CFO is authorized to convert a sub-project within an Annual Allocation into a new standalone CIP project, and transfer the associated appropriation.

D. ENTERPRISE FUNDS

1. All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.
2. Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City's Reserve Policy (Council Policy 100-20).
3. Water Funds (Fund Nos. 700010, 700011, 700012) and Sewer Funds (Fund Nos. 700000, 700001, 700002, 700008, 700009)
 - (a) The CFO may reallocate appropriations and associated encumbrances from any City Council approved budgeted project in the CIP to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the Capital Project Budget.

E. INTERNAL SERVICE FUNDS

1. The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to the appropriate contributing funds.

2. Fleet Services Operating Fund (Fund No. 720000) and Fleet Services Replacement Funds (Fund Nos. 720001-720038, 720056, 720058, 720059)

The CFO is hereby authorized to redistribute contributions among the Fleet Services Operating and Fleet Services Replacement Internal Service Funds or to advance funds between these internal service funds.

3. Central Stores Fund (Fund No. 720040), Publishing Services Fund (Fund No. 720041), Fleet Services Operating Fund (Fund No. 720000), Fleet Services Replacement Funds (Fund No. 720001-720038, 720056, 720058, 720059), and Risk Management Administration Fund (Fund No. 720048)

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations in Non General Funds for the purpose of reimbursing the Public Liability Operating Fund (Fund No. 720045) for Non General Fund claims incurred in the course of complying with Council Policy on Claims Against the City (Council Policy 000-09).

F. TRUST AND AGENCY FUNDS

These Funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and State income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

G. GRANT FUNDS

Community Development Block Grant Funds

- (a) Community Development Block Grant (CDBG) Funds are appropriated for the purposes established by the grant provisions as approved and authorized by the City Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the CDBG Funds on June 30, 2019, shall be carried forward to future years for the purpose of completing the authorized activities in accordance with Council Policy 700-02 which includes the requirement to use funds within 18 months of the start of the fiscal year for which the funds are allocated.
- (b) The CFO is authorized to transfer funds allocated to projects that have been completed, or where any portion has been deemed ineligible upon written confirmation from the sub-recipient or the CDBG Program office or in accordance with section 2.C.2 for the City's CIP projects, to Unobligated CDBG Funds to be reappropriated by the City Council.

- (c) In accordance with section 2.C.3 herein, the CFO is authorized to transfer and appropriate a maximum of \$100,000 per City CIP project from Unobligated CDBG Funds or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

Section 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by City Council and in accordance with provisions of grant agreements.

Section 4. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current Fiscal Year.

Section 5. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in such fund solely for the purpose the fund was intended.

Section 6. All Funds, not otherwise contained herein, established by the City Council in previous fiscal years or during the current Fiscal Year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved CIP or authorized by Council resolution. The CFO is authorized and directed to appropriate and expend monies within the funds for services provided by those funds. The CFO is authorized and directed to return any surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

Section 7. The CFO is authorized and directed to transfer current and/or prior years' forfeited monies within the flexible spending accounts to the Risk Management Administration Fund (Fund No. 720048) to be expended, up to the full forfeited amount, for programs which benefit City employees. The CFO is authorized and directed to transfer surplus monies between flexible benefit plan funds.

Section 8. The CFO is authorized to increase revenue and expenditure appropriations in accordance with City Council-approved capital lease agreements for the purpose of financing the acquisition of essential projects and equipment.

Section 9. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue. The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

Section 10. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

Section 11. All revenues generated consistent with the Public Trust pursuant to California Public Resources Code section 6306 in relation to operation of Mission Bay Park and Ocean Beach Park which are greater than expenditures for operations, maintenance and capital improvements during the Fiscal Year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Unanticipated revenues are hereby appropriated for such purposes and may be expended only by

Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City pursuant to California Public Resources Code section 6306 are hereby appropriated for purposes consistent with the Public Trust.

Section 12. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue may be transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by article XIII B of the California Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is \$4,344,554,161, a portion of which will be derived from proceeds of taxes as defined within article XIII B of the California Constitution.

It is the intent of this ordinance to comply with article XIII B of the California Constitution.

Section 13. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 2020 Tax Rate Ordinance as approved by Council.

Section 14. The CFO is authorized and directed to close obsolete or inactive funds and appropriate and expend for the purpose of returning residual balances of such funds to their source or, if the source cannot be determined, to the General Fund. The CFO shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

Section 15. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there

is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released.

Section 16. Unless otherwise specified in this ordinance, the CFO is authorized to modify appropriations upon adopted City Council resolution, provided funding is available for such action and in accordance with funding source guidelines and applicable grant agreements.

Section 17. The CFO is authorized and directed to apply for, accept, appropriate, and expend grants received by the City of San Diego in accordance with Municipal Code sections 22.5201, 22.5202, 22.5203, and 22.5204, and funding source guidelines and applicable grant agreements.

Section 18. The CFO is authorized to accept, appropriate, and expend grant funds awarded to the City for the City Attorney's prosecutorial function in accordance with the provisions of such grant agreements and to increase or decrease revenue and expenditure appropriations for the purpose of implementing any such grant. The CFO shall report all actions that are taken using this authority to the City Council.

Section 19. The powers of the City Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.


Section 20. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public prior to the day of its final passage.

Section 21. This ordinance is declared to take effect and be in force immediately upon its passage pursuant to the authority contained in Charter sections 275 and 295.

(O-2019-144)
(COR. COPY)

Section 22. The Mayor shall have no veto power over this ordinance pursuant to
Charter section 280(a)(4).

APPROVED: MARA W. ELLIOTT, City Attorney

By 

Bret A. Bartolotta
Deputy City Attorney

BAB:jdf
06/12/19
06/20/19 COR. COPY
Or.Dept.: DoF
Doc. No.: 2027268_2

Passed by the Council of The City of San Diego on JUN 25 2019, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Barbara Bry	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Jennifer Campbell	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Ward	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Monica Montgomery	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Vivian Moreno	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Georgette Gómez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 25 2019.

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By [Signature], Deputy

I HEREBY CERTIFY that the foregoing ordinance was passed on the day of its introduction, to wit, on JUN 25 2019, said ordinance being of the kind and character authorized for passage on its introduction by Section 275 of the Charter.

I FURTHER CERTIFY that said ordinance was read in full prior to passage or that such reading was dispensed with by a vote of five members of the Council, and that a written copy of the ordinance was made available to each member of the Council and the public prior to the day of its passage.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By [Signature], Deputy

Office of the City Clerk, San Diego, California
Ordinance Number O- <u>21091</u>

Fiscal Year 2020 Operating and Capital Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2020 Appropriation
General Fund			
City Attorney	\$33,938,267	\$26,365,306	\$60,303,573
City Auditor	\$2,251,165	\$1,765,252	\$4,016,417
City Clerk	\$2,704,161	\$3,287,350	\$5,991,511
City Treasurer	\$8,181,887	\$10,112,958	\$18,294,845
Citywide Program Expenditures	-	\$153,233,189	\$153,233,189
Communications	\$2,479,014	\$2,485,165	\$4,964,179
Council Administration	\$1,621,487	\$1,402,996	\$3,024,483
Council District 1	\$739,251	\$650,538	\$1,389,789
Council District 1 - CPPS	-	\$148,136	\$148,136
Council District 2	\$627,008	\$537,400	\$1,164,408
Council District 2 - CPPS	-	\$271,168	\$271,168
Council District 3	\$723,407	\$432,259	\$1,155,666
Council District 3 - CPPS	-	\$216,829	\$216,829
Council District 4	\$655,898	\$549,035	\$1,204,933
Council District 4 - CPPS	-	\$160,917	\$160,917
Council District 5	\$668,808	\$471,377	\$1,140,185
Council District 5 - CPPS	-	\$267,183	\$267,183
Council District 6	\$787,274	\$473,902	\$1,261,176
Council District 6 - CPPS	-	\$120,682	\$120,682
Council District 7	\$756,779	\$464,685	\$1,221,464
Council District 7 - CPPS	-	\$157,345	\$157,345
Council District 8	\$695,352	\$737,063	\$1,432,415
Council District 8 - CPPS	-	\$148,872	\$148,872
Council District 9	\$697,344	\$775,134	\$1,472,478
Council District 9 - CPPS	-	\$671	\$671
Debt Management	\$1,724,102	\$1,208,234	\$2,932,336
Department of Finance	\$10,692,820	\$9,050,451	\$19,743,271
Department of Information Technology	-	\$267,172	\$267,172
Development Services	\$4,387,923	\$3,658,574	\$8,046,497
Economic Development	\$4,920,310	\$8,789,823	\$13,710,133
Environmental Services	\$9,801,107	\$38,331,898	\$48,133,005
Ethics Commission	\$655,207	\$642,891	\$1,298,098
Fire-Rescue	\$139,491,127	\$145,414,598	\$284,905,725
Government Affairs	\$786,808	\$466,948	\$1,253,756
Human Resources	\$3,079,241	\$2,774,165	\$5,853,406
Infrastructure/Public Works	\$274,328	\$286,971	\$561,299
Internal Operations	\$236,178	\$244,844	\$481,022
Library	\$21,610,111	\$34,798,812	\$56,408,923
Neighborhood Services	\$1,068,153	\$856,871	\$1,925,024
Office of Boards & Commissions	\$505,312	\$296,372	\$801,684

O-2019-144
FY 2020 Appropriation Ordinance

FY 2020 Operating and CIP Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2020 Appropriation
General Fund (continued)			
Office of Homeland Security	\$1,558,128	\$1,522,172	\$3,080,300
Office of the Assistant COO	\$519,125	\$546,239	\$1,065,364
Office of the Chief Financial Officer	\$303,938	\$302,433	\$606,371
Office of the Chief Operating Officer	\$613,873	\$646,684	\$1,260,557
Office of the IBA	\$1,231,021	\$958,060	\$2,189,081
Office of the Mayor	\$2,460,711	\$1,639,407	\$4,100,118
Parks and Recreation	\$41,099,633	\$81,148,644	\$122,248,277
Performance & Analytics	\$1,546,910	\$3,114,631	\$4,661,541
Personnel	\$5,235,194	\$4,481,366	\$9,716,560
Planning	\$5,297,429	\$4,678,816	\$9,976,245
Police	\$271,330,326	\$267,932,603	\$539,262,929
Public Utilities	-	\$2,712,536	\$2,712,536
Purchasing & Contracting	\$3,394,899	\$16,755,213	\$20,150,112
Real Estate Assets	\$2,655,874	\$3,686,445	\$6,342,319
Real Estate Assets - Facilities Services	\$10,866,653	\$13,665,222	\$24,531,875
Smart & Sustainable Communities	\$1,091,603	\$886,652	\$1,978,255
Sustainability	\$366,946	\$687,521	\$1,054,467
Transportation & Storm Water	\$38,751,441	\$87,212,476	\$125,963,917
General Fund Total	\$645,083,533	\$944,901,156	\$1,589,984,689
Capital Project Funds			
Capital Outlay Fund	-	\$2,915,000	\$2,915,000
TransNet Extension Administration & Debt Fund	-	\$352,680	\$352,680
TransNet Extension Congestion Relief Fund	-	\$3,851,330	\$3,851,330
TransNet Extension Maintenance Fund	-	\$10,474,596	\$10,474,596
Capital Project Funds Total	-	\$17,593,606	\$17,593,606
Enterprise Funds			
Airports Fund	\$1,511,427	\$4,490,054	\$6,001,481
Development Services Fund	\$38,158,538	\$43,567,943	\$81,726,481
Golf Course Fund	\$5,076,879	\$14,834,902	\$19,911,781
Recycling Fund	\$6,196,076	\$20,863,810	\$27,059,886
Refuse Disposal Fund	\$8,409,593	\$30,803,536	\$39,213,129
Sewer Funds	\$60,233,729	\$314,221,021	\$374,454,750
Water Utility Operating Fund	\$50,012,207	\$520,292,911	\$570,305,118
Enterprise Funds Total	\$169,598,449	\$949,074,177	\$1,118,672,626

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2020 Appropriation
Internal Service Funds			
Central Stores Fund	\$812,797	\$6,676,390	\$7,489,187
Energy Conservation Program Fund	\$1,977,717	\$2,691,087	\$4,668,804
Fleet Operations Operating Fund	\$12,951,863	\$45,285,152	\$58,237,015
Fleet Operations Replacement Fund	-	\$65,864,521	\$65,864,521
Publishing Services Fund	\$481,758	\$1,723,518	\$2,205,276
Risk Management Administration Fund	\$6,360,667	\$6,755,484	\$13,116,151
Internal Service Funds Total	\$22,584,802	\$128,996,152	\$151,580,954
Special Revenue Funds			
Automated Refuse Container Fund	-	\$1,333,324	\$1,333,324
Concourse and Parking Garages Operating Fund	\$130,856	\$4,191,065	\$4,321,921
Convention Center Expansion Funds	-	\$13,879,301	\$13,879,301
Engineering & Capital Projects Fund	\$59,462,142	\$56,246,598	\$115,708,740
Environmental Growth 1/3 Fund	-	\$5,254,180	\$5,254,180
Environmental Growth 2/3 Fund	-	\$10,903,909	\$10,903,909
Facilities Financing Fund	\$1,361,164	\$1,738,690	\$3,099,854
Fire and Lifeguard Facilities Fund	-	\$1,391,981	\$1,391,981
Fire/Emergency Medical Services Transport Program Fund	\$2,424,166	\$9,746,521	\$12,170,687
Gas Tax Fund	-	\$36,177,762	\$36,177,762
General Plan Maintenance Fund	-	\$4,365,000	\$4,365,000
GIS Fund	\$744,226	\$3,049,624	\$3,793,850
Information Technology Fund	\$4,671,196	\$57,220,145	\$61,891,341
Infrastructure Fund	-	\$16,472,649	\$16,472,649
Junior Lifeguard Program Fund	\$76,578	\$542,264	\$618,842
Local Enforcement Agency Fund	\$444,814	\$564,875	\$1,009,689
Long Range Property Management Fund	-	\$1,398,096	\$1,398,096
Los Penasquitos Canyon Preserve Fund	\$117,769	\$118,988	\$236,757
Low & Moderate Income Housing Asset Fund	-	\$42,048,360	\$42,048,360
Maintenance Assessment District (MAD) Funds	\$1,760,052	\$40,699,259	\$42,459,311
Mission Bay/Balboa Park Improvement Fund	-	\$1,885,751	\$1,885,751
New Convention Facility Fund	-	\$2,133,025	\$2,133,025
OneSD Support Fund	\$3,579,745	\$23,550,080	\$27,129,825
Parking Meter Operations Fund	\$808,778	\$10,049,092	\$10,857,870
PETCO Park Fund	\$122,709	\$17,214,492	\$17,337,201
Public Art Fund	-	\$555,771	\$555,771
Public Safety Services & Debt Service Fund	-	\$10,104,026	\$10,104,026
Road Maintenance and Rehabilitation Fund	-	\$20,522,849	\$20,522,849
Seized Assets - California Fund	-	\$11,919	\$11,919
Seized Assets - Federal DOJ Fund	\$3,880,000	\$1,649,910	\$5,529,910
Seized Assets - Federal Treasury Fund	-	\$119,187	\$119,187
Stadium Operations Fund	\$237,447	\$14,113,019	\$14,350,466
State COPS	-	\$2,140,000	\$2,140,000

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2020 Appropriation
Special Revenue Funds (continued)			
Storm Drain Fund	-	\$5,700,000	\$5,700,000
Successor Agency Admin & Project - CivicSD Fund	-	\$1,934,326	\$1,934,326
Transient Occupancy Tax Fund	\$1,200,245	\$127,552,105	\$128,752,350
Trolley Extension Reserve Fund	-	\$1,068,375	\$1,068,375
Underground Surcharge Fund	\$1,563,710	\$100,758,306	\$102,322,016
Wireless Communications Technology Fund	\$3,168,257	\$6,937,285	\$10,105,542
Zoological Exhibits Maintenance Fund	-	\$14,814,168	\$14,814,168
Special Revenue Funds Total	\$85,753,854	\$670,156,277	\$755,910,131
TOTAL OPERATING APPROPRIATIONS	\$923,020,638	\$2,710,721,368	\$3,633,742,006

FY 2020
 Appropriation

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS

Citywide

ATT00001	Governmental Funded IT Projects	\$258,000
L14002	Fleet Operations Facilities	\$270,598
P20000	Kearny Mesa Repair Facility	\$1,000,000
Citywide Total		\$1,528,598

Environmental Services

AFA00001	Minor Improvements to Landfills	\$200,000
L17000	Miramar Landfill Facility Improvements	\$3,100,000
S15000	CNG Fueling Station for Refuse & Recycling	\$250,000
Environmental Services Total		\$3,550,000

Library

P18005	Ocean Beach Branch Library	\$548,500
P20004	Oak Park Library	\$250,000
Library Total		\$798,500

Parks & Recreation

AGE00001	Resource-Based Open Space Parks	\$195,332
AGF00004	Mission Bay Improvements	\$7,734,786
AGF00005	Regional Park Improvements	\$750,000
AGF00006	Coastal Erosion and Access	\$565,000
AGF00007	Park Improvements	\$1,197,833
L12003	Museum of Man Seismic Retrofit	\$100,000
P20003	Emerald Hills Park GDP	\$400,000
S00751	Hickman Fields Athletic Area	\$1,000,000
S00752	Beyer Park Development	\$400,000
S01090	MB GC Clbhouse Demo/Prtbl Building Instl	\$3,000,000
S15028	Olive Grove Community Park ADA Improve	\$1,050,000
S15031	Egger/South Bay Community Park ADA Improvements	\$800,000
S15035	EB Scripps Pk Comfort Station Replacement	\$1,085,000
S17000	Balboa Pk Bud Kearns Aquatic Complex Imp	\$1,000,000
S18008	Chicano Park Recreation Center	\$250,000
Parks & Recreation Total		\$19,527,951

Public Utilities

ABI00001	Water Treatment Plants	\$500,000
ABJ00001	Water Pump Station Restoration	\$1,477,453
ABL00001	Standpipe and Reservoir Rehabilitations	\$2,361,000
ABM00001	Groundwater Asset Development Program	\$1,000,000
ABO00001	Metro Treatment Plants	\$2,014,156
AJA00001	Sewer Main Replacements	\$31,734,776
AJA00002	Pipeline Rehabilitation	\$25,674,443

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS

Public Utilities (continued)

AJB00001	Metropolitan Waste Water Department Trunk Sewers	\$4,424,710
AKA00002	Pressure Reduction Facility Upgrades	\$800,000
AKA00003	Large Diameter Water Transmission PPL	\$5,750,295
AKB00003	Water Main Replacements	\$64,191,685
ALA00001	PURE Water Program	\$356,804,821
P19002	Pure Water Pooled Contingency	\$30,033,498
S00041	Morena Reservoir Outlet Tower Upgrade	\$2,000,000
S00312	PS2 Power Reliability & Surge Protection	\$15,350,000
S00314	Wet Weather Storage Facility	\$1,000,000
S00319	EMTS Boat Dock Esplanade	\$400,000
S10008	El Monte Pipeline No 2	\$500,000
S11024	Miramar Clearwell Improvements	\$9,915,800
S11025	Chollas Building	\$2,700,000
S12009	La Jolla Scenic Drive 16inch Main	\$316,000
S12010	30th Street Pipeline Replacement	\$6,253,592
S12013	Alvarado 2nd Extension Pipeline	\$5,000,000
S12015	Pacific Beach Pipeline South (W)	\$5,737,598
S12016	Otay 1st/2nd PPL West of Highland Avenue	\$6,000,000
S12040	Tierrasanta (Via Dominique) Pump Station	\$580,000
S13015	Water & Sewer Group Job 816 (W)	\$1,400,000
S15016	Otay Second Pipeline Relocation-PA	\$8,262,079
S15019	Alvarado Trunk Sewer Phase IV	\$6,670,000
S15020	Tecolote Canyon Trunk Sewer Improvement	\$2,500,000
S15027	La Jolla View Reservoir	\$955,001
S16027	Morena Pipeline	\$15,364,419
S17012	NCWRP Improvements to 30 mgd	\$8,320,539
S17013	MBC Equipment Upgrades	\$11,266,772
S18006	Harbor Drive Trunk Sewer	\$5,000,000
S20000	Kearny Mesa Trunk Sewer	\$500,000
S20001	Otay 2nd Pipeline Phase 4	\$500,000
S20002	University Heights Reservoir Rehabilitation	\$1,000,000
	Public Utilities Total	\$644,258,637

Real Estate Assets - Facilities Services

ABT00001	City Facilities Improvements	\$3,064,500
	Real Estate Assets - Facilities Services Total	\$3,064,500

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY 2020 Appropriation
Transportation & Storm Water		
ACA00001	Drainage Projects	\$2,666,667
AIA00001	Minor Bike Facilities	\$635,000
AID00001	Utilities Undergrounding Program	\$5,000,000
AID00005	Street Resurfacing and Reconstruction	\$13,697,302
AIE00001	Bridge Rehabilitation	\$200,000
AIG00001	Median Installation	\$1,550,000
AIH00001	Installation of City Owned Street Lights	\$200,000
AIK00001	New Walkways	\$2,375,000
AIK00003	Sidewalk Repair and Reconstruction	\$1,000,000
AIL00001	Traffic Calming	\$750,000
AIL00002	Install T/S Interconnect Systems	\$100,000
AIL00004	Traffic Signals - Citywide	\$750,000
AIL00005	Traffic Signals Modification	\$750,000
P20002	Citrus & Conifer Reconstruction	\$300,000
S00851	SR 163/Friars Road	\$2,200,000
S00951	Coastal Rail Trail	\$2,000,000
S16061	Market Street-47th to Euclid-Complete Street	\$2,900,000
S18000	Streamview Drive Improvements Phase 2	\$760,000
S20003	Maple Canyon Storm Drain Upgrade	\$250,000
Transportation & Storm Water Total		\$38,083,969
TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		\$710,812,155
TOTAL COMBINED APPROPRIATIONS		\$4,344,554,161

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non-Personnel	FY 2020 Appropriation
200023	Maintenance Assessment District (MAD) Management Fund	\$1,760,052	\$2,571,405	\$4,331,457
200025	Street Light District #1 MAD Fund	-	\$907,903	\$907,903
200028	Scripps/Miramar Ranch MAD Fund	-	\$2,485,056	\$2,485,056
200030	Tierrasanta MAD Fund	-	\$2,201,058	\$2,201,058
200031	Campus Point MAD Fund	-	\$71,969	\$71,969
200032	Mission Boulevard MAD Fund	-	\$172,560	\$172,560
200033	Carmel Valley MAD Fund	-	\$4,258,690	\$4,258,690
200035	Sabre Springs MAD Fund	-	\$389,425	\$389,425
200037	Mira Mesa MAD Fund	-	\$1,334,456	\$1,334,456
200038	Rancho Bernardo MAD Fund	-	\$1,827,676	\$1,827,676
200039	Penasquitos East MAD Fund	-	\$646,312	\$646,312
200040	Coronado View MAD Fund	-	\$64,377	\$64,377
200042	Park Village MAD Fund	-	\$669,455	\$669,455
200044	Eastgate Technology Park MAD Fund	-	\$255,197	\$255,197
200045	Calle Cristobal MAD Fund	-	\$352,336	\$352,336
200046	Gateway Center East MAD Fund	-	\$375,010	\$375,010
200047	Miramar Ranch North MAD Fund	-	\$1,795,752	\$1,795,752
200048	Carmel Mountain Ranch MAD Fund	-	\$864,488	\$864,488
200052	La Jolla Village Drive MAD Fund	-	\$99,675	\$99,675
200053	First SD River Imp. Project MAD Fund	-	\$485,352	\$485,352
200055	Newport Avenue MAD Fund	-	\$89,675	\$89,675
200056	Linda Vista Community MAD Fund	-	\$364,175	\$364,175
200057	Washington Street MAD Fund	-	\$126,180	\$126,180
200058	Otay International Center MAD Fund	-	\$617,493	\$617,493
200059	Del Mar Terrace MAD Fund	-	\$558,026	\$558,026
200061	Adams Avenue MAD Fund	-	\$68,500	\$68,500
200062	Carmel Valley NBHD #10 MAD Fund	-	\$447,742	\$447,742
200063	North Park MAD Fund	-	\$896,067	\$896,067
200065	Kings Row MAD Fund	-	\$22,099	\$22,099
200066	Webster-Federal Boulevard MAD Fund	-	\$58,448	\$58,448
200067	Stonecrest Village MAD Fund	-	\$763,790	\$763,790
200068	Genesee/North Torrey Pines Road MAD Fund	-	\$522,186	\$522,186
200070	Torrey Hills MAD Fund	-	\$1,661,732	\$1,661,732
200071	Coral Gate MAD Fund	-	\$197,592	\$197,592
200074	Torrey Highlands MAD Fund	-	\$894,353	\$894,353
200076	Talmadge MAD Fund	-	\$303,561	\$303,561
200078	Central Commercial MAD Fund	-	\$315,061	\$315,061
200079	Little Italy MAD Fund	-	\$1,241,440	\$1,241,440

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non- Personnel	FY 2020 Appropriation
200080	Liberty Station/NTC MAD Fund	-	\$146,178	\$146,178
200081	Camino Santa Fe MAD Fund	-	\$233,184	\$233,184
200083	Black Mountain Ranch South MAD Fund	-	\$1,142,401	\$1,142,401
200084	College Heights Enhanced MAD Fund	-	\$479,964	\$479,964
200086	C&ED MAD Management Fund	-	\$425,000	\$425,000
200087	City Heights MAD Fund	-	\$503,626	\$503,626
200089	Black Mountain Ranch North MAD Fund	-	\$475,057	\$475,057
200091	Bay Terraces - Parkside MAD Fund	-	\$126,588	\$126,588
200092	Bay Terraces - Honey Drive MAD Fund	-	\$35,193	\$35,193
200093	University Heights MAD Fund	-	\$100,922	\$100,922
200094	Hillcrest MAD Fund	-	\$40,186	\$40,186
200095	El Cajon Boulevard MAD Fund	-	\$647,902	\$647,902
200096	Ocean View Hills MAD Fund	-	\$923,719	\$923,719
200097	Robinhood Ridge MAD Fund	-	\$185,990	\$185,990
200098	Remington Hills MAD Fund	-	\$75,659	\$75,659
200099	Pacific Highlands Ranch MAD Fund	-	\$693,693	\$693,693
200101	Rancho Encantada MAD Fund	-	\$185,628	\$185,628
200103	Bird Rock MAD Fund	-	\$413,314	\$413,314
200105	Hillcrest Commercial Core MAD Fund	-	\$111,518	\$111,518
200614	Mission Hills Special Lighting MAD Fund	-	\$44,503	\$44,503
200707	Barrio Logan Community Benefit MAD Fund	-	\$538,611	\$538,611
200714	Civita MAD Fund	-	\$1,206,693	\$1,206,693
200717	Kensington Heights MAD Fund	-	\$168,089	\$168,089
200718	Kensington Manor MAD Fund	-	\$121,273	\$121,273
200719	Kensington Park North MAD Fund	-	\$95,102	\$95,102
200720	Talmadge Park North MAD Fund	-	\$31,597	\$31,597
200721	Talmadge Park South MAD Fund	-	\$69,019	\$69,019
200732	La Jolla Self-Managed MAD Fund	-	\$502,378	\$502,378
MAINTENANCE ASSESSMENT DISTRICT TOTAL		\$1,760,052	\$40,699,259	\$42,459,311

The City of
SAN DIEGO

**FISCAL YEAR 2020-2024
FIVE-YEAR FINANCIAL OUTLOOK**



Kevin L. Faulconer
Mayor

Kris Michell
Chief Operating Officer

Rolando Charvel
Chief Financial Officer

Tracy McCraner
Department of Finance Director and City Comptroller

David Oñate
Principal Accountant

NOVEMBER 2018

Disclaimer:

The City files its disclosure documents, including official statements, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rule Making Board's Electronic Municipal Market Access ("EMMA") system. The Five-Year Financial Outlook is not filed on EMMA and investors should not rely upon the Five-Year Financial Outlook to make any investment decisions. The City will provide the Five-Year Financial Outlook to the rating agencies, its bond insurers and other interested parties, and welcomes and encourages their careful review of this document. Readers are cautioned that the numbers presented in this document are the City's best estimate for the next five years based on facts and factors currently known to the City and do not represent actual performance. No representation is made by the City that, as of the date this document is read, there is not a material difference between the City's actual performance as of such date and the financial data presented in the Five-Year Financial Outlook. Certain statements in this document constitute forward-looking statements or statements which may be deemed or construed to be forward-looking statements. Forward-looking statements involve, and are subject to known and unknown risks, uncertainties and other factors which could cause the City's actual results, performance (financial or operating) or achievements to differ materially from the future results, performance (financial or operating) or achievements expressed or implied by such forward-looking statements. All forward-looking statements herein are expressly qualified in their entirety by the abovementioned cautionary statement. The City disclaims any obligation to update forward-looking statements contained in this document.

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EXECUTIVE SUMMARY

The City of San Diego Fiscal Year 2020-2024 Five-Year Financial Outlook (Outlook) is a long-range fiscal planning guide and serves as the framework for the development of the Fiscal Year (FY) 2020 Adopted Budget for the General Fund. The purpose of the report is to encourage discussion to address and prioritize the City's long-range needs as forecasted.

The Outlook focuses on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals over the next five-year period. These goals include:

- Provide high quality public service
- Work in partnership with all communities to achieve safe and livable neighborhoods
- Create and sustain a resilient and economically prosperous City with opportunity in every community

The Outlook is not a budget. The Outlook is a planning tool to assist in budget decisions related to the allocation of General Fund resources required to meet the City's strategic goals that are critical to core services. The Outlook does this by estimating baseline revenues and expenditures and then integrating critical strategic expenditures that are well thought out, non-routine funding requests, that reflect the shared priorities of the City Council and the Mayor. The Outlook provides the City Council, key stakeholders, and the public with information in advance of the budget meetings to facilitate an informed discussion before departments submit discretionary requests for the FY 2020 Budget. To the extent projected expenditures exceed estimated revenues in any given year of the Outlook, the City will address these shortfalls through mitigating actions as described in the Potential Mitigation Actions section of the report. As required by the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2019.

Summary of Key Financial Data

Overall, the Outlook forecasts revenue growth to soften, increasing moderately over the upcoming five years. Major General Fund revenues are anticipated to increase in each year of the Outlook; however, the rate of growth decreases in the outer years of the Outlook. The Outlook also projects increases in nearly all expenditure categories.

Based upon baseline projections, growth in ongoing revenues is anticipated to outpace growth in ongoing expenditures during the outlook period; however, a short-term structural shortfall is forecasted once the following key factors are accounted for:

- Moderate growth in revenue
- Projected growth in expenditures
- Critical Strategic Expenditures
- Reserve Contributions

The Outlook does **not** forecast the impacts from any ballot initiatives, referendums, recalls, legal challenges, or any changes to current labor agreements.

As depicted in Table 1.1, and detailed in Attachment 1, projected baseline expenditures exceed revenues in FY 2020 and FY 2021. Beginning in FY 2022, revenue growth is projected to exceed anticipated expenditure growth. Throughout the report, tables may not foot due to rounding differences.

Table 1.1 - Fiscal Year 2020-2024 Financial Outlook					
Summary of Key Financial Data (\$ in Millions)					
	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024
Property Tax	\$597.9	\$629.6	\$660.8	\$691.2	\$721.2
Sales Tax	\$290.0	\$297.8	\$305.9	\$313.8	\$321.7
Transient Occupancy Tax	\$134.8	\$140.4	\$145.7	\$150.9	\$156.1
Franchise Fees	\$80.8	\$82.5	\$84.4	\$86.7	\$88.2
All Other Revenue Categories	\$398.2	\$405.5	\$416.9	\$426.7	\$437.6
BASELINE GENERAL FUND REVENUES	\$1,501.8	\$1,555.9	\$1,613.7	\$1,669.3	\$1,724.8
Salaries & Wages	\$592.4	\$593.8	\$594.4	\$593.4	\$593.7
Recognized Employee Organization Agreements	\$32.7	\$38.9	\$38.9	\$38.9	\$38.9
Retirement Actuarially Determined Contributions (ADC)	\$257.1	\$262.3	\$261.9	\$261.5	\$261.8
All other Personnel Expenditures	\$203.6	\$211.0	\$212.6	\$214.2	\$215.9
Non-Personnel Expenditures	\$422.7	\$435.3	\$446.6	\$459.0	\$470.3
Charter Section 77.1 - Infrastructure Fund Contribution	\$18.2	\$19.6	\$19.2	\$0.0	\$0.0
Reserve Contributions	\$14.0	\$16.0	\$17.1	\$18.4	\$13.4
BASELINE GENERAL FUND EXPENDITURES	\$1,540.6	\$1,576.8	\$1,590.6	\$1,585.3	\$1,593.9
BASELINE (SHORTFALL)/SURPLUS	(\$38.8)	(\$20.9)	\$23.0	\$84.1	\$130.9
CRITICAL STRATEGIC EXPENDITURES NET OF REVENUES	\$34.8	\$45.0	\$58.4	\$75.2	\$84.5
(AMOUNT TO BE MITIGATED) / AVAILABLE RESOURCES	(\$73.6)	(\$65.9)	(\$35.3)	\$8.9	\$46.4

Report Outline

The Outlook includes a discussion on baseline projections for revenues and expenditures, summarizes critical strategic expenditures, and identifies potential options that could be used to mitigate projected revenue shortfalls.

The baseline projections section of the Outlook consists of the City's projections for the next five years for the General Fund's ongoing revenues and expenditures, as displayed in Table 1.1 - Fiscal Year 2020-2024 Financial Outlook. The Baseline Projections section includes revenue and expenditure adjustments necessary to support current service levels provided by the City. Critical Strategic Expenditures identified in prior Outlooks and other budget requests incorporated in the FY 2019 Adopted Budget are the starting point for the Outlook. This includes funding for major programs such as Clean SD, funding for homeless programs, salaries and benefit increases required by the

agreements with the City’s Recognized Employee Organizations (REOs), annual pension contributions, and new positions for Public Safety, the City Attorney’s Office and the Transportation and Storm Water Department. One-time revenues and expenditures are removed from the Adopted Budget, unless otherwise noted, to create the baseline. One-time revenues and expenditures that have been removed from the baseline projections are detailed in Attachment 2: One-Time Resources and Expenditures.

Following the baseline projection discussion, the Critical Strategic Expenditures section quantifies department submissions that have been preliminarily identified as necessary in meeting core service levels and the City’s Strategic Plan. Requests that are not strategic in nature, fully developed, or previously approved by the Mayor or City Council were not considered for this report. Examples include inflationary increases or minor operational needs such as increases to supplies, which are accounted for in baseline expenditure projections. These types of budgetary requests are expected to be submitted and vetted through the annual budget process. Department submissions considered in the development of the Outlook are provided to the Office of the Independent Budget Analyst for evaluation in their report.

Potential mitigation actions are discussed to address the anticipated revenue shortfalls identified in the report. Although no specific solution is identified, general concepts are presented that could mitigate the anticipated revenue shortfalls.

Finally, there are risks and other unforeseen issues that would cause the revenues and expenditures projected to materially deviate from the projections used in the preparation of this report. The Other Assumptions and Considerations section of the report details the most significant items that could impact the projections reflected in the Outlook at the time of the preparation of this report.

Per the City Charter, the Mayor will present a balanced budget for the City Council’s consideration in April 2019.

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BASELINE PROJECTIONS

The Baseline Projections section describes forecasted changes based on known and anticipated events at the time of the preparation of this report. This section provides forecasted growth rates for revenues, including an overview of the revenue category, key economic trends, and a discussion of varying scenarios that could impact the forecast for the major revenue categories. General Fund expenditures are reviewed thereafter, including major changes and growth assumptions within each category.

Unless otherwise noted, baseline projections assume growth based on the FY 2019 Adopted Budget with one-time resources and expenditures removed. The Outlook discusses only the General Fund.

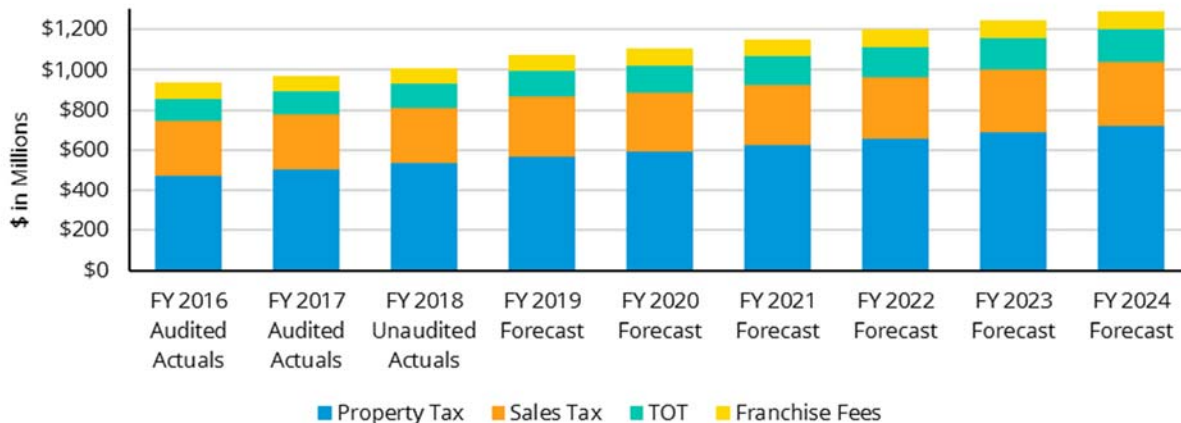
Baseline General Fund Revenues

The U.S. economy never boomed or robustly bounced back from the Great Recession; rather the economy has improved slowly and steadily since 2009. This recovery period has exceeded the average duration and is the second longest in history. An economic recession, based on historical averages (approximately every five years), could occur during this outlook period. However, such a prediction of when or to what extent is not within the scope of the Outlook, but it is an important risk factor among others discussed in the Other Assumptions And Considerations section of this Report.

It should be noted that in addition to growth rate percentages applied in each of the revenue categories, other adjustments have been included based on known and anticipated events that are detailed within each category. To assist in evaluating the potential variability to revenue projections, a “High” and “Low” projection has been included for property tax, sales tax, and transient occupancy tax (TOT). It is important to note that the “High” and “Low” projections provide a range of possibilities within the current economic parameters, and do not account for a recession scenario.

The City’s four major revenues sources, property tax, sales tax, TOT, and franchise fees, represent 73.0 percent of the City’s General Fund FY 2019 Adopted Budget. As depicted in Figure 2.1, all four major revenue sources are projected to increase through the Outlook period; however, the annual rate of growth is expected to decrease in the outer years. This overall expectation and projection for the City’s revenues is based on actual trends and is consistent with information received from the City’s sales tax consultant (Avenu Insights & Analytics), the San Diego Tourism Authority, Beacon Economics, the UCLA Anderson Forecast, and the State of California’s Legislative Analyst’s Office Economic Outlook. In addition to the major revenue projections, the baseline projections for the General Fund’s other departmental revenue sources are based on various economic assumptions, known and anticipated events, and historical trend analysis. Figure 2.1 below details the forecasted Outlook revenues as well as recent actual revenues.

Figure 2.1 - Major General Fund Revenues



Property Tax

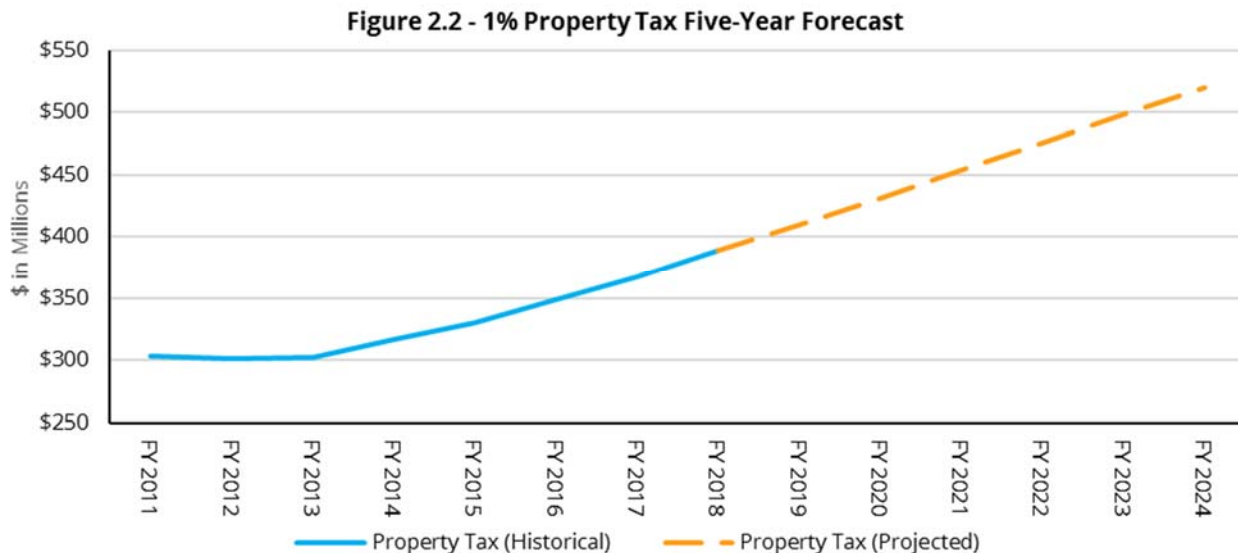
Property tax is the City’s largest revenue source representing 39.0 percent of the General Fund FY 2019 Adopted Budget. The primary component of the property tax category is the 1.0 percent levy on the assessed value of all real property within the City limits. The property tax category also includes the Motor Vehicle License Fee (MVL) backfill payment, which is a result of MVL being reduced from 2.0 percent to 0.65 percent in 2005. Additionally, the category includes pass-through and residual property tax payments due to the dissolution of Redevelopment Agencies (RDA) statewide.

Forecast

The following table shows the budget and year-end projection for FY 2019 and the forecast for FY 2020 through FY 2024 for revenue from property tax. The FY 2019 projection for the property tax category of \$568.7 million is an \$8.7 million increase over the FY 2019 Adopted Budget and serves as the base for the Outlook projections. Consistent with the FY 2019 First Quarter Budget Monitoring Report, the FY 2019 Adopted Budget growth rate of 5.5 percent remains unchanged.

	FY 2019 Adopted	FY 2019 Projection	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate	5.50%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%
Projection	\$ 560.0	\$ 568.7	\$ 597.9	\$ 629.6	\$ 660.8	\$ 691.2	\$ 721.2

The forecast for property tax was determined using an analysis of the relationship of property tax to assessed values over the past 20 years and assessed valuation growth over the same period. These results were then adjusted based on the assumptions and economic factors discussed below. Figure 2.2 represents the historical and projected 1.0 percent property tax amounts.



Economic Trends

The major economic drivers of property tax revenue are the California Consumer Price Index (CCPI), home sales, home price, and foreclosures. The CCPI limits assessed valuation growth under Proposition 13 which specifies that a property's value may increase at the rate of the CCPI but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

In compliance with Revenue and Taxation Code section 51, the San Diego County Assessor's Office uses the October CCPI to assess property values under Proposition 13. However, at the time of preparing this report, the October CCPI had not yet been released. The latest CCPI released by the California Department of Finance (DOF) was 273.844 as of August 2018, a 3.9 percent increase from the August 2017 CCPI of 263.473. Assuming the CCPI holds constant, the assessed valuation of properties not improved or sold will increase by 2.0 percent for FY 2020, the maximum allowable increase.

The City has experienced positive growth in home prices, with an increase of 9.3 percent in the median home price from September 2017 to September 2018. Despite the rise in home prices, the growth in the number of home sales has slowed. Year-to-date home sales, as of September 2018, have decreased by 7.6 percent compared to September 2017.

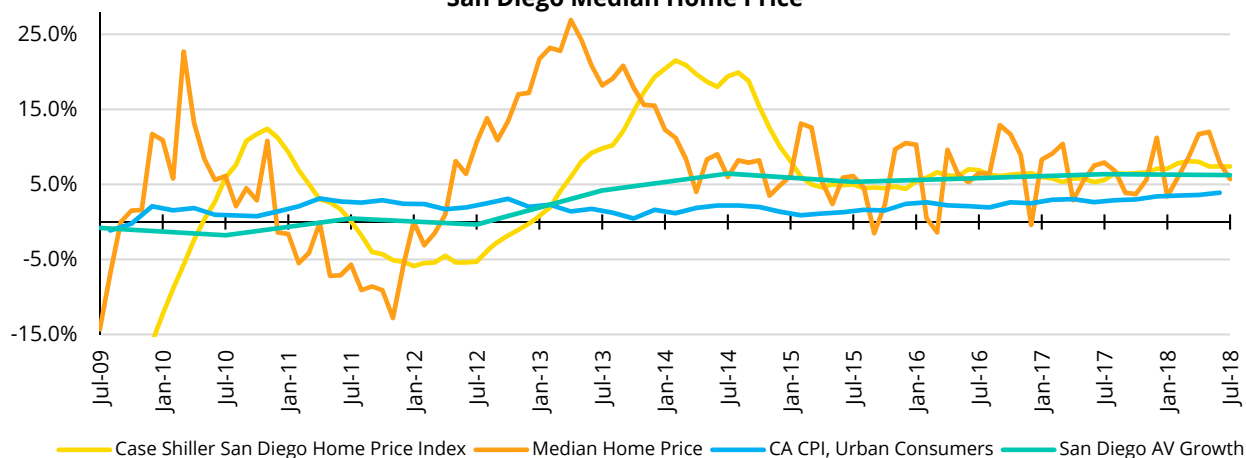
Based on property sales as of September 2018 and an approximate 2.0 percent increase in the CCPI, the City's estimated assessed valuation will see a positive increase for FY 2020.

- In addition to positive home price growth in the City, there are year-to-date declines in notices of default and foreclosures of 11.2 and 25.2 percent, respectively, in the County of San Diego as of September 2018.
- The Case-Shiller home price index as of August 2018 is 257.2, a 4.8 percent increase over the August 2017 index of 245.5.

The Case-Shiller graph depicted in Figure 2.3 displays the correlation of several economic factors described above since 2009 and the resulting impact on the City's assessed valuation. The graph

shows that while the Case-Shiller Home Price Index and the median home price have fluctuated significantly over the years, the CCPI has remained relatively stable. As CCPI is the main driver of the change in the City's assessed valuation, the stability in this indicator has allowed the annual change in assessed valuation to remain steadier than the Case-Shiller Home Price Index and the local median home price. Finally, the graph displays the lag of approximately 12-18 months between activity in the local real estate market and the resulting impact on the City's assessed valuation.

Figure 2.3 - Case-Shiller Home Price Index, California CPI, San Diego Median Home Price



Other factors to consider in developing a revenue projection for property tax include mortgage rates, changes to federal tax policy, and property tax refunds. Over the past year, federal interest rates have increased. These increases along with the continued strength in the economy support the case for a rise in mortgage rates which combined with federal tax policy limiting mortgage interest deductions would likely contribute to a restrained housing market. While property tax revenue growth is expected to remain positive throughout the Outlook period, property tax growth is anticipated to slowly return to lower levels of growth in outer years.

Due to the dissolution of the RDA, pass-through and residual property tax payments to the City from the Redevelopment Property Tax Trust Fund (RPTTF) are included in the property tax forecast. Pass-through payments are agreements between former redevelopment areas and the local entities to provide payments from the RPTTF deposits to local entities. The residual property tax payment is the City's proportionate share of funds remaining in the RPTTF after the Recognized Obligation Payment Schedule (ROPS) requirements have been met. As ROPS obligations are paid off, residual RPTTF revenues will grow.

The following table and graph provides details on the components of the FY 2019 Adopted Budget for property tax and the forecasted property tax revenue for FY 2020 through FY 2024.

Table 2.2 - Property Tax Components (\$ in Millions)							
	FY 2019 Adopted	FY 2019 Projection	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate	5.50%	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%
1% Property Tax	\$ 393.5	\$ 394.4	\$ 415.3	\$ 436.3	\$ 457.2	\$ 477.9	\$ 498.3
MVLF Backfill	\$ 144.5	\$ 145.8	\$ 153.7	\$ 161.4	\$ 169.0	\$ 176.6	\$ 184.1
RPTTF Pass-Through Tax Sharing Payment	\$ 7.2	\$ 7.5	\$ 7.8	\$ 8.2	\$ 8.6	\$ 9.0	\$ 9.4
RPTTF Residual Property Tax Payment	\$ 14.8	\$ 20.9	\$ 21.0	\$ 23.7	\$ 25.9	\$ 27.7	\$ 29.4
Total Property Tax Projection	\$ 560.0	\$ 568.7	\$ 597.9	\$ 629.6	\$ 660.8	\$ 691.2	\$ 721.2

Figure 2.4 - Property Tax Revenue Projections: Fiscal Years 2020 - 2024

Projections including Redevelopment Property Tax Trust Fund (RPTTF)

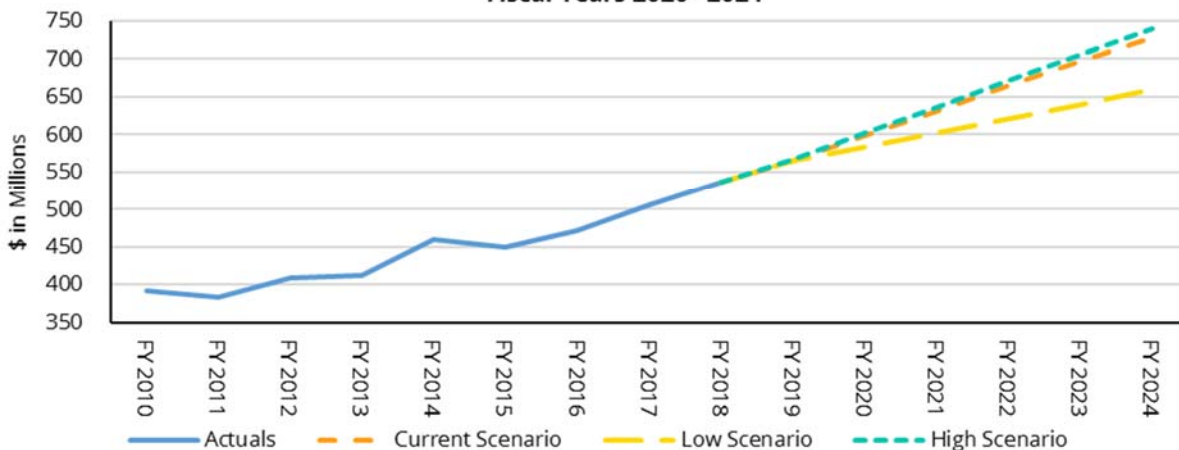


Scenario Analysis

The factors described were used in the development of the projection; however, should one or several of these factors not perform as projected, property tax revenues will vary from the current projection. To account for variances in these factors, “High” and “Low” projections were also prepared utilizing analysis of historical property tax receipts. Figure 2.5 reflects the current scenario as well as the “High” and “Low” scenario. In addition, Table 2.3 details the assumed growth rates for each scenario for FY 2019 through FY 2024.

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Figure 2.5 - Property Tax Revenue Five-Year Forecast: Fiscal Years 2020 - 2024



	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Current Growth Rate	5.50%	5.25%	5.00%	4.75%	4.50%	4.25%
High Growth Rate	6.00%	5.75%	5.50%	5.25%	5.00%	4.75%
Low Growth Rate	5.50%	3.00%	3.00%	3.00%	3.00%	3.00%

The “Low” scenario assumes that mortgage interest rates will increase rapidly over the next five years. Increased mortgage rates raise the cost of home ownership, thereby slowing the number of home sales and median home price growth. Further, contributing to the “Low” scenario is existing higher prices changing home ownership behavior reducing turnover, and therefore reduced growth in assessed valuation. Higher interest rates and lower turnover will result in lower annual assessed valuation growth rates for FY 2020 through FY 2024 of 3.0 percent across all years. A “Low” scenario would reduce property tax projections by \$14.1 million in FY 2020 and \$61.1 million by FY 2024.

A “High” scenario is projected to exist should homes sales and valuations continue at the current levels for the next two years, with slightly restrained growth for FY 2022 through FY 2024. In this scenario, interest rates would rise slowly over the next several years, continuing high demand for housing and tightening inventory, further fueled by continued growth in higher income labor markets. The projections in this scenario reflect higher levels of growth similar to those seen in recent years, while slowing in later years. A “High” scenario would increase property tax projections by \$4.0 million in FY 2020 and \$18.3 million by FY 2024.

Another factor that may influence the property tax forecast relates to the California Department of Finance’s (DOF) review and denial or approval of enforceable obligations on the ROPS. If enforceable obligations are denied, the ROPS payment will decrease and lead to an increase in the RPTTF residual balance available for distribution to local entities. A decrease in enforceable obligations due to a denial will increase the City’s RPTTF residual payment throughout all fiscal years of the Outlook. A significant variable in the ROPS enforceable obligations is the dollar amount and terms of the repayment of various outstanding loan agreements.

Lastly, there are two outstanding legal challenges that may influence the property tax forecast for the City. First, a dispute between the County of San Diego and various local entities regarding how the RPTTF residual payments are calculated and distributed every six months. The trial court’s decision in favor of the City and other local entities is currently on appeal, and an appellate decision is expected in late 2018 or early 2019. If the trial court’s decision is upheld, the City would be compensated for any past underpayment of RPTTF residual amounts and would receive an increase in RPTTF residual payments going forward throughout the Outlook period. Currently, the estimated aggregate value of underpayments is at least \$40.0 million.

The second dispute involves the San Diego County Office of Education and other school districts against numerous city successor agencies including the City of San Diego Successor Agency regarding the distribution of funds from the RPTTF to taxing entities. Should the school districts receive a favorable decision, the City’s liability is estimated to be between \$2.0 and \$13.0 million.

Sales Tax

The City’s second largest revenue source is sales tax and represents 19.6 percent of the General Fund FY 2019 Adopted Budget. Sales tax is collected at the point of sale and remitted to the California Department of Tax and Fee Administration, which allocates tax revenue owed to the City in monthly payments. The total citywide sales tax rate in San Diego is 7.75 percent, of which the City receives 1.0 percent of all point of sale transactions within the City.

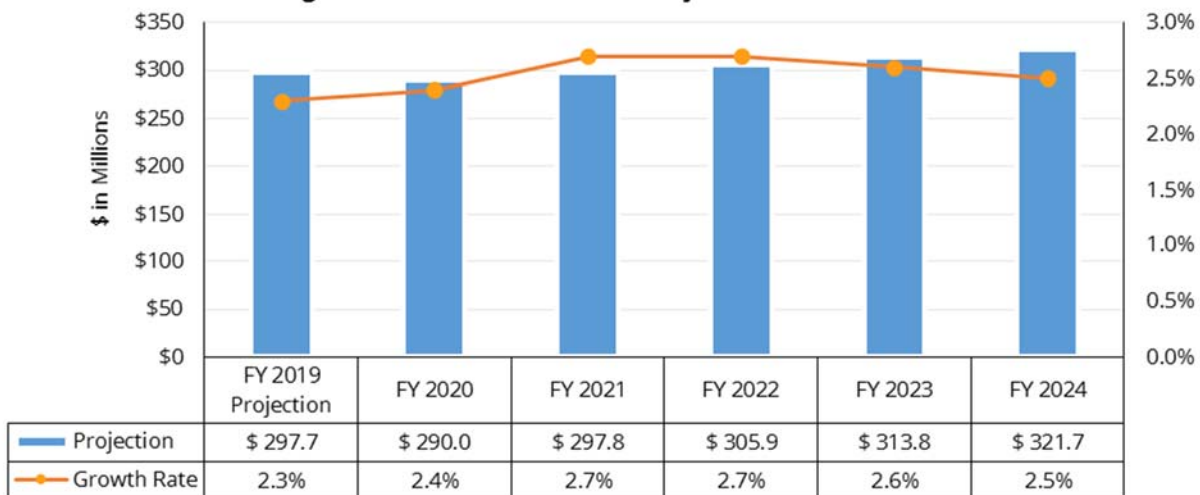
Forecast

The following table displays the budget and year-end projection for FY 2019 as well as the forecast for FY 2020 through FY 2024 for revenue from sales tax. As discussed in the FY 2019 First Quarter Budget Monitoring Report, the FY 2019 projection for sales tax of \$297.7 million includes a \$15.7 million increase over the FY 2019 Adopted Budget of \$282.1 million. This projection includes \$14.7 million in one-time revenues for FY 2018 taxable sales whose distribution was delayed until FY 2019 and are excluded from the FY 2019 Baseline. Further, as discussed in the FY 2019 First Quarter Budget Monitoring Report, the growth rate has been reduced from 3.0 percent to 2.3 percent.

Table 2.4 - Sales Tax Five-Year Forecast (\$ in Millions)							
	FY 2019 Adopted	FY 2019 Projection	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate	3.0%	2.3%	2.4%	2.7%	2.7%	2.6%	2.5%
Projection	\$ 282.1	\$ 297.7	\$ 290.0	\$ 297.8	\$ 305.9	\$ 313.8	\$ 321.7

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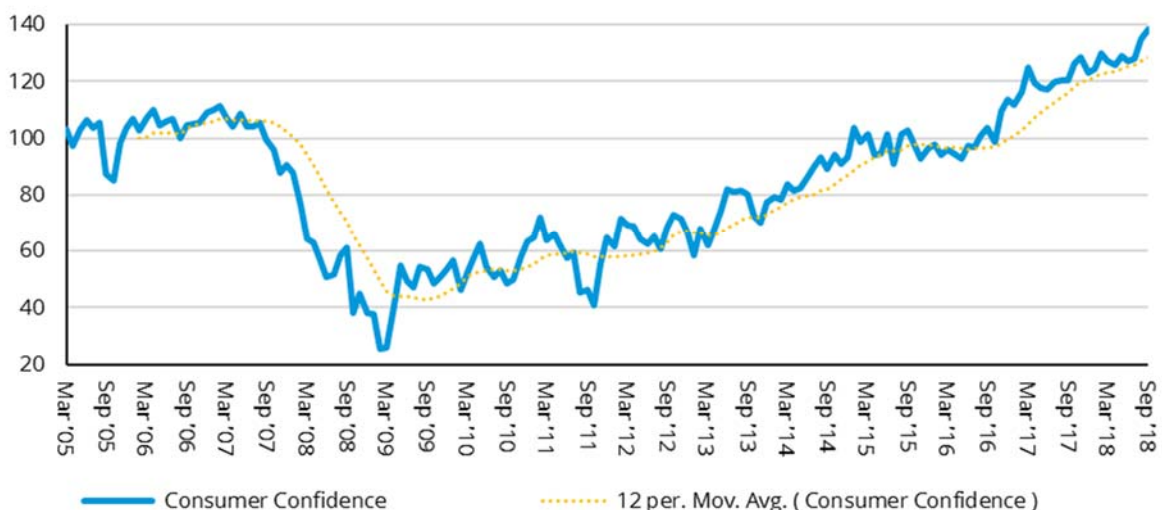
Figure 2.6 - Sales Tax Revenue Projection: Fiscal Years 2020 - 2024



Economic Trends

The major local economic drivers of the City’s sales tax include the unemployment rate, consumer confidence, and consumer spending. As of August 2018, the City unemployment rate was 3.3 percent, compared to a rate of 4.2 percent in August 2017, as reported by the California Employment Development Department. Consumer confidence, a measurement of the consumer’s willingness to spend, has experienced significant growth since 2009 reaching an all-time high in September 2018 at 138.4. Consumer spending, a major driver of sales tax is dependent on the level of employment and consumer confidence.

Figure 2.7 - Consumer Confidence



Source: The Conference Board – Consumer Confidence Survey ®

While consumer confidence has steadily increased in the last seven years, it is unclear how long this sustained trend will continue. Furthermore, as consumers continue to shift from in-store to online sales, the City receives a smaller portion of those sales tax revenues. Sales tax revenues from online

sales Countywide are distributed to the City through the county pool of funds at a current rate of 0.48 percent compared to 1.0 percent for point of sales transactions within the City.

The forecast for sales tax reflects the stability in employment and consistent growth in consumer confidence, and therefore, continues with moderate strength in the near term while tapering off in the outer years due to the uncertainty of sustained growth and stability. Retail sales in brick and mortar stores are expected to remain relatively flat during the Outlook period. This is expected to be offset partially by growth in the county pool, reflecting the shift from brick and mortar to online sales. The food products category (including restaurants), and the transportation category (including fuel and automobile sales) are also expected to lead the growth in the sales tax during the Outlook period.

This forecast is consistent with recent reports from the City’s sales tax consultant, Avenu Insights & Analytics. Beacon Economics and UCLA Anderson have also reported that California is operating at full employment with stable economic fundamentals for the next year, while housing and labor shortages will continue to constrain growth in California.

A recent Supreme Court ruling in South Dakota vs. Wayfair, Inc. opines that states may require online retailers to collect and remit sales tax, overruling a long-standing physical presence requirement. Although this decision will increase local sales tax revenues, the estimated impact and date of implementation by the California Department of Tax and Fee Administration is unknown and therefore not projected in the Outlook.

Scenario Analysis

The factors described above combine to make up the sales tax projection; however, should one or several of these factors not perform as projected, sales tax revenues will vary from the current projection. To account for variances in these factors, “High” and “Low” projections were prepared for the Outlook period. Figure 2.8 and Table 2.5 depict historical data as well as the current, “High”, and “Low” forecast scenarios for sales tax projections for FY 2020 through 2024.

Figure 2.8 - Sales Tax Projections: Fiscal Years 2020 - 2024

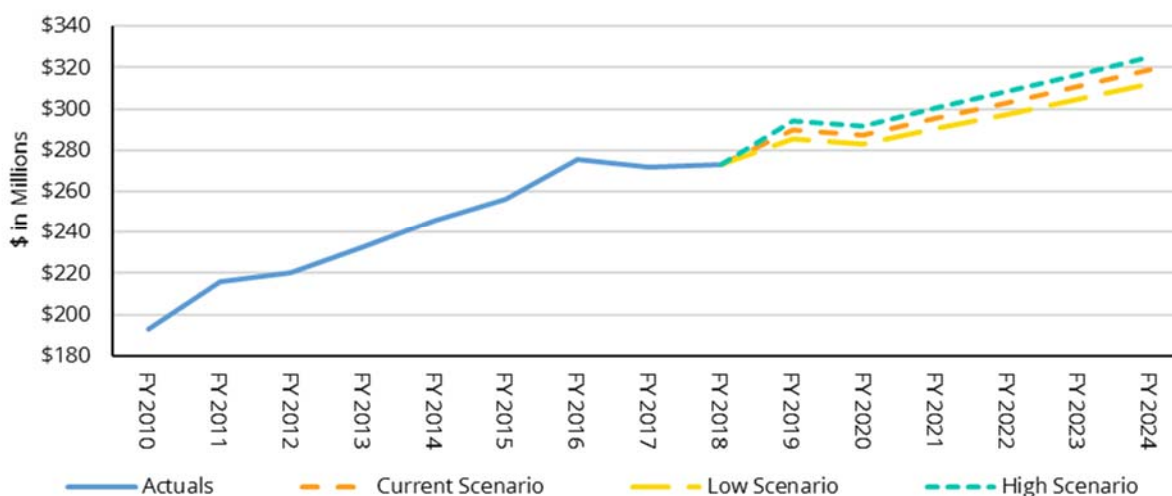


Table 2.5 - Sales Tax Five-Year Forecast: Growth Rate Scenarios						
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Current Growth Rates	2.3%	2.4%	2.7%	2.7%	2.6%	2.5%
High Growth Rates	3.8%	2.5%	2.8%	2.8%	2.7%	2.6%
Low Growth Rates	0.7%	2.3%	2.6%	2.5%	2.5%	2.4%

The “Low” scenario reflects higher unemployment and lower consumer confidence in the local and State economies. This scenario also reflects an increased transition to online sales reducing point of sales transactions for brick and mortar stores within the City limits. The “Low” scenario also assumes a rise in the lending rates, which would increase the cost to purchase vehicles. Correspondingly this scenario anticipates a reduction in City receipts from the auto sales industry. A “Low” scenario would reduce sales tax projections by \$7.3 million in FY 2020 and \$9.4 million by FY 2024.

The “High” scenario includes sustained growth in consumer confidence, continuing low unemployment, which continues to be constrained by available labor due to housing availability and full employment already having been achieved. A “High” scenario would increase sales tax projections by \$1.9 million in FY 2020 and \$3.3 million by FY 2024.

Transient Occupancy Tax (TOT)

TOT represents 8.9 percent of the City’s General Fund FY 2019 Adopted Budget. TOT is levied at 10.5 cents per dollar of taxable rent for a transient’s stay of less than one month. TOT is levied on properties such as hotels, Short Term Residential Occupancy (STRO) locations, and Recreational Vehicle (RV) parks. The use of TOT is guided by the City’s Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general governmental purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. TOT from RV parks are levied at 10.5 cents which is directed entirely towards general governmental purposes.

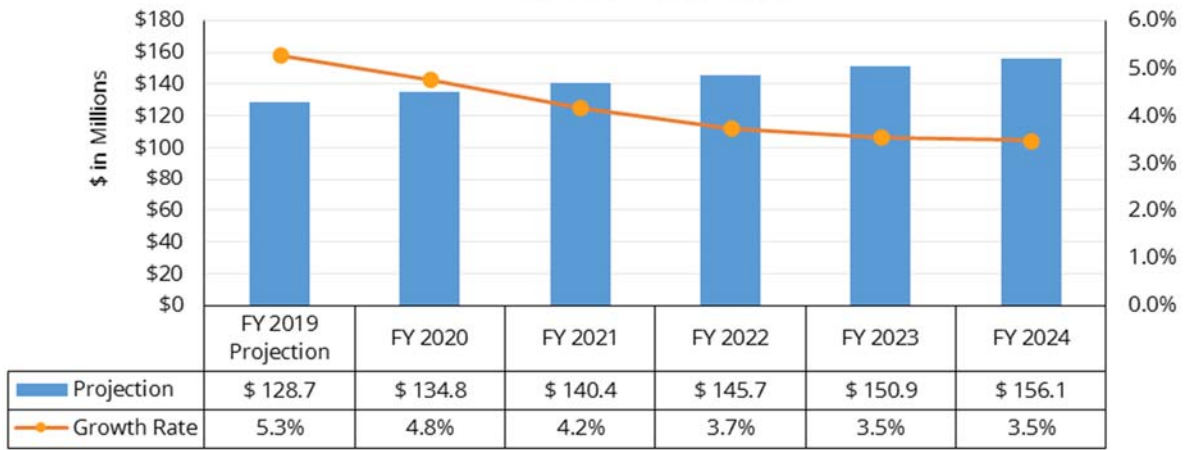
Forecast

The following table displays the budget and year-end projection for FY 2019 and the forecast for FY 2020 through FY 2024 for revenue from TOT. The FY 2019 projection for total citywide TOT receipts is \$244.1 million. The General Fund’s 5.5 cent portion of total TOT projected receipts is \$128.7 million and serves as the base for the Outlook projections. Consistent with the FY 2019 First Quarter Budget Monitoring Report, the FY 2019 Adopted Budget growth rate of 5.3 percent remains unchanged.

Table 2.6 - Transient Occupancy Tax (TOT) Five-Year Forecast (\$ in Millions)							
	FY 2019 Adopted	FY 2019 Projection	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate	5.3%	5.3%	4.8%	4.2%	3.7%	3.5%	3.5%
Projection	\$ 128.4	\$ 128.7	\$ 134.8	\$ 140.4	\$ 145.7	\$ 150.9	\$ 156.1

The five-year forecast for TOT was calculated using historical actuals and relevant economic indicators. Figure 2.9 below represents the growth rates generated by the analysis which were then applied to actual TOT receipts from FY 2018.

Figure 2.9 - Transient Occupancy Tax (TOT) General Fund Revenue Projection: Fiscal Years 2020 - 2024



As depicted in the Figure 2.9, TOT revenue is projected to have continued but tempered growth for the five-year period. The growth rates for TOT are projected to reduce from 5.3 percent in FY 2019 to 3.5 percent in FY 2024.

Economic Trends

The primary economic drivers for TOT revenues are room rates, occupancy, and overnight visitor growth. According to the San Diego County Travel Forecast, prepared for the San Diego Tourism Authority by Tourism Economics, overnight visits, room supply, and room demand are projected to reflect steady but restrained growth in calendar year 2018 before experiencing a long-term easing of growth. This is depicted in the table below.

Table 2.7 - San Diego Tourism Summary Outlook (Annual % Growth)					
	CY 2019	CY 2020	CY 2021	CY 2022	CY 2023
Visits	2.1%	2.1%	2.1%	2.0%	1.8%
Overnight Visits	2.1%	2.0%	2.1%	2.0%	2.2%
Room Supply	2.4%	2.3%	2.2%	2.1%	1.9%
Room Demand	1.9%	1.9%	1.9%	2.1%	2.2%
Occupancy	77.2%	76.9%	76.6%	76.6%	76.8%
Avg. Daily Room Rate	\$ 171.64	\$ 177.38	\$ 180.84	\$ 183.08	\$ 185.25

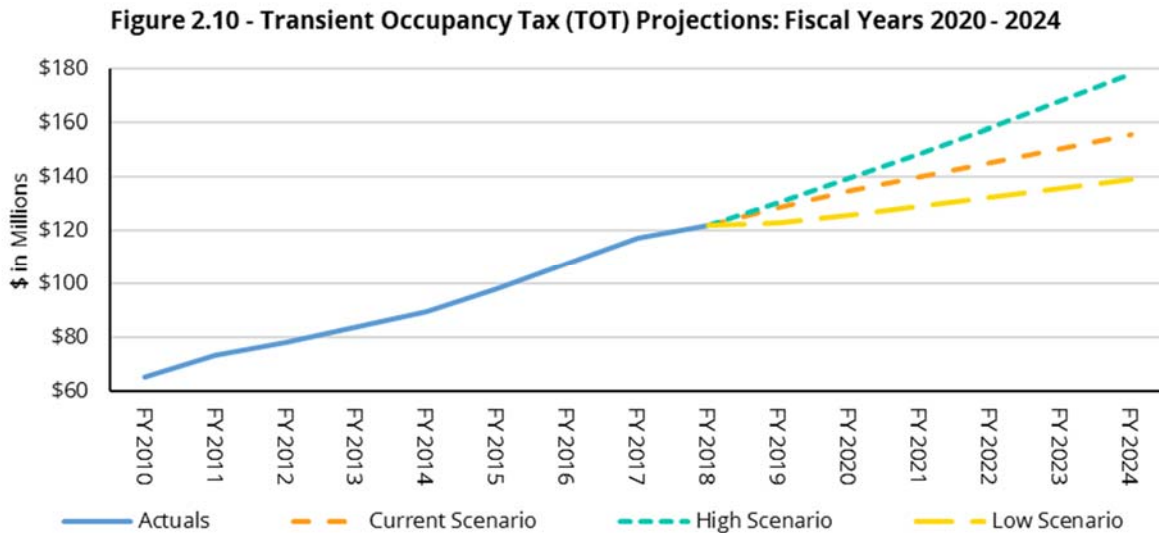
Source: San Diego County Tourism Authority and Tourism Economics

The City is projected to see continued growth in TOT revenue due to projected long-term increases in the supply of rooms and room rates, but at a slower rate of growth.

Scenario Analysis

The factors described above combine to make up the TOT projection, however, any changes to major economic drivers or indicators could have a corresponding change in TOT revenues. To account for variances in these factors, “High” and “Low” projections were prepared for the Outlook period. Figure

2.10 and Table 2.8 depict historical data as well as the current, “High”, and “Low” forecast scenarios for FY 2020 through 2024.



	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Current Growth Rates	5.3%	4.8%	4.2%	3.7%	3.5%	3.5%
High Growth Rates	7.1%	6.8%	6.6%	6.4%	6.2%	6.1%
Low Growth Rates	3.4%	3.3%	3.3%	3.2%	3.2%	3.1%

An analysis comparing historical TOT activity to hotel and visitor data (TOT Indicators) was used to develop a model to be used in conjunction with the San Diego Tourism Authority’s forecast to develop the current TOT forecast as well as a “High” and “Low” scenario.

The “Low” forecast looked at long-term TOT indicators which included periods of low or negative growth and applied the averages over the long-term of each TOT indicator to the model to forecast TOT growth rates. A “Low” scenario would reduce TOT projections by \$4.5 million in FY 2020 and \$8.3 million by FY 2024.

The “High” forecast assumed the continuation of activity similar to past five years which had sustained strong growth in TOT revenues. The averages of each TOT indicator during this period were applied to the model to generate the “High” Growth rates. A “High” scenario would increase TOT projections by \$4.6 million in FY 2020 and \$22.0 million by FY 2024.

It should be noted that all three forecasts have positive growth in the five-year period and do not project any potential impact from a possible economic recession or any other unforeseen events that may negatively impact the tourism industry.

Franchise Fees

Revenue from franchise fees makes up 5.5 percent of the City's General Fund FY 2019 Adopted Budget. These revenues are based on agreements with private utility companies in exchange for the use of the City's right-of-ways. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum (formerly Time Warner Cable), and AT&T pay a franchise fee to the City. The City also collects franchise fees from private refuse haulers that conduct business within the City limits. The fee received from the agreements with utility companies is based on a percentage of gross revenue while the fee received from refuse haulers is based on tonnage.

Forecast

The following table displays the budget and year-end projection for FY 2019 and the forecast for FY 2020 through FY 2024 for revenue from franchise fees. The FY 2019 projection for franchise fees of \$79.2 million serves as the base for the Outlook projections. For the FY 2019 First Quarter Budget Monitoring Report, there is a slight increase in the franchise fee for refuse haulers based on FY 2018 actual revenues.

	FY 2019 Adopted	FY 2019 Projection	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
SDG&E Growth Rate	2.0%	2.0%	3.2%	3.5%	3.5%	2.6%	2.6%
Cable Growth Rate	-2.0%	-2.0%	-2.2%	-1.9%	-1.3%	-1.3%	-1.3%
Projection	\$ 78.8	\$ 79.2	\$ 80.8	\$ 82.5	\$ 84.4	\$ 86.7	\$ 88.2

Franchise fee growth rates were projected utilizing historical year-end actuals. These growth rates were then applied to FY 2019 first quarter projection and each subsequent year to develop the five-year projections.

Economic trends

SDG&E and cable companies are the largest contributors to Franchise Fees, generating approximately 80.4 percent of Franchise Fee revenue. The growth rate for SDG&E is expected to be higher than previous outlooks with the most notable increases occurring in FY 2021 and 2022 (3.5 percent) due anticipated changes in their rate structure. Franchise fees from cable companies are expected to decrease due to the increasing loss of market share to digital competitors like Netflix, Hulu, and Amazon. Cable franchise fees are expected to decrease between 2.2 percent and 1.3 percent across the Outlook. Later years are projected at a lower decline of 1.3 percent which assumes traditional cable companies will adjust their business in response to the market shift to digital services.

Additionally, the Outlook considers the redistribution of revenue from the General Fund to the Recycling Fund per the Sycamore Canyon Landfill Franchise Agreement. In FY 2019, the franchise fee revenue received at the Sycamore Canyon Landfill is distributed 20 percent the General Fund and 80 percent to the Recycling Fund. The General Fund's allocation will be eliminated for FY 2020 and beyond and the Recycling Fund will receive 100 percent of those revenues. Lastly, adjustments to the refuse franchise fee rates of \$1.00 / ton in FY 2020 and an additional \$1.00 / ton in FY 2023 are incorporated into the revenue forecasts.

Scenario analysis

Given the significance of franchise fee revenue from SDG&E and cable, changes to any of the economic factors for these revenue sources could alter future projections. In the case of SDG&E, changes in rates and consumption of electricity can cause fluctuations in revenue growth. SDG&E is currently implementing a phased-in electric rate restructure to be completed in calendar year 2020. Additionally, a new franchise agreement with SDG&E is anticipated to begin in FY 2021, which may change the terms of the franchise fee from that point going forward. The General Fund impact for these events is currently unknown. For cable revenue, variances in media advertising, subscription levels, and pricing may impact franchise fee growth.

Property Transfer Tax

Property transfer tax is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold, of which the City receives half, or \$0.55 per \$1,000. Property Transfer Tax revenue is remitted to the City monthly and represents 0.8 percent of the City’s General Fund FY 2019 Adopted Budget.

Forecast

The following table displays the FY 2019 Adopted Budget and the forecast for FY 2020 through FY 2024 for property transfer tax. The FY 2019 projection for property transfer tax is as budgeted for FY 2019 Adopted Budget and serves as the base for the Outlook projections.

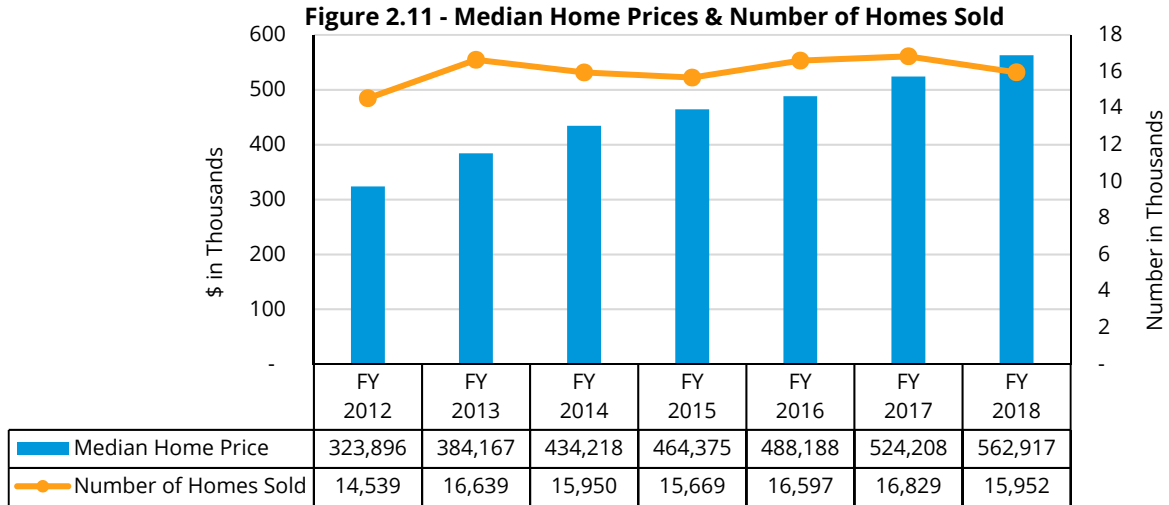
Table 2.10 - Property Transfer Tax Five-Year Forecast (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Current Forecast	4.0%	4.0%	3.5%	3.0%	3.0%	3.0%
Projection	\$ 11.0	\$ 11.5	\$ 11.9	\$ 12.2	\$ 12.6	\$ 12.9

Property transfer tax growth rates were developed using historical receipts and growth rates.

Economic Trends

The major economic drivers for property transfer tax are volume of property sales and home prices. Unlike the 1.0 percent property tax revenue, Property Transfer Tax receipts reflect current economic conditions without lag time. While the median home price has continued to grow over the past several years, the growth in the number of home sales has decreased when comparing current year-to-date data with the same time period last year. Figure 2.11 below illustrates the median home prices and number of homes sold. Property Transfer Tax revenue is anticipated to continue increasing annually, but at a modest rate before leveling off.

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Source: DQNews/CoreLogic

Licenses and Permits

The Licenses and Permits category includes revenue associated with regulating certain activities within the City and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits. Licenses and Permits represent 1.8 percent of the City’s General Fund FY 2019 Adopted Budget.

The following table displays the FY 2019 Adopted Budget and the forecast for FY 2020 through FY 2024 for revenue from licenses and permits.

Table 2.11 - Licenses and Permits Five-Year Forecast (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		2.5%	2.5%	2.5%	2.5%	2.5%
Projection	\$ 25.8	\$ 31.9	\$ 34.2	\$ 36.6	\$ 39.1	\$ 41.7

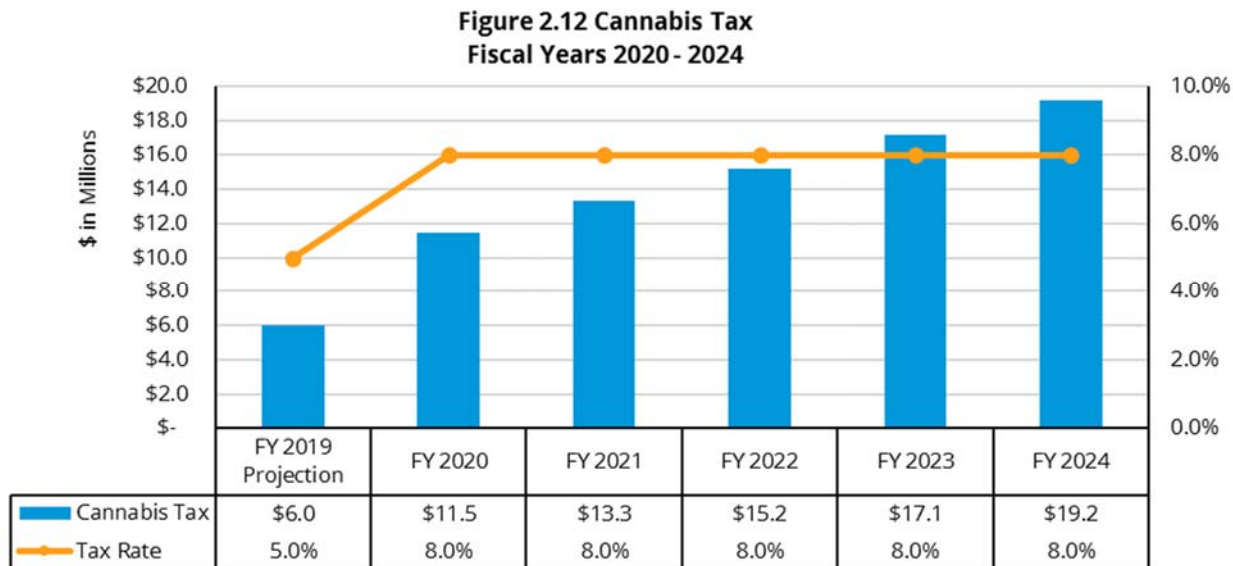
A constant growth rate of 2.5 percent is applied from FY 2020 to FY 2024. The Outlook reflects revenue adjustments based on nine years of historical data.

Cannabis Tax

Included within the Licenses and Permits category is business tax received from the sale, distribution, and cultivation of non-medical cannabis products. The City Council has authorized and regulated the sale of non-medical cannabis within the City limits. The City levies gross receipts tax of 5.0 percent on for-profit cannabis sales, production, and distribution. This tax rate will increase to 8.0 percent in FY 2020.

To develop the projection, sales data from existing cannabis outlets from January through July 2018 were used to develop an average of monthly taxable sales per outlet. This figure was then scaled to the number of dispensaries projected in each fiscal year and considers the tax rate change and a growth rate on sales based on the Consumer Price Index (CPI) forecast. There are currently no data points to build a projection for cultivation, production, and distribution of non-medical cannabis.

Additionally, this projection does not contemplate potential changes to State, Federal, and local regulations including compliance with respect to non-medical cannabis outlets and the payment of related taxes. As the industry matures, the City will continue to monitor and update projections from all cannabis businesses.



Fines, Forfeitures, and Penalties

The Fines, Forfeitures, and Penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards. This revenue source represents approximately 2.2 percent of the City’s General Fund FY 2019 Adopted Budget.

The following table displays the FY 2019 Adopted Budget and the forecast for FY 2020 through FY 2024 for revenue from fines, forfeitures, and penalties.

Table 2.12 - Fines, Forfeitures and Penalties Five-Year Forecast (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth rate		0.7%	0.7%	0.7%	0.7%	0.7%
Projection	\$ 31.4	\$ 31.6	\$ 31.8	\$ 32.0	\$ 32.3	\$ 32.5

Revenue from fines, forfeitures, and penalties is projected to increase at a constant rate of 0.7 percent for FY 2020 through FY 2024 based on historical averages.

Revenue from Money and Property

The Revenue from Money and Property category primarily consists of interest from city investments and rental revenue generated from City-owned properties including Mission Bay, Pueblo Lands, and the Midway properties. This revenue source represents 4.1 percent of the City’s General Fund FY 2019 Adopted Budget.

The following table displays the FY 2019 Adopted Budget and the forecast for FY 2020 through FY 2024 for the Revenue from Money and Property category.

Table 2.13 - Revenue from Money and Property Five-Year Forecast (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		2.6%	2.6%	2.6%	2.6%	2.6%
Projection	\$ 60.0	\$ 65.8	\$ 68.5	\$ 69.7	\$ 71.2	\$ 73.1

A growth rate of 2.6 percent is applied from FY 2020 to FY 2024 based on the annual growth rate from historical revenues. Within this category, interest on pooled investments, office space rent, and Mission Bay Park Concessions are projected separately from the 2.6 percent growth rate and then aggregated with the other revenue from money and property.

Interest on pooled investments was projected on the current General Fund participation level in the treasury pool and then anticipated interest earning rates are applied to those amounts. Due to recent market conditions and increases in Federal Funds rates, significant increases are anticipated during the outlook.

Office space rent revenue is received from non-general fund departments occupying General Fund owned buildings. Revenues received in this category are based on the rental agreements and occupancy levels for those departments.

Revenue from Money and Property includes revenue from Mission Bay rents and concessions which the Real Estate Assets Department projects will increase during the Outlook period. Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Parks Improvement Fund and the Mission Bay Park Improvement Fund. The San Diego Regional Parks Improvement Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Park Improvement Fund.

Revenue from Federal and Other Agencies

The Revenue from Federal and Other Agencies category includes Federal and State grants, and reimbursements to the City from other agencies, such as court crime lab revenue, urban search and rescue grants, and service level agreements. This revenue source represents 0.4 percent of the City's General Fund FY 2019 Adopted Budget.

Table 2.14 displays the FY 2019 Adopted Budget and the forecast for FY 2020 through FY 2024 for revenue from federal and other agencies.

Table 2.14 - Revenue From Federal and Other Agencies Five-Year Forecast (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 5.5	\$ 5.5	\$ 5.5	\$ 5.5	\$ 5.5	\$ 5.5

No adjustments or growth is projected within the Revenue from Federal and Other Agencies category for the FY 2020 through FY 2024 Outlook period.

Charges for Services

The revenue forecasted in the Charges for Services category is comprised of cost reimbursements for services rendered by the City to non-general funds. This category includes the 4.0 cent TOT reimbursements to the General Fund, General Government Services Billings (GGSB), and other user fee revenues. This revenue source represents 11.2 percent of the City’s General Fund FY 2019 Adopted Budget.

The following table displays the FY 2019 Adopted Budget and the forecast for FY 2020 through FY 2024 for revenue from charges for services.

Table 2.15 - Charges for Services Five-Year Forecast (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		5.5%	1.4%	0.2%	0.0%	0.2%
Projection	\$ 160.3	\$ 165.9	\$ 166.2	\$ 175.5	\$ 179.6	\$ 184.2

The projected growth of Charges for Services is primarily attributable to increases in Salaries and Wages as well as the projected increase of TOT reimbursements to the General Fund for the safety and maintenance of visitor related facilities.

One-time adjustments were also made for a reimbursement for National Incident Based Reporting System in the amount of \$0.81 million, Regional Water Quality Control Board in the amount of \$0.49 million, Enhanced Infrastructure Financing District and financing services in the amount of \$0.47 million, and adult library fines in the amount of \$0.10 million, reducing the base for the Charges for Services by \$1.9 million.

Other Revenue

The Other Revenue category includes library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. This revenue source represents 0.2 percent of the City’s General Fund FY 2019 Adopted Budget.

The following table displays the FY 2019 Adopted Budget and the forecast for FY 2020 through FY 2024 for revenue from other sources.

Table 2.16 - Other Revenue Five-Year Forecast (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 3.1	\$ 3.1	\$ 2.6	\$ 2.6	\$ 2.6	\$ 2.6

The growth rate for Other Revenue is projected to remain flat for all five fiscal years. However, beginning in FY 2021, Other Revenue will decrease by \$0.5 million in FY 2021 due to the end of a \$10.0

million donation from the Friends of the Library to support the operations of the New Central Library. This donation was allocated \$2.0 million annually for Fiscal Years 2014 through 2017, \$1.0 in Fiscal Year 2018, and \$0.5 million in FY 2019 and \$0.5 million in FY 2020.

Transfers In

The Transfers In category primarily represents transfers to the General Fund from non-general funds. The major components in this category are transfers from the Public Safety Services Fund, storm drain fees, gas taxes and TransNet funds, the one-cent TOT revenue transfer from the TOT Fund, backfill of the tobacco securitized revenue, and reimbursement of the services performed by Public Works–Facilities employees for the maintenance of the stadium. This revenue source represents 6.3 percent of the City’s General Fund FY 2019 Adopted Budget.

Table 2.17 displays the FY 2019 Adopted Budget and the forecast for FY 2020 through FY 2024 for revenue from Transfers In.

Table 2.17 - Transfers In Five-Year Forecast (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 90.2	\$ 83.0	\$ 84.8	\$ 82.7	\$ 83.9	\$ 85.1

A generic growth rate is not applied to the Transfers In category as each transfer is unique and individually programmed. For example, growth in Transfers In from sources such as 1-cent TOT transfer and Safety Sales Tax are based on their respective growth rate, while Storm Drain Fees do not increase, and therefore, no growth rate is applied.

The projections are developed from the baseline that includes removal of \$8.2 million in one-time revenues from the FY 2019 Adopted Budget. The one-time revenues were \$3.4 million from the Fleet Replacement Fund and \$4.8 million from the Compensated Absences Fund.

Safety sales tax reimbursements to the Police and Fire-Rescue Departments are projected to increase consistent with sales tax revenue, as this revenue is a component of the citywide sales tax rate. Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Annually, a certain amount of safety sales tax revenue is allocated to the Fire and Lifeguard Facilities Fund for the payment of debt obligations associated with Fire and Lifeguard facility improvements. The remaining revenue is distributed to the General Fund equally between the Police and Fire-Rescue Departments’ budgets to support public safety needs.

The 1-cent TOT Transfer In is linked to the TOT revenue growth as discussed in the TOT revenue section of the report. The Transfer In for stadium maintenance is projected through the planned wind down of the stadium in Fiscal Year 2021.

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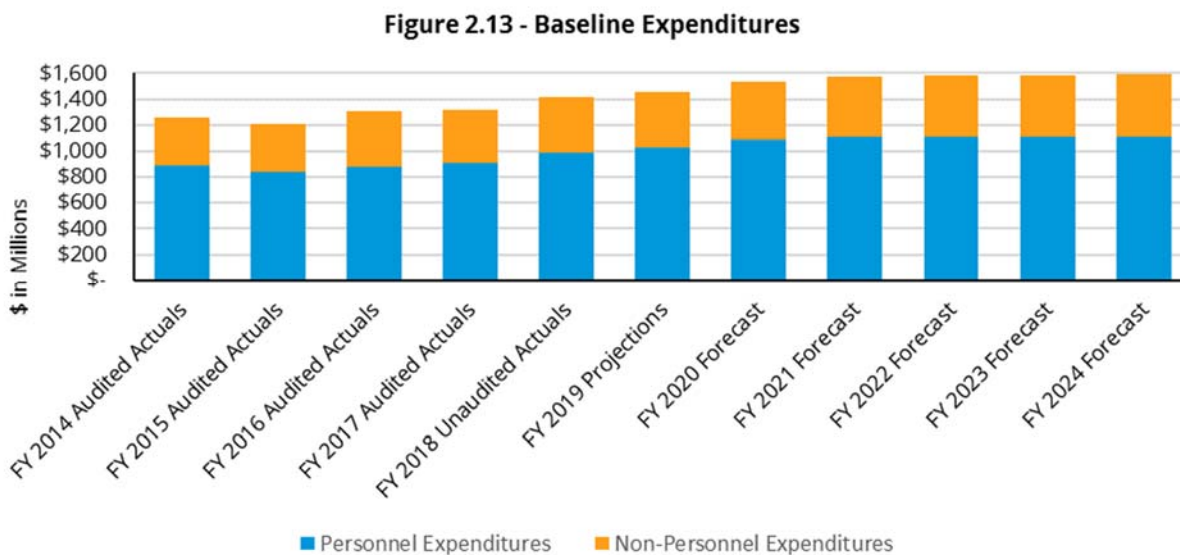
Baseline Expenditures

General Fund expenditures are comprised of both personnel and non-personnel expenditures including debt service and other non-discretionary payments. Unless otherwise noted, baseline projections assume growth based upon the FY 2019 Adopted Budget with the removal of one-time resources and expenditures.

Personnel expenditures represent 70.4 percent of the City’s General Fund FY 2019 Adopted Budget. This section discusses the following key components of personnel expenses: Salaries and Wages; the City’s annual pension payment or Actuarially Determined Contribution (ADC); flexible benefits, retiree health or Other Post-Employment Benefits (OPEB); workers’ compensation; Supplemental Pension Savings Plan (SPSP); and other fringe benefits. Baseline personnel expenses are projected to increase during the Outlook period, primarily due to the inclusion of pensionable and non-pensionable compensation increases, including overtime, special salary adjustments, annual leave, fringe benefits and changes resulting from agreements in previous fiscal years between the City and its REOs.

Projections for ongoing non-personnel expenses are also included in the baseline projections and are based on anticipated events and historical trend analysis. Beyond inflationary increases in supplies, contracts, and energy and utilities, the most significant non-personnel expenses are for reserve contributions consistent with the City’s Reserve Policy, Information Technology (IT) fixed costs, and transfer to the Infrastructure Fund in accordance with Charter Section 77.1.

Figure 2.13 depicts the growth in Baseline Personnel and Non-Personnel Expenditures.



Salaries and Wages

The Salaries and Wages category is the largest General Fund expenditure category and is comprised of regular salaries and wages, special pays, overtime, step increases, and vacation pay-in-lieu. This category also includes adjustments related to Memoranda of Understanding (MOU) with each of the City's REOs. The FY 2019 Adopted Budget for General Fund salaries and wages was \$589.1 million and included 7,614.12 full-time equivalents (FTE). Table 2.18 displays the FY 2019 Adopted Budget and the forecast for FY 2020 through FY 2024 for salaries and wages.

Table 2.18 - Salaries and Wages (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Projection	\$ 589.1	\$ 636.1	\$ 643.8	\$ 644.3	\$ 643.4	\$ 643.7

Adjustments within the Salaries and Wages category incorporate only those expenditures associated with positions included in the FY 2019 Adopted Budget. Most of the increases in Salaries and Wages are attributed to the REO MOU's as discussed later in this section. Position additions identified in the Outlook are to support critical strategic expenditures, which are discussed later in this report.

Step increases included in the Outlook are equal to the average of the amount budgeted for step increases over the past three fiscal years. The amount projected for step increases is anticipated to remain constant, at \$1.9 million annually, throughout the Outlook period.

The Salaries and Wages category also includes an adjustment for annual leave payouts for Deferred Retirement Option Plan (DROP) members, which are projected based on DROP participants' exit dates and projected annual leave balances. While a portion of future leave liability expense will be absorbed in departmental budgets, there remains a significant number of employees with high leave balances expected to retire over the next several years. The number of DROP participants anticipated to retire and the projected terminal leave payouts for FY 2020 through FY 2024 are displayed in Table 2.19 below.

Table 2.19 - Salaries and Wages (Annual Leave -DROP) (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Projected Number of Retirees	68	127	144	148	129	137
Projection	\$ 2.4	\$ 3.5	\$ 4.3	\$ 4.8	\$ 3.9	\$ 4.1

The number of DROP participants anticipated to retire in FY 2024 is not yet available as DROP is a five-year program. Therefore, the FY 2024 projected number of retirees and the Terminal Leave (DROP) projection are based on the averages of the FY 2020 through FY 2023.

In FY 2015 and FY 2016, the City and its REOs entered separate MOUs. The San Diego Police Officers Association (POA) MOU included a provision to re-open salary negotiations and a new agreement was ratified on December 5, 2017. These multi-year agreements expire in FY 2020, except for the agreement with the Deputy City Attorneys Association of San Diego (DCAA), which expires in FY 2019. Table 2.20 details the incremental compensation, including: regular wages, special pay and negotiated overtime above the Fiscal Year 2019 Adopted Budget amounts for the REOs and the City's

unrepresented employees. This Outlook does not project for any impact of future MOUs with REOs, and therefore salary and wages forecasts are fixed to the last negotiated amounts.

Table 2.20 - Salaries and Wages (Recognized Employee Organization & Unclassified Employee Contracts) (\$ in Millions)					
Recognized Organization Agreements & Unclassified Employee Contracts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
DCAA	\$ -	\$ -	\$ -	\$ -	\$ -
Local 127	1.8	1.9	1.9	1.9	1.9
Local 145	6.5	6.5	6.5	6.5	6.5
Teamsters 911	0.3	0.3	0.3	0.3	0.3
POA	24.3	29.2	29.2	29.2	29.3
MEA	8.2	9.3	9.3	9.3	9.3
Unrepresented	2.5	2.7	2.7	2.7	2.7
Total	\$ 43.8	\$ 50.0	\$ 49.9	\$ 50.0	\$ 50.0

Starting in FY 2020 based on, the terms of the MOU with POA, \$11.1 million used for flexible benefits in the FY 2019 Adopted budget would transition to salary and wages increases. The table above only accounts for the increase in salary and wages; the corresponding decrease to flexible benefits is incorporated in Employee Flexible Benefits section.

One-time adjustments to hourly wages and overtime totaling \$3.7 million in the FY 2019 Adopted Budget have been removed to establish the baseline for the Salaries and Wages expenditure category. Adjustments to budgeted overtime over the Outlook period were included in the baseline to account for increases in existing overtime related to salary adjustments provided for in the MOU discussed above.

Table 2.21 - Salaries & Wages (Budgeted Overtime) (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Projection	\$ 66.6	\$ 66.9	\$ 67.6	\$ 67.6	\$ 67.6	\$ 67.6

Retirement Actuarially Determined Contribution (ADC)

The pension payment or Actuarially Determined Contribution (ADC) paid by the City on July 1, 2018 for FY 2019 was based on the San Diego City Employee's Retirement System (SDCERS) Actuarial Valuation Report prepared by the system actuary, Cheiron, as of June 30, 2017 which was released in January 2018.

The City's FY 2019 ADC payment was \$322.9 million, of which \$238.9 million was allocated to the General Fund. Based on current estimates from Cheiron, the ADC for FY 2020 is projected to be \$347.4 million, an increase of \$24.5 million or 7.6 percent. The General Fund allocation is expected to be \$257.1 million or 74.0 percent of the City's total ADC, representing an increase of \$18.1 million to the General Fund. The final amount of the City's FY 2020 ADC payment will not be known until the June 30, 2018 actuarial valuation report is released, which is expected to be presented to the SDCERS Board of Administration in January 2019. It is important to note that no adjustments are projected in this

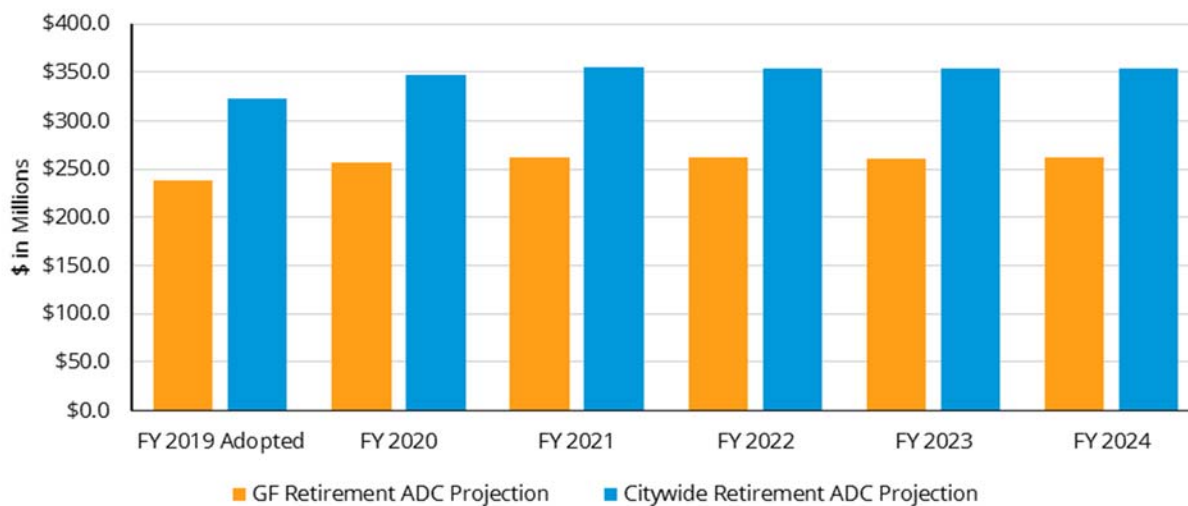
report in advance of any SDCERS action, and the ADC projections in this report are based on the SDCERS Actuarial Valuation Report as of June 30, 2017.

The FY 2020 Adopted Budget will include the full ADC amount determined by the actuary in the 2018 valuation report.

Table 2.22 displays both the citywide ADC and the General Fund’s proportionate share for FY 2019 through FY 2024 and is based on the SDCERS Actuary Valuation Report as of June 30, 2017.

Table 2.22 - ADC Pension Payment (\$ in Millions)							
	FY 2019 Adopted	FY 19 GF % of Citywide	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
GF ADC Estimate	\$ 238.9	74.0%	\$ 257.1	\$ 262.3	\$ 261.9	\$ 261.5	\$ 261.8
Citywide ADC Estimate	\$ 322.9		\$ 347.4	\$ 354.5	\$ 353.9	\$ 353.4	\$ 353.8

Figure 2.14 - Retirement ADC



Actuarially Determined Contribution Assumptions

On September 8, 2017, the SDCERS Board of Administration (SDCERS Board) approved major changes to actuarial assumptions resulting in significant impacts to the City’s current and future pension payments. These changes include a lowering of actuarially assumed investment earnings on an incremental basis over the next two valuation reports and a smoothing of future pension payments. The following assumptions, imitated in the FY 2017 Actuarial Valuation, have had major impacts on the City’s pension payment:

- An actuarially assumed rate of return was lowered from 7.0 to 6.75 percent for the FY 2017 valuation, followed thereafter by a further reduction to 6.5 percent for the June 30, 2018 Actuarial Valuation. This produced a notable spike in future payments.
- Due to the change in actuarial assumptions, a smoothing of future payments requires notably higher City contributions in FY 2029 to FY 2033. The smoothing or revised amortization of unfunded liabilities was designed to achieve a more consistent and level cash flow into the pension system.

On September 14, 2018 and November 5, 2018, the SDCERS Board evaluated making additional changes to the actuarial methods that could further increase the City’s annual pension payment, but no action was taken by the board.

Employee Flexible Benefits

The City offers flexible benefits to all eligible employees under an Internal Revenue Service (IRS) qualified benefits program (Flexible Benefits Plan). The Flexible Benefits Plan allows employees in one-half, three-quarter, or full-time status to choose benefit plans tailored to the employee’s individual needs. The City provides each eligible employee a credit amount on a biweekly basis for use in various options offered within the Flexible Benefits Plan. The credit each employee receives varies by employee association, standard working hours, years of service and other factors.

Flexible benefits include optional and required benefits, such as medical, dental, vision, and basic life insurance plans. For the FY 2019 Adopted Budget, \$94.1 million was budgeted in flexible benefits. Table 2.23 displays the projection for flexible benefits for FY 2020 through FY 2024.

Table 2.23 - Flexible Benefits (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Projection	\$ 94.1	\$ 83.1	\$ 83.1	\$ 83.1	\$ 83.1	\$ 83.1

Individual flexible benefit costs vary by each employee’s benefits selection and the total flexible benefit cost varies by the total number of employees. As a result, the Flexible Benefits projection is held constant throughout the Outlook period since position additions are not included as part of the baseline projections. Rather, they are reflected within the Critical Strategic Expenditures section of this report. Per the updated POA MOU, flexible benefits for Fiscal Year 2020 and beyond have been reduced by \$11.1 million when compared to the FY 2019 Adopted Budget.

Other Post-Employment Benefits (OPEB)

Other Post-Employment Benefits (OPEB) represent the cost of retiree healthcare. The OPEB Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2018 was approximately \$550.4 million and the annual required contribution was determined to be \$48.5 million.

In FY 2012, the City entered a 15-year memorandum of understanding with each of the Recognized Employee Organizations regarding reforms to the retiree healthcare benefit for health-eligible employees (Healthcare MOU). The Healthcare MOU sets the City’s OPEB contribution at \$57.8 million for FY 2013 through FY 2015, with annual increases of up to 2.5 percent based on actuarial valuations. The City also has a trust with the California Employers’ Retiree Benefit Trust (CERBT) from which it draws annually to cover the full cost of other post-employment benefits. Beginning in FY 2015, the terms of the Healthcare MOU may be renegotiated. The following table displays both the citywide OPEB projection and the General Fund’s proportionate share for FY 2020 through FY 2024.

Table 2.24 - Other Post Employment Benefits (OPEB)							
(\$ in Millions)							
	FY 2019 Adopted	FY 19 GF % of Citywide	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		65.3%	2.5%	2.5%	2.5%	2.5%	2.5%
GF OPEB Projection	\$ 41.7		\$ 42.7	\$ 43.8	\$ 44.9	\$ 46.0	\$ 47.1
Citywide OPEB Projection	\$ 63.8		\$ 65.4	\$ 67.0	\$ 68.7	\$ 70.4	\$ 72.2

The FY 2019 Adopted Budget included \$41.7 million for the General Fund portion of OPEB. The General Fund portion is determined by the percentage of FTE positions budgeted within the General Fund versus non-general funds. The General Fund's proportionate share of the OPEB payment is projected to increase by 2.5 percent.

Workers' Compensation

State workers' compensation laws ensure that employees who are injured or disabled on the job are provided with monetary compensation. These laws are intended to reduce litigation and to provide benefits for workers (and dependents) who suffer work-related injuries or illnesses. State workers' compensation statutes establish the framework of laws for the City.

The City's workers' compensation expenses are comprised of two components. Operating expenses are the first component, which covers the costs of current medical expenses and claims. The second component covers contributions to the Workers' Compensation Reserve. Table 2.25 displays the General Fund's projected share of Workers' Compensation expenses.

Table 2.25 - Workers' Compensation						
(\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Operating	\$ 19.7	\$ 22.1	\$ 26.0	\$ 26.5	\$ 27.0	\$ 27.5
Reserves	\$ -	\$ -	\$ 0.3	\$ 0.5	\$ 0.5	\$ 0.6
Total	\$ 19.7	\$ 22.1	\$ 26.3	\$ 27.0	\$ 27.5	\$ 28.1

The projections for operating expenses are based on actual prior year experience and forecasted to increase by 1.95 percent annually based on the Consumer Price Index for Medical Care. Additional information on the Workers' Compensation Reserve can be found in the Reserve Contributions section of this report.

Supplemental Pension Savings Plan (SPSP)

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP), a defined contribution plan. This benefit provides a way for eligible employees to supplement retirement income, with employee contributions matched by the City. Employee eligibility for SPSP is determined by hire date and labor organization. Employees hired between July 1, 2009 and July 20, 2012 are not eligible for entry into SPSP but rather were placed in 401(a) and retiree medical trust plans. Employees other than sworn police officers hired after July 20, 2012, the effective date of Proposition B, are placed in the SPSP-H Plan, which is being used as an interim defined contribution retirement plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For

safety employees, the mandatory employee and matching employer contribution is 11.0 percent of compensation. The following table displays the projection for SPSP for FY 2020 through FY 2024.

Table 2.26 - Supplemental Pension Savings Plan (SPSP)						
(\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Projection	\$ 19.6	\$ 20.1	\$ 20.3	\$ 20.3	\$ 20.3	\$ 20.3

SPSP is a fringe benefit that is projected based on a percentage of employees’ salaries. In the FY 2019 Adopted Budget, SPSP was approximately 3.3 percent of General Fund salaries. For the Outlook period, SPSP as a percentage of salaries is projected to remain consistent at 3.3 percent since the baseline for salaries does not project additional new employees. New employee costs including fringe are included in Critical Strategic Expenditures. A minor increase from the FY 2019 Adopted Budget to the FY 2020 through FY 2024 projections is a result of anticipated salary step increases, which are included within the Salaries and Wages category. Additionally, this projection is based on the number of employees that were enrolled in the SPSP-H Plan during the development of the FY 2019 Adopted Budget. All position additions included in the Critical Strategic Expenditures section of this report assume that new employees are hired with post Proposition B plans.

Other Fringe Benefits

The Other Fringe Benefits category is comprised of Long-Term Disability, Medicare, Retiree Medical Trust, 401(a) contributions, Retirement DROP contributions, Employee Offset Savings, Risk Management Administration, and Unemployment Insurance expenditures. Table 2.27 displays the projection for Other Fringe Benefits.

Table 2.27 - Other Fringe Benefits						
(\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Projection	\$ 24.0	\$ 24.6	\$ 26.8	\$ 26.8	\$ 26.8	\$ 26.8

Other Fringe Benefits are projected based on a percentage of employees’ salaries. In the FY 2019 Adopted Budget, Other Fringe Benefits were approximately 4.1 percent of General Fund salaries. For the Outlook period, that percentage is projected to remain consistent at 4.1 percent. Minor increases during the Outlook period are a result of anticipated salary step increases and salary annual leave payouts included within the Salaries and Wages category.

The City is negotiating a Long-term Death and Disability benefit plan for employees hired on or after July 20, 2012 with the REOs. This plan is anticipated to provide disability benefits for employees not eligible for membership in SDCERS due to Proposition B.

Additionally, the Long-term Disability Reserve and Public Liability Reserve are discussed in detail in the Reserves Contribution section of this report.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials. Table 2.28 displays projections for the Supplies category.

Table 2.28 - Supplies (\$ in millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		4.6%	4.6%	4.6%	4.6%	4.6%
Projection	\$ 30.2	\$ 31.3	\$ 32.8	\$ 34.3	\$ 35.8	\$ 37.5

The FY 2019 Adopted Budget includes one-time expenditures for personal fire suppression safety equipment of \$242,000. Also included as one-time expenditures are office supplies and other low-value assets for new Parks and Recreation and Library facilities of \$24,000. These one-time expenditures totaling \$266,000 have been removed from the FY 2020 through FY 2024 baseline projections. Additionally, a 4.6 percent increase has been applied based on historical average increases in the Supplies category over the past several years.

Contracts

Contracts are a non-personnel expense category that includes the cost of professional consultant fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rental expenses, and other contractual expenses. Table 2.29 displays the projections for the Contracts category.

Table 2.29 - Contracts (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		3.9%	3.9%	3.9%	3.9%	3.9%
Projection	\$ 240.7	\$ 249.4	\$ 256.0	\$ 262.8	\$ 270.9	\$ 279.7

The annual growth rate of 3.9 percent is based on historical analysis. Adjustments are made to the baseline for known and anticipated events including cyclical election and census redistricting costs, elimination of refuse fees subsidies, changes in franchise fee rates and methodologies, known public liability insurance costs, pre-programed Parks Master Plan wind down, and the end of rate relief from the Fleet Operations usage fees. The FY 2019 Adopted Budget included \$6.1 million in one-time expenditures within the Contracts category. The following summarizes the one-time expenditures that have been removed from the baseline projections:

- \$2.1 million for relocation and additional rent costs during construction to move staff into the 101 Ash Street building, which was anticipated to be a one-time event which will now occur in Fiscal Year 2020 as discussed in the August 2018 staff report on the project
- \$1.0 million for community projects, programs, and services (CPPS) which are calculated based on saving from the prior year budget
- \$0.6 million for brush trimming and management services that was funded for one year

- \$0.5 million for Supplemental Environmental Projects that will take place in Fiscal Year 2019 as a result of the Regional Water Quality Control Board penalty
- \$0.5 million for Executive Complex relocation costs which was expected to occur in Fiscal Year 2019
- \$0.3 million for the littering and graffiti abatement program that was funded for one year
- \$0.3 million for security services for various library facilities that was funded for one year
- Funding for miscellaneous contractual services that are not projected to be needed past fiscal Year 2019

Information Technology

The Information Technology category includes both discretionary expenses and non-discretionary allocations to General Fund departments. The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. Table 2.30 displays the projections for the Information Technology category.

Table 2.30 - Information Technology (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		11.5%	8.0%	1.1%	-0.7%	2.2%
Projection	\$ 32.0	\$ 35.6	\$ 38.5	\$ 38.9	\$ 38.6	\$ 39.5

Base IT costs are inflated by the California Consumer Price Index. An adjustment to the FY 2019 Adopted Budget for one-time fixed costs for transition of IT network and desktop services as well as discretionary expenditures totaling \$0.6 million serves as the baseline for this category.

Non-discretionary IT costs which include desktop support, networks, data-centers, cyber security and applications are independently forecasted from base IT costs, since these costs include planned transition and end-of-life equipment replacement which changes from year to year. These estimates are developed assuming that City will maintain the current level of IT security and services. New projects and initiatives are evaluated as critical strategic expenditures.

Energy and Utilities

The Energy and Utilities category includes the General Fund’s costs for electricity, fuel, and other utility and energy expenses. The following table displays the projections for the Energy and Utilities category.

Table 2.31 - Energy and Utilities (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		-0.5%	3.9%	3.8%	3.9%	3.7%
Projection	\$ 49.3	\$ 48.9	\$ 50.8	\$ 52.7	\$ 54.7	\$ 56.7

The Energy and Utilities category includes various costs. Each cost component has a different applicable rate. Growth rates for each category, excluding water and wastewater rates, are based on the Annual Energy Outlook 2018 report prepared by the U.S. Energy Information Administration. Fuel

growth rates range from 2.8 percent to 10.0 percent depending on the year and the type of fuel. Electrical growth rates range from 3.7 percent to 6.2 percent. The City's Public Utilities Department determines water and wastewater rates. In FY 2016, City Council approved adjustments to increase the water rate by 7.0 percent in FY 2020. Water rates are estimated to grow 5.00 percent for Fiscal Years 2021-2024. Sewer rates are held at their current rates.

In Fiscal Year 2018, the City began purchasing and installing energy efficient street lights, which are funded through a lease purchase program with GE Capital. The lease payments are expected to be funded through the savings in energy costs due to energy efficiencies gained from the new streetlights. Therefore, the energy expenses throughout the Outlook period has been reduced by the amount of the lease payment. The corresponding debt service is included below in the Other Expenses section of this report.

The growth rates for the Energy and Utilities category represent a weighted growth rate that was calculated after applying the corresponding growth rate for each component before applying the savings from the energy efficient streetlight program.

Reserve Contributions

The City's Reserve Fund Policy requires that reserve funds are maintained at certain levels. The City's Reserves include the General Fund Reserve (Emergency Reserve and Stability Reserve), Pension Payment Stabilization Reserve, Public Liability Fund Reserve, Long-Term Disability Fund Reserve, and Workers' Compensation Fund Reserve. The City also maintains other reserves for various enterprise funds which are not included in this report.

Table 2.32 details the FY 2019 projected reserve balance in the funds, the percentage targets, and contribution forecasted to maintain the City's reserve funds.

Table 2.32 - Reserve Target Levels						
	FY 2019 Proj.	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024
General Fund Target (%)	15.25%	15.50%	15.75%	16.00%	16.25%	16.50%
General Fund Reserve Level (\$)	\$ 192.8	\$ 202.5	\$ 213.9	\$ 225.9	\$ 239.5	\$ 252.3
General Fund Contribution Amount ¹	\$ 1.1	\$ 9.8	\$ 11.4	\$ 12.0	\$ 13.5	\$ 12.9
Pension Stability Target (%)	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%
Pension Stability Reserve Target (\$)	\$ 24.2	\$ 26.5	\$ 27.3	\$ 28.2	\$ 28.3	\$ 28.3
Pension Stability Reserve Level Projection (\$)	\$ 4.8	\$ 10.6	\$ 16.4	\$ 22.5	\$ 28.3	\$ 28.3
Pension Stability Contribution Amount	\$ 4.8	\$ 5.8	\$ 5.8	\$ 6.1	\$ 5.8	\$ (0.0)
Pension Stability Contribution Amount (GF)	\$ 3.6	\$ 4.2	\$ 4.3	\$ 4.5	\$ 4.3	\$ (0.0)
Public Liability Target (%)	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%
Public Liability Reserve Level Goal (\$)	\$ 32.1	\$ 32.1	\$ 32.1	\$ 32.1	\$ 32.1	\$ 32.1
Public Liability Reserve Level Projection (\$)	\$ 34.7	\$ 34.7	\$ 34.7	\$ 34.7	\$ 34.7	\$ 34.7
Public Liability Contribution Amount	-	-	-	-	-	-
Long-Term Disability Fund Target (%)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Long-Term Disability Fund Reserve Target(\$)	\$ 3.9	\$ 3.9	\$ 3.9	\$ 3.9	\$ 3.9	\$ 3.9
Long-Term Disability Fund Reserve Level Projection (\$)	\$ 12.9	\$ 10.2	\$ 10.2	\$ 10.2	\$ 10.2	\$ 10.2
Long-Term Disability Contribution Amount	-	-	-	-	-	-
Workers' Compensation Target (%)	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%
Workers' Compensation Reserve Target (\$)	\$ 31.3	\$ 31.8	\$ 32.2	\$ 32.8	\$ 33.4	\$ 34.1
Workers' Compensation Reserve Level Projection (\$)	\$ 35.8	\$ 31.8	\$ 32.2	\$ 32.8	\$ 33.4	\$ 34.1
Workers' Compensation Contribution Amount	\$ -	\$ -	\$ 0.4	\$ 0.6	\$ 0.6	\$ 0.7
Workers' Compensation Contribution Amount (GF)	\$ -	\$ -	\$ 0.3	\$ 0.5	\$ 0.5	\$ 0.6

¹The FY 2018 Adopted Budget included \$10.3 million to prefund the FY 2019 General Fund Reserve contribution. The Fiscal Year 2019 Adopted Budget included a \$0.6 million contribution and the First Quarter Budget Monitoring Report identified an incremental contribution of \$0.6 million based on revised FY18 actual revenues.

The Outlook includes annual contributions that fully fund the General Fund Reserves to their targeted levels.

Per the City’s Reserve Policy, a plan was implemented to replenish the pension stabilization reserve on an incremental basis to achieve the target levels by FY 2023, and the Outlook is consistent with this plan.

Public Liability Reserve exceeds its target level of 50.0 percent of outstanding claims and no additional contributions are anticipated in the Outlook period. Excess reserves are discussed in the Potential Mitigation Actions section of this report.

The Long-Term Disability Fund exceeds its target level of 100.0 percent of outstanding claims. As discussed in the Other Fringe Benefits section of this report, the City is developing a long-term death and disability benefit plan for employees hired on or after July 20, 2012. The use of excess reserves in the Long-Term Disability Fund is a potential source to fund the death and disability plan and is further discussed in the Potential Mitigation Actions section of this Report. No additional contributions to the Long-Term Disability Fund are anticipated in the Outlook period.

The Workers’ Compensation Reserve exceeds its target levels through FY 2020 and assumes continued rate relief in FY 2019 and 2020. This is due to City Council amending the Workers’ Compensation Reserve target from 25.0 percent to 12.0 percent of the three-year average of outstanding actuarial

liabilities in February 2016. The Outlook projects minor General Fund contributions due to assumed incremental changes in the three-year average of outstanding actuarial liabilities.

Other Expenditures

Expenses included in this category are debt service payments, transfers out to other funds, capital expenses, and other miscellaneous expenditures. Adjustments are made only to account for anticipated transfers, and projected debt service amounts. No growth rate is assumed for all other expenditures in this category. The following table displays the FY 2020 through FY 2024 projections for the Other Expenditures Category.

Table 2.33 - Other Expenditures						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 62.9	\$ 71.8	\$ 73.2	\$ 75.2	\$ 77.2	\$ 70.3

The one-time expenditures totaling \$10.0 million included in the FY 2019 Adopted Budget and removed from the Outlook baseline are detailed below:

- \$3.9 million transfer related to the Commission for Arts and Culture allocation
- \$4.2 million transfer to the Pension Stability and General Fund Reserve
- \$1.2 million of General Fund CIP contributions
- \$0.8 for companion unit fee waivers, vessel replacement, and various general fund vehicles

It is important to note that FY 2019 transfer to Commission for Arts and Culture allocation was funded by one-time General Fund Revenue to support one-time arts & culture Special Promotional Programs for FY 2019 over the Fiscal Year 2018 Base Budget. Per the methodology used in the Outlook, the one-time restoration of the arts & culture funding is not assumed in this Outlook and will be reviewed annually through the budget development process.

Charter Section 77.1 – Infrastructure Fund

In accordance with City Charter section 77.1, the City is required to place certain unrestricted General Fund revenues into an Infrastructure Fund to be used for new infrastructure costs, including financing costs, related to General Fund capital improvements such as streets, sidewalks and buildings, and the maintenance and repair of such improvements.

The deposits to the Infrastructure Fund are calculated based upon the following:

- Major revenue increment – an amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees (FY 2018 through FY 2022 only)
- Sales tax increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline (FY 2016) as inflated by the lessor of California Consumer Price Index (CCPI) or 2.0 percent

- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year that are less than the base year (FY 2016)

Table 2.34 shows the forecasted Infrastructure Fund deposits for the Outlook period.

Table 2.34 - Infrastructure Deposits (\$ in Millions)						
	FY 2019 Adopted	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Projection	\$ 17.1	\$ 18.2	\$ 19.6	\$ 19.2	\$ -	\$ -

The Infrastructure Fund is programmed on a year-by-year basis for one-time expenditures and therefore the transfer to the fund is considered one-time in nature. As a result, \$17.1 million in one-time expenditures was removed from the FY 2019 Adopted Budget in developing the baseline. The Outlook then projects infrastructure deposits throughout the Outlook pursuant to the City Charter.

The portion of the deposit calculation from major revenue increment is only in effect for five years (FY 2018 through FY 2022). Commencing in FY 2023, no new deposits are forecasted since there are no sales tax increment or General Fund pension cost savings projected.

Eligible infrastructure expenses are defined to include costs incurred in the acquisition of real property; the construction, reconstruction, rehabilitation, and repair and maintenance of infrastructure; including all costs associated with financing such expenses. The Outlook does not designate the specific uses of these funds. The FY 2020 Proposed Budget presented by the Mayor will include the programs, projects, and services to be budgeted with infrastructure funds to comply with Charter Section 77.1.

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CRITICAL STRATEGIC EXPENDITURES

The Outlook identifies future potential critical needs for the City that are supported by the General Fund. Such critical needs encompass several issues such as critical operational funding, State and Federal mandates, legal obligations, and new facilities. These needs have been preliminarily identified as necessary for meeting core service levels and are consistent with the City's Strategic Plan. Critical strategic expenditures are well thought out, non-routine funding requests, that reflect the shared priorities of the City Council and the Mayor. Departments were asked to only submit requests that meet these stringent criteria for inclusion in the Outlook.

As noted previously, the Outlook is not a budget. The Outlook is a planning tool to assist in budget decisions and the allocation of General Fund resources required to meet the City's strategic goals that are critical to core services. The purpose of this section is the identification of future known needs, that are consistent with strategic initiatives supported by the Mayor and the City Council and to provide estimated fiscal impacts of those initiatives.

Total Critical Strategic Expenditures

	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Total Critical Strategic Expenditures	Dept. Total FTE	111.2	214.6	293.9	354.2	402.7
	Dept. Total Expense	35,809,830	47,629,980	61,178,452	78,038,339	87,297,828
	Dept. Total Revenue	1,051,000	2,666,000	2,816,000	2,816,000	2,816,000

The table above summarizes the total critical strategic expenditures including costs associated with citywide initiatives and departmental specific critical strategic expenditures. It should be noted that department expenditures that were identified as budgetary requests or capital improvement projects are not included in the Outlook. Budgetary requests are items that are not strategic or programmatic in nature such as: inflationary increases for contracts and supplies, or an incremental staffing request due to increased volume of work. Capital improvement projects will be addressed in the FY 2020-2024 Five-Year Capital Infrastructure Planning Outlook to be released in January 2019.

Homeless Programs and Services

The City's homeless programs and services can be funded through a variety of General Fund and non-General Fund sources, including Federal funds, recent State Homeless Emergency Aid Program (HEAP) funding, and local funding through San Diego Housing Commission. The City and the San Diego Housing Commission are spending over \$101 million in Fiscal Year 2019 on homelessness programs and initiatives, when accounting for Federal Housing and Urban Development funding. The Outlook's baseline General Fund budget includes \$7.7 million in ongoing General Fund support for homeless programs and services. While the Outlook does not identify any new General Fund resources, the Mayor will continue to work with the City Council and regional partners to move forward on new initiatives and long-term financing to address the homelessness crisis through the budget process as well as other independent actions brought forward to the City Council.

Enterprise Asset Management (EAM)

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Phase I	FTE	-	-	-	-	-
EAM Laptops & IT Equipment for Public Works Field Staff	Expense	125,000	125,000	-	-	-
	Revenue	-	-	-	-	-
Phase I	FTE	8.00	10.00	10.00	10.00	10.00
EAM Support for Transportation Storm Water Department	Expense	757,061	1,284,608	1,284,608	908,143	908,143
	Revenue	-	-	-	-	-
Phase II	FTE	-	-	-	-	-
Department of IT	Expense	-	545,528	1,435,600	1,004,920	1,185,600
One-SD Support for EAM	Revenue	-	-	-	-	-
	Dept. Total FTE	8.0	10.0	10.0	10.0	10.0
	Dept. Total Expense	882,061	1,955,136	2,720,208	1,913,063	2,093,743
	Dept. Total Revenue	-	-	-	-	-

The Enterprise Asset Management (EAM) project is a citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets for the repair and/or construction of municipal infrastructure. The project began implementation in FY 2016 and Phase 1 includes five departments/divisions: Information Technology/Wireless Services, Public Utilities, Public Works — General Services, Public Works— Engineering and Capital Projects, and Transportation and Storm Water. The system went live in three releases during FY 2018.

The Outlook contains two requests related to this Project; additional hardware resources and staff needs resulting from Phase 1 in the Public Works and Transportation and Storm Water Departments and funding for the rollout to the Phase 2 Departments consisting of Department of Information Technology, Fire-Rescue, Library, Police, Environmental Services, and Parks and Recreation. The One-SD Fund supports the implementation of the project and bills the Phase 2 Departments through the budget process.

Short Term Residential Occupancy (STRO)

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Short Term Residential	FTE	8.00	8.00	8.00	8.00	8.00
Occupancy License & Tax	Expense	1,673,228	1,672,444	1,286,881	1,286,881	1,286,881
Auditing Program	Revenue	800,000	2,400,000	2,800,000	2,800,000	2,800,000
	Dept. Total FTE	8.0	8.0	8.0	8.0	8.0
	Dept. Total Expense	1,673,228	1,672,444	1,286,881	1,286,881	1,286,881
	Dept. Total Revenue	800,000	2,400,000	2,800,000	2,800,000	2,800,000

On August 1, 2018, the City Council approved an ordinance regulating short-term residential occupancy and authorizing an annual licensing fee of \$949 to pay for the administration and enforcement of the regulations and program. On August 30, 2018, a referendum petition to repeal the approved STRO regulations was submitted to the City Clerk and on October 22, 2018 the City Council voted to repeal the ordinance. Because the City Council has repealed the ordinance, there will not be funding available for enforcement until a new ordinance is put in place. In the meantime, the City is moving forward with hiring for positions to collect back tax revenue and get out-of-compliant operators registered for a TOT Certificate and paying taxes. As such, all critical strategic expenditures submitted by departments related to enforcing regulations were not included in the Outlook. The table above includes critical expenditures and estimated revenues submitted by the City Treasurer that are needed to enforce compliance with existing regulations including tax auditing.

City Clerk

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Replacement of the Electronic Voting System	FTE	-	-	-	-	-
	Expense	250,000	256,000	6,000	6,000	6,000
	Revenue	250,000	250,000	-	-	-
Dept. Total FTE		-	-	-	-	-
Dept. Total Expense		250,000	256,000	6,000	6,000	6,000
Dept. Total Revenue		250,000	250,000	-	-	-

The Outlook for the City Clerk's Department supports the City's Strategic Plan to ensure equipment and technology are in place that allows employees to achieve high quality public service. Funding needs have been identified for one-time costs to replace the twelve-year-old voting system and audio-visual equipment in the City Council chambers. City Staff have included the use of Public, Educational, and Government access (PEG) funds to offset this impact to the General Fund in Fiscal Year 2020 and 2021.

City Treasurer

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Centralized Payment Processing Solution (CPPS)	FTE	-	-	-	-	-
	Expense	180,000	210,000	240,000	165,000	185,000
	Revenue	-	-	-	-	-
Replace Legacy Delinquent Accounts System & Services	FTE	-	-	-	-	-
	Expense	1,300,000	345,000	360,000	378,000	400,000
	Revenue	-	-	-	-	-
Dept. Total FTE		-	-	-	-	-
Dept. Total Expense		1,480,000	555,000	600,000	543,000	585,000
Dept. Total Revenue		-	-	-	-	-

The Outlook for the City Treasurer Department supports the City's Strategic Plan to ensure equipment and technology are in place that allows employees to achieve high quality public service. Critical needs have been identified for a citywide payment processing platform that will allow for a consolidated online payment solution and a comprehensive debt collection solution for delinquent accounts. These efforts are expected to result in efficiencies in collecting funds owed for city services and are a mission critical investment to provide and bill for city services.

Citywide Program Expenditures

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Franchise Agreement Consultant	FTE	-	-	-	-	-
	Expense	1,000,000	2,000,000	-	-	-
	Revenue	-	-	-	-	-
Commercial Paper Expense & Long Term Borrowing Costs	FTE	-	-	-	-	-
	Expense	-	3,370,000	6,840,000	8,950,000	12,490,000
	Revenue	-	-	-	-	-
Dept. Total FTE		-	-	-	-	-
Dept. Total Expense		1,000,000	5,370,000	6,840,000	8,950,000	12,490,000
Dept. Total Revenue		-	-	-	-	-

The Outlook for Citywide Program identifies critical funding for General Fund financing for capital projects and consultant support for upcoming franchise agreement negotiations.

The table above includes debt service costs for \$270.0 million in new financing for ongoing General Fund capital improvements program in FY 2020 through FY 2024. The borrowing amounts and debt service cost projections above assumes a long-term bond issuance in FY 2021 of \$88.5 million to pay

down/refund the commercial paper notes approved in Fiscal Year 2018 which are expected to be issued in Fiscal Year 2019. A subsequent new long-term bond issuance and corresponding \$90.75 million increases in commercial paper is projected in FY 2023. Not included in the table above are the debt service costs beyond Fiscal Year 2024, including the anticipated issuance of \$90.75 million of long-term bonds in Fiscal Year 2025 to refund the FY 2023 commercial paper notes. The timing of each of these bond issuances and a cost-effective financing mechanism (commercial paper or long-term bonds) will be further evaluated based on cash needs and market conditions.

San Diego Gas and Electric currently operates under a 50-year City franchise that was granted in 1970. The agreement is set to expire in 2020 and the city anticipates the need to retain outside consultants to prepare for and advise the City during these negotiations and evaluate the City’s energy distributor. Those estimated costs have been included in the Outlook.

Communications

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
General Fund support of PEG funded obligations	FTE	-	-	-	-	-
	Expense	-	-	-	447,000	447,000
	Revenue	-	-	-	-	-
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Expense	-	-	-	447,000	447,000
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the Communications Department supports the City’s Strategic Plan to ensure equipment and technology are in place that allows employees to achieve high quality public service. The Outlook includes general funds to support obligations that are currently funded with PEG funds. These funds are tied to cable franchise funding, which is expected to decline through the Outlook period and requires general fund resources to supplant the declining PEG funds.

Environmental Services

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Compressed Natural Gas (CNG) Fueling Station Maintenance	FTE	-	-	-	-	-
	Expense	210,000	210,000	210,000	210,000	210,000
	Revenue	-	-	-	-	-
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Expense	210,000	210,000	210,000	210,000	210,000
	Dept. Total Revenue	-	-	-	-	-

The table above identifies the addition of non-personnel expenditures for the operation and maintenance of compressed natural gas (CNG) fueling stations that are expected to open in FY 2020.

Fire-Rescue

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fire-Rescue Staffing Model and Relief Pool To Reduce Overtime Costs	FTE	37.00	74.00	111.00	111.00	111.00
	Expense	1,126,695	238,021	(471,619)	(1,479,303)	(1,479,303)
	Revenue	-	-	-	-	-
Fire Stations (Black Mountain Ranch, Fairmount, North University City, Paradise Hills)	FTE	-	12.00	24.00	36.00	60.00
	Expense	146,040	2,118,937	4,091,834	6,416,016	10,256,013
	Revenue	-	-	-	-	-
Helicopter Maintenance and Fuel for Recently Acquired Helicopter	FTE	-	-	-	-	-
	Expense	820,000	820,000	820,000	820,000	820,000
	Revenue	-	-	-	-	-
Peak Hour Engines	FTE	24.00	48.00	48.00	48.00	48.00
	Expense	3,267,578	6,535,157	6,535,157	6,535,157	6,535,157
	Revenue	-	-	-	-	-
Replace One Fire-Rescue Helicopter	FTE	-	-	-	-	-
	Expense	-	-	-	-	1,437,946
	Revenue	-	-	-	-	-
	Dept. Total FTE	61.0	134.0	183.0	195.0	219.0
	Dept. Total Expense	5,360,313	9,712,115	10,975,371	12,291,869	17,569,813
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the City’s Fire-Rescue Department supports the City’s Strategic Plan to foster safe and livable neighborhoods through timely and effective response in all communities. The table above shows additional fire academies to support the constant staffing model and establish a relief pool for firefighter personnel, maintenance costs for the helicopter purchased in FY 2018, replacement of one additional helicopter in FY 2024, establishment of peak hour engines, and the addition of four new fire stations. The operational expenses for the new fire stations are listed below:

- FY 2021 – North University City
- FY 2022 – Black Mountain Ranch
- FY 2023 – UCSD, Fairmont Avenue
- FY 2024 – Paradise Hills

The addition of 111.0 additional firefighters, provided by one ongoing and three one-time academies, will produce the staffing level needed for the Fire-Rescue Department’s constant staffing model to reduce overtime costs. The costs of additional personnel and academies are offset by overtime reduction once the 111.0 FTE are fully operational.

The Fire-Rescue Department has identified gaps in service and intends to fill these gaps by phasing-in six peak hour engine (PHE) companies over two years (three PHE per fiscal year) as recommended in the February 2017 Citygate Report. Coverage gaps may be long term gaps as identified in the Citygate report or short term such as a significant incident drawing many resources, or planned event leaving certain areas with service gaps. These companies may also be used to send help to an incident instead of pulling other resources out of their home areas. This will significantly improve response time performance citywide, reducing the need to build new fire stations that are not already in some form of design or construction. The PHE would be in operation 12 hours per day, seven days per week.

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Fleet Operations

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fleet Facility Repairs and Safety Upgrades	FTE	-	-	-	-	-
	Expense	2,803,339	1,010,272	1,181,577	1,096,880	939,483
	Revenue	-	-	-	-	-
Vehicle Replacements	FTE	-	-	-	-	-
	Expense	4,609,202	9,218,403	16,218,403	23,218,403	23,218,403
	Revenue	-	-	-	-	-
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Expense	7,412,541	10,228,675	17,399,980	24,315,283	24,157,886
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the City's Fleet Operations Department supports the City's Strategic Plan and meets greenhouse gas emissions reduction goals identified in the Climate Action Plan. The table above identifies the fees for the replacement of General Fund vehicles and the General Fund's share of costs for critical repairs and safety improvements at fleet facilities.

Information Technology

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
OSHA Reporting Implementation and Licensing	FTE	-	-	-	-	-
	Expense	389,963	139,263	42,363	42,363	42,363
	Revenue	-	-	-	-	-
Public Safety Radio Site Updates, Maintenance, Licensing, and Support Contract	FTE	-	-	-	-	-
	Expense	352,600	528,900	2,027,450	2,468,200	2,468,200
	Revenue	-	-	-	-	-
City Website Security and Webhosting Support	FTE	-	-	-	-	-
	Expense	341,446	60,900	60,900	60,900	60,900
	Revenue	-	-	-	-	-
SAP Migration	FTE	-	-	-	-	-
	Expense	-	290,700	-	-	-
	Revenue	-	-	-	-	-
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Expense	1,084,009	1,019,763	2,130,713	2,571,463	2,571,463
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the City's Department of Information Technology supports the City's Strategic Plan through equipment and technology that allow employees to provide high-quality public service. The table above identifies the General Fund costs associated with critical software, hardware, and maintenance managed by the Department of IT.

Library

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
New Library (Pacific Highlands Ranch)	FTE	-	8.50	8.50	8.50	8.50
	Expense	-	783,740	783,740	783,740	783,740
	Revenue	-	-	-	-	-
	Dept. Total FTE	-	8.5	8.5	8.5	8.5
	Dept. Total Expense	-	783,740	783,740	783,740	783,740
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the City's Library Department supports the City's Strategic Plan to foster services that improve the quality of life in all neighborhoods. The table identifies staffing and operating costs for the new Pacific Highlands branch library, which is the only fully funded library scheduled to go online in the Outlook period. The outlook assumes that some of the costs associated with one-time operating

expenses will come from non-general fund sources such as library system improvement funding or grants.

Parks and Recreation

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
New Facilities	FTE	26.16	39.11	46.36	51.73	55.15
	Expense	3,775,408	4,115,685	4,912,953	5,613,534	6,069,895
	Revenue	1,000	16,000	16,000	16,000	16,000
Dept. Total FTE		26.2	39.1	46.4	51.7	55.2
Dept. Total Expense		3,775,408	4,115,685	4,912,953	5,613,534	6,069,895
Dept. Total Revenue		1,000	16,000	16,000	16,000	16,000

The Outlook for the City’s Parks and Recreation Department supports the City’s Strategic Plan to improve the quality of life in all neighborhoods. The table above identifies the addition of personnel and non-personnel expenditures for the operation and maintenance of 16 new facilities and 28 new “Play All Day” joint use facilities. Attachment 3 identifies these facilities.

Performance and Analytics

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
311 Phone System Enhancement	FTE	-	-	-	-	-
	Expense	-	250,000	-	-	-
	Revenue	-	-	-	-	-
Get It Done - Phase 2 Expansion	FTE	-	-	-	-	-
	Expense	-	-	-	400,000	-
	Revenue	-	-	-	-	-
Dept. Total FTE		-	-	-	-	-
Dept. Total Expense		-	250,000	-	400,000	-
Dept. Total Revenue		-	-	-	-	-

The Outlook for Performance and Analytics supports the City’s Strategic Plan to provide high quality public service by promoting a customer-focused culture that prizes consistent, predictable delivery of services. The funding needs identified in the Outlook represents the integration of Parks and Recreation services into the Get It Done application (Phase 2) and enhancements to the City’s information phone system to make it more user-friendly and responsive.

Planning

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Climate Adaptation & Resiliency Plan	FTE	-	-	-	-	-
	Expense	310,000	190,000	-	-	-
	Revenue	-	-	-	-	-
Housing Affordability Program	FTE	-	-	-	-	-
	Expense	250,000	250,000	250,000	-	-
	Revenue	-	-	-	-	-
Dept. Total FTE		-	-	-	-	-
Dept. Total Expense		560,000	440,000	250,000	-	-
Dept. Total Revenue		-	-	-	-	-

The Outlook for the City’s Planning Department supports the City’s Strategic Plan for fostering safe and livable neighborhoods. Funding needs were identified to support the HousingSD program, which would focus on affordable housing incentive program, permanent supportive housing streamlining ordinance, additional updates to the Land Development Code to support housing, and General Fund resources to augment grant funding already secured for climate adaptation & resiliency planning.

Police

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Addition of Sworn Positions and Equipment	FTE	-	-	21.00	42.00	63.00
	Expense	-	-	3,387,486	6,364,173	9,346,259
	Revenue	-	-	-	-	-
Police Overtime	FTE	-	-	-	-	-
	Expense	6,490,000	7,750,000	7,150,000	6,550,000	5,950,000
	Revenue	-	-	-	-	-
Police Helicopter Maintenance Savings	FTE	-	-	-	-	-
	Expense	(329,588)	(1,150,237)	(1,513,698)	(1,305,822)	(1,792,006)
	Revenue	-	-	-	-	-
Promotional Examination Process	FTE	-	-	-	-	-
	Expense	249,000	-	249,000	-	249,000
	Revenue	-	-	-	-	-
Dept. Total FTE		-	-	21.0	42.0	63.0
Dept. Total Expense		6,409,412	6,599,763	9,272,788	11,608,351	13,753,253
Dept. Total Revenue		-	-	-	-	-

The Outlook for the City's Police Department supports the City's Strategic Plan for fostering safe and livable neighborhoods through the protection of lives, property and the environment through timely and effective response in all communities. The table above identifies the addition of 63.0 of the 85.0 sworn officers needed to return police staffing to the 2009 levels of 2,128 sworn officers by FY 2024, with the remaining 22.0 Officers expected in Fiscal Year 2025. Also identified is funding for promotional examinations to determine candidates eligible for promotion to sergeant and lieutenant ranks.

As reported in the Fiscal Year 2019 First Quarter Budget Monitoring Report, the Police Department is projecting additional overtime due to vacancies and support for Neighborhood Policing Division. Appropriations for these expenditures will be requested of City Council later in Fiscal Year 2019. Subject to Council approval, these expenditures will continue during the outlook period, however at a diminishing amount as staffing levels are increased through the department's programmed academies and recruiting efforts discussed above.

The City's Police Department, through cooperation with the Federal Government's Seized Assets Program has received significant funding in Fiscal Year 2019. The Outlook assumes that a portion of these funds are used to replace three existing helicopters, resulting in General Fund savings of maintenance costs for the City's police helicopter fleet. The remaining use of fund balance will be considered in conjunction with the budget development process to ensure the best use of these one-time resources.

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Public Works

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Asbestos Remediation	FTE	-	-	-	-	-
	Expense	150,000	150,000	150,000	150,000	150,000
	Revenue	-	-	-	-	-
Facilities Condition Assessments	FTE	-	-	-	-	-
	Expense	-	250,000	250,000	250,000	-
	Revenue	-	-	-	-	-
Rehabilitation Projects	FTE	-	-	-	-	-
	Expense	350,000	700,000	700,000	700,000	700,000
	Revenue	-	-	-	-	-
Support for Emergency Generators	FTE	1.00	1.00	1.00	1.00	1.00
	Expense	193,369	98,369	98,369	98,369	98,369
	Revenue	-	-	-	-	-
Dept. Total FTE		1.0	1.0	1.0	1.0	1.0
Dept. Total Expense		693,369	1,198,369	1,198,369	1,198,369	948,369
Dept. Total Revenue		-	-	-	-	-

The Outlook for the City's Public Works Department supports the City's Strategic Plan in achieving safe and livable neighborhoods. The strategic expenditures included in the Outlook focus on quantifying the conditions of existing facilities, dedicate funding to remediate asbestos in existing city projects, a dedicated crew to maintain emergency backup generators, and funding for critical construction projects which are too small for the Capital Improvements Program (CIP).

Real Estate Assets

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Removal of Mobilehomes from DeAnza Cove	FTE	-	-	-	-	-
	Expense	1,831,767	-	-	-	-
	Revenue	-	-	-	-	-
Dept. Total FTE		-	-	-	-	-
Dept. Total Expense		1,831,767	-	-	-	-
Dept. Total Revenue		-	-	-	-	-

The Outlook for the City's Real Estate Assets Department supports the City's Strategic Plan by providing high quality public service. The table above identifies the addition of non-personnel expenditures to remove mobile homes from the former De Anza Cove mobile home park.

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Transportation and Storm Water

Request	FTE/Rev/Exp	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Additional Positions to Support Programs (Get It Done, Climate Action Plan, Vision Zero)	FTE	2.00	4.00	4.00	4.00	4.00
	Expense	200,555	409,682	409,682	409,682	409,682
	Revenue	-	-	-	-	-
Consulting Services (Transportation Optimization Program - STOP)	FTE	-	-	-	-	-
	Expense	250,000	250,000	-	-	-
	Revenue	-	-	-	-	-
Litigation and PRA Support	FTE	1.00	2.00	2.00	2.00	2.00
	Expense	142,323	208,217	208,217	208,217	208,217
	Revenue	-	-	-	-	-
Pavement Assessment	FTE	-	-	-	-	-
	Expense	450,000	300,000	-	-	-
	Revenue	-	-	-	-	-
Pipe Maintenance & Repair	FTE	-	-	-	22.00	22.00
	Expense	-	-	-	3,551,297	1,976,297
	Revenue	-	-	-	-	-
Sidewalk Repair	FTE	4.00	8.00	10.00	10.00	10.00
	Expense	2,144,843	2,095,393	1,973,551	1,730,590	1,730,590
	Revenue	-	-	-	-	-
	Dept. Total FTE	7.0	14.0	16.0	38.0	38.0
	Dept. Total Expense	3,187,721	3,263,292	2,591,450	5,899,785	4,324,785
	Dept. Total Revenue	-	-	-	-	-

The Outlook for the City's Transportation and Storm Water Department supports the City's Strategic Plan in achieving safe and livable neighborhoods by performing the services summarized in the table above. These expenditures allow for faster mitigation of sidewalk trip hazards via an additional ramping crew, engineering staff to support CAP and Vision Zero projects, and an update to the City's street Overall Condition Index (OCI) ratings.

Furthermore, the City must comply with the Regional Water Quality Control Board (RWQCB) storm water permit requirements creating significant operational and capital needs. In the outer years of the outlook a dedicated preventative maintenance storm drain crew has been included to extend the life of existing storm water infrastructure. The CIP needs for storm water flood risk management and water quality improvement projects have been identified and will be discussed in the Five-Year Capital Infrastructure Planning Outlook scheduled to be released in January 2019.

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POTENTIAL MITIGATION ACTIONS

The Outlook has identified the potential need to identify additional sources of funds as a result of the growth in ongoing expenditures outpacing the growth in ongoing revenues. The Mayor will present a balanced FY 2020 budget in April 2019 to the City Council. If the projected revenues and sources of funds do not improve, several mitigation actions, including budget reductions, will need to be considered. The following section presents potential measures to address the potential need for additional resources in FY 2020.

One-Time Resources

Resources are available from excess equity and in reserve accounts; however, these resources are one-time in nature and therefore are only available for one-time purposes.

- The Public Liability Reserve exceeds FY 2019 policy goal of 50 percent of outstanding claims. Funds available at the end of FY 2019 could be available in FY 2020.
- The current Long-Term Disability Fund Reserve is funded beyond the policy goal of 100 percent of a three-year average of outstanding claims' liability. Some amount of the excess funding will be needed to establish a new death and disability benefit for employees hired after Proposition B became effective in 2012, subject to negotiations with the employee organizations.
- The Workers' Compensation Reserve is currently overfunded in comparison to its target level of 12 percent of the three-year average of outstanding actuarial liabilities. The FY 2019 Adopted Budget incorporated a plan to utilize the funds for workers compensation operating expenses in FY 2020. There are no additional funds available, at this time, above what is currently planned to be utilized.
- In the FY 2019 First Quarter Budget Monitoring Report, the FY 2019 ending fund balance (excess equity) is projected to be \$12.5 million. This will be updated during the FY 2019 Mid-Year Budget Monitoring Report once the audit of the FY 2018 financial statements is complete and will include updated Fiscal Year 2019 projections. These funds could be used in either FY 2019 or in future fiscal years to fund one-time expenditures.

Budget Reductions

To address the projected revenue shortfall, General Fund departments will be requested to submit budget reduction proposals. Any budget reduction proposals submitted for consideration are only proposals subject to careful evaluation. All potential solutions to mitigate the projected revenue shortfall will be carefully considered to ensure the overall impact to the services provided is minimized and that the City continues to provide the high level of service that is expected.

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OTHER ASSUMPTIONS AND CONSIDERATIONS

The Outlook was developed based on information available and known at the time of the preparation of the report. Projections were developed using reasonable assumptions, however, risks to the projections include events that may be expected to occur during the Outlook period whose outcomes are unpredictable. Previous sections of the report have discussed risks related to economic recession, changes in other economic growth rates, and changes to the actuarial valuation of the City's Pension. This section details several other known assumptions.

Referendum and Ballot Measures

The City Council approved regulations governing STRO on July 16, 2018 and on August 30, 2018, a petition to repeal approved STRO regulations was submitted to the City Clerk. The City Council voted to repeal the STRO measure on October 22, 2018. The Outlook includes Treasurer Department's STRO requests because they are related to ongoing licensing and tax collection and not dependent on the STRO ordinance. Further actions by City Council on STRO regulations are expected during the Outlook period and are not accounted for in this Outlook.

Local ballot Measure G, regarding the sale of the stadium site to San Diego State University (SDSU), appears to have been approved by the electorate on November 6, 2018, subject to certification by the San Diego County Registrar of Voters. The fiscal impact of this item on the General Fund has not been reflected in the Outlook due to the timing of the preparation of this report. Baseline assumptions were developed based on the closure and wind down of the stadium following the SDSU football season ending in December 2020.

On July 9, 2018, an initiative titled "For A Better San Diego" was filed with the City Clerk to increase the TOT rate. On September 20, 2018, it was determined by the Registrar of Voters that the petition contained the requisite number of valid signatures. The matter will be placed on the ballot for the next citywide Municipal General Election ballot in November 2020, unless the City Council decides to place the matter on a Special Election ballot.

MOUs

As previously discussed in the Salaries and Wages section of this report, in FY 2015 and FY 2016, the City and its REOs entered into separate MOUs. These multi-year agreements expire in FY 2020, except for the agreement with the DCAAs, which expires in FY 2019. Since over 70 percent of expenditures in the FY 2019 Adopted Budget are related to wages and fringe benefits, small changes in MOU provisions can have large impacts on City expenditures. A 1.0 percent change in salaries across all MOU's could increase this category by approximately \$6.0 million. The Outlook report does not contain any projections related to potential changes to the MOUs.

Recession

The impact of a future economic recession has not been incorporated into this Outlook. In each fiscal year of the Outlook, growth is projected from its prior year. Based on historical examples of a recession, the City's Major Revenues, (Property Tax, Sales Tax, TOT, and Franchise Fees) could be significantly impacted. Prior recessions have impacted the City's aggregated Major Revenues by -1.0% to -4.9%. A recession affects each revenue source differently. Changes to Property Taxes are likely to

lag since current revenue is based on prior calendar year valuations. Property Taxes are also less variable due to the amount of base assessed valuations that are below market value. However, small percentage changes to property tax growth can equate to large swings in taxes. Sales tax and TOT are based on consumer’s discretionary funds; therefore, they are more quickly and erratically impacted by a recession.

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CONCLUSION

The Outlook guides long-range fiscal planning by focusing on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals and reflect the Mayor and Council's shared priorities over the next five-year period.

Based upon baseline projections, growth in ongoing expenditures is anticipated to outpace growth in ongoing revenues in FY 2020 and FY 2021. A structural shortfall is forecasted based on the following key factors:

- Moderate growth in revenue
- Employee Organization Agreements and amendments entered into between FY 2015 and FY 2018
- Increases in the Actuarially Defined Contribution to the City's Pension
- The City's commitments to funding reserves and investing in infrastructure projects

The Outlook is not a budget. The Outlook provides the City Council, City staff, key stakeholders, and the public with information in advance of the budget meetings to facilitate an informed discussion during the development of the FY 2020 Adopted Budget.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2019.

ATTACHMENT 1

FY 2020 – 2024 FIVE-YEAR FINANCIAL OUTLOOK

(\$ in millions)

GENERAL FUND REVENUES	Fiscal Year 2019 Adopted Budget	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024
Property Tax	\$ 560.0	\$ 597.9	\$ 629.6	\$ 660.8	\$ 691.2	\$ 721.2
Sales Tax	282.1	290.0	297.8	305.9	313.8	321.7
Transient Occupancy Tax	128.4	134.8	140.4	145.7	150.9	156.1
Franchise Fees	78.8	80.8	82.5	84.4	86.7	88.2
Property Transfer Tax	11.0	11.5	11.9	12.2	12.6	12.9
Licenses and Permits	19.8	20.4	20.9	21.5	22.0	22.5
Cannabis Business Tax	6.0	11.5	13.3	15.2	17.1	19.2
Fines, Forfeitures and Penalties	31.4	31.6	31.8	32.0	32.3	32.5
Revenue from Money and Property	60.0	65.8	68.5	69.7	71.2	73.1
Revenue from Federal and Other Agencies	5.5	5.5	5.5	5.5	5.5	5.5
Charges for Services	160.3	165.9	166.2	175.5	179.6	184.2
Other Revenue	3.1	3.1	2.6	2.6	2.6	2.6
Transfers In	90.2	83.0	84.8	82.7	83.9	85.1
BASELINE GENERAL FUND REVENUES	\$ 1,436.5	\$ 1,501.8	\$ 1,555.9	\$ 1,613.7	\$ 1,669.3	\$ 1,724.8
GENERAL FUND EXPENDITURES	Fiscal Year 2019 Adopted Budget	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024
Salaries & Wages	\$ 589.1	\$ 636.1	\$ 643.8	\$ 644.3	\$ 643.4	\$ 643.7
Retirement Actuarially Determined Contribution (ADC) ¹	238.9	257.1	262.3	261.9	261.5	261.8
Employee Flexible Benefits	94.1	83.1	83.1	83.1	83.1	83.1
Other Post Employment Benefits (OPEB)	41.7	42.7	43.8	44.9	46.0	47.1
Workers' Compensation	19.7	22.1	26.0	26.5	27.0	27.5
Supplemental Pension Savings Plan (SPSP)	19.6	20.1	20.3	20.3	20.3	20.3
Other Fringe Benefits	24.0	24.6	26.8	26.8	26.8	26.8
Personnel Expenditures	\$ 1,027.1	\$ 1,085.7	\$ 1,106.0	\$ 1,107.7	\$ 1,107.9	\$ 1,110.2
Supplies	\$ 30.2	\$ 31.3	\$ 32.8	\$ 34.3	\$ 35.8	\$ 37.5
Contracts	240.7	249.4	256.0	262.8	270.9	279.7
Information Technology	32.0	35.6	38.5	38.9	38.6	39.5
Energy and Utilities	49.3	48.9	50.8	52.7	54.7	56.7
Reserve Contributions	4.2	14.0	16.0	17.1	18.4	13.4
Charter Section 77.1 - Infrastructure Fund Contribution	17.1	18.2	19.6	19.2	0.0	0.0
Other Expenditures	58.7	57.5	57.2	58.0	58.8	56.9
Non-Personnel Expenditures	\$ 432.1	\$ 454.9	\$ 470.8	\$ 482.9	\$ 477.3	\$ 483.7
BASELINE GENERAL FUND EXPENDITURES	\$ 1,459.2	\$ 1,540.6	\$ 1,576.8	\$ 1,590.6	\$ 1,585.3	\$ 1,593.9
BASELINE SURPLUS / (SHORTFALL)	\$ (38.8)	\$ (20.9)	\$ 23.0	\$ 84.1	\$ 130.9	
CRITICAL STRATEGIC EXPENDITURES NET OF REVENUES	\$ 34.8	\$ 45.0	\$ 58.4	\$ 75.2	\$ 84.5	
(AMOUNT TO BE MITIGATED) /AVAILABLE RESOURCES²	\$ (73.6)	\$ (65.9)	\$ (35.3)	\$ 8.9	\$ 46.4	

Numbers may not add to exact figures due to rounding.

¹ The final amount of the City's FY 2020 ADC payment will not be known until the June 30, 2018 actuarial valuation report is released, which is expected to be presented to the SDCCERS Board of Administration in January 2019.

² Per City Charter Section 69, the Mayor will propose a balanced budget by the 15th of April preceding each fiscal year.

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ATTACHMENT 2
ONE-TIME RESOURCES AND USES OF FUNDS

The tables below detail the one-time resources and expenditures that were included in the Fiscal Year 2019 Adopted Budget that were adjusted to develop FY 2020-2024 Five-Year Financial Outlook baseline budget.

One-Time Resources	
Compensated Absences Leave Fund Balance	4,752,491
Fleet Operations Replacement Fund Transfer	3,400,000
Redevelopment Property Trust Fund (RPTTF) Distributions	855,090
Reimbursement for National Incident Based Reporting System	814,000
Supplemental Environmental Projects - Regional Water Quality Control Board	491,143
Otay Mesa Enhanced Infrastructure Financing District (EIFD) Election	289,811
Reimbursement for Debt Management services from Public Utilities Department	175,626
Library Fines Revenue	99,607
Total	\$10,877,768

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Attachment I

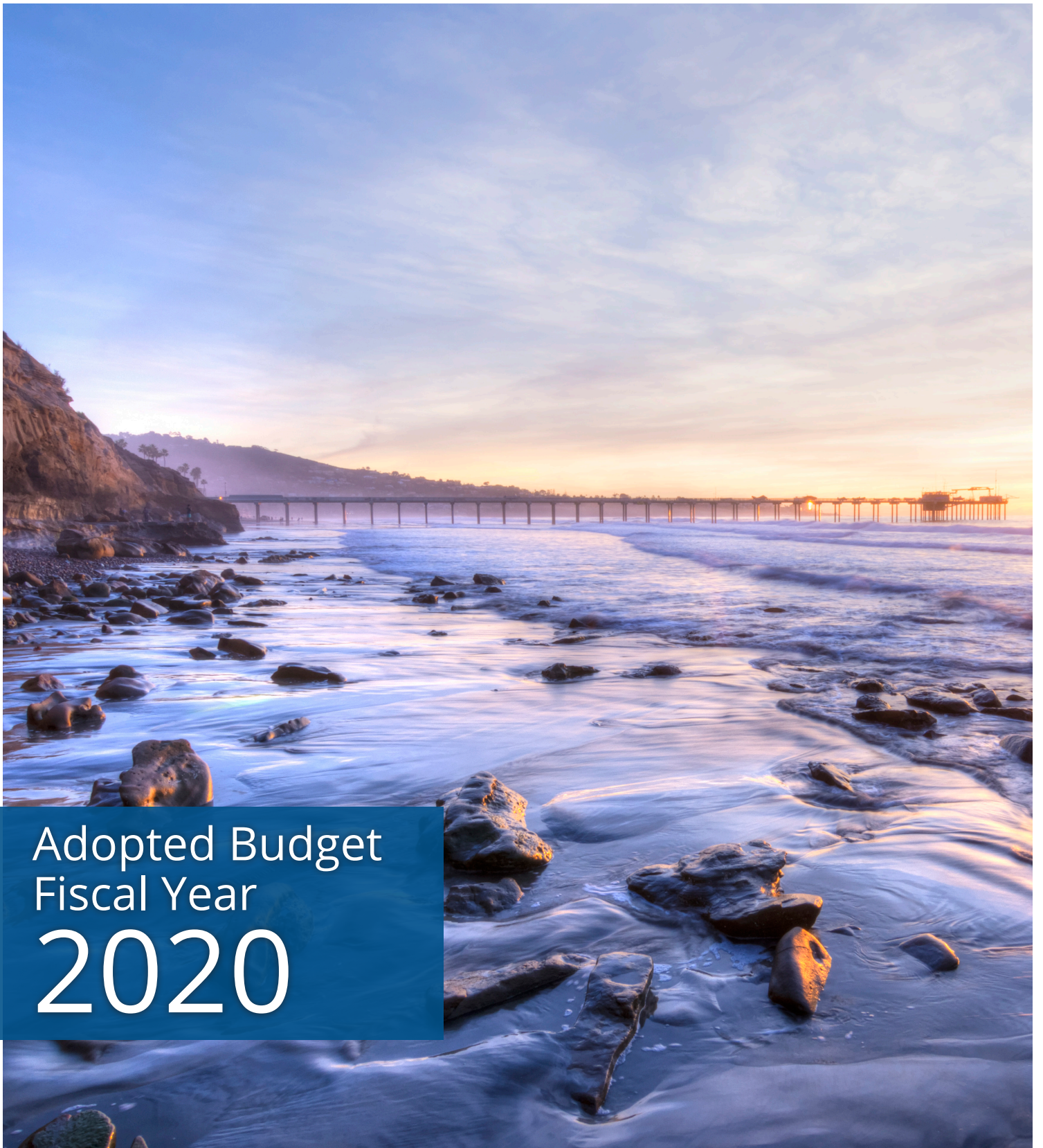
One-Time Uses	
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$17,090,909
Commission for Arts & Culture Funding	3,949,600
Transfer to Replenish the Pension Payment Stabilization Reserve	3,612,662
Fire-Rescue Overtime	3,416,937
101 Ash Relocation Costs	2,100,000
Contributions to the Capital Improvements Program for IT Projects	1,168,000
Community Projects, Programs, and Services (CPPS) Funds	981,163
Brush Management	555,000
Contributions to Maintain General Fund Reserves - FY 2019 Reserve Target of 15.25%	554,424
Regional Water Quality Control Board - Supplemental Environmental Projects	501,166
Executive Complex Relocation Costs	450,000
Parks and Recreation New Park and Facilities	404,920
Companion Unit Fee Waiver Pilot	300,000
Private Property Graffiti Abatement	300,000
Equipment and Vehicle Purchases - Clean SD	290,000
Library Security Services	288,000
Lifeguard Vessel Replacements	256,000
Mixed Income Housing Density Program Funding	250,000
Personal Protective Equipment (PPE)	241,500
Lifeguard Academy	238,356
Vehicle Purchases - Parks and Recreation	97,500
Civic Theatre Maintenance	75,000
Mission Beach Trash Collection	70,000
Mission Hills Library	68,088
Parks and Recreation User Fee Study	50,000
Pipe Repair Team Vehicle Purchases - Transportation & Storm Water	43,145
SMART Program Funding	40,000
Consultant for Select Committee on Homelessness	38,000
San Ysidro Library	20,611
Otay Mesa Enhanced Infrastructure Financing District (EIFD) General Election Ballot	20,250
Use of Fund Balance to Reduce Expenditures	-4,601,855
Total	\$32,869,376

**ATTACHMENT 3
PARK AND RECREATION NEW FACILITIES**

Park and Recreation New Facilities	
Audubon Elementary JU (PAD)	2020
Bay Terrace Recreation and Senior Center	2020
Dennerly Ranch Neighborhood Park - CIP S00636	2020
East Village Green NP - CIP S16012	2020
Innovation (MacDowell) Middle School JU (PAD)	2020
Longfellow Elementary JU (PAD)	2020
Noth Park Mini Park	2020
Pacific View Leadership Academy JU (PAD)	2020
Rolando Park Elementary JU (PAD)	2020
Rowan Elementary JU (PAD)	2020
Salk Neighborhood Park and JU Development (PAD)	2020
Sandburg Elementary JU (PAD)	2020
Spreckels Elementary JU (PAD)	2020
14th Street Promenade	2021
Canon Street Pocket Park - CIP S16047	2021
Children's Park Enhancement	2021
Fairbrook Neighborhood Park - CIP S01083	2021
Franklin Ridge Pocket Park	2021
Johnson Elementary JU (PAD)	2021
Lindbergh-Schweitzer Elementary School JU (PAD)	2021
Olive Street Mini Park - CIP S10051	2021
Tubman Charter Elementary JU (PAD)	2021
Standley Middle School JU (PAD)	2021
Standley Middle School JU Pool (PAD)	2021
Taft Middle JU (PAD)	2021
Valencia Mini Park - CIP S11103	2021
Wangenheim Middle School JU (PAD)	2021
Florence Elementary School JU (PAD)	2022
Hawthorne Elementary JU (PAD)	2022
Hickman Elementary JU (PAD)	2022
Hidden Trails Neighborhood Park - CIP S00995	2022
Jones Elementary JU (PAD)	2022
Lafayette Elementary JU (PAD)	2022
Logan/Memorial K-8/Middle School JU (PAD)	2022
Mira Mesa Community Park (Phase II) - CIP L16002	2022

Attachment I

Park and Recreation New Facilities (continued)	
Pacific Beach Elementary School JU Expansion (PAD)	2022
Benchley / Weinberger Elementary JU (PAD)	2023
Dewey Elementary JU (PAD)	2023
Marie Curie Elementary JU (PAD)	2023
NTC Building 619	2023
Toler Elementary JU (PAD)	2023
Riviera Del Sol Neighborhood Park - CIP S00999	2023
Webster Elementary JU(PAD)	2023
Canyon Hills Resource NP Improvements - CIP S15006	2024
Carmel Valley Neighborhood Park - CIP S00642	2024



Adopted Budget
Fiscal Year
2020

Volume 2
Department Detail

MAYOR KEVIN L. FAULCONER

The City of
SAN DIEGO 

Kevin L. Faulconer
Mayor

Barbara Bry
Council President Pro Tem
District 1

Jennifer Campbell
Councilmember
District 2

Christopher Ward
Councilmember
District 3

Monica Montgomery
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

Vivian Moreno
Councilmember
District 8

Georgette Gómez
Council President
District 9

Kris Michell
Chief Operating Officer

Mara W. Elliott
City Attorney



Adopted Budget
Fiscal Year
2020

Volume 2

Department Detail

MAYOR KEVIN L. FAULCONER



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**The Government Finance Officers Association
of the United States and Canada**

presents this

CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

to

**Finance Department
City of San Diego, California**



The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Christopher P. Morrill

Date **March 11, 2019**

Budget Awards

*California Society of
Municipal Finance Officers*

Certificate of Award

*Excellence Award for
Fiscal Year 2018-2019 Operating Budget*

Presented to the

City of San Diego

For meeting the criteria established to achieve the CSMFO Excellence Award for Budgeting.

December 19, 2018



Margaret Moggia

*Margaret Moggia
CSMFO President*

Sara J Roush

*Sara Roush, Chair
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2020 Adopted Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, creates a better quality of life for all communities, and maintains service levels throughout the City. This is a structurally-balanced plan that keeps the focus on the core community services San Diegans value such as a clean San Diego, parks, libraries, and public safety.

The Adopted Budget preserves neighborhood services added over the last five budget years and continues major investments in streets and infrastructure while maintaining responsible financial management. I directed departments to once again hold the line on spending to allocate critical funds needed to protect and expand neighborhood services, including expanding the Clean San Diego initiative to keep neighborhoods clean and safe.

San Diego's economy remains strong, and the Adopted Budget projects moderate growth in all of the City's four Major General Fund revenue categories – Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees. The Adopted Budget balances the continuing trend of positive key economic indicators with a corresponding softening in the year-over-year rate of growth in some major revenues, including property tax and TOT.

The Adopted Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; police recruitment and retention and increased overtime for Neighborhood Policing; funding to support the annual reporting for the Climate Action Plan and the Climate Resiliency Plan; staffing for new and expanded recreation facilities; staffing and supplies for two new library facilities and preservation of restored library and recreation center hours; increased homeless services and housing affordability initiatives; a lifeguard academy; arts and culture funding; mobility related projects and services, and increased funding for the Pure Water program that will create a drought-proof, independent local water supply.

Even though the City is projecting revenue growth to help fund these priorities, Fiscal Year 2020 continues to be a lean budget year. This Adopted Budget is fiscally responsible. We are fully funding General Fund and Risk Management reserves to their target levels and will contribute to the Pension Payment Stabilization Reserve per the City's Reserve Policy. We continue to fully fund our pension payment, which significantly grew this year due to actuarial changes and experience losses. The difficult choices we made in both Fiscal Year 2018 and Fiscal Year 2019, including combined strategic reductions of \$31.8 million in General Fund ongoing costs, have provided relief in this budget so that we can expand funding for neighborhood services and programs San Diegans have said are critical. Previous budget reductions as well as those included in this year's budget are expected to strengthen the City's financial position for future years.

The Adopted Budget protects neighborhood services and expands the Clean SD initiative with more crews to keep our communities clean. Public safety and investments in infrastructure

Mayor's Budget Message

continue to be funded as priorities in all communities. We have embraced new ideas and taken new approaches to address homelessness. This Adopted Budget has increased funding for Bridge Shelters and homelessness coordination staff, and maintains funding for the Housing Navigation Center which is anticipated to open in the fall. The City is leveraging \$14.1 million from the State to expand landlord engagement, rapid rehousing efforts, safe parking, and storage facilities, and create a flexible spending pool for housing solutions.

The Adopted Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

The Adopted Budget includes funding of \$24.1 million for infrastructure per Charter Section 77.1 (Proposition H), which requires the City to dedicate specific revenue sources to fund General Fund infrastructure such as streets, sidewalks, bridges and buildings, and requires the maintenance and repair of such infrastructure. The infrastructure funding will support critical road repairs and resurfacing, sidewalk repair and reconstruction, including ADA curb ramps, parks and recreation center improvements, as well as new infrastructure projects for storm drain pipe lining and the City Heights pool reconstruction.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. On October 29, 2018, I announced that City road crews had fixed 1,000 miles of streets in a three-year period, a record pace for road repair, and two years earlier than the pledge I made in January 2015 at my first State of the City Address. The Adopted Budget includes \$79.9 million in funding to pave, repair and replace 430 miles of streets, which will help the City maintain the long-term goal of an average Overall Condition Index of 70, or good condition.

The Pure Water Program is one of the most significant infrastructure projects in San Diego history and will deliver clean, reliable water to our residents for decades to come. The Adopted Budget includes the addition of \$386.8 million in funding for Pure Water infrastructure and is an investment made to significantly reduce San Diego's dependence on outside sources of water.

Other important infrastructure investments funded in the Adopted Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support elements of the Climate Action Plan, and water main replacements.

Clean, Safe and Livable Neighborhoods

Every neighborhood deserves clean streets and sidewalks. The Adopted Budget expands the Clean SD initiative by increasing funding by \$6.5 million for additional focus in the highest demand areas throughout the City, including canyons. The additional funding increases contractual services to include litter removal 24 hours per day, seven days per week, and waste abatements associated with illegal encampments on two shifts, seven days a week. Two additional code compliance officers and a supervisor will monitor contractor performance. In addition, this funding includes \$3.5 million in additional Police Department overtime specifically for Clean SD .

Making San Diego the greenest city in America is the goal of our Climate Action Plan (CAP). The Adopted Budget includes \$396.0 million in new funding across city departments that support the

Mayor's Budget Message

key strategies of the CAP. This investment supports new actions to combat climate change locally by creating a community choice energy program for San Diego, changing the way San Diegans move around the city with new bike lanes and mobility projects, funding the Pure Water Program to support the City's climate resiliency efforts, and working with our local partners to transform our regional transportation network. There is also new funding in the Sustainability Department to support annual CAP reporting requirements and the Climate Resiliency plan.

San Diego is one of the safest big cities in the country, and overall crime is at its lowest point in half a century. The Adopted Budget includes funding for the July 1, 2019 and January 1, 2020 salary increases for the largest recruitment and retention package in San Diego Police Department (SDPD) history. This police contract, approved by the City Council on December 5, 2017, makes SDPD more competitive with other law enforcement agencies.

The Adopted Budget also includes the addition of \$7.9 million in overtime for the Neighborhood Policing Division for expanded neighborhood patrols and expansion of Clean SD. There is also funding for three civilian positions for crime lab and information system units, continuation of the Lateral and Recruitment Incentive Programs, a Police Officer Homebuyer Down Payment Assistance Program pilot, and funding for the maintenance and utility costs for a new Police facility in Kearny Mesa.

The Adopted Budget funds resources to improve citywide response times by Fire-Rescue crews and other emergency first responders. Funding is provided for 37 new firefighters, three fire academies, nine dedicated fire academy instructors, and lower overtime costs to establish a vacation relief pool that will result in savings in future fiscal years. There is also funding for a lifeguard academy, increased funding for helicopter maintenance and pilot training, and a dedicated bomb squad unit.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Adopted Budget protects all parks service enhancements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 45 over the last few budget years. The Adopted Budget also provides additional funding to support operation and maintenance needs for five new park facilities. Funding is also included for one tree trimmer and a boom truck for the park forestry program, one pesticide applicator, new park rangers, brush management, and several maintenance workers to maintain increased acreage throughout the Parks System.

The Adopted Budget protects our community centers for lifelong learning by maintaining library hours and the popular “Do Your Homework @ the Library” program. The Adopted Budget also includes funding for the operations of the new Mission Hills/Hillcrest and San Ysidro branch libraries, library programming to maintain equity throughout the library system, and library technology upgrades.

Mayor's Budget Message

The Fiscal Year 2020 Adopted Budget includes \$10.0 million in funding for homeless programs and services, with \$9.8 million budgeted in the General Fund and \$250,000 budgeted in the Low to Moderate Income Housing Asset Fund. It also includes \$3.1 million for the three bridge shelters to provide up to 674 beds a day and supply meals, showers, restrooms, laundry facilities, 24-hour security, alcohol and substance abuse counseling, job training, and mental health services. There is \$550,000 in funding for Housing Navigation Center operations, and funding to add three positions to support the Chief of Homelessness Strategies.

An additional \$12.6 million in Community Development Block Grant (CDBG) funding is programmed for homelessness and housing related programs, services, and projects for Fiscal Year 2020. CDBG funding will provide continued support for interim housing programs, and the Day Center for Homeless Adults, and new funding for multifamily rehabilitation, homeless program operations, and other affordable housing programs and facility improvements.

In September 2018, the State of California approved the City's application for \$14.1 million from the Homeless Emergency Aid Program (HEAP). The HEAP funding includes \$4.3 million for new storage facilities, safe parking programs, expanded family reunification efforts, the Housing Commission's Diversion program, and the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) pilot program. In addition, there is \$5.2 million for rental assistance or subsidies, \$3.2 million for the deconstruction, relocation, and reconstruction of the Single Women and Families Bridge Shelter, and \$705,521 for youth-serving homeless programs.

Housing SD is a strategy to remove the roadblocks to housing. Housing SD reforms will remove height restrictions outside coastal zones, create generous incentives to build affordable housing, and eliminate parking requirements to lower housing costs. The Adopted Budget includes funding for the Affordable Housing Density Program, which fully implements the housing plan for middle-income residents as well as funding in the General Fund to expand the successful program to provide fee waivers for Companion Unit permits.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Adopted Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The "Get It Done" customer experience platform continues to receive resources to implement feature requests that will improve customer satisfaction.

The Adopted Budget includes \$1.0 million in additional funding for a citywide Disparity Study. The intention of a disparity study is to identify whether any gaps exist in an agency's contracting with traditionally underrepresented groups, and includes recommendations on how to remedy those gaps.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong oversight promotes a healthy financial future while saving taxpayer money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and

Mayor's Budget Message

comprehensive efforts to manage both pension and retiree healthcare costs. The Adopted Budget continues the fiscally responsible practice of funding and maintaining reserves to policy target levels.

Conclusion

The Adopted Budget keeps the focus on key services that the public, City Council and I have worked hard to prioritize. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

The City is projecting improving revenue from property, sales, hotel, and franchise taxes in the Adopted Budget, but that growth continues to soften when compared to previous fiscal years. That being considered, this is the 15th consecutive year of fully funding the City's annual pension payment. The Adopted Budget does so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This budget fully funds reserves to target levels and contributes to the Pension Payment Stabilization Reserve, protects current library and recreation center hours, increases funding for housing affordability initiatives, and funds key parks projects. It will add staff to operate and maintain new parks, funds salary increases, including the police recruitment and retention package, provides new public safety resources and invests in road repairs to maintain good street conditions.

Balancing the budget again involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every stakeholder who is helping to maintain the financial health of our City by contributing to this budget. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,

A handwritten signature in black ink that reads "Kevin Faulconer". The signature is written in a cursive style with a long horizontal line extending to the right.

Kevin L. Faulconer Mayor



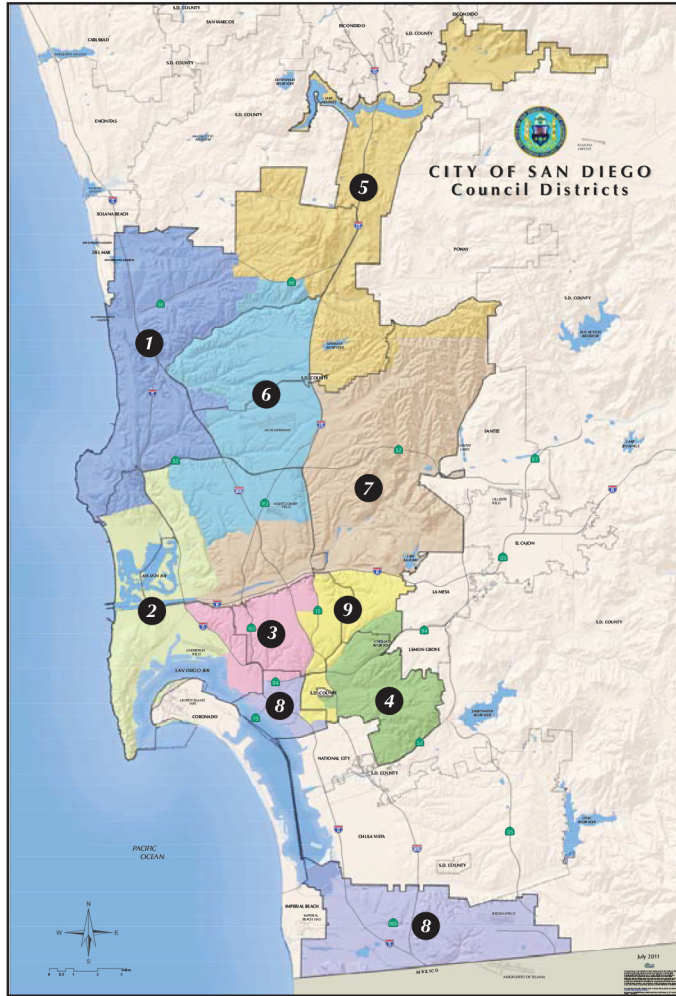
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Kevin L. Faulconer
Mayor



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Council President Pro Tem
District 1



Monica Montgomery
Councilmember
District 4



Jennifer Campbell
Councilmember
District 2



Mark Kersey
Councilmember
District 5



Christopher Ward
Councilmember
District 3



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Scott Sherman
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District 7



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Georgette Gómez
Council President
District 9



Kris Michell
Chief Operating Officer



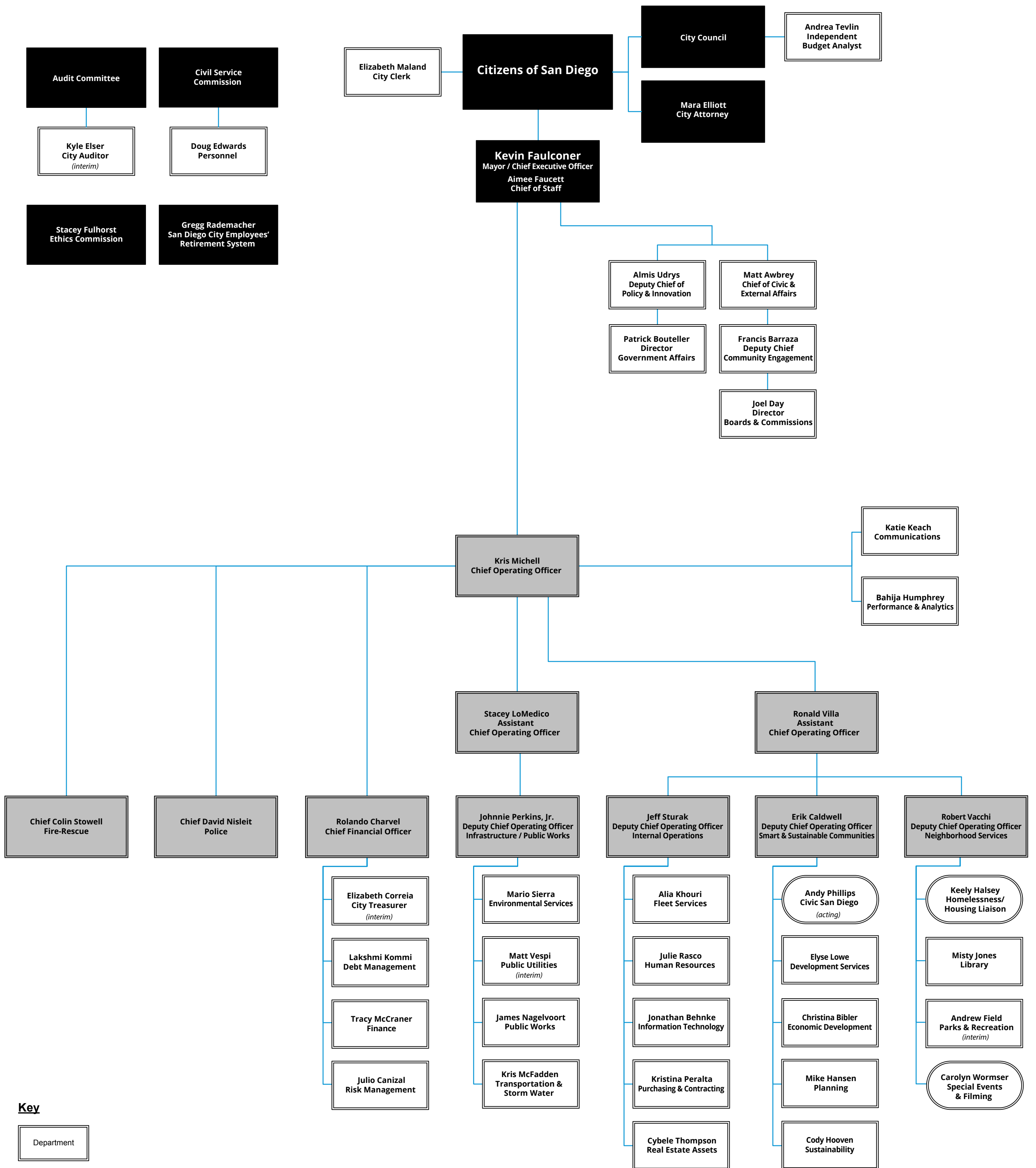
Mara W. Elliott
City Attorney



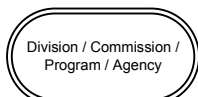
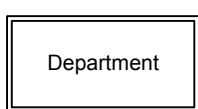
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ORGANIZATION

(All City Functions)



Key





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City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

Guide to the Budget

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in Department pages:

- Department Description
- Goals and Objectives
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This section is a brief overview of the department which includes its purpose, mission and vision statements, and the services it provides. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department's performance. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

Target and actual figures for Fiscal Year 2018, target and estimated figures for Fiscal Year 2019, and targets for Fiscal Year 2020 have been included for each performance indicator.

Guide to the Budget

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Proposed	FY2019–2020 Change
FTE Positions (Budgeted)	115.00	118.00	120.00	2.00
Personnel Expenditures	\$ 13,750,936	\$ 15,464,801	\$ 17,537,250	\$ 2,072,449
Non-Personnel Expenditures	34,465,265	34,595,340	33,337,691	(1,257,649)
Total Department Expenditures	\$ 48,216,202	\$ 50,060,141	\$ 50,874,941	\$ 814,800
Total Department Revenue	\$ 47,749,929	\$ 48,056,705	\$ 48,377,041	\$ 320,336

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Proposed	FY2019–2020 Change
Enterprise IT Sourcing Operations	\$ 2,409,607	\$ 2,667,168	\$ 1,817,428	\$ (849,740)
Enterprise Resource Planning	2,125	-	-	-
Financial & Support Services	2,145,409	3,665,706	3,993,435	327,729
IT Contract Management	533,783	533,595	565,910	32,315
Information Technology	7,613,140	4,542,937	5,315,273	772,336
Project Management Office	201,105	342,044	388,765	46,721
Total	\$ 12,905,168	\$ 11,751,450	\$ 12,080,811	\$ 329,361

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Proposed	FY2019–2020 Change
Enterprise IT Sourcing Operations	10.00	10.00	10.00	0.00
Financial & Support Services	7.00	8.00	6.00	(2.00)
IT Contract Management	0.00	3.00	3.00	0.00
Information Technology	26.00	19.00	23.00	4.00
Project Management Office	1.00	2.00	2.00	0.00
Total	44.00	42.00	44.00	2.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2018 Budget column by revenue and expenditure category may not match the Fiscal Year 2018 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Guide to the Budget

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 530,026	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	23,656	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,908)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	640,309
Total	0.00	\$ 531,774	\$ 640,309

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Proposed	FY2019–2020 Change
PERSONNEL				
Personnel Cost	\$ 2,950,509	\$ 3,056,180	\$ 3,144,667	\$ 88,487
Fringe Benefits	2,071,618	2,192,623	2,562,193	369,570
PERSONNEL SUBTOTAL	5,022,127	5,248,803	5,706,860	458,057
NON-PERSONNEL				
Supplies	\$ 610,815	\$ 384,392	\$ 320,795	\$ (63,597)
Contracts	1,781,846	1,750,736	1,493,421	(257,315)
Information Technology	97,789	151,506	453,498	301,992
Energy and Utilities	289,532	320,747	306,373	(14,374)
Other	585	1,400	1,400	-
Capital Expenditures	93,721	38,752	-	(38,752)
Debt	346,291	833,769	829,270	(4,499)
NON-PERSONNEL SUBTOTAL	3,220,579	3,481,302	3,404,757	(76,545)
Total	\$ 8,242,705	\$ 8,730,105	\$ 9,111,617	\$ 381,512

Guide to the Budget

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Proposed	FY2019–2020 Change
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247	\$ 640,309
Rev from Money and Prop	(336)	-	-	-
Rev from Other Agencies	112,554	195,303	195,303	-
Total	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550	\$ 640,309

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$54,059 - \$65,333	\$ 59,656
20001247	Business Systems Analyst 2	3.00	1.00	1.00	59,467 - 71,864	71,864
20001246	Business Systems Analyst 3	1.00	0.00	0.00	65,416 - 79,061	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20001261	Information Systems Administrator	4.00	1.00	1.00	73,466 - 88,982	88,982
20001234	Program Coordinator	7.00	15.00	14.00	23,005 - 137,904	1,510,454
20001222	Program Manager	7.00	10.00	10.00	46,966 - 172,744	1,224,000
	Budgeted Vacancy Savings					(80,454)
FTE, Salaries, and Wages Subtotal		23.00	28.00	28.00		\$ 3,012,502
Fringe Benefits						
	Employee Offset Savings	\$ 23,645	\$ 23,790	\$ 31,572		\$ 7,782
	Flexible Benefits	177,236	334,358	407,759		73,401
	Long-Term Disability	5,305	8,732	-		(8,732)
	Medicare	23,779	39,815	43,683		3,868
	Other Post-Employment Benefits	96,707	153,786	162,135		8,349
	Retiree Medical Trust	2,024	4,883	4,206		(677)
	Retirement 401 Plan	5,905	6,554	8,639		2,085
	Retirement ADC	489,579	488,485	898,341		409,856
	Risk Management Administration	16,254	26,572	27,324		752
	Supplemental Pension Savings Plan	66,388	165,259	138,610		(26,649)
	Unemployment Insurance	3,034	4,993	5,395		402
	Workers' Compensation	4,442	26,765	25,493		(1,272)
Fringe Benefits Subtotal		\$ 914,298	\$ 1,283,992	\$ 1,753,157		\$ 469,165
Total Personnel Expenditures					\$ 4,765,659	

Guide to the Budget

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2018 Actual	FY2019* Budget	FY2020 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 490,820	\$ 353,823	\$ 134,623
TOTAL BALANCE AND RESERVES	\$ 490,820	\$ 353,823	\$ 134,623
REVENUE			
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247
Revenue from Other Agencies	112,554	195,303	195,303
Revenue from Use of Money and Property	(336)	–	–
TOTAL REVENUE	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,088,144	\$ 1,997,064	\$ 2,418,173
OPERATING EXPENSE			
Personnel Expenses	\$ 71,718	\$ 110,697	\$ 123,094
Fringe Benefits	56,088	75,813	87,072
Contracts	620,689	874,598	852,690
Information Technology	963,560	824,881	1,354,907
Capital Expenditures	22,266	–	–
TOTAL OPERATING EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,763
TOTAL EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,763
BALANCE	\$ 353,823	\$ 111,075	\$ 410
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,088,144	\$ 1,997,064	\$ 2,418,173

*At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

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Airports



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Description

The Airports Division, part of the Real Estate Assets Department (READ) is responsible for operating the City's two General Aviation airports, Montgomery-Gibbs Executive Airport and Brown Field Airport, within the City of San Diego. General Aviation includes all aviation activities except scheduled airline and military flights (although Brown Field accommodates a sizable number of military operations). The two airports support a significant portion of the San Diego regions annual flight operations and can accommodate a variety of General Aviation aircraft. Montgomery- Gibbs is the busiest General Aviation airport in the San Diego region and Brown Field has the longest available civilian runway in the region. Aviation lessees include Fixed Base Operators (FBO) that provide fuel, aircraft maintenance, and aircraft storage facilities; flight schools; San Diego Fire-Rescue helicopter operations; San Diego Police Air Support Unit; emergency medical transport operations; and several hundred individual aircraft owners. The majority of the Airport's revenues are derived from non-aviation lessees that include a hotel business park, restaurants, Fire Station 43, San Diego Police Department Eastern Division, office space tenants, and other individual lessees. Airport staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and grant assurances, as well as administering various leases.

The mission is:

To develop, operate, and maintain Montgomery-Gibbs Executive Airport and Brown Field Airport as world-class General Aviation Reliever Airports, providing access to the National Air Transportation System in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner.

The vision is:

World renowned General Aviation Airports, to serve a world-class city.

Goals and Objectives

Goal 1: *Ensure City Airports are operated safely and efficiently*

- Inspect the airports everyday, morning and evening per FAA standards.
- Pass annual CALTRANS Aeronautics inspections
- Maintain capability for emergency repairs

Goal 2: *Ensure the Airports comply with all applicable Federal, State and local regulations as access portals to the National Air Transportation System*

- Ensure that the Airport Master Plans for both Brown Field and Montgomery-Gibbs Airport are current and valid
- Update airport layout plans as required and include narratives for new projects
- Publish an Airports Operations Policy Manual to ensure compliance with all FAA requirements regarding airport operations and all FAA Airport Improvement Program grant assurances
- Conduct annual hangar and facility inspections

Goal 3: *Ensure the financial self-sufficiency of City's airports, maximize aviation uses, and invest in Airports infrastructure*

- Ensure that all available Airports properties are held under appropriate leases or use agreements with no lease in a "hold-over" status
- Maximize the City's return on investment by ensuring that all leases are in compliance with City policies, monitored regularly, and based on market-rate studies
- Ensure that Airports "Rates and Charges" are evaluated annually for fairness and reasonableness and are adjusted appropriately in accordance with City policy

Goal 4: *Create a climate in which airport and local businesses are able to thrive and contribute to a resilient and economically prosperous City*

- Publish and keep a "Minimum Standards" document
- Publish, use, and update an "Airports Division Property Management Manual" that addresses day-to-day Airports property management functions

Goal 5: *Be customer-focused and responsive to residents' concerns, particularly ones related to noise and safety*

- Seek and embrace public input
- Create and distribute a "Customer Satisfaction Survey" for both internal and external customers to provide feedback seeking at least an 80% approval rating
- Involve the Airports Advisory Committee, users, residents, and other interested parties in the operation, utilization and development of the Airports
- Publish a staggered, bi-annual, airport-specific electronic newsletter

Goal 6: *Be extraordinary stewards of airports property, especially environmentally unique and sensitive habitats*

- Ensure that all Airports properties and real property improvements are maintained in the best possible condition
- Maintain and protect environmentally sensitive habitat on the Airports in accordance with appropriate standards
- Conduct annual inspections of all Airports property
- Update the inventory of all Airport Lease Agreements and Airport-owned real property assets
- Identify all aeronautical and non-aeronautical leases
- Manage and enforce all lease terms

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Average number of working days to respond to a noise complaint	1	1	1	1	1
Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0	0
Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%	10%	10%
Percent of total revenue derived from aviation-related activities	41%	41%	41%	41%	41%



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	22.00	22.00	23.00	1.00
Personnel Expenditures	\$ 1,991,982	\$ 2,199,731	\$ 2,445,936	\$ 246,205
Non-Personnel Expenditures	2,543,180	3,238,294	3,555,545	317,251
Total Department Expenditures	\$ 4,535,162	\$ 5,438,025	\$ 6,001,481	\$ 563,456
Total Department Revenue	\$ 5,311,725	\$ 4,934,289	\$ 4,881,882	\$ (52,407)

Airports Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Airports	\$ 4,535,162	\$ 5,438,025	\$ 6,001,481	\$ 563,456
Total	\$ 4,535,162	\$ 5,438,025	\$ 6,001,481	\$ 563,456

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Airports	22.00	22.00	23.00	1.00
Total	22.00	22.00	23.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Consulting Services Addition of one-time non-personnel expenditures related to consulting services for both Brown Field and Montgomery-Gibbs Airport as part of the Master Plan Study and various environmental requirements.	0.00	\$ 457,000	-
Addition of Asset Manager Addition of 1.00 Program Manager to oversee upcoming real estate lease agreements for the Airports Division.	1.00	143,547	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	94,695	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	40,285	-
Security System Services Addition of one-time non-personnel expenditures related to the replacement of security systems at Brown Field Airport.	0.00	35,000	-
Mowing Services Addition of one-time non-personnel expenditures related to mowing equipment at the Montgomery-Gibbs Airport.	0.00	25,000	-
Brown Field Airport LED Lighting System Addition of one-time non-personnel expenditures related to LED lighting replacement and maintenance at the Brown Field Airport.	0.00	20,000	-

Airports

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Cost Allocation of Branch Management Expense Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	15,632	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 40% of the required level.	0.00	12,997	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	7,963	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	2,361	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(13,291)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(277,733)	(52,407)
Total	1.00 \$	563,456 \$	(52,407)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,157,710	\$ 1,310,205	\$ 1,511,427	201,222
Fringe Benefits	834,272	889,526	934,509	44,983
PERSONNEL SUBTOTAL	1,991,982	2,199,731	2,445,936	246,205
NON-PERSONNEL				
Supplies	\$ 176,554	\$ 166,223	\$ 214,113	47,890
Contracts	1,944,258	2,759,360	2,970,564	211,204
Information Technology	196,793	50,861	91,146	40,285
Energy and Utilities	205,180	233,766	225,630	(8,136)
Other	6,531	5,251	5,251	-
Transfers Out	756	12,077	13,841	1,764
Capital Expenditures	13,107	10,000	35,000	25,000
Debt	-	756	-	(756)
NON-PERSONNEL SUBTOTAL	2,543,180	3,238,294	3,555,545	317,251
Total	\$ 4,535,162	\$ 5,438,025	\$ 6,001,481	\$ 563,456

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 675,241	\$ 640,612	\$ 580,096	(60,516)
Other Revenue	8,622	-	-	-
Rev from Money and Prop	4,619,230	4,293,677	4,301,786	8,109
Transfers In	8,632	-	-	-
Total	\$ 5,311,725	\$ 4,934,289	\$ 4,881,882	(52,407)

Airports

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 39,449 - 47,528	\$ 45,865
20000036	Airport Manager	2.00	2.00	2.00	60,183 - 79,792	146,960
20000035	Airport Operations Assistant	4.00	4.00	4.00	41,018 - 53,770	190,296
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	67,283
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	133,387
21000451	Environmental Biologist 3	0.00	0.00	1.00	71,120 - 92,576	89,347
20000426	Equipment Operator 1	1.00	1.00	1.00	40,223 - 48,151	48,151
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	33,884 - 40,308	37,982
20000649	Biologist 3(Environ Biolgist)	1.00	1.00	0.00	76,080 - 92,117	-
20001222	Program Manager	1.00	1.00	2.00	50,128 - 184,332	238,059
20000768	Property Agent	2.00	2.00	2.00	63,342 - 76,578	150,858
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	45,057 - 59,159	110,685
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,482 - 46,432	46,432
20001003	Supervising Property Agent	1.00	1.00	1.00	71,249 - 86,311	83,290
20001053	Utility Worker 2	2.00	2.00	2.00	35,560 - 42,328	81,270
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	33,605 - 40,459	40,459
	Budgeted Vacancy Savings					(43,068)
	Overtime Budgeted					26,380
	Pesticide App Licens					2,600
	Right Of Way Cert					4,316
	Vacation Pay In Lieu					7,963
FTE, Salaries, and Wages Subtotal		22.00	22.00	23.00		\$ 1,511,427

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,172	\$ 5,389	\$ 6,170	781
Flexible Benefits	224,254	241,519	252,197	10,678
Medicare	17,773	18,662	21,419	2,757
Other Post-Employment Benefits	122,035	128,604	134,750	6,146
Retiree Medical Trust	1,692	1,947	2,420	473
Retirement 401 Plan	11	-	406	406
Retirement ADC	339,090	340,511	358,017	17,506
Retirement DROP	1,358	1,403	1,450	47
Risk Management Administration	20,092	22,113	26,510	4,397
Supplemental Pension Savings Plan	85,928	97,893	111,044	13,151
Unemployment Insurance	2,055	2,130	2,261	131
Workers' Compensation	14,813	29,355	17,865	(11,490)
Fringe Benefits Subtotal	\$ 834,272	\$ 889,526	\$ 934,509	44,983
Total Personnel Expenditures			\$ 2,445,936	

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 9,070,472	\$ 9,751,372	\$ 14,197,334
Continuing Appropriation - CIP	5,572,097	4,942,839	-
Continuing Appropriation - Operating	675,000	675,000	-
Pension Stability Reserve	37,590	-	11,233
TOTAL BALANCE AND RESERVES	\$ 15,355,159	\$ 15,369,211	\$ 14,208,567
REVENUE			
Charges for Services	\$ 675,241	\$ 640,612	\$ 580,096
Other Revenue	8,622	-	-
Revenue from Use of Money and Property	4,619,230	4,293,677	4,301,786
Transfers In	8,632	-	-
TOTAL REVENUE	\$ 5,311,725	\$ 4,934,289	\$ 4,881,882
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 20,666,884	\$ 20,303,500	\$ 19,090,449
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 1,088,032	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 1,088,032	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 1,157,710	\$ 1,310,205	\$ 1,511,427
Fringe Benefits	834,272	889,526	934,509
Supplies	176,554	166,223	214,113
Contracts	1,944,258	2,759,360	2,970,564
Information Technology	196,793	50,861	91,146
Energy and Utilities	205,180	233,766	225,630
Other Expenses	6,531	5,251	5,251
Transfers Out	756	12,077	13,841
Capital Expenditures	13,107	10,000	35,000
Debt Expenses	-	756	-
TOTAL OPERATING EXPENSE	\$ 4,535,162	\$ 5,438,025	\$ 6,001,481
TOTAL EXPENSE	\$ 5,623,194	\$ 5,438,025	\$ 6,001,481
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ 4,942,839	\$ -
Continuing Appropriation - Operating	-	675,000	-
Pension Stability Reserve	-	-	24,230
TOTAL RESERVES	\$ -	\$ 5,617,839	\$ 24,230
BALANCE	\$ 15,043,690	\$ 9,247,636	\$ 13,064,738
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 20,666,884	\$ 20,303,500	\$ 19,090,449

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Capital Outlay Fund



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Capital Outlay Fund



Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City- owned property. The Capital Outlay Fund is used exclusively for the acquisition, construction, and completion of permanent public improvements. Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.



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Capital Outlay Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	6,050,831	-	2,915,000	2,915,000
Total Department Expenditures	\$ 6,050,831	\$ -	\$ 2,915,000	\$ 2,915,000
Total Department Revenue	\$ 10,593,980	\$ -	\$ -	-

Capital Outlay Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Capital Outlay Fund	\$ 6,050,831	\$ -	\$ 2,915,000	\$ 2,915,000
Total	\$ 6,050,831	\$ -	\$ 2,915,000	\$ 2,915,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Deferred Capital Bond Debt Service	0.00	\$ 2,500,000	-
Reallocation of deferred capital bond payment obligation from the General Fund to the Capital Outlay Fund.			
101 Ash Street Deferred Capital Bond Debt Service	0.00	415,000	-
Reallocation of debt payment obligation from the General Fund to the Capital Outlay Fund for interfund loan to Development Services for 101 Ash Street tenant improvements.			
Total	0.00	\$ 2,915,000	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Transfers Out	\$ 6,050,831	\$ -	\$ 2,915,000	2,915,000
NON-PERSONNEL SUBTOTAL	6,050,831	-	2,915,000	2,915,000
Total	\$ 6,050,831	\$ -	\$ 2,915,000	\$ 2,915,000

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 10,593,980	\$ -	\$ -	-
Total	\$ 10,593,980	\$ -	\$ -	-

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,679,819	\$ 2,660,939	\$ 24,754,457
Continuing Appropriation - CIP	17,535,911	22,349,280	-
TOTAL BALANCE AND RESERVES	\$ 28,215,730	\$ 25,010,219	\$ 24,754,457
REVENUE			
Other Revenue	\$ 10,593,980	\$ -	\$ -
TOTAL REVENUE	\$ 10,593,980	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 38,809,710	\$ 25,010,219	\$ 24,754,457
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 1,500,000	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 1,500,000	\$ 2,300,000	\$ -
OPERATING EXPENSE			
Transfers Out	\$ 6,050,831	\$ -	\$ 2,915,000
TOTAL OPERATING EXPENSE	\$ 6,050,831	\$ -	\$ 2,915,000
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,882,371	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ (1)	\$ -	\$ -
TOTAL EXPENSE	\$ 9,433,202	\$ 2,300,000	\$ 2,915,000
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ 22,349,280	\$ -
TOTAL RESERVES	\$ -	\$ 22,349,280	\$ -
BALANCE	\$ 29,376,508	\$ 360,939	\$ 21,839,457
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 38,809,710	\$ 25,010,219	\$ 24,754,457

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

City Attorney



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Description

The City Attorney's Office serves as chief legal counsel to the Mayor, City Council, and all City departments; prosecutes and defends cases to which the City is or may be a party; and prosecutes violations of State and local laws on behalf of the People of the State of California.

The Office is divided into seven divisions:

The Civil Advisory Division drafts municipal legislation; handles contractual, real estate, and financial transactions; and advises the City Council, Mayor, and all City departments on civil matters.

The Civil Litigation Division defends or prosecutes civil lawsuits in which the City is a party. Its Affirmative Civil Enforcement Unit civilly prosecutes consumer fraud, environmental crimes, and violations of wage laws.

The Special Projects Division advises the City on issues of unique complexity or urgency, oversees diversity efforts, and manages the Office's legal intern and volunteer programs.

The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City's jurisdiction. It also manages the City Attorney's nationally recognized Gun Violence Restraining Order program, and coordinates statewide trainings.

The Community Justice Division prosecutes substandard housing, public nuisance, illegal zoning, and other cases important to quality of life. The Division also manages restorative justice and collaborative courts programs, the Community Justice Initiative, and the San Diego Misdemeanant At-Risk Track (S.M.A.R.T.) program.

The Administration Division is responsible for Office operations, including personnel management, budget, accounting, information technology, recruitment, training, hiring, labor negotiations, and contract management. It includes a team of employment and labor attorneys.

The Family Justice Center is a service-oriented division of the City Attorney's Office which is dedicated to transitioning victims of domestic violence and sex trafficking into survivors. Services are provided at no charge and include mental health providers, nurses, restraining order clinic attorneys, prosecutors, domestic violence advocates, immigration specialists, police, and other social service providers.

The mission is:

The City Attorney's Office protects the City of San Diego through its dedication to justice and the welfare of our people. We advise the City on the law, the responsible management of public funds, and the fairness and

City Attorney

efficiency of neighborhood services. We enforce and prosecute laws that protect our natural resources, ensure fair wages, strengthen community character, and halt unscrupulous business practices. We protect the taxpayer by defending the City from lawsuits, and we prosecute crimes that harm our quality of life and endanger our citizens, especially the most vulnerable. We live up to the highest standards of ethics, performance, and service.

The vision is:

To make a difference in people's lives by providing exceptional legal services characterized by quality and excellence.

Goals and Objectives

Goal 1: *Protect our most vulnerable citizens by increasing the reach and effectiveness of programs related to domestic violence, elder abuse, and gun violence*

- Work with the San Diego Police Department in petitioning the Superior Court for Gun Violence Restraining Orders against individuals who pose a threat to themselves or others, and continue to be a model and trainer for law enforcement throughout California on how to obtain GVROs to prevent predictable violence and save lives.
- Continue to expand and transform the San Diego Family Justice Center to provide services to survivors of domestic violence and human trafficking, with help from government and non-government partners.
- Increase the effectiveness of law enforcement's response to situations involving elder abuse and elder crime involving persons suffering from Alzheimer's Disease and dementia-related conditions through expanded training protocols, policies, and community outreach, and by coordinating a Rapid Response Team to address non-law enforcement problems that arise when law enforcement responds to a scene involving elders.
- Address employee retention issues through competitive compensation and benefits.

Goal 2: *Develop and institute programs to keep people out of the criminal justice system by addressing the root causes of their behavior.*

- Expand the S.M.A.R.T. (San Diego Misdemeanants At-Risk Track) Program to serve approximately 70 people under one roof, providing them with a one-stop shop for social services, case management, medical care and housing navigation.
- Offer Instant Justice opportunities to homeless offenders.
- Implement the PLEADS (Prosecution and Law Enforcement Assisted Diversion Services) program to divert people struggling with drug addiction from the criminal justice system and connect them with support services, providing significant cost savings for taxpayers.
- Increase focus on substandard housing and nuisance properties (including locations of human trafficking activity).

Goal 3: *Protect taxpayers by securing appropriate staffing levels for the Civil Litigation Division so that it can defend the City against an expanding volume of increasingly complex lawsuits without reliance on outside counsel.*

- Address employee retention issues through competitive compensation and benefits.

Goal 4: *Secure appropriate staffing levels for the Civil Advisory Division to reflect the legislative and policy priorities of the City Council and Mayor, and increasing departmental workloads.*

- Address employee retention issues through competitive compensation and benefits.

Goal 5: *Secure appropriate funding for the Affirmative Civil Enforcement Unit to protect the environment and consumers from pollution, fraud, and other illegal practices.*

- Work with the California Legislature to allow the City of San Diego to use all penalties obtained through Business and Professions Code prosecutions to enforce environmental and consumer protection laws.



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	358.73	375.73	385.98	10.25
Personnel Expenditures	\$ 50,424,305	\$ 55,070,254	\$ 56,480,968	\$ 1,410,714
Non-Personnel Expenditures	3,404,721	3,604,510	3,822,605	218,095
Total Department Expenditures	\$ 53,829,026	\$ 58,674,764	\$ 60,303,573	\$ 1,628,809
Total Department Revenue	\$ 3,550,369	\$ 4,215,963	\$ 3,911,796	\$ (304,167)

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administration	\$ 6,388,132	\$ 6,476,970	\$ 9,115,790	\$ 2,638,820
Civil Advisory	15,767,521	17,191,562	16,146,259	(1,045,303)
Civil Litigation	12,262,585	13,140,157	13,932,157	792,000
Community Justice	6,053,782	6,345,727	5,875,123	(470,604)
Criminal Litigation	13,357,006	14,449,312	14,308,645	(140,667)
Family Justice Center	-	1,071,036	925,599	(145,437)
Total	\$ 53,829,026	\$ 58,674,764	\$ 60,303,573	\$ 1,628,809

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administration	31.00	31.00	35.00	4.00
Civil Advisory	83.36	86.71	87.71	1.00
Civil Litigation	74.27	80.35	87.35	7.00
Community Justice	43.55	41.69	39.69	(2.00)
Criminal Litigation	126.55	126.98	126.23	(0.75)
Family Justice Center	0.00	9.00	10.00	1.00
Total	358.73	375.73	385.98	10.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary Adjustment Adjustment to reflect the impact related to the recent MOU negotiations with the Deputy City Attorney Association.	0.00	\$ 1,494,074	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	318,751	-
Assistant City Attorney Addition of 1.00 Assistant City Attorney and associated non-personnel expenditures to support the Administration Division.	1.00	230,979	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	217,937	-
Supplemental Positions to Permanent Addition of 9.25 FTE positions for supplemental positions currently filled to support the City Attorney's Office, and a corresponding increase in budgeted vacancy savings.	9.25	-	-

City Attorney

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(40,156)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	0.00	(52,508)	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Family Justice Center	0.00	(63,000)	-
Transfer of non-personnel expenditures from the Office of the City Attorney to the Police Department related to parking at the Smart Corner building.			
Salary and Benefit Adjustments	0.00	(477,268)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Otay Mesa Enhanced Infrastructure Financing District	0.00	-	1,500
Addition of one-time revenue for reimbursable expenditures related to the Otay Mesa Enhanced Infrastructure Financing District (EIFD) formation.			
One-Time Additions and Annualizations	0.00	-	(56,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Revised Revenue	0.00	-	(249,667)
Adjustment to reflect revised revenue projections.			
Total	10.25 \$	1,628,809 \$	(304,167)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 28,691,647	\$ 32,172,500	\$ 33,938,267	1,765,767
Fringe Benefits	21,732,658	22,897,754	22,542,701	(355,053)
PERSONNEL SUBTOTAL	50,424,305	55,070,254	56,480,968	1,410,714
NON-PERSONNEL				
Supplies	\$ 284,729	\$ 365,639	\$ 362,918	(2,721)
Contracts	1,569,019	1,562,342	1,522,390	(39,952)
Information Technology	1,408,760	1,429,270	1,748,021	318,751
Energy and Utilities	43,137	32,535	42,852	10,317
Other	91,961	204,424	141,424	(63,000)
Capital Expenditures	7,115	10,300	5,000	(5,300)
NON-PERSONNEL SUBTOTAL	3,404,721	3,604,510	3,822,605	218,095
Total	\$ 53,829,026	\$ 58,674,764	\$ 60,303,573	1,628,809

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 3,516,776	\$ 3,628,086	\$ 3,449,662	(178,424)
Fines Forfeitures and Penalties	2,200	300,000	300,000	-
Licenses and Permits	4,303	3,500	3,500	-
Other Revenue	9,869	-	-	-
Rev from Other Agencies	17,220	284,377	158,634	(125,743)
Total	\$ 3,550,369	\$ 4,215,963	\$ 3,911,796	(304,167)

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 39,852
20000012	Administrative Aide 1	2.00	2.00	2.00	39,449 - 47,528	92,680
20001076	Assistant City Attorney	4.00	4.00	5.00	77,910 - 311,166	960,601
20001154	Assistant for Community Outreach	0.00	1.00	1.00	20,627 - 162,029	96,044
20000041	Assistant Management Analyst	1.00	1.00	1.00	47,463 - 57,691	54,769
20000050	Assistant Management Analyst	0.00	3.00	2.00	47,463 - 57,691	111,523
20000119	Associate Management Analyst	3.00	3.00	4.00	57,691 - 69,723	235,557
20000171	Auto Messenger 1	2.00	2.00	2.00	27,975 - 33,605	67,210
20001070	City Attorney	1.00	1.00	1.00	200,038 - 200,038	193,648
20000610	City Attorney Investigator	23.00	24.00	24.00	62,117 - 75,159	1,715,059
90000610	City Attorney Investigator - Hourly	0.97	0.90	0.90	62,117 - 75,159	55,905
20000539	Clerical Assistant 2	19.00	19.00	18.00	31,929 - 38,482	665,035
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	17,963 - 112,589	88,567
20000351	Court Support Clerk 1	16.00	16.00	16.00	33,605 - 40,459	600,638
20000353	Court Support Clerk 2	19.00	20.00	20.00	35,173 - 42,479	837,345
20001117	Deputy City Attorney	150.00	154.00	161.25	18,387 - 211,474	19,853,973
90001117	Deputy City Attorney - Hourly	1.06	0.98	0.98	18,387 - 211,474	112,633
20001258	Deputy City Attorney - Unrepresented	5.00	6.00	6.00	164,633 - 191,107	967,641
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	175,610
20000924	Executive Assistant	0.00	1.00	1.00	46,475 - 56,208	56,208
20001220	Executive Director	0.00	1.00	1.00	50,128 - 184,332	160,115
20000290	Information Systems Analyst 2	2.00	2.00	2.00	57,691 - 69,723	139,446
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	76,578
20000377	Information Systems Technician	1.00	1.00	1.00	45,444 - 54,769	54,769
90001128	Legal Intern - Hourly	1.00	1.50	1.50	41,619 - 50,600	62,429
20000587	Legal Secretary 2	35.00	36.00	36.00	51,116 - 68,022	2,215,588
90000587	Legal Secretary 2 - Hourly	0.35	0.35	0.35	51,116 - 68,022	18,785
20000911	Librarian 3	1.00	1.00	1.00	58,980 - 78,752	72,282
20000614	Paralegal	21.00	21.00	21.00	55,886 - 74,167	1,412,231
20000680	Payroll Specialist 2	2.00	2.00	2.00	38,783 - 49,160	87,022
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	28,169 - 171,204	149,394
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	74,923 - 90,759	89,398
20000741	Principal Clerk	1.00	1.00	1.00	46,475 - 56,208	52,069
20000380	Principal Legal Secretary	1.00	1.00	1.00	59,152 - 78,421	73,733
20000063	Principal Paralegal	1.00	1.00	1.00	67,854 - 89,790	83,668
20001234	Program Coordinator	0.00	1.00	3.00	24,537 - 147,160	233,685
20001222	Program Manager	3.00	3.00	3.00	50,128 - 184,332	344,663
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	68,069 - 82,508	407,026
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	68,069 - 82,508	82,508

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
90000933	Senior City Attorney	0.35	0.00	0.00	68,069 - 82,508	-
	Investigator - Hourly					
20000927	Senior Clerk/Typist	8.00	9.00	9.00	38,482 - 46,432	393,645
20001144	Senior Legal Intern	1.00	1.00	1.00	50,643 - 61,516	61,516
20000843	Senior Legal Secretary	6.00	6.00	6.00	56,337 - 74,687	417,772
20000015	Senior Management Analyst	1.00	2.00	1.00	63,342 - 76,578	73,898
20000845	Senior Paralegal	5.00	5.00	5.00	61,516 - 81,470	360,260
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	71,249
20001057	Victim Services Coordinator	4.00	5.00	7.00	39,449 - 47,528	312,953
20000756	Word Processing Operator	4.00	3.00	3.00	33,605 - 40,459	106,253
	Adjust Budget To Approved Levels					1,494,074
	Bilingual - Regular					30,576
	Budgeted Vacancy Savings					(2,489,386)
	Master Library Degree					3,669
	Overtime Budgeted					10,512
	Sick Leave - Hourly					1,499
	Termination Pay Annual Leave					75,953
	Vacation Pay In Lieu					217,937
FTE, Salaries, and Wages Subtotal		358.73	375.73	385.98		\$ 33,938,267

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 327,476	\$ 350,006	\$ 338,275	(11,731)
Flexible Benefits	4,348,920	4,663,088	4,665,067	1,979
Long-Term Disability	(2)	-	-	-
Medicare	436,461	460,441	482,321	21,880
Other Post-Employment Benefits	2,145,500	2,229,136	2,260,186	31,050
Retiree Medical Trust	28,635	34,838	40,642	5,804
Retirement 401 Plan	32,168	35,353	36,239	886
Retirement ADC	12,018,038	11,988,328	11,719,480	(268,848)
Retirement DROP	58,344	65,790	62,921	(2,869)
Retirement Offset Contribution	(1)	-	-	-
Risk Management Administration	353,291	383,293	444,657	61,364
Supplemental Pension Savings Plan	1,669,600	1,985,534	2,113,993	128,459
Unemployment Insurance	51,583	53,281	51,420	(1,861)
Workers' Compensation	262,645	648,666	327,500	(321,166)
Fringe Benefits Subtotal	\$ 21,732,658	\$ 22,897,754	\$ 22,542,701	(355,053)
Total Personnel Expenditures			\$ 56,480,968	

City Auditor



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Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government.

The vision is:

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

Goals and Objectives

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations. To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model.

- The Office will move towards accomplishing this goal by focusing on the following objectives: Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders. The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website.

- The Office will move towards accomplishing this goal by focusing on the following objective: Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline. The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated.

- The Office will move towards accomplishing this goal by focusing on the following objective: Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of audit recommendations management agrees to implement	95%	100%	100%	100%	95%
Percentage of audit workplan completed during the fiscal year	90%	89%	90%	92%	90%
Percentage of hotline investigation recommendations management agrees to implement	90%	100%	100%	100%	90%

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	22.00	22.00	22.00	0.00
Personnel Expenditures	\$ 3,343,323	\$ 3,469,931	\$ 3,384,756	\$ (85,175)
Non-Personnel Expenditures	520,215	625,309	631,661	6,352
Total Department Expenditures	\$ 3,863,538	\$ 4,095,240	\$ 4,016,417	\$ (78,823)
Total Department Revenue	\$ 1,235	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
City Auditor	\$ 3,863,538	\$ 4,095,240	\$ 4,016,417	\$ (78,823)
Total	\$ 3,863,538	\$ 4,095,240	\$ 4,016,417	\$ (78,823)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
City Auditor	22.00	22.00	22.00	0.00
Total	22.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 8,650	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	2,731	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,298)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(87,906)	-
Total	0.00	\$ (78,823)	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 2,071,484	\$ 2,117,625	\$ 2,251,165	133,540
Fringe Benefits	1,271,839	1,352,306	1,133,591	(218,715)
PERSONNEL SUBTOTAL	3,343,323	3,469,931	3,384,756	(85,175)
NON-PERSONNEL				
Supplies	\$ 6,765	\$ 16,703	\$ 16,898	195

City Auditor

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Contracts	384,880	491,791	489,298	(2,493)
Information Technology	121,905	110,282	118,932	8,650
Energy and Utilities	-	333	333	-
Other	6,664	6,200	6,200	-
NON-PERSONNEL SUBTOTAL	520,215	625,309	631,661	6,352
Total	\$ 3,863,538	\$ 4,095,240	\$ 4,016,417	(78,823)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 1,235	\$ -	\$ -	-
Total	\$ 1,235	\$ -	\$ -	-

Personnel Expenditures

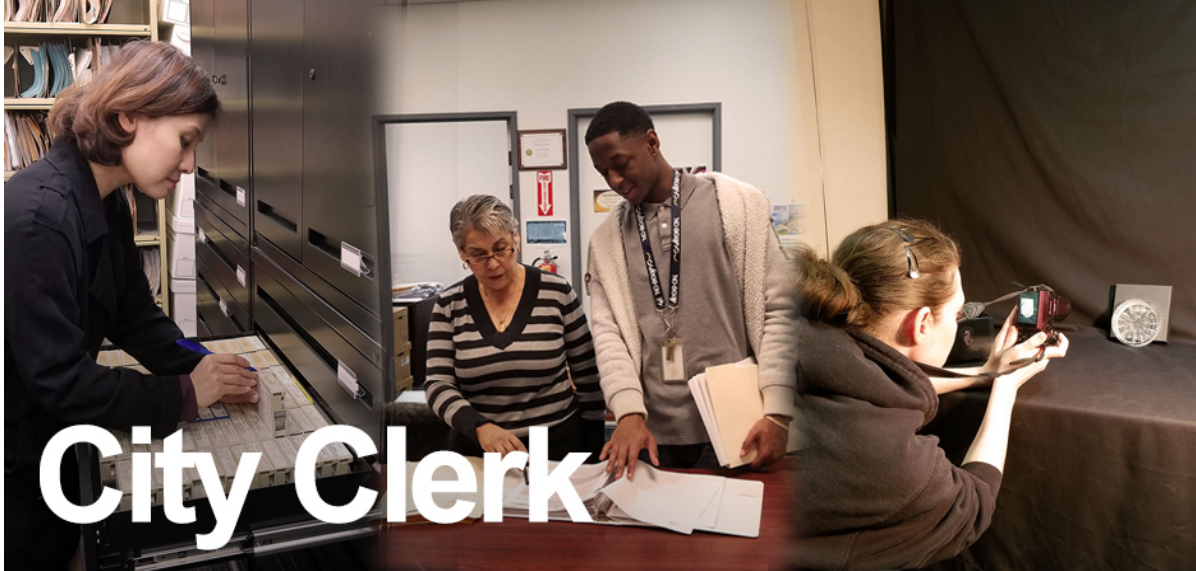
Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$ 37,021 - 221,117	\$ 129,069
20001233	Assistant to the Director	2.00	2.00	2.00	50,128 - 184,332	133,064
20001252	City Auditor	1.00	1.00	1.00	63,127 - 239,144	192,067
21000001	Performance Audit Manager	1.00	1.00	1.00	50,128 - 184,332	129,125
20001135	Performance Auditor	17.00	17.00	17.00	20,627 - 162,029	1,665,109
	Vacation Pay In Lieu					2,731
FTE, Salaries, and Wages Subtotal		22.00	22.00	22.00		\$ 2,251,165

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,168	\$ 23,166	\$ 13,533	(9,633)
Flexible Benefits	288,860	290,485	306,084	15,599
Insurance	1,210	-	-	-
Medicare	31,883	30,706	32,600	1,894
Other Post-Employment Benefits	137,157	134,728	134,750	22
Retiree Medical Trust	3,027	3,186	3,814	628
Retirement 401 Plan	4,763	4,976	5,389	413
Retirement ADC	636,869	666,743	461,393	(205,350)
Retirement DROP	2,259	-	5,858	5,858
Risk Management Administration	22,582	23,166	26,510	3,344
Supplemental Pension Savings Plan	114,246	119,715	131,577	11,862
Unemployment Insurance	3,744	3,556	3,464	(92)
Workers' Compensation	5,071	51,879	8,619	(43,260)
Fringe Benefits Subtotal	\$ 1,271,839	\$ 1,352,306	\$ 1,133,591	(218,715)
Total Personnel Expenditures			\$ 3,384,756	

City Clerk



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Description

The Office of the City Clerk plays a vital role in municipal operations. The 1931 Charter outlined the duties of the City Clerk, and the core functions remain, which include: supporting the legislative body, coordinating municipal elections, and managing the City's records management program. Today, the Clerk has built upon these important services to become a vital access point to local government.

The Clerk has spent over a decade striving for increased efficiency and embracing continuous improvement. This philosophy has allowed the office to provide the best assistance to its internal and external customers by integrating innovative practices to daily operations. The creation of an interdepartmental shared drive streamlined the process of accessing legislative meeting files, maximizing access to documents while maintaining file integrity. The use of the Get It Done application enables customers to create passport appointments through mobile devices, allowing for 24/7, on-the-go access to this service.

The Clerk's Passport Acceptance Facility has proven to be an enormous success. In its sixth year of operation, the agency has processed over 20,000 passport applications. Its central location in the lobby of the City Administration Building makes it a valuable resource that is easily accessible and clearly provides an important customer service.

In addition, the award-winning Archives Access and Preservation Program has allowed for the preservation and digitization of some of the Clerk to preserve and digitize some of the City's most valuable and fragile historical material, which promotes both responsible access and long-term preservation.

As core services of the department are strengthened and new services added to enhance transparency, these efforts reflect the commitment of the City Clerk to provide a centralized resource for access to local government.

The mission is:

To provide accurate information and maximize access to municipal government

The vision is:

To enhance access to local government

Goals and Objectives

Goal 1: *Customer Service: Provide customers with accurate and thorough responses in a courteous, timely and user-friendly manner.*

- Be a reliable resource for obtaining and preserving information.
- Accurately and timely respond to information requests while maintaining traceability.
- Making resolutions and ordinances available on the City Clerk's on-line database within 72 hours (business days) of final processing.
- Upload the Results Summary of the Council meetings and all late-arriving (SB 343) documents within 48 hours of the close of the meeting.
- Make the City Council meeting agendas and supporting materials available to the public five days prior to a regularly scheduled Council meeting and provide email updates of all agenda revisions and updates prior to the start of the Council meetings.
- Remain open to feedback and suggestions for continuous improvement within the department.

Goal 2: *Functionality: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency and accessibility.*

- Continue to expand electronic filing options within the City of San Diego where appropriate.
- Use technology to enhance the customer experience.
- Expand historical material available online through the Clerk's digital archives to facilitate user-friendly access and interaction.
- Provide increased accessibility to historical records of San Diego and preserve extremely fragile books, maps, and documents using proven conservation methods and materials.
- Provide user-friendly online passport appointment scheduling.

Goal 3: *Legal Requirements: Adhere to state and local mandates and deadlines related to city government.*

- Effectively administer and coordinate municipal elections and citizen petition processes fairly, neutrally, and impartially.
- Comply with Brown Act noticing requirements by making City Council meeting agendas, supporting materials, minutes, late-arriving (SB 343) materials, and Closed Session agendas public and readily available.
- Make supplemental agenda items and supporting materials available to the public at least 72 hours prior to the Council meeting.
- Provide Records and Information Management guidance, resources and mandated training to City departments so that they can keep their retention file plans up-to-date, comply with records retention requirements and identify vital records to ensure continuity after a disruption or disaster.
- Provide records management training to departments, Records Coordinators, Council staff, and Mayoral staff on best practices to expedite legislative and regulatory compliance of City records.
- Serve as filing officer to the City's campaign finance disclosure reports, statements of economic interests, and municipal lobbyist registrations and reports.

Goal 4: *Serving Our City: Facilitate and coordinate specific City legislative-, election- and records-related actions and proceedings professionally and cooperatively.*

- Work collaboratively with City departments, agencies, boards and commissions to ensure conflict of interest requirements are met.
- Coordinate the noticing, oath of office, and tracking process for the City's boards and commissions.
- Partner with schools, colleges, retired citizens, graduates and other organizations to support the Citywide Volunteer Program to provide volunteers with opportunities to assist with various City Clerk Archive projects.

City Clerk

- Provide assistance to facilitate smooth and seamless City Council meetings which offer maximum opportunity for public input and participation.
- Provide reports and information at various Council and Committee meetings on topics related to the Department's core services.
- Seek out access improvements to Council Chambers to maximize participation by all customer groups and minimize any challenges identified by the Office of ADA Compliance and Accessibility or based on language barriers.

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner	92%	95%	94%	99%	92%
Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility	92%	100%	93%	94%	96%
Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government	98%	98%	100%	100%	100%
Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated	100%	100%	100%	100%	100%



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	47.32	47.32	47.32	0.00
Personnel Expenditures	\$ 4,494,216	\$ 4,835,350	\$ 4,880,481	\$ 45,131
Non-Personnel Expenditures	973,712	1,039,821	1,111,030	71,209
Total Department Expenditures	\$ 5,467,928	\$ 5,875,171	\$ 5,991,511	\$ 116,340
Total Department Revenue	\$ 223,243	\$ 157,582	\$ 155,582	\$ (2,000)

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
City Clerk	\$ 1,929,286	\$ 1,952,491	\$ 1,935,859	\$ (16,632)
Elections & Information Services	829,812	1,053,535	1,106,991	53,456
Legislative Services	1,697,311	1,806,252	1,849,734	43,482
Records Management	1,011,518	1,062,893	1,098,927	36,034
Total	\$ 5,467,928	\$ 5,875,171	\$ 5,991,511	\$ 116,340

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
City Clerk	6.82	6.50	6.50	0.00
Elections & Information Services	11.50	11.50	11.50	0.00
Legislative Services	19.00	18.32	18.32	0.00
Records Management	10.00	11.00	11.00	0.00
Total	47.32	47.32	47.32	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 44,594	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	41,642	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	29,567	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	537	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	-	(2,000)
Total	0.00	\$ 116,340	(2,000)

City Clerk

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 2,343,365	\$ 2,631,296	\$ 2,704,161	72,865
Fringe Benefits	2,150,851	2,204,054	2,176,320	(27,734)
PERSONNEL SUBTOTAL	4,494,216	4,835,350	4,880,481	45,131
NON-PERSONNEL				
Supplies	\$ 76,769	\$ 121,167	\$ 121,841	674
Contracts	323,100	310,309	295,749	(14,560)
Information Technology	445,564	462,461	504,103	41,642
Energy and Utilities	123,391	141,123	184,576	43,453
Other	4,887	4,761	4,761	-
NON-PERSONNEL SUBTOTAL	973,712	1,039,821	1,111,030	71,209
Total	\$ 5,467,928	\$ 5,875,171	\$ 5,991,511	116,340

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 209,885	\$ 145,782	\$ 143,782	(2,000)
Fines Forfeitures and Penalties	-	1,000	1,000	-
Licenses and Permits	13,074	10,800	10,800	-
Other Revenue	284	-	-	-
Total	\$ 223,243	\$ 157,582	\$ 155,582	(2,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 39,449 - 47,528	\$ 47,528
20000024	Administrative Aide 2	5.00	5.00	5.00	45,444 - 54,769	270,261
20000119	Associate Management Analyst	6.00	6.00	6.00	57,691 - 69,723	390,187
20001106	City Clerk	1.00	1.00	1.00	37,021 - 221,117	160,095
20000539	Clerical Assistant 2	0.00	0.00	1.00	31,929 - 38,482	38,482
90000539	Clerical Assistant 2 - Hourly	0.15	0.15	0.15	31,929 - 38,482	5,772
20000370	Deputy City Clerk 1	18.00	17.00	16.00	35,173 - 42,479	652,198
20000371	Deputy City Clerk 2	3.00	4.00	4.00	40,373 - 48,860	183,252
20001168	Deputy Director	3.00	3.00	3.00	50,128 - 184,332	375,626
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	76,578
20000347	Legislative Recorder 2	4.00	4.00	4.00	46,540 - 56,316	221,485
90000347	Legislative Recorder 2 - Hourly	0.17	0.17	0.17	46,540 - 56,316	9,574
20000172	Payroll Specialist 1	1.00	1.00	1.00	37,086 - 46,859	45,743
20001234	Program Coordinator	1.00	1.00	1.00	24,537 - 147,160	85,849
20000779	Public Information Specialist	1.00	1.00	1.00	35,173 - 42,479	40,780
20000950	Stock Clerk	1.00	1.00	1.00	32,079 - 38,718	34,307
20000955	Storekeeper 1	1.00	1.00	1.00	36,935 - 44,305	40,909
	Bilingual - Regular					23,296
	Budgeted Vacancy Savings					(40,373)
	Overtime Budgeted					10,116
	Vacation Pay In Lieu					32,496
FTE, Salaries, and Wages Subtotal		47.32	47.32	47.32		\$ 2,704,161

City Clerk

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,307	\$ 23,549	\$ 20,744	(2,805)
Flexible Benefits	536,234	559,709	552,691	(7,018)
Insurance	1,008	-	-	-
Medicare	37,572	37,264	38,591	1,327
Other Post-Employment Benefits	271,243	281,704	281,750	46
Retiree Medical Trust	1,523	1,833	2,241	408
Retirement 401 Plan	1,472	1,778	1,398	(380)
Retirement ADC	1,057,786	1,047,385	1,009,659	(37,726)
Retirement DROP	11,923	12,745	13,228	483
Risk Management Administration	44,624	48,438	55,430	6,992
Supplemental Pension Savings Plan	130,667	145,927	164,109	18,182
Unemployment Insurance	4,176	4,285	4,060	(225)
Workers' Compensation	31,317	39,437	32,419	(7,018)
Fringe Benefits Subtotal	\$ 2,150,851	\$ 2,204,054	\$ 2,176,320	(27,734)
Total Personnel Expenditures		\$	4,880,481	



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City Comptroller



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City Comptroller



Description

The Financial Management Department and Office of the City Comptroller were merged to create the Department of Finance in Fiscal Year 2019. The merger maximizes efficiencies and minimizes redundancies within the fiscal management of the City. Please refer the Department of Finance pages for more information on the newly created Department.

This section is included in the budget document to present the actuals for Fiscal Year 2018 associated with the Office of the City Comptroller.



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City Comptroller

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	87.26	0.00	0.00	0.00
Personnel Expenditures	\$ 11,240,811	\$ -	\$ -	-
Non-Personnel Expenditures	788,422	-	-	-
Total Department Expenditures	\$ 12,029,233	\$ -	\$ -	-
Total Department Revenue	\$ 2,203,406	\$ -	\$ -	-

General Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
City Comptroller	\$ 12,029,233	\$ -	\$ -	-
Total	\$ 12,029,233	\$ -	\$ -	-

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
City Comptroller	87.26	0.00	0.00	0.00
Total	87.26	0.00	0.00	0.00

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 5,876,324	\$ -	\$ -	-
Fringe Benefits	5,364,486	-	-	-
PERSONNEL SUBTOTAL	11,240,811	-	-	-
NON-PERSONNEL				
Supplies	\$ 82,101	\$ -	\$ -	-
Contracts	297,968	-	-	-
Information Technology	340,451	-	-	-
Energy and Utilities	66,656	-	-	-
Other	1,247	-	-	-
NON-PERSONNEL SUBTOTAL	788,422	-	-	-
Total	\$ 12,029,233	\$ -	\$ -	-

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 1,907,701	\$ -	\$ -	-
Other Revenue	295,704	-	-	-
Total	\$ 2,203,406	\$ -	\$ -	-

¹ In the Fiscal Year 2019 Adopted Budget, the budgets for the Financial Management Department and the Office of the City Comptroller were consolidated into the Department of Finance.

City Comptroller

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	24.00	0.00	0.00	\$ 62,010 - 80,565	\$ -
20000007	Accountant 3	19.00	0.00	0.00	68,090 - 88,488	-
20000102	Accountant 4	14.00	0.00	0.00	76,599 - 109,715	-
20000010	Account Audit Clerk	5.00	0.00	0.00	35,345 - 42,500	-
20000024	Administrative Aide 2	3.00	0.00	0.00	45,444 - 54,769	-
20001105	Comptroller	1.00	0.00	0.00	37,021 - 221,117	-
20001168	Deputy Director	3.00	0.00	0.00	50,128 - 184,332	-
20000924	Executive Assistant	1.00	0.00	0.00	46,475 - 56,208	-
20000681	Payroll Audit Specialist 2	5.00	0.00	0.00	44,477 - 56,537	-
20000936	Payroll Audit Supervisor	1.00	0.00	0.00	53,759 - 68,179	-
20000680	Payroll Specialist 2	1.00	0.00	0.00	38,783 - 49,160	-
20001182	Principal Accountant	8.00	0.00	0.00	20,627 - 162,029	-
20000054	Senior Account Audit Clerk	1.00	0.00	0.00	40,416 - 48,731	-
90001146	Student Intern - Hourly	1.26	0.00	0.00	19,875 - 25,784	-
FTE, Salaries, and Wages Subtotal		87.26	0.00	0.00		\$ -

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 83,741	\$ -	\$ -	-
Flexible Benefits	1,033,282	-	-	-
Medicare	89,113	-	-	-
Other Post-Employment Benefits	503,321	-	-	-
Retiree Medical Trust	3,814	-	-	-
Retirement 401 Plan	3,332	-	-	-
Retirement ADC	3,161,450	-	-	-
Retirement DROP	9,044	-	-	-
Risk Management Administration	82,884	-	-	-
Supplemental Pension Savings Plan	359,566	-	-	-
Unemployment Insurance	10,589	-	-	-
Workers' Compensation	24,351	-	-	-
Fringe Benefits Subtotal	\$ 5,364,486	\$ -	\$ -	-
Total Personnel Expenditures			\$ -	-

City Council



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City Council



Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the communities of Birdrock, Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

City Council - District 2

The second Council district includes the communities of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma, Sunset Cliffs, West Linda Vista, and West Clairemont.

City Council - District 3

The third Council district includes the communities of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council - District 4

The fourth Council district includes the communities of Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Skyline Hills, South Bay Terraces, Valencia Park, and

City Council

Webster.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the communities of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the communities of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Bayridge, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, College View Estates, Corridor, El Cerrito, Fairmount Park, Fairmount Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, Teralta East and Teralta West.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to eight standing committees of the City Council: Active Transportation & Infrastructure; Audit; Budget & Government Efficiency; Economic Development & Intergovernmental Relations; Environment; Land Use & Housing; Public Safety & Livable Neighborhoods; Rules.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

City Council

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	106.37	107.37	109.37	2.00
Personnel Expenditures	\$ 11,095,496	\$ 12,249,269	\$ 12,580,243	\$ 330,974
Non-Personnel Expenditures	1,572,147	2,817,563	3,378,557	560,994
Total Department Expenditures	\$ 12,667,643	\$ 15,066,832	\$ 15,958,800	\$ 891,968
Total Department Revenue	\$ 9,375	\$ 20,000	\$ -	\$ (20,000)

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Council District 1	\$ 1,074,157	\$ 1,318,104	\$ 1,389,789	\$ 71,685
Council District 1 - CPPS	23,000	80,757	148,136	67,379
Council District 2	1,186,374	1,353,957	1,164,408	(189,549)
Council District 2 - CPPS	82,003	119,348	271,168	151,820
Council District 3	1,018,987	1,233,247	1,155,666	(77,581)
Council District 3 - CPPS	3,000	87,304	216,829	129,525
Council District 4	1,081,810	1,256,943	1,204,933	(52,010)
Council District 4 - CPPS	76,524	128,924	160,917	31,993
Council District 5	909,200	1,181,283	1,140,185	(41,098)
Council District 5 - CPPS	57,966	216,869	267,183	50,314
Council District 6	951,005	1,185,548	1,261,176	75,628
Council District 6 - CPPS	27,803	135,822	120,682	(15,140)
Council District 7	1,135,331	1,169,850	1,221,464	51,614
Council District 7 - CPPS	54,824	28,429	157,345	128,916
Council District 8	1,230,068	1,367,215	1,432,415	65,200
Council District 8 - CPPS	24,445	140,300	148,872	8,572
Council District 9	1,249,449	1,342,850	1,472,478	129,628
Council District 9 - CPPS	81,456	43,410	671	(42,739)
Council Administration	2,400,242	2,676,672	3,024,483	347,811
Total	\$ 12,667,643	\$ 15,066,832	\$ 15,958,800	\$ 891,968

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	10.00	10.00	10.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	10.00	10.00	10.00	0.00
Council Administration	16.37	17.37	19.37	2.00
Total	106.37	107.37	109.37	2.00

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 67,937	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	6,999	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(3,251)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 71,685	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 560,236	\$ 702,001	\$ 739,251	37,250
Fringe Benefits	434,456	478,636	509,323	30,687
PERSONNEL SUBTOTAL	994,692	1,180,637	1,248,574	67,937
NON-PERSONNEL				
Supplies	\$ 370	\$ 14,597	\$ 14,597	-
Contracts	33,485	61,665	58,414	(3,251)
Information Technology	36,834	39,655	46,654	6,999
Energy and Utilities	6,757	5,550	5,550	-
Other	2,018	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	79,465	137,467	141,215	3,748
Total	\$ 1,074,157	\$ 1,318,104	\$ 1,389,789	\$ 71,685

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fines Forfeitures and Penalties	\$ 65	\$ -	\$ -	-
Other Revenue	1,376	-	-	-
Total	\$ 1,441	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 21,787 - 159,343	\$ 134,290
20001071	Council Member	1.00	1.00	1.00	77,874 - 77,874	75,386
20001165	Council Representative 1	5.00	5.00	5.00	17,748 - 111,858	284,114
20001166	Council Representative 2A	3.00	3.00	3.00	17,748 - 111,858	245,461
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 739,251

City Council

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,982	\$ 8,082	\$ 8,950	868
Flexible Benefits	104,362	130,801	129,195	(1,606)
Medicare	8,806	9,509	10,718	1,209
Other Post-Employment Benefits	49,840	61,240	61,250	10
Retiree Medical Trust	499	778	915	137
Retirement 401 Plan	166	284	910	626
Retirement ADC	214,093	198,591	234,389	35,798
Risk Management Administration	8,229	10,530	12,050	1,520
Supplemental Pension Savings Plan	36,666	45,379	45,985	606
Unemployment Insurance	1,016	1,102	1,139	37
Workers' Compensation	2,796	12,340	3,822	(8,518)
Fringe Benefits Subtotal	\$ 434,456	\$ 478,636	\$ 509,323	30,687
Total Personnel Expenditures		\$ 1,248,574		

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 148,136	-
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(80,757)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Total	0.00	\$ 67,379	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 23,000	\$ 80,757	\$ 148,136	67,379
NON-PERSONNEL SUBTOTAL	23,000	80,757	148,136	67,379
Total	\$ 23,000	\$ 80,757	\$ 148,136	67,379

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	\$ 4,905	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(3,067)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(191,387)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Total	0.00 \$	(189,549) \$	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 634,215	\$ 660,915	\$ 627,008	(33,907)
Fringe Benefits	465,426	507,783	350,303	(157,480)
PERSONNEL SUBTOTAL	1,099,642	1,168,698	977,311	(191,387)
NON-PERSONNEL				
Supplies	\$ 1,193	\$ 12,406	\$ 12,406	-
Contracts	40,470	112,450	109,383	(3,067)
Information Technology	31,789	39,003	43,908	4,905
Energy and Utilities	1,440	3,400	3,400	-
Other	11,839	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	86,732	185,259	187,097	1,838
Total	\$ 1,186,374	\$ 1,353,957	\$ 1,164,408	(189,549)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 21,787 - 159,343	\$ 98,135
20001071	Council Member	1.00	1.00	1.00	77,874 - 77,874	75,386
20001165	Council Representative 1	4.00	4.00	4.00	17,748 - 111,858	208,666
20001166	Council Representative 2A	4.00	4.00	4.00	17,748 - 111,858	244,821
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 627,008

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,230	\$ 7,378	\$ 2,944	(4,434)
Flexible Benefits	117,383	131,620	140,447	8,827
Insurance	507	-	-	-
Medicare	10,174	9,584	9,092	(492)
Other Post-Employment Benefits	56,347	61,240	61,250	10
Retiree Medical Trust	597	673	818	145
Retirement 401 Plan	329	-	-	-
Retirement ADC	221,534	229,383	73,552	(155,831)
Risk Management Administration	9,277	10,530	12,050	1,520
Supplemental Pension Savings Plan	38,445	45,384	45,255	(129)
Unemployment Insurance	1,107	1,110	966	(144)

City Council

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Workers' Compensation	3,496	10,881	3,929	(6,952)
Fringe Benefits Subtotal	\$ 465,426	\$ 507,783	\$ 350,303	(157,480)
Total Personnel Expenditures		\$	\$ 977,311	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 271,168	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(119,348)	-
Total	0.00	\$ 151,820	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 66,003	\$ 119,348	\$ 271,168	151,820
Transfers Out	16,000	-	-	-
NON-PERSONNEL SUBTOTAL	82,003	119,348	271,168	151,820
Total	\$ 82,003	\$ 119,348	\$ 271,168	151,820

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 6,085	\$ -
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	1,818	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,787)	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(83,697)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Total	0.00 \$	(77,581) \$	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 605,648	\$ 732,417	\$ 723,407	(9,010)
Fringe Benefits	307,687	363,143	290,274	(72,869)
PERSONNEL SUBTOTAL	913,334	1,095,560	1,013,681	(81,879)
NON-PERSONNEL				
Supplies	\$ 3,070	\$ 9,162	\$ 9,162	-
Contracts	48,727	65,857	64,070	(1,787)
Information Technology	32,656	39,368	45,453	6,085
Energy and Utilities	7,881	9,300	9,300	-
Other	13,318	13,000	13,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	105,653	137,687	141,985	4,298
Total	\$ 1,018,987	\$ 1,233,247	\$ 1,155,666	(77,581)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 21,787 - 159,343	\$ 112,073
20001071	Council Member	1.00	1.00	1.00	77,874 - 77,874	75,386
20001165	Council Representative 1	5.00	6.00	6.00	17,748 - 111,858	376,098
20001166	Council Representative 2A	3.00	2.00	2.00	17,748 - 111,858	158,032
	Vacation Pay In Lieu					1,818
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 723,407

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,339	\$ 2,945	\$ -	(2,945)
Flexible Benefits	113,772	131,577	134,002	2,425
Insurance	507	-	-	-
Medicare	9,877	9,928	10,464	536
Other Post-Employment Benefits	54,696	61,240	61,250	10
Retiree Medical Trust	1,069	1,278	1,616	338
Retirement ADC	61,152	71,208	-	(71,208)
Risk Management Administration	9,002	10,530	12,050	1,520
Supplemental Pension Savings Plan	51,458	59,898	66,388	6,490
Unemployment Insurance	1,071	1,150	1,112	(38)
Workers' Compensation	2,744	13,389	3,392	(9,997)
Fringe Benefits Subtotal	\$ 307,687	\$ 363,143	\$ 290,274	(72,869)
Total Personnel Expenditures			\$ 1,013,681	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 216,829	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(87,304)	-
Total	0.00	\$ 129,525	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 3,000	\$ 87,304	\$ 216,829	129,525
NON-PERSONNEL SUBTOTAL	3,000	87,304	216,829	129,525
Total	\$ 3,000	\$ 87,304	\$ 216,829	129,525

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 8,221	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,367)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(56,864)	-
Total	0.00	\$ (52,010)	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 563,684	\$ 654,485	\$ 655,898	1,413
Fringe Benefits	422,730	457,160	398,883	(58,277)
PERSONNEL SUBTOTAL	986,414	1,111,645	1,054,781	(56,864)
NON-PERSONNEL				
Supplies	\$ 1,389	\$ 7,435	\$ 7,435	-

City Council

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Contracts	38,579	68,035	64,668	(3,367)
Information Technology	35,660	43,578	51,799	8,221
Energy and Utilities	2,030	4,250	4,250	-
Other	17,738	21,000	21,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	95,396	145,298	150,152	4,854
Total	\$ 1,081,810	\$ 1,256,943	\$ 1,204,933	(52,010)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 21,787 - 159,343	\$ 118,795
20001071	Council Member	1.00	1.00	1.00	77,874 - 77,874	75,386
20001165	Council Representative 1	7.00	7.00	7.00	17,748 - 111,858	396,914
20001166	Council Representative 2A	1.00	1.00	1.00	17,748 - 111,858	64,803
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 655,898

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,662	\$ 4,742	\$ 2,262	(2,480)
Flexible Benefits	113,270	132,396	134,002	1,606
Medicare	9,114	9,317	9,511	194
Other Post-Employment Benefits	54,982	61,240	61,250	10
Retiree Medical Trust	694	911	1,289	378
Retirement 401 Plan	379	399	1,836	1,437
Retirement ADC	184,478	172,651	133,390	(39,261)
Retirement DROP	3,591	3,655	-	(3,655)
Risk Management Administration	9,053	10,530	12,050	1,520
Supplemental Pension Savings Plan	39,057	46,686	39,037	(7,649)
Unemployment Insurance	1,018	1,079	1,010	(69)
Workers' Compensation	2,432	13,554	3,246	(10,308)
Fringe Benefits Subtotal	\$ 422,730	\$ 457,160	\$ 398,883	(58,277)
Total Personnel Expenditures			\$ 1,054,781	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 160,917	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(128,924)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Total	0.00	\$ 31,993	\$ -

City Council

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 76,524	\$ 128,924	\$ 160,917	31,993
NON-PERSONNEL SUBTOTAL	76,524	128,924	160,917	31,993
Total	\$ 76,524	\$ 128,924	\$ 160,917	31,993

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in-Lieu of Annual Leave Adjustments	0.00	\$ 11,225	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Support for Information Technology	0.00	7,367	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(3,235)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(56,455)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Total	0.00	\$ (41,098)	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 555,474	\$ 656,447	\$ 668,808	12,361
Fringe Benefits	256,753	337,139	279,548	(57,591)
PERSONNEL SUBTOTAL	812,227	993,586	948,356	(45,230)
NON-PERSONNEL				
Supplies	\$ 13,167	\$ 32,570	\$ 32,570	-
Contracts	45,592	92,922	89,687	(3,235)
Information Technology	33,302	39,505	46,872	7,367
Energy and Utilities	905	5,200	5,200	-
Other	4,006	15,000	15,000	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	96,973	187,697	191,829	4,132
Total	\$ 909,200	\$ 1,181,283	\$ 1,140,185	(41,098)

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 21,787 - 159,343 \$	127,006
20001071	Council Member	1.00	1.00	1.00	77,874 - 77,874	75,386
20001165	Council Representative 1 Vacation Pay In Lieu	8.00	8.00	8.00	17,748 - 111,858	455,191 11,225
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00	\$	668,808

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,601	\$ 2,324	\$ -	(2,324)
Flexible Benefits	96,209	121,401	130,801	9,400
Medicare	8,934	9,518	9,535	17
Other Post-Employment Benefits	49,700	61,240	61,250	10
Retiree Medical Trust	981	1,258	1,455	197
Retirement ADC	40,864	56,212	-	(56,212)
Risk Management Administration	8,194	10,530	12,050	1,520
Supplemental Pension Savings Plan	47,421	57,952	60,498	2,546
Unemployment Insurance	993	1,101	1,013	(88)
Workers' Compensation	1,856	15,603	2,946	(12,657)
Fringe Benefits Subtotal	\$ 256,753	\$ 337,139	\$ 279,548	(57,591)
Total Personnel Expenditures			\$ 948,356	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 267,183	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
One-Time Additions and Annualizations	0.00	(216,869)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Total	0.00	\$ 50,314	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 47,966	\$ 216,869	\$ 267,183	50,314
Transfers Out	10,000	-	-	-
NON-PERSONNEL SUBTOTAL	57,966	216,869	267,183	50,314
Total	\$ 57,966	\$ 216,869	\$ 267,183	50,314

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 65,847	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	9,175	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	2,944	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,338)	-
Total	0.00	\$ 75,628	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 586,228	\$ 717,527	\$ 787,274	69,747
Fringe Benefits	234,838	305,238	304,282	(956)
PERSONNEL SUBTOTAL	821,066	1,022,765	1,091,556	68,791
NON-PERSONNEL				
Supplies	\$ 31,899	\$ 29,727	\$ 29,727	-
Contracts	49,986	80,621	78,283	(2,338)
Information Technology	35,936	41,635	50,810	9,175
Energy and Utilities	5,675	800	800	-
Other	6,442	10,000	10,000	-
NON-PERSONNEL SUBTOTAL	129,939	162,783	169,620	6,837
Total	\$ 951,005	\$ 1,185,548	\$ 1,261,176	75,628

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 21,787 - 159,343	\$ 108,699
20001071	Council Member	1.00	1.00	1.00	77,874 - 77,874	75,386
20001165	Council Representative 1	8.00	8.00	8.00	17,748 - 111,858	600,245
	Vacation Pay In Lieu					2,944
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 787,274

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,261	\$ 2,262	\$ 2,262	-
Flexible Benefits	108,575	134,821	136,989	2,168
Medicare	9,225	10,404	11,373	969

City Council

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Post-Employment Benefits	49,722	61,240	61,250	10
Retiree Medical Trust	1,257	1,607	1,772	165
Retirement 401 Plan	1,342	1,390	1,521	131
Retirement ADC	14,534	15,373	18,047	2,674
Risk Management Administration	8,187	10,530	12,050	1,520
Supplemental Pension Savings Plan	36,705	49,305	54,250	4,945
Unemployment Insurance	1,055	1,206	1,208	2
Workers' Compensation	1,974	17,100	3,560	(13,540)
Fringe Benefits Subtotal	\$ 234,838	\$ 305,238	\$ 304,282	(956)
Total Personnel Expenditures		\$ 1,091,556		

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 120,682	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(135,822)	-
Total	0.00	\$ (15,140)	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 11,555	\$ 135,822	\$ 120,682	(15,140)
Transfers Out	16,248	-	-	-
NON-PERSONNEL SUBTOTAL	27,803	135,822	120,682	(15,140)
Total	\$ 27,803	\$ 135,822	\$ 120,682	(15,140)

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 35,896	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	10,631	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in-Lieu of Annual Leave Adjustments	0.00	8,898	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Discretionary Adjustment	0.00	(3,811)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00 \$	51,614 \$	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 711,827	\$ 697,912	\$ 756,779	58,867
Fringe Benefits	337,941	309,975	295,902	(14,073)
PERSONNEL SUBTOTAL	1,049,768	1,007,887	1,052,681	44,794
NON-PERSONNEL				
Supplies	\$ 3,764	\$ 13,510	\$ 13,510	-
Contracts	44,175	91,535	87,724	(3,811)
Information Technology	34,191	40,118	50,749	10,631
Energy and Utilities	1,577	1,800	1,800	-
Other	1,856	15,000	15,000	-
NON-PERSONNEL SUBTOTAL	85,562	161,963	168,783	6,820
Total	\$ 1,135,331	\$ 1,169,850	\$ 1,221,464	51,614

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 702	\$ -	\$ -	-
Total	\$ 702	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 21,787 - 159,343	\$ 122,408
20001071	Council Member	1.00	1.00	1.00	77,874 - 77,874	75,386
20001165	Council Representative 1 Vacation Pay In Lieu	8.00	8.00	8.00	17,748 - 111,858	550,087 8,898
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 756,779

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Flexible Benefits	\$ 135,764	\$ 140,560	\$ 132,969	(7,591)
Medicare	11,151	10,119	10,845	726
Other Post-Employment Benefits	59,692	61,240	61,250	10
Retiree Medical Trust	1,336	1,556	1,682	126
Retirement 401 Plan	1,463	1,509	810	(699)
Retirement ADC	69,906	16,684	9,613	(7,071)
Risk Management Administration	9,846	10,530	12,050	1,520
Supplemental Pension Savings Plan	45,220	50,330	61,356	11,026

City Council

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Unemployment Insurance	1,267	1,172	1,153	(19)
Workers' Compensation	2,297	16,275	4,174	(12,101)
Fringe Benefits Subtotal	\$ 337,941	\$ 309,975	\$ 295,902	(14,073)
Total Personnel Expenditures		\$ 1,052,681		

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 157,345	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(28,429)	-
Total	0.00	\$ 128,916	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 54,824	\$ 28,429	\$ 157,345	128,916
NON-PERSONNEL SUBTOTAL	54,824	28,429	157,345	128,916
Total	\$ 54,824	\$ 28,429	\$ 157,345	128,916

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 57,929	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	7,882	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(611)	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	-	(20,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Total	0.00 \$	65,200 \$	(20,000)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 645,276	\$ 628,780	\$ 695,352	66,572
Fringe Benefits	494,482	499,873	491,230	(8,643)
PERSONNEL SUBTOTAL	1,139,758	1,128,653	1,186,582	57,929
NON-PERSONNEL				
Supplies	\$ 3,057	\$ 8,843	\$ 8,843	-
Contracts	41,559	162,947	162,336	(611)
Information Technology	42,510	45,472	53,354	7,882
Energy and Utilities	870	1,300	1,300	-
Other	2,314	15,000	15,000	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	90,310	238,562	245,833	7,271
Total	\$ 1,230,068	\$ 1,367,215	\$ 1,432,415	65,200

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ -	\$ 20,000	\$ -	(20,000)
Total	\$ -	\$ 20,000	\$ -	(20,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 21,787 - 159,343	\$ 136,403
20001071	Council Member	1.00	1.00	1.00	77,874 - 77,874	75,386
20001165	Council Representative 1	8.00	8.00	8.00	17,748 - 111,858	483,563
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 695,352

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Flexible Benefits	\$ 139,076	\$ 144,018	\$ 141,020	(2,998)
Insurance	507	-	-	-
Medicare	10,189	9,119	10,084	965
Other Post-Employment Benefits	60,107	61,240	61,250	10
Retiree Medical Trust	1,035	1,069	1,208	139
Retirement 401 Plan	2,585	2,652	2,506	(146)
Retirement ADC	242,095	228,842	224,852	(3,990)
Risk Management Administration	9,911	10,530	12,050	1,520
Supplemental Pension Savings Plan	25,626	27,111	34,240	7,129
Unemployment Insurance	1,168	1,057	1,071	14
Workers' Compensation	2,182	14,235	2,949	(11,286)
Fringe Benefits Subtotal	\$ 494,482	\$ 499,873	\$ 491,230	(8,643)
Total Personnel Expenditures		\$	1,186,582	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00	\$ 148,872	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(140,300)	-
Total	0.00	\$ 8,572	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 24,445	\$ 140,300	\$ 148,872	8,572
NON-PERSONNEL SUBTOTAL	24,445	140,300	148,872	8,572
Total	\$ 24,445	\$ 140,300	\$ 148,872	8,572

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 122,309	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	10,108	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,789)	-
Total	0.00	\$ 129,628	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 605,205	\$ 662,659	\$ 697,344	34,685
Fringe Benefits	537,568	528,693	616,317	87,624
PERSONNEL SUBTOTAL	1,142,773	1,191,352	1,313,661	122,309
NON-PERSONNEL				

City Council

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Supplies	\$ 1,357	\$ 12,150	\$ 12,150	-
Contracts	48,109	75,103	72,314	(2,789)
Information Technology	34,169	40,945	51,053	10,108
Energy and Utilities	7,409	5,300	5,300	-
Other	15,633	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	106,676	151,498	158,817	7,319
Total	\$ 1,249,449	\$ 1,342,850	\$ 1,472,478	\$ 129,628

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 5,914	\$ -	\$ -	-
Total	\$ 5,914	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 21,787 - 159,343	\$ 117,402
20001071	Council Member	1.00	1.00	1.00	77,874 - 77,874	75,386
20001165	Council Representative 1	7.00	7.00	7.00	17,748 - 111,858	403,162
20001166	Council Representative 2A	1.00	1.00	1.00	17,748 - 111,858	101,394
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 697,344

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,826	\$ 5,579	\$ 8,805	3,226
Flexible Benefits	112,983	131,780	139,371	7,591
Insurance	296	-	-	-
Medicare	9,778	9,610	10,112	502
Other Post-Employment Benefits	55,099	61,240	61,250	10
Retiree Medical Trust	633	1,003	820	(183)
Retirement ADC	300,293	243,188	330,625	87,437
Risk Management Administration	9,072	10,530	12,050	1,520
Supplemental Pension Savings Plan	39,047	49,834	49,542	(292)
Unemployment Insurance	1,107	1,114	1,074	(40)
Workers' Compensation	2,432	14,815	2,668	(12,147)
Fringe Benefits Subtotal	\$ 537,568	\$ 528,693	\$ 616,317	\$ 87,624
Total Personnel Expenditures			\$ 1,313,661	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 671	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(43,410)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Total	0.00 \$	(42,739) \$	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 31,083	\$ 43,410	\$ 671	(42,739)
Transfers Out	50,373	-	-	-
NON-PERSONNEL SUBTOTAL	81,456	43,410	671	(42,739)
Total	\$ 81,456	\$ 43,410	\$ 671	(42,739)

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Coordinator	1.00	\$ 149,256	-
Addition of 1.00 Program Coordinator to support government affairs for the City Council.			
Addition of Program Manager	1.00	149,141	-
Addition of 1.00 Program Manager to support public communication efforts.			
Non-Discretionary Adjustment	0.00	29,438	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Pay-in-Lieu of Annual Leave Adjustments	0.00	28,054	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Salary and Benefit Adjustments	0.00	16,642	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	11,799	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Standard Hour Personnel Funding	0.00	1,481	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
One-Time Additions and Annualizations	0.00	(38,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Total	2.00 \$	347,811 \$	-

City Council

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,257,451	\$ 1,385,329	\$ 1,621,487	236,158
Fringe Benefits	878,371	963,157	1,071,573	108,416
PERSONNEL SUBTOTAL	2,135,822	2,348,486	2,693,060	344,574
NON-PERSONNEL				
Supplies	\$ 16,983	\$ 25,806	\$ 26,390	584
Contracts	115,743	152,467	128,935	(23,532)
Information Technology	54,166	56,733	68,532	11,799
Energy and Utilities	74,392	86,580	100,966	14,386
Other	3,135	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	264,420	328,186	331,423	3,237
Total	\$ 2,400,242	\$ 2,676,672	\$ 3,024,483	\$ 347,811

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 15	\$ -	\$ -	-
Other Revenue	1,304	-	-	-
Total	\$ 1,319	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
90000539	Clerical Assistant 2 - Hourly	0.12	0.12	0.12	\$ 31,929 - 38,482	\$ 3,710
20001164	Council Committee Consultant	8.00	8.00	8.00	20,627 - 162,029	701,145
20001165	Council Representative 1	4.00	5.00	5.00	17,748 - 111,858	304,162
20001166	Council Representative 2A	1.00	1.00	1.00	17,748 - 111,858	111,858
20001167	Council Representative 2B	1.00	1.00	1.00	20,627 - 162,029	117,402
90001074	Management Intern- Mayor/Council - Hourly	0.25	0.25	0.25	25,913 - 31,155	7,540
20001234	Program Coordinator	0.00	0.00	1.00	24,537 - 147,160	115,000
20001222	Program Manager	2.00	2.00	3.00	50,128 - 184,332	297,419
	Budgeted Vacancy Savings					(64,803)
	Vacation Pay In Lieu					28,054
FTE, Salaries, and Wages Subtotal		16.37	17.37	19.37		\$ 1,621,487

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 15,548	\$ 15,577	\$ 18,395	2,818
Flexible Benefits	204,571	227,796	242,783	14,987
Medicare	19,410	20,087	23,105	3,018
Other Post-Employment Benefits	94,027	104,108	110,250	6,142
Retiree Medical Trust	1,506	1,678	1,946	268
Retirement 401 Plan	3,073	3,380	2,008	(1,372)
Retirement ADC	445,846	465,630	538,426	72,796
Retirement DROP	3,355	3,466	3,581	115
Risk Management Administration	15,457	17,901	21,690	3,789
Supplemental Pension Savings Plan	65,938	71,555	100,029	28,474
	2,233	2,328	2,455	127

City Council

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Unemployment Insurance				
Workers' Compensation	7,407	29,651	6,905	(22,746)
Fringe Benefits Subtotal	\$ 878,371	\$ 963,157	\$ 1,071,573	108,416
Total Personnel Expenditures		\$	2,693,060	

City Treasurer



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City Treasurer



Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue, banking and cash management, tax administration, enforcement of the Earned Sick Leave and Minimum Wage Ordinance, parking administration and meter operations, and collection of delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds which total \$2.52 billion as of June 30, 2018. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for the City's Defined Contribution Plans. Please visit our website at <https://www.sandiego.gov/treasurer> for additional information.

The mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

The vision is:

To be the leader in municipal treasury services

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements

Goal 3: Provide excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for Citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of Annual User Access Reveiws completed for Treasury Systems	95%	100%	95%	100%	95%
Percentage within revenue projections at fiscal year end	15%	0%	15%	2%	15%
Percentage of satisfied customers from lobby surveys	90%	98%	90%	98%	90%
Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt	60%	67%	60%	66%	60%

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	134.70	139.00	141.00	2.00
Personnel Expenditures	\$ 12,852,104	\$ 14,488,077	\$ 15,329,512	\$ 841,435
Non-Personnel Expenditures	14,117,261	13,661,645	13,823,203	161,558
Total Department Expenditures	\$ 26,969,365	\$ 28,149,722	\$ 29,152,715	\$ 1,002,993
Total Department Revenue	\$ 34,784,828	\$ 37,933,809	\$ 44,609,358	\$ 6,675,549

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administration	\$ 3,226,549	\$ 2,930,018	\$ 2,974,033	\$ 44,015
Revenue Collections	5,542,281	6,055,713	6,117,701	61,988
Treasury Operations	6,814,236	8,566,351	9,203,111	636,760
Total	\$ 15,583,066	\$ 17,552,082	\$ 18,294,845	\$ 742,763

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administration	14.00	14.00	16.00	2.00
Revenue Collections	50.00	50.00	50.00	0.00
Treasury Operations	55.70	60.00	62.00	2.00
Total	119.70	124.00	128.00	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 979,045	-
Short Term Residential Occupancy Tax Compliance Program Addition of 5.00 FTE positions and non-personnel expenditures associated with the administration of the Short Term Residential Occupancy Tax Compliance Program.	5.00	604,514	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	442,264	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	33,750	-
Reduction of Senior Clerk/Typist Reduction of 1.00 Senior Clerk/Typist from the Business Tax Program and non-personnel expenditures associated with Cannabis Business Tax contractual audit service.	(1.00)	(140,791)	-

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(216,919)	-
Reduction of Host Compliance Software Contract Reduction of costs associated with the contract for software used in the administration and monitoring of short term residential occupancy hosts.	0.00	(250,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(709,100)	-
Cannabis Business Tax Revenue Adjustment to reflect revised revenue related to the Cannabis Business Tax due to an increase in the tax rate and additional businesses registering for Business Tax Certificates.	0.00	-	5,903,909
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	400,000
Transient Occupancy Tax Transfer Increase in reimbursements to the Office of the City Treasurer for Transient Occupancy Tax (TOT) administration from the TOT Fund.	0.00	-	321,640
Citation Revenue Reduction Adjustment to reflect revised revenue projections due to the Hospitality and Hillcrest Community Zone citation enforcement responsibilities shifting from the Office of the City Treasurer to the Police Department.	0.00	-	(230,000)
Total	4.00 \$	742,763 \$	6,395,549

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 6,343,535	\$ 7,522,666	\$ 8,181,887	659,221
Fringe Benefits	5,072,492	5,386,845	5,657,227	270,382
PERSONNEL SUBTOTAL	11,416,027	12,909,511	13,839,114	929,603
NON-PERSONNEL				
Supplies	\$ 208,245	\$ 295,871	\$ 303,650	7,779
Contracts	1,800,710	2,892,010	1,666,182	(1,225,828)
Information Technology	1,855,043	1,418,458	2,397,503	979,045
Energy and Utilities	4,017	19,976	72,140	52,164
Other	14,024	10,006	10,006	-
Transfers Out	285,000	-	-	-
Capital Expenditures	-	6,250	6,250	-
NON-PERSONNEL SUBTOTAL	4,167,039	4,642,571	4,455,731	(186,840)
Total	\$ 15,583,066 \$	17,552,082 \$	18,294,845 \$	742,763

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 1,502,520	\$ 1,186,381	\$ 1,508,021	321,640
Fines Forfeitures and Penalties	4,151,040	4,184,006	3,954,006	(230,000)
Licenses and Permits	17,605,626	21,068,793	27,372,702	6,303,909

City Treasurer

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	44,005	-	-	-
Rev from Other Agencies	26,044	15,000	15,000	-
Transfers In	-	461,777	461,777	-
Total	\$ 23,329,234	\$ 26,915,957	\$ 33,311,506	6,395,549

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	11.00	10.00	10.00	\$ 62,010 - 80,565	\$ 651,754
20000007	Accountant 3	4.00	5.00	5.00	68,090 - 88,488	364,660
20000102	Accountant 4	2.00	5.00	6.00	76,599 - 109,715	580,887
20000011	Account Clerk	6.00	6.00	6.00	33,605 - 40,459	226,416
90000011	Account Clerk - Hourly	0.35	0.00	0.00	33,605 - 40,459	-
20000024	Administrative Aide 2	10.00	12.00	14.00	45,444 - 54,769	713,983
90000024	Administrative Aide 2 - Hourly	0.35	0.00	0.00	45,444 - 54,769	-
20000017	Assistant Department Director	0.00	1.00	0.00	33,863 - 185,643	-
20001140	Assistant Department Director	0.00	0.00	1.00	33,863 - 185,643	154,724
20001208	Assistant Investment Officer	2.00	2.00	2.00	24,537 - 147,160	224,093
20000119	Associate Management Analyst	4.00	4.00	3.00	57,691 - 69,723	191,717
20000539	Clerical Assistant 2	5.00	5.00	5.00	31,929 - 38,482	189,302
20000267	Collections Investigator 1	16.00	16.00	16.00	42,887 - 51,782	779,423
20000268	Collections Investigator 1	1.00	1.00	1.00	42,887 - 51,782	51,782
20000269	Collections Investigator 2	4.00	4.00	5.00	48,237 - 58,228	274,096
20000270	Collections Investigator 3	4.00	4.00	4.00	53,050 - 64,094	251,040
20000287	Collections Manager	1.00	1.00	1.00	71,249 - 86,311	86,311
20000013	Deputy Director	0.00	1.00	0.00	50,128 - 184,332	-
20000014	Deputy Director	0.00	1.00	0.00	50,128 - 184,332	-
20001168	Deputy Director	2.75	1.75	3.75	50,128 - 184,332	549,572
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	46,475
20000016	Financial Operations Manager	0.00	1.00	0.00	27,073 - 158,140	-
20001172	Financial Operations Manager	2.00	0.00	1.00	27,073 - 158,140	133,387
20000293	Information Systems Analyst 3	1.00	1.00	2.00	63,342 - 76,578	139,920
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	71,249
20000377	Information Systems Technician	1.00	1.00	0.00	45,444 - 54,769	-
20001194	Investment Officer	1.00	1.00	1.00	37,021 - 221,117	154,724
20000680	Payroll Specialist 2	1.00	1.00	1.00	38,783 - 49,160	44,554
20001182	Principal Accountant	3.00	2.00	3.00	20,627 - 162,029	354,760
20000741	Principal Clerk	1.00	1.00	1.00	46,475 - 56,208	56,208
20001234	Program Coordinator	3.00	3.00	3.00	24,537 - 147,160	288,986
20001222	Program Manager	3.50	3.50	3.50	50,128 - 184,332	414,038
20000783	Public Information Clerk	18.75	18.75	18.75	33,605 - 40,459	688,759
20000869	Senior Account Clerk	3.00	3.00	3.00	38,482 - 46,432	136,279
20000927	Senior Clerk/Typist	2.00	2.00	1.00	38,482 - 46,432	46,432
20000015	Senior Management Analyst	2.00	2.00	2.00	63,342 - 76,578	150,476
20000970	Supervising Management Analyst	1.00	1.00	2.00	71,249 - 86,311	169,087

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20001148	Treasurer	1.00	1.00	1.00	33,863 - 185,643	176,059
	Bilingual - Regular					37,856
	Budgeted Vacancy Savings					(276,872)
	Overtime Budgeted					25,102
	Sick Leave - Hourly					898
	Vacation Pay In Lieu					33,750
FTE, Salaries, and Wages Subtotal		119.70	124.00	128.00		\$ 8,181,887

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 55,173	\$ 56,294	\$ 62,437	6,143
Flexible Benefits	1,307,302	1,464,704	1,510,662	45,958
Insurance	1,109	-	-	-
Medicare	98,719	106,204	115,701	9,497
Other Post-Employment Benefits	659,640	728,757	759,504	30,747
Retiree Medical Trust	6,907	9,481	10,771	1,290
Retirement 401 Plan	5,880	6,107	5,552	(555)
Retirement ADC	2,321,987	2,218,966	2,356,959	137,993
Retirement DROP	21,073	21,102	23,751	2,649
Risk Management Administration	108,631	125,307	149,420	24,113
Supplemental Pension Savings Plan	402,937	503,780	570,991	67,211
Unemployment Insurance	11,425	12,454	12,447	(7)
Workers' Compensation	71,708	133,689	79,032	(54,657)
Fringe Benefits Subtotal	\$ 5,072,492	\$ 5,386,845	\$ 5,657,227	270,382
Total Personnel Expenditures			\$ 13,839,114	

Parking Meter Operations Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Revenue Collections	\$ 11,386,298	\$ 10,597,640	\$ 10,857,870	260,230
Total	\$ 11,386,298	\$ 10,597,640	\$ 10,857,870	260,230

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Revenue Collections	15.00	15.00	13.00	(2.00)
Total	15.00	15.00	13.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Parking System Contract	0.00	\$ 457,000	-
Addition of non-personnel expenditures related to funding for the Intelligent Parking Systems annual contract.			

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	102,870	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	48,586	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	3,309	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Reclassification	0.00	154	-
Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.			
Reduction of Parking Meter Technicians	(2.00)	(136,754)	-
Reduction of 2.00 Parking Meter Technicians in the Parking Meter Operations Fund.			
One-Time Additions and Annualizations	0.00	(214,935)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Revised Revenue	0.00	-	450,000
Adjustment to reflect revised revenue projections for parking meter collections.			
Parking Card Program Revenue Reduction	0.00	-	(170,000)
Adjustment to reflect revised revenue projections associated with the elimination of the parking card program.			
Total	(2.00) \$	260,230 \$	280,000

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 738,277	\$ 867,078	\$ 808,778	(58,300)
Fringe Benefits	697,800	711,488	681,620	(29,868)
PERSONNEL SUBTOTAL	1,436,077	1,578,566	1,490,398	(88,168)
NON-PERSONNEL				
Supplies	\$ 76,474	\$ 44,417	\$ 44,612	195
Contracts	3,303,846	2,577,874	3,137,256	559,382
Information Technology	11,778	14,386	17,695	3,309
Energy and Utilities	32,730	14,808	15,255	447
Other	20,220	-	-	-
Transfers Out	6,505,174	6,152,154	6,152,154	-
Capital Expenditures	-	215,435	500	(214,935)
NON-PERSONNEL SUBTOTAL	9,950,222	9,019,074	9,367,472	348,398
Total	\$ 11,386,298	\$ 10,597,640	\$ 10,857,870	260,230

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Licenses and Permits	\$ 11,388,753	\$ 11,017,852	\$ 11,297,852	280,000
Other Revenue	334	-	-	-

City Treasurer

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	53,830	-	-	-
Transfers In	12,678	-	-	-
Total	\$ 11,455,594	\$ 11,017,852	\$ 11,297,852	280,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.25	0.25	0.25	\$ 50,128 - 184,332	\$ 37,348
20000678	Parking Meter Supervisor	2.00	3.00	3.00	50,515 - 60,398	177,757
20000674	Parking Meter Technician	11.00	10.00	8.00	44,112 - 52,706	417,799
20001222	Program Manager	0.50	0.50	0.50	50,128 - 184,332	58,690
20000783	Public Information Clerk	0.25	0.25	0.25	33,605 - 40,459	8,401
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	46,389 - 55,263	55,263
	Bilingual - Regular					2,912
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		15.00	15.00	13.00		\$ 808,778

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,810	\$ 3,960	\$ 4,088	128
Flexible Benefits	164,879	176,172	154,260	(21,912)
Medicare	11,100	11,797	10,994	(803)
Other Post-Employment Benefits	87,435	91,859	79,621	(12,238)
Retiree Medical Trust	710	875	697	(178)
Retirement ADC	358,087	338,451	361,127	22,676
Risk Management Administration	14,419	15,796	15,665	(131)
Supplemental Pension Savings Plan	49,372	56,692	50,749	(5,943)
Unemployment Insurance	1,336	1,363	1,166	(197)
Workers' Compensation	6,653	14,523	3,253	(11,270)
Fringe Benefits Subtotal	\$ 697,800	\$ 711,488	\$ 681,620	(29,868)
Total Personnel Expenditures			\$ 1,490,398	

City Treasurer

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 285,909	\$ 1,126,734	\$ 1,208,464
Continuing Appropriation - CIP	30,000	30,000	30,000
TOTAL BALANCE AND RESERVES	\$ 315,909	\$ 1,156,734	\$ 1,238,464
REVENUE			
Licenses and Permits	\$ 11,388,753	\$ 11,017,852	\$ 11,297,852
Other Revenue	334	-	-
Revenue from Use of Money and Property	53,830	-	-
Transfers In	12,678	-	-
TOTAL REVENUE	\$ 11,455,594	\$ 11,017,852	\$ 11,297,852
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,771,503	\$ 12,174,586	\$ 12,536,316
OPERATING EXPENSE			
Personnel Expenses	\$ 738,277	\$ 867,078	\$ 808,778
Fringe Benefits	697,800	711,488	681,620
Supplies	76,474	44,417	44,612
Contracts	3,303,846	2,577,874	3,137,256
Information Technology	11,778	14,386	17,695
Energy and Utilities	32,730	14,808	15,255
Other Expenses	20,220	-	-
Transfers Out	6,505,174	6,152,154	6,152,154
Capital Expenditures	-	215,435	500
TOTAL OPERATING EXPENSE	\$ 11,386,298	\$ 10,597,640	\$ 10,857,870
TOTAL EXPENSE	\$ 11,386,298	\$ 10,597,640	\$ 10,857,870
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ 30,000	\$ 30,000
TOTAL RESERVES	\$ -	\$ 30,000	\$ 30,000
BALANCE	\$ 385,204	\$ 1,546,946	\$ 1,648,446
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,771,503	\$ 12,174,586	\$ 12,536,316

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Citywide Program Expenditures



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Citywide Program Expenditures



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Department of Finance with input from responsible departments throughout the City.



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Citywide Program Expenditures

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	122,161,188	125,700,764	153,233,189	27,532,425
Total Department Expenditures	\$ 122,161,188	\$ 125,700,764	\$ 153,233,189	\$ 27,532,425
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Animal Services	\$ 10,599,013	\$ -	\$ -	-
Assessments to Public Property	819,321	851,560	905,690	54,130
Citywide Elections	486,358	1,781,321	2,210,985	429,664
Corporate Master Lease Rent	20,368,156	19,783,387	23,448,865	3,665,478
Deferred Capital Debt Service	15,517,094	19,759,020	18,480,838	(1,278,182)
Engineering & Capital Projects	1,143,173	250,000	250,000	-
General Fund Reserve	-	554,424	11,900,000	11,345,576
Insurance	2,128,092	2,406,578	2,347,435	(59,143)
Memberships	437,044	735,000	969,817	234,817
Pension Payment Stabilization Reserve	-	3,612,662	4,334,238	721,576
Preservation of Benefits	1,386,484	1,500,000	1,500,000	-
Property Tax Administration	4,128,261	4,593,620	4,593,620	-
Public Liab. Claims Transfer-Claims Fund	9,800,000	17,100,000	14,500,000	(2,600,000)
Public Liab. Claims Transfer-Insurance	12,400,000	10,900,000	10,900,000	-
Public Liab. Claims Transfer-Reserves	1,127,665	-	-	-
Public Use Leases	1,582,144	1,582,144	1,582,144	-
Special Consulting Services	2,619,825	5,657,000	7,168,477	1,511,477
Supplemental COLA Benefit	1,452,943	1,525,497	1,289,110	(236,387)
Transfer to Capital Improvements Program	5,256,699	5,417,600	10,557,600	5,140,000
Transfer to Infrastructure Fund	17,826,547	17,090,909	24,073,271	6,982,362
Transfer to Park Improvement Funds	12,636,552	10,140,940	11,761,997	1,621,057
Transportation Subsidy	445,817	459,102	459,102	-
Total	\$ 122,161,188	\$ 125,700,764	\$ 153,233,189	\$ 27,532,425

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to Infrastructure Fund	0.00	\$ 24,073,271	\$ -
Addition of one-time non-personnel expenditures for the transfer to the Infrastructure Fund per City Charter Section 77.1.			
General Fund Reserve Transfer	0.00	8,600,000	-
Addition of one-time non-personnel expenditures related to the contribution to the General Fund Reserve to maintain the Fiscal Year 2019 policy target level of 15.25 percent.			
General Fund CIP Contributions	0.00	5,808,000	-
One-time transfer to the Capital Improvements Program in support of IT, Vision Zero, and storm drain lining projects, as well as the Downtown Mobility Plan.			

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,422,245	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve.	0.00	4,334,238	-
Commission for Arts & Culture Allocation Addition of one-time non-personnel expenditures for the transfer to the Transient Occupancy Tax Fund for the Commission for Arts & Culture.	0.00	3,949,600	-
General Fund Reserve Transfer Addition of one-time non-personnel expenditures related to the contribution to the General Fund Reserve in order to achieve the Fiscal Year 2020 policy target level of 15.5 percent.	0.00	3,300,000	-
Mission Bay and Regional Parks Improvement Funds Addition of non-personnel expenditures for the transfer to the improvement funds based on projected Mission Bay rents and concessions revenue per City Charter section 55.2.	0.00	1,621,057	-
Franchise Agreement Consultant Addition of one-time non-personnel expenditures related to the consultant contract for negotiating and evaluating the City's energy distributor.	0.00	1,000,000	-
Companion Unit Fee Waiver Program Addition of one-time non-personnel expenditures for a transfer to the Public Utilities Funds to cover the cost of Water and Sewer Capability fees for the Companion Unit Fee Waiver Program.	0.00	800,000	-
Citywide Elections Addition of non-personnel expenditures for anticipated citywide primary elections for Mayor, City Attorney, Council Districts 1, 3, 5, 7, 9, four propositions, and two petitions.	0.00	429,664	-
Bridge Shelters Addition of non-personnel expenditures for laundry, equipment rentals, and other professional services at the three Bridge Shelter locations.	0.00	304,385	-
Transit Pass Subsidy Addition of non-personnel expenditures related to the Metropolitan Transit System transit pass subsidy for senior citizens. This helps the City meet Maintenance of Effort (MOE) requirements of the TransNet Ordinance. There is no net increase as this was previously a non-discretionary item.	0.00	278,000	-
SANDAG Member Agency Assessments Addition of non-personnel expenditures related to an increase in the member agency assessments charged by SANDAG.	0.00	234,817	-
Zuniga Shoals Jetty Patrol Addition of non-personnel expenditures related to the enforcement, monitoring, towing, and abatement of vessels at the Zuniga Shoals Jetty.	0.00	200,000	-
Assessments to Public Property Addition of non-personnel expenditures related to assessments levied on City property in maintenance assessment districts.	0.00	54,130	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Supplemental Cost of Living Adjustment (COLA) Reduction of expenditures to reflect the allocation of the pay-go costs for the continued funding of the supplemental cost of living adjustment per ordinance 18608.	0.00	(236,387)	-
101 Ash Street Deferred Capital Bond Debt Service Reallocation of the deferred capital bond payment obligation from the General Fund to the Capital Outlay Fund for the interfund loan to Development Services for 101 Ash Street tenant improvements.	0.00	(415,000)	-
Deferred Capital Bond Debt Service Reallocation of Deferred Capital Bond payment obligation from the General Fund to the Capital Outlay Fund.	0.00	(2,500,000)	-
Public Liability Rate Relief One-time reduction of non-personnel expenditures to reduce the General Fund contribution for estimated claims in FY 2020 in the Public Liability Operating and Reserve Fund.	0.00	(2,600,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(27,125,595)	-
Total	0.00 \$	27,532,425 \$	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	53,643,312	64,013,206	56,810,988	(7,202,218)
Energy and Utilities	33,533	2,802	426,784	423,982
Other	3,658,748	3,877,057	3,694,800	(182,257)
Transfers Out	53,891,904	57,807,699	82,300,088	24,492,389
Capital Expenditures	1,105,853	-	-	-
Debt	9,827,838	-	10,000,529	10,000,529
NON-PERSONNEL SUBTOTAL	122,161,188	125,700,764	153,233,189	27,532,425
Total	\$ 122,161,188 \$	125,700,764 \$	153,233,189 \$	27,532,425



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Commission for Arts & Culture



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Commission for Arts & Culture



Description

The Commission for Arts & Culture was established in 1988 by ordinance to advise the Mayor and City Council on promoting, encouraging and increasing support for arts and culture. The Commission is comprised of 15 Mayor- appointed volunteer commissioners. The Commission is housed in the Department of Boards and Commissions, with a professional staff, lead by an executive director.

The mission of the Commission is “to vitalize the city by supporting the region’s cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination.” With a mandate to advance the city through arts and culture, the office is anchored by two core programs. The Arts & Culture Funding program disseminated funds in FY19 to 146 non-profit organizations. A portion of those organizations received additional funds via Council and Mayor-directed funding and an arts education pilot program, in its second year in FY19. The two categories through which funds are directed are Organizational Support (OSP), which provides general operating support, and Creative Communities San Diego (CCSD), which provides program-specific funding. All arts funding is transit occupancy tax (TOT). The Public Art Program has three functional areas, management of the city’s art collection of more than 800 pieces, management of public art projects at eligible capital improvement projects (CIP), and inclusion of public art commissions in eligible private development projects. Additional initiatives include technical assistance to non-profit arts and culture organizations through initiatives such as Non-Profit Academy, in collaboration with the Department of Economic Development, and cultural tourism initiatives in collaboration with the Tourism Authority.



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Commission for Arts & Culture

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	8.00	0.00	0.00	0.00
Personnel Expenditures	\$ 664,345	\$ -	\$ -	-
Non-Personnel Expenditures	867,108	-	-	-
Total Department Expenditures	\$ 1,531,453	\$ -	\$ -	-
Total Department Revenue	\$ 1,580,694	\$ -	\$ -	-

Public Art Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Commission for Arts & Culture	\$ 35	\$ -	\$ -	-
Public Art	227,599	-	-	-
Total	\$ 227,633	\$ -	\$ -	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 207,285	\$ -	\$ -	-
Information Technology	20,348	-	-	-
NON-PERSONNEL SUBTOTAL	227,633	-	-	-
Total	\$ 227,633	\$ -	\$ -	-

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 712,405	\$ -	\$ -	-
Transfers In	867,843	-	-	-
Total	\$ 1,580,248	\$ -	\$ -	-

Transient Occupancy Tax Fund²

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Commission for Arts & Culture	\$ 1,268,008	\$ -	\$ -	-
Public Art	35,812	-	-	-
Total	\$ 1,303,820	\$ -	\$ -	-

¹ As of the Fiscal Year 2019 Adopted Budget, the Public Art Fund is no longer budgeted in the Commission for Arts & Culture. This fund is now budgeted in the Office of Boards & Commissions.

² As of the Fiscal Year 2019 Adopted Budget, the Transient Occupancy Tax Fund is no longer budgeted in the Commission for Arts & Culture. This fund is now budgeted in the Office of Boards & Commissions.

Commission for Arts & Culture

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Commission for Arts & Culture	7.00	0.00	0.00	0.00
Public Art	1.00	0.00	0.00	0.00
Total	8.00	0.00	0.00	0.00

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 431,787	\$ -	\$ -	-
Fringe Benefits	232,558	-	-	-
PERSONNEL SUBTOTAL	664,345	-	-	-
NON-PERSONNEL				
Supplies	\$ 8,878	\$ -	\$ -	-
Contracts	328,186	-	-	-
Information Technology	45,820	-	-	-
Energy and Utilities	4,647	-	-	-
Other	326	-	-	-
Transfers Out	251,618	-	-	-
NON-PERSONNEL SUBTOTAL	639,475	-	-	-
Total	\$ 1,303,820	\$ -	\$ -	-

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 446	\$ -	\$ -	-
Total	\$ 446	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000132	Associate Management Analyst	3.00	0.00	0.00	\$ 57,691 - 69,723	-
20000924	Executive Assistant	1.00	0.00	0.00	46,475 - 56,208	-
20001220	Executive Director	1.00	0.00	0.00	50,128 - 184,332	-
20001222	Program Manager	1.00	0.00	0.00	50,128 - 184,332	-
20000778	Public Art Program Administrator	2.00	0.00	0.00	71,249 - 86,311	-
FTE, Salaries, and Wages Subtotal		8.00	0.00	0.00	\$	-

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,511	\$ -	\$ -	-
Flexible Benefits	62,017	-	-	-
Medicare	7,199	-	-	-
Other Post-Employment Benefits	33,662	-	-	-
Retiree Medical Trust	740	-	-	-
Retirement 401 Plan	986	-	-	-
Retirement ADC	96,318	-	-	-
Risk Management Administration	5,545	-	-	-
Supplemental Pension Savings Plan	21,644	-	-	-

Commission for Arts & Culture

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Unemployment Insurance	745	-	-	-
Workers' Compensation	1,191	-	-	-
Fringe Benefits Subtotal	\$ 232,558	- \$	- \$	-
Total Personnel Expenditures		\$	-	



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Communications



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Description

The City of San Diego's Communications Department provides strategic outreach and public engagement campaigns, creative services to client departments, and, in the process, improves the City's image and reputation by delivering the City's messages and information to the public.

The Communications Department, with responsibility and authority over all City external and internal communications, helps ensure consistent and effective management of information; improves the ability of the Mayor and City Council to reach the public and the workforce; places focus on how the City communicates internally and externally; and uses limited resources to the maximum ability via a more efficient and effective deployment of City staff, all while balancing the need for project and department-specific communications.

The mission is:

To inform, engage and serve the public

The vision is:

To be the lens through which San Diegans and the world view our city

Communications

Goals and Objectives

Goal 1: *Shift from reactive to active media relations by showcasing stories of the City*

- Share educational and engaging information about the City of San Diego with community members using a variety of tools
- Assist with upgrades and updates to more key parts of sandiego.gov so they more accurately reflect the City's services

Goal 2: *Provide communication support to all City departments, offices and programs*

- Provide strategic guidance and support to help achieve the City's goals
- Support the City's priority initiatives through personnel resource allocation

Goal 3: *Maintain a City Communications Plan as mandated by the City Strategic Plan*

- Strengthen coordination of internal and external messaging efforts to ensure City employees remain updated and engaged with key initiatives and priorities
- Continue to implement the Communications Plan as a working document guiding overall work and resource allocation while allowing for emerging issues that will arise

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Number of features posted to Insidesandiego.org annually	52	77	52	101	52
Number of updates posted to the CityNet homepage	26	163	100	142	100
Percentage of Public Record Act requests responded to within the statutory timeframe	100%	100%	100%	100%	100%

Communications

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	31.00	33.00	33.00	0.00
Personnel Expenditures	\$ 3,707,671	\$ 4,356,564	\$ 4,434,337	\$ 77,773
Non-Personnel Expenditures	248,161	335,213	529,842	194,629
Total Department Expenditures	\$ 3,955,833	\$ 4,691,777	\$ 4,964,179	\$ 272,402
Total Department Revenue	\$ 482,754	\$ 417,384	\$ 417,384	\$ -

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Communications	\$ 3,955,833	\$ 4,691,777	\$ 4,964,179	\$ 272,402
Total	\$ 3,955,833	\$ 4,691,777	\$ 4,964,179	\$ 272,402

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Communications	31.00	33.00	33.00	0.00
Total	31.00	33.00	33.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Records Administration Program	1.00	\$ 136,362	-
Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support the Public Records Administration Program.			
Vision Zero Education	0.00	100,000	-
Addition of non-personnel expenditures for Vision Zero Education.			
Support for Information Technology	0.00	63,529	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	27,200	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Pay-in-Lieu of Annual Leave Adjustments	0.00	21,999	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Salary and Benefit Adjustments	0.00	19,858	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Reduction of Senior Public Information Officer	(1.00)	(96,546)	-
Reduction of 1.00 Senior Public Information Officer in the Public Information section.			
Total	0.00	\$ 272,402	\$ -

Communications

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 2,031,352	\$ 2,404,580	\$ 2,479,014	74,434
Fringe Benefits	1,676,319	1,951,984	1,955,323	3,339
PERSONNEL SUBTOTAL	3,707,671	4,356,564	4,434,337	77,773
NON-PERSONNEL				
Supplies	\$ 16,253	\$ 23,046	\$ 41,130	18,084
Contracts	133,528	192,715	285,468	92,753
Information Technology	74,538	98,674	162,203	63,529
Energy and Utilities	12,532	7,628	25,891	18,263
Other	11,311	12,000	12,000	-
Capital Expenditures	-	1,150	3,150	2,000
NON-PERSONNEL SUBTOTAL	248,161	335,213	529,842	194,629
Total	\$ 3,955,833	\$ 4,691,777	\$ 4,964,179	272,402

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 481,905	\$ 417,384	\$ 417,384	-
Other Revenue	850	-	-	-
Total	\$ 482,754	\$ 417,384	\$ 417,384	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	1.00	\$ 62,053 - 74,429	\$ 74,429
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	149,394
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	128,059
20000487	Graphic Designer	2.00	2.00	2.00	46,174 - 55,456	110,912
20000170	Multimedia Production Coordinator	3.00	3.00	3.00	52,190 - 63,170	188,562
20000165	Multimedia Production Specialist	1.00	1.00	1.00	46,174 - 55,456	54,624
20001234	Program Coordinator	0.00	2.00	3.00	24,537 - 147,160	271,214
20001222	Program Manager	3.00	4.00	4.00	50,128 - 184,332	407,603
20000784	Public Information Officer	4.00	3.00	3.00	46,432 - 56,251	158,090
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	76,578
20000916	Senior Public Information Officer	9.00	9.00	8.00	57,691 - 69,723	547,920
20001021	Supervising Public Information Officer	5.00	5.00	5.00	63,342 - 76,578	355,269
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(85,849)
	Overtime Budgeted					9,525
	Termination Pay Annual					6,317
	Leave					
	Vacation Pay In Lieu					21,999
FTE, Salaries, and Wages Subtotal		31.00	33.00	33.00		\$ 2,479,014

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 17,653	\$ 25,028	\$ 24,839	(189)
Flexible Benefits	342,567	389,386	389,589	203

Communications

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Medicare	31,330	34,766	35,396	630
Other Post-Employment Benefits	179,563	195,968	195,989	21
Retiree Medical Trust	1,841	2,058	2,447	389
Retirement 401 Plan	1,246	1,326	1,392	66
Retirement ADC	911,657	1,060,484	1,069,275	8,791
Retirement DROP	3,994	4,126	1,927	(2,199)
Risk Management Administration	29,568	33,696	38,560	4,864
Supplemental Pension Savings Plan	112,420	134,155	143,632	9,477
Unemployment Insurance	3,600	4,020	3,754	(266)
Workers' Compensation	40,879	66,971	48,523	(18,448)
Fringe Benefits Subtotal	\$ 1,676,319	\$ 1,951,984	\$ 1,955,323	\$ 3,339
Total Personnel Expenditures			\$ 4,434,337	



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Convention Center



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Convention Center



Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Department of Finance.



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Convention Center

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	16,744,697	15,534,075	16,012,326	478,251
Total Department Expenditures	\$ 16,744,697	\$ 15,534,075	\$ 16,012,326	\$ 478,251
Total Department Revenue	\$ 16,509,522	\$ 15,137,018	\$ 14,625,145	\$ (511,873)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Convention Center Expansion Administration Fund	\$ 13,308,697	\$ 13,401,050	\$ 13,879,301	478,251
Total	\$ 13,308,697	\$ 13,401,050	\$ 13,879,301	478,251

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Dewatering Expenditures Addition of non-personnel expenditures to support the dewatering of the convention center property.	0.00	\$ 479,001	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(750)	-
Transient Occupancy Tax (TOT) Fund Support Reduction Reduction of revenue related to TOT Fund support of the Convention Center.	0.00	-	(505,688)
Total	0.00	\$ 478,251	\$ (505,688)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 752,247	\$ 840,000	\$ 1,319,001	479,001
Transfers Out	12,556,450	12,561,050	12,560,300	(750)
NON-PERSONNEL SUBTOTAL	13,308,697	13,401,050	13,879,301	478,251
Total	\$ 13,308,697	\$ 13,401,050	\$ 13,879,301	478,251

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 69,529	\$ -	\$ -	-
Transfers In	13,003,993	13,003,993	12,498,305	(505,688)
Total	\$ 13,073,522	\$ 13,003,993	\$ 12,498,305	\$ (505,688)

Convention Center

New Convention Facility Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
New Convention Facility Fund	\$ 3,436,000	\$ 2,133,025	\$ 2,133,025	-
Total	\$ 3,436,000	\$ 2,133,025	\$ 2,133,025	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
TOT Fund Support Reduction	0.00	\$ -	(6,185)
Reduction of revenue related to TOT Fund support of New Convention Center Facility Fund.			
Total	0.00	\$ -	(6,185)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 3,436,000	\$ 2,133,025	\$ 2,133,025	-
NON-PERSONNEL SUBTOTAL	3,436,000	2,133,025	2,133,025	-
Total	\$ 3,436,000	\$ 2,133,025	\$ 2,133,025	-

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Transfers In	\$ 3,436,000	\$ 2,133,025	\$ 2,126,840	(6,185)
Total	\$ 3,436,000	\$ 2,133,025	\$ 2,126,840	(6,185)

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,551,027	\$ 1,152,068	\$ 918,795
TOTAL BALANCE AND RESERVES	\$ 1,551,027	\$ 1,152,068	\$ 918,795
REVENUE			
Revenue from Use of Money and Property	\$ 69,529	\$ -	\$ -
Transfers In	13,003,993	13,003,993	12,498,305
TOTAL REVENUE	\$ 13,073,522	\$ 13,003,993	\$ 12,498,305
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,624,549	\$ 14,156,061	\$ 13,417,100
OPERATING EXPENSE			
Contracts	\$ 752,247	\$ 840,000	\$ 1,319,001
Transfers Out	12,556,450	12,561,050	12,560,300
TOTAL OPERATING EXPENSE	\$ 13,308,697	\$ 13,401,050	\$ 13,879,301
TOTAL EXPENSE	\$ 13,308,697	\$ 13,401,050	\$ 13,879,301
BALANCE	\$ 1,315,852	\$ 755,011	\$ (462,201)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,624,549	\$ 14,156,061	\$ 13,417,100

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,185	\$ 6,185	\$ 6,185
TOTAL BALANCE AND RESERVES	\$ 6,185	\$ 6,185	\$ 6,185
REVENUE			
Transfers In	\$ 3,436,000	\$ 2,133,025	\$ 2,126,840
TOTAL REVENUE	\$ 3,436,000	\$ 2,133,025	\$ 2,126,840
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,442,185	\$ 2,139,210	\$ 2,133,025
OPERATING EXPENSE			
Contracts	\$ 3,436,000	\$ 2,133,025	\$ 2,133,025
TOTAL OPERATING EXPENSE	\$ 3,436,000	\$ 2,133,025	\$ 2,133,025
TOTAL EXPENSE	\$ 3,436,000	\$ 2,133,025	\$ 2,133,025
BALANCE	\$ 6,185	\$ 6,185	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,442,185	\$ 2,139,210	\$ 2,133,025

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Debt Management



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Debt Management



Description

The Debt Management Department develops financing plans, conducts planning, structuring, and issuance activities for all bonds, notes, and loans to finance capital projects, essential equipment, and vehicles.

Bond financings are conducted for capital projects secured by the General Fund and the City enterprises, as well as projects supported by dedicated revenue sources such as the San Diego Redevelopment Successor Agency (Successor Agency) and special districts. Various State and Federal loans are also evaluated, and loan agreements executed to fund infrastructure projects. The Department also administers certain short-and medium-term financing mechanisms, including capital leases and commercial paper programs.

The Department coordinates and monitors Citywide post-issuance administrative functions related to bond offerings, commercial paper programs, Federal and State loans, and capital leases. The Department regularly reviews outstanding obligations for refunding opportunities and timely refinances to lower interest costs. The Department manages credit and investor outreach functions for the City, special districts, and the Successor Agency providing information to current bondholders, prospective investors, and rating agencies that monitor the credits.

The Department annually coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure in addition to the enrollment process for assessments and special taxes with assistance from consultants to maintain databases and administer special tax formulas.

The mission is:

To effectively plan, implement, and manage City debt obligations

The vision is:

Strong debt management to achieve Citywide financing priorities

Debt Management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Provide sound long-term financial and infrastructure plans

Goal 3: Excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for Citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Bond payments made to bond trustees on time	100%	100%	100%	100%	100%
Percentage of disclosures for outstanding bonds filed in a timely manner consistent with continuing disclosure agreements	100%	100%	100%	100%	100%
City public bond offerings comparably priced to similar credits	100%	100%	100%	100%	100%
Percentage of bond-related investments that are actively evaluated and re-invested as they come to term	100%	100%	100%	100%	100%
Percentage of eligible outstanding debt monitored annually to evaluate potential refunding opportunities	100%	100%	100%	100%	100%

Debt Management

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	21.00	20.00	20.00	0.00
Personnel Expenditures	\$ 2,716,919	\$ 2,846,806	\$ 2,687,060	\$ (159,746)
Non-Personnel Expenditures	190,306	257,113	245,276	(11,837)
Total Department Expenditures	\$ 2,907,225	\$ 3,103,919	\$ 2,932,336	\$ (171,583)
Total Department Revenue	\$ 974,587	\$ 1,041,456	\$ 874,000	\$ (167,456)

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Debt Management	\$ 2,907,225	\$ 3,103,919	\$ 2,932,336	\$ (171,583)
Total	\$ 2,907,225	\$ 3,103,919	\$ 2,932,336	\$ (171,583)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Debt Management	21.00	20.00	20.00	0.00
Total	21.00	20.00	20.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	\$ 22,366	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	11,046	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,367	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in contractual services, supplies and capital expenditures.	0.00	(5,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(20,250)	(305,437)
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(182,112)	-

Debt Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pure Water Revenue	0.00	-	137,981
Addition of one-time revenue associated with reimbursable expenditures for debt management services related to the Pure Water Program.			
Total	0.00 \$	(171,583) \$	(167,456)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,618,412	\$ 1,706,835	\$ 1,724,102	17,267
Fringe Benefits	1,098,507	1,139,971	962,958	(177,013)
PERSONNEL SUBTOTAL	2,716,919	2,846,806	2,687,060	(159,746)
NON-PERSONNEL				
Supplies	\$ 8,630	\$ 19,400	\$ 17,764	(1,636)
Contracts	102,956	154,356	136,702	(17,654)
Information Technology	57,073	56,872	67,918	11,046
Energy and Utilities	17,885	20,436	17,843	(2,593)
Other	3,762	5,049	5,049	-
Capital Expenditures	-	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	190,306	257,113	245,276	(11,837)
Total	\$ 2,907,225	\$ 3,103,919	\$ 2,932,336	(171,583)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 974,473	\$ 1,041,456	\$ 874,000	(167,456)
Other Revenue	114	-	-	-
Total	\$ 974,587	\$ 1,041,456	\$ 874,000	(167,456)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	2.00	2.00	2.00	\$ 57,691 - 69,723	\$ 109,126
20000119	Associate Management Analyst	3.00	3.00	3.00	57,691 - 69,723	166,898
20000539	Clerical Assistant 2	1.00	1.00	1.00	31,929 - 38,482	37,327
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	183,537
20001234	Program Coordinator	7.00	6.00	6.00	24,537 - 147,160	608,260
20001222	Program Manager	3.00	3.00	3.00	50,128 - 184,332	373,476
20000015	Senior Management Analyst	3.00	3.00	3.00	63,342 - 76,578	224,867
20000756	Word Processing Operator	1.00	1.00	1.00	33,605 - 40,459	39,852
	Budgeted Vacancy Savings					(57,691)
	Overtime Budgeted					769
	Termination Pay Annual					15,315
	Leave					
	Vacation Pay In Lieu					22,366
FTE, Salaries, and Wages Subtotal		21.00	20.00	20.00		\$ 1,724,102

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 17,577	\$ 20,122	\$ 13,496	(6,626)

Debt Management

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Flexible Benefits	256,556	256,261	238,357	(17,904)
Insurance	1,144	-	-	-
Medicare	24,900	24,763	24,441	(322)
Other Post-Employment Benefits	124,034	122,480	116,375	(6,105)
Retiree Medical Trust	2,176	2,265	2,409	144
Retirement 401 Plan	2,272	2,464	2,604	140
Retirement ADC	531,603	554,872	415,540	(139,332)
Retirement DROP	2,775	2,261	6,404	4,143
Risk Management Administration	20,452	21,060	22,895	1,835
Supplemental Pension Savings Plan	102,804	109,094	108,393	(701)
Unemployment Insurance	2,917	2,864	2,598	(266)
Workers' Compensation	9,297	21,465	9,446	(12,019)
Fringe Benefits Subtotal	\$ 1,098,507	\$ 1,139,971	\$ 962,958	\$ (177,013)
Total Personnel Expenditures		\$	2,687,060	



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Department of Finance



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Description

The Department of Finance (DoF) provides services to the Mayor and serves as an internal fiscal consultant to the City. The Department was established through the merger of the Office of the City Comptroller and the Financial Management Department to maximize efficiencies and minimize redundancies within the fiscal management of the City. The DoF is made up of three divisions, Financial Planning, Internal Financial Reporting, and External Financial Reporting and Disbursements.

The Financial Planning division coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives; develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues. This division also develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure.

The Internal Financial Reporting division performs the general accounting and internal financial reporting functions for the City; monitors the City's expenditures and revenues, oversees budget transfers and adjustments, produces reports to Council to forecast year-end results and aids in budget adjustments throughout the year to accommodate unforeseen budget changes develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe rates, and conducts analyses to support labor negotiations.

The External Financial Reporting division prepares the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures; implements and monitors internal controls over financial reporting, and prepares the required reporting to Audit Committee and City Council. This division is also responsible for payment services, including payroll processing for the City's approximately 11,350 employees, and centralized processing for all vendor payments. This division also maintains multiple modules of the SAP system to ensure data accuracy and develops and provides citywide financial training.

The mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The vision is:

To set the national standard for municipal financial management

Department of Finance

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls over financial reporting
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Department staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued ¹	6	6	6	6	6
Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report"	80%	74%	80%	79%	80%
Percentage of annual reserves targets achieved	100%	100%	100%	100%	100%
Percentage of departments with actuals within 5% of projections ²	90%	87%	90%	87%	90%
Percentage variance between Major General Fund revenue projections versus year-end actuals ³	2.00%	0.23%	2.00%	0.00%	2.00%
Percentage of Annual Adopted and Added CIP Budget expended/committed ⁴	100%	118%	100%	150%	100%

1. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears.

2. Estimated amount for FY2019; actuals are not finalized until approval of the Audited FY2019 CAFR. A revised estimate for Fiscal Year 2019 will be included as part of the Year-End Performance Report

3. Refer to footnote #2

4. Estimated amount for FY2019; actuals are not finalized until approval of the Audited FY2019 CAFR.

Department of Finance

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	0.00	113.27	113.27	0.00
Personnel Expenditures	\$ -	\$ 15,353,011	\$ 18,524,327	\$ 3,171,316
Non-Personnel Expenditures	-	1,209,847	1,218,944	9,097
Total Department Expenditures	\$ -	\$ 16,562,858	\$ 19,743,271	\$ 3,180,413
Total Department Revenue	\$ -	\$ 2,004,808	\$ 2,100,000	\$ 95,192

General Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Department of Finance	\$ -	\$ 2,845,429	\$ 2,995,764	\$ 150,335
External Financial Reporting	-	3,903,471	4,373,496	470,025
Financial Planning & Disbursements	-	4,650,665	4,943,178	292,513
Internal Financial Reporting	-	5,163,293	7,430,833	2,267,540
Total	\$ -	\$ 16,562,858	\$ 19,743,271	\$ 3,180,413

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Department of Finance	0.00	10.27	8.27	(2.00)
External Financial Reporting	0.00	26.00	24.00	(2.00)
Financial Planning & Disbursements	0.00	40.00	33.00	(7.00)
Internal Financial Reporting	0.00	37.00	48.00	11.00
Total	0.00	113.27	113.27	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 3,050,083	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	140,232	-
Internal Controls Support Addition of 1.00 supplemental Finance Analyst 2 currently providing citywide internal controls support in the department.	1.00	90,450	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	32,528	-

¹ In the Fiscal Year 2019 Adopted Budget, the budgets for the Financial Management Department and the Office of the City Comptroller were consolidated into the Department of Finance.

Department of Finance

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reclassification of Positions Addition of 1.00 Information Systems Analyst 3 offset by the reduction of 1.00 Executive Assistant to better align position classifications with the operations of the new Department of Finance.	0.00	20,081	-
Reclassification of Positions Addition of 1.00 Program Coordinator offset by the reduction of 1.00 Finance Analyst 3 to better align position classifications with the operations of the new Department of Finance.	0.00	3,668	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(1,363)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(23,431)	-
Reclassification of Positions Addition of 1.00 Principal Accountant and 1.00 Program Coordinator, offset by the reduction of 1.00 Deputy Director and 1.00 Accountant 3 to better align position classifications with the operations of the new Department of Finance.	0.00	(26,488)	-
Reduction in Annual Budget Development Support Reduction of 1.00 Finance Analyst 2 associated with support of the Annual Budget Development process and includes the elimination of City Agency Technical Review reports and presentations.	(1.00)	(105,347)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	147,192
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	-	(52,000)
Total	0.00	\$ 3,180,413	\$ 95,192

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 8,851,174	\$ 10,692,820	1,841,646
Fringe Benefits	-	6,501,837	7,831,507	1,329,670
PERSONNEL SUBTOTAL	-	15,353,011	18,524,327	3,171,316
NON-PERSONNEL				
Supplies	\$ -	\$ 107,800	\$ 111,260	3,460
Contracts	-	520,774	508,419	(12,355)
Information Technology	-	470,118	502,646	32,528
Energy and Utilities	-	101,355	86,819	(14,536)
Other	-	9,800	9,800	-
NON-PERSONNEL SUBTOTAL	-	1,209,847	1,218,944	9,097
Total	\$ -	\$ 16,562,858	\$ 19,743,271	\$ 3,180,413

Department of Finance

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ -	\$ 1,902,000	\$ 2,000,000	\$ 98,000
Other Revenue	-	100,000	100,000	-
Transfers In	-	2,808	-	(2,808)
Total	\$ -	\$ 2,004,808	\$ 2,100,000	\$ 95,192

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	0.00	22.00	0.00	\$ 62,010 - 80,565	\$ -
20000007	Accountant 3	0.00	19.00	0.00	68,090 - 88,488	-
20000102	Accountant 4	0.00	11.00	0.00	76,599 - 109,715	-
20000010	Account Audit Clerk	0.00	4.00	4.00	35,345 - 42,500	168,512
20000024	Administrative Aide 2	0.00	4.00	4.00	45,444 - 54,769	211,156
20000018	Assistant Department Director	0.00	1.00	0.00	33,863 - 185,643	-
20000019	Assistant Department Director	0.00	1.00	0.00	33,863 - 185,643	-
20001140	Assistant Department Director	0.00	0.00	2.00	33,863 - 185,643	309,448
20001035	Associate Budget Development Analyst	0.00	7.00	0.00	63,449 - 76,685	-
20000020	Chief Accountant	0.00	1.00	0.00	50,128 - 184,332	-
20001113	Chief Accountant	0.00	0.00	1.00	50,128 - 184,332	154,724
20001101	Department Director	0.00	1.00	1.00	63,127 - 239,144	192,067
20001168	Deputy Director	0.00	1.00	0.00	50,128 - 184,332	-
20000924	Executive Assistant	0.00	2.00	1.00	46,475 - 56,208	56,208
20000029	Finance Analyst II	0.00	0.00	29.00	71,383 - 86,775	2,383,030
20000033	Finance Analyst III	0.00	0.00	28.00	78,546 - 95,459	2,612,650
20000043	Finance Analyst IV	0.00	0.00	10.00	97,409 - 118,365	1,172,665
20000016	Financial Operations Manager	0.00	0.00	1.00	27,073 - 158,140	133,386
20001172	Financial Operations Manager	0.00	6.00	5.00	27,073 - 158,140	666,930
20000293	Information Systems Analyst 3	0.00	0.00	1.00	63,342 - 76,578	69,723
90001073	Management Intern - Hourly	0.00	2.27	2.27	25,913 - 31,155	58,821
20000681	Payroll Audit Specialist 2	0.00	5.00	5.00	44,477 - 56,537	273,195
20000936	Payroll Audit Supervisor	0.00	1.00	1.00	53,759 - 68,179	66,555
20000680	Payroll Specialist 2	0.00	1.00	1.00	38,783 - 49,160	46,309
20000021	Principal Accountant	0.00	3.00	3.00	20,627 - 162,029	336,768
20001182	Principal Accountant	0.00	9.00	10.00	20,627 - 162,029	1,227,200
20000025	Program Coordinator	0.00	0.00	1.00	24,537 - 147,160	100,623
20000046	Program Coordinator	0.00	0.00	1.00	24,537 - 147,160	118,365
20001234	Program Coordinator	0.00	0.00	1.00	24,537 - 147,160	98,609
20000054	Senior Account Audit Clerk	0.00	1.00	1.00	40,416 - 48,731	45,644
20001036	Senior Budget Development Analyst	0.00	11.00	0.00	69,680 - 84,227	-
	Overtime Budgeted					50,000
	Vacation Pay In Lieu					140,232
FTE, Salaries, and Wages Subtotal		0.00	113.27	113.27		\$ 10,692,820

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 96,467	\$ 125,961	\$ 29,494

Department of Finance

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Flexible Benefits	-	1,352,306	1,389,914	37,608
Medicare	-	127,161	151,049	23,888
Other Post-Employment Benefits	-	661,392	679,875	18,483
Retiree Medical Trust	-	9,713	10,350	637
Retirement 401 Plan	-	6,459	6,362	(97)
Retirement ADC	-	3,348,391	4,559,275	1,210,884
Retirement DROP	-	8,800	11,400	2,600
Risk Management Administration	-	113,724	133,755	20,031
Supplemental Pension Savings Plan	-	587,750	699,185	111,435
Unemployment Insurance	-	14,758	16,174	1,416
Workers' Compensation	-	174,916	48,207	(126,709)
Fringe Benefits Subtotal	\$ -	\$ 6,501,837	\$ 7,831,507	\$ 1,329,670
Total Personnel Expenditures			\$ 18,524,327	

Department of Information Technology



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Department of Information Technology



Description

The Department of Information Technology was established in 1994 and provides citywide strategic technology direction, operational support of application, infrastructure, and wireless technologies, enterprise application services, and manages Information Technology (IT) services contracts and assets.

Some key areas of the Department include:

IT Fiscal Services - The IT Fiscal Services group coordinates the citywide IT budget process and also monitors and reports on fixed citywide IT expenditures.

IT Contracts Management - The Contracts Management Group manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

IT Operations Management - The IT Operations Group manages the network, datacenter, telecommunications, and departmental application portfolio for every location, server, departmental application, call center, and desktop phone at the City. Primarily operating through management of three IT service providers, the group sets the technology direction and innovation for the City's core infrastructure, resiliency, and data protection needs, and works with City departments to develop solutions to the challenges faced by the City.

IT Governance and Portfolio Management - The IT Governance and Portfolio Management Division manages the City's IT governance and project portfolio processes, the outsourced IT Help Desk and Desktop Support functions, and the City's ServiceNow platform. The Division also serves as the Department of IT's liaison to other city departments.

Cyber Security Compliance and Risk Management - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, and internal controls.

Enterprise Applications - The Enterprise Applications Group provides citywide information technology services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

Wireless Technology Services - The Wireless Technology Services Group manages the service delivery for public safety wireless communications technologies.

Department of Information Technology

The mission is:

To provide high quality technology and public safety wireless services while driving strategic innovation through collaboration and partnership with City and regional stakeholders.

The vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions.

Department of Information Technology

Goals and Objectives

Goal 1: Modernize and maximize the business value and resiliency of technology services through:

- A comprehensive technology platform and cloud strategy
- Expansion of mobile services and devices
- Improved ease of use for applications and authentication
- Enhanced public safety wireless communications

Goal 2: Deliver and support City technologies by optimizing the skills, training, and organizational structure of City staff to drive innovation and citywide best practices. Drive customer satisfaction through customer feedback and improvements.

- Create a model and Operating Level Agreements (OLA's) for sharing City IT staff between departments
- Develop the skills of City IT staff in project management, business analyst roles, cloud technology, contracts, and security
- Improve service management through best practices and technology automation
- Implement citywide data governance

Goal 3: Advance IT Service Delivery by enhancing City technology contracts for transparency, oversight, and operational excellence

- Engage City departments to make improvements to contract Service Level Agreements (SLA's) to promote innovation and meet changing business requirements
- Develop a long-term roadmap for the City's IT contracts and RFP's

Goal 4: Secure the City's data and technology

- Enhance the automation of security with Security Information and Event Management (SIEM)
- Create an environment where security is a key decision point for all contracts, procurement processes, product selection, adoption, and use
- Modernize, maintain and improve existing security tools in City infrastructure and in the cloud

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage availability of public safety wireless services	99.999%	99.999%	99.999%	99.999%	99.999%
Percentage of security incidents per month per 10,000 users	1.00%	0.25%	1.00%	0.33%	1.00%
Percentage availability for citywide network and phone systems	99.90%	99.80%	99.90%	99.90%	99.90%



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Department of Information Technology

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	120.00	120.00	129.21	9.21
Personnel Expenditures	\$ 17,048,191	\$ 17,958,672	\$ 19,601,683	\$ 1,643,011
Non-Personnel Expenditures	31,028,650	36,335,618	83,586,047	47,250,429
Total Department Expenditures	\$ 48,076,840	\$ 54,294,290	\$ 103,187,730	\$ 48,893,440
Total Department Revenue	\$ 49,104,529	\$ 53,709,141	\$ 98,348,118	\$ 44,638,977

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Financial & Support Services	\$ 232,253	\$ 1,139,200	\$ 267,172	\$ (872,028)
Total	\$ 232,253	\$ 1,139,200	\$ 267,172	\$ (872,028)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 27,172	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Personal Computer (PC) Replacement	0.00	(899,200)	-
Reduction of non-personnel expenditures associated with the General Fund PC Replacement Program.			
Total	0.00	\$ (872,028)	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Information Technology	232,253	1,139,200	267,172	(872,028)
NON-PERSONNEL SUBTOTAL	232,253	1,139,200	267,172	(872,028)
Total	\$ 232,253	\$ 1,139,200	\$ 267,172	\$ (872,028)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 239	\$ -	\$ -	-
Total	\$ 239	\$ -	\$ -	-

Department of Information Technology

GIS Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Financial & Support Services	\$ 434	\$ -	\$ -	-
Information Technology	2,314,546	2,643,379	3,793,850	1,150,471
Total	\$ 2,314,980	\$ 2,643,379	\$ 3,793,850	\$ 1,150,471

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Information Technology	2.00	2.00	9.83	7.83
Total	2.00	2.00	9.83	7.83

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Geographic Information Systems (GIS) Analysts Addition of 10.00 FTE positions and associated non-personnel expenditures to support citywide Enterprise Geographic Information System (GIS) services. The FY 2020 FTE positions and expenditures are annualized to reflect the projected start dates throughout the fiscal year.	5.83	\$ 608,735	-
GIS Services Restructure Restructure of 1.00 Information Systems Analyst 4, 1.00 Program Manager and associated non-personnel expenditures from the Information Technology Fund to the GIS Fund.	2.00	451,226	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	82,098	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	5,975	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,437	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,186,914
Total	7.83	\$ 1,150,471	\$ 1,186,914

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 123,094	\$ 127,156	\$ 744,226	617,070
Fringe Benefits	91,067	89,284	496,650	407,366
PERSONNEL SUBTOTAL	214,161	216,440	1,240,876	1,024,436
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 41,500	41,500
Contracts	941,196	817,845	820,282	2,437

Department of Information Technology

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Information Technology	1,159,623	1,609,094	1,691,192	82,098
NON-PERSONNEL SUBTOTAL	2,100,819	2,426,939	2,552,974	126,035
Total	\$ 2,314,980	\$ 2,643,379	\$ 3,793,850	\$ 1,150,471

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 2,088,247	\$ 2,385,771	\$ 3,572,685	1,186,914
Rev from Money and Prop	(1,209)	-	-	-
Rev from Other Agencies	258,561	195,303	195,303	-
Transfers In	297	-	-	-
Total	\$ 2,345,896	\$ 2,581,074	\$ 3,767,988	\$ 1,186,914

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000432	Geographic Info Systems Analyst 2	0.00	0.00	3.00	\$ 57,691 - 69,723	\$ 190,026
21000433	Geographic Info Systems Analyst 3	0.00	0.00	2.00	63,342 - 76,578	139,447
21000434	Geographic Info Systems Analyst 4	0.00	0.00	0.83	71,249 - 86,311	65,319
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	76,578
20000998	Information Systems Analyst 4	0.00	0.00	1.00	71,249 - 86,311	86,311
20000377	Information Systems Technician	1.00	1.00	1.00	45,444 - 54,769	54,769
20001222	Program Manager	0.00	0.00	1.00	50,128 - 184,332	131,776
FTE, Salaries, and Wages Subtotal		2.00	2.00	9.83		\$ 744,226

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 513	\$ 530	\$ 7,090	6,560
Flexible Benefits	21,682	21,682	129,503	107,821
Medicare	1,986	1,844	10,790	8,946
Other Post-Employment Benefits	12,678	12,248	60,229	47,981
Retiree Medical Trust	179	185	1,178	993
Retirement ADC	41,594	38,472	204,505	166,033
Risk Management Administration	2,064	2,106	11,849	9,743
Supplemental Pension Savings Plan	9,708	10,028	59,871	49,843
Unemployment Insurance	225	214	1,147	933
Workers' Compensation	438	1,975	10,488	8,513
Fringe Benefits Subtotal	\$ 91,067	\$ 89,284	\$ 496,650	\$ 407,366
Total Personnel Expenditures			\$ 1,240,876	

Department of Information Technology

Information Technology Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Enterprise IT Sourcing Operations	\$ 1,688,366	\$ 1,954,878	\$ 1,988,700	\$ 33,822
Financial & Support Services	3,284,258	2,480,378	53,930,227	51,449,849
Information Technology	5,510,331	6,299,595	4,150,737	(2,148,858)
IT Contract Management	575,458	1,816,214	1,821,677	5,463
Project Management Office	354,812	403,109	-	(403,109)
Total	\$ 11,413,225	\$ 12,954,174	\$ 61,891,341	\$ 48,937,167

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Enterprise IT Sourcing Operations	10.00	10.00	9.00	(1.00)
Financial & Support Services	6.00	6.00	7.00	1.00
Information Technology	23.00	23.00	25.00	2.00
IT Contract Management	3.00	4.00	4.00	0.00
Project Management Office	2.00	2.00	0.00	(2.00)
Total	44.00	45.00	45.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Data and Telecommunication Network Services Reclassification of citywide expenditures for IT Fixed data and telecommunication network services.	0.00	\$ 15,142,314	\$ 15,142,314
Application Development and Maintenance Services Reclassification of citywide expenditures for IT Fixed application development and maintenance services.	0.00	12,374,984	12,374,984
Data Center Services Reclassification of citywide expenditures for IT Fixed data center services.	0.00	12,292,266	12,292,266
Help Desk and Desktop Support Services Reclassification of citywide expenditures for IT Fixed help desk and desktop support services.	0.00	6,275,359	6,275,359
Cyber Security Services Reclassification of citywide expenditures for IT Fixed cyber security services.	0.00	3,182,239	3,182,239
Data Center Transition Addition of one-time non-personnel expenditures to support the data center transition.	0.00	806,996	806,996
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	563,221	-
Cyber Security Network Addition of non-personnel expenditures to support management of the cyber security network.	0.00	330,498	330,498
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	236,557	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Cyber Security Consulting Services Addition of non-personnel expenditures to support cyber security consulting services.	0.00	218,942	218,942
City Public Website Addition of non-personnel expenditures to support web hosting and support for the City's public website.	0.00	218,000	-
Cyber Security Network Monitoring Addition of non-personnel expenditures to support the cyber security network monitoring system and tools.	0.00	156,813	156,813
Addition of Program Coordinator Addition of 1.00 Program Coordinator, associated non-personnel expenditures and revenue to support the City's call management system.	1.00	147,807	143,149
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated non-personnel expenditures to support the City's digital services strategy.	1.00	139,972	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	84,706	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to relocation into the 101 Ash Street building.	0.00	84,670	-
Reduction of Proxy Servers Reduction of non-personnel expenditures and associated revenue for the consolidation of proxy servers.	0.00	(31,955)	(31,955)
Reduction of As-Needed Services Reduction of non-personnel expenditures associated with as-needed break-fix activities or resolution of operational technical issues.	0.00	(45,382)	-
Reduction of Structured Query Language Servers Reduction of non-personnel expenditures and associated revenue for the consolidation of Structured Query Language servers.	0.00	(63,911)	(63,911)
Cyber Security Tools Reduction of non-personnel expenditures and associated revenue for cyber security tools due to operational efficiencies.	0.00	(68,049)	(68,049)
Telephone Services Modernization Reduction of non-personnel expenditures and associated revenue related to the modernization of telephones routing via internet connections.	0.00	(129,569)	(129,569)
Disk Storage Consolidation Reduction of non-personnel expenditures and associated revenue related to the consolidation of disk storage.	0.00	(174,023)	(129,023)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(330,781)	-
GIS Services Restructure Restructure of 1.00 Information Systems Analyst 4, 1.00 Program Manager and associated non-personnel expenditures from the Information Technology Fund to the GIS Fund.	(2.00)	(451,226)	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rent Reclassification	0.00	(552,435)	-
Reclassification of rent expenditures from discretionary to non-discretionary.			
Support for Information Technology	0.00	(1,470,846)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Revised Revenue	0.00	-	(3,362,971)
Adjustment to reflect revised revenue projections.			
Total	0.00 \$	48,937,167 \$	47,138,082

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 3,984,360	\$ 4,336,757	\$ 4,671,196	334,439
Fringe Benefits	2,676,479	2,697,392	2,512,469	(184,923)
PERSONNEL SUBTOTAL	6,660,839	7,034,149	7,183,665	149,516
NON-PERSONNEL				
Supplies	\$ 12,359	\$ 14,174	\$ 22,669	8,495
Contracts	1,374,715	2,068,663	53,012,159	50,943,496
Information Technology	2,767,130	3,104,848	1,634,002	(1,470,846)
Energy and Utilities	18,569	20,405	29,346	8,941
Other	6,196	9,500	9,500	-
Transfers Out	573,417	702,435	-	(702,435)
NON-PERSONNEL SUBTOTAL	4,752,386	5,920,025	54,707,676	48,787,651
Total	\$ 11,413,225	\$ 12,954,174	\$ 61,891,341	\$ 48,937,167

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 11,396,460	\$ 13,128,511	\$ 60,266,593	47,138,082
Other Revenue	1,308	60,000	60,000	-
Rev from Money and Prop	31,414	-	-	-
Transfers In	8,640	-	-	-
Total	\$ 11,437,822	\$ 13,188,511	\$ 60,326,593	\$ 47,138,082

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	0.00	0.00	\$ 33,605 - 40,459	-
20000012	Administrative Aide 1	0.00	1.00	1.00	39,449 - 47,528	39,449
20000024	Administrative Aide 2	0.00	1.00	1.00	45,444 - 54,769	47,528
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	197,417
20001168	Deputy Director	2.00	2.00	2.00	50,128 - 184,332	317,999
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	54,088
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	69,723
20000293	Information Systems Analyst 3	9.00	9.00	9.00	63,342 - 76,578	687,563
20000998	Information Systems Analyst 4	3.00	3.00	2.00	71,249 - 86,311	172,622

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000180	Information Systems Manager	1.00	1.00	1.00	90,092 - 109,108	109,108
20000680	Payroll Specialist 2	1.00	1.00	1.00	38,783 - 49,160	47,269
20001234	Program Coordinator	4.00	6.00	8.00	24,537 - 147,160	844,148
20001222	Program Manager	18.00	17.00	16.00	50,128 - 184,332	2,001,822
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	63,342
20000970	Supervising Management Analyst	1.00	0.00	0.00	71,249 - 86,311	-
	Budgeted Vacancy Savings					(85,849)
	Overtime Budgeted					4,946
	Termination Pay Annual Leave					15,315
	Vacation Pay In Lieu					84,706
FTE, Salaries, and Wages Subtotal		44.00	45.00	45.00		\$ 4,671,196

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 46,255	\$ 44,056	\$ 36,444	(7,612)
Flexible Benefits	596,652	631,714	642,467	10,753
Medicare	58,425	61,757	65,096	3,339
Other Post-Employment Benefits	251,589	263,332	269,500	6,168
Retiree Medical Trust	5,004	5,951	7,188	1,237
Retirement 401 Plan	1,957	1,911	1,974	63
Retirement ADC	1,382,980	1,248,212	1,080,510	(167,702)
Retirement DROP	6,571	7,988	8,548	560
Risk Management Administration	41,431	45,279	53,020	7,741
Supplemental Pension Savings Plan	262,704	296,892	322,879	25,987
Unemployment Insurance	7,133	7,279	7,032	(247)
Workers' Compensation	15,776	83,021	17,811	(65,210)
Fringe Benefits Subtotal	\$ 2,676,479	\$ 2,697,392	\$ 2,512,469	(184,923)
Total Personnel Expenditures			\$ 7,183,665	

OneSD Support Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Enterprise Resource Planning	\$ 25,015,222	\$ 28,225,091	\$ 27,448,656	(776,435)
Financial & Support Services	-	-	(318,831)	(318,831)
Total	\$ 25,015,222	\$ 28,225,091	\$ 27,129,825	(1,095,266)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Enterprise Resource Planning	28.00	29.00	30.00	1.00
Total	28.00	29.00	30.00	1.00

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00 \$	232,636 \$	-
Enterprise Assets Management Addition of one-time non-personnel expenditures to support the Enterprise Asset Management (EAM) work manager and mobile device solution to record maintenance and material costs of work performed.	0.00	225,000	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated non-personnel expenditures, including one-time expenditures, to support the City's payroll system.	1.00	156,069	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	116,955	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	41,169	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(98,000)	-
Reduction of Consultant Services Reduction of consultant services associated with the SAP system.	0.00	(100,000)	-
Reduction of Information Technology Hardware Reduction of non-personnel expenditures associated with network connectivity and the replacement of outdated computer hardware.	0.00	(153,808)	-
Reduction of Sourcing Implementation Reduction of consultant services associated with the Ariba sourcing implementation.	0.00	(233,000)	-
Reduction of Server Maintenance Reduction of server maintenance expenditures associated with the consolidation of SAP servers.	0.00	(360,000)	-
Rent Reclassification Reclassification of rent expenditures from discretionary to non-discretionary.	0.00	(383,268)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(539,019)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(2,700,326)
Total	1.00 \$	(1,095,266) \$	(2,700,326)

Department of Information Technology

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 3,062,310	\$ 3,373,924	\$ 3,579,745	205,821
Fringe Benefits	1,704,745	1,803,753	1,907,975	104,222
PERSONNEL SUBTOTAL	4,767,054	5,177,677	5,487,720	310,043
NON-PERSONNEL				
Supplies	\$ 7,182	\$ 15,092	\$ 19,437	4,345
Contracts	3,271,819	3,012,227	1,851,205	(1,161,022)
Information Technology	16,310,131	18,833,009	19,065,645	232,636
Energy and Utilities	9,319	6,500	6,500	-
Other	399	-	-	-
Transfers Out	-	481,268	-	(481,268)
Capital Expenditures	-	50,000	50,000	-
Debt	649,318	649,318	649,318	-
NON-PERSONNEL SUBTOTAL	20,248,168	23,047,414	21,642,105	(1,405,309)
Total	\$ 25,015,222	\$ 28,225,091	\$ 27,129,825	(1,095,266)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 26,256,278	\$ 27,824,407	\$ 25,124,081	(2,700,326)
Rev from Money and Prop	63,223	-	-	-
Transfers In	3,610	-	-	-
Total	\$ 26,323,111	\$ 27,824,407	\$ 25,124,081	(2,700,326)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	0.00	0.00	\$ 57,691 - 69,723	-
20001247	Business Systems Analyst 2	1.00	1.00	1.00	63,449 - 76,685	76,685
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	147,268
20001261	Information Systems Administrator	1.00	0.00	0.00	78,404 - 94,948	-
20001234	Program Coordinator	14.00	15.00	16.00	24,537 - 147,160	1,846,549
20001222	Program Manager	10.00	11.00	11.00	50,128 - 184,332	1,393,365
20000015	Senior Management Analyst Vacation Pay In Lieu	0.00	1.00	1.00	63,342 - 76,578	74,709 41,169
FTE, Salaries, and Wages Subtotal		28.00	29.00	30.00		\$ 3,579,745

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 28,195	\$ 29,225	\$ 32,907	3,682
Flexible Benefits	423,264	456,464	462,051	5,587
Medicare	44,737	48,925	51,309	2,384
Other Post-Employment Benefits	164,635	177,596	183,750	6,154
Retiree Medical Trust	4,982	5,999	5,438	(561)
Retirement 401 Plan	8,687	9,602	7,587	(2,015)
Retirement ADC	831,569	813,050	912,232	99,182
Retirement DROP	1,943	-	4,492	4,492
Risk Management Administration	27,096	30,537	36,150	5,613
Supplemental Pension Savings Plan	154,791	180,971	193,205	12,234

Department of Information Technology

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Unemployment Insurance	5,366	5,671	5,452	(219)
Workers' Compensation	9,481	45,713	13,402	(32,311)
Fringe Benefits Subtotal	\$ 1,704,745	\$ 1,803,753	\$ 1,907,975	\$ 104,222
Total Personnel Expenditures			\$ 5,487,720	

Wireless Communications Technology Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Wireless Technology Services	\$ 9,101,160	\$ 9,332,446	\$ 10,105,542	\$ 773,096
Total	\$ 9,101,160	\$ 9,332,446	\$ 10,105,542	\$ 773,096

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Wireless Technology Services	46.00	44.00	44.38	0.38
Total	46.00	44.00	44.38	0.38

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Safety Radio System Addition of one-time contractual expenditures to support the Public Safety Radio System.	0.00	\$ 300,000	-
Public Utilities Department Public Safety Radio System Addition of contractual expenditures and associated revenue to support the Public Utilities Department's Public Safety Radio System.	0.00	200,000	200,000
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	134,026	-
Motorola Support Contract Addition of contractual expenditures and associated revenue to support the Public Safety Radio System.	0.00	100,000	100,000
Non-Standard Hour Personnel Funding Addition of 0.38 Associate Communications Engineer to support the Public Safety Radio System.	0.38	60,990	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	52,232	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	8,393	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	5,134	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Overtime Reduction of overtime expenditures associated with after hours support for public safety wireless system availability.	0.00	(36,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(51,679)	(2,877)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(1,282,816)
Total	0.38 \$	773,096 \$	(985,693)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 2,904,781	\$ 3,030,378	\$ 3,168,257	137,879
Fringe Benefits	2,501,355	2,500,028	2,521,165	21,137
PERSONNEL SUBTOTAL	5,406,136	5,530,406	5,689,422	159,016
NON-PERSONNEL				
Supplies	\$ 251,623	\$ 320,795	\$ 320,795	-
Contracts	2,001,686	2,033,689	2,663,667	629,978
Information Technology	240,506	208,650	217,043	8,393
Energy and Utilities	305,827	356,344	383,650	27,306
Other	-	1,400	1,400	-
Transfers Out	-	51,679	-	(51,679)
Capital Expenditures	66,267	-	-	-
Debt	829,115	829,483	829,565	82
NON-PERSONNEL SUBTOTAL	3,695,023	3,802,040	4,416,120	614,080
Total	\$ 9,101,160	\$ 9,332,446	\$ 10,105,542	773,096

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 8,853,755	\$ 10,064,011	\$ 9,081,195	(982,816)
Other Revenue	61,817	-	-	-
Rev from Money and Prop	51,007	48,261	48,261	-
Rev from Other Agencies	11,392	-	-	-
Transfers In	19,490	2,877	-	(2,877)
Total	\$ 8,997,461	\$ 10,115,149	\$ 9,129,456	(985,693)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	1.00	1.00	\$ 33,605 - 40,459	\$ 39,852
20000251	Apprentice 1- Communications Technician	0.00	1.00	1.00	42,651 - 56,875	56,874
20000252	Apprentice 2- Communications Technician	4.00	0.00	0.00	53,329 - 67,553	-
20000139	Associate Communications Engineer	5.00	4.00	4.38	71,099 - 85,860	373,228
20000403	Communications Technician	16.00	19.00	19.00	62,053 - 74,429	1,382,537
20000405	Communications Technician Supervisor	2.00	2.00	2.00	71,163 - 86,010	172,020

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	147,268
20000419	Equipment Technician 1	6.00	6.00	6.00	38,418 - 46,024	254,074
20000425	Equipment Technician 2	2.00	2.00	2.00	42,156 - 50,257	100,514
20000288	Senior Communications Engineer	1.00	1.00	1.00	81,949 - 99,074	99,074
20000897	Senior Communications Technician	4.00	4.00	4.00	65,147 - 78,125	312,500
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	81,863 - 98,816	98,816
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	63,342
20000955	Storekeeper 1	1.00	1.00	1.00	36,935 - 44,305	44,305
	Budgeted Vacancy Savings					(101,760)
	Overtime Budgeted					34,768
	Reg Pay For Engineers					70,845
	Vacation Pay In Lieu					20,000
FTE, Salaries, and Wages Subtotal		46.00	44.00	44.38		\$ 3,168,257

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,041	\$ 10,245	\$ 9,823	(422)
Flexible Benefits	451,083	468,984	465,984	(3,000)
Medicare	44,122	42,267	45,143	2,876
Other Post-Employment Benefits	251,270	257,208	263,375	6,167
Retiree Medical Trust	1,659	1,964	2,347	383
Retirement 401 Plan	1,900	1,886	1,193	(693)
Retirement ADC	1,505,979	1,420,636	1,461,485	40,849
Retirement DROP	7,865	6,933	7,516	583
Risk Management Administration	41,370	44,226	51,815	7,589
Supplemental Pension Savings Plan	163,489	174,547	193,411	18,864
Unemployment Insurance	5,010	4,876	4,689	(187)
Workers' Compensation	17,568	66,256	14,384	(51,872)
Fringe Benefits Subtotal	\$ 2,501,355	\$ 2,500,028	\$ 2,521,165	\$ 21,137
Total Personnel Expenditures			\$ 5,689,422	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 125,068	\$ 91,804	\$ 98,047
TOTAL BALANCE AND RESERVES	\$ 125,068	\$ 91,804	\$ 98,047
REVENUE			
Charges for Services	\$ 2,088,247	\$ 2,385,771	\$ 3,572,685
Revenue from Other Agencies	258,561	195,303	195,303
Revenue from Use of Money and Property	(1,209)	-	-
Transfers In	297	-	-
TOTAL REVENUE	\$ 2,345,896	\$ 2,581,074	\$ 3,767,988
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,470,964	\$ 2,672,878	\$ 3,866,035
OPERATING EXPENSE			
Personnel Expenses	\$ 123,094	\$ 127,156	\$ 744,226
Fringe Benefits	91,067	89,284	496,650
Supplies	-	-	41,500
Contracts	941,196	817,845	820,282
Information Technology	1,159,623	1,609,094	1,691,192
TOTAL OPERATING EXPENSE	\$ 2,314,980	\$ 2,643,379	\$ 3,793,850
TOTAL EXPENSE	\$ 2,314,980	\$ 2,643,379	\$ 3,793,850
BALANCE	\$ 155,984	\$ 29,499	\$ 72,185
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,470,964	\$ 2,672,878	\$ 3,866,035

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,599,021	\$ 589,157	\$ 1,567,285
Continuing Appropriation - CIP	-	-	202,679
TOTAL BALANCE AND RESERVES	\$ 1,599,021	\$ 589,157	\$ 1,769,964
REVENUE			
Charges for Services	\$ 11,396,460	\$ 13,128,511	\$ 60,266,593
Other Revenue	1,308	60,000	60,000
Revenue from Use of Money and Property	31,414	-	-
Transfers In	8,640	-	-
TOTAL REVENUE	\$ 11,437,822	\$ 13,188,511	\$ 60,326,593
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,036,843	\$ 13,777,668	\$ 62,096,557
OPERATING EXPENSE			
Personnel Expenses	\$ 3,984,360	\$ 4,336,757	\$ 4,671,196
Fringe Benefits	2,676,479	2,697,392	2,512,469
Supplies	12,359	14,174	22,669
Contracts	1,374,715	2,068,663	53,012,159
Information Technology	2,767,130	3,104,848	1,634,002
Energy and Utilities	18,569	20,405	29,346
Other Expenses	6,196	9,500	9,500
Transfers Out	573,417	702,435	-
TOTAL OPERATING EXPENSE	\$ 11,413,225	\$ 12,954,174	\$ 61,891,341
TOTAL EXPENSE	\$ 11,413,225	\$ 12,954,174	\$ 61,891,341
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ -	\$ 202,679
TOTAL RESERVES	\$ -	\$ -	\$ 202,679
BALANCE	\$ 1,623,617	\$ 823,494	\$ 2,537
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,036,843	\$ 13,777,668	\$ 62,096,557

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,311,057	\$ 752,457	\$ 3,004,562
Continuing Appropriation - CIP	173,572	10,620	10,620
TOTAL BALANCE AND RESERVES	\$ 1,484,629	\$ 763,077	\$ 3,015,182
REVENUE			
Charges for Services	\$ 26,256,278	\$ 27,824,407	\$ 25,124,081
Revenue from Use of Money and Property	63,223	-	-
Transfers In	3,610	-	-
TOTAL REVENUE	\$ 26,323,111	\$ 27,824,407	\$ 25,124,081
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 27,807,740	\$ 28,587,484	\$ 28,139,263
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 162,952	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 162,952	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 3,062,310	\$ 3,373,924	\$ 3,579,745
Fringe Benefits	1,704,745	1,803,753	1,907,975
Supplies	7,182	15,092	19,437
Contracts	3,271,819	3,012,227	1,851,205
Information Technology	16,310,131	18,833,009	19,065,645
Energy and Utilities	9,319	6,500	6,500
Other Expenses	399	-	-
Transfers Out	-	481,268	-
Capital Expenditures	-	50,000	50,000
Debt Expenses	649,318	649,318	649,318
TOTAL OPERATING EXPENSE	\$ 25,015,222	\$ 28,225,091	\$ 27,129,825
TOTAL EXPENSE	\$ 25,178,175	\$ 28,225,091	\$ 27,129,825
RESERVES			
Continuing Appropriation - CIP	\$ 10,619	\$ 10,620	\$ 10,620
TOTAL RESERVES	\$ 10,619	\$ 10,620	\$ 10,620
BALANCE	\$ 2,618,946	\$ 351,773	\$ 998,818
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 27,807,740	\$ 28,587,484	\$ 28,139,263

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 485,813	\$ 198,529	\$ 1,477,766
TOTAL BALANCE AND RESERVES	\$ 485,813	\$ 198,529	\$ 1,477,766
REVENUE			
Charges for Services	\$ 8,853,755	\$ 10,064,011	\$ 9,081,195
Other Revenue	61,817	-	-
Revenue from Other Agencies	11,392	-	-
Revenue from Use of Money and Property	51,007	48,261	48,261
Transfers In	19,490	2,877	-
TOTAL REVENUE	\$ 8,997,461	\$ 10,115,149	\$ 9,129,456
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,483,274	\$ 10,313,678	\$ 10,607,222
OPERATING EXPENSE			
Personnel Expenses	\$ 2,904,781	\$ 3,030,378	\$ 3,168,257
Fringe Benefits	2,501,355	2,500,028	2,521,165
Supplies	251,623	320,795	320,795
Contracts	2,001,686	2,033,689	2,663,667
Information Technology	240,506	208,650	217,043
Energy and Utilities	305,827	356,344	383,650
Other Expenses	-	1,400	1,400
Transfers Out	-	51,679	-
Capital Expenditures	66,267	-	-
Debt Expenses	829,115	829,483	829,565
TOTAL OPERATING EXPENSE	\$ 9,101,160	\$ 9,332,446	\$ 10,105,542
TOTAL EXPENSE	\$ 9,101,160	\$ 9,332,446	\$ 10,105,542
BALANCE	\$ 382,114	\$ 981,232	\$ 501,680
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,483,274	\$ 10,313,678	\$ 10,607,222

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Development Services



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Development Services



Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include entitlements, building construction and safety, engineering mapping, current planning, and code enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City. The Development Services Department (development review and inspection services only) is operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses.

The mission is:

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders.

The vision is:

To employ an engaged workforce and utilize superior technology in the streamlined delivery of services.

Development Services

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments

- Ensure adherence with all applicable codes, policies, and regulations
- Continuously enhance ministerial review and inspection process

Goal 2: Manage efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving

- Implement a streamlined discretionary review process
- Promote sustainable and affordable housing
- Implement business process improvements and regulatory reform
- Reduce customer wait times for counter services

Goal 3: Provide efficient administrative and financial services

- Manage the financial health of the Department
- Utilize superior technology

Goal 4: Provide fair, comprehensive, and efficient enforcement of codes applicable to the use and development of private property

- Conduct efficient code enforcement case management
- Inspect 5% of mobile home park lots annually
- Maintain and monitor registry of foreclosed properties

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of Code Enforcement cases opened upon day of receipt	100%	100%	100%	100%	100%
Percentage of Code Enforcement inspections completed on time	90%	90%	90%	77%	90%
Percentage of inspections performed within next day	90%	93%	90%	93%	90%
Percentage of projects completed with less than 3 eligible review cycles	80%	85%	85%	84%	85%
Percentage of projects meeting established department deadlines	80%	91%	85%	90%	85%

Development Services

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	547.65	549.10	583.50	34.40
Personnel Expenditures	\$ 56,584,889	\$ 59,367,284	\$ 69,007,733	\$ 9,640,449
Non-Personnel Expenditures	22,085,816	22,355,127	21,774,934	(580,193)
Total Department Expenditures	\$ 78,670,705	\$ 81,722,411	\$ 90,782,667	\$ 9,060,256
Total Department Revenue	\$ 67,205,965	\$ 65,866,109	\$ 82,138,478	\$ 16,272,369

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administration & Support Services	\$ -	\$ -	\$ 9,648	\$ 9,648
Code Enforcement	7,168,156	8,126,998	8,036,849	(90,149)
Total	\$ 7,168,156	\$ 8,126,998	\$ 8,046,497	\$ (80,501)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Code Enforcement	69.00	73.00	72.00	(1.00)
Total	69.00	73.00	72.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 209,229	-
Project Tracking System Addition of one-time non-personnel expenditures associated with debt service payments for the Accela project tracking system.	0.00	200,000	-
Addition of Code Compliance Officers Addition of 2.00 Code Compliance Officers to support operations.	2.00	147,839	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	21,133	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	9,648	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(200,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(203,692)	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Code Enforcement Staff	(3.00)	(264,658)	-
Reduction of 3.00 FTE positions in the Code Enforcement Division.			
Shared Dockless Mobility Device Fees	0.00	-	2,400,000
Addition of revenue related to the regulation of shared dockless mobility devices.			
Total	(1.00) \$	(80,501) \$	2,400,000

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 3,612,280	\$ 4,381,285	\$ 4,387,923	6,638
Fringe Benefits	2,537,301	2,753,266	2,848,686	95,420
PERSONNEL SUBTOTAL	6,149,581	7,134,551	7,236,609	102,058
NON-PERSONNEL				
Supplies	\$ 46,084	\$ 51,643	\$ 52,033	390
Contracts	228,949	408,743	198,134	(210,609)
Information Technology	177,698	203,362	224,495	21,133
Energy and Utilities	37,379	28,999	35,526	6,527
Other	78,464	99,700	99,700	-
Transfers Out	450,000	200,000	200,000	-
NON-PERSONNEL SUBTOTAL	1,018,575	992,447	809,888	(182,559)
Total	\$ 7,168,156	\$ 8,126,998	\$ 8,046,497	(80,501)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 341,380	\$ 421,067	\$ 421,067	-
Fines Forfeitures and Penalties	103,557	86,500	86,500	-
Licenses and Permits	67,125	90,802	2,490,802	2,400,000
Other Revenue	2,504	2,000	2,000	-
Total	\$ 514,566	\$ 600,369	\$ 3,000,369	2,400,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	0.00	\$ 39,449 - 47,528	-
20000024	Administrative Aide 2	0.00	0.00	1.00	45,444 - 54,769	46,815
20000041	Assistant Management Analyst	1.00	1.00	1.00	47,463 - 57,691	49,122
20000306	Code Compliance Officer	2.00	1.00	2.00	39,728 - 47,807	95,615
20000214	Combination Inspector 2	18.00	17.00	15.00	58,830 - 71,056	990,636
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	133,387
20000503	Horticulturist	1.00	0.00	0.00	56,617 - 68,456	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	38,783 - 49,160	47,222
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,332	224,104
20000783	Public Information Clerk	4.00	4.00	4.00	33,605 - 40,459	160,622
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,482 - 46,432	84,218
20000873	Senior Combination Inspector	3.00	3.00	3.00	67,553 - 81,584	243,528
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	76,578
20000919	Senior Planner	1.00	3.00	3.00	74,966 - 97,427	277,641

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000928	Senior Zoning Investigator	5.00	6.00	6.00	60,377 - 74,946	439,595
20000756	Word Processing Operator	4.00	4.00	4.00	33,605 - 40,459	160,015
20001069	Zoning Investigator 2	22.00	26.00	26.00	54,941 - 68,097	1,587,899
	Bilingual - Regular					20,384
	Budgeted Vacancy Savings					(326,226)
	ICBO Certification					3,702
	Overtime Budgeted					63,418
	Vacation Pay In Lieu					9,648
FTE, Salaries, and Wages Subtotal		69.00	73.00	72.00		\$ 4,387,923

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 17,486	\$ 16,977	\$ 21,954	4,977
Flexible Benefits	714,421	823,769	756,537	(67,232)
Long-Term Disability	(1)	-	-	-
Medicare	54,187	60,589	60,524	(65)
Other Post-Employment Benefits	380,725	428,680	404,250	(24,430)
Retiree Medical Trust	4,628	6,345	5,512	(833)
Retirement 401 Plan	4,429	4,602	4,733	131
Retirement ADC	1,016,915	967,794	1,182,032	214,238
Retirement DROP	15,900	15,690	15,316	(374)
Risk Management Administration	62,689	73,710	79,530	5,820
Supplemental Pension Savings Plan	227,480	293,500	275,735	(17,765)
Unemployment Insurance	6,531	7,189	6,609	(580)
Workers' Compensation	31,910	54,421	35,954	(18,467)
Fringe Benefits Subtotal	\$ 2,537,301	\$ 2,753,266	\$ 2,848,686	\$ 95,420
Total Personnel Expenditures			\$ 7,236,609	

Development Services Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administration & Support Services	\$ 29,097,621	\$ 22,764,050	\$ 24,300,224	1,536,174
Building & Safety	19,675,257	19,887,301	23,575,206	3,687,905
Engineering	8,027,293	11,789,015	15,385,067	3,596,052
Land Development Review	5,539,618	8,324,210	8,794,406	470,196
Project Submittal & Management	8,155,840	9,680,594	9,671,578	(9,016)
Total	\$ 70,495,630	\$ 72,445,170	\$ 81,726,481	\$ 9,281,311

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administration & Support Services	44.00	42.00	53.00	11.00
Building & Safety	173.60	172.55	180.50	7.95
Engineering	89.70	90.70	112.00	21.30
Land Development Review	74.35	73.35	68.00	(5.35)
Project Submittal & Management	91.00	91.50	92.00	0.50
Total	472.65	470.10	505.50	35.40

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 5,750,670	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,864,673	-
Addition of 5G Permitting Staff Addition of 24.00 FTE positions and associated non-personnel expenditures to support the permit approval process associated with 5th generation (5G) wireless communication facilities.	24.00	2,171,502	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,335,789	-
Addition of Residential Permitting Staff Addition of 10.00 FTE positions and associated non-personnel expenditures to support residential permitting.	10.00	951,859	-
Downtown Permitting Addition of expenditures and associated revenue to support permitting functions in the downtown area previously performed by Civic San Diego.	0.00	905,147	905,147
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to relocation into the 101 Ash Street building.	0.00	606,035	-
101 Ash Street Tenant Improvements Transfer Transfer to the Capital Outlay Fund for reimbursement of costs associated with the 101 Ash Street Tenant Improvements project.	0.00	415,000	-
Accela and Project Tracking System Support Addition of 3.00 Program Coordinators and associated non-personnel expenditures to develop, maintain and support Accela and the Project Tracking System.	3.00	414,180	-
Regional Water Quality Control Board Penalty Adjustment for monetary penalties associated with the Construction Administrative Civil Liability issued by the Regional Water Quality Control Board.	0.00	360,840	-
Analytics and Organizational Support Addition of 4.00 FTE positions and associated non-personnel expenditures to provide analytical and organizational support related to department operations.	4.00	318,253	-
Cost Allocation of Branch Management Expense Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	228,334	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	203,385	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	70,724	-
Park Project Development Transfer of 1.00 FTE position and associated non-personnel expenditures from the Development Services Department to the Parks and Recreation Department.	(1.00)	(110,515)	-
Reduction of Janitorial Services Reduction of janitorial services associated with the relocation to 101 Ash Street.	0.00	(200,000)	-
Reduction of Printing Services Reduction of printing services due to a transition to digital services.	0.00	(200,000)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(4.60)	(289,094)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(2,488,152)	(243,439)
Rent Reclassification Reclassification of rent expenditures from discretionary to non-discretionary.	0.00	(4,027,319)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	13,010,661
Project Tracking System Adjustment to reflect revised revenue projections associated with the General Fund's portion of the Accela Financing Capital Lease payment.	0.00	-	200,000
Total	35.40 \$	9,281,311 \$	13,872,369

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 29,739,890	\$ 31,051,565	\$ 38,158,538	7,106,973
Fringe Benefits	20,011,012	20,483,640	22,857,631	2,373,991
PERSONNEL SUBTOTAL	49,750,902	51,535,205	61,016,169	9,480,964
NON-PERSONNEL				
Supplies	\$ 1,866,211	\$ 1,403,118	\$ 1,405,843	2,725
Contracts	11,428,803	9,614,446	12,654,710	3,040,264
Information Technology	2,400,382	2,120,642	3,456,431	1,335,789
Energy and Utilities	731,173	678,108	310,257	(367,851)
Other	486,656	483,127	483,127	-
Transfers Out	-	4,625,579	415,000	(4,210,579)
Capital Expenditures	1,846,561	-	-	-
Debt	1,984,943	1,984,945	1,984,944	(1)
NON-PERSONNEL SUBTOTAL	20,744,728	20,909,965	20,710,312	(199,653)
Total	\$ 70,495,630 \$	72,445,170 \$	81,726,481 \$	9,281,311

Development Services

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 8,928,990	\$ 9,482,173	\$ 8,785,141	\$ (697,032)
Fines Forfeitures and Penalties	5,500	-	-	-
Licenses and Permits	54,024,570	53,427,616	68,040,456	14,612,840
Other Revenue	1,112,939	1,216,023	1,216,023	-
Rev from Money and Prop	354,938	110,072	110,072	-
Transfers In	1,513,921	243,439	200,000	(43,439)
Total	\$ 65,940,859	\$ 64,479,323	\$ 78,351,692	\$ 13,872,369

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.00	0.00	1.00	\$ 68,090 - 88,488	\$ 70,644
20000011	Account Clerk	3.00	3.00	3.00	33,605 - 40,459	121,377
20000012	Administrative Aide 1	0.00	0.00	1.00	39,449 - 47,528	39,449
20000024	Administrative Aide 2	3.00	4.00	5.00	45,444 - 54,769	246,812
20000263	Apprentice 1-Building Inspector 1	0.00	0.00	1.00	38,783 - 54,962	54,138
20000249	Apprentice 1-Electrician (4 Yr)	1.00	0.00	0.00	34,615 - 46,153	-
20001202	Assistant Deputy Director	6.00	6.00	5.00	24,537 - 147,160	611,787
20001075	Assistant Development Services Director	1.00	0.00	1.00	33,863 - 185,643	109,752
20000070	Assistant Engineer-Civil	24.00	27.00	43.00	61,752 - 74,407	2,880,782
20000077	Assistant Engineer-Electrical	2.00	2.00	2.00	61,752 - 74,407	148,814
20000116	Assistant Engineer-Traffic	9.00	9.00	13.00	61,752 - 74,407	826,221
20000143	Associate Engineer-Civil	16.00	17.00	20.00	71,099 - 85,860	1,636,981
20000148	Associate Engineer-Civil	4.00	4.00	4.00	71,099 - 85,860	324,815
90000143	Associate Engineer-Civil - Hourly	0.35	0.70	0.00	71,099 - 85,860	-
20000150	Associate Engineer-Electrical	5.00	5.00	5.00	71,099 - 85,860	423,541
20000154	Associate Engineer-Mechanical	7.00	7.00	7.00	71,099 - 85,860	595,868
20000167	Associate Engineer-Traffic	7.00	7.00	7.00	71,099 - 85,860	587,258
20000119	Associate Management Analyst	5.00	5.00	5.00	57,691 - 69,723	329,922
20000162	Associate Planner	36.00	37.00	37.00	65,061 - 84,515	2,729,985
20000110	Auto Messenger 2	0.00	0.00	1.00	31,929 - 38,482	31,929
20000266	Cashier	2.00	2.00	2.00	33,605 - 40,459	80,109
20000539	Clerical Assistant 2	6.00	3.00	2.00	31,929 - 38,482	70,411
20000207	Combination Inspector 1	0.00	1.00	0.00	56,015 - 67,725	-
20000214	Combination Inspector 2	32.00	28.00	29.00	58,830 - 71,056	1,989,889
90000214	Combination Inspector 2 - Hourly	0.35	0.70	0.00	58,830 - 71,056	-
20001168	Deputy Director	5.00	6.00	6.00	50,128 - 184,332	821,375
20000103	Development Project Manager 1	10.00	10.00	10.00	61,752 - 74,407	697,281
20000104	Development Project Manager 2	20.00	20.00	22.00	71,099 - 85,860	1,828,853
20000105	Development Project Manager 3	11.00	11.00	13.00	81,949 - 99,074	1,258,924
20001100	Development Services Director	1.00	1.00	1.00	63,127 - 239,144	186,738
20000082	Electrical Inspector 2	10.00	10.00	10.00	58,830 - 71,056	696,164
90000082	Electrical Inspector 2 - Hourly	0.35	0.00	0.00	58,830 - 71,056	-

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
21000451	Environmental Biologist 3	0.00	0.00	1.00	71,120 - 92,576	85,326
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	46,475
20000178	Information Systems Administrator	1.00	1.00	1.00	78,404 - 94,948	94,948
20000290	Information Systems Analyst 2	3.00	3.00	3.00	57,691 - 69,723	193,532
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,311
20000649	Biologist 3(Environ Biolgist)	1.00	1.00	0.00	76,080 - 92,117	-
20001018	Land Surveying Assistant	5.00	5.00	5.00	61,752 - 81,848	339,236
20001019	Land Surveying Associate	5.00	5.00	5.00	71,099 - 94,446	421,412
20000346	Legislative Recorder 1	3.00	3.00	3.00	44,348 - 53,609	155,227
21000426	Life Safety Inspector 2	0.00	0.00	1.00	58,830 - 71,056	58,830
90001073	Management Intern - Hourly	2.50	3.00	1.50	25,913 - 31,155	25,341
20000093	Mechanical Inspector 2	10.00	10.00	12.00	58,830 - 71,056	803,167
90000093	Mechanical Inspector 2 - Hourly	0.35	0.35	0.00	58,830 - 71,056	-
20000639	Organization Effectiveness Supervisor	0.00	0.00	1.00	71,249 - 86,311	71,249
20000669	Park Designer	1.00	1.00	0.00	71,141 - 85,903	-
20000680	Payroll Specialist 2	3.00	2.00	2.00	38,783 - 49,160	84,989
20000173	Payroll Supervisor	0.00	1.00	1.00	44,477 - 56,537	53,228
20000692	Plan Review Specialist 3	39.00	36.00	33.00	53,673 - 64,760	1,861,688
20000693	Plan Review Specialist 4	6.00	6.00	7.00	58,873 - 70,905	476,032
20001234	Program Coordinator	0.00	0.00	3.00	24,537 - 147,160	315,000
20001222	Program Manager	7.00	7.00	7.00	50,128 - 184,332	831,622
20000783	Public Information Clerk	40.00	40.00	39.00	33,605 - 40,459	1,505,800
20000885	Senior Civil Engineer	5.00	6.00	6.00	81,949 - 99,074	594,444
20000927	Senior Clerk/Typist	5.00	5.00	5.00	38,482 - 46,432	230,072
20000873	Senior Combination Inspector	6.00	6.00	6.00	67,553 - 81,584	458,994
20000400	Senior Drafting Aide	1.00	1.00	1.00	47,399 - 57,304	47,399
90000400	Senior Drafting Aide - Hourly	0.35	0.00	0.00	47,399 - 57,304	-
20000904	Senior Electrical Engineer	1.00	1.00	1.00	81,949 - 99,074	97,588
20000083	Senior Electrical Inspector	2.00	2.00	2.00	67,553 - 81,584	163,168
20000453	Senior Engineer-Fire Protection	2.00	2.00	2.00	81,949 - 99,074	195,176
20000900	Senior Engineering Aide	1.00	0.00	0.00	47,399 - 57,304	-
20000830	Senior Engineering Geologist	1.00	1.00	1.00	81,949 - 99,074	99,074
20001014	Senior Land Surveyor	1.00	1.00	1.00	81,949 - 108,981	101,551
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	76,578
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	81,949 - 99,074	186,855
20000094	Senior Mechanical Inspector	2.00	2.00	2.00	67,553 - 81,584	160,312
20000918	Senior Planner	13.00	15.00	15.00	74,966 - 97,427	1,332,073
90000918	Senior Planner - Hourly	0.35	0.35	0.00	74,966 - 97,427	-
20000099	Senior Structural Inspector	3.00	3.00	3.00	67,553 - 81,584	243,412
20000926	Senior Traffic Engineer	2.00	2.00	2.00	81,949 - 99,074	196,098
20000166	Structural Engineering Associate	22.00	21.00	25.00	71,099 - 85,860	2,018,257
90000166	Structural Engineering Associate - Hourly	0.70	0.00	0.00	71,099 - 85,860	-
20000923	Structural Engineering Senior	8.00	9.00	9.00	81,949 - 99,074	881,982
20000098	Structural Inspector 2	13.00	13.00	15.00	58,830 - 71,056	1,026,022
90000098	Structural Inspector 2 - Hourly	0.35	0.00	0.00	58,830 - 71,056	-
90000964	Student Engineer - Hourly	2.00	2.00	1.00	28,491 - 34,163	17,877

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	85,731
20001002	Supervising Plan Review Specialist	8.00	7.00	7.00	64,717 - 78,017	524,224
20000756	Word Processing Operator Bilingual - Regular	13.00	14.00	14.00	33,605 - 40,459	546,169
	Budgeted Vacancy Savings					75,712
	Engineering Geologist Pay					(1,326,664)
	ICBO Certification					27,740
	Infrastructure In-Training Pay					49,100
	Infrastructure Registration Pay					226,221
	Overtime Budgeted					584,232
	Reg Pay For Engineers					1,305,475
	Sick Leave - Hourly					765,884
	Structural Registration					5,288
	Termination Pay Annual Leave					18,494
	Vacation Pay In Lieu					31,383
						203,385
FTE, Salaries, and Wages Subtotal		472.65	470.10	505.50		\$ 38,158,538

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 148,174	\$ 154,318	\$ 155,253	935
Flexible Benefits	4,698,057	4,868,502	5,694,658	826,156
Insurance	1,176	-	-	-
Long-Term Disability	33	-	-	-
Medicare	442,132	416,225	523,231	107,006
Other Post-Employment Benefits	2,471,543	2,510,840	2,952,251	441,411
Retiree Medical Trust	33,456	34,247	53,437	19,190
Retirement 401 Plan	16,627	17,930	18,162	232
Retirement ADC	9,496,996	9,424,980	9,802,754	377,774
Retirement DROP	87,682	95,320	73,372	(21,948)
Risk Management Administration	406,840	431,730	580,811	149,081
Supplemental Pension Savings Plan	1,969,987	2,024,825	2,684,378	659,553
Unemployment Insurance	48,276	48,681	53,685	5,004
Workers' Compensation	190,032	456,042	265,639	(190,403)
Fringe Benefits Subtotal	\$ 20,011,012	\$ 20,483,640	\$ 22,857,631	\$ 2,373,991
Total Personnel Expenditures			\$ 61,016,169	

Local Enforcement Agency Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administration & Support Services	\$ -	\$ -	\$ 1,433	\$ 1,433
Solid Waste Local Enforcement Agency	1,006,919	1,150,243	1,008,256	(141,987)
Total	\$ 1,006,919	\$ 1,150,243	\$ 1,009,689	\$ (140,554)

Development Services

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Solid Waste Local Enforcement Agency	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	78,499 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	55,994	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	7,938	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to relocation into the 101 Ash Street building.	0.00	7,500	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	1,433	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(71,975)	-
Rent Reclassification Reclassification of rent expenditures from discretionary to non-discretionary.	0.00	(219,943)	-
Total	0.00 \$	(140,554) \$	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 400,132 \$	421,445 \$	444,814 \$	23,369
Fringe Benefits	284,274	276,083	310,141	34,058
PERSONNEL SUBTOTAL	684,406	697,528	754,955	57,427
NON-PERSONNEL				
Supplies	\$ 5,156 \$	6,000 \$	6,000 \$	-
Contracts	288,150	203,494	217,104	13,610
Information Technology	23,615	13,737	21,675	7,938
Energy and Utilities	3,265	2,967	3,381	414
Other	2,325	6,574	6,574	-
Transfers Out	-	219,943	-	(219,943)
NON-PERSONNEL SUBTOTAL	322,513	452,715	254,734	(197,981)
Total	\$ 1,006,919 \$	1,150,243 \$	1,009,689 \$	(140,554)

Development Services

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 200,767	\$ 273,863	\$ 273,863	-
Licenses and Permits	540,408	501,830	501,830	-
Other Revenue	239	-	-	-
Rev from Money and Prop	7,434	10,724	10,724	-
Transfers In	1,692	-	-	-
Total	\$ 750,540	\$ 786,417	\$ 786,417	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	1.00	\$ 33,605 - 40,459	\$ 40,459
20000539	Clerical Assistant 2	1.00	1.00	0.00	31,929 - 38,482	-
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	58,765 - 71,249	57,883
20000548	Hazardous Materials Inspector 3	1.00	0.00	0.00	64,739 - 78,447	-
20000550	Hazardous Materials Inspector 3	2.00	3.00	3.00	64,739 - 78,447	232,987
20001222	Program Manager Vacation Pay In Lieu	1.00	1.00	1.00	50,128 - 184,332	112,052 1,433
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 444,814

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,582	\$ 1,518	\$ 1,973	455
Flexible Benefits	69,344	71,703	71,703	-
Medicare	5,912	6,123	6,428	305
Other Post-Employment Benefits	36,518	36,744	36,750	6
Retiree Medical Trust	295	312	338	26
Retirement ADC	126,849	110,178	147,916	37,738
Retirement DROP	3,710	4,444	3,418	(1,026)
Risk Management Administration	5,997	6,318	7,230	912
Supplemental Pension Savings Plan	26,603	29,435	31,083	1,648
Unemployment Insurance	733	709	683	(26)
Workers' Compensation	6,731	8,599	2,619	(5,980)
Fringe Benefits Subtotal	\$ 284,274	\$ 276,083	\$ 310,141	\$ 34,058
Total Personnel Expenditures			\$ 754,955	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,223,199	\$ 1,180,992	\$ 2,114,059
Continuing Appropriation - CIP	-	-	1,322,600
Operating Reserve	4,175,337	5,538,722	2,926,255
Pension Stability Reserve	875,949	-	-
TOTAL BALANCE AND RESERVES	\$ 11,274,485	\$ 6,719,714	\$ 6,362,913
REVENUE			
Charges for Services	\$ 8,928,990	\$ 9,482,173	\$ 8,785,141
Fines Forfeitures and Penalties	5,500	-	-
Licenses and Permits	54,024,570	53,427,616	68,040,456
Other Revenue	1,112,939	1,216,023	1,216,023
Revenue from Use of Money and Property	354,938	110,072	110,072
Transfers In	1,513,921	243,439	200,000
TOTAL REVENUE	\$ 65,940,859	\$ 64,479,323	\$ 78,351,692
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 77,215,344	\$ 71,199,037	\$ 84,714,605
OPERATING EXPENSE			
Personnel Expenses	\$ 29,739,890	\$ 31,051,565	\$ 38,158,538
Fringe Benefits	20,011,012	20,483,640	22,857,631
Supplies	1,866,211	1,403,118	1,405,843
Contracts	11,428,803	9,614,446	12,654,710
Information Technology	2,400,382	2,120,642	3,456,431
Energy and Utilities	731,173	678,108	310,257
Other Expenses	486,656	483,127	483,127
Transfers Out	-	4,625,579	415,000
Capital Expenditures	1,846,561	-	-
Debt Expenses	1,984,943	1,984,945	1,984,944
TOTAL OPERATING EXPENSE	\$ 70,495,630	\$ 72,445,170	\$ 81,726,481
TOTAL EXPENSE	\$ 70,495,630	\$ 72,445,170	\$ 81,726,481
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ -	\$ 1,322,600
Operating Reserve	5,538,722	-	-
TOTAL RESERVES	\$ 5,538,722	\$ -	\$ 1,322,600
BALANCE	\$ 1,180,992	\$ (1,246,133)	\$ 1,665,524
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 77,215,344	\$ 71,199,037	\$ 84,714,605

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 954,303	\$ 755,594	\$ 559,297
TOTAL BALANCE AND RESERVES	\$ 954,303	\$ 755,594	\$ 559,297
REVENUE			
Charges for Services	\$ 200,767	\$ 273,863	\$ 273,863
Licenses and Permits	540,408	501,830	501,830
Other Revenue	239	-	-
Revenue from Use of Money and Property	7,434	10,724	10,724
Transfers In	1,692	-	-
TOTAL REVENUE	\$ 750,540	\$ 786,417	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,704,843	\$ 1,542,011	\$ 1,345,714
OPERATING EXPENSE			
Personnel Expenses	\$ 400,132	\$ 421,445	\$ 444,814
Fringe Benefits	284,274	276,083	310,141
Supplies	5,156	6,000	6,000
Contracts	288,150	203,494	217,104
Information Technology	23,615	13,737	21,675
Energy and Utilities	3,265	2,967	3,381
Other Expenses	2,325	6,574	6,574
Transfers Out	-	219,943	-
TOTAL OPERATING EXPENSE	\$ 1,006,919	\$ 1,150,243	\$ 1,009,689
TOTAL EXPENSE	\$ 1,006,919	\$ 1,150,243	\$ 1,009,689
BALANCE	\$ 697,925	\$ 391,768	\$ 336,025
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,704,843	\$ 1,542,011	\$ 1,345,714

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Economic Development



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Economic Development



Description

The Economic Development Department (EDD) is comprised of several work units including Business Expansion Attraction and Retention (BEAR), Community Development, Promise Zone, and Fiscal Operations. The Department implements economic and community development programs in order to create and sustain a resilient and economically prosperous City. Inclusive economic growth, revenue enhancement, and community revitalization are accomplished by attracting new companies, retaining and/or expanding existing companies, making San Diego competitive in emerging markets, revitalizing and investing in older business communities, and creating opportunities for disadvantaged communities, and vulnerable populations.

The BEAR Division provides services to businesses such as technical assistance, due diligence, expedited permitting, policy/legislative advocacy, utilities coordination, and application support for financial incentives. The Community Development Division administers the Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development (HUD). The six Consolidated Plan goals of the CDBG program include job readiness and economic development programs; public infrastructure needs; affordable housing; homelessness; vulnerable populations; and HIV/AIDS housing, health, and support services. The Promise Zone is a federally designated area representing the City's most disadvantaged and underserved communities. Through the Promise Zone initiative, partners work together to deliver comprehensive support, accelerate revitalization, and improve the quality of life for residents.

The mission is:

To cultivate economic and community development opportunities that serve businesses, neighborhoods, and residents

The vision is:

A catalyst for economic prosperity and community investment

Economic Development

Goals and Objectives

Goal 1: Strategically invest in the growth and development of businesses, neighborhoods, and residents

- Leverage funding for greater commercial neighborhood benefit
- Invest in affordable housing options
- Expand economic opportunities for all
- Increase access to quality public and private facilities and services

Goal 2: Cultivate a globally competitive, sustainable, and resilient local economy

- Maintain and build on San Diego's competitive advantage by increasing workforce development, quality of life, and innovation
- Increase the number of San Diegans with middle-income jobs
- Increase small and neighborhood business activity

Goal 3: Provide high quality public service

- Receive on average a rating of 90% "good" or "excellent" customer service scores from internal and external customers
- Increase overall awareness of department programs, incentives, and services with the public
- Highlight successes and impacts of department programs and initiatives

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG)) ¹	N/A	63,498	50,000	11,591	50,000
Percentage growth in jobs created or preserved by the expansion, attraction and retention of employers working with the Department ²	50%	-27%	0%	4%	5%
Percentage growth in number of companies working with the Department that result in international trade or investment ³	50%	200%	20%	67%	10%
Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs ⁴	5%	-14%	10%	8%	10%
Total amount of federal funds expended for affordable housing ⁵	\$19.0M	\$19.4M	\$21.5M	\$24.4M	\$7.5M
Total amount of federal funds expended for economic development programs ⁶	\$4.5M	\$1.6M	\$6M	\$3.4M	\$7M
Total amount of funds expended for infrastructure projects and community service ⁷	\$15.7M	\$28.8M	\$21M	\$26.6M	\$30M

1. Actuals are for client counts for community services as of August 2019. Infrastructure numbers will not be available until the end of September 2019.

Economic Development

Key Performance Indicators

2. More than 2,389 jobs were retained or grew in FY 2019 as result of participation in department programs. Business investment in projects varies from year-to-year based on the time required to complete projects and fluctuations in industry sectors. EDD's job creation and retention metric is indicative of an economy spurring growth of small to medium sized businesses where job growth is in the dozens and not hundreds. San Diego has very few large corporations and majority of staff time is with smaller entities which proportionally have less employees to impact. In addition, we have received more WARN notices in FY 2019 than in FY 2018. Larger employers seem to be reducing jobs and not replacing them thus encouraging small employer growth and entrepreneurship. The business tax certificate which is an indicator of economic growth for businesses saw a slight increase in the total number of small businesses (12 or fewer employees) located in the City of San Diego (+1.9%).

3. Emphasis in foreign direct investment (FDI), world trade center activities and the Foreign Trade Zone (FTZ) program has continued to experience increased participation. There were 40 companies assisted by EDD in FY2019.

4. Last year, 2,738 small businesses were assisted. The number of businesses assisted is likely increased in FY 2019 due to increased staff attendance at business association meetings, community events, as well as proactive outreach to business owners in the Promise Zone. The zoning portal has received more than 22,000 inquiries through OpenCounter enabling clients to seek readily available information about permitted uses instead of coming in or calling. Business Walks in FY 2019 were held quarterly in Rancho Bernardo, La Jolla Village, Downtown, and the Convoy District. The Storefront Improvement Program (SIP) was re-launched in February 2018 after an 8-month period of non-activity and restructuring. In FY 2019, 37 business and/or property owners applied with the SIP and 13 improvement projects were completed. Year-over-year growth in the number of total registered businesses (+2.4%) and City registered businesses (+1.9) Growth appears in small businesses (12 or fewer employees), particularly home-based businesses that have no employees. Consider that home-based businesses with 0 employees count toward the total business numbers but not toward total employment figures (i.e., jobs could indeed be up if each owner of a home-based business counted as a self-employed "1 employee.") In FY 2019, there are 60,939 total registered businesses with 0 employees, up from 59,208 in FY 2018.

5. Overage of \$2.9m due to projects carried forward from prior years.

6. Delay in executing several economic development projects caused the actuals to be under by \$2.6m.

7. Overage of \$5.6m due to projects carried forward from prior years.



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Economic Development

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	63.85	59.35	61.00	1.65
Personnel Expenditures	\$ 6,845,496	\$ 7,155,403	\$ 7,997,556	\$ 842,153
Non-Personnel Expenditures	7,912,804	8,121,109	7,646,903	(474,206)
Total Department Expenditures	\$ 14,758,299	\$ 15,276,512	\$ 15,644,459	\$ 367,947
Total Department Revenue	\$ 7,086,192	\$ 7,614,510	\$ 8,121,010	\$ 506,500

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Business Expansion, Attraction & Retention	\$ 4,144,106	\$ 4,384,033	\$ 4,434,460	\$ 50,427
Community Development	2,190,436	2,331,691	2,877,490	545,799
Economic Development	7,034,292	6,537,031	6,398,183	(138,848)
Total	\$ 13,368,834	\$ 13,252,755	\$ 13,710,133	\$ 457,378

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Business Expansion, Attraction & Retention	19.00	20.00	20.00	0.00
Community Development	20.00	19.00	20.00	1.00
Economic Development	24.85	20.35	21.00	0.65
Total	63.85	59.35	61.00	1.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 505,595	-
San Diego Housing Commission Funding Addition of non-personnel expenditures for a transfer to the San Diego Housing Commission related to homelessness.	0.00	420,106	-
Corporate Partnerships and Development Program Restructure Transfer of 1.00 Executive Director and associated non-personnel expenditures and revenue from the Neighborhood Services branch to the Economic Development Department.	1.00	195,545	391,021
Addition of Assistant Deputy Director Addition of 1.00 Assistant Deputy Director and associated revenue to support the Community Development and Promise Zone Divisions. This position will be fully supported by successor agency and Community Block Development Grant funding sources.	1.00	165,918	165,931
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	19,413	-

Economic Development

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	16,908	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.35)	(18,515)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(40,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(49,623)	-
Reduction of Program Support Reduction of non-personnel expenditures associated with the CONNECT2Careers program, the San Diego Regional Economic Development Corporation, and the San Diego Housing Commission.	0.00	(82,833)	-
Sustainability Department Restructure Reduction of non-personnel expenditures related to internal contractual services for the Sustainability Department.	0.00	(264,469)	-
Safe Parking Program Reduction of non-personnel expenditures associated with the Safe Parking Program that will be supported by the Homeless Emergency Aid Program (HEAP).	0.00	(410,667)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	38,979
Total	1.65 \$	457,378 \$	595,931

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 4,073,568	\$ 4,343,073	\$ 4,920,310	577,237
Fringe Benefits	2,771,927	2,812,330	3,077,246	264,916
PERSONNEL SUBTOTAL	6,845,496	7,155,403	7,997,556	842,153
NON-PERSONNEL				
Supplies	\$ 14,908	\$ 9,145	\$ 10,690	1,545
Contracts	5,347,130	5,193,518	5,097,189	(96,329)
Information Technology	284,491	352,689	372,102	19,413
Energy and Utilities	10,868	6,000	7,596	1,596
Other	208,912	221,000	225,000	4,000
Transfers Out	657,029	315,000	-	(315,000)
NON-PERSONNEL SUBTOTAL	6,523,338	6,097,352	5,712,577	(384,775)
Total	\$ 13,368,834	\$ 13,252,755	\$ 13,710,133	457,378

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 5,550,065	\$ 5,374,086	\$ 5,540,017	165,931
Other Revenue	2,271	-	430,000	430,000
Rev from Money and Prop	22,730	-	-	-

Economic Development

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Other Agencies	121,660	216,667	216,667	-
Total	\$ 5,696,727	\$ 5,590,753	\$ 6,186,684	\$ 595,931

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 39,043
20000012	Administrative Aide 1	2.00	1.00	1.00	39,449 - 47,528	47,528
20000024	Administrative Aide 2	3.00	4.00	4.00	45,444 - 54,769	209,856
90000024	Administrative Aide 2 - Hourly	0.35	0.35	0.00	45,444 - 54,769	-
20001202	Assistant Deputy Director	0.00	0.00	1.00	24,537 - 147,160	130,000
20000116	Assistant Engineer-Traffic	1.00	1.00	1.00	61,752 - 74,407	63,641
20000119	Associate Management Analyst	3.00	2.00	2.00	57,691 - 69,723	123,269
20000295	Community Development Coordinator	6.00	6.00	6.00	81,885 - 99,117	594,702
20000300	Community Development Specialist 2	10.00	11.00	11.00	57,691 - 69,723	727,428
20000301	Community Development Specialist 3	4.00	4.00	4.00	66,436 - 80,316	315,642
20000303	Community Development Specialist 4	11.00	12.00	12.00	71,249 - 86,311	1,014,881
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	180,775
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	139,507
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	54,499
20001220	Executive Director	0.00	0.00	1.00	50,128 - 184,332	128,059
90001073	Management Intern - Hourly	4.50	2.00	2.00	25,913 - 31,155	62,311
20000172	Payroll Specialist 1	1.00	1.00	1.00	37,086 - 46,859	45,743
20001222	Program Manager	7.00	6.00	6.00	50,128 - 184,332	737,719
20000015	Senior Management Analyst	3.00	2.00	2.00	63,342 - 76,578	146,083
20000918	Senior Planner	1.00	0.00	0.00	74,966 - 97,427	-
20000926	Senior Traffic Engineer	1.00	1.00	1.00	81,949 - 99,074	97,588
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,311
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	33,605 - 40,459	38,482
	Budgeted Vacancy Savings					(128,940)
	Infrastructure In-Training Pay					3,870
	Infrastructure Registration Pay					11,868
	Overtime Budgeted					3,835
	Reg Pay For Engineers					14,861
	Sick Leave - Hourly					3,193
	Vacation Pay In Lieu					16,908
FTE, Salaries, and Wages Subtotal		63.85	59.35	61.00		\$ 4,920,310

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 33,537	\$ 33,679	\$ 35,458	1,779
Flexible Benefits	697,048	707,348	747,819	40,471
Medicare	61,061	60,051	67,975	7,924
Other Post-Employment Benefits	331,031	336,820	349,125	12,305
Retiree Medical Trust	4,675	5,111	6,360	1,249

Economic Development

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Retirement 401 Plan	5,879	5,910	8,204	2,294
Retirement ADC	1,299,871	1,227,614	1,454,916	227,302
Retirement DROP	18,454	18,894	15,022	(3,872)
Risk Management Administration	54,449	57,915	68,685	10,770
Supplemental Pension Savings Plan	237,149	262,234	289,237	27,003
Unemployment Insurance	7,345	7,232	7,475	243
Workers' Compensation	21,428	89,522	26,970	(62,552)
Fringe Benefits Subtotal	\$ 2,771,927	\$ 2,812,330	\$ 3,077,246	\$ 264,916
Total Personnel Expenditures			\$ 7,997,556	

Successor Agency Admin & Project - CivicSD Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Economic Development	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326	(89,431)
Total	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326	(89,431)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Successor Agency	0.00	\$ (89,431)	\$ (89,431)
Adjustment to non-personnel expenditures and associated revenue related to the redevelopment wind down functions pursuant to Assembly Bills 26 and 1484.			
Total	0.00	\$ (89,431)	\$ (89,431)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326	(89,431)
NON-PERSONNEL SUBTOTAL	1,389,465	2,023,757	1,934,326	(89,431)
Total	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326	(89,431)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Other Agencies	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326	(89,431)
Total	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326	(89,431)

Economic Development

Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
REVENUE			
Revenue from Other Agencies	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326
TOTAL REVENUE	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326
OPERATING EXPENSE			
Contracts	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326
TOTAL OPERATING EXPENSE	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326
TOTAL EXPENSE	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,389,465	\$ 2,023,757	\$ 1,934,326

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Environmental Services



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Environmental Services



Description

The Environmental Services Department ensures residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management. The Department consists of three Divisions: Collection Services, Disposal & Environmental Protection, and Waste Reduction.

The Collection Services Division provides regular collection of residential refuse, recyclables and greens, and collection and maintenance of street litter containers in business districts.

The Disposal & Environmental Protection Division operates the Miramar Landfill, an organic recycling facility, and a household hazardous-waste transfer facility; maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; and provides education on lead and asbestos, and management of household hazardous waste.

The Waste Reduction Division is responsible for zero waste planning; provides education, training, and programs for residents and businesses; and enforces solid waste and recycling codes. The Division is also responsible for managing and implementing the Clean SD Program which includes illegal dumping removal, homeless camp waste abatement, planned curbside cleanups in neighborhoods, and sidewalk sanitization.

The mission is:

To reliably manage solid waste, conserve resources, and protect the environment

The vision is:

Sustainable communities for all

Environmental Services

Goals and Objectives

Goal 1: *Protect and enhance environmental quality*

- Reduce greenhouse gas emissions consistent with the adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

Goal 2: *Promote fiscal integrity and stability*

- Ensure the stability of the Department's financial system within a zero waste environment

Goal 3: *Ensure excellence in service delivery*

- Provide excellent customer service

Goal 4: *Maintain a safe and innovative workforce*

- Provide an environment that fosters success and innovation
- Promote an environment of safe working practices

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of Compressed Natural Gas (CNG) waste collection vehicles increased by 2035	30%	28%	50%	53%	64%
Percentage increase of City landfill gas collection ¹	N/A	N/A	N/A	N/A	23%
Percent of programs implemented to achieve the Zero Waste goal of 75% ²	19%	19%	44%	38%	66%
Tons of household hazardous waste collected citywide ³	340	388	350	450	380
Collection Services complaint rate (per 10,000 stops)	< 0.5%	0.1%	< 0.5%	0.1%	< 0.5%
Percentage of clients who indicate that they are satisfied with services provided	99%	100%	100%	100%	100%

1. A new centralized blower station will begin operation in FY 2020, increasing the flow rate of landfill gas collected.

2. Diversion of fibrous yard trimmings will begin in FY 2020.

3. Additional 100 tons is due to increases in the Household Hazardous Waste Program campaign including a newly designed postcard for media outreach, two advertisements for every collection event, and appointment scheduling via the Get-It-Done application.

Environmental Services

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	425.61	423.50	429.26	5.76
Personnel Expenditures	\$ 42,441,644	\$ 42,301,600	\$ 43,653,770	\$ 1,352,170
Non-Personnel Expenditures	58,904,386	63,105,913	72,085,574	8,979,661
Total Department Expenditures	\$ 101,346,030	\$ 105,407,513	\$ 115,739,344	\$ 10,331,831
Total Department Revenue	\$ 71,908,718	\$ 56,590,045	\$ 59,295,478	\$ 2,705,433

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Collection Services	\$ 33,418,580	\$ 34,484,363	\$ 34,503,642	\$ 19,279
Disposal & Environmental Protection	1,665,857	1,962,901	1,825,098	(137,803)
Environmental Services	1,557,154	1,644,455	2,356,652	712,197
Waste Reduction	3,929,340	6,527,361	9,447,613	2,920,252
Total	\$ 40,570,930	\$ 44,619,080	\$ 48,133,005	\$ 3,513,925

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Collection Services	107.87	107.87	107.87	0.00
Disposal & Environmental Protection	15.95	15.45	14.45	(1.00)
Environmental Services	13.16	14.16	13.96	(0.20)
Waste Reduction	18.58	34.24	36.40	2.16
Total	155.56	171.72	172.68	0.96

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Clean SD Expansion Addition of 3.00 FTE positions and one-time non-personnel expenditures to support the expansion of Clean SD services.	3.00	\$ 2,900,611	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	965,764	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	567,107	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	290,837	-
CNG Fueling Station Contract Addition of non-personnel expenditures to support the Compressed Natural Gas (CNG) fueling station.	0.00	210,000	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Redistribution of Positions Redistribution of positions to better align budget with department operations.	0.96	190,260	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	86,832	-
Mission Beach Summer Trash Collection Addition of one-time non-personnel expenditures and revenues from the Transient Occupancy Tax (TOT) Fund associated with increased waste collection services in Mission Beach.	0.00	70,000	70,000
Addition of Associate Management Analyst Addition of 0.60 Associate Management Analyst to support the biweekly residential recycling and yard waste collection programs.	0.60	50,209	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	32,617	-
Rent Expenditures Addition of non-personnel expenditures for the annual rent payment to the Refuse Disposal Fund.	0.00	12,024	-
Reduction of Overtime Reduction of overtime expenditures related to code compliance.	0.00	(10,034)	-
Reduction of Security Guard Services Reduction of non-personnel expenditures due to the elimination of security guard services at the Environmental Services Operations Station.	0.00	(45,000)	-
Reduction of Utility Worker 2 Reduction of 1.00 Utility Worker 2 in the Waste Reduction Division.	(1.00)	(63,424)	-
Reduction of Senior Code Compliance Supervisor Reduction of 1.00 Senior Code Compliance Supervisor in the Waste Reduction Division.	(1.00)	(75,447)	-
Reduction of Assistant Engineer-Mechanical Reduction of 0.60 Assistant Engineer-Mechanical position that supports the weekly residential refuse collection program.	(0.60)	(92,820)	-
Reduction of Asbestos and Lead Inspector 2 Reduction of 1.00 Asbestos and Lead Inspector 2 in the Disposal & Environmental Protection Division.	(1.00)	(150,092)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in contractual services and supplies, and miscellaneous technical services.	0.00	(165,519)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(360,000)	-
Reduction in Tipping Fees Addition of a \$3 per ton discount in tipping fees from the weekly residential refuse collection program to the General Fund.	0.00	(900,000)	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facility Franchise Agreement Establishment	0.00	-	290,000
Addition of one-time revenue from the establishment of new Facility Franchise Agreements.			
Revised Revenue	0.00	-	85,000
Adjustment to reflect revised revenue projections.			
Reduction in HUD Grant Revenue	0.00	-	(155,000)
Adjustment to reflect revised revenue projections due to the culmination of a Department of Housing and Urban Development (HUD) grant in FY19.			
Total	0.96 \$	3,513,925 \$	290,000

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 8,373,742	\$ 9,407,673	\$ 9,801,107	393,434
Fringe Benefits	7,159,805	7,482,008	7,580,208	98,200
PERSONNEL SUBTOTAL	15,533,548	16,889,681	17,381,315	491,634
NON-PERSONNEL				
Supplies	\$ 236,348	\$ 299,160	\$ 317,938	18,778
Contracts	21,893,866	23,659,077	26,409,587	2,750,510
Information Technology	643,125	701,023	1,268,130	567,107
Energy and Utilities	2,182,500	2,604,359	2,749,765	145,406
Other	6,544	13,580	6,270	(7,310)
Transfers Out	75,000	-	-	-
Capital Expenditures	-	452,200	-	(452,200)
NON-PERSONNEL SUBTOTAL	25,037,382	27,729,399	30,751,690	3,022,291
Total	\$ 40,570,930	\$ 44,619,080	\$ 48,133,005	\$ 3,513,925

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 786,999	\$ 941,845	\$ 849,845	(92,000)
Fines Forfeitures and Penalties	14,300	12,500	39,500	27,000
Licenses and Permits	120,415	140,000	140,000	-
Other Local Taxes	165,226	125,000	450,000	325,000
Other Revenue	146,378	110,000	140,000	30,000
Total	\$ 1,233,318	\$ 1,329,345	\$ 1,619,345	\$ 290,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.35	2.35	2.35	\$ 33,605 - 40,459	\$ 90,559
20000012	Administrative Aide 1	0.80	0.80	0.80	39,449 - 47,528	37,581
20000024	Administrative Aide 2	0.20	0.20	1.20	45,444 - 54,769	58,543
20000860	Area Refuse Collection Supervisor	4.00	4.00	4.00	54,253 - 64,760	255,872
20000038	Asbestos and Lead Program Inspector	5.00	5.00	4.00	58,765 - 71,249	281,904
20000037	Asbestos Program Manager	1.00	1.00	1.00	77,867 - 94,476	77,867
20000088	Assistant Engineer-Mechanical	0.60	0.60	0.00	61,752 - 74,407	-

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	33,863 - 185,643	52,293
20000119	Associate Management Analyst	2.36	2.86	2.58	57,691 - 69,723	164,036
20000266	Cashier	1.00	1.00	1.00	33,605 - 40,459	37,753
20000306	Code Compliance Officer	15.00	19.00	21.00	39,728 - 47,807	950,086
20000307	Code Compliance Supervisor	2.00	3.00	4.00	45,766 - 54,769	208,442
20000302	Community Development Specialist 3	2.00	2.00	2.00	66,436 - 80,316	160,632
20000354	Custodian 2	0.35	0.00	0.00	28,018 - 33,347	-
20001168	Deputy Director	0.86	0.86	1.25	50,128 - 184,332	162,728
20000863	District Refuse Collection Supervisor	1.20	1.20	1.20	63,664 - 76,234	89,436
20001149	Environmental Services Director	0.35	0.35	0.35	63,127 - 239,144	59,758
20000924	Executive Assistant	0.35	0.35	0.35	46,475 - 56,208	18,492
20001049	General Utility Supervisor	0.00	0.00	0.20	63,320 - 76,578	15,313
20000521	Hazardous Materials Inspector 2	3.50	3.50	3.50	58,765 - 71,249	238,906
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	64,739 - 78,447	77,270
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	77,867 - 94,476	42,516
20000501	Heavy Truck Driver 2	0.00	2.00	2.00	40,094 - 48,344	88,450
20000178	Information Systems Administrator	0.38	0.38	0.38	78,404 - 94,948	36,086
20000290	Information Systems Analyst 2	1.14	1.14	1.52	57,691 - 69,723	97,214
20000293	Information Systems Analyst 3	0.38	0.38	0.38	63,342 - 76,578	29,102
20000998	Information Systems Analyst 4	0.76	0.76	0.76	71,249 - 86,311	64,909
20000172	Payroll Specialist 1	0.56	0.56	0.56	37,086 - 46,859	24,414
20000680	Payroll Specialist 2	0.96	0.96	1.16	38,783 - 49,160	55,377
20001222	Program Manager	0.89	1.89	1.89	50,128 - 184,332	206,938
20000783	Public Information Clerk	5.04	6.04	6.04	33,605 - 40,459	236,674
20000776	Public Works Dispatcher	1.20	1.20	1.20	38,160 - 45,981	52,384
20001032	Public Works Supervisor	0.00	1.00	1.00	52,857 - 63,987	54,587
20000562	Recycling Specialist 2	0.50	0.50	0.00	57,691 - 69,723	-
20000565	Recycling Specialist 3	0.34	0.00	0.00	63,342 - 76,578	-
20001042	Safety and Training Manager	0.36	0.36	0.36	71,249 - 86,311	31,067
20000847	Safety Officer	0.35	0.35	0.35	61,795 - 74,622	21,634
20000854	Safety Representative 2	0.35	0.35	0.35	53,845 - 65,125	22,789
20000859	Sanitation Driver 1	10.00	10.00	10.00	39,406 - 47,120	409,757
20000857	Sanitation Driver 2	76.00	76.00	76.00	48,301 - 56,917	4,238,483
20000851	Sanitation Driver 3	9.00	9.00	9.00	50,708 - 59,711	519,393
20000885	Senior Civil Engineer	0.10	0.10	0.10	81,949 - 99,074	9,768
20000965	Senior Code Compliance Supervisor	1.00	2.00	1.00	50,343 - 60,420	50,343
20000015	Senior Management Analyst	0.45	0.45	0.45	63,342 - 76,578	29,710
20000970	Supervising Management Analyst	1.08	1.43	1.60	71,249 - 86,311	138,122
20001053	Utility Worker 2 Bilingual - Regular	1.00	5.00	4.00	35,560 - 42,328	158,232
	Budgeted Vacancy Savings					6,722
	Infrastructure Registration					(498,444)
	Pay					1,186

Environmental Services

Personnel Expenditures

Job Number Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
Overtime Budgeted					530,828
Reg Pay For Engineers					1,488
Termination Pay Annual					17,075
Leave					
Vacation Pay In Lieu					86,832
FTE, Salaries, and Wages Subtotal	155.56	171.72	172.68		\$ 9,801,107

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 19,226	\$ 19,898	\$ 24,438	4,540
Flexible Benefits	1,654,025	1,918,530	1,891,820	(26,710)
Long-Term Disability	(7)	-	-	-
Medicare	119,284	124,066	130,068	6,002
Other Post-Employment Benefits	892,702	1,008,794	993,416	(15,378)
Retiree Medical Trust	5,324	7,996	8,653	657
Retirement 401 Plan	7,117	7,467	5,645	(1,822)
Retirement ADC	3,483,539	3,300,366	3,412,512	112,146
Retirement DROP	36,586	38,733	37,533	(1,200)
Risk Management Administration	146,692	173,496	195,410	21,914
Supplemental Pension Savings Plan	482,565	560,162	598,188	38,026
Unemployment Insurance	13,554	14,945	14,164	(781)
Workers' Compensation	299,198	307,555	268,361	(39,194)
Fringe Benefits Subtotal	\$ 7,159,805	\$ 7,482,008	\$ 7,580,208	\$ 98,200
Total Personnel Expenditures			\$ 17,381,315	

Automated Refuse Container Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Collection Services	\$ 1,085,980	\$ 1,300,000	\$ 1,333,324	\$ 33,324
Total	\$ 1,085,980	\$ 1,300,000	\$ 1,333,324	\$ 33,324

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	\$ 33,324	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Total	0.00	\$ 33,324	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 889,901	\$ 1,150,000	\$ 1,150,000	-
Contracts	189,509	150,000	150,000	-
Information Technology	6,333	-	33,324	33,324
Other	237	-	-	-

Environmental Services

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL SUBTOTAL	1,085,980	1,300,000	1,333,324	33,324
Total	\$ 1,085,980	\$ 1,300,000	\$ 1,333,324	\$ 33,324

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 1,248,816	\$ 1,000,000	\$ 1,000,000	-
Other Revenue	516	-	-	-
Rev from Money and Prop	19,759	-	-	-
Total	\$ 1,269,092	\$ 1,000,000	\$ 1,000,000	-

Energy Conservation Program Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Energy & Sustainability	\$ 3,591,808	\$ -	\$ -	-
Total	\$ 3,591,808	\$ -	\$ -	-

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Energy & Sustainability	17.35	0.00	0.00	0.00
Total	17.35	0.00	0.00	0.00

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,198,344	\$ -	\$ -	-
Fringe Benefits	951,967	-	-	-
PERSONNEL SUBTOTAL	2,150,311	-	-	-
NON-PERSONNEL				
Supplies	\$ 9,004	\$ -	\$ -	-
Contracts	971,696	-	-	-
Information Technology	436,254	-	-	-
Energy and Utilities	17,185	-	-	-
Other	6,491	-	-	-
Capital Expenditures	868	-	-	-
NON-PERSONNEL SUBTOTAL	1,441,497	-	-	-
Total	\$ 3,591,808	\$ -	\$ -	-

¹ Beginning in the Fiscal Year 2019 Adopted Budget, the Energy Conservation Program Fund is no longer budgeted in the Environmental Services Department. This fund is now budgeted in the Sustainability Department.

Environmental Services

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 3,248,067	\$ -	\$ -	-
Other Revenue	2,290	-	-	-
Rev from Money and Prop	46,848	-	-	-
Rev from Other Agencies	3,840	-	-	-
Transfers In	3,248	-	-	-
Total	\$ 3,304,291	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	0.00	0.00	\$ 45,444 - 54,769	\$ -
20000070	Assistant Engineer-Civil	1.00	0.00	0.00	61,752 - 74,407	-
20000143	Associate Engineer-Civil	2.00	0.00	0.00	71,099 - 85,860	-
20000119	Associate Management Analyst	2.00	0.00	0.00	57,691 - 69,723	-
20001168	Deputy Director	1.00	0.00	0.00	50,128 - 184,332	-
90001073	Management Intern - Hourly	1.35	0.00	0.00	25,913 - 31,155	-
20001234	Program Coordinator	1.00	0.00	0.00	24,537 - 147,160	-
20001222	Program Manager	1.00	0.00	0.00	50,128 - 184,332	-
20000761	Project Officer 1	1.00	0.00	0.00	71,099 - 85,860	-
20000763	Project Officer 2	1.00	0.00	0.00	81,949 - 99,074	-
20000885	Senior Civil Engineer	1.00	0.00	0.00	81,949 - 99,074	-
20000015	Senior Management Analyst	1.00	0.00	0.00	63,342 - 76,578	-
20000970	Supervising Management Analyst	2.00	0.00	0.00	71,249 - 86,311	-
20000756	Word Processing Operator	1.00	0.00	0.00	33,605 - 40,459	-
FTE, Salaries, and Wages Subtotal		17.35	0.00	0.00		\$ -

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,438	\$ -	\$ -	-
Flexible Benefits	181,773	-	-	-
Medicare	18,679	-	-	-
Other Post-Employment Benefits	88,968	-	-	-
Retiree Medical Trust	1,181	-	-	-
Retirement ADC	543,176	-	-	-
Retirement DROP	153	-	-	-
Risk Management Administration	14,633	-	-	-
Supplemental Pension Savings Plan	83,737	-	-	-
Unemployment Insurance	2,081	-	-	-
Workers' Compensation	7,149	-	-	-
Fringe Benefits Subtotal	\$ 951,967	\$ -	\$ -	-
Total Personnel Expenditures		\$ -	\$ -	-

Environmental Services

Recycling Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Collection Services	\$ 16,882,474	\$ 18,836,605	\$ 20,171,405	\$ 1,334,800
Disposal & Environmental Protection	1,179,996	1,731,248	1,622,093	(109,155)
Environmental Services	2,169,620	2,498,281	2,722,296	224,015
Waste Reduction	1,602,164	2,740,312	2,544,092	(196,220)
Total	\$ 21,834,254	\$ 25,806,446	\$ 27,059,886	\$ 1,253,440

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Collection Services	85.47	84.97	84.97	0.00
Disposal & Environmental Protection	5.05	5.55	5.55	0.00
Environmental Services	8.03	8.34	8.65	0.31
Waste Reduction	13.21	12.62	14.91	2.29
Total	111.76	111.48	114.08	2.60

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,338,179	-
CNG Fueling Station Maintenance Addition of non-personnel expenditures to support the Compressed Natural Gas (CNG) fueling station.	0.00	140,000	-
Addition of Associate Management Analyst Addition of 1.00 Associate Management Analyst to support the Construction and Demolition Ordinance.	1.00	85,681	83,103
Rent Expenditures Addition of non-personnel expenditures for rent payments for the Ridgehaven Facility.	0.00	75,159	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 40% of the required level.	0.00	66,617	-
Public Information Clerk Addition of 1.00 Public Information Clerk to support the Customer Service Contact Center.	1.00	57,111	-
Non-Standard Hourly Positions Funding allocated according to a zero-based annual review of hourly funding requirements.	1.26	34,968	-
Addition of Associate Management Analyst Addition of 0.40 Associate Management Analyst to support the biweekly residential recycling and yard waste collection programs.	0.40	31,083	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	29,988	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	18,625	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	15,652	-
Branch Management Cost Allocation Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	9,789	-
Redistribution of Positions Redistribution of positions to better align budget with department operations.	(0.16)	(22,956)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(23,684)	-
Reduction of Security Guard Expenditures Reduction of non-personnel expenditures due to the elimination of security guard services at the Environmental Services Operations Station.	0.00	(30,000)	-
Reduction of Supplies Reduction of non-personnel expenditures due to anticipated savings in trash container purchases in the Greenery Collection Program.	0.00	(30,000)	-
Reduction of Utility Worker 2 Reduction of 0.50 Utility Worker 2 in the Environmental Services Division.	(0.50)	(38,742)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(56,163)	(6,075)
Reduction of Assistant Engineer-Mechanical Reduction of 0.40 Assistant Engineer-Mechanical that supports the weekly residential refuse collection program.	(0.40)	(61,881)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to anticipated savings in contractual services and supplies.	0.00	(385,986)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	3,961,006
Curbside Recycling Revenue Adjustment to reflect revised revenue projections related to China's National Sword Policy limiting recyclable purchases.	0.00	-	(2,750,000)
Total	2.60 \$	1,253,440 \$	1,288,034

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 5,318,131	\$ 6,037,495	\$ 6,196,076	158,581
Fringe Benefits	4,698,173	5,012,512	4,959,151	(53,361)

Environmental Services

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL SUBTOTAL	10,016,304	11,050,007	11,155,227	105,220
NON-PERSONNEL				
Supplies	\$ 1,002,306	\$ 1,668,477	\$ 1,571,037	(97,440)
Contracts	9,668,652	11,254,846	12,687,950	1,433,104
Information Technology	391,889	303,201	321,826	18,625
Energy and Utilities	733,652	998,288	1,232,822	234,534
Other	21,452	27,562	24,407	(3,155)
Reserves	-	200,000	-	(200,000)
Transfers Out	-	56,163	66,617	10,454
Capital Expenditures	-	247,902	-	(247,902)
NON-PERSONNEL SUBTOTAL	11,817,950	14,756,439	15,904,659	1,148,220
Total	\$ 21,834,254	\$ 25,806,446	\$ 27,059,886	\$ 1,253,440

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 20,086,760	\$ 18,446,551	\$ 16,207,557	(2,238,994)
Fines Forfeitures and Penalties	3,860,120	1,000,000	2,083,103	1,083,103
Other Local Taxes	2,525,978	2,060,000	3,410,000	1,350,000
Other Revenue	670,077	30,000	30,000	-
Rev from Money and Prop	743,360	451,100	611,100	160,000
Rev from Other Agencies	1,142,804	350,000	600,000	250,000
Transfers In	667,892	6,075	690,000	683,925
Total	\$ 29,696,993	\$ 22,343,726	\$ 23,631,760	\$ 1,288,034

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.61	1.61	1.61	\$ 33,605 - 40,459	\$ 58,101
20000012	Administrative Aide 1	0.00	0.00	0.11	39,449 - 47,528	5,022
20000024	Administrative Aide 2	1.50	1.50	1.50	45,444 - 54,769	79,462
20000860	Area Refuse Collection Supervisor	3.00	3.00	3.00	54,253 - 64,760	194,280
20000088	Assistant Engineer- Mechanical	0.40	0.40	0.00	61,752 - 74,407	-
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	33,863 - 185,643	46,307
20000119	Associate Management Analyst	1.75	2.25	3.37	57,691 - 69,723	207,690
20000266	Cashier	1.00	1.00	1.00	33,605 - 40,459	33,605
20000306	Code Compliance Officer	2.00	2.00	2.00	39,728 - 47,807	91,253
20000354	Custodian 2	0.31	0.31	0.31	28,018 - 33,347	8,687
20001168	Deputy Director	0.46	0.46	0.50	50,128 - 184,332	65,363
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	63,664 - 76,234	59,614
20001149	Environmental Services Director	0.31	0.31	0.31	63,127 - 239,144	52,930
20000924	Executive Assistant	0.31	0.31	0.31	46,475 - 56,208	16,380
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	58,765 - 71,249	79,000
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	64,739 - 78,447	78,447
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	77,867 - 94,476	42,516

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	38,654 - 46,045	38,654
20000178	Information Systems Administrator	0.28	0.28	0.28	78,404 - 94,948	26,581
20000290	Information Systems Analyst 2	0.84	0.84	1.12	57,691 - 69,723	71,626
20000293	Information Systems Analyst 3	0.28	0.28	0.28	63,342 - 76,578	21,445
20000998	Information Systems Analyst 4	0.56	0.56	0.56	71,249 - 86,311	47,831
90001073	Management Intern - Hourly	1.76	0.00	1.26	25,913 - 31,155	32,650
20000172	Payroll Specialist 1	0.41	0.41	0.41	37,086 - 46,859	17,877
20000680	Payroll Specialist 2	0.70	0.70	0.66	38,783 - 49,160	31,564
20001222	Program Manager	0.75	0.75	0.75	50,128 - 184,332	85,285
20000783	Public Information Clerk	1.28	1.28	2.28	33,605 - 40,459	84,822
20000776	Public Works Dispatcher	0.70	0.70	0.70	38,160 - 45,981	30,556
20001032	Public Works Supervisor	0.25	0.25	0.25	52,857 - 63,987	15,997
20000557	Recycling Program Manager	0.38	0.38	0.38	81,885 - 99,117	37,667
20000562	Recycling Specialist 2	4.46	4.46	4.46	57,691 - 69,723	285,296
20000565	Recycling Specialist 3	1.33	2.00	2.00	63,342 - 76,578	126,684
20001042	Safety and Training Manager	0.31	0.31	0.31	71,249 - 86,311	26,758
20000847	Safety Officer	0.31	0.31	0.31	61,795 - 74,622	19,151
20000854	Safety Representative 2	0.31	0.31	0.31	53,845 - 65,125	20,196
20000859	Sanitation Driver 1	12.00	12.00	12.00	39,406 - 47,120	521,975
20000857	Sanitation Driver 2	55.00	55.00	55.00	48,301 - 56,917	2,941,011
20000851	Sanitation Driver 3	5.00	5.00	5.00	50,708 - 59,711	298,555
20000927	Senior Clerk/Typist	1.11	1.11	1.00	38,482 - 46,432	45,503
20000015	Senior Management Analyst	0.41	0.41	0.41	63,342 - 76,578	27,173
20000970	Supervising Management Analyst	1.12	1.43	1.27	71,249 - 86,311	109,613
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	71,249 - 86,311	86,032
20001053	Utility Worker 2	3.50	3.50	3.00	35,560 - 42,328	126,984
	Bilingual - Regular					2,375
	Budgeted Vacancy Savings					(431,956)
	Exceptional Performance					792
	Pay-Classified					
	Overtime Budgeted					275,967
	Termination Pay Annual					22,767
	Leave					
	Vacation Pay In Lieu					29,988
FTE, Salaries, and Wages Subtotal		111.76	111.48	114.08		\$ 6,196,076

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 14,905	\$ 17,165	\$ 16,863	(302)
Flexible Benefits	1,076,688	1,214,628	1,176,844	(37,784)
Long-Term Disability	12	-	-	-
Medicare	81,460	82,196	84,355	2,159
Other Post-Employment Benefits	588,049	642,951	632,894	(10,057)
Retiree Medical Trust	3,977	5,194	5,862	668
Retirement 401 Plan	3,011	3,279	2,132	(1,147)
Retirement ADC	2,249,104	2,318,525	2,275,107	(43,418)
Retirement DROP	17,009	16,427	14,780	(1,647)
Risk Management Administration	97,017	110,564	124,505	13,941
Supplemental Pension Savings Plan	328,806	372,868	405,635	32,767

Environmental Services

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Unemployment Insurance	8,865	9,726	9,006	(720)
Workers' Compensation	229,269	218,989	211,168	(7,821)
Fringe Benefits Subtotal	\$ 4,698,173	\$ 5,012,512	\$ 4,959,151	(53,361)
Total Personnel Expenditures			\$ 11,155,227	

Refuse Disposal Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Collection Services	\$ 1,005,860	\$ 1,229,286	\$ 1,222,987	(6,299)
Disposal & Environmental Protection	23,601,781	21,431,160	26,812,283	5,381,123
Environmental Services	3,321,521	4,069,481	4,360,868	291,387
Waste Reduction	6,333,895	6,952,060	6,816,991	(135,069)
Total	\$ 34,263,057	\$ 33,681,987	\$ 39,213,129	5,531,142

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Collection Services	7.16	7.16	7.16	0.00
Disposal & Environmental Protection	82.00	82.00	84.00	2.00
Environmental Services	11.31	12.00	12.39	0.39
Waste Reduction	40.47	39.14	38.95	(0.19)
Total	140.94	140.30	142.50	2.20

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Miramar Landfill Equipment Addition of one-time non-personnel expenditures for the purchases of heavy equipment at the Miramar Landfill.	0.00	\$ 2,200,000	-
Landfill Gas Collection System Operations Addition of one-time non-personnel expenditures to support the Miramar Landfill with interim landfill gas system operations, maintenance, and gas supply services.	0.00	1,000,000	-
Miramar Landfill Power Supply Services Addition of non-personnel expenditures for power supply and stand-by electrical services to operate facilities at the Miramar Landfill.	0.00	800,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	649,897	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	538,483	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Bulldozer Lease Addition of non-personnel expenditures for a lease of a D9T bulldozer for the Waste Management unit at the Miramar Landfill.	0.00	500,000	-
Addition of Senior Civil Engineer Addition of 1.00 Senior Civil Engineer to support customer service and efforts to extend the life of the Miramar Landfill.	1.00	124,413	-
Landfill Engineering Support Addition of non-personnel expenditures for consultant services to support the Miramar Landfill's required Solid Waste Facility Permit, issued by Cal Recycle.	0.00	100,000	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 40% of the required level.	0.00	82,560	-
Senior Disposal Site Representative Addition of 1.00 Senior Disposal Site Representative to support high quality public service at the Miramar Landfill.	1.00	62,347	-
Public Information Clerk Addition of 1.00 Public Information Clerk to support the Customer Service Contact Center.	1.00	57,111	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	44,584	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	33,328	-
Cost Allocation of Branch Management Expense Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	12,793	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	951	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(17,870)	-
Reduction of Overtime Expenditures Reduction of personnel expenditures related to overtime.	0.00	(51,560)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(71,962)	(34,784)
Reduction of Supplies Reduction of non-personnel expenditures due to anticipated savings in trash container purchases in the Street Litter Container and Maintenance Program.	0.00	(100,000)	-
Redistribution of Positions Redistribution of positions to better align budget with department operations.	(0.80)	(167,304)	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Non-Personnel Expenditures	0.00	(266,629)	-
Reduction of non-personnel expenditures due to anticipated savings in office supplies and contracts.			
Revised Revenue	0.00	-	2,062,183
Adjustment to reflect revised revenue projections.			
Reduction in Tipping Fee Revenue	0.00	-	(900,000)
Reduction of tipping fee revenue from the General Fund due to the \$3 dollar per ton discount.			
Total	2.20 \$	5,531,142 \$	1,127,399

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 8,121,375	\$ 7,899,692	\$ 8,409,593	509,901
Fringe Benefits	6,620,106	6,462,220	6,707,635	245,415
PERSONNEL SUBTOTAL	14,741,481	14,361,912	15,117,228	755,316
NON-PERSONNEL				
Supplies	\$ 1,616,901	\$ 973,560	\$ 1,559,044	585,484
Contracts	14,832,430	14,625,676	17,379,015	2,753,339
Information Technology	864,398	618,617	600,747	(17,870)
Energy and Utilities	1,274,173	1,357,990	1,593,961	235,971
Other	33,518	33,503	30,574	(2,929)
Reserves	-	500,000	-	(500,000)
Transfers Out	588,759	1,071,962	682,560	(389,402)
Capital Expenditures	311,398	122,511	2,250,000	2,127,489
Debt	-	16,256	-	(16,256)
NON-PERSONNEL SUBTOTAL	19,521,576	19,320,075	24,095,901	4,775,826
Total	\$ 34,263,057	\$ 33,681,987	\$ 39,213,129	\$ 5,531,142

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 33,955,575	\$ 30,667,751	\$ 31,292,751	625,000
Fines Forfeitures and Penalties	128,835	15,000	105,000	90,000
Other Revenue	749,548	690,000	750,000	60,000
Rev from Money and Prop	1,044,883	459,439	846,622	387,183
Transfers In	108,494	34,784	-	(34,784)
Total	\$ 35,987,335	\$ 31,866,974	\$ 32,994,373	\$ 1,127,399

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.04	2.04	2.04	\$ 33,605 - 40,459	\$ 81,717
20000012	Administrative Aide 1	2.20	2.20	3.09	39,449 - 47,528	143,380
20000024	Administrative Aide 2	1.30	1.30	1.30	45,444 - 54,769	69,957
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	54,253 - 64,760	64,760
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	61,752 - 74,407	123,504
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	33,863 - 185,643	50,794
20000143	Associate Engineer-Civil	5.00	5.00	5.00	71,099 - 85,860	425,411

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000119	Associate Management Analyst	2.39	2.39	2.05	57,691 - 69,723	139,054
20000354	Custodian 2	0.34	0.69	0.69	28,018 - 33,347	19,331
20001168	Deputy Director	1.68	1.68	1.25	50,128 - 184,332	166,745
20000389	Disposal Site Representative	8.00	8.00	8.00	35,173 - 42,479	331,255
20000390	Disposal Site Supervisor	2.00	2.00	2.00	55,607 - 67,209	133,589
21000451	Environmental Biologist 3	0.00	0.00	1.00	71,120 - 92,576	89,347
20001149	Environmental Services Director	0.34	0.34	0.34	63,127 - 239,144	58,054
20000430	Equipment Operator 2	8.00	8.00	8.00	44,133 - 52,771	415,332
20000423	Equipment Technician 2	1.00	1.00	1.00	42,156 - 50,257	50,257
20000431	Equipment Technician 3	1.00	1.00	1.00	46,282 - 55,285	55,284
20000924	Executive Assistant	0.34	0.34	0.34	46,475 - 56,208	17,964
20001049	General Utility Supervisor	3.00	3.00	2.80	63,320 - 76,578	201,163
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	58,765 - 71,249	272,255
20000494	Hazardous Materials Program Manager	0.10	0.10	0.10	77,867 - 94,476	9,444
20000502	Heavy Truck Driver 1	5.00	5.00	5.00	38,654 - 46,045	204,402
20000501	Heavy Truck Driver 2	4.00	4.00	4.00	40,094 - 48,344	190,599
20000178	Information Systems Administrator	0.34	0.34	0.34	78,404 - 94,948	32,281
20000290	Information Systems Analyst 2	1.02	1.02	1.36	57,691 - 69,723	86,977
20000293	Information Systems Analyst 3	0.34	0.34	0.34	63,342 - 76,578	26,042
20000998	Information Systems Analyst 4	0.68	0.68	0.68	71,249 - 86,311	58,088
20000649	Biologist 3(Environ Biolgist)	1.00	1.00	0.00	76,080 - 92,117	-
20000589	Laborer	11.00	11.00	11.00	31,134 - 37,086	394,302
20000580	Landfill Equipment Operator	19.00	19.00	19.00	50,708 - 60,656	1,128,322
20001019	Land Surveying Associate	1.00	1.00	1.00	71,099 - 94,446	86,686
20000439	Master Fleet Technician	1.00	1.00	1.00	53,372 - 63,944	63,944
20000172	Payroll Specialist 1	0.03	0.03	0.03	37,086 - 46,859	1,302
20000680	Payroll Specialist 2	1.34	1.34	1.18	38,783 - 49,160	56,306
20001187	Principal Planner	1.00	1.00	1.00	50,128 - 184,332	96,044
20001222	Program Manager	1.36	1.36	1.36	50,128 - 184,332	158,993
20000783	Public Information Clerk	1.68	1.68	2.68	33,605 - 40,459	100,761
20000776	Public Works Dispatcher	0.10	0.10	0.10	38,160 - 45,981	4,366
20001032	Public Works Supervisor	1.75	1.75	1.75	52,857 - 63,987	111,017
20000557	Recycling Program Manager	0.62	0.62	0.62	81,885 - 99,117	61,450
20000562	Recycling Specialist 2	5.54	4.54	4.54	57,691 - 69,723	291,236
20000565	Recycling Specialist 3	1.33	2.00	2.00	63,342 - 76,578	139,920
20001042	Safety and Training Manager	0.33	0.33	0.33	71,249 - 86,311	28,486
20000847	Safety Officer	0.34	0.34	0.34	61,795 - 74,622	21,010
20000854	Safety Representative 2	0.34	0.34	0.34	53,845 - 65,125	22,141
20000885	Senior Civil Engineer	0.90	0.90	1.90	81,949 - 99,074	169,769
20000927	Senior Clerk/Typist	0.89	0.89	0.00	38,482 - 46,432	-
20000907	Senior Disposal Site Representative	2.00	2.00	3.00	38,482 - 46,561	122,978
20000015	Senior Management Analyst	1.14	1.14	1.14	63,342 - 76,578	81,890
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	81,949 - 99,074	81,949
20000918	Senior Planner	1.00	1.00	1.00	74,966 - 97,427	88,709
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	42,350 - 51,181	100,198
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	71,163 - 86,289	86,289

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	1.80	1.14	1.13	71,249 - 86,311	97,531
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	71,249 - 86,311	83,011
20001051	Utility Worker 1	8.00	8.00	8.00	32,573 - 38,740	283,121
20001053	Utility Worker 2	13.00	13.00	13.00	35,560 - 42,328	538,279
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	33,605 - 40,459	40,459
	Budgeted Vacancy Savings					(345,953)
	Confined Space Pay					8,586
	Exceptional Performance Pay-Classified					1,426
	Infrastructure In-Training Pay					25,478
	Infrastructure Registration Pay					21,310
	Overtime Budgeted					525,831
	Reg Pay For Engineers					51,158
	Termination Pay Annual Leave					15,711
	Vacation Pay In Lieu					44,584
FTE, Salaries, and Wages Subtotal		140.94	140.30	142.50		\$ 8,409,593

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 33,385	\$ 31,877	\$ 30,002	(1,875)
Flexible Benefits	1,485,324	1,571,204	1,601,694	30,490
Long-Term Disability	1	-	-	-
Medicare	118,285	103,447	112,071	8,624
Other Post-Employment Benefits	794,173	825,409	842,065	16,656
Retiree Medical Trust	5,423	5,897	7,638	1,741
Retirement 401 Plan	1,631	1,364	1,939	575
Retirement ADC	3,257,110	2,985,824	3,068,249	82,425
Retirement DROP	26,770	27,663	21,961	(5,702)
Risk Management Administration	130,793	141,932	165,711	23,779
Supplemental Pension Savings Plan	517,448	497,085	542,531	45,446
Unemployment Insurance	12,335	12,229	11,875	(354)
Workers' Compensation	237,427	258,289	301,899	43,610
Fringe Benefits Subtotal	\$ 6,620,106	\$ 6,462,220	\$ 6,707,635	\$ 245,415
Total Personnel Expenditures			\$ 15,117,228	

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 417,689	\$ 50,000	\$ 50,000	-
Total	\$ 417,689	\$ 50,000	\$ 50,000	-

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,210,243	\$ 1,210,243	\$ 1,218,355
TOTAL BALANCE AND RESERVES	\$ 1,210,243	\$ 1,210,243	\$ 1,218,355
REVENUE			
Charges for Services	\$ 1,248,816	\$ 1,000,000	\$ 1,000,000
Other Revenue	516	-	-
Revenue from Use of Money and Property	19,759	-	-
TOTAL REVENUE	\$ 1,269,092	\$ 1,000,000	\$ 1,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,479,335	\$ 2,210,243	\$ 2,218,355
OPERATING EXPENSE			
Supplies	\$ 889,901	\$ 1,150,000	\$ 1,150,000
Contracts	189,509	150,000	150,000
Information Technology	6,333	-	33,324
Other Expenses	237	-	-
TOTAL OPERATING EXPENSE	\$ 1,085,980	\$ 1,300,000	\$ 1,333,324
TOTAL EXPENSE	\$ 1,085,980	\$ 1,300,000	\$ 1,333,324
BALANCE	\$ 1,393,355	\$ 910,243	\$ 885,031
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,479,335	\$ 2,210,243	\$ 2,218,355

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 22,314,381	\$ 10,034,659	\$ 17,798,951
Continuing Appropriation - CIP	444,571	15,390,386	15,030,378
Pension Stability Reserve	202,967	-	56,153
Operating Reserve	3,360,000	3,360,000	3,360,000
TOTAL BALANCE AND RESERVES	\$ 26,321,919	\$ 28,785,045	\$ 36,245,482
REVENUE			
Charges for Services	\$ 20,086,761	\$ 18,446,551	\$ 16,207,557
Fines Forfeitures and Penalties	3,860,120	1,000,000	2,083,103
Other Local Taxes	2,525,978	2,060,000	3,410,000
Other Revenue	670,077	30,000	30,000
Revenue from Other Agencies	1,142,804	350,000	600,000
Revenue from Use of Money and Property	743,360	451,100	611,100
Transfers In	667,892	6,075	690,000
TOTAL REVENUE	\$ 29,696,993	\$ 22,343,726	\$ 23,631,760
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 56,018,912	\$ 51,128,771	\$ 59,877,242
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 52,144	\$ -	\$ 1,100,000
TOTAL CIP EXPENSE	\$ 54,193	\$ 55,200	\$ 1,100,000
OPERATING EXPENSE			
Personnel Expenses	\$ 5,318,131	\$ 6,037,495	\$ 6,196,076
Fringe Benefits	4,698,173	5,012,512	4,959,151
Supplies	1,002,306	1,668,477	1,571,037
Contracts	9,668,652	11,254,846	12,687,950
Information Technology	391,889	303,201	321,826
Energy and Utilities	733,652	998,288	1,232,822
Other Expenses	21,452	27,562	24,407
Transfers Out	-	56,163	66,617
Capital Expenditures	-	247,902	-
Reserves	-	200,000	-
TOTAL OPERATING EXPENSE	\$ 21,834,254	\$ 25,806,446	\$ 27,059,886
TOTAL EXPENSE	\$ 21,888,447	\$ 25,861,646	\$ 28,159,886
RESERVES			
Operating Reserve	\$ 3,360,000	\$ 3,360,000	\$ 3,360,000
Continuing Appropriation - CIP	14,722,998	15,390,386	15,030,378
Pension Stability Reserve	-	56,153	122,781
TOTAL RESERVES	\$ 18,082,998	\$ 18,806,539	\$ 18,513,159
BALANCE	\$ 16,047,466	\$ 6,460,586	\$ 13,204,197
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 56,018,912	\$ 51,128,771	\$ 59,877,242

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 28,296,428	\$ 8,000,281	\$ 10,546,022
Continuing Appropriation - CIP	26,663,746	31,685,044	30,247,381
Pension Stability Reserve	290,830	-	71,962
TOTAL BALANCE AND RESERVES	\$ 55,251,005	\$ 39,685,325	\$ 40,865,364
REVENUE			
Charges for Services	\$ 33,955,575	\$ 30,667,751	\$ 31,292,751
Fines Forfeitures and Penalties	128,835	15,000	105,000
Other Revenue	749,548	690,000	750,000
Revenue from Use of Money and Property	1,044,883	459,439	846,622
Transfers In	108,494	34,784	-
TOTAL REVENUE	\$ 35,987,335	\$ 31,866,974	\$ 32,994,373
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 91,238,340	\$ 71,552,299	\$ 73,859,737
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 1,250,221	\$ -	\$ 4,300,000
TOTAL CIP EXPENSE	\$ 1,250,221	\$ -	\$ 4,300,000
OPERATING EXPENSE			
Personnel Expenses	\$ 8,121,375	\$ 7,899,692	\$ 8,409,593
Fringe Benefits	6,620,106	6,462,220	6,707,635
Supplies	1,616,901	973,560	1,559,044
Contracts	14,832,430	14,625,676	17,379,015
Information Technology	864,398	618,617	600,747
Energy and Utilities	1,274,173	1,357,990	1,593,961
Other Expenses	33,518	33,503	30,574
Transfers Out	588,759	1,071,962	682,560
Capital Expenditures	311,398	122,511	2,250,000
Debt Expenses	-	16,256	-
Reserves	-	500,000	-
TOTAL OPERATING EXPENSE	\$ 34,263,057	\$ 33,681,987	\$ 39,213,129
TOTAL EXPENSE	\$ 35,513,278	\$ 33,681,987	\$ 43,513,129
RESERVES			
Continuing Appropriation - CIP	\$ 41,363,525	\$ 31,685,044	\$ 30,247,381
Pension Stability Reserve	-	71,962	154,522
TOTAL RESERVES	\$ 41,363,525	\$ 31,757,006	\$ 30,401,903
BALANCE	\$ 14,361,537	\$ 6,113,306	\$ (55,295)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 91,238,340	\$ 71,552,299	\$ 73,859,737

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 30,581,822	\$ 30,190,004	\$ 31,252,184
TOTAL BALANCE AND RESERVES	\$ 30,581,822	\$ 30,190,004	\$ 31,252,184
REVENUE			
Revenue from Use of Money and Property	\$ 417,689	\$ 50,000	\$ 50,000
TOTAL REVENUE	\$ 417,689	\$ 50,000	\$ 50,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 30,999,512	\$ 30,240,004	\$ 31,302,184
TOTAL EXPENSE	\$ -	\$ -	\$ -
BALANCE	\$ 30,999,512	\$ 30,240,004	\$ 31,302,184
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 30,999,512	\$ 30,240,004	\$ 31,302,184

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Ethics Commission



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Ethics Commission



Description

Founded in 2001, the Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws, which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms. For more information concerning the Ethics Commission, please visit the Commission's website at www.sandiego.gov/ethics.

The mission is:

To preserve public confidence in our City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws.

The vision is:

To advance the principles of open government, transparency, and an informed citizenry through the timely disclosure of financial information by candidates, political committees, lobbyists, and City Officials.

Ethics Commission

Goals and Objectives

Goal 1: Educate City officials, City candidates and lobbyists about the various provisions in the City's governmental ethics laws

- Provide prompt, informal advice via telephone, email and in person
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Provide live and online training courses for City officials, candidates, and lobbyists

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of authorized investigations completed within 180 calendar days	90%	96%	90%	100%	90%
Percentage of authorized investigations completed within 360 calendar days	100%	100%	100%	100%	100%
Percentage of complaints reviewed within 30 calendar days	100%	100%	100%	100%	100%
Percentage of educational materials updated within 30 days of legislative changes (both State and local)	100%	100%	100%	100%	100%
Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	100%	100%	100%	100%	100%

Ethics Commission

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	5.00	5.00	5.50	0.50
Personnel Expenditures	\$ 1,014,914	\$ 1,011,386	\$ 1,030,248	\$ 18,862
Non-Personnel Expenditures	112,139	272,124	267,850	(4,274)
Total Department Expenditures	\$ 1,127,053	\$ 1,283,510	\$ 1,298,098	\$ 14,588
Total Department Revenue	\$ 29,790	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Ethics Commission	\$ 1,127,053	\$ 1,283,510	\$ 1,298,098	\$ 14,588
Total	\$ 1,127,053	\$ 1,283,510	\$ 1,298,098	\$ 14,588

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Ethics Commission	5.00	5.00	5.50	0.50
Total	5.00	5.00	5.50	0.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Education Program Manager Addition of 1.00 Program Manager to support the Commission's education and training programs. The FY2020 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.	0.50	\$ 77,367	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	18,362	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,460)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,814)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(76,867)	-
Total	0.50	\$ 14,588	-

Ethics Commission

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 555,034	\$ 558,406	\$ 655,207	96,801
Fringe Benefits	459,880	452,980	375,041	(77,939)
PERSONNEL SUBTOTAL	1,014,914	1,011,386	1,030,248	18,862
NON-PERSONNEL				
Supplies	\$ 8,448	\$ 9,629	\$ 9,824	195
Contracts	79,492	238,911	237,256	(1,655)
Information Technology	19,589	18,584	15,770	(2,814)
Energy and Utilities	676	-	-	-
Other	3,934	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	112,139	272,124	267,850	(4,274)
Total	\$ 1,127,053	\$ 1,283,510	\$ 1,298,098	14,588

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fines Forfeitures and Penalties	\$ 29,790	\$ -	\$ -	-
Total	\$ 29,790	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001220	Executive Director	1.00	1.00	1.00	\$ 50,128 - 184,332	\$ 164,737
20001234	Program Coordinator	1.00	1.00	1.00	24,537 - 147,160	76,556
20001222	Program Manager	3.00	3.00	3.50	50,128 - 184,332	395,552
	Vacation Pay In Lieu					18,362
FTE, Salaries, and Wages Subtotal		5.00	5.00	5.50		\$ 655,207

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,957	\$ 11,352	\$ 7,503	(3,849)
Flexible Benefits	72,705	72,705	79,294	6,589
Insurance	1,035	-	-	-
Medicare	8,496	8,096	9,235	1,139
Other Post-Employment Benefits	31,333	30,620	33,688	3,068
Retiree Medical Trust	435	450	614	164
Retirement ADC	290,765	274,533	187,451	(87,082)
Retirement DROP	-	-	4,294	4,294
Risk Management Administration	5,159	5,265	6,628	1,363
Supplemental Pension Savings Plan	36,562	36,933	43,673	6,740
Unemployment Insurance	983	939	981	42
Workers' Compensation	1,451	12,087	1,680	(10,407)
Fringe Benefits Subtotal	\$ 459,880	\$ 452,980	\$ 375,041	(77,939)
Total Personnel Expenditures			\$ 1,030,248	

Financial Management



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Financial Management



Description

The Financial Management Department and Office of the City Comptroller were merged to create the Department of Finance in Fiscal Year 2019. The merger maximizes efficiencies and minimizes redundancies related to the fiscal management of the City. Please refer to the Department of Finance pages for more information about the newly created Department.

This section is included in the budget document to present the actuals for Fiscal Year 2018 associated with the Financial Management Department.



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Financial Management

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	31.00	0.00	0.00	0.00
Personnel Expenditures	\$ 3,726,888	\$ -	\$ -	-
Non-Personnel Expenditures	267,609	-	-	-
Total Department Expenditures	\$ 3,994,497	\$ -	\$ -	-
Total Department Revenue	\$ 357	\$ -	\$ -	-

General Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Financial Management	\$ 3,994,497	\$ -	\$ -	-
Total	\$ 3,994,497	\$ -	\$ -	-

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Financial Management	31.00	0.00	0.00	0.00
Total	31.00	0.00	0.00	0.00

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 2,317,502	\$ -	\$ -	-
Fringe Benefits	1,409,386	-	-	-
PERSONNEL SUBTOTAL	3,726,888	-	-	-
NON-PERSONNEL				
Supplies	\$ 8,813	\$ -	\$ -	-
Contracts	123,459	-	-	-
Information Technology	104,007	-	-	-
Energy and Utilities	26,343	-	-	-
Other	4,987	-	-	-
NON-PERSONNEL SUBTOTAL	267,609	-	-	-
Total	\$ 3,994,497	\$ -	\$ -	-

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 357	\$ -	\$ -	-
Total	\$ 357	\$ -	\$ -	-

¹ In the Fiscal Year 2019 Adopted Budget, the budgets for the Financial Management Department and the Office of the City Comptroller were consolidated into the Department of Finance.

Financial Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	0.00	0.00	\$ 45,444 - 54,769	\$ -
20001035	Associate Budget Development Analyst	9.00	0.00	0.00	63,449 - 76,685	-
20001101	Department Director	1.00	0.00	0.00	63,127 - 239,144	-
20001168	Deputy Director	1.00	0.00	0.00	50,128 - 184,332	-
20000924	Executive Assistant	1.00	0.00	0.00	46,475 - 56,208	-
90001073	Management Intern - Hourly	1.00	0.00	0.00	25,913 - 31,155	-
20001234	Program Coordinator	6.00	0.00	0.00	24,537 - 147,160	-
20001036	Senior Budget Development Analyst	11.00	0.00	0.00	69,680 - 84,227	-
FTE, Salaries, and Wages Subtotal		31.00	0.00	0.00	\$	-

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 15,343	\$ -	\$ -	-
Flexible Benefits	334,300	-	-	-
Medicare	35,155	-	-	-
Other Post-Employment Benefits	164,783	-	-	-
Retiree Medical Trust	3,526	-	-	-
Retirement 401 Plan	4,664	-	-	-
Retirement ADC	675,230	-	-	-
Retirement DROP	1,566	-	-	-
Risk Management Administration	27,143	-	-	-
Supplemental Pension Savings Plan	135,862	-	-	-
Unemployment Insurance	3,954	-	-	-
Workers' Compensation	7,861	-	-	-
Fringe Benefits Subtotal	\$ 1,409,386	\$ -	\$ -	-
Total Personnel Expenditures		\$	-	-

Fire-Rescue



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Fire-Rescue



Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.4 million, Fire-Rescue operates 49 fire stations, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The mission is:

To provide the highest level of emergency/rescue services, hazard prevention, and safety education, while ensuring the protection of life, property, and the environment.

The vision is:

To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods.

Goals and Objectives

Goal 1: Rapidly respond to emergency situations

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

Goal 2: Ensure effective leadership and financial management for the efficient provision of fire-rescue services

- Identifying needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

- Meet the high internal and external customer expectations by treating each customer interaction with responsiveness, competency, and professionalism

Goal 4: Develop and maintain a skilled fire-rescue workforce

- Provide a comprehensive training program for employees
- Recruit a diverse applicant pool that mirrors the community served
- Retain a qualified workforce
- Ensure effective and efficient staffing and deployment models

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Cost/Loss Index (budget per capita + fire loss per capita)	< \$190	\$191	< \$190	\$202	< \$190
EMS customer satisfaction survey results (on a scale of 1-5) ¹	≥ 4.0	4.7	≥ 4.0	4.7	≥ 4.0
Number of civilian fire deaths per 100,000 population ²	0.25	0.21	0.25	0.21	0.25
Percentage of 911 calls answered in 15 seconds or less after transfer to Fire dispatch ³	95%	95%	95%	97%	95%
Percentage of Fire-Rescue first responder arrival on emergencies 7:30 minutes from the receipt of the 911 call in fire dispatch ⁴	90%	74%	90%	67%	90%
Percentage of Fire-Rescue first responder dispatch time within 1 minute from the receipt of the 911 call in fire dispatch to fire company notification ⁵	90%	73%	90%	48%	90%
Percentage of annual inspections completed within 90 days of annual inspection date	90%	85%	90%	90%	90%
Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes ⁶	90%	82%	90%	81%	90%

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of privately owned parcels subject to brush management regulation inspected for compliance annually ⁷	36%	29%	36%	21%	36%
Percentage of structure fires confined to area or room of origin ⁸	80%	71%	80%	57%	80%
Percentage of vegetation fire confined to three or less acres	90%	98%	90%	99%	90%
Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:18M	0:17.8M	0:18M	0:18M	0:18M

1. FY 2018 Actual data is based on an average of the first two quarters of FY 2018. Data for the third and fourth quarters of Fiscal Year 2018 was unavailable.
2. Fire deaths can vary significantly from year to year.
3. The National Emergency Number Association (NENA) and National Fire Protection Agency (NFPA) redefined this performance standard to 911 call answer within 15 seconds, 95% of the time. The previous performance standard was 911 call answer within 10 seconds, 90% of the time.
4. The Department's inability to meet response time goals is heavily influenced by an insufficient number of geographically distributed resources to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's Standards of Response Coverage Deployment was conducted in 2011, and updated in 2017, which identified communities where additional resources are needed to achieve compliance. Refer to footnote #5.
5. Fire-Rescue "first responders" refers to 49 four-person fire engines and 13 four-person fire trucks stationed throughout the City. They are typically dispatched to medical emergencies with an AMR/Rural Metro paramedic ambulance. For critical and acute responses, this provides the on-scene paramedics and resources necessary to provide Advanced Life Support and transport to a hospital. These two metrics are purely a measure of 911 call processing and response time performance that doesn't take into account the complexity of the current state of Emergency Medical Services delivery, which makes up 86% of 911 responses for Fire-Rescue. Past practice has been to emphasize the speed of the response (how fast we get there) vs. the weight of the response (what we send to the call based upon actual need). As 911 calls have increased dramatically in the last few years, it became evident that better resource allocation was needed to ensure the correct type and number of resources are sent to each emergency, based upon the information we can gather from the 911 caller(s). This leaves more resources available for additional calls for service in that geographic area; a force multiplier. On November 1, 2018, the method by which first responders are assigned to medical incidents by fire dispatchers was changed. Prior to this date, first responders were dispatched on all medical calls once an address was verified BUT prior to fully triaging the necessity/urgency for a first responder. After November 1st, first responders are immediately dispatched once sufficient information on the acuity of the medical incident is collected. This process change ensures that precious first responder resources are not indiscriminately assigned when not needed, but does add call processing time and extends the overall response time when compared to our past measure. Fire-Rescue will be proposing alternative metrics that better define our performance based upon these changes.
6. Refer to footnotes #4 and #5.
7. The Department was unable to meet target due to unfilled positions. For the second quarter of FY 2018, an average percentage of three quarters was used due to unavailable data.
8. Refer to footnotes #4 and #5.



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	1,248.65	1,258.52	1,323.52	65.00
Personnel Expenditures	\$ 233,509,644	\$ 238,423,528	\$ 245,494,657	\$ 7,071,129
Non-Personnel Expenditures	51,932,620	45,893,986	53,592,578	7,698,592
Total Department Expenditures	\$ 285,442,264	\$ 284,317,514	\$ 299,087,235	\$ 14,769,721
Total Department Revenue	\$ 60,963,694	\$ 57,273,248	\$ 69,188,067	\$ 11,914,819

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administrative Operations	\$ 5,038,536	\$ 4,779,139	\$ 6,810,327	\$ 2,031,188
Communications	17,485,956	17,676,094	16,883,890	(792,204)
Community Risk Reduction	7,790,272	8,027,217	8,935,359	908,142
Emergency Medical Services-Fire	1,110,194	1,045,680	427,108	(618,572)
Emergency Operations	200,566,532	204,413,740	214,188,216	9,774,476
Lifeguard Services	24,124,559	23,245,135	24,425,777	1,180,642
Logistics	2,990,970	2,418,296	2,676,439	258,143
Special Operations	12,293,832	8,127,684	10,558,609	2,430,925
Total	\$ 271,400,851	\$ 269,732,985	\$ 284,905,725	\$ 15,172,740

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administrative Operations	34.00	32.00	42.00	10.00
Communications	67.14	76.14	68.14	(8.00)
Community Risk Reduction	49.00	50.00	56.00	6.00
Emergency Medical Services-Fire	1.00	2.00	1.00	(1.00)
Emergency Operations	873.00	879.00	925.00	46.00
Lifeguard Services	172.51	170.38	174.38	4.00
Logistics	12.00	9.00	10.00	1.00
Special Operations	22.00	22.00	31.00	9.00
Total	1,230.65	1,240.52	1,307.52	67.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fire-Rescue Overtime Budget Addition of overtime expenditures associated with non-productive time counted as hours worked for Fair Labor Standards Act (FLSA) overtime and a 3.3 percent general salary increase to Local 145 members.	0.00	\$ 6,101,846	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	4,614,007	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,263,367	-

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	1,391,053	-
Fire Academies Addition of personnel and non-personnel expenditures for two additional fire academies designed to achieve and maintain minimum constant staffing levels, and provide fire suppression personnel for the Relief Pool.	0.00	1,439,008	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	962,998	-
New Helicopter Maintenance Addition of non-personnel expenditures associated with general maintenance plans (GMP) for the Sikorsky helicopter.	0.00	820,000	-
Helicopter Pilot Training Addition of non-personnel expenditures related to one-time and on-going required professional flight instruction.	0.00	520,052	-
Addition of Lifeguard 3s Addition of 4.00 Lifeguard 3s to support the Boating Safety Unit and the Children's Pool/La Jolla Cove.	4.00	431,914	-
Bomb Squad - Elimination of Cross-Staffing Addition of 6.00 FTE positions and a reduction of overtime expenditures associated with dedicated Bomb Squad technicians and Unmanned Aerial System pilots.	6.00	380,944	-
Firefighter Wellness Program Addition of one-time non-personnel expenditures to support the Firefighter Wellness Program.	0.00	300,000	-
Addition of CEDMAT Inspectors Addition of 2.00 Fire Prevention Inspector 2s for the Combustible, Explosive, and Dangerous Materials (CEDMAT) Program supported by user fee program revenue.	2.00	270,201	262,520
Addition of High-Rise Program Inspectors Addition of 2.00 Fire Prevention Inspector 2s and associated non-personnel expenditures for the High-Rise Program supported by user fee program revenue.	2.00	270,201	262,520
Advanced Lifeguard Academy Addition of 2.88 Lifeguard 1 - Hourly and associated non-personnel expenditures for an advanced lifeguard academy.	2.88	242,490	-
Firefighter Health and Wellness Services Addition of non-personnel expenditures related to contractual increases for firefighter health and wellness services.	0.00	203,500	-
Transfer of Paramedic Coordinator Transfer of 1.00 Paramedic Coordinator from the Emergency Medical Service Fund to the Fire-Rescue Department.	1.00	198,942	-
Expansion of Dispatch Floor Addition of one-time non-personnel expenditures for the expansion of the dispatch floor at the Fire-Rescue Department's Emergency Command & Data Center (ECDC).	0.00	160,000	-

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fire Battalion Chief San Diego Urban All Hazard Incident Management Team Addition of 1.00 Fire Battalion Chief and associated revenue to oversee the San Diego Urban All Hazard Incident Management Team supported by the Urban Area Securities Initiative (UASI) grant.	1.00	152,941	148,357
Fire-Rescue Staffing Model and Relief Pool Addition of 37.00 FTE positions for a Relief Pool to be filled by full time fire suppression staff dedicated to backfilling existing positions, offset by a reduction of overtime expenditures associated with existing positions no longer covering shifts with overtime pay.	37.00	(279,355)	-
Gender Diversity Training Addition of one-time non-personnel expenditures to design and facilitate a diversity training program for all sworn and civilian Fire-Rescue employees.	0.00	150,000	-
Citygate Consulting Services Addition of one-time non-personnel expenditures and associated revenue for Citygate consulting services associated with the Emergency Command and Data Center (ECDC) facility needs assessment.	0.00	138,000	80,751
Addition of Fire Prevention Inspector Addition of 1.00 Fire Prevention Inspector 2 and associated non-personnel expenditures in the Community Risk Reduction Division supported by user fee program revenue.	1.00	135,100	131,262
Addition of Fire Prevention Inspector Liaison Addition of 1.00 Fire Prevention Inspector 2 to serve as a liaison for new construction plan review and inspection of projects supported by user fee program revenue.	1.00	135,100	131,262
Addition of Payroll Specialists Addition of 2.00 Payroll Specialists 2 to process payroll.	2.00	128,352	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	96,013	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.88)	(47,567)	-
Addition of Helicopter Mechanics Addition of 2.00 Helicopter Mechanics and associated non-personnel expenditures for helicopter maintenance, offset by a reduction of contract services and overtime expenditures.	2.00	(94,481)	-
Reduction of Emergency Medical Services Continuing Education Reduction of overtime expenditures associated with Emergency Medical Services continuing paramedic education.	0.00	(231,959)	-
Reduction of Emergency Medical Services Fire Captain Reduction of 1.00 Emergency Medical Services Fire Captain/Paramedic in the Emergency Medical Services Division.	(1.00)	(325,341)	-
Addition of Full-time Fire Academy Positions Addition of 9.00 FTE positions and a reduction of overtime expenditures associated with full-time coordination, instruction and support of year-round fire academies.	9.00	(463,016)	-

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Paramedic School Participants Reduction of participants in the Fire-Rescue Department's Paramedic School.	0.00	(802,700)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(6,088,870)	-
Transient Occupancy Tax Transfer Increase in reimbursements to the Lifeguard Division for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax (TOT) Fund.	0.00	-	9,218,777
Addition of Dispatch Contract Revenue Adjustment to reflect revised revenue projections associated with contractual dispatch services.	0.00	-	670,226
Addition of Deployment Revenue Adjustment to reflect revised revenue projections associated with Strike Team and other deployments.	0.00	-	430,490
Addition of Airport Contract Revenue Adjustment to reflect revised revenue projections associated with the agreement for Aircraft Rescue and Fire Fighting Services (ARFF) at the San Diego International Airport.	0.00	-	400,000
Safety Sales Tax Allocation Adjustment to reflect revised revenue projections associated with the Public Safety Services and Debt Service Fund.	0.00	-	387,451
Reduction of Fire/Emergency Medical Services Transport Fund Transfer Reduction of revenue associated with the transfer from the Fire/Emergency Medical Services Transport Fund into the General Fund.	0.00	-	(193,899)
Total	67.00 \$	15,172,740 \$	11,929,717

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 133,894,863	\$ 137,010,860	\$ 139,491,127	2,480,267
Fringe Benefits	96,036,924	97,352,011	102,292,490	4,940,479
PERSONNEL SUBTOTAL	229,931,786	234,362,871	241,783,617	7,420,746
NON-PERSONNEL				
Supplies	\$ 4,014,304	\$ 4,117,752	\$ 4,376,920	259,168
Contracts	24,516,864	16,382,611	21,765,880	5,383,269
Information Technology	4,869,330	4,573,364	5,536,362	962,998
Energy and Utilities	6,248,954	6,518,077	6,173,477	(344,600)
Other	92,204	135,500	135,292	(208)
Transfers Out	1,090	40,174	40,174	-
Capital Expenditures	586,574	480,800	342,000	(138,800)
Debt	1,139,745	3,121,836	4,752,003	1,630,167
NON-PERSONNEL SUBTOTAL	41,469,065	35,370,114	43,122,108	7,751,994
Total	\$ 271,400,851	\$ 269,732,985	\$ 284,905,725	15,172,740

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 23,941,344	\$ 28,913,127	\$ 39,592,694	10,679,567

Fire-Rescue

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Licenses and Permits	560,846	693,990	693,990	-
Other Revenue	817,373	671,229	668,229	(3,000)
Rev from Federal Agencies	1,482,095	-	-	-
Rev from Other Agencies	3,978,069	2,059,754	3,119,352	1,059,598
Transfers In	16,076,812	10,577,424	10,770,976	193,552
Total	\$ 46,856,539	\$ 42,915,524	\$ 54,845,241	11,929,717

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	1.00	1.00	\$ 33,605 - 40,459	\$ 40,459
20000012	Administrative Aide 1	1.00	1.00	1.00	39,449 - 47,528	43,963
20000024	Administrative Aide 2	7.00	7.00	7.00	45,444 - 54,769	379,607
20000065	Air Operations Chief	1.00	1.00	1.00	88,266 - 106,830	106,830
20001119	Assistant Fire Chief	2.00	2.00	2.00	33,863 - 185,643	335,060
20000076	Assistant Fire Marshal-Civilian	1.00	2.00	2.00	88,266 - 106,830	213,660
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	50,128 - 184,332	122,709
20000119	Associate Management Analyst	4.00	4.00	4.00	57,691 - 69,723	257,523
20000201	Building Maintenance Supervisor	1.00	0.00	0.00	66,006 - 79,822	-
20000224	Building Service Technician	2.00	0.00	0.00	35,560 - 42,328	-
20000539	Clerical Assistant 2	12.00	12.00	12.00	31,929 - 38,482	426,485
20000306	Code Compliance Officer	7.00	6.00	6.00	39,728 - 47,807	270,158
20000307	Code Compliance Supervisor	0.00	1.00	1.00	45,766 - 54,769	45,766
20000617	Construction Estimator	1.00	1.00	1.00	57,304 - 69,315	69,315
20001189	Deputy Fire Chief	7.00	7.00	7.00	50,128 - 184,332	1,119,120
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	56,208
20000446	Fire Battalion Chief	30.00	32.00	34.00	88,266 - 106,830	3,612,606
20000449	Fire Captain	219.75	220.00	235.00	75,740 - 91,661	21,287,334
20000452	Fire Captain	1.00	1.00	1.00	75,740 - 91,661	91,661
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	4.00	75,740 - 91,661	366,640
20001125	Fire Chief	1.00	1.00	1.00	63,127 - 239,144	218,753
20001242	Fire Dispatch Administrator	1.00	1.00	1.00	64,760 - 78,189	78,189
20000460	Fire Dispatcher	43.00	51.00	51.00	46,196 - 55,800	2,648,275
90000460	Fire Dispatcher - Hourly	3.14	3.14	3.14	46,196 - 55,800	155,619
20000510	Fire Dispatch Supervisor	7.00	7.00	7.00	53,136 - 64,158	422,641
20000454	Fire Engineer	205.75	207.00	220.00	65,727 - 79,457	17,247,041
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	65,727 - 79,457	238,365
20000457	Fire Fighter 2	343.50	346.00	367.00	56,037 - 67,639	24,132,301
20001245	Fire Fighter 3	84.00	84.00	84.00	58,830 - 71,013	5,599,554
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	75,740 - 91,661	350,720
20000475	Fire Prevention Inspector 2	19.00	19.00	26.00	65,727 - 79,457	1,969,348
20000476	Fire Prevention Inspector 2-Civilian	9.00	9.00	8.00	65,727 - 79,457	620,337
20000477	Fire Prevention Supervisor	2.00	2.00	2.00	75,740 - 91,661	183,322
20000478	Fire Prevention Supervisor-Civilian	3.00	2.00	2.00	75,740 - 91,661	183,322
21000275	Helicopter Mechanic	2.00	2.00	4.00	75,224 - 90,780	347,564

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000290	Information Systems Analyst 2	6.00	6.00	6.00	57,691 - 69,723	407,615
20000293	Information Systems Analyst 3	3.00	3.00	3.00	63,342 - 76,578	216,498
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	71,249
90000603	Lifeguard 1 - Hourly	58.51	56.38	56.38	36,033 - 43,274	2,053,488
20000606	Lifeguard 2	59.00	59.00	59.00	52,448 - 63,471	3,681,465
20000619	Lifeguard 3	24.00	24.00	28.00	57,820 - 69,938	1,890,393
20001232	Lifeguard Chief	1.00	1.00	1.00	50,128 - 184,332	155,798
20000604	Lifeguard Sergeant	20.00	19.00	19.00	63,342 - 76,556	1,442,015
20000622	Marine Mechanic	2.00	2.00	2.00	47,335 - 56,767	113,534
20000599	Marine Safety Captain	1.00	1.00	1.00	91,919 - 110,934	91,919
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	76,363 - 92,198	368,792
20001196	Paramedic Coordinator	0.00	0.00	1.00	24,537 - 147,160	96,044
20000680	Payroll Specialist 2	4.00	4.00	6.00	38,783 - 49,160	257,646
20000173	Payroll Supervisor	1.00	1.00	1.00	44,477 - 56,537	55,191
20001234	Program Coordinator	1.00	1.00	1.00	24,537 - 147,160	112,052
20001222	Program Manager	1.00	2.00	2.00	50,128 - 184,332	239,939
20000760	Project Assistant	1.00	1.00	1.00	61,752 - 74,407	61,752
20000763	Project Officer 2	1.00	1.00	1.00	81,949 - 99,074	99,074
20000869	Senior Account Clerk	1.00	1.00	1.00	38,482 - 46,432	44,759
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,482 - 46,432	92,864
20000400	Senior Drafting Aide	1.00	1.00	1.00	47,399 - 57,304	47,399
20000015	Senior Management Analyst	3.00	3.00	3.00	63,342 - 76,578	211,992
20000916	Senior Public Information Officer	1.00	1.00	1.00	57,691 - 69,723	69,723
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,311
20000756	Word Processing Operator	1.00	1.00	1.00	33,605 - 40,459	40,459
	Air Operations Pay					81,841
	Airport Transfer					41,949
	Annual Pump Testing					95,978
	Battalion Medical Off					98,386
	Bilingual - Dispatcher					13,104
	Bilingual Pay Fire					201,919
	Bilingual - Regular					21,840
	Breathing Apparatus Rep					48,885
	Budgeted Vacancy Savings					(6,616,559)
	Cliff Rescue Inst Pay					38,189
	'D' Div Pay					135,049
	Dispatcher Training					3,744
	Dive Team Pay					114,867
	Emergency Medical Tech					6,747,751
	EMS Speciality Pay					94,378
	Explosive Ord Sqd					87,520
	Fire Admin Assign					866,581
	Hazardous Mat. Squad					152,946
	Hose Repair					80,731
	K-9 Handler Fire					17,279
	Ladder Repair					89,203
	Metro Arson Strike Team					25,668
	Night Shift Pay					81,177
	Overtime Budgeted					36,589,653
	Paramedic Pay					2,272,630
	Paramedic Recert Bonus					(7,925)
	Paramedic Splty Pay					607,977

Fire-Rescue

Personnel Expenditures

Job Number Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
Sick Leave - Hourly					54,441
Small Eq Repair					34,462
Star Team Paramedic					57,907
Termination Pay Annual Leave					888,035
Urban Search & Rescue					246,336
Vacation Pay In Lieu					976,759
FTE, Salaries, and Wages Subtotal	1,230.65	1,240.52	1,307.52		\$ 139,491,127

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,322,902	\$ 1,193,411	\$ 1,161,546	(31,865)
Flexible Benefits	14,716,553	14,736,412	15,688,720	952,308
Insurance	432	-	-	-
Long-Term Disability	24	-	-	-
Medicare	1,889,269	1,256,348	1,457,644	201,296
Other Post-Employment Benefits	7,021,520	6,822,136	6,994,751	172,615
Retiree Health Contribution	586,801	-	-	-
Retiree Medical Trust	7,776	592,789	590,925	(1,864)
Retirement 401 Plan	4,378	3,508	4,638	1,130
Retirement ADC	58,099,505	61,441,708	63,965,072	2,523,364
Retirement DROP	396,718	413,838	375,111	(38,727)
Risk Management Administration	1,156,155	1,173,042	1,376,111	203,069
Supplemental Pension Savings Plan	4,201,553	3,437,069	4,383,325	946,256
Unemployment Insurance	143,508	140,065	136,383	(3,682)
Workers' Compensation	6,489,830	6,141,685	6,158,264	16,579
Fringe Benefits Subtotal	\$ 96,036,924	\$ 97,352,011	\$ 102,292,490	\$ 4,940,479
Total Personnel Expenditures			\$ 241,783,617	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fire and Lifeguard Facilities Fund	\$ 1,388,704	\$ 1,389,181	\$ 1,391,981	\$ 2,800
Total	\$ 1,388,704	\$ 1,389,181	\$ 1,391,981	\$ 2,800

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 2,800	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 2,800	\$ -

Fire-Rescue

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 6,039	\$ 5,212	\$ 5,212	-
Transfers Out	1,382,665	1,383,969	1,386,769	2,800
NON-PERSONNEL SUBTOTAL	1,388,704	1,389,181	1,391,981	2,800
Total	\$ 1,388,704	\$ 1,389,181	\$ 1,391,981	2,800

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 4,080	\$ -	\$ -	-
Transfers In	1,383,570	1,383,570	1,383,570	-
Total	\$ 1,387,650	\$ 1,383,570	\$ 1,383,570	-

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Emergency Medical Services	\$ 12,048,467	\$ 12,580,310	\$ 12,170,687	(409,623)
Total	\$ 12,048,467	\$ 12,580,310	\$ 12,170,687	(409,623)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Emergency Medical Services	17.00	17.00	15.00	(2.00)
Total	17.00	17.00	15.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 144,967	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	21,040	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	10,007	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(6,238)	-

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Emergency Medical Technician Reduction of 1.00 Emergency Medical Technician in the Fire-Rescue Department.	(1.00)	(66,631)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(119,927)	-
Reduction of Fire/Emergency Medical Services Transport Fund Transfer Reduction of non-personnel expenditures associated with the transfer from the Fire/Emergency Medical Services Transport Fund into the General Fund.	0.00	(193,899)	-
Transfer of Paramedic Coordinator Transfer of 1.00 Paramedic Coordinator from the Emergency Medical Service Fund to the Fire-Rescue Department.	(1.00)	(198,942)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	-	(14,898)
Total	(2.00) \$	(409,623) \$	(14,898)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,993,084	\$ 2,526,134	\$ 2,424,166	(101,968)
Fringe Benefits	1,431,332	1,378,796	1,126,311	(252,485)
PERSONNEL SUBTOTAL	3,424,417	3,904,930	3,550,477	(354,453)
NON-PERSONNEL				
Supplies	\$ 327,787	\$ 253,409	\$ 253,409	-
Contracts	1,339,935	1,398,557	1,392,319	(6,238)
Information Technology	758,293	162,470	307,437	144,967
Energy and Utilities	1,690	28,688	28,688	-
Other	25,026	42,710	42,710	-
Transfers Out	6,134,429	6,606,246	6,412,347	(193,899)
Capital Expenditures	36,891	183,300	183,300	-
NON-PERSONNEL SUBTOTAL	8,624,050	8,675,380	8,620,210	(55,170)
Total	\$ 12,048,467	\$ 12,580,310	\$ 12,170,687	(409,623)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 11,771,889	\$ 11,904,871	\$ 11,904,871	-
Other Revenue	267,347	409,235	409,235	-
Rev from Money and Prop	33,595	30,000	30,000	-
Transfers In	84,905	14,898	-	(14,898)
Total	\$ 12,157,737	\$ 12,359,004	\$ 12,344,106	(14,898)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,444 - 54,769	\$ 54,769
20001189	Deputy Fire Chief	1.00	1.00	1.00	50,128 - 184,332	155,798

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000509	Emergency Medical Technician	1.00	1.00	0.00	28,212 - 34,056	-
20000446	Fire Battalion Chief	1.00	1.00	1.00	88,266 - 106,830	106,830
20000449	Fire Captain	1.00	1.00	1.00	75,740 - 91,661	75,740
20000457	Fire Fighter 2	1.00	1.00	1.00	56,037 - 67,639	67,639
20000496	Paramedic 2	5.00	5.00	5.00	47,979 - 57,927	279,687
20001196	Paramedic Coordinator	1.00	1.00	0.00	24,537 - 147,160	-
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,332	192,066
20001126	Quality Management Coordinator	3.00	3.00	3.00	24,537 - 147,160	312,370
	Bilingual - Regular					1,456
	Emergency Medical Tech					45,042
	Fire Admin Assign					43,549
	Overtime Budgeted					852,819
	Paramedic Pay					22,172
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					8,361
	Vacation Pay In Lieu					21,040
FTE, Salaries, and Wages Subtotal		17.00	17.00	15.00		\$ 2,424,166

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 23,405	\$ 22,142	\$ 15,049	(7,093)
Flexible Benefits	229,793	230,926	207,293	(23,633)
Long-Term Disability	(3)	-	-	-
Medicare	27,518	20,626	19,931	(695)
Other	21,601	-	-	-
Other Post-Employment Benefits	108,665	104,108	91,875	(12,233)
Retiree Health Contribution	5,655	-	-	-
Retiree Medical Trust	637	720	804	84
Retirement ADC	766,755	753,306	616,907	(136,399)
Retirement DROP	7,499	10,111	4,449	(5,662)
Risk Management Administration	17,910	17,901	18,075	174
Supplemental Pension Savings Plan	76,557	58,595	79,922	21,327
Unemployment Insurance	2,467	2,267	1,918	(349)
Workers' Compensation	142,873	158,094	70,088	(88,006)
Fringe Benefits Subtotal	\$ 1,431,332	\$ 1,378,796	\$ 1,126,311	(252,485)
Total Personnel Expenditures			\$ 3,550,477	

Junior Lifeguard Program Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Lifeguard Services	\$ 604,241	\$ 615,038	\$ 618,842	3,804
Total	\$ 604,241	\$ 615,038	\$ 618,842	3,804

Fire-Rescue

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	4,836 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,032)	-
Total	0.00 \$	3,804 \$	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 70,380	\$ 74,128	\$ 76,578	2,450
Fringe Benefits	83,060	81,599	83,985	2,386
PERSONNEL SUBTOTAL	153,440	155,727	160,563	4,836
NON-PERSONNEL				
Supplies	\$ 13,604	\$ 21,400	\$ 21,400	-
Contracts	437,130	432,728	431,696	(1,032)
Energy and Utilities	67	183	183	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	450,801	459,311	458,279	(1,032)
Total	\$ 604,241	\$ 615,038	\$ 618,842	3,804

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 561,638	\$ 615,150	\$ 615,150	-
Transfers In	131	-	-	-
Total	\$ 561,769	\$ 615,150	\$ 615,150	-

Personnel Expenditures

Job Number Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages					
20000630 Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$ 63,342 - 76,578	76,578
FTE, Salaries, and Wages Subtotal	1.00	1.00	1.00		\$ 76,578

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,153	\$ 2,224	\$ 2,297	73
Flexible Benefits	13,178	13,178	13,178	-
Medicare	1,107	1,075	1,110	35
Other Post-Employment Benefits	6,267	6,124	6,125	1

Fire-Rescue

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Retirement ADC	57,121	53,780	57,395	3,615
Risk Management Administration	1,032	1,053	1,205	152
Supplemental Pension Savings Plan	1,895	2,224	2,297	73
Unemployment Insurance	129	125	118	(7)
Workers' Compensation	179	1,816	260	(1,556)
Fringe Benefits Subtotal	\$ 83,060	\$ 81,599	\$ 83,985	2,386
Total Personnel Expenditures		\$	160,563	

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 219,936	\$ 139,936	\$ 196,541
Continuing Appropriation - CIP	-	64,847	-
TOTAL BALANCE AND RESERVES	\$ 219,936	\$ 204,783	\$ 196,541
REVENUE			
Revenue from Use of Money and Property	\$ 4,080	\$ -	-
Transfers In	1,383,570	1,383,570	1,383,570
TOTAL REVENUE	\$ 1,387,650	\$ 1,383,570	\$ 1,383,570
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,607,586	\$ 1,588,353	\$ 1,580,111
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 16,730	\$ -	-
TOTAL CIP EXPENSE	\$ 16,730	\$ -	-
OPERATING EXPENSE			
Contracts	\$ 6,039	\$ 5,212	\$ 5,212
Transfers Out	1,382,665	1,383,969	1,386,769
TOTAL OPERATING EXPENSE	\$ 1,388,704	\$ 1,389,181	\$ 1,391,981
TOTAL EXPENSE	\$ 1,405,434	\$ 1,389,181	\$ 1,391,981
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ 64,847	-
TOTAL RESERVES	\$ -	\$ 64,847	-
BALANCE	\$ 202,152	\$ 134,325	\$ 188,130
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,607,586	\$ 1,588,353	\$ 1,580,111

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 58,126	\$ 490,150	\$ 143,785
TOTAL BALANCE AND RESERVES	\$ 58,126	\$ 490,150	\$ 143,785
REVENUE			
Charges for Services	\$ 11,771,889	\$ 11,904,871	\$ 11,904,871
Other Revenue	267,347	409,235	409,235
Revenue from Use of Money and Property	33,595	30,000	30,000
Transfers In	84,905	14,898	-
TOTAL REVENUE	\$ 12,157,737	\$ 12,359,004	\$ 12,344,106
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,215,863	\$ 12,849,154	\$ 12,487,891
OPERATING EXPENSE			
Personnel Expenses	\$ 1,993,084	\$ 2,526,134	\$ 2,424,166
Fringe Benefits	1,431,332	1,378,796	1,126,311
Supplies	327,787	253,409	253,409
Contracts	1,339,935	1,398,557	1,392,319
Information Technology	758,293	162,470	307,437
Energy and Utilities	1,690	28,688	28,688
Other Expenses	25,026	42,710	42,710
Transfers Out	6,134,429	6,606,246	6,412,347
Capital Expenditures	36,891	183,300	183,300
TOTAL OPERATING EXPENSE	\$ 12,048,467	\$ 12,580,310	\$ 12,170,687
TOTAL EXPENSE	\$ 12,048,467	\$ 12,580,310	\$ 12,170,687
BALANCE	\$ 167,396	\$ 268,844	\$ 317,204
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,215,863	\$ 12,849,154	\$ 12,487,891

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 763,897	\$ 734,942	\$ 697,766
TOTAL BALANCE AND RESERVES	\$ 763,897	\$ 734,942	\$ 697,766
REVENUE			
Charges for Services	\$ 561,638	\$ 615,150	\$ 615,150
Transfers In	131	-	-
TOTAL REVENUE	\$ 561,769	\$ 615,150	\$ 615,150
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,325,667	\$ 1,350,092	\$ 1,312,916
OPERATING EXPENSE			
Personnel Expenses	\$ 70,380	\$ 74,128	\$ 76,578
Fringe Benefits	83,060	81,599	83,985
Supplies	13,604	21,400	21,400
Contracts	437,130	432,728	431,696
Energy and Utilities	67	183	183
Capital Expenditures	-	5,000	5,000
TOTAL OPERATING EXPENSE	\$ 604,241	\$ 615,038	\$ 618,842
TOTAL EXPENSE	\$ 604,241	\$ 615,038	\$ 618,842
BALANCE	\$ 721,426	\$ 735,054	\$ 694,074
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,325,667	\$ 1,350,092	\$ 1,312,916

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Fleet Operations



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Fleet Operations



Description

The Fleet Operations Department provides City departments with comprehensive fleet management services, largely by providing a dependable fleet of over 4,400 motive vehicles and equipment. The Department also provides the following core services in support of the City's fleet:

- Repair and Maintenance of Motive Vehicles and Equipment
- Acquisition and Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fuel Islands
- 24 Hour Road Call Services
- Maintenance of 19 Car/Truck Wash Facilities
- Maintenance of a Citywide Rental Fleet, exceeding 100 motive vehicles and pieces of equipment Citywide
- Citywide Driver/Operator Training
- Metal Fabrication Services
- Body Shop Services
- Mobile Welding Services
- Motive Vehicle and Equipment Lifecycle Analysis
- Asset Management including Maintenance and Repair Tracking and Lifecycle Analysis
- Forecasting, Analysis and Oversight of approximately \$100M annually in Operating, Vehicle Replacement and CIP Budget

The mission is:

Provide our customers, the employees of the City of San Diego, with comprehensive fleet management services by delivering environmentally-friendly, safe, and dependable vehicles, equipment, and fuel.

The vision is:

An award-winning fleet recognized for its safety, dependability, and reduction of greenhouse gasses.

Fleet Operations

Goals and Objectives

Goal 1: Provide quality fleet services efficiently and economically

- Provide excellent customer service
- Improve communications to our customers
- Provide reliable vehicles

Goal 2: Advance a Green Fleet program

- Reduce greenhouse gas emissions
- Advance the knowledge of alternative fuel options

Goal 3: Continue to develop a trained and certified team of professionals

- Develop a new safety program
- Develop a new training program

Goal 4: Improve internal controls and accountability

- Improve internal fleet operations information system
- Improve policies and procedures

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of fleet within designated lifecycle	85%	64%	85%	68%	85%
Greenhouse Gas reduction from municipal vehicles (metric tons) ¹	6,072	15,389	17,989	17,736	19,788
Number of OSHA Reportable Cases	0	0	0	0	0
Completion of scheduled preventative maintenance on time ²	95%	N/A	95%	N/A	95%
Maintain availability of Priority 1 vehicles ³	95%	N/A	95%	N/A	95%

1. The Fleet Operations Department has met the Climate Action Plan GHG emissions goal FY 2020 of 12,144 metric tons primarily through the switch to renewable diesel fuel in mid FY 2017. The City plans to further reduce GHG emissions by converting viable motive equipment units in the municipal fleet to zero emission and further expand the use of renewable diesel.

2. The Fleet Operations Department completed phase I of the upgrade of its fleet asset management software in the first quarter of Fiscal Year 2018. Fleet Operations has added a database manager position and anticipates the development of parameters to report actual data.

3. Refer to footnote #2.

Fleet Operations

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	206.00	205.75	206.25	0.50
Personnel Expenditures	\$ 20,763,752	\$ 22,648,272	\$ 23,183,447	\$ 535,175
Non-Personnel Expenditures	52,185,450	75,407,700	100,918,089	25,510,389
Total Department Expenditures	\$ 72,949,202	\$ 98,055,972	\$ 124,101,536	\$ 26,045,564
Total Department Revenue	\$ 96,350,175	\$ 85,414,356	\$ 130,780,375	\$ 45,366,019

Fleet Operations Operating Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fleet Administration	\$ 16,711,401	\$ 9,346,383	\$ 18,953,583	\$ 9,607,200
Fleet Maintenance	35,603,543	43,634,285	38,730,539	(4,903,746)
Vehicle Acquisition	390,721	315,554	552,893	237,339
Total	\$ 52,705,664	\$ 53,296,222	\$ 58,237,015	\$ 4,940,793

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fleet Administration	33.00	34.50	34.00	(0.50)
Fleet Maintenance	173.00	169.25	168.25	(1.00)
Vehicle Acquisition	0.00	2.00	4.00	2.00
Total	206.00	205.75	206.25	0.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fuel Adjustment Addition of non-personnel expenditures and associated revenue to reflect increasing fuel purchases.	0.00	\$ 2,500,051	\$ 2,147,462
Supplies and Contracts Adjustment Addition of non-personnel expenditures and associated revenue to maintain service levels for the City's vehicle fleet.	0.00	2,074,400	2,074,400
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	555,044	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	388,836	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	329,565	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated revenue to manage, provide operational support and implement policies and procedures in support of the Fleet Focus Enterprise Asset Management System.	1.00	150,913	150,405

Fleet Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	40,814	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	27,519	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.50)	(13,636)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(250,000)	(28,296)
Diesel Fuel Reduction Reduction of non-personnel expenditures and associated revenue to reflect the replacement of diesel refuse packers with compressed natural gas vehicles.	0.00	(300,000)	(300,000)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(562,713)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	7,883,427
Total	0.50 \$	4,940,793 \$	11,927,398

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 11,154,741	\$ 12,474,732	\$ 12,951,863	477,131
Fringe Benefits	9,609,010	10,173,540	10,231,584	58,044
PERSONNEL SUBTOTAL	20,763,752	22,648,272	23,183,447	535,175
NON-PERSONNEL				
Supplies	\$ 13,798,965	\$ 9,810,464	\$ 13,531,018	3,720,554
Contracts	5,046,662	6,930,069	6,424,219	(505,850)
Information Technology	570,336	1,304,723	1,859,767	555,044
Energy and Utilities	12,188,430	12,019,230	13,094,488	1,075,258
Other	4,646	-	3,478	3,478
Transfers Out	1,633	-	-	-
Capital Expenditures	67,581	450,000	140,598	(309,402)
Debt	263,659	133,464	-	(133,464)
NON-PERSONNEL SUBTOTAL	31,941,913	30,647,950	35,053,568	4,405,618
Total	\$ 52,705,664	\$ 53,296,222	\$ 58,237,015	4,940,793

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 50,130,434	\$ 46,448,333	\$ 58,162,709	11,714,376
Other Revenue	321,304	391,439	647,000	255,561
Rev from Money and Prop	128,223	-	110,000	110,000
Transfers In	206,862	152,539	-	(152,539)
Total	\$ 50,786,822	\$ 46,992,311	\$ 58,919,709	11,927,398

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	2.00	2.00	\$ 33,605 - 40,459 \$	73,365
20000024	Administrative Aide 2	0.00	1.00	1.00	45,444 - 54,769	52,053
20000253	Apprentice 1-Fleet Technician	0.00	2.00	2.00	34,077 - 45,444	89,164
20000088	Assistant Engineer-Mechanical	1.00	1.00	0.00	61,752 - 74,407	-
20000443	Assistant Fleet Technician	27.00	27.00	27.00	40,932 - 48,796	1,273,556
20000119	Associate Management Analyst	1.00	2.00	2.00	57,691 - 69,723	103,146
20000193	Body and Fender Mechanic	5.00	5.00	5.00	47,335 - 56,767	279,934
20001246	Business Systems Analyst 3	1.00	0.00	0.00	69,809 - 84,356	-
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	167,530
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	133,387
20000430	Equipment Operator 2	1.00	1.00	1.00	44,133 - 52,771	52,771
20000438	Equipment Painter	2.00	2.00	2.00	47,335 - 56,767	113,534
20000433	Equipment Trainer	1.00	1.00	1.00	50,751 - 61,387	61,387
21000191	Fleet Attendant	2.00	2.00	2.00	34,163 - 40,609	81,218
20000774	Fleet Manager	4.00	4.00	4.00	81,928 - 99,267	387,834
20000183	Fleet Parts Buyer	4.00	4.00	4.00	47,635 - 57,691	228,376
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	1.00	54,790 - 66,629	66,629
20000062	Fleet Repair Supervisor	10.00	10.00	10.00	66,608 - 80,595	791,963
21000195	Fleet Team Leader	10.00	10.00	10.00	55,951 - 68,692	674,179
20000420	Fleet Technician	80.00	76.25	76.25	49,634 - 59,517	4,417,272
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	74,019
20000998	Information Systems Analyst 4	0.00	1.00	0.00	71,249 - 86,311	-
20000618	Machinist	1.00	1.00	1.00	49,225 - 58,980	58,980
20000439	Master Fleet Technician	17.00	17.00	17.00	53,372 - 63,944	1,031,927
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	57,949 - 70,067	128,016
20000445	Motive Service Technician	2.00	2.00	2.00	36,484 - 43,725	79,039
20000680	Payroll Specialist 2	1.00	1.00	1.00	38,783 - 49,160	46,423
20001234	Program Coordinator	0.00	0.00	1.00	24,537 - 147,160	116,482
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,332	115,253
20000847	Safety Officer	1.00	1.00	1.00	61,795 - 74,622	74,622
20000015	Senior Management Analyst	0.00	0.00	2.00	63,342 - 76,578	147,874
20000951	Stock Clerk	9.00	9.00	9.00	32,079 - 38,718	336,892
20000955	Storekeeper 1	4.00	4.00	4.00	36,935 - 44,305	173,279
90001146	Student Intern - Hourly	0.00	0.50	0.00	19,875 - 25,784	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,311
20001041	Training Supervisor	1.00	1.00	1.00	63,342 - 76,578	76,578
20001058	Welder	10.00	10.00	10.00	47,335 - 56,767	558,238
	ASE Cert					23,296
	ASE Damage Estimate					936
	ASE Master Cert					164,190
	Budgeted Vacancy Savings					(229,518)
	Class B					81,380
	Collison Repair Cert					3,640
	Exceptional Performance					3,000
	Pay-Classified					
	Night Shift Pay					165,150
	Overtime Budgeted					424,870
	Plant/Tank Vol Cert Pay					32,240

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
	Termination Pay Annual Leave					69,002
	Vacation Pay In Lieu					40,814
	Welding Certification					21,632
FTE, Salaries, and Wages Subtotal		206.00	205.75	206.25		\$ 12,951,863

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 33,566	\$ 37,376	\$ 37,257	(119)
Flexible Benefits	2,171,474	2,376,777	2,349,886	(26,891)
Medicare	158,225	165,313	177,572	12,259
Other Post-Employment Benefits	1,148,454	1,238,573	1,232,656	(5,917)
Retiree Medical Trust	7,940	10,337	11,968	1,631
Retirement 401 Plan	8,462	8,260	8,685	425
Retirement ADC	4,541,218	4,630,437	4,440,360	(190,077)
Retirement DROP	49,640	48,732	56,189	7,457
Risk Management Administration	189,074	212,968	242,506	29,538
Supplemental Pension Savings Plan	664,558	766,716	810,536	43,820
Unemployment Insurance	17,719	19,306	18,373	(933)
Workers' Compensation	618,680	658,745	845,596	186,851
Fringe Benefits Subtotal	\$ 9,609,010	\$ 10,173,540	\$ 10,231,584	\$ 58,044
Total Personnel Expenditures			\$ 23,183,447	

Fleet Operations Replacement Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fleet Maintenance	\$ 8,418,297	\$ -	\$ -	-
Vehicle Acquisition	11,825,241	44,759,750	65,864,521	21,104,771
Total	\$ 20,243,538	\$ 44,759,750	\$ 65,864,521	\$ 21,104,771

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vehicle Purchases	0.00	\$ 24,141,090	-
Addition of non-personnel expenditures to reflect replacement funding of vehicle purchases based on the Fleet Operations Department's Five-Year Vehicle Replacement Schedule.			
Non-Discretionary Adjustment	0.00	363,681	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(3,400,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			

Fleet Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	33,438,621
Adjustment to reflect revised revenue projections.			
Total	0.00 \$	21,104,771 \$	33,438,621

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 1,011,734	\$ -	\$ -	-
Contracts	103,051	-	-	-
Information Technology	4,963	-	-	-
Transfers Out	-	3,400,000	-	(3,400,000)
Capital Expenditures	10,719,919	28,279,215	52,420,305	24,141,090
Debt	8,403,871	13,080,535	13,444,216	363,681
NON-PERSONNEL SUBTOTAL	20,243,538	44,759,750	65,864,521	21,104,771
Total	\$ 20,243,538	\$ 44,759,750	\$ 65,864,521	\$ 21,104,771

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 29,850,123	\$ 36,922,045	\$ 42,110,504	\$ 5,188,459
Other Revenue	15,713,230	1,500,000	29,750,162	28,250,162
Total	\$ 45,563,353	\$ 38,422,045	\$ 71,860,666	\$ 33,438,621

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Operating Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 9,429,700	\$ 6,635,953	\$ 894,076
Continuing Appropriation - CIP	1,738,626	1,716,845	1,890,531
TOTAL BALANCE AND RESERVES	\$ 11,168,326	\$ 8,352,798	\$ 2,784,607
REVENUE			
Charges for Services	\$ 50,130,434	\$ 46,448,333	\$ 58,162,709
Other Revenue	321,304	391,439	647,000
Revenue from Use of Money and Property	128,223	-	110,000
Transfers In	206,862	152,539	-
TOTAL REVENUE	\$ 50,786,822	\$ 46,992,311	\$ 58,919,709
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 61,955,148	\$ 55,345,109	\$ 61,704,316
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 21,800	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 21,800	\$ 250,000	\$ 1,270,598
OPERATING EXPENSE			
Personnel Expenses	\$ 11,154,741	\$ 12,474,732	\$ 12,951,863
Fringe Benefits	9,609,010	10,173,540	10,231,584
Supplies	13,798,965	9,810,464	13,531,018
Contracts	5,046,662	6,930,069	6,424,219
Information Technology	570,336	1,304,723	1,859,767
Energy and Utilities	12,188,430	12,019,230	13,094,488
Other Expenses	4,646	-	3,478
Transfers Out	1,633	-	-
Capital Expenditures	67,581	450,000	140,598
Debt Expenses	263,659	133,464	-
TOTAL OPERATING EXPENSE	\$ 52,705,664	\$ 53,296,222	\$ 58,237,015
TOTAL EXPENSE	\$ 52,727,464	\$ 53,546,222	\$ 59,507,613
RESERVES			
Continuing Appropriation - CIP	\$ 1,716,826	\$ 1,716,845	\$ 1,890,531
TOTAL RESERVES	\$ 1,716,826	\$ 1,716,845	\$ 1,890,531
BALANCE	\$ 7,510,858	\$ 82,042	\$ 306,172
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 61,955,148	\$ 55,345,109	\$ 61,704,316

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Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Replacement Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 90,848,471	\$ 98,251,300	\$ 42,001,204
Continuing Appropriation - Operating	-	-	52,366,434
TOTAL BALANCE AND RESERVES	\$ 90,848,471	\$ 98,251,300	\$ 94,367,638
REVENUE			
Charges for Services	\$ 29,850,123	\$ 36,922,045	\$ 42,110,504
Other Revenue	15,713,230	1,500,000	29,750,162
TOTAL REVENUE	\$ 45,563,353	\$ 38,422,045	\$ 71,860,666
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 136,411,825	\$ 136,673,345	\$ 166,228,304
OPERATING EXPENSE			
Supplies	\$ 1,092,059	\$ -	\$ -
Contracts	200,236	-	-
Information Technology	4,963	-	-
Transfers Out	-	3,400,000	-
Capital Expenditures	30,095,727	28,279,215	52,420,305
Debt Expenses	8,403,871	13,080,535	13,444,216
TOTAL OPERATING EXPENSE	\$ 39,796,856	\$ 44,759,750	\$ 65,864,521
TOTAL EXPENSE	\$ 39,796,856	\$ 44,759,750	\$ 65,864,521
RESERVES			
Continuing Appropriation - Operating	\$ -	\$ -	\$ 47,079,990
TOTAL RESERVES	\$ -	\$ -	\$ 47,079,990
BALANCE	\$ 96,614,968	\$ 91,913,595	\$ 53,283,793
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 136,411,825	\$ 136,673,345	\$ 166,228,304

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The Revenue and Expense Statement and the Financial Summary and Schedules include the expenditures associated with carryforward from prior fiscal years, and will therefore differ from the Department Expenditures.



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Gas Tax Fund



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Gas Tax Fund



Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State excise tax on gasoline is 36.3 cents per gallon. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Proposition 42 Replacement Fund previously collected revenue from a variable motor vehicle fuel excise tax. Starting in Fiscal Year 2018, these revenues have been deposited in the Gas Tax Fund, and the Proposition 42 Replacement Fund will be closed once accumulated balances from prior years have been fully spent.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 12 cent per gallon tax on gasoline and 20 cent a gallon tax on diesel, in addition to new fees charged on vehicles, starting in Fiscal Year 2018. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of street lights, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way. For Fiscal Year 2020, gas tax revenues have been allocated to support four departments: Transportation & Storm Water, Parks & Recreation, Economic Development, and Department of Finance. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Parks & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Parks & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Department primarily manages the commercial MADs allocation, although it can include some mixed-use MADs.

Additionally, the Department of Finance is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.



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Gas Tax Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	34,693,079	46,696,605	56,700,611	10,004,006
Total Department Expenditures	\$ 34,693,079	\$ 46,696,605	\$ 56,700,611	\$ 10,004,006
Total Department Revenue	\$ 42,233,449	\$ 56,207,484	\$ 60,856,897	\$ 4,649,413

Gas Tax Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Gas Tax Fund	\$ 26,408,656	\$ 32,854,099	\$ 36,177,762	\$ 3,323,663
Total	\$ 26,408,656	\$ 32,854,099	\$ 36,177,762	\$ 3,323,663

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Gas Tax Allocations	0.00	\$ 3,272,550	\$ 4,502,041
Adjustment to Gas Tax non-personnel expenditures and revenue for Fiscal Year 2020 due to revised State of California Gas Tax projections.			
Non-Discretionary Adjustment	0.00	51,113	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 3,323,663	\$ 4,502,041

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 13,374,869	\$ 19,566,423	\$ 8,889,269	(10,677,154)
Energy and Utilities	227,943	195,826	246,939	51,113
Other	15,684	-	-	-
Transfers Out	12,790,161	13,091,850	27,041,554	13,949,704
NON-PERSONNEL SUBTOTAL	26,408,656	32,854,099	36,177,762	3,323,663
Total	\$ 26,408,656	\$ 32,854,099	\$ 36,177,762	\$ 3,323,663

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Local Taxes	\$ 33,648,931	\$ 32,739,583	\$ 37,191,624	\$ 4,452,041
Rev from Money and Prop	161,402	114,516	164,516	50,000
Total	\$ 33,810,333	\$ 32,854,099	\$ 37,356,140	\$ 4,502,041

Gas Tax Fund

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Prop 42 Replacement - Transportation Relief Fund	\$ 3,299,573	\$ -	\$ -	-
Total	\$ 3,299,573	\$ -	\$ -	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 3,299,573	\$ -	\$ -	-
NON-PERSONNEL SUBTOTAL	3,299,573	-	-	-
Total	\$ 3,299,573	\$ -	\$ -	-

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 164,712	\$ -	\$ -	-
Total	\$ 164,712	\$ -	\$ -	-

Road Maintenance and Rehabilitation Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Road Maintenance and Rehabilitation Fund	\$ 4,984,849	\$ 13,842,506	\$ 20,522,849	6,680,343
Total	\$ 4,984,849	\$ 13,842,506	\$ 20,522,849	6,680,343

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Road Maintenance and Rehabilitation Adjustment	0.00	\$ 6,680,343	\$ 147,372
Adjustment to non-personnel expenditures and revenue due to revised State of California projections.			
Total	0.00	\$ 6,680,343	\$ 147,372

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 324	\$ -	\$ -	-
Contracts	4,984,525	13,842,506	20,522,849	6,680,343
NON-PERSONNEL SUBTOTAL	4,984,849	13,842,506	20,522,849	6,680,343
Total	\$ 4,984,849	\$ 13,842,506	\$ 20,522,849	6,680,343

Gas Tax Fund

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Local Taxes	\$ 8,240,399	\$ 23,353,385	\$ 23,500,757	147,372
Rev from Money and Prop	18,005	-	-	-
Total	\$ 8,258,405	\$ 23,353,385	\$ 23,500,757	147,372

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Continuing Appropriation - CIP	\$ 6,622,255	\$ 4,621,925	\$ 6,280,901
Continuing Appropriation - Operating	-	4,784,637	12,215,614
TOTAL BALANCE AND RESERVES	\$ 6,622,255	\$ 9,406,562	\$ 18,496,515
REVENUE			
Other Local Taxes	\$ 33,648,931	\$ 32,739,583	\$ 37,191,624
Revenue from Use of Money and Property	161,402	114,516	164,516
TOTAL REVENUE	\$ 33,810,333	\$ 32,854,099	\$ 37,356,140
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 40,432,588	\$ 42,260,661	\$ 55,852,655
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ -	\$ 1,178,378
TOTAL CIP EXPENSE	\$ -	\$ 3,000,000	\$ 1,178,378
OPERATING EXPENSE			
Contracts	\$ 13,374,869	\$ 19,566,423	\$ 8,889,269
Energy and Utilities	227,943	195,826	246,939
Other Expenses	15,684	-	-
Transfers Out	12,790,161	13,091,850	27,041,554
TOTAL OPERATING EXPENSE	\$ 26,408,656	\$ 32,854,099	\$ 36,177,762
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,000,411	\$ 4,621,925	\$ 6,280,901
Operating Expenditures	-	4,784,637	12,215,614
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,000,411	\$ 9,406,562	\$ 18,496,515
TOTAL EXPENSE	\$ 28,409,067	\$ 45,260,661	\$ 55,852,655
RESERVES			
Continuing Appropriation - CIP	\$ 4,621,844	\$ -	\$ -
TOTAL RESERVES	\$ 4,621,844	\$ -	\$ -
BALANCE	\$ 7,401,676	\$ (3,000,000)	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 40,432,588	\$ 42,260,661	\$ 55,852,655

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Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 119,990	\$ -	-
Continuing Appropriation - CIP	11,615,299	6,056,819	2,990,940
Continuing Appropriation - Operating	4,588,287	866,158	411,139
TOTAL BALANCE AND RESERVES	\$ 16,323,576	\$ 6,922,977	\$ 3,402,079
REVENUE			
Revenue from Use of Money and Property	\$ 164,712	\$ -	-
TOTAL REVENUE	\$ 164,712	\$ -	-
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 16,488,288	\$ 6,922,977	\$ 3,402,079
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 6,244,561	\$ 6,056,819	\$ 2,990,940
Operating Expenditures	3,299,573	866,158	411,139
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 9,544,134	\$ 6,922,977	\$ 3,402,079
TOTAL EXPENSE	\$ 9,544,134	\$ 6,922,977	\$ 3,402,079
RESERVES			
Continuing Appropriation - CIP	\$ 6,122,868	\$ -	-
Continuing Appropriation - Operating	793,281	-	-
TOTAL RESERVES	\$ 6,916,149	\$ -	-
BALANCE	\$ 28,005	\$ -	-
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 16,488,288	\$ 6,922,977	\$ 3,402,079

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Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Road Maintenance and Rehabilitation Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Continuing Appropriation - CIP	\$ -	\$ -	9,510,879
Continuing Appropriation - Operating	-	3,711,752	3,290,561
TOTAL BALANCE AND RESERVES	\$ -	\$ 3,711,752	\$ 12,801,440
REVENUE			
Other Local Taxes	\$ 8,240,399	\$ 23,353,385	\$ 23,500,757
Revenue from Use of Money and Property	18,005	-	-
TOTAL REVENUE	\$ 8,258,404	\$ 23,353,385	\$ 23,500,757
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,258,404	\$ 27,065,137	\$ 36,302,197
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ -	\$ -	2,977,908
TOTAL CIP EXPENSE	\$ -	\$ 9,510,879	\$ 2,977,908
OPERATING EXPENSE			
Supplies	\$ 324	\$ -	-
Contracts	4,984,525	13,842,506	20,522,849
TOTAL OPERATING EXPENSE	\$ 4,984,849	\$ 13,842,506	\$ 20,522,849
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	9,510,879
Operating Expenditures	-	-	3,290,561
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 12,801,440
TOTAL EXPENSE	\$ 4,984,849	\$ 23,353,385	\$ 36,302,197
RESERVES			
Continuing Appropriation - Operating	\$ 3,040,564	\$ 3,711,752	-
TOTAL RESERVES	\$ 3,040,564	\$ 3,711,752	\$ -
BALANCE	\$ 232,991	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,258,404	\$ 27,065,137	\$ 36,302,197

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Government Affairs



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Government Affairs



Description

The Government Affairs Department manages the City's state and federal legislative priorities as proposed by the Mayor and adopted by the City Council. The department directs the City's lobbying teams and collaborates with other local government entities such as SANDAG, the Port, and the County Water Authority. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, homelessness, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

The Government Affairs Department also maintains relationships with the Mexican government at all levels to facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.



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Government Affairs

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	0.00	5.00	7.00	2.00
Personnel Expenditures	\$ -	\$ 787,335	\$ 1,200,143	\$ 412,808
Non-Personnel Expenditures	-	10,170	53,613	43,443
Total Department Expenditures	\$ -	\$ 797,505	\$ 1,253,756	\$ 456,251
Total Department Revenue	\$ -	\$ 147,260	\$ 319,094	\$ 171,834

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Government Affairs	\$ -	\$ 797,505	\$ 1,253,756	\$ 456,251
Total	\$ -	\$ 797,505	\$ 1,253,756	\$ 456,251

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Government Affairs	0.00	5.00	7.00	2.00
Total	0.00	5.00	7.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Immigrant Affairs Program Manager Addition of 1.00 Program Manager to manage immigrant affairs policies and programs.	1.00	\$ 143,547	-
Grants Management Support Transfer of 1.00 Program Manager from the Neighborhood Services Branch and the addition of non-personnel expenditures to the Government Affairs Department for grants management support.	1.00	135,168	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	131,053	-
Addition of Operational Expenditures Addition of travel expenditures critical to the operations of the Department.	0.00	30,000	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	10,243	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,067	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,173	-

Government Affairs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Utilities Department Reimbursement	0.00	-	171,834
Addition of revised revenue for the reimbursement of work performed on water and wastewater related policy issues on behalf of the Public Utilities Department.			
Total	2.00 \$	456,251 \$	171,834

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 539,476	\$ 786,808	247,332
Fringe Benefits	-	247,859	413,335	165,476
PERSONNEL SUBTOTAL	-	787,335	1,200,143	412,808
NON-PERSONNEL				
Supplies	\$ -	\$ 1,250	\$ 2,600	1,350
Contracts	-	3,120	44,040	40,920
Information Technology	-	-	1,173	1,173
Other	-	5,800	5,800	-
NON-PERSONNEL SUBTOTAL	-	10,170	53,613	43,443
Total	\$ -	\$ 797,505	\$ 1,253,756	456,251

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ -	\$ 147,260	\$ 319,094	171,834
Total	\$ -	\$ 147,260	\$ 319,094	171,834

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	0.00	1.00	0.00	\$ 63,127 - 239,144	-
20001129	Governmental Relations Director	0.00	0.00	1.00	37,021 - 221,117	149,394
20001255	Mayor Representative 2	0.00	2.00	0.00	20,627 - 162,029	-
20001234	Program Coordinator	0.00	1.00	1.00	24,537 - 147,160	85,849
20001222	Program Manager	0.00	1.00	5.00	50,128 - 184,332	541,322
	Vacation Pay In Lieu					10,243
FTE, Salaries, and Wages Subtotal		0.00	5.00	7.00		\$ 786,808

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 3,254	\$ 6,908	3,654
Flexible Benefits	-	68,315	99,264	30,949
Medicare	-	7,823	11,261	3,438
Other Post-Employment Benefits	-	30,621	42,875	12,254
Retiree Medical Trust	-	1,079	1,366	287
Retirement ADC	-	78,691	172,575	93,884
Risk Management Administration	-	5,265	8,435	3,170
Supplemental Pension Savings Plan	-	46,215	64,190	17,975
Unemployment Insurance	-	907	1,195	288

Government Affairs

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Workers' Compensation	-	5,689	5,266	(423)
Fringe Benefits Subtotal	\$ -	\$ 247,859	\$ 413,335	\$ 165,476
Total Personnel Expenditures		\$	1,200,143	



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Human Resources



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Description

The Human Resources Department is comprised of various programs that include: Human Resources and Labor Relations; Talent Management; Leadership and Workforce Planning; Reasonable Accommodations and Temporary Light Duty; Employee Assistance (EAP); and Citywide Volunteer, Internship and Work Readiness. Each program serves to ensure the goals of the Department are met.

The mission is:

To effectively serve, support, and partner with our customers for all human resources and labor services.

The vision is:

To be the City's foremost trusted authority for all human resources and labor services.

Human Resources

Goals and Objectives

Goal 1: Provide prompt, courteous, and efficient services

- Respond to customer inquiries in a timely manner
- Conduct research, analyze, and evaluate inquiries/requests

Goal 2: Maintain collaborative relationships with our customers

- Develop and sustain frequent and open lines of communications with customers
- Build and maintain a working knowledge of our customers' operations

Goal 3: Communicate effectively to ensure a well-informed workforce and community

- Provide concise and informative communications regarding employment-related information
- Ensure the Department's information and resources are accurate on the City's website

Goal 4: Sustain a strong, dynamic, and diverse workforce

- Provide learning and development opportunities for employees, interns and volunteers
- Develop our employees to be prepared for future leadership and career opportunities

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Increase volunteer service hours by 3% each fiscal year	100%	100%	100%	100%	100%
Percentage of City staff in compliance with mandatory and required trainings within established timeframes	100%	100%	100%	100%	100%
Percentage of Labor-Management Committee meetings scheduled and attended per fiscal year	100%	100%	100%	100%	100%

Human Resources

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	32.92	29.72	33.72	4.00
Personnel Expenditures	\$ 4,959,147	\$ 4,637,094	\$ 5,221,415	\$ 584,321
Non-Personnel Expenditures	342,261	359,821	631,991	272,170
Total Department Expenditures	\$ 5,301,408	\$ 4,996,915	\$ 5,853,406	\$ 856,491
Total Department Revenue	\$ 143,673	\$ 320,081	\$ 614,280	\$ 294,199

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Human Resources	\$ 5,301,408	\$ 4,996,915	\$ 5,853,406	\$ 856,491
Total	\$ 5,301,408	\$ 4,996,915	\$ 5,853,406	\$ 856,491

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Human Resources	32.92	29.72	33.72	4.00
Total	32.92	29.72	33.72	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Citywide Human Resources Support Addition of 2.00 Program Managers to provide guidance, training, and assistance on human resources issues.	2.00	\$ 295,215	-
Program Managers to Support PUD Addition of 2.00 Program Managers and associated revenue to provide human resources support to the Public Utilities Department.	2.00	295,215	294,199
Employee Assistance Program (EAP) Addition of non-personnel expenditures to support the new employee assistance program provider.	0.00	250,000	-
Child Care Coordinator Addition of 1.00 Program Coordinator to provide coordination related to child care services.	1.00	116,620	-
Employee Assistance Program (EAP) Program Coordinator Addition of 1.00 Program Coordinator to support the Employee Assistance Program, offset by a reduction of 1.00 Employee Assistance Counselor.	0.00	23,201	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	13,819	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	10,575	-

Human Resources

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	3,143	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(3,283)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(47,740)	-
Reduction of Employee Assistance Program Manager Reduction of 1.00 Employee Assistance Program Manager in the Employee Assistance Program section.	(1.00)	(100,274)	-
Total	4.00 \$	856,491 \$	294,199

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 2,640,613	\$ 2,533,332	\$ 3,079,241	545,909
Fringe Benefits	2,318,534	2,103,762	2,142,174	38,412
PERSONNEL SUBTOTAL	4,959,147	4,637,094	5,221,415	584,321
NON-PERSONNEL				
Supplies	\$ 32,979	\$ 41,876	\$ 43,460	1,584
Contracts	212,961	188,960	451,304	262,344
Information Technology	73,075	93,399	107,218	13,819
Energy and Utilities	17,845	15,271	19,918	4,647
Other	5,400	10,091	10,091	-
Transfers Out	-	10,224	-	(10,224)
NON-PERSONNEL SUBTOTAL	342,261	359,821	631,991	272,170
Total	\$ 5,301,408	\$ 4,996,915	\$ 5,853,406	856,491

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 138,128	\$ 244,901	\$ 609,280	364,379
Other Revenue	5,545	5,000	5,000	-
Rev from Other Agencies	-	70,180	-	(70,180)
Total	\$ 143,673	\$ 320,081	\$ 614,280	294,199

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	2.00	1.00	\$ 45,444 - 54,769	\$ 45,389
20000311	Associate Department Human Resources Analyst	5.00	5.00	5.00	57,691 - 69,723	310,507
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	154,950
20001168	Deputy Director	2.00	2.00	2.00	50,128 - 184,332	266,774
20000382	Employee Assistance Counselor	1.00	1.00	0.00	56,488 - 68,327	-
20000411	Employee Assistance Program Manager	1.00	1.00	0.00	71,249 - 86,311	-
90001073	Management Intern - Hourly	0.92	0.72	0.72	25,913 - 31,155	18,657

Human Resources

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000627	Organization Effectiveness Specialist 3	0.00	0.00	1.00	63,342 - 76,578	72,388
20000025	Program Coordinator	0.00	1.00	0.00	24,537 - 147,160	-
20001234	Program Coordinator	7.00	4.00	7.00	24,537 - 147,160	601,155
20001222	Program Manager	9.00	8.00	12.00	50,128 - 184,332	1,353,532
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	63,342 - 76,578	76,578
20000313	Supervising Department Human Resources Analyst	2.00	2.00	2.00	71,249 - 86,311	164,376
20000756	Word Processing Operator	1.00	1.00	1.00	33,605 - 40,459	40,459
	Budgeted Vacancy Savings					(57,691)
	Vacation Pay In Lieu					32,167
FTE, Salaries, and Wages Subtotal		32.92	29.72	33.72		\$ 3,079,241

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 51,001	\$ 47,363	\$ 42,494	(4,869)
Flexible Benefits	416,912	395,037	443,226	48,189
Medicare	36,649	33,410	43,596	10,186
Other Post-Employment Benefits	183,163	171,472	196,000	24,528
Retiree Medical Trust	1,281	1,569	3,520	1,951
Retirement ADC	1,401,336	1,201,581	1,121,422	(80,159)
Retirement DROP	8,210	6,236	3,838	(2,398)
Risk Management Administration	30,155	29,484	38,560	9,076
Supplemental Pension Savings Plan	166,773	167,305	222,098	54,793
Unemployment Insurance	4,689	4,213	4,693	480
Workers' Compensation	18,366	46,092	22,727	(23,365)
Fringe Benefits Subtotal	\$ 2,318,534	\$ 2,103,762	\$ 2,142,174	\$ 38,412
Total Personnel Expenditures			\$ 5,221,415	



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Infrastructure/Public Works



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Infrastructure/Public Works



Description

The Deputy Chief Operating Officer for Infrastructure/Public Works is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch which includes the following departments: Environmental Services; Public Utilities; Public Works; and Transportation & Storm Water.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The mission is:

To effectively manage the City's infrastructure and related services

The vision is:

World-class infrastructure and sustainable communities for all

Infrastructure/Public Works

Goals and Objectives

Goal 1: *Provide quality, safe, reliable infrastructure and related services*

- Protect the environment through timely and effective response
- Manage the water cycle
- Manage the solid waste system
- Manage the transportation and storm water networks
- Manage facilities
- Provide high-quality service

Goal 2: *Effectively coordinate and invest in infrastructure*

- Create and invest in citywide infrastructure asset management
- Provide timely and efficient delivery of projects
- Promote mobility improvements
- Develop smart and green infrastructure
- Coordinate with regional partners

Goal 3: *Sustain a resilient organization*

- Maximize water and wastewater independence
- Prepare and respond to climate change
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability
- Develop a balanced, multi-modal transportation network

Infrastructure/Public Works

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	5.00	2.00	2.00	0.00
Personnel Expenditures	\$ 615,382	\$ 324,363	\$ 357,915	\$ 33,552
Non-Personnel Expenditures	281,251	329,151	203,384	(125,767)
Total Department Expenditures	\$ 896,633	\$ 653,514	\$ 561,299	\$ (92,215)
Total Department Revenue	\$ 46,490	\$ -	\$ 292,221	\$ 292,221

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Infrastructure/Public Works	\$ 896,633	\$ 653,514	\$ 561,299	(92,215)
Total	\$ 896,633	\$ 653,514	\$ 561,299	(92,215)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Infrastructure/Public Works	5.00	2.00	2.00	0.00
Total	5.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 21,547	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	12,005	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,420)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(8,398)	-
Reduction of Contractual Services Reduction of contractual services associated with the Enterprise Asset Management (EAM) project.	0.00	(112,949)	-
Cost Allocation of Branch Management Expense Addition of revenue associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	-	292,221
Total	0.00	\$ (92,215)	\$ 292,221

Infrastructure/Public Works

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 473,073	\$ 253,391	\$ 274,328	20,937
Fringe Benefits	142,308	70,972	83,587	12,615
PERSONNEL SUBTOTAL	615,382	324,363	357,915	33,552
NON-PERSONNEL				
Supplies	\$ 1,472	\$ 2,220	\$ 2,220	-
Contracts	257,329	301,120	184,263	(116,857)
Information Technology	11,914	17,285	8,887	(8,398)
Energy and Utilities	4,574	3,526	3,014	(512)
Other	5,962	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	281,251	329,151	203,384	(125,767)
Total	\$ 896,633	\$ 653,514	\$ 561,299	(92,215)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 46,427	\$ -	\$ -	-
Other Revenue	64	-	-	-
Transfers In	-	-	292,221	292,221
Total	\$ 46,490	\$ -	\$ 292,221	292,221

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	0.00	0.00	\$ 57,691 - 69,723	-
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	63,127 - 239,144	208,082
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	54,241
20001234	Program Coordinator	1.00	0.00	0.00	24,537 - 147,160	-
20001222	Program Manager	1.00	0.00	0.00	50,128 - 184,332	-
	Vacation Pay In Lieu					12,005
FTE, Salaries, and Wages Subtotal		5.00	2.00	2.00		\$ 274,328

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Flexible Benefits	\$ 55,056	\$ 21,682	\$ 29,476	7,794
Medicare	7,153	3,710	3,803	93
Other Post-Employment Benefits	25,066	12,248	12,250	2
Retiree Medical Trust	1,183	634	656	22
Retirement 401 Plan	1,638	520	2,623	2,103
Retirement ADC	17,895	6,017	31,371	25,354
Risk Management Administration	4,127	2,106	2,410	304
Supplemental Pension Savings Plan	27,970	18,532	-	(18,532)
Unemployment Insurance	860	425	404	(21)
Workers' Compensation	1,359	5,098	594	(4,504)
Fringe Benefits Subtotal	\$ 142,308	\$ 70,972	\$ 83,587	12,615
Total Personnel Expenditures		\$	\$ 357,915	

Infrastructure Fund



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Infrastructure Fund



Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.



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Infrastructure Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	4,952,795	-	16,472,649	16,472,649
Total Department Expenditures	\$ 4,952,795	\$ -	\$ 16,472,649	\$ 16,472,649
Total Department Revenue	\$ 17,826,547	\$ 17,090,909	\$ 24,073,271	\$ 6,982,362

Infrastructure Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Infrastructure Fund	\$ 4,952,795	\$ -	\$ 16,472,649	\$ 16,472,649
Total	\$ 4,952,795	\$ -	\$ 16,472,649	\$ 16,472,649

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Slurry Seal Maintenance Addition of one-time non-personnel expenditures associated with contractual services to support slurry seal maintenance.	0.00	\$ 12,477,451	-
Public Right of Way Materials and Contracts Addition of one-time non-personnel expenditures associated with sidewalk, street lights, traffic signals and signage maintenance.	0.00	3,995,198	-
Transfer to Infrastructure Fund Addition of one-time revenue for the transfer from the General Fund to the Infrastructure Fund per City Charter Section 77.1.	0.00	-	24,073,271
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	-	(17,090,909)
Total	0.00	\$ 16,472,649	\$ 6,982,362

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 389	\$ -	\$ 3,006,140	3,006,140
Contracts	4,952,406	-	13,466,509	13,466,509
NON-PERSONNEL SUBTOTAL	4,952,795	-	16,472,649	16,472,649
Total	\$ 4,952,795	\$ -	\$ 16,472,649	\$ 16,472,649

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Transfers In	\$ 17,826,547	\$ 17,090,909	\$ 24,073,271	\$ 6,982,362
Total	\$ 17,826,547	\$ 17,090,909	\$ 24,073,271	\$ 6,982,362

Infrastructure Fund

Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	14,267,511
Continuing Appropriation - CIP	-	7,386,545	-
TOTAL BALANCE AND RESERVES	\$ -	\$ 7,386,545	\$ 14,267,511
REVENUE			
Transfers In	\$ 17,826,547	\$ 17,090,909	\$ 24,073,271
TOTAL REVENUE	\$ 17,826,547	\$ 17,090,909	\$ 24,073,271
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 17,826,547	\$ 24,477,454	\$ 38,340,782
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 7,522,505	\$ 17,091,068	\$ 7,600,622
TOTAL CIP EXPENSE	\$ 7,522,505	\$ 17,091,068	\$ 7,600,622
OPERATING EXPENSE			
Supplies	\$ 389	\$ -	\$ 3,006,140
Contracts	4,952,406	-	13,466,509
TOTAL OPERATING EXPENSE	\$ 4,952,795	\$ -	\$ 16,472,649
TOTAL EXPENSE	\$ 12,475,300	\$ 17,091,068	\$ 24,073,271
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ 7,386,545	\$ -
TOTAL RESERVES	\$ -	\$ 7,386,545	\$ -
BALANCE	\$ 5,351,247	\$ (159)	\$ 14,267,511
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 17,826,547	\$ 24,477,454	\$ 38,340,782

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Internal Operations



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Internal Operations



Description

The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and oversees the day-to-day City operations for the Internal Operations Branch which includes the following departments: Fleet Operations, Human Resources, Information Technology, Purchasing & Contracting, and Real Estate Assets.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The mission is:

To actively support the mission-critical services of all City departments

The vision is:

A nationally-recognized industry leader in internal municipal service delivery

Internal Operations

Goals and Objectives

Goal 1: *Provide quality goods and services to City departments and employees*

- Improve IT cost effectiveness
- Procure goods and services in a fiscally responsible, timely, and cost effective manner

Goal 2: *Demonstrate continuous, customer-focused improvement*

- Ensure a high level of availability of mission-critical applications
- Improve customer satisfaction

Goal 3: *Attract and retain top quality staff*

- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Internal Operations

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	1.50	1.50	1.50	0.00
Personnel Expenditures	\$ 466,790	\$ 455,188	\$ 460,698	\$ 5,510
Non-Personnel Expenditures	14,981	18,277	20,324	2,047
Total Department Expenditures	\$ 481,771	\$ 473,465	\$ 481,022	\$ 7,557
Total Department Revenue	\$ -	\$ -	\$ 15,632	\$ 15,632

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Internal Operations	\$ 481,771	\$ 473,465	\$ 481,022	\$ 7,557
Total	\$ 481,771	\$ 473,465	\$ 481,022	\$ 7,557

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Internal Operations	1.50	1.50	1.50	0.00
Total	1.50	1.50	1.50	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 5,510	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,506	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,391	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in miscellaneous supplies and contractual services.	0.00	(850)	-
Cost Allocation of Branch Management Expense Addition of revenue associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	-	15,632
Total	0.00	\$ 7,557	\$ 15,632

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 232,646	\$ 228,229	\$ 236,178	7,949

Internal Operations

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits	234,144	226,959	224,520	(2,439)
PERSONNEL SUBTOTAL	466,790	455,188	460,698	5,510
NON-PERSONNEL				
Supplies	\$ 37	\$ 1,250	\$ 1,000	(250)
Contracts	3,593	7,094	5,970	(1,124)
Information Technology	5,395	4,133	5,524	1,391
Energy and Utilities	-	-	2,030	2,030
Other	5,956	5,800	5,800	-
NON-PERSONNEL SUBTOTAL	14,981	18,277	20,324	2,047
Total	\$ 481,771	\$ 473,465	\$ 481,022	7,557

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Transfers In	\$ -	\$ -	\$ 15,632	15,632
Total	\$ -	\$ -	\$ 15,632	15,632

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000047	Deputy Chief Operating Officer	0.00	0.00	1.00	\$ 63,127 - 239,144	\$ 208,074
20001118	Deputy Chief Operating Officer	1.00	1.00	0.00	63,127 - 239,144	-
20000924	Executive Assistant	0.50	0.50	0.50	46,475 - 56,208	28,104
FTE, Salaries, and Wages Subtotal		1.50	1.50	1.50		\$ 236,178

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,113	\$ 6,321	\$ 6,529	208
Flexible Benefits	21,456	21,461	17,563	(3,898)
Insurance	1,310	-	-	-
Medicare	413	394	3,425	3,031
Other Post-Employment Benefits	9,328	9,186	9,188	2
Retirement ADC	175,944	165,882	177,022	11,140
Risk Management Administration	1,548	1,580	1,808	228
Supplemental Pension Savings Plan	17,073	16,729	8,131	(8,598)
Unemployment Insurance	405	389	369	(20)
Workers' Compensation	555	5,017	485	(4,532)
Fringe Benefits Subtotal	\$ 234,144	\$ 226,959	\$ 224,520	(2,439)
Total Personnel Expenditures		\$	460,698	

Library



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Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.0 million items, including e-books and audiovisual materials, 3,406 periodical subscriptions, 1.7 million government publications, and over 216,607 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of approximately 1.4 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The mission is:

To inspire lifelong learning through connections to knowledge and each other

The vision is:

The place for opportunity, discovery, and inspiration

Goals and Objectives

Goal 1: Foster a safe and engaging environment

- Provide a high quality workforce
- Maintain and improve facilities
- Sustain a relevant and attractive collection

Goal 2: Broaden access to library resources

- Provide opportunities for the public to explore technology
- Develop an equitable approach to library services

Goal 3: Be a model for innovative programs and services

- Assess community needs
- Explore alternate service models
- Create an atmosphere for participation

Goal 4: Establish a strong library presence within San Diego

- Increase public outreach
- Cultivate strategic partnerships
- Strengthen social media presence

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Annual attendance at adult programs	205,000	129,447	150,000	140,162	150,000
Annual attendance at juvenile programs	315,000	269,511	300,000	301,131	300,000
Annual circulation per capita ¹	5.00	5.45	5.00	5.67	5.00
Number of patrons using Internet resources provided by the Library ²	N/A	1,328,447	1,100,000	900,230	1,100,000
Percentage increase in number of library visitors ³	2.0 %	2.3 %	2.0 %	0.0 %	2.0 %
Percentage increase in participation in literacy and educational programs ⁴	10%	N/A	10%	17%	10%
Percentage increase in participation in technology programs ⁵	10%	N/A	10%	26%	10%
Percentage of overall satisfaction on program evaluations ⁶	80%	96%	80%	98%	90%
Percentage of patron satisfaction	90%	91%	90%	92%	90%
Percentage increase in social media engagement	N/A	N/A	10%	5%	10%

1. Technical correction to Fiscal Year 2018 from 5.95.

2. Decrease primarily due a customer service enhancement which no longer requires patrons to reconnect to the Library wi-fi after four hours of use. The Fiscal Year 2020 target has been revised.

Key Performance Indicators

3. Variance from target due to temporary library closures for renovations at the Tierrasanta and Pacific Beach branch libraries and closure of the old Mission Hills/Hillcrest Branch Library during the move to the new branch.
4. Increase in participation due to inclusion of programming previously not captured in totals such as Do Your Homework @ the Library and READ San Diego literacy programs.
5. Increase in participation due to inclusion of programming previously not captured in totals such as IDEA Lab and Innovation Lab programs.
6. Survey result actuals have exceeded the target for two years in a row. The Fiscal Year 2020 target has been increased by 10%.



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	453.72	444.59	444.22	(0.37)
Personnel Expenditures	\$ 38,215,233	\$ 38,707,064	\$ 39,783,689	\$ 1,076,625
Non-Personnel Expenditures	14,647,145	17,148,088	16,625,234	(522,854)
Total Department Expenditures	\$ 52,862,378	\$ 55,855,152	\$ 56,408,923	\$ 553,771
Total Department Revenue	\$ 3,474,704	\$ 2,384,919	\$ 2,742,773	\$ 357,854

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Branch Libraries	\$ 29,535,455	\$ 30,621,758	\$ 31,361,482	\$ 739,724
Central Library	19,242,526	21,459,486	21,022,531	(436,955)
Library Administration	4,084,397	3,773,908	4,024,910	251,002
Total	\$ 52,862,378	\$ 55,855,152	\$ 56,408,923	\$ 553,771

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Branch Libraries	283.65	290.02	289.65	(0.37)
Central Library	151.57	139.07	139.07	0.00
Library Administration	18.50	15.50	15.50	0.00
Total	453.72	444.59	444.22	(0.37)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,187,943	-
Library Programming Addition of one-time and ongoing non-personnel expenditures to support Library programming.	0.00	300,000	-
New Mission Hills/Hillcrest Library Addition of non-personnel expenditures to support the new Mission Hills/Hillcrest Library.	0.00	202,140	-
Technology Upgrades Addition of one-time non-personnel expenditures to support library technology upgrades.	0.00	200,000	-
San Ysidro Library Addition of non-personnel expenditures to support the new San Ysidro Library.	0.00	143,193	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	56,114	-
Parking Services Addition of non-personnel expenditures and associated revenue to support the maintenance and operations of the Mission Hills/Hillcrest Library parking garage.	0.00	50,000	78,468

Library

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Civic and Professional Meetings Reduction Reduction of non-personnel expenditures associated with civic and professional meetings.	0.00	(5,000)	-
Reduction of Transportation Allowance Reduction of non-personnel expenditures associated with transportation allowance for library floater staff.	0.00	(10,000)	-
Reduction of Cable Internet Services Reduction of non-personnel expenditures associated with public cable internet services.	0.00	(23,360)	-
Reduction of Landscaping Services Reduction of non-personnel expenditures associated with landscaping services and tree-trimming system-wide.	0.00	(40,000)	-
Reduction of Maintenance and Repair Services Reduction of non-personnel expenditures associated with as-needed repair services.	0.00	(50,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(125,895)	(99,607)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(148,458)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.37)	(167,432)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,015,474)	-
Reimbursements from Transient Occupancy Tax Addition of ongoing revenue from the Transient Occupancy Tax (TOT) Fund for personnel and non-personnel expenditures for art exhibits and tourism related activities held at Library facilities.	0.00	-	533,993
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(155,000)
Total	(0.37) \$	553,771 \$	357,854

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 20,210,381	\$ 20,900,411	\$ 21,610,111	709,700
Fringe Benefits	18,004,852	17,806,653	18,173,578	366,925
PERSONNEL SUBTOTAL	38,215,233	38,707,064	39,783,689	1,076,625
NON-PERSONNEL				
Supplies	\$ 2,431,540	\$ 2,297,778	\$ 2,397,132	99,354
Contracts	6,087,844	6,603,340	7,043,844	440,504
Information Technology	2,096,291	3,955,804	2,940,330	(1,015,474)
Energy and Utilities	2,919,041	3,170,881	3,188,778	17,897
Other	53,701	65,150	55,150	(10,000)
Transfers Out	1,058,728	1,000,000	1,000,000	-

Library

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Debt	-	55,135	-	(55,135)
NON-PERSONNEL SUBTOTAL	14,647,145	17,148,088	16,625,234	(522,854)
Total	\$ 52,862,378	\$ 55,855,152	\$ 56,408,923	553,771

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 1,390,832	\$ 930,751	\$ 1,210,137	279,386
Fines Forfeitures and Penalties	4,896	3,500	3,500	-
Licenses and Permits	26	-	-	-
Other Revenue	1,137,370	519,136	519,136	-
Rev from Money and Prop	620,516	706,532	785,000	78,468
Rev from Other Agencies	321,064	225,000	225,000	-
Total	\$ 3,474,704	\$ 2,384,919	\$ 2,742,773	357,854

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$ 33,605 - 40,459	\$ 118,238
20000012	Administrative Aide 1	1.00	1.00	1.00	39,449 - 47,528	47,094
20000024	Administrative Aide 2	7.00	7.00	7.00	45,444 - 54,769	378,361
20000048	Assistant Management Analyst	3.00	3.00	3.00	47,463 - 57,691	156,963
90000048	Assistant Management Analyst - Hourly	8.30	8.30	8.30	47,463 - 57,691	393,947
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	65,817
20000132	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	69,723
20000201	Building Maintenance Supervisor	1.00	0.00	0.00	66,006 - 79,822	-
20000224	Building Service Technician	4.00	0.00	0.00	35,560 - 42,328	-
20001108	City Librarian	1.00	1.00	1.00	33,863 - 185,643	165,402
20000354	Custodian 2	7.50	0.00	0.00	28,018 - 33,347	-
20001174	Deputy Library Director	2.00	2.00	2.00	50,128 - 184,332	256,118
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	55,365
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	69,723
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,311
20000377	Information Systems Technician	3.00	3.00	3.00	45,444 - 54,769	152,415
20000594	Librarian 2	52.00	53.50	52.50	53,243 - 70,527	3,293,393
90000594	Librarian 2 - Hourly	9.25	9.25	9.25	53,243 - 70,527	504,813
20000910	Librarian 3	28.00	28.00	29.00	58,980 - 78,752	2,104,983
20000596	Librarian 4	26.00	26.00	25.00	64,803 - 86,575	1,973,555
20000600	Library Assistant I	33.00	34.00	34.00	22,324 - 26,794	899,821
90000600	Library Assistant I - Hourly	55.60	55.97	55.60	22,324 - 26,794	1,241,232
20000602	Library Assistant II	113.00	113.50	113.50	34,249 - 41,447	4,627,929
90000602	Library Assistant II - Hourly	6.17	6.17	6.17	34,249 - 41,447	211,318
20000597	Library Assistant III	54.00	54.00	54.00	43,596 - 52,556	2,773,139
90000597	Library Assistant III - Hourly	6.90	6.90	6.90	43,596 - 52,556	300,811
20000772	Library Technician	8.00	8.00	8.00	35,603 - 43,553	327,041

Library

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000770	Literacy Program Administrator	1.00	1.00	1.00	77,652 - 94,067	94,068
20000680	Payroll Specialist 2	2.00	2.00	2.00	38,783 - 49,160	95,978
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,332	229,432
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,482 - 46,432	91,917
20000773	Senior Library Technician	1.00	1.00	1.00	40,867 - 50,080	49,771
20000015	Senior Management Analyst	2.00	2.00	2.00	63,342 - 76,578	152,007
20000992	Supervising Librarian	5.00	5.00	6.00	75,009 - 99,622	552,115
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,311
	Bilingual - Regular					81,536
	Budgeted Vacancy Savings					(587,508)
	Master Library Degree					381,143
	Sick Leave - Hourly					53,715
	Vacation Pay In Lieu					56,114
FTE, Salaries, and Wages Subtotal		453.72	444.59	444.22		\$ 21,610,111

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 100,424	\$ 101,246	\$ 103,396	2,150
Flexible Benefits	5,131,987	5,223,293	5,174,745	(48,548)
Long-Term Disability	5	-	-	-
Medicare	321,822	292,990	305,672	12,682
Other Post-Employment Benefits	2,732,022	2,725,180	2,744,000	18,820
Retiree Medical Trust	15,921	17,253	19,039	1,786
Retirement 401 Plan	16,243	16,907	16,887	(20)
Retirement ADC	7,730,529	7,363,573	7,671,470	307,897
Retirement DROP	38,448	36,583	35,900	(683)
Risk Management Administration	449,890	468,585	539,840	71,255
Supplemental Pension Savings Plan	1,178,864	1,229,846	1,298,441	68,595
Unemployment Insurance	34,998	34,231	32,412	(1,819)
Workers' Compensation	253,699	296,966	231,776	(65,190)
Fringe Benefits Subtotal	\$ 18,004,852	\$ 17,806,653	\$ 18,173,578	\$ 366,925
Total Personnel Expenditures			\$ 39,783,689	

Long Range Property Management Fund



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Long Range Property Management Fund



Description

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures, related to the property management component of Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP), to comply with the new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the State Assembly Bill 1484.



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Long Range Property Management Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	772,428	1,088,810	1,398,096	309,286
Total Department Expenditures	\$ 772,428	\$ 1,088,810	\$ 1,398,096	\$ 309,286
Total Department Revenue	\$ 1,385,755	\$ 805,650	\$ 1,034,365	\$ 228,715

Long Range Property Management Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Long Range Property Management Fund	\$ 772,428	\$ 1,088,810	\$ 1,398,096	\$ 309,286
Total	\$ 772,428	\$ 1,088,810	\$ 1,398,096	\$ 309,286

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Property Management Support Addition of non-personnel expenditures associated with the property management of the Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP).	0.00	\$ 367,786	-
ROPS/Civic San Diego Administrative Support Addition of non-personnel expenditures to support changes to the Recognized Obligation Payments Schedule (ROPS) allotments and administrative services provided by Civic San Diego associated with contractual requirements.	0.00	272,723	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,873	-
Civic San Diego Administrative Support Reduction of non-personnel expenditures for miscellaneous administrative services provided by Civic San Diego associated with contractual requirements.	0.00	(334,096)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	228,715
Total	0.00	\$ 309,286	\$ 228,715

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 769,503	\$ 1,086,310	\$ 1,392,723	306,413
Energy and Utilities	2,925	2,500	5,373	2,873

¹ Starting in Fiscal Year 2019, the Long Range Property Management Fund is now included in the Budget Development Process and the annual Appropriations Ordinance.

Long Range Property Management Fund

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL SUBTOTAL	772,428	1,088,810	1,398,096	309,286
Total	\$ 772,428	\$ 1,088,810	\$ 1,398,096	\$ 309,286

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 9,523	\$ -	\$ -	-
Rev from Money and Prop	1,376,232	805,650	1,034,365	228,715
Total	\$ 1,385,755	\$ 805,650	\$ 1,034,365	\$ 228,715

Long Range Property Management Fund

Revenue and Expense Statement (Non-General Fund)

Long Range Property Management Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,622,272	\$ 1,385,239	\$ 3,234,447
TOTAL BALANCE AND RESERVES	\$ 1,622,272	\$ 1,385,239	\$ 3,234,447
REVENUE			
Other Revenue	\$ 9,523	\$ -	\$ -
Revenue from Use of Money and Property	1,376,232	805,650	1,034,365
TOTAL REVENUE	\$ 1,385,755	\$ 805,650	\$ 1,034,365
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,008,027	\$ 2,190,889	\$ 4,268,812
OPERATING EXPENSE			
Contracts	\$ 769,503	\$ 1,086,310	\$ 1,392,723
Energy and Utilities	2,925	2,500	5,373
TOTAL OPERATING EXPENSE	\$ 772,428	\$ 1,088,810	\$ 1,398,096
TOTAL EXPENSE	\$ 772,428	\$ 1,088,810	\$ 1,398,096
BALANCE	\$ 2,235,599	\$ 1,102,079	\$ 2,870,716
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,008,027	\$ 2,190,889	\$ 4,268,812

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Low and Moderate Income Housing Asset Fund



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Low and Moderate Income Housing Asset Fund



Description

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures, related to affordable housing assets transferred to the City under the Low and Moderate Income Housing Asset Fund, to comply with new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the California Health & Safety Code section 34176.1.



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Low and Moderate Income Housing Asset Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	9,006,204	49,801,656	42,048,360	(7,753,296)
Total Department Expenditures	\$ 9,006,204	\$ 49,801,656	\$ 42,048,360	\$ (7,753,296)
Total Department Revenue	\$ 6,600,020	\$ 3,558,119	\$ 4,396,270	\$ 838,151

Low & Moderate Income Housing Asset Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Low & Moderate Income Housing Asset Fund	\$ 9,006,204	\$ 49,801,656	\$ 42,048,360	(7,753,296)
Total	\$ 9,006,204	\$ 49,801,656	\$ 42,048,360	(7,753,296)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(301)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Administrative Support	0.00	(140,672)	-
Reduction of non-personnel expenditures for miscellaneous administrative support.			
Project Management	0.00	(694,320)	-
Reduction of non-personnel expenditures to support consulting services, legal fees, and contractual requirements.			
Capital Projects	0.00	(6,918,003)	-
Reduction of non-personnel expenditures associated with low-income development housing loans.			
Revised Revenue	0.00	-	838,151
Adjustment to reflect revised revenue projections.			
Total	0.00	(7,753,296)	838,151

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 9,005,462	\$ 49,800,556	\$ 42,047,561	(7,752,995)
Energy and Utilities	742	1,100	799	(301)
NON-PERSONNEL SUBTOTAL	9,006,204	49,801,656	42,048,360	(7,753,296)
Total	\$ 9,006,204	\$ 49,801,656	\$ 42,048,360	(7,753,296)

¹ Starting in Fiscal Year 2019, the Low and Moderate Income Housing Asset Fund now is included in the Budget Development Process and the annual Appropriations Ordinance.

Low and Moderate Income Housing Asset Fund

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 3,441,182	\$ 2,504	\$ -	(2,504)
Rev from Money and Prop	3,158,838	3,555,615	1,896,270	(1,659,345)
Transfers In	-	-	2,500,000	2,500,000
Total	\$ 6,600,020	\$ 3,558,119	\$ 4,396,270	838,151

Low and Moderate Income Housing Asset Fund

Revenue and Expense Statement (Non-General Fund)

Low & Moderate Income Housing Asset Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 55,253,367	\$ 48,740,008	\$ 51,711,657
TOTAL BALANCE AND RESERVES	\$ 55,253,367	\$ 48,740,008	\$ 51,711,657
REVENUE			
Other Revenue	\$ 3,441,182	\$ 2,504	\$ -
Revenue from Use of Money and Property	3,158,838	3,555,615	1,896,270
Transfers In	-	-	2,500,000
TOTAL REVENUE	\$ 6,600,019	\$ 3,558,119	\$ 4,396,270
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 61,853,387	\$ 52,298,127	\$ 56,107,927
OPERATING EXPENSE			
Contracts	\$ 9,005,462	\$ 49,800,556	\$ 42,047,561
Energy and Utilities	742	1,100	799
TOTAL OPERATING EXPENSE	\$ 9,006,204	\$ 49,801,656	\$ 42,048,360
TOTAL EXPENSE	\$ 9,006,204	\$ 49,801,656	\$ 42,048,360
BALANCE	\$ 52,847,183	\$ 2,496,471	\$ 14,059,567
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 61,853,387	\$ 52,298,127	\$ 56,107,927

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Mission Bay/Balboa Park Improvement Fund



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Mission Bay/Balboa Park Improvement Fund



Description

The Mission Bay/Balboa Park Improvement Fund allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Department of Finance.



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Mission Bay/Balboa Park Improvement Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	2,113,972	1,878,475	1,885,751	7,276
Total Department Expenditures	\$ 2,113,972	\$ 1,878,475	\$ 1,885,751	\$ 7,276
Total Department Revenue	\$ 2,029,225	\$ 1,883,684	\$ 1,855,453	\$ (28,231)

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Mission Bay/Balboa Park Improvement Fund	\$ 2,113,972	\$ 1,878,475	\$ 1,885,751	7,276
Total	\$ 2,113,972	\$ 1,878,475	\$ 1,885,751	7,276

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 7,276	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transient Occupancy Tax (TOT) Fund Support Reduction	0.00	-	(28,231)
Reduction of revenue related to TOT Fund support of the Mission Bay and Balboa Park Improvement Fund.			
Total	0.00	\$ 7,276	(28,231)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 427,942	\$ 432,406	\$ 432,406	-
Energy and Utilities	18,586	22,594	22,594	-
Transfers Out	1,667,444	1,423,475	1,430,751	7,276
NON-PERSONNEL SUBTOTAL	2,113,972	1,878,475	1,885,751	7,276
Total	\$ 2,113,972	\$ 1,878,475	\$ 1,885,751	7,276

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Transfers In	\$ 2,029,225	\$ 1,883,684	\$ 1,855,453	(28,231)
Total	\$ 2,029,225	\$ 1,883,684	\$ 1,855,453	(28,231)

Mission Bay/Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 113,482	\$ 17,541	\$ 39,398
TOTAL BALANCE AND RESERVES	\$ 113,482	\$ 17,541	\$ 39,398
REVENUE			
Transfers In	\$ 2,029,225	\$ 1,883,684	\$ 1,855,453
TOTAL REVENUE	\$ 2,029,225	\$ 1,883,684	\$ 1,855,453
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,142,707	\$ 1,901,225	\$ 1,894,851
OPERATING EXPENSE			
Contracts	\$ 427,942	\$ 432,406	\$ 432,406
Energy and Utilities	18,586	22,594	22,594
Transfers Out	1,667,444	1,423,475	1,430,751
TOTAL OPERATING EXPENSE	\$ 2,113,972	\$ 1,878,475	\$ 1,885,751
TOTAL EXPENSE	\$ 2,113,972	\$ 1,878,475	\$ 1,885,751
BALANCE	\$ 28,735	\$ 22,750	\$ 9,100
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,142,707	\$ 1,901,225	\$ 1,894,851

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Mission Bay Park Improvement Fund



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Mission Bay Park Improvement Fund



Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.



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Mission Bay Park Improvement Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 8,654,483	\$ 6,591,611	\$ 7,645,298	\$ 1,053,687

Mission Bay Park Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00 \$	- \$	1,053,687
Adjustment to reflect revised revenue projections related to increased activity at Mission Bay.			
Total	0.00 \$	- \$	1,053,687

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 440,725	\$ -	\$ -	-
Transfers In	8,213,759	6,591,611	7,645,298	1,053,687
Total	\$ 8,654,483	\$ 6,591,611	\$ 7,645,298	\$ 1,053,687

Mission Bay Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Park Improvement Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,825,570	\$ -	\$ 6,591,611
Continuing Appropriation - CIP	28,991,925	31,059,846	31,613,776
TOTAL BALANCE AND RESERVES	\$ 35,817,495	\$ 31,059,846	\$ 38,205,387
REVENUE			
Revenue from Use of Money and Property	\$ 440,725	\$ -	\$ -
Transfers In	8,213,759	6,591,611	7,645,298
TOTAL REVENUE	\$ 8,654,483	\$ 6,591,611	\$ 7,645,298
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 44,471,979	\$ 37,651,457	\$ 45,850,685
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 6,266,591	\$ -	\$ 7,734,786
TOTAL CIP EXPENSE	\$ 6,266,591	\$ 6,591,611	\$ 7,734,786
TOTAL EXPENSE	\$ 6,266,591	\$ 6,591,611	\$ 7,734,786
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ 31,059,846	\$ 31,613,776
TOTAL RESERVES	\$ -	\$ 31,059,846	\$ 31,613,776
BALANCE	\$ 38,205,387	\$ -	\$ 6,502,123
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 44,471,979	\$ 37,651,457	\$ 45,850,685

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Neighborhood Services



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Neighborhood Services



Description

The Deputy Chief Operating Officer for Neighborhood Services oversees the day-to-day City operations for the Neighborhood Services Branch. This branch includes the following departments and functions: Homelessness Strategies, Library, Parks and Recreation, Special Events & Filming, and the Office of Americans with Disabilities Act Compliance and Accessibility.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The mission is:

To enrich San Diego's diverse communities by providing places and opportunities for recreation, celebration, lifelong learning, and the development of economic stability.

The vision is:

Enriching the lives of all San Diegans.

Neighborhood Services

Goals and Objectives

Goal 1: *Provide safe and inviting spaces where everyone can connect, learn, and play*

- Connect everyone with educational, recreational, social, and cultural opportunities
- Provide access to nature, knowledge, recreation, and celebration
- Improve accessibility of public spaces and programs

Goal 2: *Develop innovative programs and services to meet diverse community needs*

- Perform community outreach to identify needs
- Explore and assess alternative service models to meet needs
- Launch and maintain programs and services that meet community needs

Goal 3: *Broaden access to Branch resources*

- Provide opportunities for citizens to connect with our services
- Develop, maintain, and improve our facilities
- Cultivate partnerships to expand our ability to serve citizens

Goal 4: *Address the needs of our unsheltered homeless population*

- Increase opportunities for unsheltered individuals to access short-term shelter and long-term housing, and other services designed to provide stability

Goal 5: *Broaden access to resources for all individuals experiencing homelessness*

- Increase the amount of programming, supportive services, and housing opportunities

Goal 6: *Improve existing programs for all individuals experiencing homelessness*

- Explore opportunities to improve, innovate, and create new services within existing programs

Neighborhood Services

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	0.00	6.00	11.00	5.00
Personnel Expenditures	\$ -	\$ 906,329	\$ 1,856,220	\$ 949,891
Non-Personnel Expenditures	-	40,671	68,804	28,133
Total Department Expenditures	\$ -	\$ 947,000	\$ 1,925,024	\$ 978,024
Total Department Revenue	\$ -	\$ 391,021	\$ 178,995	\$ (212,026)

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Neighborhood Services	\$ -	\$ 947,000	\$ 1,925,024	\$ 978,024
Total	\$ -	\$ 947,000	\$ 1,925,024	\$ 978,024

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Neighborhood Services	0.00	6.00	11.00	5.00
Total	0.00	6.00	11.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of the Office of ADA and Accessibility Transfer of the Office of the ADA and Accessibility from the Office of Boards & Commissions to the Neighborhood Services Branch to better align with services provided by this Office.	5.00	\$ 756,340	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	334,642	-
Homeless Services Coordination Addition of 2.00 Associate Management Analysts, 1.00 Senior Management Analyst, associated non-personnel expenditures, and grant revenue to assist in the coordination of homeless services.	3.00	286,052	160,929
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	15,391	-
Corporate Partnerships and Development Program Consolidation Reduction of 1.00 Associate Management Analyst and associated non-personnel expenditures in the Corporate Partnerships and Development Program.	(1.00)	(83,681)	-

Neighborhood Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Corporate Partnerships and Development Program Consolidation	(1.00)	(135,175)	-
Transfer of 1.00 Program Manager and associated non-personnel expenditures from the Corporate Partnerships and Development Program to the Government Affairs Department.			
Corporate Partnerships and Development Program Restructure	(1.00)	(195,545)	(391,021)
Transfer of 1.00 Executive Director and associated non-personnel expenditures and revenue from the Neighborhood Services branch to the Economic Development Department.			
Cost Allocation of Branch Management Expense	0.00	-	18,066
Addition of revenue associated with the cost allocation of branch management expenditures to non-general fund departments.			
Total	5.00 \$	978,024 \$	(212,026)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ -	693,592 \$	1,068,153 \$	374,561
Fringe Benefits	-	212,737	788,067	575,330
PERSONNEL SUBTOTAL	-	906,329	1,856,220	949,891
NON-PERSONNEL				
Supplies	\$ -	4,650 \$	6,480 \$	1,830
Contracts	-	24,625	39,846	15,221
Energy and Utilities	-	1,596	7,678	6,082
Other	-	9,800	14,200	4,400
Capital Expenditures	-	-	600	600
NON-PERSONNEL SUBTOTAL	-	40,671	68,804	28,133
Total	\$ -	947,000 \$	1,925,024 \$	978,024

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ -	41,021 \$	- \$	(41,021)
Other Revenue	-	350,000	-	(350,000)
Rev from Other Agencies	-	-	160,929	160,929
Transfers In	-	-	18,066	18,066
Total	\$ -	391,021 \$	178,995 \$	(212,026)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	1.00	3.00 \$	57,691 - 69,723 \$	187,646
20001118	Deputy Chief Operating Officer	0.00	1.00	1.00	63,127 - 239,144	208,074
20001220	Executive Director	0.00	1.00	1.00	50,128 - 184,332	113,104
20001234	Program Coordinator	0.00	1.00	1.00	24,537 - 147,160	98,135
20001222	Program Manager	0.00	2.00	1.00	50,128 - 184,332	168,573
20000760	Project Assistant	0.00	0.00	1.00	61,752 - 74,407	73,291
20000763	Project Officer 2	0.00	0.00	1.00	81,949 - 99,074	99,074

Neighborhood Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000015	Senior Management Analyst	0.00	0.00	1.00	63,342 - 76,578	69,723
20000756	Word Processing Operator	0.00	0.00	1.00	33,605 - 40,459	39,852
	Bilingual - Regular					2,912
	Sick Leave - Hourly					328
	Termination Pay Annual Leave					7,441
FTE, Salaries, and Wages Subtotal		0.00	6.00	11.00		\$ 1,068,153

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	15,993	\$ 15,993
Flexible Benefits	-	78,987	126,759	47,772
Medicare	-	10,056	15,375	5,319
Other Post-Employment Benefits	-	36,744	67,375	30,631
Retiree Medical Trust	-	1,734	721	(1,013)
Retirement 401 Plan	-	1,240	-	(1,240)
Retirement ADC	-	13,710	470,364	456,654
Retirement DROP	-	-	4,440	4,440
Risk Management Administration	-	6,318	13,255	6,937
Supplemental Pension Savings Plan	-	52,406	66,680	14,274
Unemployment Insurance	-	1,165	1,628	463
Workers' Compensation	-	10,377	5,477	(4,900)
Fringe Benefits Subtotal	\$ -	\$ 212,737	\$ 788,067	\$ 575,330
Total Personnel Expenditures			\$ 1,856,220	



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Office of Boards & Commissions



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Office of Boards & Commissions



Description

The Office of Boards & Commissions supports the day-to-day operations for the City's 49 boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Commission for Arts and Culture; Community Review Board on Police Practices; Commission on Gang Prevention & Intervention; and Human Relations Commission.

For more details visit the Office of Boards and Commissions web page: <https://www.sandiego.gov/boards-and-commissions>

The mission is:

To train, equip, partner, and promote all city advisory boards to foster public policy decision-making, volunteerism, and civic engagement.

The vision is:

A bedrock of participatory, representative, and responsive city governance.

Office of Boards & Commissions

Goals and Objectives

Goal 1: To ensure all boards and commissions remain relevant and consistent with their mission and vision

- Formally solicit feedback and respond to internal and external critiques of current board and commission practices
- Collaborate with all relevant City departments to ensure that affiliated advisory board liaisons receive appropriate training and constant communication
- Provide training to departments and appointees to ensure compliance with regulations, code, and consistency with mission and vision
- Provide expedited filling of vacancies and ensure quorum is reached by all advisory boards

Goal 2: To promote public participation in decision-making and effective civic engagement

- Ensure that City Advisory Boards are producing timely, actionable advice to departments, the Mayor, and City Council, as defined by their municipal code powers
- Create an office communication plan
- Increase programmatic awareness and outreach with diverse communities

Goal 3: To communicate Mayoral, Council, and City-wide priorities to advisory bodies and community stakeholders

- Consistently communicate with advisory bodies on Mayoral priorities and report back on policy advice given from the boards
- Collaborate with internal/external stakeholders to ensure policy and vision consistency in law enforcement grants
- Consolidation and phasing out of defunct commissions
- New Boards Creation Plan

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of Audit Findings Implemented ¹	N/A	N/A	N/A	N/A	100%
Percentage of Meetings that met Quorum ²	N/A	N/A	N/A	N/A	80%
Percentage of vacant board appointments filled ³	N/A	N/A	N/A	N/A	80%
Number of applications for appointment ⁴	N/A	N/A	N/A	N/A	100
Quarterly Liaison Meeting / Training ⁵	N/A	N/A	N/A	N/A	4

1. FY 2019 prior year data is not available; OBC was created in FY 2019 and KPIs were established in FY 2020.

2. Refer to Footnote #1

3. Refer to Footnote #1

4. Refer to Footnote #1

5. Refer to Footnote #1

Office of Boards & Commissions

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	0.00	18.00	13.00	(5.00)
Personnel Expenditures	\$ -	\$ 2,249,878	\$ 1,586,261	\$ (663,617)
Non-Personnel Expenditures	-	1,206,363	1,107,790	(98,573)
Total Department Expenditures	\$ -	\$ 3,456,241	\$ 2,694,051	\$ (762,190)
Total Department Revenue	\$ -	\$ 578,410	\$ 555,771	\$ (22,639)

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of Boards & Commissions	\$ -	\$ 1,370,892	\$ 801,684	\$ (569,208)
Total	\$ -	\$ 1,370,892	\$ 801,684	\$ (569,208)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of Boards & Commissions	0.00	10.00	5.00	(5.00)
Total	0.00	10.00	5.00	(5.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 173,768	-
Legal Counsel Addition of non-personnel expenditures for outside legal counsel to support the Community Review Board on Police Practices.	0.00	25,000	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	13,328	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	11,026	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	5,137	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to supplies, travel and training, photocopy and print shop services, meetings, and other miscellaneous expenses.	0.00	(41,127)	-

Office of Boards & Commissions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of the Office of ADA and Accessibility	(5.00)	(756,340)	-
Transfer of the Office of the ADA and Accessibility from the Office of Boards & Commissions to the Neighborhood Services Branch to better align with services provided by this Office.			
Total	(5.00) \$	(569,208) \$	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 797,541	\$ 505,312	(292,229)
Fringe Benefits	-	451,056	202,784	(248,272)
PERSONNEL SUBTOTAL	-	1,248,597	708,096	(540,501)
NON-PERSONNEL				
Supplies	\$ -	\$ 5,309	\$ 3,242	(2,067)
Contracts	-	79,108	56,331	(22,777)
Information Technology	-	23,575	28,712	5,137
Energy and Utilities	-	5,103	3,103	(2,000)
Other	-	9,200	2,200	(7,000)
NON-PERSONNEL SUBTOTAL	-	122,295	93,588	(28,707)
Total	\$ -	\$ 1,370,892	\$ 801,684	(569,208)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$ 45,444 - 54,769	\$ 54,610
20000119	Associate Management Analyst	0.00	1.00	0.00	57,691 - 69,723	-
20001101	Department Director	0.00	0.00	1.00	63,127 - 239,144	144,620
20000924	Executive Assistant	0.00	1.00	1.00	46,475 - 56,208	52,815
20001220	Executive Director	0.00	4.00	2.00	50,128 - 184,332	239,939
20000760	Project Assistant	0.00	1.00	0.00	61,752 - 74,407	-
20000763	Project Officer 2	0.00	1.00	0.00	81,949 - 99,074	-
20000756	Word Processing Operator	0.00	1.00	0.00	33,605 - 40,459	-
	Vacation Pay In Lieu					13,328
FTE, Salaries, and Wages Subtotal		0.00	10.00	5.00		\$ 505,312

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 4,182	\$ 546	(3,636)
Flexible Benefits	-	137,551	69,962	(67,589)
Medicare	-	11,563	7,134	(4,429)
Other Post-Employment Benefits	-	61,242	30,625	(30,617)
Retiree Medical Trust	-	1,076	1,106	30
Retirement ADC	-	145,522	40,931	(104,591)
Retirement DROP	-	5,122	-	(5,122)
Risk Management Administration	-	10,530	6,027	(4,503)
Supplemental Pension Savings Plan	-	58,563	42,968	(15,595)
Unemployment Insurance	-	1,339	757	(582)

Office of Boards & Commissions

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Workers' Compensation	-	14,366	2,728	(11,638)
Fringe Benefits Subtotal	\$ -	\$ 451,056	\$ 202,784	\$ (248,272)
Total Personnel Expenditures		\$	\$ 708,096	

Public Art Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of Boards & Commissions	\$ -	\$ 578,410	\$ 555,771	\$ (22,639)
Total	\$ -	\$ 578,410	\$ 555,771	\$ (22,639)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Art Fund Allocation Addition of one-time non-personnel expenditures and associated revenue to support artwork repair, conservation, installation, and other professional art collections management practices.	0.00	\$ 423,732	\$ 423,732
Reduction of Public Art Fund Allocation Reduction of non-personnel expenditures and associated revenue for department initiated public art projects.	0.00	(22,604)	(22,604)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(423,767)	(423,767)
Total	0.00	\$ (22,639)	\$ (22,639)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 578,410	\$ 555,771	\$ (22,639)
NON-PERSONNEL SUBTOTAL	-	578,410	555,771	(22,639)
Total	\$ -	\$ 578,410	\$ 555,771	\$ (22,639)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Transfers In	\$ -	\$ 578,410	\$ 555,771	\$ (22,639)
Total	\$ -	\$ 578,410	\$ 555,771	\$ (22,639)

¹ In the Fiscal Year 2019 Adopted Budget, the Public Art Fund was transferred from the Commission for Arts & Culture to the newly created Office of Boards & Commissions. Prior year actuals and budget can be found in the Commission for Arts & Culture.

Office of Boards & Commissions

Transient Occupancy Tax Fund²

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of Boards & Commissions	\$ -	\$ 1,506,939	\$ 1,336,596	\$ (170,343)
Total	\$ -	\$ 1,506,939	\$ 1,336,596	\$ (170,343)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of Boards & Commissions	0.00	8.00	8.00	0.00
Total	0.00	8.00	8.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 206,250	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to relocation into the 101 Ash Street building.	0.00	22,473	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,071)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(47,987)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(123,116)	-
Rent Reclassification Reclassification of rent expenditures from discretionary to non-discretionary.	0.00	(225,892)	-
Total	0.00	\$ (170,343)	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 649,676	\$ 646,818	(2,858)
Fringe Benefits	-	351,605	231,347	(120,258)
PERSONNEL SUBTOTAL	-	1,001,281	878,165	(123,116)
NON-PERSONNEL				
Supplies	\$ -	\$ 11,092	\$ 11,287	195

² In the Fiscal Year 2019 Adopted Budget, the Transient Occupancy Tax Fund was transferred from the Commission for Arts & Culture to the newly created Office of Boards & Commissions. Prior year actuals and budget can be found in the Commission for Arts & Culture.

Office of Boards & Commissions

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Contracts	-	184,206	364,747	180,541
Information Technology	-	79,468	77,397	(2,071)
Energy and Utilities	-	4,500	4,500	-
Other	-	500	500	-
Transfers Out	-	225,892	-	(225,892)
NON-PERSONNEL SUBTOTAL	-	505,658	458,431	(47,227)
Total	\$ -	\$ 1,506,939	\$ 1,336,596	\$ (170,343)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000132	Associate Management Analyst	0.00	3.00	3.00	\$ 57,691 - 69,723	\$ 184,059
20000924	Executive Assistant	0.00	1.00	1.00	46,475 - 56,208	46,475
20001220	Executive Director	0.00	1.00	1.00	50,128 - 184,332	154,950
20001222	Program Manager	0.00	1.00	1.00	50,128 - 184,332	117,380
20000778	Public Art Program Administrator	0.00	2.00	2.00	71,249 - 86,311	142,498
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		0.00	8.00	8.00		\$ 646,818

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 4,122	\$ -	(4,122)
Flexible Benefits	-	89,929	93,130	3,201
Medicare	-	9,436	9,380	(56)
Other Post-Employment Benefits	-	48,992	49,000	8
Retiree Medical Trust	-	1,201	1,615	414
Retirement 401 Plan	-	836	1,174	338
Retirement ADC	-	132,927	13,933	(118,994)
Risk Management Administration	-	8,424	9,640	1,216
Supplemental Pension Savings Plan	-	41,590	48,709	7,119
Unemployment Insurance	-	1,091	996	(95)
Workers' Compensation	-	13,057	3,770	(9,287)
Fringe Benefits Subtotal	\$ -	\$ 351,605	\$ 231,347	(120,258)
Total Personnel Expenditures			\$ 878,165	

Office of Boards & Commissions

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,827,434	\$ 2,738,458	\$ 3,614,927
TOTAL BALANCE AND RESERVES	\$ 1,827,434	\$ 2,738,458	\$ 3,614,927
REVENUE			
Other Revenue	\$ 1,131,332	\$ -	-
Transfers In	867,843	578,410	555,771
TOTAL REVENUE	\$ 1,999,175	\$ 578,410	\$ 555,771
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,826,609	\$ 3,316,868	\$ 4,170,698
OPERATING EXPENSE			
Contracts	\$ 234,628	\$ 578,410	\$ 555,771
Information Technology	20,348	-	-
TOTAL OPERATING EXPENSE	\$ 254,976	\$ 578,410	\$ 555,771
TOTAL EXPENSE	\$ 254,976	\$ 578,410	\$ 555,771
BALANCE	\$ 3,571,633	\$ 2,738,458	\$ 3,614,927
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,826,609	\$ 3,316,868	\$ 4,170,698

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Office of Homeland Security



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Office of Homeland Security



Description

The San Diego Office of Homeland Security (SD-OHS) was formed in 2003 and is a Program within the San Diego Police Department that oversees the City's emergency Prevention, Protection, and Response Program; Recovery and Mitigation Program; Advanced Initiatives Program; and Regional Training Program.

The Prevention, Protection, and Response Program leads the development and review of City-level emergency response plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's two Emergency Operations Centers (EOCs), and coordinates and oversees relevant citywide emergency training and exercises.

The Recovery and Mitigation Program manages federal Homeland Security grant funds for the entire San Diego region, other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness, and State and federal disaster cost recovery programs for the City. Additionally, this program leads the development and review of City-level recovery and mitigation plans, and San Diego region-wide risk management plans and activities including the San Diego Urban Area (SDUA) Homeland Security Strategy, the SDUA Threat and Hazard Identification and Risk Assessment, and the Stakeholder Preparedness Review.

The Advanced Initiatives Program leads City-level efforts and activities regarding advanced planning, integration of cybersecurity considerations into emergency plans and emergency response operations, and incorporation of Smart City principles and other leading technological and social trends into the emergency management field.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

The mission is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk

The vision is:

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events

Office of Homeland Security

Goals and Objectives

Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community

- Develop and implement a shelter worker and manager training program for City staff
- Identify and prepare City facilities for shelter capability

Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness
- Implement a coordinated regional Preventing Violent Extremism (PVE) education and outreach program

Goal 3: Increase emergency coordination and collaboration with regional stakeholders

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance
- Enhance citywide staff training and exercise programs in emergency response

Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs

- Increase accountability in performing fiscal monitoring associated with regional grants
- Increase accountability in performing fiscal monitoring associated with cost recovery

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of designated City staff trained in emergency response roles	90%	95%	90%	100%	90%
Percentage of designated staff trained in their respective shelter roles	95%	100%	95%	95%	95%
Percentage of eligible recovery costs reimbursed to the City	100%	100%	100%	100%	100%
Percentage of identified facilities prepared for activation and operation	100%	100%	100%	100%	100%
Percentage of scheduled exercises completed with an After Action Report/Improvement Plan	100%	100%	100%	100%	100%

Office of Homeland Security

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	17.05	18.05	20.27	2.22
Personnel Expenditures	\$ 2,158,807	\$ 2,195,137	\$ 2,397,297	\$ 202,160
Non-Personnel Expenditures	626,107	623,182	683,003	59,821
Total Department Expenditures	\$ 2,784,914	\$ 2,818,319	\$ 3,080,300	\$ 261,981
Total Department Revenue	\$ 1,300,058	\$ 1,035,245	\$ 1,249,911	\$ 214,666

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of Homeland Security	\$ 2,784,914	\$ 2,818,319	\$ 3,080,300	\$ 261,981
Total	\$ 2,784,914	\$ 2,818,319	\$ 3,080,300	\$ 261,981

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of Homeland Security	17.05	18.05	20.27	2.22
Total	17.05	18.05	20.27	2.22

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 187,900	-
Homeland Security Programs Addition of 1.00 Program Coordinator to provide support for the Cyber-Security, Unmanned Aircraft System (UAS), and Smart City efforts and provide subject matter expertise, maintenance, and operational coordination.	1.00	130,372	130,382
Support for Advanced Initiatives Section Addition of 1.00 Associate Management Analyst to provide support for the Advanced Initiatives section and subject matter expertise, maintenance, and operational coordination.	1.00	97,162	97,170
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	72,588	-
Management Intern Positions Addition of 1.28 Management Interns to support all mission areas in the Homeland Security Division.	1.28	35,524	35,527
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	9,869	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(12,767)	-

Office of Homeland Security

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.06)	(59,963)	76,172
Repurpose of Executive Director Repurpose of 1.00 Executive Director to 1.00 Program Manager to better align with the reorganization of the division.	0.00	(82,085)	-
Reduction of Supervising Management Analyst Reduction of 1.00 Supervising Management Analyst associated with operational efficiencies and streamlining efforts.	(1.00)	(116,619)	(41,777)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	-	(82,808)
Total	2.22 \$	261,981 \$	214,666

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,289,299	\$ 1,403,458	\$ 1,558,128	154,670
Fringe Benefits	869,508	791,679	839,169	47,490
PERSONNEL SUBTOTAL	2,158,807	2,195,137	2,397,297	202,160
NON-PERSONNEL				
Supplies	\$ 21,680	\$ 21,453	\$ 21,648	195
Contracts	178,806	239,181	232,434	(6,747)
Information Technology	330,534	264,260	336,848	72,588
Energy and Utilities	75,197	93,288	87,073	(6,215)
Other	4,890	5,000	5,000	-
Transfers Out	15,000	-	-	-
NON-PERSONNEL SUBTOTAL	626,107	623,182	683,003	59,821
Total	\$ 2,784,914	\$ 2,818,319	\$ 3,080,300	261,981

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 1,279,147	\$ 772,437	\$ 772,437	-
Other Revenue	20,911	-	-	-
Rev from Other Agencies	-	262,808	477,474	214,666
Total	\$ 1,300,058	\$ 1,035,245	\$ 1,249,911	214,666

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	3.00	3.00	3.00	\$ 45,444 - 54,769	\$ 152,684
20000119	Associate Management Analyst	2.00	1.00	2.00	57,691 - 69,723	137,006
20001220	Executive Director	1.00	1.00	0.00	50,128 - 184,332	-
90001232	Lifeguard Chief - Hourly	0.35	0.35	0.00	50,128 - 184,332	-
90001073	Management Intern - Hourly	0.00	0.00	1.92	25,913 - 31,155	49,752
90000718	Police Lieutenant - Hourly	0.35	0.35	0.35	119,069 - 149,652	51,131
20001234	Program Coordinator	2.00	4.00	5.00	24,537 - 147,160	472,576
20001222	Program Manager	1.00	1.00	2.00	50,128 - 184,332	239,618

Office of Homeland Security

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
90001222	Program Manager - Hourly	0.35	0.35	0.00	50,128 - 184,332	-
20000015	Senior Management Analyst	1.00	0.00	0.00	63,342 - 76,578	-
20000023	Senior Management Analyst	5.00	6.00	6.00	63,342 - 76,578	440,106
20000986	Supervising Management Analyst	1.00	1.00	0.00	71,249 - 86,311	-
	Advanced Post Certificate					4,346
	Sick Leave - Hourly					1,040
	Vacation Pay In Lieu					9,869
FTE, Salaries, and Wages Subtotal		17.05	18.05	20.27		\$ 1,558,128

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,954	\$ 10,967	\$ 8,196	(2,771)
Flexible Benefits	192,752	189,380	219,192	29,812
Medicare	20,250	20,337	22,433	2,096
Other Post-Employment Benefits	98,613	97,984	110,250	12,266
Retiree Medical Trust	1,606	2,080	2,640	560
Retirement 401 Plan	2,487	2,558	1,780	(778)
Retirement ADC	438,963	351,804	315,441	(36,363)
Risk Management Administration	16,231	16,848	21,690	4,842
Supplemental Pension Savings Plan	67,518	82,153	103,815	21,662
Unemployment Insurance	2,307	2,350	2,376	26
Workers' Compensation	17,825	15,218	31,356	16,138
Fringe Benefits Subtotal	\$ 869,508	\$ 791,679	\$ 839,169	\$ 47,490
Total Personnel Expenditures			\$ 2,397,297	



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Office of the Assistant COO



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Office of the Assistant COO



Description

The Office of the Assistant Chief Operating Officer (ACOO) oversees the following branches: the Infrastructure/Public Works Branch; the Internal Operations Branch; the Neighborhood Services Branch; and the Smart and Sustainable Communities Branch.

The performance indicators for these branches are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.



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Office of the Assistant COO

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	12.00	2.00	3.00	1.00
Personnel Expenditures	\$ 1,526,886	\$ 552,919	\$ 985,428	\$ 432,509
Non-Personnel Expenditures	118,934	87,701	79,936	(7,765)
Total Department Expenditures	\$ 1,645,819	\$ 640,620	\$ 1,065,364	\$ 424,744
Total Department Revenue	\$ 460,129	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of the Assistant COO	\$ 1,645,819	\$ 640,620	\$ 1,065,364	\$ 424,744
Total	\$ 1,645,819	\$ 640,620	\$ 1,065,364	\$ 424,744

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of the Assistant COO	12.00	2.00	3.00	1.00
Total	12.00	2.00	3.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Assistant Chief Operating Officer Addition of 1.00 Assistant Chief Operating Officer to oversee operations in the Internal Operations, Neighborhood Services, and Smart and Sustainable Communities Branches.	1.00	\$ 465,930	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	13,788	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in contractual services and supplies.	0.00	(4,051)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(4,548)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(15,917)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(30,458)	-
Total	1.00	\$ 424,744	\$ -

Office of the Assistant COO

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 905,879	\$ 274,595	\$ 519,125	244,530
Fringe Benefits	621,006	278,324	466,303	187,979
PERSONNEL SUBTOTAL	1,526,886	552,919	985,428	432,509
NON-PERSONNEL				
Supplies	\$ 9,053	\$ 10,776	\$ 12,108	1,332
Contracts	58,131	30,872	19,988	(10,884)
Information Technology	29,140	28,870	24,322	(4,548)
Energy and Utilities	8,598	8,583	6,318	(2,265)
Other	14,011	8,600	17,200	8,600
NON-PERSONNEL SUBTOTAL	118,934	87,701	79,936	(7,765)
Total	\$ 1,645,819	\$ 640,620	\$ 1,065,364	424,744

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 42,754	\$ -	\$ -	-
Other Revenue	417,375	-	-	-
Total	\$ 460,129	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000045	Assistant Chief Operating Officer	0.00	0.00	1.00	\$ 77,910 - 311,166	\$ 229,431
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	77,910 - 311,166	229,431
20001233	Assistant to the Director	1.00	0.00	0.00	50,128 - 184,332	-
20000119	Associate Management Analyst	2.00	0.00	0.00	57,691 - 69,723	-
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	46,475
20001220	Executive Director	2.00	0.00	0.00	50,128 - 184,332	-
20001222	Program Manager	2.00	0.00	0.00	50,128 - 184,332	-
20000760	Project Assistant	1.00	0.00	0.00	61,752 - 74,407	-
20000763	Project Officer 2	1.00	0.00	0.00	81,949 - 99,074	-
20000756	Word Processing Operator	1.00	0.00	0.00	33,605 - 40,459	-
	Vacation Pay In Lieu					13,788
FTE, Salaries, and Wages Subtotal		12.00	2.00	3.00		\$ 519,125

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,266	\$ 7,207	\$ 13,766	6,559
Flexible Benefits	130,441	29,476	45,079	15,603
Insurance	1,445	-	-	-
Medicare	13,615	4,009	4,001	(8)
Other Post-Employment Benefits	60,355	12,248	18,375	6,127
Retiree Medical Trust	652	-	116	116
Retirement 401 Plan	1,135	-	-	-
Retirement ADC	330,161	200,600	343,918	143,318
Retirement DROP	6,927	-	-	-
Risk Management Administration	9,952	2,106	3,615	1,509
Supplemental Pension Savings Plan	48,831	16,613	35,364	18,751
Unemployment Insurance	1,612	461	778	317

Office of the Assistant COO

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Workers' Compensation	5,616	5,604	1,291	(4,313)
Fringe Benefits Subtotal	\$ 621,006	\$ 278,324	\$ 466,303	\$ 187,979
Total Personnel Expenditures			\$ 985,428	



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Office of the Chief Financial Officer



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Office of the Chief Financial Officer



Description

The Chief Financial Officer (CFO) oversees the Finance Branch which includes the City Treasurer, Debt Management, Department of Finance, and Risk Management departments. The CFO is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and establishment of internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

The vision is:

The leader in municipal financial management

Office of the Chief Financial Officer

Goals and Objectives

Goal 1: *Safeguard public assets through strong financial management*

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments

Goal 2: *Optimize financial resources through long-term fiscal planning*

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: *Provide excellent customer service*

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: *Strengthen the City's financial knowledge, skills, and abilities*

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Office of the Chief Financial Officer

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	2.00	2.00	2.00	0.00
Personnel Expenditures	\$ 564,023	\$ 538,218	\$ 554,973	\$ 16,755
Non-Personnel Expenditures	32,886	68,947	51,398	(17,549)
Total Department Expenditures	\$ 596,909	\$ 607,165	\$ 606,371	\$ (794)
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of the Chief Financial Officer	\$ 596,909	\$ 607,165	\$ 606,371	\$ (794)
Total	\$ 596,909	\$ 607,165	\$ 606,371	\$ (794)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of the Chief Financial Officer	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 16,479	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,391	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	276	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(725)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in professional services.	0.00	(18,215)	-
Total	0.00	\$ (794)	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 313,264	\$ 294,399	\$ 303,938	\$ 9,539
Fringe Benefits	250,759	243,819	251,035	7,216

Office of the Chief Financial Officer

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL SUBTOTAL	564,023	538,218	554,973	16,755
NON-PERSONNEL				
Supplies	\$ 3,220	\$ 3,150	\$ 3,150	-
Contracts	11,593	51,935	33,491	(18,444)
Information Technology	9,776	4,244	5,635	1,391
Energy and Utilities	2,341	2,618	2,122	(496)
Other	5,956	7,000	7,000	-
NON-PERSONNEL SUBTOTAL	32,886	68,947	51,398	(17,549)
Total	\$ 596,909	\$ 607,165	\$ 606,371	(794)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001099	Chief Financial Officer	1.00	1.00	1.00	\$ 63,127 - 239,144	\$ 233,686
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	56,208
	Vacation Pay In Lieu					14,044
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 303,938

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,610	\$ 6,787	\$ 7,011	224
Flexible Benefits	29,011	29,476	29,476	-
Insurance	736	-	-	-
Medicare	4,672	4,069	4,203	134
Other Post-Employment Benefits	12,571	12,248	12,250	2
Retiree Medical Trust	132	136	141	5
Retirement ADC	175,719	164,128	175,148	11,020
Risk Management Administration	2,064	2,106	2,410	304
Supplemental Pension Savings Plan	17,999	18,692	19,309	617
Unemployment Insurance	499	471	447	(24)
Workers' Compensation	746	5,706	640	(5,066)
Fringe Benefits Subtotal	\$ 250,759	\$ 243,819	\$ 251,035	7,216
Total Personnel Expenditures			\$ 554,973	

Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Description

San Diego is home to 70 miles of spectacular coastline, but no longer is it a sleepy seaside town. With 1.4 million residents, San Diego is the second largest city in California and the eighth largest in the nation. The City is one of the top ten biggest employers in all of San Diego. The role of the City's Chief Operating Officer - who reports directly to the Mayor - is to manage the administration of the City of San Diego's daily operations, implementation of citywide initiatives, and oversight of City budgets and expenditures. The following divisions report directly to the Chief Operating Officer: the Office of the Assistant Chief Operating Officer, Office of the Chief Financial Officer, Fire-Rescue Department, Police Department, Communications Department, and Performance & Analytics Department.

The performance indicators for this branch are maintained at the department level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.



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Office of the Chief Operating Officer

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	6.35	5.00	5.00	0.00
Personnel Expenditures	\$ 1,541,118	\$ 1,143,004	\$ 1,175,565	\$ 32,561
Non-Personnel Expenditures	75,080	105,222	84,992	(20,230)
Total Department Expenditures	\$ 1,616,198	\$ 1,248,226	\$ 1,260,557	\$ 12,331
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Docket Office	\$ 379,401	\$ 523,147	\$ 538,475	\$ 15,328
Office of the Chief Operating Officer	1,236,796	725,079	722,082	(2,997)
Total	\$ 1,616,198	\$ 1,248,226	\$ 1,260,557	\$ 12,331

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Docket Office	2.35	3.00	3.00	0.00
Office of the Chief Operating Officer	4.00	2.00	2.00	0.00
Total	6.35	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 32,561	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	(4,561)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Non-Discretionary Adjustment	0.00	(5,419)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Non-Personnel Expenditures	0.00	(10,250)	-
Reduction of non-personnel expenditures due to anticipated savings in contractual services and supplies.			
Total	0.00	\$ 12,331	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 872,778	\$ 594,264	\$ 613,873	\$ 19,609
Fringe Benefits	668,340	548,740	561,692	12,952
PERSONNEL SUBTOTAL	1,541,118	1,143,004	1,175,565	32,561

Office of the Chief Operating Officer

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 5,872	\$ 6,720	\$ 4,920	(1,800)
Contracts	30,119	46,797	33,930	(12,867)
Information Technology	9,268	22,668	18,107	(4,561)
Energy and Utilities	17,886	19,437	17,935	(1,502)
Other	11,935	9,600	10,100	500
NON-PERSONNEL SUBTOTAL	75,080	105,222	84,992	(20,230)
Total	\$ 1,616,198	\$ 1,248,226	\$ 1,260,557	12,331

Personnel Expenditures

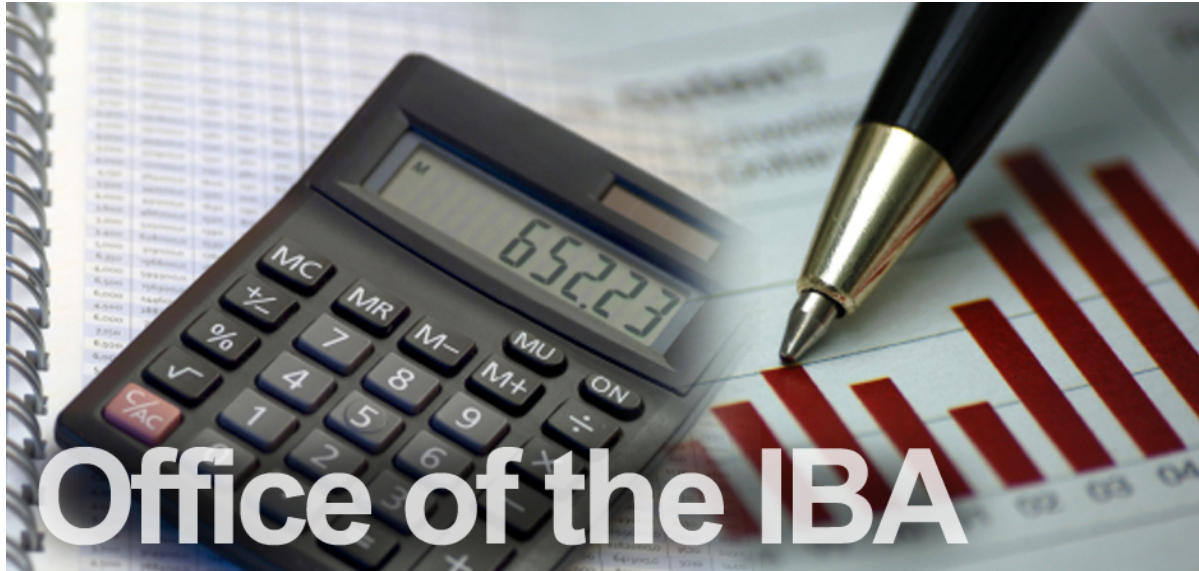
Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001096	Assistant to the Chief Operating Officer	1.00	0.00	0.00	\$ 77,910 - 311,166	-
20001109	Chief Operating Officer	1.00	1.00	1.00	77,910 - 311,166	272,104
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	17,963 - 112,589	85,365
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,332	120,582
90001222	Program Manager - Hourly	0.35	0.00	0.00	50,128 - 184,332	-
20000895	Senior Legislative Recorder	1.00	1.00	1.00	51,310 - 61,924	61,924
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	73,898
FTE, Salaries, and Wages Subtotal		6.35	5.00	5.00		\$ 613,873

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 13,980	\$ 12,745	\$ 13,166	421
Flexible Benefits	90,198	65,942	62,741	(3,201)
Insurance	1,987	-	-	-
Medicare	13,205	8,616	8,900	284
Other Post-Employment Benefits	43,610	30,620	30,625	5
Retiree Medical Trust	603	207	213	6
Retirement ADC	439,183	373,067	398,125	25,058
Risk Management Administration	7,189	5,265	6,025	760
Supplemental Pension Savings Plan	54,456	37,804	39,054	1,250
Unemployment Insurance	1,459	999	946	(53)
Workers' Compensation	2,470	13,475	1,897	(11,578)
Fringe Benefits Subtotal	\$ 668,340	\$ 548,740	\$ 561,692	12,952
Total Personnel Expenditures			\$ 1,175,565	

Office of the IBA



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Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F, which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

For more information about our Office, please visit the Office of the Independent Budget Analyst website (<https://www.sandiego.gov/iba>).

The mission is:

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego.

Goals and Objectives

Goal 1: *In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision- making process. Further, the IBA adds value by providing supplemental information, findings, and recommendations to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources, as well as preparation of well-developed recommendations.*

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	2	2	2
Percentage of City Council who find the financial trainings useful and informative	90%	97%	90%	90%	90%
Total number of City Council docket items reviewed ¹	677	677	677	832	677
Total number of IBA reports issued ²	45	35	40	35	40
Number of budget-related presentations provided to the public ³	N/A	5	5	8	7

1. The number of items docketed for City Council consideration fluctuates annually depending on numerous factors.

2. The number of reports issued fluctuates in relation to the number of items docketed and reports requested by the City Council.

3. This number can fluctuate based on City Council and community presentation requests each year.

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,917,370	\$ 2,001,179	\$ 2,065,681	\$ 64,502
Non-Personnel Expenditures	75,821	128,470	123,400	(5,070)
Total Department Expenditures	\$ 1,993,191	\$ 2,129,649	\$ 2,189,081	\$ 59,432
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of the IBA	\$ 1,993,191	\$ 2,129,649	\$ 2,189,081	\$ 59,432
Total	\$ 1,993,191	\$ 2,129,649	\$ 2,189,081	\$ 59,432

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 54,543	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	9,959	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	742	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(5,812)	-
Total	0.00	\$ 59,432	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,123,503	\$ 1,182,671	\$ 1,231,021	48,350
Fringe Benefits	793,867	818,508	834,660	16,152
PERSONNEL SUBTOTAL	1,917,370	2,001,179	2,065,681	64,502
NON-PERSONNEL				
Supplies	\$ 912	\$ 6,100	\$ 6,100	-

Office of the IBA

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Contracts	39,628	85,937	71,078	(14,859)
Information Technology	26,928	28,533	29,275	742
Energy and Utilities	2,396	2,000	11,047	9,047
Other	5,957	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	75,821	128,470	123,400	(5,070)
Total	\$ 1,993,191	\$ 2,129,649	\$ 2,189,081	\$ 59,432

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$ 20,627 - 162,029	\$ 737,231
20001166	Council Representative 2A	1.00	1.00	1.00	17,748 - 111,858	78,963
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	165,724
20001110	Independent Budget Analyst	1.00	1.00	1.00	63,127 - 239,144	239,144
	Vacation Pay In Lieu					9,959
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,231,021

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 17,697	\$ 18,631	\$ 20,052	1,421
Flexible Benefits	134,581	145,870	127,803	(18,067)
Insurance	1,505	-	-	-
Medicare	17,128	17,148	17,704	556
Other Post-Employment Benefits	59,385	61,240	61,250	10
Retiree Medical Trust	913	1,009	967	(42)
Retirement ADC	469,578	450,552	500,980	50,428
Retirement DROP	4,667	4,821	5,055	234
Risk Management Administration	9,773	10,530	12,050	1,520
Supplemental Pension Savings Plan	73,297	79,006	83,654	4,648
Unemployment Insurance	2,015	1,987	1,880	(107)
Workers' Compensation	3,328	27,714	3,265	(24,449)
Fringe Benefits Subtotal	\$ 793,867	\$ 818,508	\$ 834,660	\$ 16,152
Total Personnel Expenditures			\$ 2,065,681	

Office of the Mayor



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Office of the Mayor



Description

The Office of the Mayor consists of a team of Communications, Community Engagement, and Policy professionals.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information to the community regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

The Policy team works closely with City staff and the City Council to develop and implement policies consistent with the Mayor's priorities for the benefit of the City and its residents.



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	28.50	24.32	24.00	(0.32)
Personnel Expenditures	\$ 3,590,707	\$ 3,376,522	\$ 3,782,509	\$ 405,987
Non-Personnel Expenditures	769,664	378,545	317,609	(60,936)
Total Department Expenditures	\$ 4,360,370	\$ 3,755,067	\$ 4,100,118	\$ 345,051
Total Department Revenue	\$ 175,383	\$ 180,000	\$ 180,000	\$ -

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Economic Growth Services	\$ 529	\$ -	\$ -	-
Intergovernmental Relations	594,365	10,340	-	(10,340)
Mayor/Community & Legislative Services	3,765,477	3,744,727	4,100,118	355,391
Total	\$ 4,360,370	\$ 3,755,067	\$ 4,100,118	\$ 345,051

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Intergovernmental Relations	2.00	0.00	0.00	0.00
Mayor/Community & Legislative Services	26.50	24.32	24.00	(0.32)
Total	28.50	24.32	24.00	(0.32)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 420,339	\$ -
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	77,246	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	28,667	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.32)	(10,946)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to office supplies, parking stamps, travel, and print shop services.	0.00	(32,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(57,603)	-

Office of the Mayor

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Personnel Expenditures	0.00	(80,652)	-
Reduction of personnel expenditures related to anticipated salary adjustments to unclassified staff in Fiscal Year 2020.			
Total	(0.32) \$	345,051 \$	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 2,266,037	\$ 2,159,615	\$ 2,460,711	301,096
Fringe Benefits	1,324,670	1,216,907	1,321,798	104,891
PERSONNEL SUBTOTAL	3,590,707	3,376,522	3,782,509	405,987
NON-PERSONNEL				
Supplies	\$ 31,489	\$ 30,584	\$ 25,974	(4,610)
Contracts	510,050	135,142	79,137	(56,005)
Information Technology	122,076	117,139	145,806	28,667
Energy and Utilities	97,816	91,101	57,113	(33,988)
Other	8,232	4,579	9,579	5,000
NON-PERSONNEL SUBTOTAL	769,664	378,545	317,609	(60,936)
Total	\$ 4,360,370	\$ 3,755,067	\$ 4,100,118	\$ 345,051

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ (4,859)	\$ 180,000	\$ 180,000	-
Other Revenue	241	-	-	-
Transfers In	180,000	-	-	-
Total	\$ 175,383	\$ 180,000	\$ 180,000	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001081	Assistant Deputy Chief Operating Officer	1.00	1.00	2.00	\$ 63,127 - 239,144	\$ 379,808
90000544	Clerical Assistant 2 - Hourly	0.00	0.32	0.00	31,929 - 38,482	-
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	17,748 - 111,858	95,829
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	63,127 - 239,144	222,095
90001074	Management Intern- Mayor/Council - Hourly	1.50	0.00	0.00	25,913 - 31,155	-
20001072	Mayor	1.00	1.00	1.00	103,779 - 103,779	100,464
20001255	Mayor Representative 2 Adjust Budget To Approved Levels	23.00	20.00	19.00	20,627 - 162,029	1,664,465 (80,652)
	Bilingual - Regular					1,456
	Vacation Pay In Lieu					77,246
FTE, Salaries, and Wages Subtotal		28.50	24.32	24.00		\$ 2,460,711

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,128	\$ 18,230	\$ 19,453	1,223

Office of the Mayor

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Flexible Benefits	332,527	332,632	342,851	10,219
Insurance	1,212	-	-	-
Medicare	34,757	31,294	35,731	4,437
Other Post-Employment Benefits	150,692	146,976	147,000	24
Retiree Medical Trust	3,394	3,557	4,184	627
Retirement 401 Plan	3,400	3,722	5,206	1,484
Retirement ADC	602,020	495,633	579,241	83,608
Risk Management Administration	24,782	25,272	28,920	3,648
Supplemental Pension Savings Plan	138,863	135,241	147,120	11,879
Unemployment Insurance	3,941	3,627	3,793	166
Workers' Compensation	7,953	20,723	8,299	(12,424)
Fringe Benefits Subtotal	\$ 1,324,670	\$ 1,216,907	\$ 1,321,798	\$ 104,891
Total Personnel Expenditures		\$	3,782,509	



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Parks & Recreation



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Parks & Recreation



Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space:

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting.

Recreational Facilities:

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature center, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

Recreational Programs:

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

The mission is:

To provide healthy, sustainable, and enriching environments for all

The vision is:

To connect all to the City's diverse, world-class park system

Parks & Recreation

Goals and Objectives

Goal 1: *Protect and enhance natural and developed assets*

- Protect and preserve existing assets
- Enhance existing assets

Goal 2: *Develop and offer innovative recreational opportunities to meet the diverse needs of our communities*

- Provide innovative program ideas
- Solicit feedback from customers and staff

Goal 3: *Foster growth and development of our employees*

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of park acreage assessed	14%	17%	14%	14%	0%
Percentage customer satisfaction with park system ¹	93%	91%	91%	88%	91%
Percentage of acres of brush management completed	95%	102%	95%	101%	95%
Number of park acres decommissioned converted to sustainable landscapes ²	2.37	1.00	2.37	0.87	2.37
Number of acres where habitat restoration occurred	5	15	5	65	5
Percentage of increase with on-line registration participation	1.0%	1.0%	1.0%	-12.0%	1.0%
Percentage customer satisfaction with recreational program activities ³	93.0%	93.0%	92.0%	88.1%	92.0%
Number of aquatic users	320,000	315,315	320,000	286,617	290,000
Number of hours of operation of recreation centers	165,360	163,471	169,052	159,382	169,832
Number of acres of parks and open spaces per 1,000 population	32.53	32.35	32.55	32.47	32.64

1. The target is based on a five year average.

2. For FY 2019, the KPI was changed from "Percentage of park acres" to "Number of park acres" to simplify reporting and to improve the communication of data to the reader.

3. Refer to footnote #1.

Parks & Recreation

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	1,000.91	1,012.13	1,031.80	19.67
Personnel Expenditures	\$ 76,643,387	\$ 79,757,113	\$ 82,144,478	\$ 2,387,365
Non-Personnel Expenditures	72,548,516	70,814,406	76,410,426	5,596,020
Total Department Expenditures	\$ 149,191,903	\$ 150,571,519	\$ 158,554,904	\$ 7,983,385
Total Department Revenue	\$ 83,847,605	\$ 81,029,012	\$ 83,400,346	\$ 2,371,334

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administrative Services	\$ 3,660,940	\$ 4,227,316	\$ 4,686,921	\$ 459,605
Community Parks I	28,462,260	30,055,014	30,455,601	400,587
Community Parks II	27,397,792	28,529,915	29,995,320	1,465,405
Developed Regional Parks	40,854,101	40,478,759	43,534,396	3,055,637
Open Space	14,075,189	13,099,540	13,576,039	476,499
Total	\$ 114,450,283	\$ 116,390,544	\$ 122,248,277	\$ 5,857,733

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administrative Services	20.00	23.00	25.75	2.75
Community Parks I	207.56	216.26	217.26	1.00
Community Parks II	268.22	272.24	272.91	0.67
Developed Regional Parks	330.73	328.23	340.23	12.00
Open Space	70.32	68.32	68.82	0.50
Total	896.83	908.05	924.97	16.92

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,030,836	-
Citywide Maintenance for New Facilities Addition of 1.00 Equipment Operator 1, 2.00 Utility Worker 2s, 1.00 Equipment Technician 1, 2.00 Light Equipment Operators, 1.00 Tree Trimmer and 1.00 Pesticide Applicator and associated non-personnel expenditures to support the expansion, maintenance, and operations of parks.	8.00	1,295,299	-
Brush Management Addition of non-personnel expenditures to increase brush management services.	0.00	626,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	428,301	-

Parks & Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Park Project Development Transfer of 3.00 FTE positions and associated non-personnel expenditures from the Public Works Engineering & Capital Projects Department, Development Services Department and Planning Department to the Parks and Recreation Department.	3.00	319,663	209,291
Facility Maintenance Restructure Transfer of 3.00 FTE positions and associated non-personnel expenditures from the READ - Facilities Services Division to the Parks and Recreation Department for parks and recreation specific facilities.	3.00	296,692	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	267,048	-
Re-engineering of Maintenance Assessment Districts Increase in non-personnel expenditures associated with the contribution for City parks maintained by general benefits to Maintenance Assessment Districts.	0.00	202,504	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	157,001	-
Addition of Park Rangers Addition of 2.00 Park Rangers to support the Downtown and Chollas Lake areas.	2.00	136,692	-
New Facility - Innovation (MacDowell) Middle School Joint Use Park Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Innovation (MacDowell) Middle School Joint Use Park.	0.50	101,443	-
New Facility - Audubon Elementary Joint Use Park Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support maintenance and operations at Audubon Elementary Joint Use Park.	0.50	76,196	-
Addition of Recreation Specialist Addition of 0.50 Recreation Specialist and associated non-personnel expenditures and revenue to support operations and maintenance at the East Fortuna Staging Area Field Station.	0.50	54,532	1,000
New Facility - Longfellow Elementary Joint Use Park Addition of 0.50 FTE positions and associated non-personnel expenditures to support the maintenance and operations of the Longfellow Elementary School Joint Use Park.	0.50	43,864	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	23,724	-
New Facility - North Park Mini Park Addition of 0.17 Grounds Maintenance Worker 2 and associated non-personnel expenditures to maintain the new half-acre mini park in North Park.	0.17	19,070	-

Parks & Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	1,700	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator offset by the reduction of 1.00 Safety and Training Manager to support training and human resources functions within the Administrative Services Division. This position will be funded 75% in the General Fund and 25% in the Golf Course Fund.	(0.25)	(14,056)	-
Maintenance Assessment Districts General Benefit Contribution Adjustment to non-personnel expenditures associated with the contribution for City parks maintained by Maintenance Assessment Districts and the general benefits offset to Maintenance Assessment Districts.	0.00	(227,736)	-
Reduction of Citywide Park Maintenance Staff Reduction of 1.00 Aquatic Technician 1 and associated non-personnel expenditures in the Developed Regional Parks Division.	(1.00)	(119,258)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(861,782)	(22,500)
Environmental Growth Funds Transfer Adjustment to reflect revised reimbursements from the Environmental Growth Funds (EGF).	0.00	-	1,000,000
TOT Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of eligible expenses in the Developed Regional Parks Division from Transient Occupancy Tax revenue.	0.00	-	135,939
Total	16.92 \$	5,857,733 \$	1,323,730

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 36,920,019	\$ 39,503,841	\$ 41,099,633	1,595,792
Fringe Benefits	31,511,863	31,895,245	32,049,851	154,606
PERSONNEL SUBTOTAL	68,431,882	71,399,086	73,149,484	1,750,398
NON-PERSONNEL				
Supplies	\$ 4,809,941	\$ 5,036,097	\$ 5,050,669	14,572
Contracts	21,052,095	19,168,331	20,926,687	1,758,356
Information Technology	1,369,055	1,160,173	1,588,474	428,301
Energy and Utilities	16,337,569	16,441,062	18,177,740	1,736,678
Other	137,339	114,505	114,505	-
Transfers Out	1,363,144	2,116,833	2,091,601	(25,232)
Capital Expenditures	715,349	563,004	833,004	270,000
Debt	233,909	391,453	316,113	(75,340)
NON-PERSONNEL SUBTOTAL	46,018,400	44,991,458	49,098,793	4,107,335
Total	\$ 114,450,283	\$ 116,390,544	\$ 122,248,277	5,857,733

Parks & Recreation

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 41,910,311	\$ 42,699,077	\$ 44,021,807	\$ 1,322,730
Fines Forfeitures and Penalties	57,445	70,145	70,145	-
Licenses and Permits	295,229	166,865	166,865	-
Other Revenue	152,085	57,739	57,739	-
Rev from Money and Prop	289,822	502,065	503,065	1,000
Rev from Other Agencies	89,735	100,000	100,000	-
Transfers In	795,780	753,000	753,000	-
Total	\$ 43,590,406	\$ 44,348,891	\$ 45,672,621	\$ 1,323,730

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	5.00	6.00	\$ 33,605 - 40,459	\$ 234,171
20000012	Administrative Aide 1	1.00	1.00	1.00	39,449 - 47,528	46,068
20000024	Administrative Aide 2	4.00	4.00	4.00	45,444 - 54,769	211,382
20000753	Aquatics Technician 1	3.00	3.00	2.00	42,156 - 50,257	100,514
20000749	Aquatics Technician 2	4.00	5.00	5.00	44,283 - 52,771	255,367
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	48,344 - 57,798	57,798
20000040	Area Manager 2	26.00	26.00	26.00	56,294 - 68,198	1,749,714
20001140	Assistant Department Director	1.00	1.00	1.00	33,863 - 185,643	149,394
20000108	Assistant Recreation Center Director	46.00	47.00	47.00	32,079 - 38,761	1,768,125
20000143	Associate Engineer-Civil	1.00	1.00	1.00	71,099 - 85,860	85,860
20000119	Associate Management Analyst	5.00	5.00	5.00	57,691 - 69,723	320,200
20000162	Associate Planner	1.00	1.00	1.00	65,061 - 84,515	81,567
20000202	Building Supervisor	1.00	0.00	1.00	42,436 - 50,944	50,696
20000234	Carpenter	1.00	0.00	1.00	46,368 - 55,499	55,499
20000236	Cement Finisher	1.00	0.00	1.00	49,848 - 64,235	61,994
20000539	Clerical Assistant 2	4.00	3.00	3.00	31,929 - 38,482	98,604
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.05	31,929 - 38,482	1,596
90000352	Custodian 1 - Hourly	2.94	2.94	2.94	25,655 - 30,661	82,648
20000354	Custodian 2	12.50	12.50	12.50	28,018 - 33,347	400,077
20000355	Custodian 3	4.00	4.00	4.00	30,661 - 36,248	133,863
20001168	Deputy Director	3.75	3.75	3.75	50,128 - 184,332	486,564
20000395	District Manager	14.00	14.00	14.00	66,543 - 80,273	1,123,822
21000440	Environmental Biologist 2	0.00	0.00	1.00	61,623 - 80,565	77,755
21000451	Environmental Biologist 3	0.00	0.00	4.00	71,120 - 92,576	347,111
20000426	Equipment Operator 1	11.00	11.00	12.00	40,223 - 48,151	554,907
20000430	Equipment Operator 2	9.00	9.00	9.00	44,133 - 52,771	459,411
20000418	Equipment Technician 1	9.00	9.00	10.00	38,418 - 46,024	447,631
20000423	Equipment Technician 2	7.00	7.00	7.00	42,156 - 50,257	331,863
20000431	Equipment Technician 3	1.00	1.00	1.00	46,282 - 55,285	53,349
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	52,334
20000675	Grounds Maintenance Manager	11.00	11.00	11.00	54,919 - 66,543	729,530
20000472	Grounds Maintenance Supervisor	10.00	11.00	11.00	40,351 - 48,538	513,361
20000467	Grounds Maintenance Worker 1	9.00	9.00	8.00	30,618 - 36,269	282,925
90000467	Grounds Maintenance Worker 1 - Hourly	15.75	17.25	18.10	30,618 - 36,269	621,956

Parks & Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000468	Grounds Maintenance Worker 2	267.78	277.50	279.17	33,884 - 40,308	10,873,092
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	38,654 - 46,045	262,362
20000503	Horticulturist	4.00	4.00	4.00	56,617 - 68,456	246,174
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	69,723
20000293	Information Systems Analyst 3	1.00	0.00	1.00	63,342 - 76,578	63,342
20000998	Information Systems Analyst 4	0.00	1.00	1.00	71,249 - 86,311	86,311
20000649	Biologist 3(Environ Biolgist)	4.00	4.00	0.00	76,080 - 92,117	-
20000657	Biologist 2(Environ Biolgst)	1.00	1.00	0.00	65,925 - 80,182	-
20000806	Rec Spec(Therap Rec)	5.00	0.00	0.00	45,508 - 54,726	-
20001010	Supv Rec Spec(Therap Recreatn)	2.00	0.00	0.00	52,362 - 63,449	-
90000533	Rec Leader 2(Therap Rec)	4.83	0.00	0.00	30,661 - 36,957	-
20000497	Irrigation Specialist	1.00	1.00	2.00	40,351 - 48,301	91,287
20000589	Laborer	10.00	10.00	10.00	31,134 - 37,086	351,970
20000608	Light Equipment Operator	14.00	13.00	15.00	37,021 - 44,133	630,457
90001073	Management Intern - Hourly	2.32	2.32	2.32	25,913 - 31,155	60,116
20000660	Nursery Gardener	5.00	5.00	5.00	34,099 - 40,609	202,135
20000661	Nursery Supervisor	1.00	1.00	1.00	40,351 - 48,538	48,538
20001138	Park and Recreation Director	1.00	1.00	1.00	63,127 - 239,144	170,731
20000669	Park Designer	2.00	2.00	4.00	71,141 - 85,903	314,090
20000666	Park Ranger	33.00	33.00	35.00	43,811 - 53,222	1,739,817
20000680	Payroll Specialist 2	4.75	4.75	4.75	38,783 - 49,160	217,466
20000676	Pesticide Applicator	9.00	7.00	8.00	42,113 - 50,214	387,187
20000677	Pesticide Supervisor	1.00	1.00	1.00	46,002 - 58,370	55,996
90001015	Pool Guard 2 - Hourly	37.09	37.09	37.09	29,222 - 35,173	1,244,804
20000740	Principal Drafting Aide	1.00	1.00	0.00	53,351 - 64,610	-
20001234	Program Coordinator	0.00	0.00	0.75	24,537 - 147,160	75,503
20001222	Program Manager	2.00	3.00	3.00	50,128 - 184,332	325,304
20000761	Project Officer 1	0.00	0.00	1.00	71,099 - 85,860	71,099
20000763	Project Officer 2	2.00	2.00	2.00	81,949 - 99,074	198,148
20000783	Public Information Clerk	2.00	3.00	3.00	33,605 - 40,459	120,163
90000798	Recreation Aide - Hourly	6.42	6.42	6.42	19,875 - 25,784	156,621
20000921	Recreation Center Director 1	9.50	9.50	9.50	39,449 - 47,528	433,393
20000802	Recreation Center Director 2	14.00	14.00	14.00	42,436 - 51,030	701,003
20000751	Recreation Center Director 3	33.00	34.00	34.00	45,508 - 54,726	1,817,360
20000569	Recreation Leader 1	0.50	0.50	0.50	26,600 - 32,058	16,029
90000569	Recreation Leader 1 - Hourly	87.46	88.46	87.62	26,600 - 32,058	2,742,792
20000530	Recreation Leader 2	1.00	1.00	1.00	30,661 - 36,957	36,956
90000530	Recreation Leader 2 - Hourly	8.61	8.61	8.61	30,661 - 36,957	317,315
90000534	Recreation Leader 2 - Hourly	3.88	3.88	3.87	30,661 - 36,957	137,760
20000804	Recreation Specialist	1.00	1.00	1.50	45,508 - 54,726	77,480
20000807	Recreation Specialist	1.00	1.00	1.00	45,508 - 54,726	52,375
20000811	Recreation Specialist	1.00	0.00	0.00	45,508 - 54,726	-
20001042	Safety and Training Manager	1.00	1.00	0.00	71,249 - 86,311	-
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,482 - 46,432	90,311
20000015	Senior Management Analyst	4.00	5.00	5.00	63,342 - 76,578	377,147
20000844	Senior Park Ranger	8.00	9.00	9.00	54,919 - 66,543	574,946
20000918	Senior Planner	3.00	2.00	2.00	74,966 - 97,427	171,805
20001046	Senior Utility Supervisor	1.00	1.00	1.00	50,386 - 60,978	60,063
20000928	Senior Zoning Investigator	1.00	1.00	1.00	60,377 - 74,946	74,032
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	40,223 - 48,151	479,506

Parks & Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	3.00	3.00	3.00	71,249 - 86,311	258,933
20001007	Supervising Recreation Specialist	4.00	5.00	5.00	52,362 - 63,449	315,651
21000404	Supervising Therap Recreation Specialist	0.00	2.00	2.00	53,007 - 65,047	127,999
90000959	Swimming Pool Manager 1 - Hourly	5.20	5.20	5.20	33,562 - 44,410	205,110
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	39,277 - 52,186	290,687
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	43,231 - 57,410	371,715
91000407	Therapeutic Recreatn Leader - Hourly	0.00	4.83	4.83	31,048 - 37,897	181,914
21000406	Therap Recreatn Spec	0.00	5.00	5.00	46,067 - 56,106	275,157
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	39,019 - 46,497	44,870
20001039	Tree Trimmer	3.00	3.00	4.00	37,300 - 44,412	163,286
20001044	Utility Supervisor	4.00	4.00	4.00	46,389 - 55,456	221,824
20001045	Utility Supervisor	5.00	4.00	4.00	46,389 - 55,456	216,110
20001051	Utility Worker 1	5.00	4.00	4.00	32,573 - 38,740	149,923
20001053	Utility Worker 2	3.00	3.00	5.00	35,560 - 42,328	197,469
20000756	Word Processing Operator	3.00	3.00	2.00	33,605 - 40,459	78,895
90001067	Work Service Aide - Hourly Bilingual - Regular	0.50	0.50	0.50	17,898 - 25,784	12,892
	Budgeted Vacancy Savings					(1,407,745)
	Infrastructure Registration Pay					10,285
	Landscape Architect Lic					47,112
	Night Shift Pay					10,740
	Overtime Budgeted					394,958
	Reg Pay For Engineers					27,740
	Sick Leave - Hourly					77,806
	Termination Pay Annual Leave					9,353
	Vacation Pay In Lieu					509,800
FTE, Salaries, and Wages Subtotal		896.83	908.05	924.97		\$ 41,099,633

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 109,662	\$ 116,894	\$ 108,838	(8,056)
Flexible Benefits	7,707,794	8,186,429	8,157,249	(29,180)
Long-Term Disability	(4)	-	-	-
Medicare	554,077	540,013	563,162	23,149
Other	9	-	-	-
Other Post-Employment Benefits	4,222,212	4,406,223	4,382,959	(23,264)
Retiree Medical Trust	24,988	29,064	33,973	4,909
Retirement 401 Plan	29,634	29,452	29,961	509
Retirement ADC	14,757,109	14,319,517	14,219,709	(99,808)
Retirement DROP	69,212	71,337	76,815	5,478
Risk Management Administration	695,336	757,635	862,279	104,644
Supplemental Pension Savings Plan	2,120,677	2,289,540	2,449,601	160,061
Unemployment Insurance	64,952	64,631	61,521	(3,110)
Workers' Compensation	1,156,206	1,084,510	1,103,784	19,274
Fringe Benefits Subtotal	\$ 31,511,863	\$ 31,895,245	\$ 32,049,851	\$ 154,606
Total Personnel Expenditures			\$ 73,149,484	

Parks & Recreation

Environmental Growth 1/3 Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Environmental Growth 1/3	\$ 5,616,442	\$ 4,854,402	\$ 5,254,180	\$ 399,778
Total	\$ 5,616,442	\$ 4,854,402	\$ 5,254,180	\$ 399,778

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements to the General Fund Adjustment to reflect an increase in reimbursements to the General Fund.	0.00	\$ 300,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	183,108	-
Mandatory General Benefit Contribution Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	(5,330)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(78,000)	-
Revised Revenue Adjustment to reflect revised revenue projection.	0.00	-	377,685
Total	0.00	\$ 399,778	\$ 377,685

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 7,024	\$ 78,123	\$ 78,123	-
Contracts	3,011,891	211,036	211,036	-
Energy and Utilities	2,562,527	2,582,908	2,766,016	183,108
Transfers Out	35,000	1,982,335	2,199,005	216,670
NON-PERSONNEL SUBTOTAL	5,616,442	4,854,402	5,254,180	399,778
Total	\$ 5,616,442	\$ 4,854,402	\$ 5,254,180	\$ 399,778

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Local Taxes	\$ 5,330,684	\$ 5,301,441	\$ 5,679,126	\$ 377,685
Rev from Money and Prop	77,256	9,000	9,000	-
Total	\$ 5,407,940	\$ 5,310,441	\$ 5,688,126	\$ 377,685

Parks & Recreation

Environmental Growth 2/3 Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Environmental Growth 2/3	\$ 10,925,743	\$ 10,203,909	\$ 10,903,909	\$ 700,000
Total	\$ 10,925,743	\$ 10,203,909	\$ 10,903,909	\$ 700,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements to the General Fund Adjustment to reflect an increase in reimbursements to the General Fund.	0.00	\$ 700,000	\$ -
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	755,370
Total	0.00	\$ 700,000	\$ 755,370

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 8,996,498	\$ -	\$ -	\$ -
Transfers Out	1,929,245	10,203,909	10,903,909	700,000
NON-PERSONNEL SUBTOTAL	10,925,743	10,203,909	10,903,909	700,000
Total	\$ 10,925,743	\$ 10,203,909	\$ 10,903,909	\$ 700,000

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Local Taxes	\$ 10,661,739	\$ 10,602,882	\$ 11,358,252	\$ 755,370
Rev from Money and Prop	59,549	25,000	25,000	-
Total	\$ 10,721,289	\$ 10,627,882	\$ 11,383,252	\$ 755,370

Golf Course Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Golf Operations	\$ 17,938,067	\$ 18,856,067	\$ 19,911,781	\$ 1,055,714
Total	\$ 17,938,067	\$ 18,856,067	\$ 19,911,781	\$ 1,055,714

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Golf Operations	102.08	102.08	104.83	2.75
Total	102.08	102.08	104.83	2.75

Parks & Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 391,224	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	323,339	-
Addition of Golf Starter Supervisor Addition of 1.00 Golf Starter Supervisor and associated non-personnel expenditures to support operations at the Torrey Pines Golf Course.	1.00	69,428	-
Addition of Account Clerk Addition of 1.00 Account Clerk and associated non-personnel expenditures to support accounts payable and receivable functions.	1.00	66,142	-
Overtime Adjustment Addition of personnel expenditures to enhance golf course maintenance.	0.00	60,000	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 40% of the required level.	0.00	55,829	-
Addition of Golf Starter Addition of 0.50 Golf Starter to support golf operations.	0.50	40,692	-
Addition of Program Coordinator Addition of 0.25 Program Coordinator to support training and human resources functions for the Golf Course Fund.	0.25	33,303	-
Cost Allocation of Branch Management Expense Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	18,066	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	17,606	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	15,798	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	12,537	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(48,250)	(4,675)
Total	2.75	\$ 1,055,714	\$ (4,675)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 4,417,872	\$ 4,640,132	\$ 5,076,879	436,747

Parks & Recreation

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits	3,543,718	3,467,773	3,697,613	229,840
PERSONNEL SUBTOTAL	7,961,590	8,107,905	8,774,492	666,587
NON-PERSONNEL				
Supplies	\$ 1,368,381	\$ 1,459,201	\$ 1,469,785	10,584
Contracts	6,317,980	6,432,718	6,805,348	372,630
Information Technology	157,287	176,070	188,607	12,537
Energy and Utilities	2,023,658	2,558,188	2,543,985	(14,203)
Other	38,136	40,826	40,826	-
Transfers Out	-	58,509	66,088	7,579
Capital Expenditures	71,035	22,650	22,650	-
NON-PERSONNEL SUBTOTAL	9,976,477	10,748,162	11,137,289	389,127
Total	\$ 17,938,067	\$ 18,856,067	\$ 19,911,781	\$ 1,055,714

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 21,801,479	\$ 19,022,747	\$ 19,022,747	-
Other Revenue	178,966	179,500	179,500	-
Rev from Money and Prop	1,908,476	1,268,100	1,268,100	-
Transfers In	44,436	4,675	-	(4,675)
Total	\$ 23,933,357	\$ 20,475,022	\$ 20,470,347	(4,675)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	2.00	\$ 33,605 - 40,459	\$ 77,136
20001202	Assistant Deputy Director	1.00	1.00	1.00	24,537 - 147,160	119,508
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	66,078
20000539	Clerical Assistant 2	1.00	1.00	1.00	31,929 - 38,482	36,080
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	132,205
20000426	Equipment Operator 1	3.00	3.00	3.00	40,223 - 48,151	136,086
20000418	Equipment Technician 1	2.00	2.00	2.00	38,418 - 46,024	91,153
20000423	Equipment Technician 2	3.00	3.00	3.00	42,156 - 50,257	150,771
20000431	Equipment Technician 3	1.00	1.00	1.00	46,282 - 55,285	55,284
20000819	Golf Course Manager	2.00	2.00	2.00	63,471 - 76,578	153,156
20000498	Golf Course Superintendent	3.00	1.00	1.00	56,617 - 68,456	68,456
20000479	Golf Starter	14.50	14.50	15.00	31,929 - 38,482	573,953
90000479	Golf Starter - Hourly	7.58	5.77	5.77	31,929 - 38,482	217,510
20000480	Golf Starter Supervisor	0.00	0.00	1.00	36,892 - 44,305	40,330
20000481	Greenskeeper	11.00	16.00	23.00	32,573 - 38,740	864,322
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	40,351 - 48,538	236,775
20000467	Grounds Maintenance Worker 1	28.00	23.00	16.00	30,618 - 36,269	566,624
20000503	Horticulturist	1.00	1.00	1.00	56,617 - 68,456	68,456
20000497	Irrigation Specialist	3.00	3.00	3.00	40,351 - 48,301	139,978
20000608	Light Equipment Operator	3.00	3.00	3.00	37,021 - 44,133	132,335
20000172	Payroll Specialist 1	1.00	1.00	0.00	37,086 - 46,859	-
20000680	Payroll Specialist 2	0.00	0.00	1.00	38,783 - 49,160	47,269
20000676	Pesticide Applicator	2.00	2.00	2.00	42,113 - 50,214	99,675
20001234	Program Coordinator	0.00	0.00	0.25	24,537 - 147,160	25,168
20001222	Program Manager	0.00	2.00	2.00	50,128 - 184,332	213,424
90000798	Recreation Aide - Hourly	0.00	1.81	1.81	19,875 - 25,784	46,668
20000818	Recreation Specialist	4.00	4.00	4.00	45,508 - 54,726	217,697

Parks & Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	40,223 - 48,151	96,302
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,311
	Budgeted Vacancy Savings					(56,187)
	Grds/Greenskpr Eq Op					33,147
	Overtime Budgeted					276,523
	Sick Leave - Hourly					5,486
	Vacation Pay In Lieu					59,200
FTE, Salaries, and Wages Subtotal		102.08	102.08	104.83		\$ 5,076,879

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,404	\$ 6,944	\$ 9,667	2,723
Flexible Benefits	1,041,691	1,100,445	1,101,691	1,246
Long-Term Disability	-	-	-	-
Medicare	71,280	62,837	68,669	5,832
Other Post-Employment Benefits	569,419	587,904	607,906	20,002
Retiree Medical Trust	5,080	5,611	6,342	731
Retirement 401 Plan	7,178	6,773	7,245	472
Retirement ADC	1,383,380	1,242,460	1,371,903	129,443
Retirement DROP	7,782	7,874	6,664	(1,210)
Risk Management Administration	93,764	101,088	119,596	18,508
Supplemental Pension Savings Plan	250,073	258,839	287,223	28,384
Unemployment Insurance	7,408	7,281	7,244	(37)
Workers' Compensation	97,259	79,717	103,463	23,746
Fringe Benefits Subtotal	\$ 3,543,718	\$ 3,467,773	\$ 3,697,613	229,840
Total Personnel Expenditures			\$ 8,774,492	

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Los Penasquitos Reserve	\$ 261,368	\$ 266,597	\$ 236,757	(29,840)
Total	\$ 261,368	\$ 266,597	\$ 236,757	(29,840)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (220)	-

Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

Parks & Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(29,620)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
One-Time Additions and Annualizations	0.00	-	(80,776)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Total	0.00 \$	(29,840) \$	(80,776)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 109,232	\$ 114,652	\$ 117,769	3,117
Fringe Benefits	140,682	135,470	102,733	(32,737)
PERSONNEL SUBTOTAL	249,915	250,122	220,502	(29,620)
NON-PERSONNEL				
Supplies	\$ 1,720	\$ 4,125	\$ 4,125	-
Contracts	9,733	12,350	12,130	(220)
NON-PERSONNEL SUBTOTAL	11,453	16,475	16,255	(220)
Total	\$ 261,368	\$ 266,597	\$ 236,757	(29,840)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 43,471	\$ 36,000	\$ 36,000	-
Transfers In	151,143	230,776	150,000	(80,776)
Total	\$ 194,614	\$ 266,776	\$ 186,000	(80,776)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$ 43,811 - 53,222	\$ 53,222
20000844	Senior Park Ranger	1.00	1.00	1.00	54,919 - 66,543	64,547
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 117,769

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,122	\$ 1,159	\$ 665	(494)
Flexible Benefits	23,410	23,410	23,410	-
Medicare	1,543	1,662	1,708	46
Other Post-Employment Benefits	12,533	12,248	12,250	2
Retirement ADC	89,341	84,115	49,874	(34,241)
Retirement DROP	-	-	1,623	1,623
Risk Management Administration	2,064	2,106	2,410	304
Supplemental Pension Savings Plan	4,701	5,012	5,156	144
Unemployment Insurance	197	193	181	(12)
Workers' Compensation	5,771	5,565	5,456	(109)
Fringe Benefits Subtotal	\$ 140,682	\$ 135,470	\$ 102,733	(32,737)
Total Personnel Expenditures		\$ 220,502		

Parks & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2018 Actual ¹	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,466,677	\$ 973,786	\$ 1,001,694
Continuing Appropriation - CIP	4,317,075	5,586,518	1,618,988
TOTAL BALANCE AND RESERVES	\$ 5,783,752	\$ 6,560,304	\$ 2,620,682
REVENUE			
Other Local Taxes	\$ 5,330,684	\$ 5,301,441	\$ 5,679,126
Revenue from Use of Money and Property	77,256	9,000	9,000
Transfers In	1,929,245	-	-
TOTAL REVENUE	\$ 7,337,185	\$ 5,310,441	\$ 5,688,126
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,120,937	\$ 11,870,745	\$ 8,308,808
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 657,922	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 657,922	\$ -	\$ -
OPERATING EXPENSE			
Supplies	\$ 7,024	\$ 78,123	\$ 78,123
Contracts	3,011,891	211,036	211,036
Energy and Utilities	2,562,527	2,582,908	2,766,016
Transfers Out	35,000	1,982,335	2,199,005
TOTAL OPERATING EXPENSE	\$ 5,616,442	\$ 4,854,402	\$ 5,254,180
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 616,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 616,000
TOTAL EXPENSE	\$ 6,274,365	\$ 4,854,402	\$ 5,870,180
RESERVES			
Continuing Appropriation - CIP	\$ 5,368,508	\$ 5,586,518	\$ 1,002,988
TOTAL RESERVES	\$ 5,368,508	\$ 5,586,518	\$ 1,002,988
BALANCE	\$ 1,478,064	\$ 1,429,825	\$ 1,435,640
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,120,937	\$ 11,870,745	\$ 8,308,808

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

¹Total revenue and expenditures for Fiscal Year 2018 will not match department detail due to the inclusion of the Environmental Growth (1/3) CIP Fund.

Parks & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 741,572	\$ 2,555,478	\$ 941,934
Continuing Appropriation - CIP	2,324,683	1,879,832	1,414,544
TOTAL BALANCE AND RESERVES	\$ 3,066,255	\$ 4,435,310	\$ 2,356,479
REVENUE			
Other Local Taxes	\$ 10,661,739	\$ 10,602,882	\$ 11,358,252
Revenue from Use of Money and Property	59,549	25,000	25,000
TOTAL REVENUE	\$ 10,721,289	\$ 10,627,882	\$ 11,383,252
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,787,543	\$ 15,063,192	\$ 13,739,731
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 279,423	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 279,423	\$ -	\$ -
OPERATING EXPENSE			
Contracts	\$ 8,996,498	\$ -	\$ -
Transfers Out	1,929,245	10,203,909	10,903,909
TOTAL OPERATING EXPENSE	\$ 10,925,743	\$ 10,203,909	\$ 10,903,909
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 837,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 837,000
TOTAL EXPENSE	\$ 11,205,166	\$ 10,203,909	\$ 11,740,909
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ 1,879,832	\$ 1,914,544
TOTAL RESERVES	\$ -	\$ 1,879,832	\$ 1,914,544
BALANCE	\$ 2,582,377	\$ 2,979,451	\$ 84,278
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,787,543	\$ 15,063,192	\$ 13,739,731

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Parks & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 13,303,611	\$ (352,757)	\$ 5,775,275
Continuing Appropriation - CIP	6,531,612	23,462,551	14,093,863
Operating Reserve	2,314,680	2,314,680	2,314,680
Pension Stability Reserve	182,015	-	48,250
TOTAL BALANCE AND RESERVES	\$ 22,331,918	\$ 25,424,474	\$ 22,232,069
REVENUE			
Charges for Services	\$ 21,801,479	\$ 19,022,747	\$ 19,202,247
Other Revenue	178,966	179,500	-
Revenue from Use of Money and Property	1,908,476	1,268,100	1,268,100
Transfers In	44,436	4,675	-
TOTAL REVENUE	\$ 23,933,357	\$ 20,475,022	\$ 20,470,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 46,265,275	\$ 45,899,496	\$ 42,702,416
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 1,364,135	\$ -	\$ 3,000,000
TOTAL CIP EXPENSE	\$ 1,364,135	\$ -	\$ 3,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 4,417,872	\$ 4,640,132	\$ 5,076,879
Fringe Benefits	3,543,718	3,467,773	3,697,613
Supplies	1,368,381	1,459,201	1,469,785
Contracts	6,317,980	6,432,718	6,805,348
Information Technology	157,287	176,070	188,607
Energy and Utilities	2,023,658	2,558,188	2,543,985
Other Expenses	38,136	40,826	40,826
Transfers Out	-	58,509	66,088
Capital Expenditures	71,035	22,650	22,650
TOTAL OPERATING EXPENSE	\$ 17,938,067	\$ 18,856,067	\$ 19,911,781
TOTAL EXPENSE	\$ 19,302,202	\$ 18,856,067	\$ 22,911,781
RESERVES			
Continuing Appropriation - CIP	\$ 23,314,175	\$ 23,462,551	\$ 14,093,863
Operating Reserve	2,247,600	2,314,680	2,314,680
Pension Stability Reserve	-	48,250	104,079
TOTAL RESERVES	\$ 25,561,775	\$ 25,825,481	\$ 16,512,622
BALANCE	\$ 1,401,298	\$ 1,217,948	\$ 3,278,013
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 46,265,275	\$ 45,899,496	\$ 42,702,416

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Parks & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 73,430	\$ 9,922	\$ 54,116
TOTAL BALANCE AND RESERVES	\$ 73,430	\$ 9,922	\$ 54,116
REVENUE			
Revenue from Use of Money and Property	\$ 43,471	\$ 36,000	\$ 36,000
Transfers In	151,143	230,776	150,000
TOTAL REVENUE	\$ 194,614	\$ 266,776	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 268,045	\$ 276,698	\$ 240,116
OPERATING EXPENSE			
Personnel Expenses	\$ 109,232	\$ 114,652	\$ 117,769
Fringe Benefits	140,682	135,470	102,733
Supplies	1,720	4,125	4,125
Contracts	9,733	12,350	12,130
TOTAL OPERATING EXPENSE	\$ 261,368	\$ 266,597	\$ 236,757
TOTAL EXPENSE	\$ 261,368	\$ 266,597	\$ 236,757
BALANCE	\$ 6,677	\$ 10,101	\$ 3,359
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 268,045	\$ 276,698	\$ 240,116

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Performance & Analytics



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Performance & Analytics



Description

A city is measured by how it delivers services. The City of San Diego is no different; we owe our communities the best and we work to deliver world-class service. Leading this effort is the City's award-winning Performance & Analytics Department (PandA). Equipped with experience, talent, and a track record of success, PandA is the City's internal consultant, driven by the following purposes: 1) Simplify the customer experience to make it easy to communicate with and receive services from City, 2) Implement data-informed decision making, migrating from reactive to predictive solutions, and 3) Adopt a culture of continuous improvement and accountability to optimize the delivery of services. The team works across departments to eliminate silos, empower employees as problem solvers, instill a culture of data-informed decision making, and continuously improve processes and accountability. Please visit the P&A website for more details: <https://www.sandiego.gov/panda/>

The mission is:

Challenge the status quo

The vision is:

Exceed expectations

Performance & Analytics

Goals and Objectives

Goal 1: Simplify the customer experience

- Implement online platforms and straight-forward processes
- Establish and communicate service delivery standards
- Provide easily digestible and accessible City data

Goal 2: Champion data-informed decision making

- Expand predictive analytics projects
- Deploy point of service measurement tools
- Develop data analytics tools to improve City processes

Goal 3: Promote a culture of continuous improvement and accountability

- Implement solutions that reduce the likelihood of recurring issues
- Optimize delivery of City services
- Launch performance accountability initiative

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Downloads of Get It Done mobile app ¹	35,000	41,613	60,000	77,117	100,000
Active Get It Done customers as a percent of total City population ²	N/A	3.6%	N/A	9.5%	11.0%
Number of public-facing services available through Get It Done platform ³	N/A	34	N/A	53	55
Annualized time savings stemming from PandA projects ⁴	N/A	N/A	N/A	N/A	N/A
Annualized dollar savings stemming from PandA projects ⁵	N/A	N/A	N/A	N/A	N/A
Percentage of KPIs that improve from PandA projects	N/A	N/A	N/A	N/A	N/A
Data Portal utilization rate ⁶	N/A	1	N/A	1	1
Number of data projects completed to inform City decisions or support operations	N/A	N/A	N/A	18	25

1. Running total of mobile app downloads/users, which are categorized as "reporters" by the City's mobile app vendor.

2. City population is defined as City residents 18 years and older. Active users is defined as a customer contact record filing at least one Get It Done report in a fiscal year.

3. Total services offered to the public through Get It Done. Example: pothole, street light on during day, traffic light flashing red, etc.

4. Time savings calculated by pre- and post- time studies of work processes stemming from OptimizeSD projects. FY Targets will be based on baseline actuals after the conclusion of FY20.

5. Dollar savings defined as net ongoing cost reductions from improved work processes through OptimizeSD projects. FY Targets will be based on baseline actuals after the conclusion of FY20.

6. Weighted average of downloads per Open Data Portal visitor who visited a dataset page.

Performance & Analytics

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	15.00	14.00	15.00	1.00
Personnel Expenditures	\$ 1,940,859	\$ 2,168,480	\$ 2,180,191	\$ 11,711
Non-Personnel Expenditures	1,237,770	1,703,883	2,481,350	777,467
Total Department Expenditures	\$ 3,178,629	\$ 3,872,363	\$ 4,661,541	\$ 789,178
Total Department Revenue	\$ 561,620	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Performance & Analytics	\$ 3,178,629	\$ 3,872,363	\$ 4,661,541	\$ 789,178
Total	\$ 3,178,629	\$ 3,872,363	\$ 4,661,541	\$ 789,178

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Performance & Analytics	15.00	14.00	15.00	1.00
Total	15.00	14.00	15.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Mobility Program Coordinator and Get it Done Enhancements Addition of 1.00 Program Manager and associated one-time non-personnel expenditures to support Get it Done enhancements related to dockless devices.	1.00	\$ 499,856	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	372,759	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	255,408	-
Pay Equity Study Addition of one-time non-personnel expenditures to perform a citywide pay equity study.	0.00	250,000	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	3,530	-
Get It Done & Open Data Programs Reduction of non-personnel expenditures related to Get It Done including Open Data and the Resident Satisfaction Survey.	0.00	(117,000)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(141,075)	-

Performance & Analytics

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(334,300)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Total	1.00 \$	789,178 \$	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,310,850	\$ 1,470,956	\$ 1,546,910	75,954
Fringe Benefits	630,008	697,524	633,281	(64,243)
PERSONNEL SUBTOTAL	1,940,859	2,168,480	2,180,191	11,711
NON-PERSONNEL				
Supplies	\$ 2,381	\$ 14,000	\$ 11,600	(2,400)
Contracts	186,028	829,936	945,358	115,422
Information Technology	239,398	531,347	904,106	372,759
Energy and Utilities	13,579	12,500	20,178	7,678
Other	6,384	3,600	3,600	-
Transfers Out	790,000	-	-	-
Capital Expenditures	-	100,000	100,000	-
Debt	-	212,500	496,508	284,008
NON-PERSONNEL SUBTOTAL	1,237,770	1,703,883	2,481,350	777,467
Total	\$ 3,178,629	\$ 3,872,363	\$ 4,661,541	\$ 789,178

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 561,170	\$ -	\$ -	-
Other Revenue	449	-	-	-
Total	\$ 561,620	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	0.00	0.00	\$ 45,444 - 54,769	\$ -
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	149,394
20001234	Program Coordinator	8.00	9.00	10.00	24,537 - 147,160	999,490
20001222	Program Manager	5.00	4.00	4.00	50,128 - 184,332	480,345
	Budgeted Vacancy Savings					(85,849)
	Vacation Pay In Lieu					3,530
FTE, Salaries, and Wages Subtotal		15.00	14.00	15.00		\$ 1,546,910

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,085	\$ 9,793	\$ 6,973	(2,820)
Flexible Benefits	154,037	175,302	181,501	6,199
Medicare	20,390	21,328	22,380	1,052
Other Post-Employment Benefits	76,827	85,736	85,750	14
Retiree Medical Trust	2,464	2,859	3,276	417
Retirement 401 Plan	1,774	1,735	-	(1,735)
Retirement ADC	254,759	256,018	174,203	(81,815)

Performance & Analytics

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Risk Management Administration	12,686	14,742	16,870	2,128
Supplemental Pension Savings Plan	91,774	109,079	134,669	25,590
Unemployment Insurance	2,305	2,471	2,377	(94)
Workers' Compensation	3,907	18,461	5,282	(13,179)
Fringe Benefits Subtotal	\$ 630,008	\$ 697,524	\$ 633,281	(64,243)
Total Personnel Expenditures		\$	2,180,191	

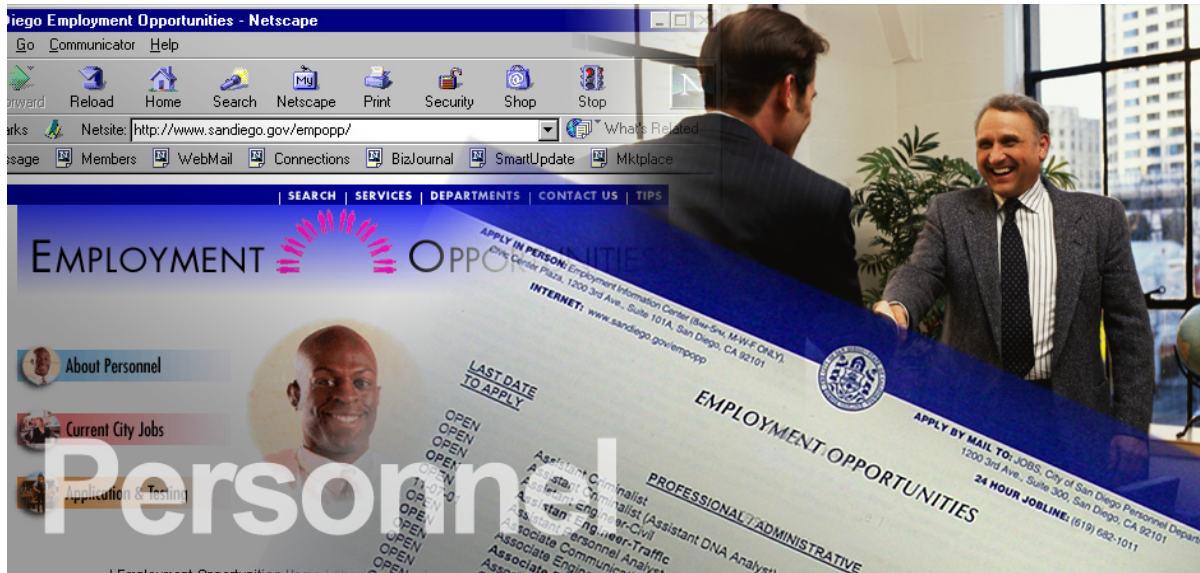


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Personnel



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Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of seven sections: Certification/Payroll Records; Classification and Compensation; Exam Management and Recruiting; Equal Employment Investigations Office; Liaison; Organizational Management and Personnel Administration; and Services and Administration. The Certification/Payroll Records Section reviews Citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Classification and Compensation Section conducts classification and maintenance studies and performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Exam Management and Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and administers examination processes. The Equal Employment Investigations Office investigates complaints of discrimination and harassment made by City employees, applicants, volunteers, and contractors. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues requiring knowledge and interpretation of City Charter, Civil Service Rules and Regulations, Memorandums of Understanding, Administrative Regulations, and applicable federal and state laws. The Organizational Management and Personnel Administration Section manages positions and the organizational structure of the City and maintains employee master data. The Services and Administration Section provides budget and administrative support to all other sections in the department and coordinates the Civil Service Commission monthly meetings and disciplinary appeal hearings.

Since its inception in 1915, the Civil Service Commission has been committed to preserving a merit system that provides equal employment opportunity through the ethical and consistent application of Civil Service Rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers to develop a diverse and productive workforce.

To view the Personnel Department's fiscal year achievements, visit <https://www.sandiego.gov/empopp/didyouknow>.

The mission is:

Excellence in personnel services

The vision is:

To champion the principles of the City's merit system and provide equal employment opportunities

Goals and Objectives

Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce

- Participate in job/career fairs and serve customers at the Employment Information Counter
- Publish job announcements for the Classified service that are job-related and attract a broad applicant pool
- Produce eligible lists of qualified candidates
- Provide information regarding career development

Goal 2: Continue to provide excellent customer service tailored to the needs of our customers

- Respond to customer inquiries in a timely manner
- Review, analyze, and process documents in a timely manner and consistent with Personnel Regulations
- Provide training on a variety of processes under the purview of the Civil Service Commission
- Implement process improvements with input from hiring departments and other partners

Goal 3: Continue to maintain the integrity of the merit system

- Apply Civil Service Rules and Personnel Regulations consistently
- Provide advice and assistance on personnel issues to applicants, employees, supervisors, and management
- Provide reports and recommendations at Civil Service Commission meetings

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Number of Appointing Authority Interview Trainings offered (AAIT)	15	19	15	15	15
Number of Employee Performance Evaluation Trainings offered (EPRP)	15	14	15	14	15
Number of days classification and compensation studies conducted and completed by Classification Section	23	19	19	20	23
Number of days to issue certification to hiring departments (without recruitment)	12	11	11	11	11
Number of days to issue certification to hiring departments when recruitment is required	59	57	57	57	57

Personnel

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	69.99	69.99	69.99	0.00
Personnel Expenditures	\$ 7,918,096	\$ 8,077,357	\$ 8,683,638	\$ 606,281
Non-Personnel Expenditures	985,748	998,340	1,032,922	34,582
Total Department Expenditures	\$ 8,903,844	\$ 9,075,697	\$ 9,716,560	\$ 640,863
Total Department Revenue	\$ 6,566	\$ 6,200	\$ 6,200	-

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Classification & Liaison	\$ 3,402,043	\$ 3,514,078	\$ 3,641,458	\$ 127,380
Personnel	3,118,685	3,121,897	3,370,731	248,834
Recruiting & Exam Management	2,383,116	2,439,722	2,704,371	264,649
Total	\$ 8,903,844	\$ 9,075,697	\$ 9,716,560	\$ 640,863

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Classification & Liaison	26.00	26.00	26.00	0.00
Personnel	20.00	20.00	20.00	0.00
Recruiting & Exam Management	23.99	23.99	23.99	0.00
Total	69.99	69.99	69.99	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 516,903	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	85,746	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	53,409	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	3,632	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(18,827)	-
Total	0.00	\$ 640,863	-

Personnel

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 4,544,053	\$ 4,667,784	\$ 5,235,194	567,410
Fringe Benefits	3,374,043	3,409,573	3,448,444	38,871
PERSONNEL SUBTOTAL	7,918,096	8,077,357	8,683,638	606,281
NON-PERSONNEL				
Supplies	\$ 40,714	\$ 69,822	\$ 70,406	584
Contracts	704,243	702,753	685,891	(16,862)
Information Technology	221,508	206,151	259,560	53,409
Energy and Utilities	12,413	7,833	5,284	(2,549)
Other	6,870	11,781	11,781	-
NON-PERSONNEL SUBTOTAL	985,748	998,340	1,032,922	34,582
Total	\$ 8,903,844	\$ 9,075,697	\$ 9,716,560	640,863

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 5,292	\$ 6,200	\$ 6,200	-
Other Revenue	1,275	-	-	-
Total	\$ 6,566	\$ 6,200	\$ 6,200	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$ 37,021 - 221,117	\$ 150,302
20001233	Assistant to the Director	1.00	1.00	1.00	50,128 - 184,332	117,638
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	67,172
20000158	Associate Personnel Analyst	18.00	19.00	19.00	63,277 - 84,046	1,378,271
20001184	Deputy Personnel Director	2.00	2.00	2.00	27,073 - 158,140	273,180
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	20,627 - 162,029	130,186
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	53,117
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	69,723
20000681	Payroll Audit Specialist 2	9.00	9.00	9.00	44,477 - 56,537	471,549
20000936	Payroll Audit Supervisor	2.00	2.00	2.00	53,759 - 68,179	132,112
20000697	Personnel Assistant 2	1.00	0.00	0.00	45,444 - 54,769	-
20001131	Personnel Director	1.00	1.00	1.00	37,021 - 221,117	170,731
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	48,731 - 58,873	58,873
20001234	Program Coordinator	4.00	4.00	4.00	24,537 - 147,160	470,552
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,332	129,456
20000682	Senior Personnel Analyst	9.00	9.00	9.00	69,401 - 92,318	786,918
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	42,328 - 51,245	51,245
20000396	Test Administration Specialist	6.00	6.00	6.00	38,461 - 46,432	252,257
21000181	Test Monitor 2	1.00	1.00	1.00	31,929 - 38,482	38,482
91000181	Test Monitor 2 - Hourly	2.99	2.99	2.99	31,929 - 38,482	105,168
20000756	Word Processing Operator Bilingual - Regular	5.00	5.00	5.00	33,605 - 40,459	196,235
	Overtime Budgeted					23,296
	Sick Leave - Hourly					18,212
						925

Personnel

Personnel Expenditures

Job Number Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
Termination Pay Annual Leave					3,848
Vacation Pay In Lieu					85,746
FTE, Salaries, and Wages Subtotal	69.99	69.99	69.99	\$	5,235,194

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 46,703	\$ 49,669	\$ 51,460	1,791
Flexible Benefits	832,185	845,575	830,253	(15,322)
Long-Term Disability	5	-	-	-
Medicare	71,061	67,206	74,333	7,127
Other Post-Employment Benefits	408,059	404,184	410,375	6,191
Retiree Medical Trust	4,732	5,071	6,556	1,485
Retirement 401 Plan	5,489	4,784	5,795	1,011
Retirement ADC	1,581,301	1,573,823	1,602,468	28,645
Retirement DROP	14,523	13,246	11,025	(2,221)
Risk Management Administration	67,149	69,498	80,735	11,237
Supplemental Pension Savings Plan	276,846	291,881	329,008	37,127
Unemployment Insurance	24,886	7,741	7,858	117
Workers' Compensation	41,105	76,895	38,578	(38,317)
Fringe Benefits Subtotal	\$ 3,374,043	\$ 3,409,573	\$ 3,448,444	\$ 38,871
Total Personnel Expenditures			\$ 8,683,638	



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PETCO Park



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PETCO Park



Description

The Ballpark Administrator for PETCO Park has the responsibility of monitoring and maintaining the fiscal and personal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and numerous PETCO Park bond related documents. Management also monitors the use and security of the 26-seat City suite.

During the City Fiscal Year 2018, the Padres spent approximately \$4.5 million on Ballpark upgrades, such as a 297- kW canopy solar array, a new videoboard over right field, and structural steel refurbishing and recoating. In FY2019 a permanent concert stage will be constructed in the Outfield Park to increase special event activity and support the overall goal of increasing concerts within the Ballpark.

Special event revenue for 2018 was \$1.67 million, which is an increase of nearly 20% from the prior year. Monster Jam, Monster Energy AMA Supercross, Metallica concert, and other special events produced significant revenue and also drive substantial new revenue for local businesses. For FY2019 we have already seen an increase in special event activity having hosted The Eagles and Def Leppard; one of the largest concerts to date at the park.

The City expects the special event revenue to continue to increase over the coming years due to the attractiveness of PETCO Park as an entertainment venue, the effectiveness of the Padres Sales and Marketing staff, and increased new residential, hotel, and retail development of the East Village Area further enhancing the venue.



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 133,137	\$ 148,174	\$ 158,305	\$ 10,131
Non-Personnel Expenditures	16,264,337	17,113,663	17,178,896	65,233
Total Department Expenditures	\$ 16,397,474	\$ 17,261,837	\$ 17,337,201	\$ 75,364
Total Department Revenue	\$ 16,718,487	\$ 17,017,688	\$ 16,232,066	\$ (785,622)

PETCO Park Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PETCO Park	\$ 16,397,474	\$ 17,261,837	\$ 17,337,201	\$ 75,364
Total	\$ 16,397,474	\$ 17,261,837	\$ 17,337,201	\$ 75,364

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Joint Ballpark Operations Addition of non-personnel expenditures for contractual services related to the joint ballpark operations.	0.00	\$ 87,331	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	10,131	-
Wireless Stipend Adjustment Addition of non-personnel expenditures for a wireless stipend.	0.00	612	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	467	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(23,177)	-
Revised Revenue Adjustment to reflect revised revenue projections related to special events.	0.00	-	173,080
Revised Revenue Adjustment to reflect revised revenue projections related to the Padres rent payment.	0.00	-	53,591

PETCO Park

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Transient Occupancy Tax (TOT) Fund Support	0.00	-	(1,012,293)
Reduction of revenue related to TOT Fund support of PETCO Park Fund.			
Total	0.00 \$	75,364 \$	(785,622)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 102,974	\$ 112,597	\$ 122,709	10,112
Fringe Benefits	30,163	35,577	35,596	19
PERSONNEL SUBTOTAL	133,137	148,174	158,305	10,131
NON-PERSONNEL				
Supplies	\$ -	\$ 936	\$ 936	-
Contracts	6,998,004	7,811,310	7,877,478	66,168
Information Technology	2,356	2,214	2,681	467
Energy and Utilities	5,248	5,853	5,551	(302)
Transfers Out	9,258,730	9,293,350	9,292,250	(1,100)
NON-PERSONNEL SUBTOTAL	16,264,337	17,113,663	17,178,896	65,233
Total	\$ 16,397,474	\$ 17,261,837	\$ 17,337,201	75,364

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 1,103,586	\$ 1,430,000	\$ 1,430,000	-
Rev from Money and Prop	2,279,948	1,847,518	2,074,189	226,671
Transfers In	13,334,953	13,740,170	12,727,877	(1,012,293)
Total	\$ 16,718,487	\$ 17,017,688	\$ 16,232,066	(785,622)

Personnel Expenditures

Job Number Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages					
20001222 Program Manager	1.00	1.00	1.00	\$ 50,128 - 184,332	\$ 122,709
FTE, Salaries, and Wages Subtotal	1.00	1.00	1.00		\$ 122,709

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Flexible Benefits	\$ 12,080	\$ 13,178	\$ 9,977	(3,201)
Medicare	1,601	1,633	1,779	146
Other Post-Employment Benefits	5,399	6,124	6,125	1
Retiree Medical Trust	257	282	307	25
Retirement 401 Plan	-	-	1,227	1,227
Retirement ADC	-	-	14,566	14,566
Risk Management Administration	910	1,053	1,205	152
Supplemental Pension Savings Plan	9,474	10,359	-	(10,359)
Unemployment Insurance	176	189	189	-
Workers' Compensation	266	2,759	221	(2,538)
Fringe Benefits Subtotal	\$ 30,163	\$ 35,577	\$ 35,596	19
Total Personnel Expenditures			\$ 158,305	

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,186,046	\$ 1,012,952	\$ 2,108,085
TOTAL BALANCE AND RESERVES	\$ 1,186,046	\$ 1,012,952	\$ 2,108,085
REVENUE			
Other Revenue	\$ 1,103,586	\$ 1,430,000	\$ 1,430,000
Revenue from Use of Money and Property	2,279,948	1,847,518	2,074,189
Transfers In	13,334,953	13,740,170	12,727,877
TOTAL REVENUE	\$ 16,718,487	\$ 17,017,688	\$ 16,232,066
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 17,904,532	\$ 18,030,640	\$ 18,340,151
OPERATING EXPENSE			
Personnel Expenses	\$ 102,974	\$ 112,597	\$ 122,709
Fringe Benefits	30,163	35,577	35,596
Supplies	-	936	936
Contracts	6,998,004	7,811,310	7,877,478
Information Technology	2,356	2,214	2,681
Energy and Utilities	5,248	5,853	5,551
Transfers Out	9,258,730	9,293,350	9,292,250
TOTAL OPERATING EXPENSE	\$ 16,397,474	\$ 17,261,837	\$ 17,337,201
TOTAL EXPENSE	\$ 16,397,474	\$ 17,261,837	\$ 17,337,201
BALANCE	\$ 1,507,058	\$ 768,803	\$ 1,002,950
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 17,904,532	\$ 18,030,640	\$ 18,340,151

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Planning



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Description

The Planning Department is responsible for the long-term growth of the City. The department performs this planning effort primarily by implementing the General Plan, creating and refining land use policies, amending community plans and implementing the plans through enabling documents such as the Land Development Code. Updates take into account community values and priorities, state laws, development pressure and changing regional and citywide needs over time. Given the complex nature of these documents, the Department has been structured into three divisions, each having focused specialties and staff with varied technical disciplines: Community Planning & Implementation, Environment & Mobility Planning, and Financial & Administrative Services.

The Community Planning & Implementation Division is responsible for maintaining a comprehensive, citywide General Plan, Community Plans and other long-range plans. The Division also updates and amends the Land Development Code to implement the policy goals of these plans. The Division recently created a Housing Policy Section which tracks our annual housing data to be reported to Housing & Community Development (HCD); tracking state bills and prepares the department's Annual Housing Inventory Report. The Division also recently created a Historic Preservation Planning & Urban Design section which is responsible for the City's long-range historic preservation efforts, including developing historic preservation policies and regulations in support of the General Plan and Community Plans; preparation of historic context statements and surveys; and preparation and processing of new historic district nominations; along with Urban Design support for our comprehensive community plan updates.

The Environment & Mobility Planning Division is responsible for creating and implementing General Plan policies related to mobility and circulation, recreation, land use, conservation, resource management and environmental protection. The Division establishes citywide CEQA-specific policies and thresholds and conducts reviews of all City projects and other actions under CEQA. Mobility Planning includes long-range planning for all modes of transportation, including cars, transit-supportive connections, bicycle facilities, and pedestrian improvements.

The Financial & Administrative Services (F&AS) Division serves as the center for all financial, technical, and administrative activities for the Department. This Division is responsible for developing, updating and administering programs and plans that provide funding sources to assist in the department's operations as well as the financing of community serving infrastructure, such as roads, parks, recreation facilities, libraries, and fire and police stations. The Public Facilities Planning section updates General Plan implementation plans and policies. The section also administers the Development Impact Fee (DIF) program for the City.

The mission is:

To envision, plan, and create a world-class city

Planning

The vision is:

An innovative and collaborative leader in planning

Goals and Objectives

Goal 1: Balance growth, preservation, and conservation in our land use plans and programs

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

Goal 2: Foster public and community trust

- Improve transparency regarding our department efforts
- Promote inclusiveness, equity, and effective communication

Goal 3: Achieve operational efficiencies

- Enhance productivity with consideration of budget and overall City priorities
- Invest in staff development and technology

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percent of achieved major milestones associated with environmental resource initiatives ¹	80%	47%	80%	67%	80%
Percent of achieved major milestones associated with planning initiatives	80%	83%	80%	80%	80%
Percent of achieved major milestones associated with policy implementation measures ²	N/A	N/A	80%	67%	80%
Percent of department's non-personnel expenditures (NPE) work program funded by grants	N/A	N/A	35%	34%	35%

1. KPI is below targeted 80% due to conducting analysis to address issue areas raised by stakeholders.

2. New KPI created in FY2019; KPI is below targeted 80% due to impacted legislative calendar and ability to docket items.



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	64.95	64.95	65.75	0.80
Personnel Expenditures	\$ 7,531,388	\$ 8,263,712	\$ 8,708,467	\$ 444,755
Non-Personnel Expenditures	3,879,747	4,293,589	5,632,778	1,339,189
Total Department Expenditures	\$ 11,411,135	\$ 12,557,301	\$ 14,341,245	\$ 1,783,944
Total Department Revenue	\$ 3,733,057	\$ 3,973,287	\$ 5,563,166	\$ 1,589,879

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Community Planning & Implementation	\$ 4,150,064	\$ 4,049,261	\$ 4,064,438	\$ 15,177
Environment & Mobility Planning	3,361,015	3,859,782	3,672,926	(186,856)
Planning	1,821,375	1,998,258	2,238,881	240,623
Total	\$ 9,332,454	\$ 9,907,301	\$ 9,976,245	\$ 68,944

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Community Planning & Implementation	32.95	26.95	27.75	0.80
Environment & Mobility Planning	21.00	27.00	26.00	(1.00)
Planning	11.00	11.00	12.00	1.00
Total	64.95	64.95	65.75	0.80

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Associate Planner and Senior Traffic Engineer Addition of 1.00 Associate Planner, 1.00 Senior Traffic Engineer, and associated revenue to support Transit Priority Area Non-Residential study, community plan updates and various feasibility studies.	2.00	\$ 237,028	\$ 237,172
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	186,844	-
Community Outreach Program Manager Addition of 1.00 Program Manager to manage the Civic Engagement and the Community Outreach Program.	1.00	151,634	151,707
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	148,437	-
Translation Services Addition of non-personnel expenditures for translation services to support Community Planning Groups.	0.00	50,000	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	15,283	-

Planning

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(27,029)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(1.20)	(35,519)	-
Park Project Development Transfer of 1.00 FTE position and associated non-personnel expenditures from the Planning Department to the Parks and Recreation Department.	(1.00)	(110,515)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(250,000)	(30,000)
Contractual Services Reduction Reduction of non-personnel expenditures related to contractual services for citywide planning efforts.	0.00	(297,219)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(80,000)
Total	0.80 \$	68,944 \$	278,879

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 4,384,434	\$ 4,978,661	\$ 5,297,429	318,768
Fringe Benefits	3,146,954	3,285,051	3,411,038	125,987
PERSONNEL SUBTOTAL	7,531,388	8,263,712	8,708,467	444,755
NON-PERSONNEL				
Supplies	\$ 64,995	\$ 58,785	\$ 54,480	(4,305)
Contracts	1,476,170	1,335,141	812,629	(522,512)
Information Technology	241,282	232,893	381,330	148,437
Energy and Utilities	8,735	6,500	9,069	2,569
Other	9,885	10,270	10,270	-
NON-PERSONNEL SUBTOTAL	1,801,066	1,643,589	1,267,778	(375,811)
Total	\$ 9,332,454	\$ 9,907,301	\$ 9,976,245	68,944

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 1,231,892	\$ 1,323,187	\$ 1,602,066	278,879
Licenses and Permits	16,940	-	-	-
Other Revenue	802	100	100	-
Total	\$ 1,249,634	\$ 1,323,287	\$ 1,602,166	278,879

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	38,482
20000024	Administrative Aide 2	1.00	1.00	1.00	45,444 - 54,769	45,444

Planning

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000116	Assistant Engineer-Traffic	3.00	3.00	3.00	61,752 - 74,407	210,566
20001083	Assistant Planning Director	1.00	1.00	1.00	33,863 - 185,643	149,394
20000167	Associate Engineer-Traffic	3.00	3.00	3.00	71,099 - 85,860	255,251
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	56,826
20000162	Associate Planner	9.00	9.00	10.00	65,061 - 84,515	725,718
20000539	Clerical Assistant 2	1.00	1.00	1.00	31,929 - 38,482	38,482
20000303	Community Development Specialist 4	1.00	1.00	0.00	71,249 - 86,311	-
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	139,507
20001179	Deputy Planning Director	1.00	1.00	1.00	50,128 - 184,332	133,387
20000105	Development Project Manager 3	4.00	4.00	5.00	81,949 - 99,074	465,316
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	53,276
20000290	Information Systems Analyst 2	1.00	2.00	2.00	57,691 - 69,723	127,414
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,311
20000669	Park Designer	4.00	4.00	3.00	71,141 - 85,903	242,948
20000680	Payroll Specialist 2	1.00	1.00	1.00	38,783 - 49,160	46,309
20001132	Planning Director	1.00	1.00	1.00	63,127 - 239,144	186,738
90001145	Planning Intern - Hourly	1.20	1.20	0.00	25,913 - 31,155	-
20000743	Principal Engineering Aide	2.00	1.00	1.00	53,351 - 64,610	64,610
20001222	Program Manager	3.00	3.00	4.00	50,128 - 184,332	445,758
20000015	Senior Management Analyst	2.00	2.00	2.00	63,342 - 76,578	152,007
20000918	Senior Planner	17.75	17.75	17.75	74,966 - 97,427	1,591,762
20000926	Senior Traffic Engineer	2.00	2.00	3.00	81,949 - 99,074	288,283
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,311
	Bilingual - Regular					5,824
	Budgeted Vacancy Savings					(545,318)
	Infrastructure Registration Pay					72,333
	Landscape Architect Lic					12,885
	Overtime Budgeted					15,000
	Reg Pay For Engineers					91,322
	Vacation Pay In Lieu					15,283
FTE, Salaries, and Wages Subtotal		64.95	64.95	65.75		\$ 5,297,429

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 29,190	\$ 30,004	\$ 31,463	1,459
Flexible Benefits	659,013	718,835	705,738	(13,097)
Medicare	67,420	71,495	76,370	4,875
Other Post-Employment Benefits	343,187	367,440	361,375	(6,065)
Retiree Medical Trust	4,692	6,280	6,911	631
Retirement 401 Plan	2,674	3,206	2,571	(635)
Retirement ADC	1,672,098	1,586,590	1,746,315	159,725
Retirement DROP	9,336	9,120	7,175	(1,945)
Risk Management Administration	56,492	63,180	71,095	7,915
Supplemental Pension Savings Plan	273,954	335,525	369,143	33,618
Unemployment Insurance	7,685	8,181	7,834	(347)
Workers' Compensation	21,211	85,195	25,048	(60,147)
Fringe Benefits Subtotal	\$ 3,146,954	\$ 3,285,051	\$ 3,411,038	\$ 125,987
Total Personnel Expenditures			\$ 8,708,467	

General Plan Maintenance Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Community Planning & Implementation	\$ 1,844,272	\$ 1,743,508	\$ 4,058,508	\$ 2,315,000
Environment & Mobility Planning	234,409	906,492	306,492	(600,000)
Total	\$ 2,078,681	\$ 2,650,000	\$ 4,365,000	\$ 1,715,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Plan Maintenance Fee Increase Addition of non-personnel expenditures and associated revenue to support the Parks Master Plan, Community Plan Updates, Housing Affordability Program, and other work program initiatives.	0.00	\$ 1,761,000	\$ 1,761,000
Fiscal Year 2018 Fund Balance Addition of one-time non-personnel expenditures related to the fund's Fiscal Year 2018 carry forward balance for Community Plan Updates.	0.00	404,000	-
Reduction of Miscellaneous Services Reduction of miscellaneous services to balance with forecasted revenue from permit applications.	0.00	(450,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(450,000)
Total	0.00	\$ 1,715,000	\$ 1,311,000

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 2,078,681	\$ 2,650,000	\$ 4,365,000	\$ 1,715,000
NON-PERSONNEL SUBTOTAL	2,078,681	2,650,000	4,365,000	1,715,000
Total	\$ 2,078,681	\$ 2,650,000	\$ 4,365,000	\$ 1,715,000

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Licenses and Permits	\$ 2,475,543	\$ 2,650,000	\$ 3,961,000	\$ 1,311,000
Rev from Money and Prop	7,879	-	-	-
Total	\$ 2,483,423	\$ 2,650,000	\$ 3,961,000	\$ 1,311,000

Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ 448,282
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ 448,282
REVENUE			
Licenses and Permits	\$ 2,475,543	\$ 2,650,000	\$ 3,961,000
Revenue from Use of Money and Property	7,879	-	-
TOTAL REVENUE	\$ 2,483,423	\$ 2,650,000	\$ 3,961,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,483,423	\$ 2,650,000	\$ 4,409,282
OPERATING EXPENSE			
Contracts	\$ 2,078,681	\$ 2,650,000	\$ 4,365,000
TOTAL OPERATING EXPENSE	\$ 2,078,681	\$ 2,650,000	\$ 4,365,000
TOTAL EXPENSE	\$ 2,078,681	\$ 2,650,000	\$ 4,365,000
BALANCE	\$ 404,742	\$ -	\$ 44,282
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,483,423	\$ 2,650,000	\$ 4,409,282

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Public Facilities Planning

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	16.35	18.00	18.00	0.00
Personnel Expenditures	\$ 2,031,576	\$ 2,306,560	\$ 2,310,727	\$ 4,167
Non-Personnel Expenditures	684,049	765,401	789,127	23,726
Total Department Expenditures	\$ 2,715,625	\$ 3,071,961	\$ 3,099,854	\$ 27,893
Total Department Revenue	\$ 2,710,025	\$ 3,071,961	\$ 3,100,248	\$ 28,287

Facilities Financing Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Facilities Planning	\$ 2,715,625	\$ 3,071,961	\$ 3,099,854	\$ 27,893
Total	\$ 2,715,625	\$ 3,071,961	\$ 3,099,854	\$ 27,893

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Facilities Planning	16.35	18.00	18.00	0.00
Total	16.35	18.00	18.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 356,917	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to relocation into the 101 Ash Street building.	0.00	33,710	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	5,548	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(1,381)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(71,975)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(74,983)	-
Rent Reclassification Reclassification of rent expenditures from discretionary to non-discretionary.	0.00	(219,943)	-

Public Facilities Planning

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	28,287
Adjustment to reflect revised revenue projections.			
Total	0.00 \$	27,893 \$	28,287

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,131,261	\$ 1,321,054	\$ 1,361,164	40,110
Fringe Benefits	900,315	985,506	949,563	(35,943)
PERSONNEL SUBTOTAL	2,031,576	2,306,560	2,310,727	4,167
NON-PERSONNEL				
Supplies	\$ 10,062	\$ 10,000	\$ 8,000	(2,000)
Contracts	544,061	357,014	677,666	320,652
Information Technology	129,051	176,604	101,621	(74,983)
Energy and Utilities	395	1,190	1,190	-
Other	480	500	500	-
Transfers Out	-	219,943	-	(219,943)
Capital Expenditures	-	150	150	-
NON-PERSONNEL SUBTOTAL	684,049	765,401	789,127	23,726
Total	\$ 2,715,625	\$ 3,071,961	\$ 3,099,854	27,893

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 2,655,171	\$ 3,021,361	\$ 3,049,648	28,287
Licenses and Permits	53,000	50,000	50,000	-
Rev from Money and Prop	(3,321)	600	600	-
Transfers In	5,176	-	-	-
Total	\$ 2,710,025	\$ 3,071,961	\$ 3,100,248	28,287

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,444 - 54,769	\$ 46,815
20000143	Associate Engineer-Civil	0.00	1.00	1.00	71,099 - 85,860	80,787
20000119	Associate Management Analyst	2.00	3.00	3.00	57,691 - 69,723	165,252
20000290	Information Systems Analyst 2	0.00	1.00	1.00	57,691 - 69,723	68,080
20000743	Principal Engineering Aide	2.00	1.00	1.00	53,351 - 64,610	64,610
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,332	131,609
20000885	Senior Civil Engineer	1.00	1.00	1.00	81,949 - 99,074	99,074
20000015	Senior Management Analyst	6.00	6.00	6.00	63,342 - 76,578	442,403
20000970	Supervising Management Analyst	2.00	2.00	2.00	71,249 - 86,311	172,622
90000970	Supervising Management Analyst - Hourly	0.35	0.00	0.00	71,249 - 86,311	-
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	33,605 - 40,459	40,459
	Infrastructure Registration Pay					11,868
	Overtime Budgeted					11,720
	Reg Pay For Engineers					14,861

Public Facilities Planning

Personnel Expenditures

Job Number Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
Vacation Pay In Lieu					9,548
FTE, Salaries, and Wages Subtotal	16.35	18.00	18.00		\$ 1,361,164

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,858	\$ 10,535	\$ 10,289	(246)
Flexible Benefits	193,601	225,768	223,600	(2,168)
Medicare	16,363	17,766	18,175	409
Other	32	-	-	-
Other Post-Employment Benefits	96,032	110,232	110,250	18
Retiree Medical Trust	717	1,223	1,152	(71)
Retirement 401 Plan	1,587	1,391	1,435	44
Retirement ADC	488,022	496,745	461,662	(35,083)
Retirement DROP	6,529	4,810	8,805	3,995
Risk Management Administration	15,789	18,954	21,690	2,736
Supplemental Pension Savings Plan	58,355	78,403	79,092	689
Unemployment Insurance	2,016	2,171	2,021	(150)
Workers' Compensation	11,412	17,508	11,392	(6,116)
Fringe Benefits Subtotal	\$ 900,315	\$ 985,506	\$ 949,563	(35,943)
Total Personnel Expenditures			\$ 2,310,727	

Public Facilities Planning

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,361	\$ 4,465	\$ 187,847
TOTAL BALANCE AND RESERVES	\$ 6,361	\$ 4,465	\$ 187,847
REVENUE			
Charges for Services	\$ 2,655,171	\$ 3,021,361	\$ 3,049,648
Licenses and Permits	53,000	50,000	50,000
Revenue from Use of Money and Property	(3,321)	600	600
Transfers In	5,176	-	-
TOTAL REVENUE	\$ 2,710,025	\$ 3,071,961	\$ 3,100,248
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,716,386	\$ 3,076,426	\$ 3,288,095
OPERATING EXPENSE			
Personnel Expenses	\$ 1,131,261	\$ 1,321,054	\$ 1,361,164
Fringe Benefits	900,315	985,506	949,563
Supplies	10,062	10,000	8,000
Contracts	544,061	357,014	677,666
Information Technology	129,051	176,604	101,621
Energy and Utilities	395	1,190	1,190
Other Expenses	480	500	500
Transfers Out	-	219,943	-
Capital Expenditures	-	150	150
TOTAL OPERATING EXPENSE	\$ 2,715,625	\$ 3,071,961	\$ 3,099,854
TOTAL EXPENSE	\$ 2,715,625	\$ 3,071,961	\$ 3,099,854
BALANCE	\$ 761	\$ 4,465	\$ 188,241
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,716,386	\$ 3,076,426	\$ 3,288,095

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Police



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Description

For 130 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands and one Traffic Division, divided into 19 service areas, policing 125 neighborhoods. The Department provides neighborhood patrols, traffic enforcement, investigation, records management, permits and licensing, laboratory, Multi-Cultural Storefront, and other support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving through community partnerships. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

For more information on department programs, please visit the Police Department's website <https://www.sandiego.gov/police>.

The mission is:

To maintain peace and order by providing the highest quality police services.

The vision is:

A Police Department whose employees feel valued, works together in community partnerships to be a model of excellence in policing, and fosters the highest level of public trust and safety.

Goals and Objectives

Goal 1: Improve Quality of Life for All

- Reduce violent crime through prevention, and the identification and apprehension of criminal offenders
- Improve priority call response times
- Ensure effective policing by identifying and addressing community priorities

Goal 2: Ensure Accountability to High Standards of Performance, Ethics, and Professional Conduct

- Require professional and ethical behavior by employees
- Achieve sound decision making through the application of Procedural Justice
- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce

Goal 3: Strive for Continuous Improvement in Efficiency and Effectiveness

- Ensure continuous improvement of operations by identifying best practices in policing, new technology and equipment
- Effectively utilize and manage our resources
- Efficiently manage staffing levels

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Part I violent crimes per 1,000	4.0	3.8	4.0	3.7	4.0
Part I violent crime clearance rate	50.0%	43.0%	50.0%	45.3%	50.0%
Percentage of 911 calls answered within 10 seconds ¹	95%	90%	95%	92%	90%
Average response time to priority E calls (in minutes) ²	7.0	N/A	7.0	N/A	7.0
Average response time to priority 1 calls (in minutes) ³	14.0	N/A	14.0	N/A	14.0
Average response time to priority 2 calls (in minutes) ⁴	27.0	N/A	27.0	N/A	27.0
Average response time to priority 3 calls (in minutes) ⁵	80.0	N/A	80.0	N/A	80.0
Average response time to priority 4 calls (in minutes) ⁶	90.0	N/A	90.0	N/A	90.0
Number of community meetings attended by department members per month ⁷	140	175	140	100	100
Percentage increase in social media and Nextdoor participants ⁸	10%	38%	10%	20%	9%
Average rating on patrol customer survey results	> 4.0	4.7	> 4.0	4.6	>4.0

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage change in number of citizen complaints compared to prior year ⁹	≥ 5.0%	-23%	≥ 5.0%	2%	≥ 5.0%
Percentage of active employee's attendance for non-bias-based policing training	100%	100%	100%	100%	100%
Percentage of proactive time ¹⁰	20.0%	N/A	20.0%	N/A	20.0%
Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities (Calendar Year) ¹¹	< 5	2	< 5	N/A	< 5
Number of persons killed from traffic collisions ¹²	41	43	0	58	0
Percentage reduction in severe and fatal traffic collisions each fiscal year from the baseline 2015 through 2025 ¹³	5%	10%	10%	0%	10%

1. The State and National standards were changed to 95% of 911 calls answered within 15 seconds. SDPD will continue to strive for excellence in this area and has chosen not to reduce this standard to the National Standard minimum.
2. FY2018 & FY2019 data for this statistic from the new CAD system implemented in October 2017 is not available at this time.
3. FY2018 & FY2019 data for this statistic from the new CAD system implemented in October 2017 is not available at this time.
4. FY2018 & FY2019 data for this statistic from the new CAD system implemented in October 2017 is not available at this time.
5. FY2018 & FY2019 data for this statistic from the new CAD system implemented in October 2017 is not available at this time.
6. FY2018 & FY2019 data for this statistic from the new CAD system implemented in October 2017 is not available at this time.
7. SDPD is committed to community outreach and partnerships to encourage involvement and to foster transparency through community engagements.
8. SDPD is committed to the sharing of information through multiple social media outlets and encourages the public to follow the Department.
9. The implementation of Body Worn Cameras contributed to the substantial decrease in citizen complaints for FY17 and FY18. In FY19, there were 87 citizen complaints, a 2% increase from FY18.
10. FY2018 & FY2019 data for this statistic from the new CAD system implemented in October 2017 is not available at this time.
11. Calendar year 2018 data will be available from the Federal Bureau of Investigation (FBI) in the fall of 2019.
12. The target indicator is aligned with the City's Vision Zero initiative. The baseline number of traffic related fatalities in calendar year 2015 was 59. The goal of Vision Zero is to reduce traffic fatalities to zero by calendar year 2025 through changes in the roadway environment and through education and enforcement of roadway users. The annual projected values are based on a ten percent reduction goal per year of the initiative.
13. SDPD is committed to increasing the number of educational and enforcement events by 11 each year (10% of 2015) in order to achieve Vision Zero goals.



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	2,653.01	2,657.01	2,655.14	(1.87)
Personnel Expenditures	\$ 407,231,460	\$ 411,674,314	\$ 476,198,619	\$ 64,524,305
Non-Personnel Expenditures	72,583,829	66,039,913	70,865,326	4,825,413
Total Department Expenditures	\$ 479,815,290	\$ 477,714,227	\$ 547,063,945	\$ 69,349,718
Total Department Revenue	\$ 49,652,753	\$ 51,058,041	\$ 49,662,260	\$ (1,395,781)

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Centralized Investigations Division	\$ 79,358,302	\$ 73,652,607	\$ 89,592,839	\$ 15,940,232
Department Operations Division	34,275,550	31,241,046	29,937,879	(1,303,167)
Neighborhood Policing	1,626,427	-	20,187,957	20,187,957
Neighborhood Policing Division	69,038,073	69,340,695	80,709,395	11,368,700
Patrol Operations Division	213,690,483	228,414,380	230,617,487	2,203,107
Traffic, Youth & Event Services	45,225,949	42,066,558	48,358,326	6,291,768
Training/Employee Development Division	33,345,206	29,107,077	39,859,046	10,751,969
Total	\$ 476,559,990	\$ 473,822,363	\$ 539,262,929	\$ 65,440,566

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Centralized Investigations Division	436.00	449.00	448.73	(0.27)
Department Operations Division	108.50	101.50	105.00	3.50
Neighborhood Policing	0.00	0.00	80.15	80.15
Neighborhood Policing Division	309.34	314.34	316.84	2.50
Patrol Operations Division	1,237.00	1,269.00	1,143.00	(126.00)
Traffic, Youth & Event Services	256.06	255.06	245.06	(10.00)
Training/Employee Development Division	306.11	268.11	316.36	48.25
Total	2,653.01	2,657.01	2,655.14	(1.87)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 52,573,118	-
Police Zero-Based Overtime Budget Addition of overtime expenditures for general salary increases and adjustments to extension of shift overtime to maintain current service levels.	0.00	5,489,174	-
Clean SD Expansion Addition of overtime expenditures to support Clean SD expansion efforts.	0.00	3,549,407	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	2,451,125	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p>Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.</p>	0.00	1,097,958	-
<p>Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.</p>	0.00	724,857	-
<p>Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.</p>	0.00	475,001	-
<p>Neighborhood Policing Overtime Addition of overtime expenditures for the newly centralized Neighborhood Policing Division to address community impact strategies and quality of life issues.</p>	0.00	447,050	-
<p>San Diego Police Plaza Addition of non-personnel expenditures for maintenance to support operations at the San Diego Police Plaza.</p>	0.00	408,139	-
<p>Lateral and Recruitment Incentive Programs Addition of one-time non-personnel expenditures to support the Lateral and Recruitment Incentive Programs.</p>	0.00	400,000	-
<p>Police Unit Support Addition of 1.73 Police Detective - Hourly and 1.15 Police Officer 2 - Hourly to support the following Units: Homeless Outreach Team, Sex Crimes, Domestic Violence, Backgrounds, and Collision Investigation Bureau.</p>	2.88	316,190	-
<p>Civilian Supplemental Positions Addition of 1.00 Interview and Interrogation Specialist 3, 1.00 Geographic Information Systems Specialist 3, and 1.00 Information Systems Specialist 3 and associated one-time non-personnel expenditures to support operations.</p>	3.00	293,674	-
<p>Promotional Examination Process Addition of one-time non-personnel expenditures to support the Police Department's bi-annual promotional process for Police Officer 3, Detective, Sergeant and Lieutenant ranks.</p>	0.00	270,200	-
<p>Police Housing Pilot Project Addition of non-personnel expenditures related to the Police Officer Homebuyer Down Payment Assistance Pilot Program to provide down-payment assistance to qualified officers.</p>	0.00	250,000	-
<p>Mobility Traffic Enforcement Addition of non-personnel expenditures for the creation of a dockless mobility enforcement program to reduce dockless mobility violations and improve safety for all roadway users.</p>	0.00	150,000	-
<p>Communications and Internal Affairs Support Addition of 0.50 Police Lead Dispatcher and 0.50 Word Processing Operator to support Communications and Internal Affairs.</p>	1.00	70,655	-
<p>Family Justice Center Transfer of non-personnel expenditures from the Office of the City Attorney to the Police Department related to parking at the Smart Corner building.</p>	0.00	63,000	-

Police

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reclassification of Position Addition of 1.00 Police Captain offset by the reduction of 1.00 Police Lieutenant to better align the position classification with the operations of the department.	0.00	29,512	-
Reduction of Supplies Reduction of non-personnel expenditures due to anticipated savings in ammunition and office supplies.	0.00	(78,510)	-
Reduction in Contractual Services Reduction of non-personnel expenditures due to anticipated savings in contractual services.	0.00	(221,711)	-
SWAT Overtime Reduction Reduction of overtime for Special Weapons and Tactics (SWAT) training.	0.00	(450,000)	-
Reduction in Civilian Positions Reduction of 2.00 Cal-ID Technicians, 1.75 Word Processing Operator, 1.00 Clerical Assistant 2, 1.00 Police Service Officer 2, and 3.00 Police Investigative Service Officer 2s, within the Communications and Patrol Operations units.	(8.75)	(618,273)	-
Reduction of Patrol Backfill Overtime Reduction of overtime for patrol staffing backfill.	0.00	(2,250,000)	-
Safety Sales Tax Allocation Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services and Debt Service Fund.	0.00	-	254,513
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	79,365
Traffic School Fees Adjustment to reflect revised revenue projections associated with traffic school fees.	0.00	-	(105,562)
Senate Bill 90 Adjustment to reflect revised revenue projections associated with the reallocation of General Fund Senate Bill 90 revenue.	0.00	-	(171,261)
Metropolitan Transit System (MTS) Joint Agency Task Force Adjustment to reflect revised revenue projections associated with the MTS Joint Agency Task Force.	0.00	-	(288,837)
Immigration and Customs Enforcement (ICE) Joint Operations Adjustment to reflect revised revenue projections associated with (ICE) Joint Operations.	0.00	-	(349,999)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	-	(814,000)
Total	(1.87) \$	65,440,566 \$	(1,395,781)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 217,903,868	\$ 231,942,523	\$ 271,330,326	39,387,803
Fringe Benefits	189,327,592	179,731,791	200,988,293	21,256,502
PERSONNEL SUBTOTAL	407,231,460	411,674,314	472,318,619	60,644,305

Police

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 12,470,281	\$ 6,984,594	\$ 6,950,295	(34,299)
Contracts	36,198,389	32,324,036	34,265,193	1,941,157
Information Technology	9,787,970	10,901,254	13,352,379	2,451,125
Energy and Utilities	10,082,552	11,237,841	11,297,577	59,736
Other	24,724	-	400,000	400,000
Transfers Out	21,458	-	-	-
Capital Expenditures	114,537	50,246	50,246	-
Debt	628,619	650,078	628,620	(21,458)
NON-PERSONNEL SUBTOTAL	69,328,530	62,148,049	66,944,310	4,796,261
Total	\$ 476,559,990	\$ 473,822,363	\$ 539,262,929	\$ 65,440,566

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 15,584,308	\$ 16,780,251	\$ 15,516,085	(1,264,166)
Fines Forfeitures and Penalties	21,574,826	21,279,756	21,180,889	(98,867)
Licenses and Permits	1,789,195	2,169,627	2,169,627	-
Other Local Taxes	1,687,866	1,617,428	1,617,428	-
Other Revenue	646,373	620,879	620,879	-
Rev from Other Agencies	822,312	1,145,984	858,723	(287,261)
Transfers In	4,039,833	4,104,116	4,358,629	254,513
Total	\$ 46,144,713	\$ 47,718,041	\$ 46,322,260	(1,395,781)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$ 33,605 - 40,459	\$ 193,960
20000012	Administrative Aide 1	1.00	1.00	2.00	39,449 - 47,528	90,920
20000024	Administrative Aide 2	13.00	13.00	13.00	45,444 - 54,769	675,380
20000041	Assistant Management Analyst	1.00	1.00	1.00	47,463 - 57,691	56,826
20000050	Assistant Management Analyst	2.00	0.00	0.00	47,463 - 57,691	-
20001190	Assistant Police Chief	5.00	6.00	6.00	63,127 - 239,144	1,094,194
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	57,691 - 69,723	123,543
20000119	Associate Management Analyst	17.00	17.00	17.00	57,691 - 69,723	1,133,031
20000134	Associate Management Analyst	3.00	3.00	3.00	57,691 - 69,723	208,123
20000201	Building Maintenance Supervisor	1.00	0.00	0.00	66,006 - 79,822	-
20000224	Building Service Technician	3.00	0.00	0.00	35,560 - 42,328	-
20000202	Building Supervisor	2.00	0.00	0.00	42,436 - 50,944	-
20000231	Cal-ID Technician	12.00	12.00	10.00	38,718 - 46,647	440,775
90000231	Cal-ID Technician - Hourly	0.88	0.88	0.88	38,718 - 46,647	41,049
20000539	Clerical Assistant 2	11.00	9.00	10.00	31,929 - 38,482	361,560
90000539	Clerical Assistant 2 - Hourly	2.63	2.63	2.63	31,929 - 38,482	101,208
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	17,963 - 112,589	77,475
20001175	Crime Laboratory Manager	1.00	1.00	1.00	50,128 - 184,332	160,074
20000441	Crime Scene Specialist	8.00	8.00	8.00	58,314 - 72,875	571,810
20000348	Criminalist 2	17.00	17.00	18.00	83,969 - 106,532	1,810,914

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000349	Criminalist 2	13.00	13.00	13.00	83,969 - 106,532	1,339,095
20000386	Dispatcher 2	74.00	83.00	83.00	41,941 - 50,622	4,032,878
90000386	Dispatcher 2 - Hourly	1.88	1.88	1.88	41,941 - 50,622	95,169
20000391	DNA Technical Manager	1.00	1.00	1.00	88,159 - 111,856	109,193
20000398	Documents Examiner 3	1.00	1.00	1.00	72,581 - 87,622	87,622
20000408	Electrician	1.00	0.00	0.00	50,257 - 60,334	-
20000924	Executive Assistant	2.00	1.00	1.00	46,475 - 56,208	56,208
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	63,127 - 239,144	195,530
21000433	Geographic Info Systems Analyst 3	0.00	0.00	1.00	63,342 - 76,578	63,342
20000178	Information Systems Administrator	2.00	2.00	2.00	78,404 - 94,948	189,896
20000290	Information Systems Analyst 2	5.00	5.00	5.00	57,691 - 69,723	342,351
20000293	Information Systems Analyst 3	5.00	5.00	6.00	63,342 - 76,578	446,232
20000998	Information Systems Analyst 4	3.00	3.00	3.00	71,249 - 86,311	258,933
20000730	Interview and Interrogation Specialist 3	3.00	3.00	4.00	76,401 - 92,117	337,036
20000716	Police Invstgtv Serv Ofcr 2(Lt Pn Ex Ad)	3.00	3.00	0.00	43,360 - 52,362	-
20000590	Laboratory Technician	3.00	3.00	3.00	46,583 - 60,516	167,776
20000577	Latent Print Examiner 2	13.00	13.00	11.00	68,090 - 82,293	885,608
21000500	Latent Print Examiner 3	0.00	0.00	1.00	71,270 - 86,139	71,270
21000475	Latent Print Examiner Aide	0.00	0.00	3.00	46,411 - 56,015	159,559
90001073	Management Intern - Hourly	0.75	0.75	0.75	25,913 - 31,155	23,366
20000672	Parking Enforcement Officer 1	40.00	40.00	40.00	39,943 - 48,001	1,859,858
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	43,811 - 52,771	949,878
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	49,462 - 60,917	361,044
20000680	Payroll Specialist 2	6.00	6.00	6.00	38,783 - 49,160	282,770
20000173	Payroll Supervisor	1.00	1.00	1.00	44,477 - 56,537	55,191
20000059	Police Captain	0.00	0.00	1.00	141,387 - 177,796	158,533
20000717	Police Captain	16.00	18.00	18.00	141,387 - 177,796	3,066,328
20001133	Police Chief	1.00	1.00	1.00	63,127 - 239,144	218,753
20000308	Police Code Compliance Officer	5.00	5.00	5.00	45,895 - 55,177	268,515
20000719	Police Detective	337.00	337.00	337.00	80,525 - 102,174	31,728,382
90000719	Police Detective - Hourly	0.00	0.00	1.73	80,525 - 102,174	172,552
20000111	Police Dispatch Administrator	3.00	3.00	3.00	69,057 - 83,904	251,712
20000729	Police Dispatcher	59.00	59.00	59.00	50,686 - 61,107	3,533,230
90000729	Police Dispatcher - Hourly	1.21	1.21	1.21	50,686 - 61,107	73,940
20000987	Police Dispatch Supervisor	14.00	15.00	15.00	61,344 - 73,999	1,084,675
20000715	Police Investigative Service Officer 2	23.00	23.00	20.00	43,360 - 52,362	977,954
20000696	Police Lead Dispatcher	11.50	11.50	12.00	55,779 - 67,252	784,078
20000718	Police Lieutenant	55.00	55.00	54.00	119,069 - 149,652	7,837,162
20000721	Police Officer 2	1,328.00	1,326.00	1,326.00	76,686 - 97,299	118,807,370
90000721	Police Officer 2 - Hourly	0.00	0.00	1.15	76,686 - 97,299	109,230
20000723	Police Officer 3	9.00	11.00	11.00	80,525 - 102,174	1,062,745
20000734	Police Property and Evidence Clerk	15.00	15.00	15.00	36,935 - 44,305	641,474

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000735	Police Records Clerk	25.00	25.00	25.00	37,816 - 49,083	1,120,208
20000582	Police Records Data Specialist	9.00	9.00	9.00	34,228 - 41,447	352,314
20000585	Police Records Data Specialist Supervisor	2.00	2.00	2.00	41,447 - 49,805	98,953
20000724	Police Sergeant	288.00	288.00	288.00	93,068 - 118,132	32,597,639
20000329	Police Service Officer 2	7.00	7.00	6.00	41,813 - 50,300	285,280
20000331	Police Service Officer 2	2.00	2.00	2.00	41,813 - 50,300	87,334
20001234	Program Coordinator	4.00	5.00	5.00	24,537 - 147,160	553,793
20001222	Program Manager	4.00	3.00	3.00	50,128 - 184,332	378,805
20000761	Project Officer 1	1.00	0.00	0.00	71,099 - 85,860	-
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	45,551 - 54,855	161,273
20000783	Public Information Clerk	0.00	1.00	0.00	33,605 - 40,459	-
20000869	Senior Account Clerk	1.00	1.00	1.00	38,482 - 46,432	46,432
20000927	Senior Clerk/Typist	11.00	12.00	12.00	38,482 - 46,432	543,199
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	63,342 - 76,578	76,578
20000966	Senior HVACR Technician	1.00	0.00	0.00	55,413 - 69,848	-
20000015	Senior Management Analyst	2.00	2.00	3.00	63,342 - 76,578	199,544
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	60,420 - 74,638	73,728
20000882	Senior Police Records Clerk	4.00	4.00	4.00	43,403 - 56,474	218,016
90000882	Senior Police Records Clerk - Hourly	0.85	0.85	0.85	43,403 - 56,474	46,329
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	57,691 - 69,723	63,099
90001013	Special Event Traffic Controller 1 - Hourly	39.06	39.06	39.06	36,226 - 43,553	1,701,177
20001012	Special Event Traffic Control Supervisor	3.00	4.00	4.00	45,938 - 57,958	225,679
20001006	Supervising Cal-ID Technician	4.00	4.00	4.00	44,391 - 53,630	211,368
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	75,353 - 94,291	92,697
20000892	Supervising Criminalist	4.00	4.00	4.00	96,581 - 122,505	458,840
20000893	Supervising Criminalist	1.00	1.00	1.00	96,581 - 122,505	98,996
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	83,367 - 100,793	95,873
20000970	Supervising Management Analyst	2.00	3.00	2.00	71,249 - 86,311	169,796
20000756	Word Processing Operator	40.25	41.25	38.00	33,605 - 40,459	1,478,977
	2nd Watch Shift					1,386,161
	2-Wheel Motorcycle (POA)					127,736
	3rd Watch Shift					1,429,755
	3-Wheel Motorcycle (MEA)					119,808
	Acct Recon Pay					113,377
	Admin Assign Pay					103,788
	Advanced Post Certificate					9,922,215
	Air Support Trainer					14,008
	Bilingual - Dispatcher					40,768
	Bilingual - POA					782,663
	Bilingual - Regular					85,904
	Budgeted Vacancy Savings					(21,248,895)
	Canine Care					155,944
	Comm Relations					73,128
	Core Instructor Pay					18,044

Police

Personnel Expenditures

Job Number Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
Detective Pay					588,132
Dispatch Cert Pay					1,809,468
Dispatcher Training					217,832
Emergency Negotiator					74,699
Field Training Pay					1,048,263
Flight Pay					133,415
Intermediate Post Certificate					1,849,080
Latent Print Exam Cert					33,314
Night Shift Pay					7,755
Overtime Budgeted					32,062,338
Sick Leave - Hourly					42,963
Special Pay Adjustment					3,035,007
Split Shift Pay					443,588
Swat Team Pay					411,381
Termination Pay Annual Leave					1,025,322
Vacation Pay In Lieu					3,700,158
FTE, Salaries, and Wages Subtotal	2,653.01	2,657.01	2,655.14		\$ 271,330,326

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,595,554	\$ 3,513,851	\$ 3,751,951	238,100
Flexible Benefits	41,497,841	38,669,535	28,278,207	(10,391,328)
Long-Term Disability	82	-	-	-
Medicare	3,455,071	2,751,906	3,380,804	628,898
Other Post-Employment Benefits	14,579,479	13,953,534	14,357,122	403,588
Retiree Medical Trust	30,042	30,487	39,363	8,876
Retirement 401 Plan	18,105	17,718	20,208	2,490
Retirement ADC	106,947,006	106,228,619	127,679,237	21,450,618
Retirement DROP	870,576	972,672	879,422	(93,250)
Risk Management Administration	2,400,558	2,399,261	2,824,544	425,283
Supplemental Pension Savings Plan	2,523,510	2,475,846	3,021,669	545,823
Unemployment Insurance	308,834	309,366	324,073	14,707
Workers' Compensation	13,100,934	8,408,996	16,431,693	8,022,697
Fringe Benefits Subtotal	\$ 189,327,592	\$ 179,731,791	\$ 200,988,293	\$ 21,256,502
Total Personnel Expenditures			\$ 472,318,619	

Seized Assets - California Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Department Operations Division	\$ 18,931	\$ 11,919	\$ 11,919	-
Total	\$ 18,931	\$ 11,919	\$ 11,919	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 11,919	\$ 11,919	-
Transfers Out	18,931	-	-	-

Police

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL SUBTOTAL	18,931	11,919	11,919	-
Total	\$ 18,931	\$ 11,919	\$ 11,919	-

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 2,427	\$ -	\$ -	-
Rev from Other Agencies	148,518	11,881	11,881	-
Total	\$ 150,945	\$ 11,881	\$ 11,881	-

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Department Operations Division	\$ 948,313	\$ 1,620,758	\$ 1,649,910	29,152
Neighborhood Policing	-	-	3,880,000	3,880,000
Total	\$ 948,313	\$ 1,620,758	\$ 5,529,910	3,909,152

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Neighborhood Policing Overtime Addition of overtime expenditures for the newly centralized Neighborhood Policing Division to address community impact strategies and quality of life issues.	0.00	\$ 3,880,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	29,152	-
Total	0.00	\$ 3,909,152	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 3,880,000	3,880,000
PERSONNEL SUBTOTAL	-	-	3,880,000	3,880,000
NON-PERSONNEL				
Supplies	\$ 118,867	\$ -	\$ -	-
Contracts	362,254	719,654	748,877	29,223
Information Technology	117,393	-	-	-
Energy and Utilities	333,590	901,104	901,033	(71)
Capital Expenditures	16,210	-	-	-
NON-PERSONNEL SUBTOTAL	948,313	1,620,758	1,649,910	29,152
Total	\$ 948,313	\$ 1,620,758	\$ 5,529,910	3,909,152

Police

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Revenue	\$ 12,141	\$ -	\$ -	-
Rev from Federal Agencies	230,592	1,069,307	1,069,307	-
Rev from Money and Prop	22,117	-	-	-
Total	\$ 264,850	\$ 1,069,307	\$ 1,069,307	-

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Department Operations Division	\$ -	\$ 119,187	\$ 119,187	-
Total	\$ -	\$ 119,187	\$ 119,187	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 119,187	\$ 119,187	-
NON-PERSONNEL SUBTOTAL	-	119,187	119,187	-
Total	\$ -	\$ 119,187	\$ 119,187	-

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Federal Agencies	\$ 39,943	\$ 118,812	\$ 118,812	-
Rev from Money and Prop	5,289	-	-	-
Total	\$ 45,232	\$ 118,812	\$ 118,812	-

State COPS

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Department Operations Division	\$ 2,288,055	\$ 2,140,000	\$ 2,140,000	-
Total	\$ 2,288,055	\$ 2,140,000	\$ 2,140,000	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 2,139,557	\$ 2,140,000	\$ 2,140,000	-
Contracts	14,523	-	-	-
Information Technology	110,810	-	-	-
Capital Expenditures	23,165	-	-	-
NON-PERSONNEL SUBTOTAL	2,288,055	2,140,000	2,140,000	-
Total	\$ 2,288,055	\$ 2,140,000	\$ 2,140,000	-

Police

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 50,545	\$ -	\$ -	-
Rev from Other Agencies	2,996,468	2,140,000	2,140,000	-
Total	\$ 3,047,013	\$ 2,140,000	\$ 2,140,000	-

Revenue and Expense Statement (Non-General Fund)

Seized Assets Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,648,059	\$ 1,817,291	\$ 15,142,623
TOTAL BALANCE AND RESERVES	\$ 2,648,059	\$ 1,817,291	\$ 15,142,623
REVENUE			
Other Revenue	\$ 12,141	\$ -	\$ -
Revenue from Federal Agencies	270,535	1,188,119	1,188,119
Revenue from Other Agencies	148,518	11,881	11,881
Revenue from Use of Money and Property	29,833	-	-
TOTAL REVENUE	\$ 461,027	\$ 1,200,000	\$ 1,200,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,109,086	\$ 3,017,291	\$ 16,342,623
OPERATING EXPENSE			
Personnel Expenses	\$ -	\$ -	\$ 3,880,000
Supplies	118,867	-	-
Contracts	362,254	850,760	879,983
Information Technology	117,393	-	-
Energy and Utilities	333,590	901,104	901,033
Transfers Out	18,931	-	-
Capital Expenditures	16,210	-	-
TOTAL OPERATING EXPENSE	\$ 967,244	\$ 1,751,864	\$ 5,661,016
TOTAL EXPENSE	\$ 967,244	\$ 1,751,864	\$ 5,661,016
BALANCE	\$ 2,141,842	\$ 1,265,427	\$ 10,681,607
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,109,086	\$ 3,017,291	\$ 16,342,623

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,672,536	\$ 4,370,854	\$ 4,231,130
TOTAL BALANCE AND RESERVES	\$ 3,672,536	\$ 4,370,854	\$ 4,231,130
REVENUE			
Revenue from Other Agencies	\$ 2,996,468	\$ 2,140,000	\$ 2,140,000
Revenue from Use of Money and Property	50,545	-	-
TOTAL REVENUE	\$ 3,047,013	\$ 2,140,000	\$ 2,140,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,719,549	\$ 6,510,854	\$ 6,371,130
OPERATING EXPENSE			
Supplies	\$ 2,139,557	\$ 2,140,000	\$ 2,140,000
Contracts	14,523	-	-
Information Technology	110,810	-	-
Capital Expenditures	23,165	-	-
TOTAL OPERATING EXPENSE	\$ 2,288,055	\$ 2,140,000	\$ 2,140,000
TOTAL EXPENSE	\$ 2,288,055	\$ 2,140,000	\$ 2,140,000
BALANCE	\$ 4,431,494	\$ 4,370,854	\$ 4,231,130
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,719,549	\$ 6,510,854	\$ 6,371,130

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Public Safety Services & Debt Service Fund



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Public Safety Services & Debt Service Fund



Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.



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Public Safety Services & Debt Service Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	9,463,236	9,738,827	10,104,026	365,199
Total Department Expenditures	\$ 9,463,236	\$ 9,738,827	\$ 10,104,026	\$ 365,199
Total Department Revenue	\$ 9,461,261	\$ 9,738,827	\$ 10,104,026	\$ 365,199

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Safety Services & Debt Service Fund	\$ 9,463,236	\$ 9,738,827	\$ 10,104,026	365,199
Total	\$ 9,463,236	\$ 9,738,827	\$ 10,104,026	365,199

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation	0.00	\$ 365,199	\$ 365,199
Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Service Fund.			
Total	0.00	\$ 365,199	\$ 365,199

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Transfers Out	\$ 9,463,236	\$ 9,738,827	\$ 10,104,026	365,199
NON-PERSONNEL SUBTOTAL	9,463,236	9,738,827	10,104,026	365,199
Total	\$ 9,463,236	\$ 9,738,827	\$ 10,104,026	365,199

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 26,059	\$ -	\$ -	-
Sales Tax	9,435,202	9,738,827	10,104,026	365,199
Total	\$ 9,461,261	\$ 9,738,827	\$ 10,104,026	365,199

Public Safety Services & Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 717,535	\$ 717,535	\$ 715,560
TOTAL BALANCE AND RESERVES	\$ 717,535	\$ 717,535	\$ 715,560
REVENUE			
Revenue from Use of Money and Property	\$ 26,059	\$ -	\$ -
Sales Tax	9,435,202	9,738,827	10,104,026
TOTAL REVENUE	\$ 9,461,261	\$ 9,738,827	\$ 10,104,026
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,178,796	\$ 10,456,362	\$ 10,819,586
OPERATING EXPENSE			
Transfers Out	\$ 9,463,236	\$ 9,738,827	\$ 10,104,026
TOTAL OPERATING EXPENSE	\$ 9,463,236	\$ 9,738,827	\$ 10,104,026
TOTAL EXPENSE	\$ 9,463,236	\$ 9,738,827	\$ 10,104,026
BALANCE	\$ 715,560	\$ 717,535	\$ 715,560
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,178,796	\$ 10,456,362	\$ 10,819,586

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Public Utilities



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Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

In summer of 2018, the Mayor directed a comprehensive review of the Public Utilities Department and assigned a team to methodically analyze all aspects of water and wastewater operations, with specific attention paid to staffing, organizational structure, and key processes. The goal of the review was to ensure staff and processes are in place that support a customer-focused, mission-driven utility while restoring stability and confidence in the Department. The departmental review resulted in an organizational restructure which will begin to be implemented in Fiscal Year 2020 and be completed in Fiscal Year 2021. A comprehensive description of the restructure can be found in Volume I of the Fiscal Year 2020 Adopted Budget document.

The mission is:

To provide reliable water utility services that protect the health of our communities and the environment

The vision is:

A world-class water utility for a world-class city

Goals and Objectives

Goal 1: Water Supply and Environmental Stewardship

- Water supply and conservation
- Carbon footprint and energy management

Goal 2: Organization Excellence

- Rate structure optimization
- Safety
- Training and development
- Excellent organizational culture

Goal 3: Community Engagement

- Stakeholder understanding and support
- Customer service strategies

Goal 4: Infrastructure Management

- Asset management
- Infrastructure investment

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage reduction of per capita water consumption ¹	5%	16%	5%	15%	5%
Percentage of Pure Water Phase 1 plan developed and implemented on schedule ²	100%	100%	100%	60%	100%
Average number of days to respond to and resolve customer-initiated service investigations ³	10.0	13.6	10.0	14.0	10.0
Miles of sewer mains replaced, repaired, or rehabilitated ⁴	45.0	39.9	40.0	41.5	40.0
Miles of water mains awarded for replacement ⁵	35.0	33.4	35.0	18.3	35.0
Average number of minutes for water main break response time ⁶	30	39	30	22	30
Number of acute sewer main defects identified ⁷	50	45	50	48	50
Number of sanitary sewer overflows (SSOs) ⁸	40	37	40	53	40
Number of water main breaks ⁹	77	72	77	61	77

1. Reduction of per capita consumption is an ongoing, long-term effort and is not a compounding annual target of a 5% reduction from prior fiscal year. Calendar Year 2013 is the baseline year and the results reflect calendar year. The results tie to water consumption reports submitted to the State. The variance is due to a change in calculating and reporting the KPI from fiscal year to calendar year.

Key Performance Indicators

2. The variance between the FY 2019 Target and the FY 2019 Actuals is attributed to the staggering of construction contract advertisements. Feedback was received during the middle of Fiscal Year 2019 from the Contracting community to stagger construction contract advertisements. This was done to ensure a competitive bidding process on the contracts but delayed the advertising of some contracts into FY 2020.
3. The average number of days to complete field investigations increased to 14.0 in FY 2019 in large part due to an 8.44% increase in the number of service notifications generated. Customer-initiated service investigations include requests submitted by customers and staff of the Customer Support Division.
4. Mileage KPIs are based on a 5-year average (FY 2016 - FY 2020) programmatic level goals of 175 total awarded water miles and 215 replaced / rehabilitated sewer miles. The FY 2020 mileage goals reflect previously completed mileage as compared to these overall program goals, in addition to future system needs.
5. Refer to footnote #4. The variance between the FY 2019 Target and FY 2019 Actuals is a result of non-responsive bids and re-bidding contracts resulting in the delay of awarding construction contracts.
6. The lower response times in FY 2019 are attributed to more accurate reporting and the creation of a rupture report that helps provide and record responder's data on a real-time basis.
7. The Public Utilities Department annual estimate for acute sewer defects of 50 is based on industry best practices for comparable sized collection systems. Due to the City's robust sewer infrastructure CIP program and increased efficiency in completing in-house repairs the number of identified defects has been below industry average.
8. Sanitary Sewer Overflows are caused by roots and/or debris building up in pipe segments. The increase in sanitary sewer overflows is a result of delays in scheduled pipe cleanings. Vacancies and the temporary reassignment of wastewater maintenance staff to other priorities contributed to interruptions in routine cleaning schedules.
9. This variance is due to the success of PUD's water main replacement program. PUD programs 35 miles of Cast Iron and AC pipe every year to be replaced with new pipe which, over time, reduces the number of calendar year breaks our customers and City will experience. Note that due to a transition from older legacy reporting systems to the City's Enterprise asset Management System, FY 2019 Actuals reflect Calendar Year 2019 while prior actuals reflect Fiscal Years.



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Public Utilities

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	1,650.92	1,655.92	1,717.55	61.63
Personnel Expenditures	\$ 166,746,875	\$ 176,351,727	\$ 186,340,527	\$ 9,988,800
Non-Personnel Expenditures	652,194,882	731,498,900	761,131,877	29,632,977
Total Department Expenditures	\$ 818,941,757	\$ 907,850,627	\$ 947,472,404	\$ 39,621,777
Total Department Revenue	\$ 1,149,349,379	\$ 1,159,478,841	\$ 1,622,501,059	\$ 463,022,218

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Utilities	\$ 2,648,514	\$ 2,606,490	\$ 2,712,536	\$ 106,046
Total	\$ 2,648,514	\$ 2,606,490	\$ 2,712,536	\$ 106,046

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Wastewater Disposal Services Addition of non-personnel expenditures to support wastewater disposal contractual services at the nine City reservoirs to maintain a clean and healthy environment.	0.00	\$ 150,000	-
San Dieguito Joint Powers Authority Addition of non-personnel expenditures to support the San Dieguito Joint Powers Authority's maintenance of park open space for recreation in the San Dieguito River Valley.	0.00	17,086	-
Armored Services Addition of non-personnel expenditures related to armored pick up services for various lake locations required by the Office of the City Treasurer.	0.00	8,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	6,845	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,310	-
Reduction of City Reservoir Services Reduction of non-personnel expenditures associated with the closure of City reservoirs by one additional day a month.	0.00	(78,195)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(260,000)
Total	0.00	\$ 106,046	(260,000)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 44,434	\$ 61,800	\$ 61,800	-
Contracts	2,524,567	2,495,366	2,592,500	97,134

Public Utilities

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Information Technology	5,910	-	6,845	6,845
Energy and Utilities	73,598	49,324	51,391	2,067
Other	5	-	-	-
NON-PERSONNEL SUBTOTAL	2,648,514	2,606,490	2,712,536	106,046
Total	\$ 2,648,514	\$ 2,606,490	\$ 2,712,536	\$ 106,046

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 1,038,791	\$ 1,085,146	\$ 1,120,146	\$ 35,000
Other Revenue	529	-	-	-
Rev from Money and Prop	222,651	520,000	225,000	(295,000)
Total	\$ 1,261,970	\$ 1,605,146	\$ 1,345,146	\$ (260,000)

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Utilities	\$ 209,208,133	\$ 231,562,068	\$ 239,732,321	\$ 8,170,253
Total	\$ 209,208,133	\$ 231,562,068	\$ 239,732,321	\$ 8,170,253

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Utilities	458.86	473.24	486.38	13.14
Total	458.86	473.24	486.38	13.14

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Waste Removal and Disposal Service Addition of non-personnel expenditures for mandatory removal of bio solid material and hazardous waste.	0.00	\$ 6,000,000	-
Digester Cleaning Addition of one-time non-personnel expenditures for digester cleaning maintenance.	0.00	2,550,000	-
Facility Upgrades and Security Services Addition of non-personnel expenditures for facility upgrades and enhanced security services at various Public Utilities Department facilities.	0.00	2,123,600	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,300,341	-
Water Systems Pipe Replacements and Electrical Substation Repairs Addition of non-personnel expenditures for the replacement of corroded Heated Water System/Cooling Water System and Electrical Substation repairs.	0.00	750,000	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Utilities Reorganization Personnel Additions Addition of 8.74 FTE positions to support the reorganization of water and wastewater operations within the department.	8.74	742,727	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	663,170	-
Point Loma Wastewater Treatment Plant Condition Assessment Addition of one-time non-personnel expenditures for a condition assessment at the Point Loma Wastewater Treatment Plant.	0.00	500,000	-
Laboratory Supplies and Certification Fees Addition of non-personnel expenditures for needed laboratory supplies, equipment, and facility improvements to maintain industry required certifications to continue performing scientific and technical analyses.	0.00	468,345	-
Pump Stations Maintenance and Support Addition of non-personnel expenditures for maintenance and support at Pump Station 2, South Bay Water Reclamation Plant and Grove Avenue Pump Station.	0.00	400,000	-
Recycled Water Division Support Addition of personnel expenditures and associated non-personnel expenditures to support the Recycled Water Division.	0.00	400,000	-
Public Utilities Reorganization Reallocation among funds associated with moving Long Range Planning Division functions to other divisions to increase efficiency and support the reorganization of water and wastewater operations within the department.	2.63	376,063	-
Black Mountain and Meanley Tank Facilities Addition of one-time non-personnel expenditures to repair and restart automated chlorination facilities at Black Mountain and Meanley Tanks.	0.00	300,000	-
Pension Payment Stabilization Reserve Addition of one-time non-personnel expenditures to replenish the Pension Payment Stabilization Reserve at 40% of the required level.	0.00	286,254	-
Wastewater Treatment and Disposal Division Support Addition of 1.00 Plant Technician 2, 1.00 Plant Technician 3 and 1.00 Instrumentation and Control Technician to support the Wastewater Treatment and Disposal Division.	3.00	240,439	-
Supply Chain Warehouse Facilities Addition of one-time and on-going non-personnel expenditures to support supply chain warehouse facilities.	0.00	227,250	-
Addition of Assistant Chemist Addition of 1.04 Assistant Chemist and associated non-personnel expenditures to provide analytical lab support for the Pure Water Program.	1.04	178,905	-
Information Technology Management Support Addition of 1.05 Program Manager and 0.35 Program Coordinator partially offset by the reduction of 0.28 Information System Analyst II to support the Information Technology Management Section.	1.12	173,728	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Rate Consultant Services Addition of non-personnel expenditures for consultant services to review cost of service studies and to evaluate water and wastewater rates.	0.00	144,367	-
Enterprise Asset Management Support Addition of 0.30 Plant Process Control Supervisor and 0.90 Program Coordinator to support Enterprise Asset Management.	1.20	140,273	-
Facilities Maintenance Support Addition of non-personnel expenditures to support building maintenance staff services.	0.00	134,923	-
Industrial Wastewater Control Program Positions Addition of 1.15 FTE positions to maintain industry required certifications to continue performing scientific and technical analyses.	1.15	116,870	-
Geosyntec Consultant Services Addition of one-time non-personnel expenditures to support Geosyntec consultant services to maintain the Consent Decree with San Diego Coast Keepers.	0.00	100,000	-
Associate Department Human Resources Analyst Addition of 0.90 Associate Department Human Resources Analyst to support hiring, performance management, and Occupational Health Services (OHS).	0.90	83,337	-
Cost Allocation of Branch Management Expense Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	68,610	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	63,938	-
Joint Powers Authority Agency Contribution Addition of non-personnel expenditures for the annual Joint Powers Authority Agency contribution.	0.00	54,807	-
Supply Chain and Inventory Expansion Support Addition of 0.60 Storekeeper 2 to support inventory expansion and improve procurement processes across the department.	0.60	53,341	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	52,419	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	39,425	-
Reallocation of Assistant Laboratory Technician Reduction of 1.00 Assistant Laboratory Technician and addition of 1.00 Laboratory Technician to support services related to the reorganization of the Public Utilities Department.	0.00	13,063	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.52	(9,560)	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facilities Maintenance Consolidation	(2.51)	(248,032)	-
Transfer of 2.51 FTE positions and associated non-personnel expenditures from the Public Utilities Department to the READ - Facilities Services Division for centralization of facilities maintenance functions.			
One-Time Additions and Annualizations	0.00	(273,452)	(78,904)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.			
Public Utilities Reorganization Personnel Reductions	(5.25)	(518,692)	-
Reduction of 5.25 FTE positions to support the reorganization of water and wastewater operations within the department.			
Non-Discretionary Adjustment	0.00	(3,741,524)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Non-Personnel Expenditures	0.00	(5,784,682)	-
Reduction of non-personnel expenditures based on historical budgetary savings in contractual services and capital expenditures.			
Revised Revenue	0.00	-	164,449,800
Adjustment to reflect revised revenue projections related to charges to Participating Agencies and reimbursements from the State Revolving Fund loan program for the Pure Water Program.			
Revised Revenue	0.00	-	(2,041,500)
Adjustment to reflect revised revenue projections.			
Total	13.14 \$	8,170,253 \$	162,329,396

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 28,934,233	\$ 32,166,735	\$ 34,476,083	2,309,348
Fringe Benefits	21,728,416	22,369,332	22,940,814	571,482
PERSONNEL SUBTOTAL	50,662,649	54,536,067	57,416,897	2,880,830
NON-PERSONNEL				
Supplies	\$ 19,315,476	\$ 21,333,645	\$ 21,725,688	392,043
Contracts	42,478,891	50,179,010	54,869,588	4,690,578
Information Technology	4,714,342	6,516,479	7,179,649	663,170
Energy and Utilities	14,263,292	16,275,777	15,447,026	(828,751)
Other	172,050	309,618	317,368	7,750
Contingencies	-	3,500,000	3,500,000	-
Transfers Out	76,061,039	76,191,918	73,642,106	(2,549,812)
Capital Expenditures	1,808,254	2,704,299	5,633,999	2,929,700
Debt	(267,861)	15,255	-	(15,255)
NON-PERSONNEL SUBTOTAL	158,545,484	177,026,001	182,315,424	5,289,423
Total	\$ 209,208,133	\$ 231,562,068	\$ 239,732,321	\$ 8,170,253

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 84,730,762	\$ 86,388,022	\$ 86,235,922	(152,100)

Public Utilities

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fines Forfeitures and Penalties	979,491	-	-	-
Other Revenue	248,196	100,000	100,000	-
Rev from Federal Agencies	1,344,000	-	-	-
Rev from Money and Prop	1,931,570	1,300,000	800,000	(500,000)
Rev from Other Agencies	46,175	-	-	-
Transfers In	10,569,127	62,679,104	225,660,600	162,981,496
Total	\$ 99,849,321	\$ 150,467,126	\$ 312,796,522	\$ 162,329,396

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.33	0.33	0.57	\$ 68,090 - 88,488	\$ 48,677
20000102	Accountant 4	0.33	0.33	0.33	76,599 - 109,715	32,508
90000102	Accountant 4 - Hourly	0.10	0.10	0.10	76,599 - 109,715	9,268
20000011	Account Clerk	4.56	4.08	4.42	33,605 - 40,459	172,218
20000012	Administrative Aide 1	0.77	1.60	1.60	39,449 - 47,528	75,823
20000024	Administrative Aide 2	6.51	7.47	7.79	45,444 - 54,769	388,426
20000057	Assistant Chemist	23.00	26.74	27.78	61,687 - 80,565	2,054,119
20001140	Assistant Department Director	1.16	1.10	1.40	33,863 - 185,643	198,474
20001202	Assistant Deputy Director	1.00	1.00	1.00	24,537 - 147,160	123,960
90001202	Assistant Deputy Director - Hourly	0.35	0.00	0.00	24,537 - 147,160	-
20000070	Assistant Engineer-Civil	8.19	9.61	11.14	61,752 - 74,407	778,559
20000087	Assistant Engineer-Mechanical	0.61	0.61	0.61	61,752 - 74,407	42,656
20000080	Assistant Laboratory Technician	1.00	1.00	0.00	38,633 - 50,053	-
20000041	Assistant Management Analyst	0.33	0.30	0.30	47,463 - 57,691	17,303
20001228	Assistant Metropolitan Wastewater Director	0.33	0.30	0.30	33,863 - 185,643	46,415
20000140	Associate Chemist	7.25	8.39	8.39	71,120 - 92,576	743,638
20000311	Associate Department Human Resources Analyst	0.66	0.60	1.50	57,691 - 69,723	98,842
20000143	Associate Engineer-Civil	10.95	13.03	14.11	71,099 - 85,860	1,167,445
20000145	Associate Engineer-Civil	1.33	1.26	1.26	71,099 - 85,860	102,671
20000150	Associate Engineer-Electrical	3.22	2.22	2.22	71,099 - 85,860	190,620
90000150	Associate Engineer-Electrical - Hourly	0.35	0.00	0.00	71,099 - 85,860	-
20000154	Associate Engineer-Mechanical	0.61	0.61	0.61	71,099 - 85,860	52,380
20000119	Associate Management Analyst	11.10	10.87	11.43	57,691 - 69,723	721,812
20000132	Associate Management Analyst	0.33	0.33	0.00	57,691 - 69,723	-
20000134	Associate Management Analyst	0.33	0.30	0.30	57,691 - 69,723	16,428
90000119	Associate Management Analyst - Hourly	0.08	0.00	0.00	57,691 - 69,723	-
20000162	Associate Planner	0.46	0.24	0.70	65,061 - 84,515	54,789
20000655	Biologist 2	7.00	8.56	8.56	65,925 - 80,182	645,178
20000648	Biologist 3	3.50	3.00	3.00	76,080 - 92,117	239,517
20000195	Boat Operator	1.00	1.00	1.00	46,411 - 55,370	46,411

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000201	Building Maintenance Supervisor	0.33	0.33	0.00	66,006 - 79,822	-
20000205	Building Service Supervisor	1.34	0.64	0.00	48,796 - 59,002	-
20000224	Building Service Technician	1.34	0.64	0.00	35,560 - 42,328	-
20000231	Cal-ID Technician	0.00	0.00	0.43	38,718 - 46,647	16,653
20000539	Clerical Assistant 2	2.99	2.96	3.70	31,929 - 38,482	137,975
20000306	Code Compliance Officer	0.44	0.44	0.00	39,728 - 47,807	-
20000545	Contracts Processing Clerk	0.33	0.30	0.30	35,173 - 42,479	12,492
20001168	Deputy Director	2.44	2.36	2.79	50,128 - 184,332	382,343
20000434	Electronics Technician	0.33	0.33	0.33	50,257 - 60,334	19,607
21000451	Environmental Biologist 3	0.00	0.00	0.24	71,120 - 92,576	20,647
20000438	Equipment Painter	2.00	2.00	2.00	47,335 - 56,767	111,831
20000924	Executive Assistant	0.33	0.30	0.30	46,475 - 56,208	16,259
20000461	Field Representative	0.55	1.00	0.46	34,486 - 41,533	17,504
20000184	Fleet Parts Buyer	1.00	0.30	0.30	47,635 - 57,691	17,303
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	40,094 - 48,344	145,032
20000178	Information Systems Administrator	0.34	0.30	0.00	78,404 - 94,948	-
20000290	Information Systems Analyst 2	2.04	1.68	1.40	57,691 - 69,723	94,787
20000293	Information Systems Analyst 3	2.38	1.96	1.96	63,342 - 76,578	150,115
20000998	Information Systems Analyst 4	1.36	1.12	1.12	71,249 - 86,311	96,668
20000999	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,311
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	60,183 - 72,796	72,796
20000515	Instrumentation and Control Technician	8.00	8.00	9.00	55,370 - 66,479	560,214
90000515	Instrumentation and Control Technician - Hourly	0.70	0.35	0.00	55,370 - 66,479	-
20000649	Biologist 3(Environ Biolgist)	0.24	0.24	0.00	76,080 - 92,117	-
20000850	Safety Officer	0.00	0.30	0.00	61,795 - 74,622	-
20000497	Irrigation Specialist	0.33	0.00	0.00	40,351 - 48,301	-
20000590	Laboratory Technician	20.00	19.90	20.90	46,583 - 60,516	1,175,136
20000618	Machinist	4.00	4.00	4.00	49,225 - 58,980	223,584
90001073	Management Intern - Hourly	1.34	3.10	3.30	25,913 - 31,155	95,852
20000624	Marine Biologist 2	17.00	15.56	15.56	61,623 - 80,565	1,172,091
20000626	Marine Biologist 3	4.00	4.00	4.00	71,120 - 92,576	340,041
20000634	Organization Effectiveness Specialist 2	0.88	0.88	0.33	57,691 - 69,723	19,042
20000627	Organization Effectiveness Specialist 3	0.66	0.66	0.66	63,342 - 76,578	46,180
20000639	Organization Effectiveness Supervisor	0.33	0.33	0.33	71,249 - 86,311	28,486
20000667	Painter	3.00	0.90	0.00	44,391 - 53,308	-
20000680	Payroll Specialist 2	3.30	3.15	3.15	38,783 - 49,160	142,890
20000173	Payroll Supervisor	0.66	0.63	0.63	44,477 - 56,537	34,772
20000701	Plant Process Control Electrician	19.00	19.00	19.00	66,445 - 79,775	1,365,451
20000703	Plant Process Control Supervisor	3.00	3.43	3.30	72,220 - 87,355	270,793
20000705	Plant Process Control Supervisor	7.33	7.33	7.33	72,220 - 87,355	631,990
20000687	Plant Technician 1	21.00	21.00	21.00	40,351 - 48,301	953,670
20000688	Plant Technician 2	25.00	25.00	26.00	44,241 - 52,835	1,337,525

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000689	Plant Technician 3	14.00	14.98	15.98	48,538 - 58,078	918,644
20000706	Plant Technician Supervisor	8.00	8.00	8.00	56,208 - 67,059	536,472
20000732	Power Plant Operator	4.00	4.00	4.00	53,050 - 63,320	241,965
20000733	Power Plant Supervisor	2.00	2.00	2.00	58,830 - 71,056	117,660
21000184	Principal Backflow & Cross Connection Specialist	0.22	2.00	2.00	53,351 - 64,610	123,831
20000740	Principal Drafting Aide	0.88	1.54	1.32	53,351 - 64,610	80,196
20000743	Principal Engineering Aide	1.68	1.53	1.32	53,351 - 64,610	85,286
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	67,252 - 81,154	148,406
20000227	Procurement Specialist	1.00	1.00	1.00	52,405 - 63,471	63,471
20001234	Program Coordinator	0.00	0.00	1.25	24,537 - 147,160	107,311
20001222	Program Manager	3.75	4.82	6.33	50,128 - 184,332	763,922
90001222	Program Manager - Hourly	0.00	0.35	0.00	50,128 - 184,332	-
20000760	Project Assistant	0.12	0.45	0.45	61,752 - 74,407	32,747
20000761	Project Officer 1	0.24	0.24	0.23	71,099 - 85,860	17,329
20000763	Project Officer 2	0.73	1.06	1.06	81,949 - 99,074	103,404
20000766	Project Officer 2	0.22	0.50	0.73	81,949 - 99,074	68,389
20000768	Property Agent	0.11	0.00	0.23	63,342 - 76,578	17,617
20000783	Public Information Clerk	0.77	0.60	0.51	33,605 - 40,459	18,957
20001150	Public Utilities Director	0.33	0.30	0.30	63,127 - 239,144	60,818
20000319	Pump Station Operator	10.00	10.00	10.00	46,411 - 55,392	553,920
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	50,880 - 60,699	60,699
20000559	Recycling Program Manager	0.11	0.00	0.00	81,885 - 99,117	-
20000560	Recycling Program Manager	1.00	1.30	1.30	81,885 - 99,117	128,372
20001042	Safety and Training Manager	0.99	0.90	0.90	71,249 - 86,311	76,306
20000847	Safety Officer	0.66	0.33	0.66	61,795 - 74,622	47,393
20000854	Safety Representative 2	3.31	3.22	2.89	53,845 - 65,125	181,590
21000438	Security Officer	0.00	0.00	0.30	61,795 - 74,622	22,390
20000869	Senior Account Clerk	0.76	0.68	0.68	38,482 - 46,432	29,967
21000183	Senior Backflow & Cross Connection Specialist	1.55	7.00	5.00	47,399 - 57,304	275,052
20000828	Senior Biologist	0.50	0.50	0.50	88,064 - 106,102	53,051
20000196	Senior Boat Operator	1.00	1.00	1.00	51,052 - 60,957	60,957
20000883	Senior Chemist	1.45	2.03	2.03	82,293 - 106,620	205,479
20000885	Senior Civil Engineer	3.87	4.76	4.76	81,949 - 99,074	468,025
20000890	Senior Civil Engineer	0.33	0.30	0.30	81,949 - 99,074	28,614
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,482 - 46,432	45,503
20000400	Senior Drafting Aide	3.31	2.65	2.65	47,399 - 57,304	148,482
20000905	Senior Electrical Engineer	1.00	1.00	1.00	81,949 - 99,074	99,074
20000015	Senior Management Analyst	5.24	6.82	7.37	63,342 - 76,578	553,069
90000015	Senior Management Analyst - Hourly	0.08	0.00	0.00	63,342 - 76,578	-
20000880	Senior Marine Biologist	1.00	1.00	1.00	82,314 - 106,620	102,900
20000918	Senior Planner	0.34	0.12	0.70	74,966 - 97,427	59,618
20000920	Senior Planner	0.44	0.33	0.56	74,966 - 97,427	52,327
20000708	Senior Plant Technician Supervisor	7.33	6.33	6.33	64,094 - 77,330	485,136
20000968	Senior Power Plant Supervisor	1.00	1.00	1.00	67,618 - 81,562	81,562
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	79,220 - 95,829	569,756
20000055	Senior Wastewater Plant Operator	2.00	3.96	3.96	66,367 - 79,366	288,802
20001060	Senior Water Operations Supervisor	0.00	0.43	0.00	82,486 - 99,783	-

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000950	Stock Clerk	5.34	1.84	1.50	32,079 - 38,718	57,662
90000950	Stock Clerk - Hourly	0.00	0.00	0.52	32,079 - 38,718	18,301
20000955	Storekeeper 1	3.34	1.24	1.24	36,935 - 44,305	53,936
20000956	Storekeeper 2	2.00	0.60	1.20	40,373 - 48,796	55,421
20000954	Storekeeper 3	1.00	0.30	0.30	42,479 - 51,095	14,345
90000964	Student Engineer - Hourly	0.58	0.48	0.98	28,491 - 34,163	31,317
20001006	Supervising Cal-ID Technician	0.00	0.00	0.43	44,391 - 53,630	19,093
20000313	Supervising Department Human Resources Analyst	0.66	0.66	0.66	71,249 - 86,311	51,996
20000995	Supervising Economist	0.41	0.05	0.05	71,249 - 86,311	4,319
20000990	Supervising Field Representative	0.11	0.00	0.00	39,685 - 47,743	-
20000970	Supervising Management Analyst	4.51	4.76	4.54	71,249 - 86,311	393,523
20000985	Supervising Management Analyst	0.11	0.00	0.00	71,249 - 86,311	-
20000333	Supervising Wastewater Pretreatment Inspector	0.00	0.00	0.23	85,396 - 103,547	21,634
21000177	Trainer	1.98	1.98	1.98	57,691 - 69,723	128,705
20001041	Training Supervisor	0.55	0.55	0.55	63,342 - 76,578	41,235
20001051	Utility Worker 1	0.00	1.00	1.00	32,573 - 38,740	32,573
20000937	Wastewater Operations Supervisor	25.00	25.00	25.00	73,155 - 87,435	2,129,283
20000941	Wastewater Plant Operator	41.00	41.00	41.00	62,998 - 75,374	2,720,013
20000323	Wastewater Pretreatment Inspector 2	0.00	0.00	0.23	70,518 - 85,499	17,838
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	93,573 - 121,703	449,453
90000931	Wastewater Treatment Superintendent - Hourly	0.80	0.00	0.00	93,573 - 121,703	-
20000003	Water Systems Technician 3	0.00	4.00	7.00	44,241 - 52,835	342,741
20000004	Water Systems Technician 4	0.00	3.00	3.00	50,837 - 60,678	180,214
20001058	Welder	2.00	2.00	2.00	47,335 - 56,767	112,682
20000756	Word Processing Operator Bilingual - Regular	9.10	7.35	8.13	33,605 - 40,459	323,712
	Budgeted Vacancy Savings					6,642
	Exceptional Performance Pay-Classified					(2,085,092)
	Exceptional Performance Pay-Unclassified					927
	Geographic Info Cert Pay					1,045
	Infrastructure In-Training Pay					877
	Night Shift Pay					68,155
	Overtime Budgeted					79,130
	Plant/Tank Vol Cert Pay					2,653,853
	Reg Pay For Engineers					58,128
	Sick Leave - Hourly					174,835
	Split Shift Pay					4,942
	Termination Pay Annual Leave					47,023
	Vacation Pay In Lieu					80,468
	Welding Certification					132,868
						3,640
FTE, Salaries, and Wages Subtotal		458.86	473.24	486.38		\$ 34,476,083

Public Utilities

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 135,606	\$ 144,981	\$ 148,497	3,516
Flexible Benefits	4,831,963	5,210,320	5,196,851	(13,469)
Long-Term Disability	1	-	-	-
Medicare	419,873	405,917	441,963	36,046
Other Post-Employment Benefits	2,577,358	2,728,867	2,731,741	2,874
Retiree Medical Trust	21,849	24,053	31,009	6,956
Retirement 401 Plan	20,144	20,433	21,667	1,234
Retirement ADC	10,720,814	10,748,844	10,953,266	204,422
Retirement DROP	141,660	159,272	147,248	(12,024)
Risk Management Administration	425,022	469,329	537,473	68,144
Supplemental Pension Savings Plan	1,767,397	1,872,139	2,083,947	211,808
Unemployment Insurance	46,150	49,559	48,036	(1,523)
Workers' Compensation	620,578	535,618	599,116	63,498
Fringe Benefits Subtotal	\$ 21,728,416	\$ 22,369,332	\$ 22,940,814	\$ 571,482
Total Personnel Expenditures			\$ 57,416,897	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Utilities	\$ 119,566,671	\$ 131,035,630	\$ 134,722,429	\$ 3,686,799
Total	\$ 119,566,671	\$ 131,035,630	\$ 134,722,429	\$ 3,686,799

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Utilities	401.04	398.50	422.34	23.85
Total	401.04	398.50	422.34	23.85

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Utilities Reorganization Reallocation among funds associated with moving Long Range Planning Division functions to other divisions to increase efficiency and support the reorganization of water and wastewater operations within the department.	15.50	\$ 1,487,460	-
Facilities Maintenance Support Addition of non-personnel expenditures to support building maintenance staff services.	0.00	640,914	-
Public Utilities Reorganization Personnel Additions Addition of 7.45 FTE positions to support the reorganization of water and wastewater operations within the department.	7.45	590,474	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	533,030	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vector Truck Fleet Replacement Addition of non-personnel expenditures to replace the vector truck fleet.	0.00	500,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	457,735	-
MyWaterEasy Customer Support Addition of non-personnel expenditures to support credit card payment processing fees through MyWaterEasy.	0.00	400,000	-
Facility Upgrades and Security Services Addition of non-personnel expenditures for facility upgrades and enhanced security services at various Public Utilities Department facilities.	0.00	282,260	-
Industrial Wastewater Control Program Positions Addition of 2.60 FTE positions to maintain industry required certifications to continue performing scientific and technical analyses.	2.60	264,227	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	242,994	-
Pension Payment Stabilization Reserve Addition of one-time non-personnel expenditures to replenish the Pension Payment Stabilization Reserve at 40% of the required level.	0.00	230,226	-
Customer Support Division Personnel Adjustments Personnel adjustments to increase efficiency and align Customer Support Division services as related to the reorganization of the department.	1.50	205,507	-
Supply Chain Warehouse Facilities Addition of one-time and on-going non-personnel expenditures to support supply chain warehouse facilities.	0.00	174,070	-
Laboratory Supplies and Certification Fees Addition of non-personnel expenditures for needed laboratory supplies, equipment, and facility improvements to maintain industry required certifications to continue performing scientific and technical analyses.	0.00	136,331	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	128,084	-
Enterprise Asset Management Support Addition of 0.23 Plant Process Control Supervisor and 0.69 Program Coordinator to support Enterprise Asset Management.	0.92	107,541	-
Rate Consultant Services Addition of non-personnel expenditures for consultant services to review cost of service studies and to evaluate water and wastewater rates.	0.00	96,038	-
Associate Department Human Resources Analyst Addition of 0.69 Associate Department Human Resources Analyst to support hiring, performance management, and Occupational Health Services (OHS).	0.69	63,890	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Information Technology Management Support Addition of 0.60 Program Manager and 0.20 Program Coordinator partially offset by the reduction of 0.74 Information System Analyst II to support the Information Technology Management Section.	0.06	48,389	-
Addition of Assistant Chemist Addition of 0.46 Assistant Chemist and associated non-personnel expenditures to provide analytical lab support for the Pure Water Program.	0.46	45,959	-
Cost Allocation of Branch Management Expense Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	43,144	-
Supply Chain and Inventory Expansion Support Addition of 0.46 Storekeeper 2 to support inventory expansion and improve procurement processes across the department.	0.46	40,894	-
Transportation Agreements Addition of non-personnel expenditures for transportation agreements with Solana Beach, Poway, National City, La Mesa, Lemon Grove, as well as the Padre Dam Municipal Water District and Spring Valley Sanitation District.	0.00	17,399	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	12,276	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(1.72)	(51,966)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(160,464)	-
Public Utilities Reorganization Personnel Reductions Reduction of 2.08 FTE positions to support the reorganization of water and wastewater operations within the department.	(2.08)	(182,378)	-
Facilities Maintenance Consolidation Transfer of 1.99 FTE positions and associated non-personnel expenditures from the Public Utilities Department to the READ - Facilities Services Division for centralization of facilities maintenance functions.	(1.99)	(193,482)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(273,753)	(55,041)
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures based on historical budgetary savings in contractual services.	0.00	(2,200,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(1,732,500)
Total	23.85 \$	3,686,799 \$	(1,787,541)

Public Utilities

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 20,894,044	\$ 23,146,488	\$ 25,757,646	2,611,158
Fringe Benefits	17,318,939	17,842,128	18,482,318	640,190
PERSONNEL SUBTOTAL	38,212,982	40,988,616	44,239,964	3,251,348
NON-PERSONNEL				
Supplies	\$ 4,239,753	\$ 5,091,750	\$ 5,285,759	194,009
Contracts	33,541,820	40,750,640	40,963,067	212,427
Information Technology	2,563,325	3,259,284	3,098,820	(160,464)
Energy and Utilities	5,675,069	5,918,199	6,587,549	669,350
Other	178,826	117,769	118,344	575
Transfers Out	34,753,957	34,133,519	33,211,436	(922,083)
Capital Expenditures	299,741	569,797	1,099,347	529,550
Debt	101,197	206,056	118,143	(87,913)
NON-PERSONNEL SUBTOTAL	81,353,689	90,047,014	90,482,465	435,451
Total	\$ 119,566,671	\$ 131,035,630	\$ 134,722,429	\$ 3,686,799

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 284,147,007	\$ 280,208,600	\$ 279,320,100	(888,500)
Other Revenue	534,767	-	-	-
Rev from Money and Prop	3,291,797	2,140,000	1,296,000	(844,000)
Transfers In	300,311	55,041	-	(55,041)
Total	\$ 288,273,881	\$ 282,403,641	\$ 280,616,100	(1,787,541)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.18	0.18	0.34	\$ 68,090 - 88,488	\$ 29,041
20000102	Accountant 4	0.18	0.18	0.18	76,599 - 109,715	17,731
90000102	Accountant 4 - Hourly	0.06	0.06	0.06	76,599 - 109,715	5,561
20000011	Account Clerk	2.64	2.52	2.85	33,605 - 40,459	111,201
20000012	Administrative Aide 1	0.86	0.96	0.96	39,449 - 47,528	41,427
20000024	Administrative Aide 2	5.74	4.83	5.33	45,444 - 54,769	284,217
20000057	Assistant Chemist	10.00	7.20	7.66	61,687 - 80,565	575,964
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	53,544 - 64,524	31,617
20001140	Assistant Department Director	0.36	0.46	0.69	33,863 - 185,643	94,902
20000070	Assistant Engineer-Civil	10.58	10.97	13.32	61,752 - 74,407	937,494
20000087	Assistant Engineer-Mechanical	0.16	0.16	0.16	61,752 - 74,407	11,190
20000041	Assistant Management Analyst	0.18	0.23	0.23	47,463 - 57,691	13,271
20001228	Assistant Metropolitan Wastewater Director	0.18	0.23	0.23	33,863 - 185,643	35,591
20000140	Associate Chemist	4.50	2.82	2.82	71,120 - 92,576	251,000
20000311	Associate Department Human Resources Analyst	0.36	0.46	1.15	57,691 - 69,723	75,772
20000143	Associate Engineer-Civil	8.31	8.67	10.07	71,099 - 85,860	845,457
20000145	Associate Engineer-Civil	0.70	0.82	0.82	71,099 - 85,860	66,299
20000150	Associate Engineer-Electrical	0.32	0.32	0.32	71,099 - 85,860	27,480
20000154	Associate Engineer-Mechanical	0.16	0.16	0.16	71,099 - 85,860	13,740

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000119	Associate Management Analyst	7.58	7.97	10.50	57,691 - 69,723	657,702
20000132	Associate Management Analyst	0.18	0.18	0.00	57,691 - 69,723	-
20000134	Associate Management Analyst	0.18	0.23	0.23	57,691 - 69,723	12,600
90000119	Associate Management Analyst - Hourly	0.05	0.00	0.00	57,691 - 69,723	-
20000162	Associate Planner	1.34	1.00	1.70	65,061 - 84,515	131,692
20000655	Biologist 2	0.00	0.17	0.17	65,925 - 80,182	13,632
20000648	Biologist 3	1.25	1.25	1.25	76,080 - 92,117	111,808
20000201	Building Maintenance Supervisor	0.18	0.18	0.00	66,006 - 79,822	-
20000205	Building Service Supervisor	0.33	0.56	0.00	48,796 - 59,002	-
20000224	Building Service Technician	0.33	0.56	0.00	35,560 - 42,328	-
20000266	Cashier	2.50	2.50	2.00	33,605 - 40,459	80,510
20000236	Cement Finisher	1.00	1.00	1.00	49,848 - 64,235	61,064
20000539	Clerical Assistant 2	3.54	3.09	3.32	31,929 - 38,482	125,082
20000306	Code Compliance Officer	1.00	0.00	0.00	39,728 - 47,807	-
20000829	Compliance and Metering Manager	1.00	1.00	1.00	78,382 - 94,798	78,382
20000545	Contracts Processing Clerk	0.18	0.23	0.23	35,173 - 42,479	9,576
20000801	Customer Information and Billing Manager	1.00	1.00	0.50	78,382 - 94,798	47,398
20000369	Customer Services Representative	22.00	21.75	21.75	35,173 - 42,479	889,167
90000369	Customer Services Representative - Hourly	2.00	2.00	2.00	35,173 - 42,479	76,964
20000366	Customer Services Supervisor	2.00	2.00	3.00	61,666 - 74,472	227,652
20001168	Deputy Director	2.37	2.64	2.64	50,128 - 184,332	336,437
20000434	Electronics Technician	0.18	0.18	0.18	50,257 - 60,334	10,696
21000451	Environmental Biologist 3	0.00	0.00	1.00	71,120 - 92,576	85,993
20000429	Equipment Operator 1	31.00	31.00	31.00	40,223 - 48,151	1,452,281
20000430	Equipment Operator 2	12.00	12.00	12.00	44,133 - 52,771	605,754
20000436	Equipment Operator 3	2.00	2.00	2.00	46,045 - 55,134	110,268
20000418	Equipment Technician 1	8.00	8.00	8.00	38,418 - 46,024	328,320
20000423	Equipment Technician 2	8.00	8.00	8.00	42,156 - 50,257	384,346
20000431	Equipment Technician 3	1.00	1.00	1.00	46,282 - 55,285	55,284
20000924	Executive Assistant	0.18	0.23	0.23	46,475 - 56,208	12,466
20000461	Field Representative	14.00	13.00	21.04	34,486 - 41,533	843,315
90000461	Field Representative - Hourly	1.63	2.08	0.13	34,486 - 41,533	4,947
20000184	Fleet Parts Buyer	0.00	0.23	0.23	47,635 - 57,691	13,271
20000483	General Water Utility Supervisor	4.00	4.00	4.00	63,320 - 76,578	300,430
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	38,654 - 46,045	46,045
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	40,094 - 48,344	48,344
20000178	Information Systems Administrator	0.19	0.23	0.00	78,404 - 94,948	-
20000290	Information Systems Analyst 2	1.64	1.94	1.20	57,691 - 69,723	81,233
20000293	Information Systems Analyst 3	1.83	2.18	2.18	63,342 - 76,578	166,907
20000998	Information Systems Analyst 4	0.76	0.96	0.96	71,249 - 86,311	82,844
20000377	Information Systems Technician	0.50	0.50	0.50	45,444 - 54,769	27,384

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000649	Biologist 3(Environ Biolgist)	1.34	1.00	0.00	76,080 - 92,117	-
20000850	Safety Officer	0.00	0.23	0.00	61,795 - 74,622	-
20000497	Irrigation Specialist	0.00	0.00	2.00	40,351 - 48,301	88,301
20000590	Laboratory Technician	8.00	8.10	8.10	46,583 - 60,516	454,700
90000589	Laborer - Hourly	2.00	2.00	2.00	31,134 - 37,086	71,120
90001073	Management Intern - Hourly	2.70	2.70	2.70	25,913 - 31,155	76,868
20000624	Marine Biologist 2	0.00	0.17	0.17	61,623 - 80,565	11,916
20000634	Organization Effectiveness Specialist 2	0.74	0.74	0.18	57,691 - 69,723	10,379
20000627	Organization Effectiveness Specialist 3	0.36	0.36	0.36	63,342 - 76,578	25,190
20000639	Organization Effectiveness Supervisor	0.18	0.18	0.18	71,249 - 86,311	15,539
20000667	Painter	0.00	0.69	0.00	44,391 - 53,308	-
20000680	Payroll Specialist 2	1.80	2.05	2.05	38,783 - 49,160	93,481
20000173	Payroll Supervisor	0.36	0.41	0.41	44,477 - 56,537	22,633
20000701	Plant Process Control Electrician	8.00	8.00	8.00	66,445 - 79,775	578,559
20000703	Plant Process Control Supervisor	1.00	1.00	1.23	72,220 - 87,355	105,650
20000705	Plant Process Control Supervisor	6.18	6.18	6.18	72,220 - 87,355	524,714
20000689	Plant Technician 3	0.00	0.02	0.02	48,538 - 58,078	1,129
20000740	Principal Drafting Aide	0.74	1.10	0.72	53,351 - 64,610	43,733
20000743	Principal Engineering Aide	8.20	8.74	7.95	53,351 - 64,610	510,740
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	55,499 - 67,059	132,777
20001234	Program Coordinator	0.00	0.00	1.39	24,537 - 147,160	119,330
20001222	Program Manager	2.67	2.51	4.98	50,128 - 184,332	627,692
90001222	Program Manager - Hourly	0.35	0.00	0.00	50,128 - 184,332	-
20000760	Project Assistant	0.67	0.68	0.68	61,752 - 74,407	50,205
20000761	Project Officer 1	1.34	1.00	0.75	71,099 - 85,860	56,369
20000763	Project Officer 2	0.83	0.84	0.84	81,949 - 99,074	81,701
20000766	Project Officer 2	0.00	0.00	0.78	81,949 - 99,074	70,000
20000768	Property Agent	0.00	0.00	0.35	63,342 - 76,578	26,798
20000783	Public Information Clerk	0.36	0.46	0.91	33,605 - 40,459	35,312
20001150	Public Utilities Director	0.18	0.23	0.23	63,127 - 239,144	46,634
20000319	Pump Station Operator	5.00	5.00	5.00	46,411 - 55,392	276,960
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	50,880 - 60,699	60,699
20000560	Recycling Program Manager	0.00	0.23	0.23	81,885 - 99,117	22,431
20001042	Safety and Training Manager	0.54	0.69	0.69	71,249 - 86,311	58,489
20000847	Safety Officer	0.36	0.18	0.36	61,795 - 74,622	25,862
20000854	Safety Representative 2	1.95	2.10	1.92	53,845 - 65,125	120,727
21000438	Security Officer	0.00	0.00	0.23	61,795 - 74,622	17,159
20000869	Senior Account Clerk	0.44	0.42	0.42	38,482 - 46,432	18,514
20000864	Senior Cashier	0.00	0.00	0.50	38,482 - 46,432	19,247
20000883	Senior Chemist	1.30	0.61	0.61	82,293 - 106,620	61,235
20000885	Senior Civil Engineer	2.44	2.44	2.44	81,949 - 99,074	241,733
20000890	Senior Civil Engineer	0.18	0.23	0.23	81,949 - 99,074	21,944
20000898	Senior Customer Services Representative	3.00	3.00	3.00	40,373 - 48,860	137,727
20000400	Senior Drafting Aide	1.26	0.90	0.90	47,399 - 57,304	49,706
20000900	Senior Engineering Aide	11.00	11.00	11.00	47,399 - 57,304	617,418
20000015	Senior Management Analyst	3.56	3.45	4.55	63,342 - 76,578	340,364
90000015	Senior Management Analyst - Hourly	0.05	0.00	0.00	63,342 - 76,578	-

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000918	Senior Planner	0.67	0.50	1.08	74,966 - 97,427	97,039
20000920	Senior Planner	0.18	0.18	0.53	74,966 - 97,427	49,340
20000708	Senior Plant Technician Supervisor	0.18	0.18	0.18	64,094 - 77,330	11,533
20000055	Senior Wastewater Plant Operator	0.00	0.04	0.04	66,367 - 79,366	2,664
20000914	Senior Water Utility Supervisor	13.00	13.00	13.00	50,386 - 60,978	737,010
20000950	Stock Clerk	0.33	1.48	1.15	32,079 - 38,718	44,215
90000950	Stock Clerk - Hourly	0.00	0.00	0.23	32,079 - 38,718	8,095
20000955	Storekeeper 1	0.33	1.02	1.02	36,935 - 44,305	44,273
20000956	Storekeeper 2	0.00	0.46	0.92	40,373 - 48,796	42,486
20000954	Storekeeper 3	0.00	0.23	0.23	42,479 - 51,095	10,997
20000313	Supervising Department Human Resources Analyst	0.36	0.36	0.36	71,249 - 86,311	28,368
20000995	Supervising Economist	0.23	0.05	0.05	71,249 - 86,311	4,319
20000990	Supervising Field Representative	0.50	0.50	0.50	39,685 - 47,743	23,872
20000970	Supervising Management Analyst	3.91	4.05	5.05	71,249 - 86,311	418,917
20000985	Supervising Management Analyst	0.00	0.00	0.50	71,249 - 86,311	43,150
20000997	Supervising Meter Reader	1.00	1.00	1.00	39,750 - 47,721	47,007
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	3.52	85,396 - 103,547	339,848
21000177	Trainer	1.58	1.58	1.58	57,691 - 69,723	103,374
20001041	Training Supervisor	0.56	0.56	0.56	63,342 - 76,578	41,811
20001051	Utility Worker 1	43.00	42.00	42.00	32,573 - 38,740	1,536,521
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	8.52	70,518 - 85,499	648,492
20000325	Wastewater Pretreatment Inspector 3	4.00	4.00	4.00	77,686 - 94,136	373,693
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	1.00	77,686 - 94,136	94,136
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	93,440 - 113,371	113,371
20001063	Water Utility Supervisor	14.00	14.00	14.00	46,389 - 55,456	751,040
20001065	Water Utility Worker	31.00	31.00	31.00	35,560 - 42,328	1,245,541
20000756	Word Processing Operator Bilingual - Regular	6.24	6.10	6.30	33,605 - 40,459	250,822
	Budgeted Vacancy Savings					(1,955,768)
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					481
	Infrastructure In-Training Pay					63,636
	Night Shift Pay					30,154
	Overtime Budgeted					3,008,649
	Plant/Tank Vol Cert Pay					43,244
	Reg Pay For Engineers					101,110
	Sick Leave - Hourly					6,431
	Split Shift Pay					15,159
	Termination Pay Annual Leave					69,334
	Vacation Pay In Lieu					268,524
FTE, Salaries, and Wages Subtotal		401.04	398.50	422.34		\$ 25,757,646

Public Utilities

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 97,885	\$ 109,204	\$ 106,533	(2,671)
Flexible Benefits	3,943,014	4,253,881	4,332,667	78,786
Long-Term Disability	-	-	-	-
Medicare	300,750	277,922	314,415	36,493
Other Post-Employment Benefits	2,082,652	2,225,962	2,288,514	62,552
Retiree Medical Trust	12,861	13,709	19,912	6,203
Retirement 401 Plan	7,812	8,022	8,279	257
Retirement ADC	8,527,849	8,622,223	8,696,560	74,337
Retirement DROP	80,837	82,081	87,557	5,476
Risk Management Administration	344,938	383,071	450,336	67,265
Supplemental Pension Savings Plan	1,293,984	1,284,467	1,501,582	217,115
Unemployment Insurance	32,416	33,326	34,474	1,148
Workers' Compensation	593,941	548,260	641,489	93,229
Fringe Benefits Subtotal	\$ 17,318,939	\$ 17,842,128	\$ 18,482,318	\$ 640,190
Total Personnel Expenditures			\$ 44,239,964	

Sewer Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 1,190,000
Adjustment to reflect revised revenue projections			
Total	0.00	\$ -	\$ 1,190,000

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 19,544,959	\$ 16,310,000	\$ 17,500,000	\$ 1,190,000
Rev from Money and Prop	516,587	-	-	-
Total	\$ 20,061,546	\$ 16,310,000	\$ 17,500,000	\$ 1,190,000

Water Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 2,250,000
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	\$ 2,250,000

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 17,543,421	\$ 12,150,000	\$ 14,400,000	\$ 2,250,000
Rev from Money and Prop	92,888	-	-	-
Total	\$ 17,636,309	\$ 12,150,000	\$ 14,400,000	\$ 2,250,000

Public Utilities

Water Utility Operating Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Utilities	\$ 487,518,439	\$ 542,646,439	\$ 570,305,118	\$ 27,658,679
Total	\$ 487,518,439	\$ 542,646,439	\$ 570,305,118	\$ 27,658,679

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Utilities	791.02	784.18	808.83	24.64
Total	791.02	784.18	808.83	24.64

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 20,570,180	-
Water Operations - Construction and Maintenance Division Support Addition of 25.00 FTE positions to support the Water Operations - Construction and Maintenance Division.	25.00	2,184,478	-
Water Resource Protection and Reliability Initiatives Addition of non-personnel expenditures for water resource protection and reliability initiatives.	0.00	1,775,000	-
Maintenance and Support of Reservoirs Addition of non-personnel expenditures to support continued maintenance work at the nine City reservoirs.	0.00	1,750,000	-
Water Systems Operations Division Support Addition of 19.00 FTE positions to support the Water System Operations Division.	19.00	1,580,826	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,506,861	-
Public Utilities Reorganization Personnel Additions Addition of 15.04 FTE positions to support the reorganization of water and wastewater operations within the department.	15.04	1,385,292	-
Miramar Water Treatment Plant Maintenance Addition of non-personnel expenditures to support maintenance at the Miramar Water Treatment Plant.	0.00	1,305,000	-
Facility Upgrades and Security Services Addition of non-personnel expenditures for facility upgrades and enhanced security services at various Public Utilities Department facilities.	0.00	967,240	-
Water Construction Maintenance Equipment Addition of non-personnel expenditures for water construction maintenance equipment.	0.00	955,000	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	821,873	-
Water Systems Operations Equipment Addition of one-time non-personnel expenditures for water systems operations equipment to comply with state and federal standards.	0.00	778,000	-
Pump Inspections and Maintenance Addition of non-personnel expenditures related to pump inspections and maintenance.	0.00	775,000	-
Watershed and Resource Protection Initiatives Addition of non-personnel expenditures for watershed and resource protection initiatives.	0.00	750,000	-
Rate Consultant Services Addition of non-personnel expenditures for consultant services to review cost of service studies and to evaluate water and wastewater rates.	0.00	494,285	-
Facilities Maintenance Support Addition of non-personnel expenditures to support building maintenance staff services.	0.00	460,387	-
Pension Payment Stabilization Reserve Addition of one-time non-personnel expenditures to replenish the Pension Payment Stabilization Reserve at 40% of the required level.	0.00	457,650	-
Alvarado Water Treatment Plant Maintenance Addition of non-personnel expenditures to support maintenance at the Alvarado Water Treatment Plant.	0.00	415,000	-
MyWaterEasy Customer Support Addition of non-personnel expenditures to support credit card payment processing fees through MyWaterEasy.	0.00	400,000	-
Supply Chain Warehouse Facilities Addition of one-time and on-going non-personnel expenditures to support supply chain warehouse facilities.	0.00	356,730	-
Addition of Assistant Chemist Addition of 0.50 Assistant Chemist and associated non-personnel expenditures to provide analytical lab support for the Pure Water program.	0.50	351,957	-
Demo Pure Water Facility and Pump Station 64 Personnel Addition of 1.00 Plant Process Control Supervisor, 1.00 Instrumentation and Control Supervisor, and 1.00 Plant Technician Supervisor to support the Demo Pure Water Facility and maintenance of Pump Station 64.	3.00	300,797	-
Management of Rural Water Fund Land Assets Addition of non-personnel expenditures for the management of rural Water Fund land assets.	0.00	290,000	-
Integrated Regional Water Management Grant Addition of non-personnel expenditures for Integrated Regional Water Management Grant rebates.	0.00	275,000	-
Enterprise Asset Management Support Addition of 0.47 Plant Process Control Supervisor and 1.41 Program Coordinator to support Enterprise Asset Management.	1.88	219,755	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Conservation Rebate Program Addition of non-personnel expenditures to support the water conservation rebate program.	0.00	200,000	-
Water Transmission Maintenance Addition of non-personnel expenditures to prevent corrosion of water transmission mains to prevent water main breaks, water loss, and property damage.	0.00	200,000	-
Laboratory Supplies and Certification Fees Addition of non-personnel expenditures for needed laboratory supplies, equipment, and facility improvements to maintain industry required certifications to continue performing scientific and technical analyses.	0.00	199,468	-
Addition of Corrosion Engineers Addition of 1.00 Assistant Engineer-Corrosion and 1.00 Associate Engineer-Corrosion to provide support for water main break preventative services.	2.00	199,294	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	188,040	-
Customer Support Division Personnel Adjustments Personnel adjustments to increase efficiency and align Customer Support Division services as related to the reorganization of the department.	1.50	178,412	-
Government Affairs Support Addition of non-personnel expenditures for the reimbursement of work performed by the Government Affairs Department on water and wastewater related policy issues.	0.00	171,834	-
Information Technology Management Support Addition of 1.35 Program Manager and 0.45 Program Coordinator partially offset by the reduction 0.98 Information System Analyst II to support the Information Technology Management Section.	0.82	168,725	-
Associate Department Human Resources Analyst Addition of 1.41 Associate Department Human Resources Analyst to support hiring, performance management, and Occupational Health Services (OHS).	1.41	130,557	-
Industrial Wastewater Control Program Positions Addition of 1.25 FTE positions to maintain industry required certifications to continue performing scientific and technical analyses.	1.25	127,028	-
Addition of Assistant Deputy Director Addition of 1.00 Assistant Deputy Director to support the Water System Operations Division.	1.00	116,534	-
Otay Water Treatment Plant Maintenance Addition of non-personnel expenditures to support maintenance of the Otay Water Treatment Plant.	0.00	110,000	-
Cost Allocation of Branch Management Expense Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	95,096	-
Supply Chain and Inventory Expansion Support Addition of 0.94 Storekeeper 2 to support inventory expansion and improve procurement processes across the department.	0.94	83,570	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Invasive Plant Control Program Addition of non-personnel expenditures to support the Invasive Plant Control Program.	0.00	82,000	-
Feral Pig Control Addition of non-personnel expenditures for feral pig control at various department reservoir catchments and backcountry lands.	0.00	50,000	-
Stadium Sale Negotiations Contract Addition of non-personnel expenditures related to the negotiation of terms and conditions for the sale and development of the stadium site.	0.00	37,050	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	16,779	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(3.40)	(122,946)	-
Facilities Maintenance Consolidation Transfer of 3.50 FTE positions and associated non-personnel expenditures from the Public Utilities Department to the READ - Facilities Services Division for centralization of facilities maintenance functions.	(3.50)	(353,480)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(457,306)	(179,437)
Public Utilities Reorganization Reallocation among funds associated with moving Long Range Planning Division functions to other divisions to increase efficiency and support the reorganization of water and wastewater operations within the department.	(18.13)	(1,863,523)	-
Public Utilities Reorganization Personnel Reductions Reduction of 23.67 FTE positions to support the reorganization of water and wastewater operations within the department.	(23.67)	(2,150,865)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures based on historical budgetary savings in contractual services and water purchases.	0.00	(10,873,899)	-
Revised Revenue Adjustment to reflect revised revenue projections related to service charges, reclaimed water rates charged to wholesale customers, potable water rates, State Revolving Fund loan reimbursements, bond proceeds and additional funding mechanisms for CIP baseline projects and Pure Water Program projects.	0.00	-	302,302,000
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(2,822,200)
Total	24.64 \$	27,658,679 \$	299,300,363

Public Utilities

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 43,248,321	\$ 46,598,091	\$ 50,012,207	3,414,116
Fringe Benefits	34,622,923	34,228,953	34,671,459	442,506
PERSONNEL SUBTOTAL	77,871,243	80,827,044	84,683,666	3,856,622
NON-PERSONNEL				
Supplies	\$ 211,264,931	\$ 248,247,328	\$ 248,880,868	633,540
Contracts	108,495,923	112,542,365	113,707,527	1,165,162
Information Technology	5,658,113	7,492,841	8,314,714	821,873
Energy and Utilities	13,534,863	14,409,864	15,968,264	1,558,400
Other	2,750,308	2,893,335	3,165,758	272,423
Contingencies	-	3,500,000	3,500,000	-
Transfers Out	67,214,900	70,175,663	88,244,103	18,068,440
Capital Expenditures	1,014,299	2,347,365	3,564,553	1,217,188
Debt	(286,142)	210,634	275,665	65,031
NON-PERSONNEL SUBTOTAL	409,647,196	461,819,395	485,621,452	23,802,057
Total	\$ 487,518,439	\$ 542,646,439	\$ 570,305,118	\$ 27,658,679

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 566,184,899	\$ 555,532,191	\$ 605,822,191	50,290,000
Other Revenue	126,433,761	93,607,200	330,643,200	237,036,000
Rev from Federal Agencies	2,856,000	90,000	-	(90,000)
Rev from Money and Prop	9,022,788	6,438,000	6,238,000	(200,000)
Rev from Other Agencies	4,227,400	74,500	-	(74,500)
Transfers In	13,541,503	40,801,037	53,139,900	12,338,863
Total	\$ 722,266,351	\$ 696,542,928	\$ 995,843,291	\$ 299,300,363

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.49	0.49	0.59	\$ 68,090 - 88,488	50,384
20000102	Accountant 4	0.49	0.49	0.49	76,599 - 109,715	48,270
90000102	Accountant 4 - Hourly	0.17	0.17	0.17	76,599 - 109,715	15,756
20000011	Account Clerk	4.80	5.40	5.73	33,605 - 40,459	223,248
20000012	Administrative Aide 1	3.37	3.44	3.44	39,449 - 47,528	151,047
20000024	Administrative Aide 2	14.75	14.70	13.88	45,444 - 54,769	722,515
20000057	Assistant Chemist	15.00	15.06	15.56	61,687 - 80,565	1,168,421
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	53,544 - 64,524	31,617
20001140	Assistant Department Director	1.48	1.44	1.91	33,863 - 185,643	268,622
20001202	Assistant Deputy Director	1.00	1.00	3.00	24,537 - 147,160	294,407
20000070	Assistant Engineer-Civil	26.23	23.42	23.54	61,752 - 74,407	1,611,645
21000176	Assistant Engineer-Corrosion	1.00	1.00	2.00	61,752 - 74,407	136,159
20000087	Assistant Engineer-Mechanical	0.23	0.23	0.23	61,752 - 74,407	16,086
20000041	Assistant Management Analyst	0.49	0.47	0.47	47,463 - 57,691	27,117
20001228	Assistant Metropolitan Wastewater Director	0.49	0.47	0.47	33,863 - 185,643	72,718
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	37,279 - 44,455	344,987
20000140	Associate Chemist	6.25	6.79	6.79	71,120 - 92,576	587,248

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000311	Associate Department Human Resources Analyst	0.98	0.94	2.35	57,691 - 69,723	154,858
20000143	Associate Engineer-Civil	22.24	18.80	18.82	71,099 - 85,860	1,556,993
20000145	Associate Engineer-Civil	1.97	1.92	1.92	71,099 - 85,860	156,286
90000143	Associate Engineer-Civil - Hourly	0.00	0.35	0.35	71,099 - 85,860	27,344
20000350	Associate Engineer-Corrosion	2.00	2.00	3.00	71,099 - 85,860	242,819
20000150	Associate Engineer-Electrical	0.46	1.46	1.46	71,099 - 85,860	124,076
20000154	Associate Engineer-Mechanical	0.23	0.23	0.23	71,099 - 85,860	19,752
20000119	Associate Management Analyst	22.32	22.16	20.07	57,691 - 69,723	1,273,912
20000132	Associate Management Analyst	0.49	0.49	0.00	57,691 - 69,723	-
20000134	Associate Management Analyst	0.49	0.47	0.47	57,691 - 69,723	25,741
90000119	Associate Management Analyst - Hourly	0.22	0.00	0.00	57,691 - 69,723	-
20000162	Associate Planner	2.20	2.76	1.60	65,061 - 84,515	124,557
20000655	Biologist 2	8.00	7.27	7.27	65,925 - 80,182	580,907
20000648	Biologist 3	3.25	3.75	2.75	76,080 - 92,117	228,691
20000201	Building Maintenance Supervisor	0.49	0.49	0.00	66,006 - 79,822	-
20000205	Building Service Supervisor	0.33	0.80	0.00	48,796 - 59,002	-
20000224	Building Service Technician	1.33	0.80	0.00	35,560 - 42,328	-
20000231	Cal-ID Technician	0.00	0.00	0.57	38,718 - 46,647	22,065
20000234	Carpenter	1.00	1.00	1.00	46,368 - 55,499	55,499
20000266	Cashier	2.50	2.50	2.00	33,605 - 40,459	80,517
20000236	Cement Finisher	1.00	1.00	1.00	49,848 - 64,235	61,994
20000539	Clerical Assistant 2	9.47	8.95	7.98	31,929 - 38,482	299,864
20000306	Code Compliance Officer	5.56	6.56	3.00	39,728 - 47,807	134,625
20000307	Code Compliance Supervisor	1.00	1.00	1.00	45,766 - 54,769	54,769
20000829	Compliance and Metering Manager	1.00	1.00	1.00	78,382 - 94,798	78,382
20000545	Contracts Processing Clerk	0.49	0.47	0.47	35,173 - 42,479	19,572
20000801	Customer Information and Billing Manager	1.00	1.00	0.50	78,382 - 94,798	47,398
20000369	Customer Services Representative	22.50	22.75	22.75	35,173 - 42,479	930,527
90000369	Customer Services Representative - Hourly	2.00	2.20	2.20	35,173 - 42,479	84,660
20000366	Customer Services Supervisor	2.00	2.00	3.00	61,666 - 74,472	203,456
20001168	Deputy Director	6.19	6.00	5.57	50,128 - 184,332	739,875
20000395	District Manager	0.00	0.00	1.00	66,543 - 80,273	73,183
20000434	Electronics Technician	0.49	0.49	0.49	50,257 - 60,334	29,128
21000451	Environmental Biologist 3	0.00	0.00	0.76	71,120 - 92,576	65,360
20000430	Equipment Operator 2	11.00	11.00	13.00	44,133 - 52,771	664,767
20000418	Equipment Technician 1	13.00	11.00	9.00	38,418 - 46,024	410,533
20000423	Equipment Technician 2	1.00	1.00	1.00	42,156 - 50,257	50,257
20000924	Executive Assistant	0.49	0.47	0.47	46,475 - 56,208	25,476
20000461	Field Representative	22.45	21.00	20.50	34,486 - 41,533	822,772
90000461	Field Representative - Hourly	1.63	3.78	0.13	34,486 - 41,533	4,947
20000184	Fleet Parts Buyer	0.00	0.47	0.47	47,635 - 57,691	27,117
20000822	Golf Course Manager	2.00	2.00	2.00	63,471 - 76,578	143,830
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	40,094 - 48,344	48,344

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000513	Hydrography Aide	1.00	0.00	0.00	45,379 - 54,683	-
20000178	Information Systems Administrator	0.47	0.47	0.00	78,404 - 94,948	-
20000290	Information Systems Analyst 2	3.32	3.38	2.40	57,691 - 69,723	162,477
20000293	Information Systems Analyst 3	3.79	3.86	3.86	63,342 - 76,578	295,602
20000998	Information Systems Analyst 4	1.88	1.92	1.92	71,249 - 86,311	165,732
20000999	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,311
20000377	Information Systems Technician	0.50	0.50	0.50	45,444 - 54,769	27,385
20000514	Instrumentation and Control Supervisor	1.00	1.00	2.00	60,183 - 72,796	137,626
20000515	Instrumentation and Control Technician	8.00	8.00	8.00	55,370 - 66,479	527,511
20000649	Biologist 3(Environ Biolgist)	0.42	0.76	0.00	76,080 - 92,117	-
20000746	Principal Engineering Aide	2.00	0.00	0.00	53,351 - 64,610	-
20000850	Safety Officer	0.00	0.47	0.00	61,795 - 74,622	-
20000497	Irrigation Specialist	4.67	5.00	2.00	40,351 - 48,301	88,278
20000590	Laboratory Technician	10.00	10.00	10.00	46,583 - 60,516	550,586
90000589	Laborer - Hourly	8.00	8.52	8.52	31,134 - 37,086	289,059
90000579	Lake Aide 1 - Hourly	0.70	0.70	0.70	25,053 - 29,630	19,056
20000564	Lake Aide 2	12.00	12.00	12.00	29,458 - 34,872	405,229
20000616	Lakes Program Manager	1.00	1.00	1.00	78,404 - 94,905	84,994
90001073	Management Intern - Hourly	9.47	7.42	7.42	25,913 - 31,155	211,244
20000624	Marine Biologist 2	0.00	0.27	0.27	61,623 - 80,565	18,914
20000622	Marine Mechanic	1.00	1.00	1.00	47,335 - 56,767	47,335
20000634	Organization Effectiveness Specialist 2	1.38	1.38	0.49	57,691 - 69,723	28,269
20000627	Organization Effectiveness Specialist 3	0.98	0.98	0.98	63,342 - 76,578	68,562
20000639	Organization Effectiveness Supervisor	0.49	0.49	0.49	71,249 - 86,311	42,297
20000667	Painter	0.00	1.41	0.00	44,391 - 53,308	-
20000680	Payroll Specialist 2	4.90	4.80	4.80	38,783 - 49,160	217,934
20000173	Payroll Supervisor	0.98	0.96	0.96	44,477 - 56,537	52,982
20000701	Plant Process Control Electrician	5.00	5.00	7.00	66,445 - 79,775	470,083
20000703	Plant Process Control Supervisor	2.00	2.57	8.47	72,220 - 87,355	674,217
20000705	Plant Process Control Supervisor	2.49	2.49	2.49	72,220 - 87,355	214,466
20000689	Plant Technician 3	0.00	0.00	6.00	48,538 - 58,078	289,808
20000706	Plant Technician Supervisor	0.00	0.00	1.00	56,208 - 67,059	61,430
21000184	Principal Backflow & Cross Connection Specialist	1.78	3.00	3.00	53,351 - 64,610	178,202
20000740	Principal Drafting Aide	1.38	2.36	1.96	53,351 - 64,610	119,087
20000743	Principal Engineering Aide	6.12	4.73	2.73	53,351 - 64,610	176,387
21000350	Principle Corrosion Engineering Aide	0.00	2.00	2.00	53,351 - 64,610	128,344
20001234	Program Coordinator	0.00	0.00	3.36	24,537 - 147,160	363,927
20001222	Program Manager	8.58	7.67	8.69	50,128 - 184,332	1,068,783
20000760	Project Assistant	0.21	0.87	0.87	61,752 - 74,407	63,642
20000761	Project Officer 1	0.42	0.76	0.62	71,099 - 85,860	46,639
20000763	Project Officer 2	0.44	1.10	1.10	81,949 - 99,074	106,295

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000766	Project Officer 2	1.78	1.50	1.49	81,949 - 99,074	138,736
20000768	Property Agent	0.89	1.00	0.42	63,342 - 76,578	32,163
20000783	Public Information Clerk	1.87	1.94	1.22	33,605 - 40,459	47,238
20001150	Public Utilities Director	0.49	0.47	0.47	63,127 - 239,144	95,294
20000373	Ranger/Diver 1	3.00	3.00	3.00	48,087 - 58,593	171,397
90000373	Ranger/Diver 1 - Hourly	0.35	0.00	0.00	48,087 - 58,593	-
20000375	Ranger/Diver 2	2.00	2.00	2.00	52,771 - 64,388	128,138
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	57,906 - 70,703	58,195
20000559	Recycling Program Manager	0.89	0.00	0.00	81,885 - 99,117	-
20000560	Recycling Program Manager	0.00	0.47	0.47	81,885 - 99,117	45,832
20000840	Reservoir Keeper	8.00	8.00	8.00	42,693 - 51,030	395,806
20001042	Safety and Training Manager	1.47	1.41	1.41	71,249 - 86,311	119,543
20000847	Safety Officer	0.98	0.49	0.98	61,795 - 74,622	70,379
20000854	Safety Representative 2	4.74	4.68	4.19	53,845 - 65,125	263,228
21000438	Security Officer	0.00	0.00	0.47	61,795 - 74,622	35,073
20000869	Senior Account Clerk	0.80	0.90	0.90	38,482 - 46,432	39,665
21000183	Senior Backflow & Cross Connection Specialist	12.45	7.00	7.00	47,399 - 57,304	382,812
20000828	Senior Biologist	0.50	0.50	0.50	88,064 - 106,102	53,051
20000864	Senior Cashier	0.00	0.00	0.50	38,482 - 46,432	19,235
20000883	Senior Chemist	1.25	1.36	1.36	82,293 - 106,620	138,203
20000885	Senior Civil Engineer	4.69	3.80	3.80	81,949 - 99,074	374,998
20000890	Senior Civil Engineer	0.49	0.47	0.47	81,949 - 99,074	44,825
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	81,949 - 99,074	99,074
20000898	Senior Customer Services Representative	3.00	3.00	3.00	40,373 - 48,860	137,726
20000400	Senior Drafting Aide	3.43	2.45	2.45	47,399 - 57,304	135,381
20000015	Senior Management Analyst	11.95	11.48	10.83	63,342 - 76,578	799,318
90000015	Senior Management Analyst - Hourly	0.22	0.00	0.00	63,342 - 76,578	-
20000918	Senior Planner	1.99	2.38	1.22	74,966 - 97,427	106,967
20000920	Senior Planner	1.38	1.49	0.91	74,966 - 97,427	84,979
20000708	Senior Plant Technician Supervisor	1.49	1.49	1.49	64,094 - 77,330	106,415
21000178	Senior Water Distribution Operations Supervisor	1.00	2.00	2.00	82,486 - 99,783	180,772
20001060	Senior Water Operations Supervisor	3.00	3.57	3.00	82,486 - 99,783	290,953
20000950	Stock Clerk	0.33	2.68	2.35	32,079 - 38,718	90,358
90000950	Stock Clerk - Hourly	0.00	0.00	0.25	32,079 - 38,718	8,799
20000955	Storekeeper 1	0.33	1.74	1.74	36,935 - 44,305	75,860
20000956	Storekeeper 2	0.00	0.94	1.88	40,373 - 48,796	86,831
20000954	Storekeeper 3	0.00	0.47	0.47	42,479 - 51,095	22,468
90000964	Student Engineer - Hourly	1.84	1.46	1.46	28,491 - 34,163	44,198
20001006	Supervising Cal-ID Technician	0.00	0.00	0.57	44,391 - 53,630	25,298
20000313	Supervising Department Human Resources Analyst	0.98	0.98	0.98	71,249 - 86,311	77,208
20000995	Supervising Economist	0.36	0.90	0.90	71,249 - 86,311	77,684
20000990	Supervising Field Representative	1.39	1.50	1.50	39,685 - 47,743	71,614
20000970	Supervising Management Analyst	8.58	9.19	7.41	71,249 - 86,311	628,075
20000985	Supervising Management Analyst	0.89	1.00	0.50	71,249 - 86,311	43,161
20000997	Supervising Meter Reader	2.00	2.00	2.00	39,750 - 47,721	92,640

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000333	Supervising Wastewater Pretreatment Inspector	0.00	0.00	0.25	85,396 - 103,547	23,515
21000177	Trainer	3.44	3.44	3.44	57,691 - 69,723	224,285
20001041	Training Supervisor	0.89	0.89	0.89	63,342 - 76,578	66,677
20000323	Wastewater Pretreatment Inspector 2	0.00	0.00	0.25	70,518 - 85,499	19,389
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	58,443 - 69,766	69,766
20000316	Water Distribution Operator	6.00	6.00	6.00	50,837 - 60,678	346,384
20001059	Water Operations Supervisor	3.00	3.00	3.00	72,603 - 86,762	244,826
20001061	Water Plant Operator	24.00	24.00	24.00	63,106 - 75,439	1,735,762
20000932	Water Production Superintendent	4.00	4.00	4.00	87,041 - 105,305	377,470
90000932	Water Production Superintendent - Hourly	0.35	0.35	0.35	87,041 - 105,305	33,600
20000006	Water Systems District Manager	3.00	3.00	3.00	66,694 - 80,166	240,498
20000003	Water Systems Technician 3	200.00	198.00	221.00	44,241 - 52,835	10,215,947
20000004	Water Systems Technician 4	54.00	51.00	55.00	50,837 - 60,678	3,253,836
20000005	Water Systems Technician Supervisor	18.00	18.00	20.00	58,443 - 69,766	1,368,956
20001058	Welder	2.00	2.00	2.00	47,335 - 56,767	113,534
20000756	Word Processing Operator	10.66	11.55	8.57	33,605 - 40,459	342,212
	AWWA WDP Cert Pay					29,224
	Backflow Cert					10,400
	Bilingual - Regular					33,866
	Budgeted Vacancy Savings					(2,906,138)
	Cross Connection Cert					9,360
	Emergency Medical Tech					25,734
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					1,309
	Infrastructure In-Training Pay					100,321
	Night Shift Pay					3,034
	Overtime Budgeted					4,265,511
	Plant/Tank Vol Cert Pay					21,036
	Reg Pay For Engineers					238,228
	Sick Leave - Hourly					18,725
	Split Shift Pay					103,934
	Termination Pay Annual Leave					88,324
	Vacation Pay In Lieu					370,540
	Welding Certification					7,978
FTE, Salaries, and Wages Subtotal		791.02	784.18	808.83		\$ 50,012,207

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 204,358	\$ 204,678	\$ 187,390	(17,288)
Flexible Benefits	7,807,118	8,292,218	8,491,958	199,740
Long-Term Disability	11	-	-	-
Medicare	623,312	578,242	633,763	55,521
Other Post-Employment Benefits	4,152,262	4,335,433	4,499,429	163,996
Retiree Medical Trust	29,747	32,889	46,919	14,030

Public Utilities

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Retirement 401 Plan	27,760	23,652	22,719	(933)
Retirement ADC	17,178,907	16,207,803	15,374,478	(833,325)
Retirement DROP	177,418	181,612	169,820	(11,792)
Risk Management Administration	680,692	745,013	885,063	140,050
Supplemental Pension Savings Plan	2,599,622	2,655,845	3,068,368	412,523
Unemployment Insurance	68,063	69,724	68,436	(1,288)
Workers' Compensation	1,073,654	901,844	1,223,116	321,272
Fringe Benefits Subtotal	\$ 34,622,923	\$ 34,228,953	\$ 34,671,459	\$ 442,506
Total Personnel Expenditures			\$ 84,683,666	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Utility Funds	FY2018 ¹ Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 71,437,472	\$ 1,857,011	\$ -
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s) ²	-	128,232,766	63,524,181
Encumbrances	76,910,940	-	99,241,306
Continuing Appropriation - CIP	96,050,965	185,378,223	189,433,314
Capital Reserve	5,000,000	5,000,000	10,000,000
Operating Reserve / Contingency	48,279,555	46,017,835	48,279,555
Rate Stabilization Reserve	65,250,000	65,250,000	75,250,000
Pension Stabilization Reserve	1,693,461	-	429,065
TOTAL BALANCE AND RESERVES	\$ 364,622,392	\$ 431,735,835	\$ 486,157,421
REVENUE			
Charges for Services	\$ 388,422,728	\$ 382,906,622	\$ 383,056,022
Fines Forfeitures and Penalties	979,491	-	-
Other Revenue	782,962	100,000	100,000
Revenue from Federal Agencies	1,344,000	-	-
Revenue from Other Agencies	46,175	-	-
Revenue from Use of Money and Property	5,739,954	3,440,000	2,096,000
Transfers In	11,297,042	62,734,145	225,660,600
TOTAL REVENUE	\$ 408,612,352	\$ 449,180,767	\$ 610,912,622
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 773,234,744	\$ 880,916,602	\$ 1,097,070,043
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 115,430,410	\$ -	\$ 304,465,573
TOTAL CIP EXPENSE	\$ 115,430,410	\$ 213,757,647	\$ 304,465,573
OPERATING EXPENSE			
Personnel Expenses	\$ 49,828,277	\$ 55,313,223	\$ 60,233,729
Fringe Benefits	39,047,407	40,211,460	41,423,132
Supplies	23,555,229	26,425,395	27,011,447
Contracts	76,020,711	90,929,650	95,832,655
Information Technology	7,277,667	9,775,763	10,278,469
Energy and Utilities	19,938,361	22,193,976	22,034,575
Other Expenses	350,876	427,387	435,712
Transfers Out	110,814,996	110,325,437	106,853,542
Capital Expenditures	2,107,994	3,274,096	6,733,346
Debt Expenses	196,903	221,311	118,143
Department Contingency	-	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 329,138,423	\$ 362,597,698	\$ 374,454,750
TOTAL EXPENSE	\$ 444,568,833	\$ 576,355,345	\$ 678,920,323
RESERVES			
Continuing Appropriation – CIP	\$ 91,420,316	\$ 180,602,637	\$ 189,433,314
Encumbrances	80,917,559	-	99,241,306
Capital Reserve	5,000,000	10,000,000	10,000,000

Public Utilities

Sewer Utility Funds	FY2018 ¹ Actual	FY2019* Budget	FY2020 Adopted
Operating Reserve / Contingency	48,279,555	48,279,555	48,279,555
Rate Stabilization Reserve	72,750,000	65,250,000	70,250,000
Pension Stabilization Reserve	-	429,065	945,545
TOTAL RESERVES	\$ 298,367,430	\$ 304,561,257	\$ 418,149,720
BALANCE	\$ 30,298,481	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 773,234,744	\$ 880,916,602	\$ 1,097,070,043

¹ At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

¹Fiscal Year 2018 Actual Revenues and Expenditures have been adjusted to reflect financial reporting statements and therefore will not match the Financial Summary and Schedules of this document.

²Sewer Fund use of pay-go or need for current and future fiscal years financing proceeds for CIP expenditures. Financing proceeds may include future SRF, bonds, grants, etc. to fund current year and multi-year construction contract awards.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Funds	FY2018 Actual ¹	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s) ²	\$ 32,999,210	\$ -	\$ -
Encumbrances	110,528,424	-	165,971,469
Continuing Appropriation – CIP ²	114,707,506	172,978,824	252,020,212
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	40,107,594	40,107,594	40,107,594
Rate Stabilization Reserve	62,117,000	62,117,000	70,117,000
Secondary Purchase Reserve	14,343,541	15,228,629	16,149,744
Pension Stabilization Reserve	1,487,358	-	378,546
TOTAL BALANCE AND RESERVES	\$ 381,290,633	\$ 295,432,047	\$ 549,744,565
REVENUE			
Charges for Services	\$ 583,728,320	\$ 567,682,191	\$ 620,222,191
Other Revenue	127,014,530	93,607,200	330,643,200
Revenue from Federal Agencies	2,856,000	90,000	-
Revenue from Other Agencies	4,227,400	74,500	-
Revenue from Use of Money and Property	9,115,677	6,438,000	6,238,000
Transfers In	13,723,960	40,801,037	53,139,900
TOTAL REVENUE	\$ 740,665,886	\$ 708,692,928	\$ 1,010,243,291
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,121,956,519	\$ 1,004,124,975	\$ 1,559,987,856
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 193,237,264	\$ 262,568,145	\$ 339,793,064
TOTAL CIP EXPENSE	\$ 193,237,264	\$ 262,568,145	\$ 339,793,064
OPERATING EXPENSE			
Personnel Expenses	\$ 43,248,321	\$ 46,598,091	\$ 50,012,207
Fringe Benefits	34,622,923	34,228,953	34,671,459
Supplies	211,269,251	248,247,328	248,880,868
Contracts	108,518,592	112,542,365	113,707,527
Information Technology	5,658,113	7,492,841	8,314,714
Energy and Utilities	13,534,863	14,409,864	15,968,264
Other Expenses	3,348,237	2,893,335	5,575,758
Transfers Out	66,616,971	70,175,663	85,834,103
Capital Expenditures	1,014,299	2,347,365	3,564,553
Debt Expenses	196,903	210,634	275,665
Department Contingency	-	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 488,028,473	\$ 542,646,439	\$ 570,305,118
TOTAL EXPENSE	\$ 681,265,737	\$ 805,214,584	\$ 910,098,182
RESERVES			
Continuing Appropriation - CIP	\$ 121,952,840	\$ 74,918,949	\$ 252,020,212
Encumbrances	188,284,719	-	165,971,469
Capital Reserve	5,000,000	5,000,000	5,000,000

Public Utilities

Water Utility Funds	FY2018 Actual ¹	FY2019* Budget	FY2020 Adopted
Operating Reserve / Contingency	40,107,594	40,107,594	40,107,594
Rate Stabilization Reserve	70,117,000	62,117,000	70,117,000
Secondary Purchase Reserve	15,228,629	16,388,302	16,149,744
Pension Stabilization Reserve	-	378,546	836,196
TOTAL RESERVES	\$ 440,690,782	\$ 198,910,391	\$ 550,202,215
BALANCE	\$ -	\$ -	\$ 99,687,459
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,121,956,519	\$ 1,004,124,975	\$ 1,559,987,856

^{*}At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

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Public Works



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Public Works



Description

The Public Works Department is comprised of two operational branches: Contracts and Engineering & Capital Projects (E&CP).

The Contracts Branch is responsible for procurement of Capital Improvement Program (CIP) construction, minor repairs, and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting City CIP needs. It also manages the centralized advertising and award of CIP-related construction contracts and professional services in conformance with the City's Charter and Municipal Code.

E&CP Branch activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. This branch provides a full range of engineering services for the City's capital investments in its various types of infrastructure. E&CP is responsible for planning, designing, project and construction management of public improvement projects; quality assurance and inspection of public and private work permitted in rights-of-way; surveying, and materials testing. E&CP supports a broad range of projects including Pure Water; libraries, fire, lifeguard and police stations, parks and recreation centers; outdoor lighting, street lights and traffic signals; street and sidewalk improvements, bikeways and other transportation projects; drainage and flood control facilities, water and sewer pipeline, treatment plants and pump stations; and undergrounded facilities. E&CP is also responsible for asset management of citywide survey monumentation.

The mission is:

To deliver high quality public infrastructure systems by cultivating expertise and leveraging our engineering responsibility in a collaborative environment.

The vision is:

To be the innovative industry leader in developing public infrastructure systems.

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure and related services

- Provide high quality customer service

Goal 2: Provide timely and efficient delivery of projects

- Deliver capital projects on time
- Deliver capital projects within budget
- Produce high quality capital projects

Goal 3: Effect change and promote innovation

- Establish common goals with other City departments
- Partner with City departments to improve organizational effectiveness
- Engage regularly with industries that support City Infrastructure
- Explore and utilize new technology in information management

Goal 4: Increase departmental effectiveness and resiliency and expand individual employee expertise

- Provide training opportunities for staff
- Retain the workforce
- Actively recruit
- Support a positive culture/organization

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule	80%	74%	80%	79%	80%
Average number of days to award contracts	90	98	90	87	90
Number of information-sharing meetings with industries supporting City infrastructure	N/A	N/A	N/A	13	12
Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors	4.0%	3.6%	4.0%	3.0%	4.0%

Public Works - Engineering & Capital Projects

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	715.80	745.75	782.50	36.75
Personnel Expenditures	\$ 75,606,815	\$ 83,050,364	\$ 92,562,099	\$ 9,511,735
Non-Personnel Expenditures	11,256,094	15,771,962	17,622,115	1,850,153
Total Department Expenditures	\$ 86,862,909	\$ 98,822,326	\$ 110,184,214	\$ 11,361,888
Total Department Revenue	\$ 78,424,473	\$ 98,822,326	\$ 110,726,915	\$ 11,904,589

Engineering & Capital Projects Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Architectural Engineering & Parks	\$ 9,418,716	\$ 10,487,043	\$ 11,507,127	\$ 1,020,084
Business Operations Support Services	15,235,430	26,179,232	25,756,684	(422,548)
Capital Asset Management	13,739,118	6,057,476	9,804,946	3,747,470
Construction Management & Field Engineer	30,937,507	30,061,346	22,945,152	(7,116,194)
Engineering & Capital Projects	300,814	285,668	1,084,872	799,204
Engineering Support & Technical Services	-	7,310,500	20,244,209	12,933,709
Right-of-Way Design	17,231,324	18,441,061	18,841,224	400,163
Total	\$ 86,862,909	\$ 98,822,326	\$ 110,184,214	\$ 11,361,888

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Architectural Engineering & Parks	81.35	83.00	88.00	5.00
Business Operations Support Services	80.50	100.50	72.50	(28.00)
Capital Asset Management	125.50	54.50	88.00	33.50
Construction Management & Field Engineer	271.95	290.25	195.00	(95.25)
Engineering & Capital Projects	1.00	1.00	4.00	3.00
Engineering Support & Technical Services	0.00	59.00	178.00	119.00
Right-of-Way Design	155.50	157.50	157.00	(0.50)
Total	715.80	745.75	782.50	36.75

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 4,843,442	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	1,271,531	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Land Survey Services	10.00	978,275	-
Addition of 2.00 Principal Survey Aides, 8.00 Land Surveying Assistants and associated non-personnel expenditures to address the increase in surveys for the right-of-way of public and private utilities and easement acquisitions.			

Public Works - Engineering & Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Works Restructure Transfer of 2.00 FTE positions and associated non-personnel expenditures from the READ - Facilities Services Division to the Engineering & Capital Projects Division in the Public Works Department.	2.00	609,658	-
5G Network Permits Support Addition of 2.00 Associate Engineer-Civils, 4.00 Assistant Engineer-Civils and associated non-personnel expenditures to coordinate and support high speed 5G internet permits inspections.	6.00	586,311	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	513,684	-
Prevailing Wage Compliance Support Addition of 5.00 Associate Management Analysts, 1.00 Word Processing Operator and associated non-personnel expenditures to provide inspections to comply with new Prevailing Wage requirements.	6.00	507,282	-
Pure Water Engineering Support Addition of 5.00 Assistant Engineer-Civils and associated non-personnel expenditures to coordinate and assist the development of Pure Water project contracts.	5.00	471,137	-
Capital Asset Management Support Addition of 1.00 Project Officer, 3.00 Project Assistants and associated non-personnel expenditure for graphic information systems support for capital improvement projects.	4.00	402,512	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	399,567	-
Preliminary Engineering Support Addition of 2.00 Associate Engineer-Civils, 2.00 Principal Engineering Aides and associated non-personnel expenditures to assist with the planning and design of transportation, water and sewer capital improvement projects.	4.00	387,161	-
Public Works Restructure Transfer of 4.00 FTE positions and associated non-personnel expenditures from the READ - Facilities Services Division to the Business Operations Support Services Division in the Public Works Department.	4.00	335,426	-
Facilities Asset Management Planning Addition of 1.00 Associate Engineer Civil, 1.00 Assistant Engineer-Civil, 1.00 Project Officer and associated non-personnel expenditures to support in the asset management planning on Citywide facilities capital improvement projects.	3.00	323,305	-
Public Works Restructure Transfer of 2.00 FTE positions and associated non-personnel expenditures from the READ - Facilities Services Division to the Engineering Support & Technical Services Division in the Public Works Department.	2.00	230,980	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Underground Utility Program Addition of 1.00 Senior Civil Engineer, 1.00 Associate Engineer-Civil and associated non-personnel expenditures to support the Underground Utility Program.	2.00	228,758	-
Public Works Restructure Transfer of 2.00 FTE positions and associated non-personnel expenditures from the Contracts Division to the Business Operations Support Services Division in the Public Works Department.	2.00	205,198	-
Capital Asset Management Support Addition of 1.00 Assistant Deputy Director and associated non-personnel expenditures to support the Capital Asset Management Division.	1.00	159,739	-
Department Administration Management Support Addition of 1.00 Program Manager and associated non-personnel expenditures to support centralized department operations and functions.	1.00	156,273	-
Regional Water Quality Control Board Penalty Adjustment for monetary penalties associated to the Construction Administrative Civil Liability issued by the Regional Water Quality Control Board.	0.00	130,303	-
Information Technology Support Addition of 1.00 Information Systems Analyst 4 and associated non-personnel expenditures to oversee information technology installations and maintenance.	1.00	120,947	-
Capital Project Schedule Data Tracking Addition of 1.00 Project Officer 1 and associated non-personnel expenditures to monitor and track Capital Improvement Program projects schedules.	1.00	108,430	-
Administrative Fiscal Support for Inspection Permit Fees Addition of 1.00 Supervising Management Analyst and associated non-personnel expenditures to analyze and coordinate developer permit fees related to inspection services.	1.00	105,542	-
Architectural Engineering and Parks Support Addition of 1.00 Associate Engineer-Civil and associated non-personnel expenditures to support City park capital improvement projects.	1.00	104,701	-
Department Administrative Support Addition of 1.00 Executive Assistant and associated non-personnel expenditures to provide administrative support to the Public Works Department Director.	1.00	76,310	-
Cost Allocation of Branch Management Expense Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	62,789	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	40,930	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to relocation into the 101 Ash Street building.	0.00	33,710	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Materials Test Lab Addition of 0.25 Assistant Engineer-Civil and associated non-personnel expenditures to provide increased material inspections.	0.25	26,142	-
Public Works Restructure Transfer of non-personnel expenditures and associated revenue from the READ - Facilities Services Division to the Engineering & Capital Projects Division in the Public Works Department.	0.00	9,072	262,000
Biological Equipment Addition of one-time non-personnel expenditures associated with biological equipment for in-house bio-related services.	0.00	4,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.50)	(6,542)	-
EAM Support Transfer of 1.00 Information System Analyst 2 from the Public Works Department to the READ - Facilities Services Division to support EAM and IT related needs.	(1.00)	(86,740)	-
Park Project Development Transfer of 1.00 FTE position and associated non-personnel expenditures from the Public Works - Engineering & Capital Projects Department to the Parks and Recreation Department.	(1.00)	(98,633)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(390,203)	(19,275)
Prevailing Wage Compliance Support Transfer of 5.00 Associate Management Analysts, 1.00 Word Processing Operator and associated non-personnel expenditures from the Engineering & Capital Projects Division to the Contracts Division in the Public Works Department.	(6.00)	(507,282)	-
Public Works - Contracts Restructure Transfer of 10.00 FTE positions and associated non-personnel expenditures from the Engineering & Capital Projects Division to the Contract Division in the Public Works Department.	(10.00)	(981,827)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	11,661,864
Total	36.75 \$	11,361,888 \$	11,904,589

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 43,943,791	\$ 49,571,795	\$ 56,680,307	7,108,512
Fringe Benefits	31,663,024	33,478,569	35,881,792	2,403,223
PERSONNEL SUBTOTAL	75,606,815	83,050,364	92,562,099	9,511,735
NON-PERSONNEL				
Supplies	\$ 328,674	\$ 1,033,983	\$ 1,035,363	1,380
Contracts	6,196,917	8,005,484	8,623,531	618,047
Information Technology	3,535,908	5,328,643	6,600,174	1,271,531
Energy and Utilities	337,841	347,296	366,691	19,395
Other	751,986	861,053	866,053	5,000

Public Works - Engineering & Capital Projects

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Transfers Out	75,473	130,303	130,303	-
Capital Expenditures	29,295	64,726	-	(64,726)
Debt	-	474	-	(474)
NON-PERSONNEL SUBTOTAL	11,256,094	15,771,962	17,622,115	1,850,153
Total	\$ 86,862,909 \$	98,822,326 \$	110,184,214 \$	11,361,888

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 78,357,310 \$	98,803,051 \$	110,726,915 \$	11,923,864
Fines Forfeitures and Penalties	9,500	-	-	-
Other Revenue	4,119	-	-	-
Rev from Money and Prop	(70,816)	-	-	-
Transfers In	124,360	19,275	-	(19,275)
Total	\$ 78,424,473 \$	98,822,326 \$	110,726,915 \$	11,904,589

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	3.00	\$ 33,605 - 40,459 \$	114,523
20000012	Administrative Aide 1	9.00	10.00	12.00	39,449 - 47,528	558,404
20000024	Administrative Aide 2	5.00	5.00	7.00	45,444 - 54,769	364,913
20001140	Assistant Department Director	1.00	1.00	1.00	33,863 - 185,643	153,457
20001202	Assistant Deputy Director	5.00	5.00	6.00	24,537 - 147,160	777,874
20000070	Assistant Engineer-Civil	205.75	216.75	227.00	61,752 - 74,407	15,885,962
90000070	Assistant Engineer-Civil - Hourly	0.35	0.00	0.00	61,752 - 74,407	-
20000077	Assistant Engineer-Electrical	10.00	8.00	7.00	61,752 - 74,407	480,996
20000116	Assistant Engineer-Traffic	7.00	6.00	5.00	61,752 - 74,407	359,380
21000175	Assistant Trainer	0.00	0.00	1.00	47,463 - 57,691	47,463
20000143	Associate Engineer-Civil	118.00	126.00	130.00	71,099 - 85,860	10,767,167
20000150	Associate Engineer-Electrical	3.00	4.00	4.00	71,099 - 85,860	331,890
20000154	Associate Engineer-Mechanical	0.00	1.00	1.00	71,099 - 85,860	71,099
20000167	Associate Engineer-Traffic	6.00	5.00	5.00	71,099 - 85,860	428,485
20000119	Associate Management Analyst	16.00	20.00	20.00	57,691 - 69,723	1,290,582
20000162	Associate Planner	9.00	9.00	9.00	65,061 - 84,515	639,300
20000110	Auto Messenger 2	0.50	0.50	0.50	31,929 - 38,482	19,241
20000539	Clerical Assistant 2	3.00	3.00	4.00	31,929 - 38,482	140,052
20000545	Contracts Processing Clerk	6.00	5.00	5.00	35,173 - 42,479	195,901
20001101	Department Director	0.00	0.00	1.00	63,127 - 239,144	181,409
20001168	Deputy Director	5.00	6.00	6.00	50,128 - 184,332	830,922
21000451	Environmental Biologist 3	0.00	0.00	2.00	71,120 - 92,576	172,593
20000924	Executive Assistant	0.00	0.00	1.00	46,475 - 56,208	46,475
20000178	Information Systems Administrator	1.00	1.00	1.00	78,404 - 94,948	94,948
20000290	Information Systems Analyst 2	3.00	3.00	3.00	57,691 - 69,723	209,169
20000293	Information Systems Analyst 3	2.00	2.00	2.00	63,342 - 76,578	153,156
20000998	Information Systems Analyst 4	1.00	1.00	2.00	71,249 - 86,311	152,140

Public Works - Engineering & Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000377	Information Systems Technician	1.00	1.00	2.00	45,444 - 54,769	104,655
20000649	Biologist 3(Environ Biolgist)	2.00	2.00	0.00	76,080 - 92,117	-
20001018	Land Surveying Assistant	25.00	28.00	36.00	61,752 - 81,848	2,528,336
20001019	Land Surveying Associate	7.00	7.00	8.00	71,099 - 94,446	678,985
90001073	Management Intern - Hourly	6.00	6.00	4.00	25,913 - 31,155	116,940
20000634	Organization Effectiveness Specialist 2	0.00	0.00	1.00	57,691 - 69,723	57,691
20000627	Organization Effectiveness Specialist 3	1.00	1.00	0.00	63,342 - 76,578	-
20000639	Organization Effectiveness Supervisor	0.00	0.00	1.00	71,249 - 86,311	85,556
20000669	Park Designer	4.00	4.00	4.00	71,141 - 85,903	324,043
90000669	Park Designer - Hourly	0.35	0.00	0.00	71,141 - 85,903	-
20000680	Payroll Specialist 2	3.00	4.00	5.00	38,783 - 49,160	226,869
20000173	Payroll Supervisor	1.00	0.00	0.00	44,477 - 56,537	-
20000740	Principal Drafting Aide	0.00	0.00	4.00	53,351 - 64,610	227,555
20000743	Principal Engineering Aide	87.00	86.00	83.00	53,351 - 64,610	4,967,659
20000518	Principal Survey Aide	18.00	19.00	21.00	53,351 - 71,071	1,287,906
20001234	Program Coordinator	0.00	0.00	1.00	24,537 - 147,160	112,052
20001222	Program Manager	3.00	3.00	4.00	50,128 - 184,332	500,530
20000760	Project Assistant	27.00	26.00	32.00	61,752 - 74,407	2,238,260
20000761	Project Officer 1	17.00	16.00	12.00	71,099 - 85,860	900,084
20000763	Project Officer 2	6.00	6.00	8.00	81,949 - 99,074	774,584
20001042	Safety and Training Manager	0.00	0.00	1.00	71,249 - 86,311	84,585
20000869	Senior Account Clerk	1.00	1.00	0.00	38,482 - 46,432	-
20000885	Senior Civil Engineer	32.00	33.00	33.00	81,949 - 99,074	3,195,845
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,482 - 46,432	38,482
20000904	Senior Electrical Engineer	1.00	1.00	1.00	81,949 - 99,074	95,589
20000900	Senior Engineering Aide	8.00	11.00	11.00	47,399 - 57,304	552,035
90000830	Senior Engineering Geologist - Hourly	0.35	0.00	0.00	81,949 - 99,074	-
20001014	Senior Land Surveyor	2.00	2.00	2.00	81,949 - 108,981	203,102
20000015	Senior Management Analyst	10.00	12.00	12.00	63,342 - 76,578	890,566
20000918	Senior Planner	5.00	5.00	5.00	74,966 - 97,427	465,668
20000929	Senior Survey Aide	4.00	4.00	4.00	47,399 - 63,035	211,984
20000926	Senior Traffic Engineer	2.00	2.00	2.00	81,949 - 99,074	196,662
90000964	Student Engineer - Hourly	4.50	4.50	4.00	28,491 - 34,163	151,076
20000970	Supervising Management Analyst	5.00	7.00	8.00	71,249 - 86,311	645,302
21000177	Trainer	0.00	0.00	1.00	57,691 - 69,723	61,241
20001041	Training Supervisor	1.00	1.00	1.00	63,342 - 76,578	75,046
20000756	Word Processing Operator Bilingual - Regular	10.00	10.00	5.00	33,605 - 40,459	192,002
	Budgeted Vacancy Savings					(5,074,895)
	ICBO Certification					3,493
	Infrastructure In-Training Pay					794,218
	Infrastructure Registration Pay					1,458,810
	Landscape Architect Lic					12,885
	Overtime Budgeted					368,087
	Reg Pay For Engineers					1,796,545
	Sick Leave - Hourly					3,273
	Termination Pay Annual Leave					141,448
	Vacation Pay In Lieu					513,684
FTE, Salaries, and Wages Subtotal		715.80	745.75	782.50		\$ 56,680,307

Public Works - Engineering & Capital Projects

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 249,057	\$ 251,858	\$ 266,344	\$ 14,486
Flexible Benefits	6,930,044	7,848,792	8,107,421	258,629
Long-Term Disability	33	-	-	-
Medicare	672,019	693,154	800,041	106,887
Other Post-Employment Benefits	3,664,908	4,072,460	4,207,936	135,476
Retiree Medical Trust	44,489	57,562	69,797	12,235
Retirement 401 Plan	39,627	42,146	47,880	5,734
Retirement ADC	16,267,696	15,878,723	17,286,899	1,408,176
Retirement DROP	140,464	143,390	157,277	13,887
Risk Management Administration	603,323	700,245	827,847	127,602
Supplemental Pension Savings Plan	2,722,080	3,240,069	3,732,165	492,096
Unemployment Insurance	73,674	79,766	79,437	(329)
Workers' Compensation	255,611	470,404	298,748	(171,656)
Fringe Benefits Subtotal	\$ 31,663,024	\$ 33,478,569	\$ 35,881,792	\$ 2,403,223
Total Personnel Expenditures		\$	\$ 92,562,099	

Public Works - Engineering & Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (1,188,257)	\$ (9,177,551)	\$ (11,600,265)
TOTAL BALANCE AND RESERVES	\$ (1,188,257)	\$ (9,177,551)	\$ (11,600,265)
REVENUE			
Charges for Services	\$ 78,357,310	\$ 102,218,669	\$ 115,836,658
Fines Forfeitures and Penalties	9,500	-	-
Other Revenue	4,119	-	-
Revenue from Use of Money and Property	(70,816)	-	-
Transfers In	124,360	19,275	-
TOTAL REVENUE	\$ 78,424,473	\$ 102,237,944	\$ 115,836,658
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 77,236,217	\$ 93,060,393	\$ 104,236,393
OPERATING EXPENSE			
Personnel Expenses	\$ 43,943,791	\$ 51,399,965	\$ 59,462,142
Fringe Benefits	31,663,024	34,619,145	37,369,109
Supplies	328,674	1,074,643	1,072,737
Contracts	6,196,917	8,053,120	9,480,478
Information Technology	3,535,908	5,686,719	6,959,870
Energy and Utilities	337,841	347,296	367,548
Other Expenses	751,986	861,553	866,553
Transfers Out	75,473	130,303	130,303
Capital Expenditures	29,295	64,726	-
Debt Expenses	-	474	-
TOTAL OPERATING EXPENSE	\$ 86,862,909	\$ 102,237,944	\$ 115,708,740
TOTAL EXPENSE	\$ 86,862,909	\$ 102,237,944	\$ 115,708,740
BALANCE	\$ (9,626,692)	\$ (9,177,551)	\$ (11,472,347)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 77,236,217	\$ 93,060,393	\$ 104,236,393

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

¹Based on the fund projections in the year-end monitoring process, FY 2020 overhead rates have increased as part of a multi-year plan to eliminate the deficit.

Public Works - Contracts

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	21.00	29.00	43.00	14.00
Personnel Expenditures	\$ 1,959,027	\$ 2,968,746	\$ 4,269,152	\$ 1,300,406
Non-Personnel Expenditures	70,967	446,872	1,255,374	808,502
Total Department Expenditures	\$ 2,029,993	\$ 3,415,618	\$ 5,524,526	\$ 2,108,908
Total Department Revenue	\$ 1,388,510	\$ 3,415,618	\$ 5,109,743	\$ 1,694,125

General Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Works - Contracts	\$ 2,029,993	\$ -	\$ -	-
Total	\$ 2,029,993	\$ -	\$ -	-

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Works - Contracts	21.00	0.00	0.00	0.00
Total	21.00	0.00	0.00	0.00

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,178,525	\$ -	\$ -	-
Fringe Benefits	780,502	-	-	-
PERSONNEL SUBTOTAL	1,959,027	-	-	-
NON-PERSONNEL				
Supplies	\$ 5,421	\$ -	\$ -	-
Contracts	63,855	-	-	-
Information Technology	723	-	-	-
Energy and Utilities	968	-	-	-
NON-PERSONNEL SUBTOTAL	70,967	-	-	-
Total	\$ 2,029,993	\$ -	\$ -	-

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 1,388,397	\$ -	\$ -	-
Other Revenue	113	-	-	-
Total	\$ 1,388,510	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	3.00	0.00	0.00	\$ 39,449 - 47,528	-
20000024	Administrative Aide 2	1.00	0.00	0.00	45,444 - 54,769	-
20000071	Assistant Engineer-Civil	7.00	0.00	0.00	61,752 - 74,407	-
20000145	Associate Engineer-Civil	2.00	0.00	0.00	71,099 - 85,860	-

¹ In the Fiscal Year 2019 Adopted Budget, the budget for the General Fund was transferred to the Engineering & Capital Projects Fund.

Public Works - Contracts

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000119	Associate Management Analyst	1.00	0.00	0.00	57,691 - 69,723	-
20000539	Clerical Assistant 2	2.00	0.00	0.00	31,929 - 38,482	-
20000545	Contracts Processing Clerk	1.00	0.00	0.00	35,173 - 42,479	-
20001168	Deputy Director	1.00	0.00	0.00	50,128 - 184,332	-
20000890	Senior Civil Engineer	2.00	0.00	0.00	81,949 - 99,074	-
20000015	Senior Management Analyst	1.00	0.00	0.00	63,342 - 76,578	-
FTE, Salaries, and Wages Subtotal		21.00	0.00	0.00	\$	-

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,413	\$ -	\$ -	-
Flexible Benefits	203,832	-	-	-
Medicare	18,662	-	-	-
Other Post-Employment Benefits	103,842	-	-	-
Retiree Medical Trust	1,835	-	-	-
Retirement 401 Plan	1,839	-	-	-
Retirement ADC	343,351	-	-	-
Risk Management Administration	17,138	-	-	-
Supplemental Pension Savings Plan	74,686	-	-	-
Unemployment Insurance	2,084	-	-	-
Workers' Compensation	6,819	-	-	-
Fringe Benefits Subtotal	\$ 780,502	\$ -	\$ -	-
Total Personnel Expenditures		\$	-	

Engineering & Capital Projects Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Works - Contracts	\$ -	\$ 3,415,618	\$ 5,524,526	\$ 2,108,908
Total	\$ -	\$ 3,415,618	\$ 5,524,526	\$ 2,108,908

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Public Works - Contracts	0.00	29.00	43.00	14.00
Total	0.00	29.00	43.00	14.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Works - Contracts Restructure	10.00	\$ 981,827	-
Transfer of 10.00 FTE positions and associated non-personnel expenditures from the Engineering & Capital Projects Division to the Contracts Division in the Public Works Department.			
Disparity Study	0.00	800,000	-
Addition of one-time non-personnel expenditures related to a citywide disparity study.			

Public Works - Contracts

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Prevailing Wage Compliance Support Transfer of 5.00 Associate Management Analysts, 1.00 Word Processing Operator and associated non-personnel expenditures from the Public Works - Engineering & Capital Projects Department to the Public Works - Contracts Department.	6.00	530,033	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	15,003	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	9,923	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,620	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,500)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(19,800)	-
Public Works Restructure Transfer of 2.00 FTE positions and associated non-personnel expenditures from the Contracts Division to the Business Operations Support Services Division in the Public Works Department.	(2.00)	(205,198)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,694,125
Total	14.00 \$	2,108,908 \$	1,694,125

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ -	1,828,170 \$	2,781,835 \$	953,665
Fringe Benefits	-	1,140,576	1,487,317	346,741
PERSONNEL SUBTOTAL	-	2,968,746	4,269,152	1,300,406
NON-PERSONNEL				
Supplies	\$ -	40,660 \$	37,374 \$	(3,286)
Contracts	-	47,636	856,947	809,311
Information Technology	-	358,076	359,696	1,620
Energy and Utilities	-	-	857	857
Other	-	500	500	-
NON-PERSONNEL SUBTOTAL	-	446,872	1,255,374	808,502
Total	\$ -	3,415,618 \$	5,524,526 \$	2,108,908

Public Works - Contracts

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ -	\$ 3,415,618	\$ 5,109,743	\$ 1,694,125
Total	\$ -	\$ 3,415,618	\$ 5,109,743	\$ 1,694,125

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	2.00	3.00	\$ 39,449 - 47,528	\$ 136,990
20000024	Administrative Aide 2	0.00	1.00	0.00	45,444 - 54,769	-
20000070	Assistant Engineer-Civil	0.00	0.00	2.00	61,752 - 74,407	136,159
20000071	Assistant Engineer-Civil	0.00	14.00	19.00	61,752 - 74,407	1,263,703
20000143	Associate Engineer-Civil	0.00	0.00	3.00	71,099 - 85,860	242,819
20000145	Associate Engineer-Civil	0.00	3.00	4.00	71,099 - 85,860	313,103
20000119	Associate Management Analyst	0.00	1.00	1.00	57,691 - 69,723	57,691
20000539	Clerical Assistant 2	0.00	2.00	1.00	31,929 - 38,482	31,929
20001168	Deputy Director	0.00	1.00	1.00	50,128 - 184,332	123,960
20000743	Principal Engineering Aide	0.00	0.00	1.00	53,351 - 64,610	53,351
20000760	Project Assistant	0.00	1.00	1.00	61,752 - 74,407	61,752
20000761	Project Officer 1	0.00	0.00	1.00	71,099 - 85,860	84,572
20000885	Senior Civil Engineer	0.00	0.00	1.00	81,949 - 99,074	81,949
20000890	Senior Civil Engineer	0.00	3.00	2.00	81,949 - 99,074	181,023
20000015	Senior Management Analyst	0.00	1.00	1.00	63,342 - 76,578	76,578
20000756	Word Processing Operator	0.00	0.00	2.00	33,605 - 40,459	67,210
	Budgeted Vacancy Savings					(248,405)
	Infrastructure In-Training Pay					31,736
	Infrastructure Registration Pay					20,570
	Reg Pay For Engineers					38,050
	Termination Pay Annual Leave					17,172
	Vacation Pay In Lieu					9,923
FTE, Salaries, and Wages Subtotal		0.00	29.00	43.00		\$ 2,781,835

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 7,888	\$ 5,412	(2,476)
Flexible Benefits	-	320,506	454,767	134,261
Medicare	-	26,516	39,942	13,426
Other Post-Employment Benefits	-	165,348	238,875	73,527
Retiree Medical Trust	-	3,219	5,190	1,971
Retirement 401 Plan	-	1,905	2,231	326
Retirement ADC	-	413,493	453,271	39,778
Retirement DROP	-	-	3,325	3,325
Risk Management Administration	-	28,431	46,995	18,564
Supplemental Pension Savings Plan	-	132,152	210,396	78,244
Unemployment Insurance	-	3,072	4,102	1,030
Workers' Compensation	-	38,046	22,811	(15,235)
Fringe Benefits Subtotal	\$ -	\$ 1,140,576	\$ 1,487,317	\$ 346,741
Total Personnel Expenditures			\$ 4,269,152	

Purchasing & Contracting



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Purchasing & Contracting



Description

The Department manages Central Stores, the Living Wage, Equal Opportunity Contracting (EOC), Administrative Hearings programs, and Publishing Services. Additionally, the Department oversees the City's Animal Services contract. The Living Wage Program ensures compliance with the City's Living Wage Ordinance through oversight of contract requirements, complaint investigations, and proactive contract reviews. The EOC Program assists businesses and the labor market with increased access to contracting opportunities with the City of San Diego. Working in partnership with City departments and other agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

The mission is:

The Purchasing & Contracting Department administers the City's centralized procurement and materials management function to ensure the availability of supplies, equipment, and services to meet the City's operational needs. The Department establishes and manages procurement standards that meet or exceed City, State, or federal regulations and requirements.

The vision is:

Purchasing & Contracting staff strive to provide responsive customer service for internal (City departments) and external (bidders and proposers) clients and customers.

Purchasing & Contracting

Goals and Objectives

Goal 1: *Provide equality goods and services in a fiscally responsible manner*

Goal 2: *To ensure equality, non-discrimination, and compliance in the procurement of City contracts*

Goal 3: *To make sure the Living Wage Ordinance and Prevailing Wage compliance requirements are understood and met*

Goal 4: *Use best practices in the delivery of procured goods and services*

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Average number of days to award a contract	65	66	65	73	66
Percent of Living Wage Ordinance violations investigated and addressed within 60 days	100%	100%	100%	100%	100%
Percentage increase in customer satisfaction ¹	5%	N/A	5%	N/A	5%
Percentage of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SLBEs)	20%	20%	20%	24%	20%
Percentage of purchase orders processed within 10 days	90%	81%	88%	90%	88%
Percentage of on-line Quick Copy services requests processed for production within 1 business day ²	N/A	N/A	90%	92%	90%

1. Indicator data is based on Ariba survey. Survey for FY 2019 not completed - no actual data available.

2. This is a new KPI, historical data is displayed as N/A until baseline is established.

Purchasing & Contracting

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	79.96	81.96	81.96	0.00
Personnel Expenditures	\$ 6,769,933	\$ 7,652,906	\$ 7,810,624	\$ 157,718
Non-Personnel Expenditures	8,744,642	19,474,608	22,033,951	2,559,343
Total Department Expenditures	\$ 15,514,575	\$ 27,127,514	\$ 29,844,575	\$ 2,717,061
Total Department Revenue	\$ 10,420,803	\$ 11,126,306	\$ 12,025,739	\$ 899,433

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Central Stores	\$ 26	\$ -	\$ -	-
Equal Opportunity Contracting	1,633,153	1,428,294	1,247,921	(180,373)
Purchasing & Contracting	4,191,100	15,667,804	18,902,191	3,234,387
Total	\$ 5,824,280	\$ 17,096,098	\$ 20,150,112	\$ 3,054,014

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Equal Opportunity Contracting	19.48	13.00	13.00	0.00
Purchasing & Contracting	38.48	39.96	39.96	0.00
Total	57.96	52.96	52.96	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Animal Control and Services Program Addition of one-time non-personnel expenditures associated with the contract with the San Diego Humane Society for animal control and services.	0.00	\$ 2,174,519	-
Disparity Study Addition of one-time non-personnel expenditures related to a citywide disparity study and associated revenue from the Public Works Department.	0.00	1,000,000	800,000
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	48,983	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator, partially offset by the reduction of 1.00 Principal Procurement Specialist, to manage core procurement functions.	0.00	26,609	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	17,102	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	1,599	-

Purchasing & Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(44,695)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(170,103)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Total	0.00 \$	3,054,014 \$	800,000

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 3,060,515	\$ 3,332,355	\$ 3,394,899	62,544
Fringe Benefits	1,937,287	1,919,526	1,951,275	31,749
PERSONNEL SUBTOTAL	4,997,802	5,251,881	5,346,174	94,293
NON-PERSONNEL				
Supplies	\$ 45,126	\$ 55,062	\$ 47,646	(7,416)
Contracts	350,057	11,295,043	14,424,283	3,129,240
Information Technology	412,349	485,390	315,287	(170,103)
Energy and Utilities	14,737	3,411	11,411	8,000
Other	4,209	5,311	5,311	-
NON-PERSONNEL SUBTOTAL	826,478	11,844,217	14,803,938	2,959,721
Total	\$ 5,824,280	\$ 17,096,098	\$ 20,150,112	\$ 3,054,014

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 1,353,582	\$ 1,093,716	\$ 1,893,716	800,000
Other Revenue	779	-	-	-
Total	\$ 1,354,361	\$ 1,093,716	\$ 1,893,716	800,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 39,449 - 47,528	47,528
20000060	Assistant Procurement Contracting Officer	0.00	0.00	1.00	47,463 - 57,691	52,502
20001233	Assistant to the Director	0.00	1.00	0.00	50,128 - 184,332	-
20000119	Associate Management Analyst	13.00	9.00	9.00	57,691 - 69,723	510,801
21000328	Associate Procurement Contracting Officer	8.00	8.00	7.00	57,691 - 69,723	439,386
20000232	Buyer's Aide 1	1.00	1.00	1.00	39,449 - 47,528	39,449
90000539	Clerical Assistant 2 - Hourly	0.48	0.48	0.48	31,929 - 38,482	16,883
20000545	Contracts Processing Clerk	1.00	0.00	0.00	35,173 - 42,479	-
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	165,402
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	133,387
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	56,208
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	57,691

Purchasing & Contracting

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	76,578
90001073	Management Intern - Hourly	0.48	0.48	0.48	25,913 - 31,155	13,665
20000680	Payroll Specialist 2	1.00	1.00	1.00	38,783 - 49,160	46,309
20000173	Payroll Supervisor	1.00	1.00	1.00	44,477 - 56,537	52,983
20000791	Principal Procurement Specialist	1.00	1.00	0.00	63,342 - 76,685	-
20000227	Procurement Specialist	3.00	0.00	0.00	52,405 - 63,471	-
20001234	Program Coordinator	1.00	1.00	2.00	24,537 - 147,160	185,095
20001222	Program Manager	2.00	4.00	5.00	50,128 - 184,332	608,066
20000015	Senior Management Analyst	5.00	5.00	5.00	63,342 - 76,578	349,189
21000329	Senior Procurement Contracting Officer	2.00	5.00	7.00	63,342 - 76,578	512,226
20000879	Senior Procurement Specialist	4.00	2.00	0.00	57,584 - 69,659	-
20000970	Supervising Management Analyst	3.00	2.00	2.00	71,249 - 86,311	154,329
21000330	Supervising Procurement Contracting Officer	4.00	4.00	4.00	71,249 - 86,311	312,693
20000756	Word Processing Operator	1.00	1.00	1.00	33,605 - 40,459	40,459
	Adjust Budget To Approved Levels					38,420
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(535,820)
	Vacation Pay In Lieu					17,102
FTE, Salaries, and Wages Subtotal		57.96	52.96	52.96		\$ 3,394,899

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 16,428	\$ 16,796	\$ 15,704	(1,092)
Flexible Benefits	529,649	541,613	570,730	29,117
Medicare	49,007	48,417	52,482	4,065
Other Post-Employment Benefits	280,995	275,580	294,000	18,420
Retiree Medical Trust	5,241	6,067	6,956	889
Retirement 401 Plan	3,296	3,357	2,523	(834)
Retirement ADC	773,546	677,585	640,465	(37,120)
Risk Management Administration	46,186	47,385	57,840	10,455
Supplemental Pension Savings Plan	211,338	241,025	276,388	35,363
Unemployment Insurance	5,459	5,597	5,567	(30)
Workers' Compensation	16,140	56,104	28,620	(27,484)
Fringe Benefits Subtotal	\$ 1,937,287	\$ 1,919,526	\$ 1,951,275	31,749
Total Personnel Expenditures			\$ 5,346,174	

Central Stores Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Central Stores	\$ 9,690,295	\$ 7,509,489	\$ 7,465,568	(43,921)
Purchasing & Contracting	-	23,505	23,619	114
Total	\$ 9,690,295	\$ 7,532,994	\$ 7,489,187	(43,807)

Purchasing & Contracting

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Central Stores	22.00	20.00	20.00	0.00
Total	22.00	20.00	20.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	66,320 \$	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	2,966	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	1,196	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(6,555)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(40,234)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to city services, maintenance, office supplies and professional services.	0.00	(67,500)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	99,433
Total	0.00 \$	(43,807) \$	99,433

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 795,767	\$ 783,662	\$ 812,797	29,135
Fringe Benefits	976,363	858,358	898,509	40,151
PERSONNEL SUBTOTAL	1,772,131	1,642,020	1,711,306	69,286
NON-PERSONNEL				
Supplies	\$ 6,579,819	\$ 5,307,919	\$ 5,303,503	(4,416)
Contracts	1,163,680	389,927	283,883	(106,044)
Information Technology	67,338	51,432	44,877	(6,555)
Energy and Utilities	107,158	140,768	144,690	3,922
Other	168	928	928	-
NON-PERSONNEL SUBTOTAL	7,918,164	5,890,974	5,777,881	(113,093)
Total	\$ 9,690,295	\$ 7,532,994	\$ 7,489,187	(43,807)

Purchasing & Contracting

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 8,891,546	\$ 7,357,914	\$ 7,457,347	\$ 99,433
Other Revenue	148,155	176,000	176,000	-
Rev from Money and Prop	12,843	-	-	-
Transfers In	13,897	-	-	-
Total	\$ 9,066,442	\$ 7,533,914	\$ 7,633,347	\$ 99,433

Personnel Expenditures

Job Number Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages					
20000011 Account Clerk	2.00	2.00	2.00	\$ 33,605 - 40,459	\$ 78,491
20000171 Auto Messenger 1	5.00	4.00	4.00	27,975 - 33,605	130,388
20000110 Auto Messenger 2	7.00	7.00	7.00	31,929 - 38,482	262,995
20000950 Stock Clerk	3.00	2.00	2.00	32,079 - 38,718	76,662
20000955 Storekeeper 1	3.00	3.00	3.00	36,935 - 44,305	132,029
20000956 Storekeeper 2	1.00	1.00	1.00	40,373 - 48,796	48,796
20000538 Stores Operations Supervisor	1.00	1.00	1.00	48,624 - 58,765	57,590
Night Shift Pay					3,604
Overtime Budgeted					19,276
Vacation Pay In Lieu					2,966
FTE, Salaries, and Wages Subtotal	22.00	20.00	20.00		\$ 812,797

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,323	\$ 5,381	\$ 5,589	208
Flexible Benefits	243,855	234,100	234,100	-
Medicare	12,225	10,390	10,755	365
Other Post-Employment Benefits	129,334	122,480	122,500	20
Retiree Health Contribution	58,475	-	-	-
Retiree Medical Trust	494	475	489	14
Retirement 401 Plan	207	-	-	-
Retirement ADC	425,073	392,779	421,548	28,769
Retirement DROP	1,156	1,195	1,234	39
Risk Management Administration	21,314	21,060	24,100	3,040
Supplemental Pension Savings Plan	46,784	46,815	49,247	2,432
Unemployment Insurance	1,369	1,283	1,211	(72)
Workers' Compensation	30,754	22,400	27,736	5,336
Fringe Benefits Subtotal	\$ 976,363	\$ 858,358	\$ 898,509	\$ 40,151
Total Personnel Expenditures			\$ 1,711,306	

Purchasing & Contracting

Publishing Services Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Publishing Services	\$ -	\$ 2,101,344	\$ 1,955,678	(145,666)
Purchasing & Contracting	-	397,078	249,598	(147,480)
Total	\$ -	\$ 2,498,422	\$ 2,205,276	(293,146)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Publishing Services	0.00	9.00	9.00	0.00
Total	0.00	9.00	9.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	\$ 1,242	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(5,861)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(50,000)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to equipment and paper.	0.00	(75,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(80,006)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(83,521)	-
Total	0.00	\$ (293,146)	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 461,084	\$ 481,758	20,674
Fringe Benefits	-	297,921	271,386	(26,535)
PERSONNEL SUBTOTAL	-	759,005	753,144	(5,861)
NON-PERSONNEL				
Supplies	\$ -	\$ 333,492	\$ 300,492	(33,000)

¹ Beginning in the Fiscal Year 2019 Adopted Budget, the Publishing Services Fund was transferred from the Public Works-Facilities Services Department. For prior year actuals and budget please refer to READ – Facilities Services.

Purchasing & Contracting

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Contracts	-	1,026,241	1,011,640	(14,601)
Information Technology	-	163,551	83,545	(80,006)
Energy and Utilities	-	116,362	53,176	(63,186)
Transfers Out	-	53,279	3,279	(50,000)
Capital Expenditures	-	42,000	-	(42,000)
Debt	-	4,492	-	(4,492)
NON-PERSONNEL SUBTOTAL	-	1,739,417	1,452,132	(287,285)
Total	\$ -	\$ 2,498,422	\$ 2,205,276	\$(293,146)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ -	\$ 2,498,676	\$ 2,498,676	-
Total	\$ -	\$ 2,498,676	\$ 2,498,676	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	1.00	1.00	\$ 39,449 - 47,528	\$ 39,449
20000487	Graphic Designer	0.00	2.00	2.00	46,174 - 55,456	108,971
20000752	Print Shop Supervisor	0.00	1.00	1.00	61,000 - 72,688	72,688
21000193	Publishing Specialist 2	0.00	2.00	2.00	33,906 - 40,158	80,316
20000912	Senior Offset Press Operator	0.00	2.00	2.00	40,652 - 48,387	96,774
21000194	Senior Publishing Specialist	0.00	1.00	1.00	39,449 - 47,528	47,528
	Overtime Budgeted					17,516
	Termination Pay Annual					14,516
	Leave					
	Vacation Pay In Lieu					4,000
FTE, Salaries, and Wages Subtotal		0.00	9.00	9.00		\$ 481,758

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 1,164	\$ 727	\$(437)
Flexible Benefits	-	102,150	102,150	-
Medicare	-	5,132	5,179	47
Other Post-Employment Benefits	-	55,116	55,125	9
Retiree Medical Trust	-	346	455	109
Retirement ADC	-	84,427	54,480	(29,947)
Retirement DROP	-	5,681	5,868	187
Risk Management Administration	-	9,477	10,845	1,368
Supplemental Pension Savings Plan	-	27,260	29,583	2,323
Unemployment Insurance	-	738	688	(50)
Workers' Compensation	-	6,430	6,286	(144)
Fringe Benefits Subtotal	\$ -	\$ 297,921	\$ 271,386	\$(26,535)
Total Personnel Expenditures			\$ 753,144	

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 425,002	\$ 382,455	\$ 18,898
TOTAL BALANCE AND RESERVES	\$ 425,002	\$ 382,455	\$ 18,898
REVENUE			
Charges for Services	\$ 8,891,546	\$ 7,357,914	\$ 7,457,347
Other Revenue	148,155	176,000	176,000
Revenue from Use of Money and Property	12,843	-	-
Transfers In	13,897	-	-
TOTAL REVENUE	\$ 9,066,442	\$ 7,533,914	\$ 7,633,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,491,443	\$ 7,916,369	\$ 7,652,245
OPERATING EXPENSE			
Personnel Expenses	\$ 795,767	\$ 783,662	\$ 812,797
Fringe Benefits	976,363	858,358	898,509
Supplies	6,579,819	5,307,919	5,303,503
Contracts	1,163,680	389,927	283,883
Information Technology	67,338	51,432	44,877
Energy and Utilities	107,158	140,768	144,690
Other Expenses	168	928	928
TOTAL OPERATING EXPENSE	\$ 9,690,295	\$ 7,532,994	\$ 7,489,187
TOTAL EXPENSE	\$ 9,690,295	\$ 7,532,994	\$ 7,489,187
BALANCE	\$ (198,852)	\$ 383,375	\$ 163,058
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,491,443	\$ 7,916,369	\$ 7,652,245

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 824,090	\$ 978,694	\$ 428,259
TOTAL BALANCE AND RESERVES	\$ 824,090	\$ 978,694	\$ 428,259
REVENUE			
Charges for Services	\$ 3,694,987	\$ 2,498,676	\$ 2,498,676
Other Revenue	74,695	-	-
Revenue from Use of Money and Property	14,136	-	-
Transfers In	4,707	-	-
TOTAL REVENUE	\$ 3,788,525	\$ 2,498,676	\$ 2,498,676
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,612,615	\$ 3,477,370	\$ 2,926,935
OPERATING EXPENSE			
Personnel Expenses	\$ 492,610	\$ 461,084	\$ 481,758
Fringe Benefits	378,186	297,921	271,386
Supplies	293,034	333,492	300,492
Contracts	2,077,665	1,026,241	1,011,640
Information Technology	90,713	163,551	83,545
Energy and Utilities	100,653	116,362	53,176
Transfers Out	4,492	53,279	3,279
Capital Expenditures	32,314	42,000	-
Debt Expenses	-	4,492	-
TOTAL OPERATING EXPENSE	\$ 3,469,668	\$ 2,498,422	\$ 2,205,276
TOTAL EXPENSE	\$ 3,469,668	\$ 2,498,422	\$ 2,205,276
BALANCE	\$ 1,142,947	\$ 978,948	\$ 721,659
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,612,615	\$ 3,477,370	\$ 2,926,935

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Real Estate Assets



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Real Estate Assets



Description

The Real Estate Assets Department (READ) manages the City's real estate portfolio and provides direction for the operations of the City's Airports Division, the City Concourse, and Stadium Operations. It also manages the City's role in the Joint Use Management Agreement for PETCO Park. READ's downtown group is organized to reflect its core business functions. The Acquisition Division acquires property for City needs such as sites for new fire stations, parks, and libraries, as well as the right-of-way for numerous City projects. The Disposition Division evaluates City assets to determine which properties are essential for the City's core mission and which may be considered surplus and then handles the disposition of properties that are determined to be surplus. The Asset Management Division manages the City's diverse agreement portfolio of more than 500 leased properties. Corporate Services administers the City's facility space needs. The Facilities Services Division provides a range of services including citywide facilities maintenance and repair, for all Asset Owning Departments including the General Fund. Additionally, READ's Valuation section provides appraisal services to support these core business units, as well as a number of other City departments.

For more information on department programs, please visit the Real Estate Assets Department website (<https://www.sandiego.gov/real-estate-assets>).

The mission is:

To serve the San Diego community through excellence in stewardship of the City's real estate assets

The vision is:

To be a nationally recognized model for municipal real estate services

Real Estate Assets

Goals and Objectives

Goal 1: Maximize revenue and overall benefit of the City's real estate assets

- Secure maximum revenue due to the City for leasehold agreements
- Ensure the best return for the City through long-term agreements where appropriate
- Identify underutilized assets for potential disposition

Goal 2: Attract and retain top quality staff

- Provide a productive, cohesive work atmosphere
- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Goal 3: Support the real estate needs of City departments in an effective and timely manner

- Provide support to City departments to ensure quality, consistency, and compliance in projects that involve City real estate assets
- Provide high-quality valuation and consulting services in a timely manner when requested
- Support City departments in planning their future real estate needs

Goal 4: Enhance information management about the City's real estate assets decision-making initiatives

- Inform decision makers regarding the state of the City's real estate assets
- Publish and enhance open data regarding the City's real estate assets on the City website property management functions

Goal 5: Provide quality, safe, reliable facility services

- Maintain facilities
- Provide high quality customer service

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Number of properties reviewed for potential disposition per year ¹	50	672	50	31	25
Percentage of appraisals completed within 90 days of commencement ²	90%	70%	85%	72%	80%
Percentage of lease agreements on a month-to-month holdover status ³	20%	25%	20%	25%	20%
Percentage of rent reviews completed on time per fiscal year ⁴	90%	87%	90%	87%	90%
Percentage of preventative maintenance activities of overall facilities maintenance activities	20%	30%	20%	19%	30%

1. Fewer properties were reviewed in FY19 due to higher than usual number reviewed in FY18 and availability of staff to review in FY19.

2. There were a number of highly complex appraisals required for projects in FY19. Completion of appraisals is influenced by the complexity of the assignment and the availability of independent appraisers.

3. The department continues to work on new agreement to replace holdovers when appropriate. However, several positions were vacant for portions of FY19 resulting in a brief slowdown.

4. Several positions were vacant for portions of FY19; therefore, some rent adjustments were slightly delayed. However, all revenue due was collected.

Real Estate Assets

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	34.00	34.00	34.00	0.00
Personnel Expenditures	\$ 3,949,568	\$ 4,111,545	\$ 4,305,518	\$ 193,973
Non-Personnel Expenditures	10,057,348	7,653,093	6,358,722	(1,294,371)
Total Department Expenditures	\$ 14,006,916	\$ 11,764,638	\$ 10,664,240	\$ (1,100,398)
Total Department Revenue	\$ 57,476,242	\$ 55,283,164	\$ 57,847,389	\$ 2,564,225

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Real Estate Assets	\$ 8,873,392	\$ 7,962,132	\$ 6,342,319	\$ (1,619,813)
Total	\$ 8,873,392	\$ 7,962,132	\$ 6,342,319	\$ (1,619,813)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Real Estate Assets	32.00	32.00	32.00	0.00
Total	32.00	32.00	32.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to relocation into the 101 Ash Street building.	0.00	\$ 689,152	-
Central Plant Maintenance Addition of non-personnel expenditures related to the General Fund portion of maintenance expenditures at the Central Plant.	0.00	180,786	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	138,593	-
Addition of Supervising Property Agent Addition of 1.00 Supervising Property Agent to support the Dispositions Division.	1.00	98,801	98,872
Addition of Property Agent Addition of 1.00 Property Agent to support the Asset Management Division.	1.00	90,011	-
Stadium Sale Negotiations Contract Addition of non-personnel expenditures related to the negotiation of appropriate terms and conditions for the sale and development of stadium site.	0.00	60,450	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	25,694	-

Real Estate Assets

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reclassification of Position Addition of 1.00 Assistant Department Director offset by the reduction of 1.00 Deputy Director to better align the position classification with the operations of the department.	0.00	24,124	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	21,974	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,345	-
Reduction of Associate Management Analyst Reduction of 1.00 Associate Management Analyst associated with tracking City-owned land inventory.	(1.00)	(83,681)	-
Reduction of Property Agent Reduction of 1.00 Property Agent in the Acquisitions Division.	(1.00)	(103,062)	-
Mission Bay RV Park Settlement Reduction of non-personnel expenditures and associated revenue related to a settlement agreement to exchange rent credits for contractual services for debris removal and land improvements.	0.00	(600,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(2,175,000)	-
Revised Revenue Adjustment to reflect revised revenue projections related to increased activity at Mission Bay hotels, RV park, and Sea World.	0.00	-	1,621,057
Revised Revenue Adjustment to reflect revised revenue projections related to increased activity at Torrey Pines hotels and for Pueblo Land Leases.	0.00	-	663,252
Revised Revenue Adjustment to reflect revised revenue projections related to Surf Camp activity.	0.00	-	50,020
Revised Revenue Adjustment to reflect revised revenue projections related to a decrease in telecommunication and rental leases.	0.00	-	(119,476)
Total	0.00	\$(1,619,813)	2,313,725

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 2,333,882	\$ 2,444,716	\$ 2,655,874	211,158
Fringe Benefits	1,406,427	1,454,990	1,430,592	(24,398)
PERSONNEL SUBTOTAL	3,740,309	3,899,706	4,086,466	186,760
NON-PERSONNEL				
Supplies	\$ 45,657	\$ 25,908	\$ 26,103	195
Contracts	2,718,359	3,264,090	2,027,484	(1,236,606)
Information Technology	244,035	134,877	160,571	25,694
Energy and Utilities	12,385	6,551	12,695	6,144

Real Estate Assets

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other	12,647	31,000	29,000	(2,000)
Transfers Out	2,100,000	600,000	-	(600,000)
NON-PERSONNEL SUBTOTAL	5,133,082	4,062,426	2,255,853	(1,806,573)
Total	\$ 8,873,392	\$ 7,962,132	\$ 6,342,319	(1,619,813)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 1,773,785	\$ 1,370,000	\$ 1,468,872	98,872
Licenses and Permits	272,481	283,724	333,744	50,020
Other Revenue	142,282	-	-	-
Rev from Money and Prop	51,382,025	49,635,714	51,800,547	2,164,833
Total	\$ 53,570,573	\$ 51,289,438	\$ 53,603,163	2,313,725

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 39,852
20000056	Assistant Department Director	0.00	0.00	1.00	33,863 - 185,643	148,500
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	68,677
20000134	Associate Management Analyst	1.00	1.00	0.00	57,691 - 69,723	-
20000163	Associate Property Agent	2.00	2.00	2.00	57,691 - 69,723	124,974
20001168	Deputy Director	1.00	1.00	0.00	50,128 - 184,332	-
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	55,365
20001222	Program Manager	5.00	5.00	5.00	50,128 - 184,332	592,231
20000768	Property Agent	10.00	10.00	10.00	63,342 - 76,578	739,137
20000783	Public Information Clerk	1.00	1.00	1.00	33,605 - 40,459	39,852
20001137	Real Estate Assets Director	1.00	1.00	1.00	33,863 - 185,643	165,402
20000869	Senior Account Clerk	1.00	1.00	1.00	38,482 - 46,432	45,736
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,311
20001003	Supervising Property Agent	5.00	5.00	6.00	71,249 - 86,311	490,720
20001005	Supervising Property Agent Bilingual - Regular	1.00	1.00	1.00	71,249 - 86,311	83,290
	Budgeted Vacancy Savings					2,912
	Right Of Way Cert					(57,691)
	Vacation Pay In Lieu					8,632
						21,974
FTE, Salaries, and Wages Subtotal		32.00	32.00	32.00		\$ 2,655,874

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 15,572	\$ 16,428	\$ 14,850	(1,578)
Flexible Benefits	362,136	372,747	372,747	-
Medicare	34,976	34,402	36,941	2,539
Other Post-Employment Benefits	181,928	183,720	189,875	6,155
Retiree Medical Trust	3,755	4,208	4,580	372
Retirement 401 Plan	1,746	1,900	2,060	160
Retirement ADC	597,701	576,619	564,428	(12,191)
Retirement DROP	1,654	-	2,632	2,632
Risk Management Administration	29,953	31,590	37,355	5,765

Real Estate Assets

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Supplemental Pension Savings Plan	159,557	174,525	188,795	14,270
Unemployment Insurance	4,226	4,093	4,039	(54)
Workers' Compensation	13,222	54,758	12,290	(42,468)
Fringe Benefits Subtotal	\$ 1,406,427	\$ 1,454,990	\$ 1,430,592	(24,398)
Total Personnel Expenditures		\$	4,086,466	

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Concourse & Parking Garage	\$ 5,133,525	\$ 3,802,506	\$ 4,321,921	\$ 519,415
Total	\$ 5,133,525	\$ 3,802,506	\$ 4,321,921	\$ 519,415

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
City Employee Parking Addition of non-personnel expenditures and associated revenue related to a new lease at the Horton Plaza garage to support parking for City personnel.	0.00	\$ 234,000	\$ 76,500
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	115,185	-
Miscellaneous Professional Services Addition of non-personnel expenditures related to parking structure management, audio visual services, gate repair, door repairs, window cleaning, and other miscellaneous services.	0.00	50,000	-
Central Plant Operations Addition of non-personnel expenditures related to projects and monthly maintenance at the Central Plant.	0.00	37,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	24,717	-
Security Services Addition of non-personnel expenditures related to security services at the Concourse building during Golden Hall events and monthly Naturalization Ceremonies.	0.00	23,000	-
Power Washing Services Addition of non-personnel expenditures related to bi-weekly power washing services around the Concourse building and Evan V. Jones Parkade.	0.00	12,000	-

Real Estate Assets

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	7,213	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Low Value Assets and Supplies	0.00	7,000	-
Addition of non-personnel expenditures related to low value assets and miscellaneous supplies.			
Concourse Contracts	0.00	5,000	-
Addition of non-personnel expenditures related to asbestos inspections, abatement work, and supplies at the City Concourse building.			
Trash Compactor Oil	0.00	1,300	-
Addition of non-personnel expenditures related to trash compactor oil.			
Cell Phone Services	0.00	1,200	-
Addition of non-personnel expenditures related to wireless phone expenses.			
Asbestos Inspection and Supplies	0.00	1,000	-
Addition of non-personnel expenditures related to asbestos inspections, abatement work, and supplies.			
Sign Materials	0.00	500	-
Addition of non-personnel expenditures related to supplies necessary for creating signs.			
Miscellaneous Clothing and Accessories	0.00	300	-
Addition of non-personnel expenditures related to miscellaneous clothing and accessories for Concourse staff.			
Revised Revenue	0.00	-	258,000
Adjustment to reflect revised revenue projections related to ACE parking revenue and updated lease information.			
Revised Revenue	0.00	-	(84,000)
Adjustment to reflect revised revenue projections related to events at Golden Hall.			
Total	0.00 \$	519,415 \$	250,500

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 122,960	\$ 126,779	\$ 130,856	4,077
Fringe Benefits	86,299	85,060	88,196	3,136
PERSONNEL SUBTOTAL	209,259	211,839	219,052	7,213
NON-PERSONNEL				
Supplies	\$ 59,505	\$ 65,400	\$ 61,800	(3,600)
Contracts	1,963,341	2,014,267	2,385,735	371,468
Information Technology	13,872	13,139	37,856	24,717
Energy and Utilities	87,107	97,361	216,978	119,617
Other	441	500	500	-
Transfers Out	2,800,000	1,400,000	1,400,000	-
NON-PERSONNEL SUBTOTAL	4,924,265	3,590,667	4,102,869	512,202
Total	\$ 5,133,525	\$ 3,802,506	\$ 4,321,921	519,415

Real Estate Assets

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 75	\$ -	\$ -	-
Rev from Money and Prop Transfers In	3,905,050 543	3,993,726 -	4,244,226 -	250,500 -
Total	\$ 3,905,669	\$ 3,993,726	\$ 4,244,226	250,500

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 39,043
20001003	Supervising Property Agent Bilingual - Regular Right Of Way Cert	1.00	1.00	1.00	71,249 - 86,311	84,585 2,912 4,316
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 130,856

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 394	\$ 392	\$ 405	13
Flexible Benefits	23,410	23,410	23,410	-
Medicare	2,032	1,781	1,897	116
Other Post-Employment Benefits	12,533	12,248	12,250	2
Retiree Medical Trust	212	219	226	7
Retirement 401 Plan	847	875	904	29
Retirement ADC	40,673	39,339	42,345	3,006
Risk Management Administration	2,064	2,106	2,410	304
Supplemental Pension Savings Plan	2,313	2,375	2,450	75
Unemployment Insurance	217	201	190	(11)
Workers' Compensation	1,604	2,114	1,709	(405)
Fringe Benefits Subtotal	\$ 86,299	\$ 85,060	\$ 88,196	3,136
Total Personnel Expenditures			\$ 219,052	

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,213,646	\$ 93,181	\$ 564,907
TOTAL BALANCE AND RESERVES	\$ 1,213,646	\$ 93,181	\$ 564,907
REVENUE			
Charges for Services	\$ 75	\$ -	\$ -
Revenue from Use of Money and Property	3,905,050	3,993,726	4,244,226
Transfers In	543	-	-
TOTAL REVENUE	\$ 3,905,669	\$ 3,993,726	\$ 4,244,226
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,119,314	\$ 4,086,907	\$ 4,809,133
OPERATING EXPENSE			
Personnel Expenses	\$ 122,960	\$ 126,779	\$ 130,856
Fringe Benefits	86,299	85,060	88,196
Supplies	59,505	65,400	61,800
Contracts	1,963,341	2,014,267	2,385,735
Information Technology	13,872	13,139	37,856
Energy and Utilities	87,107	97,361	216,978
Other Expenses	441	500	500
Transfers Out	2,800,000	1,400,000	1,400,000
TOTAL OPERATING EXPENSE	\$ 5,133,525	\$ 3,802,506	\$ 4,321,921
TOTAL EXPENSE	\$ 5,133,525	\$ 3,802,506	\$ 4,321,921
BALANCE	\$ (14,210)	\$ 284,401	\$ 487,212
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,119,314	\$ 4,086,907	\$ 4,809,133

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Real Estate Assets - Facilities Services Division

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	178.00	223.50	211.50	(12.00)
Personnel Expenditures	\$ 14,529,568	\$ 19,947,786	\$ 18,457,982	\$ (1,489,804)
Non-Personnel Expenditures	8,075,818	6,264,019	6,073,893	(190,126)
Total Department Expenditures	\$ 22,605,387	\$ 26,211,805	\$ 24,531,875	\$ (1,679,930)
Total Department Revenue	\$ 6,861,927	\$ 6,574,799	\$ 7,304,653	\$ 729,854

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Facilities	\$ 17,894,773	\$ 24,986,890	\$ 24,436,943	\$ (549,947)
Facilities Services	1,240,945	1,224,915	94,932	(1,129,983)
Total	\$ 19,135,718	\$ 26,211,805	\$ 24,531,875	\$ (1,679,930)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Facilities	160.00	214.50	210.50	(4.00)
Facilities Services	8.00	9.00	1.00	(8.00)
Total	168.00	223.50	211.50	(12.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facilities Maintenance Consolidation Transfer of 8.00 FTE positions and associated non-personnel expenditures from the Public Utilities Department to the READ - Facilities Services Division for centralization of facilities maintenance functions.	8.00	\$ 794,994	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	201,373	-
Enterprise Asset Management (EAM) Support Addition of 1.00 Information Systems Analyst 2 and associated non-personnel expenditures to support EAM.	1.00	100,553	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	57,290	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	21,544	-
Payroll Support Repurpose of 1.00 Clerical Assistant 2 to 1.00 Payroll Specialist 2 to support the centralization of facilities maintenance functions.	0.00	10,797	-

Real Estate Assets - Facilities Services Division

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Works Restructure Transfer of READ - Facilities Services Division expenditures and associated revenue from the General Fund to the Engineering & Capital Projects Fund.	0.00	(9,072)	(262,000)
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures in supplies.	0.00	(14,225)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(226,487)	-
Public Works Restructure Transfer of 2.00 FTE positions and associated non-personnel expenditures from the READ - Facilities Services Division to the Engineering Support & Technical Services Division in the Public Works Department.	(2.00)	(230,980)	-
Facility Maintenance Restructure Transfer of 3.00 FTE positions and associated non-personnel expenditures from the READ - Facilities Services Division to the Parks and Recreation Department for parks and recreation specific facilities.	(3.00)	(296,692)	-
Public Works Restructure Transfer of 4.00 FTE positions and associated non-personnel expenditures from the READ - Facilities Services Division to the Business Operations Support Services Division in the Public Works Department.	(4.00)	(335,426)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(368,202)	-
Public Works Restructure Transfer of 2.00 FTE positions and associated non-personnel expenditures from the READ - Facilities Services Division to the Engineering & Capital Projects Division in the Public Works Department.	(2.00)	(609,658)	-
Reduction of Facilities Maintenance Staffing Reduction of 10.00 FTE positions and non-personnel expenditures associated with the maintenance of City facilities.	(10.00)	(775,739)	-
Facilities Maintenance Consolidation Transfer of revenue from the Public Utilities Department for centralization of facilities maintenance functions.	0.00	-	1,236,224
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(244,370)
Total	(12.00) \$	(1,679,930) \$	729,854

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 8,054,786	\$ 11,710,888	\$ 10,866,653	(844,235)
Fringe Benefits	5,603,987	8,236,898	7,591,329	(645,569)
PERSONNEL SUBTOTAL	13,658,772	19,947,786	18,457,982	(1,489,804)
NON-PERSONNEL				
Supplies	\$ 1,702,141	\$ 2,005,133	\$ 1,978,125	(27,008)

Real Estate Assets - Facilities Services Division

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Contracts	2,523,708	2,673,663	2,758,318	84,655
Information Technology	321,158	211,363	412,736	201,373
Energy and Utilities	891,456	1,026,369	511,651	(514,718)
Other	6,838	7,500	2,500	(5,000)
Debt	31,645	339,991	410,563	70,572
NON-PERSONNEL SUBTOTAL	5,476,946	6,264,019	6,073,893	(190,126)
Total	\$ 19,135,718	\$ 26,211,805	\$ 24,531,875	(1,679,930)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 3,038,883	\$ 3,493,596	\$ 4,223,450	729,854
Other Revenue	34,520	-	-	-
Transfers In	-	3,081,203	3,081,203	-
Total	\$ 3,073,402	\$ 6,574,799	\$ 7,304,653	729,854

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 33,605 - 40,459	\$ 77,370
20000012	Administrative Aide 1	2.00	2.00	2.00	39,449 - 47,528	95,056
20000024	Administrative Aide 2	1.00	2.00	2.00	45,444 - 54,769	108,296
20000241	Apprentice 1-Electrician (5 Yr)	2.00	2.00	2.00	34,615 - 46,153	92,306
20000245	Apprentice 1-HVACR Technician	2.00	2.00	3.00	36,334 - 50,874	143,822
20000259	Apprentice 1-Plumber	1.00	1.00	1.00	34,615 - 46,153	46,153
21000175	Assistant Trainer	1.00	1.00	0.00	47,463 - 57,691	-
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	66,875
20000201	Building Maintenance Supervisor	6.00	10.00	11.00	66,006 - 79,822	853,175
20000205	Building Service Supervisor	0.00	0.00	2.00	48,796 - 59,002	118,015
20000224	Building Service Technician	11.00	25.00	25.00	35,560 - 42,328	1,030,976
20000202	Building Supervisor	1.00	6.00	5.00	42,436 - 50,944	252,682
20000234	Carpenter	18.00	17.00	15.00	46,368 - 55,499	817,966
20000235	Carpenter Supervisor	2.00	2.00	2.00	52,491 - 63,578	121,948
20000236	Cement Finisher	0.00	1.00	0.00	49,848 - 64,235	-
20000539	Clerical Assistant 2	0.00	1.00	0.00	31,929 - 38,482	-
20000617	Construction Estimator	2.00	2.00	2.00	57,304 - 69,315	137,244
20000354	Custodian 2	10.00	18.50	18.50	28,018 - 33,347	586,030
20000355	Custodian 3	1.00	1.00	1.00	30,661 - 36,248	36,248
20001101	Department Director	1.00	1.00	0.00	63,127 - 239,144	-
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	132,313
20000408	Electrician	18.00	18.00	16.00	50,257 - 60,334	958,704
20000413	Electrician Supervisor	2.00	2.00	2.00	57,304 - 69,315	135,333
20000468	Grounds Maintenance Worker 2	0.00	5.00	5.00	33,884 - 40,308	196,959
20000499	Heating Technician	2.00	2.00	2.00	50,257 - 60,334	119,763
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	60,162 - 76,413	148,555
20000833	HVACR Technician	16.00	15.00	13.00	52,771 - 66,509	807,557
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	69,723

Real Estate Assets - Facilities Services Division

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000377	Information Systems Technician	1.00	1.00	0.00	45,444 - 54,769	-
20000613	Locksmith	3.00	3.00	2.00	47,184 - 56,402	110,338
20000667	Painter	18.00	18.00	20.00	44,391 - 53,308	1,037,759
20000668	Painter Supervisor	2.00	2.00	2.00	50,558 - 61,107	122,214
20000172	Payroll Specialist 1	0.00	1.00	1.00	37,086 - 46,859	38,013
20000680	Payroll Specialist 2	1.00	1.00	1.00	38,783 - 49,160	47,989
20000701	Plant Process Control Electrician	0.00	1.00	1.00	66,445 - 79,775	76,983
20000709	Plasterer	2.00	2.00	3.00	48,538 - 58,207	164,079
20000711	Plumber	13.00	14.00	12.00	50,257 - 60,334	696,616
20000713	Plumber Supervisor	1.00	1.00	1.00	57,304 - 69,315	69,315
20001222	Program Manager	2.00	2.00	1.00	50,128 - 184,332	106,702
20000760	Project Assistant	2.00	1.00	1.00	61,752 - 74,407	61,752
20000761	Project Officer 1	0.00	2.00	2.00	71,099 - 85,860	165,878
20000842	Roofer	6.00	7.00	7.00	42,328 - 50,708	341,154
20000841	Roofing Supervisor	0.00	1.00	1.00	48,130 - 58,228	57,063
20001042	Safety and Training Manager	1.00	1.00	0.00	71,249 - 86,311	-
20000847	Safety Officer	1.00	1.00	1.00	61,795 - 74,622	61,795
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	82,078 - 99,267	92,853
20000966	Senior HVACR Technician	5.00	8.00	8.00	55,413 - 69,848	487,527
20000826	Senior Locksmith	1.00	1.00	1.00	49,569 - 59,302	58,412
20000015	Senior Management Analyst	1.00	2.00	1.00	63,342 - 76,578	73,898
20000945	Stadium Groundskeeper	0.00	2.00	2.00	40,223 - 48,151	96,302
20000949	Stadium Maintenance Technician	0.00	5.00	5.00	40,223 - 48,151	238,876
20000943	Stadium Turf Manager	0.00	1.00	0.00	63,750 - 77,501	-
20000970	Supervising Management Analyst	0.00	0.00	1.00	71,249 - 86,311	86,032
21000177	Trainer	1.00	1.00	0.00	57,691 - 69,723	-
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(857,936)
	Night Shift Pay					3,334
	Overtime Budgeted					152,419
	Split Shift Pay					34,896
	Termination Pay Annual					27,663
	Leave					
	Vacation Pay In Lieu					57,290
FTE, Salaries, and Wages Subtotal		168.00	223.50	211.50		\$ 10,866,653

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,747	\$ 26,257	\$ 17,881	(8,376)
Flexible Benefits	1,685,702	2,462,584	2,202,295	(260,289)
Medicare	124,570	165,337	154,407	(10,930)
Other Post-Employment Benefits	933,311	1,335,032	1,194,375	(140,657)
Retiree Medical Trust	11,599	15,633	15,469	(164)
Retirement 401 Plan	8,898	12,107	14,461	2,354
Retirement ADC	1,853,603	2,873,733	2,651,630	(222,103)
Retirement DROP	32,843	46,447	35,342	(11,105)
Risk Management Administration	153,727	229,554	234,977	5,423
Supplemental Pension Savings Plan	533,854	766,874	688,139	(78,735)
Unemployment Insurance	14,167	19,294	16,318	(2,976)

Real Estate Assets - Facilities Services Division

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Workers' Compensation	230,964	284,046	366,035	81,989
Fringe Benefits Subtotal	\$ 5,603,987	\$ 8,236,898	\$ 7,591,329	(645,569)
Total Personnel Expenditures			\$ 18,457,982	

Publishing Services Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Publishing Services	\$ 3,469,668	\$ -	\$ -	-
Total	\$ 3,469,668	\$ -	\$ -	-

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Publishing Services	10.00	0.00	0.00	0.00
Total	10.00	0.00	0.00	0.00

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 492,610	\$ -	\$ -	-
Fringe Benefits	378,186	-	-	-
PERSONNEL SUBTOTAL	870,796	-	-	-
NON-PERSONNEL				
Supplies	\$ 293,034	\$ -	\$ -	-
Contracts	2,077,665	-	-	-
Information Technology	90,713	-	-	-
Energy and Utilities	100,653	-	-	-
Transfers Out	4,492	-	-	-
Capital Expenditures	32,314	-	-	-
NON-PERSONNEL SUBTOTAL	2,598,872	-	-	-
Total	\$ 3,469,668	\$ -	\$ -	-

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 3,694,987	\$ -	\$ -	-
Other Revenue	74,695	-	-	-
Rev from Money and Prop	14,136	-	-	-
Transfers In	4,707	-	-	-
Total	\$ 3,788,525	\$ -	\$ -	-

¹ Beginning in the Fiscal Year 2019 Adopted Budget, the Publishing Services Fund is no longer budgeted in the Facilities Division. This fund is now budgeted in the Purchasing & Contracting Department.

Real Estate Assets - Facilities Services Division

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	0.00	0.00	\$ 39,449 - 47,528	\$ -
20000024	Administrative Aide 2	1.00	0.00	0.00	45,444 - 54,769	-
20000487	Graphic Designer	2.00	0.00	0.00	46,174 - 55,456	-
20000752	Print Shop Supervisor	1.00	0.00	0.00	61,000 - 72,688	-
21000193	Publishing Specialist 2	2.00	0.00	0.00	33,906 - 40,158	-
20000912	Senior Offset Press Operator	2.00	0.00	0.00	40,652 - 48,387	-
21000194	Senior Publishing Specialist	1.00	0.00	0.00	39,449 - 47,528	-
FTE, Salaries, and Wages Subtotal		10.00	0.00	0.00		\$ -

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,666	\$ -	\$ -	-
Flexible Benefits	113,855	-	-	-
Medicare	6,154	-	-	-
Other Post-Employment Benefits	62,666	-	-	-
Retiree Medical Trust	349	-	-	-
Retirement ADC	139,007	-	-	-
Retirement DROP	5,112	-	-	-
Risk Management Administration	10,318	-	-	-
Supplemental Pension Savings Plan	28,862	-	-	-
Unemployment Insurance	869	-	-	-
Workers' Compensation	9,327	-	-	-
Fringe Benefits Subtotal	\$ 378,186	\$ -	\$ -	-
Total Personnel Expenditures			\$ -	-

Risk Management



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Risk Management



Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation, vehicle accidents, and public liability claims to City departments. This data provides City departments the information needed to monitor risk activities and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, safety and environmental health oversight, public liability claims management, and loss recovery which are administered through the Finance and Administration, Safety and Environmental Health, Employees Benefits, Public Liability and Loss Recovery, and Workers' Compensation Divisions.

The mission is:

To effectively prevent, control, and minimize the City's financial risk and provide optimum services to the City's employees and the public through the centralized administration of employee benefits, loss control, and safety.

The vision is:

To continue to improve the City's risk management program through close collaboration with City departments in identifying, analyzing, and implementing risk prevention and safety programs that reduce or mitigate exposure for the City.

Risk Management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound, balanced budgets and capital plans

Goal 2: Provide excellent customer service

- Own the problem until it is resolved

Goal 3: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Percentage of Public Liability Reports completed on schedule per Council Policy 000-09	100%	100%	100%	100%	100%
Ratio of open claims to closed claims for Workers' Compensation ¹	1:1	1:80	1:1	1:90	1:1

1. The target was not met in FY 2019 due to implementation of State regulations.

Risk Management

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	85.23	86.23	89.23	3.00
Personnel Expenditures	\$ 9,042,275	\$ 9,778,299	\$ 10,815,276	\$ 1,036,977
Non-Personnel Expenditures	1,905,573	2,143,079	2,300,875	157,796
Total Department Expenditures	\$ 10,947,849	\$ 11,921,378	\$ 13,116,151	\$ 1,194,773
Total Department Revenue	\$ 10,359,387	\$ 11,130,932	\$ 13,200,293	\$ 2,069,361

Risk Management Administration Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Risk Management	\$ 10,947,849	\$ 11,921,378	\$ 13,116,151	\$ 1,194,773
Total	\$ 10,947,849	\$ 11,921,378	\$ 13,116,151	\$ 1,194,773

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Risk Management	85.23	86.23	89.23	3.00
Total	85.23	86.23	89.23	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 655,505	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	537,924	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	138,566	-
Insurance Claims Management and Administration Addition of 1.00 Program Coordinator to support the administration of the Public Liability Claims Management System.	1.00	134,054	-
City Retiree Health Insurance Administration Addition of 1.00 Program Coordinator to support the administration of health insurance benefits for City retirees.	1.00	133,844	-
Transportation Alternatives Program (TAP) Restructure Transfer of 1.00 Account Clerk from the Transportation & Storm Water Department to the Risk Management Administration Fund.	1.00	94,736	-
Loss Prevention Addition of 1.00 Claims Representative 2 and associated revenue to support the Loss Prevention Section.	1.00	82,332	185,000

Risk Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transportation Alternatives Program (TAP) Administration Addition of contractual expenditures to assist in the administration of the Transportation Alternatives Program.	0.00	70,000	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	46,508	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	544	-
Reallocation of Supervising Management Analyst Reduction of 1.00 Supervising Management Analyst and addition of 1.00 Associate Management Analyst to better align the position classification with the operations of the Department.	0.00	(16,664)	-
Reduction of Employee Benefits Specialist 2 Reduction of 1.00 Employee Benefits Specialist 2 in the Employee Benefits Division.	(1.00)	(93,882)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(115,476)	(1,993)
Rent Reclassification Reclassification of rent expenditures from discretionary to non-discretionary.	0.00	(473,218)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,886,354
Total	3.00 \$	1,194,773 \$	2,069,361

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 5,136,155	\$ 5,716,585	\$ 6,360,667	644,082
Fringe Benefits	3,906,121	4,061,714	4,454,609	392,895
PERSONNEL SUBTOTAL	9,042,275	9,778,299	10,815,276	1,036,977
NON-PERSONNEL				
Supplies	\$ 88,853	\$ 89,092	\$ 86,287	(2,805)
Contracts	1,062,482	1,383,311	1,421,626	38,315
Information Technology	728,245	632,706	771,272	138,566
Energy and Utilities	7,906	5,898	6,690	792
Other	18,088	15,000	15,000	-
Transfers Out	-	17,072	-	(17,072)
NON-PERSONNEL SUBTOTAL	1,905,573	2,143,079	2,300,875	157,796
Total	\$ 10,947,849	\$ 11,921,378	\$ 13,116,151	\$ 1,194,773

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 80,492	\$ 159,031	\$ 159,031	-
Other Revenue	10,245,822	10,969,908	13,041,262	2,071,354
Rev from Money and Prop	13,927	-	-	-
Transfers In	19,146	1,993	-	(1,993)
Total	\$ 10,359,387	\$ 11,130,932	\$ 13,200,293	\$ 2,069,361

Risk Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	1.00	2.00	\$ 33,605 - 40,459	\$ 78,941
20000024	Administrative Aide 2	1.00	1.00	1.00	45,444 - 54,769	46,816
20000119	Associate Management Analyst	1.00	1.00	2.00	57,691 - 69,723	115,382
20000277	Claims Aide	2.00	2.00	2.00	39,449 - 47,528	93,630
20000278	Claims Clerk	13.00	13.00	13.00	33,605 - 40,459	507,029
20000285	Claims Representative 2	8.00	8.00	9.00	56,488 - 68,327	589,215
20000539	Clerical Assistant 2	1.00	0.00	0.00	31,929 - 38,482	-
90000539	Clerical Assistant 2 - Hourly	0.23	0.23	0.23	31,929 - 38,482	8,090
20000013	Deputy Director	0.00	0.00	1.00	50,128 - 184,332	133,387
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	133,387
20000383	Employee Benefits Specialist 2	7.00	8.00	7.00	57,691 - 69,723	454,666
20000293	Information Systems Analyst 3	2.00	2.00	2.00	63,342 - 76,578	153,156
20000172	Payroll Specialist 1	1.00	1.00	1.00	37,086 - 46,859	45,057
20001234	Program Coordinator	8.00	8.00	9.00	24,537 - 147,160	935,838
20001222	Program Manager	6.00	6.00	6.00	50,128 - 184,332	694,377
20001122	Risk Management Director	1.00	1.00	1.00	33,863 - 185,643	170,731
20000847	Safety Officer	2.00	2.00	3.00	61,795 - 74,622	204,520
20000854	Safety Representative 2	3.00	3.00	2.00	53,845 - 65,125	118,970
20001016	Senior Claims Representative	2.00	2.00	2.00	62,160 - 75,159	150,318
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,482 - 46,432	45,736
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	75,429
21000188	Senior Workers' Compensation Claims Representative	5.00	5.00	5.00	68,370 - 90,948	427,994
20000358	Supervising Claims Representative	0.00	1.00	1.00	68,305 - 82,508	68,305
20000970	Supervising Management Analyst	1.00	1.00	0.00	71,249 - 86,311	-
21000189	Supervising Workers' Compensation Claims Representative	1.00	0.00	0.00	75,138 - 99,834	-
21000190	Workers' Compensation Claims Aide	5.00	4.00	4.00	39,449 - 47,528	181,994
21000186	Workers' Compensation Claims Representative 2	12.00	13.00	13.00	62,139 - 82,675	983,717
	Bilingual - Regular					7,280
	Budgeted Vacancy Savings					(149,782)
	Overtime Budgeted					39,224
	Sick Leave - Hourly					752
	Vacation Pay In Lieu					46,508
FTE, Salaries, and Wages Subtotal		85.23	86.23	89.23		\$ 6,360,667

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 48,472	\$ 50,429	\$ 55,991	5,562
Flexible Benefits	969,030	1,031,990	1,049,761	17,771
Insurance	1,075	-	-	-
Long-Term Disability	2	-	-	-
Medicare	80,290	82,287	90,975	8,688
Other Post-Employment Benefits	485,470	514,416	526,750	12,334

Risk Management

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Retiree Medical Trust	6,011	7,363	8,261	898
Retirement 401 Plan	3,238	3,864	2,981	(883)
Retirement ADC	1,846,535	1,794,375	2,116,917	322,542
Retirement DROP	9,045	9,580	5,923	(3,657)
Risk Management Administration	79,964	88,452	103,630	15,178
Supplemental Pension Savings Plan	335,777	386,826	443,097	56,271
Unemployment Insurance	9,112	9,512	9,642	130
Workers' Compensation	32,099	82,620	40,681	(41,939)
Fringe Benefits Subtotal	\$ 3,906,121	\$ 4,061,714	\$ 4,454,609	\$ 392,895
Total Personnel Expenditures			\$ 10,815,276	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,520,800	\$ 890,588	\$ 601,973
TOTAL BALANCE AND RESERVES	\$ 1,520,800	\$ 890,588	\$ 601,973
REVENUE			
Charges for Services	\$ 80,492	\$ 159,031	\$ 159,031
Other Revenue	10,245,822	10,969,908	13,041,262
Revenue from Use of Money and Property	13,927	-	-
Transfers In	19,146	1,993	-
TOTAL REVENUE	\$ 10,359,387	\$ 11,130,932	\$ 13,200,293
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,880,187	\$ 12,021,520	\$ 13,802,266
OPERATING EXPENSE			
Personnel Expenses	\$ 5,136,155	\$ 5,716,585	\$ 6,360,667
Fringe Benefits	3,906,121	4,061,714	4,454,609
Supplies	88,853	89,092	86,287
Contracts	1,062,482	1,383,311	1,421,626
Information Technology	728,245	632,706	771,272
Energy and Utilities	7,906	5,898	6,690
Other Expenses	18,088	15,000	15,000
Transfers Out	-	17,072	-
TOTAL OPERATING EXPENSE	\$ 10,947,849	\$ 11,921,378	\$ 13,116,151
TOTAL EXPENSE	\$ 10,947,849	\$ 11,921,378	\$ 13,116,151
BALANCE	\$ 932,338	\$ 100,142	\$ 686,115
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,880,187	\$ 12,021,520	\$ 13,802,266

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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San Diego Regional Parks Improvement Fund



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San Diego Regional Parks Improvement Fund



Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.



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San Diego Regional Parks Improvement Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 4,604,146	\$ 3,549,329	\$ 4,116,699	\$ 567,370

San Diego Regional Parks Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00 \$	- \$	567,370
Adjustment to reflect revised revenue projections related to increased activity at Mission Bay.			
Total	0.00 \$	- \$	567,370

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 181,353	\$ -	\$ -	-
Transfers In	4,422,793	3,549,329	4,116,699	567,370
Total	\$ 4,604,146	\$ 3,549,329	\$ 4,116,699	\$ 567,370

San Diego Regional Parks Improvement Fund

Revenue and Expense Statement (Non-General Fund)

San Diego Regional Parks Improvement Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,619,040	\$ 3,848,759	\$ 3,549,329
Continuing Appropriation - CIP	11,949,861	12,812,992	13,761,391
TOTAL BALANCE AND RESERVES	\$ 15,568,901	\$ 16,661,751	\$ 17,310,720
REVENUE			
Revenue from Use of Money and Property	\$ 181,353	\$ -	\$ -
Transfers In	4,422,793	3,549,329	4,116,699
TOTAL REVENUE	\$ 4,604,146	\$ 3,549,329	\$ 4,116,699
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 20,173,048	\$ 20,211,080	\$ 21,427,419
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 2,862,328	\$ -	\$ 3,500,000
TOTAL CIP EXPENSE	\$ 2,862,328	\$ 3,549,329	\$ 3,500,000
TOTAL EXPENSE	\$ 2,862,328	\$ 3,549,329	\$ 3,500,000
RESERVES			
Continuing Appropriation - CIP	\$ 13,758,174	\$ 12,812,992	\$ 13,761,391
TOTAL RESERVES	\$ 13,758,174	\$ 12,812,992	\$ 13,761,391
BALANCE	\$ 3,552,546	\$ 3,848,759	\$ 4,166,028
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 20,173,048	\$ 20,211,080	\$ 21,427,419

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Smart and Sustainable Communities



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Smart and Sustainable Communities



Description

The Deputy Chief Operating Officer for Smart and Sustainable Communities oversees the day-to-day City operations for the Smart and Sustainable Communities Branch which includes the following departments: Development Services, Economic Development, Planning, and Sustainability.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The mission is:

To enrich San Diego's diverse communities by fostering safe and thriving neighborhoods

The vision is:

A leader in engagement and innovation

Smart and Sustainable Communities

Goals and Objectives

Goal 1: *Create proactive, innovative, and engaging approaches to planning, investment, and development*

- Demystify the planning and development process
- Facilitate sustainable and equitable growth that includes affordable housing, multi-modal transportation, and in-fill development
- Encourage strategic investment in business and community

Goal 2: *Strengthen and protect our natural, physical, and cultural environment*

- Promote sustainable, responsible development and encourage preservation of our natural resources
- Ensure livability and safety in our neighborhoods and built environment
- Recognize, preserve, and enrich diverse cultures, communities, and landmarks

Goal 3: *Cultivate a globally competitive, sustainable, and resilient local economy*

- Create and leverage international relationships for economic development purposes
- Promote economic growth, job creation, and increased City revenues by expanding business activity
- Revitalize and support established, older business districts

Goal 4: *Provide safe and inviting spaces where everyone can connect, learn, and play*

- Connect everyone with educational, recreational, social, and cultural opportunities
- Provide access to nature and the arts
- Improve accessibility of public spaces and programs

Goal 5: *Foster inclusiveness, equity, and empowerment*

- Reduce inequity, conflict, and unsafe conditions in our communities
- Provide opportunities for everyone to be heard, respected, and appreciated
- Empower people and communities to affect positive change

Smart and Sustainable Communities

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	6.50	1.50	10.50	9.00
Personnel Expenditures	\$ 903,471	\$ 317,722	\$ 1,466,285	\$ 1,148,563
Non-Personnel Expenditures	99,812	53,597	511,970	458,373
Total Department Expenditures	\$ 1,003,284	\$ 371,319	\$ 1,978,255	\$ 1,606,936
Total Department Revenue	\$ 112	\$ -	\$ 1,846,784	\$ 1,846,784

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Smart & Sustainable Communities	\$ 1,003,284	\$ 371,319	\$ 1,978,255	\$ 1,606,936
Total	\$ 1,003,284	\$ 371,319	\$ 1,978,255	\$ 1,606,936

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Smart & Sustainable Communities	6.50	1.50	10.50	9.00
Total	6.50	1.50	10.50	9.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Downtown Planning, Permitting, and Parking Addition of 9.00 FTE positions and associated non-personnel expenditures and revenue for the absorption of CivicSD's planning, permitting, and parking functions.	9.00	\$ 1,618,306	\$ 1,618,450
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	6,803	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,179)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(5,854)	-
Reduction of Contractual Services and Supplies Reduction of non-personnel expenditures related to various contractual services and supplies.	0.00	(11,140)	-
Cost Allocation of Branch Management Expense Addition of revenue associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	-	228,334
Total	9.00	\$ 1,606,936	\$ 1,846,784

Smart and Sustainable Communities

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 642,184	\$ 228,229	\$ 1,091,603	863,374
Fringe Benefits	261,287	89,493	374,682	285,189
PERSONNEL SUBTOTAL	903,471	317,722	1,466,285	1,148,563
NON-PERSONNEL				
Supplies	\$ 8,642	\$ 4,642	\$ 3,683	(959)
Contracts	55,309	19,841	482,959	463,118
Information Technology	24,686	21,594	20,415	(1,179)
Energy and Utilities	3,161	1,720	2,257	537
Other	8,015	5,800	2,656	(3,144)
NON-PERSONNEL SUBTOTAL	99,812	53,597	511,970	458,373
Total	\$ 1,003,284	\$ 371,319	\$ 1,978,255	\$ 1,606,936

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ -	\$ -	\$ 1,618,450	1,618,450
Other Revenue	112	-	-	-
Transfers In	-	-	228,334	228,334
Total	\$ 112	\$ -	\$ 1,846,784	\$ 1,846,784

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	0.00	0.00	\$ 45,444 - 54,769	-
20001202	Assistant Deputy Director	0.00	0.00	1.00	24,537 - 147,160	132,000
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	63,127 - 239,144	208,074
20001168	Deputy Director	0.00	0.00	1.00	50,128 - 184,332	150,000
20000924	Executive Assistant	1.50	0.50	0.50	46,475 - 56,208	28,104
20001220	Executive Director	3.00	0.00	0.00	50,128 - 184,332	-
20001234	Program Coordinator	0.00	0.00	3.00	24,537 - 147,160	200,000
20001222	Program Manager	0.00	0.00	3.00	50,128 - 184,332	291,425
20000970	Supervising Management Analyst	0.00	0.00	1.00	71,249 - 86,311	82,000
FTE, Salaries, and Wages Subtotal		6.50	1.50	10.50		\$ 1,091,603

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 747	\$ 266	\$ 275	9
Flexible Benefits	85,695	23,618	142,220	118,602
Medicare	9,535	3,304	15,827	12,523
Other Post-Employment Benefits	35,993	9,186	64,312	55,126
Retiree Medical Trust	1,380	504	2,658	2,154
Retirement 401 Plan	1,966	2,014	2,081	67
Retirement ADC	80,688	42,008	45,756	3,748
Risk Management Administration	5,906	1,579	12,652	11,073
Supplemental Pension Savings Plan	35,581	1,621	79,536	77,915
Unemployment Insurance	1,087	377	1,674	1,297
Workers' Compensation	2,709	5,016	7,691	2,675
Fringe Benefits Subtotal	\$ 261,287	\$ 89,493	\$ 374,682	\$ 285,189
Total Personnel Expenditures			\$ 1,466,285	

Special Events and Filming



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Special Events and Filming



Description

The Special Events and Filming Department provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate local jobs, hundreds of millions of dollars in economic impact, and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Department is to provide permitting, technical support, and promotional services for special events and filming in San Diego. Once a special event or film production is secured, the Department provides support services to key entities, such as the event organizer, location scout, producer, host committee, business, and residential community, as well as City departments to ensure the success of the activity.

A national and international marketing campaign managed by the Department targets studios, production companies, and film industry professionals to promote the San Diego region as a competitive and film-friendly destination. The Department also partners with visitor industry organizations, such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center to support events of national and international stature.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Department seeks to maximize civic and economic returns to the San Diego region.

The mission is:

To enhance the vitality, quality, and economic prosperity of San Diego through the support of the special event and film industries.

The vision is:

To maintain and leverage collaborative partnerships within the economic development, visitor, event and film industries to maximize civic and economic returns to the San Diego region.

Special Events and Filming

Goals and Objectives

Goal 1: Provide Leadership and Coordination for the Management of Multi-Disciplinary Programs and Projects.

- Manage the multi-disciplinary/agency process for special events with venues located on outdoor City public property.
- Support the unique needs of the film industry through City permitting and regional liaison services.

Goal 2: Establish and Maintain Partnerships to Enhance Programs, Services, and Economic Strength.

- Provide leadership and coordination for the management of special events and filming in San Diego.
- Manage a national and international marketing campaign targeting studios, production companies, and film industry professionals to promote the San Diego region as a competitive and film-friendly destination.

Goal 3: Utilize Technology Solutions to Support Internal and External Customers.

- Promote technology that enables multi-disciplinary/agency online access for the review of permits.
- Implement a comprehensive suite of online film program services to provide production and location services, incentives, and tools to attract filming productions to the San Diego region.

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Average number of visits to the Special Events Calendar website ¹	90,000	159,000	200,000	228,000	250,000
Number of special event and filming dates permitted ²	2,000	2,322	2,200	2,660	2,500
Number of special event and filming permit applications submitted and reviewed online	725	963	900	900	900

1. Fiscal Year 2019 actuals increased due to placement of special events calendar information on the City's website.

2. Fiscal Year 2019 actuals increased as a result of marketing campaign targeting film industry.

Special Events and Filming

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	6.00	6.00	6.00	0.00
Personnel Expenditures	\$ 742,409	\$ 744,809	\$ 788,616	\$ 43,807
Non-Personnel Expenditures	444,349	483,806	439,806	(44,000)
Total Department Expenditures	\$ 1,186,758	\$ 1,228,615	\$ 1,228,422	\$ (193)
Total Department Revenue	\$ 66,702	\$ 75,000	\$ 75,000	\$ -

Transient Occupancy Tax Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Special Events and Filming	\$ 1,186,758	\$ 1,228,615	\$ 1,228,422	\$ (193)
Total	\$ 1,186,758	\$ 1,228,615	\$ 1,228,422	\$ (193)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Special Events and Filming	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 80,699	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	23,360	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	20,447	-
Rent Reclassification Reclassification of rent expenditures from discretionary to non-discretionary.	0.00	(60,303)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(64,396)	-
Total	0.00	\$ (193)	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 510,208	\$ 506,834	\$ 553,427	46,593
Fringe Benefits	232,201	237,975	235,189	(2,786)

Special Events and Filming

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL SUBTOTAL	742,409	744,809	788,616	43,807
NON-PERSONNEL				
Supplies	\$ 4,995	\$ 5,367	\$ 12,362	6,995
Contracts	180,386	60,298	132,402	72,104
Information Technology	254,571	355,838	291,442	(64,396)
Energy and Utilities	4,211	2,000	3,600	1,600
Other	187	-	-	-
Transfers Out	-	60,303	-	(60,303)
NON-PERSONNEL SUBTOTAL	444,349	483,806	439,806	(44,000)
Total	\$ 1,186,758	\$ 1,228,615	\$ 1,228,422	(193)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fines Forfeitures and Penalties	\$ 6,950	\$ -	\$ -	-
Licenses and Permits	57,985	75,000	75,000	-
Other Revenue	73	-	-	-
Rev from Money and Prop	(143)	-	-	-
Transfers In	1,837	-	-	-
Total	\$ 66,702	\$ 75,000	\$ 75,000	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	1.00	1.00	\$ 57,691 - 69,723	69,723
20001220	Executive Director	1.00	1.00	1.00	50,128 - 184,332	128,059
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,332	196,342
20000783	Public Information Clerk	1.00	1.00	1.00	33,605 - 40,459	40,459
20000918	Senior Planner	1.00	1.00	1.00	74,966 - 97,427	94,028
	Bilingual - Regular					1,456
	Vacation Pay In Lieu					23,360
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 553,427

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 653	\$ 675	\$ 697	22
Flexible Benefits	80,072	80,072	80,072	-
Medicare	7,794	7,349	7,686	337
Other Post-Employment Benefits	37,600	36,744	36,750	6
Retiree Medical Trust	326	334	345	11
Retirement ADC	52,005	48,963	52,258	3,295
Retirement DROP	8,937	9,326	9,833	507
Risk Management Administration	6,191	6,318	7,230	912
Supplemental Pension Savings Plan	35,924	36,281	37,870	1,589
Unemployment Insurance	889	848	813	(35)
Workers' Compensation	1,810	11,065	1,635	(9,430)
Fringe Benefits Subtotal	\$ 232,201	\$ 237,975	\$ 235,189	(2,786)
Total Personnel Expenditures		\$ 788,616		

Special Promotional Programs



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Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.



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Special Promotional Programs

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	113,573,512	120,523,466	126,187,332	5,663,866
Total Department Expenditures	\$ 113,573,512	\$ 120,523,466	\$ 126,187,332	\$ 5,663,866
Total Department Revenue	\$ 114,172,911	\$ 120,648,415	\$ 127,373,322	\$ 6,724,907

Transient Occupancy Tax Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Arts, Culture, & Community Festivals	\$ 13,253,192	\$ 12,952,970	\$ 12,907,727	(45,243)
Discretionary Funding	21,172,920	22,939,763	24,284,744	1,344,981
Economic Development Programs	1,736,924	1,710,000	2,042,200	332,200
Safety & Maint - Visitor Related Facilities	77,410,476	82,920,733	86,952,661	4,031,928
Total	\$ 113,573,512	\$ 120,523,466	\$ 126,187,332	\$ 5,663,866

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety and Maintenance of Visitor-Related Facilities Reimbursements to the General Fund associated with the safety and maintenance of visitor related facilities.	0.00	\$ 11,407,328	\$ -
Commission for Arts & Culture Allocation Addition of one-time non-personnel expenditures for the Public Art Fund; Creative Communities San Diego; Organizational Support; and the Arts, Culture and Community Festivals allocations.	0.00	3,949,600	-
One-Cent Discretionary Adjustment Adjustment to reflect the increase in One-Cent Transient Occupancy Tax to support the General Fund.	0.00	1,116,110	-
Short Term Residential Occupancy Adjustment to reflect revised revenue projections from STRO TOT Compliance and related 1-cent discretionary transfer.	0.00	228,871	1,144,355
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(35)	-
Reduction of Public Art Projects and Arts Education Enrichment Initiative Reduction of funding in the amount of \$22,604 from department initiated public art projects and \$22,604 from the Special Arts Education Enrichment Initiative.	0.00	(45,208)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(3,973,629)	(3,949,600)

Special Promotional Programs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support to other Funds	0.00	(7,019,171)	-
Adjustment to the annual allocations which support operating costs for Mission Bay/Balboa Park Improvements, Convention Center, SDCCU Stadium, PETCO Park, Trolley Extension Reserve, Public Art Fund, and the Major Events Revolving Fund.			
Revised Revenue	0.00	-	5,580,552
Adjustment to reflect revised revenue projections.			
Transfer from the General Fund	0.00	-	3,949,600
Addition of revenue for a one-time transfer from the General Fund to the Transient Occupancy Tax Fund for Arts, Culture, and Community Festival Programs.			
Total	0.00 \$	5,663,866 \$	6,724,907

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 64	\$ -	\$ -	-
Contracts	49,052,024	58,242,773	69,627,462	11,384,689
Other	45	-	-	-
Transfers Out	64,521,379	62,280,693	56,559,870	(5,720,823)
NON-PERSONNEL SUBTOTAL	113,573,512	120,523,466	126,187,332	5,663,866
Total	\$ 113,573,512 \$	120,523,466 \$	126,187,332 \$	5,663,866

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Transfers In	\$ 4,213,942	\$ 3,949,600	\$ 3,949,600	-
Transient Occupancy Tax	109,958,969	116,698,815	123,423,722	6,724,907
Total	\$ 114,172,911 \$	120,648,415 \$	127,373,322 \$	6,724,907

Special Promotional Programs

Special Promotions

Organization / Program	FY2018 Actual	FY2019 Budget	FY2020 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
A Ship in the Woods Foundation	\$ 6,922	\$ 5,000	5,000
Adams Avenue Business Association	-	35,103	35,071
Amateur Pianists	-	-	5,000
American Water Works Association	-	9,958	12,256
America's Finest City Dixieland Jazz Society	38,074	38,073	-
Armed Services YMCA- SD Branch	78,656	115,726	126,548
Asian Story Theater, Inc.	-	5,940	5,000
Balboa Park Conservancy	81,277	-	27,189
BAME Renaissance Corporation	9,058	-	-
Biocom Institute	-	84,785	98,562
Bodhi Tree Concerts	5,000	5,000	5,000
Brazilian Institute for Arts & Culture	11,264	11,433	10,906
Cabrillo Festival, Inc.	5,000	5,000	5,000
California Lawyers for the Arts	5,000	-	51,226
Casa Familiar	-	5,000	5,000
ContACT Arts dba San Diego Fringe Festival	-	87,411	-
COTA (Collaborations: Teachers and Artists)	5,000	5,805	5,000
Depositing Empowerment through Outreach and Urban Redevelopment	-	5,000	5,000
Diamond Business Association, Inc.	5,000	-	-
Friends of Balboa Park	-	5,000	-
Hillcrest Business Improvement Association	16,791	23,193	21,693
Indian Fine Arts Academy of San Diego	25,631	25,459	25,201
Italian American Art and Cultural Association of San Diego	17,490	19,036	17,843
Jacobs and Cushman San Diego Food Bank	56,288	61,103	57,272
KARAMA	6,999	7,561	7,145
Karen Organization of San Diego	5,000	5,000	5,000
Kyoto Symposium Organization	45,475	-	16,993
La Maestra Family Clinic, Inc.	7,181	7,625	7,147
Linda Vista Multi-Cultural Fair, Inc.	7,961	9,506	8,866
Little Italy Association	-	25,459	19,408
Little Saigon San Diego Foundation	22,388	-	25,454
Mandate Project Impact	-	25,218	20,694
Mariachi Juvenil de San Diego	-	48,952	-
Mariachi Scholarship Foundation	22,277	25,201	27,529
Media Heritage, Inc.	12,927	-	16,568
Musicians For Education, Inc.	14,674	17,397	19,757
National City Chamber of Commerce	52,958	-	-
Ocean Beach Merchants Association, Inc.	23,521	29,895	28,021
Old Town Chamber of Commerce	-	-	12,915
Options for All	-	-	11,895
Pacific Beach Business Improvement Association	17,573	15,815	15,105
Pacific Beach Town Council	-	5,000	5,000
Parade Band Foundation	-	9,065	-
Paving Great Futures	-	-	9,039
PASACAT, Inc.	5,000	-	-
Point Loma Summer Concerts	12,740	16,564	20,790
Rancho de los Penasquitos Town Council	7,465	-	8,496
Rolando Community Council, Inc.	-	7,591	7,231
San Diego Architectural Foundation	-	10,878	14,444
San Diego Audubon Society	-	23,145	27,117
San Diego City College Foundation	5,000	-	-
San Diego Earth Day	38,951	23,723	39,085
San Diego Film Foundation	116,878	137,143	85,184

Special Promotional Programs

Special Promotions

Organization / Program	FY2018 Actual	FY2019 Budget	FY2020 Adopted
San Diego Lesbian, Gay, Bisexual, Transgender Pride	116,878	138,893	138,894
San Diego Performing Arts League	5,000	5,000	5,000
San Diego Shakespeare Society	5,000	5,983	5,000
San Diego State University Research Foundation for KPBS	21,720	-	42,484
San Ysidro Improvement Corporation	-	-	10,304
Sherman Heights Community Center	-	6,222	-
Sorrento Valley Town Council, Inc.	5,000	5,000	-
Speed of Change, Inc. dba TedX San Diego	11,322	15,815	-
Spirit of the Fourth	-	11,186	11,545
Teatro Mascara Magica	-	6,581	5,000
The Bon Temps Social Club of San Diego	112,320	127,128	119,316
The Cooper Family Foundation	-	5,000	11,215
Torrey Pines Kiwanis Foundation	53,217	52,578	50,369
transcenDANCE Youth Arts Project	10,875	-	-
Via International	6,434	5,786	7,158
Write Out Loud	6,807	-	-
Creative Communities San Diego Subtotal	\$ 1,145,992	\$ 1,388,935	\$ 1,388,935
Organizational Support			
Art of Elan	\$ 20,393	\$ 26,616	\$ 22,985
Art Reach	10,908	21,826	26,687
Arts for Learning San Diego (Young Audiences of San Diego)	113,566	139,098	-
Bach Collegium San Diego	46,724	32,700	31,705
Backyard Renaissance	-	-	7,171
Balboa Park Cultural Partnership	279,058	245,264	229,911
Balboa Park Online Collaborative, Inc.	93,983	85,137	34,782
Black Mountain Dance Foundation	-	-	46,028
California Ballet Association, Inc.	124,895	120,479	141,140
California Lawyers for the Arts	-	73,404	-
Camarada, Inc.	13,330	15,815	13,253
Center for World Music	22,363	25,706	20,963
Choral Club of San Diego	5,000	5,000	5,000
Choral Consortium of San Diego	5,000	5,000	5,000
City Ballet, Inc	83,268	84,883	86,206
Classics for Kids, Inc.	37,717	37,170	33,833
Culture Shock Dance Troupe Inc.	23,907	23,206	-
Cygnets Theatre Company	175,287	172,973	166,434
David's Harp Foundation	-	-	14,667
Diversionary Theater Productions, Inc.	71,878	77,533	64,475
Fern Street Community Arts, Inc.	23,412	21,021	23,556
Finest City Performing Arts, Inc.	55,198	56,555	57,379
Flying Leatherneck Historical Foundation	39,277	36,139	36,982
Friends of Balboa Park	-	-	65,682
Gaslamp Quarter Historical Foundation	58,066	53,460	48,344
Guitars in the Classroom	-	-	23,439
Intrepid Shakespeare Company	24,184	-	34,674
Japan Society of San Diego and Tijuana	-	28,729	29,294
Japanese Friendship Garden Society of San Diego	133,973	141,764	176,630
La Jolla Historical Society	78,937	78,939	74,272
La Jolla Music Society	523,488	212,062	254,464
La Jolla Symphony and Chorus Association	60,660	60,523	49,562
Lambda Archives of San Diego	9,818	18,054	19,222
Lao Community Cultural Center of San Diego	-	-	5,925
Library Association of La Jolla dba Athenaeum Music & Arts Library	122,171	133,483	119,783
Mainly Mozart, Inc.	142,332	112,646	106,136
Malashock Dance & Company	49,629	57,961	46,973
Maritime Museum Association of San Diego	379,194	174,954	227,278

Special Promotional Programs

Special Promotions

Organization / Program	FY2018 Actual	FY2019 Budget	FY2020 Adopted
Media Arts Center San Diego	112,987	96,602	95,601
Mingei International, Inc.	186,910	196,511	148,343
Mojalet Dance Collective	15,432	15,189	13,803
Moxie Theatre, Inc.	26,815	27,075	33,035
Museum of Contemporary Art San Diego	427,047	267,441	280,383
Museum of Photographic Arts, Inc.	107,737	229,051	113,441
New Americans Museum	-	38,529	34,205
NTC Foundation	182,461	191,782	184,119
Old Globe Theatre	470,522	491,017	459,050
Opera Neo	5,611	17,902	22,141
Outside the Lens	44,306	55,231	51,676
Pacific Arts Movement	70,895	67,295	72,099
Persian Cultural Center	46,585	42,615	40,156
Playwrights Project	49,129	42,174	46,615
Poway Center for the Performing Arts Foundation	-	66,449	62,924
Prophet World Beat Productions	39,795	33,647	35,607
Putnam Foundation dba Timken Museum of Art	191,570	126,939	144,678
Resounding Joy, Inc.	17,665	26,942	27,826
Reuben H. Fleet Science Center	371,113	352,986	293,786
SACRA/PROFANA	13,122	15,042	16,974
San Diego Air & Space Museum	331,675	294,897	296,615
San Diego Archaeological Center	-	32,518	30,307
San Diego Art Institute	37,328	48,304	51,634
San Diego Automotive Museum	60,769	56,795	54,352
San Diego Ballet	55,745	48,322	45,702
San Diego Center for Jewish Culture	141,000	137,311	125,468
San Diego Children's Choir	58,095	62,497	55,691
San Diego Chinese Historical Society and Museum	41,154	-	18,134
San Diego Civic Youth Ballet. Inc.	56,747	77,077	65,423
San Diego Comic Convention	-	489,802	370,237
San Diego Dance Theater	47,492	45,419	48,500
San Diego Early Music Society	-	14,986	12,205
San Diego Guild of Puppetry, Inc.	11,126	12,887	12,058
San Diego Hall of Champions	119,472	115,775	-
San Diego Historical Society dba San Diego History Center	242,762	165,335	176,850
San Diego Junior Theatre	99,069	83,822	89,822
San Diego Master Chorale	-	12,923	-
San Diego Model Railroad Museum	59,254	70,057	74,551
San Diego Museum Council, Inc.	25,708	23,368	25,219
San Diego Museum of Art	394,518	366,448	392,310
San Diego Museum of Man	249,657	236,273	228,835
San Diego Musical Theatre	89,934	87,466	105,780
San Diego Opera Association	433,750	397,566	392,006
San Diego Pro Arte Voices	5,000	9,041	7,758
San Diego Repertory Theatre	196,027	203,636	173,705
San Diego Society of Natural History, dba San Diego Natural History Museum	483,504	426,696	392,101
San Diego Sports Association	-	-	65,310
San Diego Symphony Orchestra Association	469,902	490,787	458,799
San Diego Theatres, Inc.	-	-	340,741
San Diego Watercolor Society	32,617	33,848	30,301
San Diego Winds	-	17,511	16,346
San Diego Women's Chorus	9,975	-	14,712
San Diego Writers, Ink	21,883	20,880	24,861
San Diego Young Artist Music Academy, Inc.	24,418	11,741	8,428
San Diego Youth Symphony and Conservatory	144,711	136,783	132,666

Special Promotional Programs

Special Promotions

Organization / Program	FY2018 Actual	FY2019 Budget	FY2020 Adopted
Save Our Heritage Organisation	100,347	89,925	88,688
Scripps Ranch Theatre	23,203	26,833	22,888
So Say We All	10,895	10,024	15,402
Space 4 Art	-	35,184	26,028
Spreckels Organ Society	-	36,538	27,834
The Aja Project	44,143	43,013	49,488
The New Children's Museum	197,760	199,162	204,476
The PGK Project, Inc.	15,482	14,318	16,387
Theatre Arts Foundation of San Diego County dba La Jolla Playhouse	514,537	454,036	457,525
transcenDANCE Youth Arts Project	-	21,781	38,624
Veteran's Memorial Center, Inc.	11,431	20,541	24,715
Villa Musica	85,743	78,490	77,564
Westwind Brass	5,262	5,824	6,133
Women's History Reclamation Project, Inc.	32,699	-	17,894
Write Out Loud	-	12,269	20,128
Young Audiencies of San Diego dba Arts for Learning	-	-	97,083
Youth Philharmonic Orchestra	5,013	8,397	11,044
Organizational Support Subtotal	\$ 10,196,090	\$ 10,065,625	\$ 10,065,625
Other			
Commission for Arts and Culture Department	\$ 1,303,820	\$ 1,506,939	\$ 1,336,596
Arts, Culture, and Community Festivals - Allocation Adjustment	220,000	100,000	77,396
Arts, Culture, and Community Festivals - Horton Plaza	435,000	420,000	420,000
Arts, Culture, and Community Festivals - Mayor/City Council Allocations	388,268	400,000	400,000
Arts, Culture, and Community Festivals - Public Art Fund	867,843	578,410	555,771
Other Subtotal	\$ 3,214,931	\$ 3,005,349	\$ 2,789,763
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 14,557,012	\$ 14,459,909	\$ 14,244,323
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 12,556,450	\$ 12,561,050	\$ 12,560,300
Mission Bay Park/Balboa Park Improvements	1,670,166	1,423,475	1,430,751
PETCO Park	9,288,975	9,293,350	9,292,250
Stadium Operations	3,972,511	4,044,213	-
Trolley Extension Reserve	1,055,250	1,064,000	925,799
Capital Improvements Subtotal	\$ 28,543,352	\$ 28,386,088	\$ 24,209,100
TOTAL CAPITAL IMPROVEMENTS	\$ 28,543,352	\$ 28,386,088	\$ 24,209,100
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
California Western School of Law	\$ -	\$ -	40,000
CONNECT Foundation	-	-	40,000
CleanTECH San Diego	30,000	30,000	-
CyberHive, Inc.	49,993	85,000	-
Downtown San Diego Partnership Foundation	50,000	-	-
Economic Development Corporation San Diego County	-	35,000	60,000
EvoNexus (formerly CommNexus San Diego)	30,000	35,000	45,000
Hera Labs	30,000	35,000	-
LaunchBio, Inc.	24,999	-	-
Maritime Alliance Foundation	49,592	40,000	-
Mission Trails Regional Park Foundation, Inc.	45,000	35,000	40,000
San Diego Venture Group	-	-	40,000
Scintillon Institute	-	20,000	-
Startup San Diego	-	-	50,000
Citywide Economic Development Subtotal	\$ 309,585	\$ 315,000	\$ 315,000

Special Promotional Programs

Special Promotions

Organization / Program	FY2018 Actual	FY2019 Budget	FY2020 Adopted
Economic Development and Tourism Support			
Adams Avenue Business Association	\$ 50,000	\$ -	-
American Youth Hostels, Inc. d.b.a. Hostelling International USA	48,053	35,000	-
Asian Business Association	32,078	-	-
Biocom Institute	50,000	35,000	-
Biocom San Diego	-	-	40,000
Cabrillo National Monument Inc	50,000	35,000	38,200
California Western School of Law	-	20,000	-
City Heights Community Development Corporation	49,861	-	-
CleanTECH San Diego	-	-	38,200
CONNECT Foundation	-	35,000	-
CyberHive, Inc.	-	-	38,200
Downtown San Diego Partnership Foundation	-	35,000	38,200
Finnish-American Chamber of Commerce Cal. Chapter, Inc.	-	20,000	28,600
GRID Alternatives San Diego	-	23,629	-
Japan Society of San Diego and Tijuana	50,000	-	-
LaunchBio, Inc.	-	35,000	40,000
National Veterans Transition Services, Inc.	25,000	-	-
North Park Main Street	50,000	35,000	-
North Park Organization of Business	-	-	40,000
Old Town San Diego Chamber of Commerce	18,605	-	-
Otay Mesa Chamber of Commerce	50,000	35,000	40,000
Pacific Beach Town Council	10,265	-	-
Pro Kids Golf Academy	-	-	25,800
Rosie Network	21,000	-	-
San Diego County Bicycle Coalition	-	35,000	-
San Diego Diplomacy Council	50,000	35,000	40,000
San Diego French-American Chamber of Commerce	-	30,000	39,500
San Diego Venture Group	-	35,000	-
Scintillon Institute	-	-	38,200
South County Economic Development Council	50,000	35,000	40,000
Startup San Diego	-	35,000	-
Swedish-American Chamber of Commerce	12,830	16,000	20,000
The Maritime Alliance	-	-	40,000
Travelers Aid Society of San Diego	50,000	35,000	40,000
University of San Diego	-	35,000	40,000
US Green Building Council SD Chapter	30,222	30,625	35,100
WOFI Honor	-	33,100	-
Unallocated	-	1,646	-
Economic Development and Tourism Support Subtotal	\$ 697,913	\$ 700,000	\$ 700,000
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 562,915	\$ 515,000	\$ 847,200
Economic Development Program Administration	181,511	180,000	180,000
Other Subtotal	\$ 744,426	\$ 695,000	\$ 1,027,200
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 1,736,924	\$ 1,710,000	\$ 2,042,200
SAFETY AND MAINTENANCE OF VISITOR RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 21,172,920	\$ 22,939,763	\$ 24,284,744
Mission Bay Park/Balboa Park Improvements	359,059	460,209	424,702
Convention Center	3,883,543	2,575,968	2,064,845
PETCO Park	4,045,773	4,445,549	3,435,627
Stadium Operations	-	2,894,741	1,585,081
Special Events Department	1,186,758	1,228,615	1,228,422
Trolley Extension Reserve	3,000	-	-
TOT Administration and Promotional Activities	40,575,749	44,158,178	55,233,306

Special Promotional Programs

Special Promotions

Organization / Program	FY2018 Actual	FY2019 Budget	FY2020 Adopted
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 71,226,802	\$ 78,703,023	\$ 88,256,727
TOTAL SAFETY AND MAINTENANCE OF VISITOR RELATED FACILITIES	\$ 71,226,802	\$ 78,703,023	\$ 88,256,727
SUMMARY			
Arts, Culture, and Community Festivals	\$ 14,557,012	\$ 14,459,909	\$ 14,244,323
Capital Improvements	28,543,352	28,386,088	24,209,100
Economic Development Programs	1,736,924	1,710,000	2,042,200
Safety and Maintenance of Visitor-Related Facilities	71,226,802	78,703,023	88,256,727
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 116,064,090	\$ 123,259,020	\$ 128,752,350

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,648,457	\$ 2,541,929	\$ 2,746,443
TOTAL BALANCE AND RESERVES	\$ 4,648,457	\$ 2,541,929	\$ 2,746,443
REVENUE			
Fines Forfeitures and Penalties	\$ 6,950	\$ -	\$ -
Licenses and Permits	57,985	75,000	75,000
Other Revenue	519	-	-
Revenue from Use of Money and Property	(143)	-	-
Transfers In	4,215,779	3,949,600	3,949,600
Transient Occupancy Taxes	109,958,969	116,698,815	123,423,722
TOTAL REVENUE	\$ 114,240,060	\$ 120,723,415	\$ 127,448,322
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 118,888,516	\$ 123,265,344	\$ 130,194,765
OPERATING EXPENSE			
Personnel Expenses	\$ 941,995	\$ 1,156,510	\$ 1,200,245
Fringe Benefits	464,759	589,580	466,536
Supplies	13,938	16,459	23,649
Contracts	49,560,596	58,487,277	70,124,611
Information Technology	300,391	435,306	368,839
Energy and Utilities	8,858	6,500	8,100
Other Expenses	558	500	500
Transfers Out	64,772,997	62,566,888	56,559,870
TOTAL OPERATING EXPENSE	\$ 116,064,090	\$ 123,259,020	\$ 128,752,350
TOTAL EXPENSE	\$ 116,064,090	\$ 123,259,020	\$ 128,752,350
BALANCE	\$ 2,824,426	\$ 6,324	\$ 1,442,415
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 118,888,516	\$ 123,265,344	\$ 130,194,765

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Stadium Operations



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Stadium Operations



Description

The San Diego County Credit Union (SDCCU) Stadium special revenue fund supports daily operations at the stadium which has become an icon in the American sports and entertainment scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 2017 San Diego County Credit Union purchased the naming rights to the stadium.

SDCCU Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year. Fiscal Year 2019 was the inaugural season for the Alliance of American Football and SDCCU Stadium hosts home games for the San Diego Fleet. SDCCU Stadium has become a mecca for all types of soccer. Professional, CONCACAF, US National Men's and Women's Soccer teams and the Mexican National Soccer team play to large crowds on virtually every appearance. The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 188,000 square feet turf field area, host nearly 220 days of events annually generated by 70 different events. Stadium staff works closely with several agencies in the pursuit of new events for San Diego. SDCCU stadium works regularly with the largest concert promoter in the world, Live Nation, bringing the biggest concerts to the stadium. Artists such as Beyoncé, Guns n' Roses, U2 and Coldplay have brought over 200,000 people through its gates. More major concerts are planned for the upcoming year.



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Stadium Operations

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	36.00	2.00	2.00	0.00
Personnel Expenditures	\$ 3,180,301	\$ 553,189	\$ 408,473	\$ (144,716)
Non-Personnel Expenditures	20,089,366	14,502,917	13,941,993	(560,924)
Total Department Expenditures	\$ 23,269,666	\$ 15,056,106	\$ 14,350,466	\$ (705,640)
Total Department Revenue	\$ 13,807,105	\$ 10,619,263	\$ 7,050,373	\$ (3,568,890)

Stadium Operations Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administration	\$ 23,269,666	\$ 15,056,106	\$ 14,350,466	\$ (705,640)
Total	\$ 23,269,666	\$ 15,056,106	\$ 14,350,466	\$ (705,640)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Administration	36.00	2.00	2.00	0.00
Total	36.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Non-Personnel Expenditures Addition of non-personnel expenditures related to event oriented work that was previously performed by Stadium employees and is now performed by Public Works, Facilities Division.	0.00	\$ 2,836,833	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	17,126	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	11,872	-
Non-Discretionary Reclassification Reclassification of hazmat and storage tank operating fees from non-discretionary to discretionary.	0.00	8,962	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	8,016	-
Reduction of Overtime Expenditures Reduction of personnel expenditures related to budgeted overtime for event management.	0.00	(164,604)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to auto repair supplies, capital improvement materials, and anticipated debt payment savings.	0.00	(174,175)	-

Stadium Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(244,163)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(3,005,507)	(662,385)
Revised Revenue Adjustment to reflect revised revenue projections related to new signage deals, events, parking, and concessions.	0.00	-	2,434,983
Transient Occupancy Tax (TOT) Fund Support Reduction Reduction of revenue related to TOT Fund support of the Stadium Operations Fund.	0.00	-	(5,341,488)
Total	0.00 \$	(705,640) \$	(3,568,890)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 1,679,882	\$ 386,699	\$ 237,447	(149,252)
Fringe Benefits	1,500,419	166,490	171,026	4,536
PERSONNEL SUBTOTAL	3,180,301	553,189	408,473	(144,716)
NON-PERSONNEL				
Supplies	\$ 338,233	\$ 1,040,770	\$ 599,033	(441,737)
Contracts	4,475,844	3,965,157	7,065,442	3,100,285
Information Technology	57,167	31,207	48,333	17,126
Energy and Utilities	1,984,457	2,243,820	2,183,278	(60,542)
Other	24	-	-	-
Transfers Out	13,230,085	7,173,963	4,045,907	(3,128,056)
Capital Expenditures	3,556	48,000	-	(48,000)
NON-PERSONNEL SUBTOTAL	20,089,366	14,502,917	13,941,993	(560,924)
Total	\$ 23,269,666 \$	15,056,106 \$	14,350,466 \$	(705,640)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 980	\$ 48,809	\$ -	(48,809)
Licenses and Permits	5,250	8,000	8,000	-
Other Revenue	263,555	1,000	567,000	566,000
Rev from Money and Prop	6,446,378	3,622,500	4,890,292	1,267,792
Transfers In	7,090,942	6,938,954	1,585,081	(5,353,873)
Total	\$ 13,807,105 \$	10,619,263 \$	7,050,373 \$	(3,568,890)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	0.00	0.00	\$ 45,444 - 54,769	-
20000201	Building Maintenance Supervisor	1.00	0.00	0.00	66,006 - 79,822	-
20000224	Building Service Technician	5.00	0.00	0.00	35,560 - 42,328	-
20000202	Building Supervisor	2.00	0.00	0.00	42,436 - 50,944	-

Stadium Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000539	Clerical Assistant 2	1.00	0.00	0.00	31,929 - 38,482	-
20000354	Custodian 2	1.00	0.00	0.00	28,018 - 33,347	-
20000408	Electrician	1.00	0.00	0.00	50,257 - 60,334	-
20001171	Facility Manager	1.00	1.00	1.00	50,128 - 184,332	133,387
20000420	Fleet Technician	1.00	0.00	0.00	49,634 - 59,517	-
20000468	Grounds Maintenance Worker 2	5.00	0.00	0.00	33,884 - 40,308	-
20000833	HVACR Technician	1.00	0.00	0.00	52,771 - 66,509	-
20000667	Painter	1.00	0.00	0.00	44,391 - 53,308	-
20000172	Payroll Specialist 1	1.00	0.00	0.00	37,086 - 46,859	-
20000701	Plant Process Control Electrician	1.00	0.00	0.00	66,445 - 79,775	-
20000711	Plumber	2.00	0.00	0.00	50,257 - 60,334	-
20001234	Program Coordinator	1.00	1.00	1.00	24,537 - 147,160	96,044
20000966	Senior HVACR Technician	1.00	0.00	0.00	55,413 - 69,848	-
20000015	Senior Management Analyst	1.00	0.00	0.00	63,342 - 76,578	-
20000945	Stadium Groundskeeper	2.00	0.00	0.00	40,223 - 48,151	-
20000949	Stadium Maintenance Technician	5.00	0.00	0.00	40,223 - 48,151	-
20000943	Stadium Turf Manager Vacation Pay In Lieu	1.00	0.00	0.00	63,750 - 77,501	-
						8,016
FTE, Salaries, and Wages Subtotal		36.00	2.00	2.00		\$ 237,447

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,415	\$ 3,874	\$ 4,002	128
Flexible Benefits	340,308	30,949	30,949	-
Medicare	23,758	3,220	3,327	107
Other Post-Employment Benefits	183,727	12,248	12,250	2
Retiree Medical Trust	1,179	232	240	8
Retirement 401 Plan	2,598	-	-	-
Retirement ADC	776,971	93,680	99,974	6,294
Retirement DROP	5,279	-	-	-
Risk Management Administration	30,271	2,106	2,410	304
Supplemental Pension Savings Plan	86,374	16,365	16,906	541
Unemployment Insurance	2,794	373	353	(20)
Workers' Compensation	41,746	3,443	615	(2,828)
Fringe Benefits Subtotal	\$ 1,500,419	\$ 166,490	\$ 171,026	4,536
Total Personnel Expenditures			\$ 408,473	

Stadium Operations

Revenue and Expense Statement (Non-General Fund)

Stadium Operations Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 18,234,507	\$ 8,377,294	\$ 7,619,491
Continuing Appropriation - CIP	816,447	808,734	808,734
TOTAL BALANCE AND RESERVES	\$ 19,050,954	\$ 9,186,028	\$ 8,428,225
REVENUE			
Charges for Services	\$ 980	\$ 48,809	\$ -
Licenses and Permits	5,250	8,000	8,000
Other Revenue	263,555	1,000	567,000
Revenue from Use of Money and Property	6,446,378	3,622,500	4,890,292
Transfers In	7,090,942	6,938,954	1,585,081
TOTAL REVENUE	\$ 13,807,105	\$ 10,619,263	\$ 7,050,373
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 32,858,059	\$ 19,805,291	\$ 15,478,598
OPERATING EXPENSE			
Personnel Expenses	\$ 1,679,882	\$ 386,699	\$ 237,447
Fringe Benefits	1,500,419	166,490	171,026
Supplies	338,233	1,040,770	599,033
Contracts	4,475,844	3,965,157	7,065,442
Information Technology	57,167	31,207	48,333
Energy and Utilities	1,984,457	2,243,820	2,183,278
Other Expenses	24	-	-
Transfers Out	13,230,085	7,173,963	4,045,907
Capital Expenditures	3,556	48,000	-
TOTAL OPERATING EXPENSE	\$ 23,269,666	\$ 15,056,106	\$ 14,350,466
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 7,713	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 7,713	\$ -	\$ -
TOTAL EXPENSE	\$ 23,277,380	\$ 15,056,106	\$ 14,350,466
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ 808,734	\$ 808,734
TOTAL RESERVES	\$ -	\$ 808,734	\$ 808,734
BALANCE	\$ 9,580,680	\$ 3,940,451	\$ 319,398
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 32,858,059	\$ 19,805,291	\$ 15,478,598

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Storm Drain Fund



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Storm Drain Fund



Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.



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Storm Drain Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	5,693,506	5,700,000	5,700,000	-
Total Department Expenditures	\$ 5,693,506	\$ 5,700,000	\$ 5,700,000	\$ -
Total Department Revenue	\$ 5,809,224	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Storm Drain Fund	\$ 5,693,506	\$ 5,700,000	\$ 5,700,000	-
Total	\$ 5,693,506	\$ 5,700,000	\$ 5,700,000	\$ -

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 58,506	\$ 65,000	\$ 65,000	-
Transfers Out	5,635,000	5,635,000	5,635,000	-
NON-PERSONNEL SUBTOTAL	5,693,506	5,700,000	5,700,000	-
Total	\$ 5,693,506	\$ 5,700,000	\$ 5,700,000	\$ -

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 5,809,224	\$ 5,700,000	\$ 5,700,000	-
Total	\$ 5,809,224	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 790,074	\$ 798,194	\$ 1,088,402
TOTAL BALANCE AND RESERVES	\$ 790,074	\$ 798,194	\$ 1,088,402
REVENUE			
Charges for Services	\$ 5,809,224	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,809,224	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,599,298	\$ 6,498,194	\$ 6,788,402
OPERATING EXPENSE			
Contracts	\$ 58,506	\$ 65,000	\$ 65,000
Transfers Out	5,635,000	5,635,000	5,635,000
TOTAL OPERATING EXPENSE	\$ 5,693,506	\$ 5,700,000	\$ 5,700,000
TOTAL EXPENSE	\$ 5,693,506	\$ 5,700,000	\$ 5,700,000
BALANCE	\$ 905,791	\$ 798,194	\$ 1,088,402
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,599,298	\$ 6,498,194	\$ 6,788,402

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

Sustainability



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Description

The Department of Sustainability leads the implementation of the City's Climate Action Plan which aims to achieve the greenhouse gas reduction targets set forth by the state of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social and environmental sustainability. These efforts promote renewable electricity; water and energy efficiency; zero waste; bicycling, walking, transit, smart growth and land use; and resiliency measures.

The mission is:

Leading San Diego in addressing climate change through equitable and innovative solutions to improve quality of life today and for future generations.

The vision is:

A sustainable and resilient city with opportunity in every community.

Goals and Objectives

Goal 1: *Engage city departments, residents, and businesses on solutions to meet Climate Action Plan (CAP) goals*

- Develop effective monitoring methodologies for CAP targets
- Support and drive new policies to reach CAP goals across the city
- Update CAP to reflect new technologies, data, market transformations, and business advancements and continue to set ambitious goals
- Showcase the city as a leader across the region, state, and country

Goal 2: *Develop and manage projects that strive to bring all municipal buildings and assets to zero net emissions.*

- Drive energy efficiency and energy conservation through equipment upgrades, operational changes, and active monitoring
- Educate, engage, and motivate city staff on opportunities for behavioral awareness and efficiency
- Execute implementation of multi-year, multi-project municipal energy strategy
- Provide reporting, analytics, and support to city departments to identify opportunities for increased energy savings and cost reductions

Goal 3: *Collaborate with local, state, and federal partners to implement climate change mitigation programs.*

- Establish a Community Choice Aggregation Joint Powers Authority (JPA) with one or more regional municipalities to meet 100% renewable electricity supply by 2035
- Coordinate with the appropriate local, state, and federal offices on transit & mobility programs, data, and projects to reduce transportation-related emissions
- Implement commercial and residential energy benchmarking programs.
- Participate in working groups to leverage resources, funding, and best practices in sustainability- and resiliency-related projects
- Track policy and regulatory changes in the state and region to identify opportunities and risks to the city's sustainability goals

Goal 4: *Continually assess and adopt technology solutions that improve sustainability and resiliency capabilities of the city.*

- Coordinate and partner with city departments to use software and hardware capabilities to identify and improve building performance, resiliency, and emissions profile.
- Leverage partnerships to develop applications on the city open data network to improve sustainability outcomes
- Enable residents and businesses to make better sustainability decisions through data capture, analysis, and sharing

Goal 5: *Implement sustainability programs and activities through a lens of social equity to address structural challenges in communities of concern.*

- Demonstrate positive impacts, both quantitative and qualitative, from sustainability projects in communities of concern.
- Proactively engage members of the public in the implementation and updates to the CAP
- Increase implementation of CAP goals within Communities of Concern so that they participate in climate change programs at an equal or greater rate than other areas of the City.
- Raise awareness and competency in equity among City staff to empower more inclusive decision-making on sustainability and resiliency.

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Annual CAP Report published showing progress towards GHG emissions reductions. ¹	N/A	N/A	N/A	N/A	15%
Number of public/stakeholder outreach events on climate action/sustainability department programs/projects ²	N/A	N/A	N/A	N/A	15
Variance of citywide annual energy use projections from actuals ³	N/A	N/A	N/A	N/A	0.1
Percentage reporting compliance for benchmarking ordinance (commercial buildings only in first year) for Calendar Year 2019 ⁴	N/A	N/A	N/A	N/A	60%
Amount of grants applied/received ⁵	N/A	N/A	N/A	N/A	3
Develop Equity Index Score to establish FY2020 baseline for use in CAP update and reporting in FY2021 and beyond. ⁶	N/A	N/A	N/A	N/A	100%

1. The Sustainability Department was created in Fiscal Year 2019 and key performance indicators were not yet created. As such, prior year data is not available.

2. Refer to Footnote #1

3. Refer to Footnote #1

4. Refer to Footnote #1

5. Refer to Footnote #1

6. Refer to Footnote #1



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	0.00	25.35	26.25	0.90
Personnel Expenditures	\$ -	\$ 3,381,123	\$ 3,636,908	\$ 255,785
Non-Personnel Expenditures	-	1,560,043	2,086,363	526,320
Total Department Expenditures	\$ -	\$ 4,941,166	\$ 5,723,271	\$ 782,105
Total Department Revenue	\$ -	\$ 4,442,544	\$ 4,180,739	\$ (261,805)

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Sustainability	\$ -	\$ -	\$ 1,054,467	\$ 1,054,467
Total	\$ -	\$ -	\$ 1,054,467	\$ 1,054,467

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Sustainability	0.00	0.00	4.00	4.00
Total	0.00	0.00	4.00	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Sustainability Restructure Transfer of 4.00 FTE positions from the Energy Conservation Program Fund to the General Fund.	4.00	\$ 490,858	-
Climate Resiliency Plan Addition of one-time non-personnel expenditures to support the Climate Resiliency Plan.	0.00	300,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	154,500	-
Climate Action Plan Support Addition of non-personnel expenditures for contractual services to support reporting, monitoring, and expansion of metrics for the Climate Action Plan.	0.00	100,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	9,109	-
Total	4.00	\$ 1,054,467	-

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 366,946	\$ 366,946
Fringe Benefits	-	-	123,912	123,912

Sustainability

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL SUBTOTAL	-	-	490,858	490,858
NON-PERSONNEL				
Contracts	\$ -	\$ -	409,109	409,109
Information Technology	-	-	154,500	154,500
NON-PERSONNEL SUBTOTAL	-	-	563,609	563,609
Total	\$ -	\$ -	1,054,467	1,054,467

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000303	Community Development Specialist 4	0.00	0.00	1.00	\$ 71,249 - 86,311	71,249
20001234	Program Coordinator	0.00	0.00	1.00	24,537 - 147,160	85,849
20001222	Program Manager	0.00	0.00	1.00	50,128 - 184,332	117,230
20000918	Senior Planner	0.00	0.00	1.00	74,966 - 97,427	92,618
FTE, Salaries, and Wages Subtotal		0.00	0.00	4.00		\$ 366,946

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ -	51,239	51,239
Medicare	-	-	5,321	5,321
Other Post-Employment Benefits	-	-	24,500	24,500
Retiree Medical Trust	-	-	918	918
Risk Management Administration	-	-	4,820	4,820
Supplemental Pension Savings Plan	-	-	33,759	33,759
Unemployment Insurance	-	-	565	565
Workers' Compensation	-	-	2,790	2,790
Fringe Benefits Subtotal	\$ -	\$ -	123,912	123,912
Total Personnel Expenditures			\$ 490,858	

Energy Conservation Program Fund¹

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Sustainability	\$ -	4,941,166	4,668,804	(272,362)
Total	\$ -	4,941,166	4,668,804	(272,362)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Sustainability	0.00	25.35	22.25	(3.10)
Total	0.00	25.35	22.25	(3.10)

¹ In the Fiscal Year 2019 Adopted Budget, the Energy Conservation Program Fund was transferred from the Environmental Services Department to the newly created Sustainability Department. Prior year actuals and budget can be found in the Environmental Services Department.

Sustainability

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	357,918 \$	-
Energy Consulting Support Addition of non-personnel expenditures and associated revenue for energy conservation consulting.	0.00	200,000	150,000
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated revenue to support grant related energy efficiency projects.	1.00	116,620	116,629
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	116,026	-
Senior Management Analyst Addition of 1.00 Senior Management Analyst to support energy billing.	1.00	90,645	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	68,578	-
Relocation to 101 Ash Street Addition of one-time non-personnel expenditures related to relocation into the 101 Ash Street building.	0.00	33,710	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	13,826	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in maintenance contractual services.	0.00	(25,000)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(1.10)	(33,884)	-
Rent Reclassification Reclassification of rent expenditures from discretionary to non-discretionary.	0.00	(219,943)	-
Sustainability Restructure Transfer of 4.00 FTE positions from the Energy Conservation Program Fund to the General Fund.	(4.00)	(490,858)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(500,000)	(17,608)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(510,826)
Total	(3.10) \$	(272,362) \$	(261,805)

Sustainability

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 2,109,113	\$ 1,977,717	(131,396)
Fringe Benefits	-	1,272,010	1,168,333	(103,677)
PERSONNEL SUBTOTAL	-	3,381,123	3,146,050	(235,073)
NON-PERSONNEL				
Supplies	\$ -	\$ 12,242	\$ 12,437	195
Contracts	-	1,094,363	1,140,061	45,698
Information Technology	-	137,484	253,510	116,026
Energy and Utilities	-	14,875	6,100	(8,775)
Other	-	5,300	5,300	-
Transfers Out	-	287,363	101,130	(186,233)
Capital Expenditures	-	8,416	4,216	(4,200)
NON-PERSONNEL SUBTOTAL	-	1,560,043	1,522,754	(37,289)
Total	\$ -	\$ 4,941,166	\$ 4,668,804	(272,362)

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ -	\$ 4,442,544	\$ 4,064,110	(378,434)
Rev from Other Agencies	-	-	116,629	116,629
Total	\$ -	\$ 4,442,544	\$ 4,180,739	(261,805)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$ 45,444 - 54,769	\$ 42,790
20000070	Assistant Engineer-Civil	0.00	1.00	1.00	61,752 - 74,407	69,802
20000143	Associate Engineer-Civil	0.00	3.00	3.00	71,099 - 85,860	247,518
20000119	Associate Management Analyst	0.00	2.00	2.00	57,691 - 69,723	127,414
20000303	Community Development Specialist 4	0.00	1.00	0.00	71,249 - 86,311	-
20001101	Department Director	0.00	1.00	1.00	63,127 - 239,144	151,135
20001168	Deputy Director	0.00	1.00	1.00	50,128 - 184,332	139,507
90001073	Management Intern - Hourly	0.00	2.35	1.25	25,913 - 31,155	32,390
20001234	Program Coordinator	0.00	2.00	2.00	24,537 - 147,160	203,229
20001222	Program Manager	0.00	3.00	2.00	50,128 - 184,332	223,932
20000763	Project Officer 2	0.00	1.00	1.00	81,949 - 99,074	95,606
20000885	Senior Civil Engineer	0.00	2.00	2.00	81,949 - 99,074	196,662
20000015	Senior Management Analyst	0.00	2.00	3.00	63,342 - 76,578	203,262
20000918	Senior Planner	0.00	1.00	0.00	74,966 - 97,427	-
20000970	Supervising Management Analyst	0.00	1.00	1.00	71,249 - 86,311	86,311
20000756	Word Processing Operator	0.00	1.00	1.00	33,605 - 40,459	39,650
	Infrastructure In-Training Pay					4,897
	Infrastructure Registration Pay					44,306
	Reg Pay For Engineers					55,480
	Vacation Pay In Lieu					13,826
FTE, Salaries, and Wages Subtotal		0.00	25.35	22.25		\$ 1,977,717

Sustainability

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 11,157	\$ 11,085	(72)
Flexible Benefits	-	292,488	256,116	(36,372)
Medicare	-	30,078	28,475	(1,603)
Other Post-Employment Benefits	-	140,852	128,625	(12,227)
Retiree Medical Trust	-	3,130	2,843	(287)
Retirement ADC	-	577,863	546,605	(31,258)
Retirement DROP	-	-	2,127	2,127
Risk Management Administration	-	24,219	25,305	1,086
Supplemental Pension Savings Plan	-	162,700	150,574	(12,126)
Unemployment Insurance	-	3,432	2,863	(569)
Workers' Compensation	-	26,091	13,715	(12,376)
Fringe Benefits Subtotal	\$ -	\$ 1,272,010	\$ 1,168,333	(103,677)
Total Personnel Expenditures			\$ 3,146,050	

Sustainability

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 960,809	\$ 522,633	\$ 1,193,537
Continuing Appropriation - CIP	1,890,963	1,278,646	-
TOTAL BALANCE AND RESERVES	\$ 2,851,772	\$ 1,801,279	\$ 1,193,537
REVENUE			
Charges for Services	\$ 3,248,067	\$ 4,442,544	\$ 4,064,110
Other Revenue	2,290	-	-
Revenue from Other Agencies	3,840	-	116,629
Revenue from Use of Money and Property	46,848	-	-
Transfers In	3,248	-	-
TOTAL REVENUE	\$ 3,304,291	\$ 4,442,544	\$ 4,180,739
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,156,063	\$ 6,243,823	\$ 5,374,276
OPERATING EXPENSE			
Personnel Expenses	\$ 1,198,344	\$ 2,109,113	\$ 1,977,717
Fringe Benefits	951,967	1,272,010	1,168,333
Supplies	9,004	12,242	12,437
Contracts	971,696	1,094,363	1,140,061
Information Technology	436,254	137,484	253,510
Energy and Utilities	17,185	14,875	6,100
Other Expenses	6,491	5,300	5,300
Transfers Out	-	287,363	101,130
Capital Expenditures	868	8,416	4,216
TOTAL OPERATING EXPENSE	\$ 3,591,808	\$ 4,941,166	\$ 4,668,804
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,029,963	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,029,963	\$ -	\$ -
TOTAL EXPENSE	\$ 4,621,772	\$ 4,941,166	\$ 4,668,804
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ 1,278,646	\$ -
TOTAL RESERVES	\$ -	\$ 1,278,646	\$ -
BALANCE	\$ 1,534,292	\$ 24,011	\$ 705,472
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,156,063	\$ 6,243,823	\$ 5,374,276

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

TransNet



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Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation and drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The Department of Finance and Transportation & Storm Water departments are reimbursed for administrative oversight of the Fund.



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Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	15,854,093	13,601,446	14,678,606	1,077,160
Total Department Expenditures	\$ 15,854,093	\$ 13,601,446	\$ 14,678,606	\$ 1,077,160
Total Department Revenue	\$ 31,764,116	\$ 33,388,000	\$ 35,268,000	\$ 1,880,000

TransNet ARRA Exchange Fund

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Sales Tax	\$ 496,112	\$ -	\$ -	-
Total	\$ 496,112	\$ -	\$ -	-

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
TransNet Extension Administration & Debt Fund	\$ 289,190	\$ 333,880	\$ 352,680	18,800
Total	\$ 289,190	\$ 333,880	\$ 352,680	18,800

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 18,800	\$ 18,800
Addition of non-personnel expenditures and associated revenue to reflect a projected increase in TransNet revenue from SANDAG.			
Total	0.00	\$ 18,800	\$ 18,800

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 289,190	\$ 333,880	\$ 352,680	18,800
NON-PERSONNEL SUBTOTAL	289,190	333,880	352,680	18,800
Total	\$ 289,190	\$ 333,880	\$ 352,680	18,800

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Sales Tax	\$ 289,190	\$ 333,880	\$ 352,680	18,800
Total	\$ 289,190	\$ 333,880	\$ 352,680	18,800

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
TransNet Extension Congestion Relief Fund	\$ 5,920,422	\$ 3,351,330	\$ 3,851,330	\$ 500,000
Total	\$ 5,920,422	\$ 3,351,330	\$ 3,851,330	\$ 500,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 500,000	\$ 1,302,840
Addition of non-personnel expenditures and associated revenue to reflect a projected increase in TransNet revenue from SANDAG.			
Total	0.00	\$ 500,000	\$ 1,302,840

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 5,920,422	\$ 3,351,330	\$ 3,851,330	\$ 500,000
NON-PERSONNEL SUBTOTAL	5,920,422	3,351,330	3,851,330	500,000
Total	\$ 5,920,422	\$ 3,351,330	\$ 3,851,330	\$ 500,000

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 49,623	\$ -	\$ -	\$ -
Sales Tax	21,244,001	23,137,884	24,440,724	1,302,840
Total	\$ 21,293,624	\$ 23,137,884	\$ 24,440,724	\$ 1,302,840

TransNet Extension Maintenance Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
TransNet Extension Maintenance Fund	\$ 9,644,481	\$ 9,916,236	\$ 10,474,596	\$ 558,360
Total	\$ 9,644,481	\$ 9,916,236	\$ 10,474,596	\$ 558,360

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 558,360	\$ 558,360
Addition of non-personnel expenditures and associated revenue to reflect a projected increase in TransNet revenue from SANDAG.			
Total	0.00	\$ 558,360	\$ 558,360

TransNet

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Transfers Out	\$ 9,644,481	\$ 9,916,236	\$ 10,474,596	558,360
NON-PERSONNEL SUBTOTAL	9,644,481	9,916,236	10,474,596	558,360
Total	\$ 9,644,481	\$ 9,916,236	\$ 10,474,596	558,360

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ 12,884	\$ -	\$ -	-
Sales Tax	9,672,307	9,916,236	10,474,596	558,360
Total	\$ 9,685,191	\$ 9,916,236	\$ 10,474,596	558,360

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2018 Actual ¹	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 639,645	\$ 613,645	\$ -
Continuing Appropriation - CIP	33,711,321	32,689,780	25,971,618
TOTAL BALANCE AND RESERVES	\$ 34,350,966	\$ 33,303,425	\$ 25,971,618
REVENUE			
Revenue from Use of Money and Property	\$ 62,507	\$ -	\$ -
Sales Tax	32,982,771	33,388,000	35,268,000
TOTAL REVENUE	\$ 33,045,278	\$ 33,388,000	\$ 35,268,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 67,396,244	\$ 66,691,425	\$ 61,239,618
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 19,178,459	\$ 19,786,554	\$ 20,589,394
TOTAL CIP EXPENSE	\$ 19,178,459	\$ 19,786,554	\$ 20,589,394
OPERATING EXPENSE			
Contracts	\$ 6,209,612	\$ 3,685,210	\$ 4,204,010
Transfers Out	9,644,481	9,916,236	10,474,596
TOTAL OPERATING EXPENSE	\$ 15,854,093	\$ 13,601,446	\$ 14,678,606
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,002,985	\$ 5,213,446	\$ 4,410,606
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,002,985	\$ 5,213,446	\$ 4,410,606
TOTAL EXPENSE	\$ 36,035,537	\$ 38,601,446	\$ 39,678,606
RESERVES			
Continuing Appropriation - CIP	\$ 32,708,336	\$ 27,476,334	\$ 21,561,012
TOTAL RESERVES	\$ 32,708,336	\$ 27,476,334	\$ 21,561,012
BALANCE	\$ (1,347,629)	\$ 613,645	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 67,396,244	\$ 66,691,425	\$ 61,239,618

¹At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.

¹Total revenue and expenditures for Fiscal Year 2018 will not match department detail due to the inclusion of the Proposition A - (1/2% Sales Tax) and ARRA Exchange Funds in this statement.

Transportation & Storm Water



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Transportation & Storm Water



Description

The Department has four divisions: Right-of-Way Coordination, Storm Water, Street, and Transportation Engineering Operations.

The Right-of-Way Coordination Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards. The Division also provides code enforcement to ensure compliance with the Street Preservation Ordinance and other applicable right-of-way codes. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance.

The Storm Water Division is responsible for the maintenance of storm water facilities located within the public right-of-way and drainage easements dedicated to the City. In compliance with the 2013 Municipal Storm Water Permit, the Storm Water Division leads the City's efforts to protect and improve storm water quality by identifying and abating sources of pollution through implementation of innovative and efficient public education, employee training, water quality monitoring, pollution source identification, code enforcement, watershed management, and development and implementation of best management practices (BMPs).

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, street lights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic safety devices. The Division assists property owners with sidewalk repairs by offering them the opportunity to participate in the 50/50 Cost-Share Program. In addition, the Division manages the City's Graffiti Abatement Program and the Urban Forestry Program which maintains and protects trees and offers free trees in the public right-of-way to adjacent property owners.

The Transportation Engineering Operations Division manages the City's transportation network which provides the efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve traffic mobility and enhance safety for motorists, pedestrians, and cyclists. The Division coordinates its efforts with regional transportation agencies, such as San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The mission is:

To effectively manage and enhance the City's transportation network, reduce flood risk, and improve storm water quality

Transportation & Storm Water

The vision is:

A world-class transportation and storm water network that improves quality of life for all

Transportation & Storm Water

Goals and Objectives

Goal 1: Ensure proper coordination of projects within the public right-of-way

- Support the City's One Dig Strategy
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way

Goal 2: Improve the quality of the City's street network

- Maintain an average pavement Overall Condition Index (OCI) of 70 or greater for the City's streets network
- Convert overhead utility lines to underground services
- Provide high quality maintenance of public right-of-way assets
- Improve the condition of the City's sidewalk network

Goal 3: Protect and improve storm water quality and reduce flood risk

- Deliver a highly functional storm water conveyance system
- Implement a proactive and efficient storm water program to comply with regulatory requirements and protect and improve water quality at beaches, bays, and other receiving waters

Goal 4: Develop a balanced, multi-modal network to improve mobility

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

Goal 5: Ensure excellence in customer service delivery

- Provide exceptional customer service
- Foster a high performance culture with a motivated and innovative workforce
- Promote fiscal stability

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Number of overlay/slurry seal moratorium violations	0	0	0	0	0
Number of street miles repaired ¹	349	330	390	270	430
Square feet of street milled and paved by in-house crews	800,000	1,109,162	800,000	826,886	900,000
Miles of overhead utilities relocated underground ²	15.0	2.3	15.0	6.6	15.0
Average number of days to mitigate a reported sidewalk hazard ³	15	63	20	50	20
Average number of days to abate graffiti in the right-of-way that has been reported ⁴	5	7	5	10	8
Average number of days to repair a street light that has been reported ⁵	15	48	35	51	45

Transportation & Storm Water

Key Performance Indicators

Performance Indicator	FY2018 Target	FY2018 Actual	FY2019 Target	FY2019 Actuals	FY2020 Target
Number of trees trimmed ⁶	44,000	43,506	44,000	30,120	42,000
Average number of days to repair a pothole that has been reported	10	19	10	8	10
Square feet of sidewalks replaced/repared ⁷	170,000	160,707	170,000	143,521	170,000
Percentage of storm water pump stations operating at 80% capacity	100%	100%	100%	100%	100%
Percentage of planned channel clearing completed on schedule ⁸	100%	75%	100%	67%	100%
Percentage of reported illegal discharge cases investigated	100%	100%	100%	100%	100%
Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented	100%	100%	100%	100%	100%
Percentage of funded storm drain inlet cleanings implemented ⁹	100%	100%	100%	80%	100%
Number of new and/or improved bike-friendly miles expanded ¹⁰	35	41	50	49	35
Number of traffic signal systems optimized ¹¹	12	6	12	13	12
Number of non-communicating intersections added to the communication network ¹²	50	51	50	18	50
Percentage of Storm Water service requests responded to within assigned time frames	90%	90%	90%	90%	90%
Percentage of Street service requests responded to within assigned time frames ¹³	90%	58%	90%	61%	90%
Number of failed storm drain pipes	0	5	0	11	0
Miles of streets swept annually ¹⁴	117,000	112,500	117,000	91,836	117,000
Percentage of progress towards achieving the final bacteria Total Maximum Daily Load (TMDL) wet weather storm sample compliance threshold.	81%	87%	81%	86%	84%

1. The Department achieved the Mayor's goal of repairing 1,000 miles of streets well ahead of schedule in Fiscal Year 2019. Mileage for Fiscal Year 2019 is lower than the target; however, the 270 miles for the year are in line with the increase in completed work over the last few years.

2. Because of limited program staff in past years there were very few new projects initiated in Fiscal Years 2013, 2014 and 2015. As a result, there are not enough projects that are approaching the stage of completion, which occurs around five to seven years after project initiation. In Fiscal Years 2016 and 2017 the Department increased program staffing levels and allocated significantly more new projects. The resulting increase in mileage from these actions will not materialize until around Fiscal Year 2022. However, there are additional actions that the Department is currently taking to shorten the timelines for completing projects, which could bring improved mileage results sooner.

3. A significant backlog of sidewalk ramping work was completed in the first quarter of Fiscal Year 2019 which impacted the average repair time. In the last three quarters of Fiscal Year 2019, the Department maintained an average repair time of 16 days for customer-generated repair requests.

Transportation & Storm Water

Key Performance Indicators

4. The Department continues to see twice the number of service requests for graffiti abatement and has abated nearly double the amount of square footage abated annually since the implementation of the Get it Done application.
5. The Department continues to receive approximately 30 percent more customer-generated street light service requests since the implementation of the Get it Done application resulting in a current backlog of approximately 1,600 requests which will impact repair times in Fiscal Year 2020. The Department repaired approximately 60 percent of customer-generated street light service requests within the 35-day target. A significant backlog of street light pole knock overs, which take longer to repair, is impacting the overall average repair time.
6. The number of trees trimmed was lower than anticipated due to public safety-related vegetation abatement, tree removals, and other as-needed maintenance activities which consumed tree trimming funding.
7. Sidewalk repair square footage is lower than the target for Fiscal Year 2019 as a result of staffing shortages impacting the section's ability to fully execute two sidewalk repair contracts. In addition, heavy rains throughout the year limited concrete repair for much of the winter season.
8. Four out of six planned channels were completed. The City is working with Resource Agencies to obtain approval for mitigation for the sixth channel (Nestor MMP #131 & #134). Maintenance will be planned once permits are obtained.
9. Redirecting storm drain cleaning crews to deploy and monitor bypass pumping equipment during more intense and frequent winter rain events during the 2018-19 winter rainy season affected this performance indicator.
10. Staff has been redirected to fulfill the current highest priority, which is completing the preliminary engineering of the Downtown Mobility Plan implementation.
11. Target numbers were negatively impacted by an increase in service notifications for higher priority isolated signals in Fiscal Year 2018. Additionally, staff turnover resulted in additional need for training and delays were experienced in receiving traffic counts, which are necessary for signal optimization.
12. Three large communication projects totaling 148 intersections are in progress as of the end of Fiscal Year 2019, but are not complete. Fiscal Year 2020 targets will be met as these projects are completed and the non-communicating traffic signals are added to the communications network.
13. The Department has seen a significant increase in the number of service requests for potholes, street lights, graffiti, and sidewalk ramping since the implementation of the Get it Done application. The Department continues to receive approximately 50% more customer generated service requests since the implementation of the Get it Done application.
14. More intense and frequent winter rain events during the 2018-19 winter rainy season reduced the number of days when sweeping could be performed and affected this performance indicator.



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Transportation & Storm Water

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions (Budgeted)	641.71	659.85	661.86	2.01
Personnel Expenditures	\$ 59,028,031	\$ 63,745,529	\$ 66,752,660	\$ 3,007,131
Non-Personnel Expenditures	94,025,123	122,357,893	161,533,273	39,175,380
Total Department Expenditures	\$ 153,053,154	\$ 186,103,422	\$ 228,285,933	\$ 42,182,511
Total Department Revenue	\$ 122,416,726	\$ 122,944,388	\$ 137,430,760	\$ 14,486,372

General Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Admin & Right-of-Way Coordination	\$ 4,633,740	\$ 5,813,476	\$ 5,677,249	\$ (136,227)
Storm Water	55,099,276	52,100,268	51,967,670	(132,598)
Street	54,581,346	58,478,193	58,450,667	(27,526)
Transportation Engineering Operations	9,094,672	9,747,690	9,868,331	120,641
Total	\$ 123,409,033	\$ 126,139,627	\$ 125,963,917	\$ (175,710)

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Admin & Right-of-Way Coordination	20.77	21.77	21.77	0.00
Storm Water	200.25	209.25	209.25	0.00
Street	334.44	337.43	340.43	3.00
Transportation Engineering Operations	69.25	69.25	68.25	(1.00)
Total	624.71	637.70	639.70	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 2,268,612	-
Brush Management Services Addition of non-personnel expenditures to support professional brush and debris removal services.	0.00	1,250,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	1,236,644	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	535,966	-
RWQCB Penalty and Supplemental Environmental Projects Addition of one-time non-personnel expenditures and associated revenue related to the Supplemental Environmental Projects and Regional Water Quality Control Board (RWQCB) penalty.	0.00	501,411	491,383

Transportation & Storm Water

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Residential Graffiti Addition of non-personnel expenditures to support residential graffiti abatement services.	0.00	300,000	-
Mobility Enhancements Addition of overtime expenditures to support mobility efforts associated with street corral painting and El Cajon dedicated bus lane street stripping.	0.00	250,000	-
Strategic Transportation Optimization Program (STOP) Addition of one-time non-personnel expenditures associated with contractual services for the development of the STOP guide.	0.00	250,000	-
Mobility Monitoring Addition of one-time non-personnel expenditures to support mobility monitoring efforts.	0.00	225,000	-
Get-it-Done Support Addition of non-personnel expenditures to support Get-it-Done Application requests.	0.00	200,000	-
Mobility Scheduling and Service Requests Support Addition of 1.00 Principal Utility Supervisor, 1.00 Public Works Dispatcher and associated non-personnel expenditures to support the planning and scheduling of repair work for Street Division.	2.00	161,664	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	101,254	-
Tree Maintenance and Planning Addition of 1.00 Horticulturalist to support tree maintenance, planning, and the City's goal of planting 2,000 trees as a part of the Climate Action Plan.	1.00	95,743	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	17,630	-
Reduction of Tree Trimming Services Reduction of tree trimming contractual services associated with non-palm tree trimming, tree removal, and stump grinding.	0.00	(30,389)	-
Transportation Alternatives Program (TAP) Restructure Transfer of 1.00 Account Clerk from the Transportation & Storm Water Department to the Risk Management Administration Fund.	(1.00)	(94,736)	-
Storm Water Policy Consultant Reduction of non-personnel expenditures associated with a storm water policy consultant.	0.00	(150,000)	-
Street Sweeping Reduction of overtime personnel expenditures and non-personnel expenditures associated with professional services.	0.00	(150,000)	-
Storm Water Monitoring Reduction of non-personnel expenditures associated with contractual services for storm water monitoring.	0.00	(310,000)	-
Storm Water Habitat Mitigation Credits Reduction of non-personnel expenditures associated with storm water acquisition of habitat mitigation credits.	0.00	(495,000)	-

Transportation & Storm Water

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Street Damage Fee Transfer Reduction of San Diego Gas & Electric Street Damage Fee transfer from the General Fund to the Trench Cut Excavation Fee Fund.	0.00	(500,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(844,311)	(491,143)
Storm Water Channel Maintenance Reduction of non-personnel expenditures associated with storm water channel maintenance.	0.00	(1,000,000)	-
Public Right-of-Way Materials and Contracts Reduction of one-time non-personnel expenditures associated with sidewalk, street lights, traffic signals and signage maintenance. Expenditures are supported in the Infrastructure Fund.	0.00	(3,995,198)	-
Revised Revenue Adjustment to reflect revised Gas Tax revenue projections from the State of California.	0.00	-	13,949,704
Increase in Transient Occupancy Tax (TOT) Transfer Addition of ongoing reimbursements for Street Sweeping from the TOT Fund.	0.00	-	1,126,979
Revised Revenue Adjustment to reflect revised TransNet revenue projections from the San Diego Association of Governments (SANDAG).	0.00	-	571,390
Street Preservation Ordinance Revenue Adjustment to reflect anticipated revenue from enhanced enforcement of the Street Preservation Ordinance.	0.00	-	80,000
Revised Revenue Adjustment to reflect revised revenue projections related to Qualified Energy Conservation Bonds (QECB).	0.00	-	(62,941)
Total	2.00 \$	(175,710) \$	15,665,372

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 32,664,134	\$ 36,356,206	\$ 38,751,441	2,395,235
Fringe Benefits	24,880,837	25,209,664	25,486,596	276,932
PERSONNEL SUBTOTAL	57,544,972	61,565,870	64,238,037	2,672,167
NON-PERSONNEL				
Supplies	\$ 6,394,449	\$ 7,881,052	\$ 4,602,613	(3,278,439)
Contracts	45,823,199	40,787,835	41,359,307	571,472
Information Technology	2,329,233	2,062,081	3,298,725	1,236,644
Energy and Utilities	7,444,743	7,502,651	8,053,572	550,921
Other	92,077	105,726	105,726	-
Transfers Out	2,136,411	1,000,000	500,000	(500,000)
Capital Expenditures	212,411	430,500	345,500	(85,000)
Debt	1,431,538	4,803,912	3,460,437	(1,343,475)
NON-PERSONNEL SUBTOTAL	65,864,062	64,573,757	61,725,880	(2,847,877)
Total	\$ 123,409,033	\$ 126,139,627	\$ 125,963,917	(175,710)

Transportation & Storm Water

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Charges for Services	\$ 20,933,113	\$ 20,847,997	\$ 22,013,246	\$ 1,165,249
Fines Forfeitures and Penalties	4,746,107	5,426,439	5,481,439	55,000
Licenses and Permits	37,311	82,482	82,482	-
Other Revenue	666,212	602,000	612,000	10,000
Rev from Other Agencies	819,961	902,414	829,473	(72,941)
Transfers In	28,069,642	28,708,086	43,216,150	14,508,064
Total	\$ 55,272,347	\$ 56,569,418	\$ 72,234,790	\$ 15,665,372

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	4.00	\$ 33,605 - 40,459	\$ 152,855
20000024	Administrative Aide 2	5.00	5.00	5.00	45,444 - 54,769	255,362
20001140	Assistant Department Director	1.00	1.00	1.00	33,863 - 185,643	153,457
20001202	Assistant Deputy Director	1.00	1.00	1.00	24,537 - 147,160	131,609
20000070	Assistant Engineer-Civil	23.00	25.00	23.00	61,752 - 74,407	1,553,410
20000116	Assistant Engineer-Traffic	32.00	32.00	34.00	61,752 - 74,407	2,295,822
20000143	Associate Engineer-Civil	13.00	14.00	16.00	71,099 - 85,860	1,320,982
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	71,099 - 85,860	1,092,565
20000119	Associate Management Analyst	4.00	4.00	4.00	57,691 - 69,723	255,882
20000162	Associate Planner	12.00	12.00	11.00	65,061 - 84,515	841,169
20000655	Biologist 2	5.00	5.00	5.00	65,925 - 80,182	385,388
20000236	Cement Finisher	24.00	25.00	25.00	49,848 - 64,235	1,481,583
20000539	Clerical Assistant 2	3.00	3.00	3.00	31,929 - 38,482	100,993
20000306	Code Compliance Officer	10.75	10.75	9.75	39,728 - 47,807	449,009
20000307	Code Compliance Supervisor	1.00	1.00	1.00	45,766 - 54,769	52,852
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	176,059
20001168	Deputy Director	4.00	4.00	4.00	50,128 - 184,332	558,028
20000105	Development Project Manager 3	1.00	1.00	1.00	81,949 - 99,074	95,111
20000408	Electrician	15.00	15.00	15.00	50,257 - 60,334	895,961
20000413	Electrician Supervisor	2.00	2.00	2.00	57,304 - 69,315	138,630
20000434	Electronics Technician	1.00	1.00	1.00	50,257 - 60,334	59,127
20000426	Equipment Operator 1	7.00	9.00	9.00	40,223 - 48,151	423,505
20000429	Equipment Operator 1	2.00	2.00	2.00	40,223 - 48,151	95,098
20000430	Equipment Operator 2	22.00	23.00	22.00	44,133 - 52,771	1,108,248
20000436	Equipment Operator 3	5.00	5.00	6.00	46,045 - 55,134	326,060
20000418	Equipment Technician 1	5.00	5.00	5.00	38,418 - 46,024	219,061
20000423	Equipment Technician 2	4.00	4.00	4.00	42,156 - 50,257	188,252
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	56,208
20000461	Field Representative	2.00	2.00	2.00	34,486 - 41,533	81,405
20000502	Heavy Truck Driver 1	10.00	10.00	10.00	38,654 - 46,045	451,699
20000501	Heavy Truck Driver 2	46.00	47.00	47.00	40,094 - 48,344	2,141,612
20000503	Horticulturist	1.00	2.00	3.00	56,617 - 68,456	200,372
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	57,691
20000293	Information Systems Analyst 3	2.00	2.00	2.00	63,342 - 76,578	151,956
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,311
20000324	Wstwr Pretmnt Inspctr 2(Strm Wtr Ins 2)	8.00	0.00	0.00	70,518 - 85,499	-

Transportation & Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20000334	Supv Wstwtr Pretrt Ins(Supv Strmwtr Ins)	2.00	0.00	0.00	85,396 - 103,547	-
20000526	Wstwtr Pretrmt Prgm Mgr(SW Insp Pgm Mgr)	3.00	0.00	0.00	93,440 - 113,371	-
90000552	Junior Engineer-Civil - Hourly	0.75	0.75	0.75	53,351 - 64,610	42,742
90001073	Management Intern - Hourly	5.25	5.25	5.25	25,913 - 31,155	137,958
20000658	Motor Sweeper Operator	17.00	17.00	17.00	43,209 - 51,761	849,287
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	49,698 - 59,539	117,078
20000672	Parking Enforcement Officer 1	10.00	10.00	10.00	39,943 - 48,001	460,294
20000663	Parking Enforcement Officer 2	1.00	1.00	1.00	43,811 - 52,771	52,771
20000670	Parking Enforcement Supervisor	1.00	1.00	1.00	49,462 - 60,917	55,376
20000680	Payroll Specialist 2	4.00	4.00	4.00	38,783 - 49,160	187,138
20000701	Plant Process Control Electrician	4.00	4.00	4.00	66,445 - 79,775	296,350
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	72,220 - 87,355	87,355
20000743	Principal Engineering Aide	8.00	7.00	5.00	53,351 - 64,610	290,830
20000748	Principal Traffic Engineering Aide	2.00	2.00	0.00	53,351 - 64,610	-
20001054	Principal Utility Supervisor	0.00	0.00	1.00	55,499 - 67,059	61,000
20001222	Program Manager	6.00	8.00	8.00	50,128 - 184,332	950,091
20000760	Project Assistant	1.00	1.00	1.00	61,752 - 74,407	74,407
20000761	Project Officer 1	1.00	1.00	1.00	71,099 - 85,860	85,860
20000763	Project Officer 2	1.00	1.00	1.00	81,949 - 99,074	99,074
20000783	Public Information Clerk	1.00	1.00	1.00	33,605 - 40,459	39,852
20000776	Public Works Dispatcher	8.50	8.50	9.50	38,160 - 45,981	431,921
90000776	Public Works Dispatcher - Hourly	2.19	2.18	2.18	38,160 - 45,981	83,189
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	43,832 - 52,900	52,899
20001050	Public Works Superintendent	5.00	6.00	6.00	74,708 - 90,200	505,140
20001032	Public Works Supervisor	22.00	22.00	22.00	52,857 - 63,987	1,398,274
20001042	Safety and Training Manager	1.00	1.00	1.00	71,249 - 86,311	86,311
20000885	Senior Civil Engineer	5.00	5.00	7.00	81,949 - 99,074	652,332
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,482 - 46,432	90,250
20000900	Senior Engineering Aide	2.00	2.00	2.00	47,399 - 57,304	94,798
20000015	Senior Management Analyst	5.00	5.00	5.00	63,342 - 76,578	362,750
20000918	Senior Planner	7.00	7.00	7.00	74,966 - 97,427	634,757
20000926	Senior Traffic Engineer	7.00	7.00	7.00	81,949 - 99,074	667,971
20000942	Sign Painter	2.00	2.00	2.00	45,336 - 54,189	103,847
21000400	Storm Water Compliance Manager	0.00	3.00	3.00	77,867 - 94,476	266,819
21000182	Storm Water Environmental Specialist	1.00	1.00	2.00	76,080 - 92,117	176,946
21000375	Storm Water Inspector II	0.00	8.00	8.00	58,765 - 71,249	502,019
21000402	Storm Water Inspector III	0.00	2.00	2.00	64,739 - 78,447	151,659
90000964	Student Engineer - Hourly	3.27	3.27	3.27	28,491 - 34,163	93,167
20000970	Supervising Management Analyst	2.00	2.00	3.00	71,249 - 86,311	257,967
21000401	Supervising Storm Water Inspector	0.00	2.00	2.00	71,163 - 86,289	157,452
20001029	Traffic Signal Supervisor	3.00	3.00	3.00	65,963 - 79,822	236,273
20001031	Traffic Signal Technician 2	18.00	18.00	18.00	57,798 - 69,380	1,188,204
20000659	Traffic Striper Operator	4.00	4.00	4.00	43,209 - 51,761	206,597

Transportation & Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	39,019 - 46,497	92,994
20001039	Tree Trimmer	3.00	3.00	3.00	37,300 - 44,412	128,083
20001044	Utility Supervisor	1.00	2.00	2.00	46,389 - 55,456	101,845
20001051	Utility Worker 1	78.00	79.00	79.00	32,573 - 38,740	2,875,615
20001053	Utility Worker 2	64.00	64.00	64.00	35,560 - 42,328	2,615,146
20000325	Wastewater Pretreatment Inspector 3	2.00	0.00	0.00	77,686 - 94,136	-
20001058	Welder	1.00	1.00	1.00	47,335 - 56,767	55,381
20000756	Word Processing Operator	9.00	9.00	8.00	33,605 - 40,459	302,325
	3-Wheel Motorcycle (MEA)					3,744
	Bilingual - Regular					11,648
	Budgeted Vacancy Savings					(2,026,413)
	Infrastructure In-Training Pay					166,904
	Infrastructure Registration					266,809
	Pay					
	Night Shift Pay					44,730
	Overtime Budgeted					2,935,093
	Reg Pay For Engineers					425,468
	Sick Leave - Hourly					7,393
	Termination Pay Annual					113,600
	Leave					
	Vacation Pay In Lieu					308,739
FTE, Salaries, and Wages Subtotal		624.71	637.70	639.70		\$ 38,751,441

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 92,660	\$ 95,465	\$ 95,386	(79)
Flexible Benefits	6,383,128	6,744,771	6,720,802	(23,969)
Insurance	1,109	-	-	-
Long-Term Disability	-	-	-	-
Medicare	484,803	467,189	502,391	35,202
Other Post-Employment Benefits	3,470,675	3,588,664	3,583,125	(5,539)
Retiree Medical Trust	38,065	42,193	47,161	4,968
Retirement 401 Plan	29,236	28,993	29,087	94
Retirement ADC	10,415,192	9,982,734	10,155,436	172,702
Retirement DROP	84,628	85,991	95,426	9,435
Risk Management Administration	571,457	617,058	704,925	87,867
Supplemental Pension Savings Plan	2,101,838	2,240,478	2,440,001	199,523
Unemployment Insurance	54,148	55,250	53,088	(2,162)
Workers' Compensation	1,153,899	1,260,878	1,059,768	(201,110)
Fringe Benefits Subtotal	\$ 24,880,837	\$ 25,209,664	\$ 25,486,596	\$ 276,932
Total Personnel Expenditures			\$ 64,238,037	

Underground Surcharge Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Admin & Right-of-Way Coordination	\$ 29,644,121	\$ 59,963,795	\$ 102,322,016	\$ 42,358,221
Total	\$ 29,644,121	\$ 59,963,795	\$ 102,322,016	\$ 42,358,221

Transportation & Storm Water

Department Personnel

	FY2018 Budget	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Admin & Right-of-Way Coordination	17.00	22.15	22.16	0.01
Total	17.00	22.15	22.16	0.01

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Utilities Undergrounding Program Addition of non-personnel expenditures to support the Utilities Undergrounding Program.	0.00 \$	42,000,000 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	317,949	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	73,928	-
Junior Civil Engineer Addition of 0.58 hourly Junior Engineer-Civil to support the Utilities Undergrounding Program (UUP).	0.58	33,606	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.57)	(16,591)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(20,671)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(30,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(1,179,000)
Total	0.01 \$	42,358,221 \$	(1,179,000)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
PERSONNEL				
Personnel Cost	\$ 884,959	\$ 1,410,985	\$ 1,563,710	152,725
Fringe Benefits	598,100	768,674	950,913	182,239
PERSONNEL SUBTOTAL	1,483,059	2,179,659	2,514,623	334,964
NON-PERSONNEL				
Supplies	\$ 20,756	\$ 25,200	\$ 22,200	(3,000)
Contracts	7,611,860	17,648,341	59,598,670	41,950,329
Information Technology	70,627	99,595	173,523	73,928
Energy and Utilities	10,227	7,000	9,000	2,000
Other	20,439,795	40,004,000	40,004,000	-
Capital Expenditures	7,797	-	-	-
NON-PERSONNEL SUBTOTAL	28,161,062	57,784,136	99,807,393	42,023,257
Total	\$ 29,644,121	\$ 59,963,795	\$ 102,322,016	\$ 42,358,221

Transportation & Storm Water

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Other Local Taxes	\$ 63,872,620	\$ 63,775,970	\$ 63,775,970	-
Other Revenue	1,315,364	1,279,000	100,000	(1,179,000)
Rev from Money and Prop	1,954,850	1,320,000	1,320,000	-
Transfers In	1,546	-	-	-
Total	\$ 67,144,380	\$ 66,374,970	\$ 65,195,970	(1,179,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2018 Budget	FY2019 Budget	FY2020 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$ 45,444 - 54,769	\$ 45,444
20000070	Assistant Engineer-Civil	7.00	6.00	7.00	61,752 - 74,407	462,054
20000143	Associate Engineer-Civil	2.00	3.00	3.00	71,099 - 85,860	253,995
20000162	Associate Planner	0.00	1.00	1.00	65,061 - 84,515	67,501
20000290	Information Systems Analyst 2	0.00	1.00	1.00	57,691 - 69,723	57,691
90000552	Junior Engineer-Civil - Hourly	0.00	0.00	0.58	53,351 - 64,610	30,943
20000556	Junior Engineering Aide	1.00	1.00	0.00	41,275 - 49,698	-
20000743	Principal Engineering Aide	1.00	1.00	1.00	53,351 - 64,610	61,917
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,332	131,609
20000760	Project Assistant	1.00	2.00	2.00	61,752 - 74,407	143,872
20000761	Project Officer 1	1.00	1.00	1.00	71,099 - 85,860	84,382
20000783	Public Information Clerk	1.00	1.00	1.00	33,605 - 40,459	39,650
20000885	Senior Civil Engineer	1.00	1.00	1.00	81,949 - 99,074	92,111
20000918	Senior Planner	1.00	1.00	1.00	74,966 - 97,427	92,618
90000964	Student Engineer - Hourly Bilingual - Regular	0.00	1.15	0.58	28,491 - 34,163	16,525
	Budgeted Vacancy Savings					1,456
	Infrastructure In-Training Pay					(123,504)
	Overtime Budgeted					19,285
	Reg Pay For Engineers					15,000
	Vacation Pay In Lieu					61,661
						9,500
FTE, Salaries, and Wages Subtotal		17.00	22.15	22.16		\$ 1,563,710

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,629	\$ 3,029	\$ 7,822	4,793
Flexible Benefits	143,965	225,341	229,934	4,593
Medicare	13,791	20,070	22,321	2,251
Other Post-Employment Benefits	77,160	116,356	116,375	19
Retiree Medical Trust	1,312	2,561	2,364	(197)
Retirement ADC	271,228	241,337	414,787	173,450
Risk Management Administration	12,677	20,007	22,895	2,888
Supplemental Pension Savings Plan	67,932	114,899	121,417	6,518
Unemployment Insurance	1,551	2,279	2,243	(36)
Workers' Compensation	3,855	22,795	10,755	(12,040)
Fringe Benefits Subtotal	\$ 598,100	\$ 768,674	\$ 950,913	182,239
Total Personnel Expenditures			\$ 2,514,623	

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 125,353,551	\$ 159,672,354	\$ 185,721,417
Continuing Appropriation - CIP	22,076,372	16,576,373	17,878,737
TOTAL BALANCE AND RESERVES	\$ 147,429,923	\$ 176,248,727	\$ 203,600,155
REVENUE			
Other Local Taxes	\$ 63,872,620	\$ 63,775,970	\$ 63,775,970
Other Revenue	1,315,364	1,279,000	100,000
Revenue from Use of Money and Property	1,954,850	1,320,000	1,320,000
Transfers In	1,546	-	-
TOTAL REVENUE	\$ 67,144,379	\$ 66,374,970	\$ 65,195,970
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 214,574,302	\$ 242,623,697	\$ 268,796,125
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditure	\$ 5,000,000	\$ -	\$ 5,000,000
TOTAL CIP EXPENSE	\$ 5,000,000	\$ 5,100,000	\$ 5,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 884,959	\$ 1,410,985	\$ 1,563,710
Fringe Benefits	598,100	768,674	950,913
Supplies	20,756	25,200	22,200
Contracts	7,611,860	17,648,341	59,598,670
Information Technology	78,424	99,595	173,523
Energy and Utilities	10,227	7,000	9,000
Other Expenses	20,439,795	40,004,000	40,004,000
TOTAL OPERATING EXPENSE	\$ 29,644,120	\$ 59,963,795	\$ 102,322,016
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 4,775,826	\$ 5,000,000	\$ 5,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,775,826	\$ 5,000,000	\$ 5,000,000
TOTAL EXPENSE	\$ 39,419,946	\$ 70,063,795	\$ 112,322,016
RESERVES			
Continuing Appropriation - CIP	\$ 17,300,546	\$ 11,576,373	\$ 12,878,737
TOTAL RESERVES	\$ 17,300,546	\$ 11,576,373	\$ 12,878,737
BALANCE	\$ 157,853,810	\$ 160,983,529	\$ 143,595,372
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 214,574,302	\$ 242,623,697	\$ 268,796,125

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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Trolley Extension Reserve Fund



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Trolley Extension Reserve Fund



Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring there is a local revenue source to qualify for state and federal funding, as called for in the Regional Transportation Plan. This fund is administered by the Department of Finance.



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Trolley Extension Reserve Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,060,405	1,067,000	1,068,375	1,375
Total Department Expenditures	\$ 1,060,405	\$ 1,067,000	\$ 1,068,375	\$ 1,375
Total Department Revenue	\$ 1,054,725	\$ 1,064,000	\$ 925,799	\$ (138,201)

Trolley Extension Reserve Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Trolley Extension Reserve Fund	\$ 1,060,405	\$ 1,067,000	\$ 1,068,375	1,375
Total	\$ 1,060,405	\$ 1,067,000	\$ 1,068,375	1,375

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 1,375	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Transient Occupancy Tax (TOT) Fund Support	0.00	-	(138,201)
Reduction of revenue related to TOT Fund support of Trolley Extension Reserve Fund.			
Total	0.00	\$ 1,375	(138,201)

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 5,155	\$ 3,000	\$ 3,000	-
Transfers Out	1,055,250	1,064,000	1,065,375	1,375
NON-PERSONNEL SUBTOTAL	1,060,405	1,067,000	1,068,375	1,375
Total	\$ 1,060,405	\$ 1,067,000	\$ 1,068,375	1,375

Revenues by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Rev from Money and Prop	\$ (3,525)	\$ -	\$ -	-
Transfers In	1,058,250	1,064,000	925,799	(138,201)
Total	\$ 1,054,725	\$ 1,064,000	\$ 925,799	(138,201)

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 151,316	\$ 151,316	\$ 142,636
TOTAL BALANCE AND RESERVES	\$ 151,316	\$ 151,316	\$ 142,636
REVENUE			
Revenue from Use of Money and Property	\$ (3,525)	\$ -	\$ -
Transfers In	1,058,250	1,064,000	925,799
TOTAL REVENUE	\$ 1,054,725	\$ 1,064,000	\$ 925,799
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,206,041	\$ 1,215,316	\$ 1,068,435
OPERATING EXPENSE			
Contracts	\$ 5,155	\$ 3,000	\$ 3,000
Transfers Out	1,055,250	1,064,000	1,065,375
TOTAL OPERATING EXPENSE	\$ 1,060,405	\$ 1,067,000	\$ 1,068,375
TOTAL EXPENSE	\$ 1,060,405	\$ 1,067,000	\$ 1,068,375
BALANCE	\$ 145,636	\$ 148,316	\$ 60
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,206,041	\$ 1,215,316	\$ 1,068,435

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Zoological Exhibits Maintenance Fund



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Zoological Exhibits Maintenance Fund



Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Department of Finance.



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Zoological Exhibits Maintenance Fund

Department Summary

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	13,897,061	13,768,168	14,814,168	1,046,000
Total Department Expenditures	\$ 13,897,061	\$ 13,768,168	\$ 14,814,168	\$ 1,046,000
Total Department Revenue	\$ 13,253,735	\$ 13,768,168	\$ 14,814,168	\$ 1,046,000

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Zoological Exhibits Maintenance Fund	\$ 13,897,061	\$ 13,768,168	\$ 14,814,168	\$ 1,046,000
Total	\$ 13,897,061	\$ 13,768,168	\$ 14,814,168	\$ 1,046,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Zoological Tax	0.00 \$	1,046,000 \$	1,046,000
Adjustment to reflect revised revenue and non-personnel expenditures associated with the zoological property tax.			
Total	0.00 \$	1,046,000 \$	1,046,000

Expenditures by Category

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Contracts	\$ 13,897,061	\$ 13,768,168	\$ 14,814,168	\$ 1,046,000
NON-PERSONNEL SUBTOTAL	13,897,061	13,768,168	14,814,168	1,046,000
Total	\$ 13,897,061	\$ 13,768,168	\$ 14,814,168	\$ 1,046,000

Revenues by Category

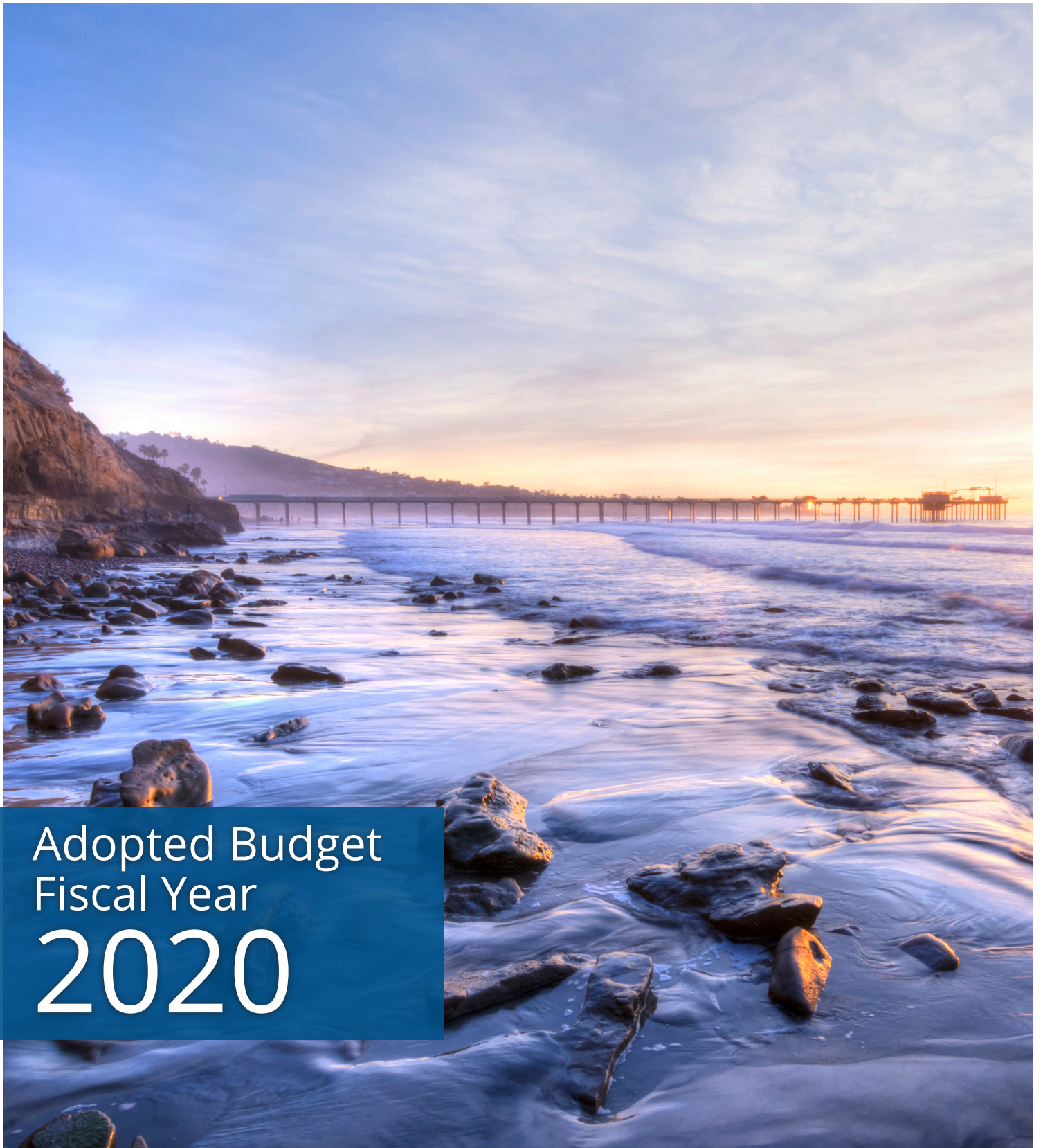
	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
Property Tax Revenue	\$ 13,253,735	\$ 13,768,168	\$ 14,814,168	\$ 1,046,000
Total	\$ 13,253,735	\$ 13,768,168	\$ 14,814,168	\$ 1,046,000

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2018 Actual	FY2019* Budget	FY2020 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 753,724	\$ -	\$ 110,399
TOTAL BALANCE AND RESERVES	\$ 753,724	\$ -	\$ 110,399
REVENUE			
Property Taxes	\$ 13,253,735	\$ 13,768,168	\$ 14,814,168
TOTAL REVENUE	\$ 13,253,735	\$ 13,768,168	\$ 14,814,168
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,007,460	\$ 13,768,168	\$ 14,924,567
OPERATING EXPENSE			
Contracts	\$ 13,897,061	\$ 13,768,168	\$ 14,814,168
TOTAL OPERATING EXPENSE	\$ 13,897,061	\$ 13,768,168	\$ 14,814,168
TOTAL EXPENSE	\$ 13,897,061	\$ 13,768,168	\$ 14,814,168
BALANCE	\$ 110,399	\$ -	\$ 110,399
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,007,460	\$ 13,768,168	\$ 14,924,567

* At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



Adopted Budget
Fiscal Year
2020

Volume 3
Capital Improvements Program

MAYOR KEVIN L. FAULCONER





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**The Government Finance Officers Association
of the United States and Canada**

presents this

CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

to

**Finance Department
City of San Diego, California**



The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Christopher P. Morrill

Date **March 11, 2019**

Budget Awards

*California Society of
Municipal Finance Officers*

Certificate of Award

*Excellence Award for
Fiscal Year 2018-2019 Operating Budget*

Presented to the

City of San Diego

For meeting the criteria established to achieve the CSMFO Excellence Award for Budgeting.

December 19, 2018



Margaret Moggia

*Margaret Moggia
CSMFO President*

Sara J Roush

*Sara Roush, Chair
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2020 Adopted Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, creates a better quality of life for all communities, and maintains service levels throughout the City. This is a structurally-balanced plan that keeps the focus on the core community services San Diegans value such as a clean San Diego, parks, libraries, and public safety.

The Adopted Budget preserves neighborhood services added over the last five budget years and continues major investments in streets and infrastructure while maintaining responsible financial management. I directed departments to once again hold the line on spending to allocate critical funds needed to protect and expand neighborhood services, including expanding the Clean San Diego initiative to keep neighborhoods clean and safe.

San Diego's economy remains strong, and the Adopted Budget projects moderate growth in all of the City's four Major General Fund revenue categories – Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees. The Adopted Budget balances the continuing trend of positive key economic indicators with a corresponding softening in the year-over-year rate of growth in some major revenues, including property tax and TOT.

The Adopted Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; police recruitment and retention and increased overtime for Neighborhood Policing; funding to support the annual reporting for the Climate Action Plan and the Climate Resiliency Plan; staffing for new and expanded recreation facilities; staffing and supplies for two new library facilities and preservation of restored library and recreation center hours; increased homeless services and housing affordability initiatives; a lifeguard academy; arts and culture funding; mobility related projects and services, and increased funding for the Pure Water program that will create a drought-proof, independent local water supply.

Even though the City is projecting revenue growth to help fund these priorities, Fiscal Year 2020 continues to be a lean budget year. This Adopted Budget is fiscally responsible. We are fully funding General Fund and Risk Management reserves to their target levels and will contribute to the Pension Payment Stabilization Reserve per the City's Reserve Policy. We continue to fully fund our pension payment, which significantly grew this year due to actuarial changes and experience losses. The difficult choices we made in both Fiscal Year 2018 and Fiscal Year 2019, including combined strategic reductions of \$31.8 million in General Fund ongoing costs, have provided relief in this budget so that we can expand funding for neighborhood services and programs San Diegans have said are critical. Previous budget reductions as well as those included in this year's budget are expected to strengthen the City's financial position for future years.

The Adopted Budget protects neighborhood services and expands the Clean SD initiative with more crews to keep our communities clean. Public safety and investments in infrastructure

Mayor's Budget Message

continue to be funded as priorities in all communities. We have embraced new ideas and taken new approaches to address homelessness. This Adopted Budget has increased funding for Bridge Shelters and homelessness coordination staff, and maintains funding for the Housing Navigation Center which is anticipated to open in the fall. The City is leveraging \$14.1 million from the State to expand landlord engagement, rapid rehousing efforts, safe parking, and storage facilities, and create a flexible spending pool for housing solutions.

The Adopted Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

The Adopted Budget includes funding of \$24.1 million for infrastructure per Charter Section 77.1 (Proposition H), which requires the City to dedicate specific revenue sources to fund General Fund infrastructure such as streets, sidewalks, bridges and buildings, and requires the maintenance and repair of such infrastructure. The infrastructure funding will support critical road repairs and resurfacing, sidewalk repair and reconstruction, including ADA curb ramps, parks and recreation center improvements, as well as new infrastructure projects for storm drain pipe lining and the City Heights pool reconstruction.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. On October 29, 2018, I announced that City road crews had fixed 1,000 miles of streets in a three-year period, a record pace for road repair, and two years earlier than the pledge I made in January 2015 at my first State of the City Address. The Adopted Budget includes \$79.9 million in funding to pave, repair and replace 430 miles of streets, which will help the City maintain the long-term goal of an average Overall Condition Index of 70, or good condition.

The Pure Water Program is one of the most significant infrastructure projects in San Diego history and will deliver clean, reliable water to our residents for decades to come. The Adopted Budget includes the addition of \$386.8 million in funding for Pure Water infrastructure and is an investment made to significantly reduce San Diego's dependence on outside sources of water.

Other important infrastructure investments funded in the Adopted Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support elements of the Climate Action Plan, and water main replacements.

Clean, Safe and Livable Neighborhoods

Every neighborhood deserves clean streets and sidewalks. The Adopted Budget expands the Clean SD initiative by increasing funding by \$6.5 million for additional focus in the highest demand areas throughout the City, including canyons. The additional funding increases contractual services to include litter removal 24 hours per day, seven days per week, and waste abatements associated with illegal encampments on two shifts, seven days a week. Two additional code compliance officers and a supervisor will monitor contractor performance. In addition, this funding includes \$3.5 million in additional Police Department overtime specifically for Clean SD .

Making San Diego the greenest city in America is the goal of our Climate Action Plan (CAP). The Adopted Budget includes \$396.0 million in new funding across city departments that support the

Mayor's Budget Message

key strategies of the CAP. This investment supports new actions to combat climate change locally by creating a community choice energy program for San Diego, changing the way San Diegans move around the city with new bike lanes and mobility projects, funding the Pure Water Program to support the City's climate resiliency efforts, and working with our local partners to transform our regional transportation network. There is also new funding in the Sustainability Department to support annual CAP reporting requirements and the Climate Resiliency plan.

San Diego is one of the safest big cities in the country, and overall crime is at its lowest point in half a century. The Adopted Budget includes funding for the July 1, 2019 and January 1, 2020 salary increases for the largest recruitment and retention package in San Diego Police Department (SDPD) history. This police contract, approved by the City Council on December 5, 2017, makes SDPD more competitive with other law enforcement agencies.

The Adopted Budget also includes the addition of \$7.9 million in overtime for the Neighborhood Policing Division for expanded neighborhood patrols and expansion of Clean SD. There is also funding for three civilian positions for crime lab and information system units, continuation of the Lateral and Recruitment Incentive Programs, a Police Officer Homebuyer Down Payment Assistance Program pilot, and funding for the maintenance and utility costs for a new Police facility in Kearny Mesa.

The Adopted Budget funds resources to improve citywide response times by Fire-Rescue crews and other emergency first responders. Funding is provided for 37 new firefighters, three fire academies, nine dedicated fire academy instructors, and lower overtime costs to establish a vacation relief pool that will result in savings in future fiscal years. There is also funding for a lifeguard academy, increased funding for helicopter maintenance and pilot training, and a dedicated bomb squad unit.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Adopted Budget protects all parks service enhancements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 45 over the last few budget years. The Adopted Budget also provides additional funding to support operation and maintenance needs for five new park facilities. Funding is also included for one tree trimmer and a boom truck for the park forestry program, one pesticide applicator, new park rangers, brush management, and several maintenance workers to maintain increased acreage throughout the Parks System.

The Adopted Budget protects our community centers for lifelong learning by maintaining library hours and the popular “Do Your Homework @ the Library” program. The Adopted Budget also includes funding for the operations of the new Mission Hills/Hillcrest and San Ysidro branch libraries, library programming to maintain equity throughout the library system, and library technology upgrades.

Mayor's Budget Message

The Fiscal Year 2020 Adopted Budget includes \$10.0 million in funding for homeless programs and services, with \$9.8 million budgeted in the General Fund and \$250,000 budgeted in the Low to Moderate Income Housing Asset Fund. It also includes \$3.1 million for the three bridge shelters to provide up to 674 beds a day and supply meals, showers, restrooms, laundry facilities, 24-hour security, alcohol and substance abuse counseling, job training, and mental health services. There is \$550,000 in funding for Housing Navigation Center operations, and funding to add three positions to support the Chief of Homelessness Strategies.

An additional \$12.6 million in Community Development Block Grant (CDBG) funding is programmed for homelessness and housing related programs, services, and projects for Fiscal Year 2020. CDBG funding will provide continued support for interim housing programs, and the Day Center for Homeless Adults, and new funding for multifamily rehabilitation, homeless program operations, and other affordable housing programs and facility improvements.

In September 2018, the State of California approved the City's application for \$14.1 million from the Homeless Emergency Aid Program (HEAP). The HEAP funding includes \$4.3 million for new storage facilities, safe parking programs, expanded family reunification efforts, the Housing Commission's Diversion program, and the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) pilot program. In addition, there is \$5.2 million for rental assistance or subsidies, \$3.2 million for the deconstruction, relocation, and reconstruction of the Single Women and Families Bridge Shelter, and \$705,521 for youth-serving homeless programs.

Housing SD is a strategy to remove the roadblocks to housing. Housing SD reforms will remove height restrictions outside coastal zones, create generous incentives to build affordable housing, and eliminate parking requirements to lower housing costs. The Adopted Budget includes funding for the Affordable Housing Density Program, which fully implements the housing plan for middle-income residents as well as funding in the General Fund to expand the successful program to provide fee waivers for Companion Unit permits.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Adopted Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The "Get It Done" customer experience platform continues to receive resources to implement feature requests that will improve customer satisfaction.

The Adopted Budget includes \$1.0 million in additional funding for a citywide Disparity Study. The intention of a disparity study is to identify whether any gaps exist in an agency's contracting with traditionally underrepresented groups, and includes recommendations on how to remedy those gaps.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong oversight promotes a healthy financial future while saving taxpayer money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and

Mayor's Budget Message

comprehensive efforts to manage both pension and retiree healthcare costs. The Adopted Budget continues the fiscally responsible practice of funding and maintaining reserves to policy target levels.

Conclusion

The Adopted Budget keeps the focus on key services that the public, City Council and I have worked hard to prioritize. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

The City is projecting improving revenue from property, sales, hotel, and franchise taxes in the Adopted Budget, but that growth continues to soften when compared to previous fiscal years. That being considered, this is the 15th consecutive year of fully funding the City's annual pension payment. The Adopted Budget does so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This budget fully funds reserves to target levels and contributes to the Pension Payment Stabilization Reserve, protects current library and recreation center hours, increases funding for housing affordability initiatives, and funds key parks projects. It will add staff to operate and maintain new parks, funds salary increases, including the police recruitment and retention package, provides new public safety resources and invests in road repairs to maintain good street conditions.

Balancing the budget again involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every stakeholder who is helping to maintain the financial health of our City by contributing to this budget. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,

A handwritten signature in black ink that reads "Kevin Faulconer". The signature is fluid and cursive, with a long horizontal line extending from the end of the name.

Kevin L. Faulconer Mayor



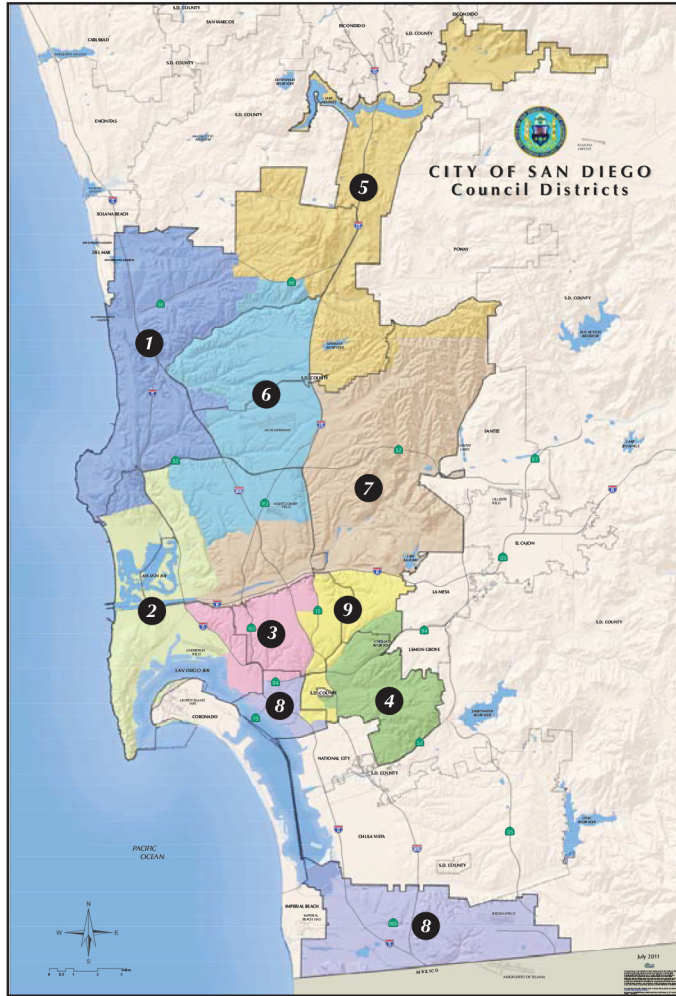
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Kevin L. Faulconer
Mayor



Barbara Bry
Council President Pro Tem
District 1



Monica Montgomery
Councilmember
District 4



Jennifer Campbell
Councilmember
District 2



Mark Kersey
Councilmember
District 5



Christopher Ward
Councilmember
District 3



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Georgette Gómez
Council President
District 9



Kris Michell
Chief Operating Officer



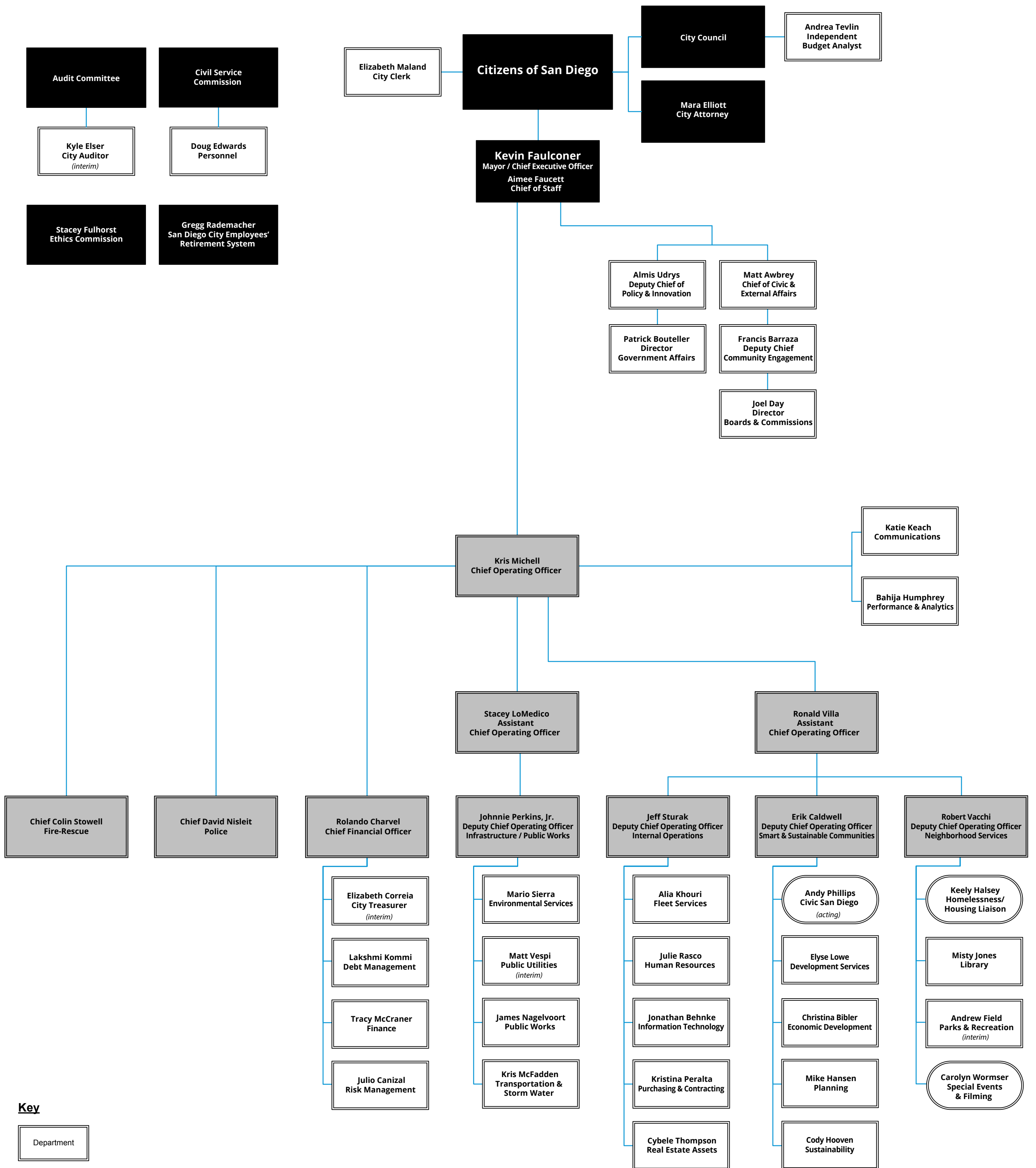
Mara W. Elliott
City Attorney



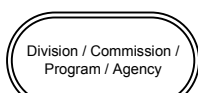
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ORGANIZATION

(All City Functions)



Key





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City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*



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Capital Improvements Program Summary



Adopted Budget
Fiscal Year
2020

MAYOR KEVIN L. FAULCONER

Capital Budget Introduction

In keeping with the City of San Diego's effort to provide greater transparency, the Capital Budget document outlines and provides project-to-date information for annual allocations and 317 standalone type projects in or across 11 asset managing departments.

The **Fiscal Year 2020 Adopted Budget Summary** (page 5) focuses on projected activity and explains how the budget allocation is based on a funding source analysis accounting for project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Adopted CIP Budget.

The **Profile of the City of San Diego's CIP** (page 25) provides details of the City's Budgeting Best Practices with an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69].

The **Fiscal Year 2019 Budget Update** (page 43) details changes made to the CIP since the Fiscal Year 2019 Adopted Budget was published: new projects added to the CIP, closed projects no longer published, a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 49), **Project Types** (page 63), **Funding Sources** (page 69), and a **Glossary** (page 481) of terms have been included. The **Community Planning** section (page 75) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 79) details project page organization and the asset managing department's narrative and project pages. Finally, **Indexes** (page 485) are available to help guide the user to specific projects within the budget document.

Additional capital project information can be found online on the City's CIP webpage (www.sandiego.gov/cip/projectinfo).



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Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Fiscal Year 2020 Adopted Budget Summary

The Fiscal Year 2020 Adopted Capital Improvements Program (CIP) Budget is \$710.8 million. This Adopted Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP. The Adopted Budget is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted Budget is constrained by the availability of funds. The Fiscal Year 2020 Adopted CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, General Fund Infrastructure, and park improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2020 Adopted CIP Budget can be found later in this section, beginning on page 8.

Table 1: Fiscal Year 2020 Adopted CIP Budget

Funding Source	FY 2020	Percent of Total CIP Budget
Development Impact Fees	\$ 48,500	0.01 %
Fleet Services Internal Service Fund	1,270,598	0.18 %
Gas Tax Fund	4,156,286	0.58 %
General Fund	6,058,000	0.85 %
Golf Course Enterprise Fund	3,000,000	0.42 %
Infrastructure Fund	7,600,622	1.07 %
Mission Bay Park Improvement Fund	7,734,786	1.09 %
Mission Trails Regional Park Fund	195,332	0.03 %
Recycling Fund	1,100,000	0.15 %
Refuse Disposal Fund	4,300,000	0.60 %
San Diego Regional Parks Improvement Fund	3,500,000	0.49 %
Sewer Funds	304,465,573	42.83 %
TransNet Funds	20,589,394	2.90 %
Trench Cut/Excavation Fee Fund	2,000,000	0.28 %
Utilities Undergrounding Program Fund	5,000,000	0.70 %
Water Fund	339,793,064	47.80 %
Grand Total	\$ 710,812,155	

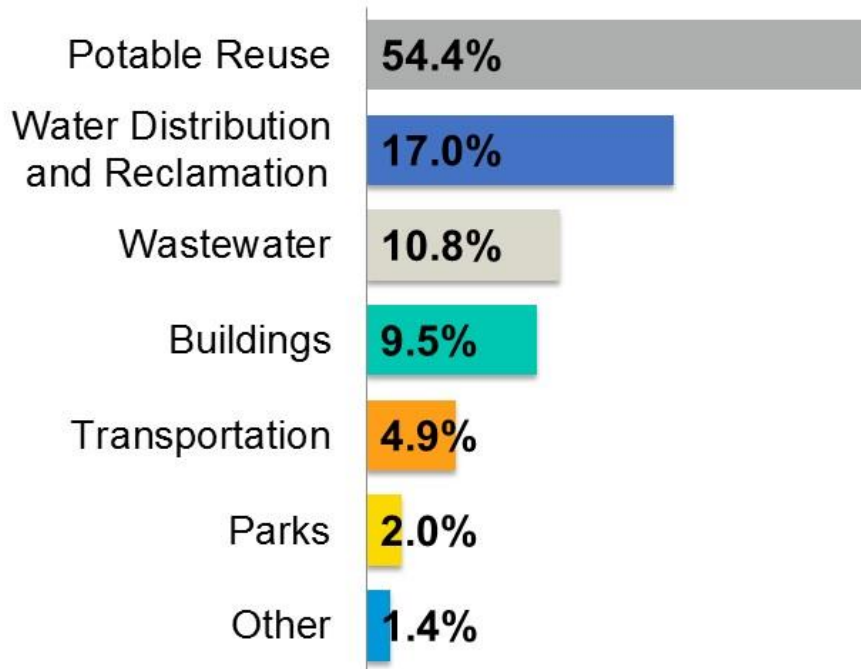
An additional \$191.1 million of funding is anticipated to be received during Fiscal Year 2020. This anticipated funding is not included in the Adopted Budget because the funding sources either require additional City Council approval or the funding sources are more tentative, and staff will request City Council approval to appropriate when the funds have been received. Anticipated

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

funding includes a variety of sources such as donations, grants, debt financing, developer funding, and Facilities Benefit Assessments (FBA).

The Fiscal Year 2020 Adopted CIP Budget will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 88.9 percent of the Adopted CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet and gas taxes, which may also fund transportation components of other project types in the right-of-way. Landfill, airport, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including Development Impact Fees and the City's General Fund.

Figure 1: Fiscal Year 2020 Adopted Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2020 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$644.3 million, or 90.6 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$38.1 million, or 5.4 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

and condition of those assets. Project pages for each asset managing department can be found later in this volume, beginning on page 89.

Table 2: Multi-Year CIP

Department	Prior Year	FY2020 Adopted	Future Years	Total
Airports	\$ 19,213,963	\$ -	\$ -	\$ 19,213,963
Citywide	54,848,945	1,528,598	691,238,385	747,615,928
Department of Information Technology	501,679	-	-	501,679
Environmental Services	81,028,879	3,550,000	4,600,000	89,178,879
Fire-Rescue	119,287,710	-	56,187,695	175,475,405
Library	63,046,068	798,500	29,868,800	93,713,368
Parks & Recreation	455,647,904	19,527,951	128,610,643	603,786,498
Police	18,585,096	-	-	18,585,096
Public Utilities	1,761,350,819	644,258,637	2,179,624,343	4,585,233,799
Real Estate Assets - Facilities Services	39,251,746	3,064,500	87,401,000	129,717,246
Sustainability	31,732,349	-	2,000,000	33,732,349
Transportation & Storm Water	1,056,412,452	38,083,969	1,961,880,908	3,056,377,329
Grand Total	\$ 3,700,907,610	\$ 710,812,155	\$ 5,141,411,774	\$ 9,553,131,539

The Fiscal Year 2020 Adopted CIP Budget will add \$710.8 million to the City's \$9.55 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$3.70 billion towards projects that are continuing from previous fiscal years. An estimated \$5.14 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 25.

Funding Sources for the Fiscal Year 2020 Adopted CIP Budget

The Fiscal Year 2020 Adopted CIP Budget of \$710.8 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2020 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs, and priorities be evaluated within the requirements of the funding source. For more information on common funding sources used in the CIP, refer to the Funding Sources

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

section of this volume beginning on page 69. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2020 Adopted CIP Budget includes funding for 81 CIP projects, of which eight are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2020. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2020 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2020 Adopted Budget amount. Annual allocation projects are not scored. Refer to the Project Prioritization section on page 49 for more information on the scoring process.

Development Impact Fees

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas. For Fiscal Year 2020, \$48,500 of developer funding has been added to the CIP budget in one continuing project, **Table 3**.

Table 3: Development Impact Fees

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Ocean Beach Branch Library / P18005	159	Continuing	62	Low	\$ 48,500
Total					\$ 48,500

Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund provides all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Fund is funded by other City departments on a cost-reimbursement basis. A total of \$1.3 million has been added to the Fiscal Year 2020 Adopted Budget as shown in **Table 4**.

Table 4: Fleet Services Internal Service Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Fleet Operations Facilities / L14002	112	Continuing	84	High	\$ 270,598
Kearny Mesa Repair Facility / P20000	103	New	N/A	N/A	1,000,000
Total					\$ 1,270,598

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, and population. The Gas Tax funds received are used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. A total of \$4.2 million has been added to the Fiscal Year 2020 Adopted Budget as shown in **Table 5**.

Table 5: Gas Tax Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Street Resurfacing and Reconstruction / AID00005	462	Continuing	Annual	Annual	\$ 4,156,286
Total					\$ 4,156,286

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2020 is \$6.1 million as shown in **Table 6**.

Table 6: General Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Beyer Park Development / S00752	183	Continuing	51	Low	\$ 400,000
Bicycle Facilities / AIA00001	438	Continuing	Annual	Annual	300,000
Chicano Park Recreation Center / S18008	197	Continuing	63	Low	250,000
City Facilities Improvements / ABT00001	370	Continuing	Annual	Annual	100,000
Drainage Projects / ACA00001	418	Continuing	Annual	Annual	1,800,000
Emerald Hills Park GDP / P20003	177	New	57	Medium	400,000
Governmental Funded IT Projects / ATT00001	113	Continuing	Annual	Annual	258,000
Maple Canyon Storm Drain Upgrade / S20003	433	New	86	High	250,000
Median Installation / AIG00001	437	Continuing	Annual	Annual	750,000
Oak Park Library / P20004	159	New	66	Medium	250,000
Ocean Beach Branch Library / P18005	159	Continuing	62	Low	500,000
Park Improvements / AGF00007	249	Continuing	Annual	Annual	800,000
Total					\$ 6,058,000

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Golf Course Enterprise Fund

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. A project for Mission Bay Golf Course received additional funding in Fiscal Year 2020, resulting in total Golf Course Enterprise Fund allocation of \$3.0 million, as shown in **Table 7**.

Table 7: Golf Course Enterprise Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
MB GC Clubhouse Demo/Prtbl Building Instl / S01090	229	Continuing	60	High	\$ 3,000,000
Total					\$ 3,000,000

Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure efforts. This amendment to the charter was passed by San Diego voters in June 2016. These funds are used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. For Fiscal Year 2020, a total amount of \$7.6 million has been allocated to eleven projects, as shown in **Table 8**.

Table 8: Infrastructure Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Citrus & Conifer Reconstruction / P20002	393	New	14	Low	\$ 300,000
City Facilities Improvements / ABT00001	370	Continuing	Annual	Annual	964,500
CNG Fueling Station for Refuse & Recycling / S15000	122	Continuing	55	Low	150,000
Drainage Projects / ACA00001	418	Continuing	Annual	Annual	866,667
Egger/South Bay Community Park ADA Improvements / S15031	213	Continuing	60	High	800,000
Hickman Fields Athletic Area / S00751	221	Continuing	60	High	1,000,000
Olive Grove Community Park ADA Improve / S15028	243	Continuing	65	High	1,050,000
Park Improvements / AGF00007	249	Continuing	Annual	Annual	397,833
Sidewalk Repair and Reconstruction / AIK00003	453	Continuing	Annual	Annual	1,000,000
Street Resurfacing and Reconstruction / AID00005	462	Continuing	Annual	Annual	821,622
Traffic Calming / AIL00001	466	Continuing	Annual	Annual	250,000
Total					\$ 7,600,622

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Mission Bay Park Improvement Fund

The Mission Bay Park Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in Mission Bay Park for capital improvements. For Fiscal Year 2020, \$7.7 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 9**.

Table 9: Mission Bay Park Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Mission Bay Improvements / AGF00004	235	Continuing	Annual	Annual	\$ 7,734,786
Total					\$ 7,734,786

Mission Trails Regional Park Fund

The Mission Trails Regional Park Fund mainly consists of rent monies from a variety of different communication facilities leases on Cowles Mountain. Funds are to be used for capital improvements in the Mission Trails Regional Park. Once the revenue is received, the Parks & Recreation Department works with the Mission Trails Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. For Fiscal Year 2020, \$195,332 has been allocated in the Resource-Based open Space Parks annual allocation, as shown in **Table 10**.

Table 10: Mission Trails Regional Park Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Resource-Based Open Space Parks / AGE00001	252	Continuing	Annual	Annual	\$ 195,332
Total					\$ 195,332

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, which receives revenue from a variety of fees associated with recycling. For Fiscal Year 2020, a total of \$1.1 million has been allocated to two projects as shown in **Table 11**.

Table 11: Recycling Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
CNG Fueling Station for Refuse & Recycling / S15000	122	Continuing	55	Low	\$ 100,000
Miramar Landfill Facility Improvements / L17000	125	Continuing	77	Low	1,000,000
Total					\$ 1,100,000

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2020, \$4.3 million has been allocated, as shown in **Table 12**.

Table 12: Refuse Disposal Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
City Facilities Improvements / ABT00001	370	Continuing	Annual	Annual	\$ 2,000,000
Minor Improvements to Landfills / AFA00001	124	Continuing	Annual	Annual	200,000
Miramar Landfill Facility Improvements / L17000	125	Continuing	77	Low	2,100,000
Total					\$ 4,300,000

San Diego Regional Parks Improvement Fund

The San Diego Regional Parks Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Parks & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. For Fiscal Year 2020, \$3.5 million has been allocated to five projects, as shown in **Table 13**.

Table 13: San Diego Regional Parks Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	181	Continuing	65	Low	\$ 1,000,000
Coastal Erosion and Access / AGF00006	203	Continuing	Annual	Annual	565,000
EB Scripps Pk Comfort Station Replacement / S15035	212	Continuing	66	Medium	1,085,000
Museum of Man Seismic Retrofit / L12003	238	Continuing	68	High	100,000
Regional Park Improvements / AGF00005	251	Continuing	Annual	Annual	750,000
Total					\$ 3,500,000

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates, debt financing, and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

state revolving fund loans. A total of \$304.5 million in Sewer Funds is added to the CIP budget for Fiscal Year 2020, as shown in **Table 14**. This funding will support projects to meet the requirements of the Clean Water Act, projects to replace and/or rehabilitate the aging sewer system infrastructure, and the Pure Water program.

Table 14: Sewer Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Alvarado Trunk Sewer Phase IV / S15019	304	Continuing	84	Medium	\$ 6,670,000
EMTS Boat Dock Esplanade / S00319	312	Continuing	81	Medium	400,000
Harbor Drive Trunk Sewer / S18006	315	Continuing	89	High	5,000,000
Kearny Mesa Trunk Sewer / S20000	317	New	77	Low	500,000
MBC Equipment Upgrades / S17013	325	Continuing	85	High	11,266,772
Metropolitan Waste Water Department Trunk Sewers / AJB00001	328	Continuing	Annual	Annual	4,424,710
Metro Treatment Plants / ABO00001	326	Continuing	Annual	Annual	2,014,156
NCWRP Improvements to 30 mgd / S17012	334	Continuing	85	High	8,320,539
Pipeline Rehabilitation / AJA00002	340	Continuing	Annual	Annual	25,674,443
PS2 Power Reliability & Surge Protection / S00312	342	Continuing	90	High	15,350,000
Pure Water Pooled Contingency / P19002	299	Continuing	85	High	12,498,069
PURE Water Program / ALA00001	344	Continuing	Annual	Annual	177,112,108
Sewer Main Replacements / AJA00001	349	Continuing	Annual	Annual	31,734,776
Tecolote Canyon Trunk Sewer Improvement / S15020	351	Continuing	84	Medium	2,500,000
Wet Weather Storage Facility / S00314	364	Continuing	83	Medium	1,000,000
Total					\$ 304,465,573

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities, and traffic signals. The City's transportation needs greatly exceed the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2020 Adopted Budget of \$20.6 million, as shown in **Table 15**, adds funding to 14 projects.

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Table 15: TransNet Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Bicycle Facilities / AIA00001	438	Continuing	Annual	Annual	\$ 335,000
Bridge Rehabilitation / AIE00001	400	Continuing	Annual	Annual	200,000
Coastal Rail Trail / S00951	415	Continuing	72	High	2,000,000
Installation of City Owned Street Lights / AIH00001	427	Continuing	Annual	Annual	200,000
Install T/S Interconnect Systems / AIL00002	426	Continuing	Annual	Annual	100,000
Market Street-47th to Euclid-Complete Street / S16061	435	Continuing	87	High	2,900,000
Median Installation / AIG00001	437	Continuing	Annual	Annual	800,000
New Walkways / AIK00001	441	Continuing	Annual	Annual	2,375,000
SR 163/Friars Road / S00851	456	Continuing	61	Medium	2,200,000
Streamview Drive Improvements Phase 2 / S18000	460	Continuing	67	High	760,000
Street Resurfacing and Reconstruction / AID00005	462	Continuing	Annual	Annual	6,719,394
Traffic Calming / AIL00001	466	Continuing	Annual	Annual	500,000
Traffic Signals - Citywide / AIL00004	467	Continuing	Annual	Annual	750,000
Traffic Signals Modification / AIL00005	468	Continuing	Annual	Annual	750,000
Total					\$ 20,589,394

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations significantly degrade and shorten pavement life. Trench Cut/Excavation Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2020, \$2.0 million has been allocated to one annual allocation, as shown in **Table 16**.

Table 16: Trench Cut/Excavation Fee Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Street Resurfacing and Reconstruction / AID00005	462	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

For Fiscal Year 2020, \$5.0 million has been allocated in the Utilities Undergrounding Program annual allocation, as shown in **Table 17**.

Table 17: Utilities Undergrounding Program Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Utilities Undergrounding Program / AID00001	471	Continuing	Annual	Annual	\$ 5,000,000
Total					\$ 5,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources including water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2020 Adopted Budget of \$339.8 million from the Water Fund, as shown in **Table 18**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act, projects to replace and/or rehabilitate the aging water system infrastructure, and the Pure Water Program.

Table 18: Water Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
30th Street Pipeline Replacement / S12010	300	Continuing	93	Medium	\$ 6,253,592
Alvarado 2nd Extension Pipeline / S12013	303	Continuing	92	Medium	5,000,000
Chollas Building / S11025	308	Continuing	77	Medium	2,700,000
El Monte Pipeline No 2 / S10008	311	Continuing	86	Low	500,000
Groundwater Asset Development Program / ABM00001	314	Continuing	Annual	Annual	1,000,000
La Jolla Scenic Drive 16inch Main / S12009	318	Continuing	82	Low	316,000
La Jolla View Reservoir / S15027	319	Continuing	80	Low	955,001
Large Diameter Water Transmission PPL / AKA00003	320	Continuing	Annual	Annual	5,750,295
Miramar Clearwell Improvements / S11024	329	Continuing	100	High	9,915,800
Morena Pipeline / S16027	332	Continuing	92	Medium	15,364,419
Morena Reservoir Outlet Tower Upgrade / S00041	333	Continuing	90	High	2,000,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	336	Continuing	91	Medium	6,000,000
Otay 2nd Pipeline Phase 4 / S20001	337	New	99	High	500,000
Otay Second Pipeline Relocation-PA / S15016	338	Continuing	98	High	8,262,079
Pacific Beach Pipeline South (W) / S12015	339	Continuing	92	Medium	5,737,598
Pressure Reduction Facility Upgrades / AKA00002	341	Continuing	Annual	Annual	800,000
Pure Water Pooled Contingency / P19002	299	Continuing	85	High	17,535,429
PURE Water Program / ALA00001	344	Continuing	Annual	Annual	179,692,713

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Standpipe and Reservoir Rehabilitations / ABL00001	350	Continuing	Annual	Annual	2,361,000
Tierrasanta (Via Dominique) Pump Station / S12040	352	Continuing	96	High	580,000
University Heights Reservoir Rehabilitation / S20002	354	New	94	High	1,000,000
Water Main Replacements / AKB00003	361	Continuing	Annual	Annual	64,191,685
Water Pump Station Restoration / ABJ00001	362	Continuing	Annual	Annual	1,477,453
Water & Sewer Group Job 816 (W) / S13015	358	Continuing	90	Low	1,400,000
Water Treatment Plants / ABI00001	363	Continuing	Annual	Annual	500,000
Total					\$ 339,793,064

Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases, a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 19**.

Table 19: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY2020	Future Fiscal Year	Funding Source Total
Black Mountain Ranch FBA					
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur	T-6	\$ 2,675,351	\$ -	\$ -	\$ 2,675,351
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,546,056	-	-	4,546,056
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road	T-12	2,779,376	-	-	2,779,376
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,694,000	-	-	1,694,000
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	2,904,925	-	-	2,904,925
Carmel Valley Rd East Wildlife Crossing Widening	T-27	1,775,184	-	-	1,775,184
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	-	1,351,395
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	4,388,128	-	-	4,388,128

Capital Improvements Program

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Table 19: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY2020	Future Fiscal Year	Funding Source Total
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	527,500	-	-	527,500
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	185,000	-	-	185,000
West Bernardo Dr at Bernardo Center Dr Intersection Improvements	T-45	282,500	-	-	282,500
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,287,153	-	-	10,287,153
Camino San Bernardo-Paseo Del Sur East to City Limit	T-47.2	1,702,295	-	-	1,702,295
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	621,553	-	-	621,553
Black Mountain Ranch Community Park	P-1	3,200,000	-	9,677,642	12,877,642
North Neighborhood Park (NP #2)	P-5	1,813,113	-	-	1,813,113
Total Black Mountain Ranch FBA		\$ 40,733,530	\$ -	\$ 9,677,642	\$ 50,411,172
Mission Valley DIF					
Central Park (14.28 Acres)	P-6	\$ 21,635,610	\$ 2,100,000	\$ 17,164,390	\$ 40,900,000
Creekside Park (1.30 Acres)	P-6	398,872	-	5,148,128	5,547,000
Total Mission Valley DIF		\$ 22,034,482	\$ 2,100,000	\$ 22,312,518	\$ 46,447,000
City of San Diego RTCIP Funding Program					
Friars Road - Qualcomm Way to Mission Center Road	4*	\$ 880,412	\$ 1,733,350	\$ -	\$ 2,613,762
Friars Road - Avenue De Las Tiendas	10*	206,180	-	-	206,180
Texas Street - Camino del Rio South to El Cajon Blvd	11*	952,662	-	-	952,662
Friars Rd EB & WB Ramps/Qualcomm Way	17 & 18*	1,957,130	1,957,130	-	3,914,260
Total City of San Diego RTCIP Funding Program		\$ 3,996,384	\$ 3,690,480	\$ -	\$ 7,686,864
Total		\$ 31,919,866	\$ 5,790,480	\$ 31,990,160	\$ 69,700,506

Notes:

1. The credit amounts above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.
2. Except for the Prior Future Years totals, all other amounts shown are estimates based on the applicable reimbursement agreements and project status.
3. In the case of the Black Mountain Ranch FBA projects, the amounts shown only reflect the BMR FBA funding. Some projects may contain other funding sources.
4. A full description of each project is contained in the respective Black Mountain Ranch and Mission Valley Public Facilities Financing Plans, and the Quarry Falls Transportation Phasing Plan.
5. Prior Fiscal Years amounts are subject to change as a result of actual project costs differing from estimated costs and delays in project completions.
6. The Funding Source Total amounts are subject to change as a result of revised cost estimates resulting from PFFP updates, and amendments to applicable reimbursement agreements.
7. No future credit allocations are anticipated for Black Mountain Ranch FBA projects. Remaining reimbursements will be in cash.

* This is the reference to the City of San Diego RTCIP Funding Program Section 14. These projects are not included in the Mission Valley Public Facilities Financing Plan.

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts are no longer brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2020 is shown in **Table 20**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council by the Public Works Department. The list is organized by Asset Managing department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract. Sublet projects are shown under their respective Annual Allocation.

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Table 20: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Airports				
Montgomery-Gibbs Executive Airport / AAA00001	95		\$ -	\$ -
MYF Electrical System Upgrade / B18034		Design Bid Build	252,440	420,000
Airports Total			\$ 252,440	\$ 420,000
Fire-Rescue				
Fire-Rescue Air Operations Facility / S15012	148	Design Build	\$ 11,000,000	\$ 12,750,000
Fire-Rescue Total			\$ 11,000,000	\$ 12,750,000
Library				
City Facilities Improvements / ABT00001	370		\$ -	\$ -
San Diego Central Library-Boiler Replac / B17103		Design Bid Build	1,003,000	1,600,000
Scripps Miramar Ranch Library / S00811	164	Design Bid Build	\$ 4,270,000	\$ 6,076,377
Library Total			\$ 5,273,000	\$ 7,676,377
Parks and Recreation				
Park Improvements / AGF00007	249		\$ -	\$ -
City Heights Pool Reconstruction / B19068		Design Bid Build	2,673,600	4,188,782
Sherman Heights Com Center Playground / B18006		Design Bid Build	366,700	620,000
Mission Bay Improvements / AGF00004	235		\$ -	\$ -
Bonita Cove West Playground Improvements / B18229		Design Bid Build	3,468,768	4,500,000
Bonita Cove West Comfort Station Improve / B18230		Design Bid Build	918,388	1,500,000
Sunset Point Parking Lot Improvements / B19159		Design Bid Build	181,500	305,000
Santa Clara Pt South Prkng Lot Imprvemt / B19161		Design Bid Build	842,160	1,290,000
Playa Pacifica No Parking Lot Imprvemt / B19162		Design Bid Build	1,868,543	2,819,000
Rose Marie Starns Parking Lot Imprvemt / B19163		Design Bid Build	1,921,178	2,898,000
Resource-Based Open Space Parks / AGE00001	252		\$ -	\$ -
La Jolla Pkwy/Mt Soledad Erosion Control / B10089		Design Bid Build	1,519,920	2,584,523
Torrey Pines Golf Course / AEA00001	274		\$ -	\$ -
Torrey Pines Gf-Repr Storm Drain Outfall / B17152		Design Bid Build	2,135,000	3,360,000
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	181	Design Bid Build	\$ 2,332,000	\$ 3,033,299
Villa Monserate Neighborhood Park Upgrades / S16048	277	Design Bid Build	\$ 1,062,580	\$ 1,695,462
Canon Street Pocket Park / S16047	184	Design Bid Build	\$ 1,076,319	\$ 1,941,615
Carmel Mission NP Comfort Station Development / S16039	191	Design Bid Build	\$ 572,499	\$ 978,729
Carmel Grove NP Comfort Station and Park / S16038	189	Design Bid Build	\$ 941,000	\$ 1,561,532
Torrey Highlands NP Upgrades / S16036	272	Design Bid Build	\$ 660,000	\$ 785,000
Sage Canyon NP Concession Bldg-Develop / S16035	256	Design Bid Build	\$ 767,500	\$ 1,310,500
Carmel Del Mar NP Comfort Station-Development / S16034	188	Design Bid Build	\$ 1,583,564	\$ 2,330,564
Carmel Knolls NP Comfort Station-Development / S16033	190	Design Bid Build	\$ 572,500	\$ 978,729
Solana Highlands NP-Comfort Station Development / S16032	262	Design Bid Build	\$ 967,000	\$ 1,650,266
Egger/South Bay Community Park ADA Improvements / S15031	213	Design Bid Build	\$ 1,678,886	\$ 2,439,886
Olive Grove Community Park ADA Improve / S15028	243	Design Bid Build	\$ 2,300,000	\$ 1,617,849
Wangenheim Joint Use Facility / S15007	279	Design Bid Build	\$ 6,386,396	\$ 9,195,353
Salk Neighborhood Park & Joint Use Devel / S14007	257	Design Bid Build	\$ 4,376,686	\$ 6,036,686
La Paz Mini Park / S11103	226	Design Bid Build	\$ 1,502,338	\$ 2,603,754
MBGC Irrigation & Electrical Upgrades / S11010	230	Design Bid Build	\$ 3,182,970	\$ 4,460,000
North Park Mini Park / S10050	239	Design Bid Build	\$ 1,998,884	\$ 3,484,003
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	229	Design Bid Build	\$ 4,770,578	\$ 6,463,816
Fairbrook Neighborhood Park Development / S01083	217	Design Bid Build	\$ 4,366,673	\$ 6,045,539
Hickman Fields Athletic Area / S00751	221	Design Bid Build	\$ 7,321,598	\$ 9,560,312
Southeastern Mini Park Improvements / L16000	264		\$ -	\$ -
Gamma Street Mini Park ADA Improvements / L160001		Design Bid Build	607,649	1,488,291
Island Avenue Mini Park Improvements / L160002		Design Bid Build	1,135,000	2,231,850

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Table 20: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Clay Avenue Mini Park / L160005		Design Bid Build	663,000	1,228,930
J Street Mini Park / L160006		Design Bid Build	546,000	1,171,670
Parks and Recreation Total			\$ 67,267,377	\$ 98,358,940
Police				
Police Range Refurbishment Phase II / S18005	290	Design Bid Build	\$ 10,998,313	\$ 12,160,337
Police Total			\$ 10,998,313	\$ 12,160,337
Public Utilities				
Large Diameter Water Transmission PPL / AKA00003	320		\$ -	\$ -
Otay 2nd Pipeline Phase 1 / B14092		Design Bid Build	9,960,000	13,767,000
Sewer Main Replacements / AJA00001	349		\$ -	\$ -
Sewer Group 806 / B00406		Design Bid Build	1,224,989	1,941,558
Balboa Park Pipeline Repl Ph III (S) / B17134		Design Bid Build	1,213,000	1,998,500
AC Water & Sewer Group 1044 (S) / B17185		Design Bid Build	475,804	604,013
Sewer & AC Water Crown Point West (S) / B16145		Design Bid Build	10,436,000	17,438,691
MOUNTAIN VIEW ACCELERATED (S) / B19076		Design Bid Build	411,100	529,200
Market Street Sewer Pipe Replacement / B17054		Design Bid Build	321,700	518,000
Sewer and AC Water Group 765 (S) / B00369		Design Bid Build	1,798,516	2,757,630
Sewer & AC Water Group 841(S) / B16037		Design Bid Build	1,007,342	1,464,842
AC Water & Sewer Group 1053 (S) / B18099		Multiple Award Construction Contract	4,821,300	5,523,300
Plaza De Panama Pipeline Replacements (S) / B17132		Design Bid Build	517,360	822,250
SEWER GJ 798C / B00409		Design Bid Build	212,420	484,380
Mission Beach Water & Sewer Repl (S) / B17170		Design Bid Build	1,365,022	1,751,000
Water Main Replacements / AKB00003	361		\$ -	\$ -
Balboa Park Pipeline Repl Ph III (W) / B17141		Design Bid Build	3,010,000	5,004,135
AC Water & Sewer Group 1044 (W) / B17186		Design Bid Build	3,569,532	4,217,574
Sewer & AC Water Crown Point West (W) / B16144		Design Bid Build	6,403,000	8,586,547
AC Water & Sewer Group 1023 (W) / B15120		Design Bid Build	3,456,240	5,712,000
Rancho Penasquitos Improv 1(W) / B19093		Multiple Award Construction Contract	4,277,500	4,544,041
Water Group 970 CI / B18075		Design Bid Build	4,500,000	5,500,000
MOUNTAIN VIEW ACCELERATED (W) / B19075		Design Bid Build	859,500	1,106,500
Alvarado TS Water Main Relocations / B18104		Design Bid Build	1,225,100	1,663,500
Market Street Water Pipe Replacement / B17052		Design Bid Build	1,605,000	2,060,000
Remaining Small Diameter CI Water Ph2 / B16023		Design Bid Build	7,779,750	11,312,800
Remaining Small Diameter CI Water Ph 3 / B17091		Design Bid Build	2,720,490	3,400,000
Hotel Circle CI & AC Accelerated Repl / B18235		Design Bid Build	2,555,264	3,657,503
AC Water Group 1038 / B17153		Design Bid Build	19,637,160	25,779,866
Sewer and AC Water Group 765 (W) / B17167		Design Bid Build	1,754,818	2,589,260
Sewer & AC Water Group 841(W) / B18072		Design Bid Build	947,528	1,702,028
AC Water & Sewer Group 1053 (W) / B18093		Multiple Award Construction Contract	5,384,300	6,443,300
AC Water Group 1059 / B18196		Design Bid Build	2,957,000	4,392,000
Plaza De Panama Pipeline Replacements (W) / B17139		Design Bid Build	706,600	1,039,261
30th Street Pipeline Replacement A / B19100		Job Order Contract	1,000,000	1,395,000
Manzana Water Replacement / B18109		Design Bid Build	660,000	928,995
Mission Beach Water & Sewer Repl (W) / B17169		Design Bid Build	9,856,500	12,833,000
Water Group 968 / B14099		Design Bid Build	2,152,300	3,167,500
Pipeline Rehabilitation / AJA00002	340		\$ -	\$ -
PIPELINE REHABILITATION AV-1 / B18062		Design Bid Build	4,325,000	5,275,000

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Table 20: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Pipeline Rehabilitation AQ-1 / B17151		Design Bid Build	4,838,000	5,900,000
PIPELINE REHABILITATION AX-1 / B18203		Design Bid Build	4,754,000	5,798,000
Pipeline Rehabilitation AR-1 / B17150		Design Bid Build	3,947,000	4,813,000
Accelerated Pipeline Rehab Ref Group 846 / B18185		Design Bid Build	1,005,500	1,226,200
Metropolitan Waste Water Department Trunk Sewers / AJB00001	328		\$ -	\$ -
Accelerated Trunk Sewer Referral Group 1 / B19150		Job Order Contract	400,000	550,000
PURE Water Program / ALA00001	344		\$ -	\$ -
North City Pure Water Pump Station / B15140		Design Bid Build	13,000,000	17,617,145
NC Morena Blvd Pump Stations & Pipelines / B15141		Design Bid Build	93,975,000	117,468,750
Morena Conveyance Southern Segment - B1 / B15141		Design Bid Build	56,551,939	70,689,924
Morena Conveyance Middle Segment - B2 / B15141		Design Bid Build	44,564,193	55,705,241
Morena Conveyance Northern Segment - B3 / B15141		Design Bid Build	98,047,703	122,559,629
North City Pure Water Pipeline & Dechlorination Facility (Package 1) / B16035		Design Bid Build	87,678,917	109,598,646
North City Pure Water Facility (Pkg. 2) / B15139		Design Bid Build	383,821,000	489,368,000
NCWRP Expansion (Pkg. 1) / B15142		Design Bid Build	9,734,000	12,313,000
NCWRP Expansion (Pkg. 2) / B15142		Design Bid Build	148,292,000	191,787,000
NCPWF Influent Pump Station and Pipeline / B16140		Design Bid Build	18,939,000	23,958,000
NC-MBC Improvements / B17006		Design Bid Build	2,392,000	39,560,000
Groundwater Asset Development Program / ABM00001	314		\$ -	\$ -
Bonita Direct Transfer PS / B15073		Design Bid Build	4,599,099	6,321,396
Pressure Reduction Facility Upgrades / AKA00002	341		\$ -	\$ -
Pressure Reducing Stations Upgrades Phs1 / B16017		Design Bid Build	3,740,000	6,290,000
Metro Treatment Plants / ABO00001	326		\$ -	\$ -
Ultraviolet Disinfection System Replace / B18031		Design Bid Build	3,391,636	4,520,000
Harbor Drive Trunk Sewer / S18006	315	Design Bid Build	\$ 14,700,000	\$ 21,045,000
MBC Equipment Upgrades / S17013	325	Design Bid Build	\$ 30,631,000	\$ 39,560,000
NCWRP Improvements to 30 mgd / S17012	334	Design Bid Build	\$ 26,450,000	\$ 26,450,000
Morena Pipeline / S16027	332	Design Bid Build	\$ 29,200,000	\$ 38,173,392
Alvarado Trunk Sewer Phase IV / S15019	304	Design Bid Build	\$ 47,030,009	\$ 54,329,009
Otay 1st/2nd PPL West of Highland Avenue / S12016	336	Design Bid Build	\$ 24,529,454	\$ 33,677,271
Montezuma/Mid-City Pipeline Phase II / S11026	331	Design Bid Build	\$ 40,337,000	\$ 52,700,000
Public Utilities Total			\$ 1,332,760,585	\$ 1,738,293,777
Transportation & Storm Water				
Utilities Undergrounding Program / AID00001	471		\$ -	\$ -
Block 4Y UUP - CIP / B15087		Design Bid Build	564,000	733,200
Fanuel St III (Grand-PB Dr) Rd Imp UU188 / B17071		Job Order Contract	106,912	144,329
San Vicente PH I-II Rd Imp UU505-UU506 / B17098		Job Order Contract	359,482	485,301
Howard PHI-II(Park-Texas) Rd Imp UU71-72 / B18136		Job Order Contract	367,070	488,202
Wightman (Chamoune -Euclid) Rd Imp UU388 / B18138		Job Order Contract	152,383	202,669
Mission Bl(Loring-Turquoise) Rd Imp UU30 / B18140		Job Order Contract	372,323	495,190
Golfcrest(Jackson-Wandermere)Rd ImpUU584 / B18149		Job Order Contract	221,987	299,682
Hilltop PH I(Boundary-Toyne)Rd Imp UU617 / B18153		Job Order Contract	235,393	317,781
Block 8R UUP - CIP / B15097		Design Bid Build	500,000	650,000
Fanuel St Pl Archer to Tourmaline UUD / B00721		Job Order Contract	69,740	82,047
District 1 Block 1-J UUD / B00836		Job Order Contract	137,536	161,808
Block 8C UUD (Greater Golden Hill) / B13155		Job Order Contract	480,000	680,000
Block 6H UUP / B15086		Job Order Contract	359,550	423,000
Baker St/Shawnee Rd UUP (Morena to Shawn / B15090		Job Order Contract	91,800	108,000
31st Street UUD (Market St - L St) / B13143		Job Order Contract	14,000	18,000
Block 4-J1 UUD (Mid City) / B13152		Job Order Contract	324,000	405,000
25th (SB) Street UUP (Coronado-SB to Gro / B15088		Job Order Contract	30,600	36,000

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Table 20: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Seminole Drive UUP (Stanley to Estelle) / B15093		Design Bid Build	38,250	45,000
Cass St (Grand-Pacific) SL UU143 - 6 lights / B17007		Job Order Contract	64,800	72,000
Coronado SB (27th-Madden) SL UU193 - 5 lights / B17008		Job Order Contract	54,000	60,000
Hughes St (58th St-Jodi St) SL UU101 - 11 lights / B17010		Job Order Contract	118,800	132,000
Bicycle Facilities / AIA00001	438		\$ -	\$ -
Downtown Complete Streets Implementation / B17056		Design Bid Build	2,500,000	3,375,000
Downtown Complete St Impl Phase 2 / B19143		Design Bid Build	2,500,000	3,375,000
Sidewalk Repair and Reconstruction / AIK00003	453		\$ -	\$ -
Curb Ramp improvement Group 1701 / B17114		Design Bid Build	3,138,800	4,137,600
ADA SW Group 4E College / B16107		Design Bid Build	1,205,000	1,736,000
Sidewalk Replacement Group 1604 / B16030		Design Bid Build	820,594	1,418,000
Sidewalk Replacement Group 1901-NP & OB / B19012		Design Bid Build	1,450,000	1,643,215
Sidewalk Replacement Group 1902-CM & LJ / B19013		Design Bid Build	1,450,000	1,648,793
Sidewalk Replacement Group 1903-SE & CH / B19014		Design Bid Build	1,450,000	1,649,007
ADACA Crown Point Missing Sidewalks GF 16 / B16095		Design Bid Build	577,500	921,000
ADA Curb Ramp Winder and McKee / B16108		Design Bid Build	363,300	649,000
Street Resurfacing and Reconstruction / AID00005	462		\$ -	\$ -
Street Resurfacing Mission Bay / B19195		Design Bid Build	5,000,000	6,500,000
Asphalt Resurfacing Group 1702 (Option C / B17095		Design Bid Build	4,756,087	5,500,000
Concrete Panel Replacement Group 1940 / B19002		Design Bid Build	4,025,000	5,025,000
Street Paving Group 1901 / B18134		Design Bid Build	11,000,000	12,550,000
Street Paving Group 1902 / B18135		Design Bid Build	11,000,000	12,550,000
Street Paving Group 1903 / WBS N/A		Design Bid Build	11,000,000	12,550,000
SP17 JOC South Task 1 - Fairmount Ave/Montezuma / B19008		Job Order Contract	5,000,000	5,500,000
SP17 JOC North Task 1 - Scripps Poway Parkway / B19007		Job Order Contract	5,000,000	5,500,000
SP17 JOC North Task 2 - Pomerado/Poway Rd/Clairemont / B19007		Job Order Contract	5,000,000	5,500,000
SP17 JOC South Task 2 - Harbor Dr/Picador / B19008		Job Order Contract	5,000,000	5,500,000
Bridge Rehabilitation / AIE00001	400		\$ -	\$ -
Off FHWA System Bridge Rehabilitation / B15127		Design Bid Build	265,233	492,063
On System Bridge Rehabilitation / B15128		Design Bid Build	1,686,909	2,301,072
Nimitz Bridge at NTC Rehabilitation / B15198		Design Bid Build	653,000	1,021,600
Median Installation / AIG00001	437		\$ -	\$ -
Adams Ave & 49th St Splitter Islands / B17025		Design Bid Build	263,650	584,000
New Walkways / AIK00001	441		\$ -	\$ -
70th-Alvarado to Saranac-Sidewalk / B17065		Design Bid Build	275,000	720,701
Drainage Projects / ACA00001	418		\$ -	\$ -
Palm Avenue Storm Drain Replacement / B17163		Design Bid Build	300,000	530,434
Mira Mesa South Storm Drain Replacement / B16175		Design Bid Build	810,000	1,200,000
Highland & Monroe Aves Storm Drain Repl / B12096		Design Bid Build	2,000,000	2,500,000
South Mission Beach Storm Drain Replacement / B18117		Design Bid Build	8,000,000	10,000,000
Manzana Storm Drain Replacement / B17079		Design Bid Build	853,000	1,250,000
Storm Drain Group 968 / B15028		Design Bid Build	131,000	281,000
Watershed CIP / ACC00001	476		\$ -	\$ -
Ashley Falls Lg Scale Storm Flow Storage / B14007		Design Bid Build	761,567	1,700,000
Logan Heights LID (South) / B15051		Design Bid Build	3,000,000	4,316,000
Alamo, Salvation, 68th Street Basins LID / B14120		Design Bid Build	2,334,726	3,342,392
South Mission Beach GI / B18118		Design Bid Build	2,000,000	2,796,000
Green Infrastructure Group 1027 / B15103		Design Bid Build	1,105,000	1,609,000
Traffic Signals - Citywide / AIL00004	467		\$ -	\$ -

Capital Improvements Program Fiscal Year 2020 Adopted Budget Summary

Table 20: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Beyer Bl @ Smythe Ave Traffic Signal / B14015		Job Order Contract	414,900	500,000
Bernardo Hts Py @ Calle Pueblito TS / B17018		Design Bid Build	319,600	438,100
Installation of City Owned Street Lights / AIH00001	427		\$ -	\$ -
Citywide Street Lights Group 1601 / B16007		Design Bid Build	363,620	500,000
Citywide Street Lights Group 1602 / B16008		Design Bid Build	363,620	500,000
Citywide Street Lights 1950 / B19125		Design Bid Build	1,365,000	1,570,000
Street Light Circuit Upgrades / AIH00002	461		\$ -	\$ -
Loma Palisades SL Series Circuit Conv / B16118		Design Bid Build	824,800	1,297,000
Plumosa Park Series Circuit / B17101		Design Bid Build	765,000	1,100,000
Abbot Street Series Circuit / B17145		Design Bid Build	275,000	422,500
Traffic Calming / AIL00001	466		\$ -	\$ -
India St at West Palm St Hybrid Beacon / B17100		Design Bid Build	237,500	395,400
Traffic Signals Modification / AIL00005	468		\$ -	\$ -
32nd & Norman Scott Rd TS Upgrade / B15005		Job Order Contract	320,000	475,000
ADA APS GROUP 2E - Washington St / B16099		Job Order Contract	349,622	488,664
Guard Rails / AIE00002	424		\$ -	\$ -
Regional Arterial Guardrail Group 2 / B17155		Job Order Contract	256,612	381,800
Market Street-47th to Euclid-Complete Street / S16061	435	Design Bid Build	\$ 6,497,000	\$ 9,781,000
Otay Mesa Truck Route Phase 4 / S11060	443	Design Bid Build	\$ 7,155,174	\$ 14,600,000
University Avenue Mobility / S00915	470	Design Bid Build	\$ 4,000,000	\$ 7,430,000
Miramar Road-I-805 Easterly Ramps / S00880	439	Design Bid Build	\$ 1,275,603	\$ 6,061,627
Transportation & Storm Water Total			\$ 125,016,043	\$ 169,447,177
Total			\$ 1,552,567,758	\$ 2,039,106,608

Conclusion

The Fiscal Year 2020 Adopted CIP Budget provides a \$710.8 million increase to the City's multi-year CIP. This budget will establish eight new projects and add funding to 73 continuing projects spanning a variety of departments and project types. The Fiscal Year 2020 Adopted CIP Budget also includes a list of projects which are anticipated to be entering into construction contracts during the fiscal year.



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Capital Improvements Program Profile of the City of San Diego's CIP

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Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC).

Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-31), the following pieces of information are included for all CIP projects that have completed preliminary engineering:

Table 1: Project Information

Items	Description
Description	Narration that clearly establishes the nature of the capital project. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects.
City Department	The Department responsible for managing the asset.
Project Type	A categorized breakdown of the type of facility being constructed or improved. Project types are discussed in greater detail on page 63.
Improvement Type	A Description of the project's impact on existing assets. A project may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvements Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 49.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and Federal grants. Financing in the form of bonds, lease purchase, or commercial paper may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and Federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined

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phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset managing department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2020 Adopted CIP Budget document includes the following information.

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- A list of projects entering into construction contracts is provided on page 19, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2020 Adopted CIP Budget have been organized into four project status categories as shown in **Table 3** at the end of this section on page 32. The project status categories are:
 - New: projects that are newly established as part of the Fiscal Year 2020 Adopted Budget
 - Continuing: projects initiated in Fiscal Year 2019, or in a prior year, and are currently in progress
 - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and Fiscal Year 2020 allocations approved by City Council can be found in the Fiscal Year 2020 Adopted CIP Budget Summary (pages 5-24).
- Department narratives have been included for each asset managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information, including project location maps, that is readily available to the public.

In addition to the streamlining measures above, Department of Finance released two Semi-Annual CIP Budget Monitoring Reports during Fiscal Year 2019; one was released in November 2018 (Report No: 19-280) and the other was released in May 2019. These CIP monitoring reports provided an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, pooling project contingencies, encumbrance policy improvements, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible. A total of more than \$131 million in project savings and reallocations from cash management and streamlining efforts were included in the Fiscal Year 2019 CIP Monitoring Reports.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction of assets in service.
- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.

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- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

On January 24, 2019, the Public Works Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvements Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 2 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP.

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2020	FY 2020 Anticipated	FY2021	FY2022	FY2023	FY2024	Total by Source
Bond Financing	\$ -	\$ 10,568	\$ 28,796	\$ 24,203	\$ 22,484	\$ 20,724	\$ 106,775
Bus Stop Capital Improvement Fund	-	-	-	106	190	-	296
Development Impact Fees	48	-	-	-	-	-	48
Energy Conservation Program Fund	-	-	500	500	500	500	2,000
Enhanced Infrastructure Financing District Fund	-	728	-	-	-	-	728
Facilities Benefit Assessments	-	14,774	-	-	-	-	14,774
Federal Grants	-	28,167	-	20,696	-	-	48,863
Fleet Services Internal Service Fund	1,271	-	8,088	-	-	-	9,359
Gas Tax Fund	4,156	-	559	1,310	2,076	2,858	10,959
General Fund	6,058	-	-	-	-	-	6,058
Golf Course Enterprise Fund	3,000	-	-	-	-	-	3,000
Infrastructure Fund	7,601	-	8,954	4,060	-	-	20,615
Mission Bay Park Improvement Fund	7,735	-	8,149	8,572	9,004	9,444	42,905
Mission Trails Regional Park Fund	195	-	201	207	213	220	1,037
Other Funding	-	-	1,509	-	-	-	1,509
Parking Meter Districts	-	9,200	-	-	-	-	9,200
Recycling Fund	1,100	3,800	-	-	-	-	4,900
Redevelopment Funding	-	(7,000)	-	-	-	-	(7,000)
Refuse Disposal Fund	4,300	-	200	200	200	200	5,100
Regional Transportation Congestion Improvement Program	-	1,449	3,950	-	-	-	5,399
San Diego Regional Parks Improvement Fund	3,500	-	3,250	2,664	3,500	2,500	15,414
Sewer Funds	304,466	33,647	355,283	251,427	176,911	119,665	1,241,399
State Grants	-	34,000	-	-	-	-	34,000
TransNet Funds	20,589	-	21,495	22,437	23,390	24,368	112,280
Trench Cut/Excavation Fee Fund	2,000	-	2,000	2,000	2,000	2,000	10,000
Utilities Undergrounding Program Fund	5,000	-	5,000	5,000	5,000	5,000	25,000
Water Fund	339,793	61,736	485,166	355,033	238,237	102,517	1,582,484
Total	\$ 710,812	\$ 191,069	\$ 933,102	\$ 698,417	\$ 483,706	\$ 289,996	\$ 3,307,102

Note: This table excludes unidentified funding and funding expected in Fiscal Year 2025 or later.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided

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for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2020:

- 430 miles of City streets will be repaired, contributing to the goal of overall condition index (OCI) at 70. Additionally, the Transportation and Storm Water Department's goal is to complete 35 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- The Public Utilities Department will continue to replace and rehab about 40 sewer miles and award 35 water miles. Additionally, advertisement and award for all remaining Phase I construction packages for the Pure Water program and construction of the majority of Phase I will begin.
- About 12 Parks and Recreation projects will be put into service. Some of these projects include: Bay Terraces Senior Center, East Fortuna Staging Area Building, Paradise Hills Elementary Joint Use, and Horton Elementary Joint Use.
- The implementation of several Roof Replacements at facilities Citywide.
- Complete construction of Fire Station 3 – Little Italy for new dorms, kitchen, and HVAC, Fire Air Operations Facility – Phase I, and Feasibility Study for new joint use Fire-Rescue and Police Training Facility.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Improvements for compliance with the Americans with Disabilities Act (ADA)

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset managing departments.

The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.
- **February - March:** In coordination with asset managing departments, Financial Management reviews all CIP project pages and prepares the proposed budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].

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- **May:** During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP budget.

Capital Improvements Program Profile of the City of San Diego's CIP

Table 3: Projects by Project Status

Project Name	Page No	FY 2020	Project Total
New			
Citrus & Conifer Reconstruction / P20002	393	\$ 300,000	\$ 300,000
City Heights Sidewalks and Streetlights / S19005	414	-	1,000,000
Emerald Hills Park GDP / P20003	177	400,000	400,000
Kearny Mesa Repair Facility / P20000	103	1,000,000	1,000,000
Kearny Mesa Trunk Sewer / S20000	317	500,000	24,200,000
Maple Canyon Storm Drain Upgrade / S20003	433	250,000	250,000
Oak Park Library / P20004	159	250,000	250,000
Otay 2nd Pipeline Phase 4 / S20001	337	500,000	31,770,000
University Heights Reservoir Rehabilitation / S20002	354	1,000,000	18,200,000
Total		\$ 4,200,000	\$ 77,370,000
Continuing			
101 Ash Improvements / S17009	104	\$ -	\$ 25,880,408
30th Street Pipeline Replacement / S12010	300	6,253,592	28,753,592
311 Enhancements / T19000	105	-	550,000
69th & Mohawk Pump Station / S12011	301	-	15,088,594
Accela Implementation Phase 2 / T19003	106	-	3,259,466
Advanced Metering Infrastructure / S17008	302	-	67,568,898
Airway Road Improvements / P19007	393	-	10,000
Alvarado 2nd Extension Pipeline / S12013	303	5,000,000	53,113,042
Alvarado Road Realignment / P18007	393	-	1,000,000
Alvarado Trunk Sewer Phase IV / S15019	304	6,670,000	54,329,009
Balboa Avenue Corridor Improvements / S00831	399	-	3,063,987
Balboa Park Golf Course / AEA00002	179	-	1,964,104
Balboa Park West Mesa Comfort Station Replacement / S15036	180	-	2,205,963
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	181	1,000,000	3,033,299
Bay Terrace Senior Center / S16060	182	-	6,387,444
Bayview Reservoir Solar Project / S14021	306	-	1,225,000
Beyer Park Development / S00752	183	400,000	19,458,259
Bicycle Facilities / AIA00001	438	635,000	119,492,779
Bridge Rehabilitation / AIE00001	400	200,000	10,035,508
Brown Field / AAA00002	94	-	9,261,696
Bus Stop Improvements / AID00007	401	-	447,873
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	402	-	5,170,000

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Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	404	-	3,424,316
Camino del Sur Widening (San Dieguito Rd to Paseo / RD19005	405	-	467,322
Canon Street Pocket Park / S16047	184	-	1,415,452
Canyon Hills Resource Park Improvements / S15006	185	-	1,718,570
Canyonside Community Park Improvements / S12004	186	-	1,501,126
Carmel Country Road Low Flow Channel / S00969	406	-	2,712,000
Carmel Creek NP Improvements / S16037	187	-	1,756,923
Carmel Del Mar NP Comfort Station-Development / S16034	188	-	2,330,564
Carmel Grove NP Comfort Station and Park / S16038	189	-	1,561,532
Carmel Knolls NP Comfort Station-Development / S16033	190	-	978,729
Carmel Mission NP Comfort Station Development / S16039	191	-	978,729
Carmel Mountain Road (T-5.2) / RD15002	408	-	5,400,000
Carmel Valley CP-Turf Upgrades / S16029	192	-	4,274,121
Carmel Valley Neighborhood Park #8 / S00642	193	-	6,630,526
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	409	-	7,085,000
Catalina 12inch Cast Iron Mains / S12008	307	-	12,970,000
Centralized Payment Processing Solution / T19002	107	-	455,000
Centrum Neighborhood Pk Improvements / RD16005	194	-	1,000,000
Chicano Park Recreation Center / S18008	197	250,000	1,275,000
Children's Park Improvements / S16013	198	-	7,200,000
Chollas Building / S11025	308	2,700,000	43,876,870
Chollas Community Park Comfort Station / S16058	199	-	3,586,839
Chollas Lake Improvements / L18001	200	-	2,050,000
Cielo & Woodman Pump Station / S12012	309	-	6,878,000
CIP Emergency Reserve / ABT00006	108	-	1,000,000
City Facilities Improvements / ABT00001	370	3,064,500	123,217,246
City Heights Pedestrian Improvements / S15044	413	-	3,781,798
Citywide Energy Improvements / ABT00003	380	-	33,732,349
CNG Fueling Station for Refuse & Recycling / S15000	122	250,000	5,550,000
Coastal Erosion and Access / AGF00006	203	565,000	5,524,581
Coastal Rail Trail / S00951	415	2,000,000	24,467,900
Convert RB Medians-Asphalt to Concrete / L12000	204	-	708,764
Corrosion Control / AKA00001	310	-	479,785
Covered Aerated Static Pile System / S16053	123	-	5,000,000
Del Sur Neighborhood Park / RD19003	206	-	2,278,048
Dennery Ranch Neighborhood Park / S00636	207	-	8,396,198

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Downtown Greenways / L18000	208	-	1,000,000
Doyle Park Community Park ADA Upgrades / S15037	209	-	695,928
Drainage Projects / ACA00001	418	2,666,667	460,600,621
EAM Enhancements / T19001	110	-	501,679
East Fortuna Staging Area Field Stn Bldg / S14016	210	-	6,975,543
East Village Green Phase 1 / S16012	211	-	46,024,237
EB Scripps Pk Comfort Station Replacement / S15035	212	1,085,000	5,078,470
Egger/South Bay Community Park ADA Improvements / S15031	213	800,000	2,730,145
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	419	-	37,949,353
El Cuervo Adobe Improvements / S14006	214	-	606,000
El Monte Pipeline No 2 / S10008	311	500,000	12,540,001
EMTS Boat Dock Esplanade / S00319	312	400,000	3,430,851
Encanto Comm Pk Security Lighting Upgrades / S16017	215	-	464,560
Enterprise Funded IT Projects / ATT00002	111	-	1,989,200
Fairbrook Neighborhood Park Development / S01083	217	-	6,045,540
Fairmount Avenue Fire Station / S14018	137	-	16,150,000
Fire-Rescue Air Operations Facility / S15012	148	-	17,673,601
Fire Station No. 08 - Mission Hills / S10029	140	-	1,388,500
Fire Station No. 48 - Black Mountain Ranch / S15015	143	-	13,391,307
Fire Station No. 49 - Otay Mesa / S00784	144	-	8,400,000
Fire Station No. 50 - North University City / S13021	145	-	15,000,000
Fire Station No. 51 - Skyline Hills / S14017	146	-	13,890,957
Fleet Management Software Upgrade / P19000	103	-	2,750,000
Fleet Operations Facilities / L14002	112	270,598	7,941,000
Freeway Relocation / AKB00002	313	-	2,989,774
Genesee Avenue Widen I-5 Crossing / S00839	422	-	22,587,667
Georgia Street Bridge Improvements / S00863	423	-	16,700,588
Golf Course Drive Improvements / S15040	219	-	5,243,524
Governmental Funded IT Projects / ATT00001	113	258,000	1,976,800
Groundwater Asset Development Program / ABM00001	314	1,000,000	8,031,084
Guard Rails / AIE00002	424	-	4,798,459
Harbor Drive Trunk Sewer / S18006	315	5,000,000	21,045,001
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	220	-	4,571,106
Hayes Ave Storm Drain / S11002	425	-	1,320,100
Hendrix Pond/Aviary Park Development / P18003	177	-	300,000
Hickman Fields Athletic Area / S00751	221	1,000,000	9,566,320

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Hidden Trails Neighborhood Park / S00995	222	-	5,450,000
Hiking & Equestrian Trail NP #10 / S00722	223	-	620,600
Installation of City Owned Street Lights / AIH00001	427	200,000	196,997,712
Install T/S Interconnect Systems / AIL00002	426	100,000	131,898,140
Instrumentation and Control / AKB00007	316	-	1,850,000
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	428	-	2,250,000
John Baca Park-General Development Plan / P19003	177	-	400,000
Junipero Serra Museum ADA Improvements / S15034	224	-	2,309,787
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	225	-	190,000
Kensington/Normal Heights Library / P18004	159	-	265,356
Kumeyaay Lakes Berm Restoration Dredging / P18006	177	-	32,278
La Jolla Scenic Drive 16inch Main / S12009	318	316,000	9,548,000
La Jolla View Reservoir / S15027	319	955,001	27,000,314
La Media Road Improvements / S15018	431	-	33,000,000
Large Diameter Water Transmission PPL / AKA00003	320	5,750,295	77,666,922
Little McGonigle Ranch Road Pipeline / S00069	321	-	6,000,000
Lower Otay Outlet Tower / S12018	322	-	2,645,864
Lower Otay Reservoir Emer Outlet Improve / S00044	323	-	1,179,971
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	228	-	475,000
Market St-Euclid to Pitta-Improvements / S16022	434	-	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	435	2,900,000	7,805,084
MBC Dewatering Centrifuges Replacement / S00339	324	-	12,122,443
MBC Equipment Upgrades / S17013	325	11,266,772	40,764,163
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	229	3,000,000	6,463,816
MBGC Irrigation & Electrical Upgrades / S11010	230	-	4,460,000
Median Installation / AIG00001	437	1,550,000	9,657,729
Memorial Comm Pk Playground ADA Upgrades / S16020	231	-	2,473,128
Metropolitan System Pump Stations / ABP00002	327	-	20,667,949
Metropolitan Waste Water Department Trunk Sewers / AJB00001	328	4,424,710	84,596,922
Metro Treatment Plants / ABO00001	326	2,014,156	24,483,952
Minor Improvements to Landfills / AFA00001	124	200,000	4,834,975
Miramar Clearwell Improvements / S11024	329	9,915,800	120,328,744
Miramar Landfill Facility Improvements / L17000	125	3,100,000	28,100,000
Miramar Landfill Storm Water Improvements / L18002	127	-	20,300,000
Miramar Road-I-805 Easterly Ramps / S00880	439	-	8,163,073
Mira Mesa Community Pk Improvements / L16002	232	-	32,750,132

Capital Improvements Program Profile of the City of San Diego's CIP

Mira Mesa CP Expansion Phase I / S00667	233	-	15,027,240
Mission Bay Golf Course / AEA00003	234	-	826,096
Mission Bay Improvements / AGF00004	235	7,734,786	93,419,325
Mission Hills-Hillcrest Library / S13022	160	-	21,132,005
Mission Trails RP Master Plan Update / S01014	236	-	884,829
MOC Complex Solar Project / S14022	330	-	2,675,000
Mohnike Adobe and Barn Restoration / S13008	237	-	2,697,000
Montezuma/Mid-City Pipeline Phase II / S11026	331	-	52,700,000
Montgomery-Gibbs Executive Airport / AAA00001	95	-	9,952,266
Morena Pipeline / S16027	332	15,364,419	103,885,558
Morena Reservoir Outlet Tower Upgrade / S00041	333	2,000,000	26,500,000
Museum of Man Seismic Retrofit / L12003	238	100,000	11,235,500
NCWRP Improvements to 30 mgd / S17012	334	8,320,539	34,409,998
New 16" Water Mains (U-3) / RD15003	335	-	1,225,000
New Walkways / AIK00001	441	2,375,000	106,846,721
North Pacific Beach Lifeguard Station / S10119	149	-	7,257,600
North Park Mini Park / S10050	239	-	3,834,019
North Park Recreation Center Expansion / P18001	177	-	468,390
Ocean Air Comfort Station and Park Improvements / S16031	241	-	1,881,793
Ocean Air CP - Turf Upgrades / S16030	242	-	-
Ocean Beach Branch Library / P18005	159	548,500	689,933
Ocean Beach Lifeguard Station / P18008	135	-	494,599
Ocean Beach Pier Condition Assessment / P18002	178	-	3,768,572
Old Otay Mesa Road-Westerly / S00870	442	-	15,827,518
Olive Grove Community Park ADA Improve / S15028	243	1,050,000	1,672,497
Olive St Park Acquisition and Development / S10051	244	-	3,271,585
Otay 1st/2nd PPL West of Highland Avenue / S12016	336	6,000,000	29,440,500
Otay Mesa Truck Route Phase 4 / S11060	443	-	23,460,000
Otay Second Pipeline Relocation-PA / S15016	338	8,262,079	28,044,445
Pacific Beach Pipeline South (W) / S12015	339	5,737,598	40,110,443
Pacific Highlands Ranch Branch Library / S14023	161	-	26,164,178
Pacific Highlands Ranch Community Park / RD16002	245	-	37,400,901
Pacific Highlands Ranch Hiking & Biking / RD12003	246	-	5,512,811
Pacific Highlands Traffic Signals / S01062	444	-	2,032,852
Palm Avenue Interstate 805 Interchange / S00869	445	-	34,868,663
Palm Avenue Transitional Housing / S18003	372	-	6,500,000

Capital Improvements Program Profile of the City of San Diego's CIP

Paradise Senior Center Improvements / S15002	247	-	700,000
Park Boulevard At-Grade Crossing / S15045	447	-	25,668,066
Park de la Cruz Neighborhood Park Improvements / S15003	248	-	15,267,669
Park Improvements / AGF00007	249	1,197,833	7,779,487
Pipeline Rehabilitation / AJA00002	340	25,674,443	209,018,084
Police 911 Call Manager / S15024	289	-	1,230,275
Police Range Refurbishment Phase II / S18005	290	-	9,100,000
Pressure Reduction Facility Upgrades / AKA00002	341	800,000	8,178,442
PS2 Power Reliability & Surge Protection / S00312	342	15,350,000	72,600,800
Pump Station Restorations / ABP00001	343	-	67,291,105
Pure Water Pooled Contingency / P19002	299	30,033,498	109,849,370
PURE Water Program / ALA00001	344	356,804,821	1,587,896,572
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	449	-	3,050,055
Rancho Mission Canyon Park Upgrades / S15004	250	-	2,324,695
Recycled Water Systems Upgrades / AHC00004	345	-	2,627,586
Recycled Water Tank Modifications / S12014	346	-	1,500,000
Regional Park Improvements / AGF00005	251	750,000	11,240,755
Resource-Based Open Space Parks / AGE00001	252	195,332	8,083,697
Riviera Del Sol Neighborhood Park / S00999	253	-	8,970,838
Rolando Joint Use Facility Development / S15029	254	-	1,220,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	255	-	2,028,760
Rosecrans Street Corridor Improvements / S00830	451	-	1,398,325
Sage Canyon NP Concession Bldg-Develop / S16035	256	-	1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	257	-	6,036,686
San Ysidro Branch Library / S00802	163	-	13,537,000
SBWR Plant Demineralization / S00310	347	-	5,973,695
Scripps Miramar Ranch Library / S00811	164	-	6,076,377
SD River Dredging Qualcomm Way to SR163 / S00606	258	-	1,689,000
Sewer CIP Emergency Reserve / ABT00007	348	-	10,000,000
Sewer Main Replacements / AJA00001	349	31,734,776	436,089,567
Sidewalk Repair and Reconstruction / AIK00003	453	1,000,000	78,527,282
Siempre Viva Road Improvements / P19006	393	-	10,000
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	259	-	1,142,786
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	260	-	220,000
Skyline Hills Community Park ADA Improve / S15038	261	-	2,859,854
Solana Highlands NP-Comfort Station Development / S16032	262	-	1,650,266

Capital Improvements Program Profile of the City of San Diego's CIP

Southeastern Mini Park Improvements / L16000	264	-	6,220,548
South Mission Beach Lifeguard Station / S00791	150	-	7,318,079
Southwest Neighborhood Park / P18010	178	-	460,000
SR 163/Friars Road / S00851	456	2,200,000	63,994,105
SR94/Euclid Av Interchange Phase 2 / S14009	457	-	6,269,800
Stadium / ABG00001	114	-	802,755
Standpipe and Reservoir Rehabilitations / ABL00001	350	2,361,000	93,091,424
State Route 56 Freeway Expansion / RD14000	458	-	123,579,843
Streamview Drive Improvements Phase 2 / S18000	460	760,000	2,395,950
Street Light Circuit Upgrades / AIH00002	461	-	24,856,655
Street Resurfacing and Reconstruction / AID00005	462	13,697,302	342,786,296
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	265	-	3,808,495
Sunset Cliffs Park Drainage Improvements / L14005	266	-	4,322,335
Switzer Canyon Bridge Enhancement Prog / S10054	267	-	75,000
Taft Joint Use Facility Development / S15026	268	-	5,642,121
Talmadge Traffic Calming Infrastructure / S17001	269	-	1,369,993
Tecolote Canyon Trunk Sewer Improvement / S15020	351	2,500,000	35,000,000
Tierrasanta Library Expansion / S15011	165	-	1,619,000
Tierrasanta Sports Field Lighting Phase II / S18004	270	-	209,855
Tierrasanta (Via Dominique) Pump Station / S12040	352	580,000	15,833,996
Torrey Highlands NP Upgrades / S16036	272	-	788,216
Torrey Meadows Drive Overcrossing / S10015	463	-	15,215,000
Torrey Pines Golf Course / AEA00001	274	-	1,007,129
Torrey Pines Road Improvement Phase 2 / S15023	464	-	2,050,000
TP South Golf Course Imp Renovation / S18002	275	-	17,150,000
Traffic Calming / AIL00001	466	750,000	15,898,053
Traffic Signals - Citywide / AIL00004	467	750,000	18,749,765
Traffic Signals Modification / AIL00005	468	750,000	23,756,524
Tubman Charter School JU Improvements / S13000	276	-	1,404,000
UCSD Fire Station and ROW Improvements / S19003	151	-	20,621,000
University Avenue Complete Street Phase1 / S18001	469	-	6,718,400
University Avenue Mobility / S00915	470	-	7,553,350
University Ave Pipeline Replacement / S11021	353	-	27,200,000
University Heights Water Tower Seismic Retrofit / S17006	355	-	2,313,000
Unscheduled Projects / AJA00003	356	-	9,723,879
Upas St Pipeline Replacement / S11022	357	-	37,596,326

Capital Improvements Program Profile of the City of San Diego's CIP

Utilities Undergrounding Program / AID00001	471	5,000,000	108,553,121
Via de la Valle Widening / RD11001	472	-	10,430,244
Village Center Loop Rd-N Carmel Valley Rd / S19002	473	-	3,800,000
Villa Monserate Neighborhood Park Upgrades / S16048	277	-	1,695,462
Wangenheim Joint Use Facility / S15007	279	-	9,195,354
Water CIP Emergency Reserve / ABT00008	359	-	5,000,000
Water Department Security Upgrades / S00050	360	-	7,565,062
Water Main Replacements / AKB00003	361	64,191,685	604,966,538
Water Pump Station Restoration / ABJ00001	362	1,477,453	51,790,810
Water & Sewer Group Job 816 (W) / S13015	358	1,400,000	17,919,392
Watershed CIP / ACC00001	476	-	430,640,515
Water Treatment Plants / ABI00001	363	500,000	4,254,734
W Bernardo Dr Spot Improvement I-15 to Aguamiel Rd / RD19004	474	-	528,465
Westerly Extension of Hazard Center Dr / RD10001	477	-	1,000,000
Wet Weather Storage Facility / S00314	364	1,000,000	7,272,127
Wightman Street Neighborhood Park / S00767	280	-	3,530,779
W Mission Bay Dr Bridge Over SD River / S00871	475	-	149,403,103
Ysabel Creek Road Repair / P19001	393	-	200,000
Total		\$ 706,612,155	\$ 8,326,043,315
Warranty			
25th Street Renaissance Project / S00985	394	\$ -	\$ 2,862,048
43rd St fr Logan to I805 St Widening / S00845	395	-	8,948,223
Alta La Jolla Drive Drainage Repair PhII / S10001	396	-	6,206,105
Avenida de la Playa Infrastructure-SD / S13018	397	-	11,726,508
Azalea Park Neighborhood Identification / S00699	398	-	388,002
Backup Generators at SPS's, TP & EMTS / S12036	305	-	15,345,600
CAD System Replacement Project / S13100	288	-	8,254,821
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	403	-	2,130,195
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	407	-	1,800,000
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	410	-	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	411	-	20,768,154
Cesar Solis Community Park / S00649	195	-	20,900,000
Charles Lewis III Memorial Park / S00673	196	-	4,438,912
Cherokee Street Improvements / S00921	412	-	1,930,005
Children's Pool Lifeguard Station / S00644	136	-	4,583,675
Chollas Lake Pk Playground Improvements / S14002	201	-	2,649,224

Capital Improvements Program Profile of the City of San Diego's CIP

Coast Blvd Walkway Improvements / S15001	202	-	1,009,000
Coolidge Street Storm Drain / S11003	416	-	1,184,874
Del Mar Mesa Neighborhood Park / S13023	205	-	2,660,354
Del Sol Boulevard-Central / S00858	417	-	5,529,194
Euclid Avenue & Home Improvements / S00886	420	-	1,032,740
Evans Pond Reclaimed Water Pipeline Inst / S13010	216	-	427,466
Famosa Slough Salt Marsh Creation / S00605	218	-	556,398
Fire Station No. 02 - Bayside / S15042	138	-	17,321,464
Fire Station No. 05 - Hillcrest / S00788	139	-	8,573,802
Fire Station No. 15 - Ocean Beach Expansion / S13011	141	-	1,047,660
Fire Station No. 22 - Point Loma / S00787	142	-	9,063,161
Five Points Neighborhood Pedestrian Impr / S00988	421	-	1,055,000
Juan Street Concrete Street / S00602	429	-	8,354,843
La Jolla Village Drive-I-805 Ramps / S00857	430	-	23,974,536
Linda Vista/Genesee Intersection Improve / S00907	432	-	1,109,721
Martin Luther King Jr. Promenade / S13020	436	-	225,000
Miramar Landfill Gas Recovery Improvemen / S16052	126	-	9,650,000
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	440	-	14,530,652
Palm Avenue Roadway Improvements / S00913	446	-	4,817,209
Poway Road Bicycle Path - Class I / S00943	448	-	2,743,500
Regents Rd Widening-Genesee to Executive / S00881	450	-	8,180,000
South Chollas Landfill Improvements / S00684	128	-	15,743,904
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	263	-	2,692,270
SR 163/Clairemont Mesa Blvd Interchange / S00905	455	-	18,421,200
Streamview Drive Improvements / S00864	459	-	4,449,951
Torrey Highlands Community ID & Enhance / S11009	271	-	375,000
Torrey Meadows Neighborhood Park / S00651	273	-	7,922,755
Torrey Pines Road Slope Restoration / S00877	465	-	4,597,720
Waldo Waterman Park / S00760	278	-	1,265,964
Total		\$	- \$ 293,220,868
Underfunded			
Convention Center Phase III Expansion / S12022	109	\$	- \$ 685,011,298
Fire Station No. 54 - Paradise Hills / S00785	147	-	13,300,000
La Paz Mini Park / S11103	226	-	2,603,704
Los Penasquitos Cyn Preserve STRl Restor / S13014	227	-	1,953,000
NTC Aquatic Center / S10000	240	-	9,486,726

Capital Improvements Program Profile of the City of San Diego's CIP

San Carlos Branch Library / S00800	162	-	23,979,520
Sea World Dr/I5 Interchange Improvement / S00888	452	-	120,163,109
Total		\$ -	\$ 856,497,357



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Capital Improvements Program Fiscal Year 2019 Budget Update

Fiscal Year 2019 Budget Update

Project Changes

Table 1 provides a summary of how the CIP budget has changed since the Fiscal Year 2019 Adopted Budget.

Table 1: Summary of Changes in the 2020 Adopted Budget

Description of Change	No.
Published Projects in 2019 Adopted Budget	342
Number of New Projects Initiated Since Adoption	18
Number of Projects Closed Since Adoption	44
Number of Projects Converted to New Project Type	4
Published Projects in 2020 Adopted Budget	317
Number of Active Projects (Including Sublets)	1415

Table 2 lists the newly published projects which includes eight newly published projects receiving funding for the first time in the Fiscal Year 2020 Adopted Budget.

Table 2: Projects Added to the Fiscal Year 2020 CIP Budget

Project	Prior Fiscal Years	FY 2020 Adopted	FY20 Anticipated
Accela Implementation Phase 2 / T19003	\$ 1,322,600	\$ -	\$ -
Citrus & Conifer Reconstruction / P20002 ¹	-	300,000	-
City Heights Sidewalks and Streetlights / S19005	997,121	-	-
Del Sur Neighborhood Park / RD19003	465,412	-	-
Emerald Hills Park GDP / P20003 ¹	-	400,000	-
Harbor Drive Trunk Sewer / S18006	3,671,964	5,000,000	-
John Baca Park-General Development Plan / P19003	356,056	-	-
Kearny Mesa Repair Facility / P20000 ¹	-	1,000,000	-
Kearny Mesa Trunk Sewer / S20000 ¹	-	500,000	-
Maple Canyon Storm Drain Upgrade / S20003 ¹	-	250,000	-
Oak Park Library / P20004 ¹	-	250,000	-
Otay 2nd Pipeline Phase 4 / S20001 ¹	-	500,000	-
Pure Water Pooled Contingency / P19002	1,450,000	30,033,498	-
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	3,050,055	-	-
UCSD Fire Station and ROW Improvements / S19003	20,621,000	-	-
University Heights Reservoir Rehabilitation / S20002 ¹	-	1,000,000	-
Village Center Loop Rd-N Carmel Valley Rd / S19002	3,800,000	-	-
W Bernardo Dr Spot Improvement I-15 to Aguamiel Rd / RD19004	202,740	-	-

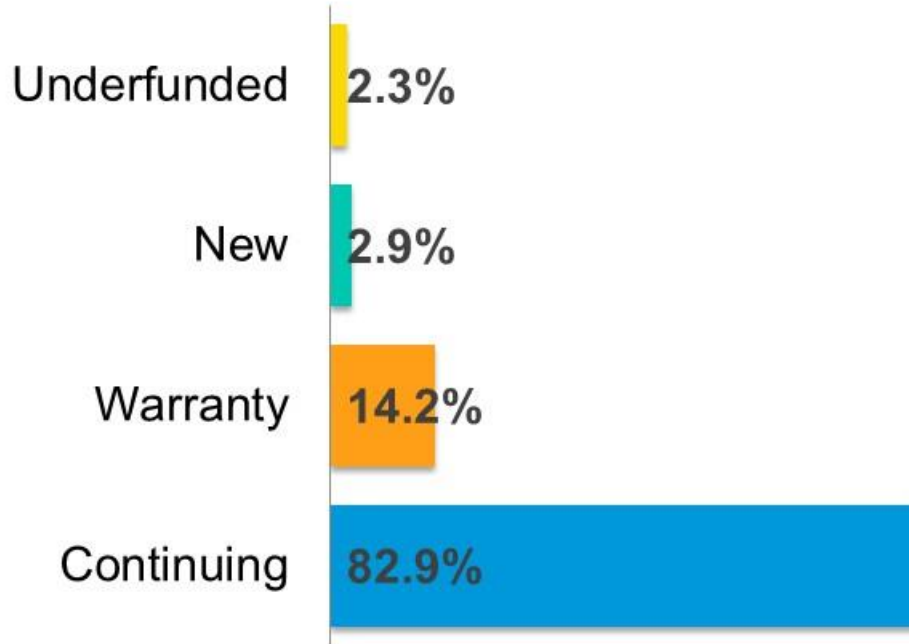
¹ New Projects for Fiscal Year 2020

Capital Improvements Program Fiscal Year 2019 Budget Update

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 25. The current breakdown is shown in **Figure 1** below.

Figure 1: Projects by Project Status



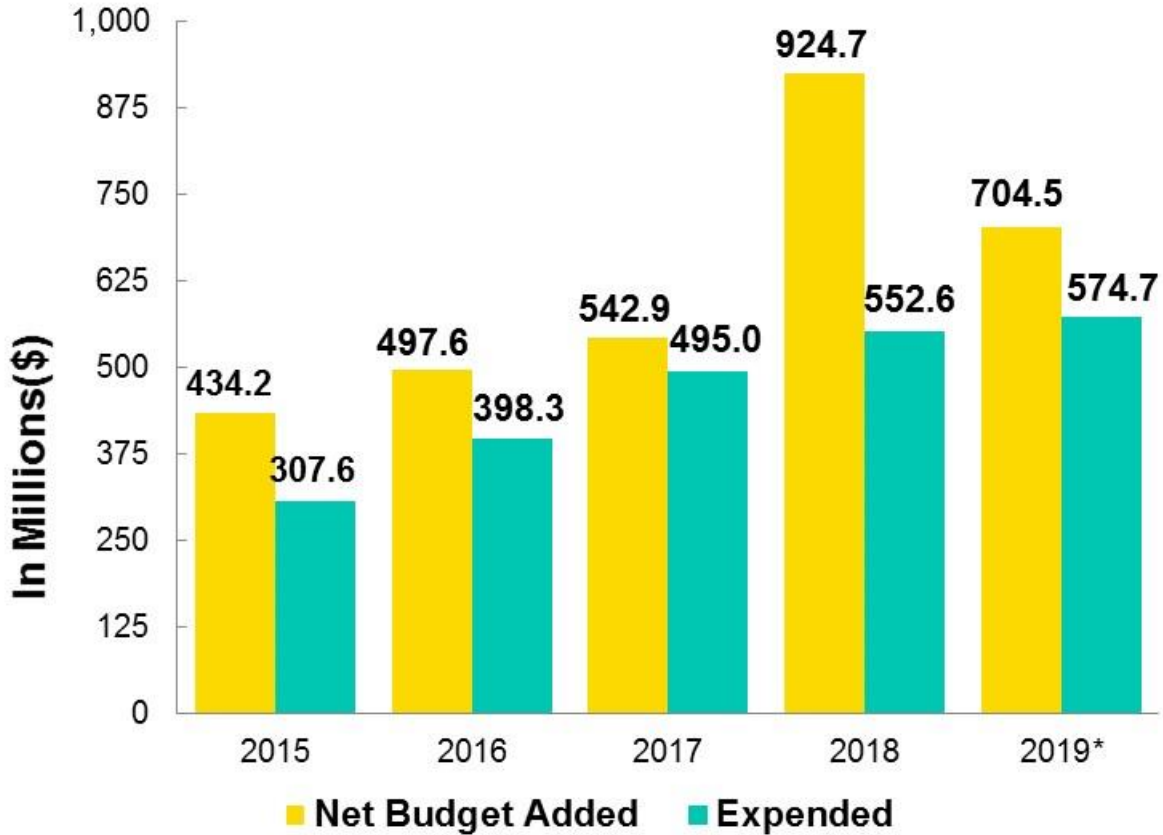
In Fiscal Year 2019, 44 projects have been closed. Approximately \$36.2 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. **Table 3** at the end of this section lists the projects that have been closed and are no longer published. **Table 4** details projects that have changed accounting types.

Project Expenditures

Since Fiscal Year 2014, \$3.34 billion dollars has been added to the Capital Improvements Program budget and \$2.59 billion has been expended. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2019, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 77.8 percent of the \$574.7 million in CIP expenditures during Fiscal Year 2019.

Capital Improvements Program Fiscal Year 2019 Budget Update

Figure 2: Budget Added and Expended by Year



* Fiscal Year 2019 Net Budget Added and Expended include unaudited activity.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department, is responsible for the bid and award process for CIP contracts. Based on data provided by the Public Works Department during the Fiscal Year 2019, 95 consultant and construction contracts, totaling \$464.1 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to twelve months. The list of projects expecting to enter into contracts during Fiscal Year 2020 can be found on page 19.

Capital Improvements Program Fiscal Year 2019 Budget Update

Table 3: Projects Removed from Capital Improvements Program since Fiscal Year 2019

Project	Department
Angier Elementary School Joint Use / S00762	Parks & Recreation
Balboa Park Plaza de Panama Project / L17002	Parks & Recreation
Bayshore Bikeway / S00944	Transportation & Storm Water
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	Transportation & Storm Water
Chicano Park ADA Upgrades / S13003	Parks & Recreation
City Heights Pedestrian Imp Phase 2 / S18009	Transportation & Storm Water
Crest Canyon Resource Management Plan / S10067	Parks & Recreation
Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001	Parks & Recreation
El Cajon Blvd Streetscape Improvements / S00826	Parks & Recreation
El Camino Real/SR 56 Bike Path Connector / S00981	Transportation & Storm Water
Fire Station No. 17 - Mid-City / S00783	Fire-Rescue
Get It Done Expansion (311 Customer Exp) / T18000	Citywide
Gonzales Canyon Resource Management Plan / S10068	Parks & Recreation
Harbor Dr TS Participation Agreement / RD16001	Public Utilities
I AM San Diego Project / S14000	Citywide
La Jolla Cove Lifeguard Station / S00792	Fire-Rescue
La Jolla Mesa Drive Sidewalk / S00928	Transportation & Storm Water
Larsen Field ADA Improvements Phase II / S13004	Parks & Recreation
Linda Vista Skate Park / S15008	Parks & Recreation
Miramar Landfill Storm Water Improvement / S16054	Environmental Services
Mission Trails RP Cowles Mountain Trail / S10065	Parks & Recreation
Mission Trails RP Trail Realignments / S10066	Parks & Recreation
North Park/Main St Sidewalk Improvements / S10040	Parks & Recreation
Otay 1st/2nd PPL Abandon E of Highland / S11027	Public Utilities
Otay WTP Concrete Work / S11059	Public Utilities
Pacific Hwy Curb Ramp Barrier Removal / S11045	Transportation & Storm Water
Piazza Famiglia Park / RD16000	Parks & Recreation
Point Loma Grit Processing Improvements / S00315	Public Utilities
Police HQs CoGeneration Repower Project / S10131	Police
Police Range Refurbishment / S10118	Police
PS 84 Upgrade & PS 62 Abandon / S00308	Public Utilities
PUD SAP EHS Implementation / T18001	Public Utilities
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	Public Utilities
San Diego New Central Library / S00799	Library
San Ysidro Community Park ADA Improvements / S15033	Parks & Recreation
School Traffic Safety Improvements / AIK00002	Transportation & Storm Water
Skyline Hills Library / S00692	Library
South Metro Sewer Rehabilitation Ph 3B / S00317	Public Utilities

Capital Improvements Program Fiscal Year 2019 Budget Update

Project	Department
State Route 56 Bike Interchanges / S00955	Transportation & Storm Water
Talbot Street Slope Restoration / S00609	Transportation & Storm Water
Talmadge Historic Gates / L12001	Parks & Recreation
Torrey Highlands Park Play Area Upgrades / S11020	Parks & Recreation
University Village Park Tot Lot / S13005	Parks & Recreation
West Miramar Landfill - Phase 2 / S00774	Environmental Services

Table 4: Projects Converted to a New Project Type since Fiscal Year 2019

Previous Project	Current Project	Department
Airway Road Improvements / S16043	Airway Road Improvements / P19007	Transportation & Storm Water
Camino Del Sur-SR-56 to Dormouse / S00872	Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	Transportation & Storm Water
Camino Del Sur-SR-56 to Dormouse / S00872	Camino del Sur Widening (San Dieguito Rd to Paseo / RD19005	Transportation & Storm Water
Siempre Viva Road Improvements / S16044	Siempre Viva Road Improvements / P19006	Transportation & Storm Water



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Capital Improvements Program Project Prioritization

Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the scoring and prioritizing process for projects. The policy is intended to guide the City Council, Mayor and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC) in CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The Council Policy addresses consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset managing departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Capital Improvements Program Project Prioritization

Table 1: Scoring Weights

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	94	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	95	Continuing	Annual	Annual
Building				
Miramar Clearwell Improvements / S11024	329	Continuing	100	High
69th & Mohawk Pump Station / S12011	301	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	352	Continuing	96	High
University Heights Reservoir Rehabilitation / S20002	354	New	94	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Children's Pool Lifeguard Station / S00644	136	Warranty	93	High
Fire Station No. 02 - Bayside / S15042	138	Warranty	93	High
Bayview Reservoir Solar Project / S14021	306	Continuing	90	High
Cielo & Woodman Pump Station / S12012	309	Continuing	90	High
MOC Complex Solar Project / S14022	330	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	333	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	342	Continuing	90	High
Lower Otay Outlet Tower / S12018	322	Continuing	89	High
UCSD Fire Station and ROW Improvements / S19003	151	Continuing	87	High
Palm Avenue Transitional Housing / S18003	372	Continuing	86	High
MBC Equipment Upgrades / S17013	325	Continuing	85	High
NCWRP Improvements to 30 mgd / S17012	334	Continuing	85	High
Fleet Operations Facilities / L14002	112	Continuing	84	High
Fairmount Avenue Fire Station / S14018	137	Continuing	83	Medium
Fire Station No. 51 - Skyline Hills / S14017	146	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339	324	Continuing	83	Medium
North Pacific Beach Lifeguard Station / S10119	149	Continuing	83	Medium
Wet Weather Storage Facility / S00314	364	Continuing	83	Medium
EMTS Boat Dock Esplanade / S00319	312	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	140	Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	142	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	144	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	147	Underfunded	81	Medium
South Mission Beach Lifeguard Station / S00791	150	Continuing	81	Medium
101 Ash Improvements / S17009	104	Continuing	80	Medium
Fire Station No. 05 - Hillcrest / S00788	139	Warranty	80	Medium
Fire-Rescue Air Operations Facility / S15012	148	Continuing	78	Medium
Chollas Building / S11025	308	Continuing	77	Medium
SBWR Plant Demineralization / S00310	347	Continuing	77	Medium
Lower Otay Reservoir Emer Outlet Improve / S00044	323	Continuing	75	Medium

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Fire Station No. 50 - North University City / S13021	145	Continuing	74	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	143	Continuing	71	Medium
EB Scripps Pk Comfort Station Replacement / S15035	212	Continuing	66	Medium
Oak Park Library / P20004	159	New	66	Medium
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	181	Continuing	65	Low
North Park Recreation Center Expansion / P18001	177	Continuing	64	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	180	Continuing	63	Low
Chicano Park Recreation Center / S18008	197	Continuing	63	Low
Mission Hills-Hillcrest Library / S13022	160	Continuing	62	Low
Ocean Beach Branch Library / P18005	159	Continuing	62	Low
Paradise Senior Center Improvements / S15002	247	Continuing	62	Low
Police Range Refurbishment Phase II / S18005	290	Continuing	62	Low
San Ysidro Branch Library / S00802	163	Continuing	62	Low
Ocean Beach Lifeguard Station / P18008	135	Continuing	61	Low
Tierrasanta Library Expansion / S15011	165	Continuing	60	Low
Advanced Metering Infrastructure / S17008	302	Continuing	59	Low
Scripps Miramar Ranch Library / S00811	164	Continuing	59	Low
Pacific Highlands Ranch Branch Library / S14023	161	Continuing	58	Low
NTC Aquatic Center / S10000	240	Underfunded	56	Low
Mira Mesa Community Pk Improvements / L16002	232	Continuing	54	Low
Kensington/Normal Heights Library / P18004	159	Continuing	49	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	141	Warranty	44	Low
University Heights Water Tower Seismic Retrofit / S17006	355	Continuing	43	Low
CIP Emergency Reserve / ABT00006	108	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	370	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	380	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	314	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	327	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	326	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	343	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Sewer CIP Emergency Reserve / ABT00007	348	Continuing	Annual	Annual
Stadium / ABG00001	114	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	350	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	359	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	362	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	363	Continuing	Annual	Annual
Backup Generators at SPS's, TP & EMTS / S12036	305	Warranty	N/A	N/A
Convention Center Phase III Expansion / S12022	109	Underfunded	N/A	N/A
Kearny Mesa Repair Facility / P20000	103	New	N/A	N/A
Police 911 Call Manager / S15024	289	Continuing	N/A	N/A
San Carlos Branch Library / S00800	162	Underfunded	N/A	N/A
Water Department Security Upgrades / S00050	360	Continuing	N/A	N/A
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	396	Warranty	91	High
Maple Canyon Storm Drain Upgrade / S20003	433	New	86	High
Avenida de la Playa Infrastructure-SD / S13018	397	Warranty	73	Medium
SD River Dredging Qualcomm Way to SR163 / S00606	258	Continuing	69	Medium
Coolidge Street Storm Drain / S11003	416	Warranty	46	Low
Hayes Ave Storm Drain / S11002	425	Continuing	41	Low
Drainage Projects / ACA00001	418	Continuing	Annual	Annual
Watershed CIP / ACC00001	476	Continuing	Annual	Annual
Famosa Slough Salt Marsh Creation / S00605	218	Warranty	N/A	N/A
Golf Courses				
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	229	Continuing	60	High
MBGC Irrigation & Electrical Upgrades / S11010	230	Continuing	54	Medium
TP South Golf Course Imp Renovation / S18002	275	Continuing	26	Low
Balboa Park Golf Course / AEA00002	179	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	234	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	274	Continuing	Annual	Annual
Intangible Assets Information Tech				
Enterprise Funded IT Projects / ATT00002	111	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Governmental Funded IT Projects / ATT00001	113	Continuing	Annual	Annual
311 Enhancements / T19000	105	Continuing	N/A	N/A
Accela Implementation Phase 2 / T19003	106	Continuing	N/A	N/A
CAD System Replacement Project / S13100	288	Warranty	N/A	N/A
Centralized Payment Processing Solution / T19002	107	Continuing	N/A	N/A
EAM Enhancements / T19001	110	Continuing	N/A	N/A
Fleet Management Software Upgrade / P19000	103	Continuing	N/A	N/A
Landfills				
Covered Aerated Static Pile System / S16053	123	Continuing	93	High
Miramar Landfill Gas Recovery Improvemen / S16052	126	Warranty	88	Medium
Miramar Landfill Storm Water Improvements / L18002	127	Continuing	88	Medium
South Chollas Landfill Improvements / S00684	128	Warranty	85	Medium
Miramar Landfill Facility Improvements / L17000	125	Continuing	77	Low
CNG Fueling Station for Refuse & Recycling / S15000	122	Continuing	55	Low
Minor Improvements to Landfills / AFA00001	124	Continuing	Annual	Annual
Parks				
Tierrasanta Sports Field Lighting Phase II / S18004	270	Continuing	91	High
Rancho Mission Canyon Park Upgrades / S15004	250	Continuing	83	High
East Fortuna Staging Area Field Stn Bldg / S14016	210	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	253	Continuing	73	High
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	259	Continuing	71	High
Museum of Man Seismic Retrofit / L12003	238	Continuing	68	High
East Village Green Phase 1 / S16012	211	Continuing	67	High
Sunset Cliffs Park Drainage Improvements / L14005	266	Continuing	66	High
Hidden Trails Neighborhood Park / S00995	222	Continuing	65	High
Olive Grove Community Park ADA Improve / S15028	243	Continuing	65	High
Chollas Lake Improvements / L18001	200	Continuing	64	High
Doyle Park Community Park ADA Upgrades / S15037	209	Continuing	64	High
Rolando Joint Use Facility Development / S15029	254	Continuing	64	High
Children's Park Improvements / S16013	198	Continuing	63	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Downtown Greenways / L18000	208	Continuing	63	High
Memorial Comm Pk Playground ADA Upgrades / S16020	231	Continuing	63	High
Cesar Solis Community Park / S00649	195	Warranty	62	High
Mohnike Adobe and Barn Restoration / S13008	237	Continuing	62	High
Park de la Cruz Neighborhood Park Improvements / S15003	248	Continuing	62	High
Skyline Hills Community Park ADA Improve / S15038	261	Continuing	62	High
Taft Joint Use Facility Development / S15026	268	Continuing	62	High
La Paz Mini Park / S11103	226	Underfunded	61	High
Egger/South Bay Community Park ADA Improvements / S15031	213	Continuing	60	High
Hickman Fields Athletic Area / S00751	221	Continuing	60	High
Junipero Serra Museum ADA Improvements / S15034	224	Continuing	60	High
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	228	Continuing	60	High
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	263	Warranty	59	Medium
Wangenheim Joint Use Facility / S15007	279	Continuing	59	Medium
Canon Street Pocket Park / S16047	184	Continuing	58	Medium
Carmel Creek NP Improvements / S16037	187	Continuing	58	Medium
Carmel Del Mar NP Comfort Station-Development / S16034	188	Continuing	58	Medium
Carmel Grove NP Comfort Station and Park / S16038	189	Continuing	58	Medium
Carmel Knolls NP Comfort Station-Development / S16033	190	Continuing	58	Medium
Carmel Mission NP Comfort Station Development / S16039	191	Continuing	58	Medium
Carmel Valley CP-Turf Upgrades / S16029	192	Continuing	58	Medium
Centrum Neighborhood Pk Improvements / RD16005	194	Continuing	58	Medium
Fairbrook Neighborhood Park Development / S01083	217	Continuing	58	Medium
Ocean Air Comfort Station and Park Improvements / S16031	241	Continuing	58	Medium
Ocean Air CP - Turf Upgrades / S16030	242	Continuing	58	Medium
Sage Canyon NP Concession Bldg-Develop / S16035	256	Continuing	58	Medium
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	260	Continuing	58	Medium
Solana Highlands NP-Comfort Station Development / S16032	262	Continuing	58	Medium
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	265	Continuing	58	Medium
Torrey Highlands NP Upgrades / S16036	272	Continuing	58	Medium

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Villa Monserate Neighborhood Park Upgrades / S16048	277	Continuing	58	Medium
Bay Terrace Senior Center / S16060	182	Continuing	57	Medium
Emerald Hills Park GDP / P20003	177	New	57	Medium
Olive St Park Acquisition and Development / S10051	244	Continuing	57	Medium
Southeastern Mini Park Improvements / L16000	264	Continuing	57	Medium
Carmel Valley Neighborhood Park #8 / S00642	193	Continuing	55	Low
Del Mar Mesa Neighborhood Park / S13023	205	Warranty	55	Low
Mira Mesa CP Expansion Phase I / S00667	233	Continuing	55	Low
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	220	Continuing	54	Low
El Cuervo Adobe Improvements / S14006	214	Continuing	53	Low
North Park Mini Park / S10050	239	Continuing	53	Low
Encanto Comm Pk Security Lighting Upgrades / S16017	215	Continuing	52	Low
Hendrix Pond/Aviary Park Development / P18003	177	Continuing	52	Low
Rolling Hills Neighborhood Park ADA Upgrades / S15021	255	Continuing	52	Low
Waldo Waterman Park / S00760	278	Warranty	52	Low
Beyer Park Development / S00752	183	Continuing	51	Low
Southwest Neighborhood Park / P18010	178	Continuing	51	Low
Charles Lewis III Memorial Park / S00673	196	Warranty	49	Low
Chollas Community Park Comfort Station / S16058	199	Continuing	49	Low
Wightman Street Neighborhood Park / S00767	280	Continuing	49	Low
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	225	Continuing	48	Low
Dennerly Ranch Neighborhood Park / S00636	207	Continuing	47	Low
John Baca Park-General Development Plan / P19003	177	Continuing	47	Low
Ocean Beach Pier Condition Assessment / P18002	178	Continuing	47	Low
Canyon Hills Resource Park Improvements / S15006	185	Continuing	45	Low
Chollas Lake Pk Playground Improvements / S14002	201	Warranty	40	Low
Los Penasquitos Cyn Preserve STRl Restor / S13014	227	Underfunded	35	Low
Tubman Charter School JU Improvements / S13000	276	Continuing	31	Low
Kumeyaay Lakes Berm Restoration Dredging / P18006	177	Continuing	27	Low
Canyonside Community Park Improvements / S12004	186	Continuing	22	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Hiking & Equestrian Trail NP #10 / S00722	223	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	257	Continuing	19	Low
Coastal Erosion and Access / AGF00006	203	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	235	Continuing	Annual	Annual
Park Improvements / AGF00007	249	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	251	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	252	Continuing	Annual	Annual
Del Sur Neighborhood Park / RD19003	206	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / S01014	236	Continuing	N/A	N/A
Pacific Highlands Ranch Community Park / RD16002	245	Continuing	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / RD12003	246	Continuing	N/A	N/A
Torrey Meadows Neighborhood Park / S00651	273	Warranty	N/A	N/A
Potable Reuse				
Pure Water Pooled Contingency / P19002	299	Continuing	85	High
PURE Water Program / ALA00001	344	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / S12014	346	Continuing	90	High
Evans Pond Reclaimed Water Pipeline Inst / S13010	216	Warranty	40	Medium
Recycled Water Systems Upgrades / AHC00004	345	Continuing	Annual	Annual
Transportation				
City Heights Pedestrian Improvements / S15044	413	Continuing	91	High
City Heights Sidewalks and Streetlights / S19005	414	New	91	High
Torrey Highlands Community ID & Enhance / S11009	271	Warranty	91	High
Market Street-47th to Euclid-Complete Street / S16061	435	Continuing	87	High
La Media Road Improvements / S15018	431	Continuing	85	High
University Avenue Complete Street Phase1 / S18001	469	Continuing	81	High
Sea World Dr/I5 Interchange Improvement / S00888	452	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	411	Warranty	73	High
Juan Street Concrete Street / S00602	429	Warranty	73	High
Coastal Rail Trail / S00951	415	Continuing	72	High
Miramar Road-I-805 Easterly Ramps / S00880	439	Continuing	71	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
SR 163/Clairemont Mesa Blvd Interchange / S00905	455	Warranty	71	High
W Mission Bay Dr Bridge Over SD River / S00871	475	Continuing	70	High
Village Center Loop Rd-N Carmel Valley Rd / S19002	473	Continuing	68	High
Streamview Drive Improvements Phase 2 / S18000	460	Continuing	67	High
University Avenue Mobility / S00915	470	Continuing	67	High
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	428	Continuing	66	High
Old Otay Mesa Road-Westerly / S00870	442	Continuing	66	High
Alvarado Road Realignment / P18007	393	Continuing	63	Medium
25th Street Renaissance Project / S00985	394	Warranty	61	Medium
SR 163/Friars Road / S00851	456	Continuing	61	Medium
Ysabel Creek Road Repair / P19001	393	Continuing	61	Medium
Palm Avenue Roadway Improvements / S00913	446	Warranty	57	Medium
SR94/Euclid Av Interchange Phase 2 / S14009	457	Continuing	57	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	440	Warranty	56	Medium
Poway Road Bicycle Path - Class I / S00943	448	Warranty	56	Medium
Regents Rd Widening-Genesee to Executive / S00881	450	Warranty	56	Medium
43rd St fr Logan to I805 St Widening / S00845	395	Warranty	55	Medium
Otay Mesa Truck Route Phase 4 / S11060	443	Continuing	55	Medium
Torrey Pines Road Improvement Phase 2 / S15023	464	Continuing	54	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	419	Continuing	53	Low
Palm Avenue Interstate 805 Interchange / S00869	445	Continuing	53	Low
Park Boulevard At-Grade Crossing / S15045	447	Continuing	53	Low
Streamview Drive Improvements / S00864	459	Warranty	53	Low
Talmadge Traffic Calming Infrastructure / S17001	269	Continuing	53	Low
Linda Vista/Genesee Intersection Improve / S00907	432	Warranty	52	Low
Del Sol Boulevard-Central / S00858	417	Warranty	51	Low
Georgia Street Bridge Improvements / S00863	423	Continuing	51	Low
Golf Course Drive Improvements / S15040	219	Continuing	50	Low
Market St-Euclid to Pitta-Improvements / S16022	434	Continuing	50	Low
Five Points Neighborhood Pedestrian Impr / S00988	421	Warranty	48	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Switzer Canyon Bridge Enhancement Prog / S10054	267	Continuing	47	Low
Torrey Meadows Drive Overcrossing / S10015	463	Continuing	46	Low
Genesee Avenue Widen I-5 Crossing / S00839	422	Continuing	44	Low
Cherokee Street Improvements / S00921	412	Warranty	43	Low
Coast Blvd Walkway Improvements / S15001	202	Warranty	42	Low
Torrey Pines Road Slope Restoration / S00877	465	Warranty	42	Low
Carmel Country Road Low Flow Channel / S00969	406	Continuing	41	Low
Convert RB Medians-Asphalt to Concrete / L12000	204	Continuing	35	Low
Martin Luther King Jr. Promenade / S13020	436	Warranty	15	Low
Balboa Avenue Corridor Improvements / S00831	399	Continuing	12	Low
Citrus & Conifer Reconstruction / P20002	393	New	14	Low
Bicycle Facilities / AIA00001	438	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	400	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	401	Continuing	Annual	Annual
Guard Rails / AIE00002	424	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	427	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	426	Continuing	Annual	Annual
Median Installation / AIG00001	437	Continuing	Annual	Annual
New Walkways / AIK00001	441	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	453	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	461	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	462	Continuing	Annual	Annual
Traffic Calming / AIL00001	466	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	467	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	468	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	471	Continuing	Annual	Annual
Azalea Park Neighborhood Identification / S00699	398	Warranty	N/A	N/A
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	402	Continuing	N/A	N/A
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	403	Warranty	N/A	N/A
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	404	Continuing	N/A	N/A

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Camino del Sur Widening (San Dieguito Rd to Paseo / RD19005	405	Continuing	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	407	Warranty	N/A	N/A
Carmel Mountain Road (T-5.2) / RD15002	408	Continuing	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	409	Continuing	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	410	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / S00886	420	Warranty	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	430	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	444	Continuing	N/A	N/A
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	449	Continuing	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	451	Continuing	N/A	N/A
State Route 56 Freeway Expansion / RD14000	458	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	472	Continuing	N/A	N/A
W Bernardo Dr Spot Improvement I-15 to Aguamiel Rd / RD19004	474	Continuing	N/A	N/A
Westerly Extension of Hazard Center Dr / RD10001	477	Continuing	N/A	N/A
Wastewater				
Harbor Drive Trunk Sewer / S18006	315	Continuing	89	High
Alvarado Trunk Sewer Phase IV / S15019	304	Continuing	84	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	351	Continuing	84	Medium
Kearny Mesa Trunk Sewer / S20000	317	New	77	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	328	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	340	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	349	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	356	Continuing	Annual	Annual
Water				
Otay 2nd Pipeline Phase 4 / S20001	337	New	99	High
Catalina 12inch Cast Iron Mains / S12008	307	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	331	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	338	Continuing	98	High
30th Street Pipeline Replacement / S12010	300	Continuing	93	Medium
University Ave Pipeline Replacement / S11021	353	Continuing	93	Medium

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Upas St Pipeline Replacement / S11022	357	Continuing	93	Medium
Alvarado 2nd Extension Pipeline / S12013	303	Continuing	92	Medium
Morena Pipeline / S16027	332	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	339	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	336	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	358	Continuing	90	Low
El Monte Pipeline No 2 / S10008	311	Continuing	86	Low
La Jolla Scenic Drive 16inch Main / S12009	318	Continuing	82	Low
La Jolla View Reservoir / S15027	319	Continuing	80	Low
Little McGonigle Ranch Road Pipeline / S00069	321	Continuing	70	Low
Corrosion Control / AKA00001	310	Continuing	Annual	Annual
Freeway Relocation / AKB00002	313	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	316	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	320	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	341	Continuing	Annual	Annual
Water Main Replacements / AKB00003	361	Continuing	Annual	Annual
New 16" Water Mains (U-3) / RD15003	335	Continuing	N/A	N/A



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Capital Improvements Program Project Types

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Airport Assets	\$ 19,213,963	\$ -	\$ -	19,213,963
Total	\$ 19,213,963	\$ -	\$ -	19,213,963

Building

Buildings projects refer to the construction, expansion, or capital upgrade of any building or facility that the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that occupies the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Building

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Bldg - Community Centers	\$ 1,025,000	\$ 250,000	\$ -	1,275,000
Bldg - Libraries	63,046,068	798,500	29,868,800	93,713,368
Bldg - MWWWD - Administration Struct	2,491,626	1,000,000	3,780,501	7,272,127
Bldg - MWWWD - Laboratories	1,018,535	400,000	2,012,316	3,430,851
Bldg - MWWWD - Pump Stations	77,525,738	15,350,000	83,029,716	175,905,454
Bldg - MWWWD - Treatment Plants	38,056,204	21,601,467	58,096,581	117,754,252
Bldg - Operations Facility / Structures	74,622,340	3,700,000	-	78,322,340
Bldg - Other City Facility / Structures	170,805,208	4,420,098	776,629,919	951,855,225
Bldg - Parks - Recreation/Pool Centers	28,813,667	1,000,000	15,924,881	45,738,548
Bldg - Pub Safety - Fire Fac / Struct	105,953,454	-	49,867,998	155,821,452
Bldg - Pub Safety - Lifeguard Stations	13,334,256	-	6,319,697	19,653,953
Bldg - Pub Safety - Police Fac / Struct	10,330,275	-	-	10,330,275
Bldg - Stadium Facilities	802,755	-	-	802,755
Bldg - Water - Pump Stations	56,122,698	2,057,453	31,411,249	89,591,400
Bldg - Water - Reservoirs/Dams	7,650,782	3,000,000	37,875,053	48,525,835
Bldg - Water - Standpipes	131,388,234	12,276,800	72,068,134	215,733,168
Bldg - Water - Treatment Plants	2,769,966	500,000	984,768	4,254,734
Bldg - Water - Wells	2,827,605	1,000,000	4,203,479	8,031,084
Total	\$ 788,584,411	\$ 67,354,318	\$ 1,172,073,092	2,028,011,821

Capital Improvements Program Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 28,302,035	\$ -	\$ 402,338,480	\$ 430,640,515
Drainage - Channels	1,270,398	250,000	975,000	2,495,398
Drainage - Storm Drain Pipes	110,850,291	2,666,667	367,521,250	481,038,208
Total	\$ 140,422,723	\$ 2,916,667	\$ 770,834,730	\$ 914,174,120

Golf Courses

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Parks & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Courses

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Golf Courses	\$ 26,807,329	\$ 3,000,000	\$ 2,063,816	\$ 31,871,145
Total	\$ 26,807,329	\$ 3,000,000	\$ 2,063,816	\$ 31,871,145

Intangible Assets Information Tech

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Typical intangible assets include: easements, water rights, patents, trademarks, and computer software. Currently the City has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Type can be seen below in **Table 5**.

Table 5: Intangible Assets Information Tech

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Intangible Assets Information Tech	\$ 15,469,500	\$ 258,000	\$ 4,009,466	\$ 19,736,966
Total	\$ 15,469,500	\$ 258,000	\$ 4,009,466	\$ 19,736,966

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance. The Landfills Project Types can be seen below in **Table 6**.

Capital Improvements Program Project Types

Table 6: Landfills

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Landfills	\$ 59,984,975	\$ 3,300,000	\$ 4,600,000	67,884,975
Landfills - Supporting Fac / Struct	21,043,904	250,000	-	21,293,904
Total	\$ 81,028,879	\$ 3,550,000	\$ 4,600,000	89,178,879

Parks

The Parks & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as mini parks (1-acre to 3-acres without a comfort station) and community parks (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 7**.

Table 7: Parks

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Parks - Community	\$ 89,595,829	\$ 1,200,000	\$ 11,515,538	102,311,367
Parks - Mini Parks	12,686,414	-	4,509,406	17,195,820
Parks - Miscellaneous Parks	163,057,261	12,297,619	65,426,333	240,781,213
Parks - Neighborhood	85,462,183	400,000	12,332,855	98,195,038
Parks - Open Space	5,527,522	-	1,583,973	7,111,495
Parks - Resource Based	20,289,315	295,332	7,428,663	28,013,310
Parks - Shorelines	3,768,572	-	-	3,768,572
Parks - Trails	6,220,871	-	1,865,540	8,086,411
Total	\$ 386,607,968	\$ 14,192,951	\$ 104,662,308	505,463,227

Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Type can be seen below in **Table 8**.

Table 8: Potable Reuse

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 294,752,715	\$ 386,838,319	\$ 1,016,154,908	1,697,745,942
Total	\$ 294,752,715	\$ 386,838,319	\$ 1,016,154,908	1,697,745,942

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 9**.

Capital Improvements Program Project Types

Table 9: Reclaimed Water System

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 3,055,053	\$ -	\$ -	3,055,053
Reclaimed Water System - Reservoirs	1,500,000	-	-	1,500,000
Total	\$ 4,555,053	\$ -	\$ -	4,555,053

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in **Table 10**.

Table 10: Transportation

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 30,708,430	\$ 2,635,000	\$ 123,566,273	156,909,703
Trans - Bridge - Vehicular	347,663,499	2,200,000	188,712,632	538,576,131
Trans - Ped Fac - Sidewalks	46,387,306	3,375,000	150,951,600	200,713,906
Trans - Roads/Widening/Reconfiguration	12,185,738	-	20,834,262	33,020,000
Trans - Roadway	398,409,602	19,757,302	330,364,498	748,531,402
Trans - Roadway - Enhance/Scape/Medians	16,984,917	4,450,000	9,786,993	31,221,910
Trans - Roadway - Erosion/Slope/Ret Wall	4,597,720	-	-	4,597,720
Trans - Roadway - GRails/BRails/Safety	8,378,769	200,000	6,255,198	14,833,967
Trans - Roadway - Street Lighting	13,964,367	200,000	207,690,000	221,854,367
Trans - Signals - Calming/Speed Abatement	12,281,741	750,000	13,501,760	26,533,501
Trans - Signals - Traffic Signals	29,494,682	1,600,000	145,342,600	176,437,282
Total	\$ 921,056,770	\$ 35,167,302	\$ 1,197,005,816	2,153,229,888

Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 11**.

Table 11: Wastewater

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 377,058,365	\$ 57,409,219	\$ 220,363,946	654,831,530
Wastewater - Collection Sys - Trunk Swr	40,459,270	19,094,710	159,616,952	219,170,932
Total	\$ 417,517,634	\$ 76,503,929	\$ 379,980,898	874,002,461

Capital Improvements Program Project Types

Water

Water projects include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 12**.

Table 12: Water

Project Type	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 427,865,978	\$ 67,046,686	\$ 291,074,681	\$ 785,987,346
Water - Distribution Sys - Transmission	177,024,687	53,983,983	198,952,059	429,960,729
Total	\$ 604,890,665	\$ 121,030,669	\$ 490,026,740	\$ 1,215,948,074



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Capital Improvements Program Funding Sources

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Golf Course Enterprise Fund

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses.

Infrastructure Fund

The Infrastructure Fund is used exclusively for "the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure," including the associated financing and personnel costs. The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure projects. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Trails Regional Park, Otay

Capital Improvements Program Funding Sources

River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Mission Trails Regional Park Fund

The Mission Trails Regional Park Fund mainly consists of rent monies from a variety of different leases for the communication facilities on Cowles Mountain. Funds are to be used for capital improvements in the Mission Trails Regional Park.

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, receiving revenue from a variety of fees associated with recycling.

Refuse Disposal Fund

Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements.

Sewer Funds

Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility.

Capital Improvements Program Funding Sources

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2020	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 7,278,632	\$ -	\$ -	\$ 7,278,632
Antenna Lease Fund	1,455,766	-	-	1,455,766
Bond Financing	135,560,470	-	106,775,084	242,335,554
Bus Stop Capital Improvement Fund	151,873	-	296,000	447,873
Capital Outlay - Land Sales	35,812,145	-	-	35,812,145
Capital Outlay - Other	22,901,760	-	-	22,901,760
Capital Outlay - Police Decentralization Land Sales	190,000	-	-	190,000
Convention Center Funds	1,744,026	-	-	1,744,026
Deferred Capital Projects Bonds	139,241,855	-	-	139,241,855
Developer Funding	34,875,786	-	2,800,298	37,676,084
Development Impact Fees	170,891,082	48,500	-	170,939,582
Donations	24,309,510	-	-	24,309,510
EDCO Community Fund	920,000	-	-	920,000
Energy Conservation Program Fund	1,958,594	-	2,000,000	3,958,594
Energy Upgrades CEC Loan Fund	30,273,755	-	-	30,273,755
Enhanced Infrastructure Financing District Fund	369,048	-	727,500	1,096,548
Environmental Growth Funds	9,625,933	-	-	9,625,933
Facilities Benefit Assessments	373,125,133	-	54,876,672	428,001,805
Federal Grants	186,095,584	-	48,862,517	234,958,101
Fiesta Island Sludge Mitigation Fund	4,841,784	-	-	4,841,784
Fleet Services Internal Service Fund	3,617,028	1,270,598	8,088,441	12,976,067
Gas Tax Fund	18,295,091	4,156,286	6,802,921	29,254,298
General Fund	81,693,661	6,058,000	-	87,751,661
Golf Course Enterprise Fund	26,657,329	3,000,000	-	29,657,329

Capital Improvements Program Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2020	Future Fiscal Years	Funding Source Total
Infrastructure Fund	27,482,412	7,600,622	13,014,250	48,097,284
Infrastructure Improvement Funds	1,496	-	-	1,496
Lease Purchase Fund	2,073,923	-	-	2,073,923
Library System Improvement Fund	2,827,400	-	-	2,827,400
Maintenance Assessment Districts	2,058,764	-	-	2,058,764
Mission Bay Park Improvement Fund	45,439,474	7,734,786	35,169,875	88,344,135
Mission Trails Regional Park Fund	2,220,347	195,332	841,713	3,257,392
Non-CIP Funds	300,000	-	-	300,000
OneSD/ERP Funding	349,679	-	-	349,679
Other Funding	44,360,235	-	1,509,466	45,869,701
Other Grants	3,189,379	-	-	3,189,379
Parking Meter Districts	1,800,000	-	9,200,000	11,000,000
Park Service District Funds	4,554,011	-	-	4,554,011
Proposition 42 Replacement - Transportation Relief Fund	14,939,979	-	-	14,939,979
Recycling Fund	17,075,200	1,100,000	3,800,000	21,975,200
Redevelopment Funding	26,926,046	-	(7,000,000)	19,926,046
Refuse Disposal Fund	49,078,030	4,300,000	800,000	54,178,030
Regional Transportation Congestion Improvement Program	41,846,933	-	5,399,424	47,246,357
San Diego Regional Parks Improvement Fund	22,741,599	3,500,000	11,914,461	38,156,060
San Diego Unified School District	500,000	-	-	500,000
Sea World Traffic Mitigation Fund	10,750,000	-	-	10,750,000
Sewer Funds	706,425,915	304,465,573	936,933,752	1,947,825,240
Stadium Fund	802,755	-	-	802,755
State Grants	27,592,880	-	34,000,000	61,592,880
Sunset Cliffs Natural Park Fund	933,702	-	-	933,702
TransNet - Extension Bikeways	792,148	-	-	792,148
TransNet Funds	183,283,242	20,589,394	91,690,207	295,562,843
Trench Cut/Excavation Fee Fund	12,551,167	2,000,000	8,000,000	22,551,167
Unidentified Funding	-	-	2,502,218,602	2,502,218,602
Utilities Undergrounding Program Fund	83,758,585	5,000,000	20,000,000	108,758,585
Water Fund	1,052,366,460	339,793,064	1,242,690,591	2,634,850,115
Total	\$ 3,700,907,610	\$ 710,812,155	\$ 5,141,411,774	\$ 9,553,131,539

Capital Improvements Program Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	PageNo	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Hickman Fields Athletic Area / S00751	221	60	High	\$ 605,156	6.30 %
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	419	53	Low	2,519,898	6.60 %
Fairbrook Neighborhood Park Development / S01083	217	58	Medium	458,564	7.60 %
Fire-Rescue Air Operations Facility / S15012	148	78	Medium	1,614,904	9.10 %
University Avenue Complete Street Phase1 / S18001	469	81	High	622,180	9.30 %
Children's Park Improvements / S16013	198	63	High	778,547	10.80 %
La Paz Mini Park / S11103	226	61	High	309,406	11.90 %
Villa Monserate Neighborhood Park Upgrades / S16048	277	58	Medium	252,193	14.90 %
Otay Mesa Truck Route Phase 4 / S11060	443	55	Medium	3,630,000	15.50 %
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	181	65	Low	489,299	16.10 %
Canon Street Pocket Park / S16047	184	58	Medium	252,551	17.80 %
Museum of Man Seismic Retrofit / L12003	238	68	High	2,186,950	19.50 %
Median Installation / AIG00001	437	Annual	Annual	1,950,000	20.20 %
Mohnike Adobe and Barn Restoration / S13008	237	62	High	833,973	30.90 %
Guard Rails / AIE00002	424	Annual	Annual	1,500,000	31.30 %
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	229	60	High	2,063,816	31.90 %
Traffic Signals - Citywide / AIL00004	467	Annual	Annual	6,807,200	36.30 %
Traffic Signals Modification / AIL00005	468	Annual	Annual	8,850,000	37.30 %
Wangenheim Joint Use Facility / S15007	279	59	Medium	3,552,143	38.60 %
Taft Joint Use Facility Development / S15026	268	62	High	2,187,521	38.80 %
Traffic Calming / AIL00001	466	Annual	Annual	6,410,000	40.30 %
Chollas Lake Improvements / L18001	200	64	High	900,000	43.90 %
City Facilities Improvements / ABT00001	370	Annual	Annual	63,818,538	51.80 %
SD River Dredging Qualcomm Way to SR163 / S00606	258	69	Medium	975,000	57.70 %
La Media Road Improvements / S15018	431	85	High	20,106,762	60.90 %
Sidewalk Repair and Reconstruction / AIK00003	453	Annual	Annual	57,000,000	72.60 %
State Route 56 Freeway Expansion / RD14000	458	N/A	N/A	91,000,000	73.60 %
Golf Course Drive Improvements / S15040	219	50	Low	3,894,645	74.30 %
Street Light Circuit Upgrades / AIH00002	461	Annual	Annual	18,610,000	74.90 %
Palm Avenue Interstate 805 Interchange / S00869	445	53	Low	26,500,000	76.00 %
Bicycle Facilities / AIA00001	438	Annual	Annual	93,246,000	78.00 %

Capital Improvements Program Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	PageNo	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
New Walkways / AIK00001	441	Annual	Annual	83,575,000	78.20 %
Drainage Projects / ACA00001	418	Annual	Annual	363,521,250	78.90 %
Coastal Rail Trail / S00951	415	72	High	19,425,628	79.40 %
Talmadge Traffic Calming Infrastructure / S17001	269	53	Low	1,089,993	79.60 %
NTC Aquatic Center / S10000	240	56	Low	8,000,000	84.30 %
Beyer Park Development / S00752	183	51	Low	16,489,491	84.70 %
Fairmount Avenue Fire Station / S14018	137	83	Medium	13,822,205	85.60 %
North Pacific Beach Lifeguard Station / S10119	149	83	Medium	6,319,697	87.10 %
San Carlos Branch Library / S00800	162	N/A	N/A	20,983,720	87.50 %
Market St-Euclid to Pitta-Improvements / S16022	434	50	Low	4,976,600	89.40 %
Install T/S Interconnect Systems / AIL00002	426	Annual	Annual	120,785,400	91.60 %
Fire Station No. 51 - Skyline Hills / S14017	146	83	Medium	12,890,957	92.80 %
Watershed CIP / ACC00001	476	Annual	Annual	402,338,480	93.40 %
Los Penasquitos Cyn Preserve STrl Restor / S13014	227	35	Low	1,865,540	95.50 %
Installation of City Owned Street Lights / AIH00001	427	Annual	Annual	188,280,000	95.60 %
Sea World Dr/15 Interchange Improvement / S00888	452	74	High	119,072,571	99.10 %
Fire Station No. 54 - Paradise Hills / S00785	147	81	Medium	13,216,346	99.40 %
Convention Center Phase III Expansion / S12022	109	N/A	N/A	681,640,478	99.50 %
Total				\$ 2,502,218,602	

Community Planning

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan is structured to work in concert with the City's community plans. It provides infill and remaining new growth development guidance emphasizing the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, "toolboxes" to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village vision is unique to the community in which it is located, yet all villages would be pedestrian friendly and inviting, characterized by accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

Capital Improvements Program

Community Planning

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long-range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. Planning group recommendations are integral components of the planning process.

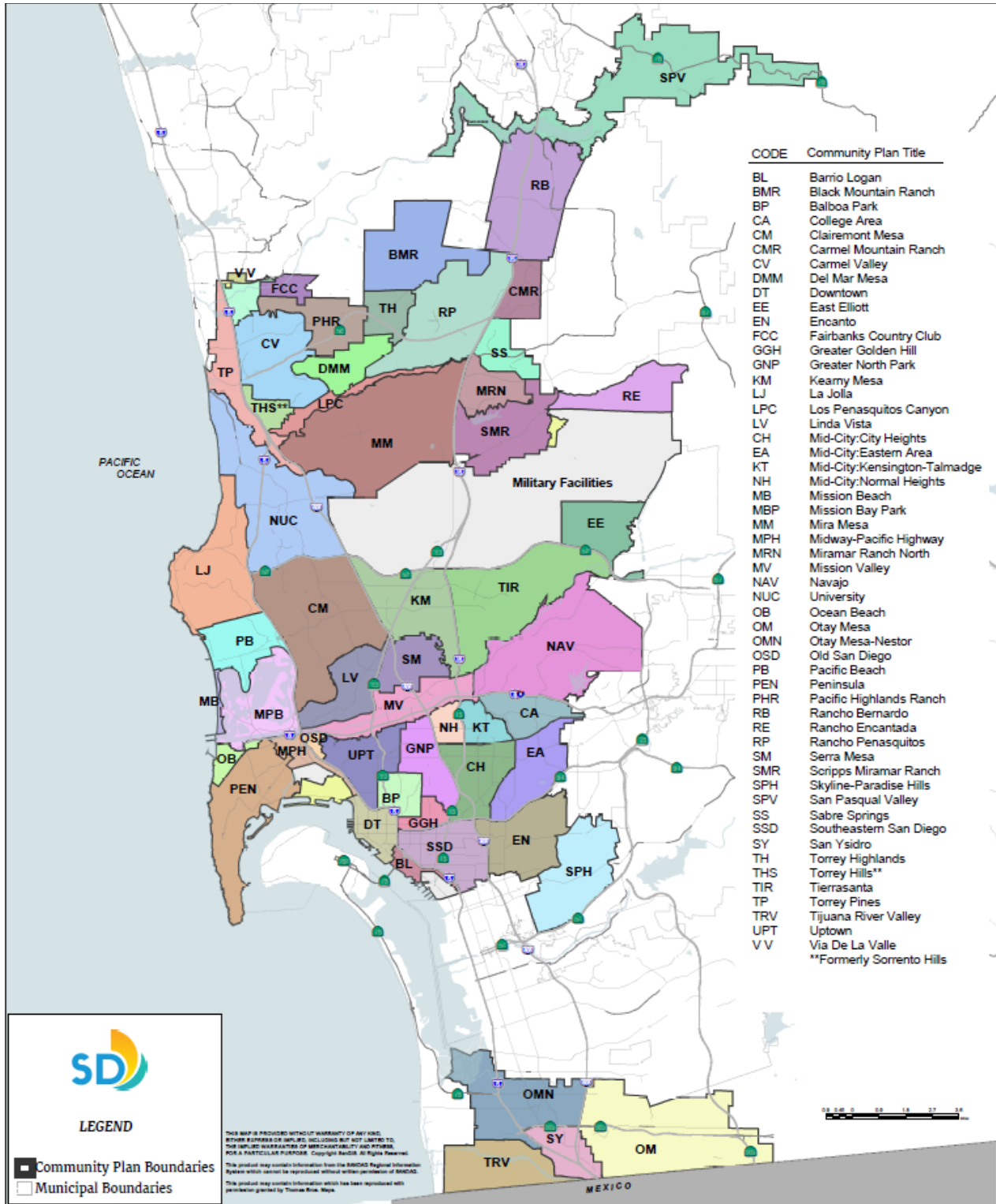
The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 00002 and General Plan Policy PF.A.4. a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

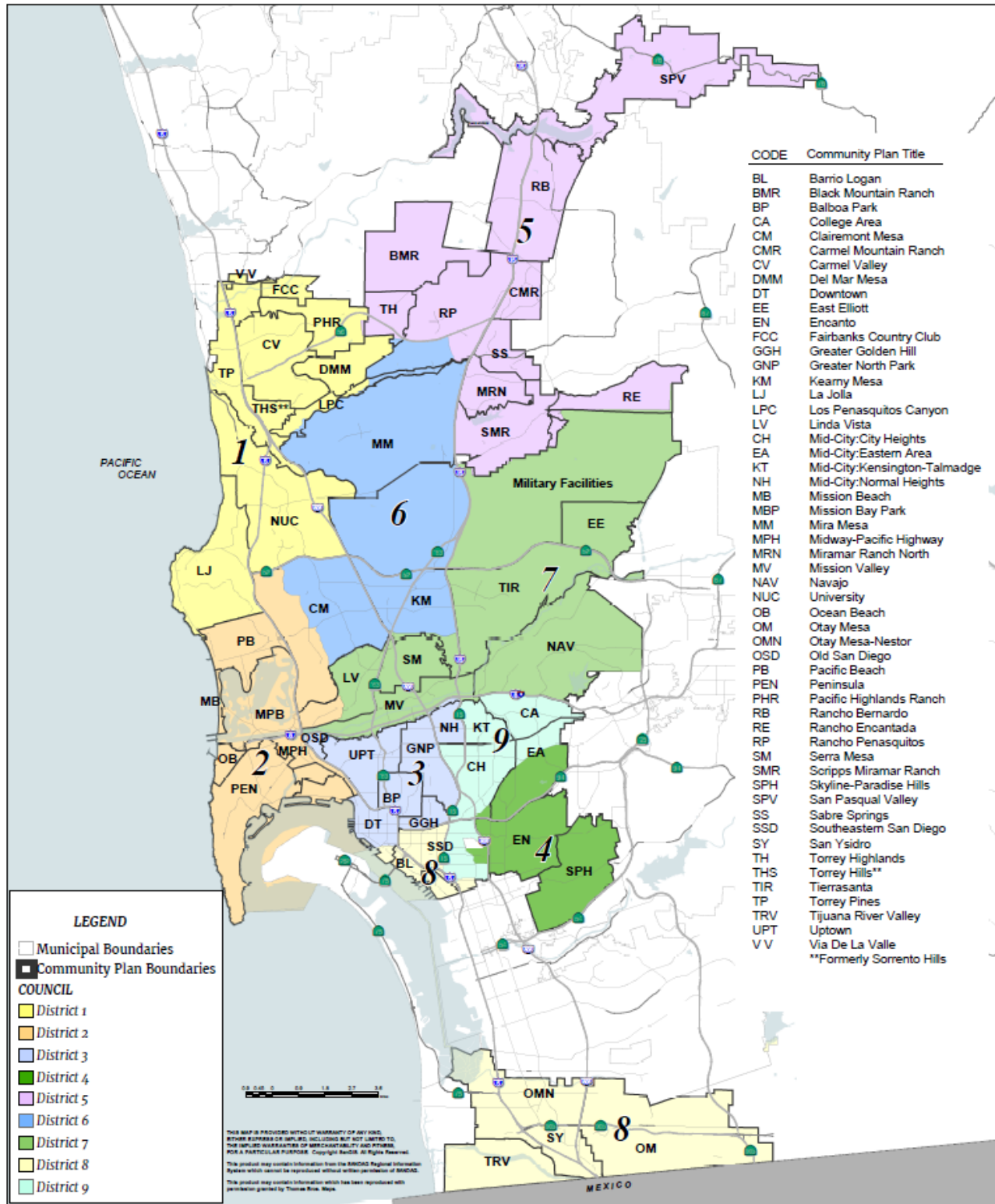
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program Guide to the Capital Improvement Projects

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of June 2019 are included in addition to new projects scheduled to begin in Fiscal Year 2020. Within the Capital Improvement Projects section, CIP project pages are organized by asset managing department.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2019 accomplishments and Fiscal Year 2020 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost. Refer to the Indexes beginning on page 485 to locate a specific project page.

Preliminary Engineering

The Preliminary Engineering projects are still in the planning phase of developing scope, schedule, and project cost, and will be converted to other project types once preliminary engineering is complete. Preliminary Engineering projects are located after each Department's Budget Narrative and before the start of the rest of the Department's project pages.

Hendrix Pond/Aviary Park Development /		P18003			
Priority Category:		Low		Priority Score: 52	
Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Scripps Miramar Ranch FBA	400086	\$ 137,774	\$ 162,226	\$ -	\$ 300,000
Total		\$ 137,774	\$ 162,226	\$ -	\$ 300,000

Technology Projects

Technology projects are included in Citywide Department Section and focused on information systems projects. Due to the unique nature of these projects, there is no affiliated Council District, Community Plan, priority score, or priority category.

Project Status:	Continuing	Contact Information:	Hempton, Alexander
Duration:	2019 - 2020		619-236-6898 ahempton@sandiego.gov

Capital Improvements Program Guide to the Capital Improvement Projects

Project Attributes

Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	Priority Score:	93
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2000 - 2019		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvements Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Abestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment District	MAD	Water Treatment Plant	WTP
Mini Park	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

P: Preliminary Engineering - These projects are still in the planning phase of developing scope, schedule, and project cost. Projects will be converted to other project types once preliminary engineering is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

Capital Improvements Program

Guide to the Capital Improvement Projects

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

T: Technology – These projects are information systems projects.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 63. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 75.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 75.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2020 Adopted Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2019, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Capital Improvements Program Guide to the Capital Improvement Projects

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 49.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 49.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project also includes remodeling the existing public restrooms facilities.

Operating Budget Impact: Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project was completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$25,000 for post-construction items due to agency review. Project closeout has been extended due to agency review and approval. No significant changes have been made to this project in Fiscal Year 2020.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Capital Improvements Program Guide to the Capital Improvement Projects

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 75.

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2019 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table - This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 69.

Expenditure by Funding Source												
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2018	FY 2018 Anticipated	FY 2019	FY 2020	FY 2021	FY 2022	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 121,646	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 146,646
Deferred Maint Revenue 2009A-Project	400624	927,819	-	-	-	-	-	-	-	-	-	927,819
Deferred Maintenance Revenue 2012A-Project	400848	707,942	-	-	-	-	-	-	-	-	-	707,942
CIP Contributions from General Fund	400265	546,202	2,546	-	-	-	-	-	-	-	-	548,748
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	700,000
PFA Lease Revenue Bonds 2015A-Projects	400859	292,897	38,236	-	-	-	-	-	-	-	-	331,133
PFA Lease Revenue Bonds 2015B-Project	400860	-	50,000	-	-	-	-	-	-	-	-	50,000
PFA Lease Revenue Refunding Bonds 2013A - Project	400853	896,733	-	-	-	-	-	-	-	-	-	896,733
PFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Total		\$ 4,406,823	\$ 118,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,524,607

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2020 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2019. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2020, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2019.

FY 2020 - This is the amount of funding approved in the Fiscal Year 2020 Adopted CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

Capital Improvements Program Guide to the Capital Improvement Projects

FY 2020 Anticipated - Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2020 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2020 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2020 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Department - Fund		FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000	5,000

Full-time Equivalent (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Capital Improvements Program Guide to the Capital Improvement Projects

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 73.



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Adopted Budget
Fiscal Year
2020

Airports



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The Airports Division manages Brown Field and Montgomery-Gibbs Executive Airport with a combined 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 275,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of runways, taxiways and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) and Caltrans matching grants, as well as enterprise funds.

2019 CIP Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2019, including:

Montgomery-Gibbs Executive Airport (KMYF)

- Completed Master Plan consultant studies
- Completed repaving of taxiway Kilo
- Completed terminal exterior outside paving rehabilitations
- Began electrical upgrade of Coast leasehold hangars
- Began implementation of the California Environmental Quality Act (CEQA) guidelines as it relates to the Airport Master Plan
- Began design portion of the road access regrade

Brown Field (KSDM)

- Completed rehabilitation of Runway 8L/26R, Phase 3
- Completed Master Plan consultant studies
- Completed terminal exterior rehabilitation
- Began implementation of CEQA guidelines related to the Airport Master Plan

2020 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with Federal, State, and local regulations and policies. To achieve this in Fiscal Year 2020, the Airports Division is pursuing the following goals:

Montgomery-Gibbs Executive Airport (KMYF)

- Complete CEQA guidelines related to the Airport Master Plan
- Complete electrical upgrade for Coast leasehold hangars
- Complete road access regrade

Brown Field (KSDM)

- Complete CEQA guidelines related to the construction phase of the Airport Master Plan
- Begin design/pre-construction plans for the 8R/26L and G1 rehabilitation/Taxiway Charlie re-alignment

Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 9,261,696	\$ -	\$ -	\$ 9,261,696
Montgomery-Gibbs Executive Airport / AAA00001	9,952,266	-	-	9,952,266
Total	\$ 19,213,963	\$ -	\$ -	\$ 19,213,963

Airports

Brown Field / AAA00002

Airport Assets

Council District:	8	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Propst, Rodney
Duration:	2002 - 2024		858-573-1441
Improvement Type:	Betterment		rpropst@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 1,341,974	\$ 2,236,029	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,578,004
Grant Fund-Enterprise-Federal	710000	5,683,692	-	-	-	-	-	-	-	-	-	5,683,692
Total		\$ 7,025,666	\$ 2,236,029	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,261,696

Airports

Montgomery-Gibbs Executive Airport / AAA00001

Airport Assets

Council District:	6	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Propst, Rodney
Duration:	2002 - 2024		858-573-1441
Improvement Type:	Betterment		rpropst@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 6,251,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,251,638
Montgomery Field Special Aviation	700030	1,792,751	1,907,877	-	-	-	-	-	-	-	-	3,700,628
Total		\$ 8,044,389	\$ 1,907,876	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,952,266



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Citywide



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The Citywide Department Capital Program Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to fleet operations, infrastructure asset management, information technology, the stadium, and the Convention Center.

2019 CIP Accomplishments

- Began construction of the 101 Ash Improvements Project
- Completed 311 and Get It Done enhancements
- Initiated the Cartegraph pavement management system replacement

2020 CIP Goals

The following Citywide project accomplishments anticipated in Fiscal Year 2020:

- Initiation of the Centralized Payment Processing Solution System
- Upgrade the Treasurers Delinquent Accounts Collections System
- Upgrade the OnBase Document Management System
- Complete construction of the 101 Ash improvements project
- Begin design work on the Kearny Mesa Repair Facility



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Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
101 Ash Improvements / S17009	\$ 25,880,408	\$ -	\$ -	\$ 25,880,408
311 Enhancements / T19000	550,000	-	-	550,000
Accela Implementation Phase 2 / T19003	1,750,000	-	1,509,466	3,259,466
Centralized Payment Processing Solution / T19002	455,000	-	-	455,000
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Convention Center Phase III Expansion / S12022	3,370,820	-	681,640,478	685,011,298
EAM Enhancements / T19001	501,679	-	-	501,679
Enterprise Funded IT Projects / ATT00002	1,989,200	-	-	1,989,200
Fleet Management Software Upgrade / P19000	250,000	-	2,500,000	2,750,000
Fleet Operations Facilities / L14002	2,081,961	270,598	5,588,441	7,941,000
Governmental Funded IT Projects / ATT00001	1,718,800	258,000	-	1,976,800
Kearny Mesa Repair Facility / P20000	-	1,000,000	-	1,000,000
Sewer CIP Emergency Reserve / ABT00007	10,000,000	-	-	10,000,000
Stadium / ABG00001	802,755	-	-	802,755
Water CIP Emergency Reserve / ABT00008	5,000,000	-	-	5,000,000
Total	\$ 55,350,623	\$ 1,528,598	\$ 691,238,385	\$ 748,117,606



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Citywide – Preliminary Engineering Projects

Fleet Management Software Upgrade / P19000

Priority Category: N/A Priority Score: N/A

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Fleet Services CIP Fund	400676	\$ -	\$ 250,000	\$ -	\$ 2,750,000
Total		\$ -	\$ 250,000	\$ -	\$ 2,750,000

Kearny Mesa Repair Facility / P20000

Priority Category: N/A Priority Score: N/A

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Fleet Services CIP Fund	400676	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Total		\$ -	\$ -	\$ 1,000,000	\$ 1,000,000

Citywide

101 Ash Improvements / S17009

Bldg - Operations Facility / Structures

Council District:	3	Priority Score:	80
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2017 - 2021		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for the architectural, electrical, plumbing, asbestos mitigation and mechanical tenant improvements to the 19 floors of 101 Ash Street for multiple City departments, including tenants of the City Operations Building and former tenants of 1010 2nd Ave building. Improvements will increase building's occupancy and bring the building into compliance with current Americans With Disabilities Act (ADA) standards.

Justification: These tenant improvements are needed to increase the occupancy of the building by approximately 356 employees and accommodate the office space requirements for a development permit center, as well as several City departments. These improvements will provide the needed office space for the more than 500 employees that were displaced from the 1010 2nd Ave building along with Development Services staff from the City Operations Building, which based on a 2014 estimate has more than \$90 million in deferred maintenance. The City estimates \$43 million in savings over a 20 year period, after accounting for the cost of these improvements and the lease-to-own agreement for the building, when compared to obtaining outside lease space in the Downtown area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2018. Construction bidding and construction began in Fiscal Year 2019. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
101 Ash Facility Improvements	400866	\$ 4,952,332	\$ 47,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Capital Outlay Fund	400002	4,101,843	5,415,806	-	-	-	-	-	-	-	-	9,517,649
CIP Contributions from General Fund	400265	4,237	3,413,077	-	-	-	-	-	-	-	-	3,417,314
Facilities Financing Fund	200001	71,975	-	-	-	-	-	-	-	-	-	71,975
SDTFC Series 2018C Tax Exempt	400868	7,873,470	-	-	-	-	-	-	-	-	-	7,873,470
Total		\$ 17,003,856	\$ 8,876,551	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,880,408

Citywide

311 Enhancements / T19000

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Hempton, Alexander
Duration:	2019 - 2021		619-236-6898 ahempton@sandiego.gov

Description: This project provides for enhancements and upgrades to the City’s Get It Done (311) system that either provide enhanced benefits or extend the useful life of the system.

Operating Budget Impact: None.

Justification: This project will continue enhancement work that was not included in the original scope of work or was identified after initial development.

Schedule: This project began after T-18000 Get It Done Expansion (311 Customer Exp) in Fiscal Year 2019 and will continue until the middle of Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 305,611	\$ 52,388	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358,000
Muni Sewer Utility - CIP Funding Source	700008	33,445	26,555	-	-	-	-	-	-	-	-	60,000
Recycling Fund CIP Fund	700049	48,611	6,589	-	-	-	-	-	-	-	-	55,200
Refuse Disposal CIP Fund	700040	68,492	8,308	-	-	-	-	-	-	-	-	76,800
Total		\$ 456,159	\$ 93,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000

Citywide

Accela Implementation Phase 2 / T19003

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Dennison, Karen
Duration:	2019 - 2020		619-685-1377 kdennison@sandiego.gov

Description: This project is the next phase in the effort to replace Development Services Department's (DSD) Project Tracking System (PTS). PTS is an in-house system which DSD and the Department of IT staff began developing in 1998 and placed into operation in 2001. DSD uses PTS as its core information system to manage the permitting and development functions for the department. These include the review, comment, issuance, inspection, and archiving functions which are needed in managing the department's permits and projects, as well as code enforcement activities. The scope of this project includes the design, configuration, testing, and deployment of the Development Services module of the Accela platform, as well as the enhancement of the Accela Citizen Access portal. Phase 2 will involve the following: create all permit and approval types found in PTS within Accela, enable multiple independent review cycle functionality to occur, accommodate different review methods (e.g., over-the-counter, submittal, and appointment), expand electronic plan review to digitize 100%, develop and update policies and procedures to support the Accela system, develop interfaces between Accela and other technologies, enhance the Accela Citizen Access public portal and develop and deliver employee training.

Justification: In 2012, the Office of the City Auditor issued an audit report which recommended the replacement of PTS with an off-the-shelf package that meets the functional needs of the Department. To address the recommendation, the City entered into a contract with Accela for a new system that would track and manage all events, entities, and commitments for the City's land development and code enforcement activities, as well as provide additional functionality and integration with the City's SAP enterprise solution, GIS system, web resources, and other systems through various interfaces. In addition, the new system would include enhanced reporting capabilities to better track and manage operations. This project will complete the replacement process of PTS with the Accela platform, as well as address outstanding audit recommendations made by the Office of the City Auditor for various performance audits of the Development Services Department.

Operating Budget Impact: This project was originally funded through the Development Services Department Enterprise Fund and was transferred to the Capital budget in Fiscal Year 2019.

Schedule: The target completion date for Phase 2 is Calendar Year 2020. This will also mark the full implementation of the Accela system.

Summary of Project Changes: This is a newly published project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Development Services-CIP	700102	\$ 427,400	\$ 1,322,599	\$ -	\$ -	\$ 1,509,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,259,466
Total		\$ 427,400	\$ 1,322,599	\$ -	\$ -	\$ 1,509,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,259,466

Citywide

Centralized Payment Processing Solution / T19002

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Bade, Supriya
Duration:	2019 - 2020		619-236-6896 sbade@sandiego.gov

Description: This project will provide a centralized payment processing solution to consolidate the multiple point-of-sale and online applications. This project is to replace the legacy system used by the Office of the City Treasurer and Public Utilities Departments. This project will include the interfaces required for revenue and deposit reporting. Future projects will include replacing all citywide point-of-sale systems and online payment applications.

Justification: This project will consolidate online payment processes from multiple back-end programs which will provide a higher quality service to the public and streamline payment processing citywide.

Operating Budget Impact: None

Schedule: A Request for Proposal process was completed in Fiscal Year 2018. An agreement was executed with the selected vendor and the project was initiated in Fiscal Year 2019. This project is expected to be completed in early Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. The annual project cost for Fiscal Year 2020 increased by \$100,000 due to additional identified expenses and changes to the project schedule.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 22,909	\$ 262,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000
Muni Sewer Utility - CIP Funding Source	700008	11,455	73,545	-	-	-	-	-	-	-	-	85,000
Water Utility - CIP Funding Source	700010	11,455	73,545	-	-	-	-	-	-	-	-	85,000
Total		\$ 45,818	\$ 409,181	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 455,000

Citywide

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	McGriff, Caryn
Duration:	2010 - 2024		619-236-6773
Improvement Type:	Betterment		cmcgriff@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts when no alternative funding sources are available in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Citywide

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Underfunded	Contact Information:	Cetin, Elif
Duration:	2015 - 2024		619-533-3794
Improvement Type:	Expansion		ecetin@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The original estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: The total project cost has increased due to the increased labor and equipment inflation since project estimate was updated in Fiscal Year 2015. No significant changes have been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,501,673	\$ 125,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626,794
Convention Center Exp Surety	200210	1,744,026	-	-	-	-	-	-	-	-	-	1,744,026
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	681,640,478	681,640,478
Total		\$ 3,245,699	\$ 125,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 681,640,478	\$ 685,011,298

Department of Information Technology

EAM Enhancements / T19001

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Lonergan, Gerard
Duration:	2019 - 2020		619-236-7192 glonergan@sandiego.gov

Description: This initiative is focused on delivering enhancements that have been requested by the Public Utilities Department (PUD) to the SAP Enterprise Asset Management (EAM) Solution. These requests rely on improvements to the following components: Work Manager, SAP, GIS and Reporting.

Justification: These enhancements increase the usability experience for PUD and their work crews. Enhancements are focused on making data capture on the mobile device easier and more accurate. Added functionality will also be brought forward in SAP/EAM and GIS. Additionally, increased reporting will necessitate the development of additional reports.

Operating Budget Impact: None.

Schedule: This project began in December 2018 and is scheduled to be complete in Fiscal Year 2020.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
IT CIP Contributions	200802	\$ -	\$ 101,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 101,679
Metro Sewer Utility - CIP Funding Source	700009	-	88,000	-	-	-	-	-	-	-	-	88,000
Muni Sewer Utility - CIP Funding Source	700008	-	152,000	-	-	-	-	-	-	-	-	152,000
Water Utility - CIP Funding Source	700010	-	160,000	-	-	-	-	-	-	-	-	160,000
Total		\$ -	\$ 501,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 501,679

Citywide

Enterprise Funded IT Projects / ATT00002

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Bond, Debra
Duration:	2020 - 2040		619-533-3152 debrabond@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with enterprise funding sources. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with enterprise resources, and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 188,076	\$ 422,983	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 611,060
Muni Sewer Utility - CIP Funding Source	700008	18,650	503,638	-	-	-	-	-	-	-	-	522,288
Water Utility - CIP Funding Source	700010	255,644	600,208	-	-	-	-	-	-	-	-	855,852
Total		\$ 462,370	\$ 1,526,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,989,200

Citywide

Fleet Operations Facilities / L14002

Bldg - Other City Facility / Structures

Council District:	1 2 3 4	Priority Score:	84
Community Planning:	Clairemont Mesa; University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason 619-533-4384 jespinoza@sandiego.gov
Duration:	2019 - 2023		
Improvement Type:	Betterment		

Description: This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 1 of this project provides for the electrical improvements at the Miramar Place Fleet Services. Phase 2 of this project provides for the electrical improvements at the Rose Canyon Fleet Services. Phase 3 of this project provides for the replacement of pump systems, sprayers, brushes, buildings/awnings, surrounding structures, etc. for three (3) large car washes located at Chollas Operations Yard, 20th & B St. and at Rose Canyon. Phase 4 of this project provides for the replacement of two (2) existing non-operational cranes with runway system each with a 33 foot span and a capacity of 2-tons located within the Equipment Offices & Repair Building of the Chollas Operations Yard. Phase 5 of this project provides for the replacement of the Chollas Operations Yard paint booth that was built in the 1960's. Phase 6 of this project provides for the replacement of rehabilitation of nine (9) existing small car washes located at the Police substations.

Justification: This project is necessary to properly equip the existing City's Fleet repair facilities to support the car and truck washes at 20th and B and the Chollas Operations Yard are non-functional and in need of replacement. The other car and truck washes require a variety of repairs and upgrades. Washing City vehicles is a storm water compliance requirement to keep debris from falling in the roadway and the repairs and replacements are necessary to remain in compliance with storm water regulations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design for the Phase 1 & 2 electrical projects was completed in Fiscal Year 2017. Design for Phases 3, 4, 5, and 6 began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction of Phases 3, 4, 5, and 6 is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost has increased due to updates to phase schedules. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Fleet Services CIP Fund	400676	\$ 323,484	\$ 1,389,515	\$ 270,598	\$ -	\$ 5,588,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,572,039
Gen Serv - Maint/Impr	400179	-	368,961	-	-	-	-	-	-	-	-	368,961
Total		\$ 323,484	\$ 1,758,476	\$ 270,598	\$ -	\$ 5,588,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,941,000

Citywide

Governmental Funded IT Projects / ATT00001

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Bond, Debra
Duration:	2020 - 2040		619-533-3152 debrabond@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with governmental funding sources. Individual projects are expected to have a duration longer than one fiscal year and result in a city-owned asset, which can include but is not limited to equipment, system interfaces and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with governmental resources, and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2020. \$258,000 has been added in Fiscal Year 2020 for a Debt Collection System for City Treasurer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 125,375	\$ 835,424	\$ 258,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,218,800
Grant Fund - State	600001	174,541	35,459	-	-	-	-	-	-	-	-	210,000
IT CIP Contributions	200802	12,000	236,000	-	-	-	-	-	-	-	-	248,000
Underground Surcharge CIP Fund	200218	45,810	254,190	-	-	-	-	-	-	-	-	300,000
Total		\$ 357,726	\$ 1,361,073	\$ 258,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,976,800

Citywide

Stadium / ABG00001

Bldg - Stadium Facilities

Council District:	6	Priority Score:	Annual
Community Planning:	Mission Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	McSweeney, Mike
Duration:	2010 - 2024		619-641-3126
Improvement Type:	Betterment		mmcsweeney@sandiego.gov

Description: This annual allocation provides for needed improvements at the stadium, including the emergency roof replacement, elevator modernization, and expansion joint repair.

Schedule: N/A

Summary of Project Changes: No future capital improvements are anticipated at the Stadium site.

Justification: N/A

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Stadium Operations-CIP Fund	200116	\$ -	\$ 802,755	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 802,755
Total		\$ -	\$ 802,755	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 802,755

Citywide

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	\$ 685,011,298	\$ 681,640,478	99.51 %	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
Total		\$ 681,640,478		



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Environmental Services



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The Environmental Services Department (ESD) ensures City of San Diego residents are provided with a clean and safe environment. The Department operates an active landfill and maintains eight inactive landfills and eight inactive burn sites.

2019 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations. The following are ESD accomplishments for Fiscal Year 2019:

- Completed design and initiated construction of the second of three planned projects to improve storm water quality at the Miramar Landfill
- Constructed the final phases of the Compressed Natural Gas (CNG) fueling station at the ESD Collections Yard for the new CNG-powered refuse and recycling trucks in support of the Climate Action Plan

2020 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD goals for Fiscal Year 2020:

- Complete design and construction of an aerated static pile system for composting at the Miramar Greenery
- Upgrade landfill gas system infrastructure to ensure continued compliance with regulatory requirements and provide the City with improved renewable energy.
- Complete construction of a consolidated blower system, to provide continued landfill gas collection in support of the City's Climate Action Plan
- Initiate planning for relocation and improvements to the Miramar Greenery and Composting Facility to accommodate SB1383 organics diversion and meet requirements of the State Water Resources Control Board Composting General Order
- Complete design and construction of various site improvements (including infrastructure, facility, storm water, etc.) at the Miramar Landfill



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Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
CNG Fueling Station for Refuse & Recycling / S15000	\$ 5,300,000	\$ 250,000	\$ -	\$ 5,550,000
Covered Aerated Static Pile System / S16053	5,000,000	-	-	5,000,000
Minor Improvements to Landfills / AFA00001	3,834,975	200,000	800,000	4,834,975
Miramar Landfill Facility Improvements / L17000	21,200,000	3,100,000	3,800,000	28,100,000
Miramar Landfill Gas Recovery Improvemen / S16052	9,650,000	-	-	9,650,000
Miramar Landfill Storm Water Improvements / L18002	20,300,000	-	-	20,300,000
South Chollas Landfill Improvements / S00684	15,743,904	-	-	15,743,904
Total	\$ 81,028,879	\$ 3,550,000	\$ 4,600,000	\$ 89,178,879

Environmental Services

CNG Fueling Station for Refuse & Recycling / S15000

Landfills - Supporting Fac / Struct

Council District:	1	Priority Score:	55
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2015 - 2021		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG eventually replacing the entire fleet of low sulfur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach.

Justification: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas.

Operating Budget Impact: Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.

Relationship to General and Community Plans: This project is in conformance with the Conservation Element of the City's General Plan.

Schedule: Phase I of construction was completed in Fiscal Year 2017, providing capacity for fueling 50 refuse and recycling packers. Phase II of construction was completed in Fiscal Year 2019. Phase III of construction is anticipated to begin and be completed in Fiscal Year 2020. Warranty administration and project closeout will occur in Fiscal Year 2021.

Summary of Project Changes: During Phase II of construction, unanticipated changed conditions resulted in the expenditure of available contingency funds. In 2020, the total project cost will increase by \$250,000 to replenish contingency for the final phase of construction, and cover preventative maintenance, permitting, survey services, electrical inspections, and labor costs. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 2,952,858	\$ 47,141	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Grant Fund - State	600001	250,000	-	-	-	-	-	-	-	-	-	250,000
Infrastructure Fund	100012	30,000	-	150,000	-	-	-	-	-	-	-	180,000
Recycling Fund CIP Fund	700049	1,938,265	81,735	100,000	-	-	-	-	-	-	-	2,120,000
Total		\$ 5,171,122	\$ 128,877	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,550,000

Environmental Services

Covered Aerated Static Pile System / S16053

Landfills

Council District:	6	Priority Score:	93
Community Planning:		Priority Category:	High
Project Status:	Continuing	Contact Information:	Campos, Luis
Duration:	2017 - 2021		858-492-5035
Improvement Type:	New		lcampos@sandiego.gov

Description: This project provides for design and construction of the covered organics processing system at the Miramar Landfill's Greenery. This system will enhance the production and throughput of clean source separated food scraps and yard waste being composted.

Justification: AB-1826 and the City's zero waste plan dictate significant increases in organic recycling. Stricter air emission and run-off water standards necessitate covered/in-door compost piles.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Miramar Landfill is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The first phase of the project is anticipated to be completed in Fiscal Year 2020. Warranty administration and project closeout are anticipated in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2019, grant funding was secured for \$2.3 million in equipment expenditures. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,276,766	\$ 18,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,295,447
Refuse Disposal CIP Fund	700040	1,075,436	1,629,117	-	-	-	-	-	-	-	-	2,704,553
Total		\$ 3,352,202	\$ 1,647,797	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Environmental Services

Minor Improvements to Landfills / AFA00001

Landfills

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2010 - 2024		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 55,954	\$ 3,779,021	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 4,834,975
Total		\$ 55,954	\$ 3,779,021	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 4,834,975

Environmental Services

Miramar Landfill Facility Improvements / L17000

Landfills

Council District:	6	Priority Score:	77
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the construction of infrastructure improvements at the Miramar Landfill. Phase I will provide for the development of a Resource Recovery Facility (RRF) to increase waste diversion from self-haul customers. Phase II will provide for the relocation of the Miramar Greenery as required to comply with conditions of a State-mandated Waste Discharge Requirement for Composting Operations. Phase III will provide for surface improvements to haul roads. Phase IV will provide for the acquisition of landfill gas collection and processing infrastructure currently in place as part of a transfer of gas rights. Phase V will provide for a backup power system for landfill gas collection and processing infrastructure. Phase VI will provide for the replacement of modular office, restroom, and locker trailers that have exceeded their service life. Phase VII will provide for the development of a Materials Recovery Facility (MRF) to provide diversion and transfer services for City refuse collection trucks.

Justification: The Environmental Services Department (ESD) is responsible for managing operations, maintenance, and compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects and helps to implement the City's Climate Action Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Phase I design will begin in Fiscal Year 2020, with construction anticipated to begin in Fiscal Year 2022 and completed by Fiscal Year 2023. Phase II design will begin in Fiscal Year 2021, with construction anticipated to begin in Fiscal Year 2023 and completed in Fiscal Year 2024. Phase III design was completed in Fiscal Year 2018, construction began in Fiscal Year 2019, and is anticipated to be complete in Fiscal Year 2020. Phase IV acquisition was completed in Fiscal Year 2019. Phase V design will begin in Fiscal Year 2020, with construction anticipated to begin in Fiscal Year 2020 and completed in Fiscal Year 2021. Phase VI design will begin in Fiscal Year 2020, with construction anticipated to begin in Fiscal Year 2020 and completed by Fiscal Year 2022. Phase VII design will begin in Fiscal Year 2022, with construction anticipated to begin in Fiscal Year 2024 and completed by Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Recycling Fund CIP Fund	700049	\$ -	\$ 15,000,000	\$ 1,000,000	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,800,000
Refuse Disposal CIP Fund	700040	3,193,925	3,006,075	2,100,000	-	-	-	-	-	-	-	8,300,000
Total		\$ 3,193,924	\$ 18,006,075	\$ 3,100,000	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,100,000

Environmental Services

Miramar Landfill Gas Recovery Improvemen / S16052

Landfills

Council District:	6	Priority Score:	88
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Campos, Luis
Duration:	2017 - 2021		858-492-5035
Improvement Type:	New		lcampos@sandiego.gov

Description: This project provides for a consolidated blower system and well field improvements to ensure collectable landfill gas is extracted and distributed to energy utilization facilities.

Justification: This project is needed to ensure the landfill will meet regulatory requirements concerning gas emissions and greenhouse gas reduction measures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan, and helps to implement the City's Action Plan.

Schedule: Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 6,570,606	\$ 3,079,393	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,650,000
Total		\$ 6,570,606	\$ 3,079,393	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,650,000

Environmental Services

Miramar Landfill Storm Water Improvements / L18002

Landfills

Council District:	6	Priority Score:	88
Community Planning:	University	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2018 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: The project provides for the construction of storm water infrastructure improvements at the Miramar Landfill to maintain regulatory compliance with the Storm Water Industrial General Permit. The project will be implemented in three phases: Phase I includes paving of haul roads, drainage improvements in the Greenery, stabilization of roadway shoulders and drainage channels, and hydroseeding of inactive fill areas; Phase II includes stabilization and/or hydroseeding of secondary roads, sediment traps, storm drain improvements, and basin expansion; Phase III includes development of new basins and treatment works, as needed.

Justification: The storm water basins and associated BMP engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with NPDES requirements and to avoid regulatory violations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project will be implemented in three phases. Construction of Phase I was completed in Fiscal Year 2019. Construction of Phase II is expected to be completed in Fiscal Year 2020. Design of Phase III is expected to be initiated in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 2,685,365	\$ 17,614,634	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300,000
Total		\$ 2,685,365	\$ 17,614,634	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300,000

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District:	4	Priority Score:	85
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Fergusson, Craig
Duration:	2000 - 2021		858-627-3311
Improvement Type:	Replacement		cfergusson@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and Federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2017. However, it has been determined that additional permanent storm water best management practice (BMP) controls will be needed. Efforts are currently being implemented to initiate the design of these required BMPs with construction anticipated to be completed by Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,049,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,049,279
Fleet Services CIP Fund	400676	1,403,013	251,015	-	-	-	-	-	-	-	-	1,654,028
Refuse Disposal CIP Fund	700040	5,180,761	1,130,941	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	2,358,950	369,944	-	-	-	-	-	-	-	-	2,728,894
Total		\$ 13,992,003	\$ 1,751,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,743,903

Fire-Rescue



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The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating Fire and Lifeguard station facilities and associated infrastructure in order to better serve our community. The Capital Improvement Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 49 fire stations, two 9-1-1 communication centers, a training facility, nine permanent lifeguard stations, boat dock and 48 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as ensure that the community can take civic pride in its public facilities.

Funding for the Department's capital projects come from a variety of sources such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds, and the General Fund.

2019 CIP Accomplishments

In Fiscal Year 2019, the San Diego Fire-Rescue Department accomplished the following:

- Completed construction a new kitchen, dining/meeting room expansion, and ADA upgrades at Fire Station 15 (Ocean Beach)
- Completed a preliminary feasibility study of Ocean Beach Lifeguard Station and comfort station facility
- Completed design and started construction at Fire Station 50 (North University City)
- Completed construction of dorm rooms and kitchen reconstruction with ADA upgrades at Fire Station 9 (La Jolla)
- Completed construction of South Mission Beach Lifeguard Station
- Started construction of a new kitchen, ready room, watch room expansion, and ADA upgrades at Fire Station 8 (Mission Hills)
- Initiated land acquisition for Fire Station 48 (Black Mountain Ranch)
- Began construction of Fire-Rescue Air Operations Facility Phase I at Montgomery Field Airport
- Completed preliminary feasibility study, and environmental surveys, and initiated design at Fairmount Avenue Fire Station
- Initiated environmental surveys and design of Fire-Rescue Air Operations Facility Phase II
- Initiated preliminary feasibility study for a new joint use Fire-Rescue and Police Training Facility

2020 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Initiate design and construction of UCSD Fire Station
- Complete land acquisition and initiate design and construction of Fire Station 48 (Black Mountain Ranch)
- Complete construction of a new kitchen, ready room, watch room expansion, and ADA upgrades at Fire Station 8 (Mission Hills)
- Initiate design of new dorm rooms, office, and kitchen at Lifeguard's Northern Boat Safety Unit's (La Jolla)
- Initiate design of a new Mission Beach Lifeguard Station
- Initiate design of a new kitchen, dorm room reconstruction, HVAC, and ADA upgrades at Fire Station 6 (Otay Mesa)
- Complete environmental surveys and initiate design of the Fairmount Avenue Fire Station
- Initiate and complete construction of new dorm rooms, kitchen, HVAC, and ADA upgrades at Fire Station 3 (Little Italy)
- Complete construction of Fire Air Operations Facility Phase I

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 4,583,675	\$ -	\$ -	\$ 4,583,675
Fairmount Avenue Fire Station / S14018	2,327,795	-	13,822,205	16,150,000
Fire-Rescue Air Operations Facility / S15012	16,058,697	-	1,614,904	17,673,601
Fire Station No. 02 - Bayside / S15042	17,321,464	-	-	17,321,464
Fire Station No. 05 - Hillcrest / S00788	8,573,802	-	-	8,573,802
Fire Station No. 08 - Mission Hills / S10029	1,388,500	-	-	1,388,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	1,047,660	-	-	1,047,660
Fire Station No. 22 - Point Loma / S00787	9,063,161	-	-	9,063,161
Fire Station No. 48 - Black Mountain Ranch / S15015	13,391,307	-	-	13,391,307
Fire Station No. 49 - Otay Mesa / S00784	76,414	-	8,323,586	8,400,000
Fire Station No. 50 - North University City / S13021	15,000,000	-	-	15,000,000
Fire Station No. 51 - Skyline Hills / S14017	1,000,000	-	12,890,957	13,890,957
Fire Station No. 54 - Paradise Hills / S00785	83,654	-	13,216,346	13,300,000
North Pacific Beach Lifeguard Station / S10119	937,903	-	6,319,697	7,257,600
Ocean Beach Lifeguard Station / P18008	494,599	-	-	494,599
South Mission Beach Lifeguard Station / S00791	7,318,079	-	-	7,318,079
UCSD Fire Station and ROW Improvements / S19003	20,621,000	-	-	20,621,000
Total	\$ 119,287,710	\$ -	\$ 56,187,695	\$ 175,475,405



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Fire-Rescue – Preliminary Engineering Projects

Ocean Beach Lifeguard Station / P18008

Priority Category: Low Priority Score: 61

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Fire and Lifeguard Facilities Fund	200228	\$ 24,365	\$ 55,635	\$ -	\$ 80,000
Capital Outlay-Sales Tax	400000	-	247	-	247
Ocean Beach Urban Comm	400124	67,162	102,325	-	169,487
CIP Contributions from General Fund	400265	-	4,865	-	4,865
General Fund Commercial Paper Notes	400869	-	240,000	-	240,000
Total		\$ 91,527	\$ 403,072	\$ -	\$ 494,599

Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	Priority Score:	93
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2000 - 2020		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project also includes remodeling the existing public restrooms facilities.

Operating Budget Impact: Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project was completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$40,000 for post-construction items due to agency review. Project closeout has been extended to Fiscal Year 2020 due to agency review and approval.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 161,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,193
CIP Contributions from General Fund	400265	570,453	14,330	-	-	-	-	-	-	-	-	584,783
Deferred Maint Revenue 2009A-Project	400624	927,819	-	-	-	-	-	-	-	-	-	927,819
Deferred Maintenance Revenue 2012A-Project	400848	707,942	-	-	-	-	-	-	-	-	-	707,942
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	700,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	344,632	-	-	-	-	-	-	-	-	-	344,632
PFFA Lease Revenue Bonds 2015B-Project	400860	44,985	-	-	-	-	-	-	-	-	-	44,985
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	896,733	-	-	-	-	-	-	-	-	-	896,733
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Total		\$ 4,569,345	\$ 14,329	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,583,674

Operating Budget Impact

Department - Fund		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000	5,000

Fire-Rescue

Fairmount Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	83
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason 619-533-7525 jgrani@sandiego.gov
Duration:	2015 - 2025		
Improvement Type:	New		

Description: This project provides for the design and construction of a new permanent fire station of approximately 13,000 square feet. The project will also include the purchase of a new fire engine apparatus. The facility will accommodate ten crews and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, and station alerting system. The new fire station will comply with Fire's current station design and construction standards and specifications. This project was included in the Citygate Report.

Justification: This project will provide for a fire station to meet emergency response times for the community.

Operating Budget Impact: Once construction is complete annual operating costs to staff this station will be \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition was completed in Fiscal Year 2017. Design is anticipated to be completed in Fiscal Year 2021. Construction will be scheduled upon identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 100	\$ 250,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,339
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
CH RDA Contribution To CIP	200600	48,156	-	-	-	-	-	-	-	-	-	48,156
CIP Contributions from General Fund	400265	71,478	314,583	-	-	-	-	-	-	-	-	386,061
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
General Fund Commercial Paper Notes	400869	94,649	200,425	-	-	-	-	-	-	-	-	295,073
Mid City Urban Comm	400114	55,200	594,738	-	-	-	-	-	-	-	-	649,938
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,320	-	-	-	-	-	-	-	-	-	3,320
PFFA Lease Revenue Bonds 2015B-Project	400860	583,750	-	-	-	-	-	-	-	-	-	583,750
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,639	-	-	-	-	-	-	-	-	-	40,639
RDA Contributions to City Heights Project Fund	200347	32,432	-	-	-	-	-	-	-	-	-	32,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,822,205	13,822,205
Total		\$ 967,172	\$ 1,360,622	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,822,205	\$ 16,150,000

Fire-Rescue

Fire Station No. 02 - Bayside / S15042

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	93
Community Planning:	Centre City - Little Italy	Priority Category:	High
Project Status:	Warranty	Contact Information:	Abella-Shon, Michelle
Duration:	2015 - 2021		858-573-1362
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for the program, design, and construction of a new fire station of approximately 24,680 sq/ft of work and living spaces, underground parking, 3 apparatus bays, dorm rooms, kitchen, watch room, ready room, and station alerting system, to accommodate the 24-hour Fire crew of 12 and the acquisition of a new fire apparatus. The new fire station will comply with Fire's current station design and construction standards and specifications.

Justification: This project will add a new fire station west of the existing railroad tracks in order to meet Fire-Rescue department's operational needs and response times. The new station will also meet future population growth of Downtown and the surrounding communities.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, and the Downtown and Little Italy Community Plan.

Schedule: Design and permits are complete. Construction was completed in Fiscal Year 2018 and Fire Station No. 02 opened on June 28, 2018. The warranty phase of this project is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, the City Council deappropriated \$2,699,820 from this project. This project will be closed at the end of the fiscal year. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 1,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,284
CCE-2004A (TE) Bonds (Oper)	400369	2,459,772	-	-	-	-	-	-	-	-	-	2,459,772
Centre City DIF-Admin	400122	4,119,206	45,512	-	-	-	-	-	-	-	-	4,164,717
Excess Redevelopment Bond Proceeds Exp	400862	10,518,750	176,940	-	-	-	-	-	-	-	-	10,695,690
Total		\$ 17,099,012	\$ 222,451	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,321,464

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fire-Rescue - GENERAL FUND	FTEs	12.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	1,671,851	1,676,595	1,686,021	1,686,013

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	80
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Grani, Jason 619-533-7525 jgrani@sandiego.gov
Duration:	2003 - 2020		
Improvement Type:	New		

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine and one aerial truck.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs estimated at \$5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2019. The warranty phase of this project will be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, \$611,121 was deappropriated from this project. The project schedule has been updated for Fiscal Year 2020. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 7,243	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,243
Deferred Maint Revenue 2009A-Project	400624	603,291	-	-	-	-	-	-	-	-	-	603,291
Deferred Maintenance Revenue 2012A-Project	400848	215,971	-	-	-	-	-	-	-	-	-	215,971
Infrastructure Fund	100012	27,854	41,324	-	-	-	-	-	-	-	-	69,177
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,889,300	2,054	-	-	-	-	-	-	-	-	6,891,354
PFFA Lease Revenue Bonds 2015B-Project	400860	130,573	-	-	-	-	-	-	-	-	-	130,573
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	545,881	18,888	-	-	-	-	-	-	-	-	564,769
Total		\$ 8,504,293	\$ 69,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,573,802

Operating Budget Impact

Department - Fund		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000	5,000

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	81
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2014 - 2021		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: This project will allow for the accommodation of modern fire apparatus to meet current operational requirements for emergency responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2019 and will be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, \$150,000 in Uptown Urban Community Funds was allocated to this project. The project schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
Uptown Urban Comm	400121	883,434	130,066	-	-	-	-	-	-	-	-	1,013,500
Total		\$ 1,258,433	\$ 130,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,388,500

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	Priority Score:	44
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2014 - 2020		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. The warranty phase of this project will be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, \$30,000 in Infrastructure Funds was allocated to this project. \$13,055 from GFCIP Contributions was de-appropriated via Fiscal Year 2019 Year-End action. The project schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 111,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,945
Infrastructure Fund	100012	25,267	4,733	-	-	-	-	-	-	-	-	30,000
Peninsula Urban Comm	400118	888,297	17,417	-	-	-	-	-	-	-	-	905,714
Total		\$ 1,025,509	\$ 22,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,047,659

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	Priority Score:	81
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2002 - 2020		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for the demolition of an existing station and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components had exceeded their expected service life. The needs of modern technology and a diversified workforce also required changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2019. The warranty phase of this project was completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 6,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,189
CIP Contributions from General Fund	400265	288,005	93,332	-	-	-	-	-	-	-	-	381,337
Deferred Maint Revenue 2009A-Project	400624	249,684	-	-	-	-	-	-	-	-	-	249,684
Deferred Maintenance Revenue 2012A-Project	400848	320,562	-	-	-	-	-	-	-	-	-	320,562
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
Infrastructure Fund	100012	506,939	17,640	-	-	-	-	-	-	-	-	524,579
Peninsula Urban Comm	400118	200,000	-	-	-	-	-	-	-	-	-	200,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,384,235	-	-	-	-	-	-	-	-	-	6,384,235
PFFA Lease Revenue Bonds 2015B-Project	400860	341,561	-	-	-	-	-	-	-	-	-	341,561
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	146,853	-	-	-	-	-	-	-	-	-	146,853
PFFA-FLSF 2002B-Const.	400157	108,161	-	-	-	-	-	-	-	-	-	108,161
Total		\$ 8,952,188	\$ 110,972	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,063,160

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District:	5	Priority Score:	71
Community Planning:	Black Mountain Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2015 - 2021		858-573-1362
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 10,500 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire’s current station design and construction standards and specifications.

Justification: This project will provide for the needed fire station to meet the emergency response times of the community. Refer to Black Mountain Ranch Facilities Financing Plan projects.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2019, \$10,691,308 was allocated to this project. Project funding has been revised in conformance with the Black Mountain Ranch Public Facilities Financing Plan to reflect total project cost. This project has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 100,575	\$ 13,290,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,391,307
Total		\$ 100,575	\$ 13,290,732	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,391,307

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	1,685,989	1,686,046

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	Priority Score:	81
Community Planning:	Otay Mesa - Nestor; Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2003 - 2026		858-573-1362
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room. This project will also include the cost for the purchase of one fire engine. The new fire station will comply with Fire's current station design & construction standards & specifications.

Justification: A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design and land acquisition is anticipated to begin in Fiscal Year 2023 and construction is anticipated to begin in Fiscal Year 2025.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 76,413	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,323,586	\$ -	\$ 8,399,999
Total		\$ 76,413	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,323,586	\$ -	\$ 8,399,999

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	74
Community Planning:	University	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason 619-533-7525 jgrani@sandiego.gov
Duration:	2013 - 2025		
Improvement Type:	New		

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This new fire station will accommodate up to twelve crew members, a fire engine, service aerial truck, ambulance, and training room. The size of the station will be approximately 13,500 square feet. The building design will comply with Fire's design and construction standards.

Justification: An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures. Additionally, a new fire engine and truck will need to be purchased for this station.

Relationship to General and Community Plans: This project is consistent with the North and South University Community Plan and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2021. A five-year restoration will begin after an initial four-month period of maintenance and monitoring to ensure the growth of the plants. This process will begin in Fiscal Year 2020 and be completed in Fiscal Year 2025.

Summary of Project Changes: In Fiscal Year 2019, \$1.0 million in North University City-FBA Funds was allocated to this project through the Fiscal Year 2019 Mid-Year Action, for the purchase of a fire engine. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 4,331,305	\$ 10,668,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
Total		\$ 4,331,305	\$ 10,668,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fire-Rescue - GENERAL FUND	FTEs	0.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	1,676,595	1,686,014	1,686,002

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	83
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason 619-533-7525 jgrani@sandiego.gov
Duration:	2015 - 2025		
Improvement Type:	New		

Description: This project provides for the design and construction of a permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

Operating Budget Impact: This station will be staffed by the employees that are currently working the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2021 and will be completed in Fiscal Year 2022. Funding for construction is currently unidentified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 3,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,921
CIP Contributions from General Fund	400265	461	54,675	-	-	-	-	-	-	-	-	55,135
General Fund Commercial Paper Notes	400869	33,070	545,887	-	-	-	-	-	-	-	-	578,957
PFFA Lease Revenue Bonds 2015B-Project	400860	361,986	-	-	-	-	-	-	-	-	-	361,986
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,890,957	12,890,957
Total		\$ 399,439	\$ 600,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,890,957	\$ 13,890,957

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	81
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Abella-Shon, Michelle
Duration:	2001 - 2026		858-573-1362
Improvement Type:	New		mshon@sandiego.gov

Description: This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/ Skyline area as well as the purchase of a fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting, and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with Fire’s current station design and construction standards & specifications.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures. Additionally, a new fire engine and truck will need to be purchased for this station.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City’s General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,216,346	13,216,346
Total		\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,216,346	\$ 13,299,999

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Bldg - Pub Safety - Fire Fac / Struct

Council District:	6	Priority Score:	78
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason 619-533-7525 jgrani@sandiego.gov
Duration:	2016 - 2023		
Improvement Type:	Betterment		

Description: Phase I of this project provides for the planning, design and reconstruction of an existing building, formerly operated by FAA, as a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. The station area will provide approximately 8,136 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters. This project will also provide an additional helipad. Phase II provides for two hangars and parking spaces for five helicopters, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-side mitigation in Otay Mesa in conjunction with the La Media Road widening project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms.

Justification: Air Ops personnel currently operates from mobile trailers with no hangar space for the department's two helicopters. The proposed reconstructed facility will include offices and dormitories. This project will provide a much needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

Operating Budget Impact: The operating budget impact for non-personnel expenses is approximately \$200,000 once Phase I is completed.

Relationship to General and Community Plans: This is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Airport Land Use Compatibility Plan (ALUCP), and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

Schedule: Phase I design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and will be completed in Fiscal Year 2020. Phase II design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Phase II construction is anticipated to start in Fiscal Year 2020 with completion in Fiscal Year 2022 contingent upon appropriation of construction funding.

Summary of Project Changes: Total project cost increased by \$499,384 due to a revised cost estimate. The project description has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 460,616	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 460,616
Developer Contributions CIP	200636	39,981	-	-	-	-	-	-	-	-	-	39,981
General Fund Commercial Paper Notes	400869	106,548	7,766,922	-	-	-	-	-	-	-	-	7,873,470
Kearny Mesa-Urban Comm	400136	528,123	1,036,977	-	-	-	-	-	-	-	-	1,565,100
SDTFC Series 2018C Tax Exempt	400868	2,912,351	2,914,179	-	-	-	-	-	-	-	-	5,826,530
Serra Mesa - Urban Community	400132	292,634	366	-	-	-	-	-	-	-	-	293,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,614,904	1,614,904
Total		\$ 3,879,635	\$ 12,179,061	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,614,904	\$ 17,673,601

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	200,000	200,000	200,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	83
Community Planning:	Pacific Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason 619-533-7525 jgrani@sandiego.gov
Duration:	2011 - 2025		
Improvement Type:	Replacement		

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: There is an estimated \$5,000 operating cost that will need to be added to the Lifeguard Division budget after construction is complete. The funds will be needed to properly maintain this expanded facility.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2022. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 4,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,749
CIP Contributions from General Fund	400265	23,700	172,665	-	-	-	-	-	-	-	-	196,365
Deferred Maint Revenue 2009A-Project	400624	90,877	-	-	-	-	-	-	-	-	-	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
Pacific Beach Urban Comm	400117	149,999	1	-	-	-	-	-	-	-	-	150,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	239,421	-	-	-	-	-	-	-	-	-	239,421
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,319,697	6,319,697
Total		\$ 760,487	\$ 177,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,319,697	\$ 7,257,600

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	81
Community Planning:	Mission Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason 619-533-7525 jgrani@sandiego.gov
Duration:	2003 - 2020		
Improvement Type:	Replacement		

Description: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and accommodate a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. The warranty phase of this project will be completed in Fiscal Year 2020.

Summary of Project Changes: \$335,953 was allocated to this project via Fiscal Year 2019 Yea-End action. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 770,067	\$ 110,651	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 880,719
CIP Contributions from General Fund	400265	1,013,660	225,566	-	-	-	-	-	-	-	-	1,239,226
Deferred Maint Revenue 2009A-Project	400624	152,155	-	-	-	-	-	-	-	-	-	152,155
Deferred Maintenance Revenue 2012A-Project	400848	1,126,108	-	-	-	-	-	-	-	-	-	1,126,108
General Fund Commercial Paper Notes	400869	904,159	116,440	-	-	-	-	-	-	-	-	1,020,599
Infrastructure Fund	100012	836,352	84,723	-	-	-	-	-	-	-	-	921,076
PFFA Lease Revenue Bonds 2015A-Projects	400859	602,320	-	-	-	-	-	-	-	-	-	602,320
PFFA Lease Revenue Bonds 2015B-Project	400860	222,041	-	-	-	-	-	-	-	-	-	222,041
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	183,898	-	-	-	-	-	-	-	-	-	183,898
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
SDTFC Series 2018C Tax Exempt	400868	750,000	-	-	-	-	-	-	-	-	-	750,000
Total		\$ 6,780,697	\$ 537,381	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,318,079

Operating Budget Impact

Department - Fund		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000	5,000

Fire-Rescue

UCSD Fire Station and ROW Improvements / S19003

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	87
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2019 - 2026		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a new permanent 3-bay fire station of approximately 10,500 square feet. The facility will accommodate three fire apparatus and a crew of nine to eleven fire personnel, and onsite surface parking for Fire-Rescue personnel apparatus bays. In addition, the offsite improvements include but are not limited to site grading, utility, and street/traffic improvements within the public right-of-way along Torrey Pines Road to allow for emergency response apparatus bays.

Justification: This project will provide for the permanent fire station and the associated infrastructure necessary to meet the Fire-Rescue Department’s current operational requirements and the needs for the growing UCSD campus and surrounding communities.

Operating Budget Impact: Annual operating cost to staff the station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is in conformance with the City’s General Plan and the La Jolla and University Community Plans.

Schedule: Design is anticipated to begin in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2023.

Summary of Project Changes: In Fiscal Year 2019, \$20,621,000 was allocated to this project. This project was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
UCSD Fire Station	400871	-	20,556,000	-	-	-	-	-	-	-	-	20,556,000
Total		\$ -	\$ 20,621,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,621,000

Fire-Rescue

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire-Rescue Air Operations Facility / S15012	\$ 17,673,601	\$ 1,614,904	9.14 %	This project provides for the program, design and construction of a Fire-Rescue Air Operations Facility for helicopter operations. Construction of Phase I and II is partially unfunded.
Fairmount Avenue Fire Station / S14018	\$ 16,150,000	\$ 13,822,205	85.59 %	This project will provide for a new fire station to serve the City Heights community. Funds needed for construction have not yet been secured.
North Pacific Beach Lifeguard Station / S10119	\$ 7,257,600	\$ 6,319,697	87.08 %	This project provides for a permanent Lifeguard Station in North Pacific Beach. Funding for construction is unidentified.
Fire Station No. 51 - Skyline Hills / S14017	\$ 13,890,957	\$ 12,890,957	92.80 %	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	\$ 13,300,000	\$ 13,216,346	99.37 %	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Total		\$ 47,864,109		

Library



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The Library Department serves over 1.4 million residents of the City of San Diego. The Department prioritizes creating and maintaining libraries that are valued for their accessibility, comfort, and beauty. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library system includes the Central Library and 35 branch libraries.

2019 CIP Accomplishments

In Fiscal Year 2019, the Library Department made progress on the following projects:

- Mission Hills-Hillcrest Library - The new 15,000 square-foot library with a two-story underground parking structure is located at the southwest corner of Washington and Front streets. The project construction was completed, and the new library opened on January 26, 2019.
- Ocean Beach Branch Library - This project provides for the expansion of the Ocean Beach Branch Library. The feasibility study explores a few options for expansion using the adjacent annex building, which is owned by the City, and has now been completed.
- Pacific Highlands Ranch Branch Library - The project provides for a new 18,000 square foot branch library on a 1.5-acre site in Pacific Highlands Ranch. This is a design-bid-build project. Land acquisition is complete. Project programming, community outreach, and the schematic design are completed.
- San Carlos Branch Library - The project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. The new building will serve as the District's flagship library. The project bridging documents were completed and reviewed in Fiscal Year 2019. Project cost and schedule, including construction, will be updated once additional funding has been identified.

2020 CIP Goals

The Library Department is looking forward to Fiscal Year 2020 with the following goals:

- Pacific Highlands Ranch Branch Library - design phase for the new 18,000 square-foot facility will continue through Fiscal Year 2020
- San Ysidro Branch Library - will be under construction and will be completed in Fiscal Year 2020
- Tierrasanta Library Expansion - The project will enclose two areas under the existing roof (approximately 520 sq. ft. each) and provide an outdoor reading patio under a third roof area, resulting in an expansion of usable space totaling approximately 1,560 sq. feet. One enclosure will become two separate study rooms and the other enclosure will become an addition to the existing community/meeting room. Project construction is anticipated to be completed in Fiscal Year 2020.



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Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
Kensington/Normal Heights Library / P18004	\$ 265,356	\$ -	\$ -	\$ 265,356
Mission Hills-Hillcrest Library / S13022	21,132,005	-	-	21,132,005
Oak Park Library / P20004	-	250,000	-	250,000
Ocean Beach Branch Library / P18005	141,433	548,500	-	689,933
Pacific Highlands Ranch Branch Library / S14023	17,279,098	-	8,885,080	26,164,178
San Carlos Branch Library / S00800	2,995,800	-	20,983,720	23,979,520
San Ysidro Branch Library / S00802	13,537,000	-	-	13,537,000
Scripps Miramar Ranch Library / S00811	6,076,377	-	-	6,076,377
Tierrasanta Library Expansion / S15011	1,619,000	-	-	1,619,000
Total	\$ 63,046,068	\$ 798,500	\$ 29,868,800	\$ 93,713,368



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Library – Preliminary Engineering Projects

Kensington/Normal Heights Library / P18004

Priority Category: Low Priority Score: 49

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Library System Improvement Fund	200209	\$ 61,311	\$ 128,689	\$ -	\$ 190,000
Mid City Urban Comm	400114	22,420	52,580	-	75,000
CIP Contributions from General Fund	400265	-	356	-	356
Total		\$ 83,731	\$ 181,625	\$ -	\$ 265,356

Oak Park Library / P20004

Priority Category: Medium Priority Score: 66

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 250,000	\$ 250,000
Total		\$ -	\$ -	\$ 250,000	\$ 250,000

Ocean Beach Branch Library / P18005

Priority Category: Low Priority Score: 62

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Library System Improvement Fund	200209	\$ 86,930	\$ 13,070	\$ -	\$ 100,000
Ocean Beach Urban Comm	400124	18,805	22,628	48,500	89,933
CIP Contributions from General Fund	400265	-	-	500,000	500,000
Total		\$ 105,735	\$ 35,698	\$ 548,500	\$ 689,933

Library

Mission Hills-Hillcrest Library / S13022

Bldg - Libraries

Council District:	3	Priority Score:	62
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2014 - 2020		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The previous facility had no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: Personnel expenditures were added in the Fiscal Year 2019 operating budget to reflect the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase in Fiscal Year 2020 is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but required a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004. Design work began in Fiscal Year 2006 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2019. The warranty period began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: This project is complete and will be closed at the end of the Fiscal Year. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 43,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,679
Deferred Maintenance Revenue 2012A-Project	400848	244,130	-	-	-	-	-	-	-	-	-	244,130
Library System Improvement Fund	200209	-	276,314	-	-	-	-	-	-	-	-	276,314
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,017,191	-	-	-	-	-	-	-	-	-	2,017,191
PFFA Lease Revenue Bonds 2015B-Project	400860	3,346,401	-	-	-	-	-	-	-	-	-	3,346,401
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	156,150	-	-	-	-	-	-	-	-	-	156,150
Private & Others Contrib-CIP	400264	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Uptown Urban Comm	400121	3,707,668	1,340,472	-	-	-	-	-	-	-	-	5,048,140
Total		\$ 19,471,539	\$ 1,660,465	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,132,005

Operating Budget Impact

Department - Fund		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Library - GENERAL FUND	Total Impact \$	137,669	137,669	137,669	137,669	137,669

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District:	1	Priority Score:	58
Community Planning:	Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2023		619-533-6653
Improvement Type:	New		nlewis@saniego.gov

Description: This project provides for a new 18,000 square-foot branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The personnel increase in Fiscal Years 2021 and 2022 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the new branch library.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and be completed in Fiscal Year 2022. Schedule is contingent upon funding availability.

Summary of Project Changes: \$224,030 of Del Mar Mesa Facilities Benefit Assessment, \$2,100,285 of Pacific Highlands Ranch Facilities Benefit Assessment, \$2,184,297 of Black Mountain Ranch Facilities Benefit Assessment, and \$1,092,148 of Torrey Highlands funding was added to this project via the Fiscal Year 2019 CIP Year-End Action. The total project cost has increased by \$1,425,000 to include the cost of library books. The project schedule and budget was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 2,184,296	\$ -	\$ 8,885,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,069,376
Del Mar Mesa FBA	400089	10,000	998,945	-	-	-	-	-	-	-	-	1,008,945
Pacific Highlands Ranch FBA	400090	460,864	8,876,844	-	-	-	-	-	-	-	-	9,337,707
Torrey Highlands	400094	3,631,798	1,116,350	-	-	-	-	-	-	-	-	4,748,148
Total		\$ 4,102,662	\$ 13,176,435	\$ -	\$ 8,885,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,164,178

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Library - GENERAL FUND	FTEs	0.00	2.00	7.00	7.00
Library - GENERAL FUND	Total Impact \$	-	149,923	589,149	710,379
				727,900	

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District:	7	Priority Score:	N/A
Community Planning:	Navajo	Priority Category:	N/A
Project Status:	Underfunded	Contact Information:	Lewis, Nikki
Duration:	1998 - 2024		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2024 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and was completed in Fiscal Year 2019. Project schedule will be revised once additional funding is identified.

Summary of Project Changes: The total project cost has increased by \$855,520 due to an increase in construction costs. The project schedule and budget were updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 141,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,000
CIP Contributions from General Fund	400265	50,000	318,115	-	-	-	-	-	-	-	-	368,115
Infrastructure Fund	100012	-	3,944	-	-	-	-	-	-	-	-	3,944
Library Improvement Trust Fund	200369	-	155,605	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	608,859	1,146,853	-	-	-	-	-	-	-	-	1,755,712
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,257	-	-	-	-	-	-	-	-	-	6,257
PFFA Lease Revenue Bonds 2015B-Project	400860	522,378	-	-	-	-	-	-	-	-	-	522,378
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,983,720	20,983,720
Total		\$ 1,230,282	\$ 1,765,516	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,983,720	\$ 23,979,519

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	4.00
Library - GENERAL FUND	Total Impact \$	-	-	-	-	524,999

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District:	8	Priority Score:	62
Community Planning:	San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Grani, Jason 619-533-7525 jgrani@sandiego.gov
Duration:	2015 - 2021		
Improvement Type:	Betterment		

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: Personnel expenditures were added in the Fiscal Year 2019 operating budget to reflect the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase in Fiscal Year 2020 is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. Design phase began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 300,000	\$ 25,532	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,532
CIP Contributions from General Fund	400265	295,407	248,346	-	-	-	-	-	-	-	-	543,754
Deferred Maintenance Revenue 2012A-Project	400848	42,293	-	-	-	-	-	-	-	-	-	42,293
General Fund Commercial Paper Notes	400869	1,994,498	-	-	-	-	-	-	-	-	-	1,994,498
Infrastructure Fund	100012	-	3,374	-	-	-	-	-	-	-	-	3,374
Library System Improvement Fund	200209	1,117,722	800,129	-	-	-	-	-	-	-	-	1,917,851
PFFA Lease Revenue Bonds 2015B-Project	400860	216,003	-	-	-	-	-	-	-	-	-	216,003
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	62,855	-	-	-	-	-	-	-	-	-	62,855
Private & Others Contrib-CIP	400264	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
RDA Contribution to San Ysidro Project Fund	200354	632,604	-	-	-	-	-	-	-	-	-	632,604
San Ysidro Urban Comm	400126	2,351,000	-	-	-	-	-	-	-	-	-	2,351,000
SY-TAB 2010A (TE) Proceeds	400698	2,605,880	11,000	-	-	-	-	-	-	-	-	2,616,880
SY-TAB 2010B (T) Proceeds	400699	1,330,354	-	-	-	-	-	-	-	-	-	1,330,354
Total		\$ 12,448,618	\$ 1,088,381	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,537,000

Operating Budget Impact

Department - Fund		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Library - GENERAL FUND	Total Impact \$	117,382	117,382	117,382	117,382	117,382

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District:	5	Priority Score:	59
Community Planning:	Scripps Miramar Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2003 - 2023		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for an expansion of the Scripps Miramar Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,858	\$ 1,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
Scripps Miramar Ranch DIF	400863	-	2,376,377	-	-	-	-	-	-	-	-	2,376,377
Scripps Miramar Ranch FBA	400086	313,370	3,351,030	-	-	-	-	-	-	-	-	3,664,400
Total		\$ 347,228	\$ 5,729,148	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,076,376

Library

Tierrasanta Library Expansion / S15011

Bldg - Libraries

Council District:	7	Priority Score:	60
Community Planning:	Tierrasanta	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2021		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. One enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing community meeting room. These improvements will necessitate remodel work to the existing men's and women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and path of travel compliance.

Justification: This library expansion project will meet the immediate needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings began in Fiscal Year 2013. Planning was completed in Fiscal Year 2015. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: \$160,000 of Tierrasanta Development Impact Fee funding was allocated to this project in Fiscal Year 2019. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ 134,629	\$ 65,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Library System Improvement Fund	200209	118,900	-	-	-	-	-	-	-	-	-	118,900
Tierrasanta - DIF	400098	1,290,471	9,629	-	-	-	-	-	-	-	-	1,300,100
Total		\$ 1,544,000	\$ 74,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,619,000

Library

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
San Carlos Branch Library / S00800	\$ 23,979,520	\$ 20,983,720	87.51 %	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Total		\$ 20,983,720		

Parks & Recreation



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The Parks and Recreation Department oversees over 42,000 acres of developed parks, open space, underwater park, golf courses, and two cemeteries. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities safe and available for recreational activities.

With 58 recreation centers, 13 aquatic centers, approximately 275 playgrounds in 9,208 acres of developed parks, as well as over 26,000 acres of open space, and the 110-acre Mt. Hope Cemetery, the Department continually funds capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition.

Department CIP projects derive funding from a variety of sources, including facilities benefit assessments, development impact fees, maintenance assessment districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and grants.

The City of San Diego and the San Diego Unified School District improve and maximize the shared use of public facilities and resources to meet the recreational and physical education needs of the communities that both public agencies serve through joint use agreements. To date, the City and the District have 90 active joint use agreements which include school and park sites. These agreements provide recreational programs the use of multi-purpose fields, walking tracks, parking needs, and various play courts.

Through the CIP, these joint use sites are designed through community input and then built and managed by the City and District. In the last five years, the City has built approximately six joint use projects throughout the city. Future goals include the design and construction of 51 new joint use sites in the next five to 10 years through the Mayor's Play All Day initiative. The Play All Day projects are also part of the Mayor's 50 Parks in Five Years initiative.

2019 CIP Accomplishments

In Fiscal Year 2019, the Parks and Recreation Department, in collaboration with the Public Works Department and Civic San Diego, accomplished the following:

- Park facilities improvements put into service:
 - 101-202 Coast Boulevard Access Stairs
 - Balboa Park Golf Course Fuel Tank Installation
 - Chollas Lake Park Playground Improvements
 - Coast Boulevard Walkway Improvements
 - Doyle Community Park Playground Upgrades
 - Encanto Community Park Security Lighting Upgrades
 - Kelly St Neighborhood Park Security Lighting Upgrade

Ladera Street Stairway Emergency Project
Marie Widman Memorial Park Security Lighting Upgrade
Mira Mesa Community Park Expansion Phase I
Mission Bay Navigational Safety Dredging
Paradise Senior Center Improvements
Rancho Mission Canyon Park Upgrades
Skyline Hills Community Park Security Lighting Upgrades
Sunset Cliffs Natural Park Hillside Improvements Phase 2

- New park facilities to be put into service:
 - Cesar Solis Community Park
 - Del Sur Neighborhood Park
 - Creative and Performing Media Arts Middle School Joint Use
 - Cubberley Elementary Joint Use
 - Hawk Pocket Park
 - Linda Vista Skate Park
 - Pacific Highlands Ranch Community Park
 - Pacific Trails Middle School Joint Use

Fiscal Year 2020 CIP Goals

The Parks and Recreation Department, in collaboration with the Public Works and Planning Departments, are looking forward to the following capital improvement projects within the overall park system. These projects include:

- Park facilities improvements to be put into service:
 - Balboa Park Bud Kearns Aquatic Complex Improvements
 - Balboa Park West Mesa Comfort Station Replacement
 - California Tower Seismic Retrofit
 - Canyonside Community Park Upgrades
 - Carmel Creek Neighborhood Park Improvements
 - Centrum Neighborhood Park Improvements
 - Doyle Park Community Park ADA Upgrades
 - Memorial Community Park Playground ADA Upgrades
 - Mission Bay Golf Course Clubhouse (Demolition/Portable Building Installation)
 - Orchard Avenue, Capri by Sea, and Old Salt Pool Coastal Access Upgrades

Rolling Hills Neighborhood Park Accessibility Upgrades

Silver Wing Park Sports Field Lighting Phase 2

Skyline Hills Community Park Accessibility Upgrades

Tierrasanta Community Park Sports Field Lighting Phase 2

Villa Monserate Neighborhood Park Upgrades

- New park facilities improvements to be put into service:

Audubon Elementary Joint Use

Bay Terraces Senior Center

East Fortuna Staging Area Building

Encanto Elementary Joint Use

Gage Elementary Joint Use

Horton Elementary Joint Use

Linda Vista Elementary Joint Use

Longfellow Elementary Joint Use

Marvin Elementary Joint Use

Paradise Hills Elementary Joint Use

Park de la Cruz Community Center

Tubman Charter Joint Use



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Parks & Recreation

Parks & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
Balboa Park Golf Course / AEA00002	\$ 1,964,104	\$ -	\$ -	\$ 1,964,104
Balboa Park West Mesa Comfort Station Replacement / S15036	2,205,963	-	-	2,205,963
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	1,544,000	1,000,000	489,299	3,033,299
Bay Terrace Senior Center / S16060	6,387,444	-	-	6,387,444
Beyer Park Development / S00752	2,568,768	400,000	16,489,491	19,458,259
Canon Street Pocket Park / S16047	1,162,901	-	252,551	1,415,452
Canyon Hills Resource Park Improvements / S15006	1,718,570	-	-	1,718,570
Canyonside Community Park Improvements / S12004	1,501,126	-	-	1,501,126
Carmel Creek NP Improvements / S16037	1,756,923	-	-	1,756,923
Carmel Del Mar NP Comfort Station-Development / S16034	2,330,564	-	-	2,330,564
Carmel Grove NP Comfort Station and Park / S16038	1,561,532	-	-	1,561,532
Carmel Knolls NP Comfort Station-Development / S16033	978,729	-	-	978,729
Carmel Mission NP Comfort Station Development / S16039	978,729	-	-	978,729
Carmel Valley CP-Turf Upgrades / S16029	4,274,121	-	-	4,274,121
Carmel Valley Neighborhood Park #8 / S00642	6,630,526	-	-	6,630,526
Centrum Neighborhood Pk Improvements / RD16005	1,000,000	-	-	1,000,000
Cesar Solis Community Park / S00649	20,900,000	-	-	20,900,000
Charles Lewis III Memorial Park / S00673	4,438,912	-	-	4,438,912
Chicano Park Recreation Center / S18008	1,025,000	250,000	-	1,275,000
Children's Park Improvements / S16013	5,221,453	-	1,978,547	7,200,000
Chollas Community Park Comfort Station / S16058	3,586,839	-	-	3,586,839
Chollas Lake Improvements / L18001	550,000	-	1,500,000	2,050,000
Chollas Lake Pk Playground Improvements / S14002	2,649,224	-	-	2,649,224
Coastal Erosion and Access / AGF00006	2,859,581	565,000	2,100,000	5,524,581
Coast Blvd Walkway Improvements / S15001	1,009,000	-	-	1,009,000
Convert RB Medians-Asphalt to Concrete / L12000	708,764	-	-	708,764
Del Mar Mesa Neighborhood Park / S13023	2,660,354	-	-	2,660,354
Del Sur Neighborhood Park / RD19003	2,278,048	-	-	2,278,048
Denney Ranch Neighborhood Park / S00636	690,904	-	7,705,294	8,396,198
Downtown Greenways / L18000	1,000,000	-	-	1,000,000
Doyle Park Community Park ADA Upgrades / S15037	695,928	-	-	695,928
East Fortuna Staging Area Field Stn Bldg / S14016	6,975,543	-	-	6,975,543
East Village Green Phase 1 / S16012	30,508,158	-	15,516,079	46,024,237
EB Scripps Pk Comfort Station Replacement / S15035	3,993,470	1,085,000	-	5,078,470
Egger/South Bay Community Park ADA Improvements / S15031	1,930,145	800,000	-	2,730,145

Parks & Recreation

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Emerald Hills Park GDP / P20003	-	400,000	-	400,000
Encanto Comm Pk Security Lighting Upgrades / S16017	464,560	-	-	464,560
Evans Pond Reclaimed Water Pipeline Inst / S13010	427,466	-	-	427,466
Fairbrook Neighborhood Park Development / S01083	5,586,976	-	458,564	6,045,540
Famosa Slough Salt Marsh Creation / S00605	556,398	-	-	556,398
Golf Course Drive Improvements / S15040	1,348,879	-	3,894,645	5,243,524
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	4,571,106	-	-	4,571,106
Hendrix Pond/Aviary Park Development / P18003	300,000	-	-	300,000
Hickman Fields Athletic Area / S00751	7,961,164	1,000,000	605,156	9,566,320
Hidden Trails Neighborhood Park / S00995	1,533,196	-	3,916,804	5,450,000
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
John Baca Park-General Development Plan / P19003	400,000	-	-	400,000
Junipero Serra Museum ADA Improvements / S15034	845,326	-	1,464,461	2,309,787
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	190,000	-	-	190,000
Kumeyaay Lakes Berm Restoration Dredging / P18006	32,278	-	-	32,278
La Paz Mini Park / S11103	2,294,298	-	309,406	2,603,704
Los Penasquitos Cyn Preserve STRl Restor / S13014	87,460	-	1,865,540	1,953,000
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	475,000	-	-	475,000
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	1,400,000	3,000,000	2,063,816	6,463,816
MBGC Irrigation & Electrical Upgrades / S11010	4,460,000	-	-	4,460,000
Memorial Comm Pk Playground ADA Upgrades / S16020	2,473,128	-	-	2,473,128
Mira Mesa Community Pk Improvements / L16002	25,314,550	-	7,435,582	32,750,132
Mira Mesa CP Expansion Phase I / S00667	15,027,240	-	-	15,027,240
Mission Bay Golf Course / AEA00003	826,096	-	-	826,096
Mission Bay Improvements / AGF00004	50,514,664	7,734,786	35,169,875	93,419,325
Mission Trails RP Master Plan Update / S01014	884,829	-	-	884,829
Mohnike Adobe and Barn Restoration / S13008	1,113,027	-	1,583,973	2,697,000
Museum of Man Seismic Retrofit / L12003	6,148,550	100,000	4,986,950	11,235,500
North Park Mini Park / S10050	3,834,019	-	-	3,834,019
North Park Recreation Center Expansion / P18001	468,390	-	-	468,390
NTC Aquatic Center / S10000	1,486,726	-	8,000,000	9,486,726
Ocean Air Comfort Station and Park Improvements / S16031	1,881,793	-	-	1,881,793
Ocean Air CP - Turf Upgrades / S16030	6,473,953	-	(6,473,953)	-
Ocean Beach Pier Condition Assessment / P18002	3,768,572	-	-	3,768,572
Olive Grove Community Park ADA Improve / S15028	622,497	1,050,000	-	1,672,497
Olive St Park Acquisition and Development / S10051	3,271,585	-	-	3,271,585
Pacific Highlands Ranch Community Park / RD16002	37,400,901	-	-	37,400,901

Parks & Recreation

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
Pacific Highlands Ranch Hiking & Biking / RD12003	5,512,811	-	-	5,512,811
Paradise Senior Center Improvements / S15002	700,000	-	-	700,000
Park de la Cruz Neighborhood Park Improvements / S15003	15,267,669	-	-	15,267,669
Park Improvements / AGF00007	6,581,654	1,197,833	-	7,779,487
Rancho Mission Canyon Park Upgrades / S15004	2,324,695	-	-	2,324,695
Regional Park Improvements / AGF00005	10,490,755	750,000	-	11,240,755
Resource-Based Open Space Parks / AGE00001	5,446,652	195,332	2,441,713	8,083,697
Riviera Del Sol Neighborhood Park / S00999	8,970,838	-	-	8,970,838
Rolando Joint Use Facility Development / S15029	1,220,000	-	-	1,220,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	2,028,760	-	-	2,028,760
Sage Canyon NP Concession Bldg-Develop / S16035	1,310,500	-	-	1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	6,036,686	-	-	6,036,686
SD River Dredging Qualcomm Way to SR163 / S00606	714,000	-	975,000	1,689,000
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	1,142,786	-	-	1,142,786
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	220,000	-	-	220,000
Skyline Hills Community Park ADA Improve / S15038	2,859,854	-	-	2,859,854
Solana Highlands NP-Comfort Station Development / S16032	1,650,266	-	-	1,650,266
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	2,692,270	-	-	2,692,270
Southeastern Mini Park Improvements / L16000	2,020,548	-	4,200,000	6,220,548
Southwest Neighborhood Park / P18010	460,000	-	-	460,000
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	3,808,495	-	-	3,808,495
Sunset Cliffs Park Drainage Improvements / L14005	1,722,335	-	2,600,000	4,322,335
Switzer Canyon Bridge Enhancement Prog / S10054	75,000	-	-	75,000
Taft Joint Use Facility Development / S15026	3,454,600	-	2,187,521	5,642,121
Talmadge Traffic Calming Infrastructure / S17001	280,000	-	1,089,993	1,369,993
Tierrasanta Sports Field Lighting Phase II / S18004	209,855	-	-	209,855
Torrey Highlands Community ID & Enhance / S11009	375,000	-	-	375,000
Torrey Highlands NP Upgrades / S16036	788,216	-	-	788,216
Torrey Meadows Neighborhood Park / S00651	7,922,755	-	-	7,922,755
Torrey Pines Golf Course / AEA00001	1,007,129	-	-	1,007,129
TP South Golf Course Imp Renovation / S18002	17,150,000	-	-	17,150,000
Tubman Charter School JU Improvements / S13000	1,404,000	-	-	1,404,000
Villa Monserate Neighborhood Park Upgrades / S16048	1,443,269	-	252,193	1,695,462
Waldo Waterman Park / S00760	1,265,964	-	-	1,265,964
Wangenheim Joint Use Facility / S15007	5,643,211	-	3,552,143	9,195,354
Wightman Street Neighborhood Park / S00767	3,530,779	-	-	3,530,779
Total	\$ 455,647,904	\$ 19,527,951	\$ 128,610,643	\$ 603,786,498



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Parks & Recreation – Preliminary Engineering Projects

Emerald Hills Park GDP / P20003

Priority Category: Medium Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 400,000	\$ 400,000
Total		\$ -	\$ -	\$ 400,000	\$ 400,000

Hendrix Pond/Aviary Park Development / P18003

Priority Category: Low Priority Score: 52

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Scripps Miramar Ranch FBA	400086	\$ 137,774	\$ 162,226	\$ -	\$ 300,000
Total		\$ 137,774	\$ 162,226	\$ -	\$ 300,000

John Baca Park-General Development Plan / P19003

Priority Category: Low Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Capital Outlay Fund	400002	\$ 43,944	\$ 356,056	\$ -	\$ 400,000
Total		\$ 43,944	\$ 356,056	\$ -	\$ 400,000

Kumeyaay Lakes Berm Restoration Dredging / P18006

Priority Category: Low Priority Score: 27

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
EGF CIP Fund 1/3	200110	\$ -	\$ 521	\$ -	\$ 521
Mission Trails Regional Park Fund	200403	-	31,757	-	31,757
Total		\$ -	\$ 32,278	\$ -	\$ 32,278

North Park Recreation Center Expansion / P18001

Priority Category: Low Priority Score: 64

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Park North-East - Park Dev Fd	400110	\$ 111,723	\$ 106,800	\$ -	\$ 218,524
North Park Urban Comm	400112	-	249,867	-	249,867
Total		\$ 111,723	\$ 356,667	\$ -	\$ 468,390

Parks & Recreation

Ocean Beach Pier Condition Assessment / P18002

Priority Category: Low Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Ocean Beach Pier (Concessions) Fund	200402	\$ 261,614	\$ 402,995	\$ -	\$ 664,609
Capital Outlay Fund	400002	-	13,679	-	13,679
CIP Contributions from General Fund	400265	-	1,172,403	-	1,172,403
General Fund Commercial Paper Notes	400869	-	1,917,881	-	1,917,881
Total		\$ 261,614	\$ 3,506,958	\$ -	\$ 3,768,572

Southwest Neighborhood Park / P18010

Priority Category: Low Priority Score: 51

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Otay Mesa/Nestor Urb Comm	400125	\$ 141,779	\$ 318,221	\$ -	\$ 460,000
Total		\$ 141,779	\$ 318,221	\$ -	\$ 460,000

Parks & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District:	3	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rumi Doherty
Duration:	2010 - 2024		858-581-7867
Improvement Type:	Betterment		rdoherty@sandiego.gov

Description: This annual allocation provides for replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$919,600 in Balboa Park Golf Course CIP Fund was added to this project in Fiscal Year 2019 via City Council and \$669,600 of that was transferred to B19061 Balboa Park Golf Course Parking Lot Repair.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 1,593,457	\$ 370,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,964,103
Total		\$ 1,593,457	\$ 370,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,964,103

Parks & Recreation

Balboa Park West Mesa Comfort Station Replacement / S15036

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	63
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2021		619-533-5139
Improvement Type:	Replacement		koliver@sandiego.gov

Description: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be pre-fabricated buildings.

Justification: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements, making park facilities available to users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park West Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: The project design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. \$247,449 in General Fund Commercial Paper, \$20,575 from the General Fund Contributions to the CIP, and \$45,365 in Infrastructure Funds were added via City Council Resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 20,575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,575
General Fund Commercial Paper Notes	400869	10,137	237,312	-	-	-	-	-	-	-	-	247,449
Infrastructure Fund	100012	-	45,365	-	-	-	-	-	-	-	-	45,365
San Diego Regional Parks Improvement Fund	200391	457,561	1,417,439	-	-	-	-	-	-	-	-	1,875,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	-	17,574	-	-	-	-	-	-	-	-	17,574
Total		\$ 467,698	\$ 1,738,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,205,962

Parks & Recreation

Balboa Pk Bud Kearns Aquatic Complex Imp / S17000

Bldg - Parks - Recreation/Pool Centers

Council District:	3	Priority Score:	65
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2021		619-533-5139
Improvement Type:	Replacement - Rehab		koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements may include mechanical systems, fencing, accessibility upgrades, pool decking, replacing an outdated steam boiler, platforms, columns, and pool coping.

Justification: The improvements are necessary to bring the aquatic complex into full compliance with the San Diego County Department of Environmental Health requirements.

Operating Budget Impact: There will be no operating budget impact. The existing aquatic complex is included in the Park and Recreation Department's annual maintenance budget. The project will not increase pool use capacity.

Relationship to General and Community Plans: The project is consistent with the Balboa Park East Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2020. \$76,095 increase in total project cost reflects the revised cost estimate. \$1.0 million in Regional Park Improvement Funds have been added to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 95,523	\$ 355,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,873
North Park Urban Comm	400112	-	593,127	-	-	-	-	-	-	-	-	\$ 593,127
San Diego Regional Parks Improvement Fund	200391	289,284	210,716	1,000,000	-	-	-	-	-	-	-	\$ 1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	489,299	\$ 489,299
Total		\$ 384,807	\$ 1,159,192	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 489,299	\$ 3,033,299

Parks & Recreation

Bay Terrace Senior Center / S16060

Parks - Community

Council District:	4	Priority Score:	57
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2022		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a senior center within Bay Terraces Community Park. The senior center will be approximately 3,500 square feet and will contain a multi-purpose area, restrooms, one staff office, a kitchen, and storage closet.

Justification: The improvements are necessary to meet the needs of the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and will be completed in Fiscal Year 2021.

Summary of Project Changes: \$5,000,000 of Community Development Block Grant funds was allocated to this project in Fiscal Year 2019. \$97,020 in General Fund was transferred to Linda Vista Skate Park Ph2 and \$284,464 in Skyline/Paradise Urban Community funds was allocated to this project via Fiscal Year 2019 Mid-Year Action. \$200,000 in Antenna Fund was added to this project via the Fiscal Year 2019 Year-End Action. The project schedule and operating budget impact were updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
CIP Contributions from General Fund	400265	247,102	155,878	-	-	-	-	-	-	-	-	402,980
Grant Fund - Federal	600000	859,060	4,640,940	-	-	-	-	-	-	-	-	5,500,000
Skyline/Paradise Urb Comm	400119	76,757	207,707	-	-	-	-	-	-	-	-	284,464
Total		\$ 1,182,918	\$ 5,204,525	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,387,444

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	33,700	33,700

Parks & Recreation

Beyer Park Development / S00752

Parks - Community

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa; San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir 619-533-5301 smahmalji@sandiego.gov
Duration:	2002 - 2023		
Improvement Type:	New		

Description: This project provides for the acquisition, design, and construction of approximately eight useable acres, out of approximately 43 total acres, of a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities.

Summary of Project Changes: \$16,489,491 in unidentified funding has been added to this project due to increased project costs. The project schedule has been updated for Fiscal Year 2020. \$1,469,932 in funding was added to this project via the Fiscal Year 2019 CIP Year-End Action. \$400,000 in General Fund was added to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 176,697	\$ 23,302	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Otay Mesa Development Impact Fee	400857	-	313,596	-	-	-	-	-	-	-	-	313,596
Otay Mesa Facilities Benefit Assessment	400856	215,234	184,766	-	-	-	-	-	-	-	-	400,000
Otay Mesa-West (From 39067)	400093	212,000	38,138	-	-	-	-	-	-	-	-	250,138
Otay Mesa-Western DIF	400102	-	15,540	-	-	-	-	-	-	-	-	15,540
San Ysidro Urban Comm	400126	307,411	1,082,083	-	-	-	-	-	-	-	-	1,389,494
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	16,489,491	16,489,491
Total		\$ 911,342	\$ 1,657,425	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,489,491	\$ 19,458,259

Parks & Recreation

Canon Street Pocket Park / S16047

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a pocket park, approximately 0.75 acres, and will provide park amenities such as a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2021 and be completed in Fiscal Year 2022.

Summary of Project Changes: \$252,551 of unidentified funding has been added to this project due to increased project costs. The project schedule has been updated for Fiscal Year 2020. \$322,901 in Development Impact Fees were added to this project via the Fiscal Year 2019 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 376,073	\$ 786,827	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,162,900
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	252,551	252,551
Total		\$ 376,073	\$ 786,827	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	252,551	\$ 1,415,451

Parks & Recreation

Canyon Hills Resource Park Improvements / S15006

Parks - Resource Based

Council District:	6	Priority Score:	45
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2020		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the establishment of the General Development Plan for the Canyon Hills Resource Park. This park is intended to supplement existing 16.25 park acreage in the Mira Mesa community.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan process began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2020. The total project cost identified is currently partially funded for pre-design and the General Development Plan. Upon completion of the General Development Plan, funding for construction will be identified. Park design and construction will be funded in a separate capital project.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 513,203	\$ 1,205,366	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,718,570
Total		\$ 513,203	\$ 1,205,366	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,718,570

Parks & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District:	6	Priority Score:	22
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2012 - 2021		619-533-5139
Improvement Type:	Betterment		koliver@sanidiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the western parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Construction is anticipated to begin and be completed in Fiscal Year 2020.

Summary of Project Changes: \$4,207 of PV Est-Other P&R Facilities fund, \$157,188 from Rancho Penasquitos Facilities Benefit Assessment, and \$338,605 of Infrastructure Fund were add to this project via Council Action. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ -	\$ 338,605	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 338,605
Penasquitos East Trust	400192	-	300,000	-	-	-	-	-	-	-	-	300,000
Penasquitos South-Major Dist	400023	51,126	-	-	-	-	-	-	-	-	-	51,126
PV Est-Other P & R Facilities	400221	249,426	54,781	-	-	-	-	-	-	-	-	304,207
Rancho Penasquitos FBA	400083	-	507,188	-	-	-	-	-	-	-	-	507,188
Total		\$ 300,551	\$ 1,200,573	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,501,125

Parks & Recreation

Carmel Creek NP Improvements / S16037

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of ADA improvements to an existing children's play area and path of travel, one new group picnic area (six picnic tables), and one new shade structure.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction is anticipated to begin and be completed in Fiscal Year 2020.

Summary of Project Changes: \$38,000 in Del Mar Hills/Carmel Valley Major District funding and \$200,000 in Carmel Valley Development Impact Fee funding has been allocated to this project via the Fiscal Year 2019 Mid-Year Action. \$50,000 was transferred to this project from S16030 Ocean Air CIP - Turf Upgrades via the Fiscal Year 2019 CIP Year-End Action. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 187,494	\$ 1,331,428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,518,923
Carmel Valley Development Impact Fee	400855	-	200,000	-	-	-	-	-	-	-	-	200,000
Del Mar Hills/Carmel Vly-Maj D	400026	-	38,000	-	-	-	-	-	-	-	-	38,000
Total		\$ 187,494	\$ 1,569,428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,756,923

Parks & Recreation

Carmel Del Mar NP Comfort Station-Development / S16034

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2022		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station and providing accessibility improvements to the children's play area and path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction will begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: \$145,975 of Development Impact Fees (DIF) funding was allocated to this project in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 343,098	\$ 1,559,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,902,223
Carmel Valley Development Impact Fee	400855	9,683	418,658	-	-	-	-	-	-	-	-	428,341
Total		\$ 352,781	\$ 1,977,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,330,563

Parks & Recreation

Carmel Grove NP Comfort Station and Park / S16038

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2022		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of an approximately 1,200 square foot prefab comfort station, two new picnic shelters with a single table, and one new shade structure within a neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 72,754	\$ 1,488,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,561,532
Total		\$ 72,754	\$ 1,488,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,561,532

Parks & Recreation

Carmel Knolls NP Comfort Station-Development / S16033

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2022		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new 1,200 square foot comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 75,542	\$ 903,186	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729
Total		\$ 75,542	\$ 903,186	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729

Parks & Recreation

Carmel Mission NP Comfort Station Development / S16039

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2022		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a 1,200 square foot prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The project is currently in the design phase, which includes six months for a General Development Plan amendment and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 67,582	\$ 911,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729
Total		\$ 67,582	\$ 911,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729

Parks & Recreation

Carmel Valley CP-Turf Upgrades / S16029

Parks - Miscellaneous Parks

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2023		619-533-6653
Improvement Type:	Expansion		nlewis@sanidiego.gov

Description: This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and associated accessible path of travel upgrades.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 154,643	\$ 3,003,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,157,786
Del Mar Hills/Carmel Vly-Maj D	400026	-	1,116,335	-	-	-	-	-	-	-	-	1,116,335
Total		\$ 154,643	\$ 4,119,477	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,274,121

Parks & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Parks - Neighborhood

Council District:	1	Priority Score:	55
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Miller, Betsy
Duration:	2007 - 2023		619-533-4524
Improvement Type:	New		bmiller@sandiego.gov

Description: This project provides for acquisition, design, and construction of an approximately four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well as enhance the visual quality of the area.

Operating Budget Impact: Operating budget impact will be determined once the land has been conveyed to the City.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 1994 through the Carmel Valley Restoration and Enhancement Project. Design is anticipated to begin in Fiscal Year 2020 and construction to be completed in Fiscal Year 2024. The adjacent parcel that will provide access to the park, approximately eight acres, will be deeded to the City through an Irrevocable Offer of Dedication when the required restoration for the Multiple Habitat Preservation Act (MHPA) land is completed and accepted by the City. Conveyance to the City is expected in 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 25,270	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,533,046
Carmel Valley South FBA	400087	97,480	-	-	-	-	-	-	-	-	-	97,480
Total		\$ 122,749	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,630,526

Parks & Recreation

Centrum Neighborhood Pk Improvements / RD16005

Parks - Neighborhood

Council District:	6	Priority Score:	58
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2021		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This developer-built project provides for the design and construction of improvements to a neighborhood park, approximately two acres, and will provide park amenities such as additional shade structures, an enhanced seating area with additional seating, wayfinding, a dog park, and enhanced pathways and seating areas.

Justification: This project will expand the use of the park and contribute to satisfying population-based park requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer and is dependent upon developer activity. Construction and conveyance of the completed park to the City is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: Operating budget impact has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 32,282	\$ 967,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 32,282	\$ 967,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Parks & Recreation

Cesar Solis Community Park / S00649

Parks - Community

Council District:	8	Priority Score:	62
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2002 - 2020		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of the Cesar Solis Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2019.

Summary of Project Changes: \$80,079 in CIP Contributions from the General Fund was de-appropriated and transferred to AGF00007 Park Improvements, via the Fiscal Year 2019 Mid-Year Action. This project is in warranty through September 2019. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 5,589,367	\$ 1,065,726	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,655,094
Otay Mesa-West (From 39067)	400093	14,243,943	963	-	-	-	-	-	-	-	-	14,244,906
Total		\$ 19,833,309	\$ 1,066,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,900,000

Parks & Recreation

Charles Lewis III Memorial Park / S00673

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2005 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into Charles Lewis III Neighborhood Park. Amenities include: walkways, a half-court basketball court, a fenced dog off-leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: The park was opened for use in December 2015, which began the five-year mitigation and monitoring period.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 287,086	\$ 559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,646
Grant Fund - State	600001	2,800,150	-	-	-	-	-	-	-	-	-	2,800,150
Mid City Urban Comm	400114	43,507	156,493	-	-	-	-	-	-	-	-	200,000
Mid-City - Park Dev Fund	400109	609,699	-	-	-	-	-	-	-	-	-	609,699
TransNet Extension Congestion Relief Fund	400169	541,350	67	-	-	-	-	-	-	-	-	541,417
Total		\$ 4,281,792	\$ 157,119	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,438,911

Parks & Recreation

Chicano Park Recreation Center / S18008

Bldg - Community Centers

Council District:	8	Priority Score:	63
Community Planning:	Barrio Logan	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Leggate, Harold
Duration:	2019 - 2020		619-525-8532
Improvement Type:	Replacement - Rehab		hleggate@sandiego.gov

Description: Project funds the capital improvements for office, museum, cultural center, and community center located at 1960 National Avenue. It focuses on key building systems that benefit the City such as roof, plumbing and electrical improvements in accordance with the lease with the Chicano Park Museum and Cultural Center.

Justification: Improvements are based on the results of the Facilities Condition Assessment for the building. Per the terms of the lease the Chicano Park Museum and Cultural Center is responsible for the expense of all maintenance, repairs and capital improvements at the property with the City having the option to improve key building systems that benefit the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Project will be completed by Public Works - Facilities Division. Currently, Public Works - Facilities division is working with the community to finalize the construction plans. Construction will start once the plans are completed.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2020. \$250,000 in General Fund was added to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 1,545	\$ 523,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,000
CIP Contributions from General Fund	400265	-	-	250,000	-	-	-	-	-	-	-	250,000
Infrastructure Fund	100012	27,613	472,387	-	-	-	-	-	-	-	-	500,000
Total		\$ 29,158	\$ 995,841	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,275,000

Parks & Recreation

Children's Park Improvements / S16013

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	63
Community Planning:	Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2017 - 2022		619-533-7138
Improvement Type:	Betterment		brand@civicsd.com

Description: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain, and vendor's building.

Justification: This project implements the Downtown Community Plan Policy 4.1-P-11: implement a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities, and/or are in need of activity and revitalization.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2020. Construction will begin in Fiscal Year 2020 and will be completed in Fiscal Year 2021.

Summary of Project Changes: The Project Schedule and Operating Budget Impact have been updated for Fiscal Year 2020. \$421,453 in Development Impact Fees were added to this project via the Fiscal Year 2019 CIP Year-End Action. Project costs in Fiscal Year 2020 have increased by \$1,200,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 208,836	\$ 5,012,616	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,421,453
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	778,547	778,547
Total		\$ 208,836	\$ 5,012,616	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 778,547	\$ 7,200,000

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.48	0.48	0.48
Parks & Recreation - GENERAL FUND	Total Impact \$	-	111,791	113,463	114,354

Parks & Recreation

Chollas Community Park Comfort Station / S16058

Parks - Community

Council District:	4	Priority Score:	49
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir 619-533-5301 smahmalji@sandiego.gov
Duration:	2016 - 2022		
Improvement Type:	New		

Description: This project provides for the continuation of the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Project will consist of a comfort station with a concession area. Future phases may include a tot lot, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and an off-leash dog area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design documents were updated to meet current requirement codes. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2020. \$73,987 in Mid-City Park Development funding and \$152,013 in Crossroads Redevelopment CIP Contributions funding was added to this project via the Fiscal Year 2019 Mid-Year Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ -	\$ 152,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 152,459
CR-TAB 2010A (TE) Proceeds	400696	1,324,420	1,889,854	-	-	-	-	-	-	-	-	3,214,274
Mid-City - Park Dev Fund	400109	20,963	199,142	-	-	-	-	-	-	-	-	220,105
Total		\$ 1,345,383	\$ 2,241,455	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,586,838

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.72	0.72	0.72
Parks & Recreation - GENERAL FUND	Total Impact \$	-	81,625	84,134	85,428
					86,884

Parks & Recreation

Chollas Lake Improvements / L18001

Parks - Community

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2018 - 2022		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security.

Justification: Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and by supplying the park rangers with additional resources to enhance their patrol duties.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2019. Construction is anticipated to begin when additional funding has been identified.

Summary of Project Changes: \$600,000 in Regional Park Improvement Fund is anticipated to be received in Fiscal Year 2021. \$900,000 in unidentified funding has been added to this project due to a decrease of Regional Park Improvements funding to this project. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 57,556	\$ 492,443	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	900,000	900,000
Total		\$ 57,556	\$ 492,443	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ 2,050,000

Parks & Recreation

Chollas Lake Pk Playground Improvements / S14002

Parks - Community

Council District:	4	Priority Score:	40
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Mahmalji, Samir
Duration:	2014 - 2020		619-533-5301
Improvement Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: Eastern Area and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began and was completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. \$20,000 in General Fund Capital Improvement Project funding was allocated to this project in Fiscal Year 2019. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ 223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 223
CIP Contributions from General Fund	400265	12,352	7,648	-	-	-	-	-	-	-	-	20,000
EGF CIP Fund 1/3	200110	590,000	-	-	-	-	-	-	-	-	-	590,000
Grant Fund - Federal	600000	750,000	-	-	-	-	-	-	-	-	-	750,000
San Diego Regional Parks Improvement Fund	200391	1,288,509	491	-	-	-	-	-	-	-	-	1,289,000
Total		\$ 2,641,085	\$ 8,138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,649,223

Parks & Recreation

Coast Blvd Walkway Improvements / S15001

Trans - Ped Fac - Sidewalks

Council District:	1	Priority Score:	42
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lewis, Nikki
Duration:	2014 - 2020		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project provides for the design and construction of widened walkways, enhanced paving, curb and street paving, and various improvements including, but not limited to, bollards, railings, and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 Preliminary Plan for the La Jolla Coastline.

Justification: This project will provide improved walkway access and enhanced landscaping along Coast Boulevard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was initiated by the community in Fiscal Year 2012. After conceptual plans were completed, the design task was transferred to the City in Fiscal Year 2016. City Design phase began in Fiscal Year 2017 and was completed in Fiscal Year 2019.

Construction began and was completed in Fiscal Year 2019. The warranty phase of this project will be completed in Fiscal Year 2020.

Summary of Project Changes: \$45,455 in General Fund and \$34,544 in Infrastructure Funds were allocated to this project in Fiscal Year 2019. The project schedule has been updated for Fiscal Year 2020. Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 87,566	\$ 9,889	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,455
Infrastructure Fund	100012	34,545	-	-	-	-	-	-	-	-	-	34,545
La Jolla Urban Comm	400123	869,310	7,690	-	-	-	-	-	-	-	-	877,000
Total		\$ 991,421	\$ 17,578	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,009,000

Parks & Recreation

Coastal Erosion and Access / AGF00006

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2010 - 2024		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$45,000 in Regional Park Improvement Fund was transferred to this project via the Fiscal Year 2019 CIP Mid-Year Action from AGF00005 Regional Park Improvements. \$164,000 in Regional Park Improvement Funds was transferred to S15035 EB Scripps Pk Comfort Station Replacement via the Fiscal Year 2019 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 76,484	\$ 26,793	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 103,278
Environmental Growth 2/3 Fund	200109	193,438	-	-	-	-	-	-	-	-	-	193,438
Ocean Beach - Major District	400050	29	-	-	-	-	-	-	-	-	-	29
San Diego Regional Parks Improvement Fund	200391	1,839,332	723,504	565,000	-	-	500,000	100,000	1,500,000	-	-	5,227,837
Total		\$ 2,109,283	\$ 750,297	\$ 565,000	\$ -	\$ -	\$ 500,000	\$ 100,000	\$ 1,500,000	\$ -	\$ -	\$ 5,524,581

Parks & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	Priority Score:	35
Community Planning:	Rancho Bernardo	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Sirois, Paul
Duration:	2012 - 2021		619-685-1307
Improvement Type:	Replacement		psirois@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection of Rancho Bernardo Road. Phases three and four included additional existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, and Pomerado Road. The scope includes work to convert asphalt medians to stamped concrete medians at the following locations: Rancho Bernardo Road, Pomerado Road, and Bernardo Center Drive.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and was completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and were completed in Fiscal Year 2017. New identified median locations along Rancho Bernardo Road, as requested by the Rancho Bernardo Community group, are anticipated to be completed as a part of phase five and are anticipated to be completed by Fiscal Year 2020.

Summary of Project Changes: The Project Schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 3,413	\$ 1,586	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000
Rancho Bernardo MAD Fund	200038	274,488	429,276	-	-	-	-	-	-	-	-	703,764
Total		\$ 277,901	\$ 430,862	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	708,764

Parks & Recreation

Del Mar Mesa Neighborhood Park / S13023

Parks - Neighborhood

Council District:	1	Priority Score:	55
Community Planning:	Del Mar Mesa	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2014 - 2020		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a neighborhood park in the community of Del Mar Mesa. This new 3.7-acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year. \$400,000 in Facilities Benefit Assessment was returned to fund balance via the Fiscal Year 2019 Mid-Year CIP Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 2,570,517	\$ 89,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,660,354
Total		\$ 2,570,517	\$ 89,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,660,354

Parks & Recreation

Del Sur Neighborhood Park / RD19003

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2016 - 2020		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of a 5-acre neighborhood park This is project P-5 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and implements the City's General Plan guidelines for population-based park and recreation facilities.

Operating Budget Impact: The operating and maintenance funding for this project was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. The final 50% of the verified cost of the project will be reimbursed to the developer in cash. The previous 50% of the verified cost was reimbursed in the form of FBA credits used by the developer to offset applicable Developer Impact Fees.

Summary of Project Changes: \$2,278,048 in Black Mountain Ranch Facilities Benefit Assessment funding was allocated to this project in Fiscal Year 2019 to allow for final cash reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 1,812,635	\$ 465,412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,278,047
Total		\$ 1,812,635	\$ 465,412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,278,047

Parks & Recreation

Dennery Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District:	8	Priority Score:	47
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2005 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Pardee Homes. Construction and conveyance of the completed park to the City is expected to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ 689,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,705,294	\$ -	\$ 8,394,294
Otay Mesa-West (From 39067)	400093	1,904	-	-	-	-	-	-	-	-	-	1,904
Total		\$ 1,903	\$ 689,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,705,294	\$ -	\$ 8,396,197

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	1.25	1.25	1.25	1.25
Parks & Recreation - GENERAL FUND	Total Impact \$	258,539	263,300	265,533	268,068

Parks & Recreation

Downtown Greenways / L18000

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	63
Community Planning:	Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2018 - 2022		619-533-7138
Improvement Type:	Betterment		brand@civicsd.com

Description: This project provides for the reimbursement for design and construction of urban trails within the available public right-of-way, creating pedestrian-oriented streetscapes with prominent landscaping and expanded sidewalk widths. The system of greenways improves connections to existing and proposed parks and open space in Downtown.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan, the Downtown San Diego Mobility Plan, and is in conformance with the City's General Plan.

Schedule: This project will be overseen by Civic San Diego and completed in segments. Development agreements will be made with developers to design and construct segments of greenways.

Summary of Project Changes: Project description and schedule have been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Parks & Recreation

Doyle Park Community Park ADA Upgrades / S15037

Parks - Community

Council District:	1	Priority Score:	64
Community Planning:	University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the installation of a path of travel and accessibility improvements to the rear entrance at Doyle Community Park adjacent to the dog off-leash area and future community garden. It may include a small parking area, walkway improvements, and accessibility signage.

Justification: The current parking area located in the rear cul-de-sac and adjacent walkways leading into the dog off-leash area and park are not compliant with current accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2019. Construction will begin and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: \$275,000 in Infrastructure Funding has been added to this project via Council Action. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 121,419	\$ 278,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Infrastructure Fund	100012	-	275,000	-	-	-	-	-	-	-	-	275,000
Univ City Central-Major Dist	400044	2,642	-	-	-	-	-	-	-	-	-	2,642
Univ City North - Sub Dist	400045	18,286	-	-	-	-	-	-	-	-	-	18,286
Total		\$ 142,347	\$ 553,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 695,927

Parks & Recreation

East Fortuna Staging Area Field Stn Bldg / S14016

Parks - Resource Based

Council District:	7	Priority Score:	73
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason 619-533-7525 jgrani@sandiego.gov
Duration:	2014 - 2021		
Improvement Type:	New		

Description: This project provides for the development and construction of an administration building (approximately 5,000 square feet) that could include, but not be limited to staff offices, kitchen, showers, conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 square feet) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the equestrian and multi-use staging area that was originally approved by the Mission Trails Citizens Advisory Committee.

Justification: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current operating cost for similar facilities.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan and implements the Mission Trails Regional Park Master Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 2,826,484	\$ 985,854	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,812,338
Environmental Growth 2/3 Fund	200109	26,433	769,231	-	-	-	-	-	-	-	-	795,664
Mission Trails Park	400258	352,783	1,147,217	-	-	-	-	-	-	-	-	1,500,000
Mission Trails Regional Park Fund	200403	702,791	164,749	-	-	-	-	-	-	-	-	867,540
Total		\$ 3,908,490	\$ 3,067,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,975,542

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	38,000	38,000	38,000	38,000

Parks & Recreation

East Village Green Phase 1 / S16012

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	67
Community Planning:	Centre City - East Village	Priority Category:	High
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2016 - 2022		619-533-7138
Improvement Type:	New		brand@civicsd.com

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, a leash free dog park, children's play area, outdoor seating, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and will be completed in Fiscal Year 2020. Construction will begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: Operating budget impact and the project schedule were updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 4,133,017	\$ 26,375,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,508,158
Excess Redevelopment Bond Proceeds Exp	400862	-	-	-	6,316,079	-	-	-	-	-	-	6,316,079
Parking Meter District - Downtown	200489	-	-	-	9,200,000	-	-	-	-	-	-	9,200,000
Total		\$ 4,133,017	\$ 26,375,140	\$ -	\$ 15,516,079	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,024,237

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	6.79	6.79	6.79
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	632,970	665,078	683,115

Parks & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	66
Community Planning:	La Jolla	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2023		619-533-5139
Improvement Type:	Replacement		koliver@sandiego.gov

Description: This project provides for the design and construction of a replacement comfort station located in EB Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

Justification: The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design was initiated through community efforts. The design was completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost has increased by \$146,208 due to increased construction costs. The project schedule has been updated for Fiscal Year 2020. \$1,085,000 in Regional Park Improvement Funds is being added in Fiscal Year 2020. \$932,685 in Regional Park Improvement Funds was added via the Fiscal Year 2019 Year-End CIP Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 189,535	\$ 253,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 443,306
La Jolla - Major District	400046	35,785	-	-	-	-	-	-	-	-	-	35,785
San Diego Regional Parks Improvement Fund	200391	444,670	3,069,709	1,085,000	-	-	-	-	-	-	-	4,599,379
Total		\$ 669,989	\$ 3,323,480	\$ 1,085,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,078,469

Parks & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District:	8	Priority Score:	60
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2017 - 2022		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: This project is currently in the design phase with construction scheduled to begin in Fiscal Year 2020 and anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. \$800,000 in Infrastructure Fund has been added for Fiscal Year 2020. \$270,145 in Development Impacts Fees were added to this project via the Fiscal Year 2019 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Otay Mesa/Nestor Urb Comm	400125	126,438	1,803,706	-	-	-	-	-	-	-	-	1,930,145
Total		\$ 126,438	\$ 1,803,706	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,730,144

Parks & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District:	6	Priority Score:	53
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2014 - 2022		619-533-6653
Improvement Type:	Replacement - Rehab		nlewis@sandiego.gov

Description: This project provides for the analysis of drainage and environmental conditions and based on conditions, provide stabilization of the El Cuervo Adobe wall ruins.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Environmental analysis and design began in Fiscal Year 2019. Project costs are to be updated upon completion of design.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 336,346	\$ 169,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 506,000
Environmental Growth 2/3 Fund	200109	-	100,000	-	-	-	-	-	-	-	-	100,000
Total		\$ 336,346	\$ 269,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 606,000

Parks & Recreation

Encanto Comm Pk Security Lighting Upgrades / S16017

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	52
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Encanto Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Parks and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED will minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan, Encanto Neighborhoods, and is in conformance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began and was completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Encanto - Major District	400064	\$ 1,687	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,687
Infrastructure Fund	100012	-	60,000	-	-	-	-	-	-	-	-	60,000
S.E. San Diego Urban Comm	400120	348,372	54,500	-	-	-	-	-	-	-	-	402,872
Total		\$ 350,059	\$ 114,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	464,559

Parks & Recreation

Evans Pond Reclaimed Water Pipeline Inst / S13010

Reclaimed Water System - Pipelines

Council District:	5	Priority Score:	40
Community Planning:	Scripps Miramar Ranch	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Lewis, Nikki
Duration:	2013 - 2020		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water pipeline reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately \$18,500. If this project is implemented, water costs are expected to decrease to approximately \$2,000 annually under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2017. Construction was completed in Fiscal Year 2018. The warranty period began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: This project is completed and will be closed at the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 95,027	\$ 2,439	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,466
Scripps/Miramar Misc	400257	163,227	1,773	-	-	-	-	-	-	-	-	165,000
Scripps/Miramar Ranch MAD Fund	200028	158,475	6,525	-	-	-	-	-	-	-	-	165,000
Total		\$ 416,729	\$ 10,737	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 427,466

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - SCRIPPS/MIRAMAR MISC	FTEs	0.00	0.00	0.00	0.00
Parks & Recreation - SCRIPPS/MIRAMAR MISC	Total Impact \$	(16,500)	(16,500)	(16,500)	(16,500)

Parks & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District:	5	Priority Score:	58
Community Planning:	Scripps Miramar Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for development of an approximately three-acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per the Vesting Tentative Map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements were completed by developer per the VTM condition in Fiscal Year 2014. Acquisition of site occurred in Fiscal Year 2015. Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. \$295,229 in Scripps Miramar Ranch Development Impact Fee funding and \$50,000 in Scripps/Miramar-Major District funding were added to this project via the Fiscal Year 2019 Mid-Year Action. \$129,645 in Village & Country Settlement Funding, \$46,278 in Scripps Miramar Development Impact Fee (DIF) Funding, and \$73,124 in Fund 400086 Scripps Miramar Ranch Facilities Benefit Assessment (FBA) Funding were added to this project via the Fiscal Year 2019 Year-end Action. \$458,564 in unidentified funding has been added to this project in Fiscal Year 2020 due to an increase in Storm Water requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 67,151	\$ 486,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 553,860
Scripps Miramar Ranch DIF	400863	-	341,507	-	-	-	-	-	-	-	-	341,507
Scripps Miramar Ranch FBA	400086	23	1,864,750	-	-	-	-	-	-	-	-	1,864,773
Scripps/Miramar-Major District	400029	575,162	2,122,029	-	-	-	-	-	-	-	-	2,697,191
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	458,564	458,564
Village & Country Settlement	400195	-	129,645	-	-	-	-	-	-	-	-	129,645
Total		\$ 642,336	\$ 4,944,639	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 458,564	\$ 6,045,539

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.21	0.21	0.21
Parks & Recreation - GENERAL FUND	Total Impact \$	-	61,200	61,954	62,322
					62,734

Parks & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District:	2	Priority Score:	N/A
Community Planning:	C37 Peninsula	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Paver, Sean
Duration:	2003 - 2023		619-533-3629
Improvement Type:	Betterment		spaver@sandiego.gov

Description: The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required to obtain site approval. Additional measures are needed to be funded for additional maintenance and monitoring to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 12,233	\$ 180,807	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 193,041
Street Division CIP Fund	200202	30,357	-	-	-	-	-	-	-	-	-	30,357
TransNet (Prop A 1/2% Sales Tax)	400156	242,000	-	-	-	-	-	-	-	-	-	242,000
TransNet Extension Congestion Relief Fund	400169	91,000	-	-	-	-	-	-	-	-	-	91,000
Total		\$ 375,590	\$ 180,807	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 556,397

Parks & Recreation

Golf Course Drive Improvements / S15040

Trans - Bicycle Facilities (All Class.)

Council District:	3	Priority Score:	50
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2016 - 2023		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2019. The construction schedule will be determined once design is completed and full construction funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. \$210,957 in Development Impact Fees was added to this project via the Fiscal Year 2019 CIP Mid-Year Action. \$46,759 in Development Impact Fees was added to this project via the Fiscal Year 2019 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Golden Hill - Major District	400060	\$ 9,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,163
Golden Hill Urban Comm	400111	234,795	1,104,920	-	-	-	-	-	-	-	-	1,339,716
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,894,645	3,894,645
Total		\$ 243,958	\$ 1,104,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,894,645	\$ 5,243,524

Parks & Recreation

Hawk Pocket Prk & Horton ES Joint UseDev / S16045

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	54
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of 0.7 acres of park and 1.4 acres of joint use facilities.

Justification: This project provides for public parks in a community deficit in population-based parks per the General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the South East San Diego/Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Warranty period began in Fiscal Year 2019 and be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 548,071	\$ 112,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 660,656
Grant Fund - State	600001	3,610,450	300,000	-	-	-	-	-	-	-	-	3,910,450
Total		\$ 4,158,521	\$ 412,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,571,106

Parks & Recreation

Hickman Fields Athletic Area / S00751

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	60
Community Planning:	Kearny Mesa; Serra Mesa; Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2010 - 2023		619-533-5139
Improvement Type:	Replacement		koliver@sandiego.gov

Description: This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children’s play areas, and comfort stations/concession stands on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: The General Development Plan Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017 which is expected to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021. Phase II will be completed under a new project contingent on funding availability.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. \$1,121,269 was added to this project via the Fiscal Year 2019 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 150,000	\$ 216,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,000
Developer Contributions CIP	200636	488,118	4,118,306	-	-	-	-	-	-	-	-	4,606,424
Gen Dyna-Community Improvement	400250	237,310	1,035,286	-	-	-	-	-	-	-	-	1,272,596
General Fund Commercial Paper Notes	400869	39,684	860,316	-	-	-	-	-	-	-	-	900,000
Infrastructure Fund	100012	-	-	1,000,000	-	-	-	-	-	-	-	1,000,000
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprvmnts 20%	400259	153,893	367,097	-	-	-	-	-	-	-	-	520,990
Kearny Mesa-Urban Comm	400136	150,000	144,983	-	-	-	-	-	-	-	-	294,983
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	605,156	605,156
Total		\$ 1,219,176	\$ 6,741,987	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 605,156	\$ 9,566,319

Parks & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District:	8	Priority Score:	65
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2018 - 2023		619-533-5301
Improvement Type:	New		smahmalji@sanidiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area, children's play area, picnic areas, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. This project is in the General Development Plan (GDP) phase and is anticipated to be completed in Fiscal Year 2020. Design will begin after GDP is completed, and construction will begin when funding is available.

Summary of Project Changes: \$250,000 in Otay Mesa Facilities Benefit Assessment (FBA) funding is anticipated to be received in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 60,474	\$ 339,525	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 3,666,804	\$ -	\$ 4,316,804
Otay Mesa-West (From 39067)	400093	1,133,152	44	-	-	-	-	-	-	-	-	1,133,196
Total		\$ 1,193,626	\$ 339,569	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 3,666,804	\$ -	\$ 5,450,000

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.40	0.40
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	62,395	63,808

Parks & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Parks - Trails

Council District:	1	Priority Score:	19
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2008 - 2021		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley, beginning at Carmel Country Road and traveling south between Carmel Valley Neighborhood #10 on the west and Del Mar Mesa on the east terminating at an entrance into Los Penasquitos Canyon Preserve just south of Carmel Mountain bridge.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan and is in conformance with the City's General Plan.

Schedule: The schedule is contingent upon the City of San Diego obtaining property rights. Currently, the north and south ends of the trail require access easements.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 149,182	\$ 371,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 249,576	\$ 371,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 620,600

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	2,200	2,200	2,200	2,200

Parks & Recreation

Junipero Serra Museum ADA Improvements / S15034

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	60
Community Planning:	Old San Diego	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2021 and be completed and the new facilities open to the public by Fiscal Year 2022.

Summary of Project Changes: \$400,000 in Regional Park Improvement Funds were transferred from this project to California Tower Seismic Retrofit in Fiscal Year 2019. \$42,020 was added to this project via the Fiscal Year 2019 CIP Year-End Action. The project cost and schedule have been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
San Diego Park Dist. No 3	400305	\$ -	\$ 42,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,019
San Diego Regional Parks Improvement Fund	200391	469,754	333,553	-	-	300,000	1,164,461	-	-	-	-	2,267,767
Total		\$ 469,753	\$ 375,572	\$ -	\$ -	\$ 300,000	\$ 1,164,461	\$ -	\$ -	\$ -	\$ -	\$ 2,309,787

Parks & Recreation

Kelly St Neighborhood Pk Security Lighting Upgrade / S16016

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	48
Community Planning:	Linda Vista	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Kelly Street Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Parks and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Linda Vista Community Plan and is in conformance with the City’s General Plan.

Schedule: This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began and was completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 144,519	\$ 5,480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Infrastructure Fund	100012	28,046	11,954	-	-	-	-	-	-	-	-	40,000
Total		\$ 172,565	\$ 17,434	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 190,000

Parks & Recreation

La Paz Mini Park / S11103

Parks - Mini Parks

Council District:	4	Priority Score:	61
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Mahmalji, Samir
Duration:	2015 - 2022		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with recommendations of the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction will begin when funding has been identified.

Summary of Project Changes: \$309,406 in unidentified funding was added to this project due to increased construction costs. \$39,427 in Development Impact Fees were added to this project via the Fiscal Year 2019 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,496
Encanto Neighborhoods DIF	400864	-	978,447	-	-	-	-	-	-	-	-	978,447
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	338,029	739,971	-	-	-	-	-	-	-	-	1,078,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	309,406	309,406
Valencia Park - Major District	400065	8,490	-	-	-	-	-	-	-	-	-	8,490
Total		\$ 575,879	\$ 1,718,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 309,406	\$ 2,603,703

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	11,000	11,000	11,000

Parks & Recreation

Los Penasquitos Cyn Preserve STRl Restor / S13014

Parks - Trails

Council District:	1	Priority Score:	35
Community Planning:	Los Penasquitos Canyon Preserve	Priority Category:	Low
Project Status:	Underfunded	Contact Information:	Ball, Laura
Duration:	2017 - 2025		619-685-1301
Improvement Type:	Betterment		lball@sandiego.gov

Description: This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve.

Schedule: Design began in Fiscal Year 2017. Design and construction will be completed when additional funding is identified.

Justification: The existing trail consistently washes out, which results in trail closures after inclement weather.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. This project is currently on hold.

Operating Budget Impact: None.

Relationship to General and Community Plans: The main trail is depicted in the Los Penasquitos Canyon Preserve Master Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 87,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,459
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,865,540	1,865,540
Total		\$ 87,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,865,540	\$ 1,952,999

Parks & Recreation

Marie Widman Memorial Pk Security Lighting Upgrade / S16018

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	60
Community Planning:	Skyline - Paradise Hills	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Marie Widman Memorial Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Parks and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City’s General Plan.

Schedule: This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began and was completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 215,714	\$ 84,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Infrastructure Fund	100012	-	175,000	-	-	-	-	-	-	-	-	175,000
Total		\$ 215,714	\$ 259,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 475,000

Parks & Recreation

MB GC Clubhouse Demo/Prtbl Building Instl / S01090

Golf Courses

Council District:	2	Priority Score:	60
Community Planning:	Mission Bay Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2013 - 2022		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. One building will house the golf operations and retail shop and the other will be a bar and grill element. This project will also include ancillary site improvements including patio area, lighting, shade element, island renovation including replacing two pedestrian bridges, perimeter lighting, and landscaping. The design and construction of a new practice center, parking lot, and new clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the modular building and portables began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin when funding has been identified.

Summary of Project Changes: \$2,063,816 in unidentified funding has been added to this project due to increased construction costs. \$3,000,000 in Mission Bay Golf Course CIP Fund has been added to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 589,573	\$ 810,426	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,063,816	2,063,816
Total		\$ 589,573	\$ 810,426	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,063,816	\$ 6,463,816

Parks & Recreation

MBGC Irrigation & Electrical Upgrades / S11010

Golf Courses

Council District:	2	Priority Score:	54
Community Planning:	Mission Bay Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2011 - 2022		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and may consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play.

Justification: This project is needed to provide the long-awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed in Fiscal Year 2020. Construction is scheduled to begin and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 563,516	\$ 3,896,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,460,000
Total		\$ 563,516	\$ 3,896,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,460,000

Parks & Recreation

Memorial Comm Pk Playground ADA Upgrades / S16020

Parks - Miscellaneous Parks

Council District:	8	Priority Score:	63
Community Planning:	Southeastern San Diego	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2021		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades to the existing playground and comfort station within Memorial Community Park as well as the associated ADA path of travel requirements. The ADA upgrades may include new play equipment, upgraded comfort station, accessible safety surfacing, benches, picnic tables, a drinking fountain, and walkway improvements to meet local, State, and federal accessibility requirements.

Justification: The existing playground and the play equipment within the park is not accessible to park users with various forms of disabilities. The improvements will help bring the park facilities into compliance with accessibility standards and will replace playground equipment which has exceeded its useful life.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 357,875	\$ 92,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Grant Fund - Federal	600000	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
S.E. San Diego Urban Comm	400120	633,488	89,640	-	-	-	-	-	-	-	-	723,128
Total		\$ 2,291,363	\$ 181,764	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,473,128

Parks & Recreation

Mira Mesa Community Pk Improvements / L16002

Bldg - Parks - Recreation/Pool Centers

Council District:	6	Priority Score:	54
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for Phase II and Phase III improvements at Mira Mesa Community Park. Phase II will include an aquatic complex with a standard 25 meter by 25-yard swimming pool and other water amenities, new basketball courts, and a 12,000 square foot wheelchair-friendly plaza. Phase III will include an approximately 17,000 square foot new recreation center and children’s play area(s).

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: These facilities will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the projects will be determined as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design of phase 2 and phase 3 began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction of Phase II improvements is anticipated to begin in Fiscal Year 2022, contingent upon the identification of funds.

Summary of Project Changes: \$7,435,582 in the Mira Mesa Facilities Benefit Assessment (FBA) Public Facilities Financing Plan will be added when needed for construction. \$1,812,266 in Facilities Benefit Assessment was transferred to this project from S00667 Mira Mesa CP Expansion Phase I and \$598,021 was allocated via the Fiscal Year 2019 CIP Year-End Action. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
M.M. Senior Ctr-Shapell Cont.	400262	\$ -	\$ 7,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,959
Mira Mesa - FBA	400085	220,679	23,839,006	-	-	-	-	-	-	7,435,582	-	31,495,267
Mira Mesa Development Impact Fee	400858	-	1,246,905	-	-	-	-	-	-	-	-	1,246,905
Total		\$ 220,678	\$ 25,093,871	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,435,582	\$ -	\$ 32,750,132

Parks & Recreation

Mira Mesa CP Expansion Phase I / S00667

Parks - Neighborhood

Council District:	6	Priority Score:	55
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2014 - 2020		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ball fields. The street between the two sites will include parking and street calming.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan was approved in June 2005. Funding for construction was made available in Fiscal Year 2013. Construction by design-build contractor began in Fiscal Year 2016 and was completed in Fiscal Year 2019.

Summary of Project Changes: \$1,812,266 in Facilities Benefit Assessment was transferred to L16002 Mira Mesa Community Pk Improvements via the Fiscal Year 2019 CIP Year-End Action. Project schedule was updated for Fiscal Year 2020. Project is completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
ANA - Blk Mtn Rd Bridge	400223	\$ 24,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,316
Mira Mesa - FBA	400085	14,547,125	452,887	-	-	-	-	-	-	-	-	15,000,013
Mira Mesa East-Major District	400028	38	-	-	-	-	-	-	-	-	-	38
Mira Mesa Pk Dev Fund	400105	2,266	-	-	-	-	-	-	-	-	-	2,266
Mira Mesa West-Major District	400027	606	-	-	-	-	-	-	-	-	-	606
Total		\$ 14,574,352	\$ 452,887	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,027,240

Parks & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District:	2	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rumi Doherty
Duration:	2010 - 2024		858-581-7867
Improvement Type:	Betterment		rdoherthy@sandiego.gov

Description: This annual allocation provides for the replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 826,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 826,096
Total		\$ -	\$ 826,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 826,096

Parks & Recreation

Mission Bay Improvements / AGF00004

Parks - Miscellaneous Parks

Council District: 2
Community Planning: Citywide
Project Status: Continuing
Duration: 2010 - 2024
Improvement Type: New

Priority Score: Annual
Priority Category: Annual
Contact Information: Van Deerlin, Jeff
 619-235-1189
 jvandeerlin@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Construction for B-10163 Mission Bay Navigational Safety Dredging was completed in Fiscal Year 2019. Projects are initiated based on a priority basis.

Summary of Project Changes: The Project Schedule has been updated for Fiscal Year 2020. Financial schedule was updated to include future year revenue projections. \$700,000 in Mission Bay Improvement Funds were transferred in Fiscal Year 2019 to AGF00005 Regional Park Improvements. \$4,841,784 in Fiesta Island Sludge Mitigation Funds were added via the Fiscal Year 2019 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 223,613	\$ 461,766	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 685,379
CIP Contributions from General Fund	400265	46,855	128,766	-	-	-	-	-	-	-	-	175,621
Fiesta Island Sludge Mitigation Fund	200389	-	4,841,784	-	-	-	-	-	-	-	-	4,841,784
Mission Bay - Major District	400048	127	-	-	-	-	-	-	-	-	-	127
Mission Bay Park Improvement Fund	200386	10,610,621	34,128,854	7,734,786	-	8,149,482	8,572,472	9,003,921	9,444,000	-	-	87,644,135
Pacific Beach Urban Comm	400117	-	72,278	-	-	-	-	-	-	-	-	72,278
Total		\$ 10,881,215	\$ 39,633,447	\$ 7,734,786	\$ -	\$ 8,149,482	\$ 8,572,472	\$ 9,003,921	\$ 9,444,000	\$ -	\$ -	\$ 93,419,324

Parks & Recreation

Mission Trails RP Master Plan Update / S01014

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	N/A
Community Planning:	Navajo; Tierrasanta; Rancho Encantada; East Elliott	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Miller, Betsy 619-533-4524 bmiller@sandiego.gov
Duration:	2010 - 2020		
Improvement Type:	Betterment		

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997. The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project scheduled was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 641,823	\$ 10,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 651,829
San Diego Regional Parks Improvement Fund	200391	233,000	-	-	-	-	-	-	-	-	-	233,000
Total		\$ 874,823	\$ 10,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 884,829

Parks & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District:	6	Priority Score:	62
Community Planning:	Los Penasquitos Canyon Preserve	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2022		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn until a rehabilitation/restoration plan can be prepared and implemented was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005 consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2019, \$633,651 in Regional Park Improvement Funds and \$66,349 in Environmental Growth Funds 2/3 were transferred from this project to Ladera Street Beach Access Stairway via Council Action. \$750,000 in Regional Park Improvement Fund will be added to this project in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 150,077	\$ 449,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 599,080
San Diego Regional Parks Improvement Fund	200391	202,011	311,936	-	-	750,000	-	-	-	-	-	1,263,947
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	833,973	833,973
Total		\$ 352,088	\$ 760,938	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 833,973	\$ 2,697,000

Parks & Recreation

Museum of Man Seismic Retrofit / L12003

Parks - Resource Based

Council District:	3	Priority Score:	68
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2019 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower and Museum of Man within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural reinforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower. Phase III of this project provides for the seismic retrofit for the Museum of Man building.

Justification: The California Tower and Museum of Man was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the museum and tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2015. Phase II design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Phase II construction began in Fiscal Year 2019 and is estimated to be completed in Fiscal Year 2020. Phase III project cost and schedule will be determined after preliminary engineering is completed.

Summary of Project Changes: A total of \$1.9 million in Regional Parks Improvement Fund and \$500,000 in General Fund Commercial Paper was allocated to this project in Fiscal Year 2019, for the seismic retrofitting of the California Tower. \$100,000 of Regional Park Improvements Funds have been added to the project for Fiscal Year 2020 and \$2,800,000 in Fiscal Year 2023. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 16,796	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,796
EGF CIP Fund 1/3	200110	235,000	-	-	-	-	-	-	-	-	-	235,000
Environmental Growth 2/3 Fund	200109	99,831	-	-	-	-	-	-	-	-	-	99,831
General Fund Commercial Paper Notes	400869	440,079	59,921	-	-	-	-	-	-	-	-	500,000
Grant Fund - Federal	600000	674,692	325,307	-	-	-	-	-	-	-	-	999,999
San Diego Regional Parks Improvement Fund	200391	858,427	3,438,497	100,000	-	-	-	2,800,000	-	-	-	7,196,924
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,186,950	2,186,950
Total		\$ 2,308,029	\$ 3,840,520	\$ 100,000	\$ -	\$ -	\$ -	\$ 2,800,000	\$ -	\$ -	\$ 2,186,950	\$ 11,235,500

Parks & Recreation

North Park Mini Park / S10050

Parks - Mini Parks

Council District:	3	Priority Score:	53
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre urban mini-park to be located behind the recently renovated North Park Theatre. The project may include plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: \$16,016 in Park North-East Park Dev Fund, \$119,999 in North Park Development Impact Fee funding, \$50,000 in North Park Loc - Bank of America Taxable, and \$50,001 in North Park Loc - Bank of America Taxable Exempt funds have been allocated to this project via the Fiscal Year 2019 Mid-Year Action. \$374,000 was transferred to this project from P18001 North Park Recreation Center Expansion via the Fiscal Year 2019 CIP Year-End Action due to an increase in construction costs. The project schedule and operating budget impact have been updated for Fiscal Year 2020. The project was renamed to North Park Mini Park and was previously published as North Park Mini-Park and Streetscape Improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ 41,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,038
North Park Urban Comm	400112	-	788,568	-	-	-	-	-	-	-	-	788,568
NP - Redevelopment CIP Contributions Fund	200356	136,477	-	-	-	-	-	-	-	-	-	136,477
NP Loc - Bank Of America (T)	400318	4,359	45,641	-	-	-	-	-	-	-	-	50,000
NP Loc - Bank of America (TE)	400319	50,001	-	-	-	-	-	-	-	-	-	50,001
NP-Tab 2009A (TE) Proceeds	400672	38,326	-	-	-	-	-	-	-	-	-	38,326
Park North-East - Park Dev Fd	400110	517,545	2,212,064	-	-	-	-	-	-	-	-	2,729,609
Total		\$ 787,745	\$ 3,046,273	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,834,019

Operating Budget Impact

Department - Fund		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	38,121	39,591	40,526	41,558	41,557

Parks & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District:	2	Priority Score:	56
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Underfunded	Contact Information:	Winter, James
Duration:	2009 - 2025		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include but will not be limited to two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility may require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Alternative methods of project delivery and maintenance are being explored.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan Midway Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon identification of adequate funding or alternative project delivery method. No schedule has been established.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	53,776	392,950	-	-	-	-	-	-	-	-	446,726
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	8,000,000
Total		\$ 53,775	\$ 1,432,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 9,486,726

Parks & Recreation

Ocean Air Comfort Station and Park Improvements / S16031

Parks - Community

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2023		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a comfort station/concession/storage building, approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 132,067	\$ 1,749,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,881,793
Total		\$ 132,067	\$ 1,749,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,881,793

Parks & Recreation

Ocean Air CP - Turf Upgrades / S16030

Parks - Community

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2017 - 2022		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project provides for the design and construction of approximately five acres of multi-purpose synthetic turf fields on the joint use field and associated accessible paths of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: Operating budget will be determined at the conclusion of the design.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: This project will be canceled via council action and will be closed by the end of the fiscal year. \$50,000 was transferred to S16037 Carmel Creek NP Improvements via the Fiscal Year 2019 CIP Year-End Action. This project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 108,647	\$ 6,365,305	\$ -	\$ (6,473,953)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ 108,647	\$ 6,365,305	\$ -	\$ (6,473,953)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Parks & Recreation

Olive Grove Community Park ADA Improve / S15028

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	65
Community Planning:	Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2022		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, children's play areas, and associated paths of travel to comply with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin and will be completed in Fiscal Year 2021.

Summary of Project Changes: \$149,164 in Clairemont Mesa - Urban Community Development Impact Fee funding was allocated to this project via the Fiscal Year 2019 Mid-Year Action. \$25,484 in Clairemont Mesa - Urban Community Development Impact Fee funding has been allocated to this project via the Fiscal Year 2019 Year-End Action. The project schedule has been updated for Fiscal Year 2020. \$1,050,000 in Infrastructure Fund was added to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 124,153	\$ 325,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 449,648
Infrastructure Fund	100012	-	-	1,050,000	-	-	-	-	-	-	-	1,050,000
Olive Grove - Major District	400040	99,468	73,381	-	-	-	-	-	-	-	-	172,849
Total		\$ 223,621	\$ 398,876	\$ 1,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,672,497

Parks & Recreation

Olive St Park Acquisition and Development / S10051

Parks - Mini Parks

Council District:	3	Priority Score:	57
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acres of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include: multi-purpose turf areas, children's play area, AIDS Memorial, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The project requires a site development permit which was initiated in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. The General Development Plan design was approved by Parks and Recreation Board in Fiscal Year 2019. Construction is anticipated to start in Fiscal Year 2021 and will be completed in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Grant Fund - State	600001	201,585	-	-	-	-	-	-	-	-	-	201,585
Uptown Urban Comm	400121	1,608,393	961,607	-	-	-	-	-	-	-	-	2,570,000
Total		\$ 1,809,978	\$ 1,461,606	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,271,585

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.16	0.16
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	37,668	38,239

Parks & Recreation

Pacific Highlands Ranch Community Park / RD16002

Parks - Community

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2016 - 2020		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the acquisition, design, and construction of a 20.0 useable acre community park and 17,000 square foot recreational building to be located in Pacific Highlands Ranch, to serve residents in the Del Mar Mesa and Pacific Highlands Ranch communities at full projected community development. This project may be developed adjacent to the proposed middle school. If joint-use of the school recreational facilities is obtained, then this project will be reduced to 13.0 useable acres; if not, then the full 20.0 useable acres of parkland will be required. The project includes half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

Justification: This project is in conformance with the City's General Plan guidelines for population based park acreage, implements the recommendations of the Del Mar Mesa and Pacific Highlands Ranch sub-area plans, and is needed to serve the community. See the Del Mar Mesa and Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: The project is consistent with the Pacific Highlands Ranch Plan and is in conformance with the City's General Plan.

Schedule: The schedule is dependent upon the actual rate of development within those residential projects located in the immediate vicinity of this site. Design began in Fiscal Year 2016. Construction began in Fiscal Year 2017 and development was completed in Fiscal Year 2019.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 2,730	\$ 1,311,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,314,550
Pacific Highlands Ranch FBA	400090	27,803,831	8,282,520	-	-	-	-	-	-	-	-	36,086,351
Total		\$ 27,806,561	\$ 9,594,339	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,400,901

Parks & Recreation

Pacific Highlands Ranch Hiking & Biking / RD12003

Parks - Trails

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2012 - 2020		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle Canyon, provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signage.

Justification: This project will provide the community with additional recreational opportunities. See Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: Operating Budget Impact was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,857,719	\$ 655,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,512,810
Total		\$ 4,857,719	\$ 655,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,512,810

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	2,500	2,500	2,500	2,500

Parks & Recreation

Paradise Senior Center Improvements / S15002

Bldg - Other City Facility / Structures

Council District:	8	Priority Score:	62
Community Planning:	Barrio Logan	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2020		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot, and walkways.

Justification: This project will mitigate existing major barriers to accessibility in the parking area, path of travel to the building and major building areas, such as the restrooms.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design of accessibility improvements began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction of the ADA barrier removals began in Fiscal Year 2018 and completed as many barrier removals as funding allowed. Construction was completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 615,862	\$ 84,137	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Total		\$ 615,862	\$ 84,137	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000

Parks & Recreation

Park de la Cruz Neighborhood Park Improvements / S15003

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	62
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2014 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for improvements to Park de la Cruz Neighborhood Park. The first phase provides for a General Development Plan amendment, design, and construction of a skate park, landscaped connection between Cherokee Park and Park de la Cruz, and associated accessibility improvements within the park and around the former Copley YMCA building. Phase II will be for tenant improvements and accessibility of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services program.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was completed in Fiscal Year 2015. Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Phase I projects have been completed, Phase II is expected to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, City Council appropriated \$125,766 of Antenna Lease Revenue funding to this project. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 125,766	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,766
CH-TAB 2010A (TE) Proceeds	400694	663,045	-	-	-	-	-	-	-	-	-	663,045
CH-TAB 2010B (T) Proceeds	400695	1,359,538	77,580	-	-	-	-	-	-	-	-	1,437,118
Grant Fund - Federal	600000	8,184,681	515,319	-	-	-	-	-	-	-	-	8,700,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	3,804,000	-	-	-	-	-	-	-	-	-	3,804,000
Mid City Urban Comm	400114	79,079	220,921	-	-	-	-	-	-	-	-	300,000
Mid-City - Park Dev Fund	400109	155,512	42,228	-	-	-	-	-	-	-	-	197,740
Total		\$ 14,285,854	\$ 981,814	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,267,669

Parks & Recreation

Park Improvements / AGF00007

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2010 - 2024		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include: playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

Justification: This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: \$3.1 million was added from multiple funding sources to this Annual Allocation for various sublet projects. These allocations were made via multiple Council Actions through the fiscal year. \$500,000 in General Fund was added in Fiscal Year 2020 for Trolley Barn Park. \$300,000 in General Fund was added in Fiscal Year 2020 for B19068 City Heights Pool Reconstruction. \$397,833 in Infrastructure Fund was added in Fiscal Year 2020 for Ward Canyon Phase II.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 128,860	\$ 21,139	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Barrio Logan	400128	-	528,825	-	-	-	-	-	-	-	-	528,825
CIP Contributions from General Fund	400265	225,790	258,756	800,000	-	-	-	-	-	-	-	1,284,546
Encanto Neighborhoods DIF	400864	193,783	358,991	-	-	-	-	-	-	-	-	552,774
General Fund Commercial Paper Notes	400869	105,257	394,743	-	-	-	-	-	-	-	-	500,000
Grant Fund - State	600001	-	340,000	-	-	-	-	-	-	-	-	340,000
Infrastructure Fund	100012	120,083	1,430,538	397,833	-	-	-	-	-	-	-	1,948,454
Mid-City - Park Dev Fund	400109	-	4,597	-	-	-	-	-	-	-	-	4,597
Midway/Pacific Hwy Urban Comm	400115	121,452	1,039,877	-	-	-	-	-	-	-	-	1,161,329
PV Est-Other P & R Facilities	400221	-	1,656	-	-	-	-	-	-	-	-	1,656
Rancho Bernardo-Fac Dev Fund	400099	-	133,000	-	-	-	-	-	-	-	-	133,000
Rancho Bernardo-Pk Dev Fund	400107	-	812	-	-	-	-	-	-	-	-	812
San Ysidro Urban Comm	400126	-	1,052,657	-	-	-	-	-	-	-	-	1,052,657
University City So.-Urban Comm	400134	23,565	97,272	-	-	-	-	-	-	-	-	120,837
Total		\$ 918,790	\$ 5,662,864	\$ 1,197,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,779,487

Parks & Recreation

Rancho Mission Canyon Park Upgrades / S15004

Parks - Neighborhood

Council District:	7	Priority Score:	83
Community Planning:	Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2015 - 2021		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within Rancho Mission Neighborhood Park to comply with Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and Federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and Federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park Play Area Upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began and will be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Allied Gardens-Major District	400034	\$ 2,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,705
Navajo Urban Comm	400116	1,481,218	839,782	-	-	-	-	-	-	-	-	2,321,000
Pk/Rec Bldg Permit Fee Dist C	400075	990	-	-	-	-	-	-	-	-	-	990
Total		\$ 1,484,913	\$ 839,781	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,324,695

Parks & Recreation

Regional Park Improvements / AGF00005

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2010 - 2024		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks. These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$8.7 million was added from multiple funding sources to this Annual allocation for various sublet projects. These allocations were made via multiple Council Actions throughout the fiscal year. Future year Regional Park Improvement Fund allocations have been removed due to changing project schedules and priorities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000
Capital Outlay-Sales Tax	400000	-	1,300,000	-	-	-	-	-	-	-	-	1,300,000
Infrastructure Fund	100012	-	47,449	-	-	-	-	-	-	-	-	47,449
Mission Bay Park Improvement Fund	200386	46,370	653,630	-	-	-	-	-	-	-	-	700,000
San Diego Regional Parks Improvement Fund	200391	124,860	318,445	750,000	-	-	-	-	-	-	-	1,193,306
Total		\$ 171,230	\$ 10,319,524	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,240,754

Parks & Recreation

Resource-Based Open Space Parks / AGE00001

Parks - Resource Based

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lang, Heidi
Duration:	2010 - 2024		619-685-1315
Improvement Type:	New		hlang@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: 669,220 in Mission Trails Regional Park Funds were added to this project via the Fiscal Year 2019 CIP Year-End Action for the West Sycamore Staging Area. Fiscal Year 2020 Mission Trails Regional Park Funds will be used for West Sycamore Staging Area. \$1,600,000 in Regional Park Improvement Fund will be added to La Jolla Parkway/Mount Soledad Erosion Control in Fiscal Year 2021. Mission Trails Regional Park Fund is anticipated to be added to this Annual Allocation in current and future fiscal years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
CIP Contributions from General Fund	400265	500,000	-	-	-	-	-	-	-	-	-	500,000
Deferred Maintenance Revenue 2012A-Project	400848	527,999	-	-	-	-	-	-	-	-	-	527,999
Del Mar Mesa FBA	400089	4,321	1,067,363	-	-	-	-	-	-	-	-	1,071,683
EGF CIP Fund 1/3	200110	780,487	420,915	-	-	-	-	-	-	-	-	1,201,402
Environmental Growth 2/3 Fund	200109	538,065	94,188	-	-	-	-	-	-	-	-	632,253
Mission Trails Regional Park Fund	200403	-	669,220	195,332	-	201,192	207,228	213,445	219,848	-	-	1,706,265
San Diego Regional Parks Improvement Fund	200391	363,343	180,751	-	-	1,600,000	-	-	-	-	-	2,144,094
Total		\$ 3,014,214	\$ 2,432,437	\$ 195,332	\$ -	\$ 1,801,192	\$ 207,228	\$ 213,445	\$ 219,848	\$ -	\$ -	\$ 8,083,696

Parks & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District:	8	Priority Score:	73
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir 619-533-5301 smahmalji@sanidiego.gov
Duration:	2017 - 2022		
Improvement Type:	New		

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Park amenities may include playgrounds, open turf area, picnic facilities, and other park furnishings.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018, with construction anticipated to begin in Fiscal Year 2020. Construction is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 23,380	\$ 7,026,619	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,050,000
Otay Mesa-West (From 39067)	400093	1,866,664	54,174	-	-	-	-	-	-	-	-	1,920,838
Total		\$ 1,890,044	\$ 7,080,793	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,970,838

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.66	0.66	0.66
Parks & Recreation - GENERAL FUND	Total Impact \$	-	163,814	166,117	167,311

Parks & Recreation

Rolando Joint Use Facility Development / S15029

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2016 - 2020		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Rolando Park Elementary School consisting of East and West fields.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. The General Development Plan (GDP) was completed in Fiscal Year 2018. Construction plans and funding for the east field will be completed by the San Diego Unified School District. Construction for the field is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project description and schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ 128,502	\$ 1,081,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,210,000
Mid-City - Park Dev Fund	400109	6,433	3,567	-	-	-	-	-	-	-	-	10,000
Total		\$ 134,935	\$ 1,085,064	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,220,000

Parks & Recreation

Rolling Hills Neighborhood Park ADA Upgrades / S15021

Parks - Neighborhood

Council District:	5	Priority Score:	52
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2020		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades within the park, including, but not limited to, accessible street parking and pedestrian curb ramp, path of travel improvements within the park, children’s playground accessible play equipment and safety surfacing, accessible drinking fountains, rehabilitation of adjacent slope, and other miscellaneous improvements to enhance ADA accessibility to existing park facilities. The rehabilitation of adjacent slope was added to scope since the erosion of slope has to be addressed to meet the State’s Water Quality Control Board’s requirements.

Justification: The improvements will help bring the park into compliance with State and Federal safety and accessibility guidelines, thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City’s General Plan.

Schedule: This project was being coordinated with community fund-raising efforts. Design scope was transferred to the City in Fiscal Year 2016. Design was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and will be substantially completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, \$56,721 was allocated to the project for construction completion costs. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 58,376	\$ 121,623	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Blk Mtn Ranch Dev Agreement	400245	45,175	-	-	-	-	-	-	-	-	-	45,175
CIP Contributions from General Fund	400265	15	-	-	-	-	-	-	-	-	-	15
EGF CIP Fund 1/3	200110	105,854	42,044	-	-	-	-	-	-	-	-	147,898
Penasquitos East Trust	400192	599,372	-	-	-	-	-	-	-	-	-	599,372
Penasquitos East-Pk Dev Fund	400106	147,913	-	-	-	-	-	-	-	-	-	147,913
PV Est-Other P & R Facilities	400221	34,145	-	-	-	-	-	-	-	-	-	34,145
Rancho Penasquitos FBA	400083	860,089	14,153	-	-	-	-	-	-	-	-	874,242
Total		\$ 1,850,939	\$ 177,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,028,759

Parks & Recreation

Sage Canyon NP Concession Bldg-Develop / S16035

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2022		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new concession building within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. The project cost and construction schedule to be determined after engineer's estimate has been completed by design consultant.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 141,690	\$ 1,101,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,243,563
Carmel Valley Development Impact Fee	400855	-	66,936	-	-	-	-	-	-	-	-	66,936
Total		\$ 141,690	\$ 1,168,809	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,310,500

Parks & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District:	6	Priority Score:	19
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf-ed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 680,039	\$ 2,521,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Hourglass Field Recreation Center	200758	-	100,000	-	-	-	-	-	-	-	-	100,000
Mira Mesa - FBA	400085	-	2,734,737	-	-	-	-	-	-	-	-	2,734,737
Total		\$ 680,039	\$ 5,356,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,036,686

Operating Budget Impact

Department - Fund		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.91	0.91	0.91	0.91	0.91
Parks & Recreation - GENERAL FUND	Total Impact \$	149,737	153,144	154,793	156,626	156,613

Parks & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District:	7	Priority Score:	69
Community Planning:	C28 Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oriqat, Mahmoud
Duration:	2007 - 2024		619-533-5232
Improvement Type:	Betterment		moriqat@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the Western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: The mitigation site was approved in Fiscal Year 2019. Redesign was required to meet permit requirements. Construction is anticipated to begin in Fiscal Year 2021 and is contingent upon the identification of funds.

Summary of Project Changes: In Fiscal Year 2019, City Council authorized \$175,000 in Infrastructure Funds to this project. The unidentified need has increased to \$975,000 due to increases in design and construction costs. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 47,167	\$ 51,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,912
Deferred Maintenance Revenue 2012A-Project	400848	15,087	-	-	-	-	-	-	-	-	-	15,087
First SD River Imp. Project CIP Fund	200054	271,191	-	-	-	-	-	-	-	-	-	271,191
First SD River Imp. Project MAD Fund	200053	30,382	123,427	-	-	-	-	-	-	-	-	153,809
Infrastructure Fund	100012	-	175,000	-	-	-	-	-	-	-	-	175,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	975,000	975,000
Total		\$ 363,827	\$ 350,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000	\$ 1,689,000

Parks & Recreation

Silver Wing Pk Ballfield Lighting - Ph 2 / S16051

Parks - Neighborhood

Council District:	8	Priority Score:	71
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2021		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of ball field lighting and Americans with Disabilities Act (ADA) access upgrades within the existing 13-acre Silver Wing Neighborhood Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth and bring the park facilities into compliance with ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2017. Phase II construction of the sports field lighting began in Fiscal Year 2018 and will be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 572,207	\$ 107,743	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 679,951
Grant Fund - Federal	600000	435,000	-	-	-	-	-	-	-	-	-	435,000
Montgomery/Waller-Major Dist	400069	27,835	-	-	-	-	-	-	-	-	-	27,835
Total		\$ 1,035,042	\$ 107,743	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,142,786

Parks & Recreation

Skyline Hills Comm Pk Security Lighting Upgrades / S16021

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	58
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2020		619-533-5301
Improvement Type:	New		smahmalji@sandiego.gov

Description: This project provides for security lighting upgrades within Skyline Hills Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Parks and Recreation Department’s security light guidelines by providing a more even broadcast of lighting along the park’s walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City’s General Plan.

Schedule: This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began was completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 125,544	\$ 24,455	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Infrastructure Fund	100012	70,000	-	-	-	-	-	-	-	-	-	70,000
Total		\$ 195,544	\$ 24,455	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	220,000

Parks & Recreation

Skyline Hills Community Park ADA Improve / S15038

Parks - Community

Council District:	4	Priority Score:	62
Community Planning:	Skyline - Paradise Hills	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2021		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel at Skyline Hills Community Park to comply with Americans with Disabilities Act (ADA) and accessibility guidelines. A picnic shelter will also be added to this location. The restroom in the recreation center will also be upgraded to comply with ADA.

Justification: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358
CIP Contributions from General Fund	400265	146,224	290,904	-	-	-	-	-	-	-	-	437,128
General Fund Commercial Paper Notes	400869	38,899	768,439	-	-	-	-	-	-	-	-	807,337
Grant Fund - State	600001	1,484,317	(3,667)	-	-	-	-	-	-	-	-	1,480,650
Skyline Hills - Major District	400066	7,729	-	-	-	-	-	-	-	-	-	7,729
Skyline/Paradise Urb Comm	400119	119,520	7,131	-	-	-	-	-	-	-	-	126,651
Total		\$ 1,797,047	\$ 1,062,806	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,859,854

Parks & Recreation

Solana Highlands NP-Comfort Station Development / S16032

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2022		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a 1,200 square foot prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City’s General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City’s General Plan.

Schedule: General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began and was completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 89,583	\$ 1,560,682	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650,266
Total		\$ 89,583	\$ 1,560,682	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650,266

Parks & Recreation

Southcrest Trails 252 Corr Park Imp-Ph2 / S01071

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	59
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Brand, Kathleen
Duration:	2009 - 2021		619-533-7138
Improvement Type:	New		brand@civicsd.com

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in a park deficient area.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Plant establishment and site amenity maintenance periods will extend to Fiscal Year 2021.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 47,333	\$ 2,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
SC/TE TI Bonds 2007B	400309	1,967,345	374,925	-	-	-	-	-	-	-	-	2,342,270
SC-RDA Contribution to CIP Fund	200353	299,683	317	-	-	-	-	-	-	-	-	300,000
Total		\$ 2,314,361	\$ 377,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,692,270

Parks & Recreation

Southeastern Mini Park Improvements / L16000

Parks - Mini Parks

Council District:	8	Priority Score:	57
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2023		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park which was formerly S15032 Gamma Street Mini-Park ADA Improvements) to make each Americans with Disabilities Act (ADA) accessible.

Justification: The improvements are necessary to meet accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design for Gamma Street Mini Park Improvements began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Designs for Clay Avenue, Island Avenue and J Street began in Fiscal Year 2017 and were completed in Fiscal Year 2019. Construction funding for all four projects are anticipated to be received in Fiscal Year 2020. Construction of each mini park will take approximately one year and is expected to occur concurrently.

Summary of Project Changes: \$4,200,000 in Community Development Block Grant (CDBG) funding was applied for and is anticipated to be received for Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 552,425	\$ 367,574	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 920,000
Grant Fund - Federal	600000	-	-	-	4,200,000	-	-	-	-	-	-	4,200,000
S.E. San Diego Urban Comm	400120	232,069	868,479	-	-	-	-	-	-	-	-	1,100,548
Total		\$ 784,494	\$ 1,236,053	\$ -	\$ 4,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,220,548

Parks & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

Parks - Open Space

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2025		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. A five-year mitigation and monitoring began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021. Phase II design was completed in Fiscal Year 2018. Phase II construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020 with the five-year maintenance and monitoring period for Phase II is scheduled to be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 98,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,205
Grant Fund - State	600001	800,000	-	-	-	-	-	-	-	-	-	800,000
San Diego Regional Parks Improvement Fund	200391	1,262,403	1,278,273	-	-	-	-	-	-	-	-	2,540,676
Sunset Cliffs Natural Park	200463	360,997	8,616	-	-	-	-	-	-	-	-	369,613
Total		\$ 2,521,605	\$ 1,286,889	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,808,494

Parks & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	66
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2027		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park, Hillside section, including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I includes the removal of four existing homes located in the Sunset Cliffs Natural Park, the restoration and re-vegetation of these areas, ADA parking, and the inclusion of trails and look outs per the community master plan. Phase II includes the evaluation of the drainage within the Sunset Cliffs Natural Park and the implementation of a complete drainage system.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment for Phase I began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Design for Phase II began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction of Phase I and Phase II is contingent upon identification of funding.

Summary of Project Changes: Regional Park Improvement Funds will be added to this project in the following manner: \$1,000,000 in Fiscal Year 2022, \$600,000 in Fiscal Year 2023, and \$1,000,000 in Fiscal Year 2024. \$108,089 in Sunset Cliffs Natural Park funds were added to this project via the Fiscal Year 2019 CIP Year-End Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 681,389	\$ 476,856	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 600,000	\$ 1,000,000	\$ -	\$ -	\$ 3,758,246
Sunset Cliffs Natural Park	200463	423,450	140,638	-	-	-	-	-	-	-	-	564,089
Total		\$ 1,104,840	\$ 617,494	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 600,000	\$ 1,000,000	\$ -	\$ -	\$ 4,322,335

Parks & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	47
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Sirois, Paul
Duration:	2013 - 2021		619-685-1307
Improvement Type:	Betterment		psirois@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. An alternative form of delivery is currently being reviewed.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 13,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,692
North Park MAD Fund	200063	27,950	33,358	-	-	-	-	-	-	-	-	61,308
Total		\$ 41,641	\$ 33,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000

Parks & Recreation

Taft Joint Use Facility Development / S15026

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Serra Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2015 - 2022		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Middle School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: \$2,187,521 in unidentified funding has been added to this project due to an increase in construction costs. As of December 3, 2018, it was determined that this project will be transferred to the school district to complete design and construction. After final invoices have been submitted, the transfer process will be initiated. The project schedule and operating budget impact have been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 519,005	\$ 2,835,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Serra Mesa - Urban Community	400132	-	100,000	-	-	-	-	-	-	-	-	100,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,187,521	2,187,521
Total		\$ 519,005	\$ 2,935,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,187,521	\$ 5,642,121

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.41	0.41	0.41
Parks & Recreation - GENERAL FUND	Total Impact \$	-	102,950	104,393	105,114

Parks & Recreation

Talmadge Traffic Calming Infrastructure / S17001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	53
Community Planning:	Mid-City: Kensington - Talmadge	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2018 - 2022		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design, installation, and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District (MAD) boundaries at three intersections: 49th Street and Lucille Drive, Contour Boulevard/Madison Avenue and 51st Street, and Adams Avenue and Euclid Avenue/Miracle Drive.

Justification: The Talmadge MAD Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

Operating Budget Impact: The Talmadge MAD will fund any maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering package has been completed for all three intersections. Design began and is anticipated to be completed in Fiscal Year 2020 for Contour Boulevard/Madison Avenue and 51st Street. Construction is anticipated to begin in Fiscal Year 2021 and be completed in Fiscal Year 2022. 49th Street and Lucille Drive and Adams Avenue and Euclid Avenue/Miracle Drive are on hold until funding is identified for design and construction.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Talmadge MAD Fund	200076	\$ 45,417	\$ 234,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,089,993	1,089,993
Total		\$ 45,417	\$ 234,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,089,993	\$ 1,369,993

Parks & Recreation

Tierrasanta Sports Field Lighting Phase II / S18004

Parks - Community

Council District:	7	Priority Score:	91
Community Planning:	Tierrasanta	Priority Category:	High
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2018 - 2020		619-533-5301
Improvement Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of Little League sports field lighting standards for the multi-purpose sports fields at Tierrasanta Community Park.

Justification: This project is needed to expand the hours of facility use and it's capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction will begin and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 61,742	\$ 7,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	69,000
Tierrasanta - DIF	400098	140,855	-	-	-	-	-	-	-	-	-	140,855
Total		\$ 202,597	\$ 7,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	209,855

Parks & Recreation

Torrey Highlands Community ID & Enhance / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	Priority Score:	91
Community Planning:	Torrey Highlands	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2013 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands MAD Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary engineering were completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. The warranty period was extended due to additional parts that had to be ordered and installed by the construction contractor at the end of construction. The project is anticipated to close out in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Torrey Highlands MAD Fund	200074	\$ 349,563	\$ 25,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000
Total		\$ 349,563	\$ 25,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,000

Parks & Recreation

Torrey Highlands NP Upgrades / S16036

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.5-acre additional parking area and one new shade structure with four benches.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City’s General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to start in Fiscal Year 2020 and will be completed in Fiscal Year 2021.

Summary of Project Changes: \$25,000 in North Center Major District funding was added to this project via the Fiscal Year 2019 Mid-Year Action. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 189,035	\$ 574,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 763,216
North Center-Maj Dist	400025	-	25,000	-	-	-	-	-	-	-	-	25,000
Total		\$ 189,035	\$ 599,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 788,216

Parks & Recreation

Torrey Meadows Neighborhood Park / S00651

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2011 - 2020		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a five useable acre neighborhood park in Torrey Highlands. Proposed improvements include a multi-purpose turf field, half-court basketball court, children’s play areas, walkways, landscaping, drainage, security lighting, comfort station, and Americans with Disabilities Act (ADA) accessibility improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is complete. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. The warranty phase of the project was completed in Fiscal Year 2019. The project will be closed in Fiscal Year 2020.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 7,864,914	\$ 57,826	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,740
Torrey Highlands	400104	15	-	-	-	-	-	-	-	-	-	15
Total		\$ 7,864,929	\$ 57,826	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755

Parks & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District:	1	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rumi Doherty
Duration:	2010 - 2024		858-581-7867
Improvement Type:	Betterment		rdoherly@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 296,343	\$ 710,785	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,007,129
Total		\$ 296,343	\$ 710,785	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,007,129

Parks & Recreation

TP South Golf Course Imp Renovation / S18002

Golf Courses

Council District:	1	Priority Score:	26
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: The project provides for the upgrade to the irrigation system, turf renovation, redesign of tee boxes and bunkers, cart path addition, and addresses deferred golf course maintenance needs.

Justification: The project will enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. Improvements are needed in advance of the 2021 U.S. Open Tournament.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Torrey Pines Golf Course CIP Fund	700045	10,782,332	6,217,668	-	-	-	-	-	-	-	-	17,000,000
Total		\$ 10,782,331	\$ 6,367,668	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,150,000

Parks & Recreation

Tubman Charter School JU Improvements / S13000

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	31
Community Planning:	College Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Winter, James
Duration:	2013 - 2020		619-235-5257
Improvement Type:	New		jwinter@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Preparation of construction documents and construction of the joint use facility will be carried out by San Diego Unified School District (SDUSD). Design began in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

Summary of Project Changes: The City will reimburse SDUSD \$1,211,040 for the construction of the facility per the terms of a joint use agreement approved by City Council on July 24, 2018. The schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 118,955	\$ 1,285,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,404,000
Total		\$ 118,955	\$ 1,285,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,404,000

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.14	0.14	0.14
Parks & Recreation - GENERAL FUND	Total Impact \$	-	46,786	47,263	47,524

Parks & Recreation

Villa Monserate Neighborhood Park Upgrades / S16048

Parks - Neighborhood

Council District:	7	Priority Score:	58
Community Planning:	Tierrasanta	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Mahmalji, Samir
Duration:	2016 - 2022		619-533-5301
Improvement Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the design and construction of an expansion to the existing park by upgrading the two children's play areas and associated path of travel to meet accessibility requirements and providing a picnic shelter to expand the park use.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction will begin when funding has been identified.

Summary of Project Changes: \$300,000 in R.H. Endowment Community Youth fund was allocated to this project via the Fiscal Year 2019 Mid-Year Action. \$152,150 in funding was added to this project via the Fiscal Year 2019 CIP Year-End Action. \$252,193 in unidentified funding has been added to the project due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
CIP Contributions from General Fund	400265	-	160,000	-	-	-	-	-	-	-	-	160,000
Lusk-Gen'l Traffic Imprvmts	400211	-	201,219	-	-	-	-	-	-	-	-	201,219
R.H.-Endowment Comm.Youth	400216	-	300,000	-	-	-	-	-	-	-	-	300,000
Tierrasanta - DIF	400098	174,412	507,638	-	-	-	-	-	-	-	-	682,050
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	252,193	252,193
Total		\$ 174,412	\$ 1,268,856	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 252,193	\$ 1,695,462

Parks & Recreation

Waldo Waterman Park / S00760

Parks - Mini Parks

Council District:	3	Priority Score:	52
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2006 - 2020		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. The scope of work includes demolition, grading, seat walls, retaining walls, fencing, paving, planting, irrigation, lighting, electrical, drainage, signage, and ADA improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017.

Summary of Project Changes: This project completed a 25-month maintenance and monitoring period in February 2019. The project will be closed by the end of Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Balboa Park West-Major Dist	400054	\$ 295,964	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 295,964
San Diego Park Dist. No 3	400305	203,880	21,120	-	-	-	-	-	-	-	-	225,000
Uptown Urban Comm	400121	736,277	8,723	-	-	-	-	-	-	-	-	745,000
Total		\$ 1,236,121	\$ 29,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,265,964

Parks & Recreation

Wangenheim Joint Use Facility / S15007

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	59
Community Planning:	Mira Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction to expand the existing joint use facility by approximately 4.0 acres at Wangenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines. Facility may include a comfort station if desired by the community.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction documents are anticipated to be completed in Fiscal Year 2020. Construction will begin when funding has been identified.

Summary of Project Changes: \$3,552,143 in unidentified funding has been added to this project due to increased construction costs. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 945,975	\$ 4,697,235	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,643,211
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,552,143	3,552,143
Total		\$ 945,975	\$ 4,697,235	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,552,143	\$ 9,195,354

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.32	0.32	0.32
Parks & Recreation - GENERAL FUND	Total Impact \$	-	52,573	53,705	54,256

Parks & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Mahmalji, Samir 619-533-5301 smahmalji@sandiego.gov
Duration:	2007 - 2023		
Improvement Type:	New		

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turfed areas, and natural vegetation.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. A five-year vegetation maintenance and monitoring period began January 2017 and will extend until January 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 344,707	\$ 94,967	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 439,675
Environmental Growth 2/3 Fund	200109	293,585	43,817	-	-	-	-	-	-	-	-	337,402
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,634	-	-	-	-	-	-	-	-	-	1,126,634
PFFA Lease Revenue Bonds 2015A-Projects	400859	374,152	-	-	-	-	-	-	-	-	-	374,152
PFFA Lease Revenue Bonds 2015B-Project	400860	162,916	-	-	-	-	-	-	-	-	-	162,916
Total		\$ 3,391,994	\$ 138,785	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,530,779

Parks & Recreation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Hickman Fields Athletic Area / S00751	\$ 9,566,320	\$ 605,156	6.33 %	This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas, and comfort stations/concession stands, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area. Phase II is unfunded.
Fairbrook Neighborhood Park Development / S01083	\$ 6,045,540	\$ 458,564	7.59 %	This project provides for development of an approximately three-acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per the Vesting Tentative Map (VTM) conditions. A portion of construction is unfunded.
Children's Park Improvements / S16013	\$ 7,200,000	\$ 778,547	10.81 %	This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain, and vendor's building. Construction is currently unfunded.
La Paz Mini Park / S11103	\$ 2,603,704	\$ 309,406	11.88 %	This project provides for provision of population-based park land to serve the Encanto Neighborhood residents. A portion of construction is currently unfunded.
Villa Monserate Neighborhood Park Upgrades / S16048	\$ 1,695,462	\$ 252,193	14.87 %	This project provides for the replacement of children's play equipment and ADA accessibility upgrades. A portion of construction funding is unfunded.
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	\$ 3,033,299	\$ 489,299	16.13 %	This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. A portion of construction is currently unfunded.
Canon Street Pocket Park / S16047	\$ 1,415,452	\$ 252,551	17.84 %	This project provides for the design and construction of a pocket park, approximately 0.75 acre, and will provide park amenities such a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs. A portion of construction is unidentified.
Museum of Man Seismic Retrofit / L12003	\$ 11,235,500	\$ 2,186,950	19.46 %	Phase III of this project provides for the seismic retrofit for the Museum of Man building. Phase III of design and construction is currently unfunded.
Mohnike Adobe and Barn Restoration / S13008	\$ 2,697,000	\$ 833,973	30.92 %	This project provides for the rehabilitation and restoration a historic adobe and hay barn. Construction is unfunded.
MB GC Clubhouse Demo/Prtbl Building Instl / S01090	\$ 6,463,816	\$ 2,063,816	31.93 %	This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and new clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course. A portion of construction funding is unidentified.
Wangenheim Joint Use Facility / S15007	\$ 9,195,354	\$ 3,552,143	38.63 %	This project provides for the design and construction to expand the existing joint use facility by an approximately 4.0 acres at Wangenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, and improvements to

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				comply with accessibility guidelines. Facility may include a comfort station if desired by the community. A portion of construction is unfunded.
Taft Joint Use Facility Development / S15026	\$ 5,642,121	\$ 2,187,521	38.77 %	This project provides for the design and construction of a joint-use facility at Taft Middle School. Construction is currently unfunded.
Chollas Lake Improvements / L18001	\$ 2,050,000	\$ 900,000	43.90 %	This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security. Construction is currently unfunded.
SD River Dredging Qualcomm Way to SR163 / S00606	\$ 1,689,000	\$ 975,000	57.73 %	This project provides for removal of a small island of sediment within the San Diego River. The unidentified funding is needed for construction of this project.
Golf Course Drive Improvements / S15040	\$ 5,243,524	\$ 3,894,645	74.28 %	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
Talmadge Traffic Calming Infrastructure / S17001	\$ 1,369,993	\$ 1,089,993	79.56 %	This project provides for the design, installation and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District boundaries. Construction and design funding is currently unidentified for 49th Street and Lucille Drive and Adams Avenue and Euclid Avenue/Miracle Drive.
NTC Aquatic Center / S10000	\$ 9,486,726	\$ 8,000,000	84.33 %	This project provides for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements. Design and construction phases are currently unfunded.
Beyer Park Development / S00752	\$ 19,458,259	\$ 16,489,491	84.74 %	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Los Penasquitos Cyn Preserve STrl Restor / S13014	\$ 1,953,000	\$ 1,865,540	95.52 %	This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve. Construction is unfunded.
Total		\$ 47,184,788		

Police



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The San Diego Police Department serves approximately 1.4 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from nine area commands, one Traffic Division and the Police Plaza. For policing purposes, the City is divided into 19 service areas and 125 neighborhoods.

The following nine area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, and Western Division. The Traffic Division and Police Plaza are centrally located in the Kearny Mesa neighborhood.

The two largest area command facilities are Central Division and Mid-City Division, which provide service to 9.7 square miles and 12.8 square miles, respectively. The Northeastern Division covers 103.8 square miles, the largest single area in the City. The Capital Improvement Program plays an important role in addressing the Police Department's facility needs.

2019 CIP Accomplishments

In Fiscal Year 2019, the Police Department accomplished the following:

- Completed the design for the Police Range Refurbishment Project Phase II
- Completed Police Headquarters Cogeneration Repower Project

2020 CIP Goals

In Fiscal Year 2020, the Police Department anticipates accomplishing the following:

- Start construction on the Police Range Refurbishment Project Phase II
- Complete Police and Fire-Rescue Training Facility joint feasibility study
- Complete space planning for the Police Plaza



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Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
CAD System Replacement Project / S13100	\$ 8,254,821	\$ -	\$ -	\$ 8,254,821
Police 911 Call Manager / S15024	1,230,275	-	-	1,230,275
Police Range Refurbishment Phase II / S18005	9,100,000	-	-	9,100,000
Total	\$ 18,585,096	\$ -	\$ -	\$ 18,585,096

Police

CAD System Replacement Project / S13100

Intangible Assets Information Tech

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Chen, Steve
Duration:	2013 - 2020		619-533-5762
Improvement Type:	Replacement		schen@pd.sandiego.gov

Description: This project provides for the replacement of the Police Department Computer Aided Dispatch (CAD) system that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past 25 years, the CAD system has been modified numerous times, and technical support for the aging system has become difficult to acquire and has become increasingly expensive.

Operating Budget Impact: Non-personnel expenditures for maintenance are projected to be \$930,000 in Fiscal Year 2020 and increase to \$1,020,000 by Fiscal Year 2024. Maintenance will be funded through the Police Department operating budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project schedule has been updated for Fiscal Year 2020. The project is complete and will close by fiscal year end.

Summary of Project Changes: This project is scheduled to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,852,156	\$ 328,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,180,898
CIP Lease Financing	200724	1,669,941	403,982	-	-	-	-	-	-	-	-	2,073,923
Total		\$ 7,522,097	\$ 732,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,254,821

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Police - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Police - GENERAL FUND	Total Impact \$	930,000	939,000	967,000	999,000
					1,029,000

Police

Police 911 Call Manager / S15024

Bldg - Pub Safety - Police Fac / Struct

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Chen, Steve
Duration:	2015 - 2020		619-533-5762
Improvement Type:	Replacement		schen@pd.sandiego.gov

Description: The Police 9-1-1 Call Manager is the phone system used by the Police Department to receive 9-1-1 and non-emergency calls from the public.

Justification: The Police Department currently uses an older version of the VESTA/9-1-1 Call Manager system that is based on the unsupported Windows XP operating system. It is critical that this system be replaced with a system that is Windows 7 compatible.

Operating Budget Impact: Non-personnel expenditures for the main 9-1-1 Call Manager were removed for Fiscal Year 2019 and beyond and will be paid by the State of California.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015. The main 9-1-1 Call Manager was accepted and completed in Fiscal Year 2017. The Vesta 9-1-1 system for the Backup Dispatch Center is scheduled for installation and completion in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,155,877	\$ 74,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275
Total		\$ 1,155,877	\$ 74,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275

Police

Police Range Refurbishment Phase II / S18005

Bldg - Pub Safety - Police Fac / Struct

Council District:	9	Priority Score:	62
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2018 - 2022		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems and other needed improvements throughout the facility.

Justification: This project will enhance safety and provide usability as a training academy for the San Diego Police Department and multiple enforcement agencies. This project also allows for the facility to be open to the public through the Revolver Club.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Due to lack of funding, this project was put on hold. Updating the design of this project began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction of Phase II is anticipated to begin in Fiscal Year 2020, and construction is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
SDTFC Series 2018C Tax Exempt	400868	\$ 420,056	\$ 8,679,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,100,000
Total		\$ 420,056	\$ 8,679,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,100,000

Public Utilities



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The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 2.2 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment.

The water system extends over 404 square miles with potable water demands of approximately 155 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and approximately 3,300 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and 103 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls. The System provides treatment and disposal services for the City and 12 other agencies and districts within a 450-square mile area; stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is launching proven innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20-year cost effective, integrated water and wastewater capital improvement program. The program is designed to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water using water purification technology.

Funding for water and wastewater projects is provided by a variety of sources which can include bond financing, commercial paper financing, water and sewer rates, state revolving fund loans, and grants. Approximately 33 percent of all Metro Fund expenditures are funded by Participating Agencies.

The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

2019 CIP Accomplishments

In Fiscal Year 2019, the Department completed the replacement and rehabilitation of 31.24 miles of sewer mains. The Department has also televised 52.9 miles of sewer mains as of June 30, 2019. To date, over 2,130 miles of sewer mains have been assessed and more than 794 miles have been identified for replacement or rehabilitation.

The Public Utilities Department, in collaboration with the Public Works Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments have occurred in Fiscal Year 2019:

- Construction was completed on the Sewer & Water Group 701 Project, which consisted of replacement, rehabilitation and realignment of 6” and 8” concrete pipe and vitrified clay sewer mains, as well as replacement of 10” parallel cast iron water mains in Middletown area.
- Construction was completed on the Water Group Job 948 Project, which consisted of replacement of approximately 1.17 miles of existing water mains in the Mission Valley area.
- Construction was completed on the photovoltaic system of approximately 500 kilowatts at MOC Complex and 300 kilowatts on the deck of the Bayview Reservoir.
- Construction was completed on the AC Water Group 1028 Project, which consisted of replacement of 21,830 linear feet (4.13 miles) of existing AC water main in the Clairemont Mesa area.
- Construction was completed on the Sewer Group 835 Project, which consisted of replacement of 13,200 linear feet (2.5 miles) of existing deteriorated sewer mains with Polyvinyl Chloride (PVC) pipes in multiple areas.
- Construction continues on the AC Water & Sewer Group 1020 Project, which consists of replacement of 0.05 miles of AC sewer main pipe in the Uptown area. The construction is anticipated to be completed in 2019.
- Construction continues on the Sewer & AC Water Group Job 776 Project, which consists of rehabilitation of 655 linear feet of existing VC sewer main, installation of 15,055 linear feet of new sewer main and replacement of 3,968 linear feet of existing VC sewer main in the Mid-City area. The construction is anticipated to be completed by in 2019.
- Construction continues on the Pipeline Rehabilitation AP-1 Project, which consists of rehabilitation of approximately 22,993 linear feet (4.36 miles) of existing 6” and 8” deteriorated vitrified clay sewer mains including 0.12 miles of vitrified clay sewer mains with point repair in the La Jolla area. The construction is anticipated to be completed by in 2019.
- Construction continues on the 69th & Mohawk Pump Station Project, which consists of construction of a new pump station. The pump station facility piping will be designed to handle a minimum of 18.03 mgd (12,521 gallons per minute). It also entails 3,400 feet of new pipeline and replacement of cast iron pipelines totaling 3,960 feet. The construction is anticipated to be completed in 2019.
- Construction continues on the Mid-City Pipeline Phase 2A Project, which consists of installation of 820 feet of 66” steel pipeline from the 69th & Mohawk Pump Station to the intersection of 68th Street and El Cajon Boulevard and connect to the Mid-City Pipeline Phase I. The construction is anticipated to be completed in 2019.
- Construction continues on the University Ave Pipeline Replacement Project, which consists of replacement of 23,072 linear feet (4.3 miles) of existing cast iron transmission and distribution mains with new 16-inch PVC pipeline. The construction is anticipated to be completed in 2020.

The Public Utilities Department has identified the following projects that will assist in achieving the targets set forth within the City's Climate Action Plan: The Advanced Metering Infrastructure Project, the MOC Complex Solar Project, the North City Water Reclamation Plant to 30 MGD project, and the Pure Water Program.

The following accomplishments were made on the Pure Water Program:

- The design phase was completed for Phase 1
- Completed constructability reviews of all Phase 1 designs
- City Council authorized the mayoral award of Phase 1 construction with a not-to-exceed amount of approximately \$1.1 billion
- City Council authorized funding for an Owner-Controlled Insurance Program (OCIP) in November 2018 and the Department coordinated with insurance broker to assemble insurance coverage quotations from carriers
- Conducted two contractor forums to update the industry on Phase 1 construction packages and advertisement schedule
- Held a Pure Water Open House at the North City Water Reclamation Plant to give the public an opportunity to learn about the program. Over 350 people attended the open house.
- Held Community Working Group meetings to solicit input and feedback on opportunities to avoid, minimize or mitigate potential construction impacts
- Award of first Phase 1 construction package Early Site Work for the North City treatment plants. Began advertisement of Phase 1 treatment facility construction and portion of pipeline construction.
- Finalized the North City Project (Phase 1) Title 22 Engineering Report and received draft conditional acceptance letter from California Division of Drinking Water (DDW). Their approval of Pure Water to be used as a supply to the Miramar Water Treatment Plant is pending.
- Receipt of the National Environmental Policy Act (NEPA) Record of Decision on November 1, 2018. Secured US Army Corps of Engineers Section 404 Nationwide Permit, Regional Water Quality Control Board Section 401 Water Quality Certification, and California Department of Fish and Wildlife Streambed Alteration Agreement programmatic resource agency permits
- Receipt of a majority agency permits for the construction of Phase 1
- Finalization of the Water Infrastructure Finance and Innovation Act loan from the United States Environmental Protection Agency, in the amount of \$614.0 million
- Completed pilot studies to evaluate possible impacts of Pure Water on Miramar Water Treatment Plant operations and its distribution service area; results showed no issues of concern at this time

- Completed filter testing at the North City Water Reclamation Plant to demonstrate the ability to increase the filter loading rate by more than 10.0 percent to 8.7 gallons per minute per square foot. Received approval from DDW to operate at this higher loading rate. This provides additional operational redundancy and flexibility.

2020 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.4 million residents of San Diego, and regional wastewater treatment and disposal services for 2.2 million wastewater customers in the San Diego region.

To improve its aging infrastructure, the Public Utilities Department continues to replace and rehab about 40 sewer miles and award 35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 50-60 miles of sewer mains per fiscal year.

In Fiscal Year 2020, the Department anticipates accomplishing the following for the Pure Water Program:

- Advertise all remaining Phase 1 construction packages
- Obtain Division of Drinking Water Conditional Acceptance Letter for North City Pure Water Project Title 22 Engineering Report
- Issue Request for Proposals for the design, construction, finance, operation, and maintenance of the North City Renewable Energy Facility
- Enter into a loan agreement for State Revolving Fund financing
- Begin planning of Pure Water Phase 2

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 22,500,000	\$ 6,253,592	\$ -	\$ 28,753,592
69th & Mohawk Pump Station / S12011	15,088,594	-	-	15,088,594
Advanced Metering Infrastructure / S17008	67,568,898	-	-	67,568,898
Alvarado 2nd Extension Pipeline / S12013	6,703,986	5,000,000	41,409,056	53,113,042
Alvarado Trunk Sewer Phase IV / S15019	5,450,000	6,670,000	42,209,009	54,329,009
Backup Generators at SPS's, TP & EMTS / S12036	15,345,600	-	-	15,345,600
Bayview Reservoir Solar Project / S14021	1,225,000	-	-	1,225,000
Catalina 12inch Cast Iron Mains / S12008	12,970,000	-	-	12,970,000
Chollas Building / S11025	41,176,870	2,700,000	-	43,876,870
Cielo & Woodman Pump Station / S12012	2,678,000	-	4,200,000	6,878,000
Corrosion Control / AKA00001	479,785	-	-	479,785
El Monte Pipeline No 2 / S10008	3,948,000	500,000	8,092,001	12,540,001
EMTS Boat Dock Esplanade / S00319	1,018,535	400,000	2,012,316	3,430,851
Freeway Relocation / AKB00002	2,589,774	-	400,000	2,989,774
Groundwater Asset Development Program / ABM00001	2,827,605	1,000,000	4,203,479	8,031,084
Harbor Drive Trunk Sewer / S18006	4,791,250	5,000,000	11,253,751	21,045,001
Instrumentation and Control / AKB00007	500,000	-	1,350,000	1,850,000
Kearny Mesa Trunk Sewer / S20000	-	500,000	23,700,000	24,200,000
La Jolla Scenic Drive 16inch Main / S12009	9,232,000	316,000	-	9,548,000
La Jolla View Reservoir / S15027	4,425,000	955,001	21,620,313	27,000,314
Large Diameter Water Transmission PPL / AKA00003	45,506,427	5,750,295	26,410,200	77,666,922
Little McGonigle Ranch Road Pipeline / S00069	6,000,000	-	-	6,000,000
Lower Otay Outlet Tower / S12018	1,990,811	-	655,053	2,645,864
Lower Otay Reservoir Emer Outlet Improve / S00044	1,179,971	-	-	1,179,971
MBC Dewatering Centrifuges Replacement / S00339	12,122,443	-	-	12,122,443
MBC Equipment Upgrades / S17013	3,800,000	11,266,772	25,697,391	40,764,163
Metropolitan System Pump Stations / ABP00002	1,219,385	-	19,448,564	20,667,949
Metropolitan Waste Water Department Trunk Sewers / AJB00001	24,538,020	4,424,710	55,634,192	84,596,922
Metro Treatment Plants / ABO00001	10,470,065	2,014,156	11,999,731	24,483,952
Miramar Clearwell Improvements / S11024	110,412,944	9,915,800	-	120,328,744
MOC Complex Solar Project / S14022	2,675,000	-	-	2,675,000
Montezuma/Mid-City Pipeline Phase II / S11026	18,018,200	-	34,681,800	52,700,000
Morena Pipeline / S16027	24,562,501	15,364,419	63,958,638	103,885,558
Morena Reservoir Outlet Tower Upgrade / S00041	4,480,000	2,000,000	20,020,000	26,500,000
NCWRP Improvements to 30 mgd / S17012	5,690,000	8,320,539	20,399,459	34,409,998
New 16" Water Mains (U-3) / RD15003	1,225,000	-	-	1,225,000

Public Utilities

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
Otay 1st/2nd PPL West of Highland Avenue / S12016	8,813,051	6,000,000	14,627,449	29,440,500
Otay 2nd Pipeline Phase 4 / S20001	-	500,000	31,270,000	31,770,000
Otay Second Pipeline Relocation-PA / S15016	4,834,092	8,262,079	14,948,274	28,044,445
Pacific Beach Pipeline South (W) / S12015	34,372,845	5,737,598	-	40,110,443
Pipeline Rehabilitation / AJA00002	116,373,133	25,674,443	66,970,508	209,018,084
Pressure Reduction Facility Upgrades / AKA00002	1,050,000	800,000	6,328,442	8,178,442
PS2 Power Reliability & Surge Protection / S00312	44,295,232	15,350,000	12,955,568	72,600,800
Pump Station Restorations / ABP00001	16,665,521	-	50,625,584	67,291,105
Pure Water Pooled Contingency / P19002	1,450,000	30,033,498	78,365,872	109,849,370
PURE Water Program / ALA00001	293,302,715	356,804,821	937,789,036	1,587,896,572
Recycled Water Systems Upgrades / AHC00004	2,627,586	-	-	2,627,586
Recycled Water Tank Modifications / S12014	1,500,000	-	-	1,500,000
SBWR Plant Demineralization / S00310	5,973,695	-	-	5,973,695
Sewer Main Replacements / AJA00001	250,961,353	31,734,776	153,393,438	436,089,567
Standpipe and Reservoir Rehabilitations / ABL00001	18,662,290	2,361,000	72,068,134	93,091,424
Tecolote Canyon Trunk Sewer Improvement / S15020	5,680,000	2,500,000	26,820,000	35,000,000
Tierrasanta (Via Dominique) Pump Station / S12040	15,253,996	580,000	-	15,833,996
University Ave Pipeline Replacement / S11021	27,200,000	-	-	27,200,000
University Heights Reservoir Rehabilitation / S20002	-	1,000,000	17,200,000	18,200,000
University Heights Water Tower Seismic Retrofit / S17006	2,313,000	-	-	2,313,000
Unscheduled Projects / AJA00003	9,723,879	-	-	9,723,879
Upas St Pipeline Replacement / S11022	37,596,326	-	-	37,596,326
Water Department Security Upgrades / S00050	7,565,062	-	-	7,565,062
Water Main Replacements / AKB00003	315,844,286	64,191,685	224,930,567	604,966,538
Water Pump Station Restoration / ABJ00001	23,102,108	1,477,453	27,211,249	51,790,810
Water & Sewer Group Job 816 (W) / S13015	16,519,392	1,400,000	-	17,919,392
Water Treatment Plants / ABI00001	2,769,966	500,000	984,768	4,254,734
Wet Weather Storage Facility / S00314	2,491,626	1,000,000	3,780,501	7,272,127
Total	\$ 1,761,350,819	\$ 644,258,637	\$ 2,179,624,343	\$ 4,585,233,799

Public Utilities – Preliminary Engineering Projects

Pure Water Pooled Contingency / P19002

Priority Category: High Priority Score: 85

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 725,000	\$ 12,498,069	\$ 46,136,735
Water Utility - CIP Funding Source	700010	-	725,000	17,535,429	63,712,635
Total		\$ -	\$ 1,450,000	\$ 30,033,498	\$ 109,849,370

Public Utilities

30th Street Pipeline Replacement / S12010

Water - Distribution Sys - Transmission

Council District:	3 8	Priority Score:	93
Community Planning:	Greater North Park; Greater Golden Hill; Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2014 - 2022		619-533-4698
Improvement Type:	Replacement		sbose@sandiego.gov

Description: This project will replace approximately 5.11 miles of existing cast iron mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$1.3 million in Fiscal Year 2020 in accordance with construction awarded amount.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,712,593	\$ 10,787,406	\$ 6,253,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,753,592
Total		\$ 11,712,593	\$ 10,787,406	\$ 6,253,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,753,592

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District:	4 9	Priority Score:	96
Community Planning:	College Area; Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2013 - 2020		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Pressure Zone.

Justification: This project will replace the existing 40 year old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020. Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 12,121,634	\$ 2,966,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,088,594
Total		\$ 12,121,634	\$ 2,966,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,088,594

Public Utilities

Advanced Metering Infrastructure / S17008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	59
Community Planning:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Arnold, Jane
Duration:	2017 - 2022		858-292-6452
Improvement Type:	Betterment		dbryant@sandiego.gov

Description: This project deploys Advanced Metering Infrastructure (AMI) technology to approximately 270,000 water meters citywide. This allows meters to be read electronically rather than by direct visual inspection by field staff, which improves the accuracy of the meter reads. This project also helps to implement the City's Climate Action Plan.

Justification: This project streamlines the collection of water meter information, provides near real time data, assists with promptly solving water usage and billing questions, and provides customers with a tool to conserve and manage their water consumption.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans, is in conformance with the City's General Plan, and helps to implement the City's Climate Action Plan.

Schedule: The installation is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 4,220,579	\$ 16,050,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,270,669
Water Utility - CIP Funding Source	700010	9,854,543	37,443,686	-	-	-	-	-	-	-	-	47,298,229
Water Utility Operating Fund	700011	(261)	261	-	-	-	-	-	-	-	-	-
Total		\$ 14,074,861	\$ 53,494,036	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,568,898

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Water - Distribution Sys - Transmission

Council District:	2 3 7	Priority Score:	92
Community Planning:	Mission Valley; Mission Bay Park; Old San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2016 - 2024		619-533-4698
Improvement Type:	Expansion		sbose@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline Project is proposing to build a new 48-inch and a 30-inch main extending the existing Alvarado 2nd westerly connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd and Sea World Dr intersection. An existing 12-inch Asbestos Concrete (AC) pipe just northwest of the West Mission Bay Dr Bridge within the Pacific Beach 307 Zone will be relocated along Sea World Dr, connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. This project also includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 3.90 miles). Total length of this project is approximately 10.32 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Extension Pipeline will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado Water Treatment Plant (WTP), the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11 which currently feeds those zones will greatly reduce. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Old Town San Diego, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,872,862	\$ 4,831,123	\$ 5,000,000	\$ -	\$ 5,000,000	\$ 15,000,000	\$ 20,000,000	\$ 1,409,056	\$ -	\$ -	\$ 53,113,042
Total		\$ 1,872,862	\$ 4,831,123	\$ 5,000,000	\$ -	\$ 5,000,000	\$ 15,000,000	\$ 20,000,000	\$ 1,409,056	\$ -	\$ -	\$ 53,113,042

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Wastewater - Collection Sys - Trunk Swr

Council District:	7 9	Priority Score:	84
Community Planning:	Navajo; College Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Jaro, Janice
Duration:	2015 - 2024		858-533-3851
Improvement Type:	Replacement		jjaro@sandiego.gov

Description: This project replaces and upsizes 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

Justification: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$9.0 million due to current construction industry estimates. Additionally, the project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 3,605,045	\$ 1,844,954	\$ 6,670,000	\$ -	\$ 21,660,000	\$ 11,519,000	\$ 9,030,009	\$ -	\$ -	\$ -	\$ 54,329,009
Total		\$ 3,605,045	\$ 1,844,954	\$ 6,670,000	\$ -	\$ 21,660,000	\$ 11,519,000	\$ 9,030,009	\$ -	\$ -	\$ -	\$ 54,329,009

Public Utilities

Backup Generators at SPS's, TP & EMTS / S12036

Bldg - MWWD - Pump Stations

Council District:	1 5 8	Priority Score:	N/A
Community Planning:	University; Miramar Ranch North; Barrio Logan; Torrey Pines	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Dadachanji, Chisti
Duration:	2012 - 2020		858-654-4493
Improvement Type:	New		pdadachanji@sandiego.gov

Description: This project purchases seven generators and provides a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University, Miramar Ranch North, Barrio Logan, and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,670,839	\$ 65,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,736,222
Muni Sewer Utility - CIP Funding Source	700008	8,481,798	127,580	-	-	-	-	-	-	-	-	8,609,378
Total		\$ 15,152,637	\$ 192,962	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,345,600

Public Utilities

Bayview Reservoir Solar Project / S14021

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	90
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2020		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project includes the design, installation, and interconnection of approximately 300 kilowatts (kw) solar photovoltaic system on the deck of the Bayview Reservoir.

Justification: Project complies with the City’s Solar Implementation Plan and will provide enough solar electricity to lower the electricity expenses of the facility pump stations by approximately 31%.

Operating Budget Impact: The department is anticipating energy cost savings of approximately \$26,490 on an annual basis.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were awarded in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost decreased by \$100,000. In Fiscal Year 2019, the City Council authorized the deappropriation of \$100,000. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Water Utility - CIP Funding Source	700010	860,490	39,510	-	-	-	-	-	-	-	-	900,000
Total		\$ 1,185,489	\$ 39,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Metro Wastewtr Metro - WATER UTILITY - CIP FUNDING SOURCE	FTEs	0.00	0.00	0.00	0.00
Metro Wastewtr Metro - WATER UTILITY - CIP FUNDING SOURCE	Total Impact \$	(26,490)	(26,490)	(26,490)	(26,490)

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	98
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Salem, Nicole
Duration:	2014 - 2020		619-533-7443
Improvement Type:	Replacement		nsalem@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$490,000 due to scope revisions. Additionally, in Fiscal Year 2019, the City Council authorized the appropriation of \$490,000. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 3,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,433
Water Utility - CIP Funding Source	700010	12,314,760	651,807	-	-	-	-	-	-	-	-	12,966,567
Total		\$ 12,318,193	\$ 651,806	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,970,000

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District:	4	Priority Score:	77
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2010 - 2021		619-533-6653
Improvement Type:	Replacement		nlewis@sanidiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop. In addition, new compartment material storage bins will be constructed.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs and has surpassed the intended useful life of the structure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the existing use as referenced in Mid-City Area Community Plan.

Schedule: Design and construction began in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$2.7 million for Fiscal Year 2020 due to encountering unforeseen hazardous materials during construction. Additionally, in Fiscal Year 2019, the City Council authorized the appropriation of \$700,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 24,542,821	\$ 16,383,573	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,626,395
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
Total		\$ 24,793,296	\$ 16,383,573	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,876,870

Public Utilities

Cielo & Woodman Pump Station / S12012

Bldg - Water - Pump Stations

Council District:	4	Priority Score:	90
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2014 - 2023		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a total capacity of 11.09 million gallons per day to improve efficiency and reliability, including a backup generator. The Cielo and Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project cost and schedule have been updated for Fiscal Year 2020. The total project cost increased by \$200,000 due to a scope change. Additionally, in Fiscal Year 2019, the City Council authorized the deappropriation of \$4.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,015,401	\$ 1,662,598	\$ -	\$ -	\$ 1,200,000	\$ 2,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 6,878,000
Total		\$ 1,015,401	\$ 1,662,598	\$ -	\$ -	\$ 1,200,000	\$ 2,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 6,878,000

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 208,249	\$ 271,535	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 479,784
Total		\$ 208,249	\$ 271,535	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 479,784

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District:	7	Priority Score:	86
Community Planning:	Navajo	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2018 - 2025		619-533-5105
Improvement Type:	Replacement - Rehab		bvitelle@sandiego.gov

Description: This project consists of the replacement of two pipe segments as well as the repair of the Grossmont tunnel liner. This project also includes spot repair of pipe walls and joints for the pipeline and raising the air release and the air/vacuum relief valves above grade.

Justification: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce leakage. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to start in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$2.9 million due to additions to project scope. Additionally, the project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,843,805	\$ 1,103,215	\$ 500,000	\$ -	\$ 2,000,000	\$ 2,200,000	\$ 3,892,001	\$ -	\$ -	\$ -	\$ 12,539,021
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 2,844,784	\$ 1,103,215	\$ 500,000	\$ -	\$ 2,000,000	\$ 2,200,000	\$ 3,892,001	\$ -	\$ -	\$ -	\$ 12,540,001

Public Utilities

EMTS Boat Dock Esplanade / S00319

Bldg - MWWD - Laboratories

Council District:	2	Priority Score:	81
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2018 - 2023		619-533-5493
Improvement Type:	New		jchoi@sandiego.gov

Description: This project provides for the design and construction of the Environmental Monitoring and Technical Services (EMTS) Laboratory Boat esplanade. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Per the terms of the land transfer from the Federal Government, Metropolitan Wastewater Department (MWWD) designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. This project will fulfill the City's commitment to develop the esplanade as required.

Operating Budget Impact: Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will be decreased by \$14,040 when the project is complete.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The design will be completed in Fiscal Year 2020 and construction is anticipated to begin in Fiscal Year 2021. The design and construction of the boat dock is currently on hold pending habitat mitigation issues.

Summary of Project Changes: The total project cost increased by \$1.4 million in Fiscal Year 2020 due to scope variations, updates to engineering estimates and additional regulatory requirements. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 238,976	\$ 779,558	\$ 400,000	\$ -	\$ 1,430,000	\$ 582,316	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851
Total		\$ 238,976	\$ 779,558	\$ 400,000	\$ -	\$ 1,430,000	\$ 582,316	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Metro Wastewtr Metro - METRO SEWER UTILITY - CIP FUNDING SOURCE	FTEs	0.00	0.00	0.00	0.00
Metro Wastewtr Metro - METRO SEWER UTILITY - CIP FUNDING SOURCE	Total Impact \$	-	-	(14,040)	(14,040)

Public Utilities

Freeway Relocation / AKB00002

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$100,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,299,604	\$ 1,290,169	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,989,774
Total		\$ 1,299,604	\$ 1,290,169	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,989,774

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Adrian, George
Duration:	2010 - 2024		619-533-4680
Improvement Type:	Replacement		gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 85 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2024.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$900,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,361,896	\$ 1,465,709	\$ 1,000,000	\$ -	\$ 2,642,979	\$ -	\$ 395,487	\$ 1,165,013	\$ -	\$ -	\$ 8,031,084
Total		\$ 1,361,896	\$ 1,465,709	\$ 1,000,000	\$ -	\$ 2,642,979	\$ -	\$ 395,487	\$ 1,165,013	\$ -	\$ -	\$ 8,031,084

Public Utilities

Harbor Drive Trunk Sewer / S18006

Wastewater - Collection Sys - Trunk Swr

Council District:	3	Priority Score:	89
Community Planning:	Barrio Logan	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2016 - 2023		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project will upsize the existing 12-inch, 15-inch, 18-inch, and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch, and 30-inch diameter sewer mains for a total length of 4,650 lineal feet.

Justification: The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known to be a high risk for catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: This is a newly published project for Fiscal Year 2020. This project was converted from RD16001.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 1,119,285	\$ 3,671,964	\$ 5,000,000	\$ -	\$ 11,253,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,045,001
Total		\$ 1,119,285	\$ 3,671,964	\$ 5,000,000	\$ -	\$ 11,253,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,045,001

Public Utilities

Instrumentation and Control / AKB00007

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

Justification: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$500,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 350,000	\$ -	\$ -	\$ -	\$ 1,850,000
Total		\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 350,000	\$ -	\$ -	\$ -	\$ 1,850,000

Public Utilities

Kearny Mesa Trunk Sewer / S20000

Wastewater - Collection Sys - Trunk Swr

Council District:	6	Priority Score:	77
Community Planning:	Kearny Mesa	Priority Category:	Low
Project Status:	New	Contact Information:	Phung, Tung
Duration:	2019 - 2025		858-292-6425
Improvement Type:	Replacement - Rehab		tphung@sandiego.gov

Description: This project involves the repair and rehabilitation of 7.89 miles of existing 12-inch to 36-inch deteriorated sewer pipes, repair/rehabilitation of 56 manholes, and replacement of 2.18 miles of pipes ranging from 12-inch to 33-inch and 24 manholes. The scope also includes the abandonment of 3,012 feet of the existing 12-inch sewer mains, and 8 manholes located in the northwest corridor of 52 Freeway and Interstate 15.

Justification: Replace and rehabilitate deteriorated sewer pipes and manholes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Mission Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2020.

Summary of Project Changes: This is a newly published project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ -	\$ -	\$ 500,000	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 10,000,000	\$ 6,700,000	\$ -	\$ -	\$ 24,200,000
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ 2,000,000	\$ 5,000,000	\$ 10,000,000	\$ 6,700,000	\$ -	\$ -	\$ 24,200,000

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	82
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Salem, Nicole
Duration:	2015 - 2020		619-533-7443
Improvement Type:	Expansion		nsalem@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$316,000 due to an additional task added for construction management services. Additionally, the project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,649,260	\$ 3,582,739	\$ 316,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,548,000
Total		\$ 5,649,260	\$ 3,582,739	\$ 316,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,548,000

Public Utilities

La Jolla View Reservoir / S15027

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	80
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2012 - 2024		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will provide for the construction of a new 3.11 million gallons (MG) prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir and Pump Station.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set new reservoir to appropriate health guidelines, and improve fire flow capacity in the 610 Zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in compliance with the City’s General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2020. Environmental Impact Report is required due to night work and other impacts created by this project. Construction is scheduled to begin in Fiscal Year 2021 and will be completed in Fiscal Year 2023.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,766,676	\$ 1,658,323	\$ 955,001	\$ -	\$ 11,349,999	\$ 10,270,314	\$ -	\$ -	\$ -	\$ -	\$ 27,000,314
Total		\$ 2,766,676	\$ 1,658,323	\$ 955,001	\$ -	\$ 11,349,999	\$ 10,270,314	\$ -	\$ -	\$ -	\$ -	\$ 27,000,314

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2019, the City Council authorized the deappropriation of \$2.0 million. The annual project cost for Fiscal Year 2020 decreased by \$4.2 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 21,249,521	\$ 24,256,904	\$ 5,750,295	\$ -	\$ 3,864,841	\$ 16,214,465	\$ 3,969,947	\$ 2,360,947	\$ -	\$ -	\$ 77,666,921
Total		\$ 21,249,521	\$ 24,256,904	\$ 5,750,295	\$ -	\$ 3,864,841	\$ 16,214,465	\$ 3,969,947	\$ 2,360,947	\$ -	\$ -	\$ 77,666,921

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	70
Community Planning:	Del Mar Mesa; Pacific Highlands Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2004 - 2020		619-446-5421
Improvement Type:	Expansion		llwilson@sandiego.gov

Description: This reimbursement project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch. Project was divided in 5 Phases, Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way), Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road), Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road), Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court) and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary).

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1, Phase 4, and Phase 5 are complete. Phase 2 will be completed in Fiscal Year 2019. The design of Phase 3 is not scheduled at this time.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 756,999	\$ 743,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Pacific Highlands Ranch FBA	400090	3,742,425	757,575	-	-	-	-	-	-	-	-	4,500,000
Total		\$ 4,499,424	\$ 1,500,575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Public Utilities

Lower Otay Outlet Tower / S12018

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	89
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Hong, Vien
Duration:	2014 - 2025		858-292-6473
Improvement Type:	Betterment		vhong@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2020 and be completed in Fiscal Year 2025. Construction is being evaluated and may be combined with another project, S00044 - Lower Otay Reservoir Emergency Outlet Improvements.

Summary of Project Changes: The total project cost increased by \$655,053 in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 301,015	\$ 1,689,795	\$ -	\$ -	\$ 655,053	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,645,864
Total		\$ 301,015	\$ 1,689,795	\$ -	\$ -	\$ 655,053	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,645,864

Public Utilities

Lower Otay Reservoir Emer Outlet Improve / S00044

Bldg - Water - Reservoirs/Dams

Council District:	8	Priority Score:	75
Community Planning:	Non City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2003 - 2025		858-292-6425
Improvement Type:	Betterment		tphung@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve drawdown capacity.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2018. Project may be combined with project S12018 - Lower Otay Outlet Tower.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir requires 56 days for 10 percent drawdown.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 403,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	403,219
Water Utility - CIP Funding Source	700010	398,334	135,081	-	-	-	-	-	-	-	-	533,415
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		\$ 1,044,890	\$ 135,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,179,971

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District:	6	Priority Score:	83
Community Planning:	Non City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2012 - 2020		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolid flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolid flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and the installation of the six centrifuges was completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020. The project is complete and will be close by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	934
Metro Sewer Utility - CIP Funding Source	700009	11,268,182	840,702	-	-	-	-	-	-	-	-	12,108,884
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 11,281,741	\$ 840,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,122,443

Public Utilities

MBC Equipment Upgrades / S17013

Bldg - MWW - Treatment Plants

Council District:	6	Priority Score:	85
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Barhoumi, Amer
Duration:	2017 - 2024		858-292-6364
Improvement Type:	Replacement		abarhoumi@sandiego.gov

Description: Project consists of replacing aging equipment throughout various process areas to ensure the plant operates reliably. Improvements include installation of new raw solids feed pumps, replacement of existing thickening centrifuges, upgrades to anaerobic digesters, improvements to the sludge dewatering system, and other upgrades.

Justification: To ensure that the plant operates reliably and efficiently, process equipment associated with anaerobic digestion and sludge dewatering must be replaced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in June 2017 and was completed in August 2018. Construction is scheduled to begin in April 2019 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$30.3 million in Fiscal Year 2020 due to the completion of design and the review of plans, specifications, and schedule by the project's construction management consultants. Additionally, in Fiscal Year 2019, the City Council authorized the appropriation of \$1.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 75,340	\$ 3,724,659	\$ 11,266,772	\$ -	\$ 13,716,112	\$ 8,583,177	\$ 3,398,102	\$ -	\$ -	\$ -	\$ 40,764,163
Total		\$ 75,340	\$ 3,724,659	\$ 11,266,772	\$ -	\$ 13,716,112	\$ 8,583,177	\$ 3,398,102	\$ -	\$ -	\$ -	\$ 40,764,163

Public Utilities

Metro Treatment Plants / ABO00001

Bldg - MWW - Treatment Plants

Council District:	2 6 7 8	Priority Score:	Annual
Community Planning:	Peninsula; University; Tijuana River Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2019, the City Council authorized the de-appropriation of \$1.5 million. Additionally, the annual project cost for Fiscal Year 2020 increased by \$22,656 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 3,513,900	\$ 6,956,165	\$ 2,014,156	\$ -	\$ 4,801,687	\$ 2,575,529	\$ 3,088,187	\$ 1,534,328	\$ -	\$ -	\$ 24,483,952
Total		\$ 3,513,900	\$ 6,956,165	\$ 2,014,156	\$ -	\$ 4,801,687	\$ 2,575,529	\$ 3,088,187	\$ 1,534,328	\$ -	\$ -	\$ 24,483,952

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River, and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$807,840 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 613,347	\$ 606,037	\$ -	\$ -	\$ 1,024,394	\$ 1,805,478	\$ 8,448,073	\$ 8,170,619	\$ -	\$ -	\$ 20,667,948
Total		\$ 613,347	\$ 606,037	\$ -	\$ -	\$ 1,024,394	\$ 1,805,478	\$ 8,448,073	\$ 8,170,619	\$ -	\$ -	\$ 20,667,948

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$255,659 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 8,660,281	\$ 3,832,494	\$ -	\$ -	\$ 602,720	\$ 1,139,808	\$ 3,389,893	\$ 6,058,069	\$ -	\$ -	\$ 23,683,265
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	4,920,287	7,101,898	4,424,710	-	3,164,125	15,104,417	15,557,368	10,617,792	-	-	60,890,597
Total		\$ 13,603,627	\$ 10,934,392	\$ 4,424,710	\$ -	\$ 3,766,845	\$ 16,244,225	\$ 18,947,261	\$ 16,675,861	\$ -	\$ -	\$ 84,596,921

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District:	5	Priority Score:	100
Community Planning:	Scripps Miramar Ranch; Miramar Ranch North	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2012 - 2022		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will construct two new potable water storage clearwells, associated piping, and facilities for a total storage capacity of 58.3 million gallons (MG), demolish Clearwell Nos. 1 and 2, and associated piping and facilities, construct a new chlorine contact chamber with an adjoining lift station for a maximum plant capacity of 215 million gallons per day (mgd), construct a new maintenance building, new guard house, and install a one megawatt Photovoltaic System on the deck of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural stability concerns. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: The department is currently assessing the operational impacts of the expansion to the treatment facility. Operational costs will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 79,916,095	\$ 30,492,353	\$ 9,915,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,324,248
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 79,920,590	\$ 30,492,353	\$ 9,915,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,328,744

Public Utilities

MOC Complex Solar Project / S14022

Bldg - Other City Facility / Structures

Council District:	6	Priority Score:	90
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2020		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project includes the design, installation, and interconnection of approximately 500 kilowatts (kw) worth of solar photovoltaics at various locations throughout the Metropolitan Operations Complex (MOC) in Kearny Mesa.

Justification: Project complies with the City’s Solar Implementation Plan and will provide solar electricity to offset energy used at the MOC Complex buildings when averaged over the year.

Operating Budget Impact: The department is anticipating energy savings from the project and is currently assessing the operational impacts.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan and helps implement the City's Climate Action Plan.

Schedule: Design and construction was awarded in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 907,781	\$ 67,218	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Metro Sewer Utility - CIP Funding Source	700009	270,953	86,047	-	-	-	-	-	-	-	-	357,000
Muni Sewer Utility - CIP Funding Source	700008	658,029	208,971	-	-	-	-	-	-	-	-	867,000
Water Utility - CIP Funding Source	700010	361,270	114,730	-	-	-	-	-	-	-	-	476,000
Total		\$ 2,198,033	\$ 476,966	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,675,000

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Metro Wastewtr Metro - WATER UTILITY - CIP FUNDING SOURCE	FTEs	0.00	0.00	0.00	0.00
Metro Wastewtr Metro - WATER UTILITY - CIP FUNDING SOURCE	Total Impact \$	(81,500)	(81,500)	(81,500)	(81,500)

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7 9	Priority Score:	98
Community Planning:	College Area; Mid-City; Eastern Area; Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2013 - 2023		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 5,685 linear feet. This project also includes street resurfacing of 70th Street and Lake Murray Boulevard as part of a future reimbursement agreement with the City of La Mesa.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, Mid-City, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2018. Easement acquisition began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$21.1 million due to project scope changes and current construction industry estimates. Additionally, the project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,201,532	\$ 14,601,555	\$ -	\$ -	\$ 26,145,000	\$ 8,536,800	\$ -	\$ -	\$ -	\$ -	\$ 52,484,888
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
Total		\$ 3,416,644	\$ 14,601,555	\$ -	\$ -	\$ 26,145,000	\$ 8,536,800	\$ -	\$ -	\$ -	\$ -	\$ 52,700,000

Public Utilities

Morena Pipeline / S16027

Water - Distribution Sys - Transmission

Council District:	2 6 7	Priority Score:	92
Community Planning:	Linda Vista; Clairemont Mesa; Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Batta-Hajjawi, Nabil
Duration:	2015 - 2023		858-614-4524
Improvement Type:	Expansion		nbatta@sandiego.gov

Description: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 17,440 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

Justification: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Linda Vista, Mission Valley, and Clairemont Mesa community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: In Fiscal Year 2019, the City Council authorized the appropriation of 13.6 million. The total project cost increased by \$46.2 million due to added costs for the relocation of SDG&E utilities and \$6.0 million due to the completion of design and the review of plans, specifications, and schedule by the project's construction management consultants.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water SDG&E Utility Relocation	700105	\$ 13,564,385	\$ -	\$ -	\$ 46,150,972	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,715,358
Water Utility - CIP Funding Source	700010	3,495,567	7,502,548	15,364,419	-	14,598,708	3,123,945	85,013	-	-	-	44,170,200
Total		\$ 17,059,952	\$ 7,502,548	\$ 15,364,419	\$ 46,150,972	\$ 14,598,708	\$ 3,123,945	\$ 85,013	\$ -	\$ -	\$ -	\$ 103,885,558

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	90
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2011 - 2023		858-292-6425
Improvement Type:	Betterment		tphung@sandiego.gov

Description: This project replaces the existing outlet tower to meet seismic requirements. It will add a 120-foot long, 6-foot wide maintenance access bridge from the dam to the new outlet tower, enlarge the existing outlet tunnel, and raise the dam crest.

Justification: The aging outlet tower components are in need of replacement for safety and cost effective operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide remote, automated control, and provide safety and better accessibility. The tower is 100 years old and seismically inadequate. This project is mandated by the California Division of Safety of Dams (DSOS).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: In Fiscal Year 2019, the City Council authorized the appropriation of \$500,000. Additionally, the project schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,485
Water Utility - CIP Funding Source	700010	1,935,983	2,206,855	2,000,000	-	11,020,000	9,000,000	-	-	-	-	26,162,839
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 2,273,144	\$ 2,206,855	\$ 2,000,000	\$ -	\$ 11,020,000	\$ 9,000,000	\$ -	\$ -	\$ -	\$ -	\$ 26,500,000

Public Utilities

NCWRP Improvements to 30 mgd / S17012

Bldg - MWWD - Treatment Plants

Council District:	1	Priority Score:	85
Community Planning:	University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Barhoumi, Amer
Duration:	2017 - 2024		858-292-6364
Improvement Type:	Replacement		abarhoumi@sandiego.gov

Description: The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliably at its design capacity of 30 million gallons per day (mgd).

Justification: This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 mgd.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the University Community Plan and is in conformance with the City's General plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$5.7 million in Fiscal Year 2020 due to the review of plans, specifications, and schedule by the project's construction management consultants.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,746,498	\$ 3,943,501	\$ 8,320,539	\$ -	\$ 12,039,230	\$ 6,886,323	\$ 1,473,906	\$ -	\$ -	\$ -	\$ 34,409,998
Total		\$ 1,746,498	\$ 3,943,501	\$ 8,320,539	\$ -	\$ 12,039,230	\$ 6,886,323	\$ 1,473,906	\$ -	\$ -	\$ -	\$ 34,409,998

Public Utilities

New 16" Water Mains (U-3) / RD15003

Water - Distribution Sys - Distribution

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Abeyta, Angela
Duration:	2015 - 2020		619-533-3674
Improvement Type:	Expansion		aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the construction of approximately 16,636 linear feet of 16-inch diameter water mains within the Camino Del Sur (Watson Ranch Road to Dormouse) and along Carmel Mountain Road from Camino Del Sur to Sundance Avenue. This is Project U-3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project is required to provide primary distribution facilities to serve the community.

Operating Budget Impact: The operations and maintenance funding for this project will be included in the Public Utilities budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: A portion of the waterline was completed by a Torrey Highlands developer in Fiscal Year 2008. Construction of two other portions of the Carmel Mountain Road waterline are currently under construction by another Torrey Highlands developer under the terms of an approved reimbursement agreement. The remaining portion of the Camino Del Sur and the Carmel Mountain Road waterline is expected to be completed by the Merge 56 developer as part of a future reimbursement agreement. A new CIP project will be established for this segment.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 445,758	\$ 779,241	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000
Total		\$ 445,758	\$ 779,241	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Water - Distribution Sys - Transmission

Council District:	3 9	Priority Score:	91
Community Planning:	Mid-City: City Heights; Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2014 - 2022		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron with a new 36-inch pipeline.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. Additionally, in Fiscal Year 2019, the City Council authorized the deappropriation of \$5.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,018,831	\$ 5,794,219	\$ 6,000,000	\$ -	\$ 14,627,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500
Total		\$ 3,018,831	\$ 5,794,219	\$ 6,000,000	\$ -	\$ 14,627,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500

Public Utilities

Otay 2nd Pipeline Phase 4 / S20001

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	99
Community Planning:		Priority Category:	High
Project Status:	New	Contact Information:	Demich, Andrea
Duration:	2020 - 2023		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This project will replace an existing portion of the Otay 2nd Pipeline in the City of Chula Vista between Bonita Road (North end) and Telegraph Canyon Road (South end), and install a new distribution main to supply water to a number of existing customers currently connected directly into the main transmission pipeline. The work will replace approximately 16,910 linear feet of existing Otay 2nd steel piping with new 48” Cement Mortar Lined and Tape Coated piping, and construct approximately 1,041 linear feet of new 8” distribution piping to serve existing customers.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area, and increase operational flexibility of the system. Seventeen existing residential water connections will be transferred to the new 8” distribution pipe in compliance with the City’s design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is recommended by addenda to the Otay Water Treatment Plant Service Area Master Plan and is in conformance with the City’s General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: This is a new project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 500,000	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 11,270,000	\$ -	\$ -	\$ -	\$ 31,770,000
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 11,270,000	\$ -	\$ -	\$ -	\$ 31,770,000

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	98
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2015 - 2025		619-446-5421
Improvement Type:	Replacement		llwilson@sandiego.gov

Description: This project is a participation agreement and will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated into the City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 began in Fiscal Year 2015 and construction of Phase 1 will begin in Fiscal Year 2019. Subsequent design and construction phases will continue through calendar year 2025.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 50,971	\$ 4,783,120	\$ 8,262,079	\$ -	\$ 10,218,802	\$ 729,472	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 28,044,445
Total		\$ 50,971	\$ 4,783,120	\$ 8,262,079	\$ -	\$ 10,218,802	\$ 729,472	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 28,044,445

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	92
Community Planning:	Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Jaro, Janice 619-533-3851 jjaro@sandiego.gov
Duration:	2012 - 2022		
Improvement Type:	Expansion		

Description: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73 year old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 28,510,465	\$ 5,862,379	\$ 5,737,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,110,443
Total		\$ 28,510,465	\$ 5,862,379	\$ 5,737,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,110,443

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 increased by \$10.7 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 84,436,437	\$ 31,936,694	\$ 25,674,443	\$ -	\$ 12,702,996	\$ 17,547,873	\$ 18,079,427	\$ 18,640,212	\$ -	\$ -	\$ 209,018,083
Total		\$ 84,436,437	\$ 31,936,694	\$ 25,674,443	\$ -	\$ 12,702,996	\$ 17,547,873	\$ 18,079,427	\$ 18,640,212	\$ -	\$ -	\$ 209,018,083

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City require pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 increased by \$800,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 504,754	\$ 545,245	\$ 800,000	\$ -	\$ 3,422,853	\$ 949,601	\$ 790,975	\$ 1,165,013	\$ -	\$ -	\$ 8,178,442
Total		\$ 504,754	\$ 545,245	\$ 800,000	\$ -	\$ 3,422,853	\$ 949,601	\$ 790,975	\$ 1,165,013	\$ -	\$ -	\$ 8,178,442

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWD - Pump Stations

Council District:	2	Priority Score:	90
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2011 - 2023		619-533-5493
Improvement Type:	Expansion		jchoi@sandiego.gov

Description: This project improves the reliability of Pump Station 2 and provides the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. This project also provides the required building upgrades (ADA compliant restrooms and offices). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 30,244,368	\$ 13,986,697	\$ 15,350,000	\$ -	\$ 12,955,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,536,633
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 30,308,534	\$ 13,986,697	\$ 15,350,000	\$ -	\$ 12,955,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 72,600,800

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$2.2 million due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2019, the City Council authorized all budget to be transferred from ABP00003, Pump Station 64,65, Penasquitos, E Mission Gorge to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 53,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,517
Muni Sewer Utility - CIP Funding Source	700008	11,802,822	4,350,782	-	-	588,742	7,565,421	12,529,843	29,941,578	-	-	66,779,188
Municipal Sewer Revenue Fund	700000	458,400	-	-	-	-	-	-	-	-	-	458,400
Total		\$ 12,314,739	\$ 4,350,781	\$ -	\$ -	\$ 588,742	\$ 7,565,421	\$ 12,529,843	\$ 29,941,578	\$ -	\$ -	\$ 67,291,105

Public Utilities

PURE Water Program / ALA00001

Potable Reuse

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dorman, Amy
Duration:	2015 - 2035		858-614-5504
Improvement Type:	New		adorman@sandiego.gov

Description: The Pure Water Program will be implemented in two phases. This annual allocation provides funding for phase I of the Program and it includes the design and construction of several facilities including a 30 million gallons per day (mgd) Pure Water Facility, expansion of the existing North City Water Reclamation Plant from 30 mgd to 52 mgd, 30 mgd Pure Water Pump Station and Conveyance system to deliver pure water to Miramar Reservoir, and a 37 mgd pump station and forcemain on Morena Blvd, which will convey additional wastewater from the central area of San Diego to the North City Water Reclamation Plant. The capacity and location of the Phase II Pure Water will be determined once Phase II Pure Water Program validation is complete.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply.

Operating Budget Impact: The operating budget impact reflects the staffing and non-personnel expenditures required to bring the Pure Water Facilities online for continued operations and maintenance. As the project develops and progresses additional operating budget impacts will be identified.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2019, City Council authorized the appropriation of \$18.9 million. While the annual project cost for Fiscal Year 2020 decreased by \$156.8 million, the overall program costs have increased due to revised projections at design completion and an updated review of the plans, specifications, and schedules by the projects construction management consultants. The Phase One of the Pure Water Project is currently the subject of litigation, and may impact projected project schedules and cost. Additionally, there have been costs added for the relocation of SDG&E utilities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro SDG&E Utility Relocation	700104	\$ 7,527,418	\$ -	\$ -	\$ 33,646,954	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,174,373
Metro Sewer Utility - CIP Funding Source	700009	40,705,620	96,385,906	177,112,108	-	200,800,203	107,131,566	33,974,430	1,566,921	-	-	657,676,754
Water SDG&E Utility Relocation	700105	11,395,096	-	-	7,918,045	-	-	-	-	-	-	19,313,141
Water Utility - CIP Funding Source	700010	53,482,063	83,806,611	179,692,713	-	255,980,896	183,548,127	100,242,256	12,979,638	-	-	869,732,304
Total		\$ 113,110,197	\$ 180,192,517	\$ 356,804,821	\$ 41,564,999	\$ 456,781,099	\$ 290,679,693	\$ 134,216,686	\$ 14,546,559	\$ -	\$ -	\$ 1,587,896,572

Operating Budget Impact

Department - Fund	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Public Utilities - METRO SEWER UTILITY	FTEs	3.00	3.00	3.00	3.00
Public Utilities - METRO SEWER UTILITY	Total Impact \$	232,973	248,678	257,478	266,504
Public Utilities - WATER UTILITY OPERATING	FTEs	3.00	3.00	3.00	3.00
Public Utilities - WATER UTILITY OPERATING	Total Impact \$	275,052	274,560	274,545	274,548

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Expansion		tphung@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Schedule: Projects will be scheduled on a priority basis.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$210,000 due to updates to the schedule of sub-projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,048,005	\$ 579,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,627,586
Total		\$ 2,048,005	\$ 579,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,627,586

Public Utilities

Recycled Water Tank Modifications / S12014

Council District:	5 8
Community Planning:	Scripps Miramar Ranch; Rancho Penasquitos; Tijuana River Valley
Project Status:	Continuing
Duration:	2014 - 2021
Improvement Type:	Expansion

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The three tanks being modified: 9 million gallon Miramar Recycled Water Tank, 3 million gallon Black Mountain Ranch Tank, and .75 million gallon South Bay Reclamation Tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Reclaimed Water System - Reservoirs

Priority Score:	90
Priority Category:	High
Contact Information:	Ammerlahn, Parita 619-533-6651 dvanmartin@sandiego.gov

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2016 and are anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,353,535	\$ 146,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total		\$ 1,353,535	\$ 146,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWD - Treatment Plants

Council District:	8	Priority Score:	77
Community Planning:	Tijuana River Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2013 - 2020		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrolysis Reversal (EDR) process. The project relocated two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2020. Project is completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 5,405,345	\$ 567,949	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,295
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 5,405,745	\$ 567,949	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,695

Citywide

Sewer CIP Emergency Reserve / ABT00007

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2024		858-654-4112
Improvement Type:	Betterment		srashid@sandiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Muni Sewer Utility - CIP Funding Source	700008	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
Total		\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$6.6 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 6,666,926	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,666,926
Muni Sewer Utility - CIP Funding Source	700008	163,317,917	79,548,559	31,734,776	-	32,790,127	45,543,007	39,040,237	36,020,067	-	-	427,994,690
Municipal Sewer Revenue Fund	700000	1,427,951	-	-	-	-	-	-	-	-	-	1,427,951
Total		\$ 171,412,794	\$ 79,548,559	\$ 31,734,776	\$ -	\$ 32,790,127	\$ 45,543,007	\$ 39,040,237	\$ 36,020,067	\$ -	\$ -	\$ 436,089,567

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

Justification: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$4.2 million due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2019, the City Council authorized the deappropriation of \$561,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,037,930	\$ 12,588,929	\$ 2,361,000	\$ -	\$ 9,907,481	\$ 18,659,991	\$ 20,357,626	\$ 23,143,036	\$ -	\$ -	\$ 93,055,994
Water Utility Operating Fund	700011	35,430	-	-	-	-	-	-	-	-	-	35,430
Total		\$ 6,073,360	\$ 12,588,929	\$ 2,361,000	\$ -	\$ 9,907,481	\$ 18,659,991	\$ 20,357,626	\$ 23,143,036	\$ -	\$ -	\$ 93,091,423

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Wastewater - Collection Sys - Trunk Swr

Council District:	2	Priority Score:	84
Community Planning:	Clairemont Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Salem, Nicole
Duration:	2015 - 2026		619-533-7443
Improvement Type:	Replacement - Rehab		nsalem@sandiego.gov

Description: This project upsizes approximately 3.3 miles of existing 18- to 24-inch vitrified clay (VC) sewer pipe in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.4 miles of existing 15-inch VC sewer pipe. An access path is also being designed and constructed as part of the project.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed by Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed by Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$18.1 million due to revised engineer's estimate. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 1,538,402	\$ 4,141,597	\$ 2,500,000	\$ -	\$ 2,000,000	\$ 10,000,000	\$ 14,820,000	\$ -	\$ -	\$ -	\$ 35,000,000
Total		\$ 1,538,402	\$ 4,141,597	\$ 2,500,000	\$ -	\$ 2,000,000	\$ 10,000,000	\$ 14,820,000	\$ -	\$ -	\$ -	\$ 35,000,000

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Bldg - Water - Pump Stations

Council District:	7	Priority Score:	96
Community Planning:	Tierrasanta	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2010 - 2021		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (mgd), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$580,000 due to costs associated with an additional scope of improvements, an upgrade to the emergency generator, extension of the design consultant's contract, extension of the construction management consultant's contract, and additional security system scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 14,377,880	\$ 876,115	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,833,996
Total		\$ 14,377,880	\$ 876,115	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,833,996

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District:	3	Priority Score:	93
Community Planning:	Uptown; Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2021		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: This project will replace the existing deteriorated cast iron pipe. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$1.2 million due to additional Caltrans requirements. Additionally, in Fiscal Year 2019, the City Council authorized the appropriation of \$1.2 million. The project schedule was updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 25,184,132	\$ 1,885,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,069,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 25,314,336	\$ 1,885,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,200,000

Public Utilities

University Heights Reservoir Rehabilitation / S20002

Bldg - Water - Reservoirs/Dams

Council District:	3	Priority Score:	94
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	New	Contact Information:	Ammerlahn, Parita
Duration:	2020 - 2023		619-533-5406
Improvement Type:	Replacement		pammerlahn@sandiego.gov

Description: Install SCADA and instruments, install valves, update the Valve Building, install mixing appurtenance, and fix structural issues with reservoir.

Justification: The Reservoir needs repairs to remain in service, the yard-piping needs to be reconfigured to connect to the proposed Otay 1st and 2nd Pipelines West of Highland Avenue Project, and address water quality issues.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in compliance with the City's General Plan.

Schedule: Design is scheduled to begin in 2020 and is anticipated to be completed in 2021. Construction is scheduled to begin in 2021 and is anticipated to be completed in 2023.

Summary of Project Changes: This is a new project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 5,400,000	\$ 7,300,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ 18,200,000
Total		\$ -	\$ -	\$ 1,000,000	\$ -	\$ 5,400,000	\$ 7,300,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ 18,200,000

Public Utilities

University Heights Water Tower Seismic Retrofit / S17006

Bldg - Water - Standpipes

Council District:	3	Priority Score:	43
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2016 - 2020		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will replace the exterior structural elements which includes replacing the corroded anchor bolt washers, extending of column footing foundation, removing and replacing existing tie-rods with new tie-rods, and installing new gusset plates and pin connectors, lead coating abatement, and recoating of lower portions of the columns.
Justification: This project is being driven by the need to repair and retrofit the existing historical University Heights Water Tower to maintain the current state of structural elements and allow for safer performance during seismic events.

Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.
Schedule: Design started in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2019.
Summary of Project Changes: The total project cost increased by \$150,000 due to increased project scope. In Fiscal Year 2019, the City Council authorized the appropriation of \$150,000. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,939,933	\$ 373,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,313,000
Total		\$ 1,939,933	\$ 373,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,313,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the repair and replacement of municipal and metropolitan sewers in need of emergency repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal and Metropolitan Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 552,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 552,840
Metro Sewer Utility - CIP Funding Source	700009	-	240,017	-	-	-	-	-	-	-	-	240,017
Muni Sewer Utility - CIP Funding Source	700008	8,196,509	706,122	-	-	-	-	-	-	-	-	8,902,632
Municipal Sewer Revenue Fund	700000	28,390	-	-	-	-	-	-	-	-	-	28,390
Total		\$ 8,777,739	\$ 946,139	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,723,878

Public Utilities

Upas St Pipeline Replacement / S11022

Water - Distribution Sys - Distribution

Council District:	2 3	Priority Score:	93
Community Planning:	Uptown; Greater North Park; Midway - Pacific Highway	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2011 - 2021		619-533-5105
Improvement Type:	Replacement		bvittle@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will improve supply reliability and water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$1.2 million due to unexpected conditions at the site and project delays due to operational issues. Additionally, in Fiscal Year 2019, the City Council authorized the appropriation of \$1.2 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,440,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,440,361
Water Utility - CIP Funding Source	700010	31,942,688	3,100,173	-	-	-	-	-	-	-	-	35,042,862
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 34,496,152	\$ 3,100,173	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,596,326

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District:	2	Priority Score:	90
Community Planning:	Pacific Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Sleiman, Alexander
Duration:	2013 - 2021		619-533-7588
Improvement Type:	Expansion		asleiman@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2019.

Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$1.4 million due to increased street repair/resurfacing costs. Additionally, the project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 12,719,974	\$ 3,799,417	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,919,392
Total		\$ 12,719,974	\$ 3,799,417	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,919,392

Citywide

Water CIP Emergency Reserve / ABT00008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2024		858-654-4112
Improvement Type:	Betterment		srashid@sandiego.gov

Description: This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2001 - 2021		858-292-6425
Improvement Type:	Betterment		tphung@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2020.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$1.8 million due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2019, the City Council authorized the deappropriation of \$1.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,468,272	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,468,272
Water Utility - CIP Funding Source	700010	1,046,426	2,019,377	-	-	-	-	-	-	-	-	3,065,803
Water Utility Operating Fund	700011	30,986	-	-	-	-	-	-	-	-	-	30,986
Total		\$ 5,545,684	\$ 2,019,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,565,061

Public Utilities

Water Main Replacements / AKB00003

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 increased by \$14.2 million due to updates to the schedule of sub-projects and added costs for the relocation of SDG&E utilities. Additionally, in Fiscal Year 2019, the City Council authorized the appropriation of \$12.5 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 760,126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 760,126
PFFA-Water Rev Bonds Series 2016A	700095	5,757,624	-	-	-	-	-	-	-	-	-	5,757,624
Water SDG&E Utility Relocation	700105	3,191,620	-	-	7,667,432	-	-	-	-	-	-	10,859,052
Water Utility - CIP Funding Source	700010	219,884,802	85,593,538	64,191,685	-	69,810,252	43,676,451	53,496,151	50,280,281	-	-	586,933,160
Water Utility Operating Fund	700011	656,575	-	-	-	-	-	-	-	-	-	656,575
Total		\$ 230,250,748	\$ 85,593,537	\$ 64,191,685	\$ 7,667,432	\$ 69,810,252	\$ 43,676,451	\$ 53,496,151	\$ 50,280,281	\$ -	\$ -	\$ 604,966,537

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$4.6 million due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2019, the City Council authorized the appropriation of \$800,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 13,923,489	\$ 9,141,109	\$ 1,477,453	\$ -	\$ 1,655,440	\$ 8,555,919	\$ 7,904,737	\$ 9,095,153	\$ -	\$ -	\$ 51,753,301
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 13,960,998	\$ 9,141,109	\$ 1,477,453	\$ -	\$ 1,655,440	\$ 8,555,919	\$ 7,904,737	\$ 9,095,153	\$ -	\$ -	\$ 51,790,810

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District:	5 7 Non-City	Priority Score:	Annual
Community Planning:	Scripps Miramar Ranch; Navajo; Non City	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2013 - 2024		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance under the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2020 decreased by \$203,600 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 524,758	\$ 2,245,207	\$ 500,000	\$ -	\$ 246,192	\$ 246,192	\$ 246,192	\$ 246,192	\$ -	\$ -	\$ 4,254,734
Total		\$ 524,758	\$ 2,245,207	\$ 500,000	\$ -	\$ 246,192	\$ 246,192	\$ 246,192	\$ 246,192	\$ -	\$ -	\$ 4,254,734

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District:	1 2 6	Priority Score:	83
Community Planning:	University; Clairemont Mesa; Mission Bay Park; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Hong, Vien
Duration:	2010 - 2022		858-292-6473
Improvement Type:	Expansion		vhong@sandiego.gov

Description: This project includes the implementation of the emergency live stream discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The project design and construction may be adjusted pending the Regional Water Quality Control Board (RWQCB) approval of the National Pollutant Discharge Elimination System (NPDES) permit, expected in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,853,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,853,216
Metro Sewer Utility - CIP Funding Source	700009	136,444	122,214	1,000,000	-	3,780,501	-	-	-	-	-	5,039,159
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		\$ 2,369,412	\$ 122,213	\$ 1,000,000	\$ -	\$ 3,780,501	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,272,127

Real Estate Assets - Facilities Services



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Real Estate Assets – Facilities Services

The Real Estates Assets Department (READ) - Facilities Services Division provides repair, modernization, and improvement services to over 1,700 municipal facilities encompassing nine million square feet of floor space.

The Facilities CIP projects include minor and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements, compliance with the Americans with Disabilities Act (ADA), and other facilities improvements. READ - Facilities Services CIP is funded by a variety of sources including, deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, Developer Impact Fees, and federal grants.

2019 CIP Accomplishments

Projects throughout the City completed by READ - Facilities Services Division annual allocation included:

- ADA Accessibility Improvements Group I
- City Administration Building Heating Coils
- Fire Station 9 New Kitchen and Dorm Room Construction
- Fire Station 40 – Generator Replacement
- Mira Mesa HVAC Replacement
- Museum of Art Elevator Modernization
- Rancho Bernardo Park Comfort Station ADA
- San Diego Fire-Rescue Department Training Asbestos Tile Abatement
- San Ysidro Community and Recreation Center-ADA Barrier Removal
- Torrey Hills Neighborhood Park Comfort Station ADA
- William Heath Davis House ADA Accessibility Modification

2020 CIP Goals

READ - Facilities Services Division plans to implement the following capital improvement projects:

- Mingei Dome Replacement
- Public Utilities Facility Upgrades and Improvement Projects
- Ridgehaven Roof and HVAC Replacement



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Real Estate Assets – Facilities Services

Real Estate Assets - Facilities Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
City Facilities Improvements / ABT00001	\$ 32,751,746	\$ 3,064,500	\$ 87,401,000	\$ 123,217,246
Palm Avenue Transitional Housing / S18003	6,500,000	-	-	6,500,000
Total	\$ 39,251,746	\$ 3,064,500	\$ 87,401,000	\$ 129,717,246

Real Estate Assets - Facilities Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Kirby, Roy
Duration:	2010 - 2024		619-525-8501
Improvement Type:	Betterment		rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include improvements to roofs, heating, ventilation, air-conditioning, elevator replacements, adjacent parking lots, expansions and new facilities.

Justification: Several City-owned facilities are in need of repair or major improvements. High-priority repairs and high-priority city improvements will be completed with this allocation. Funding for this annual allocation will ensure the facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2020 this annual received \$964,500 in Infrastructure Funds, for MLK Recreation Center Moisture Intrusion, Rancho Penasquitos Library Skylight Replacement, and City Heights Pool Reconstruction and \$100,000 in CIP Contributions from General Fund, for North Kellogg Comfort Station Repairs. It also received \$2 million in Refuse Disposal Funds to replace the roofing system, HVAC system, and additional energy upgrades at the Environmental Services Department Ridgehaven office building.

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Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 190,000
Canyonside Recreation Center	200746	-	200,000	-	-	-	-	-	-	-	-	200,000
Capital Outlay Fund	400002	3,957,046	1,809,877	-	-	-	-	-	-	-	-	5,766,923
Capital Outlay-Sales Tax	400000	25,889	-	-	-	-	-	-	-	-	-	25,889
Carmel Valley Development Impact Fee	400855	820,395	8,264	-	-	-	-	-	-	-	-	828,659
Centre City DIF-Admin	400122	37,303	1,127,697	-	-	-	-	-	-	-	-	1,165,000
CIP Contributions from General Fund	400265	2,116,466	3,595,631	100,000	-	-	-	-	-	-	-	5,812,097
Deferred Maint Revenue 2009A-Project	400624	52,108	-	-	-	-	-	-	-	-	-	52,108
Deferred Maintenance Revenue 2012A-Project	400848	297,932	-	-	-	-	-	-	-	-	-	297,932
Fire and Lifeguard Facilities Fund	200228	133,214	57	-	-	-	-	-	-	-	-	133,271
General Fund Commercial Paper Notes	400869	1,657,848	1,064,902	-	10,568,212	-	-	-	-	-	-	13,290,963
Infrastructure Fund	100012	2,150,473	1,928,094	964,500	-	8,954,250	4,060,000	-	-	-	-	18,057,317
Linda Vista Urban Comm	400113	-	165,919	-	-	-	-	-	-	-	-	165,919
Metro Sewer Utility - CIP Funding Source	700009	-	266,650	-	-	-	-	-	-	-	-	266,650
Mid City Urban Comm	400114	59,302	230,698	-	-	-	-	-	-	-	-	290,000
Muni Sewer Utility - CIP Funding Source	700008	-	320,000	-	-	-	-	-	-	-	-	320,000
NTC-TAB 2010A (TE) Proceeds	400697	-	54,007	-	-	-	-	-	-	-	-	54,007
PFFA Lease Revenue Bonds 2015A-Projects	400859	442,273	-	-	-	-	-	-	-	-	-	442,273
PFFA Lease Revenue Bonds 2015B-Project	400860	5,829,443	-	-	-	-	-	-	-	-	-	5,829,443
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	29,023	-	-	-	-	-	-	-	-	-	29,023
Private & Others Contrib-CIP	400264	88,056	1,875	-	-	-	-	-	-	-	-	89,931
Public Safety Training Instructions Fund	200313	-	125,483	-	-	-	-	-	-	-	-	125,483
PV Est-Other P & R Facilities	400221	227,094	93,595	-	-	-	-	-	-	-	-	320,689
PV Est-Penasquitos Library	400222	-	4,234	-	-	-	-	-	-	-	-	4,234
Rancho Bernardo-Fac Dev Fund	400099	48,202	718,798	-	-	-	-	-	-	-	-	767,000
Rancho Bernardo-Pk Dev Fund	400107	-	31,377	-	-	-	-	-	-	-	-	31,377
Refuse Disposal CIP Fund	700040	-	-	2,000,000	-	-	-	-	-	-	-	2,000,000
San Diego Regional Parks Improvement Fund	200391	285,075	1,481,808	-	-	-	-	-	-	-	-	1,766,883
SD Unified School Dist-Cap Out	400003	324,699	175,301	-	-	-	-	-	-	-	-	500,000
Torrey Hills Dev Agmt Fund	400209	38,881	423,407	-	-	-	-	-	-	-	-	462,288
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	63,818,538	63,818,538
Water Utility - CIP Funding Source	700010	-	113,350	-	-	-	-	-	-	-	-	113,350
Total		\$ 18,810,722	\$ 13,941,024	\$ 3,064,500	\$ 10,568,212	\$ 8,954,250	\$ 4,060,000	\$ -	\$ -	\$ -	\$ 63,818,538	\$ 123,217,246

Real Estate Assets - Facilities Services

Palm Avenue Transitional Housing / S18003

Bldg - Other City Facility / Structures

Council District:	8	Priority Score:	86
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason 619-533-7525 jgrani@sandiego.gov
Duration:	2018 - 2020		
Improvement Type:	Betterment		

Description: This project converts an existing motel building into a transitional housing community for the SMART Program.

Justification: SMART is an innovative program that provides homeless low-level misdemeanor offenders with housing, case management, job training and other supportive services required to end the cycle of homelessness.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2018. Design started in Fiscal Year 2018 and was completed in Fiscal Year 2018. Construction is expected to be completed in Fiscal Year 2019.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 4,843,662	\$ 1,656,337	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
Total		\$ 4,843,662	\$ 1,656,337	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

Real Estate Assets - Facilities Services

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 123,217,246	\$ 63,818,538	51.79 %	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total		\$ 63,818,538		



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Sustainability



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The Sustainability Department leads sustainability, climate, and energy policy and projects for the City. Currently, the primary focus of the department is on municipal assets that have energy and cost savings opportunities. These assets include: streetlights and other outdoor lighting; building upgrades such as air conditioning, chiller, pumping and fan systems; renewable energy technology such as solar photovoltaic systems and battery storage; and electric vehicle charging infrastructure.

The Department works with Real Estate Assets Department - Facilities Services Division and other asset managing departments to prioritize projects based on need, potential energy savings, return on investment, and contribution to the goals of the Climate Action Plan.

2019 CIP Accomplishments

The Department has continued to dedicate capital resources to promote sustainability with projects like the Zero Net Energy for existing buildings and explore opportunities for both municipal operations and the broader community. The following are the Department of Sustainability's Fiscal Year accomplishments for Fiscal Year 2019:

- Issued Request for Proposal (RFP) for the design and construction of the General Electric (GE) Lighting Upgrade and Installation project
- Completed the installation of solar photovoltaic systems at six sites
- Issued RFP for solar battery storage

2020 CIP Goals

The Department will continue to promote sustainability and energy efficiencies through its effective delivery of capital improvement projects. The following are the Department of Sustainability's goals for Fiscal Year 2020:

- Complete the GE Lighting Upgrade and Installation project
- Complete the installation of solar photovoltaic systems at four City sites
- Complete the installation of solar photovoltaic systems with battery storage at four City sites
- Complete the City Administration Building complex energy efficiencies upgrades



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Sustainability: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
Citywide Energy Improvements / ABT00003	\$ 31,732,349	\$ -	\$ 2,000,000	\$ 33,732,349
Total	\$ 31,732,349	\$ -	\$ 2,000,000	\$ 33,732,349

Sustainability

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Olson, Bryan
Duration:	2010 - 2024		858-492-5059
Improvement Type:	Betterment		olsonb@sandiego.gov

Description: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: There will be energy cost savings related to the energy efficiency projects for various City departments.

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan, and helps to implement the City's Climate Action Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 658,594	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 2,658,594
GEGF California Master Lease Agreement	400867	19,535,593	10,738,162	-	-	-	-	-	-	-	-	30,273,755
Infrastructure Fund	100012	-	800,000	-	-	-	-	-	-	-	-	800,000
Total		\$ 19,535,593	\$ 12,196,756	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 33,732,349

Transportation & Storm Water



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The Transportation & Storm Water Department's Capital Improvements Program provides for the installation and improvements of various transportation and storm water drainage infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle and vehicular improvements, upgrading obsolete street light circuits, and improvements to storm water infrastructure, including installation of green infrastructure.

2019 CIP Accomplishments

In Fiscal Year 2019, the Transportation & Storm Water Department, in coordination with the Public Works Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. Many of these projects help to reach Climate Action Plan goals. During Fiscal Year 2019, the City paved 53 miles and slurry sealed 213.5 miles of streets and replaced 3.9 miles of concrete streets.

Transportation projects that completed construction in Fiscal Year 2019 include:

- 2929 Children's Way Sidewalk
- Coast Blvd Walkway Improvements
- Euclid Ave-Home Ave to Altadena Ave Sidewalk
- Four Gee-Camino Del Sur to Taullus Glen Sidewalk
- Georgia Street Bridge Improvements
- Holabird-Rainer to Glacier Sidewalk
- Mission Village-Ronda to Qualcomm Sidewalk
- Old Otay Mesa Road - Westerly
- Pacific Beach Dr Crown Point/Olney Sidewalk
- Palm Avenue Roadway Improvements
- Regents Rd Widening-Genesee to Executive
- S Boundary-Ocean View to T St Sidewalk
- Saturn Blvd-Palm to Boundary Sidewalk
- State Route 56 Bike Interchanges
- Torrey Pines Road Improvement Phase 2
- Ulric St-Fashion Hills to David St-K Rail
- Voltaire St Bridge Rehab o/Nimitz Blvd

In Fiscal Year 2019, the Department funded and programmed approximately 10,000 linear feet of new sidewalk, pedestrian countdown timers for 87 intersections, and 45 new street lights throughout the City. Additionally, the Department was awarded a Highway Safety Improvement

Transportation & Storm Water

Program grant to fund approximately 300 pedestrian safety countermeasures aligned with the City's Vision Zero Strategy for engineering improvements. The Department also received a \$585,000 Active Transportation Grant Program grant to fund the design phase of the Streamview Dr Phase 2 Project. In Fiscal Year 2019, the first phase of the Downtown Mobility Cycle Track (separated bikeway) network was completed on J St, 6th Ave and Beech St. Also, approximately 20 bike lane miles of striping plans were completed during the fiscal year.

To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with Public Works, completed construction of the following Storm Water projects in Fiscal Year 2019:

- Buena Vista SD 2.0 Emergency
- Burroughs & West Dunlop Streets Storm Drain Replacement
- Desert View Storm Drain Outfall Emergency
- Hornblend Alley (1761) Storm Drain Upgrade
- Huntington Ave (9102) Storm Drain Replacement
- Jean Drive Storm Drain Replacement
- Mobley St (2764) Storm Drain Replacement
- Otay Mesa Storm Drain Upgrade
- Revelstoke (8893) Way Emergency Storm Drain Replacement
- South Crest Park Infiltration for Chollas Creek
- Toyon Rd (5655) Storm Drain Replacement
- Whitney & Genesee Ct Storm Drain Replacement

During Fiscal Year 2019, as part of the Utilities Undergrounding Program, the Department:

- Installed approximately 213 street lights
- Resurfaced/slurry sealed approximately 12 miles of streets in project areas
- Installed approximately 297 curb ramps

2020 CIP Goals

The City has a goal of maintaining the average pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2020, the Department plans to repair 430 miles of streets. Additionally, the Department's goal is to complete 35 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalks, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.

Goals also include the establishment of new transportation projects including sidewalk and street light installations, street light circuit conversions, signal modifications, bridge rehabilitations, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2020 include:

- Adams Ave & 49th St Splitter Islands
- Ash St & Richmond St Sidewalks
- Genesee Ave-Chateau to Sauk Sidewalk
- Market St-47th St to Euclid Complete St
- Miramar Road I-805 Easterly Ramps
- Nimitz Bridge at NTC Rehabilitation
- Otay Mesa Truck Route Phase 4
- SD Mission Rd w/o Fairmount Ave Sidewalk S/S
- University Avenue Mobility

To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with Public Works, is scheduled to begin construction in Fiscal Year 2020 for the following Storm Water Projects:

- Alamo, Salvation, 68th Street Basins LID
- Campus Point Dr (9900) Storm Drain Replacement
- Golden Hill & South Park Storm Drain Replacement
- Lobrico Ct (615) Storm Drain
- Logan Heights LID (South)
- Mira Mesa South Storm Drain Replacement
- Navajo Storm Drains
- Rue Cheaumont (12275) Storm Drain Replacement
- Uptown CMP Storm Drain Lining

In addition, the Department is scheduled to complete construction for flood risk management and green infrastructure projects in Fiscal Year 2020 including:

- Bannock Ave Streetscape Enhancements
- Coolidge Street Storm Drain
- Highland & Monroe Aves Storm Drain Replacement
- Van Dyke Ave (4481) Storm Drain Replacement

In Fiscal Year 2020, the Department's Utilities Undergrounding Program plans to:

- Install approximately 128 street lights
- Resurface/slurry seal approximately 10 miles of streets in project areas
- Install approximately 129 curb ramps

2020 Vision Zero Goals

The City also remains committed to the Vision Zero campaign to eliminate all traffic fatalities and severe injuries in San Diego by 2025. In Fiscal Year 2020, \$13.0 million will be allocated to promote the City's Vision Zero goals, including over \$2.8 million for bicycle facilities and \$2.4 million for new sidewalk installations.

The allocation of funds is for the projects listed below:

Bicycle Facilities

Bike Counters Citywide (New): \$50,000

Bike Racks Citywide (New): \$50,000

Bike Striping Citywide (New): \$100,000

Coastal Rail Trail (S00951): \$2,000,000

Bicycle Facilities (AIA00001): \$635,000

- Chollas Creek to Bayshore Multi Use Path (B17113): \$335,000
- Downtown Complete Streets – Phase 3 (B19144): \$300,000

Medians

Median Installation (AIG00001): \$1,550,000

- Adams Ave & 49th St Splitter Islands (B17205): \$310,000
- Crown Point Drive Roundabouts (B18009): \$480,000
- El Cajon Boulevard and 68th Street RRFB & Pedestrian Refuge Island (New): \$100,000
- El Cajon Boulevard and Aragon Drive RRFB & Pedestrian Refuge Island (New): \$100,000
- Moraga Traffic Circles (B16178): \$90,000
- Sixth Avenue and Juniper Roundabout (New): \$270,000
- Sixth Avenue and Nutmeg Pedestrian Refuge Island (New): \$100,000
- Sixth Avenue and Palm Street Pedestrian Refuge Island (New): \$100,000

Roadway - Improvements

Market St-47th St to Euclid Complete Street (S16061): \$2,900,000

Streamview Drive Improvements Phase 2 (S18000): \$760,000

Sidewalks

New Walkways (AIK00001): \$2,375,000

- 54th-Market to Santa Margarita Sidewalk (B18158): \$150,000
- 63rd St from Broadway to Imperial Ave (West Side) (B14039): \$100,000
- ADA Mid-City MS TSW-1 (B18054): \$200,000
- Cordero Rd-Boquita to Mira Montana Sidewalk (B15024): \$50,000
- Date St-28th to Granada Sidewalk (B18156): \$200,000
- Howard Ave-Village Pine to Iris Sidewalk (B18019): \$150,000
- La Media Improvements-Siempre Viva to Truck Route (B19020): \$900,000
- San Diego Ave-Wright to Noell Sidewalk (B14157): \$25,000
- Sea World Dr Sidewalk (New): \$100,000
- Thermal Ave-Donax Ave to Palm Ave Sidewalk (B18157): \$200,000
- Tourmaline and Pacific Beach Dr Sidewalk (B16052): \$50,000
- Wabaska-Voltaire St to Tennyson Sidewalk (B19030): \$100,000
- Woodman St-Cielo to Pagel Pl Sidewalk (B18159): \$150,000

Signals - Calming/Speed Abatement

Traffic Calming (AIL00001): \$500,000

- 2nd & Cedar RRFB and Ped Refuge (B18047): \$20,000
- Electronic Speed Signs 6 locations (New): \$98,000
- Kettner & Palm Hybrid Beacon (B18046): \$125,000
- Mira Monte Refuge Island (New): \$30,000
- RRFBs 12 locations (New): \$120,000
- Torrey Pines Rd-Ped Hybrid Beacon (New): \$67,000
- W. San Ysidro Blvd & Sunset Lane RRFB (B18048): \$40,000

Streetlights - Citywide

Installation of City-Owned Streetlights (AIH00001): \$200,000

- Streetlights various locations (New): \$200,000

Traffic Signals

Traffic Signals – Citywide Citywide (AIL00004): \$750,000

- 31st Street /National Ave (B17019): \$150,000
- 47th Street/Solola Avenue (New): \$150,000

Transportation & Storm Water

- 4th Ave and Date St (B13137): \$100,000
- Beyer Blvd and Smythe Ave (B14015): \$100,000
- Division/Osbourn (B15047): \$100,000
- Mississippi Street/El Cajon Boulevard (New): \$150,000

Traffic Signals Modification (AIL00005): \$750,000

- 14th St & Broadway - new mast arm (New): \$30,000
- 32nd & Normal Scott Rd Traffic Signal Upgrade (B15005): \$100,000
- 45th St & Market St - 2 Street lights on signal poles (New): \$50,000
- 62nd & Imperial Traffic Signal Upgrade (New): \$100,000
- ADA APS Group 2E Washington St & Normal (B16099): \$100,000
- Mid-City & Eastern Area Signal Mods (B17128): \$220,000
- Mira Mesa Blvd & Marbury Dr/Westmore RD-2 new signal mast arms (New): \$50,000
- Signal Mods in Barrio Logan @ National & Sampson (B13010): \$100,000
- Traffic Signal Mods – Citywide (New) \$300,000

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
25th Street Renaissance Project / S00985	\$ 2,862,048	\$ -	\$ -	\$ 2,862,048
43rd St fr Logan to I805 St Widening / S00845	8,948,223	-	-	8,948,223
Airway Road Improvements / P19007	10,000	-	-	10,000
Alta La Jolla Drive Drainage Repair PhII / S10001	6,206,105	-	-	6,206,105
Alvarado Road Realignment / P18007	1,000,000	-	-	1,000,000
Avenida de la Playa Infrastructure-SD / S13018	11,726,508	-	-	11,726,508
Azalea Park Neighborhood Identification / S00699	388,002	-	-	388,002
Balboa Avenue Corridor Improvements / S00831	3,063,987	-	-	3,063,987
Bicycle Facilities / AIA00001	18,611,779	635,000	100,246,000	119,492,779
Bridge Rehabilitation / AIE00001	6,078,510	200,000	3,756,998	10,035,508
Bus Stop Improvements / AID00007	151,873	-	296,000	447,873
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	-	-	5,170,000	5,170,000
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	2,130,195	-	-	2,130,195
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	3,424,316	-	-	3,424,316
Camino del Sur Widening (San Dieguito Rd to Paseo / RD19005	467,322	-	-	467,322
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	1,800,000	-	-	1,800,000
Carmel Mountain Road (T-5.2) / RD15002	3,394,721	-	2,005,279	5,400,000
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	7,085,000	-	-	7,085,000
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	1,774,058	-	-	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	20,768,154	-	-	20,768,154
Cherokee Street Improvements / S00921	1,930,005	-	-	1,930,005
Citrus & Conifer Reconstruction / P20002	-	300,000	-	300,000
City Heights Pedestrian Improvements / S15044	3,781,798	-	-	3,781,798
City Heights Sidewalks and Streetlights / S19005	1,000,000	-	-	1,000,000
Coastal Rail Trail / S00951	3,042,272	2,000,000	19,425,628	24,467,900
Coolidge Street Storm Drain / S11003	1,184,874	-	-	1,184,874
Del Sol Boulevard-Central / S00858	5,529,194	-	-	5,529,194
Drainage Projects / ACA00001	90,412,704	2,666,667	367,521,250	460,600,621
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	11,631,797	-	26,317,556	37,949,353
Euclid Avenue & Home Improvements / S00886	1,032,740	-	-	1,032,740
Five Points Neighborhood Pedestrian Impr / S00988	1,055,000	-	-	1,055,000
Genesee Avenue Widen I-5 Crossing / S00839	22,587,667	-	-	22,587,667
Georgia Street Bridge Improvements / S00863	16,700,588	-	-	16,700,588

Transportation & Storm Water

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
Guard Rails / AIE00002	2,300,259	-	2,498,200	4,798,459
Hayes Ave Storm Drain / S11002	1,320,100	-	-	1,320,100
Installation of City Owned Street Lights / AIH00001	7,717,712	200,000	189,080,000	196,997,712
Install T/S Interconnect Systems / AIL00002	10,612,740	100,000	121,185,400	131,898,140
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	2,250,000	-	-	2,250,000
Juan Street Concrete Street / S00602	8,354,843	-	-	8,354,843
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Road Improvements / S15018	12,165,738	-	20,834,262	33,000,000
Linda Vista/Genesee Intersection Improve / S00907	1,109,721	-	-	1,109,721
Maple Canyon Storm Drain Upgrade / S20003	-	250,000	-	250,000
Market St-Euclid to Pitta-Improvements / S16022	592,500	-	4,976,600	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	2,158,084	2,900,000	2,747,000	7,805,084
Martin Luther King Jr. Promenade / S13020	225,000	-	-	225,000
Median Installation / AIG00001	2,157,729	1,550,000	5,950,000	9,657,729
Miramar Road-I-805 Easterly Ramps / S00880	8,163,073	-	-	8,163,073
New Walkways / AIK00001	15,496,721	2,375,000	88,975,000	106,846,721
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	14,530,652	-	-	14,530,652
Old Otay Mesa Road-Westerly / S00870	15,827,518	-	-	15,827,518
Otay Mesa Truck Route Phase 4 / S11060	13,250,000	-	10,210,000	23,460,000
Pacific Highlands Traffic Signals / S01062	2,032,852	-	-	2,032,852
Palm Avenue Interstate 805 Interchange / S00869	8,368,663	-	26,500,000	34,868,663
Palm Avenue Roadway Improvements / S00913	4,817,209	-	-	4,817,209
Park Boulevard At-Grade Crossing / S15045	19,184,145	-	6,483,921	25,668,066
Poway Road Bicycle Path - Class I / S00943	2,743,500	-	-	2,743,500
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	3,050,055	-	-	3,050,055
Regents Rd Widening-Genesee to Executive / S00881	8,180,000	-	-	8,180,000
Rosecrans Street Corridor Improvements / S00830	1,398,325	-	-	1,398,325
Sea World Dr/I5 Interchange Improvement / S00888	1,090,538	-	119,072,571	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	20,527,282	1,000,000	57,000,000	78,527,282
Siempre Viva Road Improvements / P19006	10,000	-	-	10,000
SR 163/Clairemont Mesa Blvd Interchange / S00905	18,421,200	-	-	18,421,200
SR 163/Friars Road / S00851	61,794,105	2,200,000	-	63,994,105
SR94/Euclid Av Interchange Phase 2 / S14009	6,269,800	-	-	6,269,800
State Route 56 Freeway Expansion / RD14000	14,670,843	-	108,909,000	123,579,843
Streamview Drive Improvements Phase 2 / S18000	1,635,950	760,000	-	2,395,950
Streamview Drive Improvements / S00864	4,449,951	-	-	4,449,951
Street Light Circuit Upgrades / AIH00002	6,246,655	-	18,610,000	24,856,655
Street Resurfacing and Reconstruction / AID00005	153,488,994	13,697,302	175,600,000	342,786,296

Transportation & Storm Water

Project	Prior Fiscal Years	FY 2020 Adopted	Future Fiscal Years	Project Total
Torrey Meadows Drive Overcrossing / S10015	15,215,000	-	-	15,215,000
Torrey Pines Road Improvement Phase 2 / S15023	2,050,000	-	-	2,050,000
Torrey Pines Road Slope Restoration / S00877	4,597,720	-	-	4,597,720
Traffic Calming / AIL00001	6,738,053	750,000	8,410,000	15,898,053
Traffic Signals - Citywide / AIL00004	8,192,565	750,000	9,807,200	18,749,765
Traffic Signals Modification / AIL00005	8,656,524	750,000	14,350,000	23,756,524
University Avenue Complete Street Phase1 / S18001	1,626,640	-	5,091,760	6,718,400
University Avenue Mobility / S00915	7,553,350	-	-	7,553,350
Utilities Undergrounding Program / AID00001	83,553,121	5,000,000	20,000,000	108,553,121
Via de la Valle Widening / RD11001	8,739,946	-	1,690,298	10,430,244
Village Center Loop Rd-N Carmel Valley Rd / S19002	3,800,000	-	-	3,800,000
Watershed CIP / ACC00001	28,302,035	-	402,338,480	430,640,515
W Bernardo Dr Spot Improvement I-15 to Aguamiel Rd / RD19004	528,465	-	-	528,465
Westerly Extension of Hazard Center Dr / RD10001	1,000,000	-	-	1,000,000
W Mission Bay Dr Bridge Over SD River / S00871	132,580,598	-	16,822,505	149,403,103
Ysabel Creek Road Repair / P19001	200,000	-	-	200,000
Total	\$ 1,056,412,452	\$ 38,083,969	\$ 1,961,880,908	\$ 3,056,377,329



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Transportation & Storm Water

Transportation & Storm Water – Preliminary Engineering Projects

Airway Road Improvements / P19007

Priority Category: Medium **Priority Score:** 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

Alvarado Road Realignment / P18007

Priority Category: Medium **Priority Score:** 63

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Developer Contributions CIP	200636	\$ -	\$ 581,351	\$ -	\$ 581,351
Navajo Urban Comm	400116	187,265	231,384	-	418,649
Total		\$ 187,265	\$ 812,735	\$ -	\$ 1,000,000

Citrus & Conifer Reconstruction / P20002

Priority Category: Low **Priority Score:** 14

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Infrastructure Fund	100012	\$ -	\$ -	\$ 300,000	\$ 300,000
Total		\$ -	\$ -	\$ 300,000	\$ 300,000

Siempre Viva Road Improvements / P19006

Priority Category: Medium **Priority Score:** 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

Ysabel Creek Road Repair / P19001

Priority Category: Medium **Priority Score:** 61

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	Project
Infrastructure Fund	100012	\$ 7,858	\$ 192,142	\$ -	\$ 200,000
Total		\$ 7,858	\$ 192,142	\$ -	\$ 200,000

Transportation & Storm Water

25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatement

Council District:	3	Priority Score:	61
Community Planning:	Greater Golden Hill	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2009 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Project construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty period for this project will continue through Fiscal Year 2020.

Summary of Project Changes: The project is anticipated to close by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 396,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,047
TransNet Extension Congestion Relief Fund	400169	2,355,339	110,661	-	-	-	-	-	-	-	-	2,466,000
Total		\$ 2,751,387	\$ 110,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,862,047

Transportation & Storm Water

43rd St fr Logan to I805 St Widening / S00845

Trans - Roadway

Council District:	4 9	Priority Score:	55
Community Planning:	C48 Southeastern San Diego	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2002 - 2020		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the region.

Justification: The street currently handles approximately 12,000 daily trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project close out activities are expected to continue through Fiscal Year 2020 to process and record changes to the public street easement.

Summary of Project Changes: The project is anticipated to close by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 116,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,981
CIP Contributions from General Fund	400265	345,849	8,060	-	-	-	-	-	-	-	-	353,909
Grant Fund - State	600001	2,513,803	-	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,525	-	-	-	-	-	-	-	-	-	3,362,525
TransNet Extension Congestion Relief Fund	400169	2,575,000	-	-	-	-	-	-	-	-	-	2,575,000
Total		\$ 8,940,162	\$ 8,060	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,948,223

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair PhII / S10001

Drainage - Storm Drain Pipes

Council District:	1	Priority Score:	91
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2009 - 2023		619-533-5232
Improvement Type:	Betterment		moriqat@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with State and Federal permits received in Fiscal Year 2014. Updated design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. A five-year maintenance and monitoring period is required by the project permits and will be completed by Fiscal Year 2023.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 5,937,493	\$ 268,611	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105
Total		\$ 5,937,493	\$ 268,611	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105

Transportation & Storm Water

Avenida de la Playa Infrastructure-SD / S13018

Drainage - Storm Drain Pipes

Council District:	1	Priority Score:	73
Community Planning:	La Jolla	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Bose, Sheila
Duration:	2009 - 2020		619-533-4698
Improvement Type:	Replacement		sbose@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 636-linear feet of storm drain double box culvert.

Justification: Reports indicated the low-flow diversion was not functioning as needed, resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was scheduled to be completed in Fiscal Year 2016. However, due to winter storm damage, additional construction was required. Construction was completed in Fiscal Year 2018. The warranty period for this project ended in Fiscal Year 2019 and is anticipated to close in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, the total project cost was reduced by \$736,000. The construction for storm damage repair was completed and the construction contingency was released. The project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 2,270	\$ 38,480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,750
CIP Contributions from General Fund	400265	674,940	10,064	-	-	-	-	-	-	-	-	685,004
Deferred Maintenance Revenue 2012A-Project	400848	1,937,369	-	-	-	-	-	-	-	-	-	1,937,369
Grant Fund - Federal	600000	285,134	-	-	-	-	-	-	-	-	-	285,134
Grant Fund - State	600001	1,722,235	-	-	-	-	-	-	-	-	-	1,722,235
Infrastructure Fund	100012	35,257	-	-	-	-	-	-	-	-	-	35,257
PFFA Lease Revenue Bonds 2015A-Projects	400859	1,301,758	-	-	-	-	-	-	-	-	-	1,301,758
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	155,000	-	-	-	-	-	-	-	-	-	155,000
TransNet Extension Congestion Relief Fund	400169	5,536,928	27,072	-	-	-	-	-	-	-	-	5,564,000
Total		\$ 11,650,890	\$ 75,616	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,726,507

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	N/A
Community Planning:	Mid-City: City Heights	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2004 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The construction of the community identification sign was completed in Fiscal Year 2018. The warranty period will be completed in Fiscal Year 2020.

Summary of Project Changes: The project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 7,706	\$ 5,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,010
Grant Fund - Federal	600000	91,879	-	-	-	-	-	-	-	-	-	91,879
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	156,000	-	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	107,113	-	-	-	-	-	-	-	-	-	107,113
Total		\$ 382,698	\$ 5,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 388,002

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District:	2 6	Priority Score:	12
Community Planning:	Clairemont Mesa; Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2015 - 2021		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, and bicycle facility improvements and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median and various pedestrian improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase of this project was completed in Fiscal Year 2018. Construction of the second phase was rescheduled to start in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020. The warranty period will begin in Fiscal Year 2020 and the project is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,000
SR 209 & 274 Coop with State	400633	1,560,530	1,462,458	-	-	-	-	-	-	-	-	3,022,987
Total		\$ 1,560,529	\$ 1,503,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,063,987

Transportation & Storm Water

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2024		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Additional funding of \$600,000 was added in Fiscal Year 2019 to support construction costs. TransNet funding will be allocated to this project in Fiscal Year 2020 through Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 400,169	\$ 119,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 519,622
Grant Fund - Federal	600000	447,226	96,668	-	1,756,998	-	-	-	-	-	-	2,300,892
Grant Fund - State	600001	124,842	97,383	-	-	-	-	-	-	-	-	222,225
Infrastructure Fund	100012	-	550,000	-	-	-	-	-	-	-	-	550,000
North Bay Redevelopment CIP Contribution Fund	200346	170,000	-	-	-	-	-	-	-	-	-	170,000
Prop 42 Replacement - Transportation Relief Fund	200306	474,506	58,916	-	-	-	-	-	-	-	-	533,422
TransNet (Prop A 1/2% Sales Tax)	400156	97,010	-	-	-	-	-	-	-	-	-	97,010
TransNet Extension Congestion Relief Fund	400169	1,908,230	511,176	200,000	-	500,000	500,000	500,000	500,000	-	-	4,619,406
TransNet Extension RTCI Fee	400174	19,818	1,003,112	-	-	-	-	-	-	-	-	1,022,930
Total		\$ 3,641,802	\$ 2,436,707	\$ 200,000	\$ 1,756,998	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 10,035,507

Transportation & Storm Water

Bus Stop Improvements / AID00007

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2024		619-527-7527
Improvement Type:	Betterment		epuente@sandiego.gov

Description: This project will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ 151,630	\$ 242	\$ -	\$ -	\$ -	\$ 106,000	\$ 190,000	\$ -	\$ -	\$ -	\$ 447,872
Total		\$ 151,630	\$ 242	\$ -	\$ -	\$ -	\$ 106,000	\$ 190,000	\$ -	\$ -	\$ -	\$ 447,872

Transportation & Storm Water

Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2015 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino Del Sur from Carmel Mountain Road to 1,600 feet north of Park Village Road as a 2-lane roadway. This is Project T-3.1B in the Torrey Highlands Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed by a Torrey Highlands developer per the terms of a future reimbursement agreement. The schedule will be determined after the reimbursement agreement is executed.

Summary of Project Changes: In Fiscal Year 2019, the total project cost was reduced by \$3,245,000. Funding was returned to fund balance to support future projects. The project schedule and financial schedule have been updated for Fiscal Year 2020. Fiscal Year 2019 funding has been moved to Future Fiscal Year funding category due to uncertainty of timing of the reimbursement agreement execution. Design was originally anticipated to begin in Fiscal Year 2015 but did not occur due to delays in the developer's Community Plan Amendment approval.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,170,000	\$ -	\$ 5,170,000
Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,170,000	\$ -	\$ 5,170,000

Transportation & Storm Water

Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2011 - 2020		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a developer improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the Facilities Benefit Assessment (FBA) credit program. Phase II began in Fiscal Year 2012 and construction was completed in Fiscal Year 2014. Final reimbursement to developer is anticipated in Fiscal Year 2020.

Summary of Project Changes: Additional funding of \$2,080,195 was added to the project in Fiscal Year 2019 to support final payment to developer and the schedule has been updated. The project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 1,160,242	\$ 969,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,130,195
Total		\$ 1,160,242	\$ 969,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,130,195

Transportation & Storm Water

Camino del Sur Widening (CV Rd S. to SR-56) / RD19002

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2017 - 2020		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of the widening Camino Del Sur from Carmel Valley Road south to the SR-56 which completes the six-lane facility. This is project T-14 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Per the terms of an executed reimbursement agreement, project began in 2016 and is substantially complete. FBA credits totaling \$1,694,000 were previously given to developer in Fiscal Years 2016 and 2017. Final cash reimbursement to developer is anticipated in Fiscal Year 2020.

Summary of Project Changes: This project is new to the Fiscal Year 2020 CIP budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 3,424,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,424,316
Total		\$ -	\$ 3,424,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,424,316

Transportation & Storm Water

Camino del Sur Widening (San Dieguito Rd to Paseo / RD19005

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2014 - 2020		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the widening of Camino Del Sur from its initial two lanes north from San Dieguito Road to Paseo Del Sur as an ultimate four-lane major street. This project also includes a traffic signal at the intersections of Camino Del Sur and Del sur Court. This is project T-6 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Per the terms of an executed reimbursement agreement, project began in Fiscal Year 2011 and construction was completed in Fiscal Year 2019. FBA credits totaling \$2,675,351 were previously given to developer from Fiscal Years 2011 through Fiscal Year 2014. Final cash reimbursement was paid to developer in Fiscal Year 2019.

Summary of Project Changes: This project is new to the Fiscal Year 2020 CIP budget, but will be closed in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 107,723	\$ 359,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 467,322
Total		\$ 107,723	\$ 359,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 467,322

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	41
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2012 - 2022		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water pooling under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to a revised project scope, preliminary engineering, which studied multiple alternatives with preliminary environmental analysis in order to improve the ponding conditions that occur on the existing bike path crossing over the Carmel Creek, was completed in Fiscal Year 2014. Design began again in Fiscal Year 2015 for the selected alternative from the preliminary engineering study and is scheduled to be completed in Fiscal Year 2020 due to a revision in the project scope which will include the environmental footprint and operations and maintenance access. Construction is scheduled to begin in Fiscal Year 2021 and is scheduled to be completed by Fiscal Year 2022. The warranty period is scheduled to be completed in Fiscal Year 2023.

Summary of Project Changes: No significant change to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 529,637	\$ 2,182,362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Total		\$ 529,637	\$ 2,182,362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000

Transportation & Storm Water

Carmel Mountain Rd to Del Mar Mesa Rd / S00846

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Del Mar Mesa	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2003 - 2020		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lane at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length. See Project T-43-1 in the Del Mar Mesa Financing Plan.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Subdivider completed land acquisition, design and construction in Fiscal Year 2016. Project design and construction were completed by the developer in accordance with a Reimbursement Agreement.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,503,226	\$ 296,773	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Total		\$ 1,503,226	\$ 296,773	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Transportation & Storm Water

Carmel Mountain Road (T-5.2) / RD15002

Trans - Roadway

Council District:	5 6	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2015 - 2020		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of this roadway in Rancho Penasquitos. This is Project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project has been constructed in several phases. The first two travel lanes from Sundance Avenue to Via Panacea were constructed by a developer. The current phase, adding the additional two lanes, is also being constructed by developers pursuant to reimbursement agreements. The Northern phase, the additional two lanes from Sundance Avenue to SR-56 and the Southern phase. The additional two lanes from Sundance Avenue to SR-56 are currently under construction. The third increment, from Via Panacea to Camino Del Sur, will be completed under the terms of a future reimbursement agreement with another developer.

Summary of Project Changes: In Fiscal Year 2019, funding of \$7,070,179 was based on the project estimate provided by developer during reimbursement agreement negotiations. Those negotiations are on-going so that funding has been removed and the project budget now reflects the Fiscal Year 2013 Torrey Highlands Public Facilities Financing Plan (PFFP) budget. Additional funding of \$694,721 was added to project to support reimbursement under current reimbursement agreements, and the remaining PFFP budget has been added to Future FY. The financial and project schedules have been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,749,785	\$ 1,644,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,005,279	\$ -	\$ 5,400,000
Total		\$ 1,749,785	\$ 1,644,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,005,279	\$ -	\$ 5,400,000

Transportation & Storm Water

Carmel Valley Rd 4/6 Lanes s of Street A / S00900

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2004 - 2020		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Pacific Highlands Ranch Public Facilities Financing Plan Project T- 4.2.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch (PHR) Public Facilities Financing Plans (PFFP) and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2004. Phase II was completed in Fiscal Year 2017. Reimbursement to the Developer was programmed through Fiscal Year 2020 per the terms of the Reimbursement Agreement. The project is expected to be closed by the end of the Fiscal Year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,987,262	\$ 2,097,737	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 4,987,262	\$ 2,097,737	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000

Transportation & Storm Water

Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2015 - 2020		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of two additional travel lanes for Carmel Valley Road. The first increment occurred at each end of this reach to accommodate intersection requirements. The second increment extends the widening in the middle portion of this roadway to accommodate future transit use per the community plan. Timing of each increment of widening will be based on the transportation phasing plan. This is Project T-4.4 in the Torrey Highlands Public Facilities Financing Plan (PFFP) and Project T-22.2 in the Black Mountain Ranch PFFP.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: The developer of Black Mountain Ranch (BMR) will construct this project under the terms of a reimbursement agreement and is anticipated to be completed by the end of the Fiscal Year.

Summary of Project Changes: Funding of \$1,145,519 was previously budgeted in Fiscal Year 2019 in the anticipation of the Fiscal year 2013 Torrey Highlands PFFP. The PFFP update has been delayed and funding was removed to reflect the current Fiscal Year 2013 Torrey Highlands PFFP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,185,851	\$ 588,206	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774,058
Total		\$ 1,185,851	\$ 588,206	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774,058

Transportation & Storm Water

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1 6	Priority Score:	73
Community Planning:	C24 Mira Mesa; Torrey Pines	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2000 - 2022		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic is pushed to Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2018. The warranty period will end in Fiscal Year 2023.

Summary of Project Changes: In Fiscal Year 2019 the project total has been reduced by \$185,000. \$100,000 was transferred from this project to AIE00001 Bridge Rehabilitation and \$85,000 was returned to fund balance. The schedule has been updated for Fiscal Year 2020 to meet Caltrans requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 6,131,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,131,929
Mira Mesa - FBA	400085	2,116,309	191,568	-	-	-	-	-	-	-	-	2,307,877
Mitigation Funds for Carroll Canyon Road	400843	2,700,000	-	-	-	-	-	-	-	-	-	2,700,000
Torrey Pines - Urban Community	400133	149,522	478	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,478,347	-	-	-	-	-	-	-	-	-	9,478,347
Total		\$ 20,576,108	\$ 192,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,768,153

Transportation & Storm Water

Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District:	3	Priority Score:	43
Community Planning:	Mid-City: Normal Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2009 - 2020		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015.

Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Warranty period will continue through Fiscal Year 2020.

Summary of Project Changes: The project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
TransNet Extension Congestion Relief Fund	400169	1,893,700	6,305	-	-	-	-	-	-	-	-	1,900,005
Total		\$ 1,923,700	\$ 6,304	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,930,005

Transportation & Storm Water

City Heights Pedestrian Improvements / S15044

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2020		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in the Colina Del Sol area and on East Euclid Avenue.

Justification: This project will advance the visions and goals of the community by improving public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements and ADA pedestrian ramps; providing essential capital improvements for an area with a high percentage of low- and moderate-income families as well as disabled persons who rely heavily on walking as a means of travel while helping to develop a cohesive and attractive walking system within that provides links within the area and to surrounding neighborhoods.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and will be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
99A(TE)Bonds(Oper)-City Hts	400308	\$ 19,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,372
CH-TAB 2010A (TE) Proceeds	400694	3,325,431	324,540	-	-	-	-	-	-	-	-	3,649,971
CH-TAB 2010B (T) Proceeds	400695	70,920	41,534	-	-	-	-	-	-	-	-	112,455
Total		\$ 3,415,723	\$ 366,074	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,781,798

Transportation & Storm Water

City Heights Sidewalks and Streetlights / S19005

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	New	Contact Information:	Sutherlin, Robert
Duration:	2018 - 2021		619-533-7113
Improvement Type:	New		sutherlin@civicsd.com

Description: The City Heights Sidewalks and Streetlights project will provide for hardscape improvements mainly along East Euclid Avenue. The project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved.

Justification: This project will improve public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements and ADA pedestrian ramps; providing essential capital improvements for an area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2020 and construction anticipated in to begin in Fiscal Year 2021.

Summary of Project Changes: In Fiscal year 2019, project cost increased by \$403,959 due to unforeseen increased design cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ -	\$ 838,689	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 838,689
CH-TAB 2010B (T) Proceeds	400695	2,879	158,432	-	-	-	-	-	-		-	161,311
Total		\$ 2,879	\$ 997,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 1,000,000

Transportation & Storm Water

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	72
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2002 - 2028		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project is the Gilman Drive segment of the regional 40-mile bicycle corridor. The proposed alignment will follow Gilman Drive between La Jolla Village Drive and Interstate 5, installing a one-way protected cycle-track in each direction and a continuous sidewalk on the west side of the road.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental documents were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2016. The environmental and design phases are scheduled to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2021 and scheduled to be completed by Fiscal Year 2023. A five-year mitigation period will follow construction with project close-out expected in Fiscal Year 2028. The schedule is contingent upon the identification of funding to complete the project.

Summary of Project Changes: TransNet funding in the amount of \$2.0 million was allocated to this project for Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2020 due to environmental and design phases continued through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,468
Grant Fund - Federal	600000	1,379,604	-	-	-	-	-	-	-	-	-	1,379,604
Grant Fund - Other	600002	63,429	-	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	212,227	-	-	-	-	-	-	-	-	-	212,227
TransNet Extension Congestion Relief Fund	400169	927,526	442,017	2,000,000	-	-	-	-	-	-	-	3,369,543
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,425,628	19,425,628
Total		\$ 2,600,255	\$ 442,016	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,425,628	\$ 24,467,899

Transportation & Storm Water

Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District:	7	Priority Score:	46
Community Planning:	Linda Vista	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud 619-533-5232 moriqat@sandiego.gov
Duration:	2011 - 2021		
Improvement Type:	Replacement		

Description: This project provides for improved flood control by upgrading the existing pipe between Coolidge Street and Ulrich Street, in addition to re-constructing the inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events because of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2017, but additional construction was deemed necessary. Warranty period will continue through Fiscal Year 2021. Project is anticipated to close Fiscal Year 2021.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 238	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 238
CIP Contributions from General Fund	400265	204,677	75,100	-	-	-	-	-	-	-	-	279,777
Deferred Maintenance Revenue 2012A-Project	400848	42,396	-	-	-	-	-	-	-	-	-	42,396
Infrastructure Fund	100012	284,364	-	-	-	-	-	-	-	-	-	284,364
Linda Vista Urban Comm	400113	75,000	-	-	-	-	-	-	-	-	-	75,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,665	-	-	-	-	-	-	-	-	-	6,665
PFFA Lease Revenue Bonds 2015B-Project	400860	294,202	2,387	-	-	-	-	-	-	-	-	296,589
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	199,843	-	-	-	-	-	-	-	-	-	199,843
Total		\$ 1,107,387	\$ 77,487	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,184,874

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Trans - Roadway

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2004 - 2022		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector street and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II of this project will be constructed in a new project.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period was completed in Fiscal Year 2016. Additional construction was completed in Fiscal Year 2019. An additional two-year maintenance period began in Fiscal Year 2020 and will be completed in Fiscal Year 2022. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. The schedule of Phase II will be represented in a future project.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020 to include additional construction and maintenance work.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 441,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441,000
Otay Mesa-West (From 39067)	400093	4,778,470	309,724	-	-	-	-	-	-	-	-	5,088,194
Total		\$ 5,219,470	\$ 309,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,529,194

Transportation & Storm Water

Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2024		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: In Fiscal Year 2019, an additional \$22.3 million in funding was allocated to support drainage projects. This project received \$866,667 in Infrastructure funding and \$1.8 million in CIP Contributions from the General Fund for Fiscal Year 2020. TransNet Extension funding will be allocated to this project for Fiscal Years 2021 through 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,514,986	\$ 557,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,072,570
CIP Contributions from General Fund	400265	8,478,100	8,269,698	1,800,000	-	-	-	-	-	-	-	18,547,798
Deferred Maint Revenue 2009A-Project	400624	416,673	-	-	-	-	-	-	-	-	-	416,673
Deferred Maintenance Revenue 2012A-Project	400848	4,424,046	-	-	-	-	-	-	-	-	-	4,424,046
General Fund Commercial Paper Notes	400869	5,682,665	21,751,137	-	-	-	-	-	-	-	-	27,433,801
Infrastructure Fund	100012	4,489,177	428,129	866,667	-	-	-	-	-	-	-	5,783,973
Midway/Pacific Hwy Urban Comm	400115	103,179	1,475,446	-	-	-	-	-	-	-	-	1,578,625
Navajo Urban Comm	400116	285,231	1,536,580	-	-	-	-	-	-	-	-	1,821,811
North Park Urban Comm	400112	95,889	745,195	-	-	-	-	-	-	-	-	841,084
PFFA Lease Revenue Bonds 2015A-Projects	400859	9,805,878	4,956	-	-	-	-	-	-	-	-	9,810,834
PFFA Lease Revenue Bonds 2015B-Project	400860	9,739,690	-	-	-	-	-	-	-	-	-	9,739,690
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,837,608	-	-	-	-	-	-	-	-	-	4,837,608
Private & Others Contrib-CIP	400264	-	150,000	-	-	-	-	-	-	-	-	150,000
Street Division CIP Fund	200202	-	-	-	-	-	-	-	-	-	-	-
Torrey Pines - Urban Community	400133	36,552	541,448	-	-	-	-	-	-	-	-	578,000
TransNet (Prop A 1/2% Sales Tax)	400156	345,920	-	-	-	-	-	-	-	-	-	345,920
TransNet ARRA Exchange Fund	400677	1,169,455	-	-	-	-	-	-	-	-	-	1,169,455
TransNet Extension Congestion Relief Fund	400169	3,014,752	212,729	-	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,227,480
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	363,521,250	363,521,250
Uptown Urban Comm	400121	-	300,000	-	-	-	-	-	-	-	-	300,000
Total		\$ 54,439,802	\$ 35,972,900	\$ 2,666,667	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 363,521,250	\$ 460,600,620

Transportation & Storm Water

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	53
Community Planning:	C15 Future Urbanizing Area - Subarea 2	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2000 - 2027		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process for CEQA began in Fiscal Year 2007 and was completed in Fiscal Year 2017. NEPA was completed in Fiscal Year 2018. Design is anticipated to begin in Fiscal Year 2019 and will be completed in Fiscal Year 2021. Land acquisition is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be substantially completed in Fiscal Year 2025. A two-year plant establishment period is anticipated to begin after construction and is expected to be completed in Fiscal Year 2027. The project is anticipated to close out in Fiscal Year 2027.

Summary of Project Changes: In Fiscal Year 2019, the total project cost increased by \$1.5 million due to increased design cost and revised construction cost estimate. A two-year plant establishment period will be implemented due to site development permit requirements which extended the project schedule. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 2,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,621
Developer Contributions CIP	200636	-	1,651,354	-	-	-	-	-	-	1,110,000	-	2,761,354
Fairbanks Country Club-Fac Dev	400097	675,561	58,000	-	-	-	-	-	-	-	-	733,561
Grant Fund - Federal	600000	3,500,500	1,772,953	-	1,992,000	-	20,695,658	-	-	-	-	27,961,111
Pacific Highlands Ranch FBA	400090	121,454	674,846	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	1,500	155,500	-	-	-	-	-	-	-	-	157,000
Sub Area-2	400101	-	1,669,000	-	-	-	-	-	-	-	-	1,669,000
TransNet (Prop A 1/2% Sales Tax)	400156	511,851	-	-	-	-	-	-	-	-	-	511,851
TransNet Extension Congestion Relief Fund	400169	677,312	159,345	-	-	-	-	-	-	-	-	836,657
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,519,898	2,519,898
Total		\$ 5,488,177	\$ 6,143,619	\$ -	\$ 1,992,000	\$ -	\$ 20,695,658	\$ -	\$ -	\$ 1,110,000	\$ 2,519,898	\$ 37,949,353

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District:	9	Priority Score:	N/A
Community Planning:	Mid-City: Normal Heights	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud 619-533-5232 moriqat@sandiego.gov
Duration:	2002 - 2020		
Improvement Type:	New		

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Construction improvements were completed in Fiscal Year 2019. Landscaping began in 2019 and is scheduled to be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, City Council authorized the appropriation of \$20,000 to complete and close out the project. Total project cost increased by \$20,000. The project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,000
Mid City Urban Comm	400114	257,496	37,135	-	-	-	-	-	-	-	-	294,631
Private & Others Contrib-CIP	400264	19,500	-	-	-	-	-	-	-	-	-	19,500
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
Total		\$ 995,605	\$ 37,134	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,032,739

Transportation & Storm Water

Five Points Neighborhood Pedestrian Impr / S00988

Trans - Signals - Calming/Speed Abatement

Council District:	2 3	Priority Score:	48
Community Planning:	Uptown; Midway - Pacific Highway	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2009 - 2021		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2016.

Project construction began and was substantially completed in Fiscal Year 2017. Additional electrical work is anticipated to be completed in Fiscal Year 2020. Project warranty period is anticipated to begin in Fiscal Year 2020 and end in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2019, \$130,000 in Midway/Pacific Hwy Urban Community DIF funding was allocated to this project to finish construction and close out the project. Project schedule has been updated for Fiscal Year 2020 due to additional electrical work.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 7,292	\$ 122,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000
North Bay Redevelopment CIP Contribution Fund	200346	150,000	-	-	-	-	-	-	-	-	-	150,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,645	-	-	-	-	-	-	-	-	-	1,645
TransNet Extension Congestion Relief Fund	400169	763,725	9,630	-	-	-	-	-	-	-	-	773,355
Total		\$ 922,662	\$ 132,337	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,055,000

Transportation & Storm Water

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	44
Community Planning:	C53 University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	1999 - 2021		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2014. Construction of the Genesee overcrossing and ramps began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2020. The project is anticipated to close in Fiscal Year 2021. Caltrans is funding most of the construction phase of this project. When combined with City funds of \$22.6 million, the total project cost is estimated at \$94 million.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020 to include the warranty period which is expected to be complete in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 591,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,821,339	78,661	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	2,150,073
Total		\$ 22,509,005	\$ 78,661	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,587,667

Transportation & Storm Water

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	Priority Score:	51
Community Planning:	C17 Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	1999 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2019. The project is anticipated to close out in Fiscal Year 2020.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2020. In Fiscal Year 2019, City Council approved to deappropriate \$29,662.96 of federal grant funding. Additionally, \$750,000 in TransNet funding was allocated to the project for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 168,598	\$ 714,647	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 883,245
Grant Fund - Federal	600000	12,423,649	384,138	-	-	-	-	-	-	-	-	12,807,787
TransNet (Prop A 1/2% Sales Tax)	400156	452,435	-	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	2,276,997	229,124	-	-	-	-	-	-	-	-	2,506,121
Total		\$ 15,372,679	\$ 1,327,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,700,588

Transportation & Storm Water

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2010 - 2024		619-533-3092
Improvement Type:	Replacement		jfuentes@san diego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Project has received Highway Safety Improvement Program (HSIP) funding in Fiscal Year 2019 in order to address guardrail needs in various locations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,847
General Fund Commercial Paper Notes	400869	101,398	348,602	-	-	-	-	-	-	-	-	450,000
Grant Fund - Federal	600000	635,258	7,742	-	998,200	-	-	-	-	-	-	1,641,200
Grant Fund - State	600001	181,076	-	-	-	-	-	-	-	-	-	181,076
Prop 42 Replacement - Transportation Relief Fund	200306	66,687	19,017	-	-	-	-	-	-	-	-	85,704
TransNet (Prop A 1/2% Sales Tax)	400156	363,631	-	-	-	-	-	-	-	-	-	363,631
TransNet Extension RTCI Fee	400174	102,206	472,794	-	-	-	-	-	-	-	-	575,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
Total		\$ 1,450,255	\$ 850,002	\$ -	\$ 998,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 4,798,458

Transportation & Storm Water

Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District:	3	Priority Score:	41
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oriqat, Mahmoud
Duration:	2011 - 2021		619-533-5232
Improvement Type:	Replacement		moriqat@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events because of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2019. The Environmental report was protested, which delayed the project by one year. Construction began in Fiscal Year 2019 and is anticipated to be complete in Fiscal Year 2020.

Maintenance and monitoring began in Fiscal Year 2019 and will be completed in Fiscal Year 2022. The warranty period will begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: Project schedule has been extended due to 25-month maintenance and monitoring requirement.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 2,815	\$ 1,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,784
CIP Contributions from General Fund	400265	44,174	54,546	-	-	-	-	-	-	-	-	98,720
Deferred Maintenance Revenue 2012A-Project	400848	6,850	-	-	-	-	-	-	-	-	-	6,850
General Fund Commercial Paper Notes	400869	121,110	71,442	-	-	-	-	-	-	-	-	192,552
Infrastructure Fund	100012	107,448	-	-	-	-	-	-	-	-	-	107,448
PFFA Lease Revenue Bonds 2015B-Project	400860	160,645	-	-	-	-	-	-	-	-	-	160,645
TransNet Extension Congestion Relief Fund	400169	15,000	-	-	-	-	-	-	-	-	-	15,000
Uptown Urban Comm	400121	683,441	50,659	-	-	-	-	-	-	-	-	734,100
Total		\$ 1,141,484	\$ 178,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,320,100

Transportation & Storm Water

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Sadek, Mariana
Duration:	2010 - 2024		619-533-3002
Improvement Type:	Replacement		msadek@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding is allocated in Fiscal Year 2020 through Fiscal Year 2024 and will be utilized to implement the City's Traffic Signal Communication Master Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
CIP Contributions from General Fund	400265	555,282	1,142,885	-	-	-	-	-	-	-	-	1,698,167
College Area	400127	-	110,000	-	-	-	-	-	-	-	-	110,000
Infrastructure Fund	100012	109,325	-	-	-	-	-	-	-	-	-	109,325
Lusk-Gen'l Traffic Imprvmts	400211	69,000	-	-	-	-	-	-	-	-	-	69,000
Otay Mesa/Nestor Urb Comm	400125	12,015	287,985	-	-	-	-	-	-	-	-	300,000
TransNet Extension Congestion Relief Fund	400169	1,363,786	1,162,462	100,000	-	100,000	100,000	100,000	100,000	-	-	3,026,248
TransNet Extension RTCI Fee	400174	2,286,224	3,313,776	-	-	-	-	-	-	-	-	5,600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	120,785,400	120,785,400
Total		\$ 4,395,631	\$ 6,217,108	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 120,785,400	\$ 131,898,140

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Sadek, Mariana
Duration:	2010 - 2024		619-533-3002
Improvement Type:	New		msadek@sandiego.gov

Description: This annual allocation provides for the installation of new street lights, and the replacement of existing street lights, where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding is allocated to this project in Fiscal Years 2020 through 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 16,079	\$ 2,284,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,160
CIP Contributions from General Fund	400265	681,284	1,100,428	-	-	-	-	-	-	-	-	1,781,712
Infrastructure Fund	100012	-	470,908	-	-	-	-	-	-	-	-	470,908
Infrastructure Improvement - CD 4	400684	1,496	-	-	-	-	-	-	-	-	-	1,496
PFFA Lease Revenue Bonds 2015A-Projects	400859	63,437	-	-	-	-	-	-	-	-	-	63,437
Prop 42 Replacement - Transportation Relief Fund	200306	-	13,089	-	-	-	-	-	-	-	-	13,089
Street Division CIP Fund	200202	4,013	-	-	-	-	-	-	-	-	-	4,013
TransNet (Prop A 1/2% Sales Tax)	400156	428,392	-	-	-	-	-	-	-	-	-	428,392
TransNet Extension Congestion Relief Fund	400169	1,142,448	1,512,057	200,000	-	200,000	200,000	200,000	200,000	-	-	3,654,505
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	188,280,000	188,280,000
Total		\$ 2,337,149	\$ 5,380,562	\$ 200,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 188,280,000	\$ 196,997,711

Transportation & Storm Water

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	66
Community Planning:	Carmel Valley	Priority Category:	High
Project Status:	Continuing	Contact Information:	Genovese, Brian
Duration:	2009 - 2021		619-533-3836
Improvement Type:	New		bgenovese@sandiego.gov

Description: This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan. The project is also consistent with the City's 2011 Bicycle Master Plan and SANDAG's Regional Bicycle Plan.

Schedule: Caltrans has included this project as part of the Interstate 5 North Coast Corridor (NCC) Project. The project is environmentally cleared under the I-5 NCC Project. Caltrans and the City have entered into a cooperative agreement for this project.

Summary of Project Changes: Unidentified funding has been removed from this project. With the recently executed agreement, the City will contribute up to \$2,250,000 for construction. Caltrans will be responsible for the remaining financial obligations and completion of the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ -	\$ 1,630,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,630,229
Carmel Valley Development Impact Fee	400855	-	619,771	-	-	-	-	-	-	-	-	619,771
Total		\$ -	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District:	3	Priority Score:	73
Community Planning:	Old San Diego; Uptown	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2009 - 2021		619-533-7492
Improvement Type:	Replacement		dnutter@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of a new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. The warranty period will continue through Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2019, City Council authorized the transfer of \$75,000 to CIP S-15023 Torrey Pines Road Improvement Phase 2; and \$100,000 to CIP AID00005. Total project cost was reduced by \$175,000 due to lower than anticipated construction costs. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,222,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,222,723
Deferred Maintenance Revenue 2012A-Project	400848	1,450,095	-	-	-	-	-	-	-	-	-	1,450,095
PFFA Lease Revenue Bonds 2015A-Projects	400859	997	-	-	-	-	-	-	-	-	-	997
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	448,760	-	-	-	-	-	-	-	-	-	448,760
Private & Others Contrib-CIP	400264	900,000	-	-	-	-	-	-	-	-	-	900,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,258,560	-	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	2,052,492	21,216	-	-	-	-	-	-	-	-	2,073,708
Total		\$ 8,333,626	\$ 21,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,354,843

Transportation & Storm Water

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	N/A
Community Planning:	C53 University	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2001 - 2022		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. The plant establishment and monitoring period will continue through Fiscal Year 2022 due to additional maintenance required by Caltrans.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 22,585,463	\$ 1,253,158	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	135,914	-	-	-	-	-	-	-	-	-	135,914
Total		\$ 22,721,377	\$ 1,253,158	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation & Storm Water

La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	85
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2015 - 2026		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project will widen La Media Road between SR-905 to Siempre Viva Road. La Media Road will be widened to a six-lane primary arterial from SR-905 to Airway Road, a five lane major between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. Improvements from Siempre Viva Road to Otay Truck Route will be constructed under a different project. This project will also improve drainage at the intersection of La Media Road and Airway Road. This project may be built in phases, which will be determined by design and funding at a later date.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design phase began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2021. The construction phase is anticipated to begin in Fiscal Year 2022. Schedule will be updated as project progresses.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2020. The total project cost has decreased by \$4 million due to reductions to project scope. Improvements from Siempre Viva to Otay Truck Route will be constructed under a different project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Otay Mesa EIFD Capital Project Fund	400870	\$ -	\$ 369,048	\$ -	\$ 727,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,096,548
Otay Mesa Facilities Benefit Assessment	400856	-	5,504,000	-	-	-	-	-	-	-	-	5,504,000
Otay Mesa-East (From 39062)	400092	779,372	4,450,318	-	-	-	-	-	-	-	-	5,229,690
Otay Mesa-Eastern DIF	400100	419,897	643,103	-	-	-	-	-	-	-	-	1,063,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,106,762	20,106,762
Total		\$ 1,199,269	\$ 10,966,468	\$ -	\$ 727,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,106,762	\$ 33,000,000

Transportation & Storm Water

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District:	6	Priority Score:	52
Community Planning:	P09 Linda Vista	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2009 - 2020		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018.

Summary of Project Changes: The project is anticipated to close by end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 6,678	\$ 8,321	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Linda Vista Urban Comm	400113	54,660	23,340	-	-	-	-	-	-	-	-	78,000
Private & Others Contrib-CIP	400264	-	31,721	-	-	-	-	-	-	-	-	31,721
TransNet (Prop A 1/2% Sales Tax)	400156	67,600	-	-	-	-	-	-	-	-	-	67,600
TransNet Extension Congestion Relief Fund	400169	913,147	4,253	-	-	-	-	-	-	-	-	917,400
Total		\$ 1,042,086	\$ 67,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,109,721

Transportation & Storm Water

Maple Canyon Storm Drain Upgrade / S20003

Drainage - Channels

Council District:	3	Priority Score:	86
Community Planning:	Centre City; Uptown	Priority Category:	High
Project Status:	New	Contact Information:	Dastgheibi, Sara
Duration:	2019 - 2024		858-541-4369
Improvement Type:	Replacement		sdastgheibi@sandiego.gov

Description: Project aims to upgrade the graining system between the San Diego Airport, a private industrial Facility and Pacific Highway.

Schedule: The project is scheduled to start construction by Fiscal Year 2024.

Justification: The existing alignment of the pipes prevents maintenance and repairs from occurring because a large portion of the system flows underneath a private property. The system is significantly undersized to convey the flow and sediment coming from the large connected tributary Maple Canyon watershed located upstream of the project.

Summary of Project Changes: This is a new project for Fiscal Year 2020.

Operating Budget Impact: No additional maintenance cost anticipated. Pipe will be relocated to the public Right of Way and enhanced; therefore, maintenance costs should be reduced for this system.

Relationship to General and Community Plans: This project is consistent with the Centre City and Uptown Community Plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Total		\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Transportation & Storm Water

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District:	4	Priority Score:	50
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2023		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

Justification: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. The project construction schedule will be determined upon the identification of additional funding.

Summary of Project Changes: In Fiscal Year 2019, City Council authorized the transfer of \$325,000 to CIPs S16061 Market St-47th St to Euclid Complete St. and S14009 SR-94/Euclid Ave Interchange Phase 2 to support construction costs. The project is underfunded by \$5.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 229,833	\$ 362,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 592,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,976,600	4,976,600
Total		\$ 229,833	\$ 362,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,976,600	\$ 5,569,100

Transportation & Storm Water

Market Street-47th to Euclid-Complete Street / S16061

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	87
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2017 - 2022		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

Justification: The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School; and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation to move within the community and access various destinations.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2019. Property Acquisition for this project began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. The project is scheduled to be closed out in Fiscal Year 2022.

Summary of Project Changes: In Fiscal Year 2019, City Council allocated \$200,000 for additional design costs. In Fiscal Year 2020, TransNet Extension funding of \$2.9 million was allocated to this project. Additional grant funding in an amount of \$2.7 million is anticipated in Fiscal Year 2020. Total project cost increased by \$1.9 million in Fiscal Year 2019 due to an updated construction cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 524,801	\$ 175,198	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
CI/Taxable TI Bonds 2007A	400337	177	-	-	-	-	-	-	-	-	-	177
Grant Fund - Federal	600000	495,985	664,015	-	2,747,000	-	-	-	-	-	-	3,907,000
TransNet Extension Congestion Relief Fund	400169	297,168	738	2,900,000	-	-	-	-	-	-	-	3,197,907
Total		\$ 1,318,132	\$ 839,951	\$ 2,900,000	\$ 2,747,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,805,084

Transportation & Storm Water

Martin Luther King Jr. Promenade / S13020

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	15
Community Planning:	Southeastern San Diego	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Chui, Gary
Duration:	2013 - 2020		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project will provide for the construction of a cultural promenade area including pedestrian areas, seating, landscaping, community identification signs, artwork, new street section, retaining walls, and free-standing walls.

Justification: This project will provide for a cultural gathering area for educational and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2018. Project scope was refined, and construction was completed in Fiscal Year 2019. The project is anticipated to close out in Fiscal Year 2020.

Summary of Project Changes: Project description and schedule were updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 224,958	\$ 41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Total		\$ 224,958	\$ 41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000

Transportation & Storm Water

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2024		619-533-3184
Improvement Type:	New		gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide.

Justification: This project provides for safety improvements where medians, traffic circles, and roundabouts are warranted.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet Extension and CIP Contributions from the General Fund was allocated to this project in Fiscal Year 2020. TransNet Extension funding will be allocated to this project through Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ -	\$ 1,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,431
CIP Contributions from General Fund	400265	-	-	750,000	-	-	-	-	-	-	-	750,000
Prop 42 Replacement - Transportation Relief Fund	200306	38,152	229,326	-	-	-	-	-	-	-	-	267,479
SR 209 & 274 Coop with State	400633	-	50,000	-	-	-	-	-	-	-	-	50,000
Talmadge MAD Fund	200076	-	35,000	-	-	-	-	-	-	-	-	35,000
TransNet (Prop A 1/2% Sales Tax)	400156	27,714	-	-	-	-	-	-	-	-	-	27,714
TransNet Extension Congestion Relief Fund	400169	584,860	1,191,245	800,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	6,576,105
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,950,000	1,950,000
Total		\$ 650,726	\$ 1,507,002	\$ 1,550,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 1,950,000	\$ 9,657,729

Transportation & Storm Water

Bicycle Facilities / AIA00001

Trans - Bicycle Facilities (All Class.)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Genovese, Brian
Duration:	2010 - 2024		619-533-3836
Improvement Type:	New		bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class VI bike facilities that are capital in nature, throughout the City.

Justification: This project will provide funding for various capital bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$2,910,320 was appropriated by the City Council in Fiscal Year 2019. TransNet Extension funding and CIP Contributions from General Fund will be allocated to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 410,000
Centre City DIF-Admin	400122	3,180,346	9,919,654	-	-	-	-	-	-	-	-	13,100,000
CIP Contributions from General Fund	400265	40	8,294	300,000	-	-	-	-	-	-	-	308,333
Grant Fund - Federal	600000	6,795	284,727	-	-	-	-	-	-	-	-	291,522
Grant Fund - Other	600002	61,082	2,438,918	-	-	-	-	-	-	-	-	2,500,000
Grant Fund - State	600001	575,966	-	-	7,000,000	-	-	-	-	-	-	7,575,966
Infrastructure Fund	100012	-	250,000	-	-	-	-	-	-	-	-	250,000
Prop 42 Replacement - Transportation Relief Fund	200306	-	9,921	-	-	-	-	-	-	-	-	9,921
TransNet (Prop A 1/2% Sales Tax)	400156	18,286	-	-	-	-	-	-	-	-	-	18,286
TransNet Extension Congestion Relief Fund	400169	491,220	956,531	335,000	-	-	-	-	-	-	-	1,782,751
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	93,246,000	93,246,000
Total		\$ 4,333,733	\$ 14,278,045	\$ 635,000	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,246,000	\$ 119,492,778

Transportation & Storm Water

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District:	1	Priority Score:	71
Community Planning:	C53 University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2001 - 2023		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Construction of Phase II is dependent on the completion of eminent domain proceedings but is anticipated to begin in Fiscal Year 2020. Project close out is anticipated for Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2019, City Council allocated \$115,000 for additional construction costs. The project schedule has been updated for Fiscal Year 2020 due to continued eminent domain proceedings.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 129,565	\$ 410,434	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 540,000
North University City-FBA	400080	5,528,971	1,611,029	-	-	-	-	-	-	-	-	7,140,000
TransNet (Prop A 1/2% Sales Tax)	400156	323,073	-	-	-	-	-	-	-	-	-	323,073
TransNet Extension Congestion Relief Fund	400169	-	33,665	-	-	-	-	-	-	-	-	33,665
TransNet Extension RTCI Fee	400174	28,741	97,595	-	-	-	-	-	-	-	-	126,335
Total		\$ 6,010,349	\$ 2,152,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,163,073

Transportation & Storm Water

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	56
Community Planning:	Torrey Pines	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2000 - 2024		619-533-7492
Improvement Type:	Replacement - Retrofit		dnutter@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary as a secondary phase to the project. Design of the access ramp and approval of the Coastal Development Permit is expected to be completed in Fiscal Year 2020. Construction of Phase II is anticipated to be completed in Fiscal Year 2023. The warranty period will end in Fiscal Year 2024.

Summary of Project Changes: In Fiscal Year 2019, the phase that was supported by the grant was completed and \$150,000 of grant funding was DE appropriated. \$150,000 of Torrey Pines - Urban Community funding was appropriated to support construction of Phase II. The project schedule has been updated for Fiscal Year 2020 due to continued Coastal Development Permit implementation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Gas Tax Fund	200117	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Grant Fund - Federal	600000	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Torrey Pines - Urban Community	400133	68,000	150,000	-	-	-	-	-	-	-	-	218,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,857,406	-	-	-	-	-	-	-	-	-	2,857,406
TransNet Extension Congestion Relief Fund	400169	665,992	649,255	-	-	-	-	-	-	-	-	1,315,246
Total		\$ 13,731,397	\$ 799,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,530,652

Transportation & Storm Water

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2024		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This annual allocation provides for the construction of new sidewalks citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Summary of Project Changes: In Fiscal Year 2019, City Council allocated \$300,000 for additional construction costs. TransNet funding is allocated to this project from Fiscal Year 2020 through Fiscal Year 2024.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 586,900	\$ 452,797	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,039,698
CIP Contributions from General Fund	400265	150,889	147,958	-	-	-	-	-	-	-	-	298,847
CI-TE TI Bonds 2007B	400323	56,186	17,859	-	-	-	-	-	-	-	-	74,045
College Area	400127	22,046	502,954	-	-	-	-	-	-	-	-	525,000
Encanto Neighborhoods DIF	400864	214,192	437,763	-	-	-	-	-	-	-	-	651,955
Golden Hill Urban Comm	400111	42,626	57,374	-	-	-	-	-	-	-	-	100,000
Grant Fund - Federal	600000	411,444	368,827	-	-	-	-	-	-	-	-	780,271
La Jolla Urban Comm	400123	11,164	58,836	-	-	-	-	-	-	-	-	70,000
Mid City Urban Comm	400114	396,908	513,092	-	-	-	-	-	-	-	-	910,000
Navajo Urban Comm	400116	52,173	776,528	-	-	-	-	-	-	-	-	828,700
NP-Tab 2009A (TE) Proceeds	400672	307,075	2,528,599	-	-	-	-	-	-	-	-	2,835,674
Ocean Beach Urban Comm	400124	55,000	-	-	-	-	-	-	-	-	-	55,000
Otay Mesa Facilities Benefit Assessment	400856	-	50,763	-	-	-	-	-	-	-	-	50,763
Otay Mesa/Nestor Urb Comm	400125	271,743	127,493	-	-	-	-	-	-	-	-	399,237
Serra Mesa - Urban Community	400132	100,000	-	-	-	-	-	-	-	-	-	100,000
TransNet ARRA Exchange Fund	400677	96,390	-	-	-	-	-	-	-	-	-	96,390
TransNet Extension Congestion Relief Fund	400169	3,780,122	1,227,805	2,375,000	-	2,400,000	1,000,000	1,000,000	1,000,000	-	-	12,782,926
TransNet Extension RTCI Fee	400174	585,816	1,065,397	-	-	-	-	-	-	-	-	1,651,213
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	83,575,000	83,575,000
Uptown Urban Comm	400121	-	22,000	-	-	-	-	-	-	-	-	22,000
Total		\$ 7,140,674	\$ 8,356,046	\$ 2,375,000	\$ -	\$ 2,400,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 83,575,000	\$ 106,846,720

Transportation & Storm Water

Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District:	8	Priority Score:	66
Community Planning:	C33 Otay Mesa; Otay Mesa - Nestor	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2009 - 2023		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing two-lane undivided road to a modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped vehicular travel lanes; two buffers; two Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2019. After a five-year mitigation monitoring period, the project will close out in Fiscal Year 2024.

Summary of Project Changes: In Fiscal Year 2019, City Council approved the appropriation of \$175,000 in additional funding due to increased construction costs related to unforeseen conditions. Total project cost increased by \$175,000. A five-year mitigation and monitoring period was implemented to establish native plant species; the schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 198,519	\$ 19,480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 218,000
Otay Mesa-West (From 39067)	400093	5,206,954	46	-	-	-	-	-	-	-	-	5,207,000
Otay Mesa-Western DIF	400102	367,598	178,402	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,346	-	-	-	-	-	-	-	-	-	39,346
TransNet ARRA Exchange Fund	400677	750,000	-	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	8,844,904	222,268	-	-	-	-	-	-	-	-	9,067,172
Total		\$ 15,407,321	\$ 420,196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,827,517

Transportation & Storm Water

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District:	8	Priority Score:	55
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2012 - 2025		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road.

Justification: The Otay Truck Route Eastern and Western Phases will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process was completed in Fiscal Year 2018. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2019. Right-of-way acquisition began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2020. Construction for the Eastern Phase is scheduled to begin in Fiscal Year 2020 and will be completed in Fiscal Year 2021. The schedule for the Otay Truck Route Western Phase is not yet determined. The schedule will be determined once full funding is identified.

Summary of Project Changes: The project is anticipating grant funding in Fiscal Year 2020 in the amount of \$6,580,000 for right-of-way acquisition and construction related to the Eastern Phase of this project. Construction has been delayed due to eminent domain process.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 481,221	\$ 918,778	\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,980,000
Grant Fund - State	600001	1,800,000	-	-	6,000,000	-	-	-	-	-	-	7,800,000
TransNet Extension Congestion Relief Fund	400169	1,445,850	8,604,150	-	-	-	-	-	-	-	-	10,050,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,630,000	3,630,000
Total		\$ 3,727,071	\$ 9,522,928	\$ -	\$ 6,580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,630,000	\$ 23,460,000

Transportation & Storm Water

Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	January, Frank
Duration:	2004 - 2020		619-533-3699
Improvement Type:	New		fJanuary@sandiego.gov

Description: This reimbursement project provided for the installation of 17 different traffic signals within the Pacific Highlands Ranch Community.

Justification: These signals were installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community. See Pacific Highlands Ranch Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan Project and is in conformance with the City's General Plan.

Schedule: All traffic signals have been completed and final reimbursement to developer has been made.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 2,032,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,032,851
Total		\$ 2,032,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,032,851

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District:	8	Priority Score:	53
Community Planning:	C33 Otay Mesa; C34 Otay Mesa - Nestor	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel 619-533-7492 dnutter@sandiego.gov
Duration:	2008 - 2033		
Improvement Type:	Widening		

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge widening to the south, installation of sidewalk and signals; restriping; and signage modifications. The second phase will also add a Class IV bicycle facility along Palm Avenue within the project's limits. The third phase, which will be completed in a separate project once funding is identified, consists of construction of the bridge widening to the north, relocation of north bound on/off ramps and widening of the two on-ramps. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated due to development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II - Preliminary Engineering and Environmental Document Phase will be completed in Fiscal Year 2020. The construction of Phase II is dependent on identification of funding and the rate of development and fees collected in the community. Phase III will be completed under a separate project when funding has been identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Otay Mesa Development Impact Fee	400857	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Otay Mesa-East (From 39062)	400092	3,445,273	1,573,298	-	-	-	-	-	-	-	-	5,018,571
Otay Mesa-West (From 39067)	400093	1,804,752	995,340	-	-	-	-	-	-	-	-	2,800,092
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	26,500,000	26,500,000
Total		\$ 5,250,024	\$ 3,118,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,500,000	\$ 34,868,663

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District:	8	Priority Score:	57
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2007 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase I began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design of Phase 2 was completed in Fiscal Year 2016. Construction of Phase 2 began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Warranty period will continue through Fiscal Year 2020.

Summary of Project Changes: The project is complete and is anticipated to close by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TransNet Extension Congestion Relief Fund	400169	4,339,042	128,167	-	-	-	-	-	-	-	-	4,467,209
TransNet Extension RTCI Fee	400174	62,385	137,615	-	-	-	-	-	-	-	-	200,000
Total		\$ 4,551,426	\$ 265,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,817,209

Transportation & Storm Water

Park Boulevard At-Grade Crossing / S15045

Trans - Roadway

Council District:	3 8	Priority Score:	53
Community Planning:	Barrio Logan; Centre City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2023		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project provides for the extension of Park Boulevard to Harbor Drive and for the widening of Tony Gwynn Way. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

Justification: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2020. Construction will begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: Project description and schedule have been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,656
Ballpark Infra-2001 Bonds	400159	3,839	18,874	-	-	-	-	-	-	-	-	22,713
Ballpark Land/Infra-Port	400161	29,220	55,632	-	-	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	23,247	-	-	-	-	-	-	-	-	-	23,247
Centre City DIF-Admin	400122	18,862	2,420,911	-	(1,200,000)	-	-	-	-	-	-	1,239,772
East Village-Pedestrian Bridge	400429	-	2,578,580	-	-	-	-	-	-	-	-	2,578,580
Excess Redevelopment Bond Proceeds Exp	400862	783,395	10,463,930	-	(10,816,079)	-	-	-	-	-	-	431,246
Grant Fund - State	600001	-	-	-	21,000,000	-	-	-	-	-	-	21,000,000
Redevelopment Obligation Retirement Fund	200700	-	2,500,000	-	(2,500,000)	-	-	-	-	-	-	-
Total		\$ 1,146,219	\$ 18,037,926	\$ -	\$ 6,483,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,668,066

Transportation & Storm Water

Poway Road Bicycle Path - Class I / S00943

Trans - Bicycle Facilities (All Class.)

Council District:	5	Priority Score:	56
Community Planning:	C41 Sabre Springs	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2007 - 2020		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length.

Justification: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2018. A 25-month maintenance and monitoring period began in Fiscal Year 2016 and was completed in Fiscal Year 2018. The project is anticipated to close by the end of the Fiscal Year.

Summary of Project Changes: The project is complete and is anticipated to close by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 579,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 579,921
Sabre Springs-FBA	400082	1,090,227	159,773	-	-	-	-	-	-	-	-	1,250,000
TransNet Extension Congestion Relief Fund	400169	897,866	2,212	-	-	-	-	-	-	-	-	900,079
TransNet Extension RTCI Fee	400174	13,500	-	-	-	-	-	-	-	-	-	13,500
Total		\$ 2,581,514	\$ 161,985	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,743,500

Transportation & Storm Water

Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2016 - 2020		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the widening of a portion of Rancho Bernardo Road between the I-15 northbound ramps and Bernardo Center Drive to attain the six-lane major cross section identified in the adopted Subarea Plan. This is project T-40 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Per the terms of an executed reimbursement agreement, project began in Fiscal Year 2016 and is substantially complete. FBA credits totaling \$527,500 were previously given to developer in Fiscal Year 2017. Final cash reimbursement to developer is anticipated in Fiscal Year 2020.

Summary of Project Changes: This project is new to the Fiscal Year 2020 CIP budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 3,050,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,050,055
Total		\$ -	\$ 3,050,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,050,055

Transportation & Storm Water

Regents Rd Widening-Genesee to Executive / S00881

Trans - Roadway

Council District:	1	Priority Score:	56
Community Planning:	C53 University	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2003 - 2020		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2019. The warranty period is anticipated to end in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, City Council authorized allocation of \$250,000 for a reimbursement agreement. The project will close by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
North University City DIF	400849	\$ 1,415,919	\$ 84,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
North University City-FBA	400080	5,516,254	158,746	-	-	-	-	-	-	-	-	5,675,000
Private & Others Contrib-CIP	400264	1,004,999	1	-	-	-	-	-	-	-	-	1,005,000
Total		\$ 7,937,172	\$ 242,827	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,180,000

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District:	2	Priority Score:	N/A
Community Planning:	C23 Midway - Pacific Highway; C37 Peninsula	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Sadek, Mariana
Duration:	2003 - 2021		619-533-3002
Improvement Type:	Betterment		msadek@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The evaluation of this project was completed in Fiscal Year 2014. Implementation of traffic signal improvements including interconnect upgrades and the installation of the adaptive traffic signal system began in Fiscal Year 2016 and were completed in Fiscal Year 2017. Additional improvements include a new adaptive traffic signal system at Rosecrans and Talbot/Canon/Shelter Island; and median beautification along Rosecrans between North Harbor Drive and Avenida de Portugal and are projected to be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020. The project is complete and will close by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 1,200,406	\$ 197,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,398,325
Total		\$ 1,200,406	\$ 197,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,398,325

Transportation & Storm Water

Sea World Dr/I5 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	74
Community Planning:	C26 Mission Bay Park	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Chui, Gary
Duration:	2006 - 2021		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$119.1 million is on hold until funding can be identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,537
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,072,571	119,072,571
Total		\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,072,571	\$ 120,163,108

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2024		619-527-7509
Improvement Type:	New		jlahmann@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters, as well as the installation of curb ramps, Citywide.

Justification: This project replaces damaged sidewalks, curbs, and gutters which contribute to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: In Fiscal Year 2019, City Council allocated \$400,000 to this project for additional construction costs. This project received \$1.0M in Infrastructure funding for Fiscal Year 2020.

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Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 2,381	\$ 64,618	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,000
Capital Outlay Fund	400002	1,211,657	491,041	-	-	-	-	-	-	-	-	1,702,698
Centre City DIF-Admin	400122	674,757	1,477,643	-	-	-	-	-	-	-	-	2,152,400
CIP Contributions from General Fund	400265	1,960,144	2,314,775	-	-	-	-	-	-	-	-	4,274,919
Clairemont Mesa - Urban Comm	400129	17,353	23,671	-	-	-	-	-	-	-	-	41,024
College Area	400127	70,800	56,095	-	-	-	-	-	-	-	-	126,895
CR-TAB 2010A (TE) Proceeds	400696	948,629	181,794	-	-	-	-	-	-	-	-	1,130,424
Deferred Maintenance Revenue 2012A-Project	400848	158,208	-	-	-	-	-	-	-	-	-	158,208
Encanto Neighborhoods DIF	400864	-	55,500	-	-	-	-	-	-	-	-	55,500
Golden Hill Urban Comm	400111	41,146	48,511	-	-	-	-	-	-	-	-	89,657
Grant Fund - State	600001	492,000	-	-	-	-	-	-	-	-	-	492,000
Infrastructure Fund	100012	314,835	4,812,175	1,000,000	-	-	-	-	-	-	-	6,127,010
Kearny Mesa-Urban Comm	400136	-	235	-	-	-	-	-	-	-	-	235
La Jolla Urban Comm	400123	244,817	8,433	-	-	-	-	-	-	-	-	253,250
Linda Vista Urban Comm	400113	363,454	32,037	-	-	-	-	-	-	-	-	395,491
Midway/Pacific Hwy Urban Comm	400115	-	20,532	-	-	-	-	-	-	-	-	20,532
Mission Beach - Urban Comm	400130	32,243	33,538	-	-	-	-	-	-	-	-	65,782
Navajo Urban Comm	400116	196,692	51,308	-	-	-	-	-	-	-	-	248,000
North Park Urban Comm	400112	476,288	584,413	-	-	-	-	-	-	-	-	1,060,700
Otay Mesa/Nestor Urb Comm	400125	17,700	139,155	-	-	-	-	-	-	-	-	156,855
Pacific Beach Urban Comm	400117	213,241	134,077	-	-	-	-	-	-	-	-	347,317
Parking Meter Operations Fund	200712	30,000	-	-	-	-	-	-	-	-	-	30,000
Peninsula Urban Comm	400118	-	34,385	-	-	-	-	-	-	-	-	34,385
PFFA Lease Revenue Bonds 2015A-Projects	400859	307,412	-	-	-	-	-	-	-	-	-	307,412
PFFA Lease Revenue Bonds 2015B-Project	400860	548,872	-	-	-	-	-	-	-	-	-	548,872
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	348,679	-	-	-	-	-	-	-	-	-	348,679
Prop 42 Replacement - Transportation Relief Fund	200306	377,351	(40,758)	-	-	-	-	-	-	-	-	336,594
Rancho Bernardo-Fac Dev Fund	400099	-	171,077	-	-	-	-	-	-	-	-	171,077
S.E. San Diego Urban Comm	400120	95,000	44,450	-	-	-	-	-	-	-	-	139,450
Serra Mesa - Urban Community	400132	100,107	153,879	-	-	-	-	-	-	-	-	253,986
Skyline/Paradise Urb Comm	400119	-	18,000	-	-	-	-	-	-	-	-	18,000
Torrey Pines - Urban Community	400133	-	155,000	-	-	-	-	-	-	-	-	155,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	57,000,000	57,000,000
University City So.-Urban Comm	400134	-	25,950	-	-	-	-	-	-	-	-	25,950
Uptown Urban Comm	400121	116,979	75,000	-	-	-	-	-	-	-	-	191,979
Total		\$ 9,360,745	\$ 11,166,536	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,000,000	\$ 78,527,282

Transportation & Storm Water

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	71
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2002 - 2024		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. A five-year landscape maintenance period began in Fiscal Year 2019 and is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 12,666	\$ 174,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,258
Grant Fund - State	600001	2,300,000	-	-	-	-	-	-	-	-	-	2,300,000
Kearny Mesa-Urban Comm	400136	593,553	6,447	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,792,054	35,946	-	-	-	-	-	-	-	-	7,828,000
TransNet Extension RTCI Fee	400174	2,091,731	271,010	-	-	-	-	-	-	-	-	2,362,741
Total		\$ 17,933,204	\$ 487,995	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,421,200

Transportation & Storm Water

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District:	7	Priority Score:	61
Community Planning:	C28 Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2002 - 2025		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase 1 began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Phase II and Phase III are planned to be designed and constructed in future fiscal years as a separate project by Caltrans. A four-year landscape maintenance period will commence after the completion of the plant establishment period and is anticipated to be completed in Fiscal Year 2024. Project is anticipated to close in Fiscal Year 2025.

Summary of Project Changes: In Fiscal Year 2019, City Council allocated \$800,000 to the project for additional construction costs. The total project cost increased by \$3.0 million to cover additional construction costs due to unforeseen changes in site characteristics and an increase in Caltrans costs in managing the construction contract. The schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,766,341	\$ 823,779	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,590,120
Mission Valley Develop Contrib	400196	28,699	-	-	-	-	-	-	-	-	-	28,699
Mission Valley-Urban Comm.	400135	17,147,961	980,527	-	-	-	-	-	-	-	-	18,128,488
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	29,341,261	327,743	2,200,000	-	-	-	-	-	-	-	31,869,004
TransNet Extension RTCI Fee	400174	7,832,632	1,085,411	-	-	-	-	-	-	-	-	8,918,043
Total		\$ 58,576,644	\$ 3,217,460	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63,994,105

Transportation & Storm Water

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District:	4	Priority Score:	57
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2015 - 2021		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region’s most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City’s General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2012 and was completed in Fiscal Year 2013 for phase 1 of SR-94/Euclid Avenue Interchange Improvements, S11046. Design and the environmental documentation for this project began in Fiscal Year 2014 and were completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be complete in Fiscal Year 2020. After a four-year landscaping maintenance period, the project is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: In Fiscal Year 2019, total project cost increased by \$374,000 due to unforeseen construction costs. City Council approved the appropriation of \$125,000 from CIP S-16022, Market Street Euclid to Pitta; and \$250,000 from fund balance. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Infrastructure Fund	100012	-	243,741	-	-	-	-	-	-	-	-	243,741
TransNet Extension Congestion Relief Fund	400169	2,795,654	323,346	-	-	-	-	-	-	-	-	3,119,000
TransNet Extension RTCI Fee	400174	992,319	1,789,740	-	-	-	-	-	-	-	-	2,782,059
Total		\$ 3,787,972	\$ 2,481,827	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,269,800

Transportation & Storm Water

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh 619-533-3781 mashrafzadeh@sandiego.gov
Duration:	2014 - 2026		
Improvement Type:	Widening		

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that Federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began in Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project and was completed in Fiscal Year 2019. The schedule will be updated once new estimates have been received.

Summary of Project Changes: Project funding has been revised per recent Facilities Benefit Assessment schedules.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
BMR Development-SR-56	400246	\$ -	\$ 129,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 129,216
Del Mar Mesa FBA	400089	-	-	-	567,000	-	-	-	-	-	-	567,000
Developer Contributions CIP	200636	-	12,091,000	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	-	-	11,546,000	-	-	-	-	-	-	11,546,000
SR-56 Participation Agree.	400181	-	450,627	-	-	-	-	-	-	-	-	450,627
Torrey Highlands	400094	475,719	1,524,281	-	-	-	-	-	-	5,796,000	-	7,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	91,000,000	91,000,000
Total		\$ 475,719	\$ 14,195,123	\$ -	\$ 12,113,000	\$ -	\$ -	\$ -	\$ -	\$ 5,796,000	\$ 91,000,000	\$ 123,579,843

Transportation & Storm Water

Streamview Drive Improvements / S00864

Trans - Roadway

Council District:	4	Priority Score:	53
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2011 - 2020		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project is on Streamview Drive between Gayle Street and Lynn/Michael Streets.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2017. The project is anticipated to be closed by the end of the Fiscal Year.

Summary of Project Changes: The project is anticipated to close by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 504,584	\$ 44,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 549,302
Infrastructure Fund	100012	298,648	-	-	-	-	-	-	-	-	-	298,648
TransNet (Prop A 1/2% Sales Tax)	400156	170,736	-	-	-	-	-	-	-	-	-	170,736
TransNet ARRA Exchange Fund	400677	186,264	-	-	-	-	-	-	-	-	-	186,264
TransNet Extension Congestion Relief Fund	400169	3,245,000	-	-	-	-	-	-	-	-	-	3,245,000
Total		\$ 4,405,233	\$ 44,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,449,950

Transportation & Storm Water

Streamview Drive Improvements Phase 2 / S18000

Trans - Roadway

Council District:	4	Priority Score:	67
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2018 - 2027		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project, Streamview Drive between Gayle Street and Lynn/Michael Streets has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2018 and will be completed in Fiscal Year 2020. Schedule and total project costs will be updated upon completion of preliminary design.

Summary of Project Changes: TransNet funding has been allocated to this project for Fiscal Year 2020. Total project cost increased due to revised estimates from the pre-design phase. The additional TransNet and grant funding will see the project through the design phase.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ -	\$ 585,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 585,950
TransNet Extension Congestion Relief Fund	400169	149,494	900,506	760,000	-	-	-	-	-	-	-	1,810,000
Total		\$ 149,494	\$ 1,486,455	\$ 760,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,395,950

Transportation & Storm Water

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2024		619-527-7509
Improvement Type:	New		jlahmann@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,154	\$ 291,569	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 292,724
CIP Contributions from General Fund	400265	357,828	2,990,716	-	-	-	-	-	-	-	-	3,348,544
Deferred Maintenance Revenue 2012A-Project	400848	53,692	-	-	-	-	-	-	-	-	-	53,692
Infrastructure Fund	100012	183,825	-	-	-	-	-	-	-	-	-	183,825
PFFA Lease Revenue Bonds 2015B-Project	400860	693,189	-	-	-	-	-	-	-	-	-	693,189
Prop 42 Replacement - Transportation Relief Fund	200306	1,475,687	198,993	-	-	-	-	-	-	-	-	1,674,680
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,610,000	18,610,000
Total		\$ 2,765,376	\$ 3,481,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,610,000	\$ 24,856,655

Transportation & Storm Water

Street Resurfacing and Reconstruction / AID00005

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2024		619-527-7509
Improvement Type:	Betterment		jlahmann@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2019, City Council approved the transfer of \$10.0 million in General Fund Commercial Paper from this project to ACA00001 to support drainage projects. TransNet Extension funding will be allocated to this project in Fiscal Years 2020 through 2024. Additionally, Road Rehabilitation funding will be allocated in Fiscal Years 2020 through 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 19,861	\$ 234,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 254,691
Capital Outlay-Sales Tax	400000	5,400	-	-	-	-	-	-	-	-	-	5,400
CIP Contributions from General Fund	400265	466,509	167,290	-	-	-	-	-	-	-	-	633,798
Deferred Maint Revenue 2009A-Project	400624	3,852,691	-	-	-	-	-	-	-	-	-	3,852,691
Deferred Maintenance Revenue 2012A-Project	400848	8,492,141	-	-	-	-	-	-	-	-	-	8,492,141
Gas Tax Fund	200118	2,363,188	6,280,901	1,178,378	-	-	-	-	-	-	-	9,822,468
General Fund Commercial Paper Notes	400869	6,062,751	20,415,685	-	-	28,795,989	24,203,025	22,483,950	20,723,908	-	-	122,685,308
Infrastructure Fund	100012	2,685,562	877,914	821,622	-	-	-	-	-	-	-	4,385,098
PFFA Lease Revenue Bonds 2015A-Projects	400859	20,886,562	-	-	-	-	-	-	-	-	-	20,886,562
PFFA Lease Revenue Bonds 2015B-Project	400860	18,380,151	-	-	-	-	-	-	-	-	-	18,380,151
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	5,349,470	-	-	-	-	-	-	-	-	-	5,349,470
Prop 42 Replacement - Transportation Relief Fund	200306	9,320,646	2,269,877	-	-	-	-	-	-	-	-	11,590,523
Road Maintenance and Rehabilitation Fund	200731	-	9,510,879	2,977,908	-	558,866	1,310,043	2,076,243	2,857,769	-	-	19,291,708
SR 209 & 274 Coop with State	400633	908,613	-	-	-	-	-	-	-	-	-	908,613
TransNet (Prop A 1/2% Sales Tax)	400156	210,613	-	-	-	-	-	-	-	-	-	210,613
TransNet Extension Congestion Relief Fund	400169	20,981,484	1,194,808	6,719,394	-	12,545,145	16,386,932	17,339,807	18,318,323	-	-	93,485,894
Trench Cut Fees/Excavation Fee Fund	200203	3,914,985	8,636,182	2,000,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	22,551,167
Total		\$ 103,900,628	\$ 49,588,366	\$ 13,697,302	\$ -	\$ 43,900,000	\$ 43,900,000	\$ 43,900,000	\$ 43,900,000	\$ -	\$ -	\$ 342,786,296

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District:	5	Priority Score:	46
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2010 - 2023		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for the design and construction of a two-lane over crossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with developer to provide design plans and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed-use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9) and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and Developer. Construction is anticipated to begin in Fiscal Year 2020 and end in Fiscal Year 2022. After warranty is complete, the project is anticipated to close in Fiscal Year 2023.

Summary of Project Changes: In Fiscal Year 2019, the City entered into a cooperative agreement with Caltrans to advertise, award, and administer the construction of this project. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,955,326	\$ 12,647,007	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,602,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		\$ 1,955,326	\$ 13,259,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,215,000

Transportation & Storm Water

Torrey Pines Road Improvement Phase 2 / S15023

Trans - Ped Fac - Sidewalks

Council District:	1	Priority Score:	54
Community Planning:	Torrey Pines	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2015 - 2021		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, provides a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increases safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Amalfi Drive, and provides a gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2015. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Project will be in warranty through Fiscal Year 2020 and is anticipated to be closed Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2019, total project cost increased by \$250,000 due to unforeseen conditions. The City Council authorized the appropriation of \$250,000 from various CIP projects. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 85,629	\$ 114,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
TransNet Extension Congestion Relief Fund	400169	1,478,667	71,333	-	-	-	-	-	-	-	-	1,550,000
TransNet Extension RTCI Fee	400174	172,177	127,823	-	-	-	-	-	-	-	-	300,000
Total		\$ 1,736,472	\$ 313,527	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,050,000

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	1	Priority Score:	42
Community Planning:	C20 La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2000 - 2020		619-533-5232
Improvement Type:	Betterment		moriqat@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and was delayed due to summer moratorium and is anticipated to be complete in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, City Council authorized \$425,000 of Regional Transportation Congestion Improvement Program (RTCIP) funding to this project for additional construction costs. The total project cost was increased by \$425,000. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 121,088	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,088
PFFA Lease Revenue Bonds 2015A-Projects	400859	102,989	-	-	-	-	-	-	-	-	-	102,989
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	55,923	-	-	-	-	-	-	-	-	-	55,923
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	1,154,986	47,210	-	-	-	-	-	-	-	-	1,202,197
TransNet Extension RTCI Fee	400174	2,100,814	688,490	-	-	-	-	-	-	-	-	2,789,303
Total		\$ 3,862,020	\$ 735,699	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,597,720

Transportation & Storm Water

Traffic Calming / AIL00001

Trans - Signals - Calming/Speed Abatement

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2024		619-533-3184
Improvement Type:	Replacement		gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding is allocated to this project in Fiscal Years 2020 through 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 13,657	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,657
Capital Outlay-Sales Tax	400000	-	12,411	-	-	-	-	-	-	-	-	12,411
Centre City DIF-Admin	400122	864	299,136	-	-	-	-	-	-	-	-	300,000
CIP Contributions from General Fund	400265	2,294	158,488	-	-	-	-	-	-	-	-	160,783
General Fund Commercial Paper Notes	400869	65,341	234,659	-	-	-	-	-	-	-	-	300,000
Infrastructure Fund	100012	13,796	186,204	250,000	-	-	-	-	-	-	-	450,000
Lusk-Gen'l Traffic Imprvmts	400211	29,853	62,147	-	-	-	-	-	-	-	-	92,000
Navajo Urban Comm	400116	112,186	167,006	-	-	-	-	-	-	-	-	279,192
Parking Meter District - Uptown	200490	10,000	1,790,000	-	-	-	-	-	-	-	-	1,800,000
PFFA Lease Revenue Bonds 2015B-Project	400860	142,830	-	-	-	-	-	-	-	-	-	142,830
Prop 42 Replacement - Transportation Relief Fund	200306	91,406	85,033	-	-	-	-	-	-	-	-	176,439
TransNet (Prop A 1/2% Sales Tax)	400156	104,751	-	-	-	-	-	-	-	-	-	104,751
TransNet Extension Congestion Relief Fund	400169	1,109,926	1,190,704	500,000	-	500,000	500,000	500,000	500,000	-	-	4,800,629
TransNet Extension RTCI Fee	400174	-	455,362	-	-	-	-	-	-	-	-	455,362
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,410,000	6,410,000
Uptown Urban Comm	400121	-	400,000	-	-	-	-	-	-	-	-	400,000
Total		\$ 1,683,246	\$ 5,054,807	\$ 750,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ 6,410,000	\$ 15,898,053

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Jimenez, Joseph
Duration:	2010 - 2024		619-533-3761
Improvement Type:	Replacement		jjimenez@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2019, City Council allocated \$300,000 for additional construction costs. TransNet funding is allocated to this project in Fiscal Year 2020 through Fiscal Year 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ 137,909	\$ 1,317,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,455,000
CIP Contributions from General Fund	400265	-	10,000	-	-	-	-	-	-	-	-	10,000
Navajo Urban Comm	400116	85,884	200,116	-	-	-	-	-	-	-	-	286,000
Rancho Bernardo-Fac Dev Fund	400099	200,087	244,265	-	-	-	-	-	-	-	-	444,352
S.E. San Diego Urban Comm	400120	269,486	280,514	-	-	-	-	-	-	-	-	550,000
TransNet Extension Congestion Relief Fund	400169	2,742,025	2,062,609	750,000	-	750,000	750,000	750,000	750,000	-	-	8,554,634
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,807,200	6,807,200
University City So.-Urban Comm	400134	-	27,079	-	-	-	-	-	-	-	-	27,079
Uptown Urban Comm	400121	299,343	316,157	-	-	-	-	-	-	-	-	615,500
Total		\$ 3,734,735	\$ 4,457,829	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 6,807,200	\$ 18,749,765

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Sadek, Mariana
Duration:	2010 - 2024		619-533-3002
Improvement Type:	Replacement		msadek@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of accessible pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2019, City Council allocated \$117,000 for additional project costs. TransNet funding is allocated to this project in Fiscal Years 2020 through 2024.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 211,818	\$ 394,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 606,300
Capital Outlay Fund	400002	367,623	364,578	-	-	-	-	-	-	-	-	732,201
Centre City DIF-Admin	400122	128,045	383,955	-	-	-	-	-	-	-	-	512,000
CIP Contributions from General Fund	400265	230,757	127,816	-	-	-	-	-	-	-	-	358,573
Clairemont Mesa - Urban Comm	400129	19,199	5,801	-	-	-	-	-	-	-	-	25,000
College Area	400127	115,000	-	-	-	-	-	-	-	-	-	115,000
Encanto Neighborhoods DIF	400864	5,636	72,320	-	-	-	-	-	-	-	-	77,956
La Jolla Urban Comm	400123	69,921	15,754	-	-	-	-	-	-	-	-	85,675
Mid City Urban Comm	400114	17,489	14,511	-	-	-	-	-	-	-	-	32,000
Midway/Pacific Hwy Urban Comm	400115	120,574	104,916	-	-	-	-	-	-	-	-	225,490
Navajo Urban Comm	400116	-	17,500	-	-	-	-	-	-	-	-	17,500
North Park Urban Comm	400112	314	89,686	-	-	-	-	-	-	-	-	90,000
Otay Mesa/Nestor Urb Comm	400125	-	26,704	-	-	-	-	-	-	-	-	26,704
Rancho Bernardo-Fac Dev Fund	400099	5,950	16,500	-	-	-	-	-	-	-	-	22,450
S.E. San Diego Urban Comm	400120	87,146	203,354	-	-	-	-	-	-	-	-	290,500
Serra Mesa - Urban Community	400132	3,566	7,434	-	-	-	-	-	-	-	-	11,000
Torrey Pines - Urban Community	400133	5,113	17,337	-	-	-	-	-	-	-	-	22,450
TransNet (Prop A 1/2% Sales Tax)	400156	729,710	-	-	-	-	-	-	-	-	-	729,710
TransNet ARRA Exchange Fund	400677	10,006	-	-	-	-	-	-	-	-	-	10,006
TransNet Extension Congestion Relief Fund	400169	1,992,039	1,885,470	750,000	-	2,500,000	1,000,000	1,000,000	1,000,000	-	-	10,127,510
TransNet Extension RTCI Fee	400174	125,937	324,063	-	-	-	-	-	-	-	-	450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,850,000	8,850,000
Uptown Urban Comm	400121	129,253	192,247	-	-	-	-	-	-	-	-	321,500
Westfield Dvlpmnt Trust	400197	-	17,000	-	-	-	-	-	-	-	-	17,000
Total		\$ 4,375,096	\$ 4,281,427	\$ 750,000	\$ -	\$ 2,500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 8,850,000	\$ 23,756,524

Transportation & Storm Water

University Avenue Complete Street Phase1 / S18001

Trans - Signals - Calming/Speed Abatement

Council District:	9	Priority Score:	81
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2017 - 2023		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue.

Justification: This corridor has been identified as a high frequency pedestrian crash segment. It is part of the Mayor's Vision Zero strategy to eliminate severe and fatal crashes in the City.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2020. Construction is anticipated to start in Fiscal Year 2021 and end in Fiscal Year 2022. Warranty is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project is anticipating \$4.5 million of federal grant funding in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 256,952	\$ 714,687	\$ -	\$ 4,469,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,441,220
Prop 42 Replacement - Transportation Relief Fund	200306	106,371	93,629	-	-	-	-	-	-	-	-	200,000
TransNet Extension Congestion Relief Fund	400169	220,782	234,218	-	-	-	-	-	-	-	-	455,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	622,180	622,180
Total		\$ 584,104	\$ 1,042,535	\$ -	\$ 4,469,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 622,180	\$ 6,718,400

Transportation & Storm Water

University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	67
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2006 - 2022		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Project warranty period will continue through Fiscal Year 2022.

Summary of Project Changes: In Fiscal Year 2019, Council approved the appropriation of \$123,350 due to an updated construction cost estimate. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,000
CIP Contributions from General Fund	400265	-	107,613	-	-	-	-	-	-	-	-	107,613
Grant Fund - Federal	600000	354,120	-	-	-	-	-	-	-	-	-	354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	107,726	370,961	-	-	-	-	-	-	-	-	478,687
NP 2003A (T)Bonds Rf Oper	400312	-	5,594	-	-	-	-	-	-	-	-	5,594
NP Loc - Bank Of America (T)	400318	-	4,090	-	-	-	-	-	-	-	-	4,090
NP Loc - Bank of America (TE)	400319	-	226,261	-	-	-	-	-	-	-	-	226,261
NP-Tab 2009A (TE) Proceeds	400672	50,596	257,808	-	-	-	-	-	-	-	-	308,404
Prop 42 Replacement - Transportation Relief Fund	200306	-	52,129	-	-	-	-	-	-	-	-	52,129
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,387,119	277,453	-	-	-	-	-	-	-	-	1,664,572
TransNet Extension RTCI Fee	400174	-	3,700,000	-	-	-	-	-	-	-	-	3,700,000
Total		\$ 2,525,440	\$ 5,027,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,553,349

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Nabong, James
Duration:	2010 - 2024		619-533-3721
Improvement Type:	Betterment		jnabong@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,509
Capital Outlay-Sales Tax	400000	10,368	-	-	-	-	-	-	-	-	-	10,368
CIP Contributions from General Fund	400265	60,000	-	-	-	-	-	-	-	-	-	60,000
Gas Tax Fund	200117	123	-	-	-	-	-	-	-	-	-	123
TransNet (Prop A 1/2% Sales Tax)	400156	22,537	-	-	-	-	-	-	-	-	-	22,537
Underground Surcharge CIP Fund	200218	65,834,038	17,624,546	5,000,000	-	5,000,000	5,000,000	5,000,000	5,000,000	-	-	108,458,585
Total		\$ 65,928,574	\$ 17,624,546	\$ 5,000,000	\$ -	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ 108,553,121

Transportation & Storm Water

Via de la Valle Widening / RD11001

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2011 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design is on-going, with final design and construction currently scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2019, City Council allocated \$18,500 for additional construction costs. The developer Contribution CIP funding has been increased by \$680,000 to reflect the project budget in the Fiscal Year 2017 Black Mountain Ranch Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 6,590,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,590,160
Developer Contributions CIP	200636	-	1,144,000	-	-	-	-	-	-	1,690,298	-	2,834,298
San Andres Cost Reim. Dist.	400272	-	1,005,786	-	-	-	-	-	-	-	-	1,005,786
Total		\$ -	\$ 8,739,946	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,690,298	\$ -	\$ 10,430,244

Transportation & Storm Water

Village Center Loop Rd-N Carmel Valley Rd / S19002

Trans - Roadway

Council District:	1	Priority Score:	68
Community Planning:	Pacific Highlands Ranch	Priority Category:	High
Project Status:	Continuing	Contact Information:	Fitzgerald, Melissa
Duration:	2018 - 2023		619-533-3178
Improvement Type:	New		mfitzgerald@sandiego.gov

Description: This project will construct the Village Loop Drive from the Lin property line northerly to a second intersection of Carmel Valley Road (approximately 800 linear feet) as a four-lane collector roadway within a 108-foot right-of-way. The second phase will complete the loop and will be built as part of a second project dependent upon the development of the adjacent village and the remainder of the core residential areas.

Justification: This project is consistent with Pacific Highland Ranch Subarea Plan, is in conformance with City's General Plan, and is needed to serve the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Pacific Highlands Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be completed once the pre-design phase is complete. Phase II will be completed with development of the adjacent property.

Summary of Project Changes: This is a newly published project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Total		\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000

Transportation & Storm Water

W Bernardo Dr Spot Improvement I-15 to Aguamiel Rd / RD19004

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2017 - 2020		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the spot widening of West Bernardo Drive to allow two through lanes, bike lanes, and additional width at park entrances from West Bernardo Road between the I-15 southbound ramps southward to Aguamiel Road. This is project T-43 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Per the terms of an executed reimbursement agreement, project began in 2016 and is substantially complete. FBA credits totaling \$185,000 were previously given to developer in Fiscal Years 2016 and 2017. Final cash reimbursement to developer is anticipated in Fiscal Year 2020.

Summary of Project Changes: This project is new to the Fiscal Year 2020 CIP budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 325,725	\$ 202,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 528,465
Total		\$ 325,725	\$ 202,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 528,465

Transportation & Storm Water

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District:	2	Priority Score:	70
Community Planning:	C23 Midway - Pacific Highway; C26 Mission Bay Park; C37 Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel 619-533-7492 dnutter@sandiego.gov
Duration:	2000 - 2026		
Improvement Type:	Replacement		

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. The existing bridge has been determined to be functionally obsolete and structurally deficient.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and the Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018. Construction of the bridge is anticipated to be completed in Fiscal Year 2023. The scope of the project includes approximately 12 acres of compensatory mitigation work, concurrent with the construction of the bridge, with a five-year maintenance and monitoring period. The completion of the mitigation work is expected to conclude during construction of the bridge and the five-year maintenance and monitoring period in Fiscal Year 2025.

Summary of Project Changes: In Fiscal Year 2019, City Council authorized the appropriation of \$4.3 million of RTCIP funding to fund the construction phase and reduced future funding needs. Total project cost was reduced by \$3.9 million due to a refined cost estimate. The project schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 25,444,558	\$ 84,958,270	\$ -	\$ 11,423,081	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,825,910
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
Infrastructure Fund	100012	200,000	-	-	-	-	-	-	-	-	-	200,000
Sea World Traffic Mitigation Fund	200385	6,578,816	3,080,646	-	-	-	-	-	-	-	-	9,659,462
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	2,193,935	-	-	-	-	-	-	-	-	-	2,193,935
TransNet Extension RTCI Fee	400174	4,942,685	3,807,687	-	1,449,384	3,950,040	-	-	-	-	-	14,149,796
Total		\$ 40,733,994	\$ 91,846,604	\$ -	\$ 12,872,465	\$ 3,950,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 149,403,103

Transportation & Storm Water

Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Clairemont Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2024		858-541-4369
Improvement Type:	Betterment		sdstgheibi@sandiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: No significant change to this project for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 967,226	\$ 135,034	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,102,261
CIP Contributions from General Fund	400265	5,112,921	2,149,106	-	-	-	-	-	-	-	-	7,262,027
Deferred Maintenance Revenue 2012A-Project	400848	1,158,528	-	-	-	-	-	-	-	-	-	1,158,528
General Fund Commercial Paper Notes	400869	1,148,322	10,272,711	-	-	-	-	-	-	-	-	11,421,033
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
Infrastructure Fund	100012	568,704	135,097	-	-	-	-	-	-	-	-	703,801
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,602,223	-	-	-	-	-	-	-	-	-	2,602,223
PFFA Lease Revenue Bonds 2015B-Project	400860	1,476,896	-	-	-	-	-	-	-	-	-	1,476,896
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,663,308	-	-	-	-	-	-	-	-	-	1,663,308
Rose & Tecolote Creek Water Quality	400631	183,284	-	-	-	-	-	-	-	-	-	183,284
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	402,338,480	402,338,480
Total		\$ 15,610,086	\$ 12,691,948	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 402,338,480	\$ 430,640,515

Transportation & Storm Water

Westerly Extension of Hazard Center Dr / RD10001

Trans - Roadway

Council District:	7	Priority Score:	N/A
Community Planning:	Mission Valley	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2010 - 2020		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two-lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. This project is being designed and constructed by a developer, with future reimbursement of design costs pursuant to the execution of a Reimbursement Agreement.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2020	FY 2020 Anticipated	FY 2021	FY 2022	FY 2023	FY 2024	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 37,949,353	\$ 2,519,898	6.64 %	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
University Avenue Complete Street Phase1 / S18001	\$ 6,718,400	\$ 622,180	9.26 %	This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue. A portion of construction is unfunded.
Otay Mesa Truck Route Phase 4 / S11060	\$ 23,460,000	\$ 3,630,000	15.47 %	The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road. Construction of this project is not fully funded.
Median Installation / AIG00001	\$ 9,657,729	\$ 1,950,000	20.19 %	This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide. Design and construction phases of additional locations are currently unfunded.
Guard Rails / AIE00002	\$ 4,798,459	\$ 1,500,000	31.26 %	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of identified guard rail needs is currently unfunded.
Traffic Signals - Citywide / AIL00004	\$ 18,749,765	\$ 6,807,200	36.31 %	This annual allocation provides for the installation of traffic signals at high-priority locations. Design and construction phases of additional locations are currently unfunded.
Traffic Signals Modification / AIL00005	\$ 23,756,524	\$ 8,850,000	37.25 %	This annual allocation provides for upgrading existing traffic signals. Design and construction phases of additional locations are currently unfunded.
Traffic Calming / AIL00001	\$ 15,898,053	\$ 6,410,000	40.32 %	This annual allocation provides for installing traffic control measures. Design and construction phases of additional locations are currently unfunded.
La Media Road Improvements / S15018	\$ 33,000,000	\$ 20,106,762	60.93 %	This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road. Portions of the Design and Construction phase are currently unfunded.
Sidewalk Repair and Reconstruction / AIK00003	\$ 78,527,282	\$ 57,000,000	72.59 %	This project provides for the replacement of damaged sidewalks, curbs and gutters Citywide. Unidentified funding has been revised per the Sidewalk Condition Assessment.
State Route 56 Freeway Expansion / RD14000	\$ 123,579,843	\$ 91,000,000	73.64 %	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$124 million includes an unfunded amount of \$91 million.
Street Light Circuit Upgrades / AIH00002	\$ 24,856,655	\$ 18,610,000	74.87 %	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Palm Avenue Interstate 805 Interchange / S00869	\$ 34,868,663	\$ 26,500,000	76.00 %	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost for construction of Phase II is currently unfunded.
Bicycle Facilities / AIA00001	\$ 119,492,779	\$ 93,246,000	78.03 %	This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class VI bike facilities that are capital in nature, throughout the City. Design and construction phases of additional locations are currently unfunded.
New Walkways / AIK00001	\$ 106,846,721	\$ 83,575,000	78.22 %	This annual allocation provides for the construction of new sidewalks citywide. Design and construction phases of additional locations are currently unfunded.
Drainage Projects / ACA00001	\$ 460,600,621	\$ 363,521,250	78.92 %	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects for the next five fiscal years based on condition assessments.
Coastal Rail Trail / S00951	\$ 24,467,900	\$ 19,425,628	79.39 %	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Market St-Euclid to Pitta-Improvements / S16022	\$ 5,569,100	\$ 4,976,600	89.36 %	This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional street lights on Market Street between Euclid Avenue and Pitta Street. The construction phase of the project is currently unfunded.
Install T/S Interconnect Systems / AIL00002	\$ 131,898,140	\$ 120,785,400	91.57 %	This project provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Watershed CIP / ACC00001	\$ 430,640,515	\$ 402,338,480	93.43 %	This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported watershed projects for the next five fiscal years.
Installation of City Owned Street Lights / AIH00001	\$ 196,997,712	\$ 188,280,000	95.57 %	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	\$ 120,163,109	\$ 119,072,571	99.09 %	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Total		\$ 1,640,726,969		



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Adopted Budget
Fiscal Year
2020



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Capital Improvements Program

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA):

Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE: Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT: Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

Capital Improvements Program

Glossary

CAPITAL IMPROVEMENT PROJECT: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE

(CIPRAC): This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset-owning department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS:

Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS: Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF): Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA): An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

Capital Improvements Program

Glossary

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT: Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self balancing set of accounts to record revenues and expenditures.

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT: A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS: An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PRELIMINARY ENGINEERING: These projects are still in the planning phase of developing scope, schedule, and project cost.

PROJECT TYPE: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

Capital Improvements Program

Glossary

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP): These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP): Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG): A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation;

and provides information on a broad range of topics pertinent to the region's quality of life.

SEMI-ANNUAL CIP MONITORING REPORT: A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

SMART GROWTH: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

TRANSNET FUNDS: Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING: An amount required for project completion, but for which no funding source has been identified.

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