Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the scoring and prioritizing process for projects. The policy is intended to guide the City Council, Mayor and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC) in CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The Council Policy addresses consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset managing departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	94	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	95	Continuing	Annual	Annual
Building				
Miramar Clearwell Improvements / S11024	329	Continuing	100	High
69th & Mohawk Pump Station / S12011	301	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	352	Continuing	96	High
University Heights Reservoir Rehabilitation / S20002	354	New	94	High

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project Page I Children's Pool Lifeguard Station / S00644 136 Fire Station No. 02 - Bayside / S15042 138 Bayview Reservoir Solar Project / S14021 306 Cielo & Woodman Pump Station / S12012 309 MOC Complex Solar Project / S14022 330 Morena Reservoir Outlet Tower Upgrade / S00041 333 PS2 Power Reliability & Surge Protection / S00312 342 Lower Otay Outlet Tower / S12018 322 UCSD Fire Station and ROW Improvements / S19003 151 Palm Avenue Transitional Housing / S18003 372 MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137 Fire Station No. 51 - Skyline Hills / S14017 146	Warranty Warranty Continuing	Priority Score 93	Priority Category High
Fire Station No. 02 - Bayside / S15042 138 Bayview Reservoir Solar Project / S14021 306 Cielo & Woodman Pump Station / S12012 309 MOC Complex Solar Project / S14022 330 Morena Reservoir Outlet Tower Upgrade / S00041 333 PS2 Power Reliability & Surge Protection / S00312 342 Lower Otay Outlet Tower / S12018 322 UCSD Fire Station and ROW Improvements / S19003 151 Palm Avenue Transitional Housing / S18003 372 MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137	8 Warranty 6 Continuing		High
Bayview Reservoir Solar Project / S14021 306 Cielo & Woodman Pump Station / S12012 309 MOC Complex Solar Project / S14022 330 Morena Reservoir Outlet Tower Upgrade / S00041 333 PS2 Power Reliability & Surge Protection / S00312 342 Lower Otay Outlet Tower / S12018 322 UCSD Fire Station and ROW Improvements / S19003 151 Palm Avenue Transitional Housing / S18003 372 MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137	6 Continuing	93	
Cielo & Woodman Pump Station / S12012 309 MOC Complex Solar Project / S14022 330 Morena Reservoir Outlet Tower Upgrade / S00041 333 PS2 Power Reliability & Surge Protection / S00312 342 Lower Otay Outlet Tower / S12018 322 UCSD Fire Station and ROW Improvements / S19003 151 Palm Avenue Transitional Housing / S18003 372 MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137			High
MOC Complex Solar Project / S14022 330 Morena Reservoir Outlet Tower Upgrade / S00041 333 PS2 Power Reliability & Surge Protection / S00312 342 Lower Otay Outlet Tower / S12018 322 UCSD Fire Station and ROW Improvements / S19003 151 Palm Avenue Transitional Housing / S18003 372 MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137		90	High
Morena Reservoir Outlet Tower Upgrade / S00041 333 PS2 Power Reliability & Surge Protection / S00312 342 Lower Otay Outlet Tower / S12018 322 UCSD Fire Station and ROW Improvements / S19003 151 Palm Avenue Transitional Housing / S18003 372 MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137) Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312 342 Lower Otay Outlet Tower / S12018 322 UCSD Fire Station and ROW Improvements / S19003 151 Palm Avenue Transitional Housing / S18003 372 MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137) Continuing	90	High
Lower Otay Outlet Tower / S12018 322 UCSD Fire Station and ROW Improvements / S19003 151 Palm Avenue Transitional Housing / S18003 372 MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137	3 Continuing	90	High
UCSD Fire Station and ROW Improvements / S19003 151 Palm Avenue Transitional Housing / S18003 372 MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137	2 Continuing	90	High
Palm Avenue Transitional Housing / S18003 372 MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137	2 Continuing	89	High
MBC Equipment Upgrades / S17013 325 NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137	Continuing	87	High
NCWRP Improvements to 30 mgd / S17012 334 Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137	2 Continuing	86	High
Fleet Operations Facilities / L14002 112 Fairmount Avenue Fire Station / S14018 137	5 Continuing	85	High
Fairmount Avenue Fire Station / S14018	Continuing	85	High
	2 Continuing	84	High
Fire Station No. 51 - Skyline Hills / S14017	' Continuing	83	Medium
	6 Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339 324	Continuing	83	Medium
North Pacific Beach Lifeguard Station / S10119 149	Continuing	83	Medium
Wet Weather Storage Facility / S00314 364	Continuing	83	Medium
EMTS Boat Dock Esplanade / S00319 312	2 Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029) Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	2 Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	' Underfunded	81	Medium
South Mission Beach Lifeguard Station / S00791 150) Continuing	81	Medium
101 Ash Improvements / S17009	Continuing	80	Medium
Fire Station No. 05 - Hillcrest / S00788) Warranty	80	Medium
Fire-Rescue Air Operations Facility / S15012	3 Continuing	78	Medium
Chollas Building / S11025 308	3 Continuing	77	Medium
SBWR Plant Demineralization / S00310 347	' Continuing	77	Medium
Lower Otay Reservoir Emer Outlet Improve / S00044 323		1	

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Fire Station No. 50 - North University City / S13021	145	Continuing	74	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	143	Continuing	71	Medium
EB Scripps Pk Comfort Station Replacement / S15035	212	Continuing	66	Medium
Oak Park Library / P20004	159	New	66	Medium
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	181	Continuing	65	Low
North Park Recreation Center Expansion / P18001	177	Continuing	64	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	180	Continuing	63	Low
Chicano Park Recreation Center / S18008	197	Continuing	63	Low
Mission Hills-Hillcrest Library / S13022	160	Continuing	62	Low
Ocean Beach Branch Library / P18005	159	Continuing	62	Low
Paradise Senior Center Improvements / S15002	247	Continuing	62	Low
Police Range Refurbishment Phase II / S18005	290	Continuing	62	Low
San Ysidro Branch Library / S00802	163	Continuing	62	Low
Ocean Beach Lifeguard Station / P18008	135	Continuing	61	Low
Tierrasanta Library Expansion / S15011	165	Continuing	60	Low
Advanced Metering Infrastructure / S17008	302	Continuing	59	Low
Scripps Miramar Ranch Library / S00811	164	Continuing	59	Low
Pacific Highlands Ranch Branch Library / S14023	161	Continuing	58	Low
NTC Aquatic Center / S10000	240	Underfunded	56	Low
Mira Mesa Community Pk Improvements / L16002	232	Continuing	54	Low
Kensington/Normal Heights Library / P18004	159	Continuing	49	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	141	Warranty	44	Low
University Heights Water Tower Seismic Retrofit / S17006	355	Continuing	43	Low
CIP Emergency Reserve / ABT00006	108	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	370	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	380	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	314	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	327	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	326	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	343	Continuing	Annual	Annual

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Sewer CIP Emergency Reserve / ABT00007	348	Continuing	Annual	Annual
Stadium / ABG00001	114	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	350	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	359	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	362	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	363	Continuing	Annual	Annual
Backup Generators at SPS's, TP & EMTS / S12036	305	Warranty	N/A	N/A
Convention Center Phase III Expansion / S12022	109	Underfunded	N/A	N/A
Kearny Mesa Repair Facility / P20000	103	New	N/A	N/A
Police 911 Call Manager / S15024	289	Continuing	N/A	N/A
San Carlos Branch Library / S00800	162	Underfunded	N/A	N/A
Water Department Security Upgrades / S00050	360	Continuing	N/A	N/A
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	396	Warranty	91	High
Maple Canyon Storm Drain Upgrade / S20003	433	New	86	High
Avenida de la Playa Infrastructure-SD / S13018	397	Warranty	73	Medium
SD River Dredging Qualcomm Way to SR163 / S00606	258	Continuing	69	Medium
Coolidge Street Storm Drain / S11003	416	Warranty	46	Low
Hayes Ave Storm Drain / S11002	425	Continuing	41	Low
Drainage Projects / ACA00001	418	Continuing	Annual	Annual
Watershed CIP / ACC00001	476	Continuing	Annual	Annual
Famosa Slough Salt Marsh Creation / S00605	218	Warranty	N/A	N/A
Golf Courses				
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	229	Continuing	60	High
MBGC Irrigation & Electrical Upgrades / S11010	230	Continuing	54	Medium
TP South Golf Course Imp Renovation / S18002	275	Continuing	26	Low
Balboa Park Golf Course / AEA00002	179	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	234	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	274	Continuing	Annual	Annual
Intangible Assets Information Tech				
Enterprise Funded IT Projects / ATT00002	111	Continuing	Annual	Annual

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Governmental Funded IT Projects / ATT00001	113	Continuing	Annual	Annual
311 Enhancements / T19000	105	Continuing	N/A	N/A
Accela Implementation Phase 2 / T19003	106	Continuing	N/A	N/A
CAD System Replacement Project / S13100	288	Warranty	N/A	N/A
Centralized Payment Processing Solution / T19002	107	Continuing	N/A	N/A
EAM Enhancements / T19001	110	Continuing	N/A	N/A
Fleet Management Software Upgrade / P19000	103	Continuing	N/A	N/A
Landfills				
Covered Aerated Static Pile System / S16053	123	Continuing	93	High
Miramar Landfill Gas Recovery Improvemen / S16052	126	Warranty	88	Medium
Miramar Landfill Storm Water Improvements / L18002	127	Continuing	88	Medium
South Chollas Landfill Improvements / S00684	128	Warranty	85	Medium
Miramar Landfill Facility Improvements / L17000	125	Continuing	77	Low
CNG Fueling Station for Refuse & Recycling / S15000	122	Continuing	55	Low
Minor Improvements to Landfills / AFA00001	124	Continuing	Annual	Annual
Parks				
Tierrasanta Sports Field Lighting Phase II / S18004	270	Continuing	91	High
Rancho Mission Canyon Park Upgrades / S15004	250	Continuing	83	High
East Fortuna Staging Area Field Stn Blg / S14016	210	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	253	Continuing	73	High
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	259	Continuing	71	High
Museum of Man Seismic Retrofit / L12003	238	Continuing	68	High
East Village Green Phase 1 / S16012	211	Continuing	67	High
Sunset Cliffs Park Drainage Improvements / L14005	266	Continuing	66	High
Hidden Trails Neighborhood Park / S00995	222	Continuing	65	High
Olive Grove Community Park ADA Improve / S15028	243	Continuing	65	High
Chollas Lake Improvements / L18001	200	Continuing	64	High
Doyle Park Community Park ADA Upgrades / S15037	209	Continuing	64	High
Rolando Joint Use Facility Development / S15029	254	Continuing	64	High
Children's Park Improvements / S16013	198	Continuing	63	High

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Downtown Greenways / L18000	208	Continuing	63	High
Memorial Comm Pk Playground ADA Upgrades / S16020	231	Continuing	63	High
Cesar Solis Community Park / S00649	195	Warranty	62	High
Mohnike Adobe and Barn Restoration / S13008	237	Continuing	62	High
Park de la Cruz Neighborhood Park Improvements / S15003	248	Continuing	62	High
Skyline Hills Community Park ADA Improve / S15038	261	Continuing	62	High
Taft Joint Use Facility Development / S15026	268	Continuing	62	High
La Paz Mini Park / S11103	226	Underfunded	61	High
Egger/South Bay Community Park ADA Improvements / S15031	213	Continuing	60	High
Hickman Fields Athletic Area / S00751	221	Continuing	60	High
Junipero Serra Museum ADA Improvements / S15034	224	Continuing	60	High
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	228	Continuing	60	High
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	263	Warranty	59	Medium
Wangenheim Joint Use Facility / S15007	279	Continuing	59	Medium
Canon Street Pocket Park / S16047	184	Continuing	58	Medium
Carmel Creek NP Improvements / S16037	187	Continuing	58	Medium
Carmel Del Mar NP Comfort Station-Development / S16034	188	Continuing	58	Medium
Carmel Grove NP Comfort Station and Park / S16038	189	Continuing	58	Medium
Carmel Knolls NP Comfort Station-Development / S16033	190	Continuing	58	Medium
Carmel Mission NP Comfort Station Development / S16039	191	Continuing	58	Medium
Carmel Valley CP-Turf Upgrades / S16029	192	Continuing	58	Medium
Centrum Neighborhood Pk Improvements / RD16005	194	Continuing	58	Medium
Fairbrook Neighborhood Park Development / S01083	217	Continuing	58	Medium
Ocean Air Comfort Station and Park Improvements / S16031	241	Continuing	58	Medium
Ocean Air CP - Turf Upgrades / S16030	242	Continuing	58	Medium
Sage Canyon NP Concession Bldg-Develop / S16035	256	Continuing	58	Medium
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	260	Continuing	58	Medium
Solana Highlands NP-Comfort Station Development / S16032	262	Continuing	58	Medium
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	265	Continuing	58	Medium
Torrey Highlands NP Upgrades / S16036	272	Continuing	58	Medium

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Villa Monserate Neighborhood Park Upgrades / S16048	277	Continuing	58	Medium
Bay Terrace Senior Center / S16060	182	Continuing	57	Medium
Emerald Hills Park GDP / P20003	177	New	57	Medium
Olive St Park Acquisition and Development / S10051	244	Continuing	57	Medium
Southeastern Mini Park Improvements / L16000	264	Continuing	57	Medium
Carmel Valley Neighborhood Park #8 / S00642	193	Continuing	55	Low
Del Mar Mesa Neighborhood Park / S13023	205	Warranty	55	Low
Mira Mesa CP Expansion Phase I / S00667	233	Continuing	55	Low
Hawk Pocket Prk & Horton ES Joint UseDev / S16045	220	Continuing	54	Low
El Cuervo Adobe Improvements / S14006	214	Continuing	53	Low
North Park Mini Park / S10050	239	Continuing	53	Low
Encanto Comm Pk Security Lighting Upgrades / S16017	215	Continuing	52	Low
Hendrix Pond/Aviary Park Development / P18003	177	Continuing	52	Low
Rolling Hills Neighborhood Park ADA Upgrades / S15021	255	Continuing	52	Low
Waldo Waterman Park / S00760	278	Warranty	52	Low
Beyer Park Development / S00752	183	Continuing	51	Low
Southwest Neighborhood Park / P18010	178	Continuing	51	Low
Charles Lewis III Memorial Park / S00673	196	Warranty	49	Low
Chollas Community Park Comfort Station / S16058	199	Continuing	49	Low
Wightman Street Neighborhood Park / S00767	280	Continuing	49	Low
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	225	Continuing	48	Low
Dennery Ranch Neighborhood Park / S00636	207	Continuing	47	Low
John Baca Park-General Development Plan / P19003	177	Continuing	47	Low
Ocean Beach Pier Condition Assessment / P18002	178	Continuing	47	Low
Canyon Hills Resource Park Improvements / S15006	185	Continuing	45	Low
Chollas Lake Pk Playground Improvements / S14002	201	Warranty	40	Low
Los Penasquitos Cyn Preserve STrl Restor / S13014	227	Underfunded	35	Low
Tubman Charter School JU Improvements / S13000	276	Continuing	31	Low
Kumeyaay Lakes Berm Restoration Dredging / P18006	177	Continuing	27	Low
Canyonside Community Park Improvements / S12004	186	Continuing	22	Low

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Hiking & Equestrian Trail NP #10 / S00722	223	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	257	Continuing	19	Low
Coastal Erosion and Access / AGF00006	203	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	235	Continuing	Annual	Annual
Park Improvements / AGF00007	249	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	251	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	252	Continuing	Annual	Annual
Del Sur Neighborhood Park / RD19003	206	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / S01014	236	Continuing	N/A	N/A
Pacific Highlands Ranch Community Park / RD16002	245	Continuing	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / RD12003	246	Continuing	N/A	N/A
Torrey Meadows Neighborhood Park / S00651	273	Warranty	N/A	N/A
Potable Reuse				
Pure Water Pooled Contingency / P19002	299	Continuing	85	High
PURE Water Program / ALA00001	344	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / S12014	346	Continuing	90	High
Evans Pond Reclaimed Water Pipeline Inst / S13010	216	Warranty	40	Medium
Recycled Water Systems Upgrades / AHC00004	345	Continuing	Annual	Annual
Transportation				
City Heights Pedestrian Improvements / S15044	413	Continuing	91	High
City Heights Sidewalks and Streetlights / S19005	414	New	91	High
Torrey Highlands Community ID & Enhance / S11009	271	Warranty	91	High
Market Street-47th to Euclid-Complete Street / S16061	435	Continuing	87	High
La Media Road Improvements / S15018	431	Continuing	85	High
University Avenue Complete Street Phase1 / S18001	469	Continuing	81	High
Sea World Dr/I5 Interchange Improvement / S00888	452	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	411	Warranty	73	High
Juan Street Concrete Street / S00602	429	Warranty	73	High
Coastal Rail Trail / S00951	415	Continuing	72	High
Miramar Road-I-805 Easterly Ramps / S00880	439	Continuing	71	High

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
SR 163/Clairemont Mesa Blvd Interchange / S00905	455	Warranty	71	High
W Mission Bay Dr Bridge Over SD River / S00871	475	Continuing	70	High
Village Center Loop Rd-N Carmel Valley Rd / S19002	473	Continuing	68	High
Streamview Drive Improvements Phase 2 / S18000	460	Continuing	67	High
University Avenue Mobility / S00915	470	Continuing	67	High
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	428	Continuing	66	High
Old Otay Mesa Road-Westerly / S00870	442	Continuing	66	High
Alvarado Road Realignment / P18007	393	Continuing	63	Medium
25th Street Renaissance Project / S00985	394	Warranty	61	Medium
SR 163/Friars Road / S00851	456	Continuing	61	Medium
Ysabel Creek Road Repair / P19001	393	Continuing	61	Medium
Palm Avenue Roadway Improvements / S00913	446	Warranty	57	Medium
SR94/Euclid Av Interchange Phase 2 / S14009	457	Continuing	57	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	440	Warranty	56	Medium
Poway Road Bicycle Path - Class I / S00943	448	Warranty	56	Medium
Regents Rd Widening-Genesee to Executive / S00881	450	Warranty	56	Medium
43rd St fr Logan to I805 St Widening / S00845	395	Warranty	55	Medium
Otay Mesa Truck Route Phase 4 / S11060	443	Continuing	55	Medium
Torrey Pines Road Improvement Phase 2 / S15023	464	Continuing	54	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	419	Continuing	53	Low
Palm Avenue Interstate 805 Interchange / S00869	445	Continuing	53	Low
Park Boulevard At-Grade Crossing / S15045	447	Continuing	53	Low
Streamview Drive Improvements / S00864	459	Warranty	53	Low
Talmadge Traffic Calming Infrastructure / S17001	269	Continuing	53	Low
Linda Vista/Genesee Intersection Improve / S00907	432	Warranty	52	Low
Del Sol Boulevard-Central / S00858	417	Warranty	51	Low
Georgia Street Bridge Improvements / S00863	423	Continuing	51	Low
Golf Course Drive Improvements / S15040	219	Continuing	50	Low
Market St-Euclid to Pitta-Improvements / S16022	434	Continuing	50	Low
Five Points Neighborhood Pedestrian Impr / S00988	421	Warranty	48	Low

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Switzer Canyon Bridge Enhancement Prog / S10054	267	Continuing	47	Low
Torrey Meadows Drive Overcrossing / S10015	463	Continuing	46	Low
Genesee Avenue Widen I-5 Crossing / S00839	422	Continuing	44	Low
Cherokee Street Improvements / S00921	412	Warranty	43	Low
Coast Blvd Walkway Improvements / S15001	202	Warranty	42	Low
Torrey Pines Road Slope Restoration / S00877	465	Warranty	42	Low
Carmel Country Road Low Flow Channel / S00969	406	Continuing	41	Low
Convert RB Medians-Asphalt to Concrete / L12000	204	Continuing	35	Low
Martin Luther King Jr. Promenade / S13020	436	Warranty	15	Low
Balboa Avenue Corridor Improvements / S00831	399	Continuing	12	Low
Citrus & Conifer Reconstruction / P20002	393	New	14	Low
Bicycle Facilities / AIA00001	438	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	400	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	401	Continuing	Annual	Annual
Guard Rails / AIE00002	424	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	427	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	426	Continuing	Annual	Annual
Median Installation / AIG00001	437	Continuing	Annual	Annual
New Walkways / AlK00001	441	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	453	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	461	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	462	Continuing	Annual	Annual
Traffic Calming / AIL00001	466	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	467	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	468	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	471	Continuing	Annual	Annual
Azalea Park Neighborhood Identification / S00699	398	Warranty	N/A	N/A
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	402	Continuing	N/A	N/A
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	403	Warranty	N/A	N/A
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	404	Continuing	N/A	N/A

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Camino del Sur Widening (San Dieguito Rd to Paseo / RD19005	405	Continuing	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	407	Warranty	N/A	N/A
Carmel Mountain Road (T-5.2) / RD15002	408	Continuing	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	409	Continuing	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	410	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / S00886	420	Warranty	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	430	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	444	Continuing	N/A	N/A
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	449	Continuing	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	451	Continuing	N/A	N/A
State Route 56 Freeway Expansion / RD14000	458	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	472	Continuing	N/A	N/A
W Bernardo Dr Spot Improvement I-15 to Aguamiel Rd / RD19004	474	Continuing	N/A	N/A
Westerly Extension of Hazard Center Dr / RD10001	477	Continuing	N/A	N/A
Wastewater				
Harbor Drive Trunk Sewer / S18006	315	Continuing	89	High
Alvarado Trunk Sewer Phase IV / S15019	304	Continuing	84	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	351	Continuing	84	Medium
Kearny Mesa Trunk Sewer / S20000	317	New	77	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	328	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	340	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	349	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	356	Continuing	Annual	Annual
Water				
Otay 2nd Pipeline Phase 4 / S20001	337	New	99	High
Catalina 12inch Cast Iron Mains / S12008	307	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	331	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	338	Continuing	98	High
30th Street Pipeline Replacement / S12010	300	Continuing	93	Medium
University Ave Pipeline Replacement / S11021	353	Continuing	93	Medium

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Upas St Pipeline Replacement / S11022	357	Continuing	93	Medium
Alvarado 2nd Extension Pipeline / S12013	303	Continuing	92	Medium
Morena Pipeline / S16027	332	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	339	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	336	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	358	Continuing	90	Low
El Monte Pipeline No 2 / S10008	311	Continuing	86	Low
La Jolla Scenic Drive 16inch Main / S12009	318	Continuing	82	Low
La Jolla View Reservoir / S15027	319	Continuing	80	Low
Little McGonigle Ranch Road Pipeline / S00069	321	Continuing	70	Low
Corrosion Control / AKA00001	310	Continuing	Annual	Annual
Freeway Relocation / AKB00002	313	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	316	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	320	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	341	Continuing	Annual	Annual
Water Main Replacements / AKB00003	361	Continuing	Annual	Annual
New 16" Water Mains (U-3) / RD15003	335	Continuing	N/A	N/A