Department of Information Technology	



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#### **Description**

The Department of Information Technology was established in 1994 and provides citywide technology strategy, operational support of applications, infrastructure, and wireless technologies, enterprise application services, and manages Information Technology (IT) services contracts and assets.

Some key areas of the Department include:

IT Fiscal Services - The IT Fiscal Services group coordinates the citywide IT budget process and also monitors and reports on fixed citywide IT expenditures.

IT Contracts Management - The Contracts Management Group manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

IT Enterprise Engineering and Architecture - The IT Enterprise Engineering and Architecture Group manages the network, datacenter, cloud, telecommunications, call center, desktop phone and directory services for the City. The group sets the technology direction and innovation for the City's core infrastructure, resiliency, data protection needs, and works with City departments to develop solutions to enhance City services.

Service Management Office (SMO) - The Service Management Office Division manages the City's end user computer hardware and software standards and enterprise change governance. The SMO manages the contracts for Application and Development, IT Help Desk and Desktop Support functions, the City's ServiceNow platform and develops citywide IT Service Delivery best practices and processes.

Cyber Security Compliance and Risk Management - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, and internal controls.

Enterprise Applications - The Enterprise Applications Group provides citywide information technology services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

Digital Strategy - The Digital Strategy Group partners with City departments to develop innovative strategies to expand citywide digital services, streamline applications through web and mobile channels, and oversee the use of Public, Education and Government (PEG) fees to deploy state-of-the-art technologies to ensure the public has continued access to cable television airwaves.

Wireless Technology Services - The Wireless Technology Services Group manages the service delivery for public safety wireless radio communications technologies.

#### The vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions.

#### The mission is:

To provide high quality, secure, and resilient technology solutions and public safety wireless radio services through strategic innovation and partnerships with City and regional stakeholders.

#### **Goals and Objectives**

#### Goal 1: Modernize and maximize the business value and resiliency of technology services through:

- A comprehensive technology platform that includes datacenter, cloud, network and security enhancements
- Citywide transformation to cloud services
- Enhancement of Enterprise Architecture and standards
- Modernization of the City's application portfolio
- Enhanced and resilient public safety wireless communications
- Budget and cost optimization

# Goal 2: Deliver and support City technologies by optimizing the skills and training of City staff to drive innovation and citywide best practices. Drive customer satisfaction through customer feedback and improvements.

- Create an operating model to maximize the value of IT staff in City departments
- Develop the skills of citywide IT staff in project management, business analyst roles, cloud technology, contracts, security, and ITIL best practices
- Improve service management through best practices and technology automation
- Enhance IT training for emerging technologies

## Goal 3: Improve the User Experience by Advancing IT Service Delivery and Developing Solutions for a Mobile Workforce

- Engage City departments to make improvements to contract Service Level Agreements (SLA's) to promote innovation and meet changing business requirements
- Develop and implement new technology solutions for a mobile workforce
- Create a Service Catalog and enhance self-service capabilities
- Expand mobile device support in the City's IT services contracts
- Develop cross-functional ITIL processes to improve service delivery in new IT services contracts

#### Goal 4: Secure the City's data and technology

- Ensure proper processes are in place to ensure all technologies meet city security standards
- Continue to enhance the automation of security with a Security Orchestration, Automation and Response (SOAR) tool
- Create an environment where security is a key decision point for all contracts, procurement processes, product selection, adoption, and use
- Modernize, maintain and improve existing security tools in City infrastructure and in the cloud
- Enhance disaster recovery and resiliency of City applications

#### **Key Performance Indicators**

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage availability of public safety wireless services	99.999 %	99.999 %	99.999 %	99.999 %	99.999 %
Percentage of security incidents per month per 10,000 users	1.00 %	0.33 %	<1.0%	0.14 %	<1.0%

## **Key Performance Indicators**

Performance Indicator	FY2019	FY2019	FY2020	FY2020	FY2021
	Target	Actual	Target	Actual	Target
Percentage availability for citywide network and phone systems	99.90 %	99.90 %	99.90 %	99.90 %	99.90 %

## **Department Summary**

	FY2019	FY2020	FY2021	FY2020-2021
	Actual	Budget	Adopted	Change
FTE Positions (Budgeted)	120.00	129.21	134.73	5.52
Personnel Expenditures	\$ 17,448,040	\$ 19,601,683	\$ 19,706,762	\$ 105,079
Non-Personnel Expenditures	36,155,161	83,586,047	103,336,108	19,750,061
Total Department Expenditures	\$ 53,603,201	\$ 103,187,730	\$ 123,042,870	\$ 19,855,140
Total Department Revenue	\$ 53,827,714	\$ 98,348,118	\$ 122,092,004	\$ 23,743,886

#### **General Fund**

**Department Expenditures** 

	FY2019	FY2020	FY2021	FY2020-2021
	Actual	Budget	Adopted	Change
Financial & Support Services	\$ 1,137,415	\$ 267,172	\$ 751,030	\$ 483,858
Wireless Technology Services	408	-	-	-
Total	\$ 1,137,823	\$ 267,172	\$ 751,030	\$ 483,858

, , , , , , , , , , , , , , , , , , ,	FTE	Expenditures	Revenue
Non-Discretionary Technical Correction Adjustment to reflect the reduction of non-discretionary expenditures in the non-discretionary process that was taken in the operating budget for balancing purposes.	0.00 \$	899,200 \$	-
Internet Access for Low-Income Communities Pilot Program Addition of one-time non-personnel expenditures associated with the Internet Access to Low-Income Communities Pilot Program.	0.00	500,000	-
Personal Computer (PC) Replacement Addition of non-personnel expenditures associated with the debt financing of computers replaced through the General Fund PC Replacement Program.	0.00	206,030	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(27,172)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,094,200)	-
Total	0.00 \$	483,858 \$	-

**Expenditures by Category** 

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ 815	\$ - \$	- \$	-
Contracts	1,200	(872,028)	500,000	1,372,028
Information Technology	1,135,808	1,139,200	45,000	(1,094,200)
Debt	-	-	206,030	206,030
NON-PERSONNEL SUBTOTAL	1,137,823	267,172	751,030	483,858
Total	\$ 1,137,823	\$ 267,172 \$	751,030 \$	483,858

#### **GIS Fund**

**Department Expenditures** 

	FY2019	FY2020	FY2021	FY2020-2021
	Actual	Budget	Adopted	Change
Financial & Support Services	\$ -	\$ -	\$ 9,833	\$ 9,833
Information Technology	2,597,055	3,793,850	4,379,816	585,966
Total	\$ 2,597,055	\$ 3,793,850	\$ 4,389,649	\$ 595,799

**Department Personnel** 

	FY2019	FY2020	FY2021	FY2020-2021
	Budget	Budget	Adopted	Change
Information Technology	2.00	9.83	15.00	5.17
Total	2.00	9.83	15.00	5.17

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	822,344 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	5.17	309,277	-
<b>Pay-in-Lieu of Annual Leave Adjustments</b> Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	11,874	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit Plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	9,833	-

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(31,500)	-
Reclassification of Positions  Addition of 1.00 Program Coordinator offset by the reduction of 1.00 Information Systems Analyst 4 to better align the classification with the operations of the Geographic Information Systems (GIS) program.	0.00	(34,837)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(491,192)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	623,250
Total	5.17 \$	595,799 \$	623,250

**Expenditures by Category** 

	FY2019	FY2020	FY2021	FY2020-2021
	Actual	Budget	Adopted	Change
PERSONNEL			•	
Personnel Cost	\$ 126,994	\$ 744,226	\$ 996,588	\$ 252,362
Fringe Benefits	89,838	496,650	540,435	43,785
PERSONNEL SUBTOTAL	216,833	1,240,876	1,537,023	296,147
NON-PERSONNEL				
Supplies	\$ 332	\$ 41,500	\$ 10,000	\$ (31,500)
Contracts	872,469	820,282	874,799	54,517
Information Technology	1,507,421	1,691,192	1,967,827	276,635
NON-PERSONNEL SUBTOTAL	2,380,222	2,552,974	2,852,626	299,652
Total	\$ 2.597.055	\$ 3.793.850	\$ 4.389.649	\$ 595.799

**Revenues by Category** 

	FY2019	FY2020	FY2021	FY2020-2021
	Actual	Budget	Adopted	Change
Charges for Services	\$ 2,385,771	\$ 3,572,685	\$ 4,195,935	\$ 623,250
Rev from Money and Prop	6,598	-	-	-
Rev from Other Agencies	207,767	195,303	195,303	<u>-</u>
Total	\$ 2,600,135	\$ 3,767,988	\$ 4,391,238	\$ 623,250

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salar	y Range	Total
FTE, Salarie	es, and Wages			·			
21000432	Geographic Info Systems Analyst 2	0.00	3.00	6.00 \$	57,691 -	69,723 \$	380,016
21000433	Geographic Info Systems Analyst 3	0.00	2.00	4.00	63,342 -	76,578	278,888
21000434	Geographic Info Systems Analyst 4	0.00	0.83	1.00	71,249 -	86,311	78,374

**Personnel Expenditures** 

	<u> </u>					
Job		FY2019	FY2020	FY2021		
Number	Job Title / Wages	Budget	Budget	Adopted	Salary Range	Total
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	76,586
20000998	Information Systems Analyst 4	0.00	1.00	0.00	71,249 - 86,311	-
20000377	Information Systems Technician	1.00	1.00	1.00	45,444 - 54,769	54,766
20001234	Program Coordinator	0.00	0.00	1.00	28,080 - 147,160	117,374
20001222	Program Manager Budgeted Vacancy Factor Vacation Pay In Lieu	0.00	1.00	1.00	50,128 - 184,332	131,768 (133,058) 11,874
FTE, Salario	es, and Wages Subtotal	2.00	9.83	15.00	:	\$ 996,588

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits			-	
Employee Offset Savings	\$ 529	\$ 7,090	\$ 4,501	\$ (2,589)
Flexible Benefits	21,682	129,503	181,066	51,563
Long-Term Disability	-	-	3,418	3,418
Medicare	2,036	10,790	14,276	3,486
Other Post-Employment Benefits	12,794	60,229	81,809	21,580
Retiree Medical Trust	185	1,178	1,993	815
Retirement ADC	40,044	204,505	150,235	(54,270)
Risk Management Administration	2,167	11,849	13,767	1,918
Supplemental Pension Savings Plan	10,016	59,871	84,716	24,845
Unemployment Insurance	219	1,147	1,518	371
Workers' Compensation	166	10,488	3,136	(7,352)
Fringe Benefits Subtotal	\$ 89,838	\$ 496,650	\$ 540,435	\$ 43,785
Total Personnel Expenditures			\$ 1,537,023	

## **Information Technology Fund**

**Department Expenditures** 

	FY2019	FY2020	FY2021	FY2020-2021
	Actual	Budget	Adopted	Change
Citywide IT Fixed Expenses	\$ -	\$ -	\$ 18,055,306	\$ 18,055,306
Enterprise IT Sourcing Operations	1,577,160	1,988,700	582,077	(1,406,623)
Enterprise Resource Planning	64,566	-	245,584	245,584
Financial & Support Services	2,970,208	53,930,227	56,495,627	2,565,400
Information Technology	6,409,714	4,150,737	3,124,251	(1,026,486)
IT Contract Management	1,740,314	1,821,677	1,668,904	(152,773)
Project Management Office	107,094	-	135	135
Total	\$ 12,869,058	\$ 61,891,341	\$ 80,171,884	\$ 18,280,543

**Department Personnel** 

	FY2019	FY2020	FY2021	FY2020-2021
	Budget	Budget	Adopted	Change
Enterprise IT Sourcing Operations	10.00	9.00	4.00	(5.00)

**Department Personnel** 

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Enterprise Resource Planning	0.00	0.00	1.00	1.00
Financial & Support Services	6.00	7.00	15.00	8.00
Information Technology	23.00	25.00	21.00	(4.00)
IT Contract Management	4.00	4.00	3.00	(1.00)
Project Management Office	2.00	0.00	0.00	0.00
Total	45.00	45.00	44.00	(1.00)

Significant Budget Adjustments			
	FTE	Expenditures	Revenue
<b>Voice and Data Network Support Services</b> Revision to citywide expenditures to support IT fixed, voice, and data network services.	0.00 \$	3,787,167 \$	3,787,167
CARES Act Funding - Remote Workstations Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support the purchase of laptops and other workstation-related hardware for remote staff during the COVID-19 pandemic.	0.00	3,485,659	3,485,659
Workplace Services Contract Transition Addition of one-time non-personnel expenditures and associated revenue to transition current IT services to the new vendor for citywide service desk and desktop support.	0.00	2,914,377	2,914,377
Data Center Services Contract Transition Addition of one-time non-personnel expenditures and associated revenue to transition the data center contract and move City applications off of end-of-life servers in two data centers.	0.00	2,688,953	2,688,953
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,676,782	-
CARES Act Funding - Telecommunication Network, Datacenter, and Cyber Security Services Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support telecommunication network, data center, and cyber security services during the COVID-19 pandemic.	0.00	1,475,200	1,475,200
CARES Act Funding - Secure Remote Work Infrastructure Addition of non-personnel expenditures and associated one-time CARES Act Fund revenue to implement secure remote work infrastructure during the COVID-19 pandemic.	0.00	1,440,000	1,440,000
<b>Help Desk and Desktop Support Services</b> Revision to citywide expenditures for IT fixed help desk and desktop support services.	0.00	994,264	994,264

Significant Budget Adjustments	FTE	Expenditures	Revenue
<b>Cyber Security Services</b> Revision to citywide expenditures for IT fixed cyber security support services.	0.00	884,457	884,457
Application Development and Maintenance Services Contract Transition Addition of one-time non-personnel expenditures for the additional Application Development and Maintenance (ADM) contract expenses during the transition to a new vendor.	0.00	789,398	789,398
CARES Act Funding - Remote Access Network Hardware Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to provide remote access network redundancies during the COVID-19 pandemic.	0.00	700,000	700,000
CARES Act Funding - Thermal Imaging Temperature Screening Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support thermal imaging temperature screening hardware, software, and implementation costs during the COVID-19 pandemic.	0.00	515,800	515,800
Non-Discretionary Technical Correction Adjustment to reflect the reduction of non-discretionary expenditures in the non-discretionary process that was taken in the operating budget for balancing purposes.	0.00	422,507	-
CARES Act Funding - Remote Work Conference Rooms Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support tele-conferencing solutions and related hardware for staff during the COVID-19 pandemic.	0.00	400,500	400,500
CARES Act Funding - Learning Management System Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support cloud-based learning management system for staff during the COVID-19 pandemic.	0.00	250,000	250,000
CARES Act Funding - Project Management Tools Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue for project management tools to assist with remote work planning and communications during the COVID-19 pandemic.	0.00	151,800	151,800
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	101,504	-
CARES Act Funding - Virtual Private Network (VPN) Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to provide a secure virtual private network (VPN) for staff impacted during the COVID-19 pandemic.	0.00	99,800	99,800

	FTE	Expenditures	Revenue
<b>Disk Storage Migration</b> Addition of non-personnel expenditures to support the City's historical email data in a cloud environment.	0.00	80,000	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	44,000	-
City Website Support  Reduction of non-personnel expenditures for website support and maintenance which will be performed with current City staff.	0.00	(12,000)	-
<b>Cyber Security Tools</b> Reduction of non-personnel expenditures for cyber security tools due to operational efficiencies.	0.00	(20,000)	-
Adobe E-Signature Reduction of non-personnel expenditures limiting the number of individually purchased E-Signatures available to Human Resources and Development Services departments rather than being rolled out Citywide.	0.00	(70,000)	-
Homeland Security Penetration Testing Reduction of non-personnel expenditures by leveraging no-cost network penetration testing services from the Office of Homeland Security.	0.00	(90,000)	-
Reduction of Information Systems Analyst 3 Reduction of 1.00 Information Systems Analyst 3 in the Information Technology Service Management Division associated with Service Desk, Desktop Support, Desktop Engineering and Cross-Functional programs.	(1.00)	(91,277)	-
<b>Microsoft Support Contract</b> Reduction of non-personnel expenditures as result of changing the Microsoft support contract to a pay-as-you-go model.	0.00	(100,000)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(277,905)	-
<b>Data Center Services</b> Revised citywide expenditures for IT fixed data center services.	0.00	(308,718)	(308,718)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(982,672)	(806,996)
<b>Application Development and Maintenance Services</b> Revision to citywide expenditures for IT fixed application development and maintenance services.	0.00	(1,247,551)	(1,247,551)

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,421,502)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	1,747,193
Total	(1.00) \$	18,280,543 \$	19,961,303

**Expenditures by Category** 

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 4,398,392	\$ 4,671,196	\$ 4,388,993	\$ (282,203)
Fringe Benefits	2,669,355	2,512,469	2,486,342	(26,127)
PERSONNEL SUBTOTAL	7,067,747	7,183,665	6,875,335	(308,330)
NON-PERSONNEL				
Supplies	\$ 22,675	\$ 22,669	\$ 23,929	\$ 1,260
Contracts	2,425,819	53,012,159	57,223,534	4,211,375
Information Technology	3,033,394	1,634,002	16,023,952	14,389,950
<b>Energy and Utilities</b>	11,306	29,346	17,984	(11,362)
Other	6,320	9,500	7,150	(2,350)
Transfers Out	299,780	-	-	-
Capital Expenditures	2,016	-	-	-
NON-PERSONNEL SUBTOTAL	5,801,311	54,707,676	73,296,549	18,588,873
Total	\$ 12,869,058	\$ 61,891,341	\$ 80,171,884	\$ 18,280,543

**Revenues by Category** 

	FY2019	FY2020	FY2021	FY2020-2021
	Actual	Budget	Adopted	Change
Charges for Services	\$ 12,969,342	\$ 60,266,593	\$ 72,673,737	\$ 12,407,144
Other Revenue	1,136	60,000	-	(60,000)
Rev from Money and Prop	40,237	-	-	-
Rev from Other Agencies	-	-	7,614,159	7,614,159
Transfers In	349,722	-	-	-
Total	\$ 13,360,437	\$ 60,326,593	\$ 80,287,896	\$ 19,961,303

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Job		FY2019	FY2020	FY2021			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
FTE, Salarie	es, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00 \$	39,449 -	47,528	\$ 46,815
20000024	Administrative Aide 2	1.00	1.00	1.00	45,444 -	54,769	45,448
20001101	Department Director	1.00	1.00	1.00	63,127 -	239,144	197,413
20001168	Deputy Director	2.00	2.00	2.00	50,128 -	184,332	317,990
20000924	Executive Assistant	1.00	1.00	1.00	46,475 -	56,208	55,359
20000290	Information Systems	1.00	1.00	0.00	57,691 -	69,723	-
	Analyst 2						
20000293	Information Systems	9.00	9.00	9.00	63,342 -	76,578	623,024
	Analyst 3						

**Personnel Expenditures** 

Job	·	FY2019	FY2020	FY2021		
Number	Job Title / Wages	Budget	Budget	Adopted	Salary Range	Total
20000998	Information Systems Analyst 4	3.00	2.00	2.00	71,249 - 86,311	157,560
20000180	Information Systems Manager	1.00	1.00	1.00	90,092 - 109,108	109,117
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	48,433
20001234	Program Coordinator	6.00	8.00	8.00	28,080 - 147,160	878,096
20001222	Program Manager	17.00	16.00	16.00	50,128 - 184,332	2,033,344
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	76,586
	Budgeted Vacancy Factor					(306,696)
	Overtime Budgeted					5,000
	Vacation Pay In Lieu					101,504
FTE, Salarie	es, and Wages Subtotal	45.00	45.00	44.00	\$	4,388,993

	FY2019	FY2020	FY2021	FY2020-2021
	Actual	Budget	Adopted	Change
Fringe Benefits				
Employee Offset Savings	\$ 45,875	\$ 36,444	\$ 37,203	\$ 759
Flexible Benefits	604,311	642,467	588,909	(53,558)
Long-Term Disability	-	-	14,859	14,859
Medicare	64,153	65,096	62,094	(3,002)
Other Post-Employment Benefits	264,653	269,500	245,427	(24,073)
Retiree Medical Trust	5,810	7,188	6,916	(272)
Retirement 401 Plan	2,276	1,974	2,442	468
Retirement ADC	1,327,381	1,080,510	1,157,557	77,047
Retirement DROP	7,329	8,548	3,580	(4,968)
Risk Management Administration	44,798	53,020	41,301	(11,719)
Supplemental Pension Savings Plan	286,273	322,879	306,704	(16,175)
Unemployment Insurance	7,292	7,032	6,598	(434)
Workers' Compensation	9,205	17,811	12,752	(5,059)
Fringe Benefits Subtotal	\$ 2,669,355	\$ 2,512,469	\$ 2,486,342	\$ (26,127)
Total Personnel Expenditures	•		\$ 6,875,335	

## **OneSD Support Fund**

**Department Expenditures** 

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Enterprise Resource Planning	\$ 28,001,626	\$ 27,448,656	\$ 27,705,062	\$ 256,406
Financial & Support Services	-	(318,831)	82,243	401,074
Information Technology	11,928	-	-	-
Total	\$ 28,013,554	\$ 27,129,825	\$ 27,787,305	\$ 657,480

**Department Personnel** 

	FY2019	FY2020	FY2021	FY2020-2021
	Budget	Budget	Adopted	Change
Enterprise Resource Planning	29.00	30.00	30.00	0.00

**Department Personnel** 

	FY2019	FY2020	FY2021	FY2020-2021
	Budget	Budget	Adopted	Change
Total	29.00	30.00	30.00	0.00

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	6,940,629 \$	-
Non-Discretionary Technical Correction  Adjustment to reflect the reduction of non-discretionary expenditures in the non-discretionary process that was taken in the operating budget for balancing purposes.	0.00	846,808	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	52,243	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	30,000	-
Open Text Consultant Services Reduction of non-personnel expenditures associated with consultant services to support Open Text document management system projects.	0.00	(125,000)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(128,486)	-
SAP Consultant Services Reduction of non-personnel expenditures associated with consultant services to support the SAP system.	0.00	(132,193)	-
Enterprise Asset Management (EAM) Consultant Services Reduction of non-personnel expenditures associated with consulting services to support the Enterprise Asset Management maintenance, break fix, and compliance updates.	0.00	(198,000)	-
Finance and Logistics Consultant Services Reduction of non-personnel expenditures associated with the consulting services to support the Finance and Logistics module in SAP.	0.00	(210,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(269,319)	-

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
Ariba Sourcing Implementation Reduction of non-personnel expenditures associated with consulting services to support the Ariba sourcing implementation and replacement of Planet Bids.	0.00	(420,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(5,729,202)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	2,623,874
Total	0.00 \$	657,480 \$	2,623,874

**Expenditures by Category** 

	•				
		FY2019	FY2020	FY2021	FY2020-2021
		Actual	Budget	Adopted	Change
PERSONNEL					
Personnel Cost	\$	3,124,582	\$ 3,579,745	\$ 3,447,138	\$ (132,607)
Fringe Benefits		1,748,913	1,907,975	1,953,170	45,195
PERSONNEL SUBTOTAL		4,873,495	5,487,720	5,400,308	(87,412)
NON-PERSONNEL					
Supplies	\$	25,934	\$ 19,437	\$ 35,304	\$ 15,867
Contracts		3,383,110	1,851,205	3,147,947	1,296,742
Information Technology		18,978,710	19,065,645	19,196,246	130,601
Energy and Utilities		4,604	6,500	6,500	-
Other		381	-	1,000	1,000
Transfers Out		98,000	-	-	-
Capital Expenditures		-	50,000	-	(50,000)
Debt		649,318	649,318	-	(649,318)
NON-PERSONNEL SUBTOTAL		23,140,059	 21,642,105	 22,386,997	744,892
Total	\$	28.013.554	\$ 27.129.825	\$ 27.787.305	\$ 657.480

**Revenues by Category** 

	FY2019	FY2020	FY2021	FY2020-2021
	Actual	Budget	Adopted	Change
Charges for Services	\$ 27,795,935	\$ 25,124,081	\$ 27,747,955	\$ 2,623,874
Rev from Money and Prop	170,177	-	-	-
Total	\$ 27 966 112	\$ 25 124 081	\$ 27 747 955	\$ 2 623 874

	=						
Job		FY2019	FY2020	FY2021			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
FTE, Salarie	es, and Wages						
20001247	Business Systems Analyst 2	1.00	1.00	1.00	\$ 63,449 -	76,685	\$ 76,690
20001168	Deputy Director	1.00	1.00	1.00	50,128 -	184,332	147,264
20001234	Program Coordinator	15.00	16.00	16.00	28,080 -	147,160	1,842,718
20001222	Program Manager	11.00	11.00	11.00	50,128 -	184,332	1,423,341
20000015	Senior Management	1.00	1.00	1.00	63,342 -	76,578	76,586
	Analyst						
	<b>Budgeted Vacancy Factor</b>						(171,704)
	Vacation Pay In Lieu						52,243

**Personnel Expenditures** 

Job	FY2019	FY2020	FY2021		
Number Job Title / Wages	Budget	Budget	Adopted	Salary Range	Total
FTE, Salaries, and Wages Subtotal	29.00	30.00	30.00	\$	3,447,138

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits		=		8-
Employee Offset Savings	\$ 31,430	\$ 32,907	\$ 32,907	\$ -
Flexible Benefits	412,053	462,051	460,899	(1,152)
Long-Term Disability	-	-	11,777	11,777
Medicare	45,411	51,309	49,227	(2,082)
Other Post-Employment Benefits	166,445	183,750	176,204	(7,546)
Retiree Medical Trust	4,644	5,438	5,088	(350)
Retirement 401 Plan	7,067	7,587	7,606	19
Retirement ADC	875,224	912,232	980,268	68,036
Retirement DROP	4,343	4,492	4,492	-
Risk Management Administration	28,193	36,150	29,652	(6,498)
Supplemental Pension Savings Plan	164,315	193,205	180,749	(12,456)
Unemployment Insurance	5,181	5,452	5,232	(220)
Workers' Compensation	4,607	13,402	9,069	(4,333)
Fringe Benefits Subtotal	\$ 1,748,913	\$ 1,907,975	\$ 1,953,170	\$ 45,195
Total Personnel Expenditures			\$ 5,400,308	

## **Wireless Communications Technology Fund**

**Department Expenditures** 

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Financial & Support Services	\$ -	\$ -	\$ 42,000	\$ 42,000
Wireless Technology Services	8,985,711	10,105,542	9,901,002	(204,540)
Total	\$ 8,985,711	\$ 10,105,542	\$ 9,943,002	\$ (162,540)

**Department Personnel** 

	FY2019	FY2020	FY2021	FY2020-2021
	Budget	Budget	Adopted	Change
Wireless Technology Services	44.00	44.38	45.73	1.35
Total	44.00	44.38	45.73	1.35

FTE	Expenditures	Revenue
3.00	\$ 260,256	\$ 259,130
	 3.00 \$	

Significant Budget Adjustments	FTE	Expenditures	Revenue
Public Utilities Department Wireless Communication and Infrastructure  Addition of non-personnel expenditures to support the Public Utilities Department's Public Safety Radio System.	0.00	200,000	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	42,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.35	37,375	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	30,153	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	24,889	-
<b>Pay-in-Lieu of Annual Leave Adjustments</b> Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	10,666	-
Reduction of Equipment Technician 1 Reduction of 1.00 Equipment Technician 1 associated with the installation of radios for public safety vehicles.	(1.00)	(61,220)	-
Reduction of Equipment Technician 2 Reduction of 1.00 Equipment Technician 2 associated with the installation of radios for public safety vehicles.	(1.00)	(74,556)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(163,675)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(200,000)	-
Reduction of Public Safety Contract Services Reduction of non-personnel expenditures associated with the Public Safety Radio System, limiting compliance projects and infrastructure upgrades.	0.00	(268,428)	-
<b>Revised Revenue</b> Adjustment to reflect revised revenue projections.	0.00	-	276,329
Total	1.35 \$	(162,540) \$	535,459

**Expenditures by Category** 

		FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL		Actual	Duuget	Adopted	Change
Personnel Cost	\$	2,939,069	\$ 3,168,257	\$ 3,292,958	\$ 124,701
Fringe Benefits		2,350,896	2,521,165	2,601,138	79,973
PERSONNEL SUBTOTAL		5,289,965	5,689,422	5,894,096	204,674
NON-PERSONNEL					
Supplies	\$	302,173	\$ 320,795	\$ 314,332	\$ (6,463)
Contracts		1,905,215	2,663,667	2,500,695	(162,972)
Information Technology		201,185	217,043	262,281	45,238
Energy and Utilities		310,728	383,650	362,148	(21,502)
Other		-	1,400	1,400	-
Transfers Out		51,679	-	-	-
Capital Expenditures		95,408	-	40,000	40,000
Debt		829,358	829,565	568,050	(261,515)
NON-PERSONNEL SUBTOTAL		3,695,746	4,416,120	4,048,906	(367,214)
Total	\$	8,985,711	\$ 10,105,542	\$ 9,943,002	\$ (162,540)

**Revenues by Category** 

	FY2019	FY2020	FY2021	FY2020-2021
	Actual	Budget	Adopted	Change
Charges for Services	\$ 10,168,191	\$ 9,081,195	\$ 9,340,325	\$ 259,130
Other Revenue	751	-	276,329	276,329
Rev from Money and Prop	70,658	48,261	48,261	-
Rev from Other Agencies	8,231	-	-	-
Transfers In	2,877	-	-	-
Total	\$ 10,250,708	\$ 9,129,456	\$ 9,664,915	\$ 535,459

Job		FY2019	FY2020	FY2021			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
FTE, Salarie	s, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 -	40,459	\$ 39,849
20000251	Apprentice 1-	1.00	1.00	1.00	42,651 -	56,875	56,867
	Communications						
	Technician						
20000252	Apprentice 2-	0.00	0.00	1.00	53,329 -	67,553	67,558
	Communications						
	Technician						
20000139	Associate Communications	4.00	4.38	4.38	71,099 -	85,860	376,076
	Engineer						
90000139	Associate Communications	0.00	0.00	0.35	71,099 -	85,860	30,052
	Engineer - Hourly						
20000403	Communications	19.00	19.00	18.00	62,053 -	74,429	1,319,037
	Technician						
20000405	Communications	2.00	2.00	2.00	71,163 -	86,010	169,184
	Technician Supervisor						
20001168	Deputy Director	1.00	1.00	1.00	50,128 -	184,332	147,264
20000419	Equipment Technician 1	6.00	6.00	7.00	38,418 -	46,024	295,119
20000425	Equipment Technician 2	2.00	2.00	1.00	42,156 -	50,257	50,253
20000288	Senior Communications	1.00	1.00	1.00	81,949 -	99,074	99,070
	Engineer						

Job	·	FY2019	FY2020	FY2021			
Number	Job Title / Wages	Budget	Budget	Adopted	Salary Ra	inge	Total
20000897	Senior Communications Technician	4.00	4.00	5.00	65,147 - 78	,125	383,678
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	81,863 - 98	,816	98,821
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76	,578	74,181
20000955	Storekeeper 1 Budgeted Vacancy Factor Overtime Budgeted Reg Pay For Engineers Vacation Pay In Lieu	1.00	1.00	1.00	36,935 - 44	,305	44,304 (94,674) 34,768 70,885 30,666
FTE, Salarie	es, and Wages Subtotal	44.00	44.38	45.73		\$	3,292,958

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				8.
Employee Offset Savings	\$ 9,320	\$ 9,823	\$ 8,832	\$ (991)
Flexible Benefits	441,211	465,984	535,895	69,911
Long-Term Disability	-	-	10,948	10,948
Medicare	45,126	45,143	46,799	1,656
Other Post-Employment Benefits	253,948	263,375	276,893	13,518
Retiree Medical Trust	2,015	2,347	2,694	347
Retirement 401 Plan	1,431	1,193	1,204	11
Retirement ADC	1,356,758	1,461,485	1,436,692	(24,793)
Retirement DROP	7,809	7,516	10,751	3,235
Risk Management Administration	42,997	51,815	46,596	(5,219)
Supplemental Pension Savings Plan	174,164	193,411	205,797	12,386
Unemployment Insurance	4,784	4,689	4,863	174
Workers' Compensation	11,333	14,384	13,174	(1,210)
Fringe Benefits Subtotal	\$ 2,350,896	\$ 2,521,165	\$ 2,601,138	\$ 79,973
Total Personnel Expenditures			\$ 5,894,096	

GIS Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 155,984	\$ 159,065	\$ 491,538
TOTAL BALANCE AND RESERVES	\$ 155,984	\$ 159,065	\$ 491,538
REVENUE			
Charges for Services	\$ 2,385,771	\$ 3,572,685	\$ 4,195,935
Revenue from Other Agencies	207,767	195,303	195,303
Revenue from Use of Money and Property	6,598	-	<u>-</u>
TOTAL REVENUE	\$ 2,600,135	\$ 3,767,988	\$ 4,391,238
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,756,119	\$ 3,927,053	\$ 4,882,776
OPERATING EXPENSE			
Personnel Expenses	\$ 126,994	\$ 744,226	\$ 996,588
Fringe Benefits	89,838	496,650	540,435
Supplies	332	41,500	10,000
Contracts	872,469	820,282	874,799
Information Technology	1,507,421	1,691,192	1,967,827
TOTAL OPERATING EXPENSE	\$ 2,597,055	\$ 3,793,850	\$ 4,389,649
TOTAL EXPENSE	\$ 2,597,055	\$ 3,793,850	\$ 4,389,649
BALANCE	\$ 159,065	\$ 133,203	\$ 493,127
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,756,119	\$ 3,927,053	\$ 4,882,776

<sup>\*</sup> At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

<sup>\*\*</sup> Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Information Technology Fund	FY2019* Actual	FY2020** Budget	FY2021*** Adopted
BEGINNING BALANCE AND RESERVES	 		
Balance from Prior Year	\$ 1,623,617	\$ 1,765,318	\$ 2,558,275
Continuing Appropriation - CIP	-	337,679	323,087
TOTAL BALANCE AND RESERVES	\$ 1,623,617	\$ 2,102,997	\$ 2,881,362
REVENUE			
Charges for Services	\$ 12,969,342	\$ 60,266,593	\$ 72,673,737
Other Revenue	1,136	60,000	-
Revenue from Other Agencies	-	-	7,614,159
Revenue from Use of Money and Property	40,237	-	-
Transfers In	349,722	-	-
TOTAL REVENUE	\$ 13,360,437	\$ 60,326,593	\$ 80,287,896
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,984,055	\$ 62,429,590	\$ 83,169,258
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 12,000	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 12,000	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 4,398,392	\$ 4,671,196	\$ 4,388,993
Fringe Benefits	2,669,355	2,512,469	2,486,342
Supplies	22,675	22,669	23,929
Contracts	2,425,819	53,012,159	57,223,534
Information Technology	3,033,394	1,634,002	16,023,952
Energy and Utilities	11,306	29,346	17,984
Other Expenses	6,320	9,500	7,150
Transfers Out	299,780	-	-
Capital Expenditures	2,016	-	
TOTAL OPERATING EXPENSE	\$ 12,869,058	\$ 61,891,341	\$ 80,171,884
TOTAL EXPENSE	\$ 12,881,058	\$ 61,891,341	\$ 80,171,884
RESERVES			
Continuing Appropriation - CIP	\$ 337,679	\$ 337,679	\$ 323,087
TOTAL RESERVES	\$ 337,679	\$ 337,679	\$ 323,087
BALANCE	\$ 1,765,318	\$ 200,570	\$ 2,674,287
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,984,055	62,429,590	83,169,258

<sup>\*</sup> Revenue and Expense Statement data includes all financial accounts necessary to calculate budgetary fund balance, therefore, the Fiscal Year 2019 data may vary from other budget publication sections.

<sup>\*\*</sup> At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

<sup>\*\*\*</sup> Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

OneSD Support Fund		FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES				
Balance from Prior Year	\$	2,618,946	\$ 2,580,761	\$ 1,335,437
Continuing Appropriation - CIP		10,619	-	-
TOTAL BALANCE AND RESERVES	\$	2,629,565	\$ 2,580,761	\$ 1,335,437
REVENUE				
Charges for Services	\$	27,795,935	\$ 25,124,081	\$ 27,747,955
Revenue from Use of Money and Property		170,177	-	_
TOTAL REVENUE	\$	27,966,112	\$ 25,124,081	\$ 27,747,955
TOTAL BALANCE, RESERVES, AND REVENUE	\$	30,595,677	\$ 27,704,842	\$ 29,083,392
OPERATING EXPENSE				
Personnel Expenses	\$	3,124,582	\$ 3,579,745	\$ 3,447,138
Fringe Benefits		1,748,913	1,907,975	1,953,170
Supplies		25,934	19,437	35,304
Contracts		3,383,110	1,851,205	3,147,947
Information Technology		18,978,710	19,065,645	19,196,246
Energy and Utilities		4,604	6,500	6,500
Other Expenses		381	-	1,000
Transfers Out		98,000	-	-
Capital Expenditures		-	50,000	-
Debt Expenses		649,318	649,318	
TOTAL OPERATING EXPENSE	\$	28,013,554	\$ 27,129,825	\$ 27,787,305
EXPENDITURE OF PRIOR YEAR FUNDS				
CIP Expenditures	\$	1,362	\$ 	\$ 
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$	1,362	\$ -	\$ -
TOTAL EXPENSE	\$	28,014,916	\$ 27,129,825	\$ 27,787,305
BALANCE	\$	2,580,761	\$ 575,017	\$ 1,296,087
TOTAL BALANCE, RESERVES, AND EXPENSE  * At the time of publication, audited financial statements for	<b>\$</b>	30,595,677	27,704,842	29,083,392

<sup>\*</sup> At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

<sup>\*\*</sup> Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Windows Communication Technology Cond	FY2019	FY2020*	FY2021**
Wireless Communications Technology Fund	Actual	Budget	Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 382,114		2,477,012
TOTAL BALANCE AND RESERVES	\$ 382,114	\$ 1,647,111	\$ 2,477,012
REVENUE			
Charges for Services	\$ 10,168,191	\$ 9,081,195	\$ 9,340,325
Other Revenue	751	-	276,329
Revenue from Other Agencies	8,231	-	-
Revenue from Use of Money and Property	70,658	48,261	48,261
Transfers In	2,877	-	-
TOTAL REVENUE	\$ 10,250,708	\$ 9,129,456	\$ 9,664,915
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,632,822	\$ 10,776,567	\$ 12,141,927
OPERATING EXPENSE			
Personnel Expenses	\$ 2,939,069	\$ 3,168,257	\$ 3,292,958
Fringe Benefits	2,350,896	2,521,165	2,601,138
Supplies	302,173	320,795	314,332
Contracts	1,905,215	2,663,667	2,500,695
Information Technology	201,185	217,043	262,281
Energy and Utilities	310,728	383,650	362,148
Other Expenses	-	1,400	1,400
Transfers Out	51,679	-	-
Capital Expenditures	95,408	-	40,000
Debt Expenses	829,358	829,565	568,050
TOTAL OPERATING EXPENSE	\$ 8,985,711	\$ 10,105,542	\$ 9,943,002
TOTAL EXPENSE	\$ 8,985,711	\$ 10,105,542	\$ 9,943,002
BALANCE	\$ 1,647,111	\$ 671,025	\$ 2,198,925
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,632,822	\$ 10,776,567	\$ 12,141,927

<sup>\*</sup> At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

<sup>\*\*</sup> Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.



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