



Page Intentionally Left Blank



#### **Description**

The Department of Information Technology delivers technology services to 34 City Departments, over 300 locations, more than 12,000 employees, and the 1.4 million residents of the City of San Diego.

The Department abides by the following operating principles:

Customer Service - We value our residents, customers, and employees by designing solutions and services that put people first.

Equity and Inclusion - We value equity by taking intentional action to create equal access to opportunity and resources.

Empowerment and Engagement - We value a "Culture of Yes" where we empower employees to creatively solve problems and other solutions.

Trust and Transparency - We value transparency by using data to make better-informed decisions and build trust with the public.

Some key areas of the Department include:

IT Fiscal Services - The IT Fiscal Services team provides financial services which has three key areas of responsibilities: (1) oversight of the Department's operating and capital budget, (2) accounting and financial reporting for the Department's General Fund, GIS Fund, Information Technology Fund, OneSD Support Fund and Wireless Communication Technology Fund, and (3) payroll and vendor payments.

IT Contracts Management - The Contracts Management Team manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

IT Enterprise Engineering and Architecture - The IT Enterprise Engineering and Architecture Team manages the network, datacenter, applications, cloud, telecommunications, call center, desktop phone and directory services for the City. The team sets the technology direction and innovation for the City's core infrastructure, resiliency, data protection needs, and works with City departments to develop solutions to enhance City services.

Service Management Office (SMO) - The Service Management Office manages the contracts for Workplace Services, consisting of the IT Service Desk and End User support functions.

The SMO also manages the contracts for Cross-Functional Services, consisting of the IT Service Management processes and the City's ServiceNow platform. The SMO manages the City's end-user computer hardware and software standards, enterprise change management governance, and develops citywide IT Service Delivery best practices and processes.

Cyber Security Compliance and Risk Management - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, payment card compliance, internal controls, and the San Diego Regional Cyber Lab.

Enterprise Resource Planning (ERP) - The Enterprise Resource Planning Team provides citywide information technology services which includes Systems, Applications and Products (SAP), web environments, and citywide content management.

Geographic Information Systems (GIS) - The Geographic Information Systems Team is responsible for supporting spatial data analytics, workflows and provisioning GIS tools and technologies for departments across the City. Systems include asset management, risk assessment, public safety, emergency response, field mapping and data capture tools, GPS integration, remote sensing, conflict detection and mapping presentations. GIS also manages San Diego Geographic Information Source (SanGIS), the regional spatial data warehouse joint powers authority in partnership with the County of San Diego.

Digital Strategy - The Digital Strategy Team partners with City departments to develop innovative strategies to expand citywide digital services, streamline applications through web and mobile channels, and manages the IT Governance process.

Wireless Technology Services - The Wireless Technology Services Team manages the service delivery for public safety wireless radio communications technologies.

Digital Equity – The SD Access 4 All program supports residents in bridging the digital divide. Programs include: citywide broadband master plan efforts, an open public Wi-Fi program, Digital Navigation services, digital literacy services, a hotspot and Chromebook lending program.

#### The vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions.

#### The mission is:

To provide high quality, equitable, secure, and resilient technology solutions and public safety wireless radio services through strategic innovation and partnerships with City and regional stakeholders.

#### **Goals and Objectives**

#### Goal 1: Modernize and Maximize the Business Value and Resiliency of Technology Services

- Expanded cloud services provide agility, resiliency, enhanced security, and availability.
- •A citywide platform strategy leverages common standards to maximize business value and reduce costs.
- Expand adaptability and agility for public-facing and City workforce applications to improve efficiency and ease-of-use.
- Standardization and integration of the centralized technology ecosystem will reduce training and support costs, accelerate development, and improve data analytics and security.
- Enhance public safety wireless communications coverage and provide redundancy and resiliency.

#### Goal 2: Centralize and Modernize City Technologies to Drive Best Practices and Innovation

- Centralized IT services drive efficiencies and economies of scale with common standards, security, and governance requirements.
- Standardized digital transformation ensures alignment with City technologies, support contracts, training, data governance, and security.
- •Improved service management through business relationship management, technology automation, and industry best practices.
- Data governance ensures the availability, usability, integrity, and security of the data in enterprise systems.

## Goal 3: Advance IT Service Delivery by Enhancing City Technology Contracts for Transparency, Oversight, and Operational Excellence

- Engage City departments to make improvements to contract Service Level Agreement's to promote innovation and meet changing business requirements.
- Enhance the long-term roadmap of the City's IT contracts and RFPs with agility to adopt to the rapid pace of technology change.
- Develop contracts to improve cross-functional delivery and contract compliance.

#### Goal 4: Secure the City's Data and Technology

- Enhance the automation of cyber security with Security Information and Event Management (SIEM) tools across the City.
- Ensure security is a key decision point for all contracts, RFI/RFP processes, product selection, adoption, and use.
- Optimize the City's network architecture to increase availability and improve security.
- Modernize, maintain, evaluate, and improve existing security tools both on-site and in the cloud.

#### Goal 5: Advance Digital Equity Citywide for Low-Income Communities

- Expand free Wi-Fi citywide with a focus on low-income communities.
- Increase laptops and mobile hotspots available from City libraries.
- Work with community outreach partners to get San Diegans connected.
- Partner with nonprofits to provide digital equity training and access.

#### Goal 6: Train, develop, and increase employee satisfaction and retention of Department of IT staff

•Increase career growth opportunities and promotional opportunities for staff to increase employee satisfaction and retention.

- Offer training opportunities to IT staff in cyber security, project management, cloud, IT procurement, GIS, SAP, network, digital equity, and other IT disciplines to grow in their careers and take advantage of promotional opportunities.
- Partner with the Human Resources Department to share technologies and employment opportunities among colleges and post-high school education agencies.

## Budget Equity Impact Statement

## Budget Equity Lens Summary Base Budget

# Is there an opportunity to adjust the department's ongoing Base Budget to address disparity?

Yes

1. Collaborating with San Diego Association of Governments (SANDAG), San Diego Geographic Information Source (SANGIS), and San Diego Regional Cyber Lab to strengthen regional partnerships to enhance digital equity planning in communities of concern. 2. Collaborating with industry partners to obtain discounted digital equity resources. 3. Collaborating with the Library Department to develop grant proposals for digital equity resources. 4. Collaborating with the Park and Recreation Department on interim and longterm public Wi-Fi solutions in communities of concern. 5. Collaborating with Engineering Capital Projects and leverage Geographic Information Systems (GIS) resources to promote specific capital improvement projects impacting communities of 6. Collaborating with the Human Resources Department to share technologies and employment opportunities among colleges and post-high school education agencies. Collaborating with the Purchasing and Contracting Department to promote engagement utilization of Small Local Business Enterprise (SLBE), Emerging Local Business Enterprises (ELBE), and other small and/or local business enterprises.

#### Budget Equity Lens Summary Budget Adjustment

Do the Budget Adjustments address a disparity?

Yes

Budget Adjustments will address disparities that align with the following Tactical Equity Plan goals: 1. Advance Digital Equity Citywide for Low-Income Communities 2. Centralize and Modernize City Technologies to Drive Best Practices and Innovation Budget Adjustments #1: SD Access 4 All Equity Lens response: The SD Access 4 All program lacks resources to advance digital equity and provide support for residents in finding online housing resources in low-income communities. An increase in staffing is necessary to carry out and sustain basic operational functions through which community level disparities are addressed. These include open public Wi-Fi program, Digital Navigation services, management of more than a dozen Digital Navigators, digital literacy services, a hotspot and Chromebook lending program and associated grant opportunities, intergovernmental relations and stakeholder engagement. Increasing staffing and resources to meet program needs for development in Digital Equity Priority Areas (DEPA)/Communities of Concern (COC) will allow for a focus on building trust through consistent engagement with underconnected residents who face structural barriers to access. The proposed investments will also enable expanded collaboration among City departments, government agencies, and partner organizations essential to this effort, to result in better community Budget Adjustments #2: Enterprise outcomes. Geographic Information Systems Equity Lens response: Enhancement and standardization of Geographic Information Systems (GIS) services are crucial to identifying specific neighborhoods with

<b>Budget Equity Impact Statement</b>							
	the greatest need. As a result, the Department of Information Technology is requesting to support aerial imagery services, GIS mapping tools, and tools to support converting construction drawings to GIS formats to enhance workflows.						

## **Key Performance Indicators**

Performance Indicator	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Actual	Goal
Percentage availability of public safety wireless services	99.999%	99.999%	99.999%	99.999%	99.999%	99.999%
Percentage of security incidents per month per 10,000 users	0.33%	0.14%	<1.0%	<1.0%	<1.0%	<1.0%
Percentage availability for citywide network and phone systems <sup>1</sup>	99.9%	99.9%	99.9%	99.9%	99.9%	N/A
Number of residents served through the SD Access 4 All Program <sup>2</sup>	N/A	N/A	N/A	N/A	N/A	250,000
Mission critical application availability <sup>2</sup>	N/A	N/A	N/A	N/A	N/A	99.9%

<sup>1.</sup> KPI is incorporated in new DoIT KPI - "Mission critical application availability"

<sup>2.</sup> New KPI for Fiscal Year 2024

**Department Summary** 

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
FTE Positions (Budgeted)	133.35	133.35	135.35	2.00
Personnel Expenditures	\$ 19,481,046	\$ 21,229,087	\$ 24,125,679	\$ 2,896,592
Non-Personnel Expenditures	102,313,516	116,752,139	112,964,429	(3,787,710)
Total Department Expenditures	\$ 121,794,562	\$ 137,981,226	\$ 137,090,108	\$ (891,118)
Total Department Revenue	\$ 122,211,186	\$ 129,737,562	\$ 136,293,099	\$ 6,555,537

#### **General Fund**

**Department Expenditures** 

	FY2022		FY2023	FY2024	FY2023-2024
		Actual	Budget	Adopted	Change
Financial & Support Services	\$	1,263,608 \$	2,881,016 \$	2,849,519 \$	(31,497)
Total	\$	1,263,608 \$	2,881,016 \$	2,849,519 \$	(31,497)

**Department Personnel** 

	FY2022	FY2023	FY2024	FY2023-2024
	Budget	Budget	Adopted	Change
Financial & Support Services	0.00	0.00	4.00	4.00
Total	0.00	0.00	4.00	4.00

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
SD Access 4 All - Digital Equity Program Addition of 1.00 Program Coordinator, non-personnel expenditures, and associated revenue to support Digital Literacy and Navigator Services and oversee the broadband master plan.	1.00 \$	884,941 \$	648,160
<b>Digital Navigator Program Support</b> Addition of 3.00 Information Systems Analyst 1s, one-time non-personnel expenditures, and associated revenue to educate residents about available resources and interface with community organizations.	3.00	326,799	263,127
<b>PC Lease Replacement Program</b> Addition of non-personnel expenditures to support the General Fund PC Replacement Program.	0.00	250,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	122,283	-

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(1,615,520)	(1,115,520)
Adjustment to reflect one-time revenues and			
expenditures, and the annualization of revenues and			
expenditures, implemented in Fiscal Year 2023.			
Total	4.00 \$	(31,497) \$	(204,233)

**Expenditures by Category** 

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL			·	<u> </u>
Personnel Cost	\$ -	\$ -	\$ 363,579	\$ 363,579
Fringe Benefits	-	-	121,001	121,001
PERSONNEL SUBTOTAL	-	-	484,580	484,580
NON-PERSONNEL				
Contracts & Services	\$ 24,570	\$ 1,014,465	\$ 419,351	\$ (595,114)
External Contracts & Services	1,400	919,351	419,351	(500,000)
Internal Contracts & Services	23,170	95,114	-	(95,114)
Information Technology	815,609	1,160,520	772,160	(388,360)
Debt	423,429	706,031	1,173,428	467,397
NON-PERSONNEL SUBTOTAL	1,263,608	2,881,016	2,364,939	(516,077)
Total	\$ 1,263,608	\$ 2,881,016	\$ 2,849,519	\$ (31,497)

**Revenues by Category** 

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
Rev from Federal Agencies	\$ - \$	1,115,520 \$	648,160 \$	(467,360)
Rev from Other Agencies	-	-	263,127	263,127
Total	\$ - \$	1,115,520 \$	911,287 \$	(204,233)

**Personnel Expenditures** 

Job		FY2022	FY2023	FY2024			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
FTE, Salari	es, and Wages						
20000067	Information Systems Analyst 1	0.00	0.00	3.00 \$	62,680 -	76,193 \$	228,579
20001234	Program Coordinator	0.00	0.00	1.00	36,489 -	198,900	135,000
FTE, Salari	es, and Wages Subtotal	0.00	0.00	4.00		\$	363,579

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits		<u> </u>	•	
Flexible Benefits	\$ - \$	- \$	30,400 \$	30,400
Long-Term Disability	-	-	1,284	1,284
Medicare	-	-	5,273	5,273
Other Post-Employment Benefits	-	-	22,756	22,756
Retiree Medical Trust	-	-	908	908
Retirement 401 Plan	-	-	3,636	3,636
Retirement ADC	-	-	48,392	48,392
Risk Management Administration	-	-	5,148	5,148
	- 179 -		City	of San Diego

Fiscal Year 2024 Adopted Budget

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
Unemployment Insurance	-	-	415	415
Workers' Compensation	-	-	2,789	2,789
Fringe Benefits Subtotal	\$ - \$	- \$	121,001 \$	121,001
Total Personnel Expenditures		\$	484,580	

#### **GIS Fund**

**Department Expenditures** 

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
Information Technology	\$ 4,631,031 \$	5,271,628 \$	5,372,519 \$	100,891
Total	\$ 4 631 031 \$	5 271 628 \$	5 372 519 \$	100 891

**Department Personnel** 

	FY2022	FY2023	FY2024	FY2023-2024
	Budget	Budget	Adopted	Change
Information Technology	14.00	14.00	12.00	(2.00)
Total	14.00	14.00	12.00	(2.00)

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
Strategic Organizational Realignment Addition of 3.00 FTE positions and reduction of 5.00 FTE positions to support the Geographic Information System Division's strategic organizational realignment.	(2.00) \$	293,151 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	176,519	
<b>ESRI Enterprise Licensing</b> Addition of non-personnel expenditures and associated revenue to support critical planning and maintenance of geospatial service operations.	0.00	150,000	150,000
Regional Aerial Imagery Addition of non-personnel expenditures and associated revenue to support regional aerial imagery for mapping, landcover analytics, asset management and environmental stewardship.	0.00	89,000	89,000
Regional Imagery Coalition  Addition of non-personnel expenditures and associated revenue for the Regional Imagery Coalition agreement to support permitting, inspection, and code compliance issues without intrusive or unsafe site visits.	0.00	43,467	43,467

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
Conversion to Geographic Information System Format Addition of one-time non-personnel expenditures and associated revenue to support the conversion of construction documents to Geographic Information System format.	0.00	10,000	10,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,893)	-
<b>Support for Information Technology</b> Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(657,353)	-
Non-Discretionary Revenue Adjustment Adjustment to reflect revised revenue projections.	0.00	-	(163,883)
Total	(2.00) \$	100,891 \$	128,584

**Expenditures by Category** 

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL			-	
Personnel Cost	\$ 858,252	\$ 982,964	\$ 1,382,124	\$ 399,160
Fringe Benefits	715,575	719,093	789,603	70,510
PERSONNEL SUBTOTAL	1,573,827	1,702,057	2,171,727	469,670
NON-PERSONNEL				
Supplies	\$ 376	\$ 10,000	\$ 10,000	\$ -
Contracts & Services	988,458	1,169,312	1,165,419	(3,893)
External Contracts & Services	750,450	767,943	767,943	-
Internal Contracts & Services	238,008	401,369	397,476	(3,893)
Information Technology	2,068,370	2,390,259	2,025,373	(364,886)
NON-PERSONNEL SUBTOTAL	3,057,204	3,569,571	3,200,792	(368,779)
Total	\$ 4,631,031	\$ 5,271,628	\$ 5,372,519	\$ 100,891

**Revenues by Category** 

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services	\$ 4,289,623	\$ 5,030,845 \$	5,115,962 \$	85,117
Other Revenue	299	-	-	-
Rev from Money and Prop	(2,652)	-	-	-
Rev from Other Agencies	334,241	195,303	238,770	43,467
Total	\$ 4,621,510	\$ 5,226,148 \$	5,354,732 \$	128,584

**Personnel Expenditures** 

Job Number	Job Title / Wages	FY2022 Budget	FY2023 Budget	FY2024 Adopted	Sala	ry Range	Total
FTE, Salarie	es, and Wages						
20001168	Deputy Director	1.00	1.00	1.00	\$ 67,740 -	249,134	\$ 191,666

**Personnel Expenditures** 

Job		FY2022	FY2023	FY2024		
Number	Job Title / Wages	Budget	Budget	Adopted	Salary Range	Total
21000432	Geographic Info Systems Analyst 2	6.00	6.00	2.00	76,193 - 92,069	184,138
21000433	Geographic Info Systems Analyst 3	3.00	3.00	2.00	83,637 - 101,133	202,266
21000434	Geographic Info Systems Analyst 4	1.00	1.00	1.00	83,726 - 101,449	83,726
20000293	Information Systems Analyst 3	1.00	1.00	1.00	83,637 - 101,133	101,133
20000377	Information Systems Technician	1.00	1.00	1.00	60,015 - 72,321	72,321
20001234	Program Coordinator Vacation Pay In Lieu	1.00	1.00	4.00	36,489 - 198,900	535,000 11,874
FTE, Salarie	es, and Wages Subtotal	14.00	14.00	12.00	\$	1,382,124

		FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits					
Employee Offset Savings	\$	9,602	\$ 10,814	\$ 10,823	\$ 9
Flexible Benefits		138,665	144,072	143,794	(278)
Long-Term Disability		3,681	3,401	4,838	1,437
Medicare		12,787	14,083	19,867	5,784
Other Post-Employment Benefits		62,854	56,890	68,268	11,378
Retiree Medical Trust		1,115	1,289	2,403	1,114
Retirement 401 Plan		-	-	9,612	9,612
Retirement ADC		404,686	396,845	479,673	82,828
Risk Management Administration		11,215	11,650	15,444	3,794
Supplemental Pension Savings Plan		64,572	74,149	24,744	(49,405)
Unemployment Insurance		1,255	1,235	1,559	324
Workers' Compensation		5,143	4,665	8,578	3,913
Fringe Benefits Subtotal	\$	715,575	\$ 719,093	\$ 789,603	\$ 70,510
Total Personnel Expenditures	·			\$ 2,171,727	

## **Information Technology Fund**

**Department Expenditures** 

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
Citywide IT Fixed Expenses	\$ 71,844,782	\$ 27,073,123	\$ 74,476,936	\$ 47,403,813
Enterprise IT Sourcing Operations	1,207,069	1,379,102	1,497,203	118,101
Enterprise Resource Planning	314	-	-	-
Financial & Support Services	2,871,514	54,746,621	5,066,303	(49,680,318)
Information Technology	3,718,079	3,707,042	4,720,259	1,013,217
IT Contract Management	1,502,216	1,787,651	1,664,181	(123,470)
Total	\$ 81,143,974	\$ 88,693,539	\$ 87,424,882	\$ (1,268,657)

**Department Personnel** 

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Enterprise IT Sourcing Operations	5.00	8.00	7.00	(1.00)
Enterprise Resource Planning	1.00	0.00	0.00	0.00
Financial & Support Services	13.00	15.00	15.00	0.00
Information Technology	22.00	18.00	22.00	4.00
IT Contract Management	3.00	3.00	3.00	0.00
Total	44.00	44.00	47.00	3.00

**Significant Budget Adjustments** 

Significant Budget Adjustments		- "	_
	FTE	Expenditures	Revenue
Microsoft Licensing Addition of non-personnel expenditures and associated revenue for the estimated contractual increase in Microsoft licenses due to rising market rates and increased utilization.	0.00 \$	1,015,000 \$	1,015,000
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	726,054	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	437,485	-
Centralization of Finance and Support Staff Transfer of 3.00 FTE positions from the Wireless Communications Technology Fund and OneSD Support Fund to the Information Technology Fund to centralize financial and support services.	3.00	360,206	-
Electronic Bidding Software  Addition of non-personnel expenditures and associated revenue to purchase a license for electronic bidding software.	0.00	300,000	300,000
Adobe Licensing Addition of non-personnel expenditures and associated revenue for the estimated contractual increase in Adobe licenses due to rising market rates and increased utilization.	0.00	155,000	155,000
<b>Digital Productivity Tools</b> Addition of non-personnel expenditures and associated revenue for digital productivity tools.	0.00	100,000	100,000
Smartsheets Licensing Citywide Addition of non-personnel expenditures and associated revenue for Smartsheets licenses to assist with collaboration and work management among City staff.	0.00	65,000	65,000
Support for Web Security Certificates Addition of non-personnel expenditures and associated revenue to support web security certificate renewals with a component to reduce downtime and security risk.	0.00	60,000	60,000
- 183 -	_	City	of San Diego

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	35,614	-
Strategic Organizational Realignment Addition of 2.00 FTE positions and reduction of 2.00 FTE positions to support the department's strategic organizational realignment.	0.00	32,902	37,359
<b>OKTA Licensing</b> Addition of non-personnel expenditures and associated revenue for contractual increases in OKTA Single Sign-On licensing costs.	0.00	30,000	30,000
SalesForce Licensing Addition of non-personnel expenditures and associated revenue for estimated contractual increases in SalesForce licenses.	0.00	6,000	6,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(73,316)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(4,518,602)	(500,000)
<b>Non-Discretionary Revenue Adjustment</b> Adjustment to reflect revised revenue projections.	0.00	-	997,848
Public, Educational, and Governmental (PEG) Revenue Adjustment Adjustment Adjustment to reflect revised revenue projections.	0.00	-	(172,724)
Total	3.00 \$	(1,268,657) \$	2,093,483

**Expenditures by Category** 

	FY2022	FY2023	FY2024	FY2023-2024
DEDGONNEL	Actual	Budget	Adopted	Change
PERSONNEL				
Personnel Cost	\$ 4,494,654	\$ 5,405,067	\$ 6,120,939	\$ 715,872
Fringe Benefits	2,392,326	2,267,373	2,706,277	438,904
PERSONNEL SUBTOTAL	6,886,980	7,672,440	8,827,216	1,154,776
NON-PERSONNEL				
Supplies	\$ 17,238	\$ 23,544	\$ 23,195	\$ (349)
Contracts & Services	2,327,572	79,746,371	76,581,498	(3,164,873)
External Contracts & Services	1,380,964	1,620,769	1,542,472	(78,297)
Internal Contracts & Services	946,608	78,125,602	75,039,026	(3,086,576)
Information Technology	71,806,514	1,226,522	1,964,007	737,485
Energy and Utilities	14,823	17,512	21,816	4,304
Other	3,600	7,150	7,150	-
Capital Expenditures	87,248	-	-	-
NON-PERSONNEL SUBTOTAL	74,256,995	81,021,099	78,597,666	(2,423,433)
Total	\$ 81,143,974	\$ 88,693,539	\$ 87,424,882	\$ (1,268,657)

**Revenues by Category** 

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
Charges for Services	\$ 83,373,268	\$ 85,355,648 \$	87,449,131 \$	2,093,483
Other Revenue	492	-	-	-
Rev from Money and Prop	(85,303)	-	-	-
Rev from Other Agencies	139,616	-	-	-
Total	\$ 83,428,072	\$ 85,355,648 \$	87,449,131 \$	2,093,483

**Personnel Expenditures** 

	iei Experiareares	FV2022	FV2022	FV2024			_	
Job		FY2022	FY2023	FY2024				
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range		Total
	es, and Wages							
20000024	Administrative Aide 2	1.00	1.00	1.00		70,962	\$	61,583
20001140	Assistant Department Director	0.00	1.00	1.00	89,589 -	339,372		231,672
20001202	Assistant Deputy Director	0.00	0.00	2.00	67,740 -	249,134		352,111
20000119	Associate Management Analyst	1.00	1.00	1.00	74,763 -	90,340		67,865
20001101	Department Director	1.00	1.00	1.00	89,589 -	339,372		252,431
20001168	Deputy Director	2.00	1.00	1.00	67,740 -	249,134		158,437
20000924	Executive Assistant	1.00	1.00	1.00	59,068 -	71,442		70,370
20000293	Information Systems Analyst 3	8.00	6.00	6.00	83,637 -	101,133		606,798
20000998	Information Systems Analyst 4	2.00	2.00	1.00	94,074 -	113,988		113,988
20000180	Information Systems Manager	1.00	1.00	1.00	116,726 -	141,386		141,386
20000680	Payroll Specialist 2	1.00	1.00	1.00	50,258 -	60,679		60,679
20001234	Program Coordinator	6.00	9.00	9.00	36,489 -	198,900		1,195,940
20001222	Program Manager	18.00	18.00	18.00	67,740 -	249,134		2,841,316
20000015	Senior Management Analyst	1.00	0.00	2.00	82,066 -	99,234		192,971
20000970	Supervising Management Analyst	1.00	1.00	1.00	87,965 -	106,585		106,585
	Budgeted Personnel Expenditure Savings							(475,311)
	Overtime Budgeted							5,000
	Vacation Pay In Lieu							137,118
FTE, Salarie	es, and Wages Subtotal	44.00	44.00	47.00			\$	6,120,939

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				
Employee Offset Savings	\$ 28,423	\$ 26,612	\$ 31,418	\$ 4,806
Flexible Benefits	517,745	551,677	562,906	11,229
Long-Term Disability	18,921	18,502	20,392	1,890
Medicare	66,404	76,638	85,686	9,048
Other Post-Employment Benefits	243,997	233,249	250,316	17,067
Retiree Medical Trust	8,043	10,485	11,900	1,415
Retirement 401 Plan	5,743	13,349	45,992	32,643
Retirement ADC	1,123,036	938,547	1,512,972	574,425

- 185 -

City of San Diego

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Retirement DROP	4,670	6,870	3,085	(3,785)
Risk Management Administration	43,443	47,765	56,628	8,863
Supplemental Pension Savings Plan	298,274	312,709	86,358	(226,351)
Unemployment Insurance	6,451	6,716	6,728	12
Workers' Compensation	27,176	24,254	31,896	7,642
Fringe Benefits Subtotal	\$ 2,392,326 \$	2,267,373 \$	2,706,277	\$ 438,904
Total Personnel Expenditures		\$	8,827,216	

### **OneSD Support Fund**

**Department Expenditures** 

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Enterprise Resource Planning	\$ 24,953,995	\$ 30,278,448	\$ 29,287,194	\$ (991,254)
Financial & Support Services	-	89,240	107,754	18,514
Total	\$ 24,953,995	\$ 30,367,688	\$ 29,394,948	\$ (972,740)

**Department Personnel** 

	FY2022	FY2023	FY2024	FY2023-2024
	Budget	Budget	Adopted	Change
Enterprise Resource Planning	30.00	30.00	29.00	(1.00)
Total	30.00	30.00	29.00	(1.00)

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	469,086 \$	
Next-Generation Enterprise Resource Planning Addition of one-time non-personnel expenditures and associated revenue to determine the feasibility, roadmap and timeline for a next-generation Enterprise Resource Planning system.	0.00	400,000	400,000
Inventory Scanning Software Consultant Addition of one-time non-personnel expenditures and associated revenue to implement barcode scanning at Central Stores to improve inventory accuracy.	0.00	400,000	400,000
Budget Module Technical Support Consultant Addition of one-time non-personnel expenditures and associated revenue to provide technical support for the implementation of the new budgeting module.	0.00	200,000	200,000
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	18,514	-

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(43,453)	-
Centralization of Finance and Support Staff Transfer of 3.00 FTE positions from the Wireless Communications Technology Fund and OneSD Support Fund to the Information Technology Fund to centralize financial and support services.	(1.00)	(139,503)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(277,384)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(2,000,000)	-
<b>Non-Discretionary Revenue Adjustment</b> Adjustment to reflect revised revenue projections.	0.00	-	447,920
Total	(1.00) \$	(972,740) \$	1,447,920

**Expenditures by Category** 

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
PERSONNEL			-	
Personnel Cost	\$ 3,162,061	\$ 3,736,537	\$ 3,967,113	\$ 230,576
Fringe Benefits	2,271,676	2,240,189	2,357,710	117,521
PERSONNEL SUBTOTAL	5,433,738	5,976,726	6,324,823	348,097
NON-PERSONNEL				
Supplies	\$ 4,121	\$ 34,919	\$ 34,570	\$ (349)
Contracts & Services	2,680,514	4,177,835	3,900,800	(277,035)
External Contracts & Services	440,113	512,339	333,762	(178,577)
Internal Contracts & Services	2,240,401	3,665,496	3,567,038	(98,458)
Information Technology	16,832,668	20,170,708	19,127,255	(1,043,453)
Energy and Utilities	2,946	6,500	6,500	-
Other	8	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	19,520,257	24,390,962	23,070,125	(1,320,837)
Total	\$ 24.953.995	\$ 30.367.688	\$ 29.394.948	\$ (972,740)

**Revenues by Category** 

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Charges for Services Other Revenue	\$ 25,413,904 4,954	\$ 27,787,305 -	\$ 29,235,225	\$ 1,447,920
Rev from Money and Prop	26,046	-	-	-
Total	\$ 25,444,904	\$ 27,787,305	\$ 29,235,225	\$ 1,447,920

**Personnel Expenditures** 

Job		FY2022	FY2023	FY2024			
Number	Job Title / Wages	Budget	Budget	Adopted	Sala	ry Range	Total
FTE, Salarie	es, and Wages						
20001247	Business Systems Analyst 2	1.00	1.00	1.00	\$ 74,559 -	90,131	\$ 90,131
20001168	Deputy Director	1.00	1.00	1.00	67,740 -	249,134	191,666
20001234	Program Coordinator	16.00	17.00	16.00	36,489 -	198,900	2,203,596
20001222	Program Manager	11.00	10.00	11.00	67,740 -	249,134	1,722,047
20000015	Senior Management	1.00	1.00	0.00	82,066 -	99,234	-
	Analyst						
	<b>Budgeted Personnel</b>						(348,081)
	Expenditure Savings						
	Vacation Pay In Lieu						107,754
FTE, Salarie	es, and Wages Subtotal	30.00	30.00	29.00			\$ 3,967,113

	FY2022 Actual	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Fringe Benefits				<b>.</b>
Employee Offset Savings	\$ 35,436	\$ 37,954	\$ 41,562	\$ 3,608
Flexible Benefits	421,383	447,216	445,061	(2,155)
Long-Term Disability	13,392	12,772	13,344	572
Medicare	45,587	52,893	54,598	1,705
Other Post-Employment Benefits	158,037	153,603	147,914	(5,689)
Retiree Medical Trust	4,407	5,621	5,822	201
Retirement 401 Plan	10,207	15,344	17,979	2,635
Retirement ADC	1,390,375	1,313,131	1,440,119	126,988
Retirement DROP	3,785	4,109	4,422	313
Risk Management Administration	28,184	31,455	33,462	2,007
Supplemental Pension Savings Plan	141,568	146,161	130,519	(15,642)
Unemployment Insurance	4,562	4,630	4,392	(238)
Workers' Compensation	14,755	15,300	18,516	3,216
Fringe Benefits Subtotal	\$ 2,271,676	\$ 2,240,189	\$ 2,357,710	\$ 117,521
Total Personnel Expenditures			\$ 6,324,823	

### **Wireless Communications Technology Fund**

**Department Expenditures** 

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
Financial & Support Services	\$ -	\$ (83,986)	\$ 19,070	\$ 103,056
Wireless Technology Services	9,801,954	10,851,341	12,029,170	1,177,829
Total	\$ 9.801.954	\$ 10.767.355	\$ 12.048.240	\$ 1.280.885

**Department Personnel** 

	FY2022 Budget	FY2023 Budget	FY2024 Adopted	FY2023-2024 Change
Wireless Technology Services	45.35	45.35	43.35	(2.00)
Total	45.35	45.35	43.35	(2.00)

**Significant Budget Adjustments** 

Significant budget Adjustifients			_
	FTE	Expenditures	Revenue
Public Safety Radio Modernization Project Addition of one-time non-personnel expenditures associated with maintenance and support costs for phase 1 and phase 2 of the Public Safety Radio Modernization Project.	0.00 \$	1,185,607 \$	1,185,607
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	626,850	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	65,068	-
Pay-in Lieu of Annual Leave Adjustments Adjustments to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	19,070	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	14,252	49,394
<b>Dispatch Maintenance Support</b> Addition of non-personnel expenditures and associated revenue to support dispatch maintenance for the Public Safety Radio System.	0.00	7,639	7,639
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	(52,288)	-
Centralization of Finance and Support Staff Transfer of 3.00 FTE positions from the Wireless Communications Technology Fund and OneSD Support Fund to the Information Technology Fund to centralize financial and support services.	(2.00)	(220,703)	
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2023.	0.00	(364,610)	(39,063)
Non-Discretionary Revenue Adjustment	0.00	-	1,886,206
Adjustment to reflect revised revenue projections.	(2.00) #	4 200 005 #	2 000 702
Total	(2.00) \$	1,280,885 \$	3,089,783

**Expenditures by Category** 

	FY2022 Actual	FY2023 Budget		FY2024 Adopted		FY2023-2024 Change
PERSONNEL						
Personnel Cost	\$ 2,964,809	3,317,849	\$	3,611,027	\$	293,178
Fringe Benefits	2,621,692	2,560,015	5	2,706,306		146,291
	- 189	-			City c	of San Diego
				Fiscal Year 2024	4 Ado	oted Budget

**Expenditures by Category** 

	_				
		FY2022	FY2023	FY2024	FY2023-2024
		Actual	Budget	Adopted	Change
PERSONNEL SUBTOTAL		5,586,501	5,877,864	6,317,333	439,469
NON-PERSONNEL					
Supplies	\$	241,548	\$ 245,919	\$ 245,919	\$ -
Contracts & Services		3,307,673	3,823,169	4,654,333	831,164
External Contracts & Services		2,530,970	3,315,821	4,144,457	828,636
Internal Contracts & Services		776,704	507,348	509,876	2,528
Information Technology		317,658	440,433	388,145	(52,288)
Energy and Utilities		320,822	378,982	441,523	62,541
Other		-	500	500	-
Capital Expenditures		27,265	-	-	-
Debt		487	488	487	(1)
NON-PERSONNEL SUBTOTAL		4,215,453	4,889,491	5,730,907	841,416
Total	\$	9,801,954	\$ 10,767,355	\$ 12,048,240	\$ 1,280,885

**Revenues by Category** 

	FY2022	FY2023	FY2024	FY2023-2024
	Actual	Budget	Adopted	Change
Charges for Services	\$ 8,646,208	\$ 10,204,680	\$ 13,294,463	\$ 3,089,783
Other Revenue	16,058	-	-	-
Rev from Money and Prop	44,851	48,261	48,261	-
Rev from Other Agencies	9,582	-	-	-
Total	\$ 8,716,700	\$ 10,252,941	\$ 13,342,724	\$ 3,089,783

**Personnel Expenditures** 

	FY2022	FY2023	FY2024					
Job Title / Wages	Budget	Budget	Adopted		Sala	ry Range		Total
s, and Wages								
Account Clerk	1.00	1.00	0.00	\$	45,627 -	54,916	\$	-
Apprentice 1-	1.00	3.00	2.00		50,902 -	67,852		126,752
Communications								
Technician								
Apprentice 2-	1.00	1.00	1.00		63,633 -	80,609		80,609
Communications								
Technician								
Associate Communications	4.00	4.00	4.00		101,101 -	122,102		488,408
Engineer								
Associate Communications	0.35	0.35	0.35		101,101 -	122,102		42,736
Engineer - Hourly								
Communications	18.00	16.00	17.00		75,883 -	91,019		1,440,006
Technician								
Communications	2.00	2.00	2.00		87,862 -	106,199		212,131
	1.00	1.00	1.00		67,740 -	249,134		191,666
	7.00	7.00	7.00		46,985 -	56,295		387,049
Equipment Technician 2	1.00	1.00	1.00		51,564 -	61,459		61,459
Senior Communications	1.00	1.00	1.00		116,542 -	140,885		140,885
Engineer								
Senior Communications	5.00	5.00	5.00		79,673 -	95,547		473,913
Technician								
Senior Communications	1.00	1.00	1.00		101,089 -	122,020		122,020
Technician Supervisor								
	Account Clerk Apprentice 1- Communications Technician Apprentice 2- Communications Technician Associate Communications Engineer Associate Communications Engineer - Hourly Communications Technician Communications Technician Communications Technician Supervisor Deputy Director Equipment Technician 1 Equipment Technician 2 Senior Communications Engineer Senior Communications	Job Title / Wages s, and Wages  Account Clerk Apprentice 1- Communications Technician Apprentice 2- Communications Technician Associate Communications Engineer Associate Communications Engineer - Hourly Communications Technician Communications 18.00 Technician Communications Technician Communications Technician Communications Technician Communications Technician Supervisor Deputy Director Equipment Technician 1 Equipment Technician 2 Senior Communications Technician Senior Communications Technician Senior Communications Technician	Job Title / Wages s, and Wages  Account Clerk Apprentice 1- Communications Technician Apprentice 2- Communications Technician Associate Communications Engineer Associate Communications Engineer - Hourly Communications Technician Communications 18.00 16.00 Technician Communications Technician Communications Technician Communications Technician Communications Technician Communications Technician Communications Technician Supervisor Deputy Director Equipment Technician 1 Equipment Technician 1 Tou Senior Communications Technician Senior Communications Technician Senior Communications Technician	Job Title / Wages s, and Wages  Account Clerk Apprentice 1- Communications Technician Apprentice 2- Communications Technician Associate Communications Engineer Associate Communications Engineer - Hourly Communications Technician Communications 18.00 Technician Communications Technician Supervisor Deputy Director Equipment Technician 1 Too Senior Communications Too Technician Senior Communications Technician Technician Too Too Too Too Too Too Too Too Too To	Solution	Sala   Sala	Salary Range   Sala	Sand Wages

**Personnel Expenditures** 

Job		FY2022	FY2023	FY2024			
Number	Job Title / Wages	Budget	Budget	Adopted	Salaı	ry Range	Total
20000015	Senior Management Analyst	1.00	1.00	0.00	82,066 -	99,234	-
20000955	Storekeeper 1 Budgeted Personnel Expenditure Savings	1.00	1.00	1.00	43,415 -	52,069	52,069 (455,298)
	Overtime Budgeted Reg Pay For Engineers						34,768 100,803
	Termination Pay Annual Leave						41,235
	Vacation Pay In Lieu						69,816
FTE, Salario	es, and Wages Subtotal	45.35	45.35	43.35		\$	3,611,027

	FY2022	FY2023	FY2024	FY2023-2024
Evines Banafita	Actual	Budget	Adopted	Change
Fringe Benefits				
Employee Offset Savings	\$ 9,310	\$ 10,530	\$ 9,933	\$ (597)
Flexible Benefits	501,961	530,160	500,448	(29,712)
Long-Term Disability	12,166	11,223	11,876	653
Medicare	45,089	47,798	50,245	2,447
Other Post-Employment Benefits	241,471	221,871	210,493	(11,378)
Retiree Medical Trust	2,717	3,064	3,537	473
Retirement 401 Plan	1,492	1,376	11,954	10,578
Retirement ADC	1,546,169	1,428,730	1,664,571	235,841
Retirement DROP	9,293	12,706	7,856	(4,850)
Risk Management Administration	42,979	45,435	47,619	2,184
Supplemental Pension Savings Plan	185,324	213,602	130,221	(83,381)
Unemployment Insurance	4,146	4,061	3,835	(226)
Workers' Compensation	19,576	29,459	53,718	24,259
Fringe Benefits Subtotal	\$ 2,621,692	\$ 2,560,015	\$ 2,706,306	\$ 146,291
Total Personnel Expenditures			\$ 6,317,333	

#### **Revenue and Expense Statement (Non-General Fund)**

GIS Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 536,613 \$	527,093	\$ 775,777
TOTAL BALANCE AND RESERVES	\$ 536,613 \$	527,093	\$ 775,777
REVENUE			
Charges for Services	\$ 4,289,623 \$	5,030,845	\$ 5,115,962
Other Revenue	299	-	-
Revenue from Other Agencies	334,241	195,303	238,770
Revenue from Use of Money and Property	(2,652)	-	
TOTAL REVENUE	\$ 4,621,510 \$	5,226,148	\$ 5,354,732
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,158,124 \$	5,753,241	\$ 6,130,509
OPERATING EXPENSE			
Personnel Expenses	\$ 858,252 \$	982,964	\$ 1,382,124
Fringe Benefits	715,575	719,093	789,603
Supplies	376	10,000	10,000
Contracts & Services	988,458	1,169,312	1,165,419
Information Technology	2,068,370	2,390,259	2,025,373
TOTAL OPERATING EXPENSE	\$ 4,631,031 \$	5,271,628	\$ 5,372,519
TOTAL EXPENSE	\$ 4,631,031 \$	5,271,628	\$ 5,372,519
BALANCE	\$ 527,093 \$	481,613	\$ 757,990
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,158,124 \$	5,753,241	\$ 6,130,509

<sup>\*</sup> At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

<sup>\*\*</sup> Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

#### **Revenue and Expense Statement (Non-General Fund)**

Information Technology Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,503,270	\$ 4,787,368	\$ 3,525,749
Continuing Appropriation - CIP	136,825	136,825	136,825
TOTAL BALANCE AND RESERVES	\$ 2,640,094	\$ 4,924,193	\$ 3,662,573
REVENUE			
Charges for Services	\$ 83,373,268	\$ 85,355,648	\$ 87,449,131
Other Revenue	492	-	-
Revenue from Other Agencies	139,616	-	-
Revenue from Use of Money and Property	(85,303)	-	-
TOTAL REVENUE	\$ 83,428,072	\$ 85,355,648	\$ 87,449,131
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 86,068,167	\$ 90,279,841	\$ 91,111,704
OPERATING EXPENSE			
Personnel Expenses	\$ 4,494,654	\$ 5,405,067	\$ 6,120,939
Fringe Benefits	2,392,326	2,267,373	2,706,277
Supplies	17,238	23,544	23,195
Contracts & Services	2,327,572	79,746,371	76,581,498
Information Technology	71,806,514	1,226,522	1,964,007
Energy and Utilities	14,823	17,512	21,816
Other Expenses	3,600	7,150	7,150
Capital Expenditures	87,248	-	-
TOTAL OPERATING EXPENSE	\$ 81,143,974	\$ 88,693,539	\$ 87,424,882
TOTAL EXPENSE	\$ 81,143,974	\$ 88,693,539	\$ 87,424,882
RESERVES			
Continuing Appropriation - CIP	\$ 136,825	\$ 136,825	\$ 136,825
TOTAL RESERVES	\$ 136,825	\$ 136,825	\$ 136,825
BALANCE	\$ 4,787,368	\$ 1,449,477	\$ 3,549,997
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 86,068,167	90,279,841	91,111,704

<sup>\*</sup> At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

- 193 -

<sup>\*\*</sup> Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

#### **Revenue and Expense Statement (Non-General Fund)**

OneSD Support Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES	Actual	 Duuget	Adopted
Balance from Prior Year	\$ 5,600,580	\$ 6,091,489	\$ 6,734,046
TOTAL BALANCE AND RESERVES	\$ 5,600,580	\$ 6,091,489	\$ 6,734,046
REVENUE			
Charges for Services	\$ 25,413,904	\$ 27,787,305	\$ 29,235,225
Other Revenue	4,954	-	-
Revenue from Use of Money and Property	26,046	-	<u>-</u>
TOTAL REVENUE	\$ 25,444,904	\$ 27,787,305	\$ 29,235,225
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 31,045,483	\$ 33,878,794	\$ 35,969,271
OPERATING EXPENSE			
Personnel Expenses	\$ 3,162,061	\$ 3,736,537	\$ 3,967,113
Fringe Benefits	2,271,676	2,240,189	2,357,710
Supplies	4,121	34,919	34,570
Contracts & Services	2,680,514	4,177,835	3,900,800
Information Technology	16,832,668	20,170,708	19,127,255
Energy and Utilities	2,946	6,500	6,500
Other Expenses	8	1,000	1,000
TOTAL OPERATING EXPENSE	\$ 24,953,995	\$ 30,367,688	\$ 29,394,948
TOTAL EXPENSE	\$ 24,953,995	\$ 30,367,688	\$ 29,394,948
BALANCE	\$ 6,091,489	\$ 3,511,106	\$ 6,574,323
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 31,045,483	\$ 33,878,794	\$ 35,969,271

<sup>\*</sup> At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

<sup>\*\*</sup> Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.

#### **Revenue and Expense Statement (Non-General Fund)**

Wireless Communications Technology Fund	FY2022 Actual	FY2023* Budget	FY2024** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,231,400	\$ 146,145	\$ 475,128
TOTAL BALANCE AND RESERVES	\$ 1,231,400	\$ 146,145	\$ 475,128
REVENUE			
Charges for Services	\$ 8,646,208	\$ 10,204,680	\$ 13,294,463
Other Revenue	16,058	-	-
Revenue from Other Agencies	9,582	-	-
Revenue from Use of Money and Property	44,851	48,261	48,261
TOTAL REVENUE	\$ 8,716,700	\$ 10,252,941	\$ 13,342,724
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,948,100	\$ 10,399,086	\$ 13,817,852
OPERATING EXPENSE			
Personnel Expenses	\$ 2,964,809	\$ 3,317,849	\$ 3,611,027
Fringe Benefits	2,621,692	2,560,015	2,706,306
Supplies	241,548	245,919	245,919
Contracts & Services	3,307,673	3,823,169	4,654,333
Information Technology	317,658	440,433	388,145
Energy and Utilities	320,822	378,982	441,523
Other Expenses	-	500	500
Capital Expenditures	27,265	-	-
Debt Expenses	487	488	487
TOTAL OPERATING EXPENSE	\$ 9,801,954	\$ 10,767,355	\$ 12,048,240
TOTAL EXPENSE	\$ 9,801,954	\$ 10,767,355	\$ 12,048,240
BALANCE	\$ 146,145	\$ (368,269)	\$ 1,769,612
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,948,100	\$ 10,399,086	\$ 13,817,852

<sup>\*</sup> At the time of publication, audited financial statements for Fiscal Year 2023 were not available. Therefore, the Fiscal Year 2023 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2023 Adopted Budget, while the beginning Fiscal Year 2023 balance amount reflects the audited Fiscal Year 2022 ending balance.

<sup>\*\*</sup> Fiscal Year 2024 Beginning Fund Balance reflects the projected Fiscal Year 2023 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2023.