

Description

The City Clerk plays a vital and diverse role within the framework of City government. According to the 1931 Charter and other governing documents, the City Clerk's responsibilities include supporting the legislative body, administering municipal elections, serving as the Filing Officer, preserving historical records, and overseeing the City's records management policies. Furthermore, the office has also taken on the management of passport services. While the essential functions of the Office of the City Clerk remain consistent, the methods of delivering these crucial services continue to evolve, ensuring greater accessibility for all residents of San Diego. The City Clerk is dedicated to enhancing efficiency and is always on the lookout for opportunities for improvement. This dedication has led to incorporating innovative practices into daily operations that benefit internal and external customers.

The Legislative Services Division is responsible for creating the City Council agenda and recording and preserving the official minutes of the City Council. Each year, Legislative Services staff manage the City Council's decisions, which include enacting new laws, deeds, contracts, leases, and permits, along with notices regarding land use changes such as rezoning, annexations, and street projects. To facilitate public access to City Council meetings and agendas, the division operates an interactive Legislative Calendar and posts agendas digitally on a kiosk at the City Administration Building and the City Clerk's website. Furthermore, the City Clerk effectively enables hybrid City Council meetings, providing elected officials, City staff, and the community an accessible and secure way to engage in City business and voice their opinions in real-time.

The Elections and Information Services Division is a public-facing division that serves several mandated roles and services. The Elections team is critical in supporting the City Clerk, who serves as the City's Elections Official, by ensuring that municipal elections are conducted with integrity. The section is dedicated to helping candidates and the public understand the procedures and requirements for registering to vote, running for office, submitting initiative or referendum petitions, and managing recall efforts. With law changes every year, the City Clerk stays apprised to make any enhancements to our own Elections Code and processes as needed. The division developed video training modules to assist candidates with the nomination process. These online

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resources allow potential candidates to conveniently access relevant information and training materials anytime, providing a valuable educational opportunity for the public to understand better and engage in the electoral process. The team completes outreach events to share information about election processes and voter registration drives; inclusive of hosting a ballot drop box during elections.

The City Clerk serves as the local filing official for Statements of Economic Interests (Form 700), Assembly Bill 1234 training certifications, lobbyist registration and disclosure reports, and campaign committees. The Elections Section supports designated filers with their campaign statements, Statements of Economic Interests (Form 700), and lobbyist registrations and required disclosure forms. The Office of the City Clerk leads the efforts in the Conflict of Interest Code and over 3,000 designated positions list updates for the City. The City Clerk utilizes a modern, user-friendly electronic filing system for these disclosure documents to enhance transparency and efficiency. This system not only streamlines the filing process but also promotes public accessibility. Furthermore, the City Clerk maintains a comprehensive online repository and application system in collaboration with the Office of Boards and Commissions. This initiative allows the public and City Council to access up-to-date rosters of the City's Boards and Commissions in a searchable format, fostering greater public engagement and participation opportunities. This transparency is imperative to civic engagement and public participation as it shows which Boards and Commissions have vacancies and the required membership information.

For more than a century, the City Clerk has been entrusted with essential responsibilities related to Records Management, as outlined in the Charters of 1889 and 1931. The Records Management Policy provides a structured approach to managing the entire lifecycle of City records. This includes updating the Master Records Schedule, safeguarding vital City documents in secure off-site storage to prepare for emergencies or natural disasters, managing inactive records, digitizing files, and providing training and guidance to City departments on records management best practices. The City Clerk is also enhancing its use of Electronic Trusted Systems for record storage. Furthermore, the Research section plays a crucial role by responding to thousands of requests annually and distributing information related to legislative actions and policy decisions to various agencies, City staff, and members of the public.

The Office of the City Clerk also identifies, collects, indexes, and preserves the City's historical artifacts. The focus this year will be on in-house preservation and expanding our online collections, ensuring proper metadata and indexing are completed to enhance the searchability and understanding of the local civic and community history of all San Diegans. An understanding of the past can guide a person's involvement with City government to improve our collective future.

The Information and Passport Services section serves as the primary point of contact for most callers and visitors at the Office of the City Clerk and the City. Situated in the City Administration Building lobby, the Information staff handles thousands of inquiries each year, providing essential information about City operations and facilitating connections with various agencies and City personnel. Our Passport Acceptance Facility has also proven to be a significant success with community members and has received high customer service survey scores. During federally declared disasters, our team assists in processing applicable waivers for passports damaged or lost during the disaster. To further enhance our public service, the passports team has expanded its operations in fiscal year 2025 to include passport pop-ups in public libraries.

The Office of the City Clerk is dedicated to serving as a vital link to local government. It prioritizes the enhancement of essential services while introducing innovative programs that promote equity, trust, accessibility, and transparency for all community members.

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The vision is:

To connect all San Diegans and their City government through greater transparency and equitable access.

The mission is:

To provide accurate information and maximize access to municipal government.

Goals and Objectives

- Goal 1: Customer Services and Civic Engagement: Provide accurate, comprehensive, and accessible services in a timely manner while enhancing them through civic engagement programming that reflects the diverse needs of all communities in the city.
 - Ensure that our services are informative and efficient and cater to our customers' diverse needs, fostering an inclusive and welcoming environment.
 - Work with City departments and community partners to enhance civic programming that addresses the diverse needs of all communities within the City.
- Goal 2: Functionality: Embrace technology and industry best practices to enhance efficiency, transparency, and accessibility.
 - Leverage innovative software and technological solutions to improve customer engagement, streamline complex processes, and enhance efficiency, transparency, and accessibility.
- Goal 3: Legal Requirements: Adhere to State and local mandates and deadlines.
 - Provide guidance and training to City departments to ensure compliance with State and local regulatory requirements, thereby improving access to City documents and records.

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Passport Pop-Up events have greatly benefited our communities by offering accessible passport services. The Office of the City Clerk planned 11 events at various communities within the city, including San Ysidro, Scripps Miramar, Mira Mesa, Pacific Beach, Valencia Park, and Linda Vista, processing more than 850 passport applications. These events improved community members' access to equitable passport services. Materials have been translated into multiple languages, and we collaborated with the Library Department, Parks and Recreation Department, Communications, and each Council district for outreach.
- Election Services provided by the City Clerk, in partnership with the California Secretary of State and the Registrar of Voters, included voter outreach programs to increase voter registration and voter participation citywide, especially in areas that have experienced low voter turnout in past elections and areas where language barriers may lower voter participation. Services also included translating election notices, voter outreach materials, and ballot materials to make elections accessible to all San Diegans. The City Clerk hosted a ballot drop box for the November 5, 2024 general election. The ballot drop box succeeded, with 930 ballots collected on election day. The Registrar had to schedule additional pick-ups to keep up with the volume on election day. Out of 151 drop boxes around the County, our ballot drop box collected more than one-third of those ballots.
- City Clerk's 6th Annual Archives Month: The City Clerk Archives, in collaboration with the Chicano Park Museum and Cultural Center (CPMCC), opened a groundbreaking exhibit that honored American Archives Month and Hispanic/Latino Heritage Month. Titled "Telling Our Stories and Preserving Our Histories: The Chicano Movement in San Diego," this exhibit attracted more than 100 attendees. This exhibit highlighted the oldest neighborhood in San Diego, "Barrio Logan," by exploring change over time. The compelling stories of the Chicano Movement in San Diego were introduced and realized through the land takeover and the establishment of Chicano Park. The Office of the City Clerk actively engaged the community in election outreach, focusing on increasing awareness, transparency, and participation in the electoral process. The Elections Section provided valuable insights into local election procedures through educational and interactive events, including how individuals can run for office and propose new laws. Notably, the division hosted multiple Election Code community feedback sessions, allowing residents to contribute to shaping future election processes. Events such as the November 21, 2024, session at the Mountain View Recreation Center and the February 18, 2025, hybrid meeting at the Valencia Park/Malcolm X Library provided platforms for public input, reinforcing a commitment to inclusive governance. Additionally, the City Clerk participated in outreach initiatives such as High Tech High's Election Information Night and the Black College Expo, presented by the National College Resources Foundation, broadening civic engagement among students and underrepresented communities. Strategic partnerships played a crucial role in these efforts. The City Clerk collaborated with organizations like the Parks and Recreation Department, which provided arts and crafts activities for children during feedback sessions, ensuring accessibility for families. Outreach events were also hosted in the evening and a virtual meeting to assist residents with various options and hours to participate. Other partners included the California Secretary of State,

the Office of Child & Youth Success, Library Department, and High Tech High. These collaborations helped reach diverse audiences, including students, young voters, and historically underrepresented groups. These engagements connected with over 1,000 residents, with events like the Black College Expo drawing more than 800 attendees. By fostering transparency, building trust, and ensuring community voices are heard in electoral processes, the Office of the City Clerk continues to strengthen democracy at the local level.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to mitigate the impacts of existing or potential disparities?

Yes

Goal 1, Objective 1 of the department Tactical Equity Plan identifies the following existing disparity: "Residents who do not speak or understand English, have access to technology/transportation, or who are new to city processes." To mitigate impacts of this disparity, staff will launch a targeted outreach campaign using existing public touchpoints (e.g., libraries, recreation centers) to promote awareness of City Clerk services, City Council meetings, and the Language Access Program (LAP). Goal 1, Objective 2 of the department Tactical Equity Plan identifies the following existing disparity: "Residents historically excluded from civic engagement due to language, cultural, or geographic barriers." To mitigate impacts of this disparity, staff will develop and maintain a Community Engagement homepage accessible through City public computers, featuring resources for civic participation and local opportunities for involvement. Goal 2's Objective of the department Tactical Equity Plan identifies the following existing disparity: "In certain segments of the community, such as lower income households and infrastructure-deficient areas, residents may face significant challenges accessing the necessary hardware, reliable broadband, or technical knowledge required to fully engage with the ever-evolving technology and software applications." To mitigate impacts of this disparity, staff will ensure public materials are available in multiple formats on commonly used devices, including paper copies and electronic displays outside City buildings.

Budget Adjustment(s)

Do the requests impact existing or potential disparities?

Yes

Budget Adjustments fall under Tactical Equity Plan Goal 1: "Customer Services and Civic Engagement: Provide accurate, comprehensive, and accessible services in a timely manner while enhancing them through civic engagement programming that reflects the diverse needs of all communities in the city." The Draft Budget adjustments aim to reduce existing and potential disparities by prioritizing accurate and accessible customer service. Retaining positions like the hourly Clerical Assistant 2 and the Employ & Empower Interns can help address inequities experienced by historically underrepresented communities. These roles will improve access to legislative information, provide professional development opportunities, and support more efficient operations. Additionally, they will strengthen civic engagement programs through data collection to better meet the diverse needs of all residents, fostering an inclusive and accountable government. Moreover, eliminating or adjusting fees, such as the Lobbyist Registration Fee, enhances transparency. Other fees being eliminated, such as the City Charter copies and map copies, reduces financial and bureaucratic barriers, making it easier for all community members—especially those from underserved backgrounds—to obtain City documents and participate in local government. Finally, while department staff will continue to preserve core

functions including providing access to essential services and vital public information, some reductions in services and staff may impact the department's capacity to continue to build partnerships with community and cultural organizations.

Key Performance Indicators

| Performance Indicator | Definition | Baseline | FY2025 Performance | Goal |
|---|--|----------|-----------------------|------|
| Provide guidance and training to City departments to comply with Statement of Economic Interests requirements | Percentage of Statement of Economic Interests (SEI) filers submitting AO/LO/Annual by the final required deadline. | 80% | 91% | 90% |
| Percentage of favorable customer satisfaction survey scores | To best serve San Diegans, the Office of the City Clerk is open to feedback and suggestions for continuous improvement within the department. The team will implement an annual customer satisfaction survey to internal and external customers with a goal of 85% favorable response rates. | N/A | 90% | 85% |
| Average response time to customer inquiries ¹ | The average time to respond to customer inquiries received through various channels, such as phone calls, emails, or online forms, shall be within 4 hours 90% of the time. A shorter average response time indicates that the office is meeting its goal of providing timely and accessible information to customers. | 85% | 91% | 90% |
| Review of boxes and files with an overdue status | Using and ensuring accuracy in a new records management software system, we will complete a 100% review of all | | 100% | 100% |
| Perform quarterly risk-based audit of City records ² | Complete quarterly risk-based audits of representative samples to ensure accurate tracking of City records and inform priorities for digitization. | N/A | 2 | 4 |

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| Enhance community engagement and programming | 20% increase from FY24 in community engagement activities established with nonprofit organizations, governmental and nongovernmental institutions, citizens and/or other regional partners to enhance our community engagement and programming with a focus on highlighting our mission of access and transparency for all members of the community. | 10 | 37 | 12 |
|---|--|-----|-----|-----|
| Inclusivity in the Archives ¹ | Ensuring that 40% of our programming promotes diversity, equity, and inclusion, recognizing their profound impact on the enrichment and vibrancy of our City. | 22% | 44% | 40% |
| Agenda results access | Post meeting item results on social media from Council Chambers and upload results summary within 48 hours of the meting's conclusion. | N/A | N/A | 90% |
| Customer service interactions that address Public Records Act and research requests | Percentage of customer service interactions that address Public Records Act and research requests, with responses provided within 7 days or less. | 85% | N/A | 85% |

^{1.} We will be retiring this KPI in Fiscal Year 2026.

^{2.} Due to low staffing this KPI was not met. This KPI will also be retired in Fiscal Year 2026.

Department Summary

| | FY2024 | FY2025 | FY2026 | FY2025-2026 |
|-------------------------------|-----------------|-----------------|-----------------|----------------|
| | Actual | Budget | Draft | Change |
| FTE Positions (Budgeted) | 50.32 | 52.73 | 45.11 | (7.62) |
| Personnel Expenditures | \$ 5,936,502 | \$ 6,678,901 | \$ 6,699,819 | \$ 20,918 |
| Non-Personnel Expenditures | 1,305,984 | 1,363,419 | 1,503,528 | 140,109 |
| Total Department Expenditures | \$ 7,242,486 | \$ 8,042,320 | \$ 8,203,347 | \$ 161,027 |
| Total Department Revenue | \$ 447,556 | \$ 368,501 | \$ 331,112 | \$ (37,389) |

General Fund

Department Expenditures

| | FY2024 | FY2025 | FY2026 | FY2025-2026 |
|----------------------------------|--------------------|-----------|-----------------|---------------|
| | Actual | Budget | Draft | Change |
| City Clerk | \$ 2,970,507 | 3,171,749 | \$ 3,706,980 | \$ 535,231 |
| Elections & Information Services | 734,585 | 814,604 | 633,062 | (181,542) |
| Legislative Services | 2,115,637 | 2,298,649 | 2,435,893 | 137,244 |
| Records Management | 1,421,757 | 1,757,318 | 1,427,412 | (329,906) |
| Total | \$ 7,242,486 \$ | 8,042,320 | \$ 8,203,347 | \$ 161,027 |

Department Personnel

| | FY2024 | FY2025 | FY2026 | FY2025-2026 |
|----------------------------------|--------|--------|--------|-------------|
| | Budget | Budget | Draft | Change |
| City Clerk | 11.50 | 14.00 | 12.11 | (1.89) |
| Elections & Information Services | 7.50 | 6.50 | 5.00 | (1.50) |
| Legislative Services | 17.32 | 18.23 | 18.00 | (0.23) |
| Records Management | 14.00 | 14.00 | 10.00 | (4.00) |
| Total | 50.32 | 52.73 | 45.11 | (7.62) |

Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|--|---------|--------------|----------|
| Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 \$ | 683,941 \$ | - |
| One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2025. | 0.00 | 151,784 | (59,567) |
| Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements. | 0.00 | 144,972 | - |
| Employ and Empower Program Support Addition of 0.33 Management Intern - Hourly and 0.67 Student Intern - Hourly and associated revenue to support the Employ and Empower Program. | 1.00 | 48,585 | 48,585 |

| | FTE | Expenditures | Revenue |
|---|-----------|--------------|----------|
| Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (4,863) | - |
| Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements. | (1.62) | (66,445) | - |
| Reduction of Archives and Access Preservation Program and Passport Services Reduction of 7.00 FTE positions and associated revenue due to discontinuation of Archives and Access Preservation Program and reduction of Passport Services. | (7.00) | (796,947) | (66,325) |
| Lobbyist Registration Fee Adjustment to reflect revised lobbyist registration revenue projections. | 0.00 | - | 33,235 |
| Election Filing Fee One-time adjustment to reflect revised electing filling fee revenue for the City Council Offices for Districts 2, 4, 6, and 8. | 0.00 | - | 9,055 |
| Removal of User Fees Adjustment to reflect revised user fee revenue due to the removal of fees for City Charter, Recorded Meetings CD or tapes, and District Maps. | 0.00 | - | (2,372) |
| otal | (7.62) \$ | 161,027 \$ | (37,389) |

Expenditures by Category

| | FY2024 | FY2025 | FY2026 | FY2025-2026 |
|-------------------------------|-----------------|-----------------|-----------------|----------------|
| | Actual | Budget | Draft | Change |
| PERSONNEL | | | | |
| Personnel Cost | \$ 3,614,100 | \$ 4,185,446 | \$ 4,112,942 | \$ (72,504) |
| Fringe Benefits | 2,322,402 | 2,493,455 | 2,586,877 | 93,422 |
| PERSONNEL SUBTOTAL | 5,936,502 | 6,678,901 | 6,699,819 | 20,918 |
| NON-PERSONNEL | | | | |
| Supplies | \$ 99,092 | \$ 127,128 | \$ 133,402 | \$ 6,274 |
| Contracts & Services | 250,339 | 315,178 | 342,255 | 27,077 |
| External Contracts & Services | 46,894 | 61,764 | 61,764 | - |
| Internal Contracts & Services | 203,445 | 253,414 | 280,491 | 27,077 |
| Information Technology | 653,401 | 612,057 | 757,029 | 144,972 |
| Energy and Utilities | 262,478 | 304,295 | 266,081 | (38,214) |
| Other | 3,754 | 4,761 | 4,761 | - |
| Capital Expenditures | 36,920 | - | - | - |
| NON-PERSONNEL SUBTOTAL | 1,305,984 | 1,363,419 | 1,503,528 | 140,109 |
| Total | \$ 7,242,486 | \$ 8,042,320 | \$ 8,203,347 | \$ 161,027 |

Revenues by Category

| | FY2024 | FY2025 | FY2026 | FY2025-2026 |
|---------------------------------|---------------|---------------|---------------|----------------|
| | Actual | Budget | Draft | Change |
| Charges for Services | \$ 433,756 | \$ 351,921 | \$ 316,528 | \$ (35,393) |
| Fines Forfeitures and Penalties | - | 1,000 | 100 | (900) |
| Licenses and Permits | 13,255 | 15,580 | 14,484 | (1,096) |
| Other Revenue | 545 | - | - | - |
| Total | \$ 447,556 | \$ 368,501 | \$ 331,112 | \$ (37,389) |

Personnel Expenditures

| reisoni | iei expeliultures | | | | | | |
|--------------|---------------------------|--------|--------|---------|----------|----------|-----------------|
| Job | | FY2024 | FY2025 | FY2026 | | | |
| Number | Job Title / Wages | Budget | Budget | Draft | Sala | ry Range | Total |
| FTE, Salarie | es, and Wages | | | | | | |
| 20000024 | Administrative Aide 2 | 5.00 | 6.00 | 5.00 \$ | 67,180 - | 80,983 | \$ 399,774 |
| 20001078 | Assistant City Clerk | 1.00 | 1.00 | 1.00 | 78,886 - | 290,057 | 233,906 |
| 20000119 | Associate Management | 7.00 | 7.00 | 6.00 | 85,285 - | 103,085 | 541,430 |
| | Analyst | | | | | | |
| 20001106 | City Clerk | 1.00 | 1.00 | 1.00 | 54,928 - | 327,928 | 270,797 |
| 90000539 | Clerical Assistant 2 | 0.15 | 0.11 | 0.11 | 47,174 - | 56,871 | 6,256 |
| 20000370 | Deputy City Clerk 1 | 15.00 | 15.00 | 12.00 | 51,914 - | 62,659 | 713,592 |
| 20000371 | Deputy City Clerk 2 | 5.00 | 4.00 | 3.00 | 59,558 - | 72,050 | 215,069 |
| 20001168 | Deputy Director | 2.00 | 3.00 | 3.00 | 78,886 - | 290,057 | 638,207 |
| 20000293 | Information Systems | 1.00 | 1.00 | 1.00 | 95,463 - | 115,381 | 115,111 |
| | Analyst 3 | | | | | | |
| 20000347 | Legislative Recorder 2 | 4.00 | 4.00 | 4.00 | 68,599 - | 83,058 | 316,112 |
| 90000347 | Legislative Recorder 2 | 0.17 | 0.12 | 0.00 | 68,599 - | 83,058 | - |
| 90001073 | Management Intern | 0.00 | 0.50 | 0.33 | 38,548 - | 49,686 | 16,396 |
| 20000172 | Payroll Specialist 1 | 1.00 | 1.00 | 1.00 | 54,818 - | 65,979 | 56,871 |
| 20001222 | Program Manager | 2.00 | 2.00 | 1.00 | 78,886 - | 290,057 | 154,735 |
| 20000779 | Public Information | 1.00 | 1.00 | 1.00 | 47,153 - | 56,959 | 56,105 |
| | Specialist | | | | | | |
| 21000775 | Senior Records | 2.00 | 2.00 | 2.00 | 93,628 - | 113,219 | 224,174 |
| | Management Analyst | | | | | | |
| 20000950 | Stock Clerk | 2.00 | 2.00 | 2.00 | 43,003 - | 51,936 | 86,006 |
| 20000955 | Storekeeper 1 | 1.00 | 1.00 | 0.00 | 49,533 - | 59,405 | - |
| 20000956 | Storekeeper 2 | 0.00 | 0.00 | 1.00 | 54,141 - | 65,454 | 57,919 |
| 90001146 | Student Intern | 0.00 | 1.00 | 0.67 | 35,880 - | 42,522 | 28,489 |
| | Bilingual - Regular | | | | | | 40,768 |
| | Budgeted Personnel | | | | | | (103,828) |
| | Expenditure Savings | | | | | | |
| | Overtime Budgeted | | | | | | 10,116 |
| | Vacation Pay In Lieu | | | | | | 34,937 |
| FTE, Salarie | es, and Wages Subtotal | 50.32 | 52.73 | 45.11 | | | \$ 4,112,942 |

| | FY2024 Actual | FY2025 Budget | FY2026 Draft | FY2025-2026 Change |
|--------------------------------|------------------|------------------|-----------------|-----------------------|
| Fringe Benefits | | | | |
| Employee Offset Savings | \$ 16,251 | \$ 17,377 | \$ 18,506 | \$ 1,129 |
| Flexible Benefits | 495,443 | 557,066 | 488,059 | (69,007) |
| Insurance | 1,594 | - | - | - |
| Long-Term Disability | 14,728 | 15,177 | 20,423 | 5,246 |
| Medicare | 54,656 | 61,509 | 58,986 | (2,523) |
| Other Post-Employment Benefits | 196,762 | 198,624 | 172,326 | (26,298) |

City Clerk

| | FY2024 | FY2025 | FY2026 | FY2025-2026 |
|-----------------------------------|-----------------|-----------------|-----------------|--------------|
| | Actual | Budget | Draft | Change |
| Retiree Medical Trust | 5,738 | 7,133 | 6,525 | (608) |
| Retirement 401 Plan | 22,587 | 28,531 | 26,094 | (2,437) |
| Retirement ADC | 1,325,985 | 1,389,417 | 1,574,302 | 184,885 |
| Retirement DROP | 1,683 | 2,389 | 2,533 | 144 |
| Risk Management Administration | 58,345 | 66,528 | 69,636 | 3,108 |
| Supplemental Pension Savings Plan | 63,133 | 68,707 | 72,254 | 3,547 |
| Unemployment Insurance | 4,017 | 4,322 | 3,828 | (494) |
| Workers' Compensation | 61,481 | 76,675 | 73,405 | (3,270) |
| Fringe Benefits Subtotal | \$ 2,322,402 | \$ 2,493,455 | \$ 2,586,877 | \$ 93,422 |
| Total Personnel Expenditures | | | \$ 6,699,819 | |