#### **Capital Improvements Program**

#### **Project Prioritization**

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

#### **Prioritization Policy**

Council Policy 800-14, Prioritizing CIP Projects, sets the guidelines for how CIP projects are prioritized and funded. Recent updates include amendments to the factors that must be considered when adding projects to the annual Capital Improvements Program budgets. The updates of the Council Policy ensure that the guiding principles of the City's recently adopted policies, like the Parks Master Plan, Climate Action Plan and Build Better SD initiative, are incorporated into the City's delivery of needed neighborhood developments and infrastructure investments. The overall goal is to establish an infrastructure prioritization process that can be used as a factor to deliver infrastructure efficiently and equitably across the City.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Prior to inclusion in the CIP Budget, a high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

#### **Priority Scoring**

**Table 1** lists the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

**Table 1: Scoring Weights** 

Factors	Parks & Rec and Golf Assets	Library Assets	Mobility Assets	Public Safety & General Service Assets	Enterprise & Fee- Funded Assets	Flood Resiliency & Water Quality Assets
1. Legal Compliance and Risk to Health, Safety and Environment	18	13	25	25	25	25
2. Asset Condition and Level of Service	25	25	25	28	25	25
3. Equal and Equitable Community Investment	20	20	20	20	20	20
4. Sustainability and Conservation	25	25	15	15	15	15
5. Funding Availability	5	10	5	5	5	5
6. Project Readiness	5	5	5	5	5	5
7. Multi Asset Benefit	2	2	5	2	5	5
Total	100	100	100	100	100	100

#### **Priority Categories**

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

**Table 2** groups all active projects by major asset category. The projects are then listed by priority score.

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	115	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	116	Continuing	Annual	Annual
Building				
Lake Hodges Dam Replacement / S23002	323	Continuing	97	High
Otay Water Treatment Plant Upgrade Ph 3 / S23003	343	Continuing	93	High
Lower Otay Dam Outlet Improvements / S24003	326	Continuing	89	High
Cielo & Woodman Pump Station / S12012	309	Continuing	88	High
Oak Park Library / S22011	181	Continuing	86	High
Alvarado Laboratory Improvements / L22000	304	Continuing	85	High
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	316	Continuing	85	High
MBC Equipment Upgrades / S17013	327	Continuing	85	High
NCWRP Improvements to 30 mgd / S17012	337	Continuing	85	High
PS 1 & 2 Improvements & Modernization / L24000	347	Continuing	82	High
Fire Station No. 51 - Skyline Hills / S14017	140	Underfunded	81	High
Rancho Bernardo Industrial Pump Stn Replacement / S21004	353	Continuing	81	High
Alvarado WTP Filter Gallery Piping Repl / S24000	306	Continuing	80	High
Fire Station No. 48 - Black Mountain Ranch / S15015	137	Continuing	80	High
Morena Dam Upstream Face Replacement / S24001	334	Continuing	80	High

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

S24002   Fairmount Avenue Fire Station / S14018   136   Continuing   78	Priority Category
Miramar Clearwell Improvements / S11024 331 Warranty 78  Fire Station No. 54 - Paradise Hills / S00785 141 Underfunded 76 M Linda Vista Library Patio Improv / S24007 180 Continuing 76 M North Pacific Beach Lifeguard Station / S10119 144 Underfunded 76 M Old Logan Heights Library Renovation / S22010 183 Continuing 76 M San Carlos Branch Library / S00800 185 Continuing 76 M Civic Center Complex Redevelopment / P23007 89 Continuing 75 M Dams & Reservoirs Security Improvements / S22013 311 Continuing 75 M G9th & Mohawk Pump Station / S12011 301 Warranty 74 M Mission Beach Lifeguard Station / L25001 143 New 74 M City Hts Library Performance Annex Imp / S23013 179 Continuing 73 M 101 Ash Improvements / S17009 91 Continuing 71 M Fire Station No. 49 - Otay Mesa / S00784 138 Continuing 71 M EMTS Boat Dock Esplanade / S00319 315 Continuing 70 M PS2 Power Reliability & Surge Protection / S00312 348 Continuing 70 M Willa Montezuma Museum / RD23008 277 Continuing 70 M SD Humane Society Roof and HVAC Repl / S24014 265 Continuing 69 M Kearny Mesa Facility Improvements / S20009 158 Warranty 67 M OB Lifeguard Station Replacement Study / P25000 133 Continuing 67 M Citywide Homeless Shelters / L24002 167 Continuing 65 M Convention Center Phase III Expansion / S12022 93 Underfunded 59 M Smart Metering Infrastructure / S17008 302 Continuing 59 Smart Metering Infrastructure / S17008 302 Continuing 59 Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57 Fleet Operations Facilities / L14002 157 Continuing 57 Fleet Operations Facilities / L14002 157 Continuing 57	High
Fire Station No. 54 - Paradise Hills / S00785	High
Linda Vista Library Patio Improv / S24007  North Pacific Beach Lifeguard Station / 510119  Old Logan Heights Library Renovation / S22010  San Carlos Branch Library / S00800  Library / S22013	High
North Pacific Beach Lifeguard Station / S10119 144 Underfunded 76 M Old Logan Heights Library Renovation / S22010 183 Continuing 76 M San Carlos Branch Library / S00800 185 Continuing 76 M Civic Center Complex Redevelopment / P23007 89 Continuing 75 M Dams & Reservoirs Security Improvements / S22013 311 Continuing 75 M 69th & Mohawk Pump Station / S12011 301 Warranty 74 M Mission Beach Lifeguard Station / L25001 143 New 74 M City Hts Library Performance Annex Imp / S23013 179 Continuing 73 M 101 Ash Improvements / S17009 91 Continuing 71 M EMTS Boat Dock Esplanade / S00319 315 Continuing 70 M EMTS Boat Dock Esplanade / S00319 315 Continuing 70 M Villa Montezuma Museum / RD23008 277 Continuing 70 M SD Humane Society Roof and HVAC Repl / S24014 265 Continuing 69 M Kearny Mesa Facility Improvements / S20009 158 Warranty 67 M OB Lifeguard Station Replacement Study / P25000 133 Continuing 65 M Citywide Homeless Shelters / L24002 167 Continuing 65 M Casa Del Prado Reconstruction / S22007 219 Continuing 69 M Convention Center Phase III Expansion / S12022 93 Underfunded 59 M Torrey Pines Fire Station / S19003 145 Warranty 58 Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57 Fleet Operations Facilities / L14002 157 Continuing 57	Medium
Old Logan Heights Library Renovation / S22010         183         Continuing         76         M           San Carlos Branch Library / S00800         185         Continuing         76         M           Civic Center Complex Redevelopment / P23007         89         Continuing         75         M           Dams & Reservoirs Security Improvements / S22013         311         Continuing         75         M           69th & Mohawk Pump Station / S12011         301         Warranty         74         M           Mission Beach Lifeguard Station / L25001         143         New         74         M           City Hts Library Performance Annex Imp / S23013         179         Continuing         73         M           101 Ash Improvements / S17009         91         Continuing         71         M           Fire Station No. 49 - Otay Mesa / S00784         138         Continuing         71         M           EMTS Boat Dock Esplanade / S00319         315         Continuing         70         M           PS2 Power Reliability & Surge Protection / S00312         348         Continuing         70         M           Villa Montezuma Museum / RD23008         277         Continuing         69         M           SD Humane Society Roof and HVAC Repl / S24014	Medium
San Carlos Branch Library / S00800         185         Continuing         76         M           Civic Center Complex Redevelopment / P23007         89         Continuing         75         M           Dams & Reservoirs Security Improvements / S22013         311         Continuing         75         M           69th & Mohawk Pump Station / S12011         301         Warranty         74         M           Mission Beach Lifeguard Station / L25001         143         New         74         M           City Hts Library Performance Annex Imp / S23013         179         Continuing         73         M           101 Ash Improvements / S17009         91         Continuing         71         M           EMTS Boat Dock Esplanade / S00319         315         Continuing         70         M           EMTS Boat Dock Esplanade / S00319         315         Continuing         70         M           Villa Montezuma Museum / RD23008         277         Continuing         69         M           SD Humane Society Roof and HVAC Repl / S24014         265         Continuing         68         M           Kearny Mesa Facility Improvements / S20009         158         Warranty         67         M           OB Lifeguard Station Replacement Study / P25000         133	Medium
Civic Center Complex Redevelopment / P23007         89         Continuing         75         M           Dams & Reservoirs Security Improvements / S22013         311         Continuing         75         M           69th & Mohawk Pump Station / S12011         301         Warranty         74         M           Mission Beach Lifeguard Station / L25001         143         New         74         M           City Hts Library Performance Annex Imp / S23013         179         Continuing         73         M           101 Ash Improvements / S17009         91         Continuing         71         M           EMTS Boat Dock Esplanade / S00319         315         Continuing         70         M           EMTS Boat Dock Esplanade / S00319         315         Continuing         70         M           Villa Montezuma Museum / RD23008         277         Continuing         69         M           Villa Montezuma Museum / RD23008         277         Continuing         69         M           SD Humane Society Roof and HVAC Repl / S24014         265         Continuing         68         M           Kearny Mesa Facility Improvements / S20009         158         Warranty         67         M           OB Lifeguard Station Replacement Study / P25000         133	Medium
Dams & Reservoirs Security Improvements / S22013         311         Continuing         75         M           69th & Mohawk Pump Station / S12011         301         Warranty         74         M           Mission Beach Lifeguard Station / L25001         143         New         74         M           City Hts Library Performance Annex Imp / S23013         179         Continuing         73         M           101 Ash Improvements / S17009         91         Continuing         71         M           Fire Station No. 49 - Otay Mesa / S00784         138         Continuing         71         M           EMTS Boat Dock Esplanade / S00319         315         Continuing         70         M           PS2 Power Reliability & Surge Protection / S00312         348         Continuing         70         M           Villa Montezuma Museum / RD23008         277         Continuing         69         M           SD Humane Society Roof and HVAC Repl / S24014         265         Continuing         68         M           Kearny Mesa Facility Improvements / S20009         158         Warranty         67         M           OB Lifeguard Station Replacement Study / P25000         133         Continuing         67         M           Citywide Homeless Shelters / L24002	Medium
69th & Mohawk Pump Station / S12011         301         Warranty         74         M           Mission Beach Lifeguard Station / L25001         143         New         74         M           City Hts Library Performance Annex Imp / S23013         179         Continuing         73         M           101 Ash Improvements / S17009         91         Continuing         71         M           Fire Station No. 49 - Otay Mesa / S00784         138         Continuing         71         M           EMTS Boat Dock Esplanade / S00319         315         Continuing         70         M           PS2 Power Reliability & Surge Protection / S00312         348         Continuing         70         M           Villa Montezuma Museum / RD23008         277         Continuing         69         M           SD Humane Society Roof and HVAC Repl / S24014         265         Continuing         68         M           Kearny Mesa Facility Improvements / S20009         158         Warranty         67         M           OB Lifeguard Station Replacement Study / P25000         133         Continuing         67         M           Citywide Homeless Shelters / L24002         167         Continuing         65         M           Convention Center Phase III Expansion / S12022         <	Medium
Mission Beach Lifeguard Station / L25001 143 New 74 M City Hts Library Performance Annex Imp / S23013 179 Continuing 73 M 101 Ash Improvements / S17009 91 Continuing 71 M Fire Station No. 49 - Otay Mesa / S00784 138 Continuing 71 M EMTS Boat Dock Esplanade / S00319 315 Continuing 70 M PS2 Power Reliability & Surge Protection / S00312 348 Continuing 70 M Villa Montezuma Museum / RD23008 277 Continuing 69 M SD Humane Society Roof and HVAC Repl / S24014 265 Continuing 68 M Kearny Mesa Facility Improvements / S20009 158 Warranty 67 M OB Lifeguard Station Replacement Study / P25000 133 Continuing 67 M Citywide Homeless Shelters / L24002 167 Continuing 65 M Casa Del Prado Reconstruction / S22007 219 Continuing 60 M Convention Center Phase III Expansion / S12022 93 Underfunded 59 M Smart Metering Infrastructure / S17008 302 Continuing 59 M Torrey Pines Fire Station / S19003 145 Warranty 58 Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57 Fleet Operations Facilities / L14002 157 Continuing 57	Medium
City Hts Library Performance Annex Imp / S23013 179 Continuing 73 M  101 Ash Improvements / S17009 91 Continuing 71 M  Fire Station No. 49 - Otay Mesa / S00784 138 Continuing 71 M  EMTS Boat Dock Esplanade / S00319 315 Continuing 70 M  PS2 Power Reliability & Surge Protection / S00312 348 Continuing 70 M  Villa Montezuma Museum / RD23008 277 Continuing 69 M  SD Humane Society Roof and HVAC Repl / S24014 265 Continuing 68 M  Kearny Mesa Facility Improvements / S20009 158 Warranty 67 M  OB Lifeguard Station Replacement Study / P25000 133 Continuing 67 M  Citywide Homeless Shelters / L24002 167 Continuing 65 M  Casa Del Prado Reconstruction / S22007 219 Continuing 60 M  Convention Center Phase III Expansion / S12022 93 Underfunded 59 M  Torrey Pines Fire Station / S19003 145 Warranty 58  Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57  Fleet Operations Facilities / L14002 157 Continuing 57	Medium
101 Ash Improvements / S17009  Fire Station No. 49 - Otay Mesa / S00784  EMTS Boat Dock Esplanade / S00319  PS2 Power Reliability & Surge Protection / S00312  Villa Montezuma Museum / RD23008  SD Humane Society Roof and HVAC Repl / S24014  Kearny Mesa Facility Improvements / S20009  OB Lifeguard Station Replacement Study / P25000  Citywide Homeless Shelters / L24002  Casa Del Prado Reconstruction / S22007  Convention Center Phase III Expansion / S12022  Smart Metering Infrastructure / S17008  Torrey Pines Fire Station / S19003  Fire-Rescue Air Ops Facility - PH II / S18007  Fleet Operations Facilities / L14002  138  Continuing 70  M  Continuing 69  M  M  Continuing 68  M  M  Continuing 67  M  Continuing 67  M  Continuing 65  M  M  Continuing 65  M  Continuing 67  M  Continuing 67  M  Continuing 68  M  Continuing 69  M  Continuing 60  M  Continuin	Medium
Fire Station No. 49 - Otay Mesa / S00784  EMTS Boat Dock Esplanade / S00319  PS2 Power Reliability & Surge Protection / S00312  Villa Montezuma Museum / RD23008  SD Humane Society Roof and HVAC Repl / S24014  Kearny Mesa Facility Improvements / S20009  OB Lifeguard Station Replacement Study / P25000  Citywide Homeless Shelters / L24002  Casa Del Prado Reconstruction / S22007  Convention Center Phase III Expansion / S12022  Smart Metering Infrastructure / S17008  Torrey Pines Fire Station / S19003  Fire-Rescue Air Ops Facility - PH II / S18007  Fleet Operations Facilities / L14002  133 Continuing 65  Machine Torrey Continuing 65  Machine Torrey Continuing 65  Machine Torrey Pines Facilities / L14002  142 Continuing 57  Fleet Operations Facilities / L14002	Medium
EMTS Boat Dock Esplanade / S00319  PS2 Power Reliability & Surge Protection / S00312  Villa Montezuma Museum / RD23008  SD Humane Society Roof and HVAC Repl / S24014  Kearny Mesa Facility Improvements / S20009  OB Lifeguard Station Replacement Study / P25000  Citywide Homeless Shelters / L24002  Casa Del Prado Reconstruction / S22007  Convention Center Phase III Expansion / S12022  Smart Metering Infrastructure / S17008  Torrey Pines Fire Station / S19003  Fire-Rescue Air Ops Facility - PH II / S18007  Fleet Operations Facilities / L14002  State Surge Protection / S00312  Surge Pro	Medium
PS2 Power Reliability & Surge Protection / S00312 348 Continuing 70 M Villa Montezuma Museum / RD23008 277 Continuing 69 M SD Humane Society Roof and HVAC Repl / S24014 265 Continuing 68 M Kearny Mesa Facility Improvements / S20009 158 Warranty 67 M OB Lifeguard Station Replacement Study / P25000 133 Continuing 67 M Citywide Homeless Shelters / L24002 167 Continuing 65 M Casa Del Prado Reconstruction / S22007 219 Continuing 60 M Convention Center Phase III Expansion / S12022 93 Underfunded 59 M Smart Metering Infrastructure / S17008 302 Continuing 59 M Torrey Pines Fire Station / S19003 145 Warranty 58 Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57 Fleet Operations Facilities / L14002 157 Continuing 57	Medium
Villa Montezuma Museum / RD23008 277 Continuing 69 M SD Humane Society Roof and HVAC Repl / S24014 265 Continuing 68 M Kearny Mesa Facility Improvements / S20009 158 Warranty 67 M OB Lifeguard Station Replacement Study / P25000 133 Continuing 67 M Citywide Homeless Shelters / L24002 167 Continuing 65 M Casa Del Prado Reconstruction / S22007 219 Continuing 60 M Convention Center Phase III Expansion / S12022 93 Underfunded 59 M Smart Metering Infrastructure / S17008 302 Continuing 59 M Torrey Pines Fire Station / S19003 145 Warranty 58 Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57 Fleet Operations Facilities / L14002 157 Continuing 57	Medium
SD Humane Society Roof and HVAC Repl / S24014  Kearny Mesa Facility Improvements / S20009  158 Warranty  67 M  OB Lifeguard Station Replacement Study / P25000  Citywide Homeless Shelters / L24002  167 Continuing  65 M  Casa Del Prado Reconstruction / S22007  Convention Center Phase III Expansion / S12022  Smart Metering Infrastructure / S17008  Torrey Pines Fire Station / S19003  Fire-Rescue Air Ops Facility - PH II / S18007  Fleet Operations Facilities / L14002  South Marranty  158 Marranty  159 M  Continuing  150 Continuing  150 Continuing  151 Continuing  152 Continuing  153 Continuing  155 Continuing  157 Continuing  157 Continuing  157 Continuing  157 Continuing  157 Continuing  158 Marranty  158 Marranty  159 M  150 Continuing  150 Co	Medium
Kearny Mesa Facility Improvements / S20009158Warranty67MOB Lifeguard Station Replacement Study / P25000133Continuing67MCitywide Homeless Shelters / L24002167Continuing65MCasa Del Prado Reconstruction / S22007219Continuing60MConvention Center Phase III Expansion / S1202293Underfunded59MSmart Metering Infrastructure / S17008302Continuing59MTorrey Pines Fire Station / S19003145Warranty58Fire-Rescue Air Ops Facility - PH II / S18007142Continuing57Fleet Operations Facilities / L14002157Continuing57	Medium
OB Lifeguard Station Replacement Study / P25000 133 Continuing 67 M Citywide Homeless Shelters / L24002 167 Continuing 65 M Casa Del Prado Reconstruction / S22007 219 Continuing 60 M Convention Center Phase III Expansion / S12022 93 Underfunded 59 M Smart Metering Infrastructure / S17008 302 Continuing 59 M Torrey Pines Fire Station / S19003 145 Warranty 58 Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57 Fleet Operations Facilities / L14002 157 Continuing 57	Medium
Citywide Homeless Shelters / L24002 167 Continuing 65 M  Casa Del Prado Reconstruction / S22007 219 Continuing 60 M  Convention Center Phase III Expansion / S12022 93 Underfunded 59 M  Smart Metering Infrastructure / S17008 302 Continuing 59 M  Torrey Pines Fire Station / S19003 145 Warranty 58  Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57  Fleet Operations Facilities / L14002 157 Continuing 57	Medium
Casa Del Prado Reconstruction / S22007 219 Continuing 60 M  Convention Center Phase III Expansion / S12022 93 Underfunded 59 M  Smart Metering Infrastructure / S17008 302 Continuing 59 M  Torrey Pines Fire Station / S19003 145 Warranty 58  Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57  Fleet Operations Facilities / L14002 157 Continuing 57	Medium
Convention Center Phase III Expansion / S12022 93 Underfunded 59 M  Smart Metering Infrastructure / S17008 302 Continuing 59 M  Torrey Pines Fire Station / S19003 145 Warranty 58  Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57  Fleet Operations Facilities / L14002 157 Continuing 57	Medium
Smart Metering Infrastructure / S17008 302 Continuing 59 M  Torrey Pines Fire Station / S19003 145 Warranty 58  Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57  Fleet Operations Facilities / L14002 157 Continuing 57	Medium
Torrey Pines Fire Station / S19003 145 Warranty 58  Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57  Fleet Operations Facilities / L14002 157 Continuing 57	Medium
Fire-Rescue Air Ops Facility - PH II / S18007 142 Continuing 57  Fleet Operations Facilities / L14002 157 Continuing 57	Medium
Fleet Operations Facilities / L14002 157 Continuing 57	Low
	Low
	Low
Police Range Refurbishment Phase II / S18005 289 Continuing 56	Low

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

Project	Page No	Project Status	Priority Score	Priority Category
Chollas Fleet Electrification Assessment / P25003	153	Continuing	55	Low
Fire Station No. 50 - North University City / S13021	139	Warranty	54	Low
Ocean Beach Branch Library / S20015	182	Continuing	53	Low
Southcrest Rec Ctr & Park Drainage Imp / P25004	375	Continuing	51	Low
Balboa Park Botanical Bldg Improvments / S20005	205	Warranty	50	Low
Pacific Highlands Ranch Branch Library / S14023	184	Warranty	50	Low
Natural History Museum Improvements / RD23007	248	Continuing	49	Low
SD FR Training Ctr-Feasibility Study / P24013	133	Continuing	43	Low
Mira Mesa Community Pk Improvements / L16002	242	Continuing	42	Low
BSU Lifeguard Locker Room Repl / S25000	135	Continuing	41	Low
Rose Canyon Safe Parking / S23014	168	Warranty	41	Low
Scripps Miramar Ranch Library / S00811	186	Continuing	40	Low
University Community Library / P22008	177	Continuing	40	Low
Miramar WTP Residuals Redirection / S23012	332	Continuing	39	Low
EB Scripps Pk Comfort Station Replacement / S15035	226	Warranty	33	Low
NTC Aquatic Center / L23002	251	Underfunded	32	Low
CIP Emergency Reserve / ABT00006	92	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	155	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	156	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	318	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	329	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	328	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	349	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	355	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	358	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	363	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	365	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	367	Continuing	Annual	Annual
Drainage				
Pump Station G & 17 Full Improvement / S24006	384	Continuing	95	High

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

rable 2. Capital Improvement Projects	by i.e.	y i roject rype and i		Filority Scores	
Project	Page No	Project Status	Priority Score	Priority Category	
Upper Auburn Creek Revitalization Project / S22008	388	Underfunded	88	High	
Beta St Channel and SD Improvement / S24011	377	Continuing	86	High	
Maple Canyon Storm Drain Upgrade / S20003	382	Underfunded	86	High	
Villa La Jolla SD System Lining / S26001	389	New	84	Medium	
Chollas Creek Restoration 54th St & Euclid Ave / S22009	379	Underfunded	82	Medium	
Sunshine Bernardini Restoration / S24005	387	Underfunded	80	Medium	
SD East of Rachael Ave SWD / S24008	385	Continuing	74	Medium	
Pump Station D Upgrade / S22015	383	Continuing	65	Low	
Stormwater CIP Program Management / P24010	375	Continuing	53	Low	
Pump Station C Assessment / P25001	375	Continuing	45	Low	
Carmel Country Road Low Flow Channel / S00969	378	Continuing	41	Low	
Flood Resilience Infrastructure / ACA00001	380	Continuing	Annual	Annual	
Stormwater Green Infrastructure / ACC00001	386	Continuing	Annual	Annual	
Golf Courses					
Torrey Pines GC Clubhouse & Maintenance / S23005	275	Continuing	51	High	
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	240	Continuing	47	Medium	
MBGC Irrigation & Electrical Upgrades / S11010	241	Continuing	29	Low	
Balboa Park Golf Course / AEA00002	207	Continuing	Annual	Annual	
Mission Bay Golf Course / AEA00003	243	Continuing	Annual	Annual	
Torrey Pines Golf Course / AEA00001	276	Continuing	Annual	Annual	
Intangible Assets - Information Tech					
Enterprise Funded IT Projects / ATT00002	105	Continuing	Annual	Annual	
Governmental Funded IT Projects / ATT00001	106	Continuing	Annual	Annual	
Electronic Positive Response Software / T24000	95	Continuing	N/A	N/A	
SAP Modernization / T25000	107	Continuing	N/A	N/A	
Water SCADA IT Upgrades / T22001	366	Continuing	N/A	N/A	
Landfills					
South Chollas Yard Emergency Repairs / S25001	96	New	100	High	
Miramar Landfill Storm Water Improvements / L18002	125	Continuing	88	Medium	
Miramar Landfill Facility Improvements / L17000	124	Continuing	77	Low	

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

Project	Page No	Project Status	Priority Score	Priority Category
Landfill Improvements / AFA00001	123	Continuing	Annual	Annual
Parks				
Crystal Pier Improvements / P24017	200	Continuing	100	High
John Baca Park / S22004	237	Continuing	80	High
MLK Pool Improvements / P24009	201	Continuing	77	High
City Heights Urban Village/Henwood Park / P24002	200	Continuing	76	High
Emerald Hills Neighborhood Park Phase 1 / S25002	230	New	74	High
Chollas Creek Oak Park Trail / S20012	221	Continuing	73	High
Boston Ave Linear Park GDP / P22005	199	Continuing	72	High
Sefton Field Improvements / P23006	203	Continuing	71	High
East Village Green Phase 1 / S16012	225	Continuing	69	High
Hickman Fields Athletic Area / S00751	233	Continuing	69	High
Beyer Park Development / S00752	208	Continuing	68	High
Beyer Park Development Phase II / S23008	210	Continuing	67	High
Balboa Park Comfort Station Improvements / L25000	206	New	66	High
Emerald Hills Park GDP / P20003	201	Continuing	65	High
Grove Neighborhood Park / S22002	232	Continuing	62	High
North Park Mini Park / S10050	250	Warranty	61	High
Solterra Vista Neighborhood Park / RD22000	267	Continuing	61	High
Children's Park Improvements / S16013	220	Continuing	60	High
Chollas Triangle Park / P20005	200	Continuing	60	High
Dennery Ranch Neigh Park / RD22001	224	Continuing	60	High
Mountain View Racquet Club / RD23006	246	Continuing	60	High
Paradise Hills Community Park Trail / S24013	257	Continuing	60	High
Starlight Bowl Improvements / S23009	269	Continuing	59	High
Mission Beach Seawall Repair / P24001	201	Continuing	58	Medium
Riviera Del Sol Neighborhood Park / S00999	262	Warranty	58	Medium
Sage Canyon NP Improvements / S16035	263	Continuing	58	Medium
Junipero Serra Museum ADA Improvements / S15034	238	Continuing	57	Medium
South Clairemont CP Rec Cntr Renovation / P24008	203	Continuing	57	Medium

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

rable 2. capital improvement riojects b	y i roject rype and		Thority scores		
Project	Page No	Project Status	Priority Score	Priority Category	
Carmel Valley CP-Turf Upgrades / S16029	218	Continuing	56	Medium	
Chollas Lake Drainage Study / P25002	200	Continuing	56	Medium	
North Chollas CP Improvements / L22004	249	Continuing	55	Medium	
Howard Lane Improvements / L24003	235	Continuing	54	Medium	
North Park Recreation Center / P24003	202	Continuing	54	Medium	
Salk Neighborhood Park & Joint Use Devel / S14007	264	Continuing	54	Medium	
Southeastern Mini Park Improvements / L16000	268	Continuing	54	Medium	
Berardini Field GDP / P22006	199	Continuing	53	Medium	
Chollas Lake Improvements / L18001	222	Continuing	53	Medium	
Torrey Highlands Trail System / RD21003	274	Continuing	53	Medium	
Kelly Street Park GDP / P22004	201	Continuing	52	Medium	
Balboa Park International Cottages Study / P24000	199	Continuing	51	Medium	
Ed Brown Center Improvements / RD22003	227	Continuing	51	Medium	
Olive St Park Acquisition and Development / S10051	256	Warranty	50	Medium	
Jerabek Park Improvements / S20007	236	Continuing	49	Medium	
Ocean Beach Pier Replacement / L22001	254	Continuing	49	Medium	
Black Mountain Ranch Park Ph2 / RD21001	212	Continuing	47	Medium	
Penasquitos Creek NP Comfort Station / P24006	203	Continuing	47	Medium	
Camino De La Costa Stairs / P24012	199	Continuing	46	Medium	
Egger/South Bay Community Park ADA Improvements / S15031	228	Continuing	46	Medium	
Canon Street Pocket Park / S16047	213	Warranty	45	Low	
Carmel Grove NP Comfort Station and Park / S16038	216	Continuing	45	Low	
Carmel Knolls NP Comfort Station-Development / S16033	217	Continuing	45	Low	
Ocean Air Comfort Station and Park Improvements / S16031	252	Continuing	45	Low	
Solana Highlands NP-Comfort Station Development / S16032	266	Continuing	45	Low	
Spindrift Drive Beach Access Walkway / P24011	203	Underfunded	45	Low	
Billie Jean King Tennis Center Improve / RD22005	211	Continuing	44	Low	
Hidden Trails Neighborhood Park / S00995	234	Continuing	44	Low	
Marston House Restoration & Repair Work / RD23005	239	Continuing	44	Low	

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

Table 2. Capital Improvement Projects b	<del></del>	ct Type and			
Project	Page No	Project Status	Priority Score	Priority Category	
Wangenheim Joint Use Facility / S15007	278	Warranty	44	Low	
Sunset Cliffs Park Drainage Improvements / L14005	271	Continuing	43	Low	
Carmel Del Mar NP Comfort Station-Development / S16034	215	Continuing	42	Low	
MTRP Trail System Management / S23010	247	Continuing	42	Low	
EB Scripps Park Expanded Walkway / P24015	200	Continuing	41	Low	
Mohnike Adobe and Barn Restoration / S13008	245	Continuing	41	Low	
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	270	Warranty	41	Low	
Ocean Beach Pier Improvements / S20011	253	Warranty	39	Low	
Olive Grove Community Park ADA Improve / S15028	255	Continuing	39	Low	
Torrey Highlands NP Upgrades / S16036	273	Warranty	39	Low	
Marie Widman Memorial Park GDP / P23005	201	Continuing	38	Low	
Mt. Hope Rec Ctr @ Dennis V Allen Park / P23003	202	Continuing	36	Low	
Rancho Bernardo CP Improvements / L20000	259	Continuing	35	Low	
Canyonside Comm Park Tennis Expansion / RD23004	214	Continuing	33	Low	
Montezuma Park General Dev Plan Amendment / P21002	202	Continuing	33	Low	
Old Mission Dam Dredging / P23002	202	Continuing	33	Low	
El Cuervo Adobe Improvements / S14006	229	Continuing	20	Low	
Coastal Erosion and Access / AGF00006	223	Continuing	Annual	Annual	
Mission Bay Improvements / AGF00004	244	Continuing	Annual	Annual	
Park Improvements / AGF00007	258	Continuing	Annual	Annual	
Regional Park Improvements / AGF00005	260	Continuing	Annual	Annual	
Resource-Based Open Space Parks / AGE00001	261	Continuing	Annual	Annual	
Potable Reuse					
Pure Water Pooled Contingency / P19002	299	Continuing	85	High	
Pure Water Phase 2 / ALA00002	350	Continuing	Annual	Annual	
Pure Water Program / ALA00001	351	Continuing	Annual	Annual	
Reclaimed Water System					
Recycled Water Systems Upgrades / AHC00004	354	Continuing	Annual	Annual	
Transportation					
Barrio Logan Harbor Dr SANDAG Pave Rpr / RD24001	410	New	92	High	

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

rable 2. Capital Improvement Projects					
Project	Page No	Project Status	Priority Score	Priority Category	
University Ave Bikeway Pavement Repair / RD25000	460	Continuing	90	High	
University Avenue Complete Street Phase1 / S18001	461	Continuing	85	High	
La Media Road Improvements / S15018	435	Continuing	84	High	
Market Street-47th to Euclid-Complete Street / S16061	437	Warranty	84	High	
Park Boulevard At-Grade Crossing / S15045	446	Continuing	83	High	
University Avenue Mobility / S00915	462	Warranty	83	High	
Coastal Rail Trail / S00951	422	Continuing	82	High	
Palm Avenue Interstate 805 Interchange / S00869	445	Continuing	78	High	
Washington St Bikeway Pavement Repair / RD25002	466	New	78	High	
Georgia Street Bridge Improvements / S00863	427	Warranty	75	High	
La Media Improv-Siempre Viva to Truck Rte / S22006	434	Continuing	75	High	
City Heights Sidewalks and Streetlights / S19005	421	Continuing	74	High	
Cypress Dr Cultural Corridor / S23011	423	Continuing	74	High	
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	420	Warranty	73	High	
OM T-11.1 Caliente Avenue / RD23009	443	Warranty	73	High	
SR 163/Clairemont Mesa Blvd Interchange / S00905	450	Warranty	72	High	
5th Avenue Promenade / L22002	408	Continuing	71	High	
Miramar Road-I-805 Easterly Ramps / S00880	439	Warranty	71	High	
W Mission Bay Dr Bridge Over SD River / S00871	465	Warranty	70	Medium	
Alvarado Canyon Rd Realignment Project / S22005	409	Continuing	69	Medium	
Village Cntr Loop Rd-N Carmel Valley Rd / P24007	406	Continuing	68	Medium	
14th Street Greenway Block #2 / S24012	407	New	67	Medium	
Pershing Bikeway Paving Reimbursement / RD25001	447	New	67	Medium	
Streamview Drive Improvements Phase 2 / S18000	453	Continuing	67	Medium	
Beyer Blvd (OM T8) / RD26000	412	New	66	Medium	
Caliente Avenue (OM T11.5) / RD26001	416	New	66	Medium	
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	431	Continuing	66	Medium	
Airway Road Improvements / P19007	405	Continuing	65	Medium	
Barrio Logan Roundabouts / L24005	411	Continuing	65	Medium	
Siempre Viva Road Improvements / P19006	405	Continuing	65	Medium	

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

Project Project	Page No	Project Status	Priority Score	Priority Category
La Jolla Village Drive-I-805 Ramps / S00857	433	Warranty	56	Medium
Otay Mesa Truck Route Phase 4 / S11060	444	Warranty	56	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	424	Continuing	55	Medium
Normal Street Promenade / S22012	442	Continuing	55	Medium
Fenton Pkwy Ext to Camino Del Rio N / RD23000	426	Continuing	53	Medium
Talmadge Traffic Calming Infrastructure / S17001	272	Warranty	53	Medium
West Valley River Crossing / P24016	406	Continuing	52	Low
SR 163/Friars Road / S00851	451	Warranty	51	Low
Camino Del Sur N. Upgrades & Improvements / RD21005	417	Continuing	50	Low
Carmel Mountain Road Upgrades & Improvements / RD21006	419	Continuing	50	Low
Market St-Euclid to Pitta-Improvements / S16022	436	Continuing	50	Low
Camino Del Sur S. Upgrades & Improvements / RD21004	418	Continuing	49	Low
Golf Course Drive Improvements / S15040	231	Continuing	47	Low
Switzer Canyon Bridge Enhancement / P21006	204	Continuing	47	Low
Federal Blvd Sidewalk Improv& SW Upgrade / RD24000	425	Continuing	46	Low
Spruce St Bridge Rehab / P23004	406	Continuing	46	Low
State Route 56 Freeway Expansion / RD14000	452	Continuing	45	Low
Sunset Cliffs Seawall Improvement / S23006	456	Continuing	45	Low
Via de la Valle Upgrades & Improvements / RD11001	464	Underfunded	45	Low
S. Bancroft & Greely Unimproved Street / P22007	405	Continuing	43	Low
Sea World Dr/I5 Interchange Improvement / S00888	448	Underfunded	42	Low
Carroll Canyon Road Planning Study / P21000	405	Continuing	36	Low
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	440	Warranty	32	Low
La Jolla Streetscape / RD24002	432	New	29	Low
Bicycle Facilities / AIA00001	413	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	414	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	415	Continuing	Annual	Annual
Guard Rails / AlE00002	428	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	430	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	429	Continuing	Annual	Annual

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

rable 2. Capital Improvement Projects i	y i i Oje	ct Type and		500.05
Project	Page No	Project Status	Priority Score	Priority Category
Median Installation / AIG00001	438	Continuing	Annual	Annual
New Walkways / AlK00001	441	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AlK00003	449	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	454	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	455	Continuing	Annual	Annual
Traffic Calming / AIL00001	457	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	458	Continuing	Annual	Annual
Traffic Signals Modification / AlL00005	459	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	463	Continuing	Annual	Annual
Convoy District Gateway Sign / S23007	94	Warranty	N/A	N/A
Wastewater				
Murphy Canyon Trunk Sewer Repair/Rehab / S22014	336	Continuing	90	High
Harbor Drive Trunk Sewer / S18006	319	Continuing	89	High
Kearny Mesa Trunk Sewer / L24004	320	Continuing	88	Medium
North/South Metro Interceptors Rehablitation / S22001	338	Continuing	88	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	359	Continuing	88	Medium
Alvarado Trunk Sewer Phase IV / S15019	305	Continuing	86	Low
SPS 77A Dual Force Main Replacement / S26000	357	New	86	Low
East Cty Residuals Line & Mission Gorge Force Main / RD23001	312	Continuing	81	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	330	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	345	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	356	Continuing	Annual	Annual
Water				
Montezuma/Mid-City Pipeline Phase II / S11026	333	Continuing	98	High
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	341	Continuing	95	High
Morena Pipeline / S16027	335	Continuing	92	High
Kearny Villa Rd Pipeline / S23001	321	Continuing	86	High
University Ave Pipeline Replacement / S11021	361	Warranty	86	High
Otay 2nd Pipeline Phase 4 / S20001	340	Continuing	85	Medium

**Table 2: Capital Improvement Projects by Project Type and Priority Scores** 

Page			
No	Project Status	Priority Score	Priority Category
339	Warranty	79	Medium
303	Continuing	78	Medium
314	Continuing	78	Medium
344	Warranty	78	Medium
324	Continuing	76	Medium
342	Continuing	75	Low
362	Warranty	75	Low
313	Continuing	72	Low
322	Warranty	71	Low
360	Continuing	69	Low
307	New	Annual	Annual
310	Continuing	Annual	Annual
317	Continuing	Annual	Annual
325	Continuing	Annual	Annual
346	Continuing	Annual	Annual
364	Continuing	Annual	Annual
	No 339 303 314 344 324 342 362 313 322 360 307 310 317 325 346	No Project Status  339 Warranty  303 Continuing  314 Continuing  344 Warranty  324 Continuing  342 Continuing  362 Warranty  313 Continuing  322 Warranty  360 Continuing  307 New  310 Continuing  317 Continuing  325 Continuing  346 Continuing	No         Project Status         Score           339         Warranty         79           303         Continuing         78           314         Continuing         78           344         Warranty         78           324         Continuing         76           342         Continuing         75           362         Warranty         75           313         Continuing         72           322         Warranty         71           360         Continuing         69           307         New         Annual           310         Continuing         Annual           317         Continuing         Annual           325         Continuing         Annual           346         Continuing         Annual