



# CITY OF SAN DIEGO

## MANAGER'S ANNUAL REPORT

A Summary of Municipal Activities  
for the  
Fiscal Year Ending June 30, 1944



# DIRECTORY OF CITY OFFICIALS



Mayor.....Harley E. Knox  
 Vice Mayor.....Paul J. Hartley

## Councilmen by Districts

District No. 1.....Gerald C. Crary  
 District No. 2.....H. Degraff Austin  
 District No. 3.....Paul J. Hartley  
 District No. 4.....Ernest J. Boud  
 District No. 5.....Charles C. Dail  
 District No. 6.....Walter W. Austin

Council Meetings—Tuesdays at 10:00 A. M.

Attorney.....Jean F. Dupaul  
 Auditor and Comptroller.....J. S. W. Barber  
 Boiler Inspector.....Leo M. Hickley  
 Budget Officer.....Samuel M. Roberts  
 City Clerk.....Fred W. Sick  
 Electrical Inspector.....Albert E. Johnstone  
 Engineer.....Hans W. Jorgenson  
 Fire Chief.....John E. Parrish  
 Food Inspector.....Edwin A. Watkins  
 Health Director.....Alex M. Lesem, M.D.  
 Hydraulic Engineer.....Fred D. Pyle  
 Inspector, Chief  
 (Bldg. and Elec.).....Oscar G. Knecht  
 Librarian.....Cornelia D. Plaister  
 Manager.....Walter W. Cooper  
 Assistant to City Manager.....Russell W. Rink

Meat and Dairy  
 Inspector.....Louis J. Proper, D. V. M.  
 Municipal Court Judges:  
 Department No. 1.....Joe L. Shell  
 Department No. 2.....Eugene Daney, Jr.  
 Department No. 3.....Philip Smith  
 Department No. 4.....A. F. Molina  
 Department No. 5.....John J. Brennan  
 Park Director.....W. Allen Perry  
 Park Director, Assist.....Percy C. Broell  
 Personnel Director.....Willis R. McCabe  
 Planning Director.....Glenn A. Rick  
 Planning Director, Asst.....Harry C. Haelsig  
 Police Chief.....Clifford E. Peterson  
 Port Director.....J. W. Brennan  
 Public Works Director.....Fred A. Rhodes  
 Purchasing Agent, Acting.....Samuel M. Roberts  
 Recreation Director.....William A. Kearns  
 Sanitation Bureau, Chief of.....Edwin W. Beale  
 School Superintendent.....Will C. Crawford  
 Social Welfare Director.....Alvin G. Rowe  
 Treasurer.....Robert C. Lindsay  
 Water Accountant.....Ralph A. Campbell  
 Zoological Society,  
 Executive Secretary.....Mrs. Belle Benchley

## THE HONORABLE MAYOR AND CITY COUNCIL OF THE CITY OF SAN DIEGO, CALIFORNIA

GENTLEMEN:

Pursuant to the requirement of Section 28 of the Charter of The City of San Diego I am submitting a report of the City's affairs for the year ending June 30, 1944.

Another year of war finds this City still dedicated to co-operation with the military in winning the war, and the continuance of the best possible municipal service to our citizens. Diligent City employees are commended for their faithful performance of the past year. The helpful co-operation of your Honorable Body in our achievements of the past year is appreciated.

The physical plant and the services of the City have been maintained or improved to the extent of available manpower and material. The financial position of your City is sound, and active steps have been taken to assure the economic stability of the community when the Jap is defeated.

This report has been prepared under the direction of Mr. Russell W. Rink, my assistant.

Respectfully submitted,  
 Walter W. Cooper  
 City Manager

WWC/L

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## Legislation

The legislative problems confronting the Mayor and the City Council were numerous and difficult in this city teeming with war activity. Long hours in conferences and 65 Council meetings were devoted to the solution of matters of great concern to the citizens.

Long-suffering nonsmokers in crowded streetcars and buses were given a new lease on life by the enactment of an ordinance prohibiting smoking in these vehicles.

Excavations which often endangered adjacent buildings and destroyed property values were controlled by the adoption of an ordinance which provides for the issuance of permits and the fulfilment of certain requirements when excavation is permitted.

In line with the policy of providing a sound financial framework for postwar San Diego, an ordinance establishing a Capital Outlay Fund was adopted under authority of a charter amendment previously approved by the voters. Four ordinances authorizing the investment of \$2,750,000 of city funds in 7/8% U. S. Treasury certificates were also adopted.

A curfew law, aimed at curbing juvenile delinquency, was passed which prohibits minors under 17 on the streets after 10:00 p.m. unless accompanied by



Typical Congestion on Broadway  
There was no shortage of people in San Diego.

adults. Under this law parents and guardians are held responsible for the violations of their charges and offspring.

Card rooms, circuses, rodeos, carnivals, and "habitual traffic violators" were placed under additional regulations by various ordinances. The position of Airport Manager was created, and representatives were appointed for the newly formed San Diego County Water Authority. A summation of the year's work shows that 207 ordinances and 1222 resolutions were adopted.

## Fire Department

With more persons and more property to protect, the Fire Department found itself with 14 fewer firemen than it had in 1942-43 and 43 fewer than it had the year before that. Even these figures don't paint the whole manpower shortage picture because the development of new areas has necessitated the operation of new stations. By paying them to work overtime, on their vacations, and days off, the 202 officers and men in the department are providing 20% more fire coverage than would normally be given.

Fire losses increased 50% to a total of \$390,753.00 which amounts to \$1.36 per capita based on a population of 286,050. The national average fire loss based on the reports of 478 cities was \$2.40 per capita. The

Department responded to 3,165 fire calls—201 of them false. The remainder involved 8 airplanes, 265 autos, 13 streetcars, 15 house trailers, 873 buildings, plus numerous miscellaneous objects. Eight persons lost their lives and 38 were injured as the result of fire.

Theatres, schools, night clubs, dance halls, stores and all other places of public assembly were inspected by the Fire Marshal's Office during the course of 7,107 investigations and inspections. Ninety-two arrests were made for violation of City and State fire laws. The Public Relations program was enlarged for the purpose of educating the public in fire prevention. A new 100-foot aerial ladder truck and a 1250 gallon-per-minute pumper were placed in operation.

## Police Department

Traffic deaths dropped from 86 in 1942-43 to 55 this year as a result of continued use of "selective enforcement" and the removal of dimout restrictions in the area. Wide use of street painting and lighting placed motorists on their guard at danger spots and aided in the reduction of fatalities. Traffic arrests and citations which include those for parking violations totaled 102,981.

Crimes of a serious nature increased as 9% more felony and 4% more misdemeanor arrests were made.

Men were by far the worst offenders, there being 13,759 male arrests as against 3,567 female arrests. Auto thefts jumped from 1354 to 1682, but 99.2% of the cars were recovered.

Crimes against women increased. Additional patrol cars have been placed in service at night to combat this serious problem. During the last 3 years 81% of the persons committing these crimes have been apprehended.

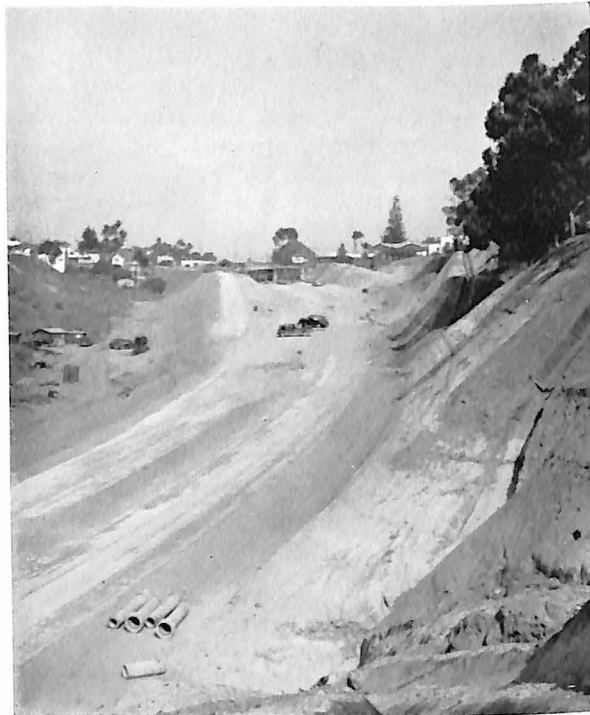
Juvenile arrests rose 25%. As with adults, boys were more frequent offenders than girls, the ratio being 4 to 1. Part of the juvenile arrest increase was the result of arrests made under the new Curfew Law.

The department operated 87 patrol cars and 53 motorcycles.

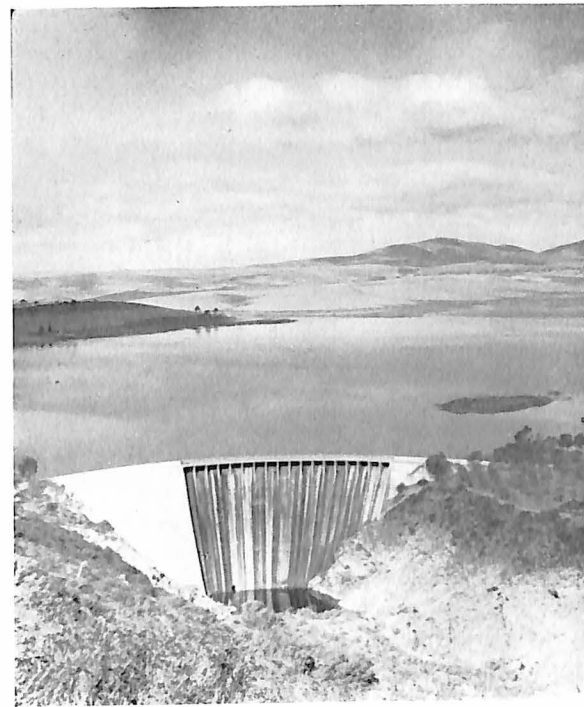
An indication of the manpower situation is shown by the fact that at the end of the year the department was short 46 officers and men of the total allotted by the budget.

### • Engineering Department •

Trunk sewers totaling 56,752 feet in Powder House Canyon, Encanto, Valencia Park, and Loma Portal, were installed under the supervision and in accordance with plans drawn by the Engineering Department. Field and office work for the Ward Road bridge over



• Douglas Street Extension  
Cross-town highway under construction.



Reservoirs Won't Look Like This For Long  
At Present Rate of Water Consumption.

Adams Avenue was carried on and plans for additions to the Sewage Treatment Plant were prepared.

Street lighting and traffic surveys, preparation of Resolutions of Intention, priority applications, leases, escrows, and blueprinting for all departments were just a few of the tasks performed by the engineers during the course of the year. Surveying for the Water, Public Works, Park and other departments was done as needed.

### • Water Department •

Consumption of water in San Diego continued to increase, reaching an all-time high of 44.6 million gallons per day. At this rate of use the 98.7 billion gallons of water stored in the City's reservoirs on July 1, 1944, will all be used by the fall of 1947 if a drought similar to those which have occurred many times in the past is experienced.

The gravity of this condition was realized by the voters who approved the formation of the San Diego County Water Authority by a vote of 15 to 1. Surveys are now being made to determine whether it is best to bring Colorado River water to the San Vicente reservoir from the Metropolitan Water District's tunnel near San Jacinto, or to bring it from the west end of the All American Canal in Imperial Valley to the El Capitan reservoir.



The obligation of the federal government to participate in this undertaking is obvious for federal agencies and war industries used 46.28% of all the water used in San Diego during the year.

A new outlet tower was constructed in Murray Reservoir which permits water to be drawn off at different levels and in amounts adequate to meet requirements.

San Vicente Dam was inspected and approved by the State Engineer who found it to be "constructed in accordance with the approved plans and specifications, and safe for use to the full extent contemplated." The old State Highway that traversed the San Vicente reservoir basin was abandoned and the new highway skirting the reservoir opened to the public.

Fifty-four new fire hydrants and 8.27 miles of water mains were added to the distribution system. The installation of 2,367 new services brings the number of consumers to 55,012. Water bills were sent out every two months instead of monthly in order to conserve manpower.

### • Division of Streets •

The equivalent of 27 miles of streets 40 feet wide were resurfaced by the Division during the year. Traffic lines, crosswalks, and safety zones painted, if

laid end to end would stretch out for 192 miles. Street names totaling 10,862 were painted on intersections in the City.

Power sweepers and laborers swept 15,000 cubic yards of trash from the streets, enough to cover Broadway a foot deep from Pacific Highway to Fourteenth Street.

### • Division of Public Buildings •

In addition to maintaining 150 city buildings and 21 comfort stations, the Division roofed the shuffleboard and recreation center in East San Diego, and redecked a portion of the University Heights and La Jolla Reservoirs.

### • Refuse Division •

Rapid turnover and shortage of labor continued to make the problem of refuse collection a difficult one. City crews collected 16,325 tons of garbage and 14,725 tons of rubbish. Private contractors collected approximately 15,000 tons of rubbish in addition to that picked up by City crews. The scarcity of metal refuse containers, while slightly relieved, caused householders and commercial establishments innumerable difficulties.

### • Division of Auto Shops •

The ingenuity of the Auto Shops was stretched many times during the year as they sought to make parts for rolling equipment that couldn't be bought for love or money. 344 pieces of equipment were kept running as the result of the milling, welding, lathe turning, and blacksmithing operations of the mechanics in the Division. Upholstery and body repairs were made on 341 vehicles and 53 of them were repainted.

### • Sewer Division •

The sewage treatment plant in its first year of operation treated 4,850 million gallons of sewage from San Diego, 263 million gallons from North Island, and 83 million gallons from National City. Average daily flow into the plant was 19.5 million gallons with peaks running as high as 36 million gallons. Fertilizer, a by-product of the plant since December, 1943, amounted to 650 tons and sold to a high bidder for \$17.80 per ton.

Pollution of San Diego Bay cleared up materially as the result of the operation of the treatment plant. When the few remaining city trunk sewers are cut in and the Coronado sewer system connected to the plant,



Mission Valley Road Overpass  
Completed during the year to provide fast  
movement of traffic.

the waters of the Bay will be more like they were when Cabrillo sailed in.

3,123 sewer stop-ups were cleared, 8,031 feet of mains installed, 51 manholes constructed, and 332,119 feet of mains cleaned by the Division.

### • Division of Electric Shops •

Lamp posts and traffic signals seem to have an affinity for motorists, at least the Electric Shop had to repair 100 of them that somehow got in the way of motorists. Removal of dimout restrictions in this area permitted the undimming of 2,500 street lights resulting in increased safety for pedestrians.

In addition to maintaining all electrical equipment in the City, the Shop cares for the radio equipment owned and operated by the Sheriff's Department, City of Coronado, City of Chula Vista, and the California Highway Patrol. Radio equipment owned by these organizations increases the combined total of transmitters and receivers maintained by the Electric Shops to 420.

### • Park Department •

Many of the buildings and grounds in Balboa Park were still occupied by the Navy which resulted in curtailed use by the general public.

The shortage of golf balls did not deter the 154,927 golfers that used the Municipal 9 and 18 hole golf courses in Balboa Park.

Postwar plans for general park improvement were worked on diligently by the Park Commissioners. A Citizens' Committee on the landscape development of Harbor Drive was formed and contributed worthwhile suggestions for the future.

Five acres of Memorial Park were landscaped and the comfort station and equipment house completed. La Jolla, Mountain View and Balboa Parks underwent improvements and changes that increased their attractiveness and use. The Street Tree Division trimmed 13,519 trees and removed 134 dead ones.

One and a half acres of grass were planted in Mount Hope Cemetery and additional interment sites laid out. Interments for the year totaled 878.

### • Playground and Recreation Department •

Over a million persons found enjoyment and relaxation in 51 areas operated by the Playground and Recreation Department. The year's program included every conceivable sport and craft activity.

Forty per cent of the participants engaged in sports such as tennis, baseball, softball, swimming, etc., 15% in story, dance and dramatic classes, 25% in handicraft, 10% in individual sports, and 10% in supervised play. Twice as many men and boys participated as did women and girls.

Starting in 1944, recreation programs were organized and operated by the Department in 12 Federal Public Housing Project Centers. The Federal government contributed \$8,365.02 for the employment of an average of 20 full and part-time employees for these projects.

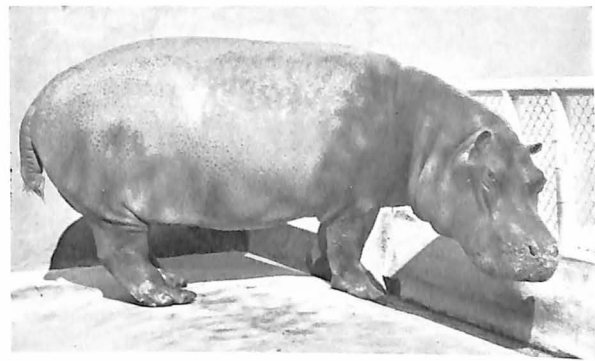
### • San Diego Zoo •

Shortages of food and manpower made operation of the Zoo extremely trying. Many foods difficult and expensive to obtain, such as ripe seasonal fruits, were limited to those specimens that could not live without them.

Surplus specimens which included photogenic "Puddles," the male hippo, four bears, small monkeys, deer, sheep and goats were sold to other zoos in order to decrease the burdens of supplying food and care. The appearance of the Zoo and the care of the exhibits were maintained at a satisfactory level, only because

the reduced staff, driven by their interests in the creatures under their charge, worked long hours and often went weeks without days off.

While adult attendance increased due to the interest of service personnel, total attendance dropped because of the schools' inability to transport classes of children to the Zoo.



"Puddles," the Hippo has moved to another city.



Federal Housing Shopping Center  
Complete business districts were built  
to serve defense workers.

## ● Planning Department ●

The practical value of planning far in advance of actual needs was further emphasized this year as the City continued to grow and change at a rate hitherto undreamed of. Crowded living conditions created numerous problems involving requests for re-zoning, architectural review regulation, and zone variances. The Zoning Committee of the Planning Commission held 65 public hearings, and considered 327 petitions and 55 other matters at 40 meetings held during the year.

Eleven tentative Subdivision Maps were considered by the Commission. Public hearings were held and a recommendation made on the site selection for a Civic Auditorium, Convention Hall and Veterans' Memorial Building as a part of the Master Plan of the City. Various Federal agencies received help on the design and selection of sites for 3500 government housing units constructed.

Inevitable changes in modes of living and transportation after the war impelled the Department to make studies for a proposed "Air Port Plan" for the Metropolitan Area; to review the "Major Street and Freeway Plan" in light of latest standards and design principles; and to make detailed studies of portions of the Master Plan.

Postwar Planning so much discussed today was not a new subject of study for the Planners but in effect only a re-naming of the activities carried on in this field for many years.

## ● City Attorney's Department ●

As legal advisor to all City departments, prosecutor of offenses against laws of the City, and guardian of the City's interest in litigations, the City Attorney's Department prepared 171 ordinances, 158 written opinions, passed upon 75 claims, and represented the City in 55 litigations.

Total misdemeanor cases handled dropped from 155,918 in 1942-43 to 126,272 this year. Of this total, 110,616 were traffic misdemeanors. Bail was forfeited by 95,283 of the violators.

## ● City Clerk's Office ●

The City Clerk as custodian of all City documents filed 1273 Resolutions, 230 Ordinances, and 4809 Documents. Publications in the official newspaper totaled 3595 inches and cost \$3,624.10. No elections were held during the year.

## ● Park Institutions ●

From its temporary quarters the Fine Arts Gallery carried on a varied program of lectures, art classes, and exhibits in widely scattered places in and outside of the City. Exhibitions were sent to military installations and U.S.O.'s for the enjoyment of men and women in the service. Generous donors continued to contribute to the Gallery's collection of art pieces which is now valued at \$1,667,000.

The Natural History Museum, and the San Diego Museum of Man, although greatly restricted because of the continued use by the Navy of the largest part of their quarters, carried on their educational programs outside of their park facilities, engaged in needed research, and worked to protect their stored exhibits from the depredations of mold, insects, and rodents.

## ● Harbor Department ●

New construction in addition to the usual maintenance and repair work was carried on throughout the year with Harbor Department labor and equipment. The mole type pier, a \$175,000 project under construction at the foot of G Street to serve the tuna fleet and the sport fishing industry is now 85% complete on the filled and graded portion of the pier and 45% complete on the rip-rap portion.

After more than a year of intensive study a definite plan was worked out for the completion of Lindbergh Field, the City's municipal airport. The main feature of the plan, a 2½ million dollar 8500 foot concrete runway capable of supporting the heaviest anticipated plane loadings, is now being constructed under the joint financing of the Navy and Consolidated Vultee Aircraft Corp.

Harbor Department revenue, including \$150,000 from the General Fund of the City for harbor development, amounted to \$540,336.22. Operating expenses and improvements totaled \$213,907.42 for the year.

### • Financial Administration •

That the operation of a city the size of San Diego is comparable to the operation of a good sized corporation is indicated by the fact that the City Treasurer collected \$11,831,632.68 and disbursed \$10,965,767.78 during the year.

Every penny of these millions was carefully accounted for by the City Auditor and Comptroller. Budgetary control was exercised by the Budget Officer, who also made investigations and recommendations on departmental procedures. Individual departments kept cost accounting records for the purpose of evaluating and analyzing their operations and expenditures.



Small Fishing Boats Docked  
Along Harbor Drive.

The Purchasing Department handled orders and contracts totaling \$2,578,765.06. Priority restrictions and the scarcity of many materials continued to make purchasing much more difficult than in ordinary times.

### • Civilian Defense •

While the progress of the war has removed the necessity for frequent practice drills by the Defense Corps, the possibility of a sneak attack has not been overlooked with the result that the structural framework of the organization has been kept intact and is ready to function on a moment's notice.

Since the outgrowth of the Major Disaster Plans in California after the Long Beach earthquake in 1931, these organizations have repeatedly exhibited their worth in time of peace and war. After the war the Defense Corps should continue as a strong, well-knit disaster organization but with a different title.

### • Social Welfare Department •

San Diegans gave \$1,944,784.33 in 318 charitable solicitations put on by various organizations and authorized by the Social Welfare Department. Cost of collecting the money amounted to \$168,385.06 or 8.6% of the total subscribed.

Rummage sales, of which there were 97, proved to be the most popular way of raising small sums of money.

Two hundred fifty-two persons in 63 amusement establishments were questioned by Welfare Investigators during the course of 5,334 inspections. One hundred eighty-eight violations of city ordinances and state laws were found and corrected.

### • Library Department •

Signs of changing trends were evidenced in the Library Department during the year. Books on foreign countries, commerce, and technical subjects were in great demand. Demobilized service men and industrial workers sought information to help readjust themselves to changes in employment. A total of 1,250,597 books were issued—a gain of 46,307 or 3.8% over last year.

Emphasis was placed on the strengthening of the technical collection in all classes of knowledge, and on increasing the juvenile collection to meet increasing calls. Seven hundred eighty-four children attended the vacation reading clubs organized by the library.

Crowded conditions at the main library became increasingly acute as the book stock in the main library, 13 branches, 12 stations and 3 temporary distributing points grew to a total of 229,664 volumes.



## Health Department

Communicable disease cases reported during the year totaled 14,418. Babies numbering 7,686 were born—a decrease of 35 from last year. Infant mortality increased from 30.9 to 38.1 deaths per 1000 live births. Infants born alive but which die before the age of 1 year make up this rate. Deaths from various causes amounted to 3,169.

Public Health Nurses made 43,726 visits to homes and schools. Food handling establishments were inspected 28,318 times by the Food Sanitation Division and 54,675 pounds of food were condemned.

The Meat and Dairy Division made 6,421 inspections of meat markets, dairies, ice cream factories and meat processing plants. Plumbing and gas installations, septic tanks, barber shops, beauty shops, auto courts, hotels and apartment houses received 25,953 inspections.

## Inspection Department

Housing accommodations for 1,499 families were constructed by private owners and builders during the year. Additional family units numbering 373 were provided by remodeling existing buildings.

Building activity, exclusive of government construction, amounted to \$8,985,266—33% more than

last year. Department inspectors made 28,448 building inspections, 19,516 electrical, and 1,922 boiler inspections.

## Civil Service Department

The acute manpower shortage in the San Diego area is reflected in the activities of the Civil Service Department during the year.

Forty-three per cent of the City's 1916 employees, or 832 of them, terminated. Forty-nine of this number were given military leave, 27 retired, 10 died, 29 were discharged, and the remainder resigned. To fill these vacancies and supply additional employees to departments with increased work loads, 846 appointments were made. Seventy-four per cent of the persons participating in the 263 examinations held, received passing grades.

### PENSION SYSTEMS

Three separate pension systems are maintained by the City for its employees—the Firemen's Relief and Pension System, the Police Relief and Pension System, and the City Employees' Retirement System. The first two systems are for the uniformed employees in the Fire and Police Departments, and the third is for all other employees, including unclassified employees not under Civil Service, who may join the system if they so desire.

During the year the firemen paid in \$27,595.83 to their system. The City's contribution, provided for by the Charter, and other income amounted to \$112,877.17, making a total of \$140,473.00. Cost of operation and payments to firemen retired amounted to \$143,788.76.

In the Police system the members paid in \$50,778.68. The City's contribution, provided for by the Charter, and other income amounted to \$132,754.89, making a total of \$183,533.57 paid into the system. Cost of operation and payments to policemen retired amounted to \$122,510.64.

Payments by members of the City Employees' Retirement System amounted to \$100,542.27. Contributions of the City and interest on the funds invested amounted to \$217,663.14, making a total of \$318,205.41 paid into the system during the year. Payments to retired members and expense of operating the system totaled \$59,254.70.

## Financial Condition

Payments on the City's bonded debt amounted to \$1,007,600, reducing the balance owed to \$17,302,633.71. This figure includes all Water, Sewer, and

Harbor bonds as well as those of a miscellaneous nature.

The assessed valuation of the City increased \$12,594,730 to a total of \$205,483,930. The 1943-44 tax rate was fixed at \$1.84 for each \$100 of assessed valuation, the lowest rate since 1915. Salary raises and other increasing costs made it necessary to fix the 1944-45 rate at \$2.00.

The total cost of government amounted to \$8,631,140.95. Total revenue which amounted to \$9,854,776.28 was received from the following sources: Property Taxes, \$3,673,279.27; Water Sales, \$3,288,856.11; Miscellaneous Revenue, \$2,892,640.90.

For complete detailed information on the City's financial operations reference is made to the "Report of the City Auditor and Comptroller" for the year ending June 30, 1944.

# A Directory of City Services

## Emergency Numbers

Fire M. 9191 • Police F. 1101 • Ambulance F. 1101

Subject	Office	Location	Tel. & Ext.	Local	Subject	Office	Location	Tel. & Ext.	Local
<b>Airport</b>	Airport Office, Lindbergh Field		J. 4376		<b>Business Licenses</b>	Treasurer's Office, First Floor, South Wing, Civic Center		M. 5161	241
<b>Ambulance</b>	Police Dept., 801 W. Market		F. 1101		<b>Cemetery, City owned</b>	Mt. Hope Cemetery Office, 3850 Imperial Ave.		M. 0253	
<b>Assessment, Street</b>	Street Assessment Div., 260 Civic Center		M. 5161	229	<b>Civil Service, Examinations, Information</b>	Civil Service Office, 453 Civic Center		M. 5161	261
<b>Athletic Events, Permits</b>	Police Dept., 801 W. Market		F. 1101		<b>Council, Proceedings, Petitions</b>	City Clerk's Office, 356 Civic Center		M. 5161	288
<b>Births, Information, Certificates, etc.</b>	Health Dept., Civic Center		M. 5161		<b>Dead Animals</b>	Refuse Collection Div., Foot of Eighth Ave.		M. 5161	287
<b>Book Rentals, Information</b>	Public Library, Eighth Ave. & E Street		F. 4117		<b>Deaths, information, certificates, etc.</b>	Health, Vital Statistics Div., Civic Center		M. 5161	

Subject	Office	Location	Tel. & Ext.	Local	Subject	Office	Location	Tel. & Ext.	Local
<b>Dog Licenses</b>	Treasurer's Office, First Floor, South Wing, Civic Center		M. 5161	241	<b>Fishing Permits at Reservoirs</b>	License Bureau, Treas., 153 Civic Center		M. 5161	241
<b>Emergency Hospital</b>	Police Department, 801 W. Market		F. 1101		<b>Licenses, Bicycle</b>	Police Department, 801 W. Market		F. 1101	
<b>Finances, City</b>	Auditor's Office, 160 Civic Center		M. 5161	215	<b>Licenses, Plumbing</b>	Health Department, Civic Center		M. 5161	
<b>Fire</b>	Fire Department, 10th Ave. & B Street		M. 9191		<b>Lots, lines and dimensions</b>	Engineer's Office, 266 Civic Center		M. 5161	247
<b>Garbage Collection</b>	Refuse Collection, 20th & B Streets		M. 5161	291	<b>Ordinances and Resolutions</b>	City Clerk's Office, 356 Civic Center		M. 5161	288
<b>Harbor Information</b>	Harbor Department, 1040 W. Broadway		M. 0106		<b>Parks, information and complaints</b>	Park Department, Balboa Park		M. 0605	
<b>Health Information</b>	Health Department, Civic Center		M. 5161		<b>Playgrounds</b>	Playground & Recreation Dept., 704 Civic Center		M. 5161	285
<b>House Numbers</b>	Water Department, 164 Civic Center		M. 5161	279	<b>Police</b>	Police Department, 801 W. Market		F. 1101	
					<b>Population Statistics</b>	Statistics Division, Health Dept., Civic Center		M. 5161	

Subject	Office	Location	Tel. & Ext.	Local
<b>Public Land and Buildings, rent, sale, etc.</b>	Engineer's Office, 266 Civic Center		M. 5161	247
<b>Sidewalk Repairs</b>	Street Assessment Division, 260 Civic Center		M. 5161	229
<b>Sewers, complaints, flushing, etc.</b>	Sewer Division, 20th & B Streets		M. 5161	291
<b>Street Cleaning</b>	Sewer Division, 20th & B Streets		M. 5161	291
<b>Street Lighting</b>	Street Lighting Division, 20th & B Streets		M. 5161	291
<b>Street Lighting Assessment</b>	Engineer's Office, 266 Civic Center		M. 5161	247
<b>Street Repairs</b>	Street Division, 20th & B Streets		M. 5161	291
<b>Street Signs</b>	Traffic Engineer, 266 Civic Center		M. 5161	246

Subject	Office	Location	Tel. & Ext.	Local
<b>Street Trees</b>	Park Department, Tree Div., Balboa Park		M. 0605	
<b>Traffic, Information on Ordinances, etc.</b>	Traffic Engineer, 266 Civic Center		M. 5161	246
<b>Unsafe Buildings</b>	Inspection Bureau, 156 Civic Center		M. 5161	205
<b>Water, applications for service, bills</b>	Water Department, 164 Civic Center		M. 5161	271
<b>Water, mains, leaks, service</b>	Water Department, 20th & B Streets		M. 5161	291
<b>Weeds in lots</b>	Street Assessment Bureau, 260 Civic Center		M. 5161	229
<b>Zoning information</b>	City Planning Department, 260 Civic Center		M. 5161	258
<b>Zoo information</b>	Zoological Society, Balboa Park		F. 2151	

Walter W. Cooper's untimely death occurred while this, his last Annual Report of the City affairs was being presented.

Citizens, employees, department heads, Commission and Council members alike joined in expressions of genuine sorrow at the great personal loss that each and every one felt; so noticeable that for days many in the City offices and Council Chamber could not entirely conceal their inner emotion.

Truly it can be said:

## In Memoriam

We shall never forget as we make use of or plan for those achievements great and small to which Walter Cooper guided us, or would have were he here, that they will be in so many ways monuments to him. While he was here and for years to come everyone will remember his smile, his friendliness, his firm hand always holding highest, not by words, but by example, that "The Noblest Motive Is The Public Good."

The City of San Diego.

BOARDS AND COMMISSIONS

BUILDING EXAMINERS AND APPEALS—Stanley Burne, F. F. Evenson, John S. Siebert, Walter Trepte, City Attorney or Deputy (Ex-officio), Chief Inspector (no vote), Fire Chief (no vote).

CIVIL SERVICE—Benjamin J. Greenlund, Marie L. Herney, James A. Robbins.

EDUCATION—Orton E. Darnall, Mary L. Fay, Mildred L. Hale, Edward L. Hardy, Fred E. Lindley.

ELECTRICAL EXAMINERS—C. C. Clardy, G. F. Cunningham, John W. Graham, F. W. Zweiner, Electrical Inspector A. E. Johnstone.

EMPLOYEES' RETIREMENT BOARD OF ADMINISTRATION—G. F. Atkinson, W. Allen Perry, F. A. Rhodes, F. W. Sick, A. J. Sutherland, City Treasurer R. C. Lindsay, City Auditor J. S. W. Barber.

FISH AND GAME (City Lakes)—Stanley P. Andrews, Dudley C. Benton, M. I. Fuller, E. H. Glidden, -----

FUNDS—Frank Frye, Jr., Thomas F. O'Connell, Sr., Louis Rice, Jr.

HARBOR—William E. Harper, Emil Klicka, Ralph A. Van Deman.

HEALTH—Charles F. Hoffman, Samuel J. McClendon, M. D., T. M. Russell, C. O. Tanner, M. D., Andrew J. Thornton, M. D.

LIBRARY—Laurence M. Klauber, Mrs. Consuelo Newman, Thomas O. Scripps.

MECHANICAL ENGINEERS—Thomas Beveridge, Matthew Wallace, City Boiler Inspector Leo M. Hickley.

MOTION PICTURE PROJECTIONIST EXAMINING BOARD—Fire Chief, Chief Inspector, Electrical Inspector, J. W. Nivens, J. W. Salyers.

PARK—Mrs. Besse C. Bretz, Irving Friedman, Milton P. Sessions,

PLANNING—John Birkel, H. Louis Bodmer, Lottie L. Crawford, Philip L. Gildred, George P. Kerrigan, George Stephan, Councilman Ernest J. Boud, City Engineer H. W. Jorgensen, Deputy City Attorney Harry S. Clark.

PLAYGROUNDS AND RECREATION—Mrs. Alice H. Boucher, Edwin K. Klenke, Fred E. Lindley, A. E. G. Orr, Chester Van Dusen.

PLUMBING EXAMINERS BOARD—Chief of the Bureau of Sanitation Edwin Beale, Health Director Alex M. Lesem, M. D., Harry Higgins, Edward Rohde, Councilman Paul J. Hartley.

SAN DIEGO DEFENSE COUNCIL—Vice Adm. Charles Blakely, Executive Secretary; Carroll A. Stilson, R. E. Noonan, Frank G. Forward, Ewart W. Goodwin, Donald Hanson, Milton Heller, Laurence M. Klauber, Fred W. Morrison, J. P. Potcet, A. E. Scott, G. H. Whitney.

SOCIAL WELFARE—Charles S. Gurley, Charles J. Holliday, Mrs. Iva E. Schiefer, Mrs. K. J. Thompson.

STAGE ELECTRICIANS EXAMINING BOARD—Fire Chief, Chief Inspector, Electrical Inspector, -----

VETERANS ADVISORY COMMISSION—American Legion. Norman Roulette; Disabled American Veterans, Henry W. Grebbien; Fleet Reserve Association, Paul A. Hendrickson; Regular Veterans, Robert W. Blue; United Spanish War Veterans, Frank B. Geer; Veterans of Foreign Wars, Thomas C. Ryan; Councilman Ernest J. Boud.

WAR TRANSPORTATION—Lt. Comdr. L. M. Watson, Major Edgar N. Gott, Sam Mason, Clair Nelson, J. P. Potcet, Lt. Walter Perkins, Chester Dorman, Searles M. Sullivan.

WATER—Fred A. Heilbron, Albert V. Mayrhofer, -----

ZONING COMMITTEE—Lottie L. Crawford, Harry S. Clark, Hans W. Jorgenson.

OFFICIAL PAPER—The San Diego Union.



