

THE CITY OF SAN DIEGO

DATE: January 14, 2016

TO: Honorable Members of the Audit Committee

FROM: Eduardo Luna, City Auditor

SUBJECT: City Auditor's Quarterly Fraud Hotline Report – Qtr 2 Fiscal Year 2016

The Office of the City Auditor administers the City's Fraud Hotline program. The primary objective of the Fraud Hotline is to provide a means for a City employee or citizen to confidentially report any activity or conduct—related to or involving City personnel, resources, or operations—for which he or she suspects instances of fraud, waste, or abuse.

The City's Fraud, Waste, and Abuse Hotline is operated pursuant to California Government Code §53087.6. The Statute defines fraud, waste, or abuse as "any activity by a local agency or employee that is undertaken in the performance of the employee's official duties, including activities deemed to be outside the scope of his or her employment, that is in violation of any local, state, or federal law or regulation relating to corruption, malfeasance, bribery, theft of government property, fraudulent claims, fraud, coercion, conversion, malicious prosecution, misuse of government property, or willful omission to perform duty, is economically wasteful, or involves gross misconduct."

The statute also requires that investigations conducted pursuant to its authority be confidential except to issue any report of an investigation that has been substantiated, or to release any findings resulting from a completed investigation that are deemed necessary to serve the interests of the public. In any event, the identity of the individual or individuals reporting the improper government activity, and the subject employee or employees shall be kept confidential.

The Network, an independent third-party provider, accepts calls from City employees and the public at (866) 809-3500 or online at www.sandiego.gov/fraudhotline. Callers can choose to remain anonymous and all information provided via the Hotline will remain confidential. The Network prepares a report for each complaint received and sends them to the Office of the City Auditor via email. Complaints can also be submitted directly to the Office of the City Auditor, or online by following a link labeled "Fraud, Waste, and Abuse Hotline" on the City Auditor's home page.



Complaints Received in the Second Quarter of Fiscal Year 2016

During the second quarter of Fiscal Year 2016 (October – December 2015), we received 27 Fraud Hotline complaints. Eight complaints were investigated by the Office of the City Auditor. Thirteen complaints were presented to the Intake and Review Committee to be referred to City Departments for investigation and resolution. Six complaints were not in the purview of the Fraud Hotline and were referred to the proper authority. **Table 1** below summarizes the types of complaints received during Fiscal Year 2016.

Table 1 – Complaints Received in Fiscal Year 2016

| City Auditor Investigations | Qtr 1 | Qtr 2 | Total FY 16 |
|--|----------|----------|-------------|
| Accounting/Audit Irregularities | 1 | 0 | 1 |
| Conflict of Interest | 1 | 0 | 1 |
| Fraud | 2 | 2 | 4 |
| Miscellaneous | 1 | 1 | 2 |
| Safety and Sanitation | 0 | 1 | 1 |
| Theft of Goods/ Services | 1 | 0 | 1 |
| Waste and Abuse | 3 | 4 | 7 |
| Subtotal OCA Investigations | 9 | 8 | 17 |
| City Department Investigations | | | |
| Employee Relations | 0 | 3 | 3 |
| Fraud | 2 | 3 | 5 |
| Miscellaneous | 1 | 0 | 1 |
| Policy Issues | 1 | 0 | 1 |
| Safety and Sanitation | 0 | 1 | 1 |
| Theft of Goods/Services | 1 | 0 | 1 |
| Theft of Time | 1 | 2 | 3 |
| Waste and Abuse | 6 | 4 | 10 |
| Subtotal Department Investigations | 12 | 13 | 25 |
| Total Complaints Received In Purview of Fraud Hotline | 21 | 21 | 42 |
| Direct Referrals, Non-City Complaints or Complaints Not in Purview of Fraud Hotline | 9 | 6 | 15 |
| Total Complaints Received in FY 16 | 30 | 27 | 57 |

Status of Hotline Complaints

As reported, 27 complaints were filed with the Hotline between October 1, 2015 and December 31, 2015. It was determined that six of these complaints were not in the purview of the Fraud Hotline, leaving 21 complaints that were added to the inventory.

In addition to the receipt of 21 new complaints for investigation, seventeen City-related complaints remained open and unresolved at the end of the previous quarter, resulting in an active inventory of 38 complaints during the second quarter of Fiscal Year 2016. **Table 2** summarizes the status of Fraud Hotline Complaints for the second quarter of Fiscal Year 2016.

Twenty-two of the 38 active complaints remain open and unresolved, and 16 were closed. One City Auditor investigation was found to be substantiated, two resulted in corrective action, and three were unsubstantiated or were otherwise resolved. The allegations made in two Department investigations were found to be substantiated, two were closed with corrective action, and six were unsubstantiated or were otherwise resolved.

Table 2 – Status of Fraud Hotline Complaints

| Complaint Status | City Auditor Investigations | Referred to Dept | Total City- Related | Not In Hotline's Purview | Total |
|-------------------------------------|--------------------------------|---------------------|---------------------------|--------------------------------|-------|
| Unresolved on 10/1/15 | 10 | 7 | 17 | 0 | 17 |
| Received in 2 nd Quarter | 8 | 13 | 21 | 6 | 27 |
| Subtotal – Active Inventory | 18 | 20 | 38 | 6 | 44 |
| | | | | | |
| Complaints Closed | -6 | -10 | -16 | -6 | -22 |
| Substantiated | -1 | -2 | -3 | 0 | -3 |
| Corrective Action | -2 | -2 | -4 | 0 | -4 |
| Unsubstantiated/other | -3 | -6 | -9 | -6 | -15 |
| Unresolved on 12/31/15 | 12 | 10 | 22 | 0 | 22 |

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City Auditor Investigations Summary

Table 3 summarizes the status of the eighteen active City Auditor Fraud Hotline investigations during the second quarter of Fiscal Year 2016, including the incident type, complaint number, date the complaint was received, and a general description of the complaint, case status, and the final resolution.

Table 3 – Status of City Auditor Hotline Investigations

| No. | Incident Type | Complaint # | Received | Date | Status/Outcome | Date | | | | |
|-----|---|-------------|----------|---------|-------------------|----------|--|--|--|--|
| | Allegation/Outcome | | | | | | | | | |
| 1 | Theft of Goods/Services | 121806224 | Received | 7/22/15 | Substantiated | 12/2/15 | | | | |
| | An allegation that a City employee was storing scrap metal salvaged from repairs of City vehicles with the intent of selling the metal and using the proceeds for personal purposes was investigated and substantiated. We determined that repair technicians were storing scrap aluminum with the intent of using the proceeds of the sale of the metal to fund a "recognition barbeque" for the shop staff. We made three recommendations to ensure that the scrap metal was recycled according to the normal procedures used for scrap metal, to consider implementing an employee recognition and award program, and to establish a contract with a bulk metal recycling service. Management agreed to implement all three recommendations. A public report was issued on 12/2/15, and can be found at: http://www.sandiego.gov/auditor/reports/fy16 pdf/hotline/16-009 Hotline Misuse of Scrap Metal.pdf A detailed confidential report was also provided to City management. Pursuant to our procedures and state law, the identities of the subject employees shall be kept confidential. | | | | | | | | | |
| 2 | Fraud | 121953695 | Received | 8/18/15 | Corrective Action | 11/4/15 | | | | |
| | An allegation regarding the City's non-compliance with state law was investigated. The allegation was found to be unsubstantiated, however the Department took corrective action to update a reference to reflect the current state standards being used in monthly wastewater testing reports. | | | | | | | | | |
| 3 | Waste and Abuse | 122524506 | Received | | Corrective Action | 12/4/15 | | | | |
| | An allegation regarding inappropriate use of email by a contractor resulted in the Department requesting that the identified individual use a City email account for communication going forward. | | | | | | | | | |
| 4 | Accounting/Audit Irregularities | 121800544 | Received | 7/21/15 | Unsubstantiated | 12/22/15 | | | | |
| | Allegation of accounting irregularities related to vendor payments was investigated and found to be unsubstantiated. | | | | | | | | | |

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| No. | Incident Type | Complaint # | Received | Date | Status/Outcome | Date | | | | |
|-----|--|-----------------------------|----------------|----------------|--------------------------------|--------------|--|--|--|--|
| | Allegation/Outcome | | | | | | | | | |
| 5 | Conflict of Interest | 122081114 | Received | | Unsubstantiated | 10/16/15 | | | | |
| | An allegation regarding a conflict of interest related to outside employment was investigated and found to be unsubstantiated. | | | | | | | | | |
| 6 | Waste and Abuse | 121425596 | Received | 5/11/15 | No Further Action Necessary | 10/9/15 | | | | |
| | Allegation that a City referred to an appropr | • • | | • | Travel policy was inve | stigated and | | | | |
| 7 | Fraud | 120338740 | Received | 10/1/14 | Open/Unresolved | | | | | |
| | Allegation that an emplement of the past. | ployee who works | for a vendor | r that does bu | usiness with the City ha | as committed | | | | |
| 8 | Waste and Abuse | 120944327 | Received | 2/6/15 | Open/Unresolved | | | | | |
| | Allegation that there i | s no oversight of a | a large contra | act for servic | es. | | | | | |
| 9 | Waste and Abuse | 121842995 | Received | 7/29/15 | Open/Unresolved | | | | | |
| | Allegation regarding u | unfair selection in | a City depar | tment's hirin | g process. | | | | | |
| 10 | Waste and Abuse | 122199158 | Received | 9/30/15 | Open/Unresolved | | | | | |
| | Allegation regarding a | abuse of discretion | in violation | of City poli | cy. | | | | | |
| 11 | Fraud | 122198989 | Received | 9/30/15 | Open/Unresolved | | | | | |
| | Allegation regarding t | fraud in public wo | | | | | | | | |
| 12 | Waste and Abuse | 122212733 | Received | | Open/Unresolved | | | | | |
| | Allegation regarding a | | | | | | | | | |
| 13 | Waste and Abuse | 122294306 | Received | 10/16/15 | Open/Unresolved | | | | | |
| | Allegations related to | | | | | | | | | |
| 14 | Waste and Abuse | | | | Open/Unresolved | | | | | |
| | Allegation regarding t | theft of time by a (| City employe | ee. | | | | | | |
| 15 | Fraud | 122518497 | Received | 11/23/15 | Open/Unresolved | | | | | |
| | Allegation regarding t | unauthorized fee v | vaivers for re | ecreation acti | vities. | | | | | |
| 16 | Miscellaneous | 122682020 | Received | 12/22/15 | Open/Unresolved | | | | | |
| | Investigation to confin | rm the existence of | f three mach | ines owned b | by the City. | | | | | |
| 17 | Fraud | 122692752 | Received | 12/24/15 | Open/Unresolved | | | | | |
| | Allegation regarding t | unauthorized fee v | vaivers. | | | | | | | |

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| No. | Incident Type | Complaint # | Received | Date | Status/Outcome | Date | | | |
|-----|--|-------------|----------|----------|-----------------|------|--|--|--|
| | Allegation/Outcome | | | | | | | | |
| 18 | Safety and Sanitation | 122704125 | Received | 12/28/15 | Open/Unresolved | | | | |
| | Allegation regarding an employee consuming alcohol while on City time. | | | | | | | | |

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City Department Investigations Summary

The City Auditor, through the Intake and Review Committee, reviews the final resolution of complaints investigated by the departments to ensure that the department has taken the proper actions to resolve the complaint. A complaint whose allegations cannot be substantiated can still result in the department taking corrective, proactive, or preventative measures to reinforce a policy or procedure, or to improve customer service.

Table 4 below summarizes the status of the twenty active Fraud Hotline investigations conducted by the Departments during the second quarter of Fiscal Year 2016, including the incident type, a general description of the complaint, and the case status.

Table 4 – Status of Department-Investigated Fraud Hotline Complaints

| No. | Incident Type | Complaint # | Received | Date | Status/Outcome | Date | | | | |
|-----|--|--------------------|---------------|---------------|--------------------------|--------------|--|--|--|--|
| | Allegation/Outcome | | | | | | | | | |
| 1 | Fraud | 122012538 | Received | 8/28/15 | Substantiated | 11/18/15 | | | | |
| | Allegation regarding a Building Code violation was substantiated, and a Civil Penalty Notice and Order was issued for renting out guest quarters in violation of the San Diego Municipal Code. | | | | | | | | | |
| 2 | Policy Issues | 122102474 | Received | 9/14/15 | Substantiated | 10/21/15 | | | | |
| | An allegation regardito interview training in | | | rocess was si | ubstantiated and resulte | _ | | | | |
| 3 | Safety and Sanitation | 121605236 | Received | 6/15/15 | Corrective Action | 10/21/15 | | | | |
| | An allegation regarding issued. | ng a Code violatio | n was invest | igated and a | Civil Penalty Notice an | nd Order was | | | | |
| 4 | Theft of Goods/Services | 121935290 | Received | 8/14/15 | Corrective Action | 10/7/15 | | | | |
| | Allegation of theft of water from a fire hydrant was investigated and resulted in an Administrative Warning. | | | | | | | | | |
| 5 | Theft of Time | 121921674 | Received | 8/12/15 | Unsubstantiated | 11/4/15 | | | | |
| | An allegation regarding unnecessary overtime created by a City employee was investigated and found to be unsubstantiated. | | | | | | | | | |
| 6 | Waste and Abuse | 121961101 | Received | 8/19/15 | Unsubstantiated | 12/3/15 | | | | |
| | An allegation of theft | of time was inves | tigated and f | ound to be u | nsubstantiated. | | | | | |

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| No. | Incident Type | Complaint # | Received | Date | Status/Outcome | Date | | | | |
|-----|---|----------------------|----------------|---------------|--------------------------------|-------------|--|--|--|--|
| | Allegation/Outcome | | | | | | | | | |
| 7 | Waste and Abuse | 122080559 | Received | 9/10/15 | Unsubstantiated | 12/3/15 | | | | |
| | An allegation regarding wasteful staffing assignments was investigated and found to be unsubstantiated. | | | | | | | | | |
| 8 | Safety and Sanitation | 122495102 | Received | 11/19/15 | Unsubstantiated | 12/2/15 | | | | |
| | An allegation regarding | ng storm water pol | llution was ii | nvestigated a | and found to be unsubst | antiated. | | | | |
| 9 | Fraud | 122549609 | Received | 11/30/15 | Unsubstantiated | 12/8/15 | | | | |
| | An allegation regarding unsubstantiated. | ng a conflict of int | erest related | | t was investigated and f | Found to be | | | | |
| 10 | Waste and Abuse | 122317450 | Received | 10/20/15 | No Further Action Necessary | 11/18/15 | | | | |
| | Allegations regarding because not enough in | | | owners rega | arding a rate increase w | as closed | | | | |
| 11 | Fraud | 122363552 | Received | 10/28/15 | Open/Unresolved | | | | | |
| | Allegation regarding | | | | | | | | | |
| 12 | Employee Relations | 122426984 | Received | 11/8/15 | Open/Unresolved | | | | | |
| | Allegation regarding | unnecessary overti | ime. | | • | | | | | |
| 13 | Theft of Time | 122428650 | Received | 11/9/15 | Open/Unresolved | | | | | |
| | Allegation regarding t | theft of time by Ci | ty employee | s. | | | | | | |
| 14 | Waste and Abuse | 122556519 | Received | 12/1/15 | Open/Unresolved | | | | | |
| | Allegation of incompl | lete performance o | on a third-pai | ty contract f | or services. | | | | | |
| 15 | Theft of Time | 122556274 | Received | 12/1/15 | Open/Unresolved | | | | | |
| | Allegation of theft of | time by City empl | loyees. | | | | | | | |
| 16 | Fraud | 122605874 | Received | 12/9/15 | Open/Unresolved | | | | | |
| | Allegation regarding | water meter fraud. | | | | | | | | |
| 17 | Waste and Abuse | 122634297 | Received | 12/14/15 | Open/Unresolved | | | | | |
| | Allegation regarding | wasteful holiday p | arty expendi | tures. | | | | | | |
| 18 | Waste and Abuse | 122680450 | Received | 12/22/15 | Open/Unresolved | | | | | |
| | Allegation regarding | misuse of City cor | nputers and | theft of time | | | | | | |

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| No. | Incident Type | Complaint # | Received | Date | Status/Outcome | Date | | | |
|-----|---|-------------|----------|----------|-----------------|------|--|--|--|
| | Allegation/Outcome | | | | | | | | |
| 19 | Employee Relations | 122720684 | Received | 12/30/15 | Open/Unresolved | | | | |
| | Allegation regarding harassment and discrimination. | | | | | | | | |
| 20 | Employee Relations | 122720402 | Received | 12/30/15 | Open/Unresolved | | | | |
| | Allegation regarding harassment. | | | | | | | | |

Conclusion

The Office of the City Auditor is dedicated to ensure that all reported claims of fraud, waste, and abuse related to City operations are investigated and properly resolved. In Fiscal Year 2016, we have applied approximately 918 hours administering the Fraud Hotline, coordinating Intake and Review Committee activities, and investigating Fraud Hotline complaints.

I will be prepared to discuss this report at the next available Audit Committee meeting.

Respectfully submitted,

Edwardo Lina

Eduardo Luna City Auditor

cc: Honorable Mayor Kevin Faulconer

Honorable Members of the City Council Scott Chadwick, Chief Operating Officer

Stacey LoMedico, Assistant Chief Operating Officer

Jan Goldsmith, City Attorney

Andrea Tevlin, Independent Budget Analyst